



Season's Greetings

Everyone at DCC wishes you the very best that the season has to offer and a very happy new year, especially those of you far from home. In Ottawa, we're remembering the reason for the season by collecting personal articles for the [Shepherds of Good Hope Clothing Program](#). Every year, DCC employees strive to make the holiday time a bit brighter for those in need by participating in local charitable programs.



DND Completes Clean-up at Saglek

On September 16, Dave McCuaig (613) 998-8718, Director of the National Operations Group, joined DND and local Inuit elders to celebrate a job well done at Saglek, Labrador. There, DND finished cleaning up mounds of soil that had been contaminated by PCBs after decades of use as a long-range radar site.

"A spokesperson from the Labrador Inuit Association, in his speech, specifically thanked Site Engineer, Louis LeMay," says McCuaig. "He really appreciated his effort, and thanked DND Project Manager Dave Wong and the department for cleaning the site up for them. He also appreciated the small

touches. When the three big piles of soil were cleaned up, Louis had a backhoe move boulders around, so that the completed work site would blend into the natural landscape of the area."

DCC provided project procurement and procurement planning; contract management and project management support; and environmental support. "It was an integrated services approach. Contractors weren't just competing on the basis of price," McCuaig says. "It was a performance-based bid, so they had to submit their technology and methodology. The client said, 'We have three huge mounds of PCB contaminated soil. How are

you going to make those PCBs go away?'"

In the end, the contaminated soil was excavated and stored in a staging area, after which it was transported by ship down the coast of Labrador to Grande Anse, Quebec. From there, the soil was transported to a facility in St. Ambroise, Quebec, where a high-temperature incineration treatment process destroyed the PCBs in the soil.

The remediation contractor, Bennett Environmental, hired local employees for the project, with minimal personnel coming from outside of area. DND hired local Aboriginal people to work on the site.

As a result, the DCC site engineer also found himself running a small city, and managing the provision of everything from housing and food to plumbing. Torngait Services of Happy Valley-Goose Bay provided the temporary camp and the camp services for the staff working on the site.



A ceremony to commemorate the completion of the Saglek clean-up was held on September 16. Pictured at left is LCol Beaton shaking hands with William Barbour, the Labrador Inuit Association monitor on-site at Saglek.

Honouring A Friend of DCC

On August 4, LCol Paul Arsenault was presented with the Friend of DCC Award at CFB Esquimalt, where he and DCC Site Manager Rick Gudzh have worked together so productively. Arsenault, began working with Gudzh in 2001.

Because of their ability to click, the pair would produce work that often went beyond expectations. "I'd challenge him," says Gudzh. "I'd say, in your gut, what do you think could be done better? And he'd do the same to me. We really fed off each other's energy, but we were also interdependent."

One of their projects involved creating the first DCC position to address occupational health and safety at the base. They also worked on improving facilities maintenance of a transmitter/receiver site. Of particular note, the pair vigilantly looked for ways to reduce costs.

"He was a keen supporter of improved energy performance," says Gudzh. "He asked me to work on attaining incentives from the utility company to save energy."

The Friend of DCC Award has three main criteria.

- 1) The nominee(s) must have a recognized working relationship with DCC.
- 2) The joint effort between DCC and the nominee(s) must have resulted in mutual success.
- 3) The nominee demonstrates characteristics that make him/her/the group an excellent partner to work with.

On all three counts, LCol Paul Arsenault proved an especially apt choice.



On October 4, the DCC Board of Directors journeyed to Winnipeg to hold a meeting and to visit 17 Wing Logistics Facility. DCC is helping to consolidate the North Base in the wake of the move of the 2 PPCLI to Shilo.

The \$31-million project involves the log building, the Wing telecom systems and the information building. DCC is providing quality auditing and assistant project management for the consolidation project as a whole.

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Defence Construction Canada (DCC) is a Crown corporation with a mandate to provide contracting, construction contract management and related services to the Department of National Defence (DND).

DCC AT WORK

is published every two months. Next issue:

February 2005.

Comments?

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Going Green

Today's leading edge in construction is Green Building. DCC is staying current on this trend and has become a corporate member of the Canadian Green Building Council (CaGBC). As DCC Senior Technical Advisor Mike Freemark (613-991-9303) says, "Green Building is a sustainable development mechanism that helps to reduce greenhouse gases and provides for buildings with increased energy efficiency to be built. It takes a more holistic approach to building

that includes saving energy, ensuring the comfort of occupants and considering the effect of the building on the environment."

One of the services CaGBC offers is accreditation in LEED Canada (Leadership in Energy and Environmental Design), which Freemark feels is especially important, given the increased emphasis on the environment at DND. "Our client recognizes accreditation as an indicator of our commitment to Green Building."

Freemark became involved in Green Building when he arrived in Ottawa last year, after 18 years of working on site. "It was an area of industry that we all at DCC felt it important to have a presence as environmental stewards."

CaGBC also provides other advantages to DCC employees, who can keep up to date with this rapidly emerging field through the CaGBC Web site and related publications.

The annual United Way campaign is now part of the Government of Canada Workplace Charitable Campaign (GCWCC), and DCC head office raised \$14,000 this year alone.

"A lot of employees were involved and it was good for both team building and morale building," says Isabelle Scott, a DCC communications associate who organized this year's campaign. "When they asked me to organize it, I said 'yes' because I knew it would be worth the experience of organizing the process."

DCC HQ employees found a number of fun ways of participating. They joined Ottawa's Urban Challenge, which was a combination of treasure hunt and trivia contest. They also had a contest to identify employees by their baby pictures.

One fun way to raise money was called "Breakfast is Coming to You." After a Wednesday staff meeting, employees cast votes for a dollar apiece to elect somebody to serve them a continental breakfast at their desks. Paul McDonald and Margo Blasko won and pushed a cart full of treats from desk to desk.

President Ross Nicholls was the campaign chair, and Scott's team included Franca Milito, Mike Griffin, Mahatab Bhada, Shawn Bindon, and Amy Maarse. "Their great ideas and hard work made this campaign memorable," says Scott. "Together, we have made a difference!"