



Annual Report 2014/2015

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INTRODUCTION

The Defence Engagement Program (DEP) was launched by National Defence in 2012/2013 as a five-year program to engage Canadian and international experts in Government, academia, non-governmental organizations, think tanks, the private sector, and other external organizations on security and defence issues.

The DEP has a mandate to: support a strong Canadian knowledge base in contemporary security and defence issues that is relevant to Canadian defence policy and capable of informing, confirming, and challenging DND/CAF defence policy thinking; and, foster the next generation of security and defence scholars in the Canadian academic community.

The DEP consists of two elements: the Targeted Engagement Grant Program and the Expert Briefing Series. In the third year of operation in 2014/2015: the Targeted Engagement Grant Program released 26 grants – totalling a record \$328,170 – to academic institutions, think tanks and international organizations located in Canada and abroad. The Expert Briefing Series also brought 10 experts to National Defence to speak about key defence and security issues, with a focus on Canada-United States defence relations, as well as Transatlantic and European security.

The DEP also fulfilled the objectives identified in the 2013/2014 Annual Report:

- The program continued to offer two rounds of grant funding, which occurred in the fall of 2014 and winter/spring of 2015.
- The DEP continued to seek new and innovative ways to improve the program's Expert Briefing Series, including by participating in a pilot project that will help leverage new technologies to improve access to expert briefings by the entire Defence Team.
- The program underwent an internal mid-term review to ensure that its lines of operation were aligned with Departmental priorities and the best practices used by similar programs within the Government of Canada. As a result of this review, the DEP made some adjustments to improve the efficiency of its grant evaluation and approvals process. Furthermore, the decision was taken to not offer Fellowship and Scholarship Awards.

This report outlines the DEP's activities in Fiscal Year 2014/2015.

GOVERNANCE

The DEP has an annual budget of \$500,000. A Defence Team Steering Committee (DTSC) – consisting of representatives from organizations within DND/CAF that have a direct interest in defence research and policy development – sets the Defence Team Engagement Priorities annually and takes stock of lessons learned. The DEP Secretariat within the Directorate of Public Policy is responsible for the day-to-day management of the program.

Defence Team Engagement Priorities

The Defence Team Engagement Priorities guide the DEP's grant applicants and the program's engagement of external experts as part of the Expert Briefing Series. This framework ensures that the Department obtains timely and thought-provoking insight on topics of direct relevance.

In 2014/2015, the Priorities consisted of three areas.

1. The Business of Defence in the Twenty-first Century

The evolving fiscal and strategic context continues to shape and transform the business of defence, and a better understanding is required of the roles, operational plans and force structures required for modern militaries. The Defence Team is also interested in examining how modern militaries can ensure that they have state-of-the-art capabilities within a constrained fiscal environment, including by analyzing evolving practices in defence procurement. It will also be important to identify areas in which multinational defence cooperation could be beneficial from a fiscal and strategic policy perspective.

For Fiscal Year 2014-2015, indicative areas of interest included:

- What is the best way for defence organizations to make long-term policy, strategic and investment plans within a constantly shifting domestic, fiscal and international context?

2. Advanced Technology, New Domains and the Future of Warfare

As technological change continues to make the threats that all countries face more complex, it will be important to understand how defence policy and planning will be affected by changes in space and cyberspace, as well as by advanced technologies that could impact the nature of warfare.

For Fiscal Year 2014-2015, indicative areas of interest included:

- How could the global security environment change in the long-term as a result of technological development, and what types of new operations and activities could the Defence Team be expected to undertake?
- What types of capabilities and/or skills will the Defence Team require in order to maintain a strategic advantage in cyberspace?
- What are the implications of rapid strategic and technological developments in space and cyberspace for Canada's international defence and security interests, including its alliances and partnerships?
- What impact could simulation technology have on the training and readiness of the Canadian Armed Forces?

- What are the strategic, military, policy, legal, and ethical implications of new technologies as they apply to the Defence mission – including for example, remotely controlled and autonomous weapons technologies?

3. Canada's Global Defence Engagement

The Defence Team functions in an increasingly unpredictable global security environment, and the Canada – United States defence relationship will remain Canada's most strategically significant partnership. As such, it is important to understand the role of DND/CAF with respect to domestic, continental and hemispheric security. Other issues of interest include: Canada's international defence alliances and partnerships; the significance of emerging regional powers; and, the increasing strategic importance of the Asia-Pacific region.

For Fiscal Year 2014-2015, indicative areas of interest included:

- The evolving role and posture of the United States and the implications for Canada from a defence perspective.
- The pros and cons of more integrated North American security cooperation to jointly address continental, hemispheric and global security challenges.
- What is the best way to utilize Canada's military and defence engagement tools to advance our international objectives?
- Looking ahead, what are the challenges, opportunities and issues for NATO as it adapts to the changing international security environment, and what should Canada's role be in the Alliance?
- What are the implications for DND/CAF of renewed focus on the Americas and the Asia-Pacific?
- How should countries like Canada address the tension that exists between economic interests and defence and security concerns?

Evaluation Methodology

The grant applications received by the DEP in 2014/2015 were evaluated by the DEP Secretariat, as well as subject matter experts within the Defence Team representing the member organizations of the DTSC. Evaluators at other government departments and agencies were also engaged as required, based on the subject matter of the application. Based on the results of the evaluation process, applications received full, partial or no funding.

RESULTS

Summary of Applications

In 2014/2015, the DEP received a total of 35 grant applications from applicants within five Canadian provinces and four countries.

Targeted Engagement Grant Program

In 2014/2015, the DEP provided a program record 26 grants – totalling a record \$328,170 in grant funding – to academic institutions, think tanks and international organizations in Canada, the United Kingdom, Belgium and Switzerland. The topics of these projects included diverse defence policy issues aligned with the Defence Team Engagement Priorities. The key themes of funded projects in 2014/2015 included European and Transatlantic security, the future of NATO, Canada-United States defence relations, the future of NORAD, Canadian military procurement, counter-terrorism, and advanced technology and the future of warfare. The DEP also supported several projects that provided learning and networking opportunities for Canadian graduate students in security and defence-related fields. For the first time, the DEP used DND/CAF social media tools to promote the call for applications for its second round of grant funding in the winter of 2015.

The grant projects funded by the DEP in 2014/2015 are expected to produce 18 publications, including academic papers, journal articles, and major reports.

Round 1 – Applications Submitted by September 12, 2014

November 25, 2014 – Ottawa, ON

Canadian International Council

“Power Shifts and Vibrant Economies: Canada Awakens to Opportunities and Risks in South East Asia”

This one-day conference on Southeast Asia examined Canada’s risks and opportunities in the region. Participants included representatives from government, academia, business, think tanks, NGOs, the media, and private citizens. The panels addressed why Canada should be involved in Southeast Asia; examined the region in political, social and economic terms; assessed the Southeast Asian market for trade and investment; analysed the region's security and defence issues, as well as their relevance to geopolitics; and, considered strategic options for Canada in its relations with Southeast Asia.

October 30-31, 2014; second workshop in January/February 2015 – London, UK

Chatham House, United Kingdom

“A Changing Security Environment: The Needed Response from NATO and its Member States”

This project consists of two workshops – each to be followed by an outcome paper – dealing with how NATO and its member states can meet the challenges that lie ahead in the aftermath of the 2014 Wales Summit. The workshops will bring together experts from NATO member states, as well as the private sector, think tanks, NGOs, academia, and the media. The project will focus on the specific challenges and opportunities for the Alliance as it navigates an increasingly dynamic security environment, as well as the opportunities its member states have to shape NATO’s future role and capabilities.

February 19-20, 2015 – Ottawa, ON

Conference of Defence Associations Institute

“83rd Ottawa Conference on Security and Defence”

This annual conference consists of a series of presentations, keynote speeches and panel discussions that involve notable security and defence experts, military and defence officials, operational commanders, and high-level political and policy speakers. The participants will address themes related to international affairs, security and defence. The panels at the 2015 event will deal with: new cyber challenges in the Twenty-first Century; forecasting future threats and the role of NATO; Western leadership and Canadian interests; Canadian defence policy; and, the Asia-Pacific region.

October 16-17, 2014 – Kingston, ON

Conference of Defence Associations Institute

“Annual Graduate Student Symposium”

The Symposium consisted of a two-day conference where approximately 20 scholars at the Master’s and PhD levels were given the opportunity to present their defence-related research. This year’s event consisted of six panels that dealt with: foreign deployments; institutions and industry in national security and defence; the terrorist threat; mastering the capability/environment matrix; technology – then and now; and, Canada’s security and defence priorities.

November 14, 2014 – Halifax, NS

Dalhousie University, Centre for Foreign Policy Studies

“National Shipbuilding Procurement Strategy, Part II: Human Capital and the NSPS”

This one-day event brought together representatives from numerous sectors to identify, discuss and share perspectives on the potential challenges concerning the human dimension of ships and shipbuilding. In particular, the event aimed to address the challenge of ensuring that the appropriate quantity and quality of skilled personnel is available to meet future Canadian needs. The conference consisted of three panels that dealt with building, crewing, and sustaining, respectively.

March-April 2015 – Waterloo, ON

Laurier Centre for Military, Strategic and Disarmament Studies

“Canada-US Cooperation in Trans-Sahel Counter-Terrorism Operations”

This workshop and research project will: examine the security challenges posed by terrorist groups across the trans-Sahel region; review ongoing responses to these threats; focus on Canadian initiatives undertaken in the region; and, assess what capabilities the CAF can bring to counter-terrorism initiatives in the region. The project results will be made public on the website: www.canadianglobalsecurity.com.

November 18, 2014 – Ottawa, ON

NATO Council of Canada

“NATO Council of Canada Ukraine Conference: The Future of International Norms”

This one-day conference provided an opportunity for members of the defence community to discuss Canada’s defence engagement in Ukraine, and the challenges and opportunities NATO faces in that region. The conference consisted of three panels, entitled: “The Issues” (Sanctions, Energy, and International Law); “A View from the Neighbours”; and, “Security Perspective.”

October 2014 – Online Event
Security and Defence Agenda
“2014 Security Jam”

This biennial project is a 54-hour online brainstorm that brings together security and defence stakeholders from different sectors and countries, to develop 10 recommendations with the goal of laying out a roadmap for NATO, EU and other global decision-makers. This year, participants included defence and security experts, NGOs, industry representatives, military members, journalists, scholars and policy-makers. The Jam was organized into six forums, titled: “The New Global Balance”; “The EU as a Global Security Broker”; “NATO’s Role in 2025”; “Cyber-security and Cyber-defence”; “Ukraine and Russia”; and, “Syria”.

April 17-18, 2015 – Kingston, ON
Queen’s University, Centre for International and Defence Policy
“Lost in Translation? The Impact of Military Organizational Culture Within NATO”

This initiative contains two parts. The first is a research project studying the impact of divergent organizational cultures as a key variable to explain allied military coordination within NATO. The findings will be published in a scholarly journal and in a policy brief. The second part of the project is a two-day workshop that will gather scholars specializing in military and strategic culture, as well as experts on NATO and other partner states. The workshop will result in an edited volume on the cultural dimension of multinational defence cooperation from various national and organizational perspectives.

May 11-15, 2015 – Kingston, ON
Queen’s University, Centre for International and Defence Policy
“Executive Course in International Security: Threats, Technological Innovations and Responses”

During this five-day course, participants will engage with top Canadian and international experts to study topics such as crisis management in various regional contexts, innovations in military technology, the defence procurement process, as well as targeted sessions for professionals working in crisis zones. The course will bring together participants from multiple sectors (government, academia, military, NGOs, and the private sector) to engage in analysis and discussions on what they consider to be the most pressing security and defence issues.

May 27-29, 2015 – Kingston, ON
Queen’s University/Women In International Security – Canada
“Rethinking Foreign and Defence Policy in Canada”

The WIIS-Canada workshop is an annual event focused on security and defence issues, with the goal of training the future generation of defence scholars. It offers participation in a growing network of security and defence professionals while highlighting the work of women in the field. This year’s workshop will aim to assess Canadian priorities on the international stage in light of contemporary global defence and security challenges.

October 21, 2014 – Ottawa, ON
University of Calgary, School of Public Policy
“KICs II: Leveraging Canadian military procurement through key industrial capabilities – second annual symposium”

This is the second annual symposium organized by the School of Public Policy on the theme of Canadian military procurement. The symposium began with an update on the status of key Canadian defence procurement projects, followed by two panels in which speakers would attempt to define and identify the Canadian military industrial base, and discuss the ideal methodologies for designing the value proposition required by the new Defence Procurement Strategy.

March 5-6, 2015 – Winnipeg, MB

University of Manitoba, Centre for Defence and Security Studies

“The Status of NORAD’s Maritime Warning Mission and Implications for North American Security”

This research project will examine the status of the NORAD maritime warning mission, including the number of maritime warnings, agencies involved, gaps and overlaps, as well as jurisdictional and coordination challenges Canada and the US face. The project will ultimately provide policy advice regarding the status of the NORAD maritime warning mission to Canadian and US defence officials. It will culminate in the production of a final report, as well as the publication of academic papers in a special edition of a Canadian peer-reviewed journal.

Round 2 – Applications Submitted by February 9, 2015

March 26-27, 2015 – Montreal, QC

University of Quebec in Montreal, Raoul-Dandurand Chair in Strategic and Diplomatic Studies

“Who decides in Washington? The Making of US foreign policy”

This two-day conference, consisting of panels, speeches and lunch and learn sessions, aims to decrypt the complex foreign policy decision-making process at the White House by addressing issues such as the legacy of past administrations and the influence of structural frameworks, bureaucratic rivalries, lobbies, media and public opinion groups. The conference also addresses the ways in which the US decision-making process is adjusting to emerging issues such as cyber warfare, pandemics, climate change, Arctic tensions, the pivot to Asia and the crises in Ukraine and the Middle East. Speakers include academics and policy-makers from Canada and the US. The presentations will be live-streamed online, and the participants will be invited to contribute to a collective publication.

June 5-6, 2015 – Cornwall, ON

The Roméo Dallaire Child Soldiers Initiative, Dalhousie University

“Strengthening the Capacity of the CAF to Address and Prevent the Use of Child Soldiers”

This two-day project seeks to enhance the ability of Canadian and Allied military and security personnel to address the threat and prevent the use of child soldiers. It consists of workshops involving representatives of DND/CAF, the RCMP, Public Safety and the US Armed Forces, designed to identify the impact of encounters with child soldiers on troop resilience and effectiveness, tools for harm prevention and reduction and training gaps and opportunities. The input received will enable the Dallaire Initiative to improve the curriculum it has developed for senior security actors dealing with child soldiers.

October 2015 – New York City, NY, USA

United Nations Institute for Disarmament Research

“The Weaponization of Increasingly Autonomous Technologies (Phase II): Addressing Competing Narratives”

This meeting, held over up to two days, brings together a group of experts from various disciplines, including at least one Canadian expert, for discussions on the topic of cyber-autonomy intersection. It is part of a larger project comprising a series of similar meetings designed to bring clarity to polarized debates on autonomous technologies, their strategic value and associated ethical questions, and constitutes the second phase of an analysis commissioned in 2013 by the UN Secretary-General’s Advisory Board on Disarmament Matters. An observation report will be made publicly available.

September 24-26, 2015 – Montreal, QC

University of Quebec in Montreal

“The Impact of a ‘Post-American World’ on Canadian Foreign and Defence Policy”

This three-day conference, comprised of expert panels and workshops, aims to examine the impact of the “relative decline of the US” and the “emergence of a multipolar world” on Canada’s foreign and defence policy. Specific topics explored include Canada’s military acquisitions, structure and engagements, and our relations with powers such as China and Russia. Participants include Canadian and US academics and students, retired and serving civil servants and military personnel. Select contributions will be published.

March 6-7, 2015 – Calgary, AB

University of Calgary, Centre for Military and Strategic Studies

“17th Annual Graduate Strategic Studies Conference: Security, Strategy and Defence”

This annual two-day conference is a student-organized, multidisciplinary forum where graduate and undergraduate students from around the world present their research on topics related to security, strategy and defence before an audience consisting of academics, military personnel, government officials, industry experts and members of the public. Topics for this year include the virtual recruitment of soldiers, procurement for Arctic capabilities, the mitigation of asymmetric conflict in Eastern Europe and the strategic deployment of drones in Africa and the Middle East. All student presenters will be invited to publish their research in the online, free Journal for Military and Strategic Studies.

April 30, 2015 – Montreal, QC

École nationale d’administration publique

“Canada and its Allies in Response to Territorialized Terrorist Networks”

The goal of this one-day conference is to explore the threat posed by territorialized terrorist networks, examine allied positions and identify the best mitigation strategies available to the Canadian government and the Canadian Armed Forces. Through an ad-hoc professional development partnership with the 2nd Canadian Division, a number of Canadian Armed Forces officers are attending the event. A conference report and videos of the discussions will be posted online.

September 17-18, 2015 – Kingston, ON

Queen’s University, Centre for International and Defence Policy

“The Future Canadian Soldier and Enhancement of Human Performance: Research Meets Policy”

This two-day workshop will bring together experts from academia, think tanks, DND/CAF and the US and German militaries to examine the implications of advanced performance enhancement technologies for defence policy and planning. Specific topics for discussion include the strategic, political, legal, health and ethical trade-offs involved in the use of these technologies, as well as their impact on military effectiveness, alliance coordination and the soldier-society connection. A special issue of scholarly articles will be published following the event.

July 2015 – Montreal, QC

McGill University, Institute for Air and Space Law

“International Law Applicable to Military Uses of Outer Space”

The purpose of this three-day workshop is to examine - through discussions and the presentation of scholarly research - the current state of international law on the military uses of outer space, including the law on use of force and law of armed conflict. This will allow the Institute for Air and Space Law to set the stage for a broader three-year project to develop a “Manual on International Law Applicable to Military Uses of Outer Space.” Workshop participants include Canadian, European, Australian and Chinese academics, as well as DND/CAF and Australian military personnel.

June 30, 2015 – Brussels, Belgium

Friends of Europe

“The Asian Paradox: Rising Wealth, Lingering Tensions”

This half-day conference aims to examine the apparent disconnect between increased regional trade cooperation in Asia and heightened tensions around territorial flashpoints and horizontal security issues. It is comprised of two panel sessions that address topics such as lingering historical animosities, territorial disputes, effectiveness of the regional security architecture, and the role of NATO. These panel sessions are complemented by two internet debates through which online discussants can feed questions into, and debate the conclusions of, the conference itself. Speakers include senior government officials, academics and business representatives. The event will be live-streamed and guest contributions will be published.

May 28, 2015 – Montreal, QC

University of Montreal, Centre for International Studies and Research

“Transformations of War”

The purpose of this one-day workshop is to examine the challenges posed for Canadian and Allied armed forces by the rise of hybrid warfare, the potential erosion of Western air supremacy and the emergence of cyberspace as a new battleground. A series of presentations by academic speakers will be followed by commentary and questions, including from a senior Canadian Armed Forces official. Workshop texts and debates will be published in the online collection Les Cahiers du Cérium.

September 25-26, 2015 – Ottawa, ON

University of Ottawa, Centre for International Policy Studies

“Ottawa Forum Working Group on International Security and National Defence”

This working group, comprised of academics and policy experts, is meeting on a monthly basis between December 2014 and September 2015 to produce a paper with specific recommendations for Canada and the Canadian Armed Forces in the key areas of international security and defence policy, including the evolving threat environment, future missions, capability requirements, international defence relations, cyber security and national security architecture and management. This paper will be presented and discussed during the Ottawa Forum, a two day event which brings together members of academia, NGOs, the government and the general public to discuss international policy options for a new, or newly-re-elected, Canadian Government. Copies of the Working Group's final report will be made available online and the Forum itself will be live-streamed.

May 21-22 – Quebec, QC

Laval University, Clinic for International and Humanitarian Law

“Workshop: Teaching the Law of Armed Conflict”

This workshop aims to ensure more relevant Law of Armed Conflict (LOAC) training for both Canadian academics and members of the CAF by bringing together professors of international law, military personnel and representatives of the International Committee of the Red Cross and Canadian Red Cross to discuss topics related to LOAC instruction. These include the legal and ethical aspects of humanitarian assistance, the application of human rights law during armed conflict, the scope of LOAC and the role of experiential learning. An article summarizing the workshop highlights will be published on a blog.

April 28, 2015 – Toronto, ON

Atlantic Council of Canada

“Conference: Women, Peace and Security”

This one-day conference will consist of a keynote address and three panels dealing with UN Security Council Resolution 1325 (Women, Peace and Security) and its implementation in Canada, women on the frontlines in conflict and resolution, and women in peace negotiations, governance and development.

Expert Briefing Series

The DEP Expert Briefing Series engages Canadian and international experts to speak to the Defence Team about key security and defence issues that are linked to the Defence Team Engagement Priorities. These engagements include a major roundtable discussion with Defence Team and other Government of Canada personnel, and may also include office calls or roundtables with senior DND/CAF leaders, as well as engagements at other departments and agencies.

In 2014/2015, the DEP brought 10 experts to National Defence, an increase from the eight experts engaged in 2013/2014. The experts included academics, personnel from think tanks in Canada, the United States and Europe, as well as former senior government officials with leadership experience in key security and defence-related fields. The series explored a variety of topics with direct policy relevance to the department.

Experts Engaged in 2014/2015

Dr. Fiona Hill – *Russia's Strategic Interests, the Situation in Ukraine, and Implications for Canadian Policy*

Professor/Dr. Julian Lindley-French – *The Future of NATO, Transatlantic Security, European Security, and EU and UK Defence Policy*

Dr. Francisco Mora – *Canada's Defence Engagement in the Western Hemisphere*

Wolfram Lacher – *Security in the Sahel Region*

Dr. Yann Breault – *Russia's Strategic Ambitions and the Situation in Ukraine*

Adam Lajeunesse, DEP Post-Doctoral Fellow 2013/2014 – *Future of the CAF in the Arctic*

Professor Andrew Cohen – *Address at the Canada-United States Permanent Joint Board on Defence*

Given the events of 2014 and 2015, European and Transatlantic security, as well as the future of NATO and Canada's role in the Alliance, were central themes of several expert briefings organized by the DEP. The evolving defence role and posture of the United States was also a key theme in 2014/2015.

Additional topics that were addressed as part of the Expert Briefing Series included Arctic security, Canada's defence engagement in the Western Hemisphere, cyber security, and the security situation in the Sahel region.

The Expert Briefing Series reached personnel at all levels from across DND/CAF, from the Deputy Minister of National Defence and other senior executives to directors and senior analysts.

Improving Defence Team Access to Briefings

In cooperation with the DND/CAF Public Affairs Group, the DEP began to participate in the Defence Video Library, a Deputy Minister-mandated initiative to give the entire Defence Team access to videos about key issues affecting the Department. Three DEP expert briefings were filmed in 2014/2015 as part of a pilot cooperation project with the Video Library. The lessons learned from these trial filming sessions will allow the DEP to enhance its participation in this project, which will ultimately improve Defence Team access to DEP briefings.

Rear-Admiral (Retired) Chris Parry – *Evolving Global Trends and Their Implications for Security and Defence Planning*

The Honorable Michèle Flournoy – *US Defence Priorities and Implications for Canada*

Melissa Hathaway – *Emerging Developments in Cyber Security and Implications for Canada*

Whole-of-Government Approach

The DEP's expert briefings were regularly attended by officials from other government departments and agencies, including the Privy Council Office, Department of Public Safety and Emergency Preparedness, Department of Foreign Affairs, Trade and Development, the Canadian Security Intelligence Service, and others. Where possible and appropriate, the speakers engaged by the DEP were shared with other departments and agencies. In return, the department's Whole-of-Government partners often shared speakers engaged through their own external outreach programs.

CONCLUSION

The DEP achieved the objectives identified in the 2013/2014 Annual Report and had a record year in 2014/2015.

The program awarded 26 grants in two funding rounds for projects aligned with the Defence Team Engagement Priorities. The DEP improved the efficiency of its grant review and approvals process, and began to promote grants using tools such as social media. The program also increased its engagement of external thinkers as part of the Expert Briefing Series, began working to improve access to briefings for the entire Defence Team, and continued its strong cooperation with other Government of Canada departments and agencies.

In 2015/2016, the DEP will aim to improve the effectiveness of the Targeted Engagement Grant Program by awarding grants in the summer (for projects taking place in the fall), and in the fall (for projects taking place in the winter/spring), thereby adopting timings that are more reflective of applicants' needs. The program will also enhance its Expert Briefing Series by organizing major events that will engage multiple thinkers on timely and relevant issues. Furthermore, the DEP will explore additional ways to enhance engagement and raise awareness of the program among its internal and external stakeholders.

As the DEP enters the fourth year of its five-year lifecycle, the program will undergo a Departmental audit, and will begin to prepare to return to Treasury Board for discussions regarding a renewed mandate after the conclusion of its approved five-year lifecycle in 2016/2017.

Further Information

Website	http://www.forces.gc.ca/en/training-paid-education/engagement-program.page
Email address	DEP-PCD@forces.gc.ca
Facsimile	1-613-996-0143
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ANNEX A – TARGETED ENGAGEMENT GRANTS 2014/2015

ROUND 1 – APPLICATIONS SUBMITTED BY SEPTEMBER 14, 2014

November 25, 2014 – Ottawa, ON Canadian International Council <i>“Power Shifts and Vibrant Economies: Canada Awakens to Opportunities and Risks in South East Asia”</i>	\$6,665
October 30-31, 2014; second workshop in January/February 2015 – London, UK Chatham House, United Kingdom <i>“A Changing Security Environment: The Needed Response from NATO and its Member States”</i>	\$25,000
February 19-20, 2015 – Ottawa, ON Conference of Defence Associations Institute <i>“83rd Ottawa Conference on Security and Defence”</i>	\$25,000
October 16-17, 2014 – Kingston, ON Conference of Defence Associations Institute <i>“Annual Graduate Student Symposium”</i>	\$5,333
November 14, 2014 – Halifax, NS Dalhousie University, Centre for Foreign Policy Studies <i>“National Shipbuilding Procurement Strategy, Part II: Human Capital and the NSPS”</i>	\$4,000
March-April 2015 – Waterloo, ON Laurier Centre for Military, Strategic and Disarmament Studies <i>“Canada-US Cooperation in Trans-Sahel Counter-Terrorism Operations”</i>	\$20,800
November 18, 2014 – Ottawa, ON NATO Council of Canada <i>“NATO Council of Canada Ukraine Conference: The Future of International Norms”</i>	\$2,331
October 2014 – Online Event Security and Defence Agenda <i>“2014 Security Jam”</i>	\$14,774
April 17-18, 2015 – Kingston, ON Queen’s University, Centre for International and Defence Policy <i>“Lost in Translation? The Impact of Military Organizational Culture Within NATO”</i>	\$16,650
May 11-15, 2015 – Kingston, ON Queen’s University, Centre for International and Defence Policy <i>“Executive Course in International Security: Threats, Technological Innovations and Responses”</i>	\$16,650
May 27-29, 2015 – Kingston, ON Queen’s University/Women In International Security – Canada <i>“Rethinking Foreign and Defence Policy in Canada”</i>	\$8,325
October 21, 2014 – Ottawa, ON University of Calgary, School of Public Policy <i>“KICs II: Leveraging Canadian military procurement through key industrial capabilities – second annual symposium”</i>	\$5,000

March 5-6, 2015 – Winnipeg, MB University of Manitoba, Centre for Defence and Security Studies <i>“The Status of NORAD’s Maritime Warning Mission and Implications for North American Security”</i>	\$25,000
TOTAL EXPENDITURES – FISCAL YEAR 2014/2015 (Round 1)	\$175,528

ROUND 2 – APPLICATIONS SUBMITTED BY FEBRUARY 9, 2015

March 26-27, 2015 – Montreal, QC University of Quebec in Montreal, Raoul-Dandurand Chair in Strategic and Diplomatic Studies <i>“Who decides in Washington? The Making of US foreign policy”</i>	\$13,320
June 5-6, 2015 – Cornwall, ON The Roméo Dallaire Child Soldiers Initiative, Dalhousie University <i>“Strengthening the Capacity of the CAF to Address and Prevent the Use of Child Soldiers”</i>	\$20,000
October 2015 – New York City, NY, USA United Nations Institute for Disarmament Research <i>“The Weaponization of Increasingly Autonomous Technologies (Phase II): Addressing Competing Narratives”</i>	\$25,000
September 24-26, 2015 – Montreal, QC University of Quebec in Montreal <i>“The Impact of a ‘Post-American World’ on Canadian Foreign and Defence Policy”</i>	\$7,992
March 6-7, 2015 – Calgary, AB University of Calgary, Centre for Military and Strategic Studies <i>“17th Annual Graduate Strategic Studies Conference: Security, Strategy and Defence”</i>	\$3,330
April 30, 2015 – Montreal, QC École nationale d’administration publique <i>“Canada and its Allies in Response to Territorialized Terrorist Networks”</i>	\$7,000
September 17-18, 2015 – Kingston, ON Queen’s University, Centre for International and Defence Policy <i>“The Future Canadian Soldier and Enhancement of Human Performance: Research Meets Policy”</i>	\$12,270
July 2015 – Montreal, QC McGill University, Institute for Air and Space Law <i>“International Law Applicable to Military Uses of Outer Space”</i>	\$25,000
June 30, 2015 – Brussels, Belgium Friends of Europe <i>“The Asian Paradox: Rising Wealth, Lingering Tensions”</i>	\$16,163
May 28, 2015 – Montreal, QC University of Montreal, Centre for International Studies/Research <i>“Transformations of War”</i>	\$5,994
September 25-26, 2015 – Ottawa, ON University of Ottawa, Centre for International Policy Studies <i>“Ottawa Forum Working Group on International Security and National Defence”</i>	\$9,580

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May 21-22 – Quebec, QC Laval University, Clinic for International and Humanitarian Law <i>“Workshop: Teaching the Law of Armed Conflict”</i>	\$3,663
April 28, 2015 – Toronto, ON Atlantic Council of Canada <i>“Conference: Women, Peace and Security”</i>	\$3,330
TOTAL EXPENDITURES – FISCAL YEAR 2014/2015 (Round 2)	\$152,642
TOTAL EXPENDITURES – FISCAL YEAR 2014/2015 (Targeted Engagement Grant Program, Rounds 1 and 2)	\$328,170

ANNEX B – EXPERT BRIEFING SERIES 2014/2015

April 16, 2014

Dr. Fiona Hill

Brookings Institution

Russia's Strategic Interests, the Situation in Ukraine, and Implications for Canadian Policy

June 10, 2014

Professor/Dr. Julian Lindley-French

Europa Analytica (Netherlands), Institute of Statecraft (London), and National Defense University (Washington, D.C.)

The Future of NATO, Transatlantic Security, European Security, and EU and UK Defence Policy

September 22, 2014

Dr. Francisco Mora

Florida International University

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