

Indian and Northern Affaires indiennes Affairs Canada et du Nord Canada



Indian Oil and Gas Canada Annual Report 2001 - 2002









Published under the authority of the Minister of Indian Affairs and Northern Development Ottawa, 2002

QS-A027-010-EE-A1 Catalogue number R1-5/2002E ISBN 0-662-32737-3

Public Works and Government Services Canada

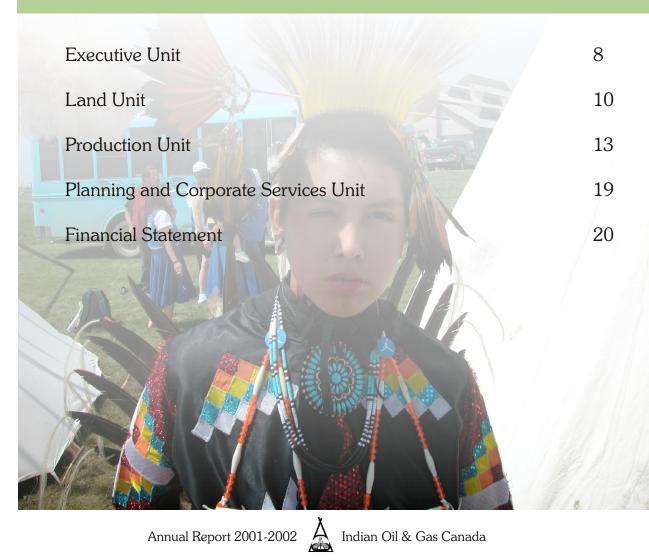
Cette publication peut aussi étre obtenue en francais sous le titre: Pétrole et gaz des Indiens du Canada Rapport annuel 2001 - 2002

Cover designed by Rachelle Chapman. Printed on 30% post-consumer recycled paper.

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Operations





Message from the CEO

2001-2002 was another very successful year for Indian Oil and Gas Canada (IOGC). Although oil and gas companies did not see the windfall profits of a year ago when gas prices reached record highs, industry still maintained a strong performance and this shows in the amount of oil and gas related activity on First Nation lands.



More than 40 new subsurface agreements were initiated with industry, resulting in IOGC collecting almost \$12 million in bonus monies on behalf of First Nations. More than 170 First Nation-interest wells were drilled, bringing to a total of more than 1300 wells under IOGC administration. With IOGC also collecting more than \$175 million in royalty monies plus almost \$10 million in rental and other compensation monies, the total amount collected on behalf of First Nations was almost \$200 million.

IOGC continued its focus on daily operations during 2001-2002. In pursuit of the organization's goal of becoming a thoroughly modern regulator, much time and resources are being directed toward the process of amending the legislative and regulatory framework that IOGC administers. IOGC held one-on-one consultations with several First Nations throughout the year. During the next year, IOGC plans to hold a first-ever forum on legislative and regulatory amendments with all interested First Nation parties.

IOGC's partnership with the Indian Resource Council (IRC) continued to strengthen during the year with IOGC working closely with the IRC Co-management Board on a number of initiatives. One of the common goals of the IRC and IOGC is to further First Nations management and control of their oil and gas resources. To this end, IOGC continued to work closely with First Nations to develop their necessary skills. In particular, the pilot project, in which four First Nations are currently in the Enhanced Co-Management phase, broke new ground, especially in the realm of negotiations. A negotiation table was established in June and significant progress has been made. During the next year, IOGC and the participating First Nations will complete a Framework Proposal that will serve as a guide in the drafting of new, optional legislation that would allow any First Nation to manage its oil and gas resources.

IOGC's relationship with First Nations continues to evolve with exciting new territory continuing to be explored. But even while exploring these new avenues, IOGC always keeps its sight on the overall goal of making Canada a better place for First Nation peoples and all Canadians.

Strater J. Crowfoot

Chief Executive Officer & Executive Director

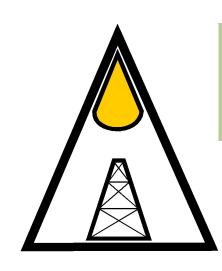


IOGC Co-Management Board

Indian Oil and Gas Canada (IOGC) operates under the direction of a Chief Executive Officer/Executive Director who participates as a member of the nine-member Board of Directors. The Board was established in 1996 by the signing of a Memorandum of Understanding (MOU) between the Minister of Indian Affairs and the Indian Resource Council (IRC). The MOU established a Board of Directors to initially co-manage IOGC operations, focusing on areas of collective interests, such as IOGC issues, policies, plans, priorities and resources. The Board also plays an important role in developing a vision to describe how the system for oil and gas management will function when First Nations assume control: the longer term calls for First Nations to assume eventual direction and control of IOGC. Six of the nine Board members are selected by the IRC and three by the Crown.

At the end of the fiscal year, the IOGC Co-Management Board was comprised of the following members:

- Mr. Bernard Shepherd, White Bear First Nation (Co-Chairman)
- **Mr. Warren Johnson**, Assistant Deputy Minister, Lands and Trust Services, Department of Indian Affairs and Northern Development (Co-Chairman)
- Chief Ernest Wesley, Stoney First Nation
- Councillor Ben Ground, Enoch First Nation
- Councillor Errnol Gray, Aamjiwaang First Nation
- Mr. James Ahnassay, Dene Tha' First Nation
- Mr. S. Robert Blair, Chairman Emeritus, Nova Corporation
- Mr. Strater Crowfoot, CEO and Executive Director, Indian Oil and Gas Canada
- Ms. Judy Maas, Treaty 8 Tribal Association



Indian Resource Council of Canada (IRC)

Established in 1987 as a stand-alone, First Nations owned and operated agency, the IRC acts as a representative voice for over 120 First Nations with oil and gas interests. Indian Oil and Gas Canada has had a positive and productive partnership with the IRC which both have worked to build. Six of the nine board members of IOGC are chosen by the IRC including the Co-Chairman.

The IRC serves their First Nation members by:

- complementing the interests and activities of individual First Nations with respect to energy initiatives, including employment opportunities
- developing and implementing employment and training programs
- supporting member First Nations in their efforts to attain full management and control of their oil and gas resources
- coordinating the promotion of initiatives with government, industry and other groups

The IRC serves both as a catalyst and an assistance provider for First Nations governments, business entities and individuals hoping to take advantage of business and employment opportunities associated with oil and gas development. The organization assesses the development potential of initiatives such as power and co-generated development and the use of natural gas as the feedstock in the production of electricity. With the deregulation of the Alberta energy industry and high natural gas prices, there is an opportunity for First Nations, many of which have good wells. Further to this, the IRC promotes the development of downstream, value-added oil and gas activities such as power development.

To these ends, the IRC is involved in the development and implementation of employment and training programs and the creation of alliances between First Nations and the oil and gas sector. It also supports First Nations in their efforts to attain full management and control of their resources and coordinates the promotion of initiatives with government, industry and other groups.

The IRC is headed by a President/CEO, Mr. Roy Fox (retired Chief of the Blood Tribe) reporting to a Board of Directors. The IRC Board consists of 15 First Nation elected leaders from Alberta, British Columbia, Ontario, Saskatchewan, and New Brunswick. The current Chairperson of the IRC is Bernard Shepherd of White Bear First Nation representing Saskatchewan First Nations.

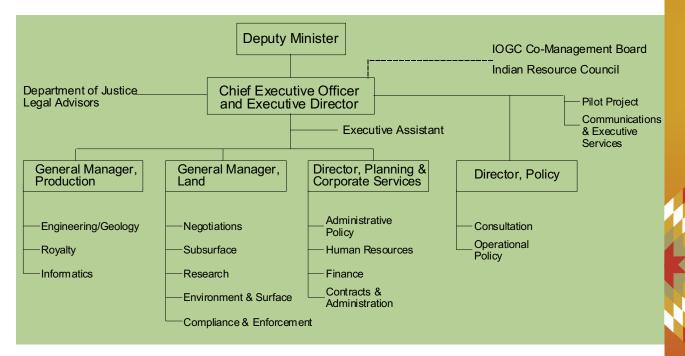


Overview of Indian Oil and Gas Canada

The Department of Indian Affairs and Northern Development (DIAND), created in 1966, is entrusted with fulfilling the legal obligations of the federal government to Aboriginal people as outlined in treaties, the Indian Act and other legislation. Natural resources on First Nations lands, including oil and gas, are managed through this department. To meet the increasing demands of oil and gas activity, DIAND created Indian Oil and Gas Canada in 1987, replacing Indian Minerals West.

Indian Oil and Gas Canada is a branch within DIAND similar to one of its regional offices with dual reporting directly to the Deputy Minister and Assistant Deputy Minister, Lands and Trust Services (LTS). IOGC's singular focus on oil and gas management and the necessary links to the department's Lands and Trust Services branch, has meant that IOGC reports to the Assistant Deputy Minister, LTS on day-to-day issues.

This said, IOGC requires, and has been given, the relative authorities required to fulfill obligations to First Nation clients on timelines compatible with the greater oil and gas community. IOGC was granted Special Operating Agency (SOA) status in 1993 to give it the flexibility to work as a business-oriented organization within the dynamic and often volatile environment of the Canadian oil and gas industry.



Statutory Authorities

IOGC operates in accordance with provisions of the:

- Indian Oil and Gas Act •
- Indian Oil and Gas Regulations, 1995

IOGC also enforces associated federal legislation including provisions of the:

- Indian Act
- other relevant legislation

Mandate

The mandate of IOGC is to fulfill the Crown's fiduciary and statutory obligations related to the management of oil and gas resources on First Nations lands and to further First Nation initiatives to manage and control their oil and gas resources.

Mission, Vision and Values

Mission

Our mission is to work together with First Nations to manage their oil and gas resources.

Vision

- To develop a corporate culture that is innovative, proactive and progressive where employees are empowered and accountable
- to be fair and consistent in the application of policies and procedures
- to actively seek to understand First Nations cultures, goals and aspirations
- to be open and to share knowledge and information that promotes informed decisionmaking
- to strive for excellence in services provided
- to work with the First Nations and actively promote their objective of achieving full management and control
- to work in partnership with the IOGC Co-Management Board to develop options to achieve full First Nation management and control

Values

Integrity

- I will be honest
- I will be ethical and act above reproach
- I will be thorough and forthright

Respect

- I will be considerate, empathetic and open-minded
- I will value the opinions of others and strive to understand through active listening
- I will appreciate diversity

Shared Leadership/Teamwork

- We will work as a strong, cohesive team
- I will seek input from my partners to work with them towards a common goal

Positive Attitude

- I will approach changes and challenges with optimism
- I will embrace each day with a positive frame of mind
- I will participate in a positive manner



Special Events

National Aboriginal Day

n a hot day in late June the grounds outside Indian Oil and Gas Canada's offices were bustling with much activity. With the sun shining brightly the crowds gathered on the 21st to watch traditional Native dancing and Inuit throat singers and to listen to the rhythmic drumming of Broken Knife.

The event was organized by a non-profit Committee that included both Aboriginal and non-Aboriginal people from Indian Oil and Gas Canada (IOGC) and the Committee for the Advancement of Native Employment (CANE) in addition to many other members.

National Aboriginal Day celebrated across the country was first established in 1996 as a unique national day to recognize the diverse cultures of First Nations, Inuit and Metis. June 21st was chosen because of its cultural significance in relation to the first day of summer and because it's the longest day of the year. Governor General Adrienne Clarkson said, "[NAD] is an opportunity for all of us to celebrate our respect and admiration for First Nations, for Inuit, for Metis - for the past, the present, and the future."

The festivities featured Inuit throat singers, Doreen Evyatailak and Theresa Westwood. The throat singing is a combination of collaborative singing where the participants sing alternately until the other gives up or breaks into laughter, whichever comes first. The dancers varied from Fancy, Grass, Jingle, Chicken and Traditional. With perfect weather for the NAD celebrations the day was a huge success.



Corporate Challenge

beautiful summer afternoon at the end of August saw IOGC's employees out of doors again. This time, they were participating in IOGC's first-ever Corporate Challenge, a friendly competition between staff. Eight events were featured, ranging from typing to relay racing to pie baking. Nine teams with six members each saw action as they competed for top spot.

A surprise opportunity for staff presented itself when foil pie plates filled with whipped cream were unveiled alongside executive members posing as targets. Many staff members paid money for a

chance to pie an executive in the face. Comments from the pied executives were overheard, such as, "mmmmm, delicious!", and "I'll have to get the recipe!"

Operations

IOGC has four distinct units that regulate the exploration, production and management of First Nations oil and gas resources.

- Executive Unit is accountable for overall agency planning and direction, consultation, policy development, pilot project management, communications and overall executive and legal services
- Land Unit issues and administers leases on First Nations lands
- Production Unit monitors production and collects royalties
- Planning and Corporate Services Unit is responsible for corporate planning, finance, administration and human resources

Executive Unit

The Executive Unit, headed by the Chief Executive Officer, focuses on:

- Setting corporate direction and strategy
- Implementation of directives of the IOGC Board of Directors
- Operational policy development (including legislative/regulatory amendments) and consultation
- Communications and corporate executive services
- Legal services
- Management of the pilot project

Along with fulfilling the Crown's fiduciary and statutory obligations related to the management of oil and gas on First Nations lands, one of the unit's other central objectives is to further the aspirations and initiatives of First Nations to manage their petroleum resources. To this end, the CEO and other members of IOGC's executive team act as senior level liaisons between:

- The IOGC Board of Directors
- First Nations elected leadership
- Other government agencies
- The Canadian oil and gas industry

The Policy Group

In 2000-2001, the Executive Unit underwent some organizational changes to provide for the establishment of a new policy group. The policy group has responsibility for:

- Operational policy development
- Commencing a continuous change process for amendments to the governing regime
- Advancing current proposed changes to the Indian Oil and Gas Act and Indian Oil and Gas Regulations, 1995
- Preparing and implementing an involvement approach to ensure all key parties have input into any proposed changes

Management of the Pilot Project

The First Nations Oil and Gas Pilot Project also falls under the umbrella of the Executive Unit. This initiative was launched to address the First Nations desire to gain greater control and management of their oil and gas resources. The project has been developed and implemented through a joint process involving four First Nations, the Indian Resource Council and the department of Indian Affairs and Northern Development through its regulatory agency IOGC. The Pilot Project is now in the Enhanced Co-Management Phase. This phase involves First Nations assuming as much administrative and management responsibility as possible under the existing Indian Oil and Gas Regulations. IOGC continues to work with the Pilot First Nations and other federal and provincial government departments to develop a non-binding Framework Proposal which will form the basis for subsequent required legislation that will achieve the First Nations objective of management and control of their oil and gas resources.

The negotiation table established in June 2001 made significant progress towards resolution of many issues and concerns of various parties. In particular, much work was performed on the Framework Proposal, which is targeted for completion by July 2002. It is intended to move this document through the complex steps of legislative development during the later months of 2002. If everything proceeds according to plan, the Minister of Indian Affairs and Northern Development could introduce the new legislative package in the spring of 2003.

The Communications/Executive Services Group

Responsibility for IOGC corporate and First Nations communications and executive services lies within the Executive Unit. The Communications/Executive Services Unit is responsible for:

- Ensuring the proper dissemination of information to First Nations, the public and • government
- Development of corporate communications strategies regarding IOGC issues that have the potential to impact First Nations or the private sector
- Development and preparation of briefings on IOGC issues for senior DIAND/IOGC officials and the minister
- Preparation of communications plans, strategies, reports (including the Annual Report) and correspondence on IOGC activity

Legal Counsel

Department of Justice (DOJ) legal counsel have increasingly taken on a vital support role, not only in terms of litigation matters, but especially in the contract and land issues that play such an important role in the day to day business of the organization. These activities include:

- Provision of legal advice with respect to the First Nations Oil and Gas Management Initiative and the IOGC Co-Management Board of Directors
- Regulatory, policy and operations advice as well as monitoring litigation in which IOGC is involved
- Provision of legal advice to the IOGC executive management committee

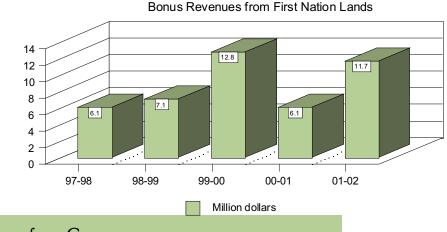
The Land Unit

The Land Unit contains five groups: Negotiations, Subsurface, Research, Environment and Surface, and Compliance and Enforcement.

The Negotiations Group

This group is responsible for:

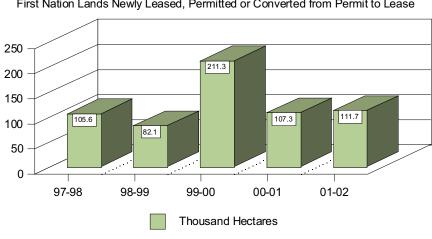
- Assessment of proposals by interested companies to ensure they are fair value and • competitive and in accordance with IOGC's disposition policy
- Provisions of assistance to First Nations in reaching agreements with companies by offering support in the negotiation process
- Provision of advice to Treaty Land Entitlement (TLE) First Nations, various federal and provincial government departments and industry to facilitate the implementation of the TLE process



The Subsurface Group

This group is responsible for:

- Drafting and ensuring the execution of subsurface contracts and amendments in accordance with any negotiated terms and conditions and with federal government regulations, when an agreement is reached
- Monitoring subsurface commitments
- Administration of subsurface oil and gas agreements throughout the life of the agreement. including financial commitment (excluding royalties) and band suspense accounts



First Nation Lands Newly Leased, Permitted or Converted from Permit to Lease

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New Subsurface Leases 2001-2002 (Excluding lease selections from permits*)

| First Nation | Company | Area Disposed (hectares) |
|-----------------------------|----------------------------------|--------------------------|
| Bigstone Cree Nation | Encana Oil and Gas Co. Ltd. | 512.00 |
| Blood Tribe | Bonavista Petroleum Ltd. | 0.79 |
| Fort McMurray First Nation | Opti Canada Inc. | 2,193.76 |
| Four Nations Administration | Blue Parrot Resources Inc. | 50.65 |
| Four Nations Administration | Conoco Canada Resources Ltd. | 1.00 |
| Four Nations Administration | Purcell Energy Ltd. | 1,462.89 |
| Heart Lake First Nation | Java Energy Inc. | 2,896.34 |
| Heart Lake First Nation | Rio Alto Exploration Ltd. | 29.04 |
| Island Lake First Nation | United Penn Oil and Gas Ltd. | 8,665.09 |
| Island Lake First Nation | Bonavista Petroleum Ltd. | 259.00 |
| Kehewin Cree Nation | Enlight Energy Corp. | 504.60 |
| Little Pine First Nation | Cavell Energy (Sask) Corporation | 1,441.03 |
| Ocean Man First Nation | Talisman Energy Inc. | 32.40 |
| Onion Lake First Nation | Petrovera Resources Ltd. | 43.95 |
| Onion Lake First Nation | Canadian Natural Resources Ltd. | 259.00 |
| Paul First Nation | Hadrian Energy Corp. | 8.30 |
| Paul First Nation | Penn West Exploration Ltd. | 260.00 |
| Poundmaker First Nation | Petromin Resources Ltd. | 1,398.02 |
| Poundmaker First Nation | Northstar Energy Corporation | 521.23 |
| Red Pheasant First Nation | Petromin Resources Ltd. | 130.31 |
| Sawridge First Nation | Campion Resources Ltd. | 51.90 |
| Siksika Nation | EOG Resources Canada Inc. | 768.00 |
| Siksika Nation | Marathon Canada Ltd. | 26.08 |
| Siksika Nation | Best Pacific Resources Ltd. | 159.60 |
| Siksika Nation | EOG Resources Canada Inc. | 507.20 |
| Siksika Nation | Response Energy Corporation | 1,792.00 |
| Siksika Nation | Hunt Oil Company of Canada Inc. | 1,061.84 |
| Sunchild First Nation | Burlington Resources Canada Ltd. | 2,284.40 |
| | | |

Total

27,320.42

New Subsurface Permits 2001-2002

| First Nation | Company | Area Disposed (hectares) |
|------------------------------|-------------------------------------|--------------------------|
| Blood Tribe | Hunt Oil Company of Canada Inc. | 15,625.99 |
| Drift Pile First Nation | Vintage Petroleum Canada Inc. | 130.69 |
| Little Pine First Nation | Cavell Energy (Sask) Corporation | 5,957.00 |
| Loon River Cree First Nation | Mahgwa Resources Inc. | 352.80 |
| Loon River Cree First Nation | Storm Energy Inc. | 3,712.40 |
| Piapot First Nation | Petrobank Energy and Resources Ltd. | . 3,829.74 |
| Poundmaker First Nation | Northstar Energy Corporation | 427.85 |
| Siksika Nation | Del Roca Energy Ltd. | 9,708.07 |
| Stoney Nation | Olympia Energy Inc. | 3,328.00 |
| Stoney Nation | Suncor Energy Inc. | 10,447.40 |
| Stoney Nation | Olympia Energy Inc. | 2,492.04 |
| Tsuu T'ina Nation | Compton Petroleum Corporation | 1,792.00 |
| Woodland Cree First Nation | Pan Ridge Oil Corp. | 9,710.07 |
| Total | | 67,514.05 |

*Note: 16,828.5 hectares of permit lands were converted to 24 leases during this period.

The Research Group

This group is responsible for:

- Verifying legal title prior to surface and subsurface disposition
- Confirming oil and gas rights with respect to designation and leasing availability
- Confirming acreage for pooling purposes

The Environment and Surface Group

This group is responsible for:

- Management of matters relating to surface agreements and surface access, and for training, liaising with and providing information to First Nations and industry in regard to surface dispositions for upstream oil and gas activities
- Ensuring all proposed oil and gas surface activities, including seismic, drilling and pipeline rights-of-way undergo an environmental assessment as required by the Canadian Environmental Assessment Act (CEAA)
- Screening all environmental assessments to ensure environmental impacts are adequately mitigated
- Imposition of environmental protection terms so that oil and gas companies comply with the environmental legislation
- Performance of field inspections and audits of surface facilities to monitor industry compliance with the terms of surface agreements
- Drafting and ensuring execution of all surface agreements in accordance with any negotiated terms and conditions and with federal government regulations, when an agreement is reached
- Reviewing and updating IOGC environmental policy, procedures and standards to reflect changes in legislation, technology and best practices

The Compliance and Enforcement Group

This group is responsible for:

- Designing and enforcing an escalating ladder of consequences toward non-compliant entities
- Coordinating with other regulatory bodies in the enforcement of regulations
- Communicating and facilitating with First Nations and entities regarding resolution of non-compliance issues
- Participating in alternative dispute resolutions to resolve non-compliance issues
- Assisting and providing support to the Department of Justice in litigation and other enforcement processes toward the resolution of non-compliance issues



The Production Unit

The Production Unit includes three distinct groups: Engineering/Geology, Royalties and Informatics.

The Engineering/Geology Group

Responsibilities for this group include:

- Provision of services led by three senior petroleum engineers to three geographical areas - North, South and Central
- Provision of the support of a professional geologist and two engineering technologists across all three geographical areas
- Execution duties in the functional areas of compliance and reservoir engineering
- Provision of technical evaluation as part of the review and processing of leases at the end of their primary and succeeding terms
- Maintenance of close liaison with other functional groups within the organization while performing these functions

The Compliance activities include:

- Ensuring that production volumes are measured accurately and correctly reported as well as ensuring that equipment and facilities located on reserves are operated in an environmentally sound manner
- Identifying situations where First Nations oil and gas resources could potentially be drained and taking appropriate measures to prevent drainage from occurring
- Ensuring that all necessary documents are provided by permittees and lessees which are required by the Indian Oil and Gas Regulations and which pertain to drilling, servicing and abandoning wells in which a First Nation has a royalty interest
- Reviewing technical applications of various kinds which companies submit to the provincial regulatory authorities and which could potentially impact First Nations reserve lands

The Reservoir Engineering activities include:

- Providing yearly revenue forecasts to First Nations and the Alberta Region for budgeting purposes
- Evaluation of oil and gas leases for continuance
- Processing applications to abandon wells and to convert wells for water disposal, fluid injection or use as observation wells. Prior to approving any such request, technical information contained in the well file is reviewed to obtain assurance that no economically recoverable oil or gas remains
- Providing advice to First Nations with respect to the economics presented by companies in support of their proposals for developing First Nations lands. This may involve an assessment of the remaining recoverable reserves of oil and gas
- Maintaining a hydrocarbon resource inventory

260 240 220 200 180 160 140 120 100 80 60 54.7 40 20 16.2 0 97-98 Oil The Royalties Group: Responsibilities of this group include: Ensuring that all royalties are paid and accounted for, reconciling the royalty paid against the assessment to ensure First Nations receive their share of revenues from production of their resources

- Assessment of prices reported by the company to ensure they are fair and equitable as compared with Alberta Energy and Utilities Board (AEUB) documentation, price and other source data
- Management of authorized deductions from gross royalties such as gas cost allowance and trucking
- Oil Production Volumes From First Nation Lands Gas Sales Volumes From First Nation Lands 700 3000 621.2 600 2500 2510 2348 2280 503.4 516.2 500 2122 2043 2000 454.7 433 400 1500 300 1000 200 500 100 0 0 97-98 00-01 01-02 97-98 98-99 99-00 00-01 01-02 98-99 99-00 Million Cubic Metres Thousand Cubic Metres

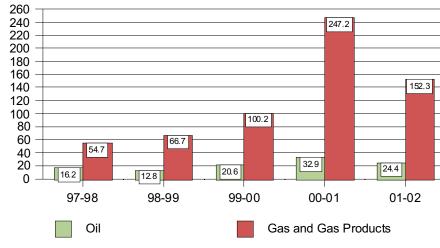
Auditing of royalties submitted

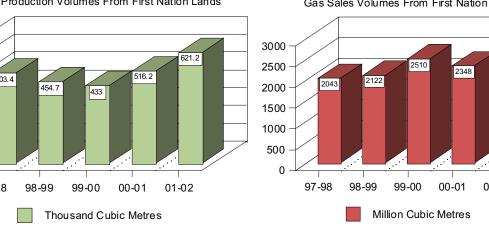
The Informatics Group

Responsibilities of this group include:

- Maintenance of the local area network and the data systems used by IOGC to track leases, production figures, rentals and bonuses
- Provision of support for other corporate systems including finance, word processing, spreadsheet and graphics-based programs

Royalty Revenues From First Nation Lands (Millions)





Drilling Summary - First Nation Interest Wells (2001-2002)

| Summary | Oil wells | 46 |
|---------|----------------------|-----|
| | Gas wells | 86 |
| | Disposal/Cased wells | 30 |
| | Abandoned wells | 17 |
| | Total Wells | 179 |

| Reserve | Well Name | Location | Status |
|----------------------------------|--|--|------------|
| Alexander #134 | ENI Alexander | 00/07-02-056-27W4 | GAS |
| Alexander #134 | ENI Alexander | 00/11-04-056-27W4 | ABD |
| Alexander #134 | PER Alexander | 00/10-30-056-27W4 | GAS |
| Alexis #133 | Auburn Glenevis | 00/10-24-055-04W5 | OIL |
| Beaver Lake #131 | AECOG Craigend | 00/10-01-066-13W4 | GAS |
| Blood #148 | ARL | 00/09-20-003-25W4 | ABD |
| Blood #148 | ARL | 00/01-29-005-25W4 | ABD |
| Blood #148 | ARL | 00/01-01-005-26W4 | ABD |
| Blood #148 | Bonavista Blood | 00/14-09-007-22W4 | GAS |
| Blood #148 | Bonavista Blood | 00/01-21-007-22W4 | ABD |
| Blood #148 | Bonavista Penny | 00/16-04-008-22W4 | OIL |
| Blood #148 | Bonavista Penny | 00/16-08-008-22W4 | OIL |
| Blood #148 | Bonavista Penny | 00/12-16-008-22W4 | OIL |
| Blood #148 | Bonavista Penny | 00/10-17-008-22W4 | WTR |
| Blood #148 | Bonavista Penny | 00/16-17-008-22W4 | OIL |
| Blood #148 | Bonavista 02 Penny | 02/16-18-008-22W4 | OIL |
| Blood #148 | Bonavista 02 Penny | 02/06-19-008-22W4 | OIL |
| Blood #148 | Bonavista Penny | 00/12-19-008-22W4 | OIL |
| Blood #148 | Bonavista Penny | 00/03-20-008-22W4 | ABD |
| Blood #148 | Bonavista Penny | 00/04-20-008-22W4 | OIL |
| Blood #148 | Bonavista Penny | 00/16-23-008-23W4 | OIL |
| Blood #148 | Bonavista Penny | 00/08-24-008-23W4 | OIL |
| Blood #148 | Bonavista Penny | 00/12-25-008-23W4 | GAS |
| Blood #148 | Bonavista Penny | 00/09-26-008-23W4 | OIL |
| Blood #148 | Bonavista Penny | 00/08-27-008-23W4 | OIL |
| Blood #148 | Bonavista Penny | 00/14-27-008-23W4 | OIL |
| Blood #148 | Bonavista Kipp | 00/16-33-008-23W4 | OIL |
| Blood #148 | Bonavista Penny | 00/02-34-008-23W4 | OIL |
| Blood #148 | Bonavista Kipp | 00/06-34-008-23W4 | OIL |
| Blood #148 | Bonavista Penny | 00/12-34-008-23W4 | OIL |
| Blood #148 | Bonavista Penny | 00/13-10-009-23W4 | GAS |
| Blood #148 | Bonavista Penny | 00/08-13-009-23W4 | CSD |
| Blood #148A | Pioneer Lookout RE | 00/08-20-001-28W4 | CSD |
| Buck Lake #133C | Minihik | 00/06-21-045-05W5 | GAS |
| Cold Lake #149 | Bonavista Kent | 00/03-20-061-02W4 | GAS |
| Cold Lake #149 | Baytex 2D Beaverdam | 03/02-22-061-02W4 | OIL |
| Cold Lake #149 | Baytex Beaverdam | 02/07-22-061-02W4 | OIL OIL |
| Cold Lake #149 Cold Lake #149 | Baytex Beaverdam | 03/07-22-061-02W4 02/09-28-061-02W4 | OIL |
| Cold Lake #149 Cold Lake #149 | Baytex 9A Beaverdam Bonavista Charl | 02/09-28-061-02W4 00/11-03-061-03W4 | GAS |
| Cold Lake #149 Cold Lake #149 | Baytex Beaverdam | 00/08-06-062-02W4 | OIL |
| Cold Lake #149 Cold Lake #149 | Baytex Beaverdam | 00/08-06-062-02W4 00/15-06-062-02W4 | OIL |
| Drift Pile River #150 | Genesis Driftpile | 00/07-19-073-12W5 | GAS |
| Ermineskin #138 | Velvet Samson | 00/07-19-073-12W3 00/15-30-044-24W4 | ABD |
| Ermineskin #138 | Velvet Nelson | 00/13-02-045-25W4 | OIL |
| Lillineskiil #100 | verver i versori | 00/10-02-040-20004 | UL |



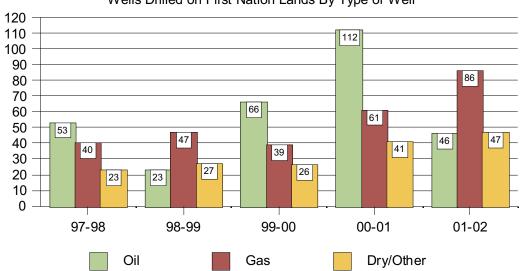
| Reserve | Well Name | Location | Status |
|---------------------------------------|--|--|------------|
| Hay Lake #209 | Edge Sousa | 00/15-18-112-04W6 | OIL |
| Hay Lake #209 | Ventus Sousa | 02/15-18-112-04W6 | GAS |
| Hay Lake #209 | Ventus Sousa | 00/12-03-112-05W6 | GAS |
| Hay Lake #209 | Ventus Sousa | 00/02-04-112-05W6 | GAS |
| Hay Lake #209 | Ventus Sousa | 00/04-09-112-05W6 | GAS |
| Hay Lake #209 | Ventus Sousa | 00/16-09-112-05W6 | CSD |
| Hay Lake #209 | Ventus Sousa | 00/03-11-112-05W6 | GAS |
| Hay Lake #209 | Ventus Sousa | 00/16-11-112-05W6 | GAS |
| Hay Lake #209 | Ventus Sousa | 00/05-13-112-05W6 | GAS |
| Hay Lake #209 | Castle River Sousa | 00/06-16-112-05W6 | OIL |
| Hay Lake #209 | Ventus Sousa | 00/15-16-112-05W6 | GAS |
| Hay Lake #209 | Castle River Sousa | 00/07-17-112-05W6 | ABD |
| Hay Lake #209 | Castle River Sousa | 02/07-17-112-05W6 | OIL |
| Hay Lake #209 | Ventus Sousa | 00/01-20-112-05W6 | GAS |
| Hay Lake #209 | Ventus Sousa | 00/10-21-112-05W6 | GAS |
| Hay Lake #209 | Ventus Sousa | 00/13-24-112-05W6 | ABD |
| Hay Lake #209 | Ventus 102 Sousa | 02/11-25-112-05W6 | OIL GAS |
| Hay Lake #209 Hay Lake #209 | Ventus Sousa Ventus Sousa | 00/03-28-112-05W6 00/12-28-112-05W6 | GAS |
| Hay Lake #209 Hay Lake #209 | Ventus Sousa Ventus Sousa RE | 00/09-34-112-05W6 | OIL |
| Hay Lake #209 Hay Lake #209 | Ventus Sousa RL Ventus Sousa | 00/02-35-112-05W6 | OIL |
| Hay Lake #209 Hay Lake #209 | Ventus Sousa RE | 00/02-35-112-05W6 | OIL |
| Hay Lake #209 Hay Lake #209 | Ventus Sousa AL | 00/15-35-112-05W6 | GAS |
| Hay Lake #209 Hay Lake #209 | Ventus Sousa | 00/02-36-112-05W6 | GAS |
| Hay Lake #209 Hay Lake #209 | Ventus 102 Sousa | 02/12-36-112-05W6 | GAS |
| Hay Lake #209 | Ventus 102 | 02/05-02-113-05W6 | GAS |
| Hay Lake #209 | Ventus Sousa | 00/09-02-113-05W6 | GAS |
| Hay Lake #209 | Ventus Sousa | 00/03-11-113-05W6 | GAS |
| Heart Lake #167 | Java Mills | 00/03-19-070-10W4 | CSD |
| Heart Lake #167 | RAX Mills | 00/06-23-070-10W4 | ABD |
| Heart Lake #167 | Java Mills | 00/03-14-070-11W4 | CSD |
| Little Pine #116 | Cavell Baldwinton | 21/15-29-044-23W3 | GAS |
| Little Pine #116 | Cavell Baldwinton | 21/11-32-044-23W3 | GAS |
| Loon Lake #235 | Storm Lubicon | 00/15-25-086-10W5 | OIL |
| Makaoo #120 | Anderson 6A John Lake | 00/06-34-054-01W4 | GAS |
| Makaoo #120 | Anderson 15A John Lake | 00/15-02-055-01W4 | GAS |
| Makaoo #120 | Anderson 16B John Lake | 00/16-03-055-01W4 | GAS |
| Ministikwan #151 | Bonavista Branch Lake | 11/04-34-058-25W3 | GAS |
| Montana #139 | VECL Samson | 00/01-27-043-24W4 | GAS |
| O'Chiese #203 | Encal Willesden Green | 00/01-31-043-09W5 | CSD |
| Ocean Man #69E | Talisman Losthorse Hill HZ | 00/01-18-010-07W2 | OIL |
| Red Pheasant #108 | Bonavista Makwa | 11/02-32-059-23W3 | CSD |
| Red Pheasant #108 Saddle Lake #125 | Bonavista Makwa | 41/04-06-060-23W3 00/14-06-058-12W4 | GAS GAS |
| Saddle Lake #125 Saddle Lake #125 | Auburn Keyano Cache Auburn Keyano Cache | 00/05-16-058-12W4 | GAS |
| Sadule Lake #125 Samson #137 | Cometra Malmo | 00/03-10-038-12W4 00/11-26-043-23W4 | GAS |
| Samson #137 | Velvet Samson | 00/15-20-044-23W4 | CSD |
| Samson #137 | Velvet Samson | 00/06-01-044-24W4 | OIL |
| Samson #137 | Velvet Samson | 00/07-01-044-24W4 | OIL |
| Samson #137 | Velvet Samson | 00/14-01-044-24W4 | OIL |
| Samson #137 | Velvet Samson | 00/03-17-044-24W4 | ABD |
| Samson #137 | Velvet Samson | 00/16-17-044-24W4 | GAS |
| Samson #137 | Velvet Samson | 00/07-19-044-24W4 | GAS |
| Samson #137 | Velvet Samson | 00/12-20-044-24W4 | GAS |
| Samson #137 | Velvet Samson | 00/04-21-044-24W4 | GAS |
| Samson #137 | Velvet Samson | 00/06-26-044-24W4 | GAS |



| Reserve | Well Name | Location | Status |
|------------------------------|-----------------------------|--|------------|
| Samson #137 | EP Velvet Nelson | 00/16-34-044-25W4 | CSD |
| Samson #137 | Velvet Samson | 00/03-35-044-25W4 | GAS |
| Siksika #146 | Moxie Jumpbush | 00/16-03-020-19W4 | GAS |
| Siksika #146 | Moxie 102 Jumpbush | 02/06-16-020-19W4 | CSD |
| Siksika #146 | Moxie Jumpbush | 00/10-21-020-19W4 | GAS |
| Siksika #146 | Moxie Jumpbush | 00/10-22-020-19W4 | GAS |
| Siksika #146 | Marathon Queenstown | 00/01-02-020-21W4 | GAS |
| Siksika #146 | Best Pacific Shouldice | 00/16-31-020-22W4 | GAS |
| Siksika #146 | Del Roca SERC Bassano | 00/13-02-021-19W4 | GAS |
| Siksika #146 | Hunt 100 Bassano | 00/06-15-021-19W4 | CSD |
| Siksika #146 | PCP PCR 3C Bassano | 00/03-28-021-19W4 | CSD |
| Siksika #146 | EOG Gleichen | 00/08-26-021-21W4 | GAS |
| Siksika #146 | EOG Gleichen | 00/14-27-021-21W4 | GAS |
| Siksika #146 | Best Pacific Shouldice | 00/16-03-021-23W4 | GAS |
| Siksika #146 | EOG Shouldice | 00/03-08-021-23W4 | CSD |
| Siksika #146 | EOG Blackfoot | 00/11-08-021-23W4 | CSD |
| Siksika #146 | EOG Shouldice | 00/07-17-021-23W4 | GAS |
| Siksika #146 | EOG Shouldice | 00/14-17-021-23W4 | GAS |
| Siksika #146 | EOG Mossleigh | 00/09-18-021-23W4 | GAS |
| Siksika #146 | EOG Shouldice | 00/06-30-021-23W4 | GAS |
| Siksika #146 | EOG Shouldice | 00/06-31-021-23W4 | GAS |
| Siksika #146 | EOG Shouldice | 00/16-31-021-23W4 | GAS |
| Siksika #146 | EOG Shouldice | 00/06-32-021-23W4 | CSD |
| Siksika #146 | EOG Farrow | 00/16-14-021-24W4 | CSD |
| Siksika #146 | EOG Mossleigh | 00/06-21-021-24W4 | GAS |
| Siksika #146 | EOG Mossleigh | 00/16-21-021-24W4 | GAS |
| Siksika #146 | EOG Farrow | 00/16-22-021-24W4 | CSD |
| Siksika #146 | EOG Farrow | 00/06-23-021-24W4 | CSD |
| Siksika #146 | EOG Farrow | 00/16-23-021-24W4 | CSD |
| Siksika #146 | EOG Farrow | 00/16-24-021-24W4 | CSD |
| Siksika #146 | EOG Mossleigh | 00/07-26-021-24W4 | CSD |
| Siksika #146 | EOG Farrow | 00/16-27-021-24W4 | CSD CSD |
| Siksika #146 Siksika #146 | EOG Mossleigh EOG Farrow | 00/16-33-021-24W4 00/06-34-021-24W4 | CSD |
| Siksika #140 | EOG Mossleigh | 00/06-34-021-24W4 00/16-34-021-24W4 | CSD |
| Siksika #140 | EOG Blackfoot | 00/06-35-021-24W4 | GAS |
| Siksika #140 | EOG Mossleigh | 00/06-36-021-24W4 | GAS |
| Siksika #146 | EOG Gleichen | 00/14-06-022-21W4 | GAS |
| Siksika #146 | EOG Gleichen | 00/16-06-022-21W4 | GAS |
| Siksika #146 | EOG Blackfoot | 00/06-06-022-23W4 | GAS |
| Siksika #146 | EOG Blackfoot | 00/16-06-022-23W4 | GAS |
| Siksika #146 | Response SERC Blkft | 00/13-31-022-23W4 | GAS |
| Siksika #146 | Response SERC Blkft | 00/04-32-022-23W4 | OIL |
| Siksika #146 | EOG Blackfoot | 00/08-01-022-24W4 | GAS |
| Siksika #146 | EOG Blackfoot | 00/06-02-022-24W4 | GAS |
| Siksika #146 | EOG Blackfoot | 00/16-03-022-24W4 | GAS |
| Siksika #146 | EOG Blackfoot | 00/06-12-022-24W4 | GAS |
| Siksika #146 | Prospect et al 102 Blkft | 02/14-29-022-24W4 | CSD |
| Stoney #142B | PC 4-4 DR Wildcat Hills | 00/15-32-027-06W5 | ABD |
| Stony Plain #135 | CRL Yekau Lake | 02/16-03-052-26W4 | OIL |
| Stony Plain #135 | Post Acheson East | 00/03-12-052-26W4 | OIL |
| Stony Plain #135 | Ketch 103 DR Yekau Lake | 02/01-15-052-26W4 | OIL |
| Sturgeon Lake #154 | Lyse 103 Sturls | 03/15-08-070-23W5 | GAS |
| Sturgeon Lake #154 | Lyse 103 Sturls | 03/05-17-070-23W5 | GAS |
| | | | |



| Reserve | Well Name | Location | Status |
|--|---|--|---|
| Reserve Sucker Creek #150A Sucker Creek #150A Sucker Creek #150A Tsuu T'ina Nation #145 Tsuu T'ina Nation #145 Tsuu T'ina Nation #145 Tsuu T'ina Nation #145 Unipouheos #121 Unipouheos #121 Unipouheos #121 Unipouheos #121 Wabamun #133A | Genesis Joussard Genesis Joussard 102 HZ Genesis Joussard 102 HZ Vermilion Shell Sarcee Compton Pogo Sarcee Compton Sarcee Vermilion Shell Sarcee Husky Lindbergh Husky 5C Frog Lake Husky Frog Lake Husky 2C Frog Lake | Location 00/09-16-074-14W5 02/10-36-074-15W5 02/15-36-074-15W5 00/14-06-023-03W5 00/01-19-023-03W5 00/15-23-023-04W5 00/08-34-023-04W5 00/08-34-023-04W5 00/08-34-023-04W5 00/08-34-023-04W5 00/08-34-023-04W5 00/08-34-023-04W5 00/08-34-023-04W5 00/08-34-023-04W5 00/08-34-023-04W5 00/08-34-023-04W5 00/08-34-023-04W5 00/08-19-052-03W5 | ABD OIL OIL CSD ABD OIL CSD GAS OIL OIL ABD GAS |
| Wabamun #133A Wabasca #166 Wabasca #166 Wabasca #166 Wabasca #166 Wabasca #166 Wabasca #166 Wabasca #166 Wabasca #166D Wabasca #166D Wabasca #166D Wabasca #166D Whitefish Lake #128 Woodland Cree #226 | Hadrian Highvale Hadrian Highvale Husky Pelican AECOG Peerless Husky Pelican Husky Pelican Husky Pelican AECOG Hoole C2 Desmarais C2 Desmarais Auburn Keyano Craigend Husky Cadotte | 00/06-19-052-03W5 00/16-25-052-04W5 00/11-20-079-23W4 00/01-23-079-23W4 00/02-28-079-23W4 00/02-29-079-23W4 00/06-30-079-23W4 00/10-24-079-24W4 00/10-24-079-24W4 00/15-29-080-24W4 00/09-08-080-25W4 02/03-21-080-25W4 00/03-01-062-13W4 00/09-34-086-17W5 | GAS GAS ABD GAS GAS GAS GAS GAS ABD CSD GAS GAS GAS |



Wells Drilled on First Nation Lands By Type of Well

The Planning and Corporate Services Unit

Planning and Corporate Services (PCS) comprises four groups headed by the Director, Planning and Corporate Services. The unit manages and coordinates planning for the organization resulting in a Regional Management Plan. PCS's key responsibilities include provision of essential corporate services that relate to administrative policy, human resources, finance, contracts and administration.

The Policy Group

This group maintains a strategic role in the following:

- Development of corporate administrative policies
- Coordination of the approval of new administrative policies and changes in existing policies

The Human Resources Group

The principal responsibilities of this group are:

- The provision of complete personnel services to IOGC senior management and employees
- Administration of the special human resources classification and other programs required by IOGC as an organization with separate employer status
- Training and development
- Recruitment and staffing
- Staff relations and compensation

The Contracts and Administration Group

This group provides IOGC with a variety of administrative services, including:

- Contract administration
- Maintenance of central records •
- Facility management
- Purchasing
- Security
- The handling of access to information requests •
- Maintenance of a resource library

The Finance Group

This group is responsible for:

- The provision of complete corporate financial service to IOGC in the areas of accounting operations, financial systems, budget allocation, management variance reporting and funding to pilot First Nations for oil and gas initiatives
- Administration of the decentralized IOGC budget
- Collection and processing bonus, lease and royalty payments to First Nations trust accounts through IOGC's Resource Information Management System (RIMS)

2001-2002 Financial Operations

Funding

| 2001-2002 Budget Allocation Carry Forward to 2002-2003 | \$10,925,796 (\$125,000) |
|---|--|
| Total Funding | \$10,800,796 |
| Expenses, Contributions & Transfers | |
| Expenses Salaries Operation & Maintenance | \$4,640,145 |
| Inventory Management Services16,0Disposition/Amendment Management Services120,3Contract Management Services7,2Monitoring and Verification Management Services868,2Operational Framework (Policy) Services339,1Corporate925,8Informatics589,7IOGC Board7,8 | 78 67 13 41 35 65 |
| Total Operating & Maintenance | \$2,874,435 |
| Contributions & TransfersIRC - Partnership470,0- FNET150,0- IOGC Board70,0- Other IRC/FNET Projects76,0First Nations Oil & Gas Management Initiative1,691,4Contingency (20%) - O&M to Salary Transfer63,8Other Contributions & Transfers560,1 | 00 00 00 95 00 |
| Total Contributions & Transfers | \$3,081,400 |
| Total Expenses, Contributions & Transfers | \$10,595,980 |
| Surplus/Deficit | \$204,816 |
| Revenues Collected On Behalf of First Nations | |
| Royalties Bonus Compensation and Rentals | \$176,648,524 \$11,724,599 \$9,716,101 |
| Total Revenues Collected On Behalf of First Nations | \$198,089,224 |





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