



National  
Defence

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nationale

# Security and Defence Forum

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University of British Columbia

University of Calgary

University of Manitoba

Wilfrid Laurier University

York University

Queen's University

Carleton University

McGill University and the

Université de Montréal

Université du Québec à Montréal

Université Laval

University of New Brunswick

Dalhousie University

Canada 

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# Introduction

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orld events continue to keep security and defence issues at the forefront of public consciousness, in an age where pockets of instability can move beyond borders to threaten entire regions. Amid this often-unpredictable landscape, the Canadian Forces find themselves in greater demand, both at home and abroad. They also face the task of transforming themselves to meet the challenges of the future.

Managing in this environment requires informed and ongoing discussion, debate and analysis. Through the financial support of the Department of National Defence, the Security and Defence Forum (SDF) makes independent and objective contributions to Canadians' understanding of these issues.

The SDF is a program of academic grants that benefits all Canadians. Comprised of 12 university-based Centres of Expertise and a Chair of Defence Management Studies, the SDF fosters a greater understanding of Canadian security and defence issues. This ensures Canada's academic community can contribute to public policy debates and inform Canadians about questions that affect us all. The centres also contribute to greater public engagement through interviews and briefings to the media, by speaking at community events and high schools and through informative web sites.

In addition, the SDF supports over 200 seminars and conferences annually as well as national and international academic co-operation, research grants and a full range of publications. It also fosters interest in security and defence-related issues among Canadian students through scholarships, internships and university courses at campuses across the country.

As this year's *Annual Report* demonstrates, the funding provided through the Security and Defence Forum continues to spark significant amounts of research, programs of study and outreach. We anticipate a busy year ahead and are certain that the SDF will continue promoting discourse and study in the security and defence issues affecting Canada.

# The Security and Defence Forum

The Security and Defence Forum was set up by the federal government in 1967 to strengthen Canadian expertise and interest in national security issues. Now in its 36th year, this Department of National Defence grant program supports 12 university-based Centres of Expertise, an academic Chair of Defence Management Studies, fellowships, scholarships, internships and special projects.

The Department's Directorate of Public Policy manages the program, based on the advice and recommendations of an independent Selection Committee appointed by the Minister of National Defence.

## *The Forum's Selection Committee*

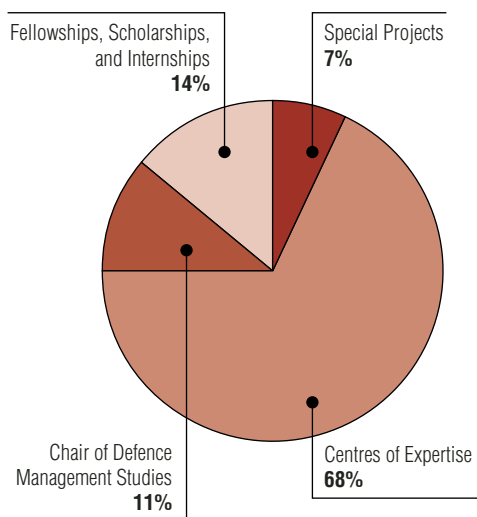
The 10-member Selection Committee meets at least once a year. Together, they review the budgets and annual reports of the academic centres, and assess and select academic award recipients. Every five years, the committee reviews submissions for centre and Chair funding and recommends those that should be supported in the next funding cycle. The fellowships, scholarships and internships are administered by the Association of Universities and Colleges of Canada on behalf of the Department.

The Selection Committee's members are drawn from Canadian academia and the defence community. The chair of the committee, who serves for a three-year term, is a person with notable expertise in the security and defence field. The current chair is Dr. James Bayer, Dean of the Peace and Conflict Studies Division at Royal Roads University in Victoria, British Columbia.

At the committee's two-day meeting in April 2002, members selected winners and alternates for 21 fellowships, scholarships and internships totaling \$316,000. They also reviewed the annual reports from the Centres of Expertise and provided their views and advice on various aspects of the program.

The Treasury Board approves funds for the SDF program in five-year cycles. A new funding cycle began last year, with an annual budget of \$2 million.

### SDF Expenditures for 2002-2003



### *Accounting for Results – A New Reporting Framework*

This was the first full year that centres reported using the new results-based management and accountability framework. This format allows centres to highlight their activities across a range of categories, including outreach, course content and research projects. Taken together, these indicators not only help us assess value for money, they provide a more complete picture of the many activities taking place across the SDF community.

## 2002–2003 Grants

### Centres of Expertise

University of British Columbia, Vancouver, <i>Centre of International Relations</i>	\$120,000
University of Calgary, Calgary, <i>Centre for Military and Strategic Studies</i>	\$120,000
University of Manitoba, Winnipeg, <i>Centre for Defence and Security Studies</i>	\$100,000
Wilfrid Laurier University, Waterloo, <i>Laurier Centre for Military Strategic and Disarmament Studies</i>	\$95,000
York University, Toronto, <i>Centre for International and Security Studies</i>	\$120,000
Queen's University, Kingston, <i>Centre for International Relations</i>	\$90,000
Carleton University, Ottawa, <i>Centre for Security and Defence Studies</i>	\$120,000
McGill University and the Université de Montréal, Montreal, <i>Research Group in International Security</i>	\$100,000
Université du Québec à Montréal, Montreal, <i>Centre d'études des politiques étrangères et de sécurité</i> ( <i>Centre for the Study of Foreign Policies and Security</i> )	\$120,000
Université Laval, Québec, <i>Institut québécois des hautes études internationales</i> ( <i>Quebec Institute for Advanced International Studies</i> )	\$95,000
University of New Brunswick, Fredericton, <i>Military and Strategic Studies Program</i>	\$55,000
Dalhousie University, Halifax, <i>Centre for Foreign Policy Studies</i>	\$120,000

### Chair of Defence Management Studies

Queen's University, Kingston, <i>School of Policy Studies</i>	\$200,000
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# Academic Contributions

**T**he Security and Defence Forum's main objective is to assist the Canadian academic community in maintaining and developing its ability to contribute to public policy dialogue and education on defence and security issues. As part of the SDF, 12 Centres of Expertise receive grants ranging from \$55,000 to \$120,000 annually to help them pursue research, teaching and public outreach. A Chair of Defence Management Studies is also funded at \$200,000 to help promote study in this critical area.

## Peacekeeping Journal

*Le Maintien de la paix* is produced by the Peace and International Security Research Program at Laval University. Published six times per year, *Le Maintien de la paix* focuses on NATO and other regional organizations' roles in peacekeeping and peacemaking.

Since last year, the number of graduate students at SDF centres has increased by over 40 percent, with enrolment reaching close to 300 students. In all, 130 faculty members – both core and adjunct professors – work with 138 research associates and 38 staff in centres across Canada.

The quality and quantity of research dealing with security and defence

has also increased, totalling close to 600 peer-reviewed journal, academic press and other publications. Reflecting the high quality of both research and staff, members of SDF centres attracted more than 170 research grants totalling close to \$10 million to pursue further work on security and defence.

## Balance of Power

A conference entitled *Balance of Power Theory Revisited* was co-hosted by McGill University's Research Group in International Relations and the Naval Postgraduate School in Monterey, California. The event featured some of the top names in the field of international relations and was considered a resounding success by all involved. An edited volume will be published this year.

Last year, centres sponsored over 200 seminars, workshops and conferences. These events attracted some 10,000 participants from all sectors of society, including media, the private sector, government, students, academics and members of the Canadian Forces.

Regional, national and international cooperation is also a unique feature of the centres' work. Indeed, centres reported almost 250 cooperative partnerships, involving more than 1,500 researchers in almost 200 institutions.

### ***Chair of Defence Management Studies***

The Chair of Defence Management Studies is held by Professor Douglas Bland, who is located at Queen's University. Dr. Bland is assisted in his work by nine research associates, two sessional lecturers and a post-doctoral fellow. In addition to offering courses in defence and the armed forces, the Chair published two academic papers and co-sponsored a Light Armored Vehicle Research Workshop, a conference on the U.S. Northern Command and the 2002 Inter-University Seminar Canada Conference. Over the coming year, the Chair will publish a textbook on Canadian military management and will begin a research project on peacekeeping deployment decision-making in the Canadian Forces in partnership with Laval University.

### **Ballistic Missile Defence**

Dr. James Fergusson, research fellow with the University of Manitoba's Centre for Defence and Security Studies, presented a paper on *Canada and Ballistic Missile Defence* at the U.S. Department of State and the Central Intelligence Agency in Washington, D.C. The paper was given as part of a conference on *NATO and Missile Defense in the Post-9/11 Environment*.

### **Transatlantic Security Conference**

This year, the annual spring conference at the Queen's University Centre for International Relations focused on transatlantic security. Entitled *Give Peace a Chance? Implications of a Decade of Western Conflict Management in Bosnia from 1992-2002*, the conference brought together several leading experts on international conflict management. The findings of the conference are to be published in a volume called *Giving Peace a Chance*.

### **Canadian Forces and Interoperability**

The Centre for Foreign Policy Studies at Dalhousie University launched a new series of publications that features an exploratory article on a topical issue, followed by opinions and perspectives from noted experts in the field. The aim of the series is to encourage a direct exchange of views, positions and opinions regarding current issues. February 2003 saw the publication of *The Canadian Forces and Interoperability: Panacea or Perdition?*

# Student Interest and Activities

**B**ecause today's young people are tomorrow's leaders, another of the SDF's goals is to stimulate a healthy interest in security and defence issues among Canadian students. This is accomplished primarily through scholarships and fellowships and by supporting university courses offered through SDF centres.



Interesting discussions were held during the Atlantic Council of Canada's 2002 spring conference on *Canada in the Dangerous World of Asymmetric Warfare*, which received Special Project funding.

Courtesy: Atlantic Council of Canada

Well over 200 courses related to security and defence were offered at universities across Canada that host an SDF Centre of Expertise. More than half of those courses functioned at full capacity, reflecting the increased interest among students in pursuing studies in this field.

## Hiring Students

The Centre for Foreign Policy and Security Studies at UQAM hired teams of research assistants to work on a variety of projects in conjunction with a Quebec fund for research on society and culture. They are currently working on a compilation of dictionaries on international relations, security and defence strategy.

## Model NATO

This year, the University of British Columbia's International Relations Student Association sent a delegation to the model NATO conference in Washington, D.C. Their delegation represented the foreign policy of the United States and won the top delegation award for the fourth consecutive year.

Equally, the SDF program recognizes the importance of supporting student research and conferences. Faculty members from Centres of Expertise also supervise students conducting thesis-related research and those presenting papers at conferences. In 2002-2003, dissertations and theses numbered close to 120 with 64 percent of graduate students going on to pursue further graduate work or employment in related fields. Several centres also took part in model NATO exercises and helped students organize conferences relating to various aspects of security and defence.

### Exercise Staunch Gladiator

The Military and Strategic Studies Program at the University of New Brunswick maintains a close relationship with nearby Canadian Forces Base Gagetown. This partnership allowed the university's undergraduate and graduate students to participate in *Exercise Staunch Gladiator*, the annual firepower demonstration put on for the Canadian Forces College at the base in Gagetown.

### World Issues Conference

Carleton University's Centre for Security and Defence Studies organized a World Issues Conference for high school students in the Ottawa-Carleton region, attracting over 600 participants. For the second time, a French language World Issues Conference was also held, drawing over 450 students from the Ottawa area.

### Courses across Canada

The diversity of courses available at SDF centres is large and growing. A sampling of offerings from across the community include *International Mass Violence and its Control*, *Intelligence in War and Diplomacy Since 1945*, *Espionage and the State*, *Canada's International Security Policy*, *Conflict Analysis and Management* to *Contrôle des armements*. These courses are offered at both the undergraduate and graduate levels.

# SDF Awards

**A**nother way the SDF program develops high quality talent in the field is by awarding fellowships, scholarships and internships to university students and post-doctoral fellows. The independent SDF Selection Committee, composed of academics and members of the defence community, determines scholarship winners.

Although the number of scholarships awarded varies from year to year based on the number and quality of applicants, in general, the SDF awards one R.B. Byers postdoctoral fellowship (\$27,000), one Ronald Baker doctoral scholarship (\$17,000), eight PhD scholarships (\$16,000), eight Master's scholarships (\$8,000) and four internships (\$24,000). After comparing the SDF postdoctoral award to similar scholarships available in Canada, the Selection Committee recommended that the R.B. Byers postdoctoral fellowship be increased to \$35,000 starting in 2003-2004.

## *Expanding the Scope of Knowledge*

Research topics funded by last year's scholarships were varied and touched on many of the issues currently facing Defence. From *Policy, Training and Performance of Canada's Peacekeepers* to *Private Security Regulations* to *Civil-Military Co-operation*, Canadian students are making valuable contributions to Canada's knowledge base.

Funding for internships is also available for students with Master's degrees who are interested in working in security and defence-related organizations. Last year, two candidates were awarded 12-month internships — at the Conference of Defence Associations in Ottawa and General Motors Defence in London, Ontario.

# Public Awareness

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s world events continue to capture Canadians' interest in security and defence, the SDF program is well-positioned to increase public awareness of these issues. Last year, SDF centres hosted or participated in a variety of public education events, from high school assemblies to televised interviews. Nearly all centres used part of their SDF funding to support speakers' series and maintain or improve their web sites. Indicators used to assess increases in public awareness include web site use, media interview frequency and outreach activity rates. Through these vehicles, it is clear that Canadian academics are reaching out to citizens and encouraging debate on important issues.



Deputy Minister Margaret Bloodworth with Martin Rudner of the Canadian Association for Security and Intelligence Studies at their September conference in Ottawa.

## *Security and Defence in the Media*

SDF faculty are maintaining their prominence in the media, building on the increased interest that followed September 11, 2001. This year, faculty published 120 opinion pieces in daily newspapers across Canada, four times the rate of last year, and a dozen articles appeared in general interest magazines. Academics also participated in more than 1,200 media interviews.

## **Stability Pact Project**

The Stability Pact Project is a publicly accessible web-based resource, made possible through the research conducted by graduate students and staff at York University's Centre for International and Security Studies. While the project's core infrastructure is funded by the SDF, Norwegian and NATO sources also contribute funds.

## *Reaching out to Communities*

SDF Centres of Expertise continue to be a valuable resource for community groups, high schools and non-governmental organizations looking for informed and thoughtful commentary on national and international defence issues. Overall, the centres received more than 260 requests during the year and they initiated close to 120 different outreach events across the country.

### **Canadian Battle of Normandy Foundation**

The Laurier Centre for Military Strategic and Disarmament Studies provides administrative and professional support to the Canadian Battle of Normandy Foundation (CBNF). Last year, the centre was responsible for the context, design, and development of a new CBNF battlefield viewing area at St. Lambert-sur-Dives in Normandy, France.

Together in 2002-2003, SDF centres organized or hosted nearly 200 seminars, conferences and workshops on security and defence. These varied events brought together academics, students, media, non-governmental organizations, members of the military, veterans, government and private sector representatives, and served to increase interest in these issues among Canadians.

## *Connecting through the Internet*

The Centres of Expertise maintain web sites as sources of public information, events, research and general information about their programs. We have seen the popularity of these web sites continue to expand, with a 23 percent increase in total hits and an over 500 percent increase in the number of documents downloaded.

### **Talking to the Media**

As debate over the US-led war in Iraq heated up, the media turned to SDF experts for different perspectives on this issue. Interview topics ranged from the *role of Canada in the event of a US-led attack on Iraq* to *la crise de l'OTAN* to *Iraq's history and weapons*.

### **E-Learning**

The Centre for Military and Strategic Studies at the University of Calgary expanded its already popular web site this year. Attracting nearly two million hits annually, the site now offers curriculum resources for teachers and students through collaboration with the local school board.

# Special Projects

**I**n 2002-2003, the SDF Special Projects fund continued to support a wide range of initiatives

across the country. This fund provides modest grants for projects that enhance public awareness of security and defence issues among Canadians.

Of the 32 special project applications received over the past year, 24 received funding. In total, almost \$133,000 was awarded in amounts ranging from \$1,500 to \$10,450. Seventeen different organizations or university-based groups benefited from these funds, including the Atlantic Council of Canada, the Forum for Young Canadians, the Canadian Association for Security and Intelligence Studies, the Society for Military and Strategic Studies and the Inuit Circumpolar Conference.

Projects focused on a wide variety of subjects under the security and defence umbrella: from asymmetric warfare to intelligence and counter-terrorism; weapons of mass destruction to use of force legalities; and military family life to Arctic security.



Assistant professor Marie-Joëlle Zahar (U of M) on SDF visit to the Balkans.

## *SDF 2002-2003 Committee Meeting*

On 26 April 2002, the SDF Business Committee, comprised of the SDF centre directors and the Chair of Defence Management Studies, held its annual meeting in Ottawa. After discussing the new results-based-management reporting framework, the committee was given an update of Canadian Forces operations in Bosnia and Afghanistan. Following that, Ms. Margaret Purdy, Associate Deputy Minister of National Defence, spoke on critical infrastructure protection

### Special Projects in Brief: 2002-2003

- 35 special project requests received
- 32 applications fully reviewed
- 24 applications approved for a total of \$132,703 granted

Special projects are evaluated by officials in the Department who are most concerned with the projects' subject matter. Final decisions on special project funding are made by the Director General Policy Coordination.

and emergency preparedness, while Dr. Kenneth Calder, Assistant Deputy Minister (Policy), and Lieutenant-General George Macdonald, Vice-Chief of the Defence Staff, provided briefings on selected policy and program issues. The day provided an excellent opportunity for officials and academics to exchange views on important topics.

### *Field Excursion to the Balkans*

In June 2002, 15 representatives from the Security and Defence Forum and two departmental officials participated in a successful field excursion to the Balkans. The visit highlighted important aspects of the international community's efforts to bring peace and stability to the region. It also provided insight into Canada's important contribution to confronting some of the challenges affecting the region's post-conflict recovery efforts.

During their 10-day visit, delegates toured the Canadian Area of Responsibility in northern Bosnia with elements of the Canadian battle group. This provided an opportunity to observe the contingent's role and operations in the region. At the different stages of the tour, members of the Canadian Forces and Canadian diplomats briefed the group, as did several high-ranking officials from international bodies active in the region, such as the United Nations, the NATO Stabilization Force, and the Organization for Security and Co-operation in Europe. The trip included visits to Croatia, Bosnia and Herzegovina and the Federal Republic of Yugoslavia.

# The Year Ahead

## *Field Trip to NATO*

The 2003-2004 program year has already started off well. In June, 12 representatives from



Participants and organizers of the 2003 SDF trip to NATO see an AWACS aircraft up close during their visit to Geilenkirchen Air Base in Germany.

SDF centres participated in a five-day NATO briefing tour. The tour allowed participants to further their understanding of Canada's role in Europe's evolving security framework. In addition to briefings by officials at NATO Headquarters, Supreme Headquarters Allied Powers Europe and the Canadian Delegation to NATO and Mission to the European Union, delegates familiarized themselves with NATO's Airborne Early Warning Force at Geilenkirchen Air Base, Germany. They also visited two landmarks from the First World War, the Canadian National Memorial at Vimy Ridge and the Newfoundland Memorial at Beaumont Hamel, France. We are grateful for the financial and logistical support provided by the Canada Information Office at NATO and the Canadian Delegation to NATO.

## *SDF Conference Fund*

In 2003, the SDF Selection Committee recommended that an additional \$10,000 in reimbursements be made available to each Centre of Expertise for participation in international conferences. The aim of this fund, which is directed at senior post-graduate students and junior faculty, is to increase the presence of Canadian academics among their peers in other countries. The results of this pilot project will be reported next year.

# For Further Information

The web site of the Security and Defence Forum ([http://www.forces.gc.ca/admpol/eng/academic/sdf\\_e.htm](http://www.forces.gc.ca/admpol/eng/academic/sdf_e.htm)) includes information on:

- the internship, MA scholarship, PhD scholarship and postdoctoral fellowship programs, the Dr. Ronald Baker Doctoral Scholarship and the R.B. Byers Postdoctoral Scholarship (CLICK: SDF Awards Notices and Application Forms). For application forms, see the web page for each program;
- the Forum's latest *Annual Reports* (CLICK: SDF Annual Reports);
- the application form for special project grants (CLICK: SDF and Special Projects Application Form);
- the Chair of Defence Management Studies (CLICK: Chair of Defence Management Studies); and
- links to the web sites of each of the 12 Centres of Expertise, the Chair of Defence Management Studies, and the Royal Military College of Canada (CLICK: Links to the SDF Community). Most of the sites offer information on programs, faculty members and publications.

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