



OVERVIEW

REPORT

on PLANS and PRIORITIES 2012-2013

Each year, the Agency prepares its *Report on Plans and Priorities* (RPP), which presents its expenditure plan for a three-year period. The report also gives detailed information on the Agency's main priorities and anticipated results for the coming year, while establishing links with the resources required.

To nurture Quebec's economic growth, the Agency will intensify its action with respect to business development and continue its support for regional economic development and the strengthening of community economies.

Moreover, the Agency has updated its regional economic development vision. It has also drawn up the *Quebec Economic Development Program*, in effect since April 1, 2012.

The Agency's approach is inspired by the best practices identified with respect to regional economic development. It is:

- **consistent** with government priorities and national strategies in line with its object and anticipated results;
- **geared** to the economic issues and challenges of enterprises and the different regions of Quebec by building on their assets and potential;
- **collaborative** with economic agents, such as local partners, other federal departments and agencies, the Quebec government and municipal organizations.



The object of the Economic Development Agency of Canada for the Regions of Quebec is to promote the long-term economic development of the regions of Quebec.





Agency in ACTION

In the long term, the Agency targets the following strategic outcome:

Quebec's regions have a growing economy.

The Agency acts in relation to several beneficiaries, predominantly including

- enterprises (particularly small and medium-sized enterprises [SMEs] and asset-operating organizations)
- non-profit organizations (NPOs)

The Agency supports them in their development projects primarily by providing financial assistance for project implementation.

With a view to promoting the economic development of Quebec regions and attaining the strategic outcome it has set itself, the Agency has at its disposal several programs, among other things, and implements different temporary initiatives.

Regular program

- *Quebec Economic Development Program*

Canada-wide programs implemented in Quebec by the Agency

- *Community Futures Program*
- *North American Platform Program*

Infrastructure Canada delivery partner

- *Building Canada Fund-Quebec*
- *Municipal Rural Infrastructure Fund*
- *Canada Strategic Infrastructure Fund*

Temporary initiatives

- *Linguistic Duality Economic Development Initiative*
- *Temporary Initiative for the Strengthening of Quebec's Forest Economies (TISQFE)*
- *Support Initiative for International Cruise Development Along the St. Lawrence and Saguenay Rivers*
- *Contribution Program to Fund Construction of a Gas Pipeline Between Vallée-Jonction and Thetford Mines*

Agency PLANNING

The Agency's priorities and its overall intervention are in line with the Government of Canada's major priorities, while adjusting to the economic issues and challenges of Quebec enterprises and regions and its management challenges. The Agency's intervention contributes to the attainment of tangible results so as to encourage the development of SMEs and the regions.

But economic development largely depends, on the one hand, on local and regional enterprises and economic stakeholders who design and execute the projects it supports and, on the other hand, on the economic context. The resulting business opportunities will influence the quantity, scale, timetable and success rate of the projects the Agency supports.



Quebec's regions have a growing economy

Agency areas of intervention Planned spending and human resources¹

Program activities²

<i>(in thousands of dollars)</i>	2012-13 ³	2013-14	2014-15
Business development	147,706	138,822	139,264
Regional economic development	37,027	34,806	34,916
Strengthening community economies	96,918	35,824	31,935
Internal services	19,100	18,756	18,756
Total planned spending	300,751	228,208	224,871
Human resources in full-time equivalents	359	333	325

1 The decrease in both financial and human resources between 2012-13 and 2014-15 is attributable to the termination of funding for several temporary initiatives over the next few years.

Other factors also explain the variation in financial and human resources over the next few years, among them the implementation of the 2010 Strategic Review, application of decisions within the framework of the administrative services review and the absorption of salary increases provided for in the collective agreements in view of the operating budget freeze announced in the 2010 Budget.

Note that the data presented in this table are forecasts based on the information available when the RPP 2012-13 was drafted. The renewal or addition of initiatives could therefore lead to variations in the amount and number of resources allocated.

2 The Agency has set itself results targets for its strategic outcome and each program activity. Section 2 of the RPP 2012-13 provides details concerning these targets as well as information on performance indicators.

3 The planned financial resources in 2012-13 presented in the RPP for that year correspond to the data presented in the [Main Estimates 2012-13](#).



Agency PRIORITIES

In 2012-13, the Agency set itself four priorities established to reflect Government of Canada priorities, economic challenges and issues faced by Quebec SMEs and regions, and the main Departmental risks.

Priority #1: Support Quebec's economic growth by intensifying support for enterprise development

Support enterprises, particularly SMEs and asset-operating NPOs, by building on:

- entrepreneurship
- innovation and technology transfer
- productivity
- commercialization and exports

Priority #3: Continue strengthening community economies

Support the strengthening of community economies, by:

- completing implementation of the TISQFE in communities affected by the forestry crisis

Priority #2: Support Quebec's economic growth by continuing support for the regions' economic development

Support the regions' economic development, by building on:

- regional engagement

Priority #4: Continue implementation of the transformation and modernization initiative at the Agency

The Agency will do so by:

- implementing its new program in line with its new vision
- continuing to provide an enhanced, more accessible, more modern service offering
- building on a more modern, stimulating, efficient work environment, while managing change

For further information about the Agency's priorities, please consult the *2012-2013 Report on Plans and Priorities*.

August 2012

Catalogue: lu90-1/3-2012E

ISSN: 1917-8719

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