PARLIAMENTARY COMMITTEE REVIEW
OF REGULATIONS

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INTRODUCTION

To deal with increasingly complex and technical issues, Parliament has tended to enact legislation that sets out key principles, but leaves the procedural details to be spelled out in regulations.\(^{(1)}\) Parliament delegates the power to make these regulations to the executive branch of government. While regulations are useful tools for governing, concerns have been raised about accountability. As pointed out by Elizabeth Weir, a former member of the New Brunswick Legislative Assembly, “It remains the responsibility of the legislature to ensure that the executive is accountable for its use of ‘law-making’ powers.”\(^{(2)}\)

In order to ensure the executive is accountable, Parliament has ways of reviewing regulations. The Standing Joint Committee on Scrutiny of Regulations has the power to review most government regulations after they are made, and can recommend their disallowance. In addition, some Acts allow parliamentary committees to review proposed regulations before they are made. As well, Parliament has the power to review user fees that are imposed by regulations.

WHAT ARE REGULATIONS?

Regulations are a form of law. They fall under the category of statutory instruments – also referred to as delegated or subordinate legislation – which includes instruments such as rules, orders, ordinances, and by-laws.

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Parliament does not make regulations, but delegates the authority to do so to persons or bodies, such as the Governor in Council (Cabinet), a minister, or an administrative agency. The Act of Parliament delegating this authority – the enabling Act – may set out the framework of the regulatory scheme or simply delegate the authority to make regulations.

HOW ARE REGULATIONS CREATED?

Regulations are created through a 10-step approval process that begins in the sponsoring department and is overseen by the Department of Justice, the Privy Council Office (PCO), and the Treasury Board Secretariat. Each spring, departments list their major planned regulatory initiatives in their Reports on Plans and Priorities, which are tabled in Parliament.\(^{(3)}\)

The proposed regulations are reviewed by Justice, PCO, and the Treasury Board, and in some cases they are tabled in Parliament and reviewed by the appropriate committees. The regulatory process may also include a period of at least 30 days during which the public may make comments on the proposed regulations. Comments by either a parliamentary committee or the public may result in changes being made to the regulations. Following a final review and approval by a Cabinet committee,\(^{(4)}\) the Governor General makes the regulations by signing them.\(^{(5)}\)

Those responsible for drafting regulations must take into account a number of legal constraints, including those imposed by the enabling Act, as well as those found in the Constitution and the *Statutory Instruments Act*. The drafters must also follow the Government of Canada Regulatory Policy,\(^{(6)}\) which imposes a number of additional requirements. Among these is consultation with stakeholders, such as industry, labour, consumer groups, professional organizations, other governments, and interested individuals.\(^{(7)}\)

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\(^{(3)}\) Ibid.

\(^{(4)}\) Usually the Special Committee of Council, the Cabinet committee that is responsible for regulatory policy.


WHAT ROLE DO PARLIAMENTARY COMMITTEES HAVE IN REVIEWING REGULATIONS?

Parliamentary review of regulations dates back to the 1970s. Although the government began using regulations extensively during World War II, it was a long time before Parliament got a chance to review them. The Regulations Act of 1950 provided for the tabling of regulations in Parliament, but not for any review of them. During the 1960s, Parliament asked repeatedly to be able to review regulations. Finally, in 1970, the government announced that a parliamentary committee would be established to scrutinize regulations. Accordingly, in 1971 the Senate and the House of Commons established the Standing Joint Committee on Regulations and Other Statutory Instruments.

Even though Parliament was now able to review regulations after they were made, parliamentarians remained concerned about their lack of control over them. The 1985 Report of the Special Committee on Reform of the House of Commons (the McGrath Report) said, “a great deal remains to be done to assure effective parliamentary control.” Noting that “many regulations contain matters of policy that are never debated in the House of Commons,” it recommended that “a mandatory procedure for affirming or disallowing delegated legislation and regulations” be adopted and that all regulations be referred to the appropriate standing committee in addition to the Joint Committee on Scrutiny of Regulations. Although these recommendations were not adopted, parliamentarians began insisting in some cases that proposed regulations be tabled in Parliament before they were made.

A. The Standing Joint Committee on Scrutiny of Regulations

As its name implies, the Standing Joint Committee on Scrutiny of Regulations is responsible for reviewing regulations after they are made. Composed of senators and members of the House of Commons, every year the committee reviews hundreds of regulations to ensure that, among other things:

(8) At the same time, it replaced the Regulations Act with the Statutory Instruments Act and set out new procedures for drafting and publishing regulations.

(9) Robert Marleau and Camille Monpetit, House of Commons Procedure and Practice, 2000, http://www2.parl.gc.ca/MarleauMontpetit/DocumentViewer.aspx?Sec=Ch17&Seq=3&Lang=E. The committee was known for many years as the Standing Joint Committee for the Scrutiny of Regulations. It is now called the Standing Joint Committee on Scrutiny of Regulations.

(10) House of Commons, Special Committee on Reform of the House of Commons, Report of the Special Committee on Reform of the House of Commons, June 1985, p. 35.

(11) Ibid., pp. 35–36.
the government has the authority to make the regulation;

the regulation complies with the law, including the Canadian Charter of Rights and Freedoms; and

the government has followed the proper procedure in enacting the regulation.

In its first report at the beginning of each parliamentary session, the committee spells out the criteria it will use for reviewing regulations. It considers only the legal and the procedural aspects of the regulations, not their merits or the policies on which they are based.

The mandate of the committee is spelled out in the Rules of the Senate and the Standing Orders of the House of Commons, as well as in the Statutory Instruments Act. The committee has the power to review all new regulations and any regulation that is included in the 1978 Consolidated Regulations of Canada. It also has the power to recommend the disallowance of a regulation, as discussed later in this paper.

B. Review of Proposed Regulations by Parliamentary Committee

In response to concerns raised by parliamentarians and the public about the widespread use of regulations, Parliament has passed several Acts that provide for parliamentary review of proposed regulations. One of the first Acts to include such a provision was the Official Languages Act of 1988. During committee study of the bill (Bill C-72), witnesses and members of the committee expressed concerns that the regulatory powers in the controversial bill were too broad. The government proposed that the notice of intent to make proposed regulations be tabled in the House of Commons. Members of the committee, however, insisted that the wording of the proposed regulations be tabled. Ultimately, the bill was amended in committee to provide that the draft of a proposed regulation be tabled in the House of Commons at least 30 sitting days before it is published in the Canada Gazette.

The Emergencies Act, which was enacted the same year, also includes provisions for parliamentary review of regulations. These provisions – which were introduced by the government – are unique, and allow Parliament to revoke regulations made in the event of a national emergency.

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(16) R.S., 1985, c. 31 (4th Supp.), s. 85.
When gun control legislation (Bill C-17) was passed in December 1991, it too included a provision for parliamentary review of proposed regulations. The legislation was controversial and included expanded regulation-making powers, and the provision was adopted to allay the fears of firearms owners.\(^{(17)}\) Parliamentary review of proposed regulations was proposed during committee study of a predecessor bill (Bill C-80), which died on the Order Paper. The committee recommended the review “in order to make the regulation-making process as transparent as possible and to ensure that the interests and expertise of firearms owners are duly taken into account when regulations are both made and amended.”\(^{(18)}\) Although Bill C-17 did not originally provide for parliamentary review of proposed regulations, the legislative committee amended the bill to provide for such a review.\(^{(19)}\)

Subsequently, similar provisions were included in a number of other Acts, including:

- the *Referendum Act*;
- the *Tobacco Act*;
- the *Canada Small Business Financing Act*;
- the *Immigration and Refugee Protection Act*;
- the *Assisted Human Reproduction Act*; and
- the *Citizenship Act*.

The provisions for reviewing regulations are different in each of these Acts (see below). Some require only that proposed regulations be laid before Parliament and be referred to the appropriate committee, while others specify how the government must deal with any recommendations the committee may make.


1. The Official Languages Act

The Official Languages Act, which was enacted in 1988, provides that when the Governor in Council proposes to make any regulation under the Act, a draft of the proposed regulation be laid before the House of Commons at least 30 days before a copy of that regulation is published in the Canada Gazette. Furthermore, regulations related to the designation of bilingual regions or sectors must be tabled in each house of Parliament 30 sitting days before the proposed effective date. In this case, if a certain number of senators or members of the House of Commons sign a motion to the effect that the regulation not be approved, the motion must be voted on. If the motion is adopted by both houses of Parliament, the proposed regulation may not be made.

As noted above, the provisions were introduced during committee study of the bill. Draft regulations were laid before Parliament in November 1990. They were considered by the Standing Joint Committee on Official Languages, which issued a report in May 1991.

Proposed regulations amending the Official Languages Regulations were laid before the House of Commons on 17 May 2006. They were prepared in response to a Federal Court judgment. After the proposed regulations were published in the Canada Gazette on 7 October 2006, they were studied by the Standing Senate Committee on Official Languages, and in February 2007 it tabled a report in which it made several recommendations. None of these recommendations were acted upon, however, and the regulations were made in their original form on 31 July 2007. The regulatory impact analysis statement noted that representations had been received from a number of parties, including the Standing Senate Committee on Official Languages. It went on to note, however:

All the parties recommended, if not a complete overhaul of the Regulations, at least much greater amendments than are being proposed. However, the goal of this amendment is to respond to the Court order, namely to ensure that the official languages obligations of the RCMP detachment in Amherst, Nova Scotia, as set out in the Regulations, are compatible with subsection 20(1) of the Charter.

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(20) R.S., 1985, c. 31 (4th Supp.), s. 85.
(21) Ibid., s. 87.
2. The *Emergencies Act*

The provisions for parliamentary review of regulations under the *Emergencies Act* are unique. The Act, which was enacted in 1988, gives Parliament the opportunity to revoke special orders and regulations made pursuant to the declaration of a national emergency. Regulations made pursuant to the Act must be tabled before each house of Parliament within two sitting days of being made. Ten members of the Senate or 20 members of the House of Commons may file a motion with the Speaker that the regulation be revoked or amended, and if both houses of Parliament concur with the motion, the regulation is revoked or amended, as the case may be.\(^{(25)}\)

The provisions for parliamentary review of regulations were introduced by the government at first reading. The bill’s sponsor, the Honourable Perrin Beatty (Progressive Conservative, Wellington-Dufferin-Simcoe) said:

> As a past Co-Chairman of the Standing Joint Committee on Regulations and Other Statutory Instruments, I have joined with others in the House and in the Senate in pressing to have Governments include parliamentary scrutiny and control over delegated legislation. This Bill gives Parliament a virtually unprecedented degree of control over the use of the powers contained in it.\(^{(26)}\)

The provisions were amended by the legislative committee to, among other things, reduce the number of days before the regulations must be tabled in Parliament and to reduce the number of parliamentarians who would have to sign a motion to revoke or amend a regulation.\(^{(27)}\)

The *Emergencies Act* has never been invoked.

3. The *Firearms Act*

The *Firearms Act*, which was enacted in 1995, retained the parliamentary review of proposed regulations that had been introduced in the gun control legislation of 1991 (see above).\(^{(28)}\) The *Firearms Act* stipulates that proposed regulations be laid before each house of

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\(^{(26)}\) House of Commons, *Debates*, 16 November 1987, p. 10812.


Parliament and be referred to an appropriate committee, which “may conduct inquiries or public
hearings with respect to the proposed regulation and report its findings to that House.” (29) However, the recommendations made by the committee are not binding on the government. The
government may make the regulations 30 sitting days after they have been laid before Parliament
or after the committees report to their respective houses or decide not to conduct inquiries or
public hearings. (30)

As noted above, parliamentary review of regulations was introduced when the
previous firearm control legislation was passed in 1991.

Committee review of proposed regulations under the Firearms Act has been the
most extensive of this type of review. Three sets of proposed regulations have been considered
by the Standing Senate Committee on Legal and Constitutional Affairs and the House of
Commons Standing Committee on Justice and Human Rights. In February 1997, the Senate
committee made seven recommendations, while the House of Commons committee made
39 recommendations. In December 1997, the Senate committee made no recommendations,
while the House of Commons committee made 39 recommendations. In fall 2003, the Senate
committee made two recommendations, while the House of Commons committee made no
recommendations.

4. The Referendum Act

The Referendum Act, which was enacted in 1992, provides that the Chief
Electoral Officer may propose regulations to adapt the Canada Elections Act for the purpose of a
referendum. These regulations must be deposited with the Clerk of each house of Parliament and
referred to the appropriate Senate or House committee, which may make such recommendations
with respect to the regulations as it considers appropriate. (31)

The provision was introduced during committee hearings by the legislative
committee that reviewed the bill. The committee heard from the Chief Electoral Officer of
Canada, Jean-Pierre Kingsley, who said that, as a parliamentary officer, he would “welcome the
opportunity for parliamentarians to pass judgment on the regulations” that the Chief Electoral
Officer might propose. (32)

(29) Firearms Act, 1995, c. 39, s. 118.
(30) Ibid.
(31) Referendum Act, 1992, c. 20, s. 7.
(32) House of Commons, Legislative Committee on Bill C-81, An Act to provide for referendums on the
Constitution of Canada, Minutes of Proceedings and Evidence, 3rd Session, 34th Parliament,
Four sets of proposed regulations have been considered by the Standing Senate Committee on Legal and Constitutional Affairs and the House of Commons Standing Committee on Procedure and House Affairs. Each time – in June 1995, April 1997, December 1997, and November 2001 – the proposed regulations were considered and found satisfactory.

5. The *Tobacco Act*

The *Tobacco Act*, which was enacted in 1997, requires that regulations made under certain sections of the Act be laid before the House of Commons only, where they are automatically referred to the appropriate committee. If after 30 sitting days the committee has reported, but the House has not concurred in the report, the regulations may be made. If, however, the House concurs in a committee report that amends a proposed regulation, the government may make only the amended version of the regulation.\(^{(33)}\)

The House of Commons agreed to the provision at report stage when it approved a motion by Rose-Marie Ur (Liberal, Lambton-Middlesex). Ms. Ur said that committee review of the proposed regulations “would go a long way toward legitimizing any proposed regulations precisely because it would allow stakeholders the opportunity to propose in public improvements to the regulations.”\(^{(34)}\)

Proposed regulations under the *Tobacco Act* have been examined by the House of Commons Standing Committee on Health in 1998, 2000, 2004, and twice in 2005. It made no amendments the first three times, but made one in February 2005 and one in March 2005.

6. The *Canada Small Business Financing Act*

The *Canada Small Business Financing Act*, which was enacted in 1998, provides only that each proposed regulation be laid before each house of Parliament before it is made and be referred to the appropriate committee.\(^{(35)}\)

The provision was introduced as an amendment during legislative review by the House of Commons Standing Committee on Industry by Walt Lastewka (Liberal, St. Catharines), who said the intention was that the appropriate committees be notified of any proposed regulatory changes.\(^{(36)}\)

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(33) *Tobacco Act*, 1997, c. 13, s. 42.1.
On 18 February 1999, the Standing Committee on Industry considered proposed regulations and reported the same without recommendations.

7. The Immigration and Refugee Protection Act

The Immigration and Refugee Protection Act, which was enacted in 2001, provides that a regulation proposed under specified sections of the Act be laid before each house of Parliament and be referred to the appropriate committee. It also says that the regulation may be made “at any time after the proposed regulation has been laid before each House of Parliament ...”(37)

The provision was added as an amendment by the House of Commons Standing Committee on Citizenship and Immigration in response to concerns that the regulation-making authority contained in the bill was too broad. The committee removed the authority to make any regulation considered necessary to carry out the provisions of the Act and added the review provision.(38)

The House of Commons Standing Committee on Citizenship and Immigration tabled reports on proposed regulations with 76 recommendations in March 2002 (before the Act came into force) and with 17 recommendations in December 2002.

8. The Assisted Human Reproduction Act

Under the Assisted Human Reproduction Act, which was enacted in 2004, proposed regulations (with a few exceptions) must be laid before each house of Parliament. The government may not make the regulations before the earliest of 30 sitting days, 160 calendar days, or the day after the appropriate committee of each house has reported its findings. Furthermore, the Act provides that the minister must take into account any committee report; and if a regulation does not incorporate a committee recommendation, the minister must explain the reasons for not incorporating it.(39)

Parliamentary review of proposed regulations was recommended by the House of Commons Standing Committee on Health when it reviewed the draft legislation. After expressing concerns about the government’s “broad and largely unfettered regulation-making

(37) Immigration and Refugee Protection Act, 2001, c. 27, s. 5.


power,” the committee recommended provisions similar to those in the *Tobacco Act*, saying: “Given that assisted human reproduction and related research is such a highly sensitive and controversial area, we strongly feel that a parliamentary safeguard of this nature is necessary.”

On 19 September 2005, Health Canada introduced the first proposed regulations under the Act. The proposed regulations – which concerned Section 8 (Consent) – were referred to the Standing Senate Committee on Social Affairs, Science and Technology and the House of Commons Standing Committee on Health. The Standing Senate Committee on Social Affairs, Science and Technology tabled its report on 14 February 2007. It expressed concerns that certain aspects of the proposed regulations could be better addressed and recommended that a number of proposed revisions be reviewed and that appropriate adjustments be made. The House of Commons Standing Committee on Health reported on 31 January 2007. It did not make any recommendations, but made two observations. The regulations were made on 14 June 2007.

During Parliamentary review, most of the concerns raised were related to issues outside of the scope of these Section 8 regulations. Although there were a few comments respecting the research use of embryos, it was acknowledged by the Parliamentary Committees that these are very complex issues and that some of the concerns could be addressed in future regulatory proposals under the Act. Further, it was stressed that these Regulations and the Section 8 prohibitions need to be brought into force as soon as possible.

9. The *Citizenship Act*

The *Citizenship Act* was amended in June 2007 to provide that proposed regulations made under paragraph 27(d.1), which pertain to various criteria that may be applied to determine whether a person has adequate knowledge of one of the official languages of Canada, be laid before each house of Parliament. Each house must refer the proposed regulation

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(44) Ibid., p. 1540.
to the appropriate committee. The Governor in Council may make the regulation at any time after the proposed regulation has been laid before each house of Parliament.\(^\text{(45)}\) This provision was added by the House of Commons Standing Committee on Citizenship and Immigration during its study of Bill C-14, An Act to amend the Citizenship Act (adoption).\(^\text{(46)}\) This bill amended the *Citizenship Act* to allow for the granting of citizenship to non-Canadian children adopted abroad.

Proposed regulations amending the *Citizenship Regulations* were tabled in the Senate on 14 November 2007\(^\text{(47)}\) and in the House of Commons on 13 November 2007.\(^\text{(48)}\) However, these regulations did not pertain to paragraph 27(d.1) and were not examined in committee. The regulations were made on 6 December 2007.\(^\text{(49)}\)

**ARE THERE MECHANISMS FOR PARLIAMENTARY COMMITTEES TO DISALLOW A REGULATION?**

With the exception of the special powers provided for under the *Emergencies Act*, only the Standing Joint Committee on Scrutiny of Regulations has the power to trigger a process by which a regulation may be disallowed (or revoked). The committee first gained some power in this area in 1986, when the *Standing Orders* of the House of Commons conferred upon it the power to recommend the disallowance of certain statutory instruments. In 2003, Parliament amended the *Statutory Instruments Act*, extending the committee’s power to recommend disallowance to all regulations referred to the committee. The bill that amended the *Statutory Instruments Act* (Bill C-205) was a private Member’s bill sponsored by Gurmant Grewal (Canadian Alliance, Surrey Central).

How is this power exercised? In cases a government body does not respond to committee requests to amend a regulation, the committee may table a report in the Senate and the House of Commons advocating the disallowance of the regulation. If the responsible minister

\(^\text{(45)}\) *Citizenship Act*, R.S. 1985, c. C-29, s. 27.1.


does not respond within 15 sitting days, the report is deemed to be adopted by Parliament, and the appropriate authority must revoke the regulation. If, however, the minister proposes a motion in support of the regulation and the motion is passed by either the Senate or the House of Commons, then the regulation stands.\(^{(50)}\)

There have been several occasions when the committee has recommended disallowance. For example, in April 2005 the committee adopted a report that resolved “that subsection 36(2) of the Ontario Fishery Regulations, 1989, as enacted by SOR/89-93, be revoked.”\(^{(51)}\) However, the Ministry of Fisheries and Oceans filed a motion in the House of Commons on 3 June to the effect that the committee’s report not be adopted. The House agreed to the motion and the regulation was not revoked.\(^{(52)}\) The committee has recommended the revocation of provisions of other regulations, including the Northwest Territories Reindeer Regulations (2001),\(^{(53)}\) the Narcotic Control Regulations\(^{(54)}\) and the Food and Drug Regulations (1999).\(^{(55)}\)

**THE USER FEES ACT**

Another way in which Parliament may review the government’s regulatory activity is by reviewing user fees imposed under regulations. The *User Fees Act*, which was enacted in March 2004, provides that proposals by a regulating authority to fix or change the rate of a user fee be tabled in each house of Parliament and referred to the appropriate committee. That committee may review the proposed user fee and submit “a report containing its recommendation as to the appropriate user fee.”\(^{(56)}\) In addition, every year ministers must table in Parliament reports setting out all user fees in effect under existing regulations, and these reports are referred to the appropriate committees.

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\(^{(50)}\) Marleau and Monpetit (2000).


\(^{(56)}\) *User Fees Act*, 2004, c. 6, s. 5.
When a proposed user fee is referred to a committee, that committee has 20 sitting days in which to submit a report, after which it is deemed to have submitted a report approving the proposed fee. If the committee makes a report recommending an appropriate fee to the Senate or the House of Commons, that House “may pass a resolution approving, rejecting or amending the recommendation made by the Committee.”

It is unclear, however, what effect a parliamentary resolution might have on the user fee proposal. The Act does not say what the consequences of such a resolution would be. According to regulations expert Paul Salembier, the regulation-making authority could theoretically proceed to enact the regulations containing the proposed fee, but in practice, it may feel politically constrained from proceeding.

The User Fees Act was a private Member’s bill sponsored by Roy Cullen (Liberal, Etobicoke North).

During the 38th Parliament, two committee reports recommending that user fees proposals be approved were deemed presented in the House of Commons. One was for the Parks Canada User Fees Proposal and the other was for the Industry Canada User Fees Proposal Relating to Telecommunications and Radio Apparatus.

During the 39th Parliament, three user fee proposals were referred to parliamentary committees. Two proposals were from Industry Canada (User Fees Proposal Relating to Telecommunications and Radio Apparatus and User Fee Proposal for a Spectrum Licence Fee for Broadband Public Safety Communications in the Frequency Band 4940-4990 MHz.). These proposals were the subject of reports by the Standing Senate Committee on Transport and Communications, which recommended that the first proposal be approved and raised a number of concerns about the second. In the House of Commons, committee reports recommending that the proposals be approved were deemed reported.

(57) Ibid., s. 6(1).
(59) House of Commons, Journals, 10 May 2005, p. 735.
The other user fee proposal referring to a parliamentary committee was contained in the Department of Foreign Affairs User Fee Proposal and related to the International Youth Program. The Standing Senate Committee on Foreign Affairs and International Trade tabled a report in which it approved the proposal and made a number of observations. In the House of Commons, a committee report recommending that the proposal be approved was deemed reported.

**SUMMARY**

Since the 1980s, Parliament has improved its ability to review regulations. The Standing Joint Committee on Scrutiny of Regulations has the power to review most government regulations and to recommend disallowance. In addition, Parliament has passed a number of Acts that provide for the parliamentary review of proposed regulations. In most cases, improvements in Parliament’s ability to review regulations came about as a result of pressure by parliamentarians and the public, not as a result of a government initiative.

The provisions for parliamentary review of proposed regulations vary. Some Acts merely provide for review of the proposed regulations by the appropriate committee, without specifying how the government would have to deal with any recommendations. These include the *Official Languages Act*, the *Referendum Act*, the *Canada Small Business Financing Act*, and the *Immigration and Refugee Protection Act*. In addition, the *User Fees Act* provides for a review of proposed user fees, but does not specify how the government would have to respond to a parliamentary resolution amending or rejecting a proposed fee.

On the other hand, several Acts spell out how or when the government must respond to parliamentary recommendations. Regulations under certain sections of the *Official Languages Act* may not be made if both houses of Parliament adopt a motion to that effect. The *Emergencies Act* gives Parliament the power to revoke special orders and regulations made by the government in the event of an emergency. The *Firearms Act* sets time limits before the government may make the regulations. Under the *Tobacco Act*, in addition to similar time limits,


if the House of Commons concurs in a committee report recommending that a regulation be amended, then the regulation may be made only in the amended form. Finally, under the Assisted Human Reproduction Act, in addition to similar time limits, the minister must take committee reports into account, and if a regulation does not incorporate a committee recommendation, the minister must explain why it does not.

**CONCLUSION**

Parliament has become more involved in reviewing regulations, and this trend could well continue. Committees have the ability to review regulations because parliamentarians insisted they be more involved in the process. The degree to which committees use this ability will depend largely on their willingness to develop expertise and to devote the necessary time.