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Aerial view of the 443 Maritime Helicopter Squadron, CFB Esquimalt. At the Victoria Airport, DCC managed the construction of the \$104-million, 20,000 m² helicopter hangar and headquarters.

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"James Paul brings considerable expertise in business and contract management and understands the importance of meeting the new and constantly evolving requirements of a Crown corporation," said Robert Presser, Chair of the DCC Board of Directors. "I am pleased that he has agreed to continue in this important role."

"I am honoured and privileged to be able to continue on in this important role and to be a part of DCC's future. It is a pleasure to work with the dedicated team at DCC each and every day. Together, we accomplish important and exciting work for our Client-Partners and the Government of Canada overall," Paul commented.

Mr. Paul was appointed to the position of President and Chief Executive Officer of DCC in September 2009. His career has spanned over 30 years and includes senior management roles in large Canadian technology firms. Mr. Paul has worked extensively on managing major infrastructure projects—from the proposal stage through to contract award and delivery—in particular, for critical infrastructure projects in the civilian, government and defence sectors. Prior to his appointment with DCC, he was president of a video networking company, as well as serving as Chair of the Canada Science and Technology Museum Corporation's Board of Trustees. An Ontario lawyer, he earned a law degree from the University of Ottawa after studying in the business program at Carleton University.

This re-appointment is for a term of five years effective September 8, 2014. To read the complete press release, click on this [link](#).

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Front entry of the 443 Maritime Helicopter Squadron facility. The three-level, six-storey building combines the new hangar and squadron headquarters. The hangar will be used to maintain the nine new Cyclone helicopters.

It's the first time the 443 Maritime Helicopter Squadron in Victoria has moved in 50 years – and Brian Fraser expects it will be a long time before it has to happen again with the completion of their new \$104-million facility this summer.

"It was substantially completed June 30 and DND personnel are gradually moving in," said Fraser, DCC's Major Project Leader for the build. "It's a big process."

"Big" is an appropriate word to describe anything related to the new hangar and squadron headquarters. The building is roughly 20,000 square meters, took 33 months to construct and is one of only a few DCC projects to break the \$100-million mark. While 443 Squadron is currently operating six Sea King helicopters, it is expected to receive nine Sikorsky Cyclone helicopters in 2015. This facility is designed specifically for the new helicopter that's to come.

"It's a much more modern facility with the proper overhead cranes and workshops that meet current occupational health and safety regulations," said Fraser. It is also designed to have a separate area for repair/care of the composite materials that the Cyclones' bodies are made of.

"In general, everybody's suitably impressed with, first—the size, and second—the functionality of the new building," said Fraser.

For the construction team, the key to success was being able to keep most of the members in place throughout the entire construction period. This



increased everyone's familiarity with the project and kept the timing on track. It's also made it particularly satisfying for their team to see the building completed.

While 443 Squadron is currently operating six Sea King helicopters, it is expected to receive nine Sikorsky Cyclone helicopters in 2015. This facility is designed especially for the new order that's to come.

"Three years is a long time to be assigned to any one project – it's certainly a rare occasion – so it feels really good to see it from start to finish," said Fraser.

The three-level, six-storey building will consolidate all operations and support functions into a single facility. DCC staff are continuing with final finishes and ironing out any required adjustments as the roughly 250 users move in.

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New Army Western HQ stands up to the elements while protecting environment



The new 3rd Canadian Division Headquarters at Edmonton Garrison. This 8,159-m² building is the consolidated headquarters for the 3rd Canadian Division Support Group, Joint Task Force West and 1 Area Support Group. It will also serve as a command centre for military operations in the event of a natural or man-made disaster.

The new 3rd Canadian Division Headquarters at Edmonton Garrison is a building designed to handle whatever Mother Nature throws at it, while also protecting the environment it was built to stand up to. As a post-disaster building, the new headquarters at CFB/ASU Edmonton has been built to withstand earthquakes and other natural emergencies, while also achieving a high rating for environmental sustainability.

"They're going to a beautiful new building that is designed to LEED Silver (standard)," said Skye Kaus, DCC Site Manager for the new headquarters for 3 Canadian Division Support Group, Joint Task Force West and 1 Area Support Group. "It's an extremely well-built building.... it's built to be operationally effective and environmentally friendly."

That means including lots of natural light and occupancy sensors to reduce energy use, procuring local materials, using a white membrane roof material that reflects sunlight, and installing only low water flow fixtures. A LEED consultant worked with the project team throughout the construction process. It's expected the building will exceed LEED Silver and may even be certified as LEED Gold standard.

It's a particular accomplishment because the singular structure is effectively three buildings in one. The finished 8,159-square-meter facility will be home to three divisions that are currently housed in different buildings set some distance apart. The idea of sharing space may have taken some time to get used to, but with the building officially open, Kaus says the new tenants are excited.



“Usually each group wants their own stand-alone building—but they all liked it once they saw the design and saw that it has three different colour schemes,” said Kaus. This, along with some architectural detail, gives the building the look of three different spaces, while offering an integrated workplace for enhanced collaboration between the users.

On August 12, 2014, James Paul, DCC President and CEO (centre) with Defence Minister Rob Nicholson (second from right) officially opened the new headquarters building for 3rd Canadian Division.

“It’s been a long time coming, especially for the users,” said Kaus, noting that some have been in an aging leased building that wasn’t on Edmonton Garrison. “They’re very excited to move in.”

The project was awarded in July 2011 and personnel were able to start the move in by mid-August.

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DCC played a number of important roles in an award-winning wastewater treatment project in Canada's North.

The CFS Alert Wastewater Terraces project recently won the [Engineering Award for Environmental Excellence](#) from the Northwest Territories and Nunavut Association of Professional Engineers and Geoscientists.



Source: Department of National Defence

The project, which began in 2010, involved constructing a terraced, overland flow system to treat wastewater at CFS Alert, Nunavut, which is the most northern, permanently inhabited location in the world. The system, which is also a demonstration project for other Arctic communities, discharges the treated water onto the land, such that a wetland has been created.

A team from DCC Trenton, Shilo and 1 Canadian Air Division in Winnipeg (Joel Fisher, Dan Heslinga, Cameron Chadwick, Dave Hunter and Shawn Helmerson) worked closely with the DND project manager and Royal Canadian Air Force Engineers in 1 Canadian Air Division to carry out this \$1-million project within the short northern construction season and within budget.

Team members provided a variety of services for the project—everything from setting up consultant contracts to representing the Client-Partner on site during construction.

DCC also procured materials and ensured they, and the necessary personnel, arrived in Alert by military transport flights from Trenton. After construction was completed, DCC facilitated the transport of time-sensitive water samples for environmental testing. Samples were also delivered to researchers at a college in southern Ontario who were studying the system, since it is the most northerly example of its type in the world.

Finally, DCC's experience in and knowledge of northern conditions as well as regular and open communications (and by having a DCC office co-located with the DND project group at 1 Canadian Air Division) helped ensure issues that arose were dealt with quickly—particularly getting the resources needed to carry out the work in a timely manner.

"DCC played a significant role at key times in this project," says DND Project Manager Wanda Deong. "Without the support of DCC as part of the team, and without the additional efforts made by DCC staff, this project could not have met its objectives."

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The National Procurement Institute's Achievement in Excellence in Procurement (AEP) award honours excellence in public procurement. DCC is just one of five Canadian organizations among the 2014 recipients—and the only federal one.

"DCC had been ISO 9000-certified, but it is very broad and does not address specifically procurement," says Mélanie Pouliot, Technical Specialist, Procurement, who, along with Coordinator, Contract Services, Agnieszka Sakanovic, spearheaded the cross-Canada effort to put together the AEP application. "We wanted to do something that would show our Client-Partners and industry that we follow best practices in procurement." Having seen a presentation on the AEP, the pair thought it was a good fit and prepared a business case for applying.

Organizations seeking to receive this designation are measured against criteria in the areas of innovation, ethics, training and development, quality control, productivity, e-procurement and leadership related to procurement. To be successful, applicants must achieve at least 100 on a rating of standardized criteria. That threshold indicates basic best practices are in place; anything above that shows increasing levels of excellence.

DCC had a strong showing on topics such as ethical best practices, professional development and leadership—for example, "being out there in the industry, to explain what we do, showing leadership on the owner's side," Sakanovic explains.

"We're working hard on e-procurement, and we're not there yet," Pouliot adds. "We hope to do better in that category next year." To maintain the designation, organizations must submit an update each year for evaluation.

"Receiving an award like this solidifies what we do," Sakanovic reflects. "As a professional, you always do your best, but you are always looking for how to make procurement better, more fair, more transparent. This award puts extra pep in our steps."

"This award is a significant achievement for us as it validates that we not only have strong quality systems in place (our past ISO certification), but we are also leaders in procurement in terms of our training and development, ethics and industry involvement," adds Mélinna Nycholat, Vice-President, Operations—Procurement. "I commend Mélanie and Agnieszka for all the hard work they put into this submission; it demonstrates tremendous commitment and pride in what they do. I'm very proud of our team of procurement professionals who are all extremely dedicated to meeting our clients' operational requirements and ensuring the integrity of the procurement process, often in very challenging situations. Bravo to all!"

Melinda Nycholat will have the honour of picking up the award for DCC at the annual conference of the Canadian Public Procurement Council in late October. The award



recipients will also be announced at the U.S. National Institute of Governmental Purchasing (NIGP) Forum in Philadelphia in the fall.

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