#### LANDS AND ECONOMIC DEVELOPMENT

		EXPECTED	
PROJECT RECOMMENDATIONS	ACTION PLAN	COMPLETION DATE	PROGRAM RESPONSE
1. Revise the goals and objectives of PSAB to move beyond increasing the number and value of set-aside contracts in order to build upon the increasing success of Aboriginal firms in securing non-set-aside federal contracts	As part of the Aboriginal Economic Development Framework, PABP has made commitments to:  - Increase the number of set-asides by 50% over 5 years; and  - Launch dedicated procurement- readiness training sessions for Aboriginal businesses, PSAB coordinators and procurement officers.	Fiscal year Ongoing to 2014	Update/Rationale: As of 30/09/2010  In 2009: 97 set-aside contracts over \$25K were awarded to Aboriginal businesses. This is a decrease from 2008 (123), however we anticipate an increase in 2010, due to increased outreach activities.  Procurement Readiness Training for Aboriginal businesses, PSAB coordinators and procurement officers on target: 20 procurement training sessions delivered to date.  AES: Closed
2. Work towards having an Aboriginal Benefits Requirement (ABR) for procurements not covered by international trade agreements.	As part of the Aboriginal Economic Development Framework, PABP will undertake research new measures to increase federal Aboriginal procurement including ABR.	March, 2012	Status: Underway  Update/Rationale: As of 31/03/2012:  ABR model identified pertaining to new measures to increase federal Aboriginal procurement.  Logic model developed to create roadmap to implement different components for generating Aboriginal Benefits.  Research and analysis completed on

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PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
3. Develop and implement a Performance Measurement Strategy	Develop a Performance Measurement Strategy (PMStrat) with stakeholder	October 2009 for approval by the	different methods of leveraging Aboriginal benefits through federal procurement process.  Three pilot programs options developed. Prospects for implementation during 2012/2013 to be assessed.  AES: Closed. Research completed and steps taken to implement approaches involving ABR  Status: Underway (On target)
(PMStrat) that measures the effectiveness of PSAB and will be used as a basis for gathering PSAB intelligence.	involvement in line with the PMStrat for the Aboriginal Economic Development Framework	Chief Audit and Evaluation Executive and the Evaluation Performance Measurement Review Committee in December 2009.	Update/Rationale: As of 31/12/2012  Working group implemented to inform the development of the PM Strategy in support of Aboriginal Entrepreneurship Branch (AEB), programming inclusive of PSAB performance measurement  AES: Underway. PSAB to be integrated into Performance Measurement Strategy for Aboriginal Entrepreneurship.
<b>4.</b> Provide government and private sector with access to a list of prequalified Aboriginal suppliers.	As part of the Aboriginal Economic Development Framework, PABP has made commitments to:  - Develop an Aboriginal pre-qualified suppliers list that will be disseminated to government and private sector.	-Intra-departmental list by end of 09-10 fiscal year. - User-based list accessible by 2011	Status: Underway  Update/Rationale: As of 31/03/2012:  Completed revisions to the PSAB on-line

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PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
	- Pre-qualify 1000 Aboriginal businesses per year up to 2014.	fiscal year.	registration form housed within Industry Canada's Canadian Company Capabilities (CCC) database.
			Identified and finalized technical requirements for PSAB's online registration form for Aboriginal businesses.
			359 Aboriginal businesses have been registered to date. Of these, 213 were registered from October 1st onward.
			The Aboriginal Business Directory includes 1582 registered Aboriginal businesses. The registration process is ongoing.
			An Aboriginal business (Acosys) was hired to assist with the registration process.
			AES: Closed. Satisfactory progress being made. New discovery that the number of Aboriginal businesses that provide products and services required by the Federal government is lower than originally estimated.
5. Identify gaps in the capacity of Aboriginal firms to pursue business	A gap analysis in partnership with the Office of Small and Medium Sized	November, 2009	Status: Underway (on-going)
opportunities in a broad range of sectors and work with OGDs and other organizations to increase capacity(ies) in	Enterprises (OSME) office at PWGSC and the Sectoral Strategies Directorate will be conducted to identify Aboriginal		Update/Rationale: As of 30/09/2012
these areas.	businesses who have been awarded set- aside and/or incidental contracts and		Proposal review completed.

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PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
	their capacity to compete for <i>incidental</i> (non-set-asides) contracts in the future. The Implementation Secretariat of Treaties and Aboriginal Government will be consulted on this analysis.		8 Funding Agreements finalized with: Proteus, CCAB, ONLC, BMA, ICAB, NWAC, Electricity Sector Council, KKMKNO (signed by region), and World Indigenous DOT Net Inc. Pilot projects focus on networking opportunities, communication tools, assess Aboriginal capacity, training, data analysis and integrity, enhance business and financial literacy tools and skills, identify gaps and opportunities in major projects. On-going consultation and project work continues in collaboration with TAG.  AES: Closed. Agreements identified above demonstrate efforts to identify and address capacity gaps.
6. Increase awareness, support and take up for PSAB through, among other possible measures: conferences, trade shows, presentations.	As part of the Aboriginal Economic Development Framework, PABP has made commitments to:  - Increase liaison activities with federal departments and businesses on identified Aboriginal procurement opportunities.  - Identify upcoming events suitable for PSAB  - Conduct awareness and outreach activities in collaboration with third parties such as the Interpretation Bulletin and Coordinators' Conference (see recommendation 7).  - Engage provinces and territories on	- PSAB Coordinators' conference in Feb 2010 Ongoing participation in conferences and organization of awareness and outreach activities	Update/Rationale: As of 31/03/2011:  APBP hosted a national training session and exhibition in Winnipeg that had 150 participants including Aboriginal businesses, PSAB coordinators and Government procurement officers.  ILA signed with OSME for outreach to Aboriginal businesses which will assist in creating PSAB awareness. To date: 12 Outreach activities have been attended.  APBP hosted a roundtable discussion with various Aboriginal businesses and organisations and other government departments. The purpose was to

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PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION	PROGRAM RESPONSE
7. Clarify PSAB criteria for Aboriginal	Aboriginal procurement.  Interpretation Bulletin for Aboriginal	DATE  Interpretation	engage and develop an ongoing dialogue with our stakeholders in regards to future enhancement of the PSAB.  Working with provinces on extending PSAB to provincial procurement policies (AB, QC &BC)  Manitoba and Ontario have incorporated PSAB into their policy with guidance from APBP.  AES: Closed - Sufficient Progress.
content.	content and Interpretation bulletin for Mandatory Set-Aside to be prepared.	Bulletin for Aboriginal content complete. Mandatory set-aside bulletin to be completed by Sept 25, 2009	Update/Rationale: As of 31/03/2010  Interpretation Bulletin defining Aboriginal Content completed in January 2009. Interpretation Bulletin for Mandatory Set-Aside completed and posted online in April 2010.  AES: Closed – Fully Implemented
8. Perform an in-depth qualitative and quantitative review of PSAB in fiscal year 2014-2015 for past eight years of PSAB.  *Note 2: Due to the unavailability of a data collection system and raw data, TBS has approved the next evaluation for 2014 with the condition that a data collection system is in place collecting performance data in March, 2010.	Develop a proactive data collection/tracking system for the next evaluation that will give government a clear picture upon which to build future plans.	Data collection/tracking system: March 30, 2010 Summative evaluation to be initiated and completed in FY 2014-15	Status: Underway (on-going)  Update/Rationale: As of 30/09/2012  On-going dialogue with PWGSC to develop and modify a Memorandum of Understanding between AANDC and PWGSC to enhance data collection and reflect continued collaboration and implementation of the additional data collection for Aboriginal

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### **EVALUATION OF THE ABORIGINAL PROCUREMENT STRATEGY**

AEC APPROVAL DATE: 24/09/2009

PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
			procurement. PWGSC will provide AANDC with Aboriginal procurement results for federal departments.
			AES: Closed. Evaluation of PSAB included in Departmental Evaluation Plan.