# Radio Broadcasting Industry 

2006


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Science, Innovation and Electronic Information Division

## Radio Broadcasting Industry 2006

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August 2007
Catalogue no. 56-208-XIE
ISSN 1913-0104
Frequency: Annual
Ottawa
La version française de cette publication est disponible sur demande ( $n^{\circ} 56-208$-XIF au catalogue).

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## User information

## Symbols

The following standard symbols are used in Statistics Canada publications:
. not available for any reference period
.. not available for a specific reference period
... not applicable
0 true zero or a value rounded to zero
0 s value rounded to 0 (zero) where there is a meaningful distinction between true zero and the value that was rounded
p preliminary
r revised
x suppressed to meet the confidentiality requirements of the Statistics Act
E use with caution
F too unreliable to be published

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## Highlights

- In 2006, private radio's advertising revenue increased $5.3 \%$ to $\$ 1.4$ billion. That growth rate is slightly lower than the average of $5.7 \%$ over the last five years and much lower than the $8.7 \%$ observed in 2005 . The radio industry had a particularly prosperous year in 2005, posting its largest gain in advertising revenue since 1988.
- Despite the decline in performance, the dean of the electronic media continued to produce substantial profits. In 2006, radio generated profits of $\$ 284.0$ million before interest and taxes, up $0.4 \%$ from 2005. The 20.0\% profit margin is the third-highest in the last 40 years after those realized in 2005 (+21.0\%) and 1971 (+20.5\%).
- However, the balance sheet for the industry as a whole conceals some wide variations in results by broadcast language especially with regard to profit margins before interest and taxes. English-language stations enjoyed the largest profit margin (+22.0\%), followed by French-language stations (+11.5\%) and ethnic stations (+8.3\%). This order has remained unchanged in the last five years. English-language stations' main competitive advantage is that they spend a smaller percentage of their revenues on programming and administration.
- There was also a significant gap by market size. In 2006, the profit margin before interest and taxes was $26.9 \%$ for all stations in the five largest census metropolitan areas, about double the profit margins for stations in other metropolitan areas (13.4\%) and stations operating outside metropolitan areas (+13.9\%). In larger markets, corporations can more readily reap the benefits of owning more than one station.
- The protracted rationalization of AM radio seems to be paying off. In 2006, AM radio made a profit before interest and taxes for the fourth consecutive year after suffering losses between 1990 and 2002. Its total profit before interest and taxes was $\$ 17.6$ million, up $29.7 \%$ from 2005 . However, nearly half of all stations did not break even, and the $5.5 \%$ profit margin before interest and taxes is only a fraction of FM radio's $24.2 \%$ profit margin.
- The FM band continued to prosper. The segment's advertising revenues rose to $\$ 1.1$ billion, up $5.6 \%$ from the previous year. Its 2006 profit margin of $24.2 \%$ before interest and taxes is similar to the profit margins it has enjoyed over the last five years.


## Radio Broadcasting

The statistics presented in this Bulletin are for the fiscal year ending August 31 and cover the period from 2002 to 2006. The text below includes references to earlier periods when it is useful to put the industry's recent performance in a historical context.

The following analysis concerns commercial radio. A commercial station is one where advertising revenue ${ }^{1}$ represents more than half of total revenue. Stations that do not meet this criterion are classified as "public and non-commercial". A separate table presents the operating results of this segment.

## Growth in advertising revenue was slower in 2006

Advertising revenue of commercial radio broadcasters increased by $5.3 \%$ in 2006 to reach $\$ 1.4$ billion. This growth rate was slightly lower than the average of $5.7 \%$ for the last five years and much lower than the $8.7 \%$ reported in 2005. It must be pointed out that 2005 was a particularly lucrative year for the radio industry, which experienced the sharpest increase in its advertising revenue since 1988.

Radio fell into the middle of the pack of the largest media when it came to growth in advertising revenue, being outperformed by television ( $+7.6 \%$ ), outdoor signage ( $+7.6 \%$ ) and, above all, the Internet $(+94.6 \%) .{ }^{2}$ The oldest electronic medium nevertheless lost a little ground compared to the other media; its share of the Canadian advertising market declined from $10.4 \%$ in 2005 to $10.1 \%$ in 2006.

## Radio is faring better in Canada than in the United States

Whereas the Canadian radio industry has experienced a somewhat faster growth in its advertising revenue than the advertising market as a whole during the last five years, the American radio industry has been unable to keep up. Thus the American advertising market grew an average of $4.0 \%$ annually, while radio advertising revenue increased on average by $1.9 \%$.

The result was a significant loss of market share by American radio broadcasters, from $7.6 \%$ in 2002 to $6.7 \%$ in 2006. The market share of Canadian radio broadcasters remained fairly stable though, hovering just above $10.0 \%$ during the entire period.

The fact that satellite radio started in Canada later than it did south of the border may have some bearing on this situation.

## Profits rolling in despite the loss of listeners

The radio industry is facing numerous competitors in attracting music lovers and all-talk radio fans. The proliferation of portable digital players, online radio and satellite radio has been stealing away from radio broadcasting audiences for a few years now.

Canadians thus spent an average of 18.6 hours a week listening to the radio in the fall of 2006, down $2.6 \%$ compared to the 19.1 hours reported in 2005 and $9.3 \%$ compared to the peak of 20.5 hours in 1999.3

[^1]Despite the erosion of its audiences during the past few years, the industry has earned significant profits, actually the best in quite a long time. From 2002 to 2006, the industry earned a profit of 18.8 cents before interest and taxes for each dollar of revenue. Not since the beginning of the 1970s has there been a five-year period when the industry's profit margin exceeded $15 \%$. Radio's financial performance during the last five years compares favourably with that of specialty television ( $+18.2 \%$ ) and private conventional television ( $+9.9 \%$ ).

Radio's recent financial success can be explained in large part by its restructuring. One of the effects of regulatory changes in 1998 was to allow businesses in this sector to operate more stations in each market. This change strengthened the industry's ability to support the competition of other types of media. The industry also rationalized its activities by transferring AM stations to the more popular and generally more profitable FM band, and by integrating new information technologies into its daily operations.

In 2006, commercial radio generated profits before interest and taxes of $\$ 284.0$ million, a modest increase of $0.4 \%$ compared to 2005, and achieved a profit margin of $20.0 \%$, the third highest in the last 40 years after those of $2005(+21.0 \%)$ and $1971(+20.5 \%)$.

## An industry increasingly dominated by major companies

Although the number of stations on air is increasing year after year, the number of companies operating them remains fairly stable. However, more and more stations are operated by the largest companies in the sector, and these companies are cornering an increasing share of industry revenue.

In 1999, the five largest companies operated one out of five stations and generated $43.6 \%$ of industry revenue. In 2006, they controlled more than one out of three stations and took in $62.0 \%$ of industry revenue.

## The calm after the storm on the AM band

AM radio's problems are far from new. The rationalization of this segment began early in the 1990s in order to make the struggling industry profitable; this rationalization culminated in the disappearance of nearly half the AM stations. Just in the current decade, 61 AM stations have gone off the air.

In 2006, however, very little has changed in this area. There were 179 AM stations on August 31, one less than the previous year.

This long-term rationalization is finally paying off. In 2006, AM radio earned profits before interest and taxes for the fourth consecutive year, after having suffered losses from 1990 to 2002. In 2006, these profits amounted to $\$ 17.6$ million, up $29.7 \%$ compared to 2005 . However, nearly half the stations did not break even and the segment's profit margin of $5.5 \%$ before interest and taxes only represented a fraction of the profit margin of $24.2 \%$ achieved by FM radio.

As for the FM band, business continued to boom. Advertising revenue for the segment climbed $5.6 \%$ compared to the previous year, to $\$ 1.1$ billion. This growth was slower though than the average of $7.4 \%$ for the last five years.
The profit margin of $24.2 \%$ before interest and taxes achieved in 2006 is similar to the figures for the five previous years. Seven FM stations out of 10 earned a profit in 2006, that is, slightly fewer than in 2005. The influx of new stations explains this phenomenon. It usually takes a few years for a new station to generate profits. Thus the FM stations that came on the air in 2006 experienced a total loss before interest and taxes of $\$ 4.9$ million or 28.5 cents for each dollar of revenue.

## English-language radio is growing faster and proving more profitable

Radio broadcasters' performance in 2006 varied considerably, depending on broadcasting language. Growth of air time sales for English-language stations was stronger ( $+5.5 \%$ ) than it was for French-language stations ( $+4.4 \%$ ) and ethnic stations (+3.4\%). English-language stations also reported the highest profit margins (+22.0\%), followed
by French-language ( $+11.5 \%$ ) and ethnic ( $+8.3 \%$ ) stations. This ranking has remained unchanged in the past five years. The main competitive advantage of English-language stations can be explained by the lower proportion of revenue they devote to programming and administration.

## Calgary remains the most profitable market

In 2006, Calgary stations combined earned profits of 32.5 cents before interest and taxes for each dollar of revenue. This makes the Calgary metropolitan area the leader of the five largest Canadian markets. It has occupied this position since 1998, when it ousted Vancouver from the top. The Toronto (30.4\%) and Ottawa-Gatineau ( $28.1 \%$ ) markets came next, as they did in 2004 and 2005.

The Calgary market was also the most dynamic, with air time sales up 7.9\%. The growth rate of advertising revenue in other large markets was comparable, except for the Vancouver market, where air time sales advanced by a more modest 3.8\%.

We find the greatest gap between large markets on the one hand and small and medium ones on the other when it comes to profits. The profit margin before interest and taxes for all stations in the five main census metropolitan areas (CMAs) reached $26.9 \%$ in 2006, or nearly double that achieved by stations in other metropolitan areas (+13.4\%) and outside metropolitan areas ( $+13.9 \%$ ). This proves that companies from this sector can benefit most from more flexible ownership rules in large markets.

## Related products

## Selected publications from Statistics Canada

| $56-001-\mathrm{X}$ | Broadcasting and Telecommunications |
| :--- | :--- |
| $56-207-\mathrm{X}$ | Television Broadcasting Industries |
| 87F0007X | Radio Listening: Data Tables |

## Selected CANSIM tables from Statistics Canada

357-0002 Radio broadcasting industry, by North American Industry Classification System (NAICS), Canada, provinces, territories and selected census metropolitan areas, annual (dollars unless otherwise noted)

357-0003 Radio broadcasting industry, by type of broadcaster, Canada, annual (dollars unless otherwise noted)

Selected surveys from Statistics Canada
$2724 \quad$ Radio and Television Broadcasting Survey

## Selected summary tables from Statistics Canada

- Radio and television industries, financial and operating statistics


## Statistical tables

Table 1
Total radio industry, revenue and expense statement, Canada

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 858,968 | 913,358 | 954,514 | 1,009,941 | 1,052,465 |
| National and network | 237,776 | 273,901 | 273,245 | 325,354 | 354,324 |
| Sales of air time, total | 1,096,744 | 1,187,259 | 1,227,759 | 1,335,295 | 1,406,789 |
| Government and corporate grants | 302,395 | 316,123 | 312,173 | 309,731 | 330,036 |
| Production and other, total | 57,810 | 52,307 | 42,676 | 52,388 | 58,962 |
| Operating revenue, total | 1,456,949 | 1,555,689 | 1,582,608 | 1,697,414 | 1,795,786 |
| Expenses |  |  |  |  |  |
| Program | 552,894 | 585,637 | 636,016 | 656,077 | 697,275 |
| Technical services | 64,041 | 63,151 | 66,469 | 70,117 | 74,486 |
| Sales and promotion | 286,866 | 310,136 | 327,306 | 341,817 | 363,500 |
| Administration and general | 330,180 | 327,610 | 356,344 | 374,352 | 380,555 |
| Depreciation | 68,484 | 67,023 | 68,449 | 73,594 | 78,437 |
| Operating expenses, total | 1,302,466 | 1,353,557 | 1,454,583 | 1,515,956 | 1,594,254 |
| Profit before interest and taxes | 154,483 | 202,132 | 128,025 | 181,458 | 201,532 |
| Interest expense | 38,832 | 42,709 | 34,853 | 29,565 | 28,770 |
| Expenses, total | 1,341,298 | 1,396,267 | 1,489,436 | 1,545,521 | 1,623,024 |
| Net operating income | 115,651 | 159,422 | 93,172 | 151,893 | 172,762 |
| Other adjustments-income (expense) | 43,352 | 48,329 | 111,691 | 109,977 | 129,495 |
| Net profit (loss) before income taxes | 159,003 | 207,752 | 204,864 | 261,871 | 302,257 |
| Provision for income taxes | 41,421 | 53,035 | 51,252 | 54,949 | 49,865 |
| Net profit (loss) after income taxes | 117,583 | 154,717 | 153,612 | 206,922 | 252,392 |
| Salaries and other staff benefits | 673,896 | 714,874 | 781,769 | 832,027 | 835,360 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 12,156 | 12,346 | 12,649 | 13,081 | 13,454 |
| Number of stations | 683 | 690 | 724 | 756 | 776 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  |  |  | of revenue |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 59.0 | 58.7 | 60.3 | 59.5 | 58.6 |
| National and network | 16.3 | 17.6 | 17.3 | 19.2 | 19.7 |
| Sales of air time, total | 75.3 | 76.3 | 77.6 | 78.7 | 78.3 |
| Government and corporate grants | 20.8 | 20.3 | 19.7 | 18.2 | 18.4 |
| Production and other, total | 4.0 | 3.4 | 2.7 | 3.1 | 3.3 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 37.9 | 37.6 | 40.2 | 38.7 | 38.8 |
| Technical services | 4.4 | 4.1 | 4.2 | 4.1 | 4.1 |
| Sales and promotion | 19.7 | 19.9 | 20.7 | 20.1 | 20.2 |
| Administration and general | 22.7 | 21.1 | 22.5 | 22.1 | 21.2 |
| Depreciation | 4.7 | 4.3 | 4.3 | 4.3 | 4.4 |
| Operating expenses, total | 89.4 | 87.0 | 91.9 | 89.3 | 88.8 |
| Profit before interest and taxes | 10.6 | 13.0 | 8.1 | 10.7 | 11.2 |
| Interest expense | 2.7 | 2.7 | 2.2 | 1.7 | 1.6 |
| Expenses, total | 92.1 | 89.8 | 94.1 | 91.1 | 90.4 |
| Net operating income | 7.9 | 10.2 | 5.9 | 8.9 | 9.6 |
| Other adjustments-income (expense) | 3.0 | 3.1 | 7.1 | 6.5 | 7.2 |
| Net profit (loss) before income taxes | 10.9 | 13.4 | 12.9 | 15.4 | 16.8 |
| Provision for income taxes | 2.8 | 3.4 | 3.2 | 3.2 | 2.8 |
| Net profit (loss) after income taxes | 8.1 | 9.9 | 9.7 | 12.2 | 14.1 |
| Salaries and other staff benefits | 46.3 | 46.0 | 49.4 | 49.0 | 46.5 |

Table 2-1
Private radio broadcasters, revenue and expense statement - Canada

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 848,186 | 902,908 | 942,687 | 996,152 | 1,037,791 |
| National and network | 235,872 | 272,063 | 271,510 | 323,315 | 351,668 |
| Sales of air time, total | 1,084,058 | 1,174,971 | 1,214,197 | 1,319,467 | 1,389,459 |
| Production and other, total | 21,778 | 21,543 | 20,497 | 26,332 | 30,030 |
| Operating revenue, total | 1,105,836 | 1,196,514 | 1,234,694 | 1,345,799 | 1,419,489 |
| Expenses |  |  |  |  |  |
| Program | 319,275 | 332,741 | 338,103 | 358,887 | 394,373 |
| Technical services | 36,082 | 36,766 | 37,753 | 39,384 | 43,302 |
| Sales and promotion | 276,001 | 299,510 | 316,874 | 330,076 | 352,247 |
| Administration and general | 263,092 | 259,450 | 279,028 | 293,745 | 297,954 |
| Depreciation | 38,322 | 40,823 | 40,024 | 40,867 | 47,619 |
| Operating expenses, total | 932,772 | 969,288 | 1,011,782 | 1,062,958 | 1,135,495 |
| Profit before interest and taxes | 173,063 | 227,226 | 222,911 | 282,840 | 283,994 |
| Interest expense | 38,559 | 42,479 | 34,613 | 29,258 | 28,502 |
| Expenses, total | 971,331 | 1,011,767 | 1,046,396 | 1,092,216 | 1,163,997 |
| Net operating income | 134,505 | 184,747 | 188,298 | 253,583 | 255,492 |
| Other adjustments-income (expense) | 25,002 | 21,641 | 16,461 | 7,768 | 41,817 |
| Net profit (loss) before income taxes | 159,507 | 206,388 | 204,759 | 261,350 | 297,309 |
| Provision for income taxes | 41,435 | 53,030 | 51,216 | 54,953 | 49,639 |
| Net profit (loss) after income taxes | 118,072 | 153,357 | 153,543 | 206,398 | 247,671 |
| Salaries and other staff benefits | 485,776 | 509,803 | 535,206 | 559,201 | 582,781 |
|  | numbers |  |  |  |  |
| Number of stations | 8,944 | 9,068 | 9,207 | 9,435 | 9,970 |
|  | 533 | 538 | 559 | 575 | 605 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 76.7 | 75.5 | 76.3 | 74.0 | 73.1 |
| National and network | 21.3 | 22.7 | 22.0 | 24.0 | 24.8 |
| Sales of air time, total | 98.0 | 98.2 | 98.3 | 98.0 | 97.9 |
| Production and other, total | 2.0 | 1.8 | 1.7 | 2.0 | 2.1 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 28.9 | 27.8 | 27.4 | 26.7 | 27.8 |
| Technical services | 3.3 | 3.1 | 3.1 | 2.9 | 3.1 |
| Sales and promotion | 25.0 | 25.0 | 25.7 | 24.5 | 24.8 |
| Administration and general | 23.8 | 21.7 | 22.6 | 21.8 | 21.0 |
| Depreciation | 3.5 | 3.4 | 3.2 | 3.0 | 3.4 |
| Operating expenses, total | 84.3 | 81.0 | 81.9 | 79.0 | 80.0 |
| Profit before interest and taxes | 15.6 | 19.0 | 18.1 | 21.0 | 20.0 |
| Interest expense | 3.5 | 3.6 | 2.8 | 2.2 | 2.0 |
| Expenses, total | 87.8 | 84.6 | 84.7 | 81.2 | 82.0 |
| Net operating income | 12.2 | 15.4 | 15.3 | 18.8 | 18.0 |
| Other adjustments-income (expense) | 2.3 | 1.8 | 1.3 | 0.6 | 2.9 |
| Net profit (loss) before income taxes | 14.4 | 17.2 | 16.6 | 19.4 | 20.9 |
| Provision for income taxes | 3.7 | 4.4 | 4.1 | 4.1 | 3.5 |
| Net profit (loss) after income taxes | 10.7 | 12.8 | 12.4 | 15.3 | 17.4 |
| Salaries and other staff benefits | 43.9 | 42.6 | 43.3 | 41.6 | 41.1 |

Table 2-2
Private radio broadcasters, revenue and expense statement - Atlantic Provinces

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 60,236 | 64,237 | 64,478 | 65,795 | 67,381 |
| National and network | 11,755 | 15,226 | 15,011 | 18,916 | 20,189 |
| Sales of air time, total | 71,992 | 79,462 | 79,489 | 84,710 | 87,570 |
| Production and other, total | 229 | 223 | 272 | 253 | 474 |
| Operating revenue, total | 72,221 | 79,686 | 79,761 | 84,963 | 88,044 |
| Expenses |  |  |  |  |  |
| Program | 18,403 | 19,639 | 20,123 | 20,325 | 23,540 |
| Technical services | 3,407 | 3,679 | 3,739 | 3,653 | 4,243 |
| Sales and promotion | 14,813 | 15,394 | 15,214 | 16,323 | 18,437 |
| Administration and general | 17,581 | 17,518 | 17,822 | 18,739 | 20,966 |
| Depreciation | 2,819 | 2,757 | 3,073 | 2,985 | 3,406 |
| Operating expenses, total | 57,022 | 58,987 | 59,970 | 62,026 | 70,592 |
| Profit before interest and taxes | 15,199 | 20,699 | 19,790 | 22,937 | 17,452 |
| Interest expense | 1,316 | 1,232 | 1,094 | 1,346 | 1,495 |
| Expenses, total | 58,338 | 60,218 | 61,064 | 63,372 | 72,087 |
| Net operating income | 13,883 | 19,467 | 18,697 | 21,591 | 15,957 |
| Other adjustments-income (expense) | -1,311 | -1,545 | -131 | 420 | 2,122 |
| Net profit (loss) before income taxes | 12,572 | 17,922 | 18,565 | 22,011 | 18,079 |
| Provision for income taxes | 4,116 | 5,821 | 5,079 | 5,746 | 5,861 |
| Net profit (loss) after income taxes | 8,456 | 12,101 | 13,487 | 16,265 | 12,218 |
| Salaries and other staff benefits | 31,624 | 31,171 | 31,339 | 30,067 | 36,137 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 746 | 720 | 703 | 693 | 828 |
| Number of stations | 66 | 65 | 69 | 71 | 76 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 83.4 | 80.6 | 80.8 | 77.4 | 76.5 |
| National and network | 16.3 | 19.1 | 18.8 | 22.3 | 22.9 |
| Sales of air time, total | 99.7 | 99.7 | 99.7 | 99.7 | 99.5 |
| Production and other, total | 0.3 | 0.3 | 0.3 | 0.3 | 0.5 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 25.5 | 24.6 | 25.2 | 23.9 | 26.7 |
| Technical services | 4.7 | 4.6 | 4.7 | 4.3 | 4.8 |
| Sales and promotion | 20.5 | 19.3 | 19.1 | 19.2 | 20.9 |
| Administration and general | 24.3 | 22.0 | 22.3 | 22.1 | 23.8 |
| Depreciation | 3.9 | 3.5 | 3.9 | 3.5 | 3.9 |
| Operating expenses, total | 79.0 | 74.0 | 75.2 | 73.0 | 80.2 |
| Profit before interest and taxes | 21.0 | 26.0 | 24.8 | 27.0 | 19.8 |
| Interest expense | 1.8 | 1.5 | 1.4 | 1.6 | 1.7 |
| Expenses, total | 80.8 | 75.6 | 76.6 | 74.6 | 81.9 |
| Net operating income | 19.2 | 24.4 | 23.4 | 25.4 | 18.1 |
| Other adjustments-income (expense) | -1.8 | -1.9 | -0.2 | 0.5 | 2.4 |
| Net profit (loss) before income taxes | 17.4 | 22.5 | 23.3 | 25.9 | 20.5 |
| Provision for income taxes | 5.7 | 7.3 | 6.4 | 6.8 | 6.7 |
| Net profit (loss) after income taxes | 11.7 | 15.2 | 16.9 | 19.1 | 13.9 |
| Salaries and other staff benefits | 43.8 | 39.1 | 39.3 | 35.4 | 41.0 |

Table 2-3
Private radio broadcasters, revenue and expense statement - Quebec

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 150,554 | 169,906 | 171,532 | 170,347 | 171,154 |
| National and network | 53,564 | 60,047 | 58,005 | 76,662 | 87,182 |
| Sales of air time, total | 204,118 | 229,953 | 229,537 | 247,010 | 258,336 |
| Production and other, total | 4,654 | 4,978 | 4,937 | 6,408 | 7,116 |
| Operating revenue, total | 208,772 | 234,931 | 234,474 | 253,418 | 265,453 |
| Expenses |  |  |  |  |  |
| Program | 67,774 | 74,642 | 72,190 | 75,321 | 82,707 |
| Technical services | 5,911 | 5,938 | 6,242 | 6,662 | 8,549 |
| Sales and promotion | 46,792 | 53,269 | 53,957 | 59,230 | 63,556 |
| Administration and general | 51,356 | 56,980 | 64,167 | 64,452 | 60,654 |
| Depreciation | 5,812 | 7,410 | 6,981 | 7,448 | 12,461 |
| Operating expenses, total | 177,645 | 198,238 | 203,537 | 213,112 | 227,927 |
| Profit before interest and taxes | 31,126 | 36,693 | 30,937 | 40,306 | 37,526 |
| Interest expense | 9,571 | 14,359 | 13,226 | 10,356 | 10,010 |
| Expenses, total | 187,216 | 212,597 | 216,763 | 223,468 | 237,937 |
| Net operating income | 21,555 | 22,334 | 17,711 | 29,950 | 27,516 |
| Other adjustments-income (expense) | 7,784 | 8,673 | 8,950 | 11,477 | 2,362 |
| Net profit (loss) before income taxes | 29,339 | 31,008 | 26,661 | 41,427 | 29,878 |
| Provision for income taxes | 9,060 | 8,331 | 6,884 | 5,496 | 8,933 |
| Net profit (loss) after income taxes | 20,279 | 22,677 | 19,777 | 35,931 | 20,945 |
| Salaries and other staff benefits | 96,669 | 104,342 | 105,368 | 115,040 | 114,220 |
|  | numbers |  |  |  |  |
|  | $1,733$ | 1,767 | $1,851$ | 1,977 | 1,966 |
| Number of stations | $94$ | 94 | $98$ | 100 | 101 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 72.1 | 72.3 | 73.2 | 67.2 | 64.5 |
| National and network | 25.7 | 25.6 | 24.7 | 30.3 | 32.8 |
| Sales of air time, total | 97.8 | 97.9 | 97.9 | 97.5 | 97.3 |
| Production and other, total | 2.2 | 2.1 | 2.1 | 2.5 | 2.7 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 32.5 | 31.8 | 30.8 | 29.7 | 31.2 |
| Technical services | 2.8 | 2.5 | 2.7 | 2.6 | 3.2 |
| Sales and promotion | 22.4 | 22.7 | 23.0 | 23.4 | 23.9 |
| Administration and general | 24.6 | 24.3 | 27.4 | 25.4 | 22.8 |
| Depreciation | 2.8 | 3.2 | 3.0 | 2.9 | 4.7 |
| Operating expenses, total | 85.1 | 84.4 | 86.8 | 84.1 | 85.9 |
| Profit before interest and taxes | 14.9 | 15.6 | 13.2 | 15.9 | 14.1 |
| Interest expense | 4.6 | 6.1 | 5.6 | 4.1 | 3.8 |
| Expenses, total | 89.7 | 90.5 | 92.4 | 88.2 | 89.6 |
| Net operating income | 10.3 | 9.5 | 7.6 | 11.8 | 10.4 |
| Other adjustments-income (expense) | 3.7 | 3.7 | 3.8 | 4.5 | 0.9 |
| Net profit (loss) before income taxes | 14.1 | 13.2 | 11.4 | 16.3 | 11.3 |
| Provision for income taxes | 4.3 | 3.5 | 2.9 | 2.2 | 3.4 |
| Net profit (loss) after income taxes | 9.7 | 9.7 | 8.4 | 14.2 | 7.9 |
| Salaries and other staff benefits | 46.3 | 44.4 | 44.9 | 45.4 | 43.0 |

Table 2-4
Private radio broadcasters, revenue and expense statement - Ontario

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 324,668 | 340,026 | 359,670 | 387,069 | 402,654 |
| National and network | 85,786 | 92,308 | 94,144 | 108,530 | 119,834 |
| Sales of air time, total | 410,455 | 432,334 | 453,814 | 495,599 | 522,488 |
| Production and other, total | 5,860 | 6,641 | 5,438 | 7,962 | 9,400 |
| Operating revenue, total | 416,314 | 438,975 | 459,252 | 503,561 | 531,888 |
| Expenses |  |  |  |  |  |
| Program | 117,733 | 116,809 | 120,173 | 130,174 | 142,041 |
| Technical services | 14,089 | 14,087 | 14,194 | 15,285 | 15,784 |
| Sales and promotion | 109,706 | 117,070 | 123,106 | 124,133 | 132,696 |
| Administration and general | 96,109 | 85,268 | 94,051 | 98,432 | 99,251 |
| Depreciation | 15,132 | 15,055 | 13,637 | 14,598 | 15,314 |
| Operating expenses, total | 352,770 | 348,288 | 365,160 | 382,623 | 405,086 |
| Profit before interest and taxes | 63,545 | 90,687 | 94,093 | 120,937 | 126,801 |
| Interest expense | 16,849 | 16,248 | 9,760 | 8,419 | 7,880 |
| Expenses, total | 369,618 | 364,537 | 374,919 | 391,042 | 412,966 |
| Net operating income | 46,696 | 74,439 | 84,333 | 112,518 | 118,922 |
| Other adjustments-income (expense) | -3,509 | -222 | 3,384 | -2,204 | 16,958 |
| Net profit (loss) before income taxes | 43,187 | 74,217 | 87,717 | 110,314 | 135,879 |
| Provision for income taxes | 7,844 | 21,348 | 26,180 | 27,675 | 22,536 |
| Net profit (loss) after income taxes | 35,343 | 52,869 | 61,536 | 82,639 | 113,343 |
| Salaries and other staff benefits | 180,881 | 182,603 | 195,403 | 200,522 | 207,969 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 3,035 | 3,100 | 3,126 | 3,190 | 3,345 |
| Number of stations | 159 | 161 | 170 | 176 | 185 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 78.0 | 77.5 | 78.3 | 76.9 | 75.7 |
| National and network | 20.6 | 21.0 | 20.5 | 21.6 | 22.5 |
| Sales of air time, total | 98.6 | 98.5 | 98.8 | 98.4 | 98.2 |
| Production and other, total | 1.4 | 1.5 | 1.2 | 1.6 | 1.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 28.3 | 26.6 | 26.2 | 25.9 | 26.7 |
| Technical services | 3.4 | 3.2 | 3.1 | 3.0 | 3.0 |
| Sales and promotion | 26.4 | 26.7 | 26.8 | 24.7 | 24.9 |
| Administration and general | 23.1 | 19.4 | 20.5 | 19.5 | 18.7 |
| Depreciation | 3.6 | 3.4 | 3.0 | 2.9 | 2.9 |
| Operating expenses, total | 84.7 | 79.3 | 79.5 | 76.0 | 76.2 |
| Profit before interest and taxes | 15.3 | 20.7 | 20.5 | 24.0 | 23.8 |
| Interest expense | 4.0 | 3.7 | 2.1 | 1.7 | 1.5 |
| Expenses, total | 88.8 | 83.0 | 81.6 | 77.7 | 77.6 |
| Net operating income | 11.2 | 17.0 | 18.4 | 22.3 | 22.4 |
| Other adjustments-income (expense) | -0.8 | -0.1 | 0.7 | -0.4 | 3.2 |
| Net profit (loss) before income taxes | 10.4 | 16.9 | 19.1 | 21.9 | 25.5 |
| Provision for income taxes | 1.9 | 4.9 | 5.7 | 5.5 | 4.2 |
| Net profit (loss) after income taxes | 8.5 | 12.0 | 13.4 | 16.4 | 21.3 |
| Salaries and other staff benefits | 43.4 | 41.6 | 42.5 | 39.8 | 39.1 |

Table 2-5
Private radio broadcasters, revenue and expense statement - Manitoba

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 33,104 | 34,358 | 36,078 | 38,640 | 41,305 |
| National and network | $10,219$ | $11,481$ | $10,781$ | 12,152 | $11,702$ |
| Sales of air time, total | 43,323 | 45,839 | 46,859 | 50,791 | 53,008 |
| Production and other, total | 981 | 821 | 861 | 619 | 531 |
| Operating revenue, total | 44,304 | 46,660 | 47,720 | 51,411 | 53,539 |
| Expenses |  |  |  |  |  |
| Program | 13,247 | 14,523 | 15,280 | 15,897 | 15,653 |
| Technical services | 1,493 | 1,761 | 1,687 | 1,520 | 1,368 |
| Sales and promotion | 11,761 | 13,161 | 13,555 | 14,766 | 14,781 |
| Administration and general | 12,530 | 11,984 | 12,271 | 12,438 | 13,312 |
| Depreciation | 1,927 | 2,008 | 2,146 | 2,224 | 2,199 |
| Operating expenses, total | 40,957 | 43,437 | 44,939 | 46,847 | 47,313 |
| Profit before interest and taxes | 3,346 | 3,223 | 2,781 | 4,564 | 6,226 |
| Interest expense | 1,258 | 508 | 535 | 735 | 605 |
| Expenses, total | 42,215 | 43,945 | 45,474 | 47,582 | 47,918 |
| Net operating income | 2,088 | 2,714 | 2,246 | 3,829 | 5,621 |
| Other adjustments-income (expense) | 6,717 | 3,983 | 1,164 | 532 | 4,445 |
| Net profit (loss) before income taxes | 8,806 | 6,698 | 3,410 | 4,361 | 10,065 |
| Provision for income taxes | 2,338 | 1,414 | 912 | 1,842 | 1,935 |
| Net profit (loss) after income taxes | 6,468 | 5,284 | 2,498 | 2,519 | 8,130 |
| Salaries and other staff benefits | 21,991 | 23,488 | 25,311 | 24,512 | 25,177 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 456 | 504 | 487 | 480 | 490 |
| Number of stations | 26 | 29 | 30 | 30 | 31 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 74.7 | 73.6 | 75.6 | 75.2 | 77.1 |
| National and network | 23.1 | 24.6 | 22.6 | 23.6 | 21.9 |
| Sales of air time, total | 97.8 | 98.2 | 98.2 | 98.8 | 99.0 |
| Production and other, total | 2.2 | 1.8 | 1.8 | 1.2 | 1.0 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 29.9 | 31.1 | 32.0 | 30.9 | 29.2 |
| Technical services | 3.4 | 3.8 | 3.5 | 3.0 | 2.6 |
| Sales and promotion | 26.5 | 28.2 | 28.4 | 28.7 | 27.6 |
| Administration and general | 28.3 | 25.7 | 25.7 | 24.2 | 24.9 |
| Depreciation | 4.3 | 4.3 | 4.5 | 4.3 | 4.1 |
| Operating expenses, total | 92.4 | 93.1 | 94.2 | 91.1 | 88.4 |
| Profit before interest and taxes | 7.6 | 6.9 | 5.8 | 8.9 | 11.6 |
| Interest expense | 2.8 | 1.1 | 1.1 | 1.4 | 1.1 |
| Expenses, total | 95.3 | 94.2 | 95.3 | 92.6 | 89.5 |
| Net operating income | 4.7 | 5.8 | 4.7 | 7.4 | 10.5 |
| Other adjustments-income (expense) | 15.2 | 8.5 | 2.4 | 1.0 | 8.3 |
| Net profit (loss) before income taxes | 19.9 | 14.4 | 7.1 | 8.5 | 18.8 |
| Provision for income taxes | 5.3 | 3.0 | 1.9 | 3.6 | 3.6 |
| Net profit (loss) after income taxes | 14.6 | 11.3 | 5.2 | 4.9 | 15.2 |
| Salaries and other staff benefits | 49.6 | 50.3 | 53.0 | 47.7 | 47.0 |

Table 2-6
Private radio broadcasters, revenue and expense statement - Saskatchewan

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 38,842 | 43,169 | 46,996 | 50,269 | 50,522 |
| National and network | 8,228 | 12,164 | 11,924 | 13,053 | 12,763 |
| Sales of air time, total | 47,070 | 55,333 | 58,920 | 63,322 | 63,284 |
| Production and other, total | 875 | 802 | 869 | 800 | 1,220 |
| Operating revenue, total | 47,945 | 56,134 | 59,788 | 64,122 | 64,504 |
| Expenses |  |  |  |  |  |
| Program | 15,450 | 17,075 | 17,859 | 19,854 | 20,104 |
| Technical services | 1,784 | 1,599 | 1,492 | 1,748 | 1,846 |
| Sales and promotion | 15,020 | 16,165 | 18,636 | 20,090 | 19,899 |
| Administration and general | 12,273 | 13,649 | 13,662 | 15,034 | 15,434 |
| Depreciation | 2,436 | 2,862 | 2,634 | 2,941 | 3,189 |
| Operating expenses, total | 46,962 | 51,350 | 54,283 | 59,667 | 60,471 |
| Profit before interest and taxes | 983 | 4,784 | 5,505 | 4,455 | 4,033 |
| Interest expense | 992 | 804 | 705 | 777 | 911 |
| Expenses, total | 47,954 | 52,154 | 54,988 | 60,444 | 61,382 |
| Net operating income | -9 | 3,980 | 4,800 | 3,678 | 3,122 |
| Other adjustments-income (expense) | 7,786 | -774 | -648 | -667 | -546 |
| Net profit (loss) before income taxes | 7,777 | 3,207 | 4,153 | 3,012 | 2,576 |
| Provision for income taxes | 2,438 | 943 | 938 | 733 | -101 |
| Net profit (loss) after income taxes | 5,339 | 2,264 | 3,215 | 2,278 | 2,677 |
| Salaries and other staff benefits | 27,549 | 31,007 | 33,770 | 33,961 | 33,952 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 526 | 540 | 537 | 518 | 541 |
| Number of stations | 32 | 34 | 33 | 34 | 38 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  |  |  | revenues |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 81.0 | 76.9 | 78.6 | 78.4 | 78.3 |
| National and network | 17.2 | 21.7 | 19.9 | 20.4 | 19.8 |
| Sales of air time, total | 98.2 | 98.6 | 98.5 | 98.8 | 98.1 |
| Production and other, total | 1.8 | 1.4 | 1.5 | 1.2 | 1.9 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 32.2 | 30.4 | 29.9 | 31.0 | 31.2 |
| Technical services | 3.7 | 2.8 | 2.5 | 2.7 | 2.9 |
| Sales and promotion | 31.3 | 28.8 | 31.2 | 31.3 | 30.8 |
| Administration and general | 25.6 | 24.3 | 22.9 | 23.4 | 23.9 |
| Depreciation | 5.1 | 5.1 | 4.4 | 4.6 | 4.9 |
| Operating expenses, total | 97.9 | 91.5 | 90.8 | 93.1 | 93.7 |
| Profit before interest and taxes | 2.1 | 8.5 | 9.2 | 6.9 | 6.3 |
| Interest expense | 2.1 | 1.4 | 1.2 | 1.2 | 1.4 |
| Expenses, total | 100.0 | 92.9 | 92.0 | 94.3 | 95.2 |
| Net operating income | 0.0 | 7.1 | 8.0 | 5.7 | 4.8 |
| Other adjustments-income (expense) | 16.2 | -1.4 | -1.1 | -1.0 | -0.8 |
| Net profit (loss) before income taxes | 16.2 | 5.7 | 6.9 | 4.7 | 4.0 |
| Provision for income taxes | 5.1 | 1.7 | 1.6 | 1.1 | -0.2 |
| Net profit (loss) after income taxes | 11.1 | 4.0 | 5.4 | 3.6 | 4.2 |
| Salaries and other staff benefits | 57.5 | 55.2 | 56.5 | 53.0 | 52.6 |

Table 2-7
Private radio broadcasters, revenue and expense statement - Alberta

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 115,255 | 122,734 | 133,337 | 145,197 | 159,342 |
| National and network | 31,124 | 41,045 | 40,422 | 45,610 | 50,374 |
| Sales of air time, total | 146,379 | 163,779 | 173,759 | 190,808 | 209,716 |
| Production and other, total | 3,476 | 4,119 | 4,045 | 5,148 | 6,260 |
| Operating revenue, total | 149,855 | 167,897 | 177,805 | 195,955 | 215,976 |
| Expenses |  |  |  |  |  |
| Program | 35,828 | 38,590 | 40,630 | 42,848 | 51,909 |
| Technical services | 4,251 | 4,553 | 4,937 | 5,204 | 6,055 |
| Sales and promotion | 36,189 | 41,466 | 45,252 | 48,014 | 52,905 |
| Administration and general | 31,279 | 33,396 | 36,445 | 42,030 | 44,221 |
| Depreciation | 4,282 | 5,506 | 6,757 | 5,671 | 6,111 |
| Operating expenses, total | 111,830 | 123,511 | 134,021 | 143,767 | 161,201 |
| Profit before interest and taxes | 38,025 | 44,386 | 43,784 | 52,188 | 54,775 |
| Interest expense | 4,507 | 5,922 | 6,058 | 4,640 | 4,084 |
| Expenses, total | 116,338 | 129,433 | 140,079 | 148,408 | 165,284 |
| Net operating income | 33,517 | 38,465 | 37,726 | 47,548 | 50,691 |
| Other adjustments-income (expense) | -488 | 1,907 | 919 | -1,839 | 9,737 |
| Net profit (loss) before income taxes | 33,029 | 40,372 | 38,644 | 45,709 | 60,428 |
| Provision for income taxes | 9,305 | 8,709 | 5,435 | 7,469 | 7,498 |
| Net profit (loss) after income taxes | 23,724 | 31,663 | 33,210 | 38,240 | 52,930 |
| Salaries and other staff benefits | 55,508 | 62,693 | 67,493 | 73,871 | 81,569 |
|  | numbers |  |  |  |  |
|  | 990 | $1,015$ | $1,074$ | $1,135$ | 1,285 |
| Number of stations | 62 | 64 | $67$ | $70$ | 76 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 76.9 | 73.1 | 75.0 | 74.1 | 73.8 |
| National and network | 20.8 | 24.4 | 22.7 | 23.3 | 23.3 |
| Sales of air time, total | 97.7 | 97.5 | 97.7 | 97.4 | 97.1 |
| Production and other, total | 2.3 | 2.5 | 2.3 | 2.6 | 2.9 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 23.9 | 23.0 | 22.9 | 21.9 | 24.0 |
| Technical services | 2.8 | 2.7 | 2.8 | 2.7 | 2.8 |
| Sales and promotion | 24.1 | 24.7 | 25.5 | 24.5 | 24.5 |
| Administration and general | 20.9 | 19.9 | 20.5 | 21.4 | 20.5 |
| Depreciation | 2.9 | 3.3 | 3.8 | 2.9 | 2.8 |
| Operating expenses, total | 74.6 | 73.6 | 75.4 | 73.4 | 74.6 |
| Profit before interest and taxes | 25.4 | 26.4 | 24.6 | 26.6 | 25.4 |
| Interest expense | 3.0 | 3.5 | 3.4 | 2.4 | 1.9 |
| Expenses, total | 77.6 | 77.1 | 78.8 | 75.7 | 76.5 |
| Net operating income | 22.4 | 22.9 | 21.2 | 24.3 | 23.5 |
| Other adjustments-income (expense) | -0.3 | 1.1 | 0.5 | -0.9 | 4.5 |
| Net profit (loss) before income taxes | 22.0 | 24.0 | 21.7 | 23.3 | 28.0 |
| Provision for income taxes | 6.2 | 5.2 | 3.1 | 3.8 | 3.5 |
| Net profit (loss) after income taxes | 15.8 | 18.9 | 18.7 | 19.5 | 24.5 |
| Salaries and other staff benefits | 37.0 | 37.3 | 38.0 | 37.7 | 37.8 |

Table 2-8
Private radio broadcasters, revenue and expense statement - British Columbia, Yukon Territory, Northwest Territories and Nunavut

|  | 2002 | 2003 | 2004 | 2006 |
| :--- | :--- | ---: | ---: | ---: |
|  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 125,526 | 128,478 | 130,596 | 138,835 | 145,432 |
| National and network | 35,196 | 39,793 | 41,223 | 48,392 | 49,624 |
| Sales of air time, total | 160,722 | 168,271 | 171,819 | 187,227 | 195,056 |
| Production and other, total | 5,704 | 3,960 | 4,075 | 5,143 | 5,030 |
| Operating revenue, total | 166,426 | 172,231 | 175,894 | 192,370 | 200,086 |
| Expenses |  |  |  |  |  |
| Program | 50,839 | 51,463 | 51,847 | 54,467 | 58,417 |
| Technical services | 5,147 | 5,149 | 5,463 | 5,311 | 5,457 |
| Sales and promotion | 41,719 | 42,986 | 47,155 | 47,520 | 49,975 |
| Administration and general | 41,965 | 40,655 | 40,612 | 42,620 | 44,115 |
| Depreciation | 5,915 | 5,224 | 4,795 | 4,999 | 4,940 |
| Operating expenses, total | 145,586 | 145,477 | 149,873 | 154,917 | 162,904 |
| Profit before interest and taxes | 20,840 | 26,754 | 26,021 | 37,453 | 37,182 |
| Interest expense | 4,065 | 3,406 | 3,236 | 2,984 | 3,518 |
| Expenses, total | 149,651 | 148,883 | 153,108 | 157,901 | 166,423 |
| Net operating income | 16,775 | 23,348 | 22,786 | 34,469 | 33,663 |
| Other adjustments-income (expense) | 8,022 | 9,618 | 2,824 | 49 | 6,739 |
| Net profit (loss) before income taxes | 24,797 | 32,965 | 25,610 | 34,517 | 40,402 |
| Provision for income taxes | 6,334 | 6,465 | 5,790 | 5,992 | 2,975 |
| Net profit (loss) after income taxes | 18,463 | 26,500 | 19,820 | 28,525 | 37,427 |
| Salaries and other staff benefits | 71,554 | 74,499 | 76,522 | 81,228 | 83,757 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 1,458 | 1,422 | 1,428 | 1,442 | 1,514 |
| Number of stations | 94 | 91 | 92 | 94 | 98 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 75.4 | 74.6 | 74.2 | 72.2 | 72.7 |
| National and network | 21.1 | 23.1 | 23.4 | 25.2 | 24.8 |
| Sales of air time, total | 96.6 | 97.7 | 97.7 | 97.3 | 97.5 |
| Production and other, total | 3.4 | 2.3 | 2.3 | 2.7 | 2.5 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 30.5 | 29.9 | 29.5 | 28.3 | 29.2 |
| Technical services | 3.1 | 3.0 | 3.1 | 2.8 | 2.7 |
| Sales and promotion | 25.1 | 25.0 | 26.8 | 24.7 | 25.0 |
| Administration and general | 25.2 | 23.6 | 23.1 | 22.2 | 22.0 |
| Depreciation | 3.6 | 3.0 | 2.7 | 2.6 | 2.5 |
| Operating expenses, total | 87.5 | 84.5 | 85.2 | 80.5 | 81.4 |
| Profit before interest and taxes | 12.5 | 15.5 | 14.8 | 19.5 | 18.6 |
| Interest expense | 2.4 | 2.0 | 1.8 | 1.6 | 1.8 |
| Expenses, total | 89.9 | 86.4 | 87.0 | 82.1 | 83.2 |
| Net operating income | 10.1 | 13.6 | 13.0 | 17.9 | 16.8 |
| Other adjustments-income (expense) | 4.8 | 5.6 | 1.6 | 0.0 | 3.4 |
| Net profit (loss) before income taxes | 14.9 | 19.1 | 14.6 | 17.9 | 20.2 |
| Provision for income taxes | 3.8 | 3.8 | 3.3 | 3.1 | 1.5 |
| Net profit (loss) after income taxes | 11.1 | 15.4 | 11.3 | 14.8 | 18.7 |
| Salaries and other staff benefits | 43.0 | 43.3 | 43.5 | 42.2 | 41.9 |

Table 3-1
Private radio broadcasters, by type of broadcaster, revenue and expense statement - AM

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 239,980 | 251,527 | 251,220 | 251,246 | 260,107 |
| National and network | 51,140 | 52,816 | 49,390 | 50,298 | 54,121 |
| Sales of air time, total | 291,120 | 304,343 | 300,610 | 301,544 | 314,228 |
| Production and other, total | 8,216 | 5,000 | 3,935 | 5,614 | 5,704 |
| Operating revenue, total | 299,336 | 309,343 | 304,545 | 307,158 | 319,932 |
| Expenses |  |  |  |  |  |
| Program | 125,487 | 120,259 | 116,578 | 111,759 | 116,698 |
| Technical services | 14,238 | 13,744 | 13,526 | 13,724 | 14,170 |
| Sales and promotion | 77,809 | 78,824 | 77,981 | 77,074 | 81,741 |
| Administration and general | 89,716 | 79,396 | 80,845 | 80,632 | 79,730 |
| Depreciation | 13,017 | 12,320 | 10,293 | 10,379 | 9,963 |
| Operating expenses, total | 320,267 | 304,544 | 299,223 | 293,567 | 302,302 |
| Profit before interest and taxes | -20,931 | 4,799 | 5,322 | 13,591 | 17,630 |
| Interest expense | 13,374 | 11,871 | 6,878 | 5,412 | 7,068 |
| Expenses, total | 333,640 | 316,415 | 306,101 | 298,979 | 309,370 |
| Net operating income | -34,305 | -7,072 | -1,556 | 8,179 | 10,562 |
| Other adjustments-income (expense) | 11,310 | 5,630 | 3,909 | 177 | 10,428 |
| Net profit (loss) before income taxes | -22,995 | -1,442 | 2,353 | 8,356 | 20,991 |
| Provision for income taxes | -10,426 | 1,496 | -315 | 2,905 | -2,281 |
| Net profit (loss) after income taxes | -12,569 | -2,938 | 2,668 | 5,451 | 23,271 |
| Salaries and other staff benefits | 173,782 | 169,483 | 170,090 | 162,843 | 166,288 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | $3,550$ | 3,251 | $3,118$ | 3,012 | 3,062 |
| Number of stations | $211$ | 200 | $190$ | 180 | 179 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  |  |  | f revenues |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 80.2 | 81.3 | 82.5 | 81.8 | 81.3 |
| National and network | 17.1 | 17.1 | 16.2 | 16.4 | 16.9 |
| Sales of air time, total | 97.3 | 98.4 | 98.7 | 98.2 | 98.2 |
| Production and other, total | 2.7 | 1.6 | 1.3 | 1.8 | 1.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 41.9 | 38.9 | 38.3 | 36.4 | 36.5 |
| Technical services | 4.8 | 4.4 | 4.4 | 4.5 | 4.4 |
| Sales and promotion | 26.0 | 25.5 | 25.6 | 25.1 | 25.5 |
| Administration and general | 30.0 | 25.7 | 26.5 | 26.3 | 24.9 |
| Depreciation | 4.3 | 4.0 | 3.4 | 3.4 | 3.1 |
| Operating expenses, total | 107.0 | 98.4 | 98.3 | 95.6 | 94.5 |
| Profit before interest and taxes | -7.0 | 1.6 | 1.7 | 4.4 | 5.5 |
| Interest expense | 4.5 | 3.8 | 2.3 | 1.8 | 2.2 |
| Expenses, total | 111.5 | 102.3 | 100.5 | 97.3 | 96.7 |
| Net operating income | -11.5 | -2.3 | -0.5 | 2.7 | 3.3 |
| Other adjustments-income (expense) | 3.8 | 1.8 | 1.3 | 0.1 | 3.3 |
| Net profit (loss) before income taxes | -7.7 | -0.5 | 0.8 | 2.7 | 6.6 |
| Provision for income taxes | -3.5 | 0.5 | -0.1 | 0.9 | -0.7 |
| Net profit (loss) after income taxes | -4.2 | -0.9 | 0.9 | 1.8 | 7.3 |
| Salaries and other staff benefits | 58.1 | 54.8 | 55.9 | 53.0 | 52.0 |

Table 3-2
Private radio broadcasters, by type of broadcaster, revenue and expense statement - FM

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 608,206 | 651,381 | 691,467 | 744,906 | 777,684 |
| National and network | 184,732 | 219,247 | 222,120 | 273,017 | 297,547 |
| Sales of air time, total | 792,938 | 870,628 | 913,587 | 1,017,923 | 1,075,231 |
| Production and other, total | 13,562 | 16,543 | 16,562 | 20,718 | 24,326 |
| Operating revenue, total | 806,500 | 887,171 | 930,149 | 1,038,641 | 1,099,557 |
| Expenses |  |  |  |  |  |
| Program | 193,788 | 212,481 | 221,524 | 247,128 | 277,675 |
| Technical services | 21,845 | 23,022 | 24,227 | 25,660 | 29,132 |
| Sales and promotion | 198,192 | 220,686 | 238,894 | 253,002 | 270,506 |
| Administration and general | 173,376 | 180,053 | 198,183 | 213,113 | 218,224 |
| Depreciation | 25,305 | 28,502 | 29,731 | 30,488 | 37,656 |
| Operating expenses, total | 612,506 | 664,745 | 712,559 | 769,391 | 833,193 |
| Profit before interest and taxes | 193,994 | 222,427 | 217,590 | 269,250 | 266,364 |
| Interest expense | 25,185 | 30,608 | 27,736 | 23,846 | 21,434 |
| Expenses, total | 637,690 | 695,352 | 740,295 | 793,237 | 854,627 |
| Net operating income | 168,809 | 191,819 | 189,854 | 245,404 | 244,930 |
| Other adjustments-income (expense) | 13,693 | 16,011 | 12,553 | 7,591 | 31,388 |
| Net profit (loss) before income taxes | 182,502 | 207,830 | 202,407 | 252,995 | 276,318 |
| Provision for income taxes | 51,861 | 51,535 | 51,532 | 52,048 | 51,919 |
| Net profit (loss) after income taxes | 130,641 | 156,295 | 150,875 | 200,947 | 224,399 |
| Salaries and other staff benefits | 311,994 | 340,320 | 365,116 | 396,357 | 416,493 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) | 5,394 | 5,817 | 6,089 | 6,422 | 6,908 |
| Number of stations | 322 | 338 | 369 | 395 | 426 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 75.4 | 73.4 | 74.3 | 71.7 | 70.7 |
| National and network | 22.9 | 24.7 | 23.9 | 26.3 | 27.1 |
| Sales of air time, total | 98.3 | 98.1 | 98.2 | 98.0 | 97.8 |
| Production and other, total | 1.7 | 1.9 | 1.8 | 2.0 | 2.2 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 24.0 | 24.0 | 23.8 | 23.8 | 25.3 |
| Technical services | 2.7 | 2.6 | 2.6 | 2.5 | 2.6 |
| Sales and promotion | 24.6 | 24.9 | 25.7 | 24.4 | 24.6 |
| Administration and general | 21.5 | 20.3 | 21.3 | 20.5 | 19.8 |
| Depreciation | 3.1 | 3.2 | 3.2 | 2.9 | 3.4 |
| Operating expenses, total | 75.9 | 74.9 | 76.6 | 74.1 | 75.8 |
| Profit before interest and taxes | 24.1 | 25.1 | 23.4 | 25.9 | 24.2 |
| Interest expense | 3.1 | 3.5 | 3.0 | 2.3 | 1.9 |
| Expenses, total | 79.1 | 78.4 | 79.6 | 76.4 | 77.7 |
| Net operating income | 20.9 | 21.6 | 20.4 | 23.6 | 22.3 |
| Other adjustments-income (expense) | 1.7 | 1.8 | 1.3 | 0.7 | 2.9 |
| Net profit (loss) before income taxes | 22.6 | 23.4 | 21.8 | 24.4 | 25.1 |
| Provision for income taxes | 6.4 | 5.8 | 5.5 | 5.0 | 4.7 |
| Net profit (loss) after income taxes | 16.2 | 17.6 | 16.2 | 19.3 | 20.4 |
| Salaries and other staff benefits | 38.7 | 38.4 | 39.3 | 38.2 | 37.9 |

Table 3-3
Private radio broadcasters, by type of broadcaster, revenue and expense statement - English language

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 695,635 | 734,176 | 771,925 | 826,684 | 867,096 |
| National and network | 188,036 | 218,453 | 218,411 | 252,148 | 271,385 |
| Sales of air time, total | 883,672 | 952,630 | 990,336 | 1,078,832 | 1,138,481 |
| Production and other, total | 14,562 | 13,580 | 12,444 | 16,724 | 20,181 |
| Operating revenue, total | 898,233 | 966,210 | 1,002,780 | 1,095,556 | 1,158,663 |
| Expenses |  |  |  |  |  |
| Program | 252,061 | 259,503 | 266,947 | 283,002 | 311,577 |
| Technical services | 29,465 | 29,949 | 30,647 | 31,582 | 33,990 |
| Sales and promotion | 229,129 | 246,727 | 263,837 | 271,884 | 289,472 |
| Administration and general | 210,931 | 200,402 | 212,268 | 226,162 | 234,027 |
| Depreciation | 32,576 | 33,155 | 32,766 | 32,836 | 34,497 |
| Operating expenses, total | 754,162 | 769,736 | 806,465 | 845,466 | 903,563 |
| Profit before interest and taxes | 144,071 | 196,474 | 196,314 | 250,090 | 255,099 |
| Interest expense | 28,507 | 28,848 | 22,824 | 19,250 | 18,674 |
| Expenses, total | 782,669 | 798,584 | 829,289 | 864,715 | 922,237 |
| Net operating income | 115,564 | 167,626 | 173,491 | 230,840 | 236,426 |
| Other adjustments-income (expense) | 17,348 | 12,486 | 7,366 | -4,557 | 39,386 |
| Net profit (loss) before income taxes | 132,912 | 180,111 | 180,857 | 226,284 | 275,812 |
| Provision for income taxes | 32,557 | 46,553 | 45,207 | 51,104 | 43,983 |
| Net profit (loss) after income taxes | 100,355 | 133,558 | 135,649 | 175,179 | 231,829 |
| Salaries and other staff benefits | 389,037 | 406,070 | 430,548 | 443,838 | 468,641 |
|  | numbers |  |  |  |  |
|  | 6,924 | 7,014 | 7,069 | 7,154 | 7,696 |
| Number of stations | 427 | 430 | 444 | 456 | 484 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 77.4 | 76.0 | 77.0 | 75.5 | 74.8 |
| National and network | 20.9 | 22.6 | 21.8 | 23.0 | 23.4 |
| Sales of air time, total | 98.4 | 98.6 | 98.8 | 98.5 | 98.3 |
| Production and other, total | 1.6 | 1.4 | 1.2 | 1.5 | 1.7 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 28.1 | 26.9 | 26.6 | 25.8 | 26.9 |
| Technical services | 3.3 | 3.1 | 3.1 | 2.9 | 2.9 |
| Sales and promotion | 25.5 | 25.5 | 26.3 | 24.8 | 25.0 |
| Administration and general | 23.5 | 20.7 | 21.2 | 20.6 | 20.2 |
| Depreciation | 3.6 | 3.4 | 3.3 | 3.0 | 3.0 |
| Operating expenses, total | 84.0 | 79.7 | 80.4 | 77.2 | 78.0 |
| Profit before interest and taxes | 16.0 | 20.3 | 19.6 | 22.8 | 22.0 |
| Interest expense | 3.2 | 3.0 | 2.3 | 1.8 | 1.6 |
| Expenses, total | 87.1 | 82.7 | 82.7 | 78.9 | 79.6 |
| Net operating income | 12.9 | 17.3 | 17.3 | 21.1 | 20.4 |
| Other adjustments-income (expense) | 1.9 | 1.3 | 0.7 | -0.4 | 3.4 |
| Net profit (loss) before income taxes | 14.8 | 18.6 | 18.0 | 20.7 | 23.8 |
| Provision for income taxes | 3.6 | 4.8 | 4.5 | 4.7 | 3.8 |
| Net profit (loss) after income taxes | 11.2 | 13.8 | 13.5 | 16.0 | 20.0 |
| Salaries and other staff benefits | 43.3 | 42.0 | 42.9 | 40.5 | 40.4 |

Table 3-4
Private radio broadcasters, by type of broadcaster, revenue and expense statement - French language

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 127,016 | 142,125 | 142,738 | 137,984 | 138,040 |
| National and network | 46,829 | 52,308 | 51,747 | 69,421 | 78,580 |
| Sales of air time, total | 173,845 | 194,433 | 194,485 | 207,406 | 216,620 |
| Production and other, total | 4,670 | 5,025 | 4,857 | 6,233 | 6,504 |
| Operating revenue, total | 178,515 | 199,458 | 199,342 | 213,639 | 223,125 |
| Expenses |  |  |  |  |  |
| Program | 57,311 | 63,297 | 61,359 | 64,094 | 70,588 |
| Technical services | 4,639 | 4,715 | 5,096 | 5,436 | 7,262 |
| Sales and promotion | 40,308 | 46,049 | 46,507 | 51,333 | 55,847 |
| Administration and general | 43,542 | 49,995 | 57,032 | 56,849 | 51,657 |
| Depreciation | 4,870 | 6,776 | 6,216 | 6,805 | 12,001 |
| Operating expenses, total | 150,670 | 170,833 | 176,210 | 184,517 | 197,354 |
| Profit before interest and taxes | 27,846 | 28,625 | 23,132 | 29,121 | 25,770 |
| Interest expense | 9,616 | 13,100 | 11,230 | 9,463 | 9,126 |
| Expenses, total | 160,286 | 183,932 | 187,439 | 193,981 | 206,480 |
| Net operating income | 18,230 | 15,526 | 11,903 | 19,658 | 16,644 |
| Other adjustments-income (expense) | 7,630 | 8,954 | 8,849 | 11,977 | 2,213 |
| Net profit (loss) before income taxes | 25,860 | 24,480 | 20,751 | 31,635 | 18,857 |
| Provision for income taxes | 8,254 | 6,026 | 5,108 | 2,880 | 4,863 |
| Net profit (loss) after income taxes | 17,605 | 18,454 | 15,644 | 28,755 | 13,995 |
| Salaries and other staff benefits | 83,157 | 90,065 | 90,478 | 99,675 | 97,598 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 1,500 | 1,523 | 1,605 | 1,713 | 1,656 |
| Number of stations | 92 | 93 | 97 | 98 | 99 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| percentage of revenues |  |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 71.2 | 71.3 | 71.6 | 64.6 | 61.9 |
| National and network | 26.2 | 26.2 | 26.0 | 32.5 | 35.2 |
| Sales of air time, total | 97.4 | 97.5 | 97.6 | 97.1 | 97.1 |
| Production and other, total | 2.6 | 2.5 | 2.4 | 2.9 | 2.9 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 32.1 | 31.7 | 30.8 | 30.0 | 31.6 |
| Technical services | 2.6 | 2.4 | 2.6 | 2.5 | 3.3 |
| Sales and promotion | 22.6 | 23.1 | 23.3 | 24.0 | 25.0 |
| Administration and general | 24.4 | 25.1 | 28.6 | 26.6 | 23.2 |
| Depreciation | 2.7 | 3.4 | 3.1 | 3.2 | 5.4 |
| Operating expenses, total | 84.4 | 85.6 | 88.4 | 86.4 | 88.4 |
| Profit before interest and taxes | 15.6 | 14.4 | 11.6 | 13.6 | 11.5 |
| Interest expense | 5.4 | 6.6 | 5.6 | 4.4 | 4.1 |
| Expenses, total | 89.8 | 92.2 | 94.0 | 90.8 | 92.5 |
| Net operating income | 10.2 | 7.8 | 6.0 | 9.2 | 7.5 |
| Other adjustments-income (expense) | 4.3 | 4.5 | 4.4 | 5.6 | 1.0 |
| Net profit (loss) before income taxes | 14.5 | 12.3 | 10.4 | 14.8 | 8.5 |
| Provision for income taxes | 4.6 | 3.0 | 2.6 | 1.3 | 2.2 |
| Net profit (loss) after income taxes | 9.9 | 9.3 | 7.8 | 13.5 | 6.3 |
| Salaries and other staff benefits | 46.6 | 45.2 | 45.4 | 46.7 | 43.7 |

Table 3-5
Private radio broadcasters, by type of broadcaster, revenue and expense statement - Other language

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 25,534 | 26,607 | 28,024 | 31,484 | 32,655 |
| National and network | 1,006 | 1,302 | 1,352 | 1,745 | 1,703 |
| Sales of air time, total | 26,541 | 27,909 | 29,377 | 33,230 | 34,358 |
| Production and other, total | 2,546 | 2,938 | 3,195 | 3,375 | 3,344 |
| Operating revenue, total | 29,087 | 30,847 | 32,572 | 36,605 | 37,702 |
| Expenses |  |  |  |  |  |
| Program | 9,903 | 9,940 | 9,797 | 11,791 | 12,208 |
| Technical services | 1,979 | 2,102 | 2,010 | 2,366 | 2,050 |
| Sales and promotion | 6,564 | 6,734 | 6,529 | 6,859 | 6,928 |
| Administration and general | 8,619 | 9,052 | 9,729 | 10,734 | 12,270 |
| Depreciation | 875 | 892 | 1,042 | 1,225 | 1,121 |
| Operating expenses, total | 27,940 | 28,720 | 29,107 | 32,975 | 34,578 |
| Profit before interest and taxes | 1,146 | 2,127 | 3,465 | 3,629 | 3,124 |
| Interest expense | 435 | 531 | 560 | 545 | 702 |
| Expenses, total | 28,376 | 29,251 | 29,667 | 33,520 | 35,280 |
| Net operating income | 711 | 1,596 | 2,905 | 3,084 | 2,422 |
| Other adjustments-income (expense) | 24 | 201 | 247 | 347 | 218 |
| Net profit (loss) before income taxes | 735 | 1,797 | 3,151 | 3,431 | 2,640 |
| Provision for income taxes | 624 | 452 | 901 | 968 | 793 |
| Net profit (loss) after income taxes | 112 | 1,345 | 2,250 | 2,463 | 1,847 |
| Salaries and other staff benefits | 13,581 | 13,668 | 14,181 | 15,687 | 16,542 |
|  | numbers |  |  |  |  |
|  | $520$ | 531 | 533 | 567 | 617 |
| Number of stations | $14$ | 15 | 18 | 21 | 22 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 87.8 | 86.3 | 86.0 | 86.0 | 86.6 |
| National and network | 3.5 | 4.2 | 4.2 | 4.8 | 4.5 |
| Sales of air time, total | 91.2 | 90.5 | 90.2 | 90.8 | 91.1 |
| Production and other, total | 8.8 | 9.5 | 9.8 | 9.2 | 8.9 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 34.0 | 32.2 | 30.1 | 32.2 | 32.4 |
| Technical services | 6.8 | 6.8 | 6.2 | 6.5 | 5.4 |
| Sales and promotion | 22.6 | 21.8 | 20.0 | 18.7 | 18.4 |
| Administration and general | 29.6 | 29.3 | 29.9 | 29.3 | 32.5 |
| Depreciation | 3.0 | 2.9 | 3.2 | 3.3 | 3.0 |
| Operating expenses, total | 96.1 | 93.1 | 89.4 | 90.1 | 91.7 |
| Profit before interest and taxes | 3.9 | 6.9 | 10.6 | 9.9 | 8.3 |
| Interest expense | 1.5 | 1.7 | 1.7 | 1.5 | 1.9 |
| Expenses, total | 97.6 | 94.8 | 91.1 | 91.6 | 93.6 |
| Net operating income | 2.4 | 5.2 | 8.9 | 8.4 | 6.4 |
| Other adjustments-income (expense) | 0.1 | 0.7 | 0.8 | 0.9 | 0.6 |
| Net profit (loss) before income taxes | 2.5 | 5.8 | 9.7 | 9.4 | 7.0 |
| Provision for income taxes | 2.1 | 1.5 | 2.8 | 2.6 | 2.1 |
| Net profit (loss) after income taxes | 0.4 | 4.4 | 6.9 | 6.7 | 4.9 |
| Salaries and other staff benefits | 46.7 | 44.3 | 43.5 | 42.9 | 43.9 |

Table 4-1
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Toronto

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 156,365 | 162,001 | 171,066 | 185,438 | 196,541 |
| National and network | 43,573 | 43,481 | 46,356 | 54,112 | 61,282 |
| Sales of air time, total | 199,938 | 205,482 | 217,423 | 239,550 | 257,822 |
| Production and other, total | 3,472 | 3,535 | 3,113 | 4,125 | 5,392 |
| Operating revenue, total | 203,410 | 209,017 | 220,535 | 243,675 | 263,215 |
| Expenses |  |  |  |  |  |
| Program | 58,264 | 55,527 | 56,198 | 61,133 | 68,386 |
| Technical services | 5,841 | 5,441 | 5,454 | 5,762 | 6,124 |
| Sales and promotion | 52,407 | 54,924 | 56,402 | 55,163 | 60,886 |
| Administration and general | 49,038 | 37,063 | 41,897 | 42,276 | 43,123 |
| Depreciation | 5,736 | 5,427 | 4,894 | 5,063 | 4,658 |
| Operating expenses, total | 171,287 | 158,383 | 164,846 | 169,398 | 183,177 |
| Profit before interest and taxes | 32,123 | 50,634 | 55,689 | 74,277 | 80,038 |
| Interest expense | 13,352 | 11,593 | 4,839 | 3,399 | 3,078 |
| Expenses, total | 184,639 | 169,975 | 169,684 | 172,797 | 186,254 |
| Net operating income | 18,771 | 39,041 | 50,851 | 70,878 | 76,960 |
| Other adjustments-income (expense) | -2,023 | 8,803 | 2,235 | -1,412 | 11,755 |
| Net profit (loss) before income taxes | 16,748 | 47,844 | 53,086 | 69,466 | 88,715 |
| Provision for income taxes | 1,321 | 8,931 | 13,085 | 15,142 | 11,562 |
| Net profit (loss) after income taxes | 15,427 | 38,913 | 40,001 | 54,325 | 77,153 |
| Salaries and other staff benefits | 83,934 | 80,183 | 86,666 | 84,290 | 89,864 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 1,042 | 1,017 | 1,012 | 1,023 | 1,096 |
| Number of stations | 28 | 27 | 27 | 30 | 30 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  |  |  | f revenues |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 76.9 | 77.5 | 77.6 | 76.1 | 74.7 |
| National and network | 21.4 | 20.8 | 21.0 | 22.2 | 23.3 |
| Sales of air time, total | 98.3 | 98.3 | 98.6 | 98.3 | 98.0 |
| Production and other, total | 1.7 | 1.7 | 1.4 | 1.7 | 2.0 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 28.6 | 26.6 | 25.5 | 25.1 | 26.0 |
| Technical services | 2.9 | 2.6 | 2.5 | 2.4 | 2.3 |
| Sales and promotion | 25.8 | 26.3 | 25.6 | 22.6 | 23.1 |
| Administration and general | 24.1 | 17.7 | 19.0 | 17.3 | 16.4 |
| Depreciation | 2.8 | 2.6 | 2.2 | 2.1 | 1.8 |
| Operating expenses, total | 84.2 | 75.8 | 74.7 | 69.5 | 69.6 |
| Profit before interest and taxes | 15.8 | 24.2 | 25.3 | 30.5 | 30.4 |
| Interest expense | 6.6 | 5.5 | 2.2 | 1.4 | 1.2 |
| Expenses, total | 90.8 | 81.3 | 76.9 | 70.9 | 70.8 |
| Net operating income | 9.2 | 18.7 | 23.1 | 29.1 | 29.2 |
| Other adjustments-income (expense) | -1.0 | 4.2 | 1.0 | -0.6 | 4.5 |
| Net profit (loss) before income taxes | 8.2 | 22.9 | 24.1 | 28.5 | 33.7 |
| Provision for income taxes | 0.6 | 4.3 | 5.9 | 6.2 | 4.4 |
| Net profit (loss) after income taxes | 7.6 | 18.6 | 18.1 | 22.3 | 29.3 |
| Salaries and other staff benefits | 41.3 | 38.4 | 39.3 | 34.6 | 34.1 |

Table 4-2
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement — Montréal

|  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  | 2003 | 2004 |
|  |  |  |  |
|  |  |  |  |

Table 4-3
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Vancouver

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 72,788 | 75,669 | 78,276 | 82,787 | 85,067 |
| National and network | 20,057 | 22,802 | 24,771 | 29,433 | 31,366 |
| Sales of air time, total | 92,846 | 98,470 | 103,046 | 112,220 | 116,433 |
| Production and other, total | 3,348 | 816 | 1,067 | 1,526 | 2,160 |
| Operating revenue, total | 96,193 | 99,286 | 104,113 | 113,746 | 118,593 |
| Expenses |  |  |  |  |  |
| Program | 30,801 | 31,285 | 32,057 | 33,319 | 36,045 |
| Technical services | 2,210 | 2,286 | 2,347 | 2,375 | 2,334 |
| Sales and promotion | 22,055 | 23,414 | 26,216 | 26,120 | 27,771 |
| Administration and general | 18,372 | 18,885 | 18,698 | 20,540 | 21,341 |
| Depreciation | 3,015 | 2,433 | 2,122 | 2,123 | 1,876 |
| Operating expenses, total | 76,453 | 78,303 | 81,440 | 84,477 | 89,366 |
| Profit before interest and taxes | 19,741 | 20,983 | 22,673 | 29,269 | 29,227 |
| Interest expense | 768 | 1,455 | 1,306 | 1,577 | 1,491 |
| Expenses, total | 77,221 | 79,758 | 82,746 | 86,054 | 90,856 |
| Net operating income | 18,972 | 19,529 | 21,367 | 27,692 | 27,736 |
| Other adjustments-income (expense) | 9,146 | 9,826 | 2,454 | 149 | 6,317 |
| Net profit (loss) before income taxes | 28,118 | 29,355 | 23,821 | 27,841 | 34,054 |
| Provision for income taxes | 5,759 | 5,050 | 4,306 | 4,455 | 1,503 |
| Net profit (loss) after income taxes | 22,359 | 24,305 | 19,516 | 23,386 | 32,551 |
| Salaries and other staff benefits | 35,365 | 37,247 | 38,838 | 41,973 | 42,907 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average)Number of stations | 625 | 618 | 620 | 638 | 644 |
|  | 17 | 17 | 17 | 17 | 18 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 75.7 | 76.2 | 75.2 | 72.8 | 71.7 |
| National and network | 20.9 | 23.0 | 23.8 | 25.9 | 26.4 |
| Sales of air time, total | 96.5 | 99.2 | 99.0 | 98.7 | 98.2 |
| Production and other, total | 3.5 | 0.8 | 1.0 | 1.3 | 1.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 32.0 | 31.5 | 30.8 | 29.3 | 30.4 |
| Technical services | 2.3 | 2.3 | 2.3 | 2.1 | 2.0 |
| Sales and promotion | 22.9 | 23.6 | 25.2 | 23.0 | 23.4 |
| Administration and general | 19.1 | 19.0 | 18.0 | 18.1 | 18.0 |
| Depreciation | 3.1 | 2.5 | 2.0 | 1.9 | 1.6 |
| Operating expenses, total | 79.5 | 78.9 | 78.2 | 74.3 | 75.4 |
| Profit before interest and taxes | 20.5 | 21.1 | 21.8 | 25.7 | 24.6 |
| Interest expense | 0.8 | 1.5 | 1.3 | 1.4 | 1.3 |
| Expenses, total | 80.3 | 80.3 | 79.5 | 75.7 | 76.6 |
| Net operating income | 19.7 | 19.7 | 20.5 | 24.3 | 23.4 |
| Other adjustments-income (expense) | 9.5 | 9.9 | 2.4 | 0.1 | 5.3 |
| Net profit (loss) before income taxes | 29.2 | 29.6 | 22.9 | 24.5 | 28.7 |
| Provision for income taxes | 6.0 | 5.1 | 4.1 | 3.9 | 1.3 |
| Net profit (loss) after income taxes | 23.2 | 24.5 | 18.7 | 20.6 | 27.4 |
| Salaries and other staff benefits | 36.8 | 37.5 | 37.3 | 36.9 | 36.2 |

Table 4-4
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Calgary

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 45,300 | 51,278 | 55,796 | 58,303 | 62,407 |
| National and network | 12,557 | 14,971 | 15,161 | 17,988 | 19,925 |
| Sales of air time, total | 57,857 | 66,249 | 70,956 | 76,291 | 82,332 |
| Production and other, total | 805 | 411 | 417 | 792 | 760 |
| Operating revenue, total | 58,662 | 66,660 | 71,373 | 77,083 | 83,091 |
| Expenses |  |  |  |  |  |
| Program | 14,612 | 15,511 | 16,403 | 15,350 | 19,786 |
| Technical services | 1,386 | 1,373 | 1,522 | 1,485 | 1,652 |
| Sales and promotion | 13,802 | 16,585 | 19,070 | 19,273 | 19,597 |
| Administration and general | 10,862 | 11,051 | 12,523 | 14,856 | 13,379 |
| Depreciation | 1,812 | 2,655 | 2,839 | 2,098 | 1,696 |
| Operating expenses, total | 42,474 | 47,175 | 52,357 | 53,062 | 56,110 |
| Profit before interest and taxes | 16,188 | 19,485 | 19,016 | 24,021 | 26,982 |
| Interest expense | 976 | 2,054 | 2,374 | 1,296 | 857 |
| Expenses, total | 43,450 | 49,229 | 54,731 | 54,358 | 56,967 |
| Net operating income | 15,212 | 17,432 | 16,642 | 22,725 | 26,125 |
| Other adjustments-income (expense) | -2,645 | -2,826 | 271 | -532 | 2,357 |
| Net profit (loss) before income taxes | 12,567 | 14,606 | 16,912 | 22,194 | 28,481 |
| Provision for income taxes | 6,792 | 4,715 | 2,251 | 3,652 | 2,795 |
| Net profit (loss) after income taxes | 5,775 | 9,891 | 14,661 | 18,541 | 25,686 |
| Salaries and other staff benefits | 18,745 | 21,130 | 23,094 | 25,761 | 25,950 |
|  | numbers |  |  |  |  |
|  | $241$ | 272 | 293 | 288 | 345 |
| Number of stations | $12$ | 14 | 14 | 13 | 14 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 77.2 | 76.9 | 78.2 | 75.6 | 75.1 |
| National and network | 21.4 | 22.5 | 21.2 | 23.3 | 24.0 |
| Sales of air time, total | 98.6 | 99.4 | 99.4 | 99.0 | 99.1 |
| Production and other, total | 1.4 | 0.6 | 0.6 | 1.0 | 0.9 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 24.9 | 23.3 | 23.0 | 19.9 | 23.8 |
| Technical services | 2.4 | 2.1 | 2.1 | 1.9 | 2.0 |
| Sales and promotion | 23.5 | 24.9 | 26.7 | 25.0 | 23.6 |
| Administration and general | 18.5 | 16.6 | 17.5 | 19.3 | 16.1 |
| Depreciation | 3.1 | 4.0 | 4.0 | 2.7 | 2.0 |
| Operating expenses, total | 72.4 | 70.8 | 73.4 | 68.8 | 67.5 |
| Profit before interest and taxes | 27.6 | 29.2 | 26.6 | 31.2 | 32.5 |
| Interest expense | 1.7 | 3.1 | 3.3 | 1.7 | 1.0 |
| Expenses, total | 74.1 | 73.9 | 76.7 | 70.5 | 68.6 |
| Net operating income | 25.9 | 26.2 | 23.3 | 29.5 | 31.4 |
| Other adjustments-income (expense) | -4.5 | -4.2 | 0.4 | -0.7 | 2.8 |
| Net profit (loss) before income taxes | 21.4 | 21.9 | 23.7 | 28.8 | 34.3 |
| Provision for income taxes | 11.6 | 7.1 | 3.2 | 4.7 | 3.4 |
| Net profit (loss) after income taxes | 9.8 | 14.8 | 20.5 | 24.1 | 30.9 |
| Salaries and other staff benefits | 32.0 | 31.7 | 32.4 | 33.4 | 31.2 |

Table 4-5
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Ottawa-Gatineau

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 36,303 | 40,811 | 43,692 | 45,792 | 48,281 |
| National and network | 14,361 | 15,565 | 15,569 | 20,074 | 21,375 |
| Sales of air time, total | 50,664 | 56,376 | 59,261 | 65,866 | 69,656 |
| Production and other, total | 320 | 358 | 360 | 506 | 732 |
| Operating revenue, total | 50,983 | 56,734 | 59,621 | 66,372 | 70,388 |
| Expenses |  |  |  |  |  |
| Program | 13,534 | 14,958 | 16,020 | 16,619 | 19,170 |
| Technical services | 1,009 | 1,249 | 1,289 | 1,405 | 1,701 |
| Sales and promotion | 12,691 | 13,856 | 15,424 | 14,750 | 16,282 |
| Administration and general | 9,146 | 9,575 | 10,994 | 11,411 | 11,725 |
| Depreciation | 1,341 | 1,660 | 1,607 | 1,543 | 1,730 |
| Operating expenses, total | 37,721 | 41,298 | 45,334 | 45,729 | 50,608 |
| Profit before interest and taxes | 13,262 | 15,437 | 14,287 | 20,643 | 19,780 |
| Interest expense | 1,292 | 1,353 | 1,336 | 1,333 | 2,068 |
| Expenses, total | 39,013 | 42,651 | 46,670 | 47,062 | 52,676 |
| Net operating income | 11,970 | 14,084 | 12,951 | 19,310 | 17,712 |
| Other adjustments-income (expense) | -2,436 | -76 | -117 | -143 | -153 |
| Net profit (loss) before income taxes | 9,534 | 14,007 | 12,834 | 19,167 | 17,559 |
| Provision for income taxes | 4,407 | 4,349 | 4,465 | 5,007 | 3,966 |
| Net profit (loss) after income taxes | 5,127 | 9,658 | 8,369 | 14,160 | 13,593 |
| Salaries and other staff benefits | 19,475 | 20,517 | 22,780 | 23,169 | 24,913 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 281 | 306 | 338 | 333 | 364 |
| Number of stations | 11 | 13 | 15 | 15 | 17 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
|  | percentage of revenues |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 71.2 | 71.9 | 73.3 | 69.0 | 68.6 |
| National and network | 28.2 | 27.4 | 26.1 | 30.2 | 30.4 |
| Sales of air time, total | 99.4 | 99.4 | 99.4 | 99.2 | 99.0 |
| Production and other, total | 0.6 | 0.6 | 0.6 | 0.8 | 1.0 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 26.5 | 26.4 | 26.9 | 25.0 | 27.2 |
| Technical services | 2.0 | 2.2 | 2.2 | 2.1 | 2.4 |
| Sales and promotion | 24.9 | 24.4 | 25.9 | 22.2 | 23.1 |
| Administration and general | 17.9 | 16.9 | 18.4 | 17.2 | 16.7 |
| Depreciation | 2.6 | 2.9 | 2.7 | 2.3 | 2.5 |
| Operating expenses, total | 74.0 | 72.8 | 76.0 | 68.9 | 71.9 |
| Profit before interest and taxes | 26.0 | 27.2 | 24.0 | 31.1 | 28.1 |
| Interest expense | 2.5 | 2.4 | 2.2 | 2.0 | 2.9 |
| Expenses, total | 76.5 | 75.2 | 78.3 | 70.9 | 74.8 |
| Net operating income | 23.5 | 24.8 | 21.7 | 29.1 | 25.2 |
| Other adjustments-income (expense) | -4.8 | -0.1 | -0.2 | -0.2 | -0.2 |
| Net profit (loss) before income taxes | 18.7 | 24.7 | 21.5 | 28.9 | 24.9 |
| Provision for income taxes | 8.6 | 7.7 | 7.5 | 7.5 | 5.6 |
| Net profit (loss) after income taxes | 10.1 | 17.0 | 14.0 | 21.3 | 19.3 |
| Salaries and other staff benefits | 38.2 | 36.2 | 38.2 | 34.9 | 35.4 |

Table 4-6
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Top 5 census metropolitan areas

|  | 2002 | 2003 | 2004 | 2005 |
| :--- | :---: | :---: | :---: | :---: |
|  |  |  | thousands of dollars |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 385,912 | 419,064 | 439,267 | 461,646 | 482,672 |
| National and network | 124,963 | 134,237 | 138,622 | 169,675 | 189,391 |
| Sales of air time, total | 510,875 | 553,301 | 577,889 | 631,321 | 672,063 |
| Production and other, total | 9,494 | 6,242 | 6,224 | 9,589 | 12,447 |
| Operating revenue, total | 520,369 | 559,543 | 584,113 | 640,910 | 684,510 |
| Expenses |  |  |  |  |  |
| Program | 156,488 | 160,958 | 162,623 | 169,672 | 191,471 |
| Technical services | 13,653 | 13,546 | 14,016 | 14,514 | 16,025 |
| Sales and promotion | 125,039 | 134,842 | 144,634 | 144,382 | 156,252 |
| Administration and general | 112,664 | 105,007 | 117,414 | 120,100 | 119,522 |
| Depreciation | 15,101 | 15,705 | 14,763 | 13,936 | 17,350 |
| Operating expenses, total | 422,945 | 430,058 | 453,450 | 462,604 | 500,620 |
| Profit before interest and taxes | 97,424 | 129,484 | 130,663 | 178,306 | 183,890 |
| Interest expense | 25,530 | 30,198 | 22,532 | 17,556 | 16,538 |
| Expenses, total | 448,475 | 460,257 | 475,983 | 480,160 | 517,159 |
| Net operating income | 71,894 | 99,286 | 108,130 | 160,749 | 167,352 |
| Other adjustments-income (expense) | 9,611 | 23,783 | 13,248 | 5,171 | 21,186 |
| Net profit (loss) before income taxes | 81,505 | 123,069 | 121,379 | 165,921 | 188,538 |
| Provision for income taxes | 23,391 | 30,538 | 30,620 | 35,103 | 31,831 |
| Net profit (loss) after income taxes | 58,114 | 92,531 | 90,759 | 130,818 | 156,707 |
| Salaries and other staff benefits | 208,375 | 215,452 | 228,528 | 237,234 | 245,026 |
| numbers |  |  |  |  |  |
| Number of employees (weekly average) | 2,948 | 2,996 | 3,063 | 3,152 | 3,388 |
| Number of stations | 90 | 92 | 95 | 98 | 103 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 74.2 | 74.9 | 75.2 | 72.0 | 70.5 |
| National and network | 24.0 | 24.0 | 23.7 | 26.5 | 27.7 |
| Sales of air time, total | 98.2 | 98.9 | 98.9 | 98.5 | 98.2 |
| Production and other, total | 1.8 | 1.1 | 1.1 | 1.5 | 1.8 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 30.1 | 28.8 | 27.8 | 26.5 | 28.0 |
| Technical services | 2.6 | 2.4 | 2.4 | 2.3 | 2.3 |
| Sales and promotion | 24.0 | 24.1 | 24.8 | 22.5 | 22.8 |
| Administration and general | 21.7 | 18.8 | 20.1 | 18.7 | 17.5 |
| Depreciation | 2.9 | 2.8 | 2.5 | 2.2 | 2.5 |
| Operating expenses, total | 81.3 | 76.9 | 77.6 | 72.2 | 73.1 |
| Profit before interest and taxes | 18.7 | 23.1 | 22.4 | 27.8 | 26.9 |
| Interest expense | 4.9 | 5.4 | 3.9 | 2.7 | 2.4 |
| Expenses, total | 86.2 | 82.3 | 81.5 | 74.9 | 75.6 |
| Net operating income | 13.8 | 17.7 | 18.5 | 25.1 | 24.4 |
| Other adjustments-income (expense) | 1.8 | 4.3 | 2.3 | 0.8 | 3.1 |
| Net profit (loss) before income taxes | 15.7 | 22.0 | 20.8 | 25.9 | 27.5 |
| Provision for income taxes | 4.5 | 5.5 | 5.2 | 5.5 | 4.7 |
| Net profit (loss) after income taxes | 11.2 | 16.5 | 15.5 | 20.4 | 22.9 |
| Salaries and other staff benefits | 40.0 | 38.5 | 39.1 | 37.0 | 35.8 |

Table 4-7
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Other census metropolitan areas

|  | 2002 | 2003 | 2004 | 2005 |
| :--- | :---: | :---: | :---: | :---: |
|  |  |  | thousands of dollars |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 230,844 | 239,659 | 251,470 | 265,594 | 273,607 |
| National and network | 58,420 | 75,513 | 74,648 | 86,436 | 89,767 |
| Sales of air time, total | 289,264 | 315,172 | 326,118 | 352,029 | 363,374 |
| Production and other, total | 5,553 | 7,658 | 6,266 | 7,115 | 8,183 |
| Operating revenue, total | 294,818 | 322,830 | 332,384 | 359,144 | 371,556 |
| Expenses |  |  |  |  |  |
| Program | 83,905 | 89,415 | 91,955 | 100,000 | 108,178 |
| Technical services | 10,485 | 10,649 | 11,018 | 11,485 | 12,619 |
| Sales and promotion | 79,947 | 88,292 | 92,222 | 98,356 | 103,664 |
| Administration and general | 67,857 | 72,485 | 76,205 | 82,214 | 82,553 |
| Depreciation | 11,694 | 12,549 | 12,252 | 13,072 | 14,852 |
| Operating expenses, total | 253,887 | 273,390 | 283,653 | 305,126 | 321,866 |
| Profit before interest and taxes | 40,931 | 49,440 | 48,732 | 54,018 | 49,691 |
| Interest expense | 3,762 | 4,911 | 4,749 | 4,975 | 5,465 |
| Expenses, total | 257,649 | 278,301 | 288,401 | 310,101 | 327,331 |
| Net operating income | 37,169 | 44,529 | 43,983 | 49,043 | 44,225 |
| Other adjustments-income (expense) | 18,430 | 94 | 3,182 | 3,956 | 16,076 |
| Net profit (loss) before income taxes | 55,599 | 44,623 | 47,165 | 52,999 | 60,301 |
| Provision for income taxes | 11,265 | 11,671 | 10,978 | 12,808 | 8,523 |
| Net profit (loss) after income taxes | 44,334 | 32,952 | 36,187 | 40,191 | 51,778 |
| Salaries and other staff benefits | 133,161 | 144,562 | 149,833 | 158,238 | 167,026 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | 2,345 | 2,457 | 2,480 | 2,541 | 2,645 |
|  | 122 | 125 | 133 | 136 | 140 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 78.3 | 74.2 | 75.7 | 74.0 | 73.6 |
| National and network | 19.8 | 23.4 | 22.5 | 24.1 | 24.2 |
| Sales of air time, total | 98.1 | 97.6 | 98.1 | 98.0 | 97.8 |
| Production and other, total | 1.9 | 2.4 | 1.9 | 2.0 | 2.2 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 28.5 | 27.7 | 27.7 | 27.8 | 29.1 |
| Technical services | 3.6 | 3.3 | 3.3 | 3.2 | 3.4 |
| Sales and promotion | 27.1 | 27.3 | 27.7 | 27.4 | 27.9 |
| Administration and general | 23.0 | 22.5 | 22.9 | 22.9 | 22.2 |
| Depreciation | 4.0 | 3.9 | 3.7 | 3.6 | 4.0 |
| Operating expenses, total | 86.1 | 84.7 | 85.3 | 85.0 | 86.6 |
| Profit before interest and taxes | 13.9 | 15.3 | 14.7 | 15.0 | 13.4 |
| Interest expense | 1.3 | 1.5 | 1.4 | 1.4 | 1.5 |
| Expenses, total | 87.4 | 86.2 | 86.8 | 86.3 | 88.1 |
| Net operating income | 12.6 | 13.8 | 13.2 | 13.7 | 11.9 |
| Other adjustments-income (expense) | 6.3 | 0.0 | 1.0 | 1.1 | 4.3 |
| Net profit (loss) before income taxes | 18.9 | 13.8 | 14.2 | 14.8 | 16.2 |
| Provision for income taxes | 3.8 | 3.6 | 3.3 | 3.6 | 2.3 |
| Net profit (loss) after income taxes | 15.0 | 10.2 | 10.9 | 11.2 | 13.9 |
| Salaries and other staff benefits | 45.2 | 44.8 | 45.1 | 44.1 | 45.0 |

Table 4-8
Private radio broadcasters, by selected census metropolitan areas, revenue and expense statement - Non-census metropolitan areas

|  | 2002 | 2003 | 2004 | 2005 |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 231,430 | 244,185 | 251,950 | 268,912 | 281,512 |
| National and network | 52,488 | 62,314 | 58,240 | 67,204 | 72,510 |
| Sales of air time, total | 283,918 | 306,499 | 310,190 | 336,116 | 354,022 |
| Production and other, total | 6,731 | 7,643 | 8,007 | 9,628 | 9,401 |
| Operating revenue, total | 290,649 | 314,142 | 318,196 | 345,745 | 363,423 |
| Expenses |  |  |  |  |  |
| Program | 78,882 | 82,367 | 83,525 | 89,216 | 94,724 |
| Technical services | 11,945 | 12,571 | 12,718 | 13,385 | 14,659 |
| Sales and promotion | 71,015 | 76,376 | 80,018 | 87,338 | 92,331 |
| Administration and general | 82,571 | 81,958 | 85,409 | 91,430 | 95,879 |
| Depreciation | 11,527 | 12,568 | 13,009 | 13,859 | 15,416 |
| Operating expenses, total | 255,940 | 265,840 | 274,679 | 295,228 | 313,009 |
| Profit before interest and taxes | 34,709 | 48,302 | 43,517 | 50,517 | 50,414 |
| Interest expense | 9,267 | 7,370 | 7,333 | 6,727 | 6,498 |
| Expenses, total | 265,207 | 273,210 | 282,012 | 301,955 | 319,508 |
| Net operating income | 25,441 | 40,932 | 36,185 | 43,790 | 43,915 |
| Other adjustments-income (expense) | -3,039 | -2,236 | 31 | -1,360 | 4,555 |
| Net profit (loss) before income taxes | 22,403 | 38,696 | 36,216 | 42,430 | 48,470 |
| Provision for income taxes | 6,780 | 10,821 | 9,619 | 7,042 | 9,285 |
| Net profit (loss) after income taxes | 15,623 | 27,874 | 26,597 | 35,388 | 39,185 |
| Salaries and other staff benefits | 144,239 | 149,789 | 156,846 | 163,729 | 170,729 |
|  | numbers |  |  |  |  |
| Number of employees (weekly average) Number of stations | 3,651 | 3,615 | 3,664 | 3,741 | 3,937 |
|  | 321 | 321 | 331 | 341 | 362 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| percentage of revenues |  |  |  |  |  |

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 79.6 | 77.7 | 79.2 | 77.8 | 77.5 |
| National and network | 18.1 | 19.8 | 18.3 | 19.4 | 20.0 |
| Sales of air time, total | 97.7 | 97.6 | 97.5 | 97.2 | 97.4 |
| Production and other, total | 2.3 | 2.4 | 2.5 | 2.8 | 2.6 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 27.1 | 26.2 | 26.2 | 25.8 | 26.1 |
| Technical services | 4.1 | 4.0 | 4.0 | 3.9 | 4.0 |
| Sales and promotion | 24.4 | 24.3 | 25.1 | 25.3 | 25.4 |
| Administration and general | 28.4 | 26.1 | 26.8 | 26.4 | 26.4 |
| Depreciation | 4.0 | 4.0 | 4.1 | 4.0 | 4.2 |
| Operating expenses, total | 88.1 | 84.6 | 86.3 | 85.4 | 86.1 |
| Profit before interest and taxes | 11.9 | 15.4 | 13.7 | 14.6 | 13.9 |
| Interest expense | 3.2 | 2.3 | 2.3 | 1.9 | 1.8 |
| Expenses, total | 91.2 | 87.0 | 88.6 | 87.3 | 87.9 |
| Net operating income | 8.8 | 13.0 | 11.4 | 12.7 | 12.1 |
| Other adjustments-income (expense) | -1.0 | -0.7 | 0.0 | -0.4 | 1.3 |
| Net profit (loss) before income taxes | 7.7 | 12.3 | 11.4 | 12.3 | 13.3 |
| Provision for income taxes | 2.3 | 3.4 | 3.0 | 2.0 | 2.6 |
| Net profit (loss) after income taxes | 5.4 | 8.9 | 8.4 | 10.2 | 10.8 |
| Salaries and other staff benefits | 49.6 | 47.7 | 49.3 | 47.4 | 47.0 |

Table 5
Public and non-commercial radio broadcasters, revenue and expense statement, Canada

|  | 2002 | 2003 | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | thousands of dollars |  |  |  |  |
| Revenues |  |  |  |  |  |
| Sales of air time |  |  |  |  |  |
| Local | 10,782 | 10,450 | 11,827 | 13,789 | 14,674 |
| National and network | 1,904 | 1,837 | 1,736 | 2,039 | 2,656 |
| Sales of air time, total | 12,686 | 12,288 | 13,562 | 15,828 | 17,329 |
| Government and corporate grants | 302,395 | 316,123 | 312,173 | 309,731 | 330,036 |
| Production and other, total | 36,033 | 30,765 | 22,179 | 26,056 | 28,931 |
| Operating revenue, total | 351,114 | 359,175 | 347,915 | 351,615 | 376,297 |
| Expenses |  |  |  |  |  |
| Program | 233,619 | 252,897 | 297,914 | 297,189 | 302,902 |
| Technical services | 27,959 | 26,385 | 28,715 | 30,733 | 31,184 |
| Sales and promotion | 10,865 | 10,627 | 10,432 | 11,741 | 11,253 |
| Administration and general | 67,088 | 68,160 | 77,315 | 80,607 | 82,601 |
| Depreciation | 30,163 | 26,200 | 28,425 | 32,727 | 30,819 |
| Operating expenses, total | 369,694 | 384,269 | 442,801 | 452,997 | 458,759 |
| Profit before interest and taxes | -18,580 | -25,094 | -94,886 | -101,382 | -82,462 |
| Interest expense | 274 | 230 | 239 | 307 | 268 |
| Expenses, total | 369,967 | 384,500 | 443,041 | 453,304 | 459,027 |
| Net operating income | -18,854 | -25,324 | -95,126 | -101,689 | -82,730 |
| Other adjustments-income (expense) | 18,350 | 26,688 | 95,230 | 102,210 | 87,678 |
| Net profit (loss) before income taxes | -503 | 1,364 | 104 | 521 | 4,948 |
| Provision for income taxes | -14 | 5 | 35 | -4 | 226 |
| Net profit (loss) after income taxes | -489 | 1,359 | 69 | 524 | 4,722 |
| Salaries and other staff benefits | 188,121 | 205,071 | $\begin{aligned} & 246,562 \\ & \text { eers } \end{aligned}$ | 272,827 | 252,579 |
| Number of employees (weekly average) | 3,212 | 3,278 | 3,442 | 3,647 | 3,485 |
| Number of stations | 150 | 152 | 165 | 181 | 171 |
|  | 2002 | 2003 | 2004 | 2005 | 2006 |

percentage of revenues

## Revenues

| Sales of air time |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Local | 3.1 | 2.9 | 3.4 | 3.9 | 3.9 |
| National and network | 0.5 | 0.5 | 0.5 | 0.6 | 0.7 |
| Sales of air time, total | 3.6 | 3.4 | 3.9 | 4.5 | 4.6 |
| Government and corporate grants | 86.1 | 88.0 | 89.7 | 88.1 | 87.7 |
| Production and other, total | 10.3 | 8.6 | 6.4 | 7.4 | 7.7 |
| Operating revenue, total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expenses |  |  |  |  |  |
| Program | 66.5 | 70.4 | 85.6 | 84.5 | 80.5 |
| Technical services | 8.0 | 7.3 | 8.3 | 8.7 | 8.3 |
| Sales and promotion | 3.1 | 3.0 | 3.0 | 3.3 | 3.0 |
| Administration and general | 19.1 | 19.0 | 22.2 | 22.9 | 22.0 |
| Depreciation | 8.6 | 7.3 | 8.2 | 9.3 | 8.2 |
| Operating expenses, total | 105.3 | 107.0 | 127.3 | 128.8 | 121.9 |
| Profit before interest and taxes | -5.3 | -7.0 | -27.3 | -28.8 | -21.9 |
| Interest expense | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Expenses, total | 105.4 | 107.1 | 127.3 | 128.9 | 122.0 |
| Net operating income | -5.4 | -7.1 | -27.3 | -28.9 | -22.0 |
| Other adjustments-income (expense) | 5.2 | 7.4 | 27.4 | 29.1 | 23.3 |
| Net profit (loss) before income taxes | -0.1 | 0.4 | 0.0 | 0.1 | 1.3 |
| Provision for income taxes | 0.0 | 0.0 | 0.0 | 0.0 | 0.1 |
| Net profit (loss) after income taxes | -0.1 | 0.4 | 0.0 | 0.1 | 1.3 |
| Salaries and other staff benefits | 53.6 | 57.1 | 70.9 | 77.6 | 67.1 |

## Data quality

The statistics presented in this publication are for the Radio Broadcasting industry (51511) as defined in the 2002 North American Industrial Classification System (NAICS).

The annual survey on which this publication is based is sent to all organisations licensed by the Canadian Radio-television and Telecommunications Commission (CRTC) to operate conventional radio or television programming undertakings. The survey of conventional broadcasters is conducted jointly by Statistics Canada and the CRTC.

The data presented in this publication are of good quality and can therefore be used with confidence. This assessment is based on available data accuracy measures and the judgment of the analysts involved in this survey. These statistics are, however, subject to revision. Revisions are usually the result of late receipt of information, of re-filing by respondents of previously submitted data, or of detection of errors after publication of data. They typically do not have a material impact on the preliminary results. Past revisions generally accounted for less than $1 \%$ of the value for key variables such as total revenues, salaries and wages and number of employees. Users interested in learning more about the concepts, methodology and data quality of the broadcasting surveys can visit Statistics Canada's web site at www.statcan.ca. Definitions, data sources and methods are available for most surveys. The survey title is Radio and Television Broadcasting Survey (ID 2724).


[^0]:    Note of appreciation
    Canada owes the success of its statistical system to a long standing partnership between
    Statistics Canada, the citizens of Canada, its businesses, governments and other institutions. Accurate and timely statistical information could not be produced without their continued cooperation and goodwill.

[^1]:    1. In this text, air time sales and advertising revenue are synonymous.
    2. Statistics on advertising revenue by type of medium, other than radio and television, are compiled by the Television Bureau of Canada from various sources. See www.tvb.ca.
    3. Radio listening, The Daily, Tuesday, June 26, 2007 (http://www.statcan.ca/Daily/English/070626/d070626b.htm)
