## Radio Broadcasting Industry

## 2011



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Business Special Surveys and Technology Statistics Division
Radio Broadcasting Industry

## 2011

Published by authority of the Minister responsible for Statistics Canada
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October 2012
Catalogue no. 56-208-X
ISSN 1913-0104
Frequency: Annual
Ottawa
Cette publication est également disponible en français.

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. not available for any reference period
.. not available for a specific reference period
... not applicable
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0s value rounded to 0 (zero) where there is a meaningful distinction between true zero and the value that was rounded
p preliminary
r revised
x suppressed to meet the confidentiality requirements of the Statistics Act
E use with caution
F too unreliable to be published

* significantly different from reference category ( $p<0.05$ )


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## Highlights

- The operating revenues of the private radio broadcasting sector reached $\$ 1.6$ billion (current dollars) in 2011, up $3.7 \%$ from 2010. Of those revenues, $97.7 \%$ were from advertising. Radio broadcasters also made up the ground lost in the 2008-2009 economic downturn, which reduced operating revenues by $5.2 \%$, from $\$ 1.6$ billion in 2008 to $\$ 1.5$ billion in 2009.
- The profit margin before interest and taxes was $19.4 \%$ in 2011 , up from $19.1 \%$ in 2010 , as profits totalled $\$ 313$ million.
- For a third consecutive year, Ontario radio broadcasters were the most profitable, with 24 cents of profit before interest and taxes per dollar of revenue. For the second consecutive year, the profit margin exceeded $10 \%$ in all regions of Canada.
- For a second consecutive year, Ethnic radio stations kept their profitability above $10 \%$, while the English-language radio's profit margin before interest and taxes edged up from $20 \%$ to $20.8 \%$ and French-language radio's profit margin fell from $16.4 \%$ to $14.0 \%$.


## Private radio broadcasting

Operating revenues of the private radio broadcasting sector totalled $\$ 1.6$ billion in 2011, up $3.7 \%$ from 2010. The vast majority of revenue (97.7\%) came from advertising.

This followed a 3.2\% increase in revenues in the previous year and a 5.2\% decrease in 2009 during the economic downturn. Revenues in 2011 now exceed the level attained in 2008, prior to the downturn.

The profit margin before interest and taxes was $19.4 \%$ in 2011, up from $19.1 \%$ in 2010, as profits totalled $\$ 313$ million. However, the margin was lower than the $21.1 \%$ profit margin recorded in 2008 , just before the economic slowdown.

In 2011, the FM radio sector had operating revenues of more than $\$ 1.3$ billion. Following a $4.7 \%$ decline in 2009, consecutive increases of $3.8 \%$ in 2010 and $4.3 \%$ in 2011 pushed FM radio's operating revenues above the level they were at before the economic downturn in 2008.

FM radio's profit margin before interest and taxes was 21.5\%, up from $21.3 \%$ the previous year, but still below the 2008 profit margin of $24.5 \%$.

The number of AM stations continued to decline, as several stations moved to the FM band and companies closed the least profitable stations. A total of 16 AM stations went off the air in the last two years.

In 2011, the sector's operating revenues grew by $1.1 \%$ to $\$ 311$ million. AM radio increased its profitability from $10.1 \%$ to $10.6 \%$. For the second consecutive year, the profit margin before interest and taxes surpassed the $10 \%$ mark.

Ontario private radio broadcasters were the most profitable, with 24 cents of profit before interest and taxes per dollar of revenue. Saskatchewan broadcasters continued to lag behind the other provinces, with 11.8 cents of profit before interest and taxes per dollar of revenue.

Only broadcasters in the Atlantic provinces and Quebec experienced lower profitability in 2011, with decreases of 0.7 cents and 1.9 cents respectively. For the second consecutive year, the profit margin was above $10 \%$ in every region of Canada.

In 2011, ethnic stations posted the highest growth in operating revenues, at $5.3 \%$, compared with $3.7 \%$ for English-language stations and 3.2\% for French-language stations.

English-language radio's profit margin before interest and taxes edged up from $20.0 \%$ to $20.8 \%$, or $\$ 271.5$ million. For French-language radio, the profit margin fell from $16.4 \%$ to $14.0 \%$, or $\$ 37$ million.

Ethnic stations kept their profitability above 10\% for the second consecutive year, with a total profit before interest and taxes of $\$ 4.7$ million.

## Related products

## Selected publications from Statistics Canada

| $56-001-\mathrm{X}$ | Broadcasting and Telecommunications |
| :--- | :--- |
| $56-207-\mathrm{X}$ | Television Broadcasting Industries |
| 87F0007X | Radio Listening: Data Tables |

## Selected CANSIM tables from Statistics Canada

357-0002 Radio broadcasting industry, by North American Industry Classification System (NAICS), Canada, provinces, territories and selected census metropolitan areas, annual (dollars unless otherwise noted)

357-0003 Radio broadcasting industry, by type of broadcaster, Canada, annual (dollars unless otherwise noted)

Selected surveys from Statistics Canada
2724 Radio and Television Broadcasting Survey

## Selected summary tables from Statistics Canada

- Radio and television industries, financial and operating statistics


## Statistical tables

Table 1
Total radio industry, revenue and expense statement, Canada

|  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2007 | 2008 | 2009 |  |
|  |  |  |  |  |
|  |  |  |  |  |

1. The 2009 data is not comparable to previous years data. As a result of re-organizations and changes in accounting practices, some respondents have modified the way they are declaring their results.
Note(s): Totals may not add due to rounding.

Table 2-1
Private radio broadcasters, revenue and expense statement - Canada

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 1,092,728 | 1,151,226 | 1,096,889 | 1,112,370 | 1,137,306 |
| National and network | 380,457 | 408,808 | 376,517 | 409,829 | 442,984 |
| Sales of air time, total | 1,473,185 | 1,560,034 | 1,473,406 | 1,522,200 | 1,580,289 |
| Production and other, total | 38,022 | 34,988 | 37,939 | 37,855 | 36,920 |
| Operating revenue, total | 1,511,208 | 1,595,022 | 1,511,345 | 1,560,055 | 1,617,209 |
| Expenses |  |  |  |  |  |
| Program | 412,515 | 439,288 | 445,623 | 463,508 | 480,548 |
| Technical services | 45,829 | 50,431 | 51,758 | 53,768 | 55,643 |
| Sales and promotion | 374,441 | 389,079 | 375,497 | 384,524 | 394,766 |
| Administration and general | 334,875 | 335,544 | 321,565 | 314,820 | 327,642 |
| Depreciation | 43,636 | 44,015 | 45,780 | 45,062 | 45,412 |
| Operating expenses, total | 1,211,296 | 1,258,357 | 1,240,223 | 1,261,683 | 1,304,010 |
| Profit before interest and taxes | 299,912 | 336,665 | 271,122 | 298,372 | 313,199 |
| Interest expense | 35,132 | 22,534 | 15,209 | 12,867 | 11,579 |
| Expenses, total | 1,246,428 | 1,280,891 | 1,255,432 | 1,274,550 | 1,315,589 |
| Net operating income | 264,780 | 314,131 | 255,913 | 285,505 | 301,620 |
| Other adjustments-income (expense) | 41,055 | 76,298 | 63,429 | -280,118 | 33,738 |
| Net profit (loss) before income taxes | 305,835 | 390,429 | 319,342 | 5,387 | 335,357 |
| Provision for income taxes | 62,407 | 38,759 | 14,295 | 32,486 | 28,750 |
| Net profit (loss) after income taxes | 243,427 | 351,670 | 305,047 | -27,099 | 306,608 |
| Salaries and other staff benefits | 612,452 | 638,208 | 633,611 | 644,430 | 687,584 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | $10,213$ | $10,452$ | $10,281$ | $10,194$ | 10,518 |
|  | 632 | 650 | 663 | 674 | 683 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 72.3 | 72.2 | 72.6 | 71.3 | 70.3 |
| National and network | 25.2 | 25.6 | 24.9 | 26.3 | 27.4 |
| Sales of air time, total | 97.5 | 97.8 | 97.5 | 97.6 | 97.7 |
| Production and other, total | 2.5 | 2.2 | 2.5 | 2.4 | 2.3 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 27.3 | 27.5 | 29.5 | 29.7 | 29.7 |
| Technical services | 3.0 | 3.2 | 3.4 | 3.4 | 3.4 |
| Sales and promotion | 24.8 | 24.4 | 24.8 | 24.6 | 24.4 |
| Administration and general | 22.2 | 21.0 | 21.3 | 20.2 | 20.3 |
| Depreciation | 2.9 | 2.8 | 3.0 | 2.9 | 2.8 |
| Operating expenses, total | 80.2 | 78.9 | 82.1 | 80.9 | 80.6 |
| Profit before interest and taxes | 19.8 | 21.1 | 17.9 | 19.1 | 19.4 |
| Interest expense | 2.3 | 1.4 | 1.0 | 0.8 | 0.7 |
| Expenses, total | 82.5 | 80.3 | 83.1 | 81.7 | 81.3 |
| Net operating income | 17.5 | 19.7 | 16.9 | 18.3 | 18.7 |
| Other adjustments-income (expense) | 2.7 | 4.8 | 4.2 | -18.0 | 2.1 |
| Net profit (loss) before income taxes | 20.2 | 24.5 | 21.1 | 0.3 | 20.7 |
| Provision for income taxes | 4.1 | 2.4 | 0.9 | 2.1 | 1.8 |
| Net profit (loss) after income taxes | 16.1 | 22.0 | 20.2 | -1.7 | 19.0 |
| Salaries and other staff benefits | 40.5 | 40.0 | 41.9 | 41.3 | 42.5 |

Note(s): Totals may not add due to rounding.

Table 2-2
Private radio broadcasters, revenue and expense statement - Atlantic provinces

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 73,036 | 76,479 | 76,113 | 80,149 | 80,275 |
| National and network | 21,904 | 21,700 | 20,112 | 22,301 | 22,318 |
| Sales of air time, total | 94,939 | 98,179 | 96,225 | 102,450 | 102,592 |
| Production and other, total | 446 | 342 | 417 | 670 | 552 |
| Operating revenue, total | 95,385 | 98,522 | 96,642 | 103,119 | 103,144 |
| Expenses |  |  |  |  |  |
| Program | 24,546 | 25,351 | 25,945 | 27,867 | 28,130 |
| Technical services | 4,233 | 4,114 | 4,028 | 4,148 | 4,417 |
| Sales and promotion | 22,089 | 22,578 | 22,332 | 23,656 | 23,389 |
| Administration and general | 23,567 | 24,564 | 27,464 | 27,449 | 27,335 |
| Depreciation | 3,512 | 3,447 | 3,135 | 3,443 | 4,025 |
| Operating expenses, total | 77,948 | 80,055 | 82,903 | 86,563 | 87,296 |
| Profit before interest and taxes | 17,437 | 18,467 | 13,739 | 16,557 | 15,848 |
| Interest expense | 1,330 | 3,581 | 1,785 | 1,534 | 2,069 |
| Expenses, total | 79,278 | 83,636 | 84,689 | 88,096 | 89,365 |
| Net operating income | 16,107 | 14,886 | 11,953 | 15,023 | 13,779 |
| Other adjustments-income (expense) | 154 | -149 | -710 | -23,208 | -5,600 |
| Net profit (loss) before income taxes | 16,261 | 14,737 | 11,243 | -8,185 | 8,178 |
| Provision for income taxes | 5,484 | 4,287 | 1,739 | 1,743 | 1,362 |
| Net profit (loss) after income taxes | 10,777 | 10,450 | 9,504 | -9,928 | 6,816 |
| Salaries and other staff benefits | 40,629 | 41,823 | 43,342 | 44,190 | 44,376 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | $895$ | $955$ | 905 | 936 | 954 |
|  | 78 | 81 | 80 | 82 | 82 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 76.6 | 77.6 | 78.8 | 77.7 | 77.8 |
| National and network | 23.0 | 22.0 | 20.8 | 21.6 | 21.6 |
| Sales of air time, total | 99.5 | 99.7 | 99.6 | 99.4 | 99.5 |
| Production and other, total | 0.5 | 0.3 | 0.4 | 0.6 | 0.5 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 25.7 | 25.7 | 26.8 | 27.0 | 27.3 |
| Technical services | 4.4 | 4.2 | 4.2 | 4.0 | 4.3 |
| Sales and promotion | 23.2 | 22.9 | 23.1 | 22.9 | 22.7 |
| Administration and general | 24.7 | 24.9 | 28.4 | 26.6 | 26.5 |
| Depreciation | 3.7 | 3.5 | 3.2 | 3.3 | 3.9 |
| Operating expenses, total | 81.7 | 81.3 | 85.8 | 83.9 | 84.6 |
| Profit before interest and taxes | 18.3 | 18.7 | 14.2 | 16.1 | 15.4 |
| Interest expense | 1.4 | 3.6 | 1.8 | 1.5 | 2.0 |
| Expenses, total | 83.1 | 84.9 | 87.6 | 85.4 | 86.6 |
| Net operating income | 16.9 | 15.1 | 12.4 | 14.6 | 13.4 |
| Other adjustments-income (expense) | 0.2 | -0.2 | -0.7 | -22.5 | -5.4 |
| Net profit (loss) before income taxes | 17.0 | 15.0 | 11.6 | -7.9 | 7.9 |
| Provision for income taxes | 5.7 | 4.4 | 1.8 | 1.7 | 1.3 |
| Net profit (loss) after income taxes | 11.3 | 10.6 | 9.8 | -9.6 | 6.6 |
| Salaries and other staff benefits | 42.6 | 42.5 | 44.8 | 42.9 | 43.0 |

Note(s): Totals may not add due to rounding.

Table 2-3
Private radio broadcasters, revenue and expense statement - Quebec

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 174,066 | 176,138 | 169,791 | 174,941 | 177,694 |
| National and network | 90,038 | 96,504 | 104,187 | 112,648 | 116,724 |
| Sales of air time, total | 264,103 | 272,642 | 273,978 | 287,588 | 294,418 |
| Production and other, total | 8,396 | 8,704 | 10,497 | 12,803 | 14,807 |
| Operating revenue, total | 272,499 | 281,346 | 284,475 | 300,392 | 309,225 |
| Expenses |  |  |  |  |  |
| Program | 84,691 | 90,348 | 92,616 | 98,575 | 106,227 |
| Technical services | 8,793 | 10,018 | 10,093 | 10,573 | 11,341 |
| Sales and promotion | 65,981 | 65,968 | 69,402 | 70,976 | 73,117 |
| Administration and general | 61,879 | 61,769 | 57,753 | 55,884 | 59,199 |
| Depreciation | 9,498 | 10,423 | 9,312 | 8,799 | 7,867 |
| Operating expenses, total | 230,843 | 238,526 | 239,176 | 244,806 | 257,752 |
| Profit before interest and taxes | 41,657 | 42,820 | 45,299 | 55,586 | 51,473 |
| Interest expense | 15,965 | 1,435 | 2,942 | 3,607 | 680 |
| Expenses, total | 246,808 | 239,962 | 242,118 | 248,413 | 258,432 |
| Net operating income | 25,691 | 41,385 | 42,357 | 51,978 | 50,793 |
| Other adjustments-income (expense) | 13,037 | 32,318 | 50,138 | 43,779 | 38,279 |
| Net profit (loss) before income taxes | 38,728 | 73,703 | 92,495 | 95,758 | 89,072 |
| Provision for income taxes | 11,739 | 8,402 | 14,249 | 17,586 | 7,865 |
| Net profit (loss) after income taxes | 26,989 | 65,301 | 78,246 | 78,172 | 81,207 |
| Salaries and other staff benefits | 118,868 | 117,830 | 117,804 | 132,906 | 151,333 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | $1,868$ | $1,932$ | $1,870$ | $1,837$ | 2,061 |
| Number of stations | 106 | 105 | 105 | 107 | 106 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 63.9 | 62.6 | 59.7 | 58.2 | 57.5 |
| National and network | 33.0 | 34.3 | 36.6 | 37.5 | 37.7 |
| Sales of air time, total | 96.9 | 96.9 | 96.3 | 95.7 | 95.2 |
| Production and other, total | 3.1 | 3.1 | 3.7 | 4.3 | 4.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 31.1 | 32.1 | 32.6 | 32.8 | 34.4 |
| Technical services | 3.2 | 3.6 | 3.5 | 3.5 | 3.7 |
| Sales and promotion | 24.2 | 23.4 | 24.4 | 23.6 | 23.6 |
| Administration and general | 22.7 | 22.0 | 20.3 | 18.6 | 19.1 |
| Depreciation | 3.5 | 3.7 | 3.3 | 2.9 | 2.5 |
| Operating expenses, total | 84.7 | 84.8 | 84.1 | 81.5 | 83.4 |
| Profit before interest and taxes | 15.3 | 15.2 | 15.9 | 18.5 | 16.6 |
| Interest expense | 5.9 | 0.5 | 1.0 | 1.2 | 0.2 |
| Expenses, total | 90.6 | 85.3 | 85.1 | 82.7 | 83.6 |
| Net operating income | 9.4 | 14.7 | 14.9 | 17.3 | 16.4 |
| Other adjustments-income (expense) | 4.8 | 11.5 | 17.6 | 14.6 | 12.4 |
| Net profit (loss) before income taxes | 14.2 | 26.2 | 32.5 | 31.9 | 28.8 |
| Provision for income taxes | 4.3 | 3.0 | 5.0 | 5.9 | 2.5 |
| Net profit (loss) after income taxes | 9.9 | 23.2 | 27.5 | 26.0 | 26.3 |
| Salaries and other staff benefits | 43.6 | 41.9 | 41.4 | 44.2 | 48.9 |

Note(s): Totals may not add due to rounding.

Table 2-4
Private radio broadcasters, revenue and expense statement - Ontario

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 411,813 | 421,396 | 397,852 | 407,854 | 421,277 |
| National and network | 134,670 | 150,188 | 119,042 | 131,220 | 149,097 |
| Sales of air time, total | 546,482 | 571,585 | 516,894 | 539,074 | 570,374 |
| Production and other, total | 14,355 | 13,819 | 14,031 | 11,902 | 10,183 |
| Operating revenue, total | 560,838 | 585,403 | 530,925 | 550,975 | 580,556 |
| Expenses |  |  |  |  |  |
| Program | 149,059 | 154,940 | 150,469 | 152,569 | 160,961 |
| Technical services | 16,785 | 17,920 | 18,014 | 19,536 | 19,126 |
| Sales and promotion | 138,491 | 140,153 | 127,866 | 132,652 | 135,076 |
| Administration and general | 119,081 | 117,046 | 104,738 | 105,556 | 111,667 |
| Depreciation | 13,999 | 14,078 | 14,747 | 14,430 | 14,498 |
| Operating expenses, total | 437,415 | 444,135 | 415,834 | 424,745 | 441,328 |
| Profit before interest and taxes | 123,423 | 141,268 | 115,091 | 126,230 | 139,229 |
| Interest expense | 7,081 | 6,119 | 3,804 | 2,104 | 2,653 |
| Expenses, total | 444,496 | 450,254 | 419,638 | 426,849 | 443,981 |
| Net operating income | 116,342 | 135,149 | 111,287 | 124,126 | 136,575 |
| Other adjustments-income (expense) | 11,767 | 29,730 | 7,599 | -138,990 | -5,671 |
| Net profit (loss) before income taxes | 128,109 | 164,879 | 118,885 | -14,864 | 130,904 |
| Provision for income taxes | 25,038 | 15,683 | -777 | 5,759 | 10,907 |
| Net profit (loss) after income taxes | 103,071 | 149,196 | 119,662 | -20,623 | 119,998 |
| Salaries and other staff benefits | 217,300 | 224,770 | 212,291 | 214,176 | 223,567 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | 3,413 | 3,434 | 3,332 | 3,336 | 3,363 |
|  | 192 | 196 | 200 | 204 | 208 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 73.4 | 72.0 | 74.9 | 74.0 | 72.6 |
| National and network | 24.0 | 25.7 | 22.4 | 23.8 | 25.7 |
| Sales of air time, total | 97.4 | 97.6 | 97.4 | 97.8 | 98.2 |
| Production and other, total | 2.6 | 2.4 | 2.6 | 2.2 | 1.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 26.6 | 26.5 | 28.3 | 27.7 | 27.7 |
| Technical services | 3.0 | 3.1 | 3.4 | 3.5 | 3.3 |
| Sales and promotion | 24.7 | 23.9 | 24.1 | 24.1 | 23.3 |
| Administration and general | 21.2 | 20.0 | 19.7 | 19.2 | 19.2 |
| Depreciation | 2.5 | 2.4 | 2.8 | 2.6 | 2.5 |
| Operating expenses, total | 78.0 | 75.9 | 78.3 | 77.1 | 76.0 |
| Profit before interest and taxes | 22.0 | 24.1 | 21.7 | 22.9 | 24.0 |
| Interest expense | 1.3 | 1.0 | 0.7 | 0.4 | 0.5 |
| Expenses, total | 79.3 | 76.9 | 79.0 | 77.5 | 76.5 |
| Net operating income | 20.7 | 23.1 | 21.0 | 22.5 | 23.5 |
| Other adjustments-income (expense) | 2.1 | 5.1 | 1.4 | -25.2 | -1.0 |
| Net profit (loss) before income taxes | 22.8 | 28.2 | 22.4 | -2.7 | 22.5 |
| Provision for income taxes | 4.5 | 2.7 | -0.1 | 1.0 | 1.9 |
| Net profit (loss) after income taxes | 18.4 | 25.5 | 22.5 | -3.7 | 20.7 |
| Salaries and other staff benefits | 38.7 | 38.4 | 40.0 | 38.9 | 38.5 |

Note(s): Totals may not add due to rounding.

Table 2-5
Private radio broadcasters, revenue and expense statement - Manitoba

|  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2007 | 2008 | 2010 |
|  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 75.7 | 75.3 | 76.4 | 76.5 | 75.7 |
| National and network | 22.1 | 22.6 | 21.5 | 20.9 | 21.7 |
| Sales of air time, total | 97.8 | 97.9 | 97.9 | 97.4 | 97.4 |
| Production and other, total | 2.2 | 2.1 | 2.1 | 2.6 | 2.6 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 29.5 | 27.9 | 28.2 | 27.3 | 26.0 |
| Technical services | 2.5 | 2.6 | 2.7 | 2.5 | 2.9 |
| Sales and promotion | 28.1 | 26.7 | 26.0 | 24.1 | 22.6 |
| Administration and general | 26.7 | 24.3 | 23.7 | 24.7 | 24.9 |
| Depreciation | 3.6 | 2.5 | 3.4 | 2.9 | 3.2 |
| Operating expenses, total | 90.4 | 84.1 | 84.0 | 81.5 | 79.5 |
| Profit before interest and taxes | 9.6 | 15.9 | 16.0 | 18.5 | 20.5 |
| Interest expense | 1.3 | 1.6 | 0.4 | 0.4 | 0.4 |
| Expenses, total | 91.7 | 85.7 | 84.4 | 81.9 | 79.9 |
| Net operating income | 8.3 | 14.3 | 15.6 | 18.1 | 20.1 |
| Other adjustments-income (expense) | 5.9 | 6.1 | -11.8 | -35.6 | 7.0 |
| Net profit (loss) before income taxes | 14.3 | 20.4 | 3.8 | -17.5 | 27.1 |
| Provision for income taxes | 3.4 | 1.6 | -0.2 | 0.9 | 0.6 |
| Net profit (loss) after income taxes | 10.9 | 18.8 | 3.9 | -18.4 | 26.5 |
| Salaries and other staff benefits | 46.8 | 44.0 | 42.9 | 41.1 | 45.1 |

Note(s): Totals may not add due to rounding.

Table 2-6
Private radio broadcasters, revenue and expense statement - Saskatchewan

|  |  | 2007 | 2009 | 2010 |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
|  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 79.7 | 78.4 | 80.3 | 79.9 | 81.1 |
| National and network | 18.6 | 19.7 | 18.0 | 18.4 | 17.3 |
| Sales of air time, total | 98.3 | 98.1 | 98.2 | 98.3 | 98.4 |
| Production and other, total | 1.7 | 1.9 | 1.8 | 1.7 | 1.6 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 29.8 | 31.4 | 31.4 | 32.4 | 32.2 |
| Technical services | 2.8 | 2.9 | 3.1 | 3.0 | 3.2 |
| Sales and promotion | 30.6 | 29.5 | 30.0 | 29.3 | 28.7 |
| Administration and general | 22.7 | 23.6 | 22.4 | 20.4 | 20.0 |
| Depreciation | 4.3 | 4.7 | 3.9 | 3.8 | 4.3 |
| Operating expenses, total | 90.2 | 92.1 | 90.8 | 89.0 | 88.2 |
| Profit before interest and taxes | 9.8 | 7.9 | 9.2 | 11.0 | 11.8 |
| Interest expense | 1.4 | 1.3 | 0.7 | 0.2 | 0.5 |
| Expenses, total | 91.6 | 93.4 | 91.5 | 89.2 | 88.7 |
| Net operating income | 8.4 | 6.6 | 8.5 | 10.8 | 11.3 |
| Other adjustments-income (expense) | -1.6 | -0.2 | -0.4 | -4.4 | 0.2 |
| Net profit (loss) before income taxes | 6.8 | 6.4 | 8.2 | 6.4 | 11.4 |
| Provision for income taxes | 1.3 | 0.3 | 0.7 | 0.0 | 1.3 |
| Net profit (loss) after income taxes | 5.5 | 6.1 | 7.5 | 6.4 | 10.1 |
| Salaries and other staff benefits | 47.1 | 47.5 | 45.8 | 42.0 | 46.4 |

Note(s): Totals may not add due to rounding.

Table 2-7
Private radio broadcasters, revenue and expense statement - Alberta

|  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2007 | 2008 | 2010 |
|  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 75.3 | 76.9 | 75.8 | 73.2 | 71.6 |
| National and network | 22.7 | 21.6 | 22.5 | 25.1 | 27.0 |
| Sales of air time, total | 98.1 | 98.5 | 98.3 | 98.3 | 98.6 |
| Production and other, total | 1.9 | 1.5 | 1.7 | 1.7 | 1.4 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 23.8 | 24.8 | 27.9 | 29.9 | 28.5 |
| Technical services | 2.7 | 2.8 | 3.1 | 3.1 | 3.4 |
| Sales and promotion | 23.5 | 24.6 | 24.7 | 25.2 | 26.3 |
| Administration and general | 20.9 | 19.6 | 21.6 | 19.8 | 19.8 |
| Depreciation | 2.7 | 2.7 | 3.2 | 3.4 | 3.0 |
| Operating expenses, total | 73.6 | 74.5 | 80.5 | 81.4 | 81.0 |
| Profit before interest and taxes | 26.4 | 25.5 | 19.5 | 18.6 | 19.0 |
| Interest expense | 2.2 | 1.8 | 1.3 | 1.1 | 1.5 |
| Expenses, total | 75.8 | 76.4 | 81.8 | 82.6 | 82.5 |
| Net operating income | 24.2 | 23.6 | 18.2 | 17.4 | 17.5 |
| Other adjustments-income (expense) | 3.0 | 2.1 | 3.3 | -29.9 | 0.5 |
| Net profit (loss) before income taxes | 27.2 | 25.7 | 21.5 | -12.4 | 18.1 |
| Provision for income taxes | 4.5 | 2.9 | 0.1 | 1.5 | 1.5 |
| Net profit (loss) after income taxes | 22.7 | 22.8 | 21.4 | -13.9 | 16.6 |
| Salaries and other staff benefits | 36.8 | 38.0 | 41.7 | 40.7 | 40.7 |

Note(s): Totals may not add due to rounding.

Table 2-8
Private radio broadcasters, revenue and expense statement - British Columbia, Yukon, Northwest Territories and Nunavut

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 154,469 | 166,897 | 153,226 | 151,163 | 151,586 |
| National and network | 53,629 | 54,027 | 49,420 | 52,314 | 55,151 |
| Sales of air time, total | 208,098 | 220,925 | 202,646 | 203,477 | 206,737 |
| Production and other, total | 7,808 | 5,483 | 6,145 | 5,216 | 4,728 |
| Operating revenue, total | 215,906 | 226,408 | 208,791 | 208,693 | 211,465 |
| Expenses |  |  |  |  |  |
| Program | 59,786 | 61,861 | 64,772 | 65,145 | 65,915 |
| Technical services | 6,072 | 6,997 | 7,727 | 7,569 | 7,290 |
| Sales and promotion | 54,493 | 56,310 | 54,442 | 54,461 | 54,753 |
| Administration and general | 49,183 | 47,436 | 45,457 | 43,836 | 44,467 |
| Depreciation | 5,144 | 3,797 | 5,403 | 4,945 | 5,305 |
| Operating expenses, total | 174,678 | 176,402 | 177,802 | 175,957 | 177,731 |
| Profit before interest and taxes | 41,228 | 50,006 | 30,989 | 32,736 | 33,734 |
| Interest expense | 3,657 | 4,531 | 2,648 | 2,339 | 1,676 |
| Expenses, total | 178,335 | 180,933 | 180,450 | 178,296 | 179,407 |
| Net operating income | 37,570 | 45,475 | 28,340 | 30,397 | 32,058 |
| Other adjustments-income (expense) | 6,588 | 5,350 | 5,002 | -61,443 | 916 |
| Net profit (loss) before income taxes | 44,159 | 50,825 | 33,342 | -31,046 | 32,974 |
| Provision for income taxes | 6,447 | 1,361 | -1,669 | 3,038 | 3,206 |
| Net profit (loss) after income taxes | 37,712 | 49,464 | 35,011 | -34,084 | 29,768 |
| Salaries and other staff benefits | 88,191 | 89,825 | 93,417 | 90,146 | 92,716 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 1,554 | 1,486 | 1,550 | 1,483 | 1,463 |
| Number of stations | 100 | 100 | 106 | 104 | 107 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |


|  | percentage of revenues |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 71.5 | 73.7 | 73.4 | 72.4 | 71.7 |
| National and network | 24.8 | 23.9 | 23.7 | 25.1 | 26.1 |
| Sales of air time, total | 96.4 | 97.6 | 97.1 | 97.5 | 97.8 |
| Production and other, total | 3.6 | 2.4 | 2.9 | 2.5 | 2.2 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 27.7 | 27.3 | 31.0 | 31.2 | 31.2 |
| Technical services | 2.8 | 3.1 | 3.7 | 3.6 | 3.4 |
| Sales and promotion | 25.2 | 24.9 | 26.1 | 26.1 | 25.9 |
| Administration and general | 22.8 | 21.0 | 21.8 | 21.0 | 21.0 |
| Depreciation | 2.4 | 1.7 | 2.6 | 2.4 | 2.5 |
| Operating expenses, total | 80.9 | 77.9 | 85.2 | 84.3 | 84.0 |
| Profit before interest and taxes | 19.1 | 22.1 | 14.8 | 15.7 | 16.0 |
| Interest expense | 1.7 | 2.0 | 1.3 | 1.1 | 0.8 |
| Expenses, total | 82.6 | 79.9 | 86.4 | 85.4 | 84.8 |
| Net operating income | 17.4 | 20.1 | 13.6 | 14.6 | 15.2 |
| Other adjustments-income (expense) | 3.1 | 2.4 | 2.4 | -29.4 | 0.4 |
| Net profit (loss) before income taxes | 20.5 | 22.4 | 16.0 | -14.9 | 15.6 |
| Provision for income taxes | 3.0 | 0.6 | -0.8 | 1.5 | 1.5 |
| Net profit (loss) after income taxes | 17.5 | 21.8 | 16.8 | -16.3 | 14.1 |
| Salaries and other staff benefits | 40.8 | 39.7 | 44.7 | 43.2 | 43.8 |

Note(s): Totals may not add due to rounding.

Table 3-1
Private radio broadcasters, by type of broadcaster, revenue and expense statement - AM

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 268,033 | 265,541 | 244,038 | 242,869 | 245,700 |
| National and network | 52,238 | 54,368 | 51,327 | 53,961 | 55,116 |
| Sales of air time, total | 320,271 | 319,908 | 295,365 | 296,831 | 300,816 |
| Production and other, total | 11,042 | 9,077 | 9,992 | 11,139 | 10,645 |
| Operating revenue, total | 331,313 | 328,985 | 305,356 | 307,970 | 311,461 |
| Expenses |  |  |  |  |  |
| Program | 120,815 | 116,682 | 114,557 | 111,963 | 114,101 |
| Technical services | 13,575 | 14,148 | 13,331 | 13,452 | 13,034 |
| Sales and promotion | 83,716 | 82,220 | 74,231 | 73,775 | 72,860 |
| Administration and general | 87,147 | 80,331 | 73,156 | 69,669 | 70,089 |
| Depreciation | 9,773 | 8,989 | 8,898 | 7,953 | 8,345 |
| Operating expenses, total | 315,027 | 302,370 | 284,173 | 276,813 | 278,428 |
| Profit before interest and taxes | 16,287 | 26,616 | 21,184 | 31,158 | 33,033 |
| Interest expense | 6,597 | 5,424 | 3,951 | 2,912 | 2,303 |
| Expenses, total | 321,623 | 307,794 | 288,124 | 279,725 | 280,731 |
| Net operating income | 9,690 | 21,192 | 17,233 | 28,245 | 30,730 |
| Other adjustments-income (expense) | 13,352 | 17,754 | 6,752 | -31,781 | 13,263 |
| Net profit (loss) before income taxes | 23,042 | 38,945 | 23,985 | -3,536 | 43,993 |
| Provision for income taxes | 793 | 6,236 | -1,218 | 1,799 | 5,084 |
| Net profit (loss) after income taxes | 22,249 | 32,709 | 25,202 | -5,334 | 38,909 |
| Salaries and other staff benefits | 168,208 | numbers |  |  | 154,472 |
| Number of employees (weekly average) Number of stations | 2,986 | 2,774 | 2,700 | 2,575 | 2,585 |
|  | 174 | 158 | 151 | 144 | 135 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 80.9 | 80.7 | 79.9 | 78.9 | 78.9 |
| National and network | 15.8 | 16.5 | 16.8 | 17.5 | 17.7 |
| Sales of air time, total | 96.7 | 97.2 | 96.7 | 96.4 | 96.6 |
| Production and other, total | 3.3 | 2.8 | 3.3 | 3.6 | 3.4 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 36.5 | 35.5 | 37.5 | 36.4 | 36.6 |
| Technical services | 4.1 | 4.3 | 4.4 | 4.4 | 4.2 |
| Sales and promotion | 25.3 | 25.0 | 24.3 | 24.0 | 23.4 |
| Administration and general | 26.3 | 24.4 | 24.0 | 22.6 | 22.5 |
| Depreciation | 2.9 | 2.7 | 2.9 | 2.6 | 2.7 |
| Operating expenses, total | 95.1 | 91.9 | 93.1 | 89.9 | 89.4 |
| Profit before interest and taxes | 4.9 | 8.1 | 6.9 | 10.1 | 10.6 |
| Interest expense | 2.0 | 1.6 | 1.3 | 0.9 | 0.7 |
| Expenses, total | 97.1 | 93.6 | 94.4 | 90.8 | 90.1 |
| Net operating income | 2.9 | 6.4 | 5.6 | 9.2 | 9.9 |
| Other adjustments-income (expense) | 4.0 | 5.4 | 2.2 | -10.3 | 4.3 |
| Net profit (loss) before income taxes | 7.0 | 11.8 | 7.9 | -1.1 | 14.1 |
| Provision for income taxes | 0.2 | 1.9 | -0.4 | 0.6 | 1.6 |
| Net profit (loss) after income taxes | 6.7 | 9.9 | 8.3 | -1.7 | 12.5 |
| Salaries and other staff benefits | 50.8 | 49.6 | 50.7 | 47.3 | 49.6 |

Note(s): Totals may not add due to rounding.

Table 3-2
Private radio broadcasters, by type of broadcaster, revenue and expense statement - FM

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 824,696 | 885,686 | 852,851 | 869,501 | 891,605 |
| National and network | 328,218 | 354,440 | 325,190 | 355,868 | 387,868 |
| Sales of air time, total | 1,152,914 | 1,240,126 | 1,178,041 | 1,225,369 | 1,279,473 |
| Production and other, total | 26,980 | 25,911 | 27,947 | 26,716 | 26,275 |
| Operating revenue, total | 1,179,894 | 1,266,037 | 1,205,989 | 1,252,084 | 1,305,748 |
| Expenses |  |  |  |  |  |
| Program | 291,700 | 322,606 | 331,066 | 351,545 | 366,447 |
| Technical services | 32,255 | 36,283 | 38,427 | 40,316 | 42,609 |
| Sales and promotion | 290,725 | 306,858 | 301,266 | 310,750 | 321,906 |
| Administration and general | 247,727 | 255,212 | 248,408 | 245,151 | 257,553 |
| Depreciation | 33,863 | 35,027 | 36,882 | 37,109 | 37,067 |
| Operating expenses, total | 896,269 | 955,987 | 956,050 | 984,870 | 1,025,583 |
| Profit before interest and taxes | 283,625 | 310,050 | 249,938 | 267,214 | 280,166 |
| Interest expense | 28,535 | 17,110 | 11,258 | 9,955 | 9,276 |
| Expenses, total | 924,805 | 973,097 | 967,308 | 994,825 | 1,034,859 |
| Net operating income | 255,090 | 292,939 | 238,680 | 257,259 | 270,890 |
| Other adjustments-income (expense) | 27,703 | 58,544 | 56,677 | -248,337 | 20,474 |
| Net profit (loss) before income taxes | 282,793 | 351,484 | 295,357 | 8,922 | 291,364 |
| Provision for income taxes | 61,614 | 32,523 | 15,513 | 30,687 | 23,665 |
| Net profit (loss) after income taxes | 221,179 | 318,961 | 279,845 | -21,765 | 267,699 |
| Salaries and other staff benefits | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | 7,228 | $7,677$ |  | 7,618 | 7,933 |
|  | 458 | 492 | 512 | 530 | 548 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 69.9 | 70.0 | 70.7 | 69.4 | 68.3 |
| National and network | 27.8 | 28.0 | 27.0 | 28.4 | 29.7 |
| Sales of air time, total | 97.7 | 98.0 | 97.7 | 97.9 | 98.0 |
| Production and other, total | 2.3 | 2.0 | 2.3 | 2.1 | 2.0 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 24.7 | 25.5 | 27.5 | 28.1 | 28.1 |
| Technical services | 2.7 | 2.9 | 3.2 | 3.2 | 3.3 |
| Sales and promotion | 24.6 | 24.2 | 25.0 | 24.8 | 24.7 |
| Administration and general | 21.0 | 20.2 | 20.6 | 19.6 | 19.7 |
| Depreciation | 2.9 | 2.8 | 3.1 | 3.0 | 2.8 |
| Operating expenses, total | 76.0 | 75.5 | 79.3 | 78.7 | 78.5 |
| Profit before interest and taxes | 24.0 | 24.5 | 20.7 | 21.3 | 21.5 |
| Interest expense | 2.4 | 1.4 | 0.9 | 0.8 | 0.7 |
| Expenses, total | 78.4 | 76.9 | 80.2 | 79.5 | 79.3 |
| Net operating income | 21.6 | 23.1 | 19.8 | 20.5 | 20.7 |
| Other adjustments-income (expense) | 2.3 | 4.6 | 4.7 | -19.8 | 1.6 |
| Net profit (loss) before income taxes | 24.0 | 27.8 | 24.5 | 0.7 | 22.3 |
| Provision for income taxes | 5.2 | 2.6 | 1.3 | 2.5 | 1.8 |
| Net profit (loss) after income taxes | 18.7 | 25.2 | 23.2 | -1.7 | 20.5 |
| Salaries and other staff benefits | 37.7 | 37.5 | 39.7 | 39.8 | 40.8 |

Note(s): Totals may not add due to rounding.

Table 3-3
Private radio broadcasters, by type of broadcaster, revenue and expense statement - English language

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 916,549 | 972,065 | 913,669 | 922,553 | 941,538 |
| National and network | 297,220 | 319,601 | 290,038 | 315,755 | 345,375 |
| Sales of air time, total | 1,213,769 | 1,291,666 | 1,203,707 | 1,238,308 | 1,286,913 |
| Production and other, total | 26,742 | 23,300 | 24,180 | 21,453 | 19,384 |
| Operating revenue, total | 1,240,511 | 1,314,965 | 1,227,887 | 1,259,761 | 1,306,297 |
| Expenses |  |  |  |  |  |
| Program | 327,331 | 347,931 | 353,027 | 364,187 | 374,238 |
| Technical services | 35,942 | 39,815 | 40,573 | 42,105 | 43,011 |
| Sales and promotion | 309,317 | 323,295 | 307,843 | 314,770 | 321,956 |
| Administration and general | 269,205 | 268,732 | 257,312 | 251,638 | 259,052 |
| Depreciation | 33,645 | 33,252 | 35,856 | 35,436 | 36,573 |
| Operating expenses, total | 975,439 | 1,013,025 | 994,611 | 1,008,137 | 1,034,829 |
| Profit before interest and taxes | 265,072 | 301,940 | 233,276 | 251,624 | 271,467 |
| Interest expense | 19,365 | 20,928 | 12,054 | 9,114 | 10,609 |
| Expenses, total | 994,804 | 1,033,953 | 1,006,665 | 1,017,251 | 1,045,438 |
| Net operating income | 245,707 | 281,012 | 221,221 | 242,510 | 260,859 |
| Other adjustments-income (expense) | 28,224 | 40,338 | 11,549 | -324,044 | -5,087 |
| Net profit (loss) before income taxes | 273,931 | 321,350 | 232,770 | -81,534 | 255,772 |
| Provision for income taxes | 52,782 | 29,730 | -928 | 14,720 | 19,426 |
| Net profit (loss) after income taxes | 221,149 | 291,621 | 233,698 | -96,254 | 236,346 |
| numbers |  |  |  |  | 533,052 |
| Number of employees (weekly average) | 7,987 | 8,119 | 7,932 | 7,860 | 7,926 |
| Number of stations | 506 | 523 | 535 | 545 | 554 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 73.9 | 73.9 | 74.4 | 73.2 | 72.1 |
| National and network | 24.0 | 24.3 | 23.6 | 25.1 | 26.4 |
| Sales of air time, total | 97.8 | 98.2 | 98.0 | 98.3 | 98.5 |
| Production and other, total | 2.2 | 1.8 | 2.0 | 1.7 | 1.5 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 26.4 | 26.5 | 28.8 | 28.9 | 28.6 |
| Technical services | 2.9 | 3.0 | 3.3 | 3.3 | 3.3 |
| Sales and promotion | 24.9 | 24.6 | 25.1 | 25.0 | 24.6 |
| Administration and general | 21.7 | 20.4 | 21.0 | 20.0 | 19.8 |
| Depreciation | 2.7 | 2.5 | 2.9 | 2.8 | 2.8 |
| Operating expenses, total | 78.6 | 77.0 | 81.0 | 80.0 | 79.2 |
| Profit before interest and taxes | 21.4 | 23.0 | 19.0 | 20.0 | 20.8 |
| Interest expense | 1.6 | 1.6 | 1.0 | 0.7 | 0.8 |
| Expenses, total | 80.2 | 78.6 | 82.0 | 80.7 | 80.0 |
| Net operating income | 19.8 | 21.4 | 18.0 | 19.3 | 20.0 |
| Other adjustments-income (expense) | 2.3 | 3.1 | 0.9 | -25.7 | -0.4 |
| Net profit (loss) before income taxes | 22.1 | 24.4 | 19.0 | -6.5 | 19.6 |
| Provision for income taxes | 4.3 | 2.3 | -0.1 | 1.2 | 1.5 |
| Net profit (loss) after income taxes | 17.8 | 22.2 | 19.0 | -7.6 | 18.1 |
| Salaries and other staff benefits | 39.6 | 39.2 | 41.7 | 40.3 | 40.8 |

Note(s): Totals may not add due to rounding.

Table 3-4
Private radio broadcasters, by type of broadcaster, revenue and expense statement - French language

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 140,916 | 142,453 | 148,396 | 153,226 | 156,341 |
| National and network | 81,911 | 87,452 | 84,009 | 91,458 | 94,836 |
| Sales of air time, total | 222,827 | 229,906 | 232,406 | 244,684 | 251,178 |
| Production and other, total | 7,322 | 8,169 | 9,514 | 12,149 | 13,961 |
| Operating revenue, total | 230,149 | 238,075 | 241,920 | 256,834 | 265,138 |
| Expenses |  |  |  |  |  |
| Program | 71,725 | 76,692 | 79,097 | 85,497 | 92,562 |
| Technical services | 7,403 | 8,095 | 8,577 | 8,886 | 9,822 |
| Sales and promotion | 57,773 | 58,157 | 60,538 | 63,067 | 65,056 |
| Administration and general | 52,895 | 52,717 | 49,483 | 48,994 | 53,129 |
| Depreciation | 8,723 | 9,453 | 8,633 | 8,233 | 7,524 |
| Operating expenses, total | 198,520 | 205,114 | 206,327 | 214,676 | 228,094 |
| Profit before interest and taxes | 31,630 | 32,961 | 35,593 | 42,158 | 37,044 |
| Interest expense | 14,722 | 944 | 2,663 | 3,327 | 654 |
| Expenses, total | 213,242 | 206,058 | 208,990 | 218,003 | 228,748 |
| Net operating income | 16,907 | 32,016 | 32,930 | 38,830 | 36,390 |
| Other adjustments-income (expense) | 13,158 | 35,572 | 51,689 | 43,717 | 38,358 |
| Net profit (loss) before income taxes | 30,065 | 67,589 | 84,619 | 82,547 | 74,748 |
| Provision for income taxes | 8,779 | 7,623 | 14,232 | 16,996 | 8,056 |
| Net profit (loss) after income taxes | 21,285 | 59,966 | 70,387 | 65,552 | 66,691 |
| Salaries and other staff benefits | 102,078 | 102,949 | 103,055 | 118,617 | 136,205 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | 1,607 | 1,685 | 1,632 | 1,633 | 1,839 |
|  | 103 | 104 | 104 | 106 | 105 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 61.2 | 59.8 | 61.3 | 59.7 | 59.0 |
| National and network | 35.6 | 36.7 | 34.7 | 35.6 | 35.8 |
| Sales of air time, total | 96.8 | 96.6 | 96.1 | 95.3 | 94.7 |
| Production and other, total | 3.2 | 3.4 | 3.9 | 4.7 | 5.3 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 31.2 | 32.2 | 32.7 | 33.3 | 34.9 |
| Technical services | 3.2 | 3.4 | 3.5 | 3.5 | 3.7 |
| Sales and promotion | 25.1 | 24.4 | 25.0 | 24.6 | 24.5 |
| Administration and general | 23.0 | 22.1 | 20.5 | 19.1 | 20.0 |
| Depreciation | 3.8 | 4.0 | 3.6 | 3.2 | 2.8 |
| Operating expenses, total | 86.3 | 86.2 | 85.3 | 83.6 | 86.0 |
| Profit before interest and taxes | 13.7 | 13.8 | 14.7 | 16.4 | 14.0 |
| Interest expense | 6.4 | 0.4 | 1.1 | 1.3 | 0.2 |
| Expenses, total | 92.7 | 86.6 | 86.4 | 84.9 | 86.3 |
| Net operating income | 7.3 | 13.4 | 13.6 | 15.1 | 13.7 |
| Other adjustments-income (expense) | 5.7 | 14.9 | 21.4 | 17.0 | 14.5 |
| Net profit (loss) before income taxes | 13.1 | 28.4 | 35.0 | 32.1 | 28.2 |
| Provision for income taxes | 3.8 | 3.2 | 5.9 | 6.6 | 3.0 |
| Net profit (loss) after income taxes | 9.2 | 25.2 | 29.1 | 25.5 | 25.2 |
| Salaries and other staff benefits | 44.4 | 43.2 | 42.6 | 46.2 | 51.4 |

Note(s): Totals may not add due to rounding.

Table 3-5
Private radio broadcasters, by type of broadcaster, revenue and expense statement - Other language

|  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2007 | 2008 | 2009 |
|  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 87.0 | 87.4 | 83.8 | 84.2 | 86.1 |
| National and network | 3.3 | 4.2 | 5.9 | 6.0 | 6.1 |
| Sales of air time, total | 90.2 | 91.6 | 89.8 | 90.2 | 92.2 |
| Production and other, total | 9.8 | 8.4 | 10.2 | 9.8 | 7.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 33.2 | 34.9 | 32.5 | 31.8 | 30.0 |
| Technical services | 6.1 | 6.0 | 6.3 | 6.4 | 6.1 |
| Sales and promotion | 18.1 | 18.2 | 17.1 | 15.4 | 16.9 |
| Administration and general | 31.5 | 33.6 | 35.6 | 32.6 | 33.8 |
| Depreciation | 3.1 | 3.1 | 3.1 | 3.2 | 2.9 |
| Operating expenses, total | 92.1 | 95.8 | 94.6 | 89.4 | 89.8 |
| Profit before interest and taxes | 7.9 | 4.2 | 5.4 | 10.6 | 10.2 |
| Interest expense | 2.6 | 1.6 | 1.2 | 1.0 | 0.7 |
| Expenses, total | 94.7 | 97.4 | 95.8 | 90.4 | 90.5 |
| Net operating income | 5.3 | 2.6 | 4.2 | 9.6 | 9.5 |
| Other adjustments-income (expense) | -0.8 | 0.9 | 0.5 | 0.5 | 1.0 |
| Net profit (loss) before income taxes | 4.5 | 3.5 | 4.7 | 10.1 | 10.6 |
| Provision for income taxes | 2.1 | 3.3 | 2.4 | 1.8 | 2.8 |
| Net profit (loss) after income taxes | 2.4 | 0.2 | 2.3 | 8.3 | 7.8 |
| Salaries and other staff benefits | 46.2 | 46.3 | 44.1 | 41.0 | 40.0 |

Note(s): Totals may not add due to rounding.

Table 4-1
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Top 5 census metropolitan areas

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 498,824 | 512,532 | 464,817 | 464,645 | 477,000 |
| National and network | 200,573 | 213,400 | 197,978 | 210,931 | 234,938 |
| Sales of air time, total | 699,397 | 725,932 | 662,796 | 675,576 | 711,938 |
| Production and other, total | 20,224 | 19,953 | 20,547 | 18,775 | 18,078 |
| Operating revenue, total | 719,620 | 745,885 | 683,343 | 694,351 | 730,016 |
| Expenses |  |  |  |  |  |
| Program | 200,785 | 214,061 | 210,694 | 213,946 | 225,425 |
| Technical services | 17,330 | 20,366 | 19,837 | 20,700 | 20,506 |
| Sales and promotion | 162,793 | 168,341 | 156,151 | 155,769 | 160,404 |
| Administration and general | 138,708 | 138,019 | 121,009 | 117,486 | 125,274 |
| Depreciation | 15,110 | 16,015 | 15,814 | 14,404 | 14,522 |
| Operating expenses, total | 534,726 | 556,802 | 523,504 | 522,306 | 546,131 |
| Profit before interest and taxes | 184,895 | 189,084 | 159,838 | 172,045 | 183,885 |
| Interest expense | 22,058 | 7,391 | 5,428 | 4,226 | 3,055 |
| Expenses, total | 556,784 | 564,193 | 528,933 | 526,532 | 549,187 |
| Net operating income | 162,837 | 181,692 | 154,410 | 167,819 | 180,829 |
| Other adjustments-income (expense) | 18,863 | 48,663 | 26,075 | -124,651 | 15,343 |
| Net profit (loss) before income taxes | 181,699 | 230,356 | 180,485 | 43,168 | 196,172 |
| Provision for income taxes | 39,089 | 26,115 | 4,377 | 18,502 | 17,063 |
| Net profit (loss) after income taxes | 142,610 | 204,241 | 176,108 | 24,666 | 179,109 |
| Salaries and other staff benefits | 260,409 | 269,046 | 252,178 | 253,101 | 274,414 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 3,487 | 3,517 | 3,425 | 3,279 | 3,416 |
| Number of stations | 110 | 109 | 111 | 112 | 112 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |

percentage of revenues

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 69.3 | 68.7 | 68.0 | 66.9 | 65.3 |
| National and network | 27.9 | 28.6 | 29.0 | 30.4 | 32.2 |
| Sales of air time, total | 97.2 | 97.3 | 97.0 | 97.3 | 97.5 |
| Production and other, total | 2.8 | 2.7 | 3.0 | 2.7 | 2.5 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 27.9 | 28.7 | 30.8 | 30.8 | 30.9 |
| Technical services | 2.4 | 2.7 | 2.9 | 3.0 | 2.8 |
| Sales and promotion | 22.6 | 22.6 | 22.9 | 22.4 | 22.0 |
| Administration and general | 19.3 | 18.5 | 17.7 | 16.9 | 17.2 |
| Depreciation | 2.1 | 2.1 | 2.3 | 2.1 | 2.0 |
| Operating expenses, total | 74.3 | 74.6 | 76.6 | 75.2 | 74.8 |
| Profit before interest and taxes | 25.7 | 25.4 | 23.4 | 24.8 | 25.2 |
| Interest expense | 3.1 | 1.0 | 0.8 | 0.6 | 0.4 |
| Expenses, total | 77.4 | 75.6 | 77.4 | 75.8 | 75.2 |
| Net operating income | 22.6 | 24.4 | 22.6 | 24.2 | 24.8 |
| Other adjustments-income (expense) | 2.6 | 6.5 | 3.8 | -18.0 | 2.1 |
| Net profit (loss) before income taxes | 25.2 | 30.9 | 26.4 | 6.2 | 26.9 |
| Provision for income taxes | 5.4 | 3.5 | 0.6 | 2.7 | 2.3 |
| Net profit (loss) after income taxes | 19.8 | 27.4 | 25.8 | 3.6 | 24.5 |
| Salaries and other staff benefits | 36.2 | 36.1 | 36.9 | 36.5 | 37.6 |

Note(s): Totals may not add due to rounding.

Table 4-2
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Other census metropolitan areas

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 295,528 | 315,242 | 308,945 | 318,160 | 321,128 |
| National and network | 98,005 | 105,456 | 93,546 | 101,763 | 110,419 |
| Sales of air time, total | 393,534 | 420,698 | 402,491 | 419,923 | 431,547 |
| Production and other, total | 8,493 | 6,070 | 8,491 | 10,286 | 10,385 |
| Operating revenue, total | 402,026 | 426,769 | 410,982 | 430,210 | 441,932 |
| Expenses |  |  |  |  |  |
| Program | 112,559 | 116,637 | 120,461 | 129,652 | 134,312 |
| Technical services | 13,203 | 13,878 | 14,911 | 15,074 | 16,459 |
| Sales and promotion | 113,167 | 114,238 | 112,815 | 119,701 | 125,584 |
| Administration and general | 90,250 | 87,473 | 80,369 | 84,335 | 87,701 |
| Depreciation | 13,288 | 12,683 | 13,587 | 14,840 | 14,676 |
| Operating expenses, total | 342,466 | 344,908 | 342,142 | 363,602 | 378,732 |
| Profit before interest and taxes | 59,560 | 81,860 | 68,839 | 66,608 | 63,200 |
| Interest expense | 5,924 | 5,887 | 4,307 | 3,604 | 3,378 |
| Expenses, total | 348,389 | 350,795 | 346,449 | 367,206 | 382,111 |
| Net operating income | 53,637 | 75,973 | 64,533 | 63,004 | 59,822 |
| Other adjustments-income (expense) | 20,453 | 24,797 | 23,184 | -86,927 | 11,830 |
| Net profit (loss) before income taxes | 74,090 | 100,770 | 87,716 | -23,923 | 71,652 |
| Provision for income taxes | 13,456 | 5,403 | 7,046 | 8,170 | 6,085 |
| Net profit (loss) after income taxes | 60,634 | 95,367 | 80,670 | -32,093 | 65,567 |
| Salaries and other staff benefits | 172,369 | 176,434 | 181,756 | 189,528 | 200,365 |
| Number of employees (weekly average) | 2,690 | 2,749 | 2,742 | 2,763 | 2,864 |
| Number of stations | 146 | 148 | 149 | 153 | 155 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |

percentage of revenues

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 73.5 | 73.9 | 75.2 | 74.0 | 72.7 |
| National and network | 24.4 | 24.7 | 22.8 | 23.7 | 25.0 |
| Sales of air time, total | 97.9 | 98.6 | 97.9 | 97.6 | 97.7 |
| Production and other, total | 2.1 | 1.4 | 2.1 | 2.4 | 2.3 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 28.0 | 27.3 | 29.3 | 30.1 | 30.4 |
| Technical services | 3.3 | 3.3 | 3.6 | 3.5 | 3.7 |
| Sales and promotion | 28.1 | 26.8 | 27.5 | 27.8 | 28.4 |
| Administration and general | 22.4 | 20.5 | 19.6 | 19.6 | 19.8 |
| Depreciation | 3.3 | 3.0 | 3.3 | 3.4 | 3.3 |
| Operating expenses, total | 85.2 | 80.8 | 83.2 | 84.5 | 85.7 |
| Profit before interest and taxes | 14.8 | 19.2 | 16.7 | 15.5 | 14.3 |
| Interest expense | 1.5 | 1.4 | 1.0 | 0.8 | 0.8 |
| Expenses, total | 86.7 | 82.2 | 84.3 | 85.4 | 86.5 |
| Net operating income | 13.3 | 17.8 | 15.7 | 14.6 | 13.5 |
| Other adjustments-income (expense) | 5.1 | 5.8 | 5.6 | -20.2 | 2.7 |
| Net profit (loss) before income taxes | 18.4 | 23.6 | 21.3 | -5.6 | 16.2 |
| Provision for income taxes | 3.3 | 1.3 | 1.7 | 1.9 | 1.4 |
| Net profit (loss) after income taxes | 15.1 | 22.3 | 19.6 | -7.5 | 14.8 |
| Salaries and other staff benefits | 42.9 | 41.3 | 44.2 | 44.1 | 45.3 |

Note(s): Totals may not add due to rounding.

Table 4-3
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Non-census metropolitan areas

|  | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 298,376 | 323,453 | 323,127 | 329,564 | 339,177 |
| National and network | 81,879 | 89,951 | 84,993 | 97,136 | 97,627 |
| Sales of air time, total | 380,255 | 413,404 | 408,119 | 426,700 | 436,804 |
| Production and other, total | 9,306 | 8,964 | 8,901 | 8,794 | 8,457 |
| Operating revenue, total | 389,561 | 422,368 | 417,021 | 435,494 | 445,261 |
| Expenses |  |  |  |  |  |
| Program | 99,170 | 108,590 | 114,469 | 119,910 | 120,811 |
| Technical services | 15,296 | 16,188 | 17,010 | 17,993 | 18,678 |
| Sales and promotion | 98,482 | 106,500 | 106,531 | 109,055 | 108,778 |
| Administration and general | 105,917 | 110,052 | 120,187 | 112,999 | 114,666 |
| Depreciation | 15,239 | 15,317 | 16,379 | 15,818 | 16,214 |
| Operating expenses, total | 334,104 | 356,647 | 374,576 | 375,775 | 379,147 |
| Profit before interest and taxes | 55,457 | 65,721 | 42,444 | 59,719 | 66,114 |
| Interest expense | 7,150 | 9,256 | 5,474 | 5,037 | 5,145 |
| Expenses, total | 341,255 | 365,903 | 380,050 | 380,812 | 384,292 |
| Net operating income | 48,306 | 56,465 | 36,970 | 54,682 | 60,968 |
| Other adjustments-income (expense) | 1,739 | 2,838 | 14,171 | -68,540 | 6,565 |
| Net profit (loss) before income taxes | 50,046 | 59,303 | 51,141 | -13,858 | 67,533 |
| Provision for income taxes | 9,862 | 7,241 | 2,872 | 5,814 | 5,601 |
| Net profit (loss) after income taxes | 40,183 | 52,062 | 48,269 | -19,672 | 61,932 |
| Salaries and other staff benefits | 179,673 | 192,727 | $199,676$ <br> ers | 201,801 | 212,805 |
| Number of employees (weekly average) | 4,037 | 4,186 | 4,114 | 4,151 | 4,238 |
| Number of stations | 376 | 393 | 403 | 409 | 416 |
|  | 2007 | 2008 | 2009 | 2010 | 2011 |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 76.6 | 76.6 | 77.5 | 75.7 | 76.2 |
| National and network | 21.0 | 21.3 | 20.4 | 22.3 | 21.9 |
| Sales of air time, total | 97.6 | 97.9 | 97.9 | 98.0 | 98.1 |
| Production and other, total | 2.4 | 2.1 | 2.1 | 2.0 | 1.9 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 25.5 | 25.7 | 27.4 | 27.5 | 27.1 |
| Technical services | 3.9 | 3.8 | 4.1 | 4.1 | 4.2 |
| Sales and promotion | 25.3 | 25.2 | 25.5 | 25.0 | 24.4 |
| Administration and general | 27.2 | 26.1 | 28.8 | 25.9 | 25.8 |
| Depreciation | 3.9 | 3.6 | 3.9 | 3.6 | 3.6 |
| Operating expenses, total | 85.8 | 84.4 | 89.8 | 86.3 | 85.2 |
| Profit before interest and taxes | 14.2 | 15.6 | 10.2 | 13.7 | 14.8 |
| Interest expense | 1.8 | 2.2 | 1.3 | 1.2 | 1.2 |
| Expenses, total | 87.6 | 86.6 | 91.1 | 87.4 | 86.3 |
| Net operating income | 12.4 | 13.4 | 8.9 | 12.6 | 13.7 |
| Other adjustments-income (expense) | 0.4 | 0.7 | 3.4 | -15.7 | 1.5 |
| Net profit (loss) before income taxes | 12.8 | 14.0 | 12.3 | -3.2 | 15.2 |
| Provision for income taxes | 2.5 | 1.7 | 0.7 | 1.3 | 1.3 |
| Net profit (loss) after income taxes | 10.3 | 12.3 | 11.6 | -4.5 | 13.9 |
| Salaries and other staff benefits | 46.1 | 45.6 | 47.9 | 46.3 | 47.8 |

Note(s): Totals may not add due to rounding.

Table 5
Public and non-commercial radio broadcasters, revenue and expense statement, Canada

|  | 2007 | 2008 | $2009{ }^{1}$ | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 15,719 | 16,330 | 16,298 | 16,725 | 18,703 |
| National and network | 2,538 | 3,067 | 3,366 | 3,762 | 3,605 |
| Sales of air time, total | 18,257 | 19,397 | 19,664 | 20,487 | 22,308 |
| Government and corporate grants | 338,227 | 319,699 | 409,366 | 362,827 | 341,852 |
| Production and other, total | 30,616 | 35,412 | 58,102 | 48,944 | 41,465 |
| Operating revenue, total | 387,100 | 374,508 | 487,133 | 432,257 | 405,625 |
| Expenses |  |  |  |  |  |
| Program | 303,039 | 291,972 | 254,425 | 252,054 | 256,763 |
| Technical services | 33,669 | 31,347 | 46,084 | 44,976 | 34,520 |
| Sales and promotion | 9,151 | 9,811 | 25,795 | 26,237 | 20,978 |
| Administration and general | 82,804 | 80,949 | 111,116 | 82,024 | 60,362 |
| Depreciation | 23,421 | 26,940 | 41,049 | 37,985 | 31,272 |
| Operating expenses, total | 452,084 | 441,019 | 478,468 | 443,277 | 403,895 |
| Profit before interest and taxes | -64,984 | -66,512 | 8,664 | -11,020 | 1,730 |
| Interest expense | 324 | 363 | 7,930 | 8,244 | 5,419 |
| Expenses, total | 452,408 | 441,383 | 486,398 | 451,522 | 409,314 |
| Net operating income | -65,308 | -66,875 | 734 | -19,264 | -3,689 |
| Other adjustments-income (expense) | 67,199 | 71,110 | 1,884 | 5,793 | 4,330 |
| Net profit (loss) before income taxes | 1,892 | 4,235 | 2,619 | -13,471 | 642 |
| Provision for income taxes | 22 | 13 | 9 | -36 | 9 |
| Net profit (loss) after income taxes | 1,870 | 4,222 | 2,610 | -13,436 | 632 |
| Salaries and other staff benefits | 222,666 | 197,052 | 289,711 | 258,579 | 263,839 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 3,642 | 3,205 | F | 3,586 | 3,521 |
| Number of stations | 198 | 203 | 221 | 234 | 241 |
|  | 2007 | 2008 | $2009{ }^{1}$ | 2010 | 2011 |

percentage of revenues

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 4.1 | 4.4 | 3.3 | 3.9 | 4.6 |
| National and network | 0.7 | 0.8 | 0.7 | 0.9 | 0.9 |
| Sales of air time, total | 4.7 | 5.2 | 4.0 | 4.7 | 5.5 |
| Government and corporate grants | 87.4 | 85.4 | 84.0 | 83.9 | 84.3 |
| Production and other, total | 7.9 | 9.5 | 11.9 | 11.3 | 10.2 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 78.3 | 78.0 | 52.2 | 58.3 | 63.3 |
| Technical services | 8.7 | 8.4 | 9.5 | 10.4 | 8.5 |
| Sales and promotion | 2.4 | 2.6 | 5.3 | 6.1 | 5.2 |
| Administration and general | 21.4 | 21.6 | 22.8 | 19.0 | 14.9 |
| Depreciation | 6.1 | 7.2 | 8.4 | 8.8 | 7.7 |
| Operating expenses, total | 116.8 | 117.8 | 98.2 | 102.5 | 99.6 |
| Profit before interest and taxes | -16.8 | -17.8 | 1.8 | -2.5 | 0.4 |
| Interest expense | 0.1 | 0.1 | 1.6 | 1.9 | 1.3 |
| Expenses, total | 116.9 | 117.9 | 99.8 | 104.5 | 100.9 |
| Net operating income | -16.9 | -17.9 | 0.2 | -4.5 | -0.9 |
| Other adjustments-income (expense) | 17.4 | 19.0 | 0.4 | 1.3 | 1.1 |
| Net profit (loss) before income taxes | 0.5 | 1.1 | 0.5 | -3.1 | 0.2 |
| Provision for income taxes | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Net profit (loss) after income taxes | 0.5 | 1.1 | 0.5 | -3.1 | 0.2 |
| Salaries and other staff benefits | 57.5 | 52.6 | 59.5 | 59.8 | 65.0 |

1. The 2009 data is not comparable to previous years data. As a result of re-organizations and changes in accounting practices, some respondents have modified the way they are declaring their results.
Note(s): Totals may not add due to rounding.

## Data quality

The statistics presented in this publication are for the Radio Broadcasting industry (51511) as defined in the 2007 North American Industrial Classification System (NAICS).

The annual survey on which this publication is based is sent to all organisations licensed by the Canadian Radio-television and Telecommunications Commission (CRTC) to operate conventional radio or television programming undertakings. The survey of conventional broadcasters is conducted jointly by Statistics Canada and the CRTC.

The data presented in this publication are of good quality and can therefore be used with confidence. This assessment is based on available data accuracy measures and the judgment of the analysts involved in this survey. These statistics are, however, subject to revision. Revisions are usually the result of late receipt of information, of re-filing by respondents of previously submitted data, or of detection of errors after publication of data. They typically do not have a material impact on the preliminary results. Past revisions generally accounted for less than $1 \%$ of the value for key variables such as total revenues, salaries and wages and number of employees. Users interested in learning more about the concepts, methodology and data quality of the broadcasting surveys can visit Statistics Canada's web site at www.statcan.gc.ca. Definitions, data sources and methods are available for most surveys. The survey title is Radio and Television Broadcasting Survey (ID 2724).

