

Departmental Sustainable Development Strategy

Green Procurement	
As of April 1, 2014, the Government of Canada will continue to take action to embed environmental considerations into public procurement, in accordance with the federal <i>Policy on Green Procurement</i> .	
Performance Measurement	
Expected result	
Environmentally responsible acquisition, use and disposal of goods and services.	
Performance indicator	Targeted performance level
Departmental approach to further the implementation of the <i>Policy on Green Procurement</i> in place as of April 1, 2014.	To be achieved as of March 31, 2015
Number and percentage of procurement and/or materiel management specialists who have completed the Canada School of Public Service Green Procurement course (C215) or equivalent, in the given fiscal year.	2 specialist full-time equivalent employees 100% representation
Number and percentage of managers and functional heads of procurement and materiel whose performance evaluation includes support and contribution toward green procurement, in the given fiscal year.	1 full-time equivalent manager 100% representation
Departmental green procurement target	
By March 31, 2016, 90 percent of vehicles purchased are right-sized for operational needs and are the most fuel efficient vehicle in their class available at the time of purchase and/or are an alternative fuel vehicle.	
Performance indicator	Targeted performance level
Percentage of vehicles purchased that meet the target objective relative to the total number of vehicles purchased in the year in question.	100% (Since April 1, 2012, all light-duty fleet vehicles procured by FedDev Ontario have been hybrid-electric in accordance with the Treasury Board Secretariat's <i>Guidelines for Assessing Cost-Effectiveness and Operational Feasibility of Alternative Fuel Vehicles</i> . This is also consistent with the planning for the annual purchase and disposal of fleet vehicles as outlined in FedDev Ontario's Investment Plan.)

Departmental green procurement target	
The fuel efficiency of all new light-duty vehicles purchased between April 1, 2015 and March 31, 2016 will be 10 litres per 100 km or less.	
Performance indicator	Targeted performance level
The percentage of purchased new light-duty vehicles with an average fuel efficiency ratio of 10 litres per 100 km or less.	100% (Since April 1, 2012, all light-duty fleet vehicles procured by FedDev Ontario have been hybrid-electric, which meets the target of 10 litres per 100 km or less. This is also consistent with the planning for the annual purchase and disposal of fleet vehicles as outlined in FedDev Ontario's Investment Plan.)
Departmental green procurement target	
By March 31, 2016, 95 percent of copy paper, commercial printing, and/or envelope purchases will contain a minimum of 30 percent recycled content and be certified to a recognized environmental standard to reduce the environmental impact of its production.	
Performance indicator	Targeted performance level
Percentage of copy paper, commercial printing and/or envelope purchases that meet the target objective relative to total paper purchases in the year in question.	95% by March 31, 2016.
Implementation strategy element or best practice	Targeted performance level
Leverage common use procurement instruments where available and feasible.	Exceeded
<i>Best Practice</i> Train acquisition cardholders on green procurement.	Objective is to achieve greater awareness among cardholders.
<i>Best Practice</i> Increase awareness of the <i>Policy on Green Procurement</i> among managers.	Objective is to achieve greater awareness

Strategic Environmental Assessment

FedDev Ontario will continue to ensure that its decision-making process includes consideration of the Federal Sustainable Development Strategy (FSDS) for Canada's goals and targets through the Strategic Environmental Assessment (SEA) process. An SEA for policy, plan or program proposals includes an analysis of the impacts of the given proposal on the environment, including on the FSDS goals and targets. The results of FedDev Ontario's detailed assessment are made public when an initiative is announced. The purpose of the public statement is to demonstrate that the environmental effects, including the impacts on achieving the FSDS goals and targets, of the approved policy, plan or program have been appropriately considered during proposal development and decision making.

Details on Transfer Payment Programs of \$5 Million or More

Name of transfer payment program	Southern Ontario Prosperity Initiatives
Start date	November 28, 2013
End date	March 31, 2019
Fiscal year for terms and conditions	2014–15
Strategic Outcome	A competitive southern Ontario economy
Link to department's Program Alignment Architecture	Sub-Program 1.1.2 – Commercialization Partnerships Sub-Program 1.2.1 – Business Investment Sub-Program 1.2.2 – Business Growth and Productivity Sub-Program 1.3.4 – Regional Diversification
Description	The Southern Ontario Prosperity Initiatives—Investing in Business Growth and Prosperity, Investing in Business Innovation, Investing in Commercialization Partnerships and Investing in Regional Diversification—make up FedDev Ontario's core transfer payment program. The four initiatives support economic development, diversification, job creation, and self-reliant communities in southern Ontario.
Expected results	Southern Ontario businesses are more competitive and the region's communities have improved economic status.
Fiscal year of last completed evaluation	N/A
Decision following the results of last evaluation	N/A
Fiscal year of planned completion of next evaluation	2019–20
General targeted recipient groups	Not-for-profit organizations; post-secondary institutions; and small- and medium-sized enterprises.
Initiatives to engage applicants and recipients	FedDev Ontario representatives participate in outreach activities, including conferences and meetings with stakeholder groups to engage potential applicants. They also work with

	potential applicants to support receipt of quality and complete applications. Social media outlets provide further avenues for engaging applicants and recipients. FedDev Ontario representatives also maintain regular contact with recipients to respond to reporting requests and ensure timely progress and completion of projects.			
	Forecast Spending 2014–15 (\$)	Planned Spending (\$)		
		2015–16	2016–17	2017–18
Total grants	0	0	0	0
Total contributions	109,573,898	112,373,898	109,373,898	107,773,898
Total other types of transfer payments	0	0	0	0
Total transfer payments	109,573,898	112,373,898	109,373,898	107,773,898

Name of transfer payment program	Advanced Manufacturing Fund
Start date	December 9, 2013
End date	March 31, 2019
Fiscal year for terms and conditions	2014–15
Strategic Outcome	A competitive southern Ontario economy
Link to department's Program Alignment Architecture	Sub-Program 1.1.1 – Advanced Manufacturing
Description	The Advanced Manufacturing Fund is aimed at promoting the long-term growth, productivity and competitiveness of Ontario's manufacturing sector. This is accomplished through support to large-scale and transformative advanced manufacturing activities; advancing the development and/or adoption of cutting-edge technologies; encouraging projects that have spillover benefits for manufacturing clusters and/or global supply chains; and fostering collaborations between the private sector, research institutes, and post-secondary institutions.
Expected results	Ontario businesses are more competitive and productive; there is increased commercialization from research and development activities; and improved employment opportunities in southern Ontario communities.
Fiscal year of last completed evaluation	N/A
Decision following the results of last evaluation	N/A
Fiscal year of planned completion of next evaluation	2019–20
General targeted recipient groups	Not-for-profit organizations and businesses engaged in manufacturing in Ontario.

Initiatives to engage applicants and recipients	FedDev Ontario representatives participate in outreach activities, including conferences and meetings with stakeholder groups to engage potential applicants. They also work with potential applicants to support receipt of quality and complete applications. Social media outlets provide further avenues for engaging applicants and recipients. FedDev Ontario representatives also maintain regular contact with recipients to respond to reporting requests and ensure timely progress and completion of projects.			
	Forecast Spending 2014–15 (\$)	Planned Spending (\$)		
		2015–16	2016–17	2017–18
Total grants	0	0	0	0
Total contributions	6,000,000	52,000,000	51,000,000	51,000,000
Total other types of transfer payments	0	0	0	0
Total transfer payments	6,000,000	52,000,000	51,000,000	51,000,000

Name of transfer payment program	Community Futures Program
Start date	1986
End date	N/A (ongoing program)
Fiscal year for terms and conditions	2010–11
Strategic Outcome	A competitive southern Ontario economy
Link to department's Program Alignment Architecture	Sub-Program 1.3.1 – Community Futures Program
Description	The Community Futures Program (CFP) supports 37 Community Futures Development Corporations (CFDCs) in southern Ontario which assist rural communities to develop and implement local solutions to support community economic development and the growth of small businesses.
Expected results	Rural communities in southern Ontario are strengthened and better able to respond to future economic challenges.
Fiscal year of last completed evaluation	2013–14
Decision following the results of last evaluation	Continuation
Fiscal year of planned completion of next evaluation	2018–19
General targeted recipient groups	The 37 CFDCs located in rural southern Ontario.
Initiatives to engage applicants	FedDev Ontario engages with southern Ontario's 37 CFDCs

and recipients	through active project monitoring by program officers and regular meetings with individual CFDCs, the Ontario Association of Community Futures Development Corporations (OACFDC), and two regional CFDC networks.			
	Forecast Spending 2014–15 (\$)	Planned Spending (\$)		
		2015–16	2016–17	2017–18
Total grants	0	0	0	0
Total contributions	11,285,992	11,285,992	11,285,992	11,285,992
Total other types of transfer payments	0	0	0	0
Total transfer payments	11,285,992	11,285,992	11,285,992	11,285,992

Name of transfer payment program	Eastern Ontario Development Program
Start date	October 12, 2004
End date	March 31, 2019
Fiscal year for terms and conditions	2014–15
Strategic Outcome	A competitive southern Ontario economy
Link to department's Program Alignment Architecture	Sub-Program 1.3.2 – Eastern Ontario Development Program
Description	The Eastern Ontario Development Program is an economic development initiative that addresses economic challenges in eastern Ontario by taking advantage of innovative opportunities in the region. The program is delivered through eastern Ontario's 15 Community Futures Development Corporations (CFDCs) and the Eastern Ontario CFDC Network. Applications for funding are solicited and assessed by each CFDC and the Eastern Ontario CFDC Network on the basis of their potential to stimulate local and regional economic development and create jobs. CFDCs will consider local project proposals in the following two areas: business development, which supports projects that will lead to the growth of new and existing businesses within rural eastern Ontario communities; and community innovation, which facilitates community-led economic development activities that enhance and diversify local economies. The Eastern Ontario CFDC Network will consider regional proposals for collaborative economic development projects that support the long-term economic growth or regional businesses, benefit multiple communities, and strengthen linkages between rural and urban areas.
Expected results	The economic status of eastern Ontario communities is improved and eastern Ontario businesses are more competitive.
Fiscal year of last completed evaluation	2010–11

Decision following the results of last evaluation	Continuation			
Fiscal year of planned completion of next evaluation	2015–16			
General targeted recipient groups	The 15 CFDCs located in eastern Ontario and the Eastern Ontario CFDC Network.			
Initiatives to engage applicants and recipients	FedDev Ontario engages with CFDCs and the Eastern Ontario CFDC Network through active project monitoring by program officers and regular meetings with individual CFDCs and the Network.			
	Forecast Spending 2014–15 (\$)	Planned Spending (\$)		
		2015–16	2016–17	2017–18
Total grants	0	0	0	0
Total contributions	9,600,000	9,600,000	9,600,000	9,600,000
Total other types of transfer payments	0	0	0	0
Total transfer payments	9,600,000	9,600,000	9,600,000	9,600,000

Disclosure of Transfer Payment Programs Under \$5 Million

Name of transfer payment program	Economic Development Initiative
End date	March 31, 2018
Type of transfer payment	Contribution
Link to department's Program Alignment Architecture	Sub-Program 1.3.3 – Official Language Minority Communities
Main objective	This initiative supports the development of new expertise through innovation, diversification of economic activities, partnerships and increased support of small businesses in the region's Francophone communities. The Economic Development Initiative is part of the <i>Roadmap for Canada's Official Languages 2013-2018: Education, Immigration, Communities</i> , the Government of Canada's strategy for official languages.
Planned spending for 2015–16	\$979,612
Fiscal year of last completed evaluation	2011–12
General targeted recipient groups	Official language minority communities, including community economic development corporations, not-for-profit organizations, sector associations, private sector organizations, and post-secondary institutions offering full-time programs of study in French.

Upcoming Internal Audits and Evaluations Over the Next Three Fiscal Years

A. Internal audits

Note: Effective June 1, 2012, FedDev Ontario, along with other regional development agencies, consolidated its audit function. A service-level agreement was developed with the Office of the Comptroller General for audit services.

B. Evaluations

Link to Departmental Program Alignment Architecture	Title of the Evaluation	Planned Evaluation Start Date	Planned Deputy Head Approval Date
Sub-Program 1.1.2 – Commercialization Partnerships, Sub-Program 1.2.1 – Business Investment, Sub-Program 1.2.2 – Business Growth and Productivity, Sub-Program 1.3.4 – Regional Diversification	Southern Ontario Prosperity Initiatives Implementation Review	2015–16	2015–16
Sub-Program 1.1.1 – Advanced Manufacturing	Advanced Manufacturing Fund Implementation Review	2015–16	2015–16
Sub-Program 1.3.2 – Eastern Ontario Development Program	Evaluation of the Eastern Ontario Development Program	2015–16	2015–16
Sub-Program 1.3.3 – Official Language Minority Communities	Industry Canada-led horizontal evaluation of the Economic Development Initiative	2016–17	2016–17
Sub-Program 1.1.2 – Commercialization Partnerships, Sub-Program 1.2.1 – Business Investment, Sub-Program 1.2.2 – Business Growth and Productivity, Sub-Program 1.3.4 – Regional Diversification	Interim Evaluation of the Southern Ontario Prosperity Initiatives	2017–18	2017–18
Sub-Program 1.1.1 – Advanced Manufacturing	Interim Evaluation of the Advanced Manufacturing Fund	2017–18	2017–18