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APPENDIX B

**ADVISORY
COMMITTEE MEMBERS**

Chair

Raymond Garneau

Committee Members

The Honourable Roch Bolduc

Sheila-Marie Cook

Daniel Bevis Dewar

The Honourable John A. Fraser

The Honourable Constance R. Glube

John Edwin (Ted) Hodgetts

Donald J. Savoie

Carolle Simard

Chair

Raymond Garneau was born in Plessisville, Quebec, and graduated with a Masters Degree in commercial sciences from Laval University in 1958. He obtained a licence in economics from the University of Geneva in 1963.

His experience in government extends to both the federal and provincial levels. Having been appointed Executive Secretary to Premier Jean Lesage and then elected as Member of the National Assembly for the Jean-Talon riding, he was appointed Minister of Finance and President of the Treasury Board (1970-1976). In Ottawa, he was a Member of Parliament representing the riding of Laval-des-Rapides (1984-1988) and acted as the spokesman for the Official Opposition on economic and public finance issues.

In the private sector, Raymond Garneau has been subsequently President and Chief Operating Officer, President and Chief Executive Officer, and later the Chairman of the Board of the Industrial Alliance, Insurance and Financial Services Inc. (1988-2005). Prior to Industrial Alliance, he was President and Chief Executive Officer of The Montreal City and District Savings Bank and Crédit Foncier Inc. (1980-1984). In 1991, he was elected Director on the Board of Laval University in Quebec and Chairman of that Board in 1997. Mr. Garneau served on several other Boards including the Board of the Bank of Canada.

Mr. Garneau has volunteered with several high-profile and influential organizations. He has chaired the Quebec section of the C.D. Howe Institute, and was a member of both the Business Council on National Issues and the Trilateral Commission. He acts as President of the Montreal Cancer Institute as well as President of the “Société du 400e anniversaire de la fondation de Québec.”

Raymond Garneau is an Officer of the Order of Canada and a member of the “Académie des grands Québécois.” He has received the Hermès Trophy Award from the Department of Administrative Sciences of Laval University, the McGill Management Achievement Award and was honoured by the Public Policy Forum. He is also the recipient of a doctorate “Honoris Causa” of Laval University.

Committee Members

Roch Bolduc was born in St. Raphael, Quebec and attended Laval University in Quebec City before joining the Quebec civil service. Senator Bolduc has recently retired after serving 15 years with the Senate of Canada.

His wide and varied experience within government and academia over the past 50 years began with his work as a job analyst for the government of Quebec in 1953. His experience in public administration, and his post-graduate study at the University of Chicago, led to three important lectureships at the University of Montreal (1955-1960); Laval University in Quebec City (1960-1965); and Concordia University in Montreal during 1983.

Mr. Bolduc was a Civil Service Commissioner, and then the Deputy Minister for the Quebec Civil Service Department over a ten-year period when he also lectured on public administration. He was appointed Chairman of the Civil Service Commission in 1978 and remained at the task for five years. Mr. Bolduc became Vice President of CGI Group in 1983 and again in 1987.

Mr. Bolduc was awarded an honorary doctorate of laws by Concordia University, and is the author of numerous articles on public administration in Canada. He is currently a Governor of Laval University. Roch Bolduc is an Officer of the Order of Canada and recipient of the Vanier Medal from the Institute of Public Administration of Canada. He has been awarded the Order of Quebec.

Sheila-Marie Cook serves as the Commission's Executive Director and Commission Secretary. She is responsible for the overall administration and financial operations, communications, the management of the Advisory Committee consultations and the publication of the Commission reports. Originally from Granby, Quebec she is a long time resident of Calgary, Alberta.

Mrs. Cook has had extensive experience in strategic planning and management of Royal Commissions, Inquiries and Public Policy Reviews. She has been the Director of Administration and Finance for the Royal Commission on Economic Union and Development Prospects for Canada; the Royal Commission on Electoral Reform and Party Financing; the National Transportation Act Review Commission; the Commission of Inquiry into Certain Events at the Prison for Women in Kingston; and, the Citizens' Forum on Canada's Future. She was the Senior Advisor to the Royal Commission on Aboriginal Peoples; the Public Review Panel on Tanker Safety and Marine Spills Capability; the Commission to Review Allowances of Members of Parliament; the Pacific Fisheries Resource Conservation Council; and, the Asia Pacific Economic Cooperation (APEC) Business Advisory Council. She was also Executive Director of the Public Inquiry into the Fraser River Salmon Crisis in 1993; and, the Minister's Monitoring Committee on Change in the Department of National Defence and Canadian Forces.

Early in her career, Mrs. Cook served as Legislative Assistant to the late Prime Minister Pierre Elliott Trudeau. Mayor Ralph Klein appointed her as the City of Calgary's Chief of Protocol for the XV Olympic Winter Games. Mrs. Cook is a member of the Board of the Alberta Literacy Foundation and the Communications Advisor to the Parliamentary Precinct Oversight Advisory Committee. She is the recipient of the Queen's Jubilee Medal in recognition of Canadians who have helped create the Canada of today.

Daniel Bevis (Bev) Dewar was born in Kenmore, Ontario. He graduated from Queen's University in 1953, and stayed on to pursue graduate studies in Canadian history.

His experience within government centres on Treasury Board, Cabinet, and National Defence. In 1954 he joined the Privy Council Office (PCO) and worked as secretary to Cabinet committees dealing with interdepartmental liaison and policy development, mainly in the areas of defence, security, and external affairs. After a decade at PCO he was taken on by Treasury Board as a program analyst investigating expenditures and budgeting of defence production and industrial development, again with an emphasis on defence and external affairs. His success led to his being appointed Assistant Secretary, then Deputy Secretary, to the Program Branch at Treasury Board: now responsible for government-wide analysis of expenditures and budgets.

Mr. Dewar worked in Quebec City to implement the federal bilingualism and biculturalism development program in 1972 and 1973 before being appointed Assistant Deputy Minister at Health and Welfare Canada later that same year.

In 1979 Mr. Dewar was appointed Deputy Secretary to the Cabinet for Operations, where he was responsible for overseeing the secretariats on economic policy, government operations, external affairs and defence, communications, as well as legislation and House planning. His most important civil service task came in 1982 when his skills in dealing with the difficult issues of national security were utilized to their fullest as he became Deputy Minister of National Defence, a position he held for seven years. After his time with DND, Mr. Dewar was appointed Deputy Clerk of the Privy Council.

Bev Dewar was a Principal of the Canadian Centre for Management Development, and later a member of the Board of Directors of the

Institute on Governance. He served as chairman of the Institute from 1992 until 1997.

John A. Fraser was born in Yokohama, Japan and raised in Vancouver, British Columbia. He graduated from the University of British Columbia in 1954 and practiced law until his election to the House of Commons in 1972.

Mr. Fraser was the first person to be elected Speaker of the House of Commons by his peers; a practice instituted in 1986. During his 21 years in Parliament, John Fraser served in key positions, including Minister of the Environment and Minister of Fisheries.

Mr. Fraser was selected as Canada's Ambassador for the Environment, responsible for Canadian follow-up to commitments made at the United Nations' Rio Conference on Environment and Development. He has also chaired the Minister's Monitoring Committee on Change in the Department of National Defence and the Canadian Forces, and currently chairs the Parliamentary Precinct Oversight Advisory Committee looking into the future of Parliament Hill.

From 1998, John Fraser chaired the Pacific Fisheries Resource Conservation Council, until his appointment in 2005 as the chairman of the B.C. Pacific Salmon Forum.

John Fraser is a Queen's Counsel, an Officer of the Order of Canada and a Member of the Order of British Columbia, and holds the Canadian Forces' Decoration. He was awarded honorary Doctor of Laws degrees for his contribution to the environment by Simon Fraser University and St. Lawrence University in 1999 and by the University of British Columbia in 2004.

Constance Glube was born in Ottawa, Ontario and studied at Dalhousie University law school where she earned her LL.B in 1955.

Following several years experience in a law office, Constance Glube opened her own practice in 1966, joined the City of Halifax Legal Department in 1969 and then was appointed as City Manager of Halifax in 1974, becoming the first female city manager in Canada. That same year she was appointed Queen's Counsel.

Mrs. Glube was first appointed to the bench in 1977 when she became a member of the Supreme Court of Nova Scotia. Five years later she was named Chief Justice of the Supreme Court of Nova Scotia: the first woman in Canada to be named a chief justice. In 1998 Constance Glube was appointed as the Chief Justice of Nova Scotia, and as the Administrator of the Government of the Province of Nova Scotia. Now retired as Chief Justice, she is a current member of the Canadian Bar Association and a non-practicing member of the Nova Scotia Barristers' Society.

Constance Glube was awarded the 125th Anniversary of the Confederation of Canada Medal, and the Medal for the Golden Jubilee of Her Majesty Queen Elizabeth II. Chief Justice Glube has been presented with honorary doctorates from Dalhousie, Mount Saint Vincent and St. Mary's universities.

John Edwin (Ted) Hodgetts was born in Omeme, Ontario. He attended the University of Toronto and was awarded a Rhodes scholarship. In 1946 he graduated with a PhD from the University of Chicago.

Professor Hodgetts is considered the father of public administration studies in Canada.

He is currently Professor Emeritus of Political Science at the University of Toronto, having begun to lecture there in 1943. He has also taught at Queen's University political science department, as well at Dalhousie,

Memorial, Northwestern and Oxford universities.

Dr. Hodgetts was a member of the Royal Commission on Financial Management and Accountability and the editorial director for the Royal Commission on Government Organization.

He has honorary doctorates of law from Queen's, Carleton, and Mount Allison universities for his work on the study of public administration.

John Hodgetts is an Officer of the Order of Canada, and is a Fellow, Royal Society of Canada. In 1981 he was awarded the Vanier Gold Medal by the Institute of Public Administration of Canada for his lasting and significant contribution to Canadian public administration.

Carolle Simard was born in Alma, Quebec, and studied at the University of Montreal and at the Grenoble Institute of Political Studies, France, where she earned a PhD in organizational sociology in 1981.

Dr. Simard has been teaching Political Science and Public Administration at the University of Quebec at Montreal (UQAM) since 1978. She has been a visiting professor at the Institut d'études politiques de Bordeaux et de Toulouse, as well as at the University of Foreign Languages in Beijing. Her main academic interests are the development of public policy, especially in the fields of immigration and the settlement of new immigrants.

Carolle Simard is a member of the Metropolis project task force, a Canadian and international government, academic and NGO forum for research into the development of public policy on migrations and diversity/integration in cities. She is also a member of the Centre d'études ethniques des universités montréalaises (CEETUM).

Dr. Simard has published many books, articles and research reports on

public administration, employment equity and the political integration of immigrants.

Dr. Simard is the former editor of the journal *Politique et Sociétés*, and a former member of the editorial board of the journal *Administration publique du Canada*. She is currently President of the Quebec Political Science Society.

Donald J. Savoie serves as a Special Advisor and Director of Research to the Commission and is responsible for establishing a research program to include the preparation of a consultation strategy and the establishment of an Advisory Committee with Mr. Justice Gomery. Dr. Savoie holds the Senior Canada Research Chair in Public Administration and Governance at l'Université de Moncton.

Dr. Savoie has extensive work experience in both government and academia. He has held senior positions with the Government of Canada and, in 1983, founded the Canadian Institute for Research on Regional Development. He has served as an advisor to a number of federal, provincial and territorial government departments and agencies, the private sector, independent associations, the OECD, the World Bank and the United Nations. He was Simon Reisman Visiting Fellow, Treasury Board, Government of Canada (2004), Senior Fulbright Scholar at Harvard and Duke universities (2001-02) and Senior Fellow of the Institute for Research on Public Policy (2000-04).

Dr. Savoie has won numerous prizes and awards, including the Trudeau Fellowships Prize (2004), the Sun Life Public Service Citation Award (2004), finalist for the SSHRC Gold Medal for Achievement in Research (2003), the Vanier Gold Medal (1999), honoured by the Public Policy Forum at its 12th annual testimonial awards (1999), and elected Fellow of the Royal Society of Canada (1992). Two of his books were short listed for the Donner Prize, *Governing from the Centre* (2000) and *Pulling*

Against Gravity: Economic Development in New Brunswick (2001). *The Politics of Public Spending in Canada* was the inaugural recipient of the Smiley prize (1992) awarded by the Canadian Political Science Association for the best book on the study of government and politics in Canada. He was also awarded le prix France-Acadie for his *Les défis de l'industrie des pêches au Nouveau-Brunswick*.

Dr. Savoie was made an Officer of the Order of Canada (1993) and awarded honorary degrees from Canadian universities and a Doctor of Letters from Oxford University (2000).