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### **Acronyms and Abbreviations**

APC Armoured Personnel Carrier

AR Andrews Robichaud P.C.

CRS Chief Review Services

DGLEPM Director General Land Equipment Program Management

DND Department of National Defence

ECM Electronic Counter Measures

FOV Family of Vehicle

IP Intellectual Property

LE Life Extension

MRT Mobile Repair Team

MTVF Mobile Tactical Vehicle Fitter

MTVE Mobile Tactical Vehicle Engineer

MTVL Mobile Tactical Vehicle Light

RWS Remote Weapon System

PwC PricewaterhouseCoopers LLP

PWGSC Public Works and Government Services Canada

PWS Protected Weapon System

TLAV Tracked Light Armoured Vehicles

USG United States Government

### **Results in Brief**

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Management Action

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**Note:** For the specific recommendation and management response, please refer to Annex A—Management Action Plan.

## Introduction

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## **Findings**

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Annex A—Management Action Plan	
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Annex B—IP Clauses from M113LE Contracts with the Vendor			
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## **Annex C—Audit Criteria**

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## **Annex D—Example of Application of Audit Criteria**

Appendix 1—Piece Part Drawing

Appendix 2—Installation Drawing

Appendix 3—Electrical Drawing

# Appendix 1 to Annex D—Piece Part Drawing ..... ..... 2. 3. 4. 5. .....

### **APPENDIX 1 TO ANNEX D**

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# Appendix 3 to Annex D—Electrical Drawing ...... ..... ..... ..... 2. 3. ......

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### Annex E—IP Specialist Qualifications – Pierre Robichaud

### **Summary (Range of Experience)**

Pierre Robichaud is a founding partner of Andrews Robichaud located in Ottawa, Ontario. Pierre practices exclusively in the field of intellectual property and more specifically as follows:

- Preparation of patentability opinions for proposed inventions.
- Preparation of patent infringement opinions.
- Drafting patent applications.
- Conducting IP due diligence audits.
- Advising clients on trade-marks and copyright matters.
- Advising clients on potential legal disputes and next steps in any legal dispute.

Prior to founding his firm, Pierre was an associate lawyer with Marusyk, Miller & Swain LLP and also worked exclusively in the field of intellectual property.

#### Education

- Bachelor of Applied Science, (Industrial) Université de Moncton.
- LL.B. (Common Law French), Université d'Ottawa.
- Member of Law Society of Upper Canada.
- Member of Professional Engineers Ontario.

### **Experience**

### **Legal and litigation – Canada and US**

Actively involved in litigation matters before all levels of Courts in Canada from either the plaintiff or defendant's perspective. Also very familiar with litigation matters before US District Courts. This experience requires:

- Determining and assessing strength of legal arguments and potential shortcomings.
- Managing client expectations and overseeing the production of all relevant documents.
- Establishing all facts and preparing a series of questions to be answered by client.
- Searching case law and establishing legal strategy.
- Preparing materials for appearance before tribunal.
- Conducting examination of individuals.
- Attending examination of individuals.
- Implementing a legal strategy with the full participation of the client.
- Conducting intellectual property audits.

**ANNEX E** 

- Conducting and preparing patent infringement opinions.
- Conducting and preparing patentability opinions for proposed invention.
- Management meetings with clients assessing business activities in the field of intellectual property and establishing corporate compliance programs.
- Advising client on all other intellectual property matters such as trademarks, copyright, industrial design and trade secrets.

### **Technical Skills**

- High technology/Communications.
- Construction.
- Manufacturing.
- Aerospace.
- Health care.