



# Canadian International Trade Tribunal

## Performance Report

For the period ending  
March 31, 2001

Canada

## **Improved Reporting to Parliament Pilot Document**

Each year, the government prepares Estimates in support of its request to Parliament for authority to spend public monies. This request is formalized through the tabling of appropriation bills in Parliament.

The Estimates of the Government of Canada are structured in several parts. Beginning with an overview of total government spending in Part I, the documents become increasingly more specific. Part II outlines spending according to departments, agencies and programs and contains the proposed wording of the conditions governing spending which Parliament will be asked to approve.

The *Report on Plans and Priorities* provides additional detail on each department and its programs primarily in terms of more strategically oriented planning and results information with a focus on outcomes.

The *Departmental Performance Report* provides a focus on results-based accountability by reporting on accomplishments achieved against the performance expectations and results commitments as set out in the spring *Report on Plans and Priorities*.

The Estimates, along with the Minister of Finance's Budget, reflect the government's annual budget planning and resource allocation priorities. In combination with the subsequent reporting of financial results in the Public Accounts and of accomplishments achieved in Departmental Performance Reports, this material helps Parliament hold the government to account for the allocation and management of funds.

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## Foreword

In the spring of 2000 the President of the Treasury Board tabled in Parliament the document “Results for Canadians: A Management Framework for the Government of Canada”. This document sets a clear agenda for improving and modernising management practices in federal departments and agencies.

Four key management commitments form the basis for this vision of how the Government will deliver their services and benefits to Canadians in the new millennium. In this vision, departments and agencies recognise that they exist to serve Canadians and that a “citizen focus” shapes all activities, programs and services. This vision commits the government of Canada to manage its business by the highest public service values. Responsible spending means spending wisely on the things that matter to Canadians. And finally, this vision sets a clear focus on results – the impact and effects of programs.

Departmental performance reports play a key role in the cycle of planning, monitoring, evaluating, and reporting of results through ministers to Parliament and citizens. Earlier this year, departments and agencies were encouraged to prepare their reports following certain principles. Based on these principles, an effective report provides a coherent and balanced picture of performance that is brief and to the point. It focuses on results – benefits to Canadians – not on activities. It sets the department’s performance in context and associates performance with earlier commitments, explaining any changes. Supporting the need for responsible spending, it clearly links resources to results. Finally the report is credible because it substantiates the performance information with appropriate methodologies and relevant data.

In performance reports, departments strive to respond to the ongoing and evolving information needs of parliamentarians and Canadians. The input of parliamentarians and other readers can do much to improve these reports over time. The reader is encouraged to assess the performance of the organization according to the principles outlined above, and provide comments to the department or agency that will help it in the next cycle of planning and reporting.

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This report is accessible electronically from the Treasury Board of Canada Secretariat Internet site:

<http://www.tbs-sct.gc.ca/rma/dpr/dpre.asp>

Comments or questions can be directed to this Internet site or to:

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# **Canadian International Trade Tribunal**

## **Departmental Performance Report**

**For the  
period ending  
March 31, 2001**

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**Paul Martin  
Minister of Finance**



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## Part I — Chairperson’s Message

I am pleased to present the Performance Report of the Canadian International Trade Tribunal for fiscal year 2000-2001.

The Tribunal is an organization characterized by a most diversified mandate, whose workload is entirely externally generated. For this reason, the Tribunal had to effectively coordinate a workload made up of dumping and/or subsidizing injury inquiries, appeals of decisions of the Canada Customs and Revenue Agency, a constantly increasing number of procurement complaints, and investigations into tariff relief requests. The Tribunal met all statutory deadlines.

In last year’s report, I described the initiatives that were being taken by the Tribunal to ensure that its processes and rules of procedure reflect the legislative amendments (Bill C-35) to the *Special Import Measures Act* and the *Canadian International Trade Tribunal Act* that were coming into force on April 15, 2000. I am pleased to report that these initiatives allowed for the smooth implementation of these legislative amendments.

Due to the nature of its mandate, the Tribunal can only contribute marginally to the “Government On-Line” initiative. Nevertheless, the Tribunal has made significant progress in the automation of the administrative record of its proceedings. This initiative will yield benefits for both the Tribunal and parties to its proceedings. The Tribunal is also exploring means by which it can utilize its Web site more effectively in its day-to-day interactions with stakeholders.

The Tribunal’s performance in fiscal year 2000-2001 was characterized by an increase in its workload. However, the Tribunal was able to meet the challenge because of the professionalism and dedication of its members and staff. As a key player in Canada’s trade remedies system, the Tribunal is committed to supporting a fair and open trade system.

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Pierre Gosselin



## Part II — Context and Performance

### Context

#### Organization

The Tribunal is an independent quasi-judicial body that carries out its statutory responsibilities in an autonomous and impartial manner and reports to Parliament through the Minister of Finance.

The Tribunal may be composed of up to nine full-time members, including a Chairperson and two Vice-Chairpersons, who are appointed by the Governor in Council for a term of up to five years. A maximum of five additional members may be temporarily appointed. The Chairperson is the Chief Executive Officer responsible for the assignment of members and for the management of the Tribunal's work.

Members of the Tribunal are supported by a permanent staff of 86 people. Its principal officers are the Secretary, responsible for corporate management, public relations, dealings with other government departments and other governments, and the court registry functions of the Tribunal; the Executive Director, Research, responsible for the investigative portion of inquiries, the economic and financial analysis of firms and industries, the investigation of complaints by potential suppliers concerning any aspect of the procurement process and other fact finding required for Tribunal inquiries; and the General Counsel, responsible for the provision of legal services.

#### Mandate

The Tribunal derives its authority from the *Canadian International Trade Tribunal Act* (CITT Act), which received Royal Assent on September 13, 1988.

The Tribunal's mandate is to:

- conduct inquiries into whether dumped or subsidized imports have caused, or are threatening to cause, material injury to a domestic industry;
- hear appeals of decisions of the Canada Customs and Revenue Agency (CCRA) made under the *Customs Act*, the *Excise Tax Act* and the *Special Import Measures Act* (SIMA);
- conduct inquiries into complaints by potential suppliers concerning federal government procurement that is covered by the *North American Free Trade Agreement* (NAFTA), the *Agreement on Internal Trade* (AIT) and the *Agreement on Government Procurement* (AGP);
- conduct investigations into requests from Canadian producers for tariff relief on imported textile inputs that they use in their production operations;
- conduct safeguard inquiries into complaints by domestic producers that increased imports are causing, or threatening to cause, serious injury to domestic producers; and

- conduct inquiries and provide advice on such economic, trade and tariff issues as are referred to the Tribunal by the Governor in Council or the Minister of Finance.

### **Business Line Description**

Because of its mandate and structure, the Tribunal has one business line — to act as an administrative court for dumping and subsidizing inquiries, appeals from CCRA decisions on customs and excise matters, and procurement complaints and as an advisor to the government or the Minister of Finance on a broad range of trade, economic or tariff-related matters.

The Tribunal's decisions may be reviewed by or appealed to, as appropriate, the Federal Court of Canada and, ultimately, the Supreme Court of Canada, or a binational panel under NAFTA, in the case of a decision affecting U.S. and/or Mexican interests. Governments that are members of the World Trade Organization (WTO) may appeal the Tribunal's decisions to a dispute settlement panel under the WTO *Understanding on Rules and Procedures Governing the Settlement of Disputes*.

The objective of the Tribunal's business line is to ensure that Canada can rely on a fair and efficient trade remedies system and that the government, through the Tribunal's fact-finding inquiries and standing references, can formulate strategies aimed at making Canadian producers more competitive in the global trade environment.

### **Operating Environment**

The economic climate is a key external factor affecting the Tribunal's work. It is a responsive institution reacting entirely to external demand. Downturns in the domestic and global economies usually lead to the deterioration of markets and to increased competition for the remaining business. At such times, domestic producers become increasingly sensitive to competition from imports and increasingly likely to seek protection against them. This generally leads to a larger number of inquiries in response to dumping and/or subsidizing complaints under SIMA.

NAFTA, the AGP and the *Agreement on the Procurement of Telecommunications Equipment* require signatory governments to maintain an independent bid challenge (complaint) authority. The CITT Act establishes the Tribunal as the complaint authority for Canada. The Tribunal is also the bid challenge authority under the AIT. As the bid challenge authority for federal government procurement, the Tribunal determines whether the government institution responsible for the procurement under review has met the requirements of international and national trade agreements and Canadian legislation. Furthermore, the *Canada-Israel Free Trade Agreement* and the *Canada-Chile Free Trade Agreement* have provisions by which global safeguard inquiries in respect of goods imported from Israel and Chile can be conducted by the Tribunal.

The Tribunal also hears appeals of CCRA decisions made under the *Customs Act*, the *Excise Tax Act* and SIMA.

Pursuant to a standing reference from the Minister of Finance, the Tribunal investigates requests from domestic producers for tariff relief on imported textile inputs for use in their manufacturing operations, and makes recommendations in respect of those requests to the Minister of Finance.

Finally, the Tribunal may be asked to conduct inquiries and provide advice on such economic, trade and tariff issues as are referred to the Tribunal by the Governor in Council or the Minister of Finance.

### Strategic Priorities

The Tribunal has established the following priorities:

- to maintain the quality of the Tribunal's findings, determinations and recommendations;
- to hear cases and make decisions expeditiously on matters that fall within the Tribunal's jurisdiction pursuant to acts of Parliament or regulations; and
- to maintain the Tribunal's independence and accessibility as a quasi-judicial organization.

### **Modern Management**

#### Service Improvement Initiative

The Tribunal offers services to the public in both official languages. Such services include the provision of information to the public regarding the Tribunal's mandate and functions, over-the-counter services, written and oral communications with the public and the reception of documents relevant to eventual proceedings before the Tribunal.

The emphasis is on accessibility to the Tribunal's services and resources, as well as timely responses to stakeholders.

#### "Government On-Line" Initiative

The Tribunal continues to make significant efforts to enhance service delivery to its stakeholders through the use of information technology. Enhancements have included providing access, through its Web site, to information on the Tribunal and its publications, notices of inquiry and decisions. Also included is a service that advises interested parties, via e-mail, that new documents have been posted on its Web site.

The Tribunal is also in the process of implementing an application that will allow for the automation of the administrative record in its proceedings. This initiative will yield benefits to both the Tribunal and parties participating in its proceedings. The Tribunal is also looking at means by which potential complainants could file their complaints or appeals electronically via the Tribunal's Web site.

## Strategic Outcome

In light of the key results identified below, the Tribunal is in a position to continue to be a key player in Canada's trade remedies system.

Provides to Canadians:	To be demonstrated by:
<p><b>Support of a fair and open trade system</b></p>	<ul style="list-style-type: none"> <li>➤ Upholding of the Tribunal's decisions by national and international appeal bodies.</li> <li>➤ Implementation of the Tribunal's recommendations by the government.</li> <li>➤ Publication of the Tribunal's decisions in a timely way.</li> <li>➤ Tribunal's decisions viewed as fair and impartial by domestic and international stakeholders.</li> </ul>

## Performance

The Tribunal's challenge is to support a fair and open trade system. The Tribunal's performance is assessed against the following criteria.

**- Upholding of the Tribunal's Decisions by National and International Appeal Bodies**

The Tribunal's decisions may be reviewed by or appealed to the Federal Court of Canada, or a binational panel under NAFTA or a WTO dispute settlement panel.

Of the 15 cases investigated by the Tribunal pursuant to SIMA during fiscal year 2000-2001, 2 decisions were appealed to the Federal Court of Canada, and the appeals were in progress at year end. As for the Tribunal's 2 decisions issued in the previous fiscal year that were appealed to the Federal Court of Canada, in one case, the Tribunal's decision was affirmed, in the other, the appeal was discontinued. One decision was the subject of a review by a binational panel under NAFTA. As for appeals to binational panels that were in progress at the end of fiscal year 1999-2000, the Tribunal's decisions were affirmed in two cases, one proceeding was suspended, and the other was still in progress at year end. No Tribunal decisions were appealed to a WTO dispute settlement panel.

As for Tribunal decisions regarding appeals from CCRA decisions under the *Customs Act*, the *Excise Tax Act* and SIMA, the Federal Court of Canada dealt with 14 appeals of Tribunal decisions. The results of these appeals were as follows: 1 was discontinued, 9 were dismissed, 3 were allowed, and 1 was allowed in part.

**- Implementation of the Tribunal's Recommendations by the Government**

As the bid challenge authority for federal government procurement, the Tribunal makes determinations that may consist of a recommendation to the government institution (such as retendering, re-evaluating or providing compensation) and the award of reasonable costs to a prevailing complainant.

In fiscal year 2000-2001, the Tribunal made 28 determinations, 12 of which included recommendations. Of these recommendations, 9 were implemented by the government institution, while 3 are held in abeyance pending the outcome of applications for judicial review.

The Federal Court of Canada dismissed four applications to review a Tribunal determination, and three applications were allowed in part. Two other applications were discontinued, and seven were in progress at year end.

As for its mandate under the textile reference, the Tribunal makes recommendations to the Minister of Finance on whether tariff relief should be granted on imported textile inputs. Eight recommendations were issued to the Minister of Finance in 2000-2001. Two recommendations were implemented by the Minister of Finance, and the remaining six were still under consideration at the end of this fiscal year.

**- Publication of the Tribunal's Decisions in a Timely Way**

The Tribunal's decisions regarding dumping and/or subsidizing and procurement complaints are subject to statutory deadlines. In fiscal year 2000-2001, 43 decisions were issued covering these two areas of the Tribunal's mandate. All decisions were issued within the statutory deadlines.

As for appeals of CCRA decisions, the Tribunal issued 58 decisions. The Tribunal's objective is to issue its decisions, which are not subject to statutory deadlines, within 120 days of the hearing. The Tribunal did not systematically meet the 120-day deadline. Due to its diversified mandate, the Tribunal must ensure that those areas of its mandate that are subject to statutory deadlines are dealt with on a priority basis.

**- Tribunal's Decisions viewed as Fair and Impartial by Domestic and International Stakeholders**

The Tribunal has established the Bench and Bar Committee to promote discussion on issues of importance with the Canadian Bar Association and trade consultants. Meetings are held on a semi-annual basis and allow participants to present their views and concerns about the Tribunal's processes and procedures and allow the Tribunal to seek the views of stakeholders on proposed initiatives.

The Tribunal also communicates with its stakeholders to seek their views when considering the introduction of new procedures. It also issues practice notices and guidelines to convey its new procedures to the community at large.

These consultative mechanisms allow the Tribunal to remain accessible to various groups of stakeholders and to take advantage of their points of view.



## Part III — Annexes

### Annex I — Financial Performance

#### Financial Performance Overview

The Tribunal started the year with authorities of \$8.6 million. Supplementary estimates in the amount of \$288,000 were then approved to allow the carry-forward of the previous years' lapses. Treasury Board approved a sum of \$296,000 for the negotiated salary increases and a sum of \$15,000 for the Financial Strategy Initiative. Finally, an additional sum of \$143,000 was paid for the Employee Benefit Plan, thereby increasing the authorities to \$9.3 million. In 2000-2001, the Tribunal spent \$8.8 million of its total authorities of \$9.3 million. The surplus of approximately \$578,000 is primarily due to delays in the resourcing of positions, as well as the need to delay certain projects until fiscal year 2000-2001.

#### Financial Summary Tables

##### Financial Table 1

##### Financial Requirements by Authority (thousands of dollars)

Vote		2000-2001		
		Planned Spending	Total Authorities	Actual
<b>Canadian International Trade Tribunal</b>				
35	Operating Expenditures	7,438	8,037	7,459
(S)	Contributions to Employee Benefit Plan	1,169	1,312	1,312
<b>Total</b>		<b>8,607</b>	<b>9,349</b>	<b>8,771</b>

Total authorities are Main Estimates plus Supplementary Estimates plus other authorities.

**Financial Table 2**

**Comparison of Total Planned Spending to Actual Spending  
Departmental Planned versus Actual Spending  
(thousands of dollars)**

<b>Business Line</b>	<b>2000-2001</b>		
	<b>Planned</b>	<b>Total Authorities</b>	<b>Actual</b>
<b>Canadian International Trade Tribunal</b>			
FTEs	94	94	88
Operating	8,607	9,349	8,771
<b>Total Net Expenditures</b>	<b>8,607</b>	<b>9,349</b>	<b>8,771</b>
<b>Other Revenues and Expenditures</b>			
Non-respendable Revenues	0	0	0
Cost of Services Provided by Other Departments	2,097	2,097	1,979
<b>Net Cost of the Program</b>	<b>10,704</b>	<b>11,446</b>	<b>10,750</b>

Total authorities are Main Estimates plus Supplementary Estimates plus other authorities.

**Financial Table 3**

**Historical Comparison of Departmental Planned versus Actual Spending  
(thousands of dollars)**

<b>Business Line</b>	<b>2000-2001</b>				
	<b>Actual 1998-99</b>	<b>Actual 2000-2001</b>	<b>Planned Spending</b>	<b>Total Authorities</b>	<b>Actual</b>
<b>Canadian International Trade Tribunal</b>	8,136	8,486	8,607	9,349	8,771
<b>Total</b>	<b>8,136</b>	<b>8,486</b>	<b>8,607</b>	<b>9,349</b>	<b>8,771</b>

Total authorities are Main Estimates plus Supplementary Estimates plus other authorities.

## **Annex II — Other Information**

### **Contact for Further Information and Web Site**

The Secretary  
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Tribunal's Web Site: [www.citt-tcce.gc.ca](http://www.citt-tcce.gc.ca)

### **Legislation Governing the Work of the Canadian International Trade Tribunal**

<i>Canadian International Trade Tribunal Act</i>	R.S.C. 1985 (4th Supp.), c. 47
<i>Customs Act</i>	R.S.C. 1985 (2d Supp.), c. 1
<i>Excise Tax Act</i>	R.S.C. 1985, c. E-15
<i>Special Import Measures Act</i>	R.S.C. 1985, c. S-15
<i>Softwood Lumber Products Export Charge Act</i>	R.S.C. 1985 (3d Supp.), c. 12
<i>Energy Administration Act</i>	R.S.C. 1985, c. E-6
<i>Canadian International Trade Tribunal Regulations</i>	S.O.R./89-35
<i>Canadian International Trade Tribunal Procurement Inquiry Regulations</i>	S.O.R./93-602
<i>Canadian International Trade Tribunal Rules</i>	S.O.R./91-499

### **List of Statutory and Tribunal Reports**

#### **Annual Report**

- 1989-90 to 2000-2001

#### **Bulletin**

- 1995-2001

### **Guides**

- Introductory Guide to the Canadian International Trade Tribunal
- Procurement Review Process - A Descriptive Guide
- Textile Reference Guide

### **Pamphlets**

- Information on Appeals from Customs, Excise and SIMA Decisions
- Information on Dumping and Subsidizing Inquiries and Reviews
- Information on Economic, Trade and Tariff Inquiries
- Information on Import Safeguard Inquiries and Measures
- Information on Procurement Review
- Information on Textile Tariff Investigations

### **Textile Reference: Annual Status Report**

- 1994-95 to 1999-2000