ACAP's Science Linkages Initiative: A Sound Investment in Science & Community

1997-2002

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EXECUTIVE SUMMARY

The Science Linkages Initiative (SL) is a key component of the Atlantic Coastal Action Program (ACAP). It is administered by Environment Canada's (EC) Atlantic Region and has proven to be a sound investment in science and the community since 1997. Under this initiative, EC scientists and ACAP organizations work together on common science priorities within local ecosystems. It also maximizes EC's ability to carry out its programs and initiatives.

The following are highlights from the report:

- Over the past six years, EC has invested \$1,070,674 to fund 95 scientific projects.
- The total value of the projects was \$4.5 million. Of this, only 23.5% came from EC. The rest was leveraged from other government departments, industry, local businesses and other partners. This demonstrates the success of the Initiative and the strength of the ACAP organizations to access resources.
- ACAP organizations leveraged as high as 70 to 1 for a project, but on average leveraged 4.25 to 1 with local partners, most of which was in the form of in-kind services.
- A total of 60 EC scientists from various branches worked with the ACAP organizations and communities on scientific research. Sixteen additional scientists participated in the proposal review process.
- Science Linkages projects support all of EC's Business Lines either directly or indirectly:
 - 41% for Clean Environment
 - 51% for Nature
 - 8% for Weather and Environmental Prediction
 - No direct projects under Management, Administration and Policy
- In 2002/2003, ACAP organizations will deliver 26 projects valued at \$1,136,160. EC's commitment of \$266,000 is leveraged at 4.30 to 1.
- Ten ACAP organizations are working on a common project this fiscal year: the Canadian Aquatic Biomonitoring Network run by EC's National Water Research Institute.

Science Linkages fosters true partnerships between ACAP communities and EC scientists whose working relationships are built on mutual trust and respect. The tangible benefits include the sharing of one another's skills, equipment, information, knowledge and connections. The science is relevant, credible and produces data useful in heightening the understanding of local ecosystems. The enriching experiences from these projects are immeasurable.

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1. INTRODUCTION

In 1997, the Atlantic Coastal Action Program (ACAP) launched its Science Linkages Initiative (SL) to broaden and strengthen the partnerships between Environment Canada (EC) and ACAP communities and invest in science at the community level. Since its inception, SL projects have produced a wealth of credible scientific data and built strong government-community relationships. These projects contribute to a better understanding of Atlantic Canadian ecosystems and the impact of human activity on these ecosystems. The program links the 14 ACAP organizations to the work of EC scientists, engineers, economists and vice versa.

2. WHY SUPPORT SCIENCE LINKAGES?

Linking the science within the Department to that of the ACAP communities was an innovative concept in 1997. Originally, the idea was not fully accepted by the Department's scientists. There was skepticism on whether communities and volunteers could do "good" science. The opinion was that community volunteers did not have the necessary training and/or formal education to complete the necessary research. Similarly, the communities were concerned that the federal government was downloading their environmental responsibilities for clean up and remediation onto them. Over the course of the Initiative, these attitudes have changed. Environment Canada scientists have provided training and education on proper scientific methodologies and practices to the ACAP organizations and their community volunteers, who in turn were instrumental in the success of the scientific research. Equally fruitful was the access to the local people and their knowledge about the environment and ecosystems within their watershed areas. Through this experience the focus has shifted to recognise the value and credibility of the research. Scientists are now approaching the ACAP organizations to find mutual interests and areas of collaboration.

... "The science that has been done is often uniquely practical even though it is also of highest scientific quality. This is because of the close linkage, from the inception of a project, between the community need and the EC science..."

W. Barchard, EC-EPB

The Initiative produces the following benefits:

 Builds support and raises awareness within the ACAP communities for EC's science and priorities Communicates departmental goals, objectives and priorities which are built into community programs Ensures that science is valued and utilized by decision makers at all levels Delivers departmental programs and initiatives in a cost effective manner Provides access to established community contacts Allows EC scientists to collaborate with and provide advice and analytical support to the ACAP organizations 	Builds scientific capacity within communities Promotes holistic research: natural, social and economic sciences Ensures effective communication of science: by community to the community Provides training for staff on proper sampling and research techniques Creates an awareness of EC science and priorities and who is doing what within the Department Ensures publication, documentation and promotion of the benefits derived and the results achieved through Science Linkages	 Fills in knowledge gaps on science and local issues/concerns Allows for leverage of resources and builds partnerships on many levels Enlists others in validating and communicating science Builds credibility and respect among peers – community members, fellow scientists, industry and business partners Provides training for local volunteers and students at all levels of education Provides mutual access to project and program summaries and data Allows for continuous improvement of criteria and administrative process Results in good, credible science

With access to the local community (the people, environment, resources, local knowledge and local leadership) EC builds support for its science priorities and interests as well as the delivery of its programs. As part of the community, ACAP organizations are able to communicate research results to community members much more effectively than EC could. This is a powerful vehicle to not only get the science done, but to get the information out and into the hands of the people it affects.

"The initiatives we have undertaken through the Science Linkages program has given us and our partners a much clearer picture of our local marine environment and the impact level of current discharges of municipal wastewater. This data has been the driving force in the recent positive steps forward towards sewage treatment for the City of Corner Brook."

Sheldon Peddle, ACAP Humber Arm

3. WHAT ARE WE LINKING?

Science Linkages has, and will continue to build on and incorporate experience gained and lessons learned over its six-year history. The Initiative has grown considerably since its launch in both funding and profile. The projects have resulted in a wide range of useful data and numerous publications. Through SL, EC scientists have the means to collaborate with the ACAP organizations on research. According to one scientist:

"... Most of us have areas of responsibility that do not directly overlap with the ACAP program. A-Based budgets are tight. However, by providing some seed money, EC has facilitated the interaction of EC scientists with the ACAP sites. In my own area of experience, the Science Linkages Initiative has made it possible for the ECB Toxicology Laboratory to work with 5 ACAP sites in three provinces on eight different projects over the years. *None of this would have happened without Science Linkages funds*. By providing the funding for our supplies, we have been able to contribute in-kind support to all of the projects." (emphasis added)

K. Doe, EC-ECB

Projects conducted under SL contribute to a better understanding of Atlantic Canadian ecosystems and/or the impact of human activity on the ecosystem. The Initiative links the issues and priorities identified by ACAP organizations in their comprehensive environmental management plans (CEMPs), or annual work plans, to the scientific priorities of EC scientists, engineers, and economists. Working together on common goals and areas of scientific interest is reported as a mutually beneficial and rewarding experience for all those involved. Many of the ACAP organizations engage additional local/regional partners, thus broadening the network of science-based research at the local level.

These collaborative projects help to build long-term working relationships and provide opportunities for scientific outreach initiatives. The social, economic and natural scientific research is helping to build a solid foundation of capacity and knowledge within the communities. The research provides credible information to answer complex questions and provides additional information for management purposes.

4. FINANCIAL SUPPORT AND LEVERAGE

The ACAP organizations have marketed themselves very well in all of the program's project areas (knowledge generation, capacity building, and action). As shown in Table 1, it is clear that this capability has also been demonstrated through SL. An indication of this capability is the level of funding the organizations obtain in addition to the SL funding. Over the past six years of the Initiative, the ACAP organizations have obtained an average of \$4.25 from other funding sources for every dollar that EC has invested. This clearly shows that SL provides the seed for the organizations to build successful partnerships with EC, other government scientists, local businesses and industry to undertake credible scientific research.

In recognition of this accomplishment, EC has steadily increased funding for SL from \$45,000 in 1997/1998 to \$266,820 in 2002/2003. An impressive 80% of the proposed projects have been funded over the course of the program with the highest number of projects funded in 2002/2003.

Table 1: Financial Support and Project Leverage 1997-2002

Fiscal	Submitted		App	proved	Total Value	Range of ACAP	Range of Project	Leverage
Year					of Projects	\$ / project	Value	
	Projects	Funding	Projects	Funding				
1997/	12	\$117,225	7	\$45,500	\$246,375	\$5,000 - \$16,100	\$9,750 - \$92,000	5.4
1998								
1998/	20	\$273,037	15	\$174,887	\$524,268	\$7,150 - \$15,000	\$9,987 - \$132,600	3.0
1999								
1999/	18	\$183,828	17	\$150,583	\$930,758	\$500 - \$17,000	\$12,869 - \$283,500	6.2
2000								
2000/	20	\$292,228	14	\$198,384	\$761,179	\$8,000 - \$20,856	\$12,000 - \$143,450	3.8
2001								
2001/	22	\$416,200	16	\$234,500	\$946,524	\$8,000 - \$18,000	\$18,250 - \$128,000	4.0
2002								
2002/	26	\$238,164	26	\$266,820*	\$1,136,160	\$1,000 - \$20,600	\$11,000 - \$177,648	4.3
2003								
Totals	118	\$1,520,682	95	\$1,070,674	\$4,545,264	\$500 - \$20,856	\$9,750 - \$283,500	4.25

^{*} **Note**: \$250,000 was originally set aside for SL in 2002/2003, but only \$238,164 was requested. The remaining funds were pooled and divided by 13 (one organization did not submit). The supplementary funds were then rounded to an even number. Thus, the total funds committed were slightly more than the original budget. (See Section 7 for more detail).

5. PARTNERSHIPS BUILT AND MAINTAINED

One of the most unique and important aspects of ACAP is its *Windows* approach wherein each ACAP organization is paired up with an EC staff person. The Window (whether a scientist, engineer, policy person, economist, biologist, habitat manager or provincial manager) and the ACAP organization build a working relationship thus gaining access to each other's knowledge base, contacts, resources and expertise. Under SL, departmental scientists work with ACAP organizations on specific projects and issues, and act as an informal "Science Window" into the Department. As shown in Table 2, a total of 60 EC scientists from various branches have been involved with SL.

"... EC has found in all of our partnerships with communities that science is the basis of decision-making. Fundamental to the community-based approach to environmental management is that the science be under the control of ALL the stakeholders. This has often taken the form of a technical subcommittee, made up of community members with a science or technical background, providing advice to the stakeholders for their consideration in the context of the broader set of interests represented by the community. The Science Linkages Initiative formalizes this



In the last six years, SL has matured and established itself as a highly respected and effective way of getting departmental science-based programs out into the community through credible and well-established organizations. Equally important, the relationships built between the organizations and EC scientists have matured and the apprehension about communities' abilities to undertake credible science is not as strong. Apart from the relationships built with EC scientists, ACAP organizations work with local citizens, other government programs and departments, industry, foundations, institutions, academia and local businesses. These formal relationships enable the science to be carried forward.

Table 2: Environment Canada Scientists Involved in Science Linkages

Branch		Scientific Contacts (Windows)		Total
Corporate Affairs	Yves Bourassa Peter Eaton Eric Hundert	Kelly MacDonald Colleen McNeil Dave Sawyer	1997/1998 to 2002/2003	6
Environmental Conservation	Diane Amirault Jacqueline Arsenault Andrew Boyne Guy Brun Neil Burgess Dan Busby Art Cook Frank Cruickshanks Jean-Guy Deveau	Ken Doe James Doull Tony Lock Colin MacKinnon Tom Pollock Joe Pomeroy Francine Rousseau Peter Wells	1997/1998 to 2002/2003	18
Environmental Protection	Dave Aggett Joe Arbour Wayne Barchard Chris Craig Dave Curtis Sinclair Dewis Bill Ernst Peter Hennigar Gary Julien John Keefe	Paul Klaamas George Lindsay Amar Menon Rita Mroz Roy Parker Wayne Pierce Brian Power Chris Roberts Randy Simmons Kok-Leng Tay	1997/1998 to 2002/2003	20

Branch		ific Contacts Vindows)	Fiscal Year	Total
Meteorological	Jim Abraham	Martha McCulloch	1998/1999	9
Service of Canada	Steve Beauchamp	Hal Ritchie	1999/2000	
	Bill Brimley	ll Brimley Dave Wartman		
	Michael Howe			
	Gary Lines	ry Lines		
National Water	Don Bennie	Tim Pascoe	1998/1999	7
Research Institute	Joseph Culp	oseph Culp Trefor Reynoldson		
	Craig Logan	Janice Smith	2002/2003	
	Kelly Munkittrick			

"... Science Linkages has been extremely helpful in letting us effectively deliver projects and programs related to our mandate. Without the funding and partnership link we just wouldn't be able to conduct some of our projects... I hope social science and agricultural science will be viewed as bonafide Science Linkages projects as for BBEMA, these are critical parts of the ACAP approach for us...Please keep recognizing the flexibility ACAP respects among the different groups...We respect the science our links bring to the projects. We have built up a better rapport with a number of scientists as a result of these Science Linkages projects. This makes life a lot easier when you are collaborating over the long term and in any future projects, as trust and some familiarity has been built up. It also leads to better collaboration and hopefully better science. But it is difficult having scientists here for such a short period of time (geography is always challenging but everybody does their best)...."

B. Penak, BBEMA

6. GETTING DOWN TO BUSINESS

Environment Canada has four Business Lines that guide departmental planning and management: Clean Environment; Nature; Weather and Environmental Prediction; and Management, Administration and Policy (MAP). The Atlantic Coastal Action Program is managed under the Nature Business Line, however, SL research feeds into all of the Business Lines either directly or indirectly as in the case of the MAP Business Line (Table 3). In doing so, SL helps the Department deliver on a large number of its programs and initiatives.

Table 3: Summary of Projects by Business Line 1997-2002

Business Line	Total Number	Total Value of	Total ACAP
	of Projects	Projects	Contribution
Clean Environment	32	\$1,434,450	\$413,940
Nature	40	\$2,797,897	\$595,457
Weather and Environmental Prediction	6	\$327,917	\$67,277
Totals	78 *	\$4,560,264	\$1,076,674

^{*} Multi-site and multi-year projects are taken into account to derive this number. Therefore, it does not reflect the total number of projects for 1997-2002.

6.1 <u>CLEAN ENVIRONMENT</u>: "Working to achieve the long-term outcome of protecting Canadians from domestic and global sources of pollution"

Over 40% of the SL projects fall under the Clean Environment Business Line. Pollution, poor environmental practices and unsustainable activities have led to the contamination of many waterways and ecosystems throughout Atlantic Canada. The ACAP organizations are committed to healthy communities and as such, a portion of their research is directed towards investigating sources of contamination, remediation options and the impacts of pollution on local ecosystems.

The effect of toxins in the environment, particularly the aquatic environment, was the subject of many projects. For example, la Société d'aménagement de la rivière Madawaska et du lac Témiscouata inc. in northern New Brunswick undertook a project to determine levels of mercury in fish living in the Madawaska River.

This year, the Humber Arm Environmental Association Inc. in western Newfoundland undertook the following project which was designed to teach students about monitoring water quality in a practical, hands-on approach.

Trading Books for Boats - A Student-Based Water Sampling Initiative

The goal of this project is to lay the foundation for a long term, student based water quality monitoring program based on the learning objectives as set out by the Newfoundland and Labrador Department of Education. These objectives may then be expanded to other grade levels both within the local watershed and throughout the province with results communicated to the community at large.

ACAP Humber Arm Environmental Association Inc. (ACAP Humber Arm) has conducted numerous science projects in the Humber Arm area. The Association wanted to build on their successes and experiences in both the areas of education and research by

combining them into a unique learning experience for local students. Seeing the need to expose students to the "other" side of science (the fieldwork), ACAP Humber Arm proposed an innovative and fun way to teach local students about the importance of water quality. The project proposed to involve approximately 400 grade nine students from all of the high schools in the region. A steering committee of a dozen government, academic and local organization representatives would administer the initiative.

After completing their in-class studies, students would visit a local coastal area and be led through a shoreline assessment process by local experts from ACAP Humber Arm and various government departments. Students would then board a chartered boat and travel to a predetermined area of the Bay of Islands where they would be instructed in and then carry out various water quality tests. Therefore, the students would have the unique experience of collecting water samples, recording water quality parameters and conducting shoreline assessments.

Both projects address a common issue and speak to the importance that communities place on clean and safe water.

NATURE: "Working to achieve the long-term outcome of conserving biodiversity in healthy ecosystems".

Over 50% of the SL projects fall under the Nature Business Line. These projects contribute to a better understanding of ecosystems to ensure their continued health and sustainability. For example, the Clean Annapolis River Project (CARP) in Nova Scotia proposed to identify sources of fecal coliform pollution in the Annapolis River through DNA analysis. The technique, commonly referred to as DNA fingerprinting or bacterial genotyping, is used to determine the relatedness of individual bacterial isolates. The isolates can then be sorted into distinct groupings and traced back to the source. This is cutting edge science and one of many such projects undertaken by ACAP organizations.

The Pictou Harbour ACAP organization has, along with their partners, carved a path to determine the impacts of various effluents on the harbour. Highlighted below is the culmination of three years worth of scientific study and research.

Immunological Biomarker Project

Since 1999, the Pictou Harbour Environmental Protection Project (PHEPP) has participated in an innovative research project aimed at developing a new indicator for evaluating marine environmental health. Pictou Harbour, Nova Scotia, is a multi-use body of water receiving municipal sewage, pulp mill effluent, thermal power plant cooling water, and contamination from shipbuilding and metal fabrication. To date, three years of fieldwork and supporting laboratory studies have been completed. Each summer, cages containing blue mussels were deployed at 13 locations around the harbour. Following retrieval, several measurement endpoints were determined. These included immune response parameters, survival and growth rates. A sub-sample of the mussels received a bacterial challenge test to evaluate their ability to protect themselves from harmful pathogens. Other partners in the study include Kimberly-Clark Nova Scotia, the East

6.3 MANAGEMENT, ADMINISTRATION AND POLICY: "Working to achieve the long-term outcome of strategic and effective departmental management to achieve environmental results."

This Business Line applies directly to EC and how the Department should manage itself. By its very nature, none of the SL projects can fall under this Business Line. However, parallels can be drawn between the objectives of the MAP Business Line and ACAP. One of these is the emphasis placed on building and maintaining partnerships. Without these partnerships, the delivery of a project is impossible. The type and nature of the partnerships are varied with each ACAP organization having their own focus. Rarely has the importance – or urgency – for partnership building been so apparent than in St. John's, Newfoundland. The primary focus of ACAP St. John's is to raise the awareness of the tragic environmental state of St. John's Harbour. As shown below, the organization's hard work has paid off and progress has been achieved.

Challenges to a Clean Harbour



Since the beginning of the program, ACAP St. John's has focused on improving the quality of St. John's Harbour. A significant challenge was the lack of awareness within the community of the environmental and sewage treatment issues. Approximately 120 million litres of untreated sewage and stormwater run-off enter the Harbour per day. Science Linkages was an important tool for ACAP St. John's to achieve their goals. They have received just over \$72,000 from the program and leveraged an additional \$180,000 for six research projects. The projects include: research on water, sediment and toxicity monitoring; and determining impacts of pollution from surface run-off, industrial wastewater and raw sewage on human health and the Harbour's ecosystem.

Partnerships have been and continue to be critical in the resolution of this problem. Obtaining commitments from the three levels of government, various interest groups, industries and users of the Harbour was a challenge. However, through persistence and objective presentation of the scientific and technical information, ACAP St. John's has achieved its goal. In October 2002, the federal government formally announced its financial commitment of \$31M to support the \$93M harbour clean up project, which will include building a sewage treatment facility. The provincial and municipal governments will provide the matching funds.

WEATHER AND ENVIRONMENTAL PREDICTION: "Working to achieve the long-term outcome of helping Canadians adapt to their environment in ways which safeguard their health and safety, optimize economic activity and enhance environmental quality."

Eight percent of the SL projects fall under the Weather and Environmental Prediction Business Line. Although this percentage is lower than under the other Business Lines, these projects are no less important within the ACAP communities. Projects include research on climate change, sea-level rise, air quality and smog.

In 1999, the Miramichi River Environmental Assessment Committee (MREAC) in northwestern New Brunswick, along with an EC atmospheric scientist in Fredericton, set out to deliver on one of the Department's air quality programs. The following is a great example of how an ACAP organization can take a program, localize it and ensure its success.

Air Quality Smog Prediction Knowledge and Awareness Initiative

Environment Canada established the *Air Quality Prediction Program* (AQPP) in 1996. The motivation for this initiative was due in part to the medical studies that linked an increase in hospital admissions with deteriorating air quality. Recognizing its environmental prediction capabilities, EC developed and implemented the *Smog Prediction Program*. This involved a daily forecast of smog (ground-level ozone) concentrations along with educational and public health messages for the southwestern regions of New Brunswick. In May 1999, the New Brunswick Weather Centre in Fredericton, in partnership with MREAC, expanded this program to include the Miramichi. This partnership facilitated the delivery of educational and awareness/health benefits as a result of degrading outdoor air quality.

The principal objectives of EC's *Smog Prediction Program* are: to increase public awareness of the air quality issue; to increase public understanding of the health effects attributed to smog; to take expected pollution levels into account in day-to-day planning; and to take action to protect the environment. The program met all these objectives. It had a listening audience of about 30,000 people within a 25-mile radius from the city of Miramichi. The smog forecast went on for the best part of the summer and was a spin off of the Air Resource Management Area (ARMA) report MREAC did with the province of New Brunswick to define "airshed" issues that MREAC and other partners might like to engage in. The real value of this service was for those people with asthma or other breathing challenges who planned their daily activities around the quality of the air.

This project also implemented a *Ventilation Coefficient Forecasting Program* in New Brunswick in September 1999. Ventilation coefficients are an indication of air pollution

dispersion potential. This program allowed the user to take appropriate action to reduce the generation of particulate matter into the atmosphere e.g. wood stove burning.

7. IN THE YEAR 2002/2003

In previous years, ACAP organizations competed against one other for a set amount of funding. In 2002/2003, the ACAP coordinators agreed to move SL from a "competitive" to a "non-competitive" process. In true ACAP style, EC's ACAP office worked collaboratively with the coordinators and selected EC staff to ensure the review and submissions process was legitimate and that it would reflect credible science. This process proved to be successful. In December 2002, the ACAP organizations decided to continue on with the non-competitive process for 2003-2004.

The first order of business was to ensure that projects were funded not simply because they were proposed, but because they undertook and communicated credible scientific research. A team was set up to review the SL process, the call for proposals, selection criteria, executive summary form and the proposal form. The following EC staff made up the review team:

Suzie Dech CAB, ACAP (Dartmouth) Wayne Barchard EPB (Dartmouth)
Zal Davar MSB, RSCC (Dartmouth) Roy Parker EPB (Fredericton)

Steve Beauchamp MSC (Dartmouth)

This team, with the input from ACAP staff and coordinators, solidified the criteria and the proposal form (Appendix A).

The Regional Science Coordinating Committee (RSCC) has played an important role in SL since its inception. The committee members were eager to take part in all aspects of the initiative, such as participating in the annual project proposal review, providing ACAP staff expert advice on the Department's science and scientists, and reviewing the SL process. A complete list of all reviewers for each year of the program can be found in Appendix B.

The proposal process proceeded as follows:

- A call for proposals was issued December 7, 2001 with a closing date of February 15, 2002.
- Proposals received were required to have an EC science contact who was active in all aspects of the project i.e., proposal development and reporting activities.
- A Review Committee was assembled by the end of February to review the proposals and assign funding based on the established evaluation criteria.
- Committee feedback and recommendations were communicated to each organization and their science contacts during a two-week period. There was an opportunity to respond either through

amendments or re-submissions as needed.

- Final proposals were accepted until late March the review team did not feel it necessary to hold a second meeting to approve final versions of the proposals and offered their responses via e-mail.
- Preparation of deliverables for the Letters of Agreement Appendices were completed by April 2002.

No limits were set on the number of proposals submitted per ACAP organization. Each site had access to a maximum of \$18,000 for scientific work in their community. Not all of the \$250,000 set aside for SL was used. The ACAP coordinators decided it was best to take what was left and top-up the proposed project contributions. This raised the total maximum for each site to \$20,600.

This year saw an historical project. For the first time, ten ACAP organizations agreed to participate in the common project described below.

CABIN Fever

Dr. Trefor Reynoldson is heading up the Atlantic Canadian version of the Canadian Aquatic Biomonitoring Network (CABIN) out of Acadia University. Environment Canada proposed this collaborative program to develop a network of reference sites available to all users interested in the biological health of streams. The program was very well received and prompted the ACAP organizations to submit a proposal to SL and participate in this Network. The proposal outlines a regional, volunteer-based, invertebrate stream biomonitoring network, with a sound basis in science. The ultimate goal is the delivery of the Atlantic component of CABIN which is a mechanism for developing in-stream biological criteria and periodic reporting on the health of rivers in Atlantic Canada. Initial discussions with ACAP organisations resulted in a consensus on the benefits of:

- developing an integrated network
- developing a standard suite of protocols
- conducting field methods and taxonomic training workshops
- establishing a regional database and data management system, and
- developing predictive models of community structure and site specific stream health targets

A four-day training workshop was held in mid-June 2002. The Field Methods Training was a combination of classroom and fieldwork where participants learned the aspects of site selection, invertebrate collection and habitat descriptor measurement. The Taxonomic Training was conducted with the support of the NWRI benthic invertebrate taxonomy laboratory.

EC's total contribution to this project was \$59,160, which the ACAP organizations leveraged at 3.25 to 1. This project highlights the collaborative and community-oriented philosophy embraced by ACAP and SL.

8. CONCLUSION

The Science Linkages Initiative is a sound investment for EC. Not only does the Department have access to the community and its resources, but it has a means to carry out programs and initiatives with a fraction of the financial and human resource investment which would normally be required. On average, the ACAP organizations leverage 4.25 to 1 with local partners, most of which is in the form of in-kind services. Over the past six years, EC has invested \$1,070,674 to fund 95 scientific projects. A total of 60 EC scientists have worked with ACAP organizations and communities on scientific research. An additional 16 scientists supported SL through the proposal review process. The ACAP organizations and communities have proven they are first-rate organizers, scientists and partners on addressing a variety of environmental issues. This initiative fosters true partnerships between ACAP communities and EC scientists who are beneficiaries of one another's skills, equipment, information, knowledge and connections. The enriching experiences from these scientific projects are immeasurable.

APPENDIX A: SCIENCE LINKAGES CRITERIA AND PROPOSAL FORM 2002/2003

Project selection was based on the extent to which a proposal met the following criteria:

<u>1.</u>	CEMP Goals				
The pro	oject links directly with, and cont	ributes towar	d progress in o	ne or more of t	he community-derived
goals or	utlined in the Comprehensive En	vironmental 1	Management Pl	lan (CEMP) or	the annual work plan.
		n	o - do not proc	eed	yes – proceed
<u>2.</u>	Environment Canada Scientific				
2a.	The proposal is jointly submitte	d by an ACA	P organization(s) (including th	ne window), and an
	Environment Canada natural or	social scienti	ist, engineer, or	economist. Th	e project involves work
	by both EC staff and ACAP or	ganizations.			
		n	o - do not prod	ceed	yes - proceed
2b.	The proposal clearly identifies of	contributions	to EC science.		
		n	o - do not prod	ceed	yes - proceed
3. 3a.	<u>Leverage</u>				
3a.	Proposals dealing with broad	er scope pro	jects whose r	esults may be	widely applicable are
	desirable and therefore projects			_	
	to other major ecosystem initia	tives (e.g. G	ulf of Maine, I	Bay of Fundy,	S.Gulf of St. Lawrence,
	EMAN, N.B. Sustainable Deve	elopment Site	s, etc., etc.) are	e encouraged.	
		High		ledium	Low
3b.	Leverage potential - the amoun	t of funding a	and other resou	rces contribute	d from other sources,
	including major stakeholders.				
		High		ledium	Low
3c.	The project includes a broad ran	nge of partne	rs and facilitate	s shared owner	rship within and among
	one or more of the following:				
	the public		the private sect		
	Environment Canada staff		other governme		
	NGO's	:	Environment C	lanada science	programs
	First Nations		Youth		
		High	M	ledium	Low
<u>4.</u>	Environmental Assessment				
Project	requires an environmental asses				
		Unsure	N	О	Yes
5.	Goals and Deliverables				(Total 30 points)
_	pject produces identifiable, high o	uality, qualita	ative/quantitativ	e deliverables	and clearly shows how
they lin	ak to stated CEMP goals.				
	N/A 6	12	18	24	30/30

CONTRIBUTIONS TO SCIENCE

6.	Scientific /	Technical Meri	it			(Total 40 p	oints)
6.a.	Project obj	ectives, scope a	and design are cl	learly stated.			
	N/A	3	5	8	12	15	/15
6.b.	The projec	t is scientifically	and technically	sound.			
	N/A	2	4	6	8	10	/10
6.c.	The projec	t has the potent	ial to advance un	nderstanding of th	e impact of hum	an activity or	n the
		_		technologies and	•	-	
			e ACAP commu	-		•	
	N/A	2	4	6	8	10	/10
6.d.	The projec	t concept and so	cience is transfer	rable and specific	actions are inclu	ded to broad	lly
		-		identified target			·
	N/A	1	2	3	4	5	/ 5
7.	Formation	of Partnerships				(Total 20 p	oints)
7.a.				to increased linkag	ges between ACA	_	
		_	•	d the likelihood th		-	
		-		AP organizations.			
	_	-		ship between the			-
	N/A	2	4	6	8	10	/10
7.b.	Outreach C	Component: The	e project engage	s the community a	and the ACAP or	ganization.	
	N/A	2	4	6	8	10	/10
8.	Environme	ental Impact				(Total 10 F	Points)
The lil			esulting in chan	nges in human ac	ctivity as eviden		
			_	practicality of so	•	•	-
propos	-	,	•	1		•	
	N/A	2	4	6	8	10	/10
			Total Proje	act Score			
	Goals and	Deliverables	<u> Total I Toje</u>	ect Score	/3	80	
		and Technical M	S erit			10	
		of Partnerships	iciit			20	
		ental Impact				.0	
	Total Poin	nts:			/	100	
Amou	nt of Fund	s Requested					
The tot	tal allowable	amount of fund	ling for any one	ACAP organization	on is \$18,000.		
\square Pr	oject Accep	ted without rev	visions				
	-		minor revisions	ï			

Project Accepted subject to major revisions
Project Not Accepted due to the following reasons

APPENDIX B: REVIEWERS FOR SCIENCE LINKAGES PROJECTS 1997-2002

1997/1998

Steve Szabo ECB, ACAP manager

Jean-Guy Deveau ECB, SARMLT window, SARMLT did not submit an application

Victor Li EPB, engineer Richard Elliot ECB, science Tom Pollock ECB, science

Bob Christie External: PHEPP Coordinator - did not submit a project application

Michael Richard External: Past President ACAP Saint John

1998/1999

Steve Szabo ECB, ACAP staff

Hugh O'Neil ECB, former ACAP Window, science

Rodger Albright EPB, engineer
Tom Pollock ECB, science
Richard Elliot ECB, science

Andy George AEB, business background

Kate MacQuarrie External: PEI, Executive Director, Island Nature Trust, science

Note: Each ACAP organization had submitted at least one proposal and therefore did not participate

in the selection process.

1999/2000

Allan Kindervater ECB, ACAP staff Zal Davar CAB, economics

Roy Parker EPB, science - removed himself for project he was involved in

Sarah Hall ECB, science

Dave Wartman AEB, science

Note: Science Linkages was a part of a larger funding category - Knowledge Generation. Proposal

reviewers were solely from EC

2000/2001

Suzie Berneshawi ECB, ACAP staff Zal Davar CAB, economics

John Clarke EPB, engineer - removed himself for project he was involved in

Colin MacKinnon ECB, science

Les Rutherford EPB, science

Ray St. Pierre MSC, science

Tony Burry ISB

Judy White External: NS Department of Environment & former Coordinator of ACAP

Cape Breton

2001/2002

Suzie Dech CAB, ACAP staff
Gary Lines MSC, Climate Change
Mike Milloy CAB, economics

Peter Eaton EPB, biological/natural sciences, departmental priorities

Marc Bernier ECB, chemical sciences and lab work

Lorrie Roberts External: NS Department of Environment and Labour & former Executive

Director of Bluenose ACAP

2002/2003

Suzie Dech CAB, ACAP staff
Steve Beauchamp MSC, science
Kay Kim EPB, monitoring
Ken Doe ECB, labs

Bob Christie External: Executive Director of PHEPP - did not submit a project application