# Employment Equity in the Public Service of Canada 2014-15 



## ANNUAL REPORT

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## President's Message

As the President of the Treasury Board of Canada, I am pleased to present the 23rd Annual Report to Parliament on Employment Equity in the Public Service of Canada.

I firmly believe that our country is stronger, and our government more effective, when the people who make decisions reflect the diversity of Canada's population. This report, Employment Equity in the Public Service of Canada 2014-15: Annual Report to Parliament, shows the progress made by the federal public service in achieving that goal.

The four groups designated under the Employment Equity Actwomen, Aboriginal peoples, persons with disabilities, and members of a visible minority group-have increased in representation in the federal public service since the Act came


The Honourable Scott Brison
President of the Treasury Board into force in 1996. In fact, over the last three years, the representation of all four groups has continued to surpass their workforce availability, except for the executive levels where more representation is needed. We recognize the value of diversity, and the interest of all Canadians in being reflected in our public service, to ensure they play a significant role in shaping our country's future.

Our gender-equal and diverse Cabinet, appointed last year, clearly demonstrates our commitment. The progress made provides a foundation to build a truly inclusive public service that reflects the diversity of the population we serve.

I invite parliamentarians and all Canadians to read this report with optimism.

Original signed by
The Honourable Scott Brison
President of the Treasury Board

## Introduction

The Employment Equity Act requires the President of the Treasury Board to submit a report to Parliament on the state of employment equity in the core public administration for each fiscal year. This report outlines results and progress with respect to the representation of employment equity designated groups for fiscal year 2014-15.

The Government of Canada remains committed to a diverse public service that reflects today's society. The Clerk of the Privy Council, in the Twenty-Second Annual Report to the Prime Minister on the Public Service of Canada, stated that "a strong, merit-based, non-partisan and representative Public Service that reflects the diversity of Canadian society is essential to this country's success."

As at March 31, 2015, all four employment equity designated groups continue to exceed their workforce availability for a third year in a row, as determined from the recently released 2011 Census data and 2012 Canadian Survey on Disability:

- Representation of women increased slightly from 54.1 per cent to 54.3 per cent, surpassing their workforce availability of 52.5 per cent;
- Representation of members of a visible minority group increased from 13.2 per cent to 13.8 per cent, surpassing their workforce availability of 13.0 per cent;
- Representation of Aboriginal peoples continued to maintain their level at 5.1 per cent, surpassing their workforce availability of 3.4 per cent; and
- Representation of persons with disabilities decreased marginally from 5.7 per cent to 5.6 per cent, continuing to surpass their workforce availability of 4.4 per cent. ${ }^{1}$

Within the Executive Group, representation rates did not meet workforce availability for three of the four designated groups:

- Women increased their representation from 46.1 per cent to 46.4 per cent, below their workforce availability of 47.8 per cent;
- Members of a visible minority group increased their representation from 8.5 per cent to 8.8 per cent, below their workforce availability of 9.5 per cent;
- Representation of Aboriginal peoples decreased from 3.7 per cent to 3.4 per cent, below their workforce availability of 5.2 per cent; and
- Representation of persons with disabilities decreased marginally from 5.4 per cent to 5.3 per cent, which continued to surpass their workforce availability of 2.3 per cent. ${ }^{2}$

1. Representation data for members of a visible minority, Aboriginal people and persons with disabilities are based on voluntary self-identification.
2. Due to high sampling variability, this estimate for persons with disabilities should be used with caution.

- Appendix A provides statistical tables. Technical notes in Appendix B provide an explanation of the core public administration workforce ${ }^{3}$ information on the data for persons in the designated groups, along with definitions of terms used in this report.


## Treasury Board of Canada Secretariat Activities

## Collaboration and Outreach

The Office of the Chief Human Resources Officer of the Treasury Board of Canada Secretariat works closely with the Public Service Commission of Canada on employment equity issues and continues to collaborate on their common methodology for data collection and reporting.

The Office of the Chief Human Resources Officer has developed tools for people who are interested in working for the Government of Canada, such as guidance material available in braille, on what their rights are regarding the duty to accommodate and their right to nondiscrimination. Such tools are part of a follow-up to the pilot outreach workshop launched in 2013-14 with Public Service Commission and Employment and Social Development Canada at Carleton University in Ottawa.

The Office of the Chief Human Resources Officer continues to provide support to various forums and other groups such as the Interdepartmental Network on Employment Equity, the National Staffing Council and the Human Resources Council on various employment equity and diversity issues. The following summarizes other activities undertaken by the Office of the Chief Human Resources Officer, key stakeholders and bargaining agents in working toward employment equity goals in the federal public service.

## Employment Equity Champions and Chairs Committees and Circle

The three Employment Equity Champions and the Visible Minorities Champions and Chairs Committee, the Persons with Disabilities Champions and Chairs Committee, and the Champions and Chairs Circle for Aboriginal Peoples have explored a wide range of issues, contributed to Blueprint 2020, helped shape key government initiatives, and shared and promoted best practices and tools on issues such as recruitment and leadership development. As consultative bodies, they have identified emerging issues for further examination, such as the use of technology to increase accessibility, and have ensured that initiatives reflect the needs and perspectives of their communities.
3. The core public administration workforce includes indeterminate employees, term employees of three months or more, and seasonal employees, except seasonal employees on leave without pay at the end of the fiscal year.

In 2013-14, the Office of the Chief Human Resources Officer consulted members of the three employment equity committees on the questions for the 2014 Public Service Employee Survey. Committee and Circle members provided input on the survey's questions on harassment and discrimination.

Each Employment Equity Deputy Minister Champion reported to the Clerk on the current priorities, progress and challenges of their respective committee.

The use of electronic platforms such as GCpedia and GCconnex continued to be promoted at the meetings as useful mechanisms for consultation and for sharing information and best practices among the departments participating on the three committees.

## Joint Employment Equity Committee

The Joint Employment Equity Committee, a National Joint Council committee, provides a forum for the Office of the Chief Human Resources Officer, the Public Service Commission, departments and bargaining agents to consult and collaborate on developing, implementing and reviewing public service-wide policies and practices that affect employment equity designated groups.

During 2014-15, the Joint Employment Equity Committee focused on the need to redefine its purpose. With the success of the three Employment Equity Champions and Chairs Committees, work underway at the Interdepartmental Network on Employment Equity, and the ongoing efforts at departments and agencies, the Joint Employment Equity Committee has decided to reflect on how it can better respond to the changing focus of employment equity in the government today, while respecting the principles of the Employment Equity Act. The Joint Employment Equity Committee will develop a strategic forward outlook to be presented to the National Joint Council's Executive Committee.

## Conclusion

Overall employment equity goals for the public service of Canada have been met for a third year in a row. The Treasury Board of Canada Secretariat, through the Office of the Chief Human Resources Officer, will continue to collaborate with key stakeholders and provide support and guidance to departments on matters related to employment equity.

## Appendix A: Statistical Tables

Table 1
Distribution of Public Service of Canada Employees by Designated Group According to Department or Agency Financial Administration Act, Schedules I and IV Indeterminates, Terms of Three Months or More, and Seasonal Employees (as of March 31, 2015)
Table 1 (cont'd)
Distribution of Public Service of Canada Employees by Designated Group According to Department or Agency

| Department or Agency | All <br> Employees | Women |  | Aboriginal Peoples |  | Persons with Disabilities |  | Member Visib Minority | of a Group |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Number | \% | Number | \% | Number | \% | Number | \% |
| Natural Resources Canada | 3,676 | 1,633 | 44.4 | 99 | 2.7 | 174 | 4.7 | 465 | 12.6 |
| Veterans Affairs Canada | 2,864 | 2,093 | 73.1 | 92 | 3.2 | 216 | 7.5 | 362 | 12.6 |
| Public Health Agency of Canada | 1,991 | 1,360 | 68.3 | 66 | 3.3 | 131 | 6.6 | 382 | 19.2 |
| Treasury Board of Canada Secretariat | 1,634 | 1,021 | 62.5 | 55 | 3.4 | 114 | 7.0 | 274 | 16.8 |
| Canadian Heritage | 1,581 | 1,063 | 67.2 | 64 | 4.0 | 79 | 5.0 | 186 | 11.8 |
| Public Prosecution Service of Canada | 945 | 633 | 67.0 | 55 | 5.8 | 60 | 6.3 | 119 | 12.6 |
| Library and Archives Canada | 900 | 544 | 60.4 | 67 | 7.4 | 58 | 6.4 | 79 | 8.8 |
| Public Safety Canada | 860 | 512 | 59.5 | 43 | 5.0 | 55 | 6.4 | 99 | 11.5 |
| Immigration and Refugee Board of Canada | 773 | 493 | 63.8 | 30 | 3.9 | 51 | 6.6 | 235 | 30.4 |
| Department of Finance Canada | 713 | 335 | 47.0 | 16 | 2.2 | 25 | 3.5 | 113 | 15.8 |
| Public Service Commission of Canada | 690 | 449 | 65.1 | 28 | 4.1 | 58 | 8.4 | 100 | 14.5 |
| Privy Council Office | 656 | 360 | 54.9 | 29 | 4.4 | 35 | 5.3 | 85 | 13.0 |
| Canada School of Public Service | 572 | 383 | 67.0 | 22 | 3.8 | 31 | 5.4 | 81 | 14.2 |
| Office of the Chief Electoral Officer | 568 | 290 | 51.1 | 20 | 3.5 | 40 | 7.0 | 80 | 14.1 |
| Atlantic Canada Opportunities Agency | 568 | 368 | 64.8 | 17 | 3.0 | 31 | 5.5 | 25 | 4.4 |
| Canadian Space Agency | 557 | 234 | 42.0 | 9 | 1.6 | 28 | 5.0 | 78 | 14.0 |
| Courts Administration Service | 553 | 356 | 64.4 | 17 | 3.1 | 32 | 5.8 | 93 | 16.8 |
| Canadian Radio-television and Telecommunications Commission | 423 | 231 | 54.6 | 12 | 2.8 | 23 | 5.4 | 53 | 12.5 |

Table 1 (cont'd)
Distribution of Public Service of Canada Employees by Designated Group According to Department or Agency
Financial Administration Act, Schedules I and IV Indeterminates, Terms of Three Months or More, and Seasonal Employees (as of March 31, 2015)
Table 1 (cont'd)
Distribution of Public Service of Canada Employees by Designated Group According to Department or Agency

| Department or Agency | All <br> Employees | Wom |  | Aborig Peop |  | Persons Disabil |  | Membe Visi Minority | of a e Group |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Number | \% | Number | \% | Number | \% | Number | \% |
| Civilian Review and Complaints Commission for the RCMP | 56 | 36 | 64.3 | * | * | * | * | 8 | 14.3 |
| Patented Medicine Prices Review Board Canada | 53 | 31 | 58.5 | * | * | * | * | 8 | 15.1 |
| Canadian Dairy Commission | 53 | 34 | 64.2 | * | * | * | * | 7 | 13.2 |
| Office of the Commissioner for Federal Judicial Affairs Canada | 49 | 33 | 67.3 | * | * | * | * | * | * |
| Military Grievances External Review Committee | 38 | 24 | 63.2 | * | * | * | * | * | * |
| International Joint Commission | 28 | 12 | 42.9 | * | * | * | * | * | * |
| Office of the Commissioner of Lobbying of Canada | 25 | 10 | 40.0 | * | * | * | * | * | * |
| Office of the Public Sector Integrity Commissioner of Canada | 25 | 19 | 76.0 | * | * | * | * | * | * |
| Canadian Intergovernmental Conference Secretariat | 21 | 9 | 42.9 | * | * | * | * | * | * |
| Military Police Complaints Commission of Canada | 19 | 14 | 73.7 | * | * | * | * | * | * |
| Farm Products Council of Canada | 18 | 11 | 61.1 | * | * | * | * | * | * |
| Copyright Board Canada | 16 | 9 | 56.3 | * | * | * | * | * | * |
| RCMP External Review Committee | 5 | 2 | 40.0 | * | * | * | * | * | * |
| Indian Residential Schools Truth and Reconciliation Commission | 5 | 1 | 20.0 | * | * | * | * | * | * |
| Total | 180,681 | 98,051 | 54.3 | 9,232 | 5.1 | 10,204 | 5.6 | 24,849 | 13.8 |
| Notes |  |  |  |  |  |  |  |  |  |
| § Civilian staff only (data for members of the Canadian Armed Forces are not included because Treasury Board is not the employer). ${ }^{\dagger}$ Fisheries and Oceans Canada data include data for the Canadian Coast Guard. <br> ${ }^{\ddagger}$ Agriculture and Agri-Food Canada data include data for the Prairie Farm Rehabilitation Administration. <br> * Information for small numbers is suppressed. |  |  |  |  |  |  |  |  |  |

Table 2
Distribution of Public Service of Canada Employees by Designated Group and Region of Work
Financial Administration Act, Schedules I and IV Indeterminates, Terms of Three Months or More, and Seasonal Employees (as at March 31, 2015)
Table 3
Distribution of Public Service of Canada Employees by Designated Group According to Occupational Group Financial Administration Act, Schedules I and IV Indeterminates, Terms of Three Months or More, and Seasonal Employees (as at March 31, 2015)

| Occupational Group | All Employe | Women |  | Aboriginal Peoples |  | Persons with Disabilities |  | Members of a Visible Minority Group |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Number | \% | Number | \% | Number | \% | Number | \% |
| Executives | 5,228 | 2,426 | 46.4 | 179 | 3.4 | 279 | 5.3 | 461 | 8.8 |
| EX (Executive) | 4,928 | 2,252 | 45.7 | 171 | 3.5 | 256 | 5.2 | 444 | 9.0 |
| LC (Law Management) ${ }^{\dagger}$ | 300 | 174 | 58.0 | 8 | 2.7 | 23 | 7.7 | 17 | 5.7 |
| Scientific and Professional | 31,974 | 16,635 | 52.0 | 1,030 | 3.2 | 1,417 | 4.4 | 5,670 | 17.7 |
| Administrative and Foreign Service | 82,802 | 52,182 | 63.0 | 4,405 | 5.3 | 5,142 | 6.2 | 12,189 | 14.7 |
| Technical | 12,569 | 3,201 | 25.5 | 548 | 4.4 | 568 | 4.5 | 1,020 | 8.1 |
| Administrative Support | 19,144 | 15,060 | 78.7 | 1,299 | 6.8 | 1,480 | 7.7 | 2,914 | 15.2 |
| Operational | 28,889 | 8,502 | 29.4 | 1,767 | 6.1 | 1,312 | 4.5 | 2,583 | 8.9 |
| Undetermined | 75 | 45 | 60.0 | * | * | 6 | 8.0 | 12 | 16.0 |
| Total | 180,681 | 98,051 | 54.3 | 9,232 | 5.1 | 10,204 | 5.6 | 24,849 | 13.8 |

[^0]Table 4
Distribution of Public Service of Canada Employees by Designated Group and Salary Range
Financial Administration Act, Schedules I and IV Indeterminates, Terms of Three Months or More, and Seasonal Employees
(as at March 31, 2015)


|  | Number | \% of All Employees | Number | \% of Salary Range |  | Number | \% of Salary <br> Range | \% of $E E^{\ddagger}$ Group | Number | \% of Salary Range | \% of $E E^{\ddagger}$ Group | Number | \% of Salary Range |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Under 5,000 | 48 | 0.0 | 10 | 20.8 | 0.0 | * | * | * | * | * | * | * | * | * |
| 5,000 to 9,999 | 115 | 0.1 | 35 | 30.4 | 0.0 | * | * | * | 7 | 6.1 | 0.1 | * | * | * |
| 10,000 to 14,999 | 62 | 0.0 | 44 | 71.0 | 0.0 | * | * | * | * | * | * | 6 | 9.7 | 0.0 |
| 15,000 to 19,999 | 155 | 0.1 | 111 | 71.6 | 0.1 | 6 | 3.9 | 0.1 | 10 | 6.5 | 0.1 | 19 | 12.3 | 0.1 |
| 20,000 to 24,999 | 251 | 0.1 | 195 | 77.7 | 0.2 | 19 | 7.6 | 0.2 | 14 | 5.6 | 0.1 | 38 | 15.1 | 0.2 |
| 25,000 to 29,999 | 370 | 0.2 | 292 | 78.9 | 0.3 | 24 | 6.5 | 0.3 | 28 | 7.6 | 0.3 | 62 | 16.8 | 0.2 |
| 30,000 to 34,999 | 378 | 0.2 | 325 | 86.0 | 0.3 | 12 | 3.2 | 0.1 | 17 | 4.5 | 0.2 | 59 | 15.6 | 0.2 |
| 35,000 to 39,999 | 1,676 | 0.9 | 1,286 | 76.7 | 1.3 | 90 | 5.4 | 1.0 | 89 | 5.3 | 0.9 | 164 | 9.8 | 0.7 |
| 40,000 to 44,999 | 3,804 | 2.1 | 2,669 | 70.2 | 2.7 | 238 | 6.3 | 2.6 | 311 | 8.2 | 3.0 | 578 | 15.2 | 2.3 |
| 45,000 to 49,999 | 14,764 | 8.2 | 10,368 | 70.2 | 10.6 | 961 | 6.5 | 10.4 | 1,077 | 7.3 | 10.6 | 2,048 | 13.9 | 8.2 |
| 50,000 to 54,999 | 19,778 | 10.9 | 13,573 | 68.6 | 13.8 | 1,183 | 6.0 | 12.8 | 1,230 | 6.2 | 12.1 | 2,948 | 14.9 | 11.9 |
| 55,000 to 59,999 | 16,888 | 9.3 | 10,981 | 65.0 | 11.2 | 898 | 5.3 | 9.7 | 946 | 5.6 | 9.3 | 2,367 | 14.0 | 9.5 |
| 60,000 to 64,999 | 14,209 | 7.9 | 8,257 | 58.1 | 8.4 | 742 | 5.2 | 8.0 | 814 | 5.7 | 8.0 | 1,771 | 12.5 | 7.1 |

Table 4 (cont'd)
Distribution of Public Service of Canada Employees by Designated Group and Salary Range
Financial Administration Act, Schedules I and IV Indeterminates, Terms of Three Months or More, and Seasonal Employees (as at March 31, 2015)

| Salary Range (\$) | All Employees |  | Women |  |  | Aboriginal Peoples |  |  | Persons with Disabilities |  |  | Members of a Visible Minority Group |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | \% of All Employees | Number | \% of Salary Range | \% of $E E^{\ddagger}$ Group | Number | \% of Salary Range | \% of EE ${ }^{\ddagger}$ Group | Number | \% of Salary Range | \% of EE ${ }^{\ddagger}$ Group | Number | \% of Salary Range | \% of EE ${ }^{\ddagger}$ Group |
| 65,000 to 69,999 | 13,903 | 7.7 | 7,288 | 52.4 | 7.4 | 774 | 5.6 | 8.4 | 822 | 5.9 | 8.1 | 1,827 | 13.1 | 7.4 |
| 70,000 to 74,999 | 18,067 | 10.0 | 6,828 | 37.8 | 7.0 | 1,236 | 6.8 | 13.4 | 751 | 4.2 | 7.4 | 2,223 | 12.3 | 8.9 |
| 75,000 to 79,999 | 9,845 | 5.4 | 5,214 | 53.0 | 5.3 | 412 | 4.2 | 4.5 | 481 | 4.9 | 4.7 | 1,443 | 14.7 | 5.8 |
| 80,000 to 84,999 | 17,598 | 9.7 | 8,348 | 47.4 | 8.5 | 993 | 5.6 | 10.8 | 1,090 | 6.2 | 10.7 | 2,282 | 13.0 | 9.2 |
| 85,000 to 89,999 | 7,357 | 4.1 | 3,911 | 53.2 | 4.0 | 329 | 4.5 | 3.6 | 371 | 5.0 | 3.6 | 1,304 | 17.7 | 5.2 |
| 90,000 to 94,999 | 7,782 | 4.3 | 3,804 | 48.9 | 3.9 | 251 | 3.2 | 2.7 | 373 | 4.8 | 3.7 | 1,053 | 13.5 | 4.2 |
| 95,000 to 99,999 | 8,235 | 4.6 | 3,374 | 41.0 | 3.4 | 245 | 3.0 | 2.7 | 426 | 5.2 | 4.2 | 1,378 | 16.7 | 5.5 |
| 100,000 and over | 25,396 | 14.1 | 11,138 | 43.9 | 11.4 | 815 | 3.2 | 8.8 | 1,341 | 5.3 | 13.1 | 3,269 | 12.9 | 13.2 |
| Total | 180,681 | 100.0 | 98,051 | 54.3 | 100.0 | 9,232 | 5.1 | 100.0 | 10,204 | 5.6 | 100.0 | 24,849 | 13.8 | 100.0 |

The sum of designated groups does not equal the total ("All Employees") because employees may have chosen to self-identify in more than one designated group, and men are included in the total
${ }^{\ddagger}$ EE: Employment equity

* Information for small numbers is suppressed.
Table 5
Hirings Into and Promotions Within the Public Service of Canada by Designated Group, and Separations From the Public Service of Canada by Designated Group
Financial Administration Act, Schedules I and IV Indeterminates, Terms of Three Months or More, and Seasonal Employees (April 1, 2014, to March 31, 2015)

| Women | Aboriginal Peoples | Persons with <br> Disabilities |  | Members of a Visible <br> Minority Group |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number | $\%$ | Number | $\%$ | Number | $\%$ | Number | $\%$ |
| 5,669 | 56.6 | 385 | 3.8 | 347 | 3.5 | 1,610 | 16.1 |
| 6,239 | 57.1 | 442 | 4.0 | 450 | 4.1 | 1,558 | 14.3 |
| 7,202 | 55.5 | 668 | 5.1 | 1,025 | 7.9 | 1,289 | 9.9 |


|  | Action Type |
| :--- | :---: | All Employees

Notes
The sum of designated groups does not equal the total ("All Employees") because employees may have chosen to self-identify in more than one designated group, and men are included in the total.
"Hirings" refers to the number of staffing actions that added employees to the public service of Canada payroll between April 1, 2014, and March 31, 2015.
Data on promotions are obtained from the Public Service Commission of Canada and include information from departments and agencies that fall under both the Financial
Administration Act, Schedules I and IV, and the Public Service Employment Act.
"Separations" refers to employees who left the public service of Canada payroll between April 1, 2014, and March 31, 2015.
Percentages are that designated group's share of all actions of the given type.
See the definitions of "hirings," "promotions" and "separations" in Appendix B.
Table 6
Distribution of Public Service of Canada Employees by Designated Group and Age Range

| Age Range | All Employees |  | Women |  |  | Aboriginal Peoples |  |  | Persons with Disabilities |  |  | Members of a Visible Minority Group |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | \% of All Employees | Number |  |  | Number |  | \% of $E E^{\ddagger}$ Group | Number | \% of Age Range |  | Number |  |  |
| Under 20 | 36 | 0.0 | 13 | 36.1 | 0.0 | * | * | * | * | * | * | * | * | * |
| 20 to 24 | 1,822 | 1.0 | 1,029 | 56.5 | 1.0 | 82 | 4.5 | 0.9 | 25 | 1.4 | 0.2 | 306 | 16.8 | 1.2 |
| 25 to 29 | 10,422 | 5.8 | 5,911 | 56.7 | 6.0 | 454 | 4.4 | 4.9 | 207 | 2.0 | 2.0 | 1,896 | 18.2 | 7.6 |
| 30 to 34 | 20,252 | 11.2 | 11,136 | 55.0 | 11.4 | 935 | 4.6 | 10.1 | 589 | 2.9 | 5.8 | 3,370 | 16.6 | 13.6 |
| 35 to 39 | 26,510 | 14.7 | 14,919 | 56.3 | 15.2 | 1,295 | 4.9 | 14.0 | 971 | 3.7 | 9.5 | 4,385 | 16.5 | 17.6 |
| 40 to 44 | 27,384 | 15.2 | 15,357 | 56.1 | 15.7 | 1,596 | 5.8 | 17.3 | 1,312 | 4.8 | 12.9 | 4,140 | 15.1 | 16.7 |
| 45 to 49 | 27,953 | 15.5 | 15,431 | 55.2 | 15.7 | 1,714 | 6.1 | 18.6 | 1,685 | 6.0 | 16.5 | 3,863 | 13.8 | 15.5 |
| 50 to 54 | 32,372 | 17.9 | 17,464 | 53.9 | 17.8 | 1,644 | 5.1 | 17.8 | 2,386 | 7.4 | 23.4 | 3,261 | 10.1 | 13.1 |
| 55 to 59 | 21,918 | 12.1 | 11,236 | 51.3 | 11.5 | 975 | 4.4 | 10.6 | 1,865 | 8.5 | 18.3 | 2,138 | 9.8 | 8.6 |
| 60 to 64 | 9,077 | 5.0 | 4,348 | 47.9 | 4.4 | 422 | 4.6 | 4.6 | 878 | 9.7 | 8.6 | 987 | 10.9 | 4.0 |
| 65 to 69 | 2,445 | 1.4 | 1,034 | 42.3 | 1.1 | 102 | 4.2 | 1.1 | 245 | 10.0 | 2.4 | 402 | 16.4 | 1.6 |
| 70 and over | 490 | 0.3 | 173 | 35.3 | 0.2 | * | * | * | * | * | * | * | * | $*$ |
| Total | 180,681 | 100.0 | 98,051 | 54.3 | 100.0 | 9,232 | 5.1 | 100.0 | 10,204 | 5.6 | 100.0 | 24,849 | 13.8 | 100.0 |

[^1]
## Appendix B: Technical Notes

## Core public administration

The Employment Equity Act requires that this report cover the portions of the public service of Canada set out in Schedules I and IV of the Financial Administration Act. Sixty-seven ${ }^{4}$ departments, agencies and commissions comprise the core public administration, for which the Treasury Board is the employer (see Table 1). The statistics in this report include only employees working for these organizations, which numbered 180,681 on March 31, 2015.

This report includes information on indeterminate employees, term employees of three months or more and seasonal employees, with the exception of seasonal employees who are on leave without pay at the end of March for each fiscal year. No information is reported on students or casual workers, except in cases where they were subsequently hired as indeterminate employees, for terms of three months or more, or as seasonal employees before the end of the fiscal year. Employees on leave without pay, such as those on care and nurturing leave and educational leave, are not included in these tables.

Statistics in this document also exclude Governor in Council appointees, ministerial staff, federal judges and deputy ministers, who are also on the public service payroll. As required under the Employment Equity Act, annual reports to Parliament present information for the fiscal year beginning April 1 and ending March 31.

The statistics of separate employers, covered under Schedule V of the Financial Administration Act, are not included in this report. Under the Employment Equity Act, separate employers that have more than 100 employees (e.g., the Canada Revenue Agency and the Canadian Food Inspection Agency) are required to provide their reports to the Office of the Chief Human Resources Officer of the Treasury Board of Canada Secretariat only for the purposes of tabling in Parliament at the same time as this report. To view the employment equity reports of such organizations, readers should visit their websites or contact them directly.

Reports on employment equity in the Canadian Armed Forces and the Royal Canadian Mounted Police are prepared by those organizations and are also tabled in Parliament at the same time as those of separate employers.

[^2]
## Data on persons in designated groups

To ensure the consistency of data presented in this report, the Office of the Chief Human Resources Officer uses information on all employees for whom the Treasury Board is the employer, in accordance with Schedules I and IV of the Financial Administration Act. Since 2011-12, the executive category includes data on the LC Group (Law Management Occupational Group) in its total workforce, which must be taken into consideration when comparing data historically.

All tabulations, other than those for women, contain data obtained through self-identification. This data is provided voluntarily by employees and maintained separately and confidentially in the Employment Equity Data Bank by the Office of the Chief Human Resources Officer and, where applicable, through the self-declaration of individuals applying to the public service through the Public Service Commission of Canada's Public Service Resourcing System. A reconciliation process is carried out each year by the Office of the Chief Human Resources Officer, the Public Service Commission and the departments of the core public administration to ensure that information derived from the Public Service Resourcing System, the Employment Equity Data Bank, and incumbent files harmonizes with the information from departmental sources.

The completeness and accuracy of employment equity data for the core public administration depend on the willingness of employees to self-identify and on departments providing opportunities for them to do so. Employees, including those engaged as students or casual workers, are given an opportunity to provide this information when they are hired and during departmental self-identification surveys or other campaigns. They may also complete a self-identification form, available from their departmental employment equity coordinator, at any time.

## Definitions

Aboriginal peoples: Persons who are Indians, Inuit or Métis.
casual workers: People hired for a specified period of no more than 90 days by any one department or agency during the calendar year. Casual workers are not included in the representation figures.
designated groups: Women, Aboriginal peoples, persons with disabilities, and members of a visible minority group.
hirings: The number of staffing actions that added to the employee population in the past fiscal year. This includes indeterminate and seasonal employees; those with terms of three months or more; and students and casual workers whose employment status has changed to indeterminate, terms of three months or more, or seasonal. Hirings measure the flow of employees into the public service and may include more than one staffing action per person per year.
indeterminate employees: People appointed to the public service for an unspecified duration.
members of a visible minority group: Persons other than Aboriginal peoples who are nonCaucasian in race or non-white in colour.
persons with disabilities: Persons who have a long-term or recurring physical, mental, sensory, psychiatric or learning impairment and who:

- Consider themselves to be disadvantaged in employment by reason of that impairment; or
- Believe that an employer or potential employer is likely to consider them to be disadvantaged in employment by reason of that impairment.

Included are persons whose functional limitations owing to their impairment have been accommodated in their current job or workplace.
promotions: The number of appointments to positions at higher maximum pay levels in the past fiscal year, either within the same occupational group or subgroup or in another group or subgroup.
seasonal employees: People hired to work cyclically for a season or portion of each year.
self-declaration: Voluntary information provided by applicants in appointment processes for statistical purposes related to appointments and, in the case of processes that target employment equity groups, to determine eligibility.
self-identification: A collection of employment equity information, voluntarily provided by employees, for statistical purposes in analyzing and monitoring the progress of employment equity groups in the federal public service and for reporting workforce representation.
separations: The number of employees (i.e., indeterminate, terms of three months or more, and seasonal) removed from the public service payroll, which may include more than one action per person per year. Separations include employees who retired or resigned, or employees whose specified employment period (term) ended.
tenure: The period of time for which a person is employed.
women: An employment equity designated group under the Employment Equity Act.
workforce availability: For the core public administration, refers to the estimated availability of people in designated groups as a percentage of the workforce population. For the core public administration, workforce availability is based on the population of Canadian citizens who are active in the workforce and who work in those occupations that correspond to the occupations in the core public administration. Availability is estimated from 2011 Census data, and estimates for persons with disabilities are derived from data, also collected by Statistics Canada, in the 2012 Canadian Survey on Disability.


[^0]:    The sum of designated groups does not equal the total ("All Employees") because employees may have chosen to self-identify in more than one designated group, and men are included in the total.
    ${ }^{\dagger}$ LCs have been included in the Executive Group since 2011-12.

    * Information for small numbers is suppressed.

[^1]:     included in the total.
    ${ }^{\ddagger}$ EE: Employment equity

    * Information for small numbers is suppressed.

[^2]:    4. The new Administrative Tribunals Support Service of Canada consolidated 11 administrative tribunals into 1 integrated organization, of which 8 were included in previous years: the Canada Industrial Relations Board, the Registry of the Competition Tribunal, the Canadian International Trade Tribunal, the Public Service Staffing Tribunal, the Transportation Appeal Tribunal, the Registry of the Specific Claims Tribunal, the Canadian Human Rights Tribunal, and the Registry of the Public Servants Disclosure Protection Tribunal.
