



SUBSECTION VI - PERSONNEL RELATIONS

Employer Attitudes:

Throughout the sessions in the Province of Quebec, there has been evidence of a notable degree of cooperation on the part of employers to help in the rehabilitation of veterans. This is applicable to all employers, both large and small. It is obvious that the employer has realized his obligation to the ex-employee under the provisions of the Reinstatement in Civil Employment Act, and of P.C. 77. However, there has been considerable evidence to show that the employer, particularly the large corporation, has gone beyond the obligations imposed by law. Much was said of the effort on the part of such companies where there existed a well organized personnel department to maintain touch with their employees in the services, and to prepare places for them on the basis of their past employment, together with their service experience either through direct contact or through the medium of some local organization.

With regard to the small employer, there was little evidence to show that this contact had been maintained with employees during their period of service. Nevertheless, certain inferences were made to show, particularly where there were only one or two employees, that this touch had not been lost. No evidence was received that would show that the ex-service man had been denied his right to reinstatement, nor were there any complaints to that effect.

Employment of New Men:

The majority of large employers throughout the province, have stated a policy of veterans' preference subject however to the first problem at hand that of



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100



1 completing the reinstatement of their own personnel. In
2 many cases it has been found that successive holders of
3 the same job have entered the services and this has
4 given rise to considerable difficulty. It is admitted
5 that there is no problem in carrying out the letter of
6 the law, but there arises considerable difficulty some-
7 times in carrying out the spirit of the law. Conse-
8 quently most employers who are not in the process of ex-
9 pansion have stated their unwillingness to formulate any
10 policy concerning the employment of veterans until their
11 program of reinstatement has been completed, beyond the
12 statement that they will give veterans preference. The
13 representatives of two companies that are presently re-
14 cruiting manpower did say however that they would not
15 hire a non-service man unless he were the only qualified
16 person available. (Canadair and Anglin Norcross).

17 It was further evident that although employers
18 were disposed to give the veteran preference for the
19 most part, yet the veteran would have to measure up to
20 the skill and knowledge expected of any other employe,
21 civilian or veteran. (e.g. Baribeau, K73-A17).

22 The small employer during the course of the hear-
23 ings, has generally stated that he will give veterans
24 preference. However, there has been an inference on
25 several occasions that this will be followed only pro-
26 vided all else is equal. There was one report of
27 hesitation on the part of some employers to take on
28 veterans when they had vacancies because, as suggested
29 by M. Lucien Do. on, President des Employes des
30 Magasins de Quebec (K78 - A33):

31 "Pour le moment la mentalite des employeurs est
32 a l'effet qu'ils aimeraient autant un autre employe
33 qu'un Veteran, parce que les veterans depuis quatre
34 oucinq ans ont menu une vie mouvementee, differente



1
 2
 3
 4
 5
 6
 7
 8
 9
 10
 11
 12
 13
 14
 15
 16
 17
 18
 19
 20
 21
 22
 23
 24
 25
 26
 27
 28
 29
 30
 31
 32
 33
 34
 35
 36
 37
 38
 39
 40
 41
 42
 43
 44
 45
 46
 47
 48
 49
 50
 51
 52
 53
 54
 55
 56
 57
 58
 59
 60
 61
 62
 63
 64
 65
 66
 67
 68
 69
 70
 71
 72
 73
 74
 75
 76
 77
 78
 79
 80
 81
 82
 83
 84
 85
 86
 87
 88
 89
 90
 91
 92
 93
 94
 95
 96
 97
 98
 99
 100



1 des emplois qui les attendent et ils ont peur
2 qu'ils prennent un certain temps à s'adapter."

3 This attitude however was not at all general, and
4 appeared to be confined to the Quebec area.

5 There were finally one or two cases of absolute in-
6 difference, but it cannot be said that at any time did
7 the Commission discover evidence to show any animosity on
8 the part of any employer towards the veteran.

9 It is generally admitted by all employers that the
10 average returned man, particularly those that have pass-
11 ed through the hands of D.V.A. counsellors, is a con-
12 scientious workman who is anxious to get back to a nor-
13 mal state of life as soon as possible. There was some
14 evidence that:

- 15 (i) The veteran is inclined to loaf
- 16 (ii) He is hard to handle.
- 17 (iii) He is a little slow and not conscious of the
18 civilian requirements of speed combined with
19 efficiency. (See K71 - 010 and 021).

20 These are isolated cases however and it appeared
21 in the consensus of opinion of the majority of the wit-
22 nesses examined that the percentage of such objectionable
23 personnel is lower than among an equivalent number of
24 civilian employees.

25 It was put forth by one employer that the service
26 generally broadened and improved a man. This seems to
27 have been widely experienced considering the amount of
28 upgrading that has been done on the basis of general ex-
29 perience rather than because of newly acquired skills.
30 It was admitted that a poor employee before entering
the services did not necessarily improve but nowhere
was it suggested that a good employee deteriorated be-
cause of military service.

Attitude of Employers to Veteran Training Programs.

According to all the evidence received, employers



10
20
30
40
50
60
70
80
90
100
110
120
130
140
150
160
170
180
190
200
210
220
230
240
250
260
270
280
290
300
310
320
330
340
350
360
370
380
390
400
410
420
430
440
450
460
470
480
490
500
510
520
530
540
550
560
570
580
590
600
610
620
630
640
650
660
670
680
690
700
710
720
730
740
750
760
770
780
790
800
810
820
830
840
850
860
870
880
890
900
910
920
930
940
950
960
970
980
990
1000

1000
900
800
700
600
500
400
300
200
100
0



1 are cooperating with veteran training schemes. The small
2 employer and the lower paid industries are accepting
3 large numbers of "on the job" trainees and in some cases
4 in excess of their operating requirements. In the high-
5 er paid industries where the base rate for unskilled
6 labour is greater than the amount of scheduled benefits,
7 the plan is not being adopted. Instead the trainee is
8 being hired as a helper and is placed where possible
9 with the trades group of his choice and is paid the
10 current rate for the job.

11 Attitudes of Veterans

12 The Commission invited two groups to give evidence
13 at its sittings. The first group were trainees on the
14 job who were asked to report on their progress and to
15 comment on the operation of the plan. All of this
16 group stated that in general they were satisfied. It
17 is to be noted that the complaints that were heard
18 dealt with incidentals rather than with generalities,
19 such as the length of the courses and delay in the com-
20 pletion of the contracts. To such complaints as dealt
21 with the length of the courses, it was answered by
22 O.V.T. representatives that if it was thought at any
23 time by the employer that the trainee had attained a
24 sufficient degree of proficiency, the contract would
25 be amended accordingly. It is to be recommended that
26 this point be clearly understood by all employers at
27 the outset of the course.

28 The second group coming before the Commission
29 were called because of a specific complaint. Those
30 that appeared before the Commission stated their cases
and after being answered, expressed their thanks and
went away satisfied. Four other veterans appeared
before the Commission without invitation, two with
complaints and two others asking for information.



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31



1 After being heard, each one stated that he was satis-
2 fied with the information given him. From the fore-
3 going, it appears that conclusions regarding veteran
4 attitudes can only be drawn from inference and not from
5 direct evidence.

6 The morale of the reinstated veteran was generally
7 admitted to be excellent. Whatever few complaints vet-
8 erans had made to employers appeared to come under the
9 following headings:

- 10 a) Salaries lower than expected.
- 11 b) Expected upgrading not forthcoming.
- 12 c) Lack of opportunity to practice newly ac-
13 quired skills.

14 The attitude of new employees, that is, those who
15 either never had a job before or never worked for their
16 present employer has generally been found satisfactory,
17 even though there has been a large turnover within this
18 group. In all classes of ex-service employees there
19 appears to be a desire for stability and security, that
20 results in their being steady and conscientious workers.

21 Attitude of Co-workers

22 During the course of all its sessions, the Com-
23 mission did not find other than very few isolated cases
24 of friction between civilians and ex-service men. One
25 case was reported of a foreman who would not teach be-
26 cause he feared being replaced by a veteran once the
27 latter had acquired a sufficient degree of skill. Two
28 cases have been reported of some struggle between
29 unions and employers on the basis of seniority rights.
30 It was reported too that unions have complained that
veterans have been advised at the discharge centres to
disregard their existence and that in one mill where
there existed a collective bargaining agreement veter-
ans have been taking their complaints to the Legion



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1 rather than to the union representatives. The basis of
2 the last two complaints is a matter of policy that may
3 or may not have existence but should not continue to
4 exist, as emphasized in specific recommendations which
5 have heretofore been made by this Commission.

6 Two employers during the course of the Sherbrooke
7 sessions reported that civilians apprentices had com-
8 plained about the higher rates of pay paid to veteran
9 apprentices. This, however, results from boasting by
10 veterans and in one case it was so bad that a veteran
11 trainee had to be dismissed. Such situations are rare
12 and may be easily cleared up by management explaining
13 the workings of this system to the balance of the em-
14 ployees,

15 In general the attitude of organized labour to
16 the veteran is very favourable considering the con-
17 sessions made to him by the unions and also consider-
18 ing that cases have been reported where privileges were
19 obtained for the veteran by union representatives and
20 not by the veteran himself.

21 Turnover:

22 The problem of turnover among veterans has been
23 so far in direct ratio with the general turnover among
24 all classes of manpower. In the last two years there
25 has been a general curtailment among the war industries
26 which has not been compensated by an increase of em-
27 ployment in civil production. This has resulted in a
28 scarcity of jobs which has affected the veteran who
29 had no reinstatement rights and was directed in many
30 instances to war industries where the majority of
openings were available as well as the veteran who
waived his rights to reinstatement and went into indus-
try attracted by the higher level of wages. Both of
these groups are faced with the same problem of employ-

ed

s

uld



The page contains extremely faint and illegible text, likely bleed-through from the reverse side of the document. The text is scattered across the page and is not readable.



1 ment as the civilian worker and in their case the first
2 consideration is to be given to locating employment.
3 Reference is made to the final paragraph of Section III
4 of the Third Report, which includes the following quo-
5 tation from the Second Report:

6 "While the Commission has no direct concern with
7 the displaced civilian workers, it believes never-
8 theless that their situation has a direct bearing
9 on that of the veterans, since the welfare of the
10 veteran depends of necessity on the welfare of the
11 community of which such civilians are a part."

12 Apart from the foregoing, there is to be considered
13 the question of turnover among reinstated veterans which
14 according to the evidence received at the sessions in
15 Montreal, Quebec and the Eastern Townships, is higher
16 among the industries where the general level of wages
17 is elevated. A relatively high percentage of turnover
18 has been reported by the oil companies, the tobacco
19 industry, the pulp and paper industry, several foundries
20 and a few textile mills. In one case, reported at the
21 Quebec sessions there had been a large turnover in wood
22 handling operations, probably the most arduous opera-
23 tion in that particular industry. The foundries ex-
24 plained that turnover probably results from dirt, heat
25 and general discomfort. One textile manufacturer re-
26 ported approximately 40 per cent of separations among
27 veterans for which the reason given was that the employ-
28 ees' health was being affected. Although it was admit-
29 ted that the operations were exceptionally dirty and could
30 affect a man's health, general discomfort was probably
the real cause. There was further evidence that the
majority of these separations were among new employees
rather than among reinstated personnel and there has
been no evidence that a follow up was made after these



Vertical text or markings along the right edge of the page, possibly a page number or reference code.

Vertical text or markings along the far right edge of the page, possibly a page number or reference code.



1 separations occurred.

2 It was of interest to note that one oil company
3 complained that after reinstating several ex-service men
4 by displacing existing civilian employees and then train-
5 ing them over a period of four or five months, several
6 of the reinstated personnel then left to take advantage
7 of educational facilities.

8 Against the foregoing, throughout all the sessions
9 in the province of Quebec the number of separations re-
10 ported by the small employer where there was a personal
11 contact between employer and employee were relatively
12 few. From this evidence the major inference to be drawn
13 is that most of these separations are due to veterans
14 seeking jobs in the highest wage levels without inquir-
15 ing into the reasons for the existence of these higher
16 wages, namely dust, dirt, noise and difficult working
17 conditions. From the fact that the majority of the
18 separations occurred among new employees rather than
19 among reinstated personnel, it may be inferred that:

20 (i) Many separations are caused by the desire for
21 self-improvement, the veteran not wishing to diminish
22 his credits, accepts the first available opening while
23 waiting for training or for a more suitable and advan-
24 tageous occupation.

25 (ii) That the health and stamina of the returned man
26 does not always permit him to resume his pre-war occu-
27 pation.

28 (iii) That were training facilities immediately avail-
29 able, a certain percentage of these separations could
30 be avoided.

(iv) That a small percentage of the returned men are
unsettled.

It is to be always borne in mind that a number
of separations are due to purely personal reasons and



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100

[The main body of the page contains extremely faint and illegible text, likely bleed-through from the reverse side of the document. The text is too light to be transcribed accurately.]



1 cannot be made a subject of study in a report of this
2 nature.

3 RECOMMENDATION NO-105

4 Employer Relations and Counselling

5 The Commission recommends:

6 (a) that the veteran possess a thorough knowledge
7 of the working conditions surrounding any position which
8 he accepts.

9 (b) that facilities for training be increased in
10 order to out down delay to a minimum.

11 (c) that a veteran be encouraged to maintain close
12 personal contact with his employer or his representative
13 and to discuss personal problems so that questions of
14 dissatisfaction can be settled.

15
16 RECOMMENDATION NO-106

17 Extension of Benefit Period

18 The Commission recommends:

19 That where a veteran apprentice awaiting training
20 when such is not available, is receiving Benefit No.1
21 pending training, the term during which he is eligible
22 to receive Benefit No.1 be increased by such time as
23 he is awaiting training.

24
25 RECOMMENDATION NO-107

26 Extension of Trainee Supervision

27 The Commission recommends:

28 Where a veteran is placed for trades training
29 by D.V.A. and is paid as an ordinary employee and is
30 not in receipt of any allowance under the provisions
of P.O. 8496 (1948) for "on the job" trainees, such
trainees should receive the same supervision by C.V.T.
representatives as any "on the job" trainees.



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40

123 (4567)



SUBSECTION VII - FURTHER POSSIBLE ECONOMIC
ACTIVITIES

1
2
3 1. Sherbrooke Regional Plan

4 During its sessions at the City of Sherbrooke, the
5 Commission was presented with a plan prepared by the
6 Post-war Planning Committee of the Sherbrooke Chamber of
7 Commerce, affecting the entire area of which Sherbrooke
8 is the economic centre. A copy of the document in which
9 this plan is set forth is filed as Exhibit 105 (copies
10 attached hereto as Appendix I). It will be noted that
11 particular stress is laid on agriculture and reforesta-
12 tion, both of these being callings into which witnesses
13 had told the Commission in its previous sessions that
14 veterans might be directed. Further, special manuals
15 for the use of members of the Armed Forces had been pre-
16 pared by the Canadian Legion Educational Services. The
17 witnesses heard at Sherbrooke considered that the nor-
18 mal increase of industry there expected would ensure
19 the absorption of most veterans from that area but that
20 the projects suggested by the Post-War Planning Commit-
21 tee would enable a larger number of veterans to be
22 absorbed and contribute to the economic growth which
23 the Commission has stated more than once is essential,
24 if all veterans are to be absorbed without displacing
25 an undue number of other persons.

26
27 2. Forest Industry

28 The forests of Quebec have always provided an
29 important part of the revenue of the province, and there
30 is every indication that they will hold an even more
important place in the future. Naturally problems and
hopes for the future of this industry formed an import-
ant part of the evidence received. Reference is made
in Section VIII to some of this evidence, incorporating



1
 2
 3
 4
 5
 6
 7
 8
 9
 10
 11
 12
 13
 14
 15
 16
 17
 18
 19
 20
 21
 22
 23
 24
 25
 26
 27
 28
 29
 30
 31
 32
 33
 34
 35
 36
 37
 38
 39
 40



1 specific suggestions. Reference is hereunder made to
2 the general situation in the province of Quebec. The
3 pulp and paper mills and lumber mills provide steady
4 employment for many thousands of workers, and the evi-
5 dence is that not only have many veterans been reinstated
6 in their former employment in this industry, but that
7 there have been many veterans placed in employment who
8 are newcomers.

9 The woods operations are of course the indispen-
10 sable part of this industry upon the success of which
11 depends the operation and production of the mills and
12 the employment of their workers. It is here that there
13 is cause for some alarm. Throughout the period during
14 which the Commission sat there were advertisements
15 appearing in the press calling for upwards of 15,000
16 men to work in the forests. These men were not forth-
17 coming. Many who did respond did not stay. As a re-
18 sult the supply of pulp and lumber is less than planned;
19 industry and consumers will be seriously curtailed in
20 their requirements and employment opportunities will be
21 reduced.

22 Several reasons were advanced for the failure
23 of men to come forward in the necessary number. In
24 the first place most woods operations are in locali-
25 ties far from the workers homes. Veterans in particu-
26 lar who have just returned from an absence of up to six
27 years are not anxious to take work requiring them to
28 again absent themselves from home. Failure to measure
29 up to a physical standard necessary also accounts for
30 a large part of the shortage as well as a disinclination
of many to subject themselves to the hard and exacting
work and hardships associated with even modern opera-
tions. Again the seasonal nature of the work reacts
against those anxious to reestablish themselves in a



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1 permanent occupation.

2 Mr. P. Lessard, President, Federation Nationale
3 de la Pulpe et du Papier, Quebec, stated that his union
4 was giving serious consideration to the problems of the
5 woods operations. He said, in part (K72 - A51):

6 "La foret a besoin en proportion approximative-
7 ment de 60% ouvriers et 40% de fermiers.....
8 Mais la forme de l'exploitation actuelle se
9 prete tres peu a l'ecoulement d'ouvriers, parce
10 que ce travail n'est pas permanent. C'est un
11 emploi de quatre or cinq mois par annee. Si
12 l'exploitation de la foret etant fait pout
13 donner a l'emploi toute l'annee, nous pourrions
14 avoir da des positions tres interessantes qui
15 regleraient une grande partie de nos difficultes."

16 The Technical Adviser to the Department of Lands
17 and Forests for the province of Quebec, Lt.Col. J. A.
18 Dansereau, submitted a brief outlining the plans of the
19 provincial governments for the establishment of Forest
20 Colonies in the woodlands of this province. The object
21 of this programme which will be subsidized with provin-
22 cial funds is:

23 "...to establish veterans with their families
24 in Forest Villages on provincial crown lands
25 with a view to their working on forest operations
26 logging, sylviculture and protection....in con-
27 junction with the provisions of the Veterans'
28 Land Act...."

29 which will enable the veteran to have a minimum annual
30 cash income of at least \$1200 a year and in addition to
work a small farm located close to his home in the for-
est village. The Commission has studied this project
with great interest believing it to be of great assist-
ance in providing some veteran with a good living under



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1 ideal conditions and at the same time contributing to
2 an important degree to the general economic welfare of
3 the country. It is suggested similar programmes might
4 be adopted with advantage by other provinces having
5 crown forest lands available for disposal in the same
6 manner.

7 It is believed that the whole subject is worthy of
8 the most serious and immediate consideration.

9 The Commission had presented to it by the Quebec
10 Department of Lands and Forests a memorandum by Pro-
11 fessor Joseph Nisi, dealing with the possibilities of
12 increased employment in wood products. A translation of
13 this memorandum is attached as Appendix VIII hereto. It
14 is quite impossible for the Commission to guess the num-
15 bers who might be affected, but in view of the fact
16 that a large amount of training will be required, the
17 Commission wishes to bring the report to your attention.

18 A memorandum prepared by Mr. J.O. Wilson which
19 came to the hands of the Chairman is filed as Appendix
20 IX hereto.

21 Another memorandum prepared by Mr. Ernest Menard,
22 on the subject of forestry possibilities was handed to
23 the Commission by Mr. Brillant and is filed as Appendix
24 X hereto.

25 Further reference to this subject was made by
26 Mayor Raoul Fafard of Matane on his appearance before
27 the Commission on February 15th. Great apprehension
28 was felt to exist in the Gaspé Peninsula and adjoining
29 regions that unless proper exploitation of forest prop-
30 erties was enforced and full usage made of forest prod-
ucts so as to utilize a large proportion of the 80 per
cent of the forest products which are now wasted, the
entire future of the region would be imperilled. As
there are on the coast from Rimouski eastward at least



1
 2
 3
 4
 5
 6
 7
 8
 9
 10
 11
 12
 13
 14
 15
 16
 17
 18
 19
 20
 21
 22
 23
 24
 25
 26
 27
 28
 29
 30

The text on this page is extremely faint and illegible. It appears to be a list or a series of entries corresponding to the numbers on the right margin.



1 6,000 veterans, it is obvious that their welfare is at
2 stake.

3 B. Veterans' Land Act

4 (a) Major Stephen Boily, District Superintendent
5 of V.L.A., submitted a brief, a copy of which is attached
6 as Appendix XI. It is pointed out in this brief that
7 the number of veterans benefiting should be very large.
8 As Major Boily says:

9 "We believe that 15,000 veterans will avail them-
10 selves of the benefits offered by the Veterans'
11 Land Act, and that applications will come within
12 the following breakdown of percentage for each
13 form of establishment.

14 Full time farming	3,000 - 20%
15 Small holdings	10,000 - 66%
16 Commercial Fishing	1,000 - 7%
17 Crown land settlement	1,000 - 7%

18 (b) In view of the importance of small holdings,
19 it was felt that a special study of this question should
20 be undertaken and that special instruction desirable for
21 veterans wishing to establish small holdings should be
22 considered.

23 The Commission was able to arrange for the simul-
24 taneous attendance at the St. Hyacinthe sessions of:

- 25 1. Major Stephane Boily, District Superintendent,
26 Quebec, V.L.A.
- 27 2. Mr. S. J. Chagnon, Director Quebec Dairy School
- 28 3. Mr. Stanley Misgala in charge of C.V.T. train-
29 ing.

30 The evidence given at this session dealt mainly
with veterans undertaking small holdings near cities.

It was pointed out by Mr. Chagnon that such veter-
ans should receive specialized instruction in the type
of agriculture which could profitably be practised on
a small holding.

Major Boily, having been asked to testify before



Handwritten scribble or signature.

Vertical text on the right side of the page, possibly a page number or index, with characters including 10, 20, 30, 40, 50, 60, 70, 80, 90, 100.



1 this Commission, stated that 40 per cent of the veter-
2 ans who have appeared before Regional Advisory Commit-
3 tees have not been qualified at least for the present
4 time, to participate in the benefits of the Veterans'
5 Land Act.

6 However, he stated that these ex-servicemen wish
7 to go back to the land and live in the country. To
8 that purpose, Major Bolly suggests the reestablishment
9 of the disappearing trades and the small industries for-
10 merly exercised in villages of the province of Quebec,
11 which would allow some veterans to profit by the benef-
12 its of the Veterans' Land Act through a small-holding
13 establishment.

14 Mr. S.J. Chagnon, as Director of the St-Hyacinthe
15 Dairy School, and Mr. S. Mizgala as member of the Youth
16 Aid organization, also took part in the discussion.

17 At St. Hyacinthe and also Rimouski stress was
18 laid by local urban authorities on the necessity for
19 ensuring that veterans who undertook small holdings near
20 cities were aware of the situation regarding water sup-
21 ply and communications. Cities would not be expected
22 to provide amenities outside of their own boundaries.

23 It was pointed out by the Mayors of Matane and
24 Rimouski that the present cost of land rendered the
25 establishment of veterans on the land either on small
26 holdings or otherwise extremely difficult. It appeared
27 to them that a study must be made of the possibility
28 of obtaining farms in other areas.

29 4. Milk Products Industry

30 The Commission was particularly impressed by the
evidence given at St. Hyacinthe as to possible activi-
ties in agriculture, dairy products and rural indus-
try.



1
 2
 3
 4
 5
 6
 7
 8
 9
 10
 11
 12
 13
 14
 15
 16
 17
 18
 19
 20
 21
 22
 23
 24
 25
 26
 27
 28
 29
 30
 31
 32
 33
 34
 35
 36
 37
 38
 39
 40
 41
 42
 43
 44
 45
 46
 47
 48
 49
 50
 51
 52
 53
 54
 55
 56
 57
 58
 59
 60
 61
 62
 63
 64
 65
 66
 67
 68
 69
 70
 71
 72
 73
 74
 75
 76
 77
 78
 79
 80
 81
 82
 83
 84
 85
 86
 87
 88
 89
 90
 91
 92
 93
 94
 95
 96
 97
 98
 99
 100



1 Mr. S. J. Chagnon, Director of the Provincial
2 Dairy School at St. Hyacinthe spoke at length as to the
3 advisability of increasing the milk products industry
4 and training veterans to take part in it by special
5 courses at the Quebec Dairy School. The information was
6 new to the C.V.T. officials Messrs. Mizgala and Huard
7 who were present at the St. Hyacinthe sessions and was
8 considered of very great value.

9 5. Arts and Crafts in Eastern Quebec

10 During the special investigation at Rimouski, the
11 Keole Brillant presented a memorandum of which transla-
12 tion follows:

13 "As requested by the Veterans' Rehabilitation
14 Service, the Rimouski Arts and Trades School has made
15 available for them 200 places for training in fifteen
16 different trades, namely:

17 Mechanical adjusting
18 Welding
19 Ornamental and industrial forging
20 Joinery and carpentry
21 Electricity
22 Automobile
23 Bricklaying
24 Masonry, concrete work, tiling.
25 Binding
26 Marine mechanics
27 Navigation
28 Diesel
29 Ceramics (pottery and tile making)
30 Plumbing and tinwork
Radio

During the war, from July 1941, the School has
trained 2086 technicians for the Army.

So far, sixty-two veterans have already been ad-
mitted to the School for training in the nine follow-
ing trades:

Automobile
Bricklaying
Electricity
Diesel
Forging and welding
Joinery
Navigation
Plumbing and tinwork
Radio



10
20
30
40
50
60
70
80
90
100
110
120
130
140
150
160
170
180
190
200
210
220
230
240
250
260
270
280
290
300
310
320
330
340
350
360
370
380
390
400
410
420
430
440
450
460
470
480
490
500
510
520
530
540
550
560
570
580
590
600
610
620
630
640
650
660
670
680
690
700
710
720
730
740
750
760
770
780
790
800
810
820
830
840
850
860
870
880
890
900
910
920
930
940
950
960
970
980
990
1000



1 The permanent rehabilitation of veterans in the
2 following trades is possible:

- 3 1. Mechanical fitters for the maintenance and repair
4 of heavy machinery used in the regional industry as
5 well as household appliances of all types.
- 6 2. Mechanical operators for heavy machinery used in
7 construction work, on highways, etc., and for station-
8 ary engines.
- 9 3. Blacksmiths and welders, gasoline and electric,
10 would find employment in most centres.
- 11 4. Diesel mechanics: there is a demand for them in
12 the three classifications: marine, automobile and sta-
13 tionary.
- 14 5. Electricians are required for lighting installa-
15 tions, motor repairs, supervision of power plants, main-
16 tenance of power, telephone and telegraph lines.
- 17 6. Radio: radio repairs, and the entire field of
18 electronics: amplifying and inter-communication systems,
19 photo-electric cell apparatus offer an attractive
20 field.
- 21 7. Refrigeration: the installation, upkeep and repair
22 of household and commercial systems could also provide
23 remunerative employment for electricians in a district
24 such as ours.
- 25 8. A certain number of bakers, confectioners and
26 cooks, especially in connection with hotels could also
27 be absorbed.
- 28 9. Ornamental forging, ceramics, cabinet-making could
29 also provide employment for a certain number. However,
30 these trades call for artistic training in addition to
manual skill.
10. Draughtsmen: there is an increasing demand for
draughtsmen; for instance, in the various government
departments such as Lands and Forests, Public Works,



10
20
30
40
50
60
70
80
90
100
110
120
130
140
150
160
170
180
190
200
210
220
230
240
250
260
270
280
290
300
310
320
330
340
350
360
370
380
390
400
410
420
430
440
450
460
470
480
490
500
510
520
530
540
550
560
570
580
590
600
610
620
630
640
650
660
670
680
690
700
710
720
730
740
750
760
770
780
790
800
810
820
830
840
850
860
870
880
890
900
910
920
930
940
950
960
970
980
990
1000



1 etc., for lumbering firms, municipalities, insurance
2 companies, etc. Our pupils who have completed the en-
3 tire technical course have acquired training in indus-
4 trial drafting which enables them to fill such posi-
5 tions successfully.

6 11. Plumbing: with recent developments in the tech-
7 nique of heating and air conditioning, plumbing is be-
8 coming a field for skilled labour.

9 Fisheries As to fishermen, they could profitably fol-
10 low elementary courses in marine diesel and gasoline
11 engines and navigation.

12 Employment of veterans on reconstruction
13 projects in the Lower St. Lawrence and
14 Gaspé Region

- 15 1. Concrete works will be carried out: breast-walls,
16 bridges, roads, etc. Such type of work calls for car-
17 penters to make the forms and concretors.
- 18 2. Public works and private projects call for mech-
19 anical operators of such machinery as mixers, cranes,
20 steamshovels, power-hammers, air compressors, crushers,
21 etc.
- 22 3. Wharf construction work calls for carpenters;
23 blacksmiths to make the spikes, bolts, etc., oxycutters
24 for the iron parts used in casings etc.
- 25 4. Private building projects which will be quite
26 numerous as soon as materials become available, require
27 masons, bricklayers, plasterers, carpenters, joiners,
28 plumbers, tinsmiths, and roofers, electricians, house
29 painters, etc."

30 6. National Parks as Post-War Projects

During the special sessions at Quebec, the Hon.
Jules Brillant presented to the Commission through the
Chairman, a brief which had been prepared by Mr. L.A.
Richard, Deputy Minister of Lands and Forests, on the



1
 2
 3
 4
 5
 6
 7
 8
 9
 10
 11
 12
 13
 14
 15
 16
 17
 18
 19
 20
 21
 22
 23
 24
 25
 26
 27
 28
 29
 30



1 setting up of National Parks as a post-war project. This
2 brief with a translation forms Appendix XII.

3
4 RECOMMENDATION NO-108

5 Instruction for Veterans on Small-holdings.

6 The Commission recommends:

7 1. That veterans qualified for a small holding
8 spend their leisure time in developing their piece of
9 land either by doing some specialized breeding, or by
10 doing some kitchen-gardening.

11 2. That, to that purpose, agricultural short
12 courses, technical and practical, be given to those
13 veterans, if possible before their establishment,
14 under the patronage of the Veterans' Aid in cooperation
15 with the Provincial Department of Agriculture.

16
17 RECOMMENDATION NO-109

18 Educational Aid for Veterans and their Wives

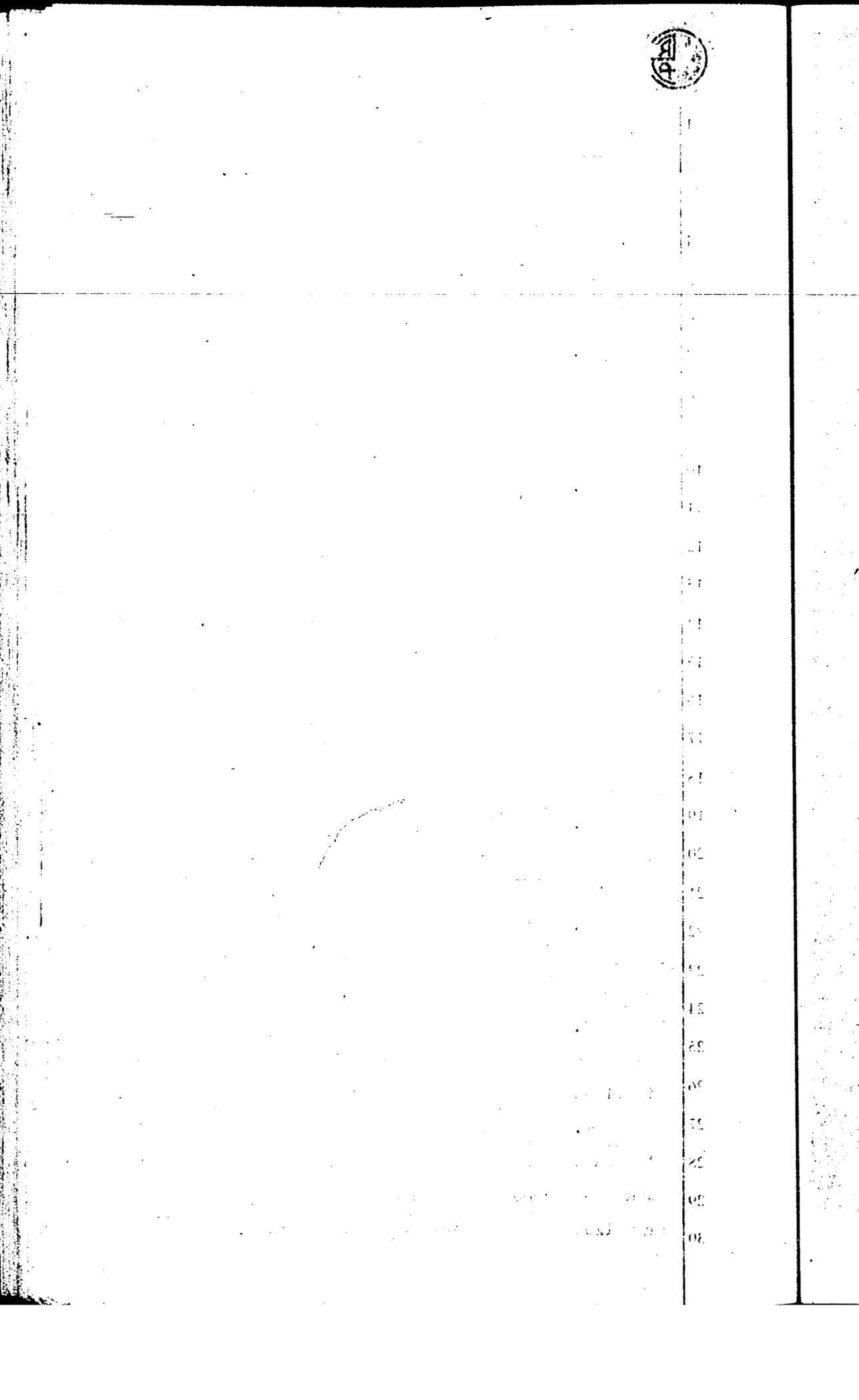
19 The Commission recommends:

20 1. That the Federal and Provincial Governments
21 provide veterans free with all agricultural publications,
22 films and construction plans necessary.

23 2. That the Canadian Legion Educational Services
24 supply free all their agriculture courses and other
25 courses relating to agriculture.

26 3. That the Canadian Legion Educational Services
27 prepare a publication on agricultural specialties to be
28 distributed to veterans established on small-holdings.

29 4. Considering the role played by a veteran's
30 wife on a farm or a small holding, the Commission recom-
mends that home-keeping and domestic arts courses be
organized for the wives of those veterans.





The page contains extremely faint and illegible text, likely bleed-through from the reverse side of the document. The text is arranged in a structured format, possibly a list or a table, with some vertical lines visible on the right side of the page.

RECOMMENDATION NO-118Milk Products Industry - Quebec

The Commission recommends:

1. That the closest possible contact with the Quebec Dairy School and the milk products industry be maintained by D.V.A. and C.V.T. officials.
2. That if and when it appears necessary special milk products courses for veterans be formed at the Quebec Dairy School space to be provided in huts vacated by the Navy and not taken by the D.V.A. hospital.
3. That veteran students holding University degrees and desirous of qualifying for technical posts in the milk products industry be directed to the Quebec Dairy School and that both school and veteran students receive the same financial assistance as is provided in the case of students at universities.
4. That quasi-capital expenditures incurred to provide for veteran classes be met as in the case of universities.



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

CONCLUSION

1
2
3 One of the things that has been brought to the
4 attention of the Commissioners time and again all dur-
5 ing the life of this Commission is the deleterious
6 effect on the Rehabilitation of Veterans exercised by
7 the lack of suitable housing. Not only is the situa-
8 tion deplorable from a social standpoint but this Com-
9 mission is of the opinion that the evident scarcity of
10 various building materials has been a severe brake on
11 the general progress of re-absorption in peace time
12 industry of thousands of veterans who today might be
13 suitably employed at good wages instead of living in
14 idleness on out-of-work benefits or unemployment insur-
15 ance benefits. Indeed a loss of millions of dollars
16 in man-hours and for a more serious loss to Canada's
17 post-war economy than all the strikes put together.

16 It has come to the attention of the Commission-
17 ers that the Hard Rock Mining Industry (particularly
18 in Quebec) could absorb thousands of additional men if
19 suitable housing could be made available in towns and
20 villages adjacent to the various mines or in the mining
21 camps themselves. It has proved an impossible task to
22 induce experienced hard rock miners to return to under-
23 ground work again after discharge from the armed for-
24 ces or from war industry. An expansion of this indus-
25 try is predicated upon Canada's ability to furnish it
26 with a good supply of vigorous young men, viz., veter-
27 ans. While wages are reasonably attractive the young
28 veteran is loathe to leave his wife and family in
29 city slums while he himself lives in a boarding house
30 at a mine. Besides the wages are not sufficiently
high to permit a man adequately to support his family



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100





1 in town and pay his own living expenses at a mining camp.
2 Operators as well as union representatives from Quebec
3 to British Columbia have expressed themselves along
4 these lines either in submissions to the Commission or
5 in conversation with individual Commissioners.

6 The winter of 1945-46 has found logging and pulp-
7 wood camps across Canada quite inadequately staffed.
8 While in the eastern and central Canada and in the
9 Prairie Provinces perhaps little can be done to make
10 this industry more attractive to veterans except higher
11 wages, and improved camps, (See Quebec Forest Colony pro-
12 posal) the important logging industry on the Pacific
13 coast would be greatly assisted in obtaining a more
14 numerous and at the same time much more steady and re-
15 liable personnel by the provision of additional suitable
16 quarters for married men. The young veteran, keen, vig-
17 orous, and alive is the man who then would and should,
18 benefit from high wages paid by this coast industry,
19 while the increased output of timber would create addi-
20 tional employment in sawmills, pulp mills, plywood
21 plants, shingle mills, furniture factories and the con-
22 struction industry as well as furnish greater supplies
23 of lumber to the war-torn United Kingdom and obtain for
24 us more dollar exchange through exports to the U.S.A.

25 With the lifting of the freeze on agriculture man-
26 power apprehension is felt in every province of Canada
27 as to the availability of an adequate supply of farm
28 labour during the 1946 crop season. While during the
29 war farm wages in many districts have risen to a quite
30 adequate height, living conditions for hired help on
Canada's farms on the whole have remained substandard
while housing for married farm workers is still either
non-existent or most undesirable. Your Commission
ventures to predict that married veterans will not



Vertical text or markings along the right edge of the page, possibly a page number or reference code.

Main body of text, which is extremely faint and illegible due to low contrast and scan quality.

1 show any great willingness to engage in work on dairy
2 farms, etc., until such time as suitable housing for
3 their families is made available.

4 The married veteran who must live in one of Can-
5 ada's larger cities, be it because of the job he is in
6 or be it because of Canadian Vocational Training, or be-
7 cause of attending at some university, must be prepared

- 8 1 to live many miles away from his place of work
9 or training;
- 10 2. to condemn his wife and family to live in appall-
11 ingly crowded and unsanitary slum conditions,
12 such as auto-trailers or damp basement rooms;
- 13 3. or to use every possible dollar of his credits
14 as a down payment on a home badly constructed
15 and sold to him at highly inflated price.

16 This Commission believes that just as during mobil-
17 ization of Canada's industry for war it became necessary
18 to shift thousands of workers from town to town, so will
19 it become necessary for thousands of workers to shift
20 from town to town to fill the different needs for man-
21 power of Canada's peace time industry. Labour in Can-
22 ada has always been mobile to a large extent, but a
23 veteran in Winnipeg who can get a job in Toronto will
24 prefer to remain on out-of-work benefits rather than
25 move to Toronto unless he is reasonably well assured of
26 finding living accommodation for himself and family
27 when he arrives there. This trend has already been evi-
28 denced by the refusal of married veterans to accept
29 jobs in logging and mining camps where no accommodation
30 is available for married men.

The government of the Dominion of Canada has been
aware of the acute crisis in housing and has taken vari-
ous steps to meet it.





1. In numbers of cities and towns throughout the Dominion of Canada Wartime Housing Corporation in agreement with the local authorities has undertaken the erection of single and double family houses. While the quality of these houses and their administration has been good the Commission is of the opinion that the number erected or under construction is entirely inadequate to materially assist in solving the veterans' housing problem, while shortages of building supplies have delayed any benefit that will eventually accrue by delaying construction work.
2. The "Small Holdings" section of V.L.A. has been used by many married veterans in their attempts to find reasonably adequate living quarters for their families. Many complaints from veterans have come to the attention of the Commissioners as to inavailability of "Small Holdings" or unsuitability of location.
3. Under the National Housing Act the veteran finds himself treated as an ordinary civilian. He finds in many cases that the down payment required is more than he can pay. He finds that prices of building lots have gone up tremendously and that costs of actual construction are entirely out of line with normal pre-war costs. In other words, the veteran finds that this is a sellers' market as far as the purchase of a home is concerned. While in the opinion of this Commission it is a very deplorable state of affairs when the veteran is forced to purchase at exorbitant prices in order to provide shelter for his family, this Commission questions the fairness of forcing a veteran to tie up all his liquid assets and



Vertical text or markings along the right edge of the page, possibly a page number or index.



1 Burden himself with long term payments when in
2 so many cases the veteran is not yet fully re-
3 established in a permanent job.

4 This Commission is sufficiently impressed with
5 the tragedy and seriousness of the housing situation
6 facing the veteran and the deleterious effect it has on
7 the men's successful rehabilitation to recommend most
8 strongly.

- 9 1. That the government undertake through an in-
10 dependent body a survey of veterans' housing
11 needs coupled with a thorough investigation
12 into the effects of the present housing con-
13 ditions on veterans' rehabilitation,
- 14 2. That once the facts have been clearly estab-
15 lished the government act on a national
16 emergency scale promptly and vigorously in
17 an effort to solve the veterans' housing
18 problem.

19 In submitting the foregoing the Commission ex-
20 presses its great appreciation of the excellent work done
21 by Group Captain J.C. Binnie, Major Norman Capes and Cap-
22 tain Arthur G. Phelan, who acted as Special Technical
23 Officers throughout the Quebec sittings, and who prepared
24 respectively the subsections of this Section IV of the
25 Third Report headed QUALIFICATIONS AND RECORDS, AUTOMO-
26 TIVE AND MECHANIC TRADES AND PERSONNEL RELATIONS, and who
27 in other ways very ably assisted the work of the Commis-
28 sion.

29 The Commission also wishes to express its contin-
30 ued gratitude to Mr. R.A. Whitman, its Official Reporter,
and his associates for the very efficient manner in which
the proceedings and evidence of the Commission were re-
ported; to its Executive Secretary, Commander A.E. Fort-
ington; to its Assistant Secretary, Squadron Leader
H.E. Renaud; and also to all members of its staff, for
the capable manner in which the duties assigned to them
were carried out.



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

The foregoing observations, reports and
Recommendations, all of which have received the
most careful consideration of the Commission,
are respectfully submitted.

L. M. Day

Chairman

J. H. Ross

Commissioner

W. D. Quinn

Commissioner

F. W. Pueltz

Commissioner

J. L. ...

Commissioner

Commissioner

Handwritten scribble or signature

Faint vertical text or markings along the right edge of the page



APPENDIX I-A

POST-WAR PLANNING COMMITTEE REPORT

SHERBROOKE CHAMBER OF COMMERCE

George H. Carr,	Chairman,
Henry Downs, Jr.,	Vice-Chairman,
J. A. Archambault,	Vice-Chairman,
Romeo Duford,	Secretary.

MEMBERS

G. H. Young	- Manufacturing
H. Bergeron	- Labor
Mgr. Ira Beurassa	- Social Welfare
Lt. Col. B. Lyon	- Veterans
D. J. Salls	- Real-Estate
L. Rosenbleom	- Retail
Alphonse Trudeau	- Building
Armand Hadeau	- Publicity
J. A. Ste-Marie	- Agriculture
A. G. Ross	- City
E. A. Bernard	- Real-Estate
Joe. H. Codere	- Wholesale

FOREWORD

The Post-War Committee is now prepared to submit in final form all the reports and recommendations which have been submitted by the various people asked to work on this project.

We will not attempt to set up any definite program, but submit the report with the belief that there is sufficient information furnished to take care of Post-War unemployment during the transition period.

We wish to point out that the information given in the report expresses many different ideas. No definite recommendation is made as to the relative value or as to the proper place of any of the information herewith submitted; each idea should be considered on its own merits.

As chairman of this Committee, may I take this opportunity of thanking each and everyone who has made this report possible.

May we also express our thanks to La Tribune for their undertaking in printing this report.

We would also like to publicly thank our secretary



The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This ensures transparency and accountability in the financial process.

Furthermore, it is noted that regular audits are essential to identify any discrepancies or errors. By conducting these audits frequently, potential issues can be resolved promptly, preventing them from escalating into larger problems.

In addition, the document highlights the need for clear communication between all parties involved. This includes providing detailed explanations for any unusual entries and ensuring that all stakeholders are kept informed of the current financial status.

Finally, it is stressed that adherence to established financial policies and procedures is crucial. This not only helps in maintaining consistency but also ensures that all activities are conducted in a lawful and ethical manner.



1 for the excellent work he has done in translating this
2 report.

3 We hope that the Report may prove interesting and
4 valuable.

5 G. H. CARR, President,

6 *****

7 INTRODUCTION

8 The purpose of the Post-War Planning Committee is:
9 first, to find out the number of people who may need
10 employment in the first year after the end of the War;
11 the second purpose is to find out how these people can
12 be employed, and to suggest employment on work which will
13 be of permanent and lasting value, preferably work which
14 will have to be done irrespective of the times and con-
15 ditions, with the idea of using such type of work to tide
16 over the period of transition from War to Peace and to
17 cover development and expansion of Industry, should that
18 be necessary.

19 The suggestions in this report regarding employment
20 on useful and beneficial work when the war is over are
21 made with these ideas in mind.

22 We have divided our suggestions in three broad
23 divisions: those which are largely a Federal or Provincial
24 matter; those which are largely a Municipal problem and
25 those having to do with the Agricultural community in and
26 around Sherbrooke. To be sure, some of these suggestions
27 may overlap in jurisdiction but this does not interfere
28 with the usefulness or desirability of the work to be done.

29 INDUSTRIAL SURVEY

30 The industrial survey carefully taken and compiled
shows that up to 1700 people may require employment with
the end of the war. These people, we believe, can be
satisfactorily employed on the following suggested plans.



1. The first part of the document is a list of names and addresses.

2. The second part of the document is a list of names and addresses.

3. The third part of the document is a list of names and addresses.

4. The fourth part of the document is a list of names and addresses.

5. The fifth part of the document is a list of names and addresses.

6. The sixth part of the document is a list of names and addresses.

7. The seventh part of the document is a list of names and addresses.

8. The eighth part of the document is a list of names and addresses.

9. The ninth part of the document is a list of names and addresses.

10. The tenth part of the document is a list of names and addresses.

11. The eleventh part of the document is a list of names and addresses.

12. The twelfth part of the document is a list of names and addresses.

13. The thirteenth part of the document is a list of names and addresses.

14. The fourteenth part of the document is a list of names and addresses.

15. The fifteenth part of the document is a list of names and addresses.

16. The sixteenth part of the document is a list of names and addresses.

17. The seventeenth part of the document is a list of names and addresses.

18. The eighteenth part of the document is a list of names and addresses.

19. The nineteenth part of the document is a list of names and addresses.

20. The twentieth part of the document is a list of names and addresses.



1 Group 1: FEDERAL AND PROVINCIAL

2 Flood Control

3 Measures should be undertaken to minimize flood
4 damage caused by the St-Francis river and its tributaries
5 which is becoming increasingly more serious from year to
6 year.

7 Civic Center

8 Sherbrooke requires a civic center which should
9 include all federal, provincial and municipal offices.

10 Roads

11 New roads should be constructed in and around
12 Sherbrooke and some of the old roads improved.

13 Group 2: MUNICIPAL PROJECTS

14 The city of Sherbrooke is in need of the following
15 installation and improvements: a filtration plant,
16 increased facilities for Electrical Production at 2-Miles
17 Falls, improvements to the City Water system, construction
18 of Bridges on the St-Francis and Magog rivers, and further
19 improvements and developments of parks.

20 This report also contains recommendations pertaining
21 to Social Welfare, Retail Trade, Labour, Housing and
22 Publicity. The suggestions contained therein will also
23 in many cases provide additional employment.

24 Group 3: AGRICULTURE

25 In order to employ the labour available after the
26 war and at the same time contribute permanent improvements
27 for the benefit of agriculture, the following were con-
28 sidered the most pressing works to be performed:
29 Agricultural and Trade School, Colonization, Cooperation,
30 Drainage, Domestic Arts, Land Clearing, Lime and Fertil-
izers, Reforestation and Conservation of Maples, Rural
Electricification, Rural Roads.

The estimates in this report are based on the best
information which we have been able to obtain.



The following table shows the results of the experiment conducted on the 15th of June 1950. The data is presented in a tabular format with columns for various parameters and rows for different experimental conditions. The table is partially obscured by a vertical line on the right side of the page.

Condition	Parameter 1	Parameter 2	Parameter 3	Parameter 4
1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20



FINANCES

1 Money will be necessary to carry out these various
2 projects. For the question of the Federal and Provincial
3 projects, the money would, of necessity, come from these
4 sources. For matters which are deemed Municipal, it is
5 estimated that the City of Sherbrooke would take care of
6 the financing in the usual manner. For the Agricultural
7 Programme it is estimated that the Provincial Government
8 would establish the necessary capital.

9 In the case of Three (5) items:

10 Drainage,

11 Improvements to farm buildings and rural electrifi-
12 cation,

13 Re-forestation of the land and conservation of the
14 Maple bush,

15 it is proposed that the money be furnished by the Provin-
16 cial Government to be loaned to the farmers and paid back
17 by them over a period of ten (10) years. This would make
18 the cost per farmer not excessive and enable the farmers
19 to make needed improvements.

CONCLUSION

20 This programme is estimated to take care of up to 1700
21 people. The money required will probably be spent for
22 these various projects sooner or later, therefore, it is
23 feasible to assume that these projects can be used to
24 take care of possible Post-War unemployment.

25 Many other suggestions were received and considered;
26 the committee feels however, that the proposals herewith
27 suggested are sound, reasonable and offer a plan to help
28 eliminated unemployment directly after the war.

29 * * * * *



The page contains extremely faint and illegible text, likely bleed-through from the reverse side of the document. The text is scattered across the page and is not readable.



PRELIMINARY REPORT

1 The Post-War Committee is now prepared to make a
2 preliminary report and recommendations. This is not the
3 complete or final report.

4 PURPOSE. The original purpose of the Post-War
5 Committee was : first, to find out the number of people
6 who might need employment in the first year after the
7 end of the War; the second purpose to find out how these
8 people could be employed, and to suggest employment on
9 work which would be of permanent and lasting value,
10 preferably work which would have to be done irrespective
11 of the times and conditions, with the idea of using such
12 type of work to tide over the period of transition from
13 War to Peace and to cover development and expansion of
Industry, should that be necessary.

14 Many other items were suggested and studied in
15 order that the final report might cover as many angles
16 of our community life as possible. All people who were
17 interested in the formation of this Post-War Committee
18 understood what our method of approach would be and
19 acquiesced in attacking the problem in this manner.

20 With these ideas in mind we are prepared to make
21 suggestions regarding employment on useful and beneficial
work when the War is over.

22 We have divided our suggestions in three broad
23 divisions; Those which are largely a Federal or
24 Provincial Matter; those which are largely a Municipal
25 problem and those to do with the Agricultural community
26 in and around Sherbrooke. To be sure, some of these
27 suggestions may overlap in jurisdiction but this does
28 not interfere with the usefulness or desirability of
29 the work to be done.

INDUSTRIAL SURVEY.

30 The industrial survey carefully taken and compiled
shows that up to 1700 people may require employment with



3



1 the end of the War. These people we believe can be
2 satisfactorily employed on the following suggested plans:

3 The number of people estimated for each job is on a
4 yearly basis. It is realized that some of this work is
5 seasonal and during the seasonal period many more people
6 than the number shown might be employed. However, in
7 order to present an estimate, all job requirements have
8 been rated on an annual basis.

8 Group 1, Federal and Provincial

9 1. Flood Control

10 We are not giving any estimate of the number who
11 might be employed on Flood Control throughout this area.
12 This can only be done after the Provincial Government has
13 completed their survey and found out exactly what is
14 necessary. It is our opinion that a large number of
15 people could easily be expected to obtain employment on
16 this project.

16 2. Sherbrooke Civic Center

17 It is suggested that Sherbrooke construct a Civic
18 Center which would take care of the Municipal, Federal
19 and Provincial Buildings. To take care of the City's
20 requirements we estimate that 100 men per year, could be
21 used for a 3-year period. Here again, we have not given
22 an estimate of the Federal or Provincial requirements,
23 because we do not know just what they might desire or
24 require.

24 3. Roads

25 Suggestions have been made to construct necessary
26 new roads and improve some of the old roads in and around
27 Sherbrooke. Inasmuch as this affects the outlying districts
28 as well as the City of Sherbrooke, this has been considered
29 largely a Provincial matter and the roads suggested by our
30 committee would employ approximately 200 men for One year.



10
20
30
40
50
60
70
80
90
100
110
120
130
140
150
160
170
180
190
200
210
220
230
240
250
260
270
280
290
300
310
320
330
340
350
360
370
380
390
400
410
420
430
440
450
460
470
480
490
500
510
520
530
540
550
560
570
580
590
600
610
620
630
640
650
660
670
680
690
700
710
720
730
740
750
760
770
780
790
800
810
820
830
840
850
860
870
880
890
900
910
920
930
940
950
960
970
980
990
1000

8

Group 3. Agriculture

1. An Agricultural School and a Domestic Arts School, 95 men, One year.
2. Drainage and Improvements on farm land, 400 men per year.
3. Improvements to farm buildings and extension of rural electrification, 150 men, One year.
4. Reforestation of the land and conservation and protection of the maple bush, 100 men.

EXPLANATIONS

The above estimates are based on the best information which we have been able to obtain, they are supported by facts and figures in the possession of the committee. It is the intent of the committee to publish the entire story submitted to them by various individuals and sub-committees when the final report is prepared.

In order to start action and lay the ground work for these proposals, the necessary information will be furnished the people who are required to start action on these matters.

FINANCES

Money will be necessary to carry out these various projects. For the question of Federal and Provincial projects, the money would, of necessity, come from these sources. For matters which are deemed Municipal, it is estimated that the City of Sherbrooke would take care of the financing in the usual manner. For the Agricultural Programme it is estimated that the Provincial Government would establish the necessary capital.

In the case of Three (3) items:

Drainage,

Improvements to farm buildings and rural electrification,

Reforestation of the land and conservation of the Maple bush,



Handwritten text or signature, possibly a name or date, located in the upper right quadrant of the page.

Vertical text or markings along the right edge of the page, possibly a page number or a reference code.



1 it is proposed that the money be furnished by the Provin-
2 cial Government to be loaned to the farmers and paid back
3 by them over a period of Ten (10) years. This would make
4 the cost per farmer not excessive and enable the farmers
5 to make many needed improvements.

6 CONCLUSION

7 The proposed Program is estimated to take care of up
8 to 1700 people, the money required would probably be spent
9 for these various projects sooner or later, therefore, it
10 is feasible to assume that these projects could be used to
11 take care of Post-War unemployment.

12 Many other suggestions were received and considered.
13 The committee felt, however, that the proposals herewith
14 suggested are sound, reasonable and offer a plan to help
15 eliminate unemployment directly after the war.

16 INDUSTRIAL SURVEY

17 Conclusion & Report

18 Committee: G. K. Young, Chairman; Geo. Dick, H. McCabe
19 F. Thompson, H. H. Gifford.

20 Here are the results of the Industrial Survey made in
21 Sherbrooke and vicinity. Out of 51 Industries approached,
22 only three refused to furnish the requested data. As
23 these three firms are only minor employers of labour, the
24 absence of returns from them does not affect the survey
25 to any worth extent.

26 Numerous conclusions could be drawn from the data
27 compiled during the survey but this Committee unanimously
28 feels that since most of the figures are estimates such
29 conclusions should be limited to the following:

- 30 1) When hostilities cease approximately 800 men and
400 women will temporarily be without employment.
- 2) Within a year following the cessation of hostilities
the Industries in Sherbrooke and vicinity indicate
that they will be able to re-absorb 550 men and 50



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

women, which will still leave approximately 800 unemployed in comparison with the immediate standing. In arriving at this conclusion, consideration was given to the fact that according to the estimates, 850 of the present day employees will return to farms or other corresponding vocations.

- 5) The survey indicated that approximately 1000 employees will return from the Army, Naval and Air Services and will, as provided by law, have to be re-employed in their previous vocations, and this means the displacement of a corresponding number of employees and consequently there will be 1500 to 1700 workers in excess of work available throughout the first year after the war ends.

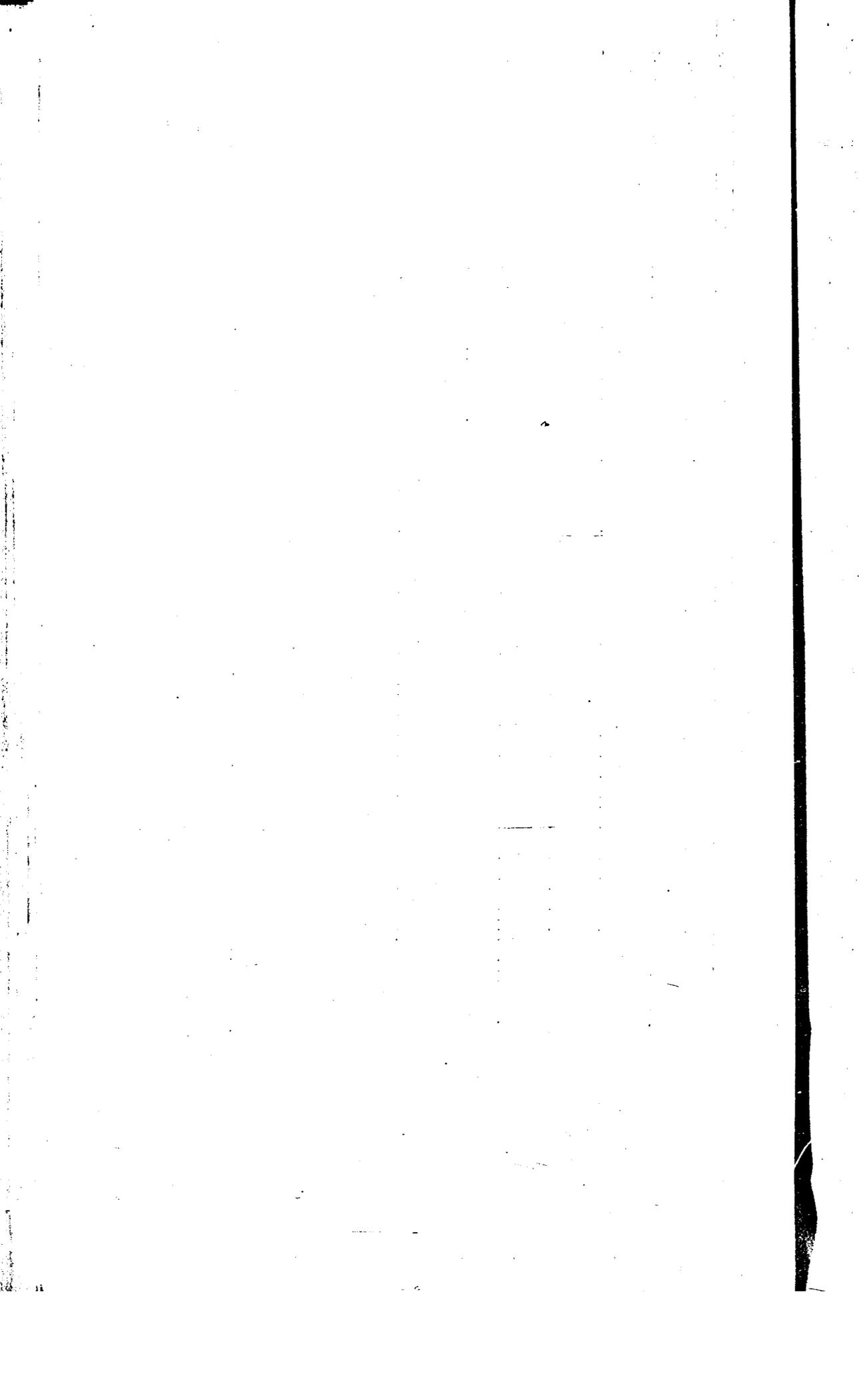
The following is the summary of the information collected during this Industrial Survey and is based on data supplied by Firms located in Sherbrooke and vicinity.



• 0

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40

	Men	Women	Total
1. Total number of people employed in City of Sherbrooke and District in Individual Establishments	5520	3050	8570
2. Total number of employees on pay-roll of Individual Establishments September 1939	4082	2012	6094
3. Total number of employees who have left Individual Establishments to enter Military, Naval or Air Services	1002	29	1031
4. Total number of present employees of Individual Establishments who will return to farms, etc., when war ends	302	48	350
5. Total number of employees who left Individual Establishments during past four years to get employment elsewhere	3064	1486	4550
6. Total of (6) that would be expected to come back and ask for jobs when war ends	282	19	301
7. Total number of employees Individual Establishments anticipate would be thrown out of work temporarily immediately following cessation of hostilities and until Individual Plans are re-adjusted to a post war basis	1098	443	1541
8. Total number of employees Individual Establishments estimate might be expected to have after adjustment to a post war basis on assumption that war may end in 1944	5131	2666	7797
	5080	2735	7815
9. Considering annual business value in 1939 as 100%: a) Total estimate 1943 business 140% b) Total estimate first post war 130%			
10. Percentage of (9) consisting of war			40%





AGRICULTURE

1
2 The idea kept in mind in the study of the problems
3 of agriculture, and the preparation of this report was
4 to determine which were the most pressing works to per-
5 form in agriculture, in order to employ the labour avail-
6 able after the war and at the same time contribute per-
7 manent improvements for the benefit of agriculture. The
8 members of the committee followed this idea closely in
9 their investigations and recommendations.

10 The various projects contained in the report are
11 divided under 13 different headings and cover the agri-
12 cultural districts of Sherbrooke, Victoriaville and
13 Granby. The execution of the works suggested could be
14 spread over variable periods of time, according to the
15 labour available and the amount of money at the disposal
16 of agriculture.

17 On the members, each in his own sphere, devolved the
18 task of making the necessary researches, of compiling the
19 results and submitting appropriate suggestions. In pre-
20 senting their report, la Corporation des Agronomes de la
21 Province de Québec, Eastern Townships section, do not
22 believe that they are offering a definite solution for
23 all the problems of agriculture. They simply express
24 opinions, make suggestions and present recommendations
25 on the problems which were studied. They also express
26 the hope that, after the war, by carrying out these pro-
27 grams, the economic situation of the farmer and social
28 welfare of the rural community will be improved.

26
27
28
29
30

ce
ls
ok
ok
ls
ls





List of the problems studied and of the members of the Sub-Committees for the Agricultural districts of Sherbrooke Victoriaville and Granby.

Problems studied	Sherbrooke	Granby
Agricultural and Trade School	J. Martin H. Pintal H. L. Lessard Omer Allard	E. Breton E. Lafleur G. Caron
Colonization	R. Scott J. H. Bruneau R. M. Elliott D. Salvas	
Co-operation	J. L. A. Beaudin J. H. Bruneau L. P. Thibodeau W. G. MacDougall	J. M. A. St-Denis J. M. Bonin E. Lafleur E. Breton G. Caron
Drainage	Omer Allard L. P. Thibodeau J. D. Lepage	Geo. Lagus E. Breton G. Caron E. Lafleur
Domestic Arts School	Father E. Comeau H. Pintal J. Martin H. L. Lessard	
Establishment of Farmers' Sons	W. G. MacDougall J. A. Ste-Marie H. Brunelle	H. Brunelle E. Lafleur E. Breton G. Caron
Farm Buildings	D. Salvas H. L. Lessard A. Lambert	G. Caron E. Lafleur E. Breton
Farm Implements	Paul Gervais W. S. Richardson W. G. Robinson	J. M. Bonin Geo. Lagus L. D. McClintock
Land Clearing	J. H. Bruneau R. Scott R. M. Elliott	E. Lafleur Geo. Lagus E. Breton G. Caron
Lime and Fertilizers	J. Martin A. Schiller W. S. Richardson	J. M. Bonin L. D. McClintock G. Caron E. Breton E. Lafleur
Reforestation & Conservation of Maples	L. P. Thibodeau A. E. Ouellette	G. Caron E. Breton E. Lafleur
Rural Electrification	J. L. A. Beaudin W. G. Robinson	E. Breton G. Caron E. Lafleur
Rural Roads	Jean Martin R. Scott A. Lambert	J. M. A. St-Denis E. Lafleur L. Sévigny J. L. A. St-Denis

VICTORIANVILLE: Only one Sub-Committee was formed and was composed of the following members:- Philippe Granger, M. Béliveau, A. Lauzières, F. S. Béliveau, Alex. Gauthier, L. U. Potvin, A. Rousseau, M. Dumais, J. V. Lanouette, R. P. Charron, B. Chagnon, G. Lupien, G. A. Côté.



Vertical text or markings along the right edge of the page, possibly bleed-through from the reverse side.

DRAINAGE

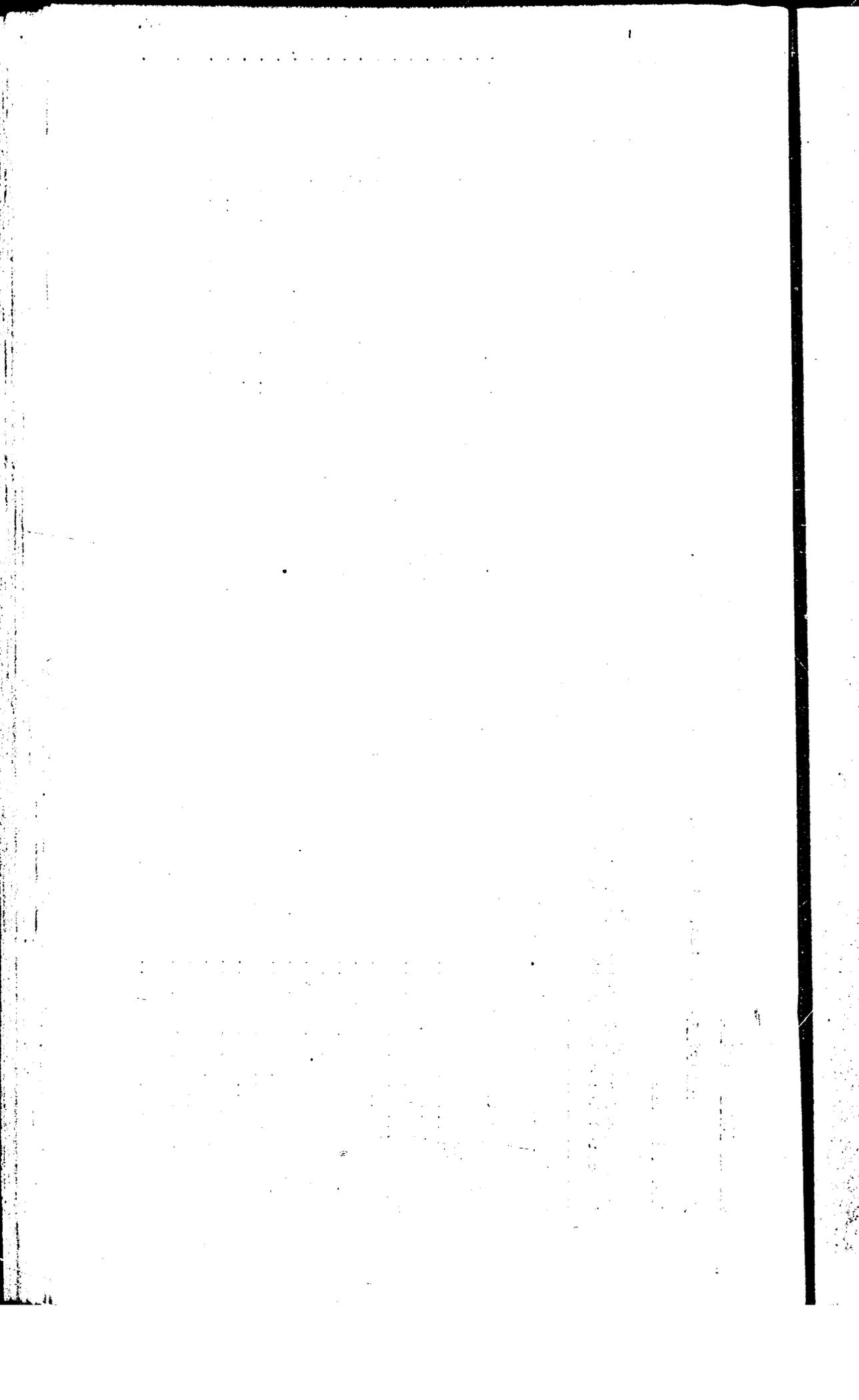
AMERSON DISTRICT

District: Compton, Richmond, Snerbrooke and Stanstead.

WATER COURSES:

Besides the Salmon, Massawippi and St. Francis rivers, the study of which is the business of the Committee on Flood Control, there are in this district, 21 water courses, rivers and brooks which need to be improved as indicated below and at the approximate cost of:

NAMES	Length miles	Land drained miles	Land re- claimed acres	Work to be done	Cost \$
Connecticut.....	17	70	600	Dredging & straightening.....	1,500.
Trubularies (Salmon)	20	120	200	Dredging & daming.....	19,000.
Centinook.....	50	120	900	Dredging, straightening diking and daming.....	70,000.
Baldwin.....	15	30	200	Widening and dredging	3,000.
Dirville.....	8	16	70	Dredging	4,500.
Mos & River	12	15	1,000	Dredging, straightening and widening	15,000.
Viger	10	40	3,000	Widening, dredging and straightening	9,000.
Temirobin	10	60	4,000	Widening, dredging and straightening	12,000.
Stake	25	62	1,000	Straightening, dredging daming.....	105,000.
St. Peter, Brook	5	8	200	Dredging & straightening	900.
Centure, Brook	2	6	100	Dredging & straightening	300.
Normandin, Brook	1	4	150	Dredging & straightening	300.
Guay Brook	1	3	100	Dredging & straightening	2,000.
Cemiré Brook	2	10	400	Dredging & straightening	1,000.
Healy Brook	3	7	300	Dredging & straightening	1,500.
Fore Brook	6	20	400	Dredging & straightening	100,000.
Eaton River	20	450	5,000	Dredging & straightening	15,000.
North Branch	6	10	750	Dredging, straightening	15,000.
Clifton	12	26	610	Dredging, straightening	10,000.
La Patrie (2 brooks)	6	15	800	Dredging, straightening	10,000.
TOTAL.....21	243	1,092	20,770		395,900.



IRIGATION:

Number of Farms 7,558
 Land under cultivation 296,425 acres
 Area to be drained.....122,600 acres or 41.4%

	Tile Drainage	Surface Drainage
Total	27,800 acres	24,800 acres
Area to be drained	122,600 acres	14,750 acres
Area that could be drained in the first 5 years with Government help..	50,400 acres	35,650 acres

The following machinery would be required to do the work:

- 6 Steam Shovels,
- 5 Bull-dozers
- 5 Ditching machines
- 3 Carry-alls.

As to the execution of the drainage work, the Committee makes the following suggestions:

1. Steam Shovels:

- (a) Government: To supply the machine, pay the repairs to the machine, the operator and the extra labour.
- (b) Farmer : To supply one helper and pay for the fuel for the machine.

2. Bull-dozers and Carry-alls:

- (a) Government: To supply the machine, pay the repairs to the machine and the operator.
- (b) Farmer : To supply one helper and pay for the fuel for the machine.

3. Drainage: on land where the machine could be used or when the area to be drained exceeds five acres per year:

- (a) Government: To supply the machine, pay the operator and loan the money for a definite period to pay for the extra labour required. The cost of transporting tile to the farm should be borne by the Provincial Government.
- (b) Farmer : To supply one helper, pay the cost of the tile and reimburse the borrowed money by annual instalments.

4. Drainage: on land where the machine cannot be used or where the area to be drained is below five acres:

- (a) Federal Government: To pay the cost of the tile and loan the money to pay for the labour if necessary.
- (b) Provincial Government: .. To pay for the cost of transporting the tile to the farm.
- (c) Farmer: To pay for the labour or re-imburse the borrowed money by annual instalments.

5. Surface Drainage:

Government: To supply the machine if necessary, pay for half the cost of the labour and loan the money to pay the other half.

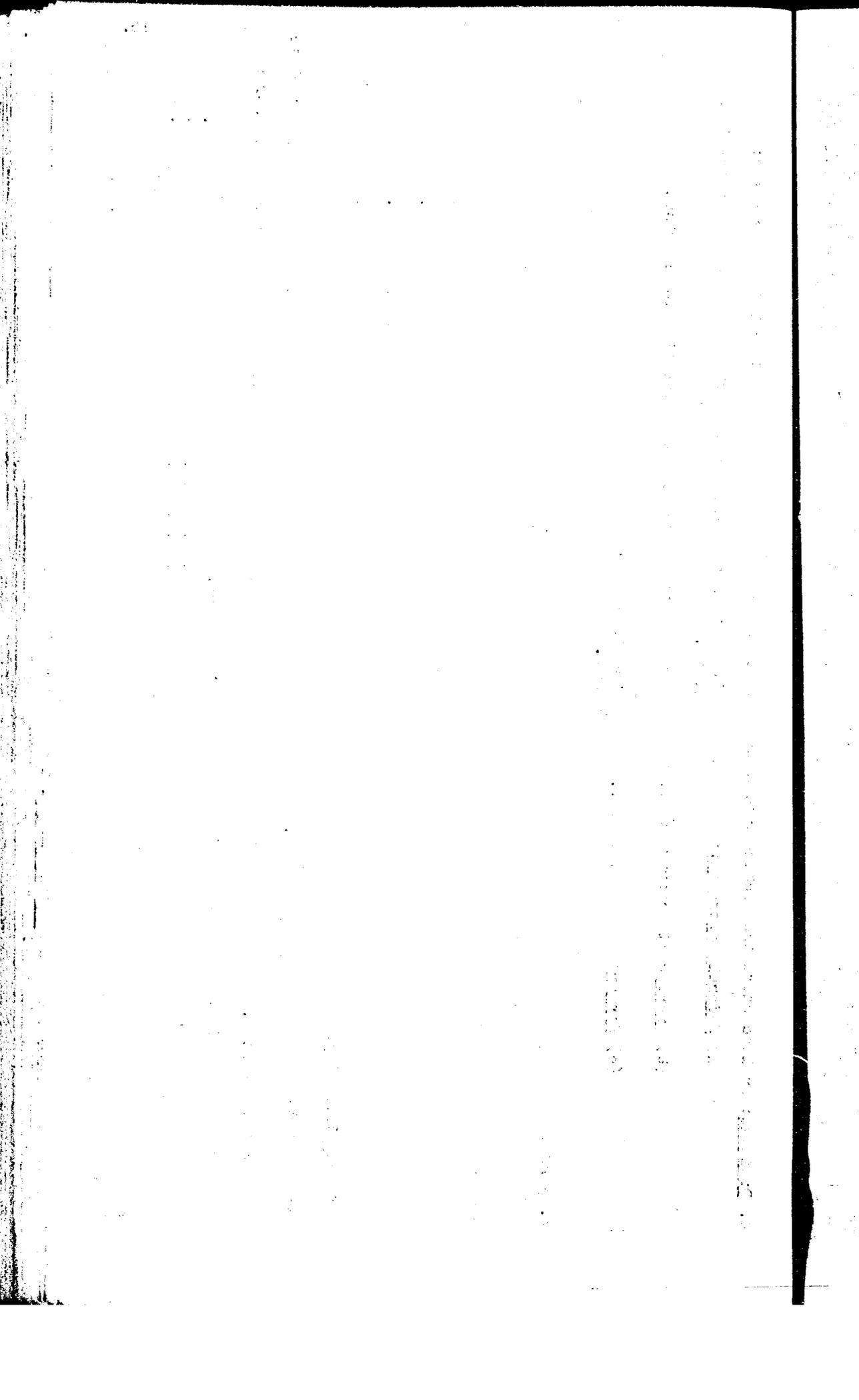
Approximate cost of tile\$ 550,000.00
 Approximate cost of labor and operation\$ 350,000.00
 Approximate cost of surface drainage.....\$1,000,000.00
TOTAL:.....\$1,700,000.00

VICTORIAVILLE DISTRICT

Tile Drainage: We suggest that the Federal Government pays the total cost of tile. This would greatly stimulate this drainage system. We calculate that more than three million feet of drains would be laid down per year, during the five years following the institution of this plan.

County	Feet of Drains	Annual Subvention
Arthabaska.....	1,400,000	\$ 84,000.00
Magentic.....	1,250,000	76,000.00
Wolfe	580,000	34,800.00
<u>TOTAL:</u>	<u>3,230,000</u>	<u>\$193,800.00</u>

There are many important waterways to dredge with a steam shovel whose cost would be about \$500,000.00.





1 GRANBY DISTRICT

2 Tile Drainage:

3 About 4,000 acres of land could be under-drained by
4 tiles.

5 This committee suggests that the Federal Government
6 pays for labor and supplies the machinery needed for such
7 work. The farmers would have to pay for their tiles. The
8 Provincial Department would continue to pay for the trans-
9 port of such tiles. An amount of \$150,000. is recommended
10 to be spent on such under-drainage for Brome and Shefford
11 Counties.

11 Surface Drainage:

12 This committee recommends the dredging of the rivers,
13 as listed below. The Federal would have to supply all the
14 machinery, repairs, etc., machinists, the farmers paying
15 for the fuel and greases.

15 Shefford County:

16	Brandy-Brook.....	\$ 12,000.00
	Runnela River	5,000.00
17	Cours d'eau Beaugard	8,000.00
	Riv. Noire Valcourt	180,000.00
	Riv. Noire St-Joachim	5,000.00
18	Riv. Noire West Shefford	5,500.00
	Riv. Yamaska, Granby-Waterloo	10,000.00
19	Lac Waterloo, outlet	5,000.00
	Lac Waterloo, source	5,000.00
20	Lawrenceville (building dikes to prevent flooding)	25,000.00

21 Brome County:

22	Riv. Missisquoi (Sutton and Abercorn branch).....	\$ 55,000.00
	Yamaska.....	22,000.00
23	St. Etienne - Mansonville	12,000.00
	Cours d'eau Ménard, West Shefford.....	5,000.00
24	Outlet Riv. Eastman.....	2,500.00
	Outlet Adamsville	\$ 12,000.00

25 \$249,000.00
26 =====



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66

LAND CLEARINGSHERBROOKE DISTRICT

According to provincial statistics for 1934, there are in the four counties of district No. 5:

Number of farms	7,558 farms
Acres of occupied land	967,577 acres
Acres unimproved land (pasture, bush, marshes).....	604,150 acres
Acres of improved land	355,427 acres
Number of farms where improvement could be done.....	2,645 farms
Number of acres that could be improved....	66,125 acres
Number of acres per farm that could be improved.....	25 acres
Cost of land clearing per acre (with proper machinery).....	\$ 15.00
Cost of land clearing per farm.....	\$ 375.00
Total cost of land clearing for the district	\$ 991,875.00
Proportion of the cost paid by the farmer (20%).....	\$ 198,375.00
Proportion of the cost loaned by the Department (80%).....	\$ 793,500.00
Approximate revenue for such improvement per farm.....	\$ 500.00
Approximate revenue for such improvement for district.....	\$ 1,322,500.00

The loan offered by the Department could be reimbursed in a period of five years.

It is the opinion of this committee that this project would be the most urgent improvement to increase permanently the net revenue of our farms and would make our agriculture more prosperous.

Labor:

This project would also have the advantage of absorbing a good proportion of labor, because even if we use heavy machinery to do this work, we will still have to use labor for the picking of stones and stumps, which has to be done immediately after the passing of the



The following table shows the results of the experiments conducted on the 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, and 30th of the month of August, 1881.

Date	Time	Temperature	Humidity	Wind	Direction	Force	Clouds	Remarks
15th	8:00	75	70	Light	SE	1-2	None	Clear sky
16th	8:00	78	75	Light	SE	1-2	None	Clear sky
17th	8:00	80	78	Light	SE	1-2	None	Clear sky
18th	8:00	82	80	Light	SE	1-2	None	Clear sky
19th	8:00	85	82	Light	SE	1-2	None	Clear sky
20th	8:00	88	85	Light	SE	1-2	None	Clear sky
21st	8:00	90	88	Light	SE	1-2	None	Clear sky
22nd	8:00	92	90	Light	SE	1-2	None	Clear sky
23rd	8:00	95	92	Light	SE	1-2	None	Clear sky
24th	8:00	98	95	Light	SE	1-2	None	Clear sky
25th	8:00	100	98	Light	SE	1-2	None	Clear sky
26th	8:00	102	100	Light	SE	1-2	None	Clear sky
27th	8:00	105	102	Light	SE	1-2	None	Clear sky
28th	8:00	108	105	Light	SE	1-2	None	Clear sky
29th	8:00	110	108	Light	SE	1-2	None	Clear sky
30th	8:00	112	110	Light	SE	1-2	None	Clear sky



1 machinery if we want the farmers to benefit by this im-
2 provement by the next seeding season. Such work could
3 easily absorb eight to ten men working eight to ten hours
4 a day at each place where a machine is doing some clearing.

5 VICTORIAVILLE DISTRICT

6 Five year plan. There are about 104,000 acres to
7 clear in district No. 6, or about 21,000 acres per year.
8 The help provided by the Government should be \$15.00 per
9 acre, about \$1,500,000.00.

10 GRANBY DISTRICT

11 On account of the numerous demands of farmers for
12 the use of a bull-doxer or bull-grader, with a view to
13 clearing as much land as possible, this Committee suggests
14 that a four-year plan be adopted where land clearing could
15 be undertaken on five hundred farms every year.

16 The farmer would have to pay \$2.00 per working hour
17 and should keep the machinery for at least two days or
18 twenty hours. The Federal Government would supply all
19 the machinery and the labour needed for picking stones,
20 following the bull-doxer. A group of four men is recomm-
21 ended for every farm.

22 An annual amount of \$500,000.00 should be spent in
23 connection with this land clearing program.

24 LIME AND FERTILIZERS

25 SHERBROOKE DISTRICT
26 This committee has studied the problem of the liming
27 of soils and makes the following recommendations.

28 There are in the counties of Richmond, Sherbrooke,
29 Compton and Stanstead around 296,425 acres under culti-
30 vation (grain hay and hoed crops, etc.) A large part
of the soil of the Eastern Townships is acid and requires
from 1½ to 2 tons of lime per acre. Because of the great
distance from the supply of lime, only 10,000 tons
(figures of 1942) were used in these four counties.





1 This is entirely insufficient and thus reduces the yields
2 and increases the cost of operating the farms. Between
3 75,000 and 85,000 tons of ground limestone should be
4 used each year in the four counties.

5 Our recommendation is that the Federal and Provincial
6 Departments of Agriculture see that the present quarries
7 increase their production capacity, that adequate regul-
8 ations be passed to keep the quality as high as possible,
9 that subvention or grants be given so that the price of
10 lime would not exceed \$2.00 per ton in bags or \$1.50 per
11 ton loose, delivered at the farm.

11 Fertilizers:

12 In order to make use of as much labor as possible
13 we recommend that the factories, at present engaged in
14 the manufacture of nitrates, be converted after the war,
15 to factories for the manufacture of fertilizers.

16 The counties of Sherbrooke, Richmond, Compton and
17 Stanstead use only between 2,000 and 3,000 tons of
18 fertilizers per year. There are in these four counties
19 some 296,425 acres under cultivation (grain, hay, hoed
20 crops, etc.) Considering that the use of 30,000 tons of
21 fertilizer would not be too much for these four counties,
22 we recommend that the price of fertilizer be such that
23 the majority of farmers could use a much larger quantity.
24 The price of fertilizers at the present time is too high
25 for general use. The cost of transportation on potash
26 coming from outside sources should be reduced in order
27 to lower the cost of this fertilizer.

28 It is recommended in consequence that the price of
29 chemical fertilizers be reduced to a parity basis with
30 those for agricultural products. We recommend equally
that a reasonable floor be established for the products
of the farm, in order to encourage the farmers to live
on their farms, to carry on their business in an





1 economical manner and in the end that the farmer may find
2 a mean of living parallel to those who derive their liv-
3 ing from investments.

4 VICTORIANVILLE DISTRICT

5 Lime:

6 The industries selling lime should be organized to
7 provide the necessary quantity to the farmers.

8 If the agricultural lime would cost \$1.50 a ton,
9 loose, and \$2.00 in bags, delivered to the farm, 80,000
10 tons of lime would be used per year. This would give
11 work to the quarries, railroads, trucks, etc., and at
12 the same time would improve the income of our farms.

13 Fertilizers:

14 We suggest that the price be based on the cost of
15 the agricultural products.

16 GRANBY DISTRICT

17 Lime:

18 On account of the constant increasing demand for
19 agricultural lime, this Committee recommends that the
20 Federal authorities -- after thorough investigations --
21 see that quarries at present being operated, are thor-
22 oughly equipped and work at their full capacity.

23 The cost of the transportation of limestone should
24 be absorbed by the Federal Government notwithstanding
25 the distance of the farm from the quarry. Farmers would
26 have to pay the maximum price of \$1.50 per ton loose and
27 \$2.00 per ton in bags.

28 From 15,000 to 18,000 tons of lime could be used
29 every year on farms of Broms and Shefford counties if
30 the farmers were sure of getting it.

31 An amount of \$50,000.00 should be devoted to this
32 liming project.

33 Fertilizers:

34 A ceiling on the price of fertilizers should be



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1 established in accordance with the selling prices of
2 farm products.

3 This Committee recommends a greater proportion of
4 K20 in fertilizer formulæ as soon as the circumstances
5 will permit.

6 AGRICULTURAL AND TRADE SCHOOL

7 SHERBROOKE DISTRICT

8 1. The Eastern Townships are essentially an agri-
9 cultural district.

10 2. One of the best ways to keep farmers' sons on
11 farms is to teach them the science of farming.

12 3. The science of farming is taught in an Agri-
13 cultural School.

14 4. Besides knowing how to grow crops and how to
15 raise live stock, farmers have to be familiar with black-
16 smithing, carpentry, tanning, etc., and these subjects
17 could be taught in a combined Agricultural and Trade
18 School.

19 5. Considering:

20 (a) that there is no school of that nature to
21 service the counties of Brome, Shefford, Stanstead,
22 Sherbrooke, Richmond, Compton, Wolfe, Megantic,
23 Arthabaska and Frontenac;

24 (b) that it would be possible to locate from
25 100 to 125 students per year to attend such a School;
26 We strongly recommend the establishment in the
27 Eastern Townships -- as soon as possible -- of an Agri-
28 cultural and Trade School.

29 We suggest that this School be built of stone or of
30 brick in order to give work to the quarries of Beebe,
St. Sebastien and St. Gerard, or to the brick-yards of
Ascot and East-Angus.

The cost of the construction of the School itself
would be approximately \$275,000.00, while sums of



1 \$18,000.00 could be devoted to the purchasing of furniture
2 and equipment and \$7,000.00 for the Trade Section.

3 VICTORIAVILLE DISTRICT

4 We suggest the construction of an Agricultural School
5 for at least 125 students in the Eastern Townships.

6 GRANBY DISTRICT

7 This Committee recommends the opening of an Agri-
8 cultural School for farmers' sons in the Eastern Town-
9 ships.

10 A total amount of \$275,000.00 should be credited to
11 the construction of this school.

12 DOMESTIC ARTS SCHOOL

13 SHERBROOKE DISTRICT

14 1.---It is suggested by the Committee that it would
15 be opportune to establish in Sherbrooke a school of
16 Domestic Arts with a capacity of about 120 pupils annually.

17 2.---The said school could be constructed of brick
18 or preferably of stone. The brick could be obtained from
19 the brickyard at Ascot Corner, 10 miles from Sherbrooke
20 and the stone from the quarries at St. Gerard or Beebe
21 Plain, about 40 miles from Sherbrooke.

22 3.---The approximate cost of constructing, furnish-
23 ing and providing the necessary equipment for the operation
24 of this school would be \$100,000.00.

25 4.---About 50 men could be employed for six months
26 in the preparation of the land, construction and equip-
27 ping of the building.

28 Advantages:

29 A large number of our young girls leave the country
30 to make their living in the city and in general they are
very poorly prepared to take charge of a home. By virtue
of the knowledge acquired in a school of domestic arts
they would take more interest in the work of the house.
Moreover they would be prepared to make up a good part



70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90



1 of the clothes necessary for the farm family. They could
2 by spinning and weaving create a small income which after
3 all would be more than they have left for themselves when
4 they work in the city.

5 After a term at the school the young women would be
6 more capable of looking after a house and the general
7 health would be improved. They would be able to prepare
8 better balanced meals.

9 They would also be able to organize the work of the
10 house on a better basis, make life more enjoyable and
11 give more comfort in the home.

12 Function of the School:

13 It is suggested to have at this school a two-year
14 course of six months each year: November to May. During
15 the summer special courses could be organized for teachers,
16 for pupils of the convents, or other young women who
17 desire to specialize in some particular subject.

18 Instruction could be given in spinning, weaving,
19 sewing, cooking, French, English, farm book-keeping,
20 preparing the young women to budget the family income.

21 Some special courses could be given to a few members
22 from each branch of the "Cercles des Fermières" and they,
23 in turn, could transmit their knowledge to the other
24 members of their group.

25 The school could employ regularly five or six
26 teachers. During the summer they could travel around to
27 the "Cercles des Fermières" to give practical demon-
28 strations and talks.

29 Revenue:

30 It is suggested each pupil be charged about five
dollars each month to defray expenses.

In laying out the building a hall should be included,
of sufficient size so that it could be rented to various
organizations for meetings.



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100



Special courses could bring in additional revenue.

Territory:

This school of domestic arts in Sherbrooke could serve the counties of Sherbrooke, Richmond, Wolfe, Compton, Frontenac, Stanstead, Brome, Shefford, Arthabaska and Drummond. There are about 50,000 farm families in this district.

The counties of Sherbrooke, Richmond, Compton and Stanstead could probably alone assure the enrolment of the necessary students for the school.

This school of domestic arts is necessary to meet the numerous requests made particularly by "Les Ceroles des Fermières" of the district. The necessary propaganda in securing pupils would be made easy by the help of the various women's organizations who are sympathetic to the project.

RURAL ELECTRIFICATION

SHERBROOKE DISTRICT

Agricultural Division.	Miles of lines to construct.	Number of Farmers served.	Cost of main lines
Coaticook.....	200	500	\$ 160,000.00
Compton.....	729	2,200	585,000.00
Magog.....	200	500	160,000.00
Richmond.....	400	1,200	320,000.00
Sherbrooke & Stanstead.....	291	770	252,800.00
<u>TOTAL:</u>	<u>1,820</u>	<u>5,870</u>	<u>\$1,455,800.00</u>

This committee suggests that governmental authorities by all means see to the establishment of a complete system of rural electrification.

We consider that to wire and connect the individual farm buildings to the main power lines will represent an average cost to the farmer of approximately from \$200.00 to \$400.00. This rate can only be attained when his work and the purchase of the necessary material can be done cooperatively.



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1 We realize that it would be out of the question to
2 link the isolated farmer, on a road too far distant from
3 the main lines. However, he cannot be neglected and shou-
4 ld have electrical accommodation as well as one who is
5 on the main highway. To serve these cases, we suggest
6 that individual units be installed, and that the State
7 be allowed to permit a loan on a five year basis, and
8 with the interest rate not over 5%.

9 Rural electrification is necessary furthermore it
10 will contribute to a very large extent to the employment
11 of a great number of men in the post-war period by:

12 1.--The construction of the power lines; 2.--The install-
13 ation of electricity in the farm building; 3.--The manu-
14 facturing and supplying of electrical material as well
15 as electrical machinery that will be required by the
16 rural population.

15 VICTORIAVILLE DISTRICT

16 Five year plan. Two thousand miles of power lines
17 should be constructed at the Government expense to bring
18 electricity to every farm of Arthabaska, Wolfe and
19 Megantic counties.

20 The installation of electricity on the farms should
21 be financed by the "Caisses Populaires"; wholesale pur-
22 chase of the fixtures, etc., by the Cooperatives, and
23 employment of electricians by these Societies.

24 There are more than 8,000 farms in the district and
25 when they will be electrified at least 2,500 electrical
26 appliances of all kinds should be bought yearly, this
27 would give work to the manufacturers.

26 GRANBY DISTRICT

27 This Committee recommends that help should be given
28 in organizing Cooperative Syndicates that would buy
29 electricity from a Company and then distribute it among
30 its members, whether shareholders or affiliated, with the



1 same advantages offered to the municipalities which want
2 to municipalize electricity.

3 The services of soldiers should be utilized for the
4 erection of transmission lines, planting posts, etc. The
5 Federal Government should make a loan to such Cooperative
6 Syndicates legally organized. This loan should cover
7 seventy-five percent of the cost of installation, that is
8 construction of the transmission line and the wiring of
9 homes and farm buildings.

10 This loan would be re-imbursed over a twenty year
11 period.

12 The Cooperative Syndicates would buy at wholesale
13 prices all electric fixtures, lamps, utensils, etc., so
14 as to sell them to their members at reduced prices.

FARM BUILDINGS

SHERBROOKE DISTRICT

15 Number of Farms: 7,558.

16 Total evaluation of the improvements required for
17 the district \$15,000,000.

18 It is anticipated that about 15% to 20% of the far-
19 mers will take advantage of the loan for the first year.
20 There might be an increase during the subsequent years,
21 according to the propaganda that will be made. This
22 would represent an outlay of about \$8,000,000.00 to be
23 put at the farmers' disposal for the first year; the
24 money to be loaned under the basis of long and medium
25 terms.

26 The utilization of the principal thus loaned will
27 certainly promote the employment of labour, in the rural
28 districts after the war. A repercussion in the same way
29 will also be seen in the business connected with the
30 building industries.

31 If to be able to borrow money the farmers are obliged
32 to follow definite plans of construction, it is suggested





1 that the said plans could be modified according to the
2 conditions already existing on each farm and following
3 the recommendations of the agronome.
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



... OF THE DISTRICT.

03.

LIST OF THE NEW BUILDINGS AND IMPROVEMENTS THAT ARE NEEDED ON THE FARMS OF ILL. DIST. NO. 1

IMPROVEMENTS	NO. OF FARMS	%	FARMER'S SHARE		GOVERNMENT LOAN	TOTAL
A Farms that would need a second house for the son coming back home or for the farmer's help.....						
	1,510	(20%)	Lumber & labor	\$ 2,000.00	\$ 3,022,000.	
	4,535	(60%)	Lumber.....	\$ 300.00	1,360,000.	
B Houses that would need some repairs.....						
	3,780	{50%}	20% of the cost	\$ 200.00	756,000.	
	4,535	{60%}	20% of the cost	\$ 200.00	907,000.	
	6,802	{80%}	20% of the cost	\$ 200.00	1,360,000.	
C Houses of Farmers that would need the necessary elements for modern comfort:						
1. Heating System.....						
2. Running Water.....						
3. Bath Room.....						
D Farms that will need new buildings:						
1. Barns and stables.....	1,134	{15%}	Lumber & labor	\$ 2,000.00	\$ 2,268,000.	
2. Piggeries.....	1,511	{20%}	33% of the cost	\$ 400.00	\$ 604,000.	
3. Sheep Barns.....	756	{10%}	35% of the cost	\$ 100.00	\$ 75,000.	
4. Silos.....	5,290	{70%}	10% of the cost	\$ 300.00	\$ 1,587,000.	
5. Manure Sheds.....	1,511	{20%}	30% of the cost	\$ 200.00	\$ 302,000.	
6. Dairies.....	3,780	{50%}	33% of the cost	\$ 300.00	\$ 1,134,000.	
7. Poultry Houses.....	3,023	{40%}	33% of the cost	\$ 300.00	\$ 1,209,000.	
					\$ 7,179,000.	
E Miscellaneous Buildings:						
1. Community Halls.....	31	{40%}		\$ 5,000.00	\$ 155,000.	
2. Improvements to the ones already existing.....	46	{60%}		\$ 1,000.00	\$ 46,000.	
					\$ 201,000.	
F Farm Landscaping.....	5,800	{90%}		\$ 50.00	\$ 340,000.	

GRAND TOTAL: \$15,127,000.

TABLE

SPECIAL NOTES CONCERNING CERTAIN ITEMS OF THE PRECEDING TABLE.

Item "A"

A second house would be a great help on many farms, either for the son coming back home, who would be probably married or for the hired man, who in many cases should be married.

Item "C"

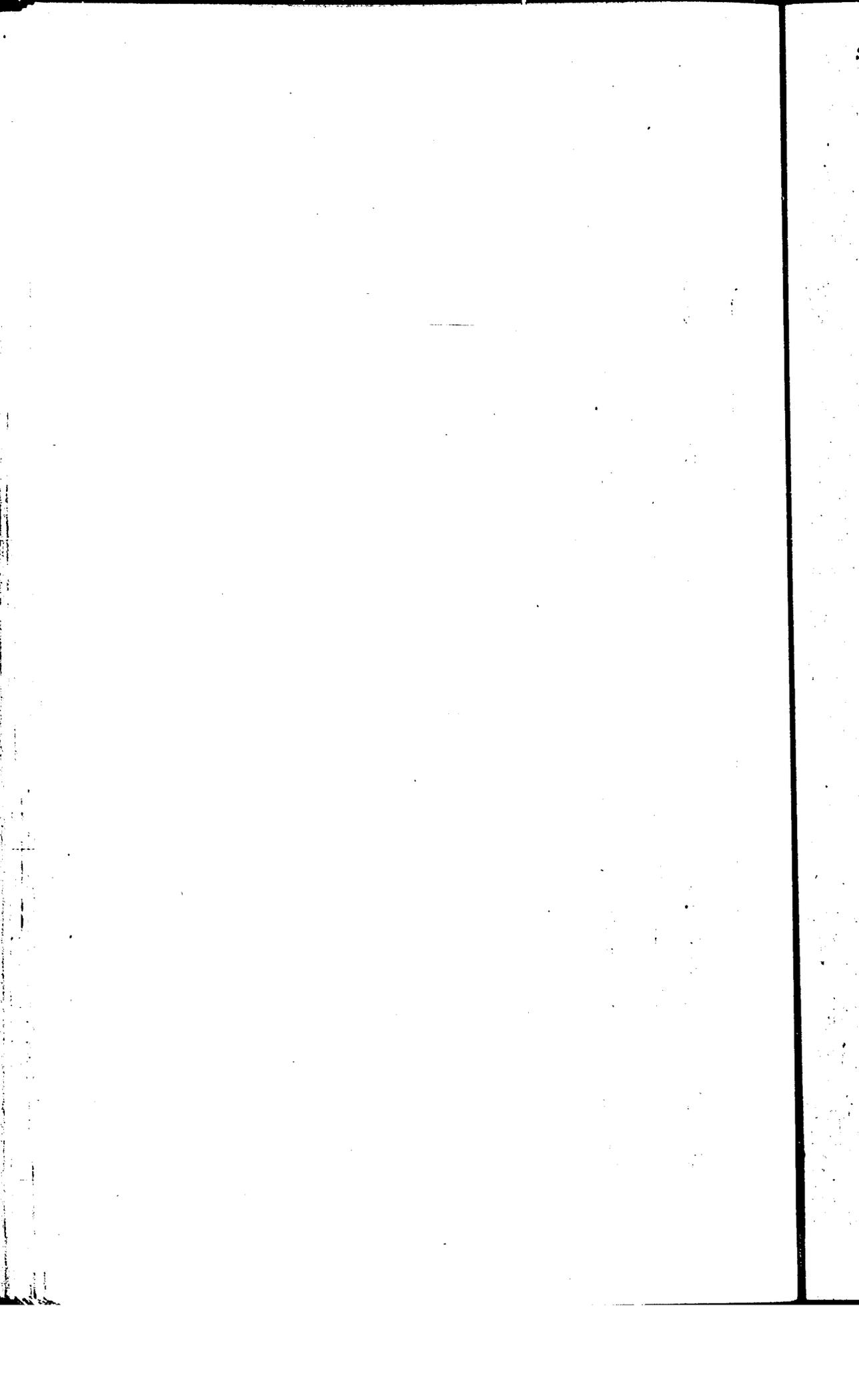
An educational campaign should be made and a substantial help granted to the farmers so that they would take advantage of the offer for better living through the use of a bath room, running water, heating system, etc.

Item "D"

Many farm buildings have not been built during the war but should be shortly after. Some others would need important improvements such as: lighting system, ventilation, etc. The building of silos is likely to be widely expanded considering the very interesting reports of experiments on grass silage which are being carried out at the present time.

Item "P"

The community hall should be built by the Government and turned over to the community; where it will be used for parish, school, municipal agricultural and recreational meetings. This is in order to bring together, as often as possible, the young people as well as their elders, to enable them to know each other better and to teach them to cooperate more.



VICTORIAVILLE DISTRICT

A good hall is needed in every parish for agricultural meetings, etc., and the same must be built by the Government. In the case of new constructions or repairs of old farm buildings, a loan should be allowed by the Government to the farmers at 2% interest, on a ten year instalment plan.

GRANBY DISTRICT

There are about 1,000 barn-stables that should be built in Bromse and Shefford Counties; about 2,000 silos for hay or corn silage. This project would be extended over a five year period.

This Committee recommends that the Federal Government makes loans to farmers desirous of installing bathrooms, sewage disposal and running water in homes and barns, etc.

Loans are also recommended for the building of homes for farmers' sons or hired men. About three hundred houses would be built under this plan in these two counties. These loans would be re-imbursed over a period of ten years.

Loans should also be made to municipalities so that a community hall be built in every village where entertainments given for the young folks of the vicinity would help to keep them on the farm.

THE ESTABLISHMENT OF FARMERS' SONS ON FARMSSHERBROOKE DISTRICT

This Committee feels that we should have an objective for establishing 500 farmers' sons per year, over a period of four or five years after the war. In order to do this, the committee recommends that the Provincial Department, in cooperation with the Federal Department, work out a plan whereby the farmers' sons could obtain a loan of at least \$4,800.00 on land and buildings, and



11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100



1 \$1,200.00 on stock and equipment. The amount to be loaned
2 would be according to the condition of buildings, the
3 amount of land and the number of stock. The amount to be
4 loaned would be according to the condition of buildings,
5 the amount of land and the number of stock. The amount of
6 money borrowed will be self liquidating in 30 years. 5%
7 interest per annum and 2% per annum on capital, making
8 not more than a total of 5% per annum.

9 1. These farms could be obtained by purchasing
10 abandoned farms which have sufficient improvements on
11 them to make them self sustaining (the committee realizes
12 that there are a certain number of abandoned farms in the
13 four counties which could not be operated profitably).

14 2. A number of these young men might establish them-
15 selves on farms where the present owners are too old and
16 would like to retire, or where a farmer has no family or
17 the farmer's family do not want to take up farming.

18 3. A number of farms could be obtained by sub-
19 dividing large farms. There are a good number of large
20 farms in the district which are not worked to their
21 capacity owing to the fact that farmers do not have the
22 necessary labour or equipment.

23 4. There are a certain number of parishes in district
24 No. 8 where colonization is being carried on. A certain
25 number of farmers' sons might be established in these
26 centres.

27 On the basis of 300 loans per year, with a maximum
28 of \$6,000.00 it would require loans to the extent of
29 \$1,800,000.00 or in five years \$9,000,000.

30 VICTORIAVILLE DISTRICT

31 We suggest that the "Caisses Populaires" provide the
32 necessary loans for the farmers' sons establishment and
33 that the Government pay 50% of the interest charged by the
34 "Caisses".



Vertical text or markings along the right edge of the page, possibly a page number or index.

Main body of the page containing extremely faint and illegible text, likely bleed-through from the reverse side of the document.



GRANBY DISTRICT

This Committee suggests that the Federal Government should lend the necessary money; the said loan covering the total value of the farm, including the value of farm implements and the stock. The buyer would bind himself to pay back the sum loaned over a period of thirty years, 5% interest per annum and 2% per annum on capital, making not more than a total of 5% per annum.

The maximum loan should be limited to \$5,000.00 in all cases. This Committee presumes that it would be possible to organize about 100 new farms every year, under this project and this over a five year period.

This money will only be loaned and this Committee recommends that an inspection similar to the one of the Canadian Farm Loan Board be made in every case.

An amount of \$500,000.00 should be devoted every year to this project.

COLONIZATION

SHERBROOKE DISTRICT

1. Numbers of vacant lots available by Townships:

Hampden.....	53
Lingwick.....	29
Newport.....	89
Auckland.....	8
Clifton	4
Ditton	16
Emberton	4
Hereford	14
Sherbrooke & Richmond...	52
	<u>214</u>

2. Settlement conditions recommended:

a) The following work should be completed by the department before a lot is granted to any colonist:

1. Ten acres should be completely cleared of wood, undergrowth, stumps and ploughed. Estimated cost \$50.00 per acre.

2. Thirty acres should be cleared of wood and left in a condition that would permit ploughing and seeding between the stumps. Probable cost \$20.00 per acre.



40
50
60
70
80
90
100
110
120
130
140
150
160
170
180
190
200
210
220
230
240
250
260
270
280
290
300
310
320
330
340
350
360
370
380
390
400
410
420
430
440
450
460
470
480
490
500
510
520
530
540
550
560
570
580
590
600
610
620
630
640
650
660
670
680
690
700
710
720
730
740
750
760
770
780
790
800
810
820
830
840
850
860
870
880
890
900
910
920
930
940
950
960
970
980
990
1000



1 (b) The lumber and fuel wood so cut should remain
 2 the property of the colonist in order to provide him with
 3 material necessary for the construction of buildings and
 4 some immediate revenue for the purchase of live stock,
 5 seed and necessary farm equipment. Strict supervision
 6 to be assumed by the Department concerned.

7 (c) A colonist establishment should consist of not
 8 less than 2 horses, 3 cows, 20 hens, 2 hogs and essential
 9 farm implements -- plough, harrow mower, double wagon and
 10 sleds, etc., to be paid for from the revenue from wood
 11 cut.

12 (d) A grant of at least \$200.00 per lot to be ex-
 13 pended on the construction of roads in the colony.

14 3. NOTE: We believe the present cost to public
 15 services, either direct or indirect, to establish a
 16 colonist is between \$1,600.00 and \$1,700.00. If, there-
 17 fore, at approximately the same cost a conscientious
 18 colonist is placed on a lot, 10 acres of which are ready
 19 for immediate cropping and with 30 acres more available
 20 for cultivation after minor improvements and has his
 21 essential live stock and farm equipment he should be self-
 22 supporting in a relatively short time. This plan would
 23 absorb very considerable labor.

24 SUMMARY:

25 No. of lots to be settled..... 214
 26 Present cost per colonist (Government). \$1,700.00
 27 Cost under proposed plan:
 28 10 acres at \$50.00; 30 acres at \$20.00. \$1,100.00

29 Established Estate:

- 30 10 Acres ploughed land
- 30 Acres cleared excepting stumps
- 2 Horses
- 3 Cows
- 20 Hens
- 2 Hogs
- Essential farm implements
- Income available from road construction \$200.00



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20

COOPERATIONSHELBROOKE DISTRICT

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

Considering that the mutual help of the cooperative movement has a world wide recognition, that its salutary effects bear a sound influence on its members and that it tends to create harmony amongst the people, we suggest:

That a more intensive broadcasting of the real theory of the movement be carried on and how this theory works in practice, through qualified professors named for each and every one of the Agricultural Colleges, secondary schools of Agriculture and other consolidated schools in each agricultural district.

To guarantee the qualifications of these professors, their choice of nomination should be jointly approved by the Superior Council on Cooperation and the Corporation des Agronomes de la Province de Québec.

Grain Warehouse -- Refrigeration Plants:

Considering that there exist an inadequate distribution of grain warehouses and refrigeration plants for farm products, we conclude that in order to obtain more efficient results with this matter that it should be undertaken as a national project to secure a more adequate distribution of such warehouse and refrigeration plants.

To accomplish such a goal a commission or committee should be chosen to study the needs, exact location, type of installation and supervision of construction.

The official body to see to this project would be the Cooperation Section of Rural Economy Department of the Provincial Department of Agriculture.

We conclude that these warehouses and plants should be installed through the cooperative system and in order to attain such a goal, it would be imperative that a federal assistance be furnished and to this we suggest



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



a federal grant of 85 1-8% of the cost plus a non interest loan for the balance for a ten year period.

VICTORIAVILLE DISTRICT

Work to be done: construction of cooperative dairies and grain elevators.

<u>County</u>	<u>Dairies</u>	<u>Grain Elevators</u>
Arthabaska	8	6
Megantic	6	7
Wolfe	6	14

The cost of these constructions should amount to about \$500,000.00.

GRANBY DISTRICT

This Committee recommends that help be given to facilitate the organization of Cooperative Societies in every parish, if possible. Short courses on cooperation and its principles should be given to farmers' sons so as to train farm leaders for later on. These leaders, farmers themselves, would make the necessary propaganda for cooperatives and cooperation among their neighbors. The help to these short courses should be Federal Provincial, but the control of these cooperatives should remain with the Provincial Government.

REFORESTATION AND CONSERVATION OF MAPLES

SHERBROOKE DISTRICT

Five Year Plan

1. District Nursery:

Purchase cost of land.....	\$ 1,000.00
Maintenance and administration: five men, seeding, planting, shipping, office.....	\$ 25,000.00

2. Areas to be Reforested:

Mount Hereford and Barford: 2,000 acres.....	\$ 20,000.00
Dixville and Villette: 20,000 acres	200,000.00
Other areas: 18,000 acres.....	180,000.00
Administration: two men per county to direct farmers and to classify areas suitable for reforestation...	16,000.00



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100



1 **5. Conservation of Maple Woodlots:**

2 A law regulating the cutting of
3 maples at present producing maple
4 products or that would produce
5 within a few years. Grants to
6 encourage the conservation and
7 development of maple wood lots... \$ 20,000.00

8 TOTAL... \$471,000.00
9 =====

10 **VICTORIAVILLE DISTRICT**

11 Thirteen thousand acres of land to be reforested
12 by the Government. Where the land is suitable, it
13 should be planted with ~~maple~~ trees.

14 We suggest:-

- 15 1. A more elaborate educational programme in the
16 country.
17 2. Laws regulating the cutting of maple trees.

18 **GRANBY DISTRICT**

19 This committee recommends the establishment of a
20 wood lot on every farm where it can be done. Soldiers
21 could easily be employed for the planting of these
22 young trees.

23 We presume that about 60,000 acres of land unfitted
24 for agriculture could be returned to forest in Broms
25 and Shefford counties.

26 Municipalities should also buy all the deserted
27 lots unfit for cultivation and these lots should be
28 reforested with the help of soldiers or war-industries
29 employees. Each municipality should organize a nursery
30 so as to supply farmers with young trees. About 500
men would be needed to complete this work over a five
year plan.

This committee also recommends the passing of a
law concerning the preservation of the sugar-bush.
Nurseries of young sugar-maples should be established
where farmers desirous of transplanting or rejuvenating
old maple-trees could get all they desire.



Vertical text or markings along the right edge of the page, possibly a page number or reference code.



1 GRANBY DISTRICT

2 This committee recommends the establishment of a
3 wood-lot on every farm where it can be done. Soldiers
4 could easily be employed for the planting of these
5 young trees.

6 We presume that about 60,000 acres of land unfitted
7 for agriculture could be returned to forest in Brome and
8 Shefford counties.

9 Municipalities should also buy all the deserted
10 lots unfit for cultivation and these lots should be
11 reforested with the help of soldiers or war-industries
12 employees. Each municipality should organize a nursery
13 so as to supply farmers with young trees. About 500 men
14 would be needed to complete this work over a five year
15 plan.

16 This committee also recommends the passing of a law
17 concerning the preservation of the sugar-bush. Nurseries
18 of young sugar-maples should be established where farmers
19 desirous of transplanting or rejuvenating old maple-trees
20 could get all they desire.

21 FARM IMPLEMENTS

22 SHERBROOKE DISTRICT

23 The committee recommends that:-

24 1. Research work be amplified:

- 25 (a) To create new types of machinery.
26 (b) To improve models already in use.

27 In order to meet the new needs of the farms and that
28 these machines be tested in the various districts by the
29 Experimental Farms System or other agricultural institut-
30 ions.

1. The price of farm implements be reduced on a
parity basis with the price of farm products.

2. The expensive implements such as the Bull-doxer,
the ditching machine, the drag-line, etc., be supplied



10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100



1 and looked after by the Provincial Government in each
2 Agricultural district and in a sufficient number to per-
3 form all the work to be done. The Government should also
4 supply and pay the operators of the machines and charge
5 a nominal fee to the farmers. These machines should be
6 under the supervision of the Officer in charge of that
7 kind of work in each district.

8 4. Manufacturers be allowed to get all the necessary
9 material and labor to proceed as soon as possible -- even
10 before the end of the war -- with the fabrication in
11 great quantity of repair parts and new implements of
12 which farmers have an urgent need. Moreover, machines
13 such as tractors, etc., which are used for war purposes
14 and that could be employed advantageously on farms should
15 be transferred to agriculture after the war.

16 5. Cooperation in the purchasing, the use of the
17 machines, etc., be strongly encouraged.

18 VICTORIAVILLE DISTRICT

19 We suggest that the Federal Government undertake
20 research to improve agricultural machinery and adapt them
21 to the actual needs of the farmer.

22 That the agricultural machinery be bought directly
23 for cash from the manufacturers by the "Coopérative
24 Fédérée" and re-bought for cash through the local
25 Cooperatives.

26 The financing of that purchase should be done by
27 the "Caisses Populaires". The big machinery such as,
28 bull-dozers, etc., should be bought by the Cooperatives,
29 provided that the Government would pay 75% of the
30 purchase price.

31 GRANBY DISTRICT

32 Selling price of farm implements should be set at
33 two thirds of the present price on such machinery and
34 this ceiling should be extended for at least the next



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100



1 fifteen years. This is especially recommended in the
2 case of threshing mills, hay-mowers, seeders, rakes,
3 binders, silo-fillers, cultivators, etc.

4 Farm implements could be manufactured in large war
5 plants after the war plants after the war and returned
6 soldiers could be employed as workers in such plants.
7 Farm implements should be bought for a cash price, in
8 large quantities, by a central cooperative organization
9 which would distribute such implements to local coopera-
tives affiliated to this central.

10 Research work should also be carried on so as to
11 improve many of our farm implements and others should
12 be invented to meet the needs of new crops such as clover
13 for silage, etc.

14 RURAL ROADS

15 SHERBROOKS DISTRICT

16 The committee interviewed the engineers of the
17 Highways Department for the counties of Sherbrooke,
18 Richmond, Compton and Stanstead, and learned their
19 programme.

20 We would recommend the immediate execution of the
21 various projects outlined by the Engineers for apart
22 from improving our highway system a great deal of labor
23 available after the war could be absorbed.

24 We would further recommend that the Government pay
25 75% of the cost of rebuilding and gravelling secondary
26 roads instead of 50% as at present, and the cost of
27 bridges constructed on these roads. Many municipalities
28 are financially unable to pay even 50% of the cost of
29 road construction which is the cause of the very poor
30 condition of the side roads leading to highways.

The cost of these projects would be approximately
\$5,000,000. but would be a valuable service to rural
and urban citizens alike, and would provide employment



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100



1 for all available labor in the district.

2 VICTORIAVILLE DISTRICT

3 We still have in Arthabaska, Wolfe and Legantic
4 counties 1,000 miles of roads to improve, at a cost of
5 about \$2,500.00 per mile. In the interest of the farmers
6 and of agriculture, this work must be done as soon as
7 possible. We suggest that the Government pay 75% of
8 the cost of the said improvements.

8 GRANBY DISTRICT

9 This committee recommends the construction or repair
10 of some 150 miles of roads in Brome and Shefford counties.

11 Some two hundred men would be needed to work at this
12 plan.

13 A total amount of \$75,000.00 should be devoted to
14 this item.

15 BRIDGES

16 Committee: L. N. Audet, chairman, A. C. Skinner,
17 A. Crepeau, A. C. Ross, W. Gregoire, Jos. Labrecque.

18 The sub-committee formed to study the projects of
19 additional bridges on the St-Francis and Magog Rivers
20 recommends the construction, in the near future, of two
21 bridges on the St-Francis and one, on the Magog River.
22 The sub-committee feels that these bridges are necessary
23 to the normal expansion and development of the City of
24 Sherbrooke.

25 According to the estimates of qualified engineers,
26 the construction of these three bridges would cost
27 approximately \$1,600,000.00 and would provide jobs to
28 some one hundred men over a period of two years.

29 OLYMO CENTRE

30 Committee: L. A. Gaudreav, chairman; E. Gingras,
M. Gingras, L. N. Audet, W. Gregoire, Sen. O. B. Howard.

This sub-committee for building, after a careful



1 study of the necessity and possibilities of a civic
 2 center in Sherbrooke, has come to the conclusion that
 3 such a center including the Federal-Provincial-Municipal
 4 offices, is a necessity for Sherbrooke, if we take into
 5 consideration the city's geographical position and the
 6 numerous governmental services located in as many offices
 7 in the City.

8 The construction of this civic center would cost
 9 approximately \$1,000,000.00 of which \$400,000.00 for
 10 labor would result in some two hundred men being employed
 11 over a period of three years.

12 The members of the sub-committee feel confident
 13 that Ottawa, Quebec and the City of Sherbrooke will give
 14 due recognition to this project, at the proper time, and
 15 therefore leave it to these governments to make a
 16 decision accordingly.

17 FILTRATION & TWO MILES FALLS

18 Committee: G. Bryant, chairman; A. G. Ross, A.
 19 Crepeau, A. Trudeau, Jos. Royer, E. Gingras, S. Newton,
 20 E. Genest.

21 The Sub-Committee which was formed to study the
 22 projects of a Filtration Plant in Sherbrooke and the
 23 construction of the Two Miles Falls power development,
 24 is of the opinion that the most urgent and essential
 25 of all the undertakings which have been proposed, in
 26 Sherbrooke, to help the economic situation which may
 27 develop at the end of the war is the construction of
 28 a filtration plant for our City.

29 Complete plans and specifications for such a plant
 30 have been prepared in 1940. The engineer who designed
 these plans has previously informed the City Council
 that since 14 years certain improvements to increase
 the efficiency of filtration plants have been found
 and these should be incorporated into the plans now in

18



Vertical text or markings along the right edge of the page, possibly bleed-through from the reverse side.



1 possession of the city. The time required to remodel
2 those plans would be about one month. We may easily
3 say that this project could be started at almost any
4 time after its approval by the ratepayers and the
5 Provincial Bureau of Health.

6 Due to the increase in the cost of materials and
7 labor since 1930, we are of the opinion that a sum of
8 \$350,000.00 would be required for this work, that would
9 supply employment for some one hundred men during one
10 year.

11 Regarding the Two Miles Falls dam and power house,
12 the plans, specifications and estimates have also been
13 prepared and the work could be started at any time.
14 This development would add from 8,000 to 10,000 H.P. to
15 the present power output of the City of Sherbrooke.
16 The cost of the undertaking as estimated in 1939 would
17 amount to \$985,000.00 but, owing to the rise in prices
18 of materials and labor, if this work was carried on at
19 the present time it would probably reach \$1,250,000.00.
20 This project would provide jobs for some 200 men over a
21 period of two years.

22 These two projects can be started without delay
23 since the plans are in readiness.

24 FLOODS

25 Committee: Louis Codere, chairman; A. G. Ross,
26 S. Newton, A. Crepeau.

27 The problem of floods offers numerous aspects and
28 must be studied mostly in the light of the information
29 compiled by the Provincial Hydraulic and Hydrographic
30 Departments. But since it was impossible to get this
information, our study had to be made exclusively from
the facts gathered here in Sherbrooke and the region.

Among these, it has been noticed, when the St-François
rivers is flowing at low level, that at the confluents



7



1 of the Magog, Massawippi, Dorman, etc., sand and gravel
2 carried by these tributaries pile up in the St-Francis.
3 These sand and gravel banks range from 7 to 8 feet in
4 width over a considerable length of the river sometimes
5 forming small islands which block the river stream of
6 water, reducing to a great extent its flowing capacity.

7 Conditions are even more serious in the Massawippi,
8 Salmon and Coaticook rivers because the floods there
9 have caused such erosions that the rivers have been
10 filled up and had to dig other beds across the neigh-
11 bouring farms. Any way we look at this problem of floods
12 this fact remains that cannot be overlooked: the beds
13 of the St-Francis river and its tributaries must be dug
14 in many places so as to permit the water to flow normally
15 if it is not to overflow any cause all the damage it has
16 in the past.

17 This damage has been roughly estimated at \$2,000,000.
18 in Sherbrooke and a few neighbouring towns for the June
19 1948 flood only. Unless we are prepared to accept that
20 this situation remains unchanged, something must necess-
21 arily be done about it.

22 The Committee feels that a special commission to
23 deal with floods, having at its disposal a definite
24 budget, should be appointed, as it is done in the United
25 States.

26 In the Province of Quebec, it seems that only two
27 regions are seriously affected by floods: Beauce and the
28 Eastern Townships. Consequently there is no reason why
29 a solution to this problem should not be found and we
30 suggest that work be started as soon as possible.

HOUSING

Committee: Messrs. J. R. Royer, chairman; S. Newton,
Jos. Labrecque, L. N. Audet, W. Grégoire, G. Poulin, J.
P. Audet, A. Trudeau, E. Gingras, L. A. Gaudreau, C. B.
Howard, L. Gauthier.



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100





1 After a careful study of the question of housing,
2 the committee has found that the City of Sherbrooke would
3 need 200, 4 to 5 rooms homes for the workers that would
4 cost approximately \$3,700.00 to \$4,200.00 each which
5 would represent a total of approximately \$790,000.00.

6 The construction of these homes if it were rendered
7 possible would furnish jobs to some fifty men a year
8 during four years.

9 REAL ESTATE

10 Committee: Messrs. E. A. Bernard and D. J. Salls,
11 joint-chairmen; P. M. Robins, F. G. LeBaron, C. L.
12 Campbell, P. Lagueux, A. Tremblay, Leo Laliberté.

13 The Real-Estate Owners Post-War Committee, after
14 studying and discussing the details of the National
15 Housing Act as amended, feels that the Government's
16 willingness to assist individuals in the building of
17 their own homes should be commended, and that though
18 realizing the urgent need at the present time, for
19 additional housing in the City, the Government should
20 be advised to proceed with caution especially in assist-
21 ing in the erection of multiple dwelling buildings.

22 That all applications for individual homes should
23 be very closely scrutinized, as to whether applicant
24 has steady employment which will continue after the war,
25 so that there will be a reasonable assurance that he
26 will be able to make all payments on due dates until
27 home is fully paid, in other words only serious minded
28 applicants should be favorably considered.

29 The committee further recommends that particular
30 attention should be given to the exterior architecture
of all homes under this Government plan because, presently
houses that are an eye sore to the whole street and tend
only to decrease the value of all surrounding properties,
are being constructed.



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100



1 That the so-called flat top skirt roof should be
2 discouraged, as they are most unsightly in all cases.

3 Furthermore, it was not considered advisable for
4 either the City or the Provincial Government to enter
5 the housing field either in conjunction or in competition
6 with the Federal authorities.

7 LABOUR

8 COMMITTEE: Sylva Bergeron, chairman; Eugene Grondin,
9 Herve Simoneau, Charles Cross, Layland Brown,
10 (Fairbanks), Lorenzo Lefebvre, (Central
11 Council of the National Syndicate), Georges
12 H. Boisvert, (C.I.O.), Andre Pichette, (Sheer
13 Silk), Charles Laliberte, Euclide Langlois,
14 Guy Lemay, (Paton), Raymond Gauvin, Moise
15 Richard, Maurice Joubert, Paul Bernier, (Rubin)
16 Gerard Belisle, Emile Robinson, Jean Gauthier,
17 (Canadian Silk), Robert Sevigny, Max Wilson,
18 Maurice Pagé, (Kayser).

19 UNEMPLOYMENT INSURANCE BENEFITS: It is suggested that an
20 office be opened in the City of Sherbrooke to avoid de-
21 lays in the payment of benefits cheques from the Unem-
22 ployment Insurance. This would be to the advantage of
23 all the workers in the Eastern Townships.

24 IMMIGRATION: Since it will be a problem to find work for
25 the Canadian workers, the repeal of the existing immi-
26 gration laws would be illogical and the Committee unanim-
27 ously agreed that representations to the proper author-
28 ities be made for their maintenance.

29 SELECTIVE SERVICE: The committee feels that as soon as
30 the war necessities will permit, the National Selective
Service should be abolished because its regulations are
encroaching on the workers' freedom.

MARRIED WOMEN IN FACTORIES: The family being the basic
principle of society, and women its most precious wealth,



1 factory work should be prohibited for married women,
2 and those actually working urged to go back to their
3 homes.

4 GIRLS AND NIGHT WORK: Taking into consideration the
5 precariousness of the young girls health, it is believed
6 that they should not be permitted to work on night
7 shifts nor to do certain jobs requiring a physical effort
8 more suited to a man. However, if there is an urgent
9 need of their doing a man's job, they should be paid a
10 man's salary.

11 40-HOUR WEEK: The committee agrees that the working week
12 should be divided into 5 days of 8 hours each.

13 VACATION WEEKS: The necessity and ultimate usefulness of
14 yearly vacations being universally admitted, the repre-
15 sentatives of the local labor organizations sitting on
16 this committee believe that the Provincial Government
17 should legislate on this matter so that all workers may
18 enjoy a two week vacation with pay annually.

19 HOUSING: So as to ease the workers housing problem, the
20 committee would be in favour of Provincial-Municipal
21 credits being created in favour of the workers and en-
22 couragement given to workers' Building cooperatives.

23 OLD AGE PENSIONS: The committee recommends that the old
24 age pensions be paid at 65 years of age instead of 70.

25 HOLIDAYS: The committee recommends that a serious study
26 be made of the possibility of uniformizing the obser-
27 vance of religious and national holidays.

28 DISMISSALS: When the war ends it is to be expected that
29 many employers will have to reduce the number of their
30 employees. In dismissing employees, the committee
recommends that the employers take into consideration
both competence and seniority.

MISCELLANEOUS: If it happened that there should be a
large number of unemployed and that the Governments were
obliged to interfere, the labour unions represented on

3

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100

A



1 committee would ask the Sherbrooke Chamber of Commerce
2 to use its influence to prevent a repetition of what
3 happened in the last depression: the "Municipal Kitchen".

4 In the event of Municipal Public Works program to
5 relieve unemployment, it is urged that jobs should
6 primarily be given to Sherbrooke citizens.

7 In ending this report the committee wants to assure
8 the Chamber of Commerce of the workers' gratefulness for
9 the opportunity given them to make suggestions on what
10 they thought should be done to better their situation in
11 the Post War Period.

12 PARKING GROUNDS

13 Committee: J-P. Audet, chairman, Jos. Royer, E.
14 Gingras, L. Godère.

15 The ever growing demand for parking grounds in
16 Sherbrooke would partly be answered if the actual park-
17 ing ground, situated between Meadow and Albert Streets,
18 was upper-decked. Such parking ground would necessitate
19 service stations and rest-rooms on the spot.

20 It would be equally useful to arrange a parking
21 ground with rest-rooms at the back of Central School on
22 King St. West.

23 Rest-rooms are also urgently needed near every
24 playground.

25 The approximate cost of these different projects
26 would be \$75,000.00.

27 PARK DEVELOPMENT

28 Committee: A. G. Ross, chairman; Jos. Royer, A.
29 Poulin, O. Chartier, E. Genest, G. Howard.

30 In 1939, the City of Sherbrooke undertook the devel-
opment of Jacques-Cartier Park, along the shore of the
Magog River, within the limits of the City.

From 1939 to 1942 inclusive, the amount of money
spent on this work totals \$104,485.17 or practically



1 \$25,000. per year.

2 Out of this amount, a summer colony for the children
3 of the City has been developed including a bathing beach,
4 large play grounds, a restaurant and dining pavillion,
5 tennis courts, ball grounds, etc. Stone masonry walls
6 have been built alongside the river and the plans call
7 for a promenade along these walls. Trees and flowers
8 have been planted and roadways have been opened through
9 the park.

10 During the summer months, from 3,000 to 5,000
11 children spend their time at that place. City authori-
12 ties and school organizations provide the necessary
13 supervision. It is of great benefit to the community
14 and its development must be continued.

15 As most of the work is manual labor, it is consid-
16 ered an ideal undertaking to provide employment.

17 There is much work to be done yet in order to com-
18 plete the plans already made and our committee suggests
19 that another amount of \$100,000.00 should be spent in
20 this park, to be distributed over a period of 4 years,
21 i.e., at the rate of \$25,000. per year.

22 PUBLICITY

23 Committee: Wilfrid Stebenns, chairman; Walter Wood,
24 Gilles Desroches, Don MacMahon, Rollie Badger, Sydney
25 Belmont, Armand Nadeau.

26 INTRODUCTION

27 The publicity Committee for the study of post-war
28 problems presents the following report on its studies
29 concerning publicity.

30 The Committee has come to the conclusion that
publicity to be effective must be well prepared and
developed according to the general conditions and
exigencies of the present, by publicity experts in any
case.



11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100





1 5---To maintain constant relations with the local manu-
2 facturers so as to bring new industries to Sherbrooke

3 4---To prepare and launch campaigns of local interests:
4 civic betterments, fire prevention, sale promotion
5 of gas and electricity, etc.

6 5r---To prepare and compile data and statistics to help
7 in the success of these publicity campaigns.

8 RETAIL TRADE

9 Committee: Lewis I. Rosenbloom, chairman; A. D.
10 Echenberg, S. N. Belmont, J. A. Savard.

11 1---We expect that the retail businesses of this dis-
12 trict will be able to offer employment to a large
13 number of returned men. This idea is based on the
14 following facts:

- 15 a) Most of our stores are short of staff at present.
- 16 b) Many stores are planning expansion programs.

17 2---The tourist trade should bring considerable profit-
18 able revenue to our district. It is understood that
19 many residents of the U. S. are anxious to travel
20 to Canada again, and Sherbrooke is well situated to
21 attract them.

22 3---We recommend the early removal of all possible
23 government restrictions on business activity. We
24 believe that our retail businesses can do much to
25 help in the period of re-adjustment if they are not
26 too heavily burdened with regulations and restrict-
27 ions which were placed upon business through the
28 exigencies of the war.

29 4---We need better parking facilities, particularly for
30 Wellington Street. In the past the parking problem
has been seriously detrimental to our business. The
alleviation of this problem should be discussed with
experts, but we recommend these possibilities:

- a) An upper deck on our present municipal parking



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100



ground between Meadow and Albert Streets.

- 1
2 b) A new street running parallel to Wellington, just
3 west of the C.N.R. tracks, from King Street through
4 the Parking Ground to meet Grand Forks Street near
5 the Whiting Block.

6 5—We desire to warn against the possibility of commencing "Post War" construction projects prematurely.
7 In much of the discussion on these projects it
8 appears that the intention is to start work as soon
9 as possible, and we consider this dangerous. Such
10 projects such as the Filtration Plant which are
11 urgently needed now should be started at the earliest
12 opportune moment, but many of our plans can be
13 kept until such time as work projects are required.
14 We expect good business conditions for several
15 years after the war, with good employment opportunities
16 for labour, created by the necessity for
17 replenishing shortages which now exist. It would
18 be well to keep as much public work as possible to
19 help in the difficult period which will follow this
20 boom probably many years after the end of the war.

21 This report is made up of the personal ideas of the
22 members of our Committee. Other merchants have been
23 consulted, but no complete survey was made because it was
24 felt that information obtained in the matter would not
25 justify the cost or effort of the undertaking.

26 ROADS

27 Committee: M. Gingues, chairman; G. B. Howard,
28 S. Newton, Jos. Royer, Jos. Labrecque.

29 The estimates included in the report were furnished
30 by Mr. A. Lague in charge of Division 19 of the Provincial Road Department.

1. Taking into consideration the increasing importance of the civil aviation development and the



The page contains extremely faint and illegible text, likely bleed-through from the reverse side of the document. The text is scattered across the page and is not readable.



1 proximity of the St-Francis airport, the Committee agrees
2 that a first class hard-surface road should be construct-
3 ed from Sherbrooke to this airport, by the shortest way.

4 The construction of this road with a right of way
5 of 80 feet wide, a road bed 40 ft. wide and bituminous
6 paving 22 ft. wide and approximate length of 6.5 miles,
7 would cost approximately \$310,000.00.

8	Approx. length to surface	6.5 miles
9	Expropriation about.....	\$ 80,000.00
10	Preparation & Foundation....	195,000.00
11	Large Bridges.....	20,000.00
12	Bituminous paving.....	<u>65,000.00</u>
13		<u>\$310,000.00</u>

14 2. When the war ends and the tourist industry
15 flourishes again, we should not neglect our locality's
16 natural attractions for tourists and among these, we
17 could hardly find a finer spot than Mount Orford. There-
18 fore the Committee suggests that a road should be con-
19 structed from the Montreal-Sherbrooke highway to the
20 Mount Orford Club and that the project, submitted a few
21 years ago, of a road to the summit of the mountain
22 should be continued.

23 This would give not only the tourists from outside
24 Canada but also our own population the advantage to go
25 and enjoy from the summit of Mount Orford the natural
26 beauties of the whole Eastern Townships. 18

27 3. So as to lessen the congested traffic on Welling-
28 ton street, it is proposed that a road be built from
29 Belvedere street South, in front of the Sacred Heart
30 Hospital, which would run back of Lennoxville to join
with Route no. 5. It is not believed that the construct-
ion of this road would affect in any way the tourist
trade, in the City. The cost of such a road would be
approximately \$140,000.00.

4. In order to eliminate the four level crossings
on the road to Rock Forest, on which there is considerable



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50



1 traffic, it is suggested that a new road be built from
 2 the Sherbrooke-Montreal highway to Rock Forest. The con-
 3 struction of this road with an approximate length of 3.5
 4 miles, with a right of way of 66 ft., a road bed of 34
 5 ft. and 22 ft. paving, including expropriation would cost
 6 around \$167,750.00.

Expropriation about.....	\$ 40,000.00
Preparation & foundation	\$105,000.00
Bituminous paving (200 to the car)	\$ 22,750.00
	<u>\$167,750.00</u>

8 5. So as to lessen the traffic on King street West
 9 (Route No. 1 to Montreal), and to facilitate the exit
 10 from Sherbrooke for motorists going to Montreal, it is
 11 suggested that a road be constructed from Portland Avenue
 12 across the Charest farm to meet with the Sherbrooke-
 13 Montreal highway.

14 The construction of this road with a right of way
 15 of 80 ft., road bed 45 ft. and 22 ft. paving from the
 16 Montreal-Sherbrooke road (Charest farm) to Portland
 17 Avenue, length about 1.4 miles, would cost:

Expropriation about	\$ 16,000.00
Preparation & foundation	\$ 50,000.00
Bituminous paving	\$12,500.00
	<u>\$78,500.00</u>

19 6. So as to ease traffic and lessen congestion on
 20 the main routes leading to Sherbrooke, it is suggested
 21 that the road running along the East bank of the St-Francis
 22 River should be reconstructed wider and hard-surfaced
 23 from Bromptonville to Lennoxville. In the construction
 24 of this road, the accumulated gravel in the St-Francis
 25 River might be put to use thus helping in the solution
 26 of the flood problems.

27 The cost of reconstruction of the road between
 28 Bromptonville and Lennoxville, length about 5.20 miles,
 29 right of way 66 ft., road bed 34 ft., width of paving
 30 22 ft., would approximately be:



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30



1 Expropriation.....\$ 26,000.00
2 Preparation & foundation\$135,200.00
3 Bituminous paving (200 to the car), \$ 36,400.00
4 \$197,600.00

5 7. It is also suggested that a more practical and
6 comprehensible system of road signs be established, so
7 as to delay, as little as possible, the travellers
8 going through our Province.

9 SOCIAL WELFARE

10 Members of the Committee:

11 Mgr. Ira Bourassa, chairman; Rev. Russell Brown,
12 Rev. F. A. G. Doxsee, Father Simon Perreault, Father
13 Leon Drapeau, Leo Thibault, Henri Girard, Alfred Cinq-
14 Mars, Thomas Keeley.

15 Object:

16 Social Welfare in the Post-War. The problem was
17 divided in four parts:

- 18 a) Health
19 b) Recreation
20 c) Education
21 d) Protection

22 a) HEALTH

23 The committee recommends

24 1) That the City, in cooperation with both Catholic
25 and Protestant school commissions, organize, for a bi-
26 annual medical examination (in September and in January)
27 of all the Children going to school and that a medical
28 record be kept for each child, these records to be kept
29 by two nurses who would also visit the schools and watch
30 over the health and hygiene of the children. If these
nurses should discover ailments or symptoms of illness
in the children, they would notify the parents so that
the children may receive the proper care. If the par-
ents can not afford the proper medical care, the child-
ren will receive free medical care through the Child's
Welfare Association.



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100

[Faint, mostly illegible text or markings, possibly bleed-through from the reverse side of the page.]



1 2) That, because of the shortage of country doctors
2 in the Eastern Townships, especially in centers far from
3 railroads, a means of subsidies or grants from the Pro-
4 vincial ministry of Health, that all the municipalities
5 having no resident doctors be invited to send women to
6 take the course and qualify for the diplomas; that the
7 midwives who have graduated from the school be permitted
8 to practice in any municipality where there is no doctor.

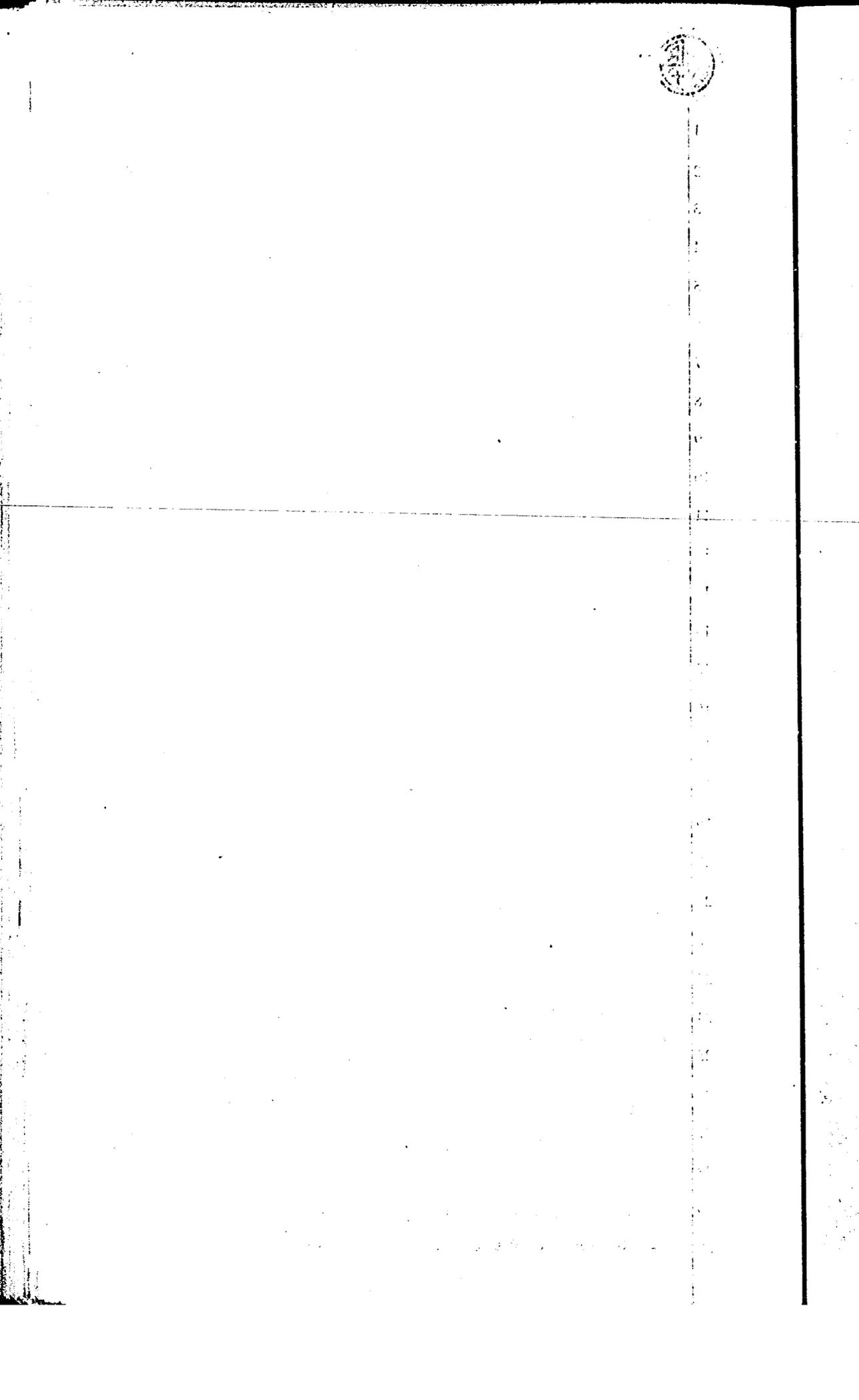
9 3) That the Chamber of Commerce asks the doctors of
10 Sherbrooke to organize a medical service over the week
11 ends (Saturday afternoons and Sundays) publishing in the
12 newspapers, the names, addresses, telephone numbers of
13 the doctors on duty by turn; that the same request be
14 made to the druggists to open drug stores by turn on
15 Sundays.

16 4a) That a maternity for unmarried mothers be
17 established in Sherbrooke under the direction of the
18 Rehabilitation Society, so as to aid the unmarried
19 mothers who are poor and thus preserve their reputation
20 and prevent discouragements that might lead them to
21 abortive measures or to murder their illegitimate child.

22 That no private maternities be established without
23 a special municipal or provincial license and that these
24 should be submitted to medical inspection by competent
25 authorities.

26 5) That employers in industry, hotel keepers and
27 restaurant owners be invited by the Chamber of Commerce
28 to insist that their employees of both sex be medically
29 examined yearly so as to detect T. B. and V. D. thus
30 protecting the healthy employees and the public against
these contagious diseases.

 6) That the police department launch a vigorous
campaign against prostitution houses and that the City
of Sherbrooke obtains the necessary amendments to its





1 charter in order to render the curtailment of these
2 houses more efficient.

3 7) That the City of Sherbrooke take on the res-
4 sponsibility of destroying or closing the Slums.

5 8) That children, suffering from contagious dis-
6 eases, be isolated from others in nurseries and orphan-
7 ages.

8 **D) RECREATION**

9 **The Committee recommends**

10 1) That the playgrounds be fenced to protect the
11 children against the dangers of the street when running
12 for their balls or footballs.

13 2) That a male and female director of amusements
14 be appointed for each public playground during the
15 vacation period to organize the children's amusements
16 and recreations.

17 3) That the shores and summer camps be further
18 developed and substantial subsidies or grants be voted
19 to the Societies in charge of these.

20 4) That swimming pools be built in the parks and
21 public playgrounds for the children under 7 years of age.

22 5) That public interior swimming pools be built in
23 each ward of the City for adults to use during the winter.

24 **E) EDUCATION**

25 **The Committee recommends:**

26 1) That trees, plants and flowers be sowed or plant-
27 ed in the Jacques Cartier and other parks of the City
28 with small boards on which the scientific and popular
29 name of each would be inscribed to teach the children
30 to know and respect them.

2) That practical courses in conversation, both in
English and French, be given free of charge at the Arts
and Craft Schools so as to promote harmonious living and
better understanding among the youths of French and
English parentage.



The page contains extremely faint and illegible text, likely bleed-through from the reverse side of the document. The text is scattered across the page, with some faint lines and shapes visible, but no legible words or sentences can be discerned.



1 3) That vocational training be put in practice from
2 the 9th grade in all the schools of Sherbrooke.

3 4) That a municipal library be organized in two
4 sections one French and one English. The selection of
5 the books to be left to two committees formed of laymen
6 and clergymen, both Catholic and Protestant.

7 5) That the Provincial Government be asked to pay
8 entirely the cost of transportation or board of the
9 cripple children going to special schools for cripples.

10 6) That the children of the creches be put through
11 psychological tests before they are adopted and that the
12 families be classified according to the talents and
13 needs of the children.

14 7) That the mentally deficient and idiots be classi-
15 fied and separated from the other children in the creches
16 and orphanages.

17 8) That special classrooms be organized for mentally
18 deficient children in the schools under the jurisdiction
19 of the School Commission.

20 9) That the Provincial Government vote subsidies or
21 grants to the charitable Institutions so that they will
22 be able to hire and pay reasonably competent teachers,
23 thus enabling the children in orphanages to follow the
24 same program of study as the children attending schools
25 of the school Commissions.

26 D) PROTECTION

27 The committee recommends:

28 1) The establishment of a Juvenile Court in Sher-
29 brooke to judge juvenile delinquency cases; that a judge
30 of the Superior Court gives part of his time to judge
these cases along with family quarrel cases.

2) That the child's welfare associations open a
permanent office to receive complaints made against
parents neglecting their children.



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40

[Faint, illegible text covering the main body of the page, possibly bleed-through from the reverse side.]



1 8) That the problems of cohabitation of aged hus-
2 bands and wives in Old Folks Homes be studied and means
3 found to procure rooms so that these couples can be
4 together when in these institutions.

5 All these suggestions made at meetings of the Social
6 Welfare Committee for Post-War were unanimously approved
7 by the members of the said Committee.

8 WATERWORKS

9 Committee: Armand Crepeau, chairman; Guy Bryant,
10 A. Trudeau, Jos. Labrecque, J. O. Chartier.

11 The Committee has based its work on a report actually
12 under study at the engineering department of the city
13 regarding the improvements that have become necessary to
14 assure certain wards in the city of Sherbrooke of a
15 sufficient volume of water with high enough pressure to
16 guarantee an effective fire protection.

17 The city water works system, more than fifty years
18 old to date, has been constructed to protect as best as
19 possible the center of the city that is the commercial
20 section, but in the last few years the expansion has
21 taken place mostly on the outskirts and the more we get
22 away from the center, the less the water volume and
23 pressure.

24 The City has already started to correct this situ-
25 ation in the West Ward where it has installed high
26 pressure pumps that will be fed by twelve inch pipes
27 directly connected with the reservoir.

28 The east and north wards, the furthest from the
29 reservoir, remain and it has become absolutely necessary
30 to do something, but a project has been prepared for the
31 East Ward that would consist in the construction of a
32 reservoir with a capacity of 2,000,000 gallons on the
33 heights of Belmont St. The City has already signed an



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100

[Faint, illegible text covering the majority of the page, likely bleed-through from the reverse side.]



1 option to buy the land needed for this purpose and has
2 installed a high pressure pump at the corners of Woodward
3 St. and 7th Avenue to pump the water in the projected
4 reservoir.

5 The construction of this reservoir and the laying
6 of the connecting pipes to the actual water works system
7 would cost approximately \$45,000.00.

8 To remedy the situation in the North Ward, an
9 18 inch pipe would have to be connected to the 24 inch
10 main coming down Drummond St. at the corner of Franklin
11 across Masog River to be connected with the King St.
12 West pipe near Viny intersection.

13 This project would cost approximately \$80,000.00.

14 In the center of the City many four inch pipes have
15 become too small and will have to be necessarily changed
16 in the near future. These changes would cost approxi-
17 mately \$75,000.00,

18 The execution of these three projects, representing
19 a total expenditure of \$200,000.00, would answer a great
20 need and would absorb quite a number of workers.
21
22
23
24
25
26
27
28
29
30