c. 1

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(4)

|  | Total(1) |  | Bottom 25\% |  | Lower <br> middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (Na.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 551 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 1 \\ 22 \end{array}$ |  |  | $\begin{aligned} & 22 \\ & 40 \end{aligned}$ |  | $\begin{array}{r} 40 \\ 118 \end{array}$ |  | $\begin{aligned} & 118 \\ & \text { (1) } \end{aligned}$ |  |
|  | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3) |  |  |  |  |
| Selected expense item | Total | Bottom $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upder middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Dedreciation Redairs \& maintenance Heat, light \& telephone Rent | $\begin{array}{r} 11.7 \\ 21.3 \\ 0.8 \\ 0.3 \end{array}$ | $\begin{array}{r} 13.8 \\ 28.9 \\ 1.2 \\ 0.3 \end{array}$ | $\begin{array}{r} 13.3 \\ 32.3 \\ 1.0 \\ 0.5 \end{array}$ | $\begin{array}{r} 11.3 \\ 14.9 \\ 0.6 \\ 0.1 \end{array}$ | $\begin{aligned} & 8.6 \\ & 9.8 \\ & 0.6 \\ & 0.2 \end{aligned}$ | 83.1 95.0 52.4 13.1 | 14.1 22.4 1.8 2.3 | $\begin{array}{r} 17.8 \\ 33.2 \\ 6.9 \\ 2.4 \end{array}$ | $\begin{array}{r} 16.2 \\ 32.5 \\ 1.8 \\ 3.4 \end{array}$ | $\begin{array}{r} 14.1 \\ 15.4 \\ 1.1 \\ 3.2 \end{array}$ | $\begin{array}{r} 9.3 \\ 10.2 \\ 0.8 \\ 1.3 \end{array}$ |
| Personnel expenses | 19.1 | 6.2 | 8.1 | 29.3 | 31.4 | 66.4 | 28.8 | 17.1 | 15.4 | 38.1 | 32.5 |
| Financisl expenses Interest \& bank charges Prafessional fees | 5.8 4.0 1.8 | 8.3 5.1 3.2 | 5.7 4.5 1.2 | $\begin{aligned} & 5.4 \\ & 3.7 \\ & 1.8 \end{aligned}$ | $\begin{aligned} & 4.1 \\ & 2.9 \\ & 1.2 \end{aligned}$ | 89.4 77.8 84.4 | 6.5 5.1 2.1 | $\begin{array}{r} 11.4 \\ 8.0 \\ 5 . i \end{array}$ | 6.6 8.4 1.4 | $\begin{aligned} & 5.6 \\ & 3.9 \\ & 1.9 \end{aligned}$ | 4.1 2.9 1.3 |
| Other expenses | 32.8 | 46.2 | 24.1 | 25.4 | 35.5 | 99.3 | 33.0 | 46.2 | 24.4 | 25.8 | 36.5 |
| Profit (loss) | 8.1 | -4.9 | 14.3 | 12.0 | 8.8 | 98.5 | 8.3 | -5.1 | 15.1 | 12.0 | 8.9 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | . | - | -•• | - . |

## 5ymbots

zero or no observations
too small too be expressed
... not applicable
$\times$ confidential

## Footnotes

(1) These estimeres are bsed on a sample of businesses reporiing sales betwaen $\$ 10,000$ and $\$ 2,000,000$.

1) lotal weighted expenditure on givan ilem
(2) Value in each cell $=\frac{\text { Total weighted sales of all businesses in the sample }}{} \times 100$ for each quartile.
131 Value in each cell $=\frac{\text { Total weighted expanditura on given item }}{\text { Total weighted sales of busingsses reporting this item of expenditure }} \times 100$

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the totel will not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses peport the specific item.
Records were rankad in ascending order according to sales size. Each quariile li.e. bottom 25\%, lower midda $25 \%$, etc. 1 represants ona quarter of the total number of businesses. Within eech quaptile, the average ratio is presented. For comparison purpases, the high and low values of seles are shown.

## How to ust the tables

(1) Locate the appropriate seles range that is displayed on the two lines entitled "how sales valuem and migh sales valuem
(2) The salected range will indicate the proper quartile, i.e. the bottom $25 \%$, the lower middle $25 \%$, the upper midde $25 \%$ or the top 25\%
(3) Data partaining to the selacied sales size range will be in that quariile.

Standard Industrial Classification Definition (SIC 1980):
SIC 0411 - Logging Industry
Businesses primarily engaged in harvesting hardwood and softwood trees on an own-account basis. Included are businesses primarily engaged in the combined ectivities of driving, booming, sorting and rafting and towing of wood. Barking mills are also included.

TABLE 2. Balance sheet profile for 1986
Canada, Logging Industry (S|C 0411)

|  | Tatal:1] | Bottom $25 \%$ | Lower middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 551 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 22 \end{array}$ | 22 40 | $\begin{array}{r} 40 \\ 118 \end{array}$ | 118 11 |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total curient assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 10 \\ 5 \\ 3 \\ 2 \\ 20 \\ 73 \\ 36 \\ 8 \end{array}$ | 1 <br> - <br>  <br> 1 <br> 8 <br> 3 | 5 19 7 | $\begin{array}{r} 3 \\ 2 \\ 1 \\ 1 \\ 7 \\ 39 \\ 19 \\ 1 \end{array}$ | $\begin{array}{r} 31 \\ 18 \\ 10 \\ 7 \\ 66 \\ 230 \\ 114 \\ 29 \end{array}$ |
| Total assets | 64 | 6 | 10 | 28 | 212 |
| Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 12 13 25 1 17 2 | 2 <br> 1 <br> 3 <br> 2 <br> 2 | 1 1 2 | 6 <br> 5 <br> 12 <br> 8 <br> 1 | 39 43 82 4 57 7 |
| Total liabilities Total equity | 46 18 | 7 -1 | 3 6 | 21 | 150 61 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

Sea Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Logging Industry (SIC 0411)

|  | Total (2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { TOP } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 277 \\ & (1) \\ & (1) \end{aligned}$ | (1) | $\begin{array}{r}49 \\ 146 \\ \hline\end{array}$ | 146 <br> 288 | 288 $11)$ |
|  |  | Average |  |  |  |
| Liquiditr ratio Current ratio (times) | 2.3 | 3.6 | 2.7 | 1.3 | 1.6 |
| Leverage ratios <br> Dedt/eauity ratio (times) Interest coverage ratio (times) Debt ratio (times) | $\begin{array}{r} -9.9 \\ 29.9 \\ 0.8 \end{array}$ | $\begin{array}{r} 10.7 \\ 33.5 \\ 1.0 \end{array}$ | -5.1 2.3 0.9 | 4.2 26.9 0.8 | -28.9 54.7 0.7 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See table 1 for symbols and notes.

## Definitions:

1. Liquidity retio:

Current = current assets / current liabilities.
2. Leverage ratios:
a) Debi/equity = rotal liabilities / equity
b) Debt ratio $=$ total liabilities / total assets
c) Interest coverage = net profit + interest expense; interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada, Logging Industry (SIC 0411)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's High sales value ( $\$ 000$ 's) | $\begin{aligned} & 200 \\ & \{1\} \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 56 \end{array}$ | $\begin{array}{r} 56 \\ 142 \end{array}$ | $\begin{aligned} & 142 \\ & 310 \end{aligned}$ | $\begin{aligned} & 310 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{array}{r} 11 \\ 27 \\ 6 \end{array}$ | -3 6 -4 | 6 12 -3 | 19 30 1 | $\begin{aligned} & 31 \\ & 59 \\ & 30 \end{aligned}$ |
| Dividends | -4 | -5 | -3 | -4 | -3 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed asseis <br> Increase in investment <br> Decrease in investment. | $\begin{array}{r} 22 \\ -58 \\ -4 \\ 1 \end{array}$ | 2 -2 -1 | 17 -28 -4 1 | $\begin{array}{r}34 \\ -75 \\ \hline 1\end{array}$ | $\begin{array}{r} 35 \\ -124 \\ -12 \\ 3 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 30 \\ -23 \\ 4 \\ -9 \\ - \\ - \\ -1 \\ -1 \end{array}$ | $\begin{array}{r}4 \\ -2 \\ - \\ -4 \\ - \\ - \\ \hline 1\end{array}$ | 17 <br> -13 <br> 3 <br> -3 <br> - <br> -2 <br> -1 | $\begin{array}{r} 36 \\ -23 \\ 10 \\ -16 \\ - \\ - \\ -3 \\ -1 \end{array}$ | $\begin{array}{r} 61 \\ -54 \\ 2 \\ -14 \\ -1 \\ -1 \\ -1 \end{array}$ |
| Increaseldecrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | $\begin{array}{r} 1 \\ 22 \\ 23 \end{array}$ | -7 24 18 | -1 15 13 | 1 16 16 | 13 32 45 |

(1) These estimates are besed on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. 5 ample count includes only those businesses reporting a statement of changes.
See Table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986
Canada, Logging Industry (SIC 0411)

| Business size expressed in average labour units!1) | Number of businesses | $\begin{array}{r} \text { Total payrol! } \\ \left(\$ 000^{\prime} \text { s }\right) \end{array}$ | Average \|abour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting! } 2 \text { ) } \end{array}$ | No longer reporting $(3)$ |
| 1983 |  |  |  |  |  |
| Tot 1 | 959 | 173.918 | 6.155 | 99 | 114 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 909 \\ 42 \\ 8 \end{array}$ | 69, 153 <br> 47.326 <br> 57,439 | $\begin{array}{r} 2.353 \\ 1.648 \\ 2.154 \\ \hline \end{array}$ | $\begin{array}{r}99 \\ - \\ \hline\end{array}$ | $114$ |
| 1986 |  |  |  |  |  |
| Total | 1.094 | 196,774 | 6.511 | 110 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.047 \\ 35 \\ 11 \\ 1 \end{array}$ | $\begin{array}{r} 83.807 \\ 41.113 \\ x \\ x \end{array}$ | $\begin{array}{r} 2.707 \\ 1.313 \\ 1.918 \\ 573 \end{array}$ | 106 3 1 - | $\cdots$ |

(19) Average labour units are calculated by dividing 10 al paypoll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, 5tatistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if ousiness has of least 500 employees in Canada as a whole but less than thot number in any given province it is shown in the 500 end over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers io businesses reporting no payroll decuctions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in acsivily for six months and the information is adiusted accordingiy.

See Teble 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Logging Industry (SIC 0411)


Number of observations in sample
Lverage sales $\$$
Lverage expense $\$$
Lverage net profit (loss) $\$$

Businesses reporting profit (No.)
Average sales $\$$
Average expense \$
Average net profit \$

Businesses reparting a loss (No.) Liverage sales \$
Average expense $\$$
Liverage net loss $\$$

| 1.845 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 116,034 | 15.973 | 29.317 | 66.214 | 352,632 |
| 105,093 | 14.662 | 25,850 | 56.697 | 323, 161 |
| 10.941 | 1.311 | 3.467 | 9.517 | 29,471 |
| 1.478 |  |  |  |  |
| 116,553 | 16.103 | 29,741 | 65,698 | 354,669 |
| 100,541 | 11.203 | 22.819 | 51.643 | 316.500 |
| 16.012 | 4.900 | 6.922 | 14,055 | 38,169 |
| 367 |  |  |  |  |
| 113.390 | 15.756 | 28,197 | 69.230 | 340.377 |
| 125.931 | 20,427 | 33,854 | 86,222 | 363.220 |
| -12.541 | -4.67i | -5,65? | -16.992 | -22.843 |

1986

| Number of observations in sample | 2,290 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales $\$$ | 118,136 | 16.091 | 30.177 | 65.828 | 360.447 |
| Average expense \$ | 110,761 | 13.686 | 26.122 | 64.583 | 338.653 |
| Average net profit (loss) \$ | 7.375 | 2.405 | 4,055 | 1.245 | 21.794 |
| Businesses reporting profit (No.) | 1,827 |  |  |  |  |
| tiverage sales \$ | 117.330 | 16.302 | 30.589 | 65,800 | 356.628 |
| Lverage expense $\$$ | 100,674 | 9.814 | 22.090 | 50.303 | 320.490 |
| Average net profit \$ | 16,656 | 6.488 | 8.499 | 15.497 | 36.138 |
| Businesses reporting loss (Ho.) | 463 |  |  |  |  |
| Average sales \$ | 120,657 | 15.527 | 29.338 | 65,939 | 371.825 |
| Average expense \$ | 142.895 | 23.998 | 34.326 | 120,487 | 392.767 |
| Average net loss \$ | -22,238 | -8,471 | -4.988 | -54.548 | -20.942 |

11 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See lable 1 for symbols and notes

TABLE 1. Selectad operating ratios, in percent of sales, 1986
Canada, Single Family Housing Contractors (SIC 4011)

|  | To:al!' |  | Bottom 25\% |  | Lower$\text { middle } 25 \%$ |  | Udder <br> middle $25 \%$ |  |  | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample iNo. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 847 \\ & \{1\} \\ & 11\} \end{aligned}$ |  | $\begin{array}{r} 11) \\ 62 \end{array}$ |  |  | $\begin{array}{r} 62 \\ 167 \end{array}$ |  | $\begin{aligned} & 167 \\ & 468 \end{aligned}$ |  | $468$ |  |
| Selectes expronse iter. | Industry average 2 ) |  |  |  |  | $\begin{array}{\|l} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3) |  |  |  |  |
|  | Tota! | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { mi ddie } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upoer } \\ & \text { midd le } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | Lower middle 25\% | $\begin{gathered} \text { Upper } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Fercent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 44.7 | 18.4 | 47.0 | 46.4 | 65.0 | 80.2 | 55.7 | 36.5 | 59.4 | 49.8 | 68.2 |
| Occupancy expenses | 7.2 | 13.8 | 10.6 | 3.6 | 1.8 | 53.5 | 7.7 | 16.0 | 11.1 | 3.7 | 1.8 |
| Depreciation | 3.4 | 4.7 | 7.3 | 1.1 | 0.6 | 71.7 | 4.7 | 7.3 | 13.4 | 1.4 | 0.7 |
| Repairs 8 maintenance | 2.4 | 5.3 | 2.5 | 1.5 | 0.5 | 81.7 | 2.9 | 7.8 | 2.9 | 1.7 | 0.6 |
| Heat, light \& telephone | 0.8 | 1.8 | 0.6 | 0.6 | 0.4 | 67.5 | 1.2 | 3.1 | 1.3 | 0.8 | 0.4 |
| Rent | 0.7 | 2.0 | 0.2 | 0.3 | 0.2 | 32.7 | 2.0 | 7.9 | 1.0 | 0.8 | 0.6 |
| Personnel expenses | 16.6 | 19.9 | 22.5 | 15.3 | 9.1 | 86.4 | 19.2 | 29.6 | 26.4 | 16.0 | 5.5 |
| Financial expenses | 3.3 | 5.6 | 2.7 | 2.6 | 2.5 | 96.1 | 3.6 | 5.9 | 2.9 | 2.6 | 2.5 |
| Interest 8 bank charges | 2.0 | 3.9 | 1.5 | 1.5 | 1.2 | 87.6 | 2.3 | 4.6 | 2.1 | 1.5 | 1.2 |
| Professional fees | 1.3 | 1.7 | 1.2 | 1.1 | 1.3 |  |  |  | 1.3 |  | 1.3 |
| Other expenses | 18.2 | 16.9 | 14.5 | 28.0 | 16.7 | 99.5 | 19.3 | 17.1 | 14.5 | 28.2 | 16.7 |
| Profit (loss) | 9.0 | 25.6 | 2.7 | 4.2 | 5.0 | 98.8 | 9.1 | 25.6 | 2.8 | 4.2 | 5.0 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | $\cdots$ | ** | $\ldots$ | - |

## Symbols

zero or no observations
-- too small ioo be expressed
not applicable
$\times$ confidential

## footnotes

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$

Total weighted expenditure on a given iqem
(2) Value in each cell $=\frac{\text { Total weighted sales of bll businesses in the sample }}{x}$ foo for arh quartile
(3) Value in each cell $=\frac{\text { Total weightad expenditure on given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ foo forh quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios ere calculated individually and the totel will not necessarily equal 100\%

Notes
Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile li.e. bottom 25\%. Iower middle 25\%, etc. represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented, For comparison purposes, the high and low values of sales ere shown.

How to use the tebles
(1) Locate the appropriate sales pange that is displayed on the two lines entitled wow sales value" and migh sales value"
(2) The selected range will indicate the proper quartile, i.e. the bottom $25 \%$. the lower middle $25 \%$, the upper midde $25 \%$ or the top 25 童.
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classificetion Definition (SIC 1980):
Sic 4011 - Single Fewily Housing Contrectors
Businesses primarily engaged in the development and construction of single detached and single atiached ameilings such as: cottages, single duplexes, garden homes. semi-detached houses. single attached houses. single detached houses, erecting prefabricated homes, row houses lexc. row duplexes: single residences and summer homes

TABLE 2. Balance sheet profile for 1986
Cansda, Single family Housing Contractors (SIC 4011)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 847 \\ & (1) \end{aligned}$ (1) | $\begin{array}{r} 1\} \\ 62 \end{array}$ | $\begin{array}{r}62 \\ 167 \\ \hline\end{array}$ | $\begin{aligned} & 167 \\ & 468 \end{aligned}$ | $\begin{aligned} & 468 \\ & 11) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
|  |  |  |  |  |  |
| Cash Accounts and notes receivable | 19 25 | 2 3 | 8 8 | 25 | 40 72 |
| Accounts and notes receivable Inventory | 25 69 | 2 | 10 | 46 | 213 |
| Other current assets | 18 | 15 | 12 | 7 | 38 |
| Total current assets | 131 | 21 | 39 | 96 | 362 |
| Fixed assets | 38 | 17 | 42 | 34 | 57 |
| Less: Accum. dep. on fixed assets | 14 | 3 | 22 | 12 | 19 |
| Other assets | 16 | 6 | 3 | 7 | 48 |
| Total sssets | 171 | 41 | 62 | 124 | 448 |
| Liabilities and equity |  |  |  |  |  |
| Current Ioans <br> Other current liabilities | 35 <br> 52 | 6 2 | 19 | 31 29 | 84 167 |
| Total current liabilities | 87 | 8 | 25 | 60 | 252 |
| Mortgages payable | 14 | 14 | 2 | 6 | 32 |
| Long term debt Other liabilities | 30 | 3 | 10 | 30 | 75 |
| Other liabilities | 4 | - | 1 | 3 | 12 |
| Total liabilities | 135 | 25 | 39 | 98 | 371 |
| Total equity | 36 | 16 | 23 | 26 | 77 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Single Family Housing Contractors (Sic 4011)

|  | Total (2) | Bottom $25 \%$ | Lower <br> middle $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 631 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & \text { (1) } \\ & 118 \end{aligned}$ | $\begin{aligned} & 118 \\ & 256 \end{aligned}$ | $\begin{aligned} & 256 \\ & 648 \end{aligned}$ | $\begin{aligned} & 648 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 7.3 | 20.9 | 2.6 | 4.4 | 2.1 |
| Leverage ratios <br> Debtlequity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 70.9 \\ 1.8 \end{array}$ | $\begin{array}{r} -2.1 \\ -2.7 \\ 4.7 \end{array}$ | $\begin{array}{r} 181.6 \\ 67.7 \\ 0.9 \end{array}$ | $\begin{array}{r} 137.0 \\ 0.8 \end{array}$ | $\begin{array}{r} 10.8 \\ 69.9 \\ 0.8 \end{array}$ |

11 The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
121 These estimates are based on a sanple of businesses reporting $\$$ ales beiween $\$ 10,000$ and $\$ 2,000,000$.
See table 1 for symbols and notes.

Definition:

1. Liquidity retio:

Current $=$ current assets / current liabilities.

## 2. Leverege ratios:

a) Debt/equity $=$ toral liabilities / equity
b) Debt ratio = total liabilities / total assets
c) Interest coverege $=$ net profit interes: expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada, Single Family Mousing Controctors (SIC 4011)

|  | Total (1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower <br> midde 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Law sales value ( 8000 's) <br> High sales value (\$000's) | $\begin{aligned} & 440 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & (1) \\ & 127 \end{aligned}$ | $\begin{aligned} & 127 \\ & 323 \end{aligned}$ | $\begin{aligned} & 323 \\ & 694 \end{aligned}$ | $\begin{aligned} & 694 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating ectivities <br> Cash from operations Depreciation Other | $\begin{array}{r} 21 \\ 5 \\ -16 \end{array}$ | 8 3 -8 | $\begin{array}{r} 15 \\ 4 \\ -26 \end{array}$ | $\begin{array}{r} 18 \\ 5 \\ -6 \end{array}$ | 42 10 -22 |
| Dividends | -18 | -21 | -5 | -5 | -11 |
| Invastment activities <br> Disposal of fixed assets <br> Purchase of $f$ ixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r} 13 \\ -13 \\ -11 \\ 11 \end{array}$ | $\begin{array}{r} 26 \\ -6 \\ -11 \\ 91 \end{array}$ | $\begin{array}{r} 2 \\ -7 \\ -2 \\ 3 \end{array}$ | $\begin{array}{r} 3 \\ -21 \\ -12 \\ 20 \end{array}$ | $\begin{array}{r} 18 \\ -19 \\ -21 \\ 10 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of lang term debt <br> Loans \&rom shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increasa in equity <br> Decrease in equity <br> Dthet | $\begin{array}{r} 14 \\ -13 \\ 18 \\ -12 \\ - \\ - \\ - \\ -1 \end{array}$ | 9 -4 20 -10 - - - | $\begin{array}{r} 23 \\ -6 \\ 7 \\ -6 \\ - \\ - \\ - \\ -3 \end{array}$ | 16 -8 8 -7 - - - -1 | 17 -35 39 -26 - - - |
| Increaseldecrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash o equivalents - End of the year | 5 4 9 | 8 -15 -7 | 17 16 | 9 -1 8 | 3 14 17 |

11) These estimates are besed on b sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Semple count inciudes only those businesses reporting a sietgment of changes.
see rable 1 for symbols and notes.
TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986 Canade. Single Family Housing Contractors (SIC 4011)


(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the

Survey of Employmen?, Payroll and Hours. Statistics Canada, Catalogue 72-002. An average lebour unit could be interpreted as a
full-ime employee. Note that the business size groups used are determined at the Canso level. Thus if a business has at least
500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted sccordingly.

See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 Canada. Single Family Housing Contractors (SIC 4011)

| Total(1) Bottom | Lower | Upper | Tof |
| ---: | ---: | ---: | ---: |
|  | $25 \%$ | middle $25 \%$ | midde $25 \%$ |


| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit (loss) $\$$ | $\begin{array}{r} 4,788 \\ 294.752 \\ 283.616 \\ 11.136 \end{array}$ | $\begin{array}{r} 34.646 \\ 32.697 \\ 1.949 \end{array}$ | $\begin{array}{r} 107.881 \\ 103.100 \\ 4.781 \end{array}$ | $\begin{array}{r} 238,933 \\ 228.580 \\ 10.353 \end{array}$ | $\begin{array}{r} 797.549 \\ 770.088 \\ 27.461 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 3.564 \\ 299.235 \\ 274.269 \\ 24.966 \end{array}$ | $\begin{array}{r} 33.249 \\ 26.924 \\ 6.325 \end{array}$ | $\begin{array}{r} 107.581 \\ 94.920 \\ 12.661 \end{array}$ | $\begin{array}{r} 241,289 \\ 220,956 \\ 20.333 \end{array}$ | $\begin{array}{r} 814.822 \\ 754.276 \\ 60.546 \end{array}$ |
| Businesses reporting loss (Mo.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 1.224 \\ 280.720 \\ 309.097 \\ -28.377 \end{array}$ | $\begin{aligned} & 37,911 \\ & 46.183 \\ & -8,272 \end{aligned}$ | $\begin{array}{r} 108.593 \\ 122.511 \\ -13.918 \end{array}$ | $\begin{aligned} & 232.899 \\ & 248,106 \\ & -15,207 \end{aligned}$ | $\begin{array}{r} 743.477 \\ 819.586 \\ -76.109 \end{array}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 3.976 303.096 292.057 11.039 | $\begin{array}{r} 33.596 \\ 53.544 \\ -19.948 \end{array}$ | $\begin{array}{r} 102,409 \\ 92,007 \\ 10,402 \end{array}$ | $\begin{array}{r} 245,451 \\ 235.005 \\ 10.446 \end{array}$ | $\begin{array}{r} 830.928 \\ 787.671 \\ 43.257 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 3.084 |  |  |  |  |
| Average salos \$ | 307.660 | 32.679 | 100.603 | 253.359 | 843,999 |
| Average expense \$ | 278.910 | 22,684 | 81.469 | 228.998 | 782.489 |
| Average net profit \$ | 28.750 | 9,995 | 19.134 | 24,361 | 61.510 |
| Businesses reporting a loss (Mo.) | 892 |  |  |  |  |
| Average sales \$ | 287.146 | 36,365 | 107,408 | 227.926 | 776.886 |
| Average expense \$ | 331.322 | 146,694 | 121.184 | 248.316 | 809.095 |
| Average net loss \$ | -44,176 | -110.329 | -13,776 | -20.390 | -32.209 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | 4.543 338.957 323.698 15.259 | $\begin{array}{r} 32.064 \\ 26,193 \\ 5.871 \end{array}$ | $\begin{array}{r} 110.624 \\ 106.576 \\ 4.048 \end{array}$ | $\begin{array}{r} 284,361 \\ 270,960 \\ 13,401 \end{array}$ | $\begin{array}{r} 928,779 \\ 891,061 \\ 37,718 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 3.507 |  |  |  |  |
| Average sales $\$$ | 340,677 | 32,108 | 112.215 | 282.207 | 936.177 |
| Average expense \$ | 314,912 | 21.909 | 97.619 | 259.921 | 880, 198 |
| Average net profit \$ | 25.765 | 10.199 | 14.596 | 22.286 | 55,979 |
| Businesses reporting loss (Mo.) | 1.036 |  |  |  |  |
| Average sales \$ | 331.995 | 31.942 | 107.364 | 291,391 | 897.281 |
| Average expense \$ | 351.848 | 38.173 | 124.926 | 306,985 | 937.309 |
| Average net lass \$ | -19.853 | -6.231 | -17.562 | -15,594 | -40.028 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales. 1986
Canada, Residential Renovation Contractors (SIC 4013)

|  | Fota: 1 |  | $\begin{array}{r} B=+ \text { tom } \\ 25 \% \end{array}$ |  | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ |  | UdDer middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samele No. Low sales value ( $\$ 000$ 's) High sales value $\left\{\$ 000^{\prime} \mathrm{s}\right.$ \} | $\begin{aligned} & 444 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 1 \\ 21 \end{array}$ |  |  | $\begin{aligned} & 21 \\ & 42 \end{aligned}$ |  | $\begin{array}{r} 42 \\ 123 \end{array}$ |  | $\begin{aligned} & 123 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\left\|\begin{array}{l} \text { \% busi- } \\ \text { nesses } \\ \text { eporting } \end{array}\right\|$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd Ie } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Uoder } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Too } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of seles | 32.2 | 20.6 | 29.0 | 38.0 | 41.0 | 80.0 | 40.3 | 38.5 | 34.8 | 41.0 | 45.5 |
| Decupancy expenses | 10.1 | 14.7 | 14.8 | 7.1 | 4.1 | 98.1 | 10.3 | 15.3 | 14.8 | 7.3 | 4.1 |
| Depreciation | 4.2 | 6.9 | 6.4 | 2.4 | 1.3 | 82.7 | 5.1 | 9.4 | 7.4 | 3.0 | 1.4 |
| kepairs 8 maintenance | 3.5 | 5.4 | 4.3 | 2.9 | 1.6 | 87.5 | 4.0 | $6 . ?$ | 4.3 | 3.8 | 1.7 |
| Heat. light \& telephone | 1.0 | 0.8 | 1.7 | 1.0 | 0.7 | 66.3 | 1.6 | 1.4 | 2.7 | 1.4 | 0.9 |
| fient | 1.3 | 1.5 | 2.4 | 0.8 | 0.6 | 33.9 | 4.0 | 6.3 | 8.0 | 2.2 | 1.4 |
| fersonnel expenses | 15.9 | 8.6 | 14.6 | 18.4 | 21.7 | 68.4 | 23.2 | 16.9 | 33.6 | 23.0 | 22.1 |
| Financial expenses | 3.2 | 2.0 | 4.4 | 4.5 | 1.9 | 89.2 |  | 2.7 | 4.9 | 4.7 | 1.9 |
| lnterest \& bank charges Frofessional fees | 1.4 | 0.6 1.4 | 1.? | 2.3 | 0.8 1.0 | 77.7 79.8 | 2.3 | 2.4 | 3. 4 | 2.7 2.6 | 1.1 |
| Other expenses | 22.8 | 27.1 | 21.1 | 18.2 | 25.0 | 99.4 | 23.0 | 27.1 | 21.1 | 18.6 | 25.0 |
| Profit (loss) | 15.8 | 27.1 | 16.1 | 13.8 | 6.4 | 96.3 | 16.4 | 30.9 | 16.5 | 13.8 | 6.4 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | $\ldots$ | ... | $\ldots$ | $\cdots$ |

## Symbols

zera or mo observations
-- too sma!! too be expressed
not applicable
$\times$ confidential
Footnotes
(1) These estimates are bosed on a sample of businesses reporting sales berween \$10.000 and \$2.000.000.

Total weighted expenditure on a given item
121 Value in each cell $=\frac{\text { Total weighted sales of all businesses in the sample }}{\text { Tota }} \times 100$ for each quartile.
13) Value in each cell : $\qquad$ $\times 100$ for esch quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are catculated individually and the toral will not necessarily equel $100 \%$.

Notes
Date are shown by quariles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile li.e. botrom 25\%. lower middle 25\%, eic. I represents one quarter of the cotal number of businesses. Within each quartile, the average ratio is presented. for comparison purposes, the high and low values of seles are shown.

## How to use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entitled wow sales value" and "high sales valuem
(2) The selected range will indicate the proper quartife, i.e. the bottom $25 \%$, the lower middle $25 \%$. the upper midde $25 \%$ or the top 252
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):
SIC $\mathbf{4 0 1 3}$ - Residential Renovation Contractors
Businesses primerily engaged in residential additions. major improvements end repeirs. penovation. Pehabilitation, retro-fitting and conversions involving more than one prade.

TABLE 2. Balance sheet profile for 1986
Canada, Residential Renovation Contractors (SIC 4013)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle 25\% } \end{aligned}$ | 709 $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value $\left(\$ 000^{\prime}\right.$ s) | $\begin{aligned} & 444 \\ & (1) \end{aligned}$ (1) | 19 21 | 21 42 | $\begin{array}{r}42 \\ 123 \\ \hline\end{array}$ | 123 <br> $(1)$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets $0^{\text {a }}$ |  |  |  |  |  |
| Cash <br> Accounts and notes receivable | 5 9 | - | 1 | 2 | 15 33 |
| Accounts and notes receivable Inventory | 9 3 | - | $=$ | 1 | 12 |
| Other current assets | 7 | - | - | 1 | 27 |
| Total current assets | 24 | - | 2 | 6 | 86 |
| Fixed assets | 12 | 1 | 3 | 13 | 28 |
| Less: Accum, dep. on fixed assets | 4 | - | 1 | 6 | 8 |
| Other assets | 2 | - | 1 | 2 | 5 |
| Total assets | 33 | 2 | 5 | 16 | 111 |
| Liebilities and equity |  |  |  |  |  |
| Curtent loans <br> Ather current liabilities | 5 9 | - | 1 | $\frac{2}{3}$ | 15 32 |
| Total current liabilities | 14 | 1 | 1 | 5 | 47 |
| Mortgages payable | , | - | - | 5 | 4 |
| Long term debt | 4 | 1 | 4 | 4 | 8 |
| Other liabilities - - - - - - - - |  |  |  |  |  |
| Total liabilitios | 20 | 2 | 5 | 14 | 60 |
| Total equity | 13 | - | - | 2 | 51 |

(11) These estimates are based on a semple of businesses reporting salas between $\$ 10,000$ and $\$ 2,000,000$.
see Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canade, Residential Renovation Contractors (SIC 4013)

|  | Total(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower $\text { midde } 25 \%$ | Upper middle 25\% | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( 8000 's) High sales value $\left(\$ 000^{\circ}\right.$ s) | $\begin{aligned} & 274 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 52 \end{array}$ | $\begin{array}{r}52 \\ 124 \\ \hline\end{array}$ | $\begin{aligned} & 124 \\ & 231 \end{aligned}$ | 231 $(1)$ |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 4.1 | 1.6 | 3.5 | 3.5 | 7.3 |
| Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt iatio (times) | $\begin{array}{r} 27.9 \\ 21.3 \\ 0.9 \end{array}$ | $\begin{array}{r} 17.2 \\ -8.9 \\ 1.3 \end{array}$ | $\begin{array}{r} 1.8 \\ 38.0 \\ 0.8 \end{array}$ | $\begin{array}{r} -0.9 \\ 20.1 \\ 0.6 \end{array}$ | 90.2 37.2 0.8 |

(1) The ratios reprasent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businessas reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities
2. Leverage ratios:
a) Debt/equity $=$ total $\mid$ iabilities / equity
bl Debt ratio $=$ total liabilities / total assets
c) Interest coverage $=$ net profit - interest expense /interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Cansda, Residential Renovation Contractors (SIC 4013)

|  | Total ${ }^{\text {a }}$ (1) | Bot tom 25\% | Lower <br> midde 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value (\$000's) High sales value ( 8000 's) | $\begin{aligned} & 149 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 1 \\ 42 \end{array}$ | $\begin{array}{r} 42 \\ 124 \end{array}$ | $\begin{aligned} & 124 \\ & 218 \end{aligned}$ | $\begin{aligned} & 218 \\ & 118 \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{array}{r} 10 \\ 3 \\ -4 \end{array}$ | -5 1 3 | -1 -1 | $\begin{array}{r} 5 \\ 3 \\ -5 \end{array}$ | 34 5 -10 |
| Dividends | -7 | -2 | -1 | -19 | -5 |
| Investment activitios Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 4 -4 -1 1 | 9 - 2 | 2 -3 -1 - | $\begin{array}{r} 3 \\ -4 \\ -1 \\ 1 \end{array}$ | 3 -10 -3 2 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Othe: | 2 -2 3 -3 - - - -3 | - -3 3 -1 - - -7 | 3 -1 1 -3 | 1 - 6 - - -8 | 3 -4 2 -6 - 2 -2 |
| Increaseldecrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& quivalents - End of the year | -1 15 14 | -1 6 5 | -2 6 4 | -12 37 25 | 9 12 21 |

11 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporiing betement of chenges.
See Table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canade, Residential Renovation Contractors (SIC 4013)

|  |  |  |  | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour units\{1\} | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\circ} \mathrm{s}\right) \end{array}$ | Average labour units(1) | $\begin{array}{r} \text { Newly } \\ \text { reporting } \end{array}$ | No langer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 2.778 | 96.576 | 4.288 | 602 | 751 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100 \text { - } 499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.766 \\ 12 \end{array}$ | $\begin{array}{r} 92,270 \\ 4,306 \end{array}$ | $\begin{array}{r} 4.076 \\ 212 \\ \hline \end{array}$ | $\begin{array}{r}594 \\ 8 \\ - \\ \hline\end{array}$ | $\begin{array}{r}745 \\ 6 \\ = \\ \hline\end{array}$ |
| 1586 |  |  |  |  |  |
| Total | 5.516 | 232.286 | 9,665 | 1.728 | -. |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 5.476 \\ 39 \\ 1 \\ - \end{array}$ | $\begin{array}{r} 204,951 \\ x \\ X \end{array}$ | $\begin{array}{r} 8.501 \\ 971 \\ 194 \\ \hline \end{array}$ | $\begin{array}{r} 1.717 \\ 11 \\ \vdots \\ - \end{array}$ | . |
| (1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Paypolf and Hours. Statistics Canada, Catalogue 72-002. An averge iabour unit could be interpreted as a full-qime employee. Note thet the business size groups used are determined ot the Canada level. Thus if ousiness has of leas? 500 employees in Canade as a whole but less than that number in any given province it is shown in the 500 and over group. <br> (2) Refers 10 businesses reporting no payroll deductions in the previous year. <br> (3) Refers to businesses peporting no payroll deductions in the following year. |  |  |  |  |  |
| "Newly reporting" and "no longer reporting" businesses are assumed to have been in ectivity for six months and the intormalion is adjusted accordingly. |  |  |  |  |  |

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Residential Renovation Contractors (SIC 4013)


1984

| Number of observations in sample | 2.014 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 101.378 | 16.189 | 32.947 | 70.149 | 286.227 |
| Average expense \$ | 92,183 | 11.928 | 26.399 | 59.932 | 270.471 |
| Average net profit (loss) \$ | 9.195 | 4,261 | 6.548 | 10.217 | 15,756 |
| Businesses reporting a profit (No.) | 1.748 |  |  |  |  |
| Average sales $\$$ | 101.184 | 16.329 | 32,550 | 71.695 | 284,162 |
| Average expense \$ | 88.831 | 10,446 | 24.201 | 58.096 | 262,582 |
| Average net profit \$ | 12,353 | 5.883 | 8,349 | 13.599 | 21.580 |
| Businesses reporting a loss (No.) | 266 |  |  |  |  |
| Average sales \$ | 102.637 | 15.486 | 35.305 | 61.865 | 297.892 |
| Average expense \$ | 110.911 | 19.378 | 39.466 | 69.770 | 315.029 |
| Average net loss \$ | -8.274 | -3.892 | -4,161 | -7.905 | -17.137 |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 2.166 \\ 118.021 \\ 107.089 \\ 10.932 \end{array}$ | $\begin{array}{r} 16.281 \\ 12.316 \\ 3,965 \end{array}$ | $\begin{aligned} & 36,858 \\ & 26,727 \\ & 10,131 \end{aligned}$ | $\begin{aligned} & 81,082 \\ & 70,615 \\ & 10,467 \end{aligned}$ | $\begin{array}{r} 337.864 \\ 318.699 \\ 19.165 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 8usinesses reporting a profit (No.) | 1.836 |  |  |  |  |
| Average sales \$ | 119.994 | 16.545 | 36,896 | 81.569 | 344.967 |
| Average expense \$ | 105.192 | 10.649 | 23.635 | 68,422 | 318.069 |
| Average net profit \$ | 14.802 | 5.896 | 13.261 | 13,147 | 26,90? |
| Susinesses reporting loss (Mo.) | 330 |  |  |  |  |
| Average sales \$ | 108.873 | 15.235 | 36,666 | 78,142 | 305.450 |
| Average expense \$ | 116.709 | 18.907 | 42.455 | 83,859 | 321.616 |
| Average net loss \$ | -7.836 | $-3.672$ | $-5,789$ | $-5,717$ | -16,166 |

1986
Number of observations in sample
Average sales $\$$
Average expense $\$$
Average net orofit (loss) $\$$

| 2.688 |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| 10.202 | 15.445 | 32.911 | 73.019 | 319.433 |
| 100.630 | 10.925 | 26.220 | 62.873 | 302.502 |
| 9.572 | 4.520 | 6.691 | 10.146 | 16.931 |
|  |  |  |  |  |
| 2.103 |  |  |  |  |
| 113.077 | 15.414 | 33.260 | 73.807 | 329.828 |
| 98.591 | 8.773 | 23.370 | 59.516 | 302.705 |
| 14.486 | 6.641 | 9.890 | 14.291 | 27.123 |
|  |  |  |  |  |
|  | 585 |  |  |  |
| 100.147 | 15.563 | 31.647 | 70.139 | 283.238 |
| 108.154 | 19.138 | 36.549 | 75.132 | 301.797 |
| -8.007 | -3.575 | -4.902 | -4.993 | -18.559 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada. Excavating and Grading Contractors (SIC 4214)

|  | Total(1) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 633 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 1 \\ 37 \end{array}$ |  | $\begin{aligned} & 37 \\ & 81 \end{aligned}$ |  | $\begin{array}{r} 81 \\ 164 \end{array}$ |  |  | $\begin{aligned} & 164 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \%busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle $25 \%$ 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middie } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middie } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 8.0 | 2.0 | 9.9 | 8.2 | 11.6 | 38.8 | 20.6 | 18.2 | 24.3 | 20.9 | 18.5 |
| Occupancy expenses | 30.4 13.8 | 40.2 23.5 | 28.2 10.4 | 30.4 19.2 | 23.5 10.2 | 99.4 93.4 | 30.6 14.8 | 41.2 26.2 | 28.2 | 30.4 11.6 | 23.5 10.4 |
| Depreciation Repairs 8 maintenance | 13.5 | 13.8 | 12.2 | 16.5 | 11.7 | 89.7 | 15.0 | 18.8 | 13.9 | 16.8 | 11.8 |
| Heat, light \& telephone | 2.4 | 1.9 | 5.2 | 1.5 | 1.1 | 86.1 | 2.8 | 2.5 | 6.3 | 1.6 | 1.1 |
| Rent | 0.8 | 1.0 | 0.4 | 1.2 | 0.5 | 37.5 | 2.1 | 2.2 | 2.5 | 2.9 | 1.1 |
| Personnel expenses | 16.5 | 6.7 | 14.2 | 20.6 | 24.2 | 73.1 | 22.6 | 23.6 | 19.7 | 22.7 | 24.2 |
| Financial expenses | 6.4 4.3 | 11.0 8.7 | 5.0 2.9 | 4.4 3.1 | 5.2 2.7 | 96.3 91.4 | 6.6 4.7 | 11.9 10.2 | 5.3 3.4 | 4.5 3.9 | 5.2 2.8 |
| Professional fees | 2.1 | 2.3 | 2.1 | 1.4 | 2.4 | 87.3 | 2.4 | 2.9 | 2.5 | 1.6 | 2.4 |
| Other expenses | 28.7 | 37.0 | 23.0 | 26.1 | 28.9 | 100.0 | 28.7 | 37.0 | 23.0 | 26.1 | 28.9 |
| Profit (loss) | 10.0 | 3.1 | 19.8 | 10.3 | 6.7 | 96.3 | 10.4 | 3.1 | 22.7 | 10.4 | 6.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | .. | $\ldots$ | - . | - - | ... |

## Symbols

zero or no observerions
$t 00$ small too be expressed
nof applicabie

- confideniisl


## Footnotes

(1) These esimates are based on a sample of businesses reporiing sales between $\$ 10,000$ snd $\$ 2,000,000$.
2) Value in each cell $=$ Total weighted expenditure on a given item
(3) Value in each ceil $=\frac{\text { Total weighted expenditure on a given item }}{\text { lotal weighted sales of businesses reporting this item of expenditure }} \times 100$ for eech quertile.

This portion of the toble pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necesserily equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses peport the specific item
Records were ranked in escending order bcording to seles size. Esch quartile (i.e. bot tom 25\%. Jower middle 25\%, eic.) pepresents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes. the high and low values of sales bre shown.

How to use the teblet
ill Locate the appropriate sales range that is displayed on the two ines entitied wow sales value and "High sales value
121 The selected range will indicste the proper quertile, i.e. the bottom $25 \%$, the lower middie $25 \%$, the upper midde $25 \%$ or the top 25\%.
131 Deta pertaining to the selected soies size range will be in that quartile.

## Standerd Industriel CIessification Definition (SIC 1980):

SIC 4214 - Excevating and Grading Contractors
Businesses primarily engaged in construction site exceveting and grading

TABLE 2. Balance sheet profile for 1986
Canada, Excavating and Grading Contractors (SIC 4214)

|  | Total(1) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper <br> middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $633$ <br> (1) <br> (1) | $\begin{array}{r} (1) \\ 37 \end{array}$ | $\begin{aligned} & 37 \\ & 81 \end{aligned}$ | 81 164 | $\begin{aligned} & 164 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Dther assets | $\begin{array}{r} 13 \\ 21 \\ 2 \\ 4 \\ 41 \\ 117 \\ 66 \\ 9 \end{array}$ | $\begin{array}{r} 2 \\ 2 \\ 2 \\ 9 \\ 4 \\ 17 \\ 6 \end{array}$ | $\begin{array}{r} 3 \\ 2 \\ - \\ \hline 5 \\ 26 \\ 14 \end{array}$ | 8 <br> 7 <br> 2 <br> 17 <br> 79 <br> 37 <br> 1 | $\begin{array}{r} 39 \\ 69 \\ 8 \\ 13 \\ 129 \\ 331 \\ 198 \\ 32 \end{array}$ |
| Total assets | 100 | 15 | 18 | 59 | 294 |
| Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 15 21 36 2 25 5 | $\frac{2}{2}$ | 3 2 5 1 3 | 9 12 21 3 16 3 | 44 64 109 3 71 16 |
| Total liabilities Total equity | $\begin{aligned} & 67 \\ & 33 \end{aligned}$ | 8 7 | $\begin{array}{r} 10 \\ 8 \end{array}$ | 42 | 199 95 |

111 these estimates bre based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 9 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada. Excavating and Grading Contractors (SIC 4214)

|  | Total (2) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper <br> middle $25 \%$ | Top $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 393 \\ (1) \end{array}$ (1) | (1) | 86 164 | 164 369 | 369 $(1)$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 2.1 | 2.6 | 1.2 | 2.7 | 2.0 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 39.5 \\ 44.1 \\ 1.2 \end{array}$ | -6.5 2.8 2.3 | $\begin{array}{r} 22.5 \\ 106.0 \\ 0.8 \end{array}$ | $\begin{array}{r} 24.7 \\ 50.6 \\ 0.8 \end{array}$ | $\begin{array}{r} 115.6 \\ 12.6 \\ 0.9 \end{array}$ |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) Phese estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See fable, for symbols and notes.

## Definitions

1. Liquidity retio:

Current $=$ curfent assets $/$ current liabilities
2. Leverage ratios:
8) Deb+/equity $=$ total liabilities / equity
b) Debt ratio $=$ total liabilities / tosel assets
c) Interest coverage $=$ net profit 4 interest expense / interes: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Excavating and Grading Contractors (SIC 4214)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000$ 's) | $\begin{aligned} & 275 \\ & \{19 \\ & \{1\} \end{aligned}$ | $\begin{array}{r} (1) \\ 86 \end{array}$ | $\begin{array}{r} 86 \\ 177 \end{array}$ | $\begin{aligned} & 177 \\ & 398 \end{aligned}$ | $\begin{aligned} & 398 \\ & \text { (1) } \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Dedreciation Other | $\begin{aligned} & 15 \\ & 33 \\ & -4 \end{aligned}$ | $\begin{array}{r} 3 \\ 7 \\ -3 \end{array}$ | $\begin{aligned} & -2 \\ & 34 \\ & -6 \end{aligned}$ | $\begin{array}{r}14 \\ 23 \\ \hline\end{array}$ | 45 68 -8 |
| Dividends | -2 | - | - | -4 | -2 |
| Investment activities <br> Disposal of fixed assets Purchase of 1 ixed assets Increase in investment Decrease in investment | $\begin{array}{r} 18 \\ -67 \\ -2 \\ -2 \end{array}$ | 3 -8 -1 - | 7 -69 - | 11 -39 - | 50 -148 -7 4 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in eauity <br> Other | $\begin{array}{r} 37 \\ -29 \\ 5 \\ -5 \\ - \\ - \\ - \\ -9 \end{array}$ | 4 -5 2 -3 - | $\begin{array}{r} 43 \\ -32 \\ 2 \\ -6 \\ - \end{array}$ | 20 -16 6 -5 - - - -4 | 78 -61 8 -7 - - |
| Increase(decrease) in cash equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -2 22 20 | $\begin{aligned} & -2 \\ & 13 \\ & 11 \end{aligned}$ | $\begin{array}{r} -29 \\ 34 \\ 5 \end{array}$ | 5 5 10 | 18 37 55 |

(i) These estimetes are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ ond $\$ 2.000 .000$. Sanple count includes only those businesses reporting stetement of changes. 5ee Table 1 for symbols and notes.

TABLE 5. Employment changes by stze of business, 1983-1986 based on SIC classification in 1986
Canada, Excavating and Grading Contractors (SIC 4214)
Business size expressed in
average labour units\{1)

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada. Excavating and Grading Contractors (SIC 4214)


| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 3.605 140.061 128.570 11.491 | $\begin{array}{r} 18.819 \\ 15.147 \\ 3.672 \end{array}$ | $\begin{array}{r} 45.959 \\ 37.239 \\ 8.720 \end{array}$ | $\begin{aligned} & 93.303 \\ & 81.841 \\ & 11.462 \end{aligned}$ | $\begin{array}{r} 402.163 \\ 380.051 \\ 22.112 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 2.937 |  |  |  |  |
| Average sales \$ | 140.715 | 19,380 | 45,962 | 92,283 | 405.235 |
| Average expense \$ | 121.651 | 12,519 | 34,101 | 75,662 | 364.321 |
| Average net profit \$ | 19,064 | 6.851 | 11.861 | 16,621 | 40.914 |
| Businesses reporting loss (Mo.) | 668 |  |  |  |  |
| Average sales \$ | 137.967 | 17.207 | 45.944 | 97.511 | 391,205 |
| Average expense \$ | 155.256 | 22.693 | 54.838 | 107.335 | 436,158 |
| Average net loss \$ | -17.289 | -5.486 | -8.894 | -9,824 | -44.953 |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net Drofit (loss) \$ | $\begin{array}{r} 3,766 \\ 155,822 \\ 141,427 \\ 14,395 \end{array}$ | $\begin{array}{r} 21.759 \\ 19.485 \\ 2.266 \end{array}$ | $\begin{array}{r} 50.975 \\ 42.270 \\ 8.705 \end{array}$ | $\begin{array}{r} 100.964 \\ 88.211 \\ 12.753 \end{array}$ | $\begin{array}{r} 449.596 \\ 415,743 \\ 33,853 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 3.128 \\ 157.404 \\ 135.892 \\ 21.512 \end{array}$ | $\begin{array}{r} 21.795 \\ 13.562 \\ 8.233 \end{array}$ | $\begin{aligned} & 50.724 \\ & 38.673 \\ & 12.051 \end{aligned}$ | $\begin{array}{r} 100,490 \\ 82,944 \\ 17,546 \end{array}$ | $\begin{array}{r} 456,608 \\ 408,389 \\ 48.219 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 638 \\ 150.079 \\ 163.047 \\ -12.968 \end{array}$ | $\begin{array}{r} 21.658 \\ 32,147 \\ -10,489 \end{array}$ | $\begin{aligned} & 52.201 \\ & 59.811 \\ & -7.610 \end{aligned}$ | $\begin{array}{r} 103.512 \\ 116.536 \\ -13.024 \end{array}$ | $\begin{array}{r} 422,945 \\ 443.695 \\ -20.750 \end{array}$ |

1986

| Number of observations in sample Average sales $\$$ Average expense $\$$ Average net profit (loss) $\$$ | 3.843 172.033 158.144 13.889 | 20.311 17.287 3.024 | $\begin{aligned} & 52,150 \\ & 41,621 \\ & 10.529 \end{aligned}$ | $\begin{array}{r} 112.581 \\ 101.814 \\ 10.767 \end{array}$ | $\begin{array}{r} 503.090 \\ 471,855 \\ 31.235 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 3.032 |  |  |  |  |
| Average sales \$ | 173.724 | 20.757 | 52.539 | 112.500 | 509.100 |
| Average expense \$ | 152.208 | 13.785 6.972 | 37.498 15.041 | 94,707 17.793 | 462,843 46,257 |
| Average net profit \$ | 21.516 |  |  |  |  |
| Businesses reporting a loss (No.) | 811 |  |  |  |  |
| Average sales \$ | 165,57? | 19.129 | 50.570 | 112,844 | 479,765 |
| Average expense \$ | 179.186 | 26,576 | 58.392 | 124,944 | 506,832 |
| Average net loss \$ | -13.609 | -7.447 | -7.822 | -12,100 | -27,067 |

[^0]TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada. Landscape Contractors (SIC 4219)


## Symbols

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too small toc be expressec
... not applicable
$>$ confidential

## footnotes

11 inese esfimates are based on a sample of businesses peporting sales between $\$ 10.000$ and $\$ 2.000 .000$.
31 val lotal weighted expenditure on a given item
21 Value in ach cell $=\frac{\text { ander }}{} \times 100$ for each quertile
(3) Value in gach cell $=\frac{\text { Total weighted axpenditure on g given item }}{\text { lotal weighted sales of businesses reporting this iten of expenditure }} \times 100$ for each quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the toial will not necessarily equal $100 \%$

## Wotes

Data are shown by qubrtiles when et least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile li.e. bottom $25 \%$, iower middle $25 \%$, etc. pepresents one quarter of the tote! number of businesses. Within each quartile. the average ratio is presented. For comparison purposes, the high and low values of sates are shown.

## How to use the tables

(1) Locale the appropriate seles renge that is displayed on the two lines entitled wow sales value" and "high sales value"
 top 25\%
(3) Dasa pertaining to the selected sales size range will be in thet quarille

Standard Industrial CIassificution Definition (SIC 1980):
SIC 4219 - Landscspe Contractors
8usinesses primarily engaged in site work involving the purchase and installation of nursery stock and sod

TABLE 2. Balance sheet proftle for 1986
Canada, Landscape Contractors (SIC 4219)

|  | Totalili | $\begin{aligned} & 30: \text { to } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Lowe: } \\ & \text { middle 25\% } \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value (\$000's) | $\begin{aligned} & 326 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 1 \\ 22 \end{array}$ | 22 44 | $\begin{array}{r} 44 \\ 116 \end{array}$ | $\begin{aligned} & 116 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Othar current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | 3 8 2 1 14 28 15 1 | 4 | 4 | $\begin{array}{r} 2 \\ 2 \\ 1 \\ - \\ 5 \\ 13 \\ 5 \\ 1 \end{array}$ | $\begin{array}{r} 10 \\ 30 \\ 8 \\ 2 \\ 50 \\ 92 \\ 59 \\ 4 \end{array}$ |
| Total essets | 29 | 3 | 3 | 14 | 95 |
| Liabilities and equity Current loans Dther current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 5 8 13 1 7 1 | 1 | 1 | 2 2 4 1 5 | 18 29 47 1 20 2 |
| Total liabilities Total equity | 21 8 | 2 1 | 1 | 10 | 70 25 |

11 These estimetes are based on e sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See iable 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada. Landscape Contractors (SIC 4219)

|  | Total $\langle 2$ ) | Bottom 25\% | Lower <br> middle 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 200 \\ & \{1\} \\ & \{1\} \end{aligned}$ | (1) 74 | 74 146 | 146 309 | $\begin{aligned} & 309 \\ & (1) \end{aligned}$ |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 1.9 | 0.7 | 3.9 | 1.2 | 1.6 |
| Leverage ratios ```Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} 86.1 \\ 7.0 \\ 0.9 \end{array}$ | -0.4 1.3 | $\begin{array}{r} 3.4 \\ 13.5 \\ 0.8 \end{array}$ | 5.3 5.5 0.8 | 0.5 7.6 0.7 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2 .
(2) These estimares are based on somple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes.

## Definitions:

1. Liquidity retio:

Curfent $=$ current assets $/$ current libbilities.
2. Leverege retios:
a) Debt/equity = total lisbilitias / equity.
b) Debi ratio = total liabilities/total asse:s
c) Interest coverage = net profit +intarest expense/intorest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada, Landscape Contractors (SIC 4219)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime}$ s) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 908 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 84 \end{array}$ | $\begin{array}{r} 84 \\ 157 \end{array}$ | $\begin{aligned} & 157 \\ & 363 \end{aligned}$ | $\begin{aligned} & 363 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Other | $\begin{array}{r} 8 \\ 20 \\ 12 \end{array}$ | $\begin{aligned} & -8 \\ & 34 \\ & 56 \end{aligned}$ | 4 6 -2 | $\begin{array}{r} 5 \\ 10 \\ 8 \end{array}$ | $\begin{array}{r} 30 \\ 28 \\ -18 \end{array}$ |
| Dividends | -1 | - | -1 | -2 | -2 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r} 4 \\ -41 \\ -1 \\ - \end{array}$ | 5 -48 - - | 8 -9 -1 1 | 1 -22 - | 7 -78 -1 - |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans fram government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 12 \\ -6 \\ 3 \\ -10 \\ - \\ - \\ -1 \end{array}$ | $\begin{array}{r}1 \\ \hline 4 \\ -33 \\ - \\ \hline\end{array}$ | 5 -3 1 -2 - -2 -2 | $\begin{array}{r}8 \\ -3 \\ 4 \\ -1 \\ \hline\end{array}$ | $\begin{array}{r}33 \\ -16 \\ 1 \\ -3 \\ - \\ - \\ \hline\end{array}$ |
| Increase(decrese) in eash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the yaer | 8 8 | 6 -8 -2 | 1 1 2 | 7 9 16 | -16 26 10 |

11 These estimbtes are based on a sample of incorporated businesses reporing salas betwaen $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes
see Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986
Canada, Landscape Contractors (SIC 4219)


(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment Peyroll and Hours. Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a Tull-time employee. Noqe thaq the business size oroups used are determinad at the Canada level. Thus if business has at leas? 500 employees in Cansda as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the fallowing year

[^1]TABLE 6. Selected operating characteristics of small businesses by sales quartile. $1984-1986$
Canada, Landscape Coneractors (SIC 4219)

|  | Total(1) | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ | Lower <br> middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  | 1.299 |  |  |  |  |
| Average sales \$ | 108.388 | 17.139 | 38.140 | 77.242 | 301.030 |
| Average expense \$ | 98, 730 | 12.030 | 30.410 | 65,557 | 286.923 |
| Average net profit (loss) \$ | 9.658 | 5.109 | 7.730 | 11.685 | 14.107 |
| Businesses reporting a profit (No.) |  |  |  |  |  |
| Average sales \$ <br> Average expense \$ | 105.366 90.883 | 17.496 10.619 | 39.101 28.294 | 77.877 62.462 | 286,990 |
| Average expense $\$$ Average net profit $\$ 0$ | 14.483 | 6.877 | 10,807 | 15.415 | 24.834 |
|  |  |  |  |  |  |
| Average sales \$ | 119.338 129.519 |  |  | 74.123 80.751 |  |
| Average expense \$ Average net loss $\$$ | 129.519 -10.181 | $\begin{array}{r} 19.820 \\ -4.850 \end{array}$ | $\begin{array}{r} 38.146 \\ -3.522 \end{array}$ | 80.751 $-6,628$ | $\begin{array}{r} 379.357 \\ -25.923 \end{array}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.324 \\ 121.909 \\ 109.075 \\ 12.834 \end{array}$ | $\begin{array}{r} 17.880 \\ 13.205 \\ 4.675 \end{array}$ | $\begin{array}{r} 37.725 \\ 29.779 \\ 7.946 \end{array}$ | $\begin{array}{r} 80.915 \\ 71.095 \\ 9.820 \end{array}$ | $\begin{array}{r} 351.116 \\ 3222.220 \\ 39 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 1,153 |  |  |  |  |
| Average sales \$ | 121.702 | 18.375 | 37.977 | 82.238 | 348.216 |
| Average expense \$ | 104.983 | 11.611 5,764 | 27.541 10.436 | 67.627 14.611 | $\begin{array}{r} 313,154 \end{array}$ |
| Businesses reporting a loss (Mo.) | 171 |  |  |  |  |
| Average sales \$ | 125.079 | 15,212 | 35.985 | 75,630 | 373,487 |
| Average expense \$ | 136.033 | 21.787 | 45.229 | 84.951 | 392,153 |
| Average net loss \$ | -10,954 | -6,575 | -9.244 | -9.321 | -18.676 |


| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.474 \\ 112.575 \\ 101.451 \\ 11.124 \end{array}$ | $\begin{array}{r} 14,493 \\ 10.500 \\ 3,993 \end{array}$ | $\begin{array}{r} 30.188 \\ 21.901 \\ 8.287 \end{array}$ | $\begin{aligned} & 75,839 \\ & 63,704 \\ & 12,135 \end{aligned}$ | $\begin{array}{r} 329.778 \\ 309.699 \\ 20.079 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (Mo.) | 1.226 |  |  |  |  |
| Average sales \$ | 108.122 | 14.891 | 30.220 | 74.507 | 312.870 |
| Average expense \$ | 94.121 | 9.167 | 21.390 | 59,755 | 286.172 25.698 |
| Average net profit \$ | 14.001 | 5.724 | 8.830 |  |  |
| Businesses reporting a loss (Mo.) | 248 |  |  |  |  |
| Average sales \$ | 137.782 | 13.095 | 29.352 | 83,803 | 424.878 |
| Average expense \$ | 144.986 | 15.193 | 35.421 | 87,306 | 442.024 |
| Average net loss \$ | -7.204 | -2,098 | -6.069 | $-3.503$ | -17.146 |

111 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$
See Table i for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Masonry Contractors (SIC 4231)

|  | Total (1) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 333 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} \text { (1) } \\ 31 \end{array}$ |  |  | $\begin{aligned} & 31 \\ & 76 \end{aligned}$ |  | $\begin{array}{r} 76 \\ 138 \end{array}$ |  | $\begin{aligned} & 138 \\ & \text { (1) } \end{aligned}$ |  |
|  | Industry average (2) |  |  |  |  | $\begin{array}{\|c\|} \hline \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3) |  |  |  |  |
| Selected expense item | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  |  |  | rcent of | sales |  |
| Cost of sales | 19.5 | 12.4 | 20.3 | 17.6 | 25.4 | 69.2 | 28.1 | 22.6 | 31.3 | 26.1 | 30.0 |
| Occupancy expenses <br> Depreciation <br> Repairs 8 maintenance <br> Heat, light \& telephone <br> Rent | 9.5 3.3 4.8 0.8 0.6 | 18.9 8.1 8.6 1.8 0.5 | 9.4 2.2 5.8 0.7 0.7 | 5.3 1.9 2.8 0.4 0.3 | 6.1 2.1 2.4 0.6 0.9 | 99.8 84.5 94.3 57.9 28.4 | 9.5 3.9 5.0 1.4 2.1 | $\begin{array}{r} 18.9 \\ 10.7 \\ 9.5 \\ 3.6 \\ 3.3 \end{array}$ | $\begin{aligned} & 9.4 \\ & 2.9 \\ & 6.0 \\ & 1.9 \\ & 2.3 \end{aligned}$ | $\begin{aligned} & 5.4 \\ & 2.1 \\ & 2.9 \\ & 0.9 \\ & 2.1 \end{aligned}$ | 6.1 2.2 2.6 0.8 1.8 |
| Personnel expenses | 31.0 | 10.6 | 19.5 | 45.9 | 46.0 | 83.3 | 37.2 | 20.4 | 25.1 | 46.1 | 46.2 |
| Financial expenses Interest \& bank charges Professional fees | 2.1 0.8 1.3 | 2.6 1.0 1.6 | 2.1 0.5 1.6 | 2.1 0.6 1.5 | 1.8 1.1 0.7 | 94.1 80.6 89.3 | 2.3 1.0 1.5 | 3.0 2.3 1.9 | 2.2 0.6 9.7 | 2.2 0.7 1.7 | 1.8 1.1 0.7 |
| Other expenses | 14.9 | 14.4 | 18.6 | 12.4 | 13.6 | 98.9 | 15.0 | 15.2 | 18.6 | 12.4 | 13.6 |
| Profit (loss) | 23.0 | 41.2 | 30.1 | 16.7 | 6.2 | 98.4 | 23.4 | 41.2 | 30.5 | 17.5 | 6.2 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . $\cdot$ | $\ldots$ | - . | - . | *- |

## Syabois

zero or no observations
too smal\} too be expressed
no: applicable
$\times$ confidential

## Footnotes

111 These estimetes are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
Total weighted expenditure on a given item
21 Value in each cell = Total weighted sales of all businesses in the sample

131 Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ lo0 for each quartile
This portion of the table perteins only to the businesses reporting the specific expense item. Therefore these rotios are calculated individually and the total will not necessarily equal $100 \%$.

## Notes

Data are shown by quertiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25\%. lower midde 25\%, etc.) represents one quarter of the total number of businesses. Within each quartile, the gverage ratio is presented. For comparison purposes, the high and low values of sales are shown

## How to use the tobles

(1) Locate the appropriate sales range that is displayed on the two lines entitled "Low stes value" and "High sales valuew
2) The selected range will indicate the proper quartile, i. e. the bottom $25 \%$, the lower midde $25 \%$, the upper midde $25 \%$ or the 100 25\%
31 Data pertaining to the selected sales size range will be in that quartile.

## Standerd Industrial CIBssification Definition (SIC 1980)

## SIC 4231 - Masonry Contraciors

Businesses primarily engaged in conventional or specialty masonry work, except interior marble work. Installation of architectural stone blocklaying. brick or stone lining (chimmey, kilm, boiler, etc.l bricklgying, installation of granite laxterior work), installation of mbrble (exterior work), masonry work, installation of ornamental stone, pointing masonry, installation of slate (exterior work), stone cutting and setting and installation of veneer facing stone or brick

TABLE 2. Balance sheet profile for 1986
Canada, Masonry Contractors (SIC 4231)

|  | Total ${ }^{\text {(1) }}$ | Bot tom 25\% | Lower <br> middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value $\left(\$ 000^{\prime} \mathrm{s}\right)$ High sales value ( $\$ 000^{\prime}$ s) | 333 $(1)$ $(1)$ | (1) 31 | $\begin{aligned} & 31 \\ & 76 \end{aligned}$ | 76 138 | 138 $11)$ |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 14 | 3 | ${ }_{1}$ | 5 |  |
| Accounts and notes receivable Inventory | 14 6 | - | 1 | 2 | 51 23 |
| Inventory | 6 2 | - | - | 1 | 23 |
| Total current assets | 29 | 3 | 3 | 8 | 101 |
| Fixed assets | 27 | 30 | 9 | 9 | 64 |
| Less: Accum. dep. on fixed assets | 10 | 10 | 5 | 3 | 24 |
| Other assets | 2 | 3 | - | - | 5 |
| Total assets | 48 | 26 | 8 | 15 | 146 |
| Liabilities and equity |  |  |  |  |  |
| Current loans Other current liabilities | $\begin{array}{r}8 \\ \hline\end{array}$ | 1 | 1 | 5 4 | 26 61 |
| Other current diabilities Total curcent liabilities | 17 25 | 2 | 2 | 4 9 | 87 |
| Mortgages payable | , | 5 | - | - | 1 |
| Long term debt | 9 | 5 | 3 | 2 | 28 |
| Other I iabilities | - | - | - | $\underline{-}$ | 1 |
| Total liabilities | 35 | 10 | 5 | 10 | 116 |
| Total equity | 13 | 17 | , | 4 | 30 |

(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Masonry Contractors (SIC 4231)

|  | Total 12 ) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) <br> High sales value $\left\{\$ 000^{\prime}\right.$ s) | $\begin{aligned} & 229 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 89 \end{array}$ | 89 155 | 155 334 | 334 <br> $11)$ |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 1.8 | 2.1 | 1.7 | 1.9 | 1.7 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 18.4 \\ 5.5 \\ 1.2 \end{array}$ | $\begin{array}{r} 54.7 \\ -5.5 \\ 2.0 \end{array}$ | $\begin{array}{r} 30.5 \\ -61.5 \\ 1.2 \end{array}$ | $\begin{array}{r} 27.5 \\ 29.1 \\ 1.0 \end{array}$ | 13.9 57.7 0.8 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

## Definitions:

1. Liquidity ratio:

Curtent = current assets / current liabilities.
2. Leverage ratios:
a) Debtequity $=$ total liabilities / equity
b) Debt ratio $=$ total $\mid$ iabilities $/$ total assers.
c) Interest coverage $=$ net profit + interest expense $/$ interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Cansda, Masonry Contractors (SIC 4231)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 0000^{\prime}$ s) | $\begin{aligned} & 143 \\ & (1) \\ & 19 \end{aligned}$ | $\{1\}$ | $\begin{array}{r} 116 \\ 195 \end{array}$ | $\begin{aligned} & 195 \\ & 378 \end{aligned}$ | $\begin{aligned} & 378 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000{ }^{\prime} \mathrm{s}$ ) |  |  |  |  |
| Oparating activities <br> Cash from operations Depreciation Other | $\begin{array}{r} 9 \\ 6 \\ -10 \end{array}$ | $\begin{array}{r} - \\ 3 \\ -1 \end{array}$ | $\begin{array}{r} -2 \\ 2 \\ 7 \end{array}$ | 7 5 2 | $\begin{array}{r} 28 \\ 13 \\ -42 \end{array}$ |
| Dividends | -1 | - | -1 | -1 | -1 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 2 -11 -2 - | -3 | 1 -5 - | 4 -12 -1 | 5 -23 -8 - |
| Financing activities <br> lncrease in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r}15 \\ -2 \\ 2 \\ -3 \\ \hline\end{array}$ | 2 <br> 1 <br> -4 | 1 -1 2 -2 | 5 -2 1 -2 | 50 -6 2 -4 - - -1 |
| Increase(decrease) in cash \& equivalents Cash \& equivilents-Beginning of the year Cash \& equivalents - End of the year | 17 21 | -4 24 20 | 7 7 | $\frac{8}{8}$ | 13 33 46 |

11 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes
See toble i for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in i986
Canada, Masonry Contractors (SIC 4231)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{gathered} \text { Tota! payro! } \\ \{\$ 000 \text { s } \end{gathered}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { New } 1 \text { y } \\ \text { reporting }(2) \end{array}$ | No Ionger reporting(3) |
| 1983 |  |  |  |  |  |
| Totel | 2,260 | 223.708 | 9.245 | 376 | 434 |
| less than 20 <br> 20-99 <br> 100-499 <br> 500 and over | $\begin{array}{r} 2.152 \\ 97 \\ 11 \end{array}$ | $\begin{array}{r} 120,179 \\ 82,368 \\ 21,16! \end{array}$ | $\begin{array}{r} 4.950 \\ 3.409 \\ 886 \end{array}$ | $\begin{array}{r} 371 \\ 4 \\ 1 \\ - \end{array}$ | $\begin{array}{r} 424 \\ 8 \\ 2 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 3.588 | 421.314 | 16.405 | 847 | - . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3.380 \\ 192 \\ 16 \\ \hline \end{array}$ | $\begin{array}{r} 206.741 \\ 165,905 \\ 48,668 \end{array}$ | $\begin{aligned} & 8.069 \\ & 6.460 \\ & 1.876 \end{aligned}$ | 813 34 - - | . $\cdots$ $\cdots$ $\cdots$ |

[^2]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Masonry Contractors (SIC 4231)

| Total(1) | Bottom | Lower | Upper | Top |
| :--- | ---: | ---: | ---: | ---: |
|  | $25 \%$ | midde $25 \%$ | middle $25 \%$ | $25 \%$ |

```
Number of observations in sample
    Average sales $
    Average expense $
    Average net profit (loss) $
Businesses reporting profit (No.)
    Average sales $
    Average expense g
    Average net profit $
Businesses reporting loss (No.)
    Average soles $
Average expense \(\$\)
Average net profit (loss) \$
Businesses reporting profit (No.
Average sales
Average net profit \(\$\)
```

    Average expense
    Average net loss
    | Number of observations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 1.645 122.052 109.107 12.945 | 17.041 12.535 4.506 | $\begin{aligned} & 41.352 \\ & 30,123 \\ & 11,229 \end{aligned}$ | $\begin{aligned} & 80.671 \\ & 67,127 \\ & 13.544 \end{aligned}$ | $\begin{array}{r} 349,144 \\ 326,642 \\ 22,502 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 1.415 |  |  |  |  |
| Average sales \$ | 120,986 | 17,100 | 41.115 | 81.065 |  |
| Average expense $\$$ | 104.179 | 10,665 | 28.487 | 65.047 | 312,517 |
| Average net profit $\$$ | 16,807 | 6,435 | 12.628 | 16.018 | 32,147 |
| Businesses reporting loss (No.) | 125 |  |  |  |  |
| Average soles \$ | 126.881 | 15,798 | 43, 887 |  | 369,585 391,080 |
| Average expense \$ Average net loss \$ | 136.030 | 20,228 | 47.637 | 85.176 | -391.080 |
| Average net loss \$ | -9,149 | $-3.430$ | -3.750 | -7,924 | -21.495 |


| Number of observations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 1.645 122.052 109.107 12.945 | 17.041 12.535 4.506 | $\begin{aligned} & 41.352 \\ & 30,123 \\ & 11,229 \end{aligned}$ | $\begin{aligned} & 80.671 \\ & 67,127 \\ & 13.544 \end{aligned}$ | $\begin{array}{r} 349,144 \\ 326,642 \\ 22,502 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 1.415 |  |  |  |  |
| Average sales \$ | 120,986 | 17,100 | 41.115 | 81.065 |  |
| Average expense $\$$ | 104.179 | 10,665 | 28.487 | 65.047 | 312,517 |
| Average net profit $\$$ | 16,807 | 6,435 | 12.628 | 16.018 | 32,147 |
| Businesses reporting loss (No.) | 125 230 |  |  |  |  |
| Average soles \$ | 126.881 | 15,798 | 43, 887 |  | 369,585 391,080 |
| Average expense \$ Average net loss \$ | 136.030 | 20,228 | 47.637 | 85.176 | -391.080 |
| Average net loss \$ | -9,149 | $-3.430$ | -3.750 | -7,924 | -21.495 |


| Number of observations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 1.645 122.052 109.107 12.945 | 17.041 12.535 4.506 | $\begin{aligned} & 41.352 \\ & 30,123 \\ & 11,229 \end{aligned}$ | $\begin{aligned} & 80.671 \\ & 67,127 \\ & 13.544 \end{aligned}$ | $\begin{array}{r} 349,144 \\ 326,642 \\ 22,502 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 1.415 |  |  |  |  |
| Average sales \$ | 120,986 | 17,100 | 41.115 | 81.065 |  |
| Average expense $\$$ | 104.179 | 10,665 | 28.487 | 65.047 | 312,517 |
| Average net profit $\$$ | 16,807 | 6,435 | 12.628 | 16.018 | 32,147 |
| Businesses reporting loss (No.) | 125 230 |  |  |  |  |
| Average soles \$ | 126.881 | 15,798 | 43, 887 |  | 369,585 391,080 |
| Average expense \$ Average net loss \$ | 136.030 | 20,228 | 47.637 | 85.176 | -391.080 |
| Average net loss \$ | -9,149 | $-3.430$ | -3.750 | -7,924 | -21.495 |

349,144
326.642

120,98
104.179
16,807
1984

Number of observations in sample
Average sales $\$$
Averag
Average net prof it \{loss) \$

Businesses reporting profit (Mo.)
Average sales $\$$
Average expense $\$$
Average net prof it $\$$

Businesses reporting loss (No.)
Average sales $\$$
Average expense $\$$
Average expense $\$$
Average net loss $\$$
1.627
150.656

135,935
14,721
1.427
145.621

126,428
19.193

200
78.439

191,760
$-13,321$
18.777 12.764
6.013

18,825
11.526
11.526
7.299
18.432
21.763
-3.331
94.58

| 44.525 | 94.580 | 444.742 |
| :--- | ---: | ---: |
| 33.605 | 79.054 | 418.315 |
| 10.920 | 15.526 | 26.427 |
|  |  |  |
|  |  |  |
| 44.674 | 94,944 | 424,042 |
| 32.173 | 75.745 | 386.266 |
| 12.501 | 19.199 | 37.776 |
|  |  |  |
|  |  |  |
| 42.945 | 92.326 | 560.053 |
| 48.886 | 99.552 | -36.787 |
| -5.941 | -7.226 |  |

1985
Number of observations in sample
Average sales $\$$
Average expense $\$$
Average net Drofit (loss) $\$$
Businesses reporting profit (No.)
Average sales $\$$
Average expense $\$$
Average net profit $\$$
Businesses reporting loss (No.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$

| 1,859 |  |
| ---: | ---: |
| 154,040 | 21,770 |
| 136.880 | 14,599 |
| 17,160 | 7,171 |
|  |  |
| 1,567 |  |
| 151,342 | 21,600 |
| 127,602 | 12,353 |
| 23,740 | 9,247 |
|  |  |
| 292 | 22,696 |
| 163.934 | 26,813 |
| 174.466 | $-4,117$ |
| -10.532 |  |

52,007
39.171
12.836

52,775
37,231
15,544

47.567
50,382
$-2,815$
109,645
92,140
432.739

401,609
31,130
421.639
374.743
46.896

Average sales \$
151,34
127,60
21,60
26.813

50,382
110,867
474,606
Average sales $\$$
74.466
$-10,532$
-1
109.35
86,08

46,896

11 These estinates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table i for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Plumbing Contractors (Sic 4241)

|  | Total(1) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & \text { 25\% } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000^{\prime}$ s) <br> High sales value ( 8000 's) | $\begin{aligned} & 519 \\ & (1) \\ & (1) \end{aligned}$ |  | $\left(\begin{array}{l} 1 \\ 41 \end{array}\right.$ |  |  | $\begin{aligned} & 41 \\ & 96 \end{aligned}$ |  | $\begin{array}{r} 96 \\ 214 \\ \hline \end{array}$ |  | $\begin{aligned} & 214 \\ & 11) \end{aligned}$ |  |
|  | Industry average(2) |  |  |  |  | $\begin{gathered} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{gathered}$ | Reporting businesses only ( 3 ) |  |  |  |  |
| Selected expense item | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of soles |  |  |  |  |  |  |  | reent of | sales |  |
| Cost of sales | 43.1 | 36.9 | 44.2 | 41.7 | 49.3 | 90.9 | 47.4 | 47.3 | 45.5 | 44.7 | 52.0 |
| Occupancy expenses <br> Depreciation <br> Repairs \& maintenance <br> Heat, light \& telephone Rent | $\begin{aligned} & 9.0 \\ & 3.0 \\ & 3.2 \\ & 1.6 \\ & 1.1 \end{aligned}$ | 14.5 6.1 5.3 2.0 1.1 | 9.2 2.6 3.5 2.2 0.9 | 7.1 1.8 2.4 1.3 1.6 | 5.0 1.6 1.7 0.9 0.9 | 99.6 86.5 95.1 83.0 50.8 | 9.0 3.5 3.4 1.9 2.2 | 14.6 8.9 5.5 3.5 3.3 | $\begin{aligned} & 9.3 \\ & 3.1 \\ & 3.6 \\ & 2.5 \\ & 2.6 \end{aligned}$ | $\begin{aligned} & 7.1 \\ & 1.9 \\ & 2.6 \\ & 1.3 \\ & 2.4 \end{aligned}$ | 5.0 1.6 1.8 0.9 1.3 |
| Personnel expenses | 15.1 | 2.9 | 10.6 | 19.9 | 26.9 | 78.8 | 19.2 | 7.3 | 12.1 | 22.8 | 27.1 |
| Financial expenses Interest \& bank charges Professional fees | $\begin{aligned} & 2.8 \\ & 1.8 \\ & 1.7 \end{aligned}$ | 4.0 1.7 2.4 | 2.7 1.0 1.7 | $\begin{aligned} & 2.3 \\ & 0.8 \\ & 1.5 \end{aligned}$ | 2.2 1.0 1.3 | 98.3 85.5 91.4 | 2.9 1.3 1.9 | $\begin{aligned} & 4.2 \\ & 2.1 \\ & 2.9 \end{aligned}$ | 2.8 1.0 1.9 | $\begin{aligned} & 2.3 \\ & 1.1 \\ & 1.6 \end{aligned}$ | 2.2 1.0 1.3 |
| Other expenses | 14.3 | 18.3 | 14.8 | 11.7 | 12.6 | 99.8 | 14.4 | 18.3 | 14.8 | 11.7 | 12.6 |
| Profit (loss) | 15.7 | 23.3 | 18.4 | 17.2 | 3.9 | 96.0 | 16.4 | 26.1 | 19.3 | 17.3 | 3.9 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | $\cdots$ | $\cdots$ | $\cdots$ | - . |

## Symbols

zero or no observations
too small too be expressed
not applicable
$\times$ confidentisl

## Footnotes

111 Inese estimetes are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
) Votal weighted expenditure on a given item
2) Value in each cell $=\frac{\text { lotal weinhted sales of all businesses in the sample }}{\times 100}$ dor esch quartile
(3) Value in each ceil $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of Dusinesses reporting this item of expenditure }} \times$ loo quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated
individually and the total will not necesserily equel $100 \%$.

## Notes

Deta are shown by quartiles when et leest 13 of the sempled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile (i, e. bottom 25\%, lower middle 25\%. etc.l represents one quarter of the total number of businasses. Hithin each quartile, the avarage ratio is presented. For comparison purposes. the high end low velues of seles are shown.

## Mow to use the tables

(1) Locate the appropriate soles range that is displayed on the two lines entitled "Low sales value" and migh sales value"
12) The selected range will indicate the proper quartile. i.e. the bottom 25\%. the tower middie $25 \%$, the upper middle $25 \%$ of the top 25\%
(3) Data pertaining to the selected seles size range will be in that quartile.

## Standerd Industrimi Classificention Definition (SIC 1980):

SIC 4241 - Plumbing Contractors
Businesses primarily engaged in the installation and repair of primary hot and cold water piping systems (i, a. axcept space heatingl such as: installation of waste and vent systems drain. installation of hot water hesters and plumbing tanks, installetion of water meters. installation of piping systems. installation of plumbing fixtures. installstion of primary hot water, installation of roof drainage systems lexc eavestroughingl and installation of sanitary ware

TABLE 2. Balance sheet profile for 1986
Canada. Plumbing Contractors (SIC 4241)

|  | Totarili) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 5usinesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 5: 9 \\ & (1) \\ & (1) \end{aligned}$ | (1) | 41 96 | $\begin{array}{r} 96 \\ 214 \end{array}$ | $\begin{aligned} & 214 \\ & (1) \end{aligned}$ |
|  | Average ( 5000 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Dther assets | $\begin{array}{r} 12 \\ 29 \\ 12 \\ 3 \\ 55 \\ 32 \\ 14 \\ 8 \end{array}$ | 2 3 1 1 6 19 8 9 | $\begin{array}{r} 3 \\ 5 \\ 2 \\ \hline 10 \\ 10 \\ 4 \end{array}$ | $\begin{array}{r} 15 \\ 14 \\ 5 \\ 1 \\ 34 \\ 19 \\ 7 \\ 3 \end{array}$ | $\begin{array}{r} 28 \\ 93 \\ 40 \\ 9 \\ 169 \\ 82 \\ 35 \\ 21 \end{array}$ |
| Total assets | 82 | 26 | 18 | 48 | 236 |
| Liabilities and equity Current loans Dther current liabilities Total current liabilities Mortgages payable Long term debt Dther liabilities | $\begin{array}{r} 9 \\ 30 \\ 38 \\ 1 \\ 10 \\ 1 \end{array}$ | 1 <br> 5 <br> 6 <br> 2 <br> 1 | 3 <br> 5 <br> 8 | $\begin{array}{r} 3 \\ 16 \\ 20 \\ 1 \\ 9 \end{array}$ | 27 92 119 5 26 4 |
| Total liabilities Total equity | 51 32 | 178 | $\begin{array}{r}10 \\ 8 \\ \hline\end{array}$ | 29 19 | 154 83 |

11) These estimates are besed on sample of businesses reporting $\$ 8 / e s$ between $\$ 10,000$ and $\$ 2,000,000$. see Table 1 for symbo!s and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Plumbing Contractors (SIC 4241)

|  | Total(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower midde $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 343 \\ & (1) \\ & (1) \end{aligned}$ | $11)$ 95 | $\begin{array}{r} 95 \\ 190 \end{array}$ | $\begin{aligned} & 190 \\ & 439 \end{aligned}$ | $\begin{aligned} & 431 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 2.3 | 1.7 | 4.0 | 1.6 | 1.8 |
| Leverage ratios <br> Debt/equity ratio \{times \} <br> interest coverage ratio (times) <br> Debt ratio (times) | 29.8 42.2 2.6 | $\begin{array}{r} 121.0 \\ 1.6 \\ 7.8 \end{array}$ | $\begin{array}{r} -1.8 \\ 37.5 \\ 0.8 \end{array}$ | $\begin{array}{r} 0.6 \\ 27.2 \\ 1.0 \end{array}$ | $\begin{array}{r} 0.2 \\ 92.1 \\ 0.7 \end{array}$ |

:1. The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
12: These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
See table i for symbols and notes

Definitions:

1. Liquidity fotio:

Current = current assets / current liabilities.

## 2. Leverage pation:

a! Debt/equity = total liabilities / equity
b) Debi ratio $=$ total liabilities / qotal asse:s
c) Interest coverage $=$ net profi: - interesi expense / interes: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Plumbing Contractors (Sic 4241)

|  | Total(1) | $\begin{array}{r} 8 \circ+t o m \\ 25 \% \end{array}$ | Lower <br> middle $25 \%$ | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 231 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 1 \\ & 106 \end{aligned}$ | $\begin{aligned} & 106 \\ & 188 \end{aligned}$ | $\begin{aligned} & 188 \\ & 431 \end{aligned}$ | $\begin{aligned} & 431 \\ & 11) \\ & \hline \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating ectivities <br> Cash from operations Depreciation Other | 8 5 - | -2 2 - | 3 4 8 | 4 5 | 27 11 -6 |
| Dividends | -4 | - | - | -6 | -7 |
| Investment ectivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 2 -10 -7 - | -4 | 3 -6 -6 | 1 -7 - | $\begin{array}{r} 2 \\ -21 \\ -21 \\ 1 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& laans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 6 \\ -4 \\ 4 \\ -4 \\ - \\ -1 \\ -1 \\ 8 \end{array}$ | 5 -1 2 -2 | 1 -2 5 -1 - - - -2 | 6 -3 4 -2 - - -1 | $\begin{array}{r} 11 \\ -10 \\ 3 \\ -12 \\ - \\ - \\ -2 \\ 32 \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | $\begin{array}{r} 4 \\ 9 \\ 12 \end{array}$ | 1 | 5 8 13 | 1 6 7 | 9 20 29 |

11 These estimates are based on a sample of incorporated businesses peporting soles between $\$ 10,000$ and $\$ 2.000 .000$. Sample count includes
only those businesses reporting a statement of changes.
see rable, for symbols and notes
TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986
Canada, Plumbing Contractors (SIC 4241)


[^3]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 Canada, Plumbing Contractors (SIC 4241)

|  | Total(1) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper <br> middle 25\% | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample | 2.939 |  |  |  |  |
| Average sales \$ | 182.931 | 21.785 | 58.223 | 130.460 | 521,256 |
| Average expense \$ | 171.786 | 16,190 | 49.278 | 122.098 | 499,576 |
| Average net profit (loss) \$ | 11,145 | 5,595 | B, 945 | B,362 | 21.680 |
| Businesses reporting profit (No.) |  |  |  |  |  |
| Average sales \$ | 183.727 | 22,128 | 57.458 |  | 526.320 488.222 |
| Average expense \$ Average net profit \$ | 165.643 | 14,596 7.532 | 45.773 11.685 | $\begin{array}{r} 113.979 \\ 15.022 \end{array}$ | 488.222 38.098 |
| Average net profit \$ | 18.084 | 7,532 | 11.685 | 15.022 |  |
| Businesses reporting loss (No.) |  |  |  |  |  |
| Average sales \$ <br> Average expense \$ | 181.673 195.838 | 20.025 24.368 | 63.356 72.790 | 136.308 154.653 | 507.001 531.540 |
| Average net loss \$ |  |  |  | -18.345 | -24.539 |

1985

Number of observations in sample Average sales \$
Average expense \$
Average net profit (loss) \$

Businesses reporting profit (Mo.)
Average sales $\$$
Average expense $\$$
Average net profit $\$$

Businesses reporting a loss (No.) Average sales $\$$
Average expense \$
Average net loss \$
198.559
18.466
23.153
23.153
-4.687
62.681
54,167
8.514

61.804
50.030
11.774

67,843
78,500
$-10,657$

| 137,167 | 517,582 |
| ---: | ---: |
| 125,300 | 495,445 |
| 11,867 | 22,137 |
|  |  |
|  |  |
| 137.203 | 516,593 |
| 119,171 | 484,135 |
| 18,032 | 32.458 |
|  |  |
|  |  |
|  |  |
| 137,036 | 544.882 |
| 147,984 | -22.737 |
| -10.928 |  |

1986

(1) These estimates are based on sample of businesses reporting salas between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Electpical Contractors (SIC 4251)

|  | Total(1) |  | Bottom$25 \%$ |  | Lower <br> middle $25 \%$ |  | Upper <br> middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Law sales value $1 \$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 651 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 1 \\ 39 \end{array}$ |  | $\begin{aligned} & 39 \\ & 98 \end{aligned}$ |  | $\begin{array}{r} 98 \\ 230 \\ \hline \end{array}$ |  |  | $\begin{aligned} & 230 \\ & 11) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\left\|\begin{array}{c} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Upper } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{array}{r} \text { Uoper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 35.7 | 31.0 | 32.6 | 31.6 | 47.5 | 81.6 | 43.8 | 48.9 | 38.7 | 39.9 | 48.3 |
| Occupancy expenses | 11.1 | 21.0 | 11.1 | 7.7 | 5.2 | 98.9 | 11.3 | 21.1 | 11.1 | 8.0 | 5.3 |
| Depreciation | 3.7 | 7.5 | 3.8 | 2.1 | 1.6 | 99.0 | 4. | 8.9 | 4.2 | 2.2 | 1.7 |
| Repairs 8 maintenance | 4.4 | 9.0 | 4.4 | 2.8 | 9. 9 | 95.0 | 4.7 | 10.0 | 4.4 | 2.9 | 2.0 |
| Hest, light s telephone | 1.5 | 2.7 | 1.3 | 1.4 | 0.8 | 86.1 | 1.8 | 3.6 | 1.7 | 1.5 | 0.9 |
| Rent | 1.4 | 1.9 | 1.6 | 1.4 | 0.9 | 49.1 | 2.9 | 7.6 | 3.5 | 2.5 | 1.3 |
| Persannel expenses | 19.7 | 3.9 | 11.6 | 33.2 | 29.3 | 81.2 | 24.2 | 9.4 | 13.5 | 34.3 | 29.6 |
| Financial expenses | 4.8 | 8.0 | 6.3 | 2.7 | 2.4 | 94.8 | 5. | 9.6 | 6.5 | 2.7 | 2.4 |
| Interest \& bank charges | 1.3 | 7.1 | 1.8 4.5 | 1.3 | 0.8 1.6 | 88.3 | 1. | 1.6 10.6 | 2.0 4.8 | 1.3 | 0.9 1.6 |
| Professional fees | 3.6 | 7.0 | 4.5 |  |  |  | 4.0 |  |  |  |  |
| Other expenses | 15.8 | 21.7 | 17.5 | 14.7 | 9.5 | 99.8 | 15.8 | 21.7 | 17.5 | 14.7 | 9.6 |
| Profit (loss) | 12.9 | 14.4 | 20.9 | 10.0 | 6.0 | 99.0 | 13.0 | 14.9 | 20.9 | 10.1 | 6.0 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | $\cdots$ | $\cdots$ | $\cdots$ | -•• |

## Symbol:

zero or no observations
too small too be expressed
not applicable
$\times$ confidential

## Footnotes

11 These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
Value Total weighted expenditure on a given item
$\frac{\text { Total weighted expendiqure on a given item }}{\text { Total weighted sales of all businesses in the sample }} \times 100$ for each quertile.
(3) Value in each cell=

Total weighted expenditure on a given item
Totel weighted sales of businesses reporting ihis item of expenditure
This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarity equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile li.e. bottom 25\%, lower middle 25\%. etc. represents one quarter of the cotal number of businesses. Within each quartile, the average ratio is presented. For compsison purposes. the high and low values of sales are shown.

How to use the tables
(1) Locate the appropriate sales ronge that is displayed on the two lines entitied "Low sales value" and migh seles value".
(2) The selected range will indicate the proper quartile, i.e. the bottom $25 \%$, the lower midale $25 \%$, the upper middle $25 \%$ or the top $25 \%$.
(3) Data pertaining 20 the selected sales size range will be in that quartile

Standerd Induserial Clessification Definition (SIC 1880):
SIC 4261- Electrical Contrectors
Businesses primarily engaged in the installation and repair of electrical and communicetion wiring systems, except transmission and distribution lines.

TABLE 2. Balance sheet profile for 1986
Canada, Electrical Contractors (SIC 4261)

|  | Total(i) | Bottom $25 \%$ | Lower <br> midde $25 \%$ | Upper midde $25 \%$ | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 651 \\ & \{1\} \\ & \{1\} \end{aligned}$ | $\begin{array}{r} (1) \\ 39 \end{array}$ | $\begin{aligned} & 39 \\ & 98 \end{aligned}$ | 98 230 | 230 $(1)$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 11 | 1 | 2 | 10 | 33 |
| Accounts and notes receivable | 27 | 1 | 2 | 17 | 86 |
| Inventory | 10 | 1 | 2 | 7 | 33 |
| Other current assets | 5 | - | - | 6 | 15 |
| Total current assets | 54 | 3 | 6 | 39 | 166 |
| Fixed assets | 29 | 5 | 7 | 25 | 77 |
| Less: Accum. dee. on fixed assets | 12 | 2 | 3 | 10 | 35 |
| Other assets | 4 | - | - | 3 | 12 |
| Total assets | 74 | 6 | 10 | 55 | 221 |
| Liabilities and equity $0^{2}$ |  |  |  |  |  |
| Current loans Other current liabilities | 11 23 | $\stackrel{2}{1}$ | $\frac{2}{3}$ | ${ }^{6} 8$ | 32 71 |
| Total current liabilities | 34 | 3 | 5 | 24 | 103 |
| Mortgages payable | ! | - | - | , | 3 |
| Long term debt | 9 | 2 | 3 | 8 | 25 |
| Other liabilities | , | - | - | 2 | 4 |
| Total liabilities | 46 | 5 | 8 | 35 | 135 |
| Total equity | 28 | 2 | 2 | 22 | 85 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

5ee Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada. Electrical Contractors (SIC 4261)

|  | Total(2) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | Upper middle $25 \%$ | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\left(\$ 000^{\prime}\right.$ s) | $\begin{aligned} & 459 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 98 \end{array}$ | 98 199 | 191 385 | 385 111 |
|  |  | Average |  |  |  |
| Liquidity retio Cuprent ratio (times) | 2.5 | 1.8 | 3.8 | 2.2 | 2.0 |
| ```Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | 10.2 44.0 0.9 | $\begin{array}{r} 35.9 \\ 12.0 \\ 1.6 \end{array}$ | $\begin{array}{r} -13.9 \\ 24.4 \\ 0.7 \end{array}$ | $\begin{array}{r} 7.4 \\ 82.0 \\ 0.7 \end{array}$ | 12.7 59.7 0.6 |

19 The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table i for symbols and notes

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities
2. Leverage ratios:
a) Debt/equity = cotal |iabilities / equity
b) Debt ratio = qotal liabilities/total assets
cl Interest coverage $=$ net profit - interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada. Electrical Contractors (SIC 4261)

|  | Total(1) | $\begin{array}{r} B \circ+10 m \\ 25 \% \end{array}$ | $\text { middle } 25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value $(\$ 000$ 's) | $\begin{aligned} & 340 \\ & \{1\} \\ & \{1\} \end{aligned}$ | $\begin{array}{r} 1 \\ 97 \end{array}$ | $\begin{array}{r} 97 \\ 202 \end{array}$ | $\begin{aligned} & 202 \\ & 391 \end{aligned}$ | $\begin{aligned} & 391 \\ & (1) \end{aligned}$ |
| Average (\$000's) |  |  |  |  |  |
| Operating activities Cash from operations Oeprecistion Other | $\begin{array}{r} 10 \\ 6 \\ -4 \end{array}$ | 9 2 -8 | 4 3 -1 | 2 7 6 | $\begin{array}{r} 26 \\ 11 \\ -12 \end{array}$ |
| Dividends | -3 | - | -3 | -4 | -5 |
| Investment activities Oisposa: of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r} 3 \\ -10^{3} \\ -1 \\ 1 \end{array}$ | 7 -9 -9 | $-3$ | $\begin{array}{r}2 \\ -15 \\ -2 \\ \hline\end{array}$ | 4 -15 -4 3 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 4 -6 5 -3 - -1 -1 | 3 -2 4 -2 | 5 -6 2 -2 - | 2 -7 6 -3 - - -1 | 5 -9 8 -7 - - -5 -1 |
| Increase(decrease) in cash $\&$ equivalents Cash \& equivalonts-Beginning of the rear Cash s equivalents - End of the year | 19 19 | 4 19 23 | 9 9 | -8 28 22 | 2 18 20 |

(1) These estimetes are based on a sample of incorporated businesses reparting sales between $\$ 10,000$ and $\$ 2.000,000$. $\$$ anple count includes only those businesses peporting a statement of changes
see table 1 for symbols and notes

TABLE 5. Employment changes by stze of business. 1983-1986 based on Sic ciassification in 1986
Canada, Electrical Contractore (SIC 4261)


(1) Avepoge labour units are calculated by dividing tatal payroll by the average annual wage and salery rate as reported in the Survey of Employment. Payroll and Hours, Seatistics Canada. Catalogue 72-002. An averbge labour unit could be interpreted es a full-time omployee. Note that the business size groups used are determinad mithe Canadt level. Thus if business has oi least 500 employes in Canada as a whole but less than that number in any given province it is shown im the 500 and over group
(2) Refers 10 businesses reporing no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following yeer
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted eccordingly

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile. $1984-1986$
Canada, Electrical Contractors (SIC 4261)

|  | Total(1) | Bottom |
| :--- | :--- | :--- | :--- |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (lass) \$ | $\begin{array}{r} 4.284 \\ 195.969 \\ 182.178 \\ 13.791 \end{array}$ | $\begin{array}{r} 23.010 \\ 18.300 \\ 4.710 \end{array}$ | $\begin{array}{r} 66.618 \\ 56.741 \\ 9.877 \end{array}$ | $\begin{array}{r} 147.931 \\ 135,577 \\ 12.354 \end{array}$ | $\begin{array}{r} 546.315 \\ 518.095 \\ 28.220 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 3.624 |  |  |  |  |
| Average sales \$ | 200.267 | 23,409 | 65,819 | 147.970 | 563.871 |
| Average expense \$ | 180.503 | 15.597 | 52.612 | 131.394 | 522,407 |
| Average net profit $\$$ | 19.764 | 7.812 | 13.20? | 16,576 | 41.464 |
| Businesses reporting a loss (No.) | 660 |  |  |  |  |
| Average sales \$ | 179,405 | 21.863 | 70.329 | 147.726 | 477.700 |
| Average expense \$ | 190.238 | 26.066 | 75.930 | 157.711 | 501.244 |
| Averoge net loss \$ | -10,833 | -4.203 | -5.601 | -9.985 | -23.544 |

1986


[^4]TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Drywall Installetion Contractors (SIC 4272)

|  | Total(1) |  | Bottom 25\% |  | Lower$\text { middle } 25 \%$ |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 290 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 11 \\ 23 \end{array}$ |  | $\begin{aligned} & 23 \\ & 35 \end{aligned}$ |  | $\begin{aligned} & 35 \\ & 58 \end{aligned}$ |  |  | $\begin{gathered} 58 \\ (1) \end{gathered}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Tota 1 | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{array}{r} \text { Upoer } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 12.4 | 0.8 | 16.5 | 4.2 | 27.7 | 48.3 | 25.7 | 8.1 | 22.3 | 15.8 | 34.1 |
| Occupancy expenses | 8.5 | 13.5 | 8.3 | 8.0 | 4.3 | 98.4 | 8.6 | 13.5 | 8.4 | 8.0 | 4.6 |
| Depreciation | 2.9 | 6.2 | 2.0 | 2.4 | 1.1 | 79.0 | 3.7 | 8.8 | 2.7 | 2.7 | 1.3 |
| Repairs \& maintenance | 4.0 | 5.1 | 4.9 | 4.0 | 2.2 | 87.9 | 4.6 | 6.1 | 6.5 | 4.0 | 2.4 |
| Heat, light \& telephone | 0.8 | 1.8 | 0.5 | 0.6 | 0.5 | 51.5 | 1.6 | 3.3 | 1.0 | 1.5 | 0.7 |
| Rent | 0.7 | 0.5 | 0.9 | 1.0 | 0.6 | 27.4 | 2.7 | 7.4 | 2.8 | 3.4 | 1.4 |
| Personnel expenses | 10.6 | 4.1 | 4.2 | 15.2 | 18.7 | 56.3 | 18.9 | 9.7 | 8.5 | 29.4 | 23.1 |
| Financial expenses | 1.6 | 1.5 | 1.8 | 0.9 | 2.1 | 78.2 | 2.0 | 2.8 | 2.1 | 1.1 | 2. 2 |
| Interest \% bank charges | 0.9 | 1.0 | 1.0 | 0.7 | 0.8 | 53.7 | 1.6 | 2.9 | 2.1 | 1.1 | 1.1 |
| Professional fees | 0.7 | 0.5 | 0.9 | 0.2 | 1.2 | 68.6 | 1.0 | 0.9 | 1.0 | 0.5 | 1.5 |
| Other expenses | 19.6 | 20.0 | 15.6 | 15.8 | 27.1 | 98.8 | 19.9 | 20.0 | 15.6 | 15.8 | 28.5 |
| Profit (loss) | 47.3 | 60.1 | 53.6 | 55.9 | 20.1 | 99.7 | 47.4 | 60. 1 | 53.6 | 55.9 | 20.3 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | -. | -. | -. | - $\cdot$ | $\cdots$ |

## Symbols

zero or no observitions
too smal| too be expressed
not applicable

* confidential


## Footnotes

(1) These estimates ere based on a semple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
12) Vate Totel weighted expendiqure on e given item

Value in each cell $=\overline{\text { Total weighted sales of all businesses in the sample }} \times 100$ for each quattile
131 Value in eech cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted seles of businesses reporting this item of expenditure }} \times$ for
This portion of the table pertsins only to the businesses reporting the specific expense item. Therefore these ratios ore calculated individuslly and the totel will not necessarily equel $100 \%$

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific iten
Records ware ranked in oscending order according to sales size. Each quertile (i.e. bottom 25\%, lower middle 25\%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes. the high and low values of sales are shown.

How to use the tobles
11) Locate the appropriale seles range that is displayed on the two lines entilled whom soles value" and migh sales value".

121 The selected fange will indicate the proper quartite, i. e. the bottom 25\%, the lower middle $25 \%$, the upper midde $25 \%$ or the top $25 \%$
(3) Data pertaining to the selacted sales size range wili be in that quartile

Standerd Industrisel CIsssificetion Definition (SIC 1980):
SIC 4272 - Drymall Installation Contractors
Businesses primarily engeged in the installation of drywall sheets or penels, including related taping of joints, sanding and other orywall finishing.

TABLE 2. Balance sheet profile for 1986
Canada. Drywall Installation Contractors (SIC 4272)

|  | Total(1) | Bottom $25 \%$ | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $8000^{\prime} \mathrm{s}$ ) High sales value ( $\$ 000^{\prime}$ s) | 290 $(1)$ 11 | $\begin{array}{r} 11 \\ 23 \end{array}$ | $\begin{aligned} & 23 \\ & 35 \end{aligned}$ | $\begin{aligned} & 35 \\ & 58 \end{aligned}$ | (1) |
|  |  | Average (\$000's) |  |  |  |
| Assets ${ }^{\text {a }}$ |  |  |  |  |  |
| Cash |  |  | - | 4 |  |
| Accounts and notes receivable | 9 | - | - | - | 34 9 |
| ```Inventory Other current assets``` | 2 | - | - | - | 6 |
| Total current assets | 16 | - | - | 4 | 59 |
| Fixed assets | 4 | 1 | - | 1 | 14 |
|  | 2 | - | - | - | 7 |
| Other assets | 2 | - | - | - | 6 |
| Total assets | 20 | 1 | - | 5 | 71 |
| Liabilities and equity - |  |  |  |  |  |
| Current loans Other current liabilities | 2 | - | - | - | 38 |
| Total current liabilities | 11 | - | - | - | 42 |
| Mortgages parable | - | - | - |  | 1 |
| Long term debt Other liabilities | 3 | - | - | - | 11 |
| Other liabilities |  |  |  |  |  |
| Total liabilities | 14 | - | - | - | 54 |
| Total equity | S | 1 | - | 5 | 17 |

11 These estimates are based on ample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.
See rable 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Orymil Installation Contractors (SIC 4272)

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates ape based on sample of businesses reporting sbles between $\$ 10,000$ and $\$ 2,000,000$.

See table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current $=$ current asseqs / current liabilities
2. Leverage ratios:
a) Debt/aquity = total liabilities / equity.
b) Debi ratio $=$ total liebilities/total assers.
c) Interest coverage $=$ net profi . interest expense / interest expense

TABLE 4. Statement of changes in financtal position for incorporated businesses oniy. 1986
Canada, Drywall Inseallation Contractors (SIC 4272)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper $\text { middele } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{array}{r} 90 \\ (1) \\ (11) \end{array}$ | $\begin{aligned} & 11 \\ & 110 \end{aligned}$ | $\begin{array}{r} 110 \\ 305 \end{array}$ | $\begin{aligned} & 305 \\ & 818 \end{aligned}$ | $\begin{aligned} & 818 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Dperating activities <br> Cash from operations Depreciation Other | $\begin{aligned} & 2 \\ & 4 \\ & 3 \end{aligned}$ | $\begin{aligned} & 3 \\ & 2 \\ & 4 \end{aligned}$ | $\begin{array}{r} 5 \\ 3 \\ 13 \end{array}$ | $\begin{array}{r} -13 \\ 3 \\ 12 \end{array}$ | 11 7 -17 |
| Dividends | -4 | - | -6 | -3 | -7 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Incrase in investment <br> Decrease in investment | $\begin{array}{r} 16 \\ -7 \\ -1 \\ 4 \end{array}$ | 1 -2 -2 | 3 -8 -1 -1 | $\begin{array}{r}55 \\ -8 \\ \hline\end{array}$ | 7 -12 -1 11 |
| Financing activities <br> increase in long term debt <br> Repayment of long term debt <br> Loms from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 2 \\ -11 \\ 12 \\ -3 \\ 1 \\ - \\ -2 \\ -1 \end{array}$ | 1 -1 -2 - | $\begin{array}{r} 3 \\ -2 \\ 3 \\ -2 \\ - \\ - \\ - \\ -1 \end{array}$ | $\begin{array}{r}1 \\ -38 \\ 32 \\ -1 \\ 3 \\ - \\ \hline\end{array}$ | 4 -4 12 -9 - -8 -6 |
| Increase(decrease) in cash \& equivalents Cash s equivalents-Beginning of the year Cash \& equivalents - End of the vear | 15 2 16 | 7 5 12 | $\begin{array}{r} 11 \\ 5 \\ 17 \end{array}$ | $\begin{array}{r} 50 \\ -21 \\ 29 \end{array}$ | -10 17 7 |

11 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes
see Table, for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986 Canada, Drywall Installation Contractors (SIC 4272)
Eusiness size expressed in
average labour units(1)
(1) average labour units are calculated by dividing cotal payioll by the average annual wage and salary fase as reported in the Survey of Employment. Payroll and Hours, Statisiics Canada, Catalogue 72-002. An average labour unit could be interpreqed as a full-time employee. Note that the business size groups used are determined at the canado level. Thus if a business has er igast 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses peporting no payroll deductions in the following year
"Newly reporting" and "no longer peporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.
see Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of smail businesses by sales quartile, 1984-1986
Canade, Drywell Instalistion Contractors (SIC 4272)


1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net prolit (loss) \$ | 1.427 106.725 92.412 14.313 | $\begin{array}{r} 16.123 \\ 7,788 \\ 8,335 \end{array}$ | $\begin{aligned} & 28,432 \\ & 13,741 \\ & 14,691 \end{aligned}$ | $\begin{aligned} & 45,384 \\ & 28,716 \end{aligned}$ $16,668$ | $\begin{array}{r} 336,960 \\ 319.402 \\ 17.558 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) | 1,308 |  |  |  |  |
| Average sales \$ | 101.123 | 16.162 | 28,443 | 45,193 | 314.695 |
| Average expense \$ | 84.319 | 7,347 | 13.260 | 27.679 | 288.980 |
| Average net profit \$ | 16.804 | 8.815 | 15.183 | 17.514 | 25.705 |
| Businesses reporting loss (Mo.) | 119 |  |  |  |  |
| Average sales \$ | 138.659 | 15.065 | 27.905 | 51.648 |  |
| Average expense \$ | 151.583 | 19,728 | 36.481 | 62.641 | 487.483 |
| Average net loss \$ | -12,924 | -4,663 | -8.576 | -10.993 | -27,467 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | 9,443 99,125 83.848 15.277 | $\begin{array}{r} 16.740 \\ 8.150 \\ B .590 \end{array}$ | $\begin{aligned} & 29.291 \\ & 15.508 \\ & 13.783 \end{aligned}$ | $\begin{aligned} & 44,622 \\ & 23,706 \\ & 20,916 \end{aligned}$ | $\begin{array}{r} 305.846 \\ 288.026 \\ 17.820 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 1.273 |  |  |  |  |
| Average sales \$ | 91.903 | 16.751 | 29,475 | 44,651 | 276.734 |
| Average expense \$ | 73,339 | 8.043 | 13.906 | 23,362 | 248.044 |
| Average net profit \$ | 18.564 | 8.708 | 15,569 | 21.289 | 28.690 |
| Businesses reporting a loss (No.) | 170 |  |  |  |  |
| Average sales \$ | 135.507 | 15.719 | 26.243 | 42,685 | 457,381 |
| Average expense \$ | 150,509 | 17.744 | 41.898 | 46.252 | 496.141 |
| Average net loss \$ | -15.002 | $-2.025$ | -15.655 | $-3.567$ | -38.760 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales. 1986
Cansda, Finish Carpentry Contractors (Sit 4274)

|  | Total(1) |  | Bot tom $25 \%$ |  | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25 \% \end{aligned}$ |  | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 596 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 1 \\ 20 \end{array}$ |  | $\begin{aligned} & 20 \\ & 33 \end{aligned}$ |  | $\begin{aligned} & 33 \\ & 72 \end{aligned}$ |  |  | $\begin{array}{r} 72 \\ (9) \\ \hline \end{array}$ |  |
| Selected expense item | Industry average (2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Upoer } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Too } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 21.0 | 12.9 | 11.6 | 24.5 | 34.6 | 63.0 | 33.3 | 28.2 | 25.3 | 34.7 | 38.7 |
| Occupancy expenses | 10.9 | 13.7 | 13.4 | 10.8 | 5.7 | 97.6 | 11.2 | 14.? | 13.4 | 10.8 | 5.9 |
| Depreciation | 4.2 | 4.7 | 5.6 | 4.9 | 9.8 | 78.2 | 5.4 | 7.9 | 7.0 | 5.5 | 2.1 |
| Repairs \& maintenance | 4.3 | 6.4 | 4.5 | 3.9 | 2.3 | 85.9 | 5.0 | 8.4 | 5.1 | 4.3 | 2.6 |
| Heat. light \& telephone | 1.2 | 1.3 | 1.3 | 1.4 | 0.8 | 62.7 | 1.9 | 2.9 | 2.1 | 1.9 | 1.1 |
| Rent | 1.2 | 1.4 | 2.1 | 0.6 | 0.8 | 29.0 | 4.2 | 7.5 | 6.8 | 1.9 | 2.4 |
| Personnel expenses | 10.0 | 3.1 | 4.7 | 10.9 | 21.1 | 50.8 | 19.6 | 16.7 | 15.6 | 17.3 | 23.1 |
| Financial expenses | 1.7 | 1.2 | 2.0 | 2.4 | 1.4 | 82.9 | 2.1 | 1.8 | 2.8 | 2.5 | 1.4 |
| Interest \& bank charges Professionat fees | 1.1 0.6 | 0.9 0.3 | 1.6 0.4 | 1.4 1.0 | 0.7 0.7 | 61.1 66.7 | 1.9 | 2.4 0.7 | 2.9 0.8 | 2.1 1.2 | 0.8 |
| Other expenses | 17.8 | 19.4 | 17.9 | 16.7 | 17.3 | 99.5 | 17.5 | 19.6 | 17.9 | 16.7 | 17.5 |
| Profit (loss) | 38.6 | 49.7 | 50.4 | 34.7 | 13.9 | 99.2 | 38.9 | 49.7 | 50.4 | 34.8 | 20.4 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . | - $\cdot$ | -. | ... | ... |

## 5 ymbols

zero or no observations
too smal! too be expressed
not applicable

- confidential


## footnotes

11 These estimates are based on a semple of businesses reporiing sales berween $\$ 10.000$ and $\$ 2.000 .000$
lotal weighted expenditure on a given item
2) Volue in each cell $=\overline{\text { Total weighted seles of all businesses in the sample }} \times 100$ for each quartile.
(3) Value in each cell $=\frac{\text { Total weighted expenditure on given item }}{\text { Totel weighted sales of businesses peporting this iten of expenditure }} \times$ for each quartile.

This partion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will no? necessarily equel $100 \%$.

## Notes

Dato are shown by quartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according ta sales size. Each quartile li.e. botiom 25\%, lower middle 25\%, etc.l represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. for comparison purposes, the high and low values of sales are shown

## How to use the tables

(1) Locate the apprapriate sales range that is displayed on the two lines entitled "Low sales value" and migh sules value"

121 The selected range will indicste the proper ouartile, i.e. the bottom 25\%, the lower midde $25 \%$. the upper middle $25 \%$ or the top 25\%.
(3) Data pertaining so the selected sales size range will be in that quar ille

## Standerd Industrial CInssification Definition (SIC 1980)

SIC 427 - Finish Cerpentry Contractors
Businesses primarily engeged in on-site cabinetry, millwork installation, pre-fabricated sash and door installation. garage door installation, exterior snd interior friming and miscellaneous haroware installation.

TABLE 2. Balance sheet profile for 1986
Canada. Finish Carpentry Contractors (SIC 4274)

|  | Total(1) | Bottom 25\% | Lower <br> midde 25\% | Upper <br> midde 25\% | $\begin{aligned} & \text { TOL } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\circ}$ s) | 596 <br> (1) <br> (1) | $\begin{array}{r} 1 \\ 20 \end{array}$ | 20 33 | $\begin{aligned} & 33 \\ & 72 \end{aligned}$ | (1) |
|  |  | Average (\$000's) |  |  |  |
| Asrets |  |  |  |  |  |
| Cash | 2 | - | 1 | $!$ | 7 |
| Accounts and notes receivable | 4 | - | - | $!$ | 15 |
| Inventory | 1 | - |  | 1 | 5 |
| Other current assets | 1 | - | - | - | 2 |
| Total current assets | 8 | - | 1 | 3 | 28 |
| Fixed assets | 7 | - | 3 | 4 | 20 |
| Less: Accum. dep. on fixed assets | 2 | - | - | 1 | 6 |
| Other assets | 1 | - | - | - | 4 |
| Total assets | 14 | - | 3 | 5 | 46 |
| Liabilities and equity |  |  |  |  |  |
| Current loans |  | - | - | - | 7 17 |
| Other current liabilities Total current liabilities | 5 6 | - | - | 1 | 17 25 |
| Mortgages payable |  | - | 1 | - | 9 |
| Long term debt | 2 | - | - | 2 | 5 |
| Other liabilities - |  |  |  |  |  |
| Total liabilities | 9 | - | 1 | 2 | 31 |
| Total equity | 5 | - | 2 |  | 15 |

(11) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada. Finish Carpentry Contractors (SIC 4274)

|  | Total(2) | Bottom 25\% | Lower <br> middle 25\% | Upper $\text { middle } 25 \%$ | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 213 \\ & (1) \\ & (1) \end{aligned}$ | 11 64 | 64 129 | 129 267 | 267 $(1)$ |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 2.1 | 2.9 | 3.2 | 1.0 | 1.3 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | 31.2 26.6 1.1 | 0.2 39.3 1.9 | 73.1 24.2 1.0 | 20.4 5.2 0.9 | 26.2 42.6 0.7 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$.

See table 1 for symbols and notes

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilitias.

## 2. Leverage ratios:

Debt/equity = totel liabilities / equity
b) Debt ratio $=$ total liabilities / total essets
c) Interest coverage $=$ net profit + interest expense / interest expense

TABLE 4. Statament of changes in financial position for incorporated businesses only. 1986 Canads, Finish Carpentry Contractors (SIC 4274)

|  | Total 11 ) | Battom $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ | Upper <br> midole 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value (\$000's) | $\begin{aligned} & 97 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11) \\ 64 \end{array}$ | $\begin{array}{r} 64 \\ 139 \end{array}$ | $\begin{aligned} & 139 \\ & 240 \\ & \hline \end{aligned}$ | $\begin{aligned} & 240 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Dther | $\begin{gathered} 14 \\ 4 \\ 5 \end{gathered}$ | 3 2 - | 4 1 -4 | $\begin{array}{r} 9 \\ 3 \\ 12 \end{array}$ | $\begin{array}{r} 37 \\ 9 \\ 10 \end{array}$ |
| Dividends | -4 | -3 | -1 | -1 | -10 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r} 1 \\ -9 \\ -1 \\ \hline \end{array}$ | -1 | -3 | -14 -2 1 | 1 -17 - |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | $\begin{array}{r} 2 \\ -1 \\ 2 \\ -2 \\ -2 \end{array}$ | -1 -1 -2 | 2 -3 -1 | 1 -1 2 -3 - | 5 -3 2 -2 - - -1 |
| Increase(decrease) in cash equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 11 11 | 1 4 5 | 1 2 2 | 9 -9 1 | 30 6 35 |

(1) These estimetes are based on ample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Semple count includes only those businesses reporting a statement of changes. see Table 1 for symbols and notes.

TABLE 5. Employment changes by slze of business, 1983-1986 based on SIC ciassification in 1986 Canada, Finish Carpentry Contractors (SIC 4274)


(1) Average labour units bre colculated by dividing total payroll by the overage annual wage and salary rate as raported in the Survey of Employment. Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a fult-time amployee. Note that the business size groups used are determined et the Canada level. Thus if a business has at least 500 employees in Cansode as a whole but less than that number in eny given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses peporting no payroll deductions in the following year.
"Newly reporting" ano mo longer reporting" businesses sre essumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 Canada. Finlsh Carpentry Contractors (SIC 4274)


1984

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 3.440 61.001 48.039 12.962 | 13.572 7.001 6.571 | $\begin{array}{r} 22.969 \\ 13.207 \\ 9.762 \end{array}$ | $\begin{aligned} & 41.756 \\ & 28.424 \\ & 13,332 \end{aligned}$ | $\begin{array}{r} 165.708 \\ 143.523 \\ 22.185 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 3.238 |  |  |  |  |
| Average sales \$ | 61.123 | 13.507 | 22.943 | 41.827 | 166.213 |
| Average expense \$ | 47.000 | 5.288 | 12.029 | 27.321 | 142.363 |
| Average net profit \$ | 14,123 | 7.219 | 10,914 | 14.506 | 23.850 |
| Businesses reporting a loss (No.) | 202 |  |  |  |  |
| Average sales \$ | 58,716 |  | 23.310 |  |  |
| Average expense \$ | 64,202 | 16,494 | 28,671 | 47.033 | 164.610 |
| Average net loss \$ | $-5.486$ | -2.054 | -5.361 | -6.459 | -8.071 |


| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 3.909 \\ 62.808 \\ 50.756 \\ 12.052 \end{array}$ | $\begin{array}{r} 13.724 \\ 7.084 \\ 6.640 \end{array}$ | $\begin{array}{r} 23.643 \\ 14.252 \\ 9.391 \end{array}$ | $\begin{aligned} & 42.658 \\ & 29.140 \\ & 13.518 \end{aligned}$ | $\begin{array}{r} 171.207 \\ 152.546 \\ 18.661 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 3,620 |  |  |  |  |
| Average sales \$ | 60.600 | 13.808 | 23.752 | 42,300 | 162.541 |
| Average expense \$ | 46,859 13.741 | 6.499 7.309 | 12.709 11.043 | 27,409 14.899 | 140.819 21.722 |
| Average net profit \$ | 13.741 |  |  |  |  |
| Businesses reporting a loss (Mo.) | 289 |  |  |  |  |
| Average sales \$ | 84.321 | 12.610 | 22.593 |  |  |
| Average expense \$ | 90.191 | 14.877 | 29,964 | 50.894 | $265.830$ |
| Average net loss \$ | $-5.870$ | -2.267 | -6,571 | -3.731 |  |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net protit (loss) \$ | 4.065 73,936 59.694 14.242 | 14,357 7,403 6,954 | $\begin{aligned} & 25,315 \\ & 13,383 \\ & 11,932 \end{aligned}$ | $\begin{aligned} & 46.936 \\ & 32.275 \\ & 14.660 \end{aligned}$ | $\begin{array}{r} 209.135 \\ 185.712 \\ 23,423 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) | 3.682 |  |  |  |  |
| Average sales \$ | 72,482 | 14,396 | 25.322 | 46.701 | 203.508 |
| Average expense \$ | 56,175 | 6,764 | 12.724 | 30.427 | 174.785 |
| Average net profit \$ | 16,307 | 7.632 |  |  |  |
| Businesses reporting loss (No.) | 383 |  |  |  |  |
| Average sales \$ | 82.294 | 13,750 | 25,149 | 49.704 | 240,571 |
| Average expense \$ | 86,643 | 17,176 | 28.626 | 54.011 | 246.758 |
| Average net loss \$ | -4,349 | -3.426 | $-3.477$ | -4,307 | -6,187 |

[^5][^6]TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Painters and Decorstors (SIC 4275)

|  | Total(1) |  | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ |  | Lowe r middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { TOD } \\ & \text { 25\% } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 504 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{aligned} & 1 \\ & 20 \end{aligned}$ |  |  | $\begin{aligned} & 20 \\ & 35 \end{aligned}$ |  | $\begin{aligned} & 35 \\ & 82 \end{aligned}$ |  | ${ }_{(1)}^{82}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | \% Dusinesses reporting | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper midde 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd le } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { TOO } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 16.9 | 12.1 | 10.3 | 19.0 | 25.8 | 68.4 | 24.8 | 26.4 | 17.5 | 24.5 | 28.8 |
| Occupancy expenses | 9.3 | 13.0 | 8.9 | 8.1 | 7.2 | 94.4 | 9.8 | 15.4 | 9.6 | 8.4 | 7.2 |
| Depreciation | 3.1 | 4.7 | 1.9 | 3.1 | 2.9 | 78.6 | 4.0 | 8.2 | 2.5 | 3.6 | 3.2 |
| Repairs \& maintenance | 4.0 | 5.8 | 5.3 | 2.8 | 2.1 | 82.4 | 4.8 | 7.8 | 6.3 | 3.3 | 2.4 |
| Heat, light \& telephone | 1.2 | 1.6 | 0.7 | 1.1 | 1.2 | 69.8 | 1.7 | 3.1 | 1.4 | 1.2 | 1.5 |
| Rent | 1.0 | 0.9 | 1.0 | 1.3 | 0.9 | 37.0 | 2.8 | 3.4 | 5.1 | 2.7 | 1.7 |
| Personnel expenses | 18.2 | 7.3 | 13.8 | 20.4 | 30.2 | 64.9 | 28.1 | 21.4 | 20.2 | 32.4 | 33.1 |
| Financial expenses | 2.0 | 1.2 | 1.6 | 2.1 | 2.8 | 86.6 | 2.3 |  |  |  |  |
| Interest \& bank charges Professional fees | 0.9 1.0 | 0.6 0.6 | 0.8 0.8 | 1.0 | 1.3 | 64.2 72.7 | 1.4 | 1.8 1.3 | 1.4 | 1.3 1.3 | 1.5 1.9 |
| Other expenses | 19.9 | 23.8 | 20.4 | 17.7 | 17.9 | 98.9 | 20.1 | 24.9 | 20.4 | 17.7 | 17.9 |
| Profit (loss) | 33.7 | 42.6 | 45.0 | 32.5 | 16.2 | 99.9 | 33.8 | 42.6 | 45.0 | 32.5 | 16.2 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | $\cdots$ | -•• | $\cdots$ | $\cdots$ |

## Symbole

zero or no observalions

- too small too be expressed
not applicabie
confidential


## Footnotes

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

Total weighted expenditure on a given item

(3) Value in each cell $=\frac{\text { Topsl weighted expenditure on a given item }}{\text { Topal weighted soles of businesses reporting this item of expenditure }} \times$ lof $\quad$ ach quartile.

This portion of the eble perteins only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the toial wili not necessarily equal $100 \%$.

## Note:

Date ore shown by quartiles when at least 13 of the smpled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25\%. lower midde 25\%. etc.) represents one quarter of the cotel number of businesses. Withim each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

How to use the tebles
(i) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value"
(2) The selected range will indicate the proper quartile. i.e. the bottom 25\%, the lower midde 25\%. the upper midde 25\% or the top $25 \%$
(3) Data pertaining to the selected sales size range will be in thet quattile.

Standard Industrial Classification Definition (SIC 1980):
SIC 4275 - Painter and Decoratort
Businesses primarily engaged in painting. peperhanging and decorating in buildings and painting of heavy lengineeringl structures. Included are establishments primarily engeged in paint of paper stripping and parking lor or road surface merking.

TABLE 2. Balance sheet profile for 1986
Canada, Painters and Decormtors (SIC 4275)

(1) These estimates are based on a semple of businesses reporiing sales between $\$ 10,000$ and $\$ 2,000,000$.

See iable, for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada. Painters and Decorators (SIC 4275)

|  | Total(2) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value $(\$ 000$ 's) | $\begin{aligned} & 279 \\ & (1) \\ & 11) \end{aligned}$ | (1) 6 | 61 135 | $\begin{array}{r}135 \\ 243 \\ \hline\end{array}$ | 243 11 |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio \{times\} | 2.0 | 2.9 | 1.5 | 1.5 | 2.4 |
| Leverage ratios ```Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} -16.6 \\ 132.6 \\ 0.9 \end{array}$ | $\begin{array}{r} -43.1 \\ 89.5 \\ 1.3 \end{array}$ | $\begin{array}{r} -12.9 \\ 6.3 \\ 1.2 \end{array}$ | $\begin{array}{r} -12.8 \\ 32.0 \\ 0.7 \end{array}$ | $\begin{aligned} & 0.6 \\ & 0.9 \end{aligned}$ |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2
(2) Thase estimates are basad on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current = current essets / current liabilisiss.
2. Leverage ratios:
a) Debt/equity = total |iabilities / equity.
b) Debt ratio $=$ total liabilities / total essets.
c) Interest coversge $=$ net profit - interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Painters and Decorators (SIC 4275)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower midde 25\% | Upper midde 25\% | $\begin{aligned} & \text { TOP } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 0000^{\prime} \mathrm{s}$ ) High sales value (\$000's) | $\begin{aligned} & 172 \\ & 19 \\ & 19 \end{aligned}$ | $\begin{gathered} (1) \\ 59 \end{gathered}$ | $\begin{array}{r} 59 \\ 125 \end{array}$ | $\begin{array}{r} 125 \\ 243 \end{array}$ | $\begin{aligned} & 243 \\ & 11) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating ectivities <br> Cash from operations Depreciation Other | 8 6 1 | 2 1 -1 | -2 5 - | 9 6 6 | $\begin{aligned} & 20 \\ & 11 \\ & -2 \end{aligned}$ |
| Dividends | $-2$ | - | - | -1 | -5 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 3 -11 -3 1 | 3 -3 - | 1 -7 -3 | $\begin{array}{r} 4 \\ -14 \\ -6 \\ \hline \end{array}$ | $\begin{array}{r} 4 \\ -20 \\ -5 \\ 2 \end{array}$ |
| Financing etivities <br> Increase in tong term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 4 -3 4 -6 - - -1 - | 1 -1 -1 - - -2 - | 5 -2 5 -12 - - -1 - | 3 -4 4 -8 - | 7 -5 4 -5 - 1 -1 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 7 7 | 1 -1 | -5 6 1 | 8 | 6 13 19 |

11 These estimates are based on a sample of incorporated businesses reporting sates between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a siaiement of changes.
See Table 1 for symbols and notes.
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, Painters and Decorators (SIC 4275)


(1) Average labour units are calculatad by dividing total payroll by the average annual wage and salary rate as reportad in the Survey of Employment. Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could De interpreted bs a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
121 Refers to businesses reporting no payroll deductions in the previous year
|3। Refers to businesses reporting no payroll deductions in the following year.
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months end the information is acjusted accordingly.

See iable 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Palnters and Decorators (SIC 4275)

|  | Total(1) | Bottom 25\% | Lower <br> middie 25\% | Upper middle 25\% | Top $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average sales \$ | 84,711 | 14.397 | 26,530 | 50, 859 | 247.057 |
| Average expense \$ | 72, 110 | 7.713 | 16,766 | 38.535 | 225.427 |
| Average net prolit \{loss) \$ | 12.601 | 6.684 | 9,764 | 12.324 | 21.630 |
| Businesses reporting a profit (No.) | 2.610 |  |  |  |  |
| Average sales $\$$ Average expense $\$$ | 84.083 68.985 | 14.377 7.112 | 26.498 15.479 | 50.277 35.675 | 245.180 217.674 |
| Average net prof it \$ | 15,098 | 7.265 | 11.019 | 14,602 | 27,506 |
| Businesses reporting loss (No.) | \% 302 |  |  |  |  |
| Average sales \$ Average expense \$ | 89.553 99.852 |  | 26.925 32.906 | 57.271 70.065 | 259.187 |
| Average expense \$ Average net loss \$ | 99.852 -10.299 | 20,877 $-6,048$ | 32.906 -5.981 | 70.065 -12.794 | 275.558 -16.371 |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 2.981 90.204 77.258 12.946 | 14.847 9.080 5.767 | $\begin{aligned} & 26.844 \\ & 16.677 \\ & 10.167 \end{aligned}$ | $\begin{aligned} & 54,550 \\ & 41,547 \\ & 13,003 \end{aligned}$ | $\begin{array}{r} 264,573 \\ 241,727 \\ 22,846 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) | 2.734 |  |  |  |  |
| Average sales \$ | 88,388 | 14,874 | 26,903 | 53,914 | 257.859 |
| Average expense \$ | 73, 118 | 8.095 | 15.814 | 38,770 | 229.792 |
| Average net profit \$ | 15,270 | 6,779 | 11.089 | 15,144 | 28,067 |
| Businesses reporting a loss (No.) | 247 |  |  |  |  |
| Average sales \$ | 103.098 | 14,534 | 25,861 | 59,961 | 312.036 |
| Average expense \$ | 110.749 | 20.547 | 31.175 | 65.186 | 326.087 |
| Average net loss \$ | -7.651 | $-6.013$ | -5.314 | -5,225 | -14.051 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 2.999 \\ 86.525 \\ 72.103 \\ 14.422 \end{array}$ | $\begin{array}{r} 14.870 \\ 9.149 \\ 5.721 \end{array}$ | $\begin{aligned} & 28.022 \\ & 16.512 \\ & 11.510 \end{aligned}$ | $\begin{aligned} & 54.785 \\ & 39.251 \\ & 15,534 \end{aligned}$ | $\begin{array}{r} 248,421 \\ 223,498 \\ 24.923 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 2.582 |  |  |  |  |
| Average sales \$ | 87.464 | 14.800 | 27.830 | 54.602 | 252.625 |
| Average expense \$ | 69.858 | 7.840 | 15.533 | 36.107 | 219.952 |
| Average net profit \$ | 17.606 | 6.960 | 12,29? | 18,495 | 32.673 |
| Businesses reporting a loss (No.) | 417 |  |  |  |  |
| Average sales \$ | 82.926 | 15.503 | 31.525 | 56.122 | 228.552 |
| Average expense \$ | 89,495 | 21.161 | 34.352 | 62.208 | 240.258 |
| Average net loss \$ | -6.569 | -5.658 | -2.827 | -6.086 | -11.706 |

(1) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating retios, in percent of sales, 1986
Canada, Ornamental and Miscellaneous Fobricated Metal Installers (Sic 4292)

|  | Total(1) | $\begin{array}{r} \text { Botrom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25 \% \end{aligned}$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( 8000 's) | $\begin{gathered} 23 \\ (1) \\ (1) \end{gathered}$ | -- | -- | -- | -- |


| Selected expense item | Industry average (2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { midd } 1 \text { e } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of salos | 44.0 | -- | -- | -- | -- | 98.3 | 44.8 | -- | -- | -- | -- |
| Occupancy expenses | 10.8 | -- | -* | -- | -- | 100.0 | 10.8 | -- | - | -- | -- |
| Depreciation | 2.2 | -- | -- | -- | -- | 95.2 | 2.4 | -- | -- | -- | -- |
| Repairs \& maintenance | 3.7 | -- | -- | -- | -- | 97.2 | 3.8 | -- | -- | -- | - |
| Heat. light \& telephone | 1.6 | -- | -- | -- | -- | 95.5 | 1.7 | -- | -- | -- | -- |
| Rent | 3.3 | -- | -- | -- | -- | 93.9 | 3.5 | -- | -- | -- | -- |
| Personnel expenses | 17.2 | -- | -- | -- | -- | 90.1 | 19.1 | -- | -- | - | -- |
| Financial expenses | 1.9 | -- | -- | -- | -- |  |  | -- | -- | -= | -- |
| Interest \& bank charges Professional fees | 0.7 1.2 | -- | -- | -- | -- | 100.0 98.3 | 0.7 1.2 | -- | --- | -- | -- |
| Other expenses | 17.4 | -- | -- | -- | -- | 100.0 | 17.4 | -- | -- | -- | -- |
| Profit (loss) | 8.8 | -- | -- | -- | -- | 96.0 | 9.1 | -- | -- | -- | -- |
| Total | 100.0 | -- | -- | -- | -- | 100.0 | -•• | -- | -* | -- | -- |

Symbols

- zero or no observations
- 100 small too be expressed
not applicable
* confidentisl

Footnotes
(1) These estimotes are based on sample of Dusinesses reporiing sales between $\$ 10.000$ and $\$ 2.000 .000$.

Total weighted expenditure on a given item
121 Value in each cell $=$ Toy waighed sales of oll businesses in the sample $x 100$ for each quartile
|31 Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }}$ foo each quartile
This portion of the toble pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100\%.

Notes
Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile fi. e. botrom 25\%, lower middle 25\%. eic. represents one quarter of the total number of businassas. Within each quartile, the everage ratio is presented. For comparison purposes, the high and low values of sales are shown

## How to use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entitied "Low sales value" and "high sales value"
(2) The selected range will indicate the proper quartile. i.e. the bot om $25 \%$. the lower middle $25 \%$, the upper middle $25 \%$ or the top 25\%.
(3) Data pertaining to the selected sales size range will be in that quartile

## Standerd Industrist Clatsification Definition (SIC 1980):

SIC 4292 - Ornamenel and Miscellaneous Fabriceted Metal Installers
Businesses primerily engaged in the installation and repair of standard or custom fabricated sheet metal components lexcept for roafing and duct workl, decorative iron or steel work, ornamental or architecturel metal work.

TABLE 2. Balance sheet profile for 1986
Canada, Ornamental and Miscellaneous Fabricated Metal Installers (SIC 4292)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { TOO } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left(\begin{array}{l} 23 \\ (1) \end{array}\right.$ | -- | -- | -- | -- |
|  |  |  | verage ( $\$ 000$ |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 13 \\ 10 \\ 4 \\ 1 \\ 29 \\ 20 \\ 8 \\ 8 \end{array}$ | -- <br> - <br> -- <br> -- <br> -- | - <br> - <br> - <br> - <br> - <br> - | -- - - - -- -- -- | -- - - - - -- |
| Total assets | 50 | -- | -- | +- | -- |
| Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable long term debt Other liabilities | $\begin{array}{r}7 \\ 11 \\ 18 \\ \hline\end{array}$ | -- -- -- -- | -- -- - -- | - <br> - <br> - <br> - | -- -- -- -- |
| ```Total liabilities Total equity``` | 21 29 | -- | -- | -- | -- |

These estimates are based on sample of businesses reporting soles between $\$ 10,000$ and $\$ 2,000,000$.
See iable 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses on $1 \mathrm{y}, 1986$
Cansda. Ormamental and Miscellaneous Fabricated Metal installers (SIC 4292)

|  | Total5: | $\begin{array}{r} 80 \div t 0 m \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sus nesses tri samste ?No.? Low sales value $\left(\$ 000^{\prime} s\right.$ ) High sales value ( $\$ 0000^{\prime}$ s) | $\begin{aligned} & 15 \\ & 111 \\ & (1) \end{aligned}$ |  | -- | -- | -- |
|  |  |  | Average |  |  |
| Liquidity retio Current ratio (times) | 1.7 | -- | -- | -- | -- |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} -0.9 \\ 32.2 \\ 0.7 \end{array}$ | -- | -- | -- | -- |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .

121 These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current |iabilities
2. Leverage ratios:
a) Debt/equity = total liabilities / equiqy.
bl Debt ratio $=$ total liabiliies $/$ totel assets
cl Interest coverage $=$ net profit + interes? expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986 Canada, Ornamental and Miscellaneous Fabriceted Metal Installers (SIC 4292)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\{\$ 000$ 's) | $\begin{aligned} & 13 \\ & (1) \\ & (1) \end{aligned}$ | -- | -- |  | -- |
| Average (\$000's) |  |  |  |  |  |
| Operating activities Cash from operations Depreciation Dther | $\begin{array}{r} 22 \\ 5 \\ -22 \end{array}$ | -- | -- | -- | -- |
| Dividends | - | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investmert | $\begin{array}{r} 5 \\ -18 \\ -8 \\ - \end{array}$ | -- | -- -- -- | - -- -- | -- -- -- |
| Financing activities <br> Increase in lang term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | 7 -3 -1 -1 - -1 7 | - - - - - - -- | - - - - - - - | -- <br> -- <br> -- <br> -- <br> -- <br> - | -- <br> - <br> - <br> - <br> - |
| Increase(decresse) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -8 15 7 | -- | -- | -- | -- |

(1) These estimates are besed on sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes.
See Table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 Canada. Ornamental and Miscellaneous Fabricated Metal Installers (SIC 42g2)

| Business size expressed in average labour units(1) | Number of businesses | Total paypoll $\begin{array}{r}(\$ 000 \text { s) } \\ \\ \hline\end{array}$ | Aversge labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reparting } / 2) \end{array}$ | No langer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 95 | 10.548 | 423 | 16 | 22 |
| $\begin{aligned} & \text { les } 5 \text { than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 90 5 - - | $\begin{aligned} & 6.267 \\ & 4.289 \end{aligned}$ | $\begin{array}{r} 252 \\ 171 \\ - \\ - \end{array}$ | $\begin{gathered} 15 \\ \vdots \\ - \end{gathered}$ | 22 - - |
| 1986 |  |  |  |  |  |
| Total | 173 | 17.752 | 687 | 34 | -. |
| less than 20 20-99 <br> 100-499 <br> 500 and over | 167 6 - - | $\begin{array}{r} 11.753 \\ 5.999 \end{array}$ | 458 229 - - | 33 - - | $\cdots$ |

(1) Average labour units are calculated by dividing total payroll by the overage annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours, Statistics Canada. Catalogue 72-002. An averege labour unit could be interpreted as a full-time amployee. Note that the businass size groups usad are determined at the Canada level. Thus if a businass has at last 500 employees in Canade as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers 10 businesses reporiing no payroll deductions in the previous year.
(3) Refers to businesses reporiting no peyroll deductions in the following year
"Newly reporting" and "no longer peporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See toble ifor symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 Canada, Ornamental and Miscellaneous Fabricated Metal Installers (Sic 4292)


1984

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss: \$ | $\begin{array}{r} 61 \\ 105.013 \\ 87.633 \\ 17.380 \end{array}$ | $\begin{array}{r} 16,853 \\ 11,316 \\ 5.537 \end{array}$ | $\begin{array}{r} 40.417 \\ 31,235 \\ 9,182 \end{array}$ | $\begin{aligned} & 72,104 \\ & 57,557 \\ & 14,547 \end{aligned}$ | $\begin{array}{r} 290.677 \\ 250.422 \\ 40.255 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit $\$$ | $\begin{array}{r} 56 \\ 104.745 \\ 86.238 \\ 18.507 \end{array}$ | $\begin{array}{r} 16,853 \\ 11,316 \\ 5,537 \end{array}$ | $\begin{aligned} & 37.990 \\ & 26.821 \\ & 11.169 \end{aligned}$ | $\begin{aligned} & 72.104 \\ & 57.557 \\ & 14.547 \end{aligned}$ | $\begin{array}{r} 292.032 \\ 249.259 \\ 42.773 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 5 \\ 158.021 \\ 170.879 \\ -12.858 \end{array}$ |  | $\begin{aligned} & 58.044 \\ & 63.295 \\ & -5.251 \end{aligned}$ | - | $\begin{aligned} & 257,997 \\ & 278,463 \\ & -20,466 \end{aligned}$ |

1985

Number of observations in sample

| 79 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 181.596 | 15.866 | 31.891 | 60,442 | 618.185 |
| 166.769 | 14.375 | 23,401 | 57,800 | $571.498$ |
| 14.827 | 1.491 | 8.490 | 2.642 | 46,687 |
| 65 |  |  |  |  |
| 190.017 | 14.848 | 31.880 | 52.383 | 660.957 |
| 171.705 | 8.122 | 23, 301 | 46.504 | 608.894 |
| 18,312 | 6.726 | 8,579 | 5.879 | 52,063 |
| 14 |  |  |  |  |
| 79.557 | 17.467 | 34,000 | 86,620 | 180.142 |
| 87.554 | 24.206 | 43,000 | 94,490 | 188.520 |
| -7.997 | -6.739 | -9,000 | -7,870 | -8.378 |

Average soles
Average expense \$
Average net profit (loss) \$

Businesses reporting profit (No.)
Average sales $\$$
Average expense \$
Average net profit \$

Businesses reporting loss (No.)
Average sales
Average expense $\$$
Average net loss

43,000
94, 490
188.520

Number of observitions in sample
Average sales $\$$ Average expense $\$$
Average net profit (loss) \$

Busimesses reporting a profit (No.
Average sales $\$$
Average expense \$
Average net profit $\$$

Businesses reporting loss (No.)
Average sales \$
Average expense $\$$
Average net loss \$

90
137.18
137.18
120,47
16.714
37. 7
137.089
119.339
17.750
135.28
143.25
$-7.967$
28.38

24,478
3.910
28.3
23,6

3,68
4,67
29.11
40.925
$-11.811$

47,1
35,4
11,7
47.145
35,400
11.745
46.71
46.7
33.3
33.303
13.40
51.5
56.7
58.7
-5.1
$-5,148$
5.148

| 108,815 | 364,399 |
| ---: | ---: |
| 95.108 | 326.904 |
| 13.707 | 37.495 |
|  |  |
|  |  |
| 108.794 | 364.497 |
| 93.764 | 326.608 |
| 15.030 | 37.889 |
|  |  |
|  |  |
| 109.034 | 351.424 |
| 109.197 | 366.171 |
| -163 | -14.747 |

[^7]TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada Truck Transport Industry (SIC 455)

|  | Total(1) |  | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ |  | Lower$\text { middie } 25 \%$ |  | Upper$\text { midde } 25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) |  | $\begin{array}{r} 2.680 \\ (1) \\ (1) \end{array}$ | (1) |  |  | $\begin{aligned} & 37 \\ & 71 \end{aligned}$ | $\begin{array}{r} 71 \\ 130 \\ \hline \end{array}$ |  |  | $\begin{aligned} & 130 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Upper } \\ \text { middie } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { midd Ie } \\ & 25 \% \end{aligned}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Vehicle expenses Depreciation Repairs \& maintenance Fuel expense | $\begin{array}{r} 43.3 \\ 9.2 \\ 15.1 \\ 19.0 \end{array}$ | $\begin{array}{r} 43.1 \\ 8.9 \\ 18.5 \\ 17.7 \end{array}$ | $\begin{array}{r} 44.4 \\ 9.6 \\ 15.8 \\ 19.0 \end{array}$ | $\begin{array}{r} 46.6 \\ 9.3 \\ 15.2 \\ 22.0 \end{array}$ | $\begin{array}{r} 39.1 \\ 8.9 \\ 12.9 \\ 17.2 \end{array}$ | 98.8 85.6 96.6 93.3 | 43.8 10.7 15.6 20.4 | $\begin{aligned} & 45.1 \\ & 12.0 \\ & 17.7 \\ & 20.0 \end{aligned}$ | $\begin{aligned} & 44.5 \\ & 11.3 \\ & 16.0 \\ & 20.7 \end{aligned}$ | 46.6 <br> 10.2 <br> 15.7 <br> 22.4 | $\begin{array}{r} 39.2 \\ 9.6 \\ 13.2 \\ 18.3 \end{array}$ |
| Personnel expenses | 14.4 | 7.6 | 10.0 | 15.7 | 24.4 | 70.7 | 20.4 | 17.2 | 16.0 | 19.3 | 25.8 |
| Financial expenses Interest \& bank charges Professional fees | 6.3 3.4 3.0 | 5.2 2.8 2.3 | 5.9 3.7 2.2 | 6.1 3.7 2.5 | 8.1 3.2 4.8 | 95.2 83.2 85.8 | 6.6 4.0 3.5 | 6.0 4.4 3.3 | 6.2 4.5 2.7 | $\begin{aligned} & 6.2 \\ & 4.0 \\ & 2.6 \end{aligned}$ | 8.1 3.4 5.1 |
| Other expenses | 19.1 | 17.9 | 18.0 | 19.2 | 21.1 | 99.7 | 19.1 | 18.0 | 18.1 | 19.3 | 21.1 |
| Profit (loss) | 16.9 | 26.2 | 21.7 | 12.4 | 7.4 | 99.0 | 17. | 26.6 | 21.8 | 12.5 | 7.4 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . $\cdot$ | $\cdots$ | - . | . | $\cdots$ |

## symbols

zero or no observations
.. too small too be expressed
not applicable
$\times$ confidential

## Footnotes

$\{11$ These estimates are based on a sample of businesses raporiing sales between $\$ 10.000$ and $\$ 2,000.000$
lolal weighted expenditure on a given ilem
3) Value in each cell $=\frac{\text { Totai weighted saies of all businesses in the sample }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times 100$

This portion of the table pertains onty to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the rotal will mot necessarily equel $100 \%$.

## Notes

Dete ere shown by quartiles when et least 13 of the sempled businesses report the specific item.
Records were ranked in ascending order according io stes size. Each quariile li. e. Dotiom 25\%, lower midde 25\%, eic.) represents one quarter of the toial number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

How to use the tables
(1) Locate the appopribte sales range that is displayed on the two lines entitied "Low sales value" and "High sales value"
(2) The selected range will indicate the proper quartile, i.e. the bottom $25 \%$, the lower middle $25 \%$, the upper middie $25 \%$ or the sop 25\%.
(3) Data pertaining to the selacted sales size range will be in that quartile

Standerd industrial CI禺sificetion Definition (SIC 1980):
SIC 456 - Truck Transport Industry
Businasses primarily engaged in the provision of all types of trucking. transfer and related services. Truck "broker-operbtors" are included in this industry.

TABLE 2. Balance sheet profile for 1986
Eanada, Truck Transport Industry (SIC 456)

|  | Total (1) | Bottom 25\% | Lower middie 25\% | Upper middle 25\% | ToD 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 2.680 \\ (1) \\ (1) \end{array}$ | $\begin{array}{r} 11 \\ 37 \end{array}$ | 37 71 | $\begin{array}{r} 71 \\ 130 \end{array}$ | 130 |
|  | Averape (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 11 | - | 4 | 6 4 |  |
| Accounts and notes receivable Inventory | 11 | - | 2 | 4 | 36 2 |
| Other current assets | 3 | - | 1 | 2 | 9 |
| Total current assets | 21 | 5 | 7 | 12 | 64 |
| Fixed assets | 69 | 5 | 16 | 38 | 218 |
| Less: Accum. dep. on fixed assets | 33 | 3 | 5 | 16 | 107 |
| Other assets | 4 | - | - | 1 | 16 |
| Total assets | 62 | 3 | 18 | 35 | 191 |
| Liabilities and equity 3 |  |  |  |  |  |
| Current loans Other current liabilities | 11 | - | 2 2 | 7 | 34 36 |
| Total current liabilities | 22 | 1 | 5 | 12 | 70 |
| Mortgages payable | 1 | - | - | 1 | 3 |
| Long term debt | 18 | - | 7 | 12 | 54 |
| Other liabilities | 18 | - | 1 | 2 | 9 |
| Total liabilities | 44 | 1 | 13 | 27 | 135 |
| Total equity | 17 | 2 | 5 | 8 | 55 |

(11) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See iable 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Truck Transport Industry (SIC 456)

|  | Total (2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper $\text { middle } 25 \%$ | Top $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( 8000 's) High sales value $\{\$ 000$ 's $\}$ | $\begin{aligned} & 677 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 1 \\ 83 \end{array}$ | $\begin{array}{r} 93 \\ 154 \end{array}$ | $\begin{aligned} & 154 \\ & 363 \end{aligned}$ | 363 $(1)$ |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 3.2 | 6.2 | 3.5 | 1.9 | 1.6 |
| Leverage ratios <br> Oebt/equity ratio (times) <br> Interest coverage patio (times) <br> Debt ratio (times) | 37.4 53.0 0.9 | 0.4 31.5 1.1 | 21.9 18.1 1.0 | 54.4 12.5 0.9 | $\begin{array}{r} 70.3 \\ 146.7 \\ 0.7 \end{array}$ |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a semple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See iable 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities.
2. Leverage ratios:
a) Debt/equity = total I iabilities $/$ equity.
bl Debt ratio = lotal liabilities / total asse:s
cl Interest coverage $=$ net profit interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada. Truck Transport Industry (SIC 456)

|  | Total(1) | $\begin{gathered} \text { Bottom } \\ 25 \% \end{gathered}$ | Lower <br> middle $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High salas value $\{\$ 000$ 's) | $\begin{aligned} & 512 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 1 \\ 97 \end{array}$ | $\begin{array}{r} 97 \\ 154 \end{array}$ | $\begin{aligned} & 154 \\ & 370 \end{aligned}$ | $\begin{aligned} & 370 \\ & \langle 1\rangle \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities Cash from operations Depraciation Other | $\begin{array}{r} 14 \\ 25 \\ -4 \end{array}$ | 8 | $\begin{aligned} & 11 \\ & 13 \\ & -7 \end{aligned}$ | 19 24 1 | $\begin{array}{r} 34 \\ 56 \\ -12 \end{array}$ |
| Dividends | -3 | -2 | -2 | -3 | -5 |
| Investment aetivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> lncrease in investment <br> Decrease in investment | 19 -55 -3 2 | 8 -11 - | 13 -33 - - | $\begin{array}{r} 26 \\ -55 \\ -4 \\ 1 \end{array}$ | $\begin{array}{r} 30 \\ -118 \\ -8 \\ 6 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 25 \\ -19 \\ 8 \\ -6 \\ - \\ -1 \\ - \end{array}$ | $\begin{array}{r} 9 \\ -9 \\ 3 \\ -3 \\ - \\ - \\ -1 \end{array}$ | 15 -10 2 -3 - - - - | 27 -22 9 -4 - - -2 -2 | $\begin{array}{r} 50 \\ -36 \\ 19 \\ -14 \\ -1 \\ 1 \\ -3 \\ 1 \end{array}$ |
| Increase(decresse) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash e equivalents - End of the year | 3 8 11 | $\begin{array}{r} 3 \\ 8 \\ 11 \end{array}$ | $\begin{aligned} & -1 \\ & 12 \\ & 11 \end{aligned}$ | 7 1 8 | 1 12 13 |

(1) These estimates are based on a sample of incorporated businesses reporiing sales between $\$ 10,000$ end $\$ 2,000,000$. Sample count inctudes only ihose businesses reporting a statement of changes.
See table f for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in i986
Canade. Truck Transport Industry (SIC 455)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payrol! } \\ \left(\$ 000^{\prime} s\right) \end{array}$ | Average labour units! 1 ) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 13.388 | 2.291,604 | 105,624 | 2,080 | 2.790 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-498 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 12.445 \\ 633 \\ 215 \\ 95 \end{array}$ | $\begin{aligned} & 671,876 \\ & 490,673 \\ & 501,310 \\ & 627.745 \end{aligned}$ | $\begin{aligned} & 30.585 \\ & 22.667 \\ & 22.783 \\ & 29.589 \end{aligned}$ | $\begin{array}{r} 2,025 \\ 36 \\ 11 \\ 8 \end{array}$ | $\begin{array}{r} 2.719 \\ 54 \\ 14 \\ 3 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 20,645 | 3.045.256 | 129,758 | 4,320 | $\cdots$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 19.351 \\ 877 \\ 309 \\ 108 \end{array}$ | $\begin{aligned} & 972.014 \\ & 684.508 \\ & 714.341 \\ & 674.393 \end{aligned}$ | $\begin{aligned} & 40.826 \\ & 29.182 \\ & 29.834 \\ & 29.916 \end{aligned}$ | $\begin{array}{r} 4.209 \\ 68 \\ 32 \\ 11 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

[^8]TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
Cenade. Truck Transport Industry (S|C 456)
Lower Upper
middle $25 \%$ midde $25 \%$

Number of observations in sample
Average sales \$
Average expense \$
Average net profit (loss) \$

Busineses reporting a profit (No.)
Average sales $\$$
Aversge expense $\$$
Average net profit $\$$

Businesses reporting loss (No.) Average sales \$
Average expense $\%$
Average net loss $\$$

Number of observations in sample Average sales \$
Average expense \$
Average net profit (loss) \$

Businesses reporting a profit (No.) Average sales \$
Average expense \$
Average net profit 8

Businesses reporting loes (No.)
Average sales $\$$
Average expense \$
Average net loss \$










| 840 |  |
| ---: | ---: |
| 130.167 | 19.181 |
| 140.195 | 25.403 |
| -10.028 | -6.222 |









51.763
-6.893

| 87.637 | 330.579 |
| ---: | ---: |
| 73.413 | 307.332 |
| 14.224 | 23.247 |
|  |  |
|  |  |
| 87.868 | 323.080 |
| 70.388 | 291.921 |
| 17.480 | 31.159 |
|  |  |
|  |  |
|  |  |
| 6.054 | 370.562 |
| -8.049 | -18.947 |
|  |  |
|  |  |


93.07
93.07
78.4
331.273
50.145
39.187
10.958

128,894
110.054
18.840

27 836
137.151

148,249
$-11,098$
29.971
24.434
7.537
21.25
17.127
4. 131
7.537
19.176
24.997
$-5,821$
50.187
93.3
93.3
75.2
75.27
18.1

13, 433
49.852
56.112
-6.250
90.93
$99382 \quad 388.643$
$99.382 \quad 412.503$

| 9.382 | -23.860 |
| :--- | :--- |
| $-8.45 i$ |  |

1986

Number of observations in sample
Average sales \$
Average expense $\$$
Average net profit (loss) \$

Businesses reporting a profit (No.)
Average sales $\$$
Average expense $\$$
Average net profit $\$$

Businesses reporting loss (No.)
Average sales \$
Average expense $\$$
Average net loss $\$$

8,595
133.902
133.902
120.471
13.43
7.578
133,774
115.069

18,705
$\begin{array}{rr}1.017 & \\ 134.378 & 21.841 \\ 144.777 & 27.124 \\ -10.399 & -5.283\end{array}$

| 1.017 |  |
| ---: | ---: |
| 134.378 | 21.841 |
| 144.777 | 27.124 |
| -10.399 | -5.283 |

51.99
40.78
11.204
52.135
37.742
+4.393
51.15

58,617
$-7,466$

| 98,914 | 362,481 |
| ---: | ---: |
| 84,705 | 340.081 |
| 14.209 | 22,400 |
|  |  |
|  |  |
| 98.753 | 361,902 |
| 81.089 | 327.547 |
| 17.654 | 34,355 |
|  |  |
|  |  |
| 99.994 | 364,527 |
| 109.057 | 384,309 |
| -9.063 | $-19,782$ |

111 These estimates are based on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$
See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Dry Bulk Materials Trucking Industry (SIf 4554)

|  | Total(1) |  | Bottom 25\% |  | Lower middle $25 \%$ |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $286$ <br> (1) |  | $\begin{array}{r} \{1) \\ 35 \end{array}$ |  |  | $\begin{aligned} & 35 \\ & 71 \end{aligned}$ | $\begin{array}{r} 71 \\ 141 \end{array}$ |  |  | $\begin{aligned} & 141 \\ & \text { (1) } \end{aligned}$ |  |
| Selacted expense item | Industry average (2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only(3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd le } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Upper } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd le } \\ 25 \% \end{array}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  |  |  | reent of | sales |  |
| Vohicle expenses <br> Depreciation <br> Ropairs \& maintenance <br> Fuel expense | $\begin{aligned} & 48.9 \\ & 10.0 \\ & 19.7 \\ & 19.3 \end{aligned}$ | $\begin{array}{r} 53.2 \\ 7.0 \\ 26.0 \\ 20.2 \end{array}$ | $\begin{aligned} & 50.5 \\ & 10.1 \\ & 19.3 \\ & 21.1 \end{aligned}$ | $\begin{aligned} & 48.7 \\ & 19.7 \\ & 19.0 \\ & 18.0 \end{aligned}$ | $\begin{aligned} & 43.5 \\ & 10.9 \\ & 14.6 \\ & 18.0 \end{aligned}$ | $\begin{array}{r} 100.0 \\ 85.6 \\ 98.8 \\ 95.6 \end{array}$ |  | $\begin{aligned} & 53.3 \\ & 10.8 \\ & 26.2 \\ & 21.8 \end{aligned}$ | 50.5 <br> 11.7 <br> 19.6 <br> 21.7 | $\begin{aligned} & 48.7 \\ & 12.4 \\ & 19.3 \\ & 18.0 \end{aligned}$ | $\begin{aligned} & 43.5 \\ & 11.4 \\ & 14.7 \\ & 18.7 \end{aligned}$ |
| Personnel expenses | 12.B | 11.2 | 6.2 | 12.0 | 21.5 | 67.6 | 18.9 | 21.0 | 13.7 | 16.8 | 21.7 |
| Financial expenses Interest \& bank charges Professional fees | $\begin{aligned} & 6.3 \\ & 3.7 \\ & 2.6 \end{aligned}$ | $\begin{aligned} & 8.4 \\ & 4.6 \\ & 3.8 \end{aligned}$ | $\begin{aligned} & 6.1 \\ & 3.3 \\ & 2.8 \end{aligned}$ | $\begin{aligned} & 4.8 \\ & 3.1 \\ & 1.6 \end{aligned}$ | $\begin{aligned} & 5.9 \\ & 3.8 \\ & 2.1 \end{aligned}$ | $\begin{aligned} & 93.3 \\ & 79.7 \\ & 83.4 \end{aligned}$ | 6.7 4.7 3.1 | $\begin{array}{r} 10.1 \\ 6.8 \\ 5.2 \end{array}$ | $\begin{aligned} & 6.7 \\ & 4.4 \\ & 3.5 \end{aligned}$ | $\begin{aligned} & 4.8 \\ & 4.0 \\ & 2.0 \end{aligned}$ | 6.0 4.0 2.2 |
| Dther expenses | 18.9 | 16.2 | 14.9 | 21.6 | 22.5 | 99.0 | 19.1 | 16.2 | 15.5 | 21.6 | 22.5 |
| Profit (loss) | 13.1 | 11.0 | 22.3 | 12.8 | 6.7 | 97.4 | 13.5 | 11.0 | 22.5 | 12.8 | 7.3 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . | $\cdots$ | $\cdots$ | $\cdots$ | - ${ }^{\text {a }}$ |

Symbol:
zero or no observations
.. too small too be expresseo
not epplicable
$\times$ confidential

## Foot notes

111 These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000.000$. Toral weighted expenditure on a given item
(2) Value in mach cell=, $\quad$ rotal weighted sales of all businesses in the sample for quartile.
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times 100$

This portion of the table pertains only to the businesses reporting the specific oxpense item, Therefore these retios ere calculated individually and the total will not necessarily equal 100\%.

## Motes

Data ere shown by quartites when at least 13 of the sempled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quertile fi, e, bottom 25\%, lower midde $25 \%$, etc.l represents one quarter of the total number of businesses. Within each quertile, the average ratio is presented. For comperison purposes, the high and low values of sales are shown.

## How to use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entitlad wow sales value" and migh sales value
(2) The selected range will indicate the proper quartile, i.e. the bot tom $25 \%$, the lower middla $25 \%$, the upper midde $25 \%$ or the top $25 \%$
(3) Data pertaining to the selected sales size range will be in that quartile

Standmrd Induserial CInséficetion Definition (SIC 1980):
SlC 4564 = Dry Bulk Maserials Trucking Industry
Businesses primarily angaged in transporting, usually by dump-trueks, such dry bulk materials as cement, fill. sand and debris including snow es for example: dry materials bulk hopper truck service, dry bulk truck trensporting service, bulk tank truck service of dry chemicals, dump truck transporting service (fili. sand debris). snow hauling truck service, and dry bulk tank truck transporting service

(11) These estimates are based on a sample of businesses reporiing sales between $\$ 10.000$ and $\$ 2.000 .000$

See Table 1 for $s$ ymbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Dry Bulk Materials Trucking Industry (SIC 4564)

|  | Total 12 ) | Bottom 25\% | Lowe r midde 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 158 \\ & (1) \end{aligned}$ (1) | $\begin{gathered} \{1 \\ 87 \end{gathered}$ | $\begin{array}{r} 87 \\ 159 \end{array}$ | $\begin{array}{r} 159 \\ 255 \end{array}$ | $\begin{aligned} & 255 \\ & \{1\} \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 2.7 | 3.9 | 1.4 | 1.1 | 4.1 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | 40.7 30.4 0.9 | 3.5 7.2 8.3 | 6.5 21.9 1.0 | $\begin{array}{r} 39.6 \\ -20.8 \\ 0.8 \end{array}$ | 101.6 96.6 0.6 |

(1) The ratios represent the everage of ratios for each business in the group and cannot be calculated from the figures shown in fable 2
(2) These estimates are besed on a sample of businesses reporing sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

## Definitions:

1. Liquidity retio:

Current $=$ current assets / current liabilitias
2. Leverage ratios:
8) Debt/equity $=$ total |iabilities / equity.
b) Debt ratio = total liabilities / total assets
cl Interest coverage $=$ net profit + interest expense $/$ io:epes: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Dry Bulk Materials Trucking Industry (SIC 4554)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle $25 \%$ | Upper $\text { middle } 25 \%$ | TOD 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 152 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 97 \end{array}$ | $\begin{array}{r} 97 \\ 165 \end{array}$ | $\begin{array}{r} 165 \\ 306 \end{array}$ | $\begin{aligned} & 306 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Depreciation 0 ther | $\begin{array}{r} 16 \\ 27 \\ 2 \end{array}$ | 9 2 | 4 15 2 | $\begin{array}{r} 24 \\ 22 \\ 1 \end{array}$ | $\begin{array}{r} 35 \\ 61 \\ 1 \end{array}$ |
| Dividends | -1 | - | -3 | -1 | -1 |
| Investment ectivities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 19 -55 -4 1 | 11 -15 - - | $\begin{array}{r}18 \\ -30 \\ \hline 9\end{array}$ | $\begin{array}{r}25 \\ -72 \\ - \\ \hline\end{array}$ | $\begin{array}{r} 22 \\ -100 \\ -14 \\ 1 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from sharehalders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 19 -20 4 -4 - - -3 - | $\begin{array}{r} 6 \\ -7 \\ 6 \\ -4 \\ - \\ - \\ -2 \\ \hline \end{array}$ | $\begin{array}{r}19 \\ -25 \\ 5 \\ -1 \\ - \\ \hline\end{array}$ | $\begin{array}{r} 28 \\ -23 \\ 1 \\ -5 \\ - \\ - \\ \hline \end{array}$ | $\begin{array}{r} 20 \\ -23 \\ 6 \\ -7 \\ - \\ - \\ -9 \\ \hline \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the vear | $\begin{array}{r} 9 \\ 17 \\ 18 \end{array}$ | $\begin{aligned} & 6 \\ & 2 \\ & 8 \end{aligned}$ | 4 14 18 | 25 26 | -6 25 19 |

111 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2,000.000$. Sample count includes only those businesses reporting a statement of changes.
see Table 1 for symbols and notes.
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 Canada, Truck Trensport Industry (SIC 456)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\prime} \mathrm{s}\right) \end{array}$ | $\begin{aligned} & \text { Average Iabour } \\ & \text { units(1) } \end{aligned}$ | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }\langle 2\rangle \end{array}$ | No Ionger reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 13.368 | 2.291 .604 | 105.624 | 2,080 | 2.790 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 12.445 \\ 633 \\ 215 \\ 95 \end{array}$ | $\begin{aligned} & 671,876 \\ & 490,673 \\ & 501,310 \\ & 627,745 \end{aligned}$ | $\begin{aligned} & 30.585 \\ & 22.667 \\ & 22.783 \\ & 29.589 \end{aligned}$ | $\begin{array}{r} 2.025 \\ 36 \\ 11 \\ 8 \end{array}$ | $\begin{array}{r} 2.719 \\ 54 \\ 14 \\ 3 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 20.645 | 3.045 .256 | 129.758 | 4,320 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 19.351 \\ 877 \\ 309 \\ 108 \end{array}$ | $\begin{aligned} & 972.014 \\ & 684.508 \\ & 714,341 \\ & 674.393 \end{aligned}$ | $\begin{aligned} & 40.826 \\ & 29.182 \\ & 29.834 \\ & 29.916 \end{aligned}$ | $\begin{array}{r} 4.209 \\ 68 \\ 32 \\ 11 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours. Statistics Canada, Calalogue 72-002. An average labour unit could be interpreted as a full-time employee. Hote that the business size groups used ere determined ot the Canade level. Thus if a business has al ieast 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjustad accordingly.

See itable for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
Canada, Ory Bulk Materlals Trucklng Industry (SIC 4554)
Total(1) Bottom Lower Upper Top

1984

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 498 103.062 92.228 10.834 | $\begin{array}{r} 18.264 \\ 16.684 \\ 1.580 \end{array}$ | 35.582 26.896 8.686 | $\begin{aligned} & 65.190 \\ & 51.104 \\ & 14.086 \end{aligned}$ | $\begin{array}{r} 293.212 \\ 274.226 \\ 18.986 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 443 |  |  |  |  |
| Average sales \$ | 102.004 | 18.190 | 35.880 | 65.328 | 288.619 |
| Average expense \$ | 87.864 | 13,614 | 26,067 | 49,968 | 261.808 |
| Average net profit \$ | 14,140 | 4.576 | 9.813 | 15.360 | 26,811 |
| Businesses reporting a loss (No.) | 55 |  |  |  |  |
| Average sales \$ | 107.197 | 18.591 | 31.614 | 62.444 | 316.137 |
| Average expense \$ | 119.539 | 30,361 | 37.938 | 73.640 | 336,215 |
| Average net loss \$ | -12.342 | -11,770 | -6,324 | -11.196 | -20.078 |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net piofit (loss) \$ | 607 127,925 113,745 14.180 | $\begin{array}{r} 21.004 \\ 19.097 \\ 1.907 \end{array}$ | $\begin{array}{r} 41.978 \\ 32.513 \\ 9.465 \end{array}$ | $\begin{aligned} & 72,074 \\ & 57,868 \\ & 14,206 \end{aligned}$ | $\begin{array}{r} 376,643 \\ 345,500 \\ 31.143 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 540 |  |  |  |  |
| Average sales $\$$ | 126.724 | 21,684 | 42,082 | 72,442 | 370.686 |
| Average expense \$ | 109.288 | 15.793 | 31.162 | 55.767 | 334.429 |
| Average net profit \$ | 17.436 | 5.891 | 10.920 | 16.675 | 36.257 |
| Businesses reporting a loss (No.) | 67 |  |  |  |  |
| Average sales \$ | 142.366 | 19,606 | 40.809 | 69.092 | 439.958 |
| Average expense \$ | 152.885 | 25,886 | 47.621 | 74,854 | 463.177 |
| Average net loss \$ | -10.519 | -6,280 | $-6.812$ | -5.762 | -23.219 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | 835 136.908 123.181 13.727 | $\begin{array}{r} 21.246 \\ 17.856 \\ 3.390 \end{array}$ | $\begin{aligned} & 48.703 \\ & 37.735 \\ & 10.968 \end{aligned}$ | $\begin{aligned} & 96.303 \\ & 83.847 \\ & 12,456 \end{aligned}$ | $\begin{array}{r} 381,380 \\ 353,286 \\ 28,094 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 667 \\ 134.386 \\ 115.924 \\ 18.462 \end{array}$ | $\begin{array}{r} 21.667 \\ 15.802 \\ 5.865 \end{array}$ | $\begin{aligned} & 49.037 \\ & 35.645 \\ & 13.392 \end{aligned}$ | $\begin{aligned} & 95.894 \\ & 80.381 \\ & 15.513 \end{aligned}$ | $\begin{array}{r} 370.946 \\ 331,868 \\ 39,078 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 168 \\ 148.017 \\ 158,345 \\ -10,328 \end{array}$ | $\begin{array}{r} 19.595 \\ 25.900 \\ -6.305 \end{array}$ | $\begin{aligned} & 46.254 \\ & 53.068 \\ & -6.814 \end{aligned}$ | $\begin{array}{r} 99.046 \\ 107.123 \\ -8.077 \end{array}$ | $\begin{aligned} & 427.173 \\ & 447.288 \\ & -20.115 \end{aligned}$ |

(1) These estimetes are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Taxicab Industry (5IC 4581)

|  | Total(1) |  | Bottom 25\% |  | Lowe?middle 25\% |  | Uppe: middle 25\% |  |  | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low soles value ( $\$ 000$ 's) High sales value (\$000's) | $\begin{aligned} & 371 \\ & (1) \end{aligned}$(11) |  | $\begin{array}{r} \text { (1) } \\ 16 \end{array}$ |  |  | $\begin{aligned} & 16 \\ & 20 \end{aligned}$ |  | $\begin{aligned} & 20 \\ & 27 \end{aligned}$ |  | $\begin{gathered} 27 \\ (1) \end{gathered}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\left\|\begin{array}{c} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Uoper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of soles |  |  |  |  |
| Vehicle expenses <br> Depreciation <br> Repaits $\&$ maintenance <br> Fuel expense | $\begin{array}{r} 36.3 \\ 6.5 \\ 11.4 \\ 18.4 \end{array}$ | $\begin{array}{r} 40.7 \\ 6.0 \\ 14.1 \\ 20.7 \end{array}$ | $\begin{array}{r} 37.8 \\ 7.4 \\ 9.0 \\ 21.5 \end{array}$ | $\begin{array}{r} 39.9 \\ 8.0 \\ 12.3 \\ 19.6 \end{array}$ | $\begin{array}{r} 25.9 \\ 4.6 \\ 10.3 \\ 11.9 \end{array}$ | $\begin{aligned} & 97.5 \\ & 65.0 \\ & 90.2 \\ & 91.3 \end{aligned}$ | 37.2 <br> 10.0 <br> 12.7 <br> 20.2 | $\begin{aligned} & 12.0 \\ & 11.6 \\ & 15.5 \\ & 22.6 \end{aligned}$ | $\begin{aligned} & 38.8 \\ & 12.1 \\ & 10.8 \\ & 22.9 \end{aligned}$ | $\begin{aligned} & 39.9 \\ & 10.8 \\ & 12.7 \\ & 20.2 \end{aligned}$ | $\begin{array}{r} 28.2 \\ 6.3 \\ 11.4 \\ 14.5 \end{array}$ |
| Personnel expenses | 6.3 | 0.6 | 3.7 | 1.8 | 18.7 | 23.8 | 26.3 | 6.0 | 26.9 | 15.1 | 31.7 |
| Financial expenses <br> Interest \& bank charges <br> Professional fees | $\begin{aligned} & 6.8 \\ & 1.9 \\ & 4.9 \end{aligned}$ | $\begin{aligned} & 7.5 \\ & 2.3 \\ & 5.2 \end{aligned}$ | $\begin{aligned} & 4.2 \\ & 1.7 \\ & 2.5 \end{aligned}$ | $\begin{aligned} & 7.1 \\ & 1.8 \\ & 5.3 \end{aligned}$ | $\begin{aligned} & 8.4 \\ & 1.7 \\ & 6.6 \end{aligned}$ | 83.6 39.1 77.0 | 8.1 4.8 6.4 | 8.9 7.2 6.5 | 5.6 4.8 4.0 | $\begin{aligned} & 8.5 \\ & 4.7 \\ & 7.0 \end{aligned}$ | 9.1 3.4 7.4 |
| Other expenses | 24.6 | 22.8 | 24.9 | 23.7 | 27.0 | 98.4 | 25.0 | 23.7 | 24.9 | 23.7 | 27.6 |
| Profit (loss) | 26.0 | 28.4 | 29.3 | 27.5 | 19.0 | 98.9 | 26.3 | 28.4 | 29.7 | 27.5 | 19.6 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | -•• | -•• | - $\cdot$ | $\cdots$ | - . |

## Symbols

zero or no observations
too small too be expressed
not applicable

* confidentia


## Footnoter

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$ Total weighted expenditure on given item
2) Value in each $c e l l=$ fotel weighter soles of all businesses in the sample $x$ for guartile
3) Value in each cell $=\frac{\text { Total weighted expenditure on given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ loo for quartile

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these retios are calculated individually and the tatal will not necessarily equal $100 \%$.

## Notes

Data are shown by quartites when at laest 13 of the sompled businesses peport the specific itbm.
Recoros were ranked in ascanding order according to sales size. Each quartile (i.e. bottom $25 \%$, lower middle $25 \%$, etc.) represents ane quarter of the total number of businesses. Within each quaptile, the average ratio is presented. For comparison purposes, the high and low velues of sales are shown

How to ute the tables
(1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales valuew and migh sales value"
2) The selected range will indicate the proper quartile, i, e. the bot tom $25 \%$. the lower midde $25 \%$. the upper midde $25 \%$ or the top 25\%.
(3) Data pertaining 20 the selected sales size range will be in that quartile.

Standard Industrial Clessificmtion Definition (SIC 1980):
SIC 4581 - Taxiceb Industry
Businesses primerily engaged in providing passenger zransportation by automobiles not operated on regutar schedules or between fixed erminals. laxicab fleet owners and organizations are included regardess of whether drivers ere hired. rent their cobs or are otherwise compensated. Also included are those who own and operate their own taxicebs, taxi dispatching, raad motor vehicle taxi service, and iaxicat service

TABLE 2. Balance sheet profile for 1986
Canada, Taxicab Industry (SIC 4581)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper <br> midde 25\% | $\begin{aligned} & \text { TOP } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | 371 <br> (1) <br> (1) | $\begin{aligned} & 11 \\ & 16 \end{aligned}$ | $\begin{aligned} & 16 \\ & 20 \end{aligned}$ | $\begin{aligned} & 20 \\ & 27 \end{aligned}$ | 27 11 |
|  | Average (\$000's) |  |  |  |  |
|  |  |  |  |  |  |
| Cash | - | - | - | - | 1 |
| Accounts and notes receivable | 1 | - | - | - | 4 |
| Inventory | - | - | - | - | - |
| Other current assets | 1 | - | - | - | 4 |
| Total current assets | 2 | - | - | - | 9 |
| Fixed assets | 6 | - | 1 | 3 | 19 |
| Less: Accum. dep. on fixed assets | 2 | - | - | 1 | 7 |
| Other assets | 4 | - | - | - | 16 |
| Total assets | 10 | = | 1 | 3 | 37 |
| Liabilities and equity |  |  |  |  |  |
| Current loans | 3 | - | - | - | 11 |
| Other current liabilities | 2 | - | - | 1 | 7 |
| Total current lisbilities | 5 | - | 1 | 1 | 18 |
| Mortgages payable | - | - | - | - | - |
| Long term debt | 3 | - | - | - | 11 |
| Other liabilities | - | - | - | - | 1 |
|  | 8 | - | 1 | 1 | 31 |
| Total equity | 2 | - | - | I | 7 |

(1) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Tabie 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada. Taxicab Industry (SIC 4581)

|  | Total (2) | Bot tom 25\% | Lower <br> middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value (\$000's) High sales value (\$000's) | $\begin{aligned} & 24 \\ & (1) \\ & (1) \end{aligned}$ | -- | -- | -- | -- |
|  |  |  | Average |  |  |
| Liquidity ratio Current ratio (times) | 0.7 | -- | -- | -- | -- |
| Leverage ratios Debtlequity ratio (times) Interest coverage ratio (times) Debt ratio (times) | $\begin{array}{r} 2.5 \\ 91.3 \\ 1.2 \end{array}$ | -- | -- | -- | -- |

111 The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2
121 These estimates are based an sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
See lable f for symbols and notes.

Definitions

1. Liquidity ratio:

Current = current assets / current liabilities.
2. Leverage ratios:
a) Debt/equity = total |iabilities / equity.
b) Debt ratio = total lisbilities/total assets.
c) Interest coverage $=$ net profit - interest expense $/$ interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada. Taxicab Industry (SIC 4581)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> midde 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left(\begin{array}{l} 16 \\ (1) \\ (1) \end{array}\right.$ |  |  |  |  |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Dther | -2 11 -8 | =- | -- | -- | -- |
| Dividands | -1 | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Incresse in investment <br> Decrease in investment | 5 -11 -7 | -- -- -- | -- | -- -- -- | - |
| Financing ectivities <br> Increase in long term debt <br> Repsyment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r}8 \\ -2 \\ 2 \\ -4 \\ - \\ - \\ \hline 11\end{array}$ | - - - - - - - | - - - - - - - | - <br> - <br> - <br> - <br> - <br> - <br> - | - |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents = End of the year | 1 | -- | -- | -- | -- |

(1) These estimates are based on sample of incarporated businesses reporting sales beiween $\$ 10.000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes. see Table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada. Taxicab Industry (SIC 4581)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\prime}\right. \text { s) } \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reporting(2) | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 1.432 | 80.457 | 7.131 | 240 | 362 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1,349 \\ 78 \\ 5 \end{array}$ | $\begin{array}{r} 43.343 \\ 29.824 \\ 7.290 \end{array}$ | $\begin{array}{r} 3.853 \\ 2.64 ? \\ 63! \\ \hline \end{array}$ | $\begin{array}{r} 237 \\ 3 \\ - \\ - \end{array}$ | $\begin{array}{r} 36! \\ 1 \\ - \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 2.249 | 121.290 | 10.150 | 537 | . . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.147 \\ 92 \\ 10 \\ \hline \end{array}$ | 62.928 42.459 15.903 | $\begin{aligned} & 5.163 \\ & 3.677 \\ & 1.350 \end{aligned}$ | $\begin{array}{r} 530 \\ 5 \\ 2 \\ \hline \end{array}$ | $\cdots$ |

(11) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employmant. Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canade as a whole but less than that number in any given province it is shown in the 500 and over group.
21 Refers to businesses reporting no payrall deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjustad accordingly.

See iable 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Taxicab Industry (SIC 4581)

|  | Total(1) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper middie 25\% | Top $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average sales \$ <br> Average expense \$ | 35,880 | 13.205 | 17.739 | 22,729 | 89.848 |
|  | 29.687 6.193 | 9,496 3,709 | 11.954 5.785 | 16.053 6.676 | 81.243 8.605 |
|  |  |  |  |  |  |
| Average sales \$ | 33,985 |  |  |  |  |
| Average expense \$ | 26,605 | 9.043 | 11.419 | $15.501$ | $70,455$ |
| Average net Drofit \$ | 7.380 | 4,278 | 6.304 | 7.260 | $11.680$ |
| Businesses reporting loss (No.) | 83 |  |  |  |  |
| Average sales $\$$ <br> Average expense $\$$ | 50.747 57.499 | 11.874 14.671 | 18,045 22,000 | 22.123 26.633 | 150.947 166.693 |
| Average expense \$ | -6.7.752 |  | -3.955 | -4.590 | -15,746 |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1,130 \\ 35.458 \\ 29.282 \\ 6.176 \end{array}$ | $\begin{array}{r} 13.159 \\ 9.465 \\ 3.694 \end{array}$ | $\begin{array}{r} 17.894 \\ 12.695 \\ 5.199 \end{array}$ | $\begin{array}{r} 23.263 \\ 15,254 \\ 7.009 \end{array}$ | $\begin{array}{r} 87.516 \\ 78.715 \\ 8.801 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (Mo.) Average sales \$ Average expense $\$$ Average net profit \$ |  | $\begin{array}{r} 13.229 \\ 8.984 \\ 4.245 \end{array}$ | $\begin{array}{r} 17.918 \\ 12.360 \\ 5.558 \end{array}$ | $\begin{array}{r} 23.283 \\ 16,096 \\ 7,187 \end{array}$ | $\begin{aligned} & 82.236 \\ & 70.713 \\ & 11.523 \end{aligned}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | 81 42.515 46.875 46.876 | $\begin{aligned} & 12,402 \\ & 14,683 \\ & -2,281 \end{aligned}$ | $\begin{aligned} & 17.379 \\ & 19.809 \\ & -2.430 \end{aligned}$ | $\begin{aligned} & 21.897 \\ & 27.512 \\ & -5.615 \end{aligned}$ | $\begin{array}{r} 118.384 \\ 125.501 \\ -7.117 \end{array}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | 718 38.737 32.712 6.025 | 12.996 9.723 3.273 | $\begin{array}{r} 18.294 \\ 12.558 \\ 5,736 \end{array}$ | $\begin{array}{r} 23,793 \\ 17,586 \\ 6.227 \end{array}$ | $\begin{array}{r} 99.864 \\ 91.002 \\ 8.862 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) | 640 |  |  |  |  |
| Average sales \$ | 34,944 | 13,067 | 18.460 | 23.711 | 84.539 |
| Average expense \$ | 27.592 | 9.098 | 11.613 | 16,605 | 73.050 |
| Average net profit \$ | 7.352 | 3.969 | 6.847 | 7,105 | 11.489 |
| Businesses reporting a loss (Na.) | 78 |  |  |  |  |
| Average sales \$ | 67.576 | 12.378 | 16.740 | 24.680 | 216.504 |
| Average expense \$ | 73.048 | 15.167 | 21.395 | 27.997 | 227.631 |
| Average net loss \$ | $-5.472$ | -2.789 | -4.655 | -3.317 | -11.127 |

111 These estimates are based on a sample of businesses reporting $\$ 8 / e s$ between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Pharmacies (SIC 6031)

|  | Total(1) |  | Bottom 25\% |  | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ |  | $\begin{aligned} & \text { Upper } \\ & \text { middie 25\% } \end{aligned}$ |  |  | $\begin{aligned} & \text { Top } \\ & \text { 25\% } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( 8000 's) High sales value ( 8000 s) | $\begin{aligned} & 733 \\ & \{19 \\ & 19 \end{aligned}$ |  | $\begin{aligned} & 11 \\ & 319 \end{aligned}$ |  | $\begin{array}{r} 319 \\ 602 \end{array}$ |  | $\begin{aligned} & 602 \\ & 954 \end{aligned}$ |  |  | $\begin{aligned} & 954 \\ & \text { (1) } \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\left\|\begin{array}{c} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middie } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & \text { 25\% } \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Tap } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 65.3 | 60.1 | 65.5 | 67.1 | 68.4 | 98.8 | 66.1 | 63.1 | 65.5 | 67.1 | 68.4 |
| Occupancy expenses | 6.0 | 10.1 | 5.3 | 4.7 | 4.2 | 95.2 | 6.1 | 10.4 | 5.3 |  |  |
| Depreciation | 1.1 | 1.9 | 0.9 | 0.9 | 0.9 | 91.5 | 1.3 | 2.2 | 1.0 | 1.0 | 1.0 |
| Repairs \& maintenance | 0.6 | 0. 8 | 0.7 | 0.6 | 0.5 | 91.1 | 0.7 | 0.9 | 0.8 | 0.6 | 0.5 |
| Heat. light \& telephone | 0.9 | 1.2 | 1.0 | 0.8 | 0.6 | 95.4 | 0.9 | 1.4 | 1.0 | 0.8 | 0.6 |
| Rent | 3.4 | 6.3 | 2.7 | 2.4 | 2.2 | 85.6 | 3.9 | 7.4 | 3.0 | 2.7 | 2.7 |
| Personnel expenses | 16.8 | 19.9 | 16.0 | 16.5 | 14.8 | 97.8 | 17.2 | 21.7 | 16.1 | 16.5 | 14.8 |
| Financial expenses | 2.7 | 3.6 | 2.8 | 2.0 | 2.5 | 99.8 | 2.7 | 3.6 | 2.8 | 2.0 | 2.5 |
| Interest \& bank charges | 1.0 | 1.4 2.3 | 0.8 2.0 | 0.9 | 0.8 | 99.7 98.1 | 1.0 | 1.4 | 2.8 2.0 | 1.0 1.2 | 2.8 1.7 |
| Protessional fees | 1.7 | 2.3 |  |  | 1.0 |  | 1.8 | 2.3 | 2.0 |  | 1.7 |
| Other expenses | 4.4 | 5.4 | 3.7 | 3.8 | 4.6 | 99.2 | 4.4 | 5.5 | 3.7 | 3.8 | 4.6 |
| Profit (loss) | 4.8 | 0.8 | 6.8 | 6.0 | 5.4 | 98.7 | 4.8 | 0.9 | 6.8 | 6.2 | 5.4 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | * | -•* | $\cdots$ | - |

Symbol:
zero or no observations

- too small too be expressed
not applicable
$\times \quad$ confidential


## Footnotes

(1) These estimates are besed on B sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
2) Value Total weighted expenditure on a given ivem
(3) Value in each cell $=\frac{\text { Total weighted salas of all businesses in the sample }}{\text { Total waighted sales of businesses reporting this item of expenditure }} \times 100$ for each quartile.

This portion of the table pertains only to the businesses reporting the spacific expense tem. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$.

## Notes

Dote are shown by quartiles when at least 13 of the sampled businesses paport the specitic item
Recoros were panked in ascending order according to ssies size. Each quartile li.e. bottom 25\%. lower middle 25z, etc. fepresents one quarter of the lotal number of businesses. Within each quartile, the average ratio is presented. for comparison purposes. the high and low values of sales are shown.

How to ust the tables
(1) Locate the appropriate sales range that is displayed on the two lines entitled whom sales value" and "high sales value"
(2) The selected range will indicate the proper quartile, i.e. the botton 25\%. the lower middle 25\%. the upper midde $25 \%$ or the top 25\%
(3) Data pertaining to the selected sales size range will be in that quartile

Stenderd Industrial Classificetion Definition (SIC 1980):
SIC 6031 - Pharmacies
Businesses primarily engaged in retail dealing in drugs. pharmaceuqicals and patent medicines and drug sundries. prescribed medicines must be sold but are not necessarily the source of greatesi revenue. They may be secondarily engaged in selling other lines such as cosmetics.

TABLE 2. Balance sheet profile for 1986
Canada. Pharmacies (5IC 6031)

|  | Total(1) | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midde } 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { To2 } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 733 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 19 \\ & 319 \end{aligned}$ | $\begin{array}{r} 319 \\ 602 \end{array}$ | 602 954 | $\begin{aligned} & 954 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets ${ }^{\text {a }}$ |  |  |  |  |  |
| Cash Accounts and notes receivable |  |  |  |  |  |
| Accounts and notes receivable Inventory | 33 123 | 118 | 28 85 | $\begin{array}{r}39 \\ \hline 157\end{array}$ | 53 205 |
| Other current assets | 10 | 7 | 6 | 8 | 20 |
| Total current assets | 194 | 75 | 146 | 229 | 325 |
| Fixed assets | 70 | 38 | 40 | 66 | 137 |
| less: Accum. dep. on fixed assets | 33 | 17 | 19 | 37 | 59 |
| Other assets | 32 | 13 | 13 | 34 | 68 |
| Total assets | 263 | 109 | 180 | 291 | 470 |
| Liabilities and equity 420 |  |  |  |  |  |
| Current Ioans <br> Other current liabilities | 32 75 | 12 25 | 22 43 | 50 96 | 46 135 |
| Total current liabilities | 107 | 37 | 65 | 145 | 181 |
| Mortgages payable | 3 | 2 | 2 | 3 | 6 |
| Long term debt | 32 | 35 | 29 | 29 | 35 |
| Other liabilities | 3 |  | , | 2 | 6 |
| Total liabilities | 145 | 74 | 99 | 178 | 228 |
| Total equity | 118 | 35 | 80 | 113 | 243 |

(1) These estimates are based on a sample of businesses reporling sales beiween $\$ 10.000$ and $\$ 2.000 .000$.

See table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Pharmacies (SIC 6031)

(1) The retios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in lable 2 .
(2) These estimates are besed on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2.000,000$.

See table 1 for symbols and notes

Definitions:

1. Liquidity ratio:

Current $=$ current assets $/$ current liabilities.

## 2. Leverage ratios:

8) Debt/equity $=$ totel $\mid$ iabilities $/$ equity.
b Debt ratio $=$ total $\mid$ iabilities $/$ total esse:s.
cl Interest coverage $=$ net profit . interest experse / irmerest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Pharmacles (SIC 6031)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value (\$000's) High sales value ( 9000 's) | $\begin{aligned} & 580 \\ & (1) \\ & 11) \end{aligned}$ | $\begin{aligned} & 19) \\ & 382 \end{aligned}$ | $\begin{array}{r} 382 \\ 624 \end{array}$ | $\begin{array}{r} 624 \\ 1.039 \end{array}$ | $\begin{array}{r} 1.039 \\ (1) \end{array}$ |
|  |  |  | verage $1 \$ 000$ |  |  |
| Operating activities <br> Cash from oderations Deprecietion Other | $\begin{array}{r} 4! \\ 9 \\ -9 \end{array}$ | 15 5 - | $\begin{array}{r} 28 \\ 6 \\ -18 \end{array}$ | 47 9 - | $\begin{array}{r} 72 \\ 15 \\ -20 \end{array}$ |
| Dividends | -6 | - | -4 | $-10$ | $-10$ |
| Investment ectivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Incrase in investment <br> Decrease in investment | $\begin{array}{r} 2 \\ -25 \\ -6 \\ 2 \end{array}$ | 2 -38 -5 -1 | $\begin{array}{r} 1 \\ -5 \\ -2 \\ 1 \end{array}$ | $\begin{array}{r} 4 \\ -12 \\ -8 \\ 4 \end{array}$ | $\begin{array}{r} 2 \\ -43 \\ -10 \\ 2 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances 8 loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 11 \\ -8 \\ 7 \\ -15 \\ - \\ -2 \\ -2 \end{array}$ | 20 -7 3 -9 - - -1 - | 4 -3 2 -9 -9 | 7 -9 5 -21 - - -3 -1 | $\begin{array}{r} 12 \\ -19 \\ 16 \\ -20 \\ - \\ -4 \\ -4 \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | $\begin{aligned} & \overline{7} \\ & 25 \\ & 25 \end{aligned}$ | -13 26 13 | $\begin{array}{r} 1 \\ 21 \\ 22 \end{array}$ | 11 22 32 | 1 32 33 |

(11) These estimates are based on e sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$. Sample count includes only those businesses reporting a statement of changes.
See table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, Pharmacies (SIC 6031)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ (\$ 000 \text { 's) } \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }(2) \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 3,808 | 584,836 | 45,489 | 261 | 320 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3.282 \\ 486 \\ 30 \\ 10 \end{array}$ | $\begin{array}{r} 281,966 \\ 187,866 \\ 45,625 \\ 69,379 \end{array}$ | $\begin{array}{r} 22.038 \\ 14.740 \\ 3.672 \\ 5.039 \end{array}$ | $\begin{array}{r} 233 \\ 27 \\ 1 \\ - \end{array}$ | $\begin{array}{r} 275 \\ 42 \\ 3 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Totel | 4,578 | 889.874 | 65,947 | 412 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3,715 \\ 802 \\ 45 \\ 16 \end{array}$ | $\begin{array}{r} 342.180 \\ 328.366 \\ 79.806 \\ 139.522 \end{array}$ | $\begin{array}{r} 25.296 \\ 24.304 \\ 5.974 \\ 10.373 \end{array}$ | 319 87 4 2 | $\cdots$ |

(11) Average labour units are calculated by dividing tatal payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the canada level. Thus if a business has at least 500 employees in Cenade as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See table 1 for symbols and nozes.

TABLE 6. Selected operating characteristies of small businesses by sales quartile, 1984-1986
Canada. Pharmacles (SIC 6031)

|  |
| :--- | :--- | :--- | :--- |

1985

| Number of observations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net Drofit (loss) \$ | $\begin{array}{r} 982 \\ 725,129 \\ 680,329 \\ 44.800 \end{array}$ | $\begin{array}{r} 161.063 \\ 145,967 \\ 15.096 \end{array}$ | $\begin{array}{r} 500.778 \\ 464.579 \\ 36.199 \end{array}$ | $\begin{array}{r} 827.007 \\ 771,114 \\ 55.893 \end{array}$ | $\begin{array}{r} 1.411 .669 \\ 1.339 .654 \\ 72.015 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 902 |  |  |  |  |
| Average sales \$ | 730.899 | 177.830 | 501.415 | 819,867 | 1.424.485 |
| Average expense \$ | 677.564 | 150.960 | 462.108 | 758,580 | 1.338.60 7 |
| Average net profit \$ | 53,335 | 26,870 | 39.307 | 61.287 | 85.678 |
| Susinesses reporting a loss (Mo.) | 711.562 |  |  |  |  |
| Average sales \$ | 711.562 | 114.605 | 486.182 | 929.583 | 1,315,877 |
| Average expense \$ | 737.990 | 132.131 | 521.178 | 959.173 | 1.347,478 |
| Average net loss \$ | -26.428 | -17.526 | -34,996 | -21,590 | -31.601 |


| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.192 \\ 684.145 \\ 650,291 \\ 33.854 \end{array}$ | $\begin{array}{r} 196.708 \\ 190.634 \\ 6.074 \end{array}$ | $\begin{array}{r} 449,770 \\ 423.527 \\ 26.243 \end{array}$ | $\begin{array}{r} 731,699 \\ 695,515 \\ 36,184 \end{array}$ | $\begin{array}{r} 1.358,402 \\ 1.291,489 \\ 66,993 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (Mo.) | 1.005 |  |  |  |  |
| Average sales \$ | 685.270 | 199.875 | 450,400 | 728.861 | 1.361.945 |
| Average expense 5 | 637.974 | 177,415 | 416.342 | 682,314 | 1.275,826 |
| Average net profit \$ | 47.296 | 22.460 | 34.058 | 46,547 | 86, 119 |
| Businesses reporting loss (No.) | 187 |  |  |  |  |
| Average sales \$ | 681.308 | 191.651 | 446.232 | 749.420 | 1.337 .927 |
| Average expense \$ | 708.897 | 211.746 | 463.882 | 777.944 | 1.382 .015 |
| Average net loss \$ | -27.589 | -20.095 | -17.650 | -28.524 | -44.088 |

(1) these estimates are besed on a sample of businesses reporting sales betwean $\$ 10,000$ and $\$ 2,000,000$.

See table I for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales. 1986
Caneda, Miscellaneous Clothing Stores (SIC 6141)

|  | Total (1) |  | Bottom 25\% |  | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 363 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{aligned} & (1) \\ & 35 \end{aligned}$ |  | $\begin{array}{r} 35 \\ 112 \end{array}$ |  | $\begin{aligned} & 112 \\ & 227 \end{aligned}$ |  |  | $\begin{aligned} & 227 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average 2 ) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only( 3) |  |  |  |  |
|  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { midd le } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Uoper } \\ \text { midd Ie } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 59.9 | 56.0 | 57.8 | 62.0 | 53.4 | 95.9 | 62.4 | 66.1 | 58.2 | 62.0 | 64.3 |
| Occupancy expenses | 11.7 | 11.9 | 15.2 | 10.4 | 9.2 | 93.6 | 12.5 | 16.4 | 15.2 | 10.4 | 9.2 |
| Depreciation | 1.2 | 1.3 | 1.1 | 1.1 | 1.3 | 75.7 | 1.6 | 3.0 | 1.5 | 1.3 | 1.4 |
| Repairs \& maintenance | 1.3 | 1.4 | 2.3 | 1.0 | 0.6 | 74.3 | 1.8 | 2.3 | 2.7 | 1.3 | 0.9 |
| Heat. Iight 8 telephone | 2.0 | 2.8 | 2.6 | 1.7 | 1.1 | 88.5 | 2.3 | 3.8 | 3.1 | 1.7 | 1.2 |
| Rent | 7.1 | 6.4 | 9.3 | 6.6 | 6.1 | 78.8 | 9.1 | 10.6 | 12.9 | 7.2 | 6.7 |
| Personnel expenses | 10.8 | 2.1 | 11.3 | 14.3 | 14.8 | 85.3 | 12.7 | 3.3 | 14.1 | 14.9 | 14.9 |
| Financiel expenses | 4.8 | 9.6 | 3.8 | 3.3 | 3.0 | 98.6 | 4.9 | 10.0 | 3.8 | 3.3 | 3.0 |
| Interest 8 bank charges | 2.4 | 3.5 | 1.9 | 2.4 | 1.9 | 91.4 | 2.6 | 4.1 | 2.2 | 2.5 | 2.0 1.1 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Other expenses | 15.2 | 35.5 | 11.7 | 6.7 | 8.1 | 99.1 | 15.3 | 35.9 | 11.7 | 6.9 | 8.1 |
| Profit (loss) | -2.4 | -15.1 | 0.1 | 3.3 | 1.4 | 100.0 | -2.4 | -15.1 | 0.1 | 3.3 | 1.4 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | -. | . . | . . | . | ... |

## Symbols

zero or no observations

- 100 smell too be expressed
not applicable
$\times$ confidential
Footnotes
11 These estimates are based on sample of businesses reporting sales beiween $\$ 10,000$ and $\$ 2,000,000$
2iolal weighted expenditure on given item

2) Value in each cell = $\frac{\text { Tolal weighted sales of all businesses in the sample }}{} \times 100$ for gach guarile Total weighted sales of all businesses in the sample
3) Value in eech cell $=\frac{\text { Total weighted expenditure on aiven item }}{\text { Totel weighted sales of businesses reporting this item of expenditure }} \times 100$ for each quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$.

## Motes

Date are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were panked in ascending order sccording to ssles size. Each quartile (i.e. botom $25 \%$, lower middle $25 \%$, etc.) represents one querter of the total number of businesses. Within each quartile, the average ratio is presented. for comparison purposes, the high and low values of sales are shown.

## now to ust the tables

(11) Locate the approprigte sales pange that is displayed on the two ines entitled "Low sales value" and migh sales velue".
(2) The selected renge will indicate the proper quartile, i. a. the bottom $25 \%$, the lower middle $25 \%$, the upper midde $25 \%$ or the 10D 25\%
(3) Data pertaining to the selected sales size range will be in that quartile.

## Stendard Industrisl CIlessification Definition (SIC 1980):

SIC 6141 - Miscelleneous Clothing Stores
Businesses primarily engaged in retail dealing in a combination of men's, women's and children's clothing and accessories. Includad in this industry are firms primarily engaged in retailing fur goods. Businessas mey be described by product line such as: retail children's and infants' clothing. children's clothing stores, retail children's coats, combination clothing stores lmen's, women's and children's). retai childen's dresses. blouses and shirts. family clothing stores, retail fur goods, retail children's hosiery, retail infant's and todder's clothing. retail children's pants and slacks, retail children's skirts, retail children's sleepwear, retait children's suits, retail children's sweaters and retail children's underwear.

TABLE 2. Balance sheet profile for 1986
Canads, Miscellaneous Clothing Stores (Sic 6141)

|  | Total(1) | Bottom 25\% | Lower <br> midde 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Tod } \\ & 25^{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low soles value ( $\$ 000$ 's) <br> Migh sales value ( 8000 's) | $\begin{aligned} & 363 \\ & (1) \\ & (1) \end{aligned}$ | (1) | 112 | 112 227 | (12) |
|  |  | Average (\$000's) |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 8 | 1 | 4 | 3 | 21 |
| Accounts and notes receivable | 5 | - | - | 2 | 17 |
| Inventory | 48 | 2 | 17 | 35 | 131 |
| Other current assets | 8 | 12 | 1 | 2 | 15 |
| Total current assets | 69 | 15 | 23 | 42 | 184 |
| Fixed assets | 24 | - | 11 | 14 | 64 |
| Less: Accum. dep. on fixed assets | 9 6 | - | 4 | 5 1 | 26 19 |
|  |  |  |  |  |  |
| Total assets | 89 | 15 | 30 | 52 | 242 |
|  |  |  |  |  |  |
| Current loans | 20 27 | 14 | 3 5 | 16 16 | 46 |
| Other current liabilities Total current liabilities | 47 | 15 | 8 | 32 | 125 |
| Mortgages payable | 1 | - | 1 | ! | ! |
| Long term debt | 19 | 1 | 11 | 9 | 52 |
| Other liabilities | 2 | - | , | 1 | 5 |
| Total liabilities | 69 | 16 | 23 | 43 | 183 |
| Total equity | 19 | -2 | 7 | 9 | 58 |

(1) These estimates ore based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000,000$.

See tuble 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Miscellanoous Clothing Stores (SIC 6141)

|  | Total(2) | Bottom 25\% | Lower middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( 8000 's) High sales value ( $\$ 000^{\prime}$ s) | $\left.\begin{array}{l} 239 \\ (1) \\ 1 \end{array}\right\}$ | (1) | 69 180 | 180 386 | 386 |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 3.6 | 6.4 | 1.7 | 4.0 | 2.3 |
| Leverage ratios Debtequity ratio (times) Interest coverage ratio (times) Debt ratio (times) | 11.5 7.0 1.0 | -2.5 -7.8 1.3 | -19.4 1.2 1.1 | 8.5 1.3 1.0 | 48.3 30.5 0.7 |

111 The ratios represent the aver age of ratios for each business in the group and cannot be calculated from the figures shown in Table 2 .
121 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table for symbols and notes

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities.
2. Leverage retios:
a) Debi/equity $=$ total liabilities / equity.
b) Dobt ratio $=$ total liabilities/total assets
cl Interest coverage $=$ net profit . interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada. Miscellaneous Clothing Stores (SIC 6141)

|  | Total(1) | $\begin{array}{r} \text { Bo tom } \\ 25 \% \end{array}$ | Lower <br> midde $25 \%$ | Upper <br> midde 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 165 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 98 \end{array}$ | $\begin{array}{r} 98 \\ 207 \end{array}$ | $\begin{aligned} & 207 \\ & 418 \end{aligned}$ | $\begin{aligned} & 418 \\ & (1) \end{aligned}$ |
|  | Average $\$ \$ 000^{\prime} \mathrm{s}$ ! |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Other | $\begin{aligned} & 3 \\ & 6 \\ & 6 \end{aligned}$ | 1 | 6 8 | -1 5 -7 | $\begin{aligned} & 11 \\ & 11 \\ & 19 \end{aligned}$ |
| Dividends | -6 | - | -1 | -2 | $-20$ |
| Investmant activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investmen? <br> Decrease in investment | 2 -8 -12 1 | 1 -1 -9 | -2 | -5 | $\begin{array}{r} 5 \\ -24 \\ -45 \\ 1 \end{array}$ |
| Financing ectivities <br> Increase in long term debt Repayment of lang term debt <br> Laans from sharehalders <br> Repayment of loans from shereholders <br> Advances \& laans fram government <br> Increase in equity <br> Decrease in equity <br> ather | 8 -7 6 -2 - 4 -1 -1 | 2 -2 9 -2 - | 2 -7 3 -1 | $\begin{array}{r}8 \\ -2 \\ 6 \\ -2 \\ \hline\end{array}$ | 20 -15 16 -3 - 18 -4 -5 |
| Incrase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -1 7 6 | 4 16 20 | 10 -1 9 | -2 -2 -4 | -16 14 -2 |

11 These estimetes bre based on a sample of incorporeted businesses reporting seles between $\$ 10,000$ and $\$ 2.000,000$. Sample count includes
only those businesses reporting a siaiement of changes.
See Table 1 for symbols and notes
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 Canade. Miscellaneous Clothing Stores (SIC 6141)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ (\$ 000 \text { s }) \end{array}$ | Average labour units(1) | Changes in number of businesses with paid emplayees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 2.542 | 205,218 | 21.288 | 179 | 211 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.363 \\ 140 \\ 14 \\ 25 \end{array}$ | $\begin{aligned} & 84,440 \\ & 49,650 \\ & 17,831 \\ & 53,297 \end{aligned}$ | $\begin{aligned} & 8.847 \\ & 5.154 \\ & 1.975 \\ & 5.312 \end{aligned}$ | $\begin{array}{r} 168 \\ 5 \\ \hline 5 \end{array}$ | $\begin{array}{r} 202 \\ 4 \\ 4 \\ 5 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 3.073 | 281.300 | 26,161 | 485 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.845 \\ 153 \\ 36 \\ 39 \end{array}$ | $\begin{aligned} & 99,240 \\ & 55,072 \\ & 37,628 \\ & 89,360 \end{aligned}$ | $\begin{aligned} & 9.317 \\ & 5.164 \\ & 3.624 \\ & 8.056 \end{aligned}$ | 465 9 7 4 | $\ldots$ $\ldots$ $\ldots$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroli and Hours, Statistics Coneda. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Cangda level. Thus if a business has ot least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to hove been in activity for six months and the information is adjusied accordingly

See fable 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 Canada, Miscellaneous Clothing Stores (SIE 6141)

|  | Total(1) | Botiom 25\% | Lower <br> middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample | 574 |  |  |  |  |
| Average sales \$ | 217.026 | 26.638 | 75.867 | 169.217 | 596,382 |
| Average expense \$ Average net profit (loss) \$ | 204,864 | 26.498 | 70.796 | 146.121 | 576.041 |
| Average net profit (loss) \$ | 12.162 | 140 | 5.071 | 23.096 | 20.341 |
| Businesses reporting profit (Mo.) |  |  |  |  |  |
| Average sales \$ | 222.331 | 29.873 | 76.875 | 169.352 | 613.222 |
| Average expense \$ | 201.288 | 24.543 | 66.585 | 139.642 | 574.381 |
| Average net profit \$ | 21.043 | 5.330 | 10.290 | 29.710 | 38.841 |
| Businesses reporting a loss (No.) | 118 |  |  |  |  |
| Average sales \$ | 199.302 | 23.104 | 73.635 | 168.482 | 531,988 |
| Average expense \$ | 218.123 | 28.632 | 80.123 | 181.346 | 582.389 |
| Average net loss \$ | -18.821 | -5,528 | -6.488 | -12.864 | -50,401 |


| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 537 259.349 24.696 11.653 | $\begin{array}{r} 30,800 \\ 28,800 \\ 2,000 \end{array}$ | $\begin{array}{r} 91.993 \\ 85.225 \\ 5.768 \end{array}$ | $\begin{array}{r} 225.982 \\ 220.020 \\ 5.962 \end{array}$ | $\begin{array}{r} 688.620 \\ 655.738 \\ 32.882 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (Mo.) | 414 |  |  |  |  |
| Average sales \$ | 267.528 | 35.436 | 90.253 | 225,427 | 718,997 |
| Average expense \$ | 246.666 | 28.506 | 79.385 | 213.431 | 665.343 |
| Average net profit \$ | 20.862 | 6.930 | 10.868 | 11.996 | 53,654 |
| Businesses reporting loss (Mo.) | 123 |  |  |  |  |
| Average sales \$ | 231.926 | 23.975 | 97.262 | 227.487 | 578.981 |
| Average expense \$ | 248.785 | 29.232 | 106.938 | 237.899 | 621.070 |
| Average net loss \$ | -16.859 | -5.25? | -9,676 | -10,412 | -42,089 |

1986

| Number of observations in sample Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 798 \\ 208.741 \\ 204.875 \\ 3.866 \end{array}$ | $\begin{array}{r} 24,758 \\ 25,447 \\ -689 \end{array}$ | $\begin{aligned} & 66.234 \\ & 68.861 \\ & -2.627 \end{aligned}$ | $\begin{array}{r} 165.458 \\ 160.684 \\ 4.774 \end{array}$ | $\begin{array}{r} 578.515 \\ 564.507 \\ 14.001 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net prof it $\$$ | $\begin{array}{r} 535 \\ 214.054 \\ 199.806 \\ 14,248 \end{array}$ | $\begin{array}{r} 25,109 \\ 17,325 \\ 7,784 \end{array}$ | $\begin{array}{r} 65,374 \\ 55,659 \\ 9,715 \end{array}$ | $\begin{array}{r} 165.344 \\ 154.981 \\ 10.363 \end{array}$ | $\begin{array}{r} 600.389 \\ 571,260 \\ 29,129 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss $\$$ | 263 196.425 209,852 $-13,427$ | $\begin{aligned} & 24,464 \\ & 32,267 \\ & -7,803 \end{aligned}$ | $\begin{array}{r} 67.222 \\ 84.047 \\ -16.825 \end{array}$ | $\begin{array}{r} 165,725 \\ 174,092 \\ -8,367 \end{array}$ | $\begin{array}{r} 528.287 \\ 549.001 \\ -20.714 \end{array}$ |

(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Fabric and Yarn Stores (SIC 6151)

|  | Total (1) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper middle $25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (NO.) Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 302 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 1 \\ 29 \end{array}$ |  |  | $\begin{aligned} & 29 \\ & 76 \end{aligned}$ | $\begin{array}{r} 76 \\ 152 \end{array}$ |  |  | $\begin{aligned} & 152 \\ & (1) \end{aligned}$ |  |
| Selectec expense item | Industry average(2) |  |  |  |  | $\begin{array}{\|l\|} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Uoper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lawer } \\ \text { middle } \\ 25 \% \end{array}$ | Uoder middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 60.7 | 61.5 | 65.2 | 56.4 | 59.9 | 97.8 | 62.1 | 67.6 | 65.2 | 55.4 | 53.9 |
| Occupancy expenses | 13.6 | 15.6 | 17.1 | 12.5 | 9.3 | 98.3 | 13.8 | 16.7 | 17.1 | 12.5 | 9.3 |
| Depreciation | 1.3 | 0.6 | 1.2 | 2.0 | 1.2 | 71.2 | 1.8 | 1.4 | 2.1 | 2.2 | 1.3 |
| Kepairs \& maintenance | 0.8 | 0.8 | 0.6 | 1.2 | 0.8 | 66.8 | 1.2 | 2.0 | 0.9 | 9.5 | 0.9 |
| Heat. light 8 telephone | 2.3 | 2.3 | 3.0 | 2.4 | 1.5 | 88.7 | 2.6 | 3.8 | 3.1 | 2.5 | 1.5 |
| fen: | 9.2 | 11.9 | 12.3 | 6.9 | 5.7 | 81.3 | 19.3 | 13.7 | 15.3 | 9.0 | 7.2 |
| Personnel expenses | 17.5 | 6.5 | 9.3 | 14.4 | 15.5 | 85.3 | 13.5 | 10.1 | 10.6 | 15.2 | 16.5 |
| Financial expenses | 4.6 | 6.0 | 4.0 | 5.3 | 3.0 | 97.9 | 4.6 | 6.0 | 4.2 | 5.3 | 3.0 |
| Interest \& bank charges Professional fees | 3.1 1.5 | 3.2 2.8 | 3.1 0.8 | 4.2 | 1.8 1.2 | 94.8 84.5 | 3.2 1.7 | 3.6 3.3 | 3.3 1.2 | 4.2 | 1.9 1.3 |
| Other expenses | 9.8 | 15.1 | 7.5 | 9.0 | 7.1 | 100.0 | 9.8 | 15.1 | 7.9 | 9.0 | 7.1 |
| Profit (loss) | -0.1 | $-4.6$ | -3.5 | 2.5 | 5.2 | 98.0 | -0.1 | -4.9 | -3.6 | 2.5 | 5.3 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | $\cdots$ | $\cdots$ | $\cdots$ | . $\cdot$ |

Symbols
zero or ho observetions

- ioo small too be expressed
no: epplicsble
x confidentisl
footnotes
11 These estimetes are based on a sample of businesses reporting sales beqween \$10.000 and \$2.000.000 Total weighted expenditure on given item
at Value in each cell = fotal weighted sales of all businesses in the sample
13: Valus in eact cell $=\frac{\text { lotal weighted expenditure on given item }}{\text { iotal weighted seles of businesses reporiing inis item of expenditure }} \times 100$
This portion of the table perteins only to the businesses reporting the specific expense item. Therefore these rotios ere calculated individually and the total will not necessarily equal $100 \%$.

Notes
Data are shown by quartilas when at least 13 of the sampleo businesses peport the specific item.
Records were ranked in ascending order according to sales size. Each quartile (i. e. bottom 25\%. lower middle 25\%, etc. represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes. the nigh and low values of sales are shown.

## How to use the tables

(1) Locste the appropriafe sales range that is displayed on the two linas entitled "Low sales value" and wigh sales value"

121 The selected range will indicate the proper guartile. i, e. the boitom $25 \%$, the lower midde $25 \%$, the upper middie $25 \%$ or the top $25 \%$.
131 Data pertaining to the selected sales size range will be in that quartile.

Standerd Industrial Classification Definition (SIC 1980):
SIC 6151 - Pebric and Yarn Stores
Businesses primbrily engaged in retail dealing in yerd goods: yarns and related merchandise such as: dry goods and notions stores, fabric stores, retail knitting yarn and accessories. mill-end stores (textile \{abric), retail piece goods $\{t e x t i l e$ fabric), reqail sewing thread.
retai textile fabrics. Petail yarn goods (textile fabric), and reait yarn.

TABLE 2. Balance sheet prof 11 for 1986
Canada, Fabric and Yarn Stores (SiC 6151)

|  | Total(1) | Bottom 25\% | Lower <br> midde 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 302 \\ & (1) \\ & 11\} \end{aligned}$ | $\begin{array}{r} 1 \\ 29 \end{array}$ | 29 76 | $\begin{array}{r} 76 \\ 152 \end{array}$ | 152 $(1)$ |
|  |  | Average (\$000's) |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 6 | 1 | 2 | 3 | 17 |
| Accounts and notes receivable | 4 | - | - | 2 | 11 |
| Inventary | 43 | 4 | 15 | 45 | 107 |
| Other current assets | 2 | - | 1 | 1 | 6 |
| Total current assets | 55 | 5 | 18 | 52 | 142 |
| Fixed assets | 23 | 1 | 5 | 32 | 52 |
| Less: Accum. dep. on fixed assets | 8 | - | 1 | 9 | 22 |
| Other assets | 2 | 1 | 1 | 2 | 4 |
| Total assets | 71 | 7 | 24 | 76 | 176 |
| Lisbilities and equity $0^{\text {a }}$ |  |  |  |  |  |
| Current loans liabilities | 17 | 1 | 9 3 | 14 | 18 49 |
| Total current liabilities | 25 | 1 | 12 | 21 | 67 |
| Mortgages dayable | 3 | - |  | 9 | 4 |
| Long tarm debt | 17 | 5 | ? | 22 | 32 |
| Other liabilities | , | - | 1 | , | 2 |
| Total liabilities | 46 | 6 | 20 | 53 | 105 |
| Total equity | 25 | 1 | 4 | 23 | 71 |

111 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada. Fabric and Yarn Stores (SIC 6151)

|  | Total(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper $\text { middle } 25 \%$ | Top $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 220 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & (1) \\ & 53 \end{aligned}$ | $\begin{array}{r} 53 \\ 106 \end{array}$ | 106 222 | (12) |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 5.2 | 9.3 | 6.9 | 3.0 | 2.7 |
| Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times) | 27.4 4.7 0.9 | 1.4 -2.6 1.4 | 0.6 7.5 0.9 | $\begin{array}{r} 97.5 \\ 7.8 \\ 0.8 \end{array}$ | 6.7 6.2 0.7 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are Dased on a semple of busintsses reporiing sales betweem $\$ 10,000$ and $\$ 2.000 .000$

See Teble 1 for symbols and notes

Definitions:

1. Liquidity ratio:

Current $=$ current essets $/$ current liabilities.

## 2. Leverage ratios:

B) Debt/equity $=$ total |iabilities / equity.
b) Debtraio = total liabilities/ total assets
c) Interest coverage = net profit interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Fabric and Yarn Stores (SIC 6151)

|  | Total( 1 ) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upder midde 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 123 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 11 \\ & 70 \end{aligned}$ | $\begin{array}{r} 70 \\ 130 \end{array}$ | $\begin{aligned} & 130 \\ & 263 \end{aligned}$ | $\begin{aligned} & 263 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | 6 3 -7 | 4 2 -9 | 1 2 2 | 2 3 -4 | 17 6 -17 |
| Dividends | $-1$ | -1 | - | - | -2 |
| Investment metivities <br> Disposal of tixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 1 -3 - | 2 -1 -1 1 | -1 | 1 -3 -1 | 2 -8 - |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of laans from sharaholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 4 -3 5 -4 - - -9 - | - -3 11 -6 | 1 -3 2 -3 - | 3 -4 3 -3 - | 10 -2 7 -4 - - -4 -1 |
| Increseldecrease) in cash $\boldsymbol{R}_{\text {e }}$ equivelents Cash 8 equivalents-Beginning of the rear Cash : equivalents - End of the year | 1 8 9 | 6 5 | 2 4 5 | -3 3 - | 4 21 26 |

11) These estimates are based on sample of incorporared businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$. Semple count includes only those businesses reporting a siaiement of changes.
See Table 1 for symbols and notes.
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, Fabric and Yarn Stores (SIC 6151)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{aligned} \text { Total payroll } \\ (\$ 000 ' s) \end{aligned}$ | Average tabour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 877 | 43,339 | 4.628 | 202 | 230 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 841 22 14 | $\begin{array}{r} 19,802 \\ 8,826 \\ 14,711 \end{array}$ | $\begin{array}{r} 2.111 \\ 942 \\ 1.575 \end{array}$ | $\begin{array}{r} 200 \\ 2 \\ - \end{array}$ | 223 7 - |
| 1986 |  |  |  |  |  |
| Total | 1.425 | 60.991 | 5,924 | 288 | --. |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.371 \\ 37 \\ 17 \end{array}$ | 29.496 <br> 13.250 <br> 18,245 | $\begin{array}{r} 2.871 \\ 1.273 \\ 1.780 \\ \hline \end{array}$ | 284 1 3 - | $\cdots$ |

[^9]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Cansda, Fabric and Yarn Stores (SIC 6151)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  | ${ }^{366}$ |  |  |  |  |
| Average sales \$ | 103.664 | 18.739 | 46,382 | B1. 219 | 268.315 |
| Average expense \$ | 97.782 | 18.772 | 45.807 | 79, 127 | 247.421 |
| Average net profit (loss) \$ | 5.882 | -33 | 575 | 2,092 | 20.894 |
| Businesses reporting a profit (No.) | 290 105.239 |  |  |  |  |
| Average sales $\$$ Average expense $\$$ | 105.239 94.217 | 19.621 16.908 | 45.817 40.426 | 79.387 69.103 | 276.131 250.429 |
|  |  |  |  | 10.284 | 25.702 |
| Businesses reporting loss (No.) | 75 |  |  |  |  |
| Average sales \$ | 87.318 | 15.680 | 47,239 | 86.078 | 199.276 220.846 |
| Average expense \$ | 100,918 | 23.126 | 53,974 $-6,735$ | 105.725 -19.647 | 220.846 -21.570 |
| Average net loss \$ | -13,600 | -6.446 | -6,735 | -19.647 | -21.570 |

1985

| Number of observations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 358 \\ 133.551 \\ 128.186 \\ 5.365 \end{array}$ | $\begin{aligned} & 22,349 \\ & 23,454 \\ & -1,105 \end{aligned}$ | $\begin{array}{r} 50.023 \\ 47.601 \\ 2.422 \end{array}$ | $\begin{aligned} & 97.025 \\ & 96.013 \\ & 1.012 \end{aligned}$ | $\begin{array}{r} 364.807 \\ 345.674 \\ 19.133 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 279 \\ 132.127 \\ 119.954 \\ 12.173 \end{array}$ | $\begin{array}{r} 23.928 \\ 20.513 \\ 3.415 \end{array}$ | $\begin{array}{r} 51,561 \\ 44,367 \\ 7,194 \end{array}$ | $\begin{aligned} & 94.461 \\ & 83.268 \\ & 11.193 \end{aligned}$ | $\begin{array}{r} 35 B .557 \\ 331,667 \\ 26.89 C \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 79 \\ 139.550 \\ 148.740 \\ -9.190 \end{array}$ | $\begin{aligned} & 20,920 \\ & 26,119 \\ & -5,199 \end{aligned}$ | $\begin{aligned} & 47.265 \\ & 53.400 \\ & -6.135 \end{aligned}$ | $\begin{array}{r} 100.903 \\ 115.290 \\ -14.387 \end{array}$ | $\begin{aligned} & 389.112 \\ & 400.151 \\ & -11.039 \end{aligned}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 556 \\ 126.544 \\ 122.618 \\ 3.926 \end{array}$ | $\begin{array}{r} 20.367 \\ 23.641 \\ -3.274 \end{array}$ | $\begin{array}{r} 49.413 \\ 49.697 \\ -284 \end{array}$ | $\begin{array}{r} 98.426 \\ 94.220 \\ 4.206 \end{array}$ | $\begin{array}{r} 337.969 \\ 322.912 \\ 15.057 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 379 \\ 125.900 \\ 115.708 \\ 10.992 \end{array}$ | $\begin{array}{r} 23.185 \\ 19.626 \\ 3.559 \end{array}$ | $\begin{array}{r} 48,706 \\ 43,341 \\ 5.365 \end{array}$ | $\begin{array}{r} 97.134 \\ 87.450 \\ 9.744 \end{array}$ | $\begin{array}{r} 334.516 \\ 312.414 \\ 22.102 \end{array}$ |
| Businesses reporting a loss (Mo.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 177 \\ 131.152 \\ 140.905 \\ -9.753 \end{array}$ | $\begin{aligned} & 19.221 \\ & 25,273 \\ & -6.052 \end{aligned}$ | $\begin{aligned} & 50.225 \\ & 56,995 \\ & -6,770 \end{aligned}$ | $\begin{array}{r} 101.346 \\ 110.271 \\ -8.925 \end{array}$ | $\begin{aligned} & 353.815 \\ & 371.079 \\ & -17.264 \end{aligned}$ |

(1) These estimates are based on e sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
tanada, Appliance, Television, Radio and Stereo Stores (SIC 622)

|  | Total (1) |  | Bottom $25 \%$ |  | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 520 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} (1) \\ 30 \end{array}$ |  |  | $\begin{aligned} & 30 \\ & 82 \end{aligned}$ |  | $\begin{array}{r} 82 \\ 262 \end{array}$ |  | $\begin{aligned} & 262 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\left\|\begin{array}{\|l\|} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reparting businesses only (3) |  |  |  |  |
|  | Tota | Bot tom 25\% | $\begin{array}{r} \text { Lawer } \\ \text { midd I e } \\ 25 \% \end{array}$ | Upper middle $25 \%$ 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 50.1 | 45.0 | 39.9 | 53.1 | 63.2 | 94.4 | 53.3 | 48.5 | 45.1 | 54.6 | 63.9 |
| Occupency expenses | 11.6 | 14.1 | 15.6 | 9.7 | 7.3 | 98.3 | 11.8 | 14.8 | 15.7 | 9.7 | 7.4 |
| Depreciation | 3.1 | 3.4 | 4.7 | 1.7 | 2.4 | 78.8 | 3.9 | 5.0 | 6.1 | 2.4 | 2.5 |
| Repairs \& maintenance | 1.3 | 1.2 | 2.1 | 1.0 | 0.8 | 62.3 | 2.0 | 2.8 | 3.7 | 1.5 | 1.0 |
| Heat, light \& telephone | 3.3 | 5.5 | 3.7 | 2.3 | 1.6 | 89.2 | 3.7 | 7.1 | 4.2 | 2.4 | 1.7 |
| Rent' | 4.1 | 3.9 | 5.2 | 4.6 | 2.6 | 71.6 | 5.7 | 7.7 | 7.3 | 5.6 | 3.1 |
| Personnel expenses | 13.9 | 13.7 | 11.1 | 15.4 | 15.4 | 70.2 | 19.8 | 36.0 | 22.2 | 16.5 | 15.6 |
| Financial expenses | 3.4 | 2.9 | 3.6 | 4.6 | 2.6 | 93.5 | 3.7 | 3.6 | 3.7 | 4.7 | 2.7 |
| Interest \& bank charges | 2.2 | 1.5 | 2.0 | 3.5 | 1.7 | 84.8 | 2.6 | 2.4 | 2.3 | 3.7 | 1.8 |
| Professional fees | 1.3 | 1.4 | 1.6 | 1.2 | 0.9 |  |  |  | 2.0 | 1.2 | 1.0 |
| Other expenses | 16.4 | 24.2 | 19.6 | 13.4 | 8.9 | 100.0 | 16.4 | 24.2 | 19.6 | 13.4 | 8.9 |
| Profit (loss) | 4.2 | 0.1 | 10.3 | 3.8 | 2.5 | 99.2 | 4.2 | 0.1 | 10.4 | 3.8 | 2.5 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | - $\cdot$ | - - | - . | * |

Symbols
zero or no observations

- too smal! too be exprassed
not applicable
$\times$ confideniial
Footnotes

11) These estimates bre based on a sample of businesses reporiing sales beiween $\$ 10,000$ and $\$ 2,000,000$
(2) Value in each cell $=$ Total weighted expenditure on a given igem $\times 100$ for each quartile
(3) Value in each cell $=\frac{\text { Total weighted expenditure on given item }}{\text { Total weighted sales of businesses peporting this item of expenditure }} \times$ ion for each quartile.

This portion of the table pertains only to the businesses reporting the spacific expense ipem. Therefore these ratios are calculated individually and the cotal will not necessarily equal 100\%.

Notes
Data are shown by quartiles when ot least 13 of the sampled businesses raport the specific itam.
Records were ranked in escending order according to sales size. Each quartile li.e. botrom 25\%. Iower midde 25\%. etc.) represents one quarter of the total number of businesses. Within each quartile, the average rotio is presented. For comperison purposes. the high and low values of sales are shown.

Mow to use the tables
(1) Locate the appropiate sales range that is displayed on the two lines entitled "Low sales value" and "high sales value"
(2) The selecied range will indicate the proper quartile, i.e. the bottom 25\%, the lower midde $25 \%$. the upper midde $25 \%$ or the top 25\%.
(3) Data pertaining to the selected sales size range will be in that quartile.

Standerd Industrial CIBetificetion Definition (SIC 1980):
SIC 622 - Appliance, Television, Redio and Stereo Stores
Businesses primarily engaged in petail dealing in major housahold appliancas. small electrical appliances, television, radio and sound aquipment. Repair shops for such appliances are included in this industry group.

TABLE 2. Balance sheet profile for 1986
Canada, Appliance, Television, Radio and Stereo Stores (SIC 622)

|  | Total(1) | Bottom $25 \%$ | Lowe! middle $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 520 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 30 \end{array}$ | $\begin{aligned} & 30 \\ & 82 \end{aligned}$ | $\begin{array}{r} 82 \\ 262 \end{array}$ | $\begin{aligned} & 262 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on lixed assets <br> Other assets | $\begin{array}{r} 7 \\ 12 \\ 39 \\ 5 \\ 63 \\ 34 \\ 12 \\ 5 \end{array}$ | 2 | $\begin{array}{r} 3 \\ 1 \\ 4 \\ 9 \\ 9 \\ 12 \\ 3 \\ 3 \end{array}$ | $\begin{array}{r} 4 \\ 9 \\ 39 \\ 1 \\ 52 \\ 21 \\ 5 \\ 3 \end{array}$ | $\begin{array}{r} 21 \\ 37 \\ 110 \\ 18 \\ 185 \\ 101 \\ 40 \\ 16 \end{array}$ |
| Total assets | 91 | 5 | 20 | 71 | 262 |
| Liabilities and equity Current loans <br> Other current liabilities Total current liabilities Mortgages payable Long term debt <br> Other I iabilities | $\begin{array}{r} 21 \\ 29 \\ 50 \\ 2 \\ 17 \end{array}$ | 4 | 2 3 5 2 2 6 | $\begin{array}{r} 29 \\ 20 \\ 49 \\ - \\ 14 \\ 1 \end{array}$ | 48 87 136 4 48 1 |
| Total liabilities Total equity | $\begin{aligned} & 69 \\ & 21 \end{aligned}$ | 7 -2 | 13 | 65 6 | 189 73 |

(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$

See Teble 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Appilance, Television, Radio and Stereo Stores (SIC 622)

|  | Total(2) | Bot tom 25\% | Lower middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value $1 \$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 245 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 82 \end{array}$ | $\begin{array}{r} 82 \\ 217 \end{array}$ | $\begin{aligned} & 217 \\ & 621 \end{aligned}$ | $\begin{aligned} & 621 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 2.8 | 6.0 | 1.7 | 1.9 | 1.7 |
| Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times) | $\begin{array}{r} -17.2 \\ -6.4 \\ 1.1 \end{array}$ | $\begin{array}{r} -14.4 \\ -49.3 \\ 1.6 \end{array}$ | $\begin{array}{r} -50.2 \\ 9.2 \\ 1.0 \end{array}$ | 3.8 2.3 0.9 | -8.0 8.9 0.7 |

(1) The ratios represent the average of ratios for each business in the group and cannot be culculated from the figures shown in lable 2
(2) These estimates are besad on sample of businesses reporting sales beiween $\$ 10.000$ and $\$ 2.000 .000$.

See rable 1 for symbols and notes

Definitions:

1. Liquidity retio:

Current $=$ current assets / current liabilities.
2. Leverage ratios:
a) Debr/equiqy $=$ rotal liabilities / equity.
b) Debt ratio $=$ total liabilities / total essets.
c) Interest coverage $=$ net profit - interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canads. Appliance, Television, Radio and Stereo Stores (SIC 622)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lowe: <br> middle 25\% | Upper <br> middie $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value (\$000's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 154 \\ & \{1\} \\ & \{1\} \end{aligned}$ | $\begin{array}{r} (1) \\ 92 \end{array}$ | $\begin{array}{r} 92 \\ 306 \end{array}$ | $\begin{aligned} & 306 \\ & 699 \end{aligned}$ | $\begin{aligned} & 699 \\ & \{1\} \end{aligned}$ |
|  | Average ( $\$ 000{ }^{\prime} \mathrm{s}$ ) |  |  |  |  |
| Opersting activities <br> Cash from operations Depreciation Other | $\begin{array}{r} 8 \\ 10 \\ -14 \end{array}$ | $\begin{array}{r} -4 \\ 1 \\ -42 \end{array}$ | $\begin{array}{r} -1 \\ 3 \\ 1 \end{array}$ | 10 16 -7 | $\begin{array}{r} 27 \\ 21 \\ -12 \end{array}$ |
| Dividends | -5 | -1 | -5 | -5 | -10 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 2 -18 -1 -1 | -3 | 2 -4 - | 2 -24 -1 -1 | 5 -42 -3 - |
| Financlng activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from sharehalders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> 0ther | $\begin{array}{r}6 \\ -6 \\ 6 \\ -4 \\ \hline 1 \\ \hline\end{array}$ | 3 - - - -1 | 3 -2 1 -1 - - -1 | 9 -7 11 -8 | $\begin{array}{r} 10 \\ -15 \\ 8 \\ -6 \\ 6 \\ 2 \\ 2 \\ 2 \end{array}$ |
| Increase(decrease) in cash equivalents Cash 8 equivalents-Beginning of the year Cash s equivalents - End of the year | -16 11 -5 | $\begin{array}{r} -48 \\ 2 \\ -45 \end{array}$ | -4 3 -1 | -5 8 3 | -13 30 18 |

(1) These bitimeses are based on sample of incorporated businesses reporting seles between $\$ 10,000$ and $\$ 2,000.000$. Sample count includes only those businesses peporting statement of changes.
see Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986 Canada, Appllance. Television, Radio and Stereo Stores (SIC 622)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000{ }^{\prime} \mathrm{s}\right) \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly <br> reporting(2) | No Ionger reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 6.321 | 481.569 | 32.825 | 1.099 | 1.163 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 6.068 \\ 208 \\ 22 \\ 23 \end{array}$ | $\begin{array}{r} 273.970 \\ 95.244 \\ 28.074 \\ 84.282 \end{array}$ | $\begin{array}{r} 18.809 \\ 6.392 \\ 1.898 \\ 5.727 \end{array}$ | $\begin{array}{r} 1.084 \\ 15 \end{array}$ | $\begin{array}{r} 1.149 \\ 13 \\ 1 \\ - \end{array}$ |
| 1985 |  |  |  |  |  |
| Total | 8.814 | 741.517 | 45.950 | 1.389 | . . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 8.430 \\ 329 \\ 39 \\ 24 \end{array}$ | $\begin{array}{r} 407.875 \\ 156.024 \\ 60.299 \\ 117.319 \end{array}$ | $\begin{array}{r} 25.373 \\ 9.698 \\ 3.488 \\ 7.391 \end{array}$ | $\begin{array}{r} 1.350 \\ 31 \\ ? \\ ? \end{array}$ | $\ldots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing total poypoll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statisics Canada. Catalogue 72-002. An average labour unit could be interpreted as o full-time employee. Note thet the business size groups used are determined at the Canada level. Thus if a business has at leas? 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers 20 businesses reporting no payroll deductions in the previous yebr.
${ }^{13)}$ Refers to businesses reporting no paypoll deductions in the following year
"Newly reporting" and "no longer reporting" busimesses are assumed to have been in acrivity for six months and the information is adjusied accordingly
see Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
Canada, Appliance, Television, Radio and Stereo Stores (SIC 522)


Total $\{1$ ) middle $25 \%$

Top 25\%

Number of observations in sample Average sales $\$$
Average expense
Average net profit (loss) \$

Businesses reporting a profit (No.)
Average sales
Average expense $\$$
Average net profit $\$$

Businesses reporting a loss (No.)
Average sales $\$$
Average expense \$
Average net loss \$
1.383
200.933
189.464
11. 465

1. 155
204.112
204.112
187.301
16.811

228
186.451
197.754
-11.303

18,68
15,78
15,787
47,596
39.594
8.002
8.002
48.084
36.052
12.032

45,426
55,333
55,933
$-9,907$
135.60
126. 15
67.85
576.323
$9.449 \quad 25,528$
136.241
136.24
22.12
14.1
132.78
143.821
$-11.032$

612,503
577,489
35.014
551. 109

570,768
$-19,659$

| Number of observations in sample | 1.284 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales $\$$ | 211.656 | 21,820 | 56.829 | 133.164 | 634,809 |
| Average expense \$ | 202.210 | 17,579 | 47.754 | 127.362 | 616.146 |
| Average net profit \loss) \$ | 9,446 | 4.241 | 9,075 | 5.802 | 18.663 |
| Businesses reporting a profit (Mo.) | 1.073 |  |  |  |  |
| Average sales \$ | 221.788 | 22.194 | 57.042 | 134.015 | 673.899 |
| Average expense \$ | 204.963 | 15,587 | 44.078 | 122.061 | 638,124 |
| Average net profit \$ | 16.825 | 6.607 | 12.964 | 11.954 | 35,775 |
| Businesses reporting loss (No.) | 211 |  |  |  |  |
| Average sales \$ | 181.774 | 20.530 | 56.008 | 130.657 | 519.899 |
| Average expense \$ | 195.218 | 24.440 | 61.909 | 142.982 | 551.539 |
| Average net loss \$ | -13,444 | -3.910 | -5.901 | -12.325 | -31,640 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.050 \\ 225.336 \\ 218.387 \\ 6.949 \end{array}$ | $\begin{array}{r} 18.920 \\ 17.871 \\ 1.049 \end{array}$ | $\begin{array}{r} 53,210 \\ 48,468 \\ 4,742 \end{array}$ | $\begin{array}{r} 139.059 \\ 132.199 \\ 6,860 \end{array}$ | $\begin{array}{r} 690.154 \\ 675.010 \\ 15.144 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 847 |  |  |  |  |
| Average sales \$ | 229.570 | 19.010 | 53,529 | 142.271 | 703.468 |
| Average expense \$ | 213,171 | 13,867 | 43.127 | 125.484 | 670.207 |
| Average net profit \$ | 16,399 | 5,143 | 10.402 | 16.787 | 33.261 |
| Businesses reporting a loss (Mo.) | 203 |  |  |  |  |
| Average sales \$ | 212.640 | 18.750 | 52.489 | 131.180 | 648.142 |
| Average expense \$ | 231,195 | 25,403 | 60.539 | 148,673 | 690.165 |
| Average net loss \$ | -18,555 | -6.653 | -8.050 | -17.493 | -42.023 |

[^10]see Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Gasollne Service Stations (SIC 6331)

|  | Total(1) |  | Bottom 25\% |  | Lower$\text { middle } 25 \%$ |  | $\begin{aligned} & \text { UpDer } \\ & \text { middle } 25 \% \end{aligned}$ |  |  | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime}$ s) High sales value (\$000's) |  | $\begin{array}{r} 1.720 \\ (1) \\ (1) \end{array}$ | $\{1\}$ |  |  | $\begin{array}{r} 80 \\ 343 \end{array}$ | $\begin{aligned} & 343 \\ & 776 \end{aligned}$ |  |  | $\begin{aligned} & 776 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | Lowe r middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { midd Ie } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of ssles |  |  |  |  |
| Cost of sales | 60.5 | 20.6 | 57.3 | 79.6 | 83.9 | 90.4 | 66.9 | 30.4 | 61.2 | 79.7 | 83.9 |
| Decupancy expenses | 7.7 | 16.0 | 7.9 | 4.1 | 3.1 | 99.6 | 7.7 | 16.0 | 7.9 | 4.1 | 3.1 |
| Depreciation | 1.2 | 1.6 | 1.7 | 0.9 0.9 | 0.7 0.6 | 74.3 85.0 | 1.6 2.4 | 4.6 8.9 | 2.3 | 1.0 | 0.7 |
| Heat. light \& telephone | 2.0 | 3.9 | 2.3 | 1.1 | 0.7 | 97.3 | 2.1 | 4.0 | 2.4 | 1.1 | 0.7 |
| Rent | 2.4 | 5.8 | 1.7 | 1.1 | 1.1 | 52.1 | 4.6 | 10.9 | 4.4 | 2.2 | 1.7 |
| Personnel expenses | 15.9 | 23.4 | 22.0 | 9.9 | 8.4 | 93.9 | 16.9 | 28.2 | 23.3 | 10.0 | 8.4 |
| Financial expenses | 2.3 | 4.6 | 2.2 | 1.4 | 1.0 | 98.6 | 2.3 | 4.7 | 2.2 | 1.5 | 1.0 |
| Interest \& bank charges | 1.8 | 4.1 | 1.4 | 1.0 | 0.7 | 95.3 | 1.9 | 4.2 | 1.5 0.8 | 1.0 | 0.7 0.3 |
| Professional fees | 0.5 | 0.6 | 0.8 | 0.5 | 0.3 |  |  |  |  |  |  |
| Other expences | 6.7 | 16.1 | 5.7 | 2.9 | 2.3 | 99.6 | 6.8 | 16.1 | 5.8 | 2.9 | 2.3 |
| Profit (loss) | 6.9 | 19.3 | 5.0 | 2.1 | 1.3 | 99.4 | 5.9 | 19.3 | 5.1 | 2.1 | 1.3 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | . . | -•• | $\cdots$ | . $\cdot$ |

## Symbols

zero or no observetions

- too snall 200 be expressed
.. not applicade
$\times$ confidential


## Footnotet

(1) These estimetes are based on a sample of businesses reporting sales Detween \$10,000 and \$2,000,000.
(2) Value in esch cell =

Total weighted expenditure on a given item
(2) Value in each cell = Total weighted sales of all businesses in the sample
(3) Value in each cell=

Total weighted expenditure on aiven item $\times 100$ for each quartile.
rotal weighted expenditure on given item $\times 100$ for each quarsile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$.

## Notes

Data are showh by quartiles when et least 13 of the sampled businesses report the specific item
Necords were ranked in ascending order according to sales size. Each quartile li. ©. bottom 25\%, lower middle $25 \%$, etc.l represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

How to use the tables
11) Locete the appropriate sales range that is displayed on the two limes en itled "Low sales valuem and "High sales valuem
(2) The selected range will indicate the proper quartile. i. e. the bottom $25 \%$. the lower middle $25 \%$, the upper miodle $25 \%$ or the top 25\%
(3) Data pertaining to the selected sales size range witt be in that quartile.

Standard Industrial Classification Definition (SIC 1980):
SIC E331 - Gasoline Service Stations
Businesses primarily engaged in retail dealing in gasoline, lubricating oils and greases. Included in this industry are firms primarily engaged in fubricating motor vehicles. This group industry includes firms described as: retail diesel fuel. filling stations, gas bars. gasaline service stations, retail gasoline, motor vehicles lubrication services, and self-serve gasoline stations.

TABLE 2. Baiance sheet profile for 1986
Canada. Gasoline Service Stations (SIC 6331)

(1) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See rable 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Gasoline Service Stations (SIC 6331)

|  | Total (2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middie $25 \%$ | Uoper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000^{\prime} \mathrm{s}$ ) | $\begin{aligned} & 556 \\ & (1) \\ & (1) \end{aligned}$ | $11)$ 398 | 398 739 | $\begin{array}{r} 739 \\ 1.186 \end{array}$ | $\begin{array}{r} 1.186 \\ (1) \end{array}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 4.6 | 5.6 | 1.9 | 2.3 | 8.2 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 84.4 \\ 15.1 \\ 0.8 \end{array}$ | 12.0 12.3 0.9 | $\begin{array}{r} -2.2 \\ 17.7 \\ 0.9 \end{array}$ | 3.5 7.1 0.7 | 22.5 1.0 |

[1] The ratios represent the average of ratios for each business in the group and cannot be colculated from the figures shown in lable 2 .
(2) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

## Definition:

1. Liquidisy ratio:

Current = current assets / current liabilities
2. Leverage retios:
al Debt/equity = total Liabilities / equity
b) Debt ratio = total liabilities / total assets.
c) Interest coverage $=$ net profit + interest expense $/$ interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Gasoline Service Stations (SIC 6331)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lowe: middie 25\% | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | 362 <br> (1) <br> (1) | $\begin{aligned} & (1) \\ & 457 \end{aligned}$ | $\begin{aligned} & 457 \\ & 798 \end{aligned}$ | $\begin{array}{r} 798 \\ 1.202 \end{array}$ | $1.202$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operations Dapreciation Other | $\begin{array}{r} 11 \\ 8 \\ -4 \end{array}$ | 4 6 - | 5 7 -8 | 10 9 -3 | 26 10 -6 |
| Dividends | -2 | - | -1 | -1 | -5 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r} 3 \\ -\quad 4 \\ -1 \\ 2 \end{array}$ | 2 -9 - 1 | 2 -12 -2 4 | 3 -17 - - | 3 -19 -1 2 |
| Financing ectivities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | 9 -11 5 -3 | 4 -7 3 -3 | 8 -8 5 -3 | 16 -13 4 -2 - 1 -1 | 8 -15 7 -5 1 - -1 -1 |
| Increase(decresse) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 2 13 15 | 1 8 9 | -3 12 10 | 6 9 15 | 3 21 24 |

811 These estimeses are besed on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses repofting a statement of chenges
see iable 1 for symbols and notes
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, Gasoline Service Stations (SIC 6331)


(1) Average Iabour units are calculated by dividing total payroll by the average annuat wege and salary rate as reported in the

Survey of Employment. Payroll and Hours. Staqisics Canede. Catalogue 72-002. An average lebour unit could be interpreted as e full-time employee. Note that the business size groups used bre determined at the Caneda level. Thus if a business has at least 500 employees in Cenada es whale but less than thet number in any given province it is shown in the 500 end over group.
121 Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses peporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months end the information is adjusted accordingly.

See Table 1 for symbols and notes

TABLE 6 . Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Gasoline Service Stations (Sic 6331)

|  | Total(1) | Bottom 25\% | Lowe r <br> middle 25\% | Upper middle 25\% | Top: |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average sales \$ | 505.560 |  |  |  |  |
| Average expense \$ | 493.186 | $42.104$ | 238.502 | $550.337$ | $1,141.799$ |
| Average net profit (loss) \$ |  |  |  |  |  |
| Businesses reporting profit (No.) | 5.586 |  |  |  |  |
| Average sales \$ ${ }_{\text {Average expense } \$}$ | 507.803 | 51.161 | 253.395 | 563.265 546.155 |  |
| Average expense \$ Average net prof it \$ | 490.783 17.020 | 40,053 11,108 | 237.048 16,347 | 546.155 17.110 | $\begin{array}{r} 1,139.876 \\ 23,513 \end{array}$ |
| Businesses reporting loss (Mo.) | 840 |  |  |  |  |
| Average sales $\$$ Average expense $\$$ | 495.708 | 46.057 | 235,430 243,593 | 562.214 571.327 |  |
| Average expense $\$ 8$ Average net loss $\$$ | 504.482 $-8,774$ | 51.002 -4.945 | 243.593 $-8,163$ | 571.327 -9.113 | $1.152,006$ $-12,875$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 5.048 540.793 529.169 11.624 | 53,782 44.623 9.159 | 276.559 267.314 9.245 | $\begin{array}{r} 601.117 \\ 590.305 \\ 10.812 \end{array}$ | $\begin{array}{r} 1.231 .715 \\ 1.214 .432 \\ 17.283 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (Mo.) | 5.174 |  |  |  |  |
| Average sales \$ | 538.808 | 54.215 | 276.068 | 602.905 | 1.222.043 |
| Average expense \$ | 521.555 | 41.496 | 261.894 | 584.755 | 1.198.075 |
| Average net profit \$ | 17.253 | 12.719 | 14,174 | 18.150 | 23.970 |
| Businesses reporting loss (Mo.) | 874 55. 701 |  |  |  |  |
| Average sales \$ | 551.701 | 51.688 | 278.485 | 595.803 | 1.280.826 |
| Average expense \$ | 563.158 | 59.742 | 288.587 | 606.801 | 1.297.501 |
| Average net loss \$ | -11.457 | -8.054 | -10.102 | -10,998 | -16.675 |

1986
Number of observations in sample
Average sales $\$$
Average expense $\$$

| 4,952 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 479.053 | 29.240 | 174.943 | 518.473 | 1.193 .557 |
| 468.627 | 22.804 | 165.164 | 508.001 | 1,178.538 |
| 10.426 | 6.436 | 9.779 | 10.472 | 15.019 |
| 4,151 |  |  |  |  |
| 478.258 | 29.160 | 171.998 | 513.658 | 1.198.215 |
| 461.736 | 20.023 | 157.073 | 496.419 | 1.173.430 |
| 16.522 | 9, 137 | 14.925 | 17.239 | 24.785 |
| 791 |  |  |  |  |
| 482.146 | 29,640 | 186.767 | 532.750 | 1.179 .428 |
| 492.677 | 36.684 | 197.648 | 542.345 | 1.194.031 |
| -10.531 | -7.044 | -10.881 | -9.595 | -14.603 |

Businesses reporting profit (Mo.)
Average sales $\$$
Average expense $\$$
Average net profit $\$$
Businesses reporting loss (No.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$
(1) These estimetes re besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of saies, 1986
Canade, Tire, Battery, Parts and Accessories Stores (SIC 6342)

|  | Tatal(1) |  | Bottom 25\% |  | Lower middle 25\% |  | $\begin{aligned} & \text { Upper } \\ & \text { midde } 25 \% \end{aligned}$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime}$ s) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 469 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{aligned} & (1) \\ & 121 \end{aligned}$ |  | $\begin{aligned} & 121 \\ & 252 \end{aligned}$ |  | $\begin{aligned} & 252 \\ & 576 \end{aligned}$ |  |  | $\begin{aligned} & 576 \\ & 11) \end{aligned}$ |  |
| Selected expense item | Industry average\{2\} |  |  |  |  | $\left\|\begin{array}{l} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses on\|y(3) |  |  |  |  |
|  | Tota | Bot tom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { midd } 10 \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  |  |  | ceent of | sales |  |
| Cost of seles | 60.5 | 53.1 | 59.1 | 64.3 | 65.4 | 99.3 | 60.9 | 54.6 | 59.1 | 64.3 | 65.4 |
| Dccupancy expenses <br> Depreciation <br> Repairs \& maintenance <br> Heat. Iight \& telephone <br> Rent | 9.5 2.0 2.3 2.0 3.1 | $\begin{array}{r} 17.1 \\ 3.4 \\ 5.4 \\ 2.9 \\ 5.4 \end{array}$ | 9.1 1.7 1.9 2.9 3.4 | $\begin{aligned} & 6.5 \\ & 1.5 \\ & 1.1 \\ & 1.7 \\ & 2.2 \end{aligned}$ | $\begin{aligned} & 5.3 \\ & 1.5 \\ & 1.0 \\ & 1.3 \\ & 1.5 \end{aligned}$ | 99.5 88.6 92.1 93.9 66.5 | $\begin{aligned} & 9.6 \\ & 2.3 \\ & 2.5 \\ & 2.1 \\ & 4.7 \end{aligned}$ | $\begin{array}{r} 17.5 \\ 5.1 \\ 5.9 \\ 3.8 \\ 9.9 \end{array}$ | $\begin{aligned} & 9.1 \\ & 1.9 \\ & 2.2 \\ & 2.1 \\ & 4.5 \end{aligned}$ | 6.5 1.5 1.1 1.7 3.2 | 5.3 1.5 1.1 1.3 2.3 |
| Personnel expenses | 16.0 | 14.0 | 14.7 | 17.6 | 17.7 | 91.3 | 17.5 | 17.6 | 17.1 | 17.7 | 17.7 |
| Financial expenses <br> Interest \& bank charpes <br> Professional fees | 2.9 1.8 1.1 | $\begin{aligned} & 3.5 \\ & 1.9 \\ & 1.6 \end{aligned}$ | 3.2 1.8 1.4 | $\begin{aligned} & 2.6 \\ & 1.9 \\ & 0.7 \end{aligned}$ | $\begin{aligned} & 2.3 \\ & 1.6 \\ & 0.7 \end{aligned}$ | 96.8 93.5 91.9 | 3.0 1.9 1.2 | 4.0 2.5 2.1 | $\begin{aligned} & 3.2 \\ & 1.8 \\ & 1.5 \end{aligned}$ | 2.6 1.9 0.7 | 2.3 1.6 0.7 |
| Other expenses | 8.7 | 13.7 | 8.1 | 7.2 | 5.7 | 100.0 | 8.7 | 13.7 | 8.1 | 7.2 | 5.7 |
| Profit (loss) | 2.4 | -1.5 | 5.7 | 1.8 | 3.6 | 99.8 | 2.4 | -1.5 | 5.7 | 1.8 | 3.6 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | $\cdots$ | - $\cdot$ | $\ldots$ | $\ldots$ |

## Symbols

zero or no observations
too small too be expressed
not applicable
$x$ confidential

## Footnoter

(1) These estimates are based on a sample of businesses peporing sales between $\$ 10,000$ and $\$ 2,000,000$
(2) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Topal weighted sales of all businesses in the sample }} \times 100$ for each quartile
(3) Value in each cell $=\frac{\text { Total weighted expendizure on a given iqem }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ for

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these retios are calculated individually and the total will not necessarity aqual tooz

## Motes

Data are shown by quartites when at least 83 of the samplad businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile fr.e. bottom 25\%. Nower middre 25\%, etc. Pepresents one guerter of the potal number of businesses. Within each quertile. the average ratio is presented. For comparison purposes, the high and low values of sales are shown

## How to use the tables

(i) Locate the appropriate sales renge that is displayed on the two lines entitled "Low sales value" and "High sales value"

21 The selected range will indicate the proper quartile, i.e. the bottom 25\%, the lower middre $25 \%$, the upper middle $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Claseificetion Definition (SIC i980):
SIC 6342 - Tire, Bettery, Parts and Accessories Stores
Businesses primarily engeged in retail daling in new or used tires, tubes batteries and other automobile perts and accessories seperately or in combination. These establishments may be secondarily engaged in tire installation and pepair as well as in automobile repeir. This industry includes the following types of retail operations: retail automotive batterias. retail automotive perts and accessories, retail automotive cassettes and 8 -track tape recorders, retail motor vehicle radios linc. C. B. or GRSl. petail motor vehicle stereos, retail rotor vehicle tape decks and tetail tires and tubes

TABLE 2. Balance sheet proflle for 1986
Canada. Tire, Battery, Parts and Accessories Stores (SIC 6342)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value $\{\$ 000$ 's? | 469 $(1)$ $(1)$ | $\begin{aligned} & \{1\} \\ & 121 \end{aligned}$ | $\begin{aligned} & 121 \\ & 252 \end{aligned}$ | $\begin{aligned} & 252 \\ & 576 \end{aligned}$ | $\begin{aligned} & 576 \\ & 11) \end{aligned}$ |
|  |  | Average (\$000's) |  |  |  |
| Assets $0^{\text {a }}$ |  |  |  |  |  |
| Cash Accounts and notes receivable | 13 | 3 3 | 6 12 | 11 30 | 31 74 |
| Accounts and notes receivable Inventory | 63 | 6 | 32 | 64 | 148 |
| Other current assets | 3 | 1 | 1 | 3 | 8 |
| Total current assets | 109 | 13 | 51 | 107 | 252 |
| Fixed assets | 73 | 10 | 38 | 64 | 179 |
| Less: Accum. dep. on fixed assets | 32 | 2 | 14 | 26 | 87 |
| Other assets | 8 | 2 | 2 | 11 | 17 |
| Total assets | 158 | 23 | 78 | 155 | 372 |
| Liabilities and equity ${ }^{\text {a }}$ |  |  |  |  |  |
| Current loans Other current liabilities | 25 42 | 3 4 | 19 | 28 48 | 62 96 |
| Total current liabilities | 67 | ? | 27 | 76 | 158 |
| Mortgages dayable | 5 | 1 | 1 | 6 | 11 |
| Long term debt | 31 | 12 | 27 | 30 | 56 |
| Other liabilities | 2 |  | 1 | 1 | 7 |
| Total liabilities | 108 | 20 | 56 | 113 | 232 |
| Total equity | 52 | 4 | 22 | 42 | 139 |

(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See table i for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada. Tire, Battery, Parts and Accessories Stores (SIC 6342)

|  | Total (2) | Bottom 25\% | Lower <br> midde 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime} \mathrm{s}$ ) | $\begin{aligned} & 412 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & (1) \\ & 160 \end{aligned}$ | $\begin{aligned} & 160 \\ & 369 \end{aligned}$ | $\begin{aligned} & 369 \\ & 666 \end{aligned}$ | 666 (1) |
|  |  | Average |  |  |  |
| Liquidity retio Current ratio (times) | 3.4 | 7.5 | 2.9 | 2.2 | 2.2 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | 27.6 0.7 | -0.8 14.5 0.9 | 12.9 0.7 | 7.2 67.5 0.7 | 7.6 14.3 0.6 |

111 The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businesses reporting seles between $\$ 10,000$ end $\$ 2,000,000$.

See Table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current : current assets / current liabilities
2. Leverage rotios:
a) Debs/equity = total liebilities / equity.
b) Debt ratio = total liabilities / total assets
c) Interest coverage $=$ net profit $+i n t e r e s t$ expense $/$ interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Tire, Battery, Parts and Accessories Stores (S|c 6342)

|  | Total (1) | Bottom 25\% | Lower <br> middle $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 327 \\ & (1) \\ & 11 \end{aligned}$ | $\{1\}$ | $\begin{array}{r} 174 \\ 397 \end{array}$ | $\begin{aligned} & 397 \\ & 658 \end{aligned}$ | $\begin{aligned} & 658 \\ & \{1\rangle \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Other | $\begin{array}{r} 12 \\ 7 \\ -2 \end{array}$ | 6 2 -6 | 6 | 11 7 -3 | 24 13 -1 |
| Dividends | $-3$ | - | -4 | -5 | -5 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 5 -12 -2 - | 5 -2 -4 1 | 4 -12 -1 - | 2 -10 -2 - | 11 -23 -1 1 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 9 -9 4 -4 - - -1 - | 1 -4 3 -1 | 11 -7 3 -3 | 10 -6 1 -4 - - -7 | 14 -18 7 -9 - - -2 |
| Increase(decrease) in eash \& equivalents Cash equivalents-Beginning of the year Cash \& equivalents - End of the year | 3 -1 2 | -1 2 1 | 4 1 4 | -1 -4 -5 | 11 -4 8 |

III These estimates are based on a sample of incorporated businesses reparting sales between $\$ 10,000$ and $\$ 2,000$, 000 . Sample count includes
only those businesses reporting a statement of changes
See Tuble 1 for symbols and notes.
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in i986 Canada, Tire, Battery, Parts and Accessories Stores (SIC 6342)


[^11]"Newly reporting" and "no longer reporting" businesses are assumed to hove been in activity for six months and the information is adjusted accordingly.

See table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 Canada, Tire, Battery, Parts and Aceessories Stores (SiC 6342)

| Total(1) Bottom | Lower | Upper | Top | $25 \%$ |
| ---: | ---: | ---: | ---: | ---: |



Number of observations in sample
Average sales $\$$
Average expense.
Ave:age net profit (loss) \$

Businesses reporting a profit (No.)
Average sales $\$$
Average expense
Average net profit $\$$

Businesses reporting loss (No.)
Average sales \$
Average expense $\$$
Average net loss $\$$
539
374,918
359,105
15,813

446
374,227
349,612
24,615

979
379,008
396,257
$-17,249$
51.097
43.046
8.051
169.047
165.452
3.595
352.270
344,482
7,788
927.257
883.441
43.815

1985
$\qquad$
+
53.482
40.650
12.832

43.407
50.772
-7.365
167.472
154.710
12.762

171.789
184.152
-12.363

| 352.047 | 923,906 |
| ---: | ---: |
| 334.550 | 868,536 |
| 17.497 | 55.370 |
|  |  |
| 352.954 | 947.881 |
| 374,912 | 975.192 |
| $-21,958$ | -27.311 |

1986

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$.

See rable 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, General Stores (SIC 6412)

|  | Total(1) |  | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ |  | Lower$\text { middle } 25 \%$ |  | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 361 \\ & (1) \\ & 19 \end{aligned}$ |  | $\begin{array}{r} 11 \\ 92 \end{array}$ |  |  | $\begin{array}{r} 92 \\ 177 \end{array}$ |  | $\begin{aligned} & 177 \\ & 397 \end{aligned}$ |  | $\begin{aligned} & 397 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{array}{\|c\|} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upoer middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 77.5 | 74.6 | 73.1 | 79.8 | 83.7 | 100.0 | 77.5 | 74.6 | 73.1 | 79.8 | 81.7 |
| Occupancy expenses | 8.3 | 16.2 | 8.7 | 5.0 | 3.8 | 100.0 | 8.3 | 16.2 | 8.7 | 5.0 | 3.8 |
| Depreciation | 2.6 | 6.2 | 1.7 | 1.4 | 1.2 | 87.0 | 3.0 | 7.9 | 2.2 | 1.5 | 1.2 |
| Repairs \& maintenance | 1.5 | 2.7 | 1.8 | 0.8 | 0.9 | 94.1 | 1.6 | 3.1 | 1.9 | 0.9 | 0.9 |
| Hest, light \& telephone | 2.7 | 5.0 | 2.9 | 1.7 | 1.2 | 97.6 | 2.7 | 5.5 | 2.9 | 1.7 | 1.2 |
| Rent | 1.5 | 2.3 | 2.2 | 1.1 | 0.5 | 28.8 | 5.2 | 11.2 | 5.5 | 3.8 | 1.9 |
| Personnel expenses | 6.3 | 4.3 | 6. 6 | 6.5 | 7.9 | 84.0 | 7.5 | 7.2 | 7.8 | 6.9 | 8.2 |
| Financial expenses | 3.2 | 7.7 | 1.9 | 2.1 | 1.2 | 99.5 | 3.2 | 7.7 | 1.9 | 2.2 | 1.3 |
| Interest 8 bank charges | 2.2 1.0 | 5.4 2.3 | 1.1 0.7 | 1.6 0.5 | 0.9 | 87.5 93.2 | 2.6 | 8.0 2.5 | 1.2 0.9 | 1.7 0.6 | 0.9 0.4 |
| Other expenses | 6.3 | 11.9 | 8.0 | 3.2 | 2.6 | 100.0 | 6.3 | 11.9 | 8.0 | 3.2 | 2.6 |
| Profit (loss) | -1.6 | -14.7 | 1.8 | 3.3 | 2.8 | 99.9 | -1.6 | $-14.7$ | 1.8 | 3.3 | 2.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | -. | $\cdots$ | -" | - | - $\cdot$ |

## Symbols

zero or no observetions
. 100 small 100 be expressed
not appliceble
$\times$ confidential

## Footnotes

111 These estimates are based on sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000.000$. Total weighted expenditure on a given item

(3) Value in each cell $=\frac{\text { lotal weighted expenditure on given item }}{\text { rotal weighted sales of businesses reporting this item of expenditure }} \times$ for each quartile.

This portion of the table perteins only to the businesses reporting the specific expense item. therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$

## Motes

Dete are shown by quartiles when al least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quertile (i. e. bottom 25\%. Iower midde 25\%, etc.) fepresents one quarter of the total number of businesses. Within each quartile, the bverage fatio is presented. For comperison purposes, the high and low values of soles ere shown.

How to use the tables
111 Locate the appropriate sales range that is displayed on the two lines entitab alow sales valuen and "High sales value"
121 The selected range will indicate the proper quartile, i.e. the bottom 25\%. the lower midde $25 \%$, the upper middle $25 \%$ or the top 25\%.
(3) Data pertaining to the selected sales size range will be in thet quartile

Standerd Industrisl Classification Definition (SIC 1980):
sic 6412 - General Stores
Businesses primarily engaged in retail dealing in a general bine of merchandise on a non-departmental basis. the most important of which is food. Other merchandise sold usually includes ready-to-wear apparel. toiletries, cosmetics. hardware, farm supplies and housewares. 8usinesses may be described es: country general stores and general siores

TABLE 2. Balance sheet profile for 1986
Canada, Generel Stores (SIC 6412)

|  | Total(1) | Bottom | Upper |
| :--- | :---: | :---: | :---: | :---: |

(1) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$.

See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, General Stores (SIC 6412)

|  | Total(2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lowe r $\text { middle } 25 \%$ | Upper middle 25\% | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime}$ s) High sales value ( $\$ 0000^{\circ}$ ) | $\begin{aligned} & 201 \\ & 11 \\ & (1) \end{aligned}$ | $\begin{aligned} & \text { (1) } \\ & 177 \end{aligned}$ | $\begin{aligned} & 177 \\ & 457 \end{aligned}$ | $\begin{aligned} & 457 \\ & 819 \end{aligned}$ | $\begin{aligned} & 819 \\ & 11) \end{aligned}$ |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 6.0 | 5.5 | 11.4 | 4.2 | 3.4 |
| Leverage ratios <br> Debt/equity ratio (times) Interest coverage ratio (times) Dobt ratio (times) | $\begin{array}{r} -71.9 \\ 17.7 \\ 0.6 \end{array}$ | -1.2 1.0 | $\begin{array}{r} 2.6 \\ 15.3 \\ 0.6 \end{array}$ | $\begin{array}{r} 0.7 \\ 18.0 \\ 0.6 \end{array}$ | 1.8 35.6 0.5 |

11 The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

## Definitions:

1. Liquidity ratio:

Current = current ossets / current liabilities
2. Leverage retios:
al Debt/equity $=$ total $\mid i a b i l i t i e s ~ / ~ e q u i t y . ~$
b) Dabt ratio = total liabilities / total assets
cl Interest coverage * net profit + interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, General Stores (SIC 6412)

|  | Total (1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle $25 \%$ | $\begin{aligned} & \text { Upper } \\ & \text { midde } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 137 \\ & \{1 \\ & (1) \end{aligned}$ | $\begin{aligned} & 11 \\ & 170 \\ & \hline \end{aligned}$ | $\begin{aligned} & 170 \\ & 454 \end{aligned}$ | $\begin{aligned} & 454 \\ & 846 \\ & \hline \end{aligned}$ | $\begin{aligned} & 846 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations Dedreciation Other | $\begin{array}{r} 12 \\ 9 \\ -13 \end{array}$ | $\begin{array}{r} 12 \\ 7 \\ -6 \end{array}$ | 6 5 - | 11 8 -4 | $\begin{array}{r} 18 \\ 17 \\ -40 \end{array}$ |
| Dividends | -1 | - | -2 | -2 | -1 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 6 -9 -4 2 | 17 -4 - | 1 -4 -1 - | -1 -1 -1 1 | $\begin{array}{r} 4 \\ -15 \\ -14 \\ 5 \end{array}$ |
| Financing activities Increase in long term debt Repayment of long term debt Loans from sharehalders Repayment of loans from shareholders Advances \& loans from government Increase in equity Decrease in equity Other | $\begin{array}{r}20 \\ -23 \\ 10 \\ -5 \\ - \\ \hline\end{array}$ | $\begin{array}{r}-25 \\ -17 \\ \hline\end{array}$ | 2 -5 6 -5 - - - -1 | 10 -7 2 -2 - -5 -1 | $\begin{array}{r}68 \\ -54 \\ 14 \\ -11 \\ -1 \\ \hline 6\end{array}$ |
| Increase(decrease) in eash \& equivalents Cash \& equivalents-Beginning of the year Cash a equivalents - End of the year | 10 14 | $\begin{aligned} & 18 \\ & 64 \\ & 82 \end{aligned}$ | 3 14 16 | -1 2 1 | -3 -35 -38 |

11 These estimates are based on a semple of incorporated businesses peporing sales between $\$ 10.000$ end $\$ 2.000 .000$. Semple count includes
only those businesses reporting a statement of changes.
see Table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, General Stores (SIC 6412)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ (\$ 000 \text { s }) \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { redorting }(2) \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 641 | 111.912 | 10.165 | 137 | 133 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 602 \\ 28 \\ 8 \\ 3 \end{array}$ | $\begin{aligned} & 25,262 \\ & 11,226 \\ & 14,773 \\ & 60,651 \end{aligned}$ | $\begin{aligned} & 2.371 \\ & 1.099 \\ & 1.350 \\ & 5.345 \end{aligned}$ | $\begin{array}{r}135 \\ 1 \\ \vdots \\ \hline\end{array}$ | $\begin{array}{r} 133 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 360 | 148.503 | 12.583 | 186 | $\cdots$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 909 \\ 33 \\ 11 \\ 7 \end{array}$ | $\begin{aligned} & 35.553 \\ & 12.194 \\ & 16.920 \\ & 83.836 \end{aligned}$ | $\begin{aligned} & 3.030 \\ & 1.077 \\ & 1.371 \\ & 7.105 \end{aligned}$ | 176 6 2 2 | $\ldots$ $\ldots$ $\ldots$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours. Statistics Canada. Caralogue $92-002$. An average labour unit could be interpreted as a full-ime employee. Note thet the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Rafers to businesses reporting no payroll deductions in the previous yar
(3) Refers to businasses reporting no payroll deductions in the following yar
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See lable for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, General Stores (SIC 6412)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower $\text { middle } 25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25^{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample Average sales $\$$ |  |  |  |  |  |
| Average sales $\$$ Average expense $\$$ | 298,992 | $\begin{aligned} & 46.995 \\ & 47.660 \end{aligned}$ | 142.351 137.980 | 285,219 275,138 | $\begin{aligned} & 721.404 \\ & 705.068 \end{aligned}$ |
| Average net profit (loss) \$ | 7.530 | -665 | 4.371 | 10.081 | 16.336 |
| Businesses reporting profit (No.) Average sales $\$$ ( | 754 300.796 |  | 141.347 | 289.581 | 721.810 |
| Average expense \$ | 286,306 | 45.645 | 132,665 | 275.625 | 691.289 |
| Average net profit \$ | 14.490 | 4.801 | B.6B2 | 13.956 | 30.521 |
| Businesses reporting loss (Mo.) |  |  |  |  |  |
| Average sales $\$$ | 292,442 310.426 |  |  |  |  |
| Average expense $\$$ Average net loss $\$$ | 310,426 $-17,984$ | $\begin{aligned} & 49.783 \\ & -6.425 \end{aligned}$ | $\begin{array}{r} 154.266 \\ -8.837 \end{array}$ | $\begin{array}{r} 272.473 \\ -11.126 \end{array}$ | $\begin{array}{r} 765.180 \\ -45.546 \end{array}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net prafit (loss) \$ | $\begin{array}{r} 758 \\ 309.694 \\ 299.525 \\ 10.169 \end{array}$ | $\begin{array}{r} 55.232 \\ 53.292 \\ 1.940 \end{array}$ | $\begin{array}{r} 146.039 \\ 149.144 \\ 4.895 \end{array}$ | $\begin{array}{r} 296.529 \\ 282.416 \\ 14.113 \end{array}$ | $\begin{array}{r} 740.975 \\ 721.247 \\ 19.728 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit \$ | 639 308.507 294.668 13.839 | 54,717 49,258 5,459 | $\begin{array}{r} 150.355 \\ 140.956 \\ 9.399 \end{array}$ | $\begin{array}{r} 296.853 \\ 281.284 \\ 15.569 \end{array}$ | $\begin{array}{r} 732.102 \\ 707,173 \\ 24,929 \end{array}$ |
| Businesses reporting loss (Mo.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss $\$$ | $\begin{array}{r} 119 \\ 322.483 \\ 331.566 \\ -9,083 \end{array}$ | $\begin{aligned} & 56.060 \\ & 59.779 \\ & -3.719 \end{aligned}$ | $\begin{array}{r} 135.286 \\ 141.612 \\ -6.326 \end{array}$ | $\begin{array}{r} 291.743 \\ 299,152 \\ -7,419 \end{array}$ | $\begin{array}{r} 806.846 \\ 825.720 \\ -18.874 \end{array}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | 842 305.010 298.712 6.298 | 40. 581 <br> 44,245 <br> $-3,664$ | $\begin{array}{r} 131.758 \\ 129.315 \\ 2.443 \end{array}$ | $\begin{array}{r} 258.183 \\ 249.001 \\ 9.182 \end{array}$ | $\begin{array}{r} 789.516 \\ 772.288 \\ 17.228 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 630 |  |  |  |  |
| Average sales \$ | 311,786 | 52,006 | 122.354 | 261.118 | 811.667 |
| Average expense \$ | 298,502 | 45.952 | 114,470 | 247.667 | 785,920 |
| Average net profit \$ | 13.284 | 6.054 | 7.884 | 13.451 | 25.747 |
| Businesses reporting a loss (Mo.) | 212 |  |  |  |  |
| Average sales \$ | 283,328 | 33.699 | 142.498 | 247.114 | 710.002 |
| Average expense \$ | 291.718 | 43.217 | 146.266 | 254.034 | 723.355 |
| Average net loss \$ | -8.390 | $-9.518$ | -3,76B | -6.920 | -13.353 |

111 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales. 1986
Canada. General Merchandise Stores (SIC 6413)

|  | Total(1) |  | $\begin{aligned} & \text { Bot tom } \\ & 25 \% \end{aligned}$ |  | Lower$\text { middle } 25 \%$ |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 330 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{aligned} & 1 \\ & 105 \end{aligned}$ |  | $\begin{aligned} & 105 \\ & 197 \end{aligned}$ |  | $\begin{array}{r} 197 \\ 367 \end{array}$ |  |  | $\begin{aligned} & 367 \\ & \text { (1) } \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middIe } \\ 25 \% \end{gathered}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 71.5 | 62.3 | 72.2 | 74.4 | 76.9 | 97.8 | 73.0 | 67.8 | 72.2 | 74.8 | 76.9 |
| Decupancy expenses | B. 5 | 13.6 | 8.0 | 7.2 | 5.1 | 98.6 | 8.7 | 14.4 | 8.0 | 7.2 | 5.4 |
| Depreciation | 1.3 | 1.4 | 1.4 | 1.4 | 1.0 | 71.6 | 1.8 | 2.7 | 2.0 | 1.9 | 1.1 |
| Repairs \& maintenance | 1.1 | 1.1 | 1.3 | 1.1 | 0.8 | 90.7 | 1.2 | 1.5 | 1.4 | 1.2 | 0.8 |
| Heat, light \& telephone | 1.7 | 2.4 | 2.1 | 1.3 | 1.1 | 96.8 | 1.8 | 2.6 | 2.1 | 1.3 | 1.1 |
| Rent | 4.4 | 8.6 | 3.2 | 3.4 | 2.6 | 60.5 | 7.3 | 16.4 | 6.4 | 4.9 | 3.6 |
| Personnel expenses | 7.8 | 9.5 | 4.8 | 7.1 | 9.8 | 78.0 | 10.0 | 15.5 | 7.7 | 8.0 | 9.8 |
| Financial expenses | 2.8 | 4.2 | 3.1 | 1.7 | 2.3 | 96.5 | 2.9 | 4.8 | 3.1 | 1.7 | 2.3 |
| linterest \& bank charges | 2.0 0.8 | 2.9 | 2.3 | 1.1 0.5 | 1.5 0.8 | 92.6 91.2 | 2.9 0.9 | 3.7 1.7 | 2.4 0.8 | 1.2 0.6 | 1.5 0.8 |
| Professional fees | 0.8 | 1.3 |  |  |  |  | 0.9 |  |  | 0.6 |  |
| Other expenses | 4.4 | 7.4 | 3.9 | 3.0 | 3.4 | 98.2 | 4.5 | B. 0 | 3.9 | 3.0 | 3.4 |
| Profit (loss) | 5.0 | 3.0 | 8.1 | 6.7 | 2.2 | 99.7 | 5.0 | 3.0 | 8.1 | 6.7 | 2.2 |
| Totel | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . $\cdot$ | - . | $\cdots$ | $\cdots$ | ... |

## Symbols

zero or no observations
-- too small too be expressed
not applicable
$\times \quad$ confidential
Footnotes
(1) These astimates are based on a sample of businesses reporting saies between $\$ 10.000$ and $\$ 2,000,000$.
Total weighted excenditure on a given item $\times 100$ for each quartile
Total weighted sales of all businesses in the sumpte
To:al weighted expenditure on given item


This portion of the table pertains only to the businesses reporing the specific expense item. Therefore these ratios are calculated individuslly and the cotal will not necessarily equal 100\%.

Notes
Deto are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile li. ©. Dottom 25\%, lower middie 25\%, etc.) represents one quarter of the total number of businesses. Within each quertile. the average ratio is presented. For comparison purposes. the migh and low values of sales are shown

How ta use the tables
11) Locate the appropribe sales tange that is displayed on the two bines entited "low sales value" and wigh sales value"
(2) The selected range will indicate the proper quartile. i.e. the botom $25 \%$, she lower midde $25 \%$, the upper middle $25 \%$ or the top 25\%.
(3) Data pertaining to the selected sales size range will be in thet quartile.

Standard Industrial Classification Definition (SIC 1980):
SIC 6413 - General Merchandiate Stores
Businesses primarily engaged in retail dealing in a general line of merchandise on a non-depar tmental basis inciuding ready-to-wear apparel, coiletries, cosmetics, hardware and housewares. where food and household furniture are not normally commodity ines and where no one commodity line accounts for more than $50 \%$ of total pevenue.

TABLE 2. Balance sheet profile for 1986
Canada, General Merchandise Stores (SIC 64i3)

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000,000$.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Conada, General Merchandise Stores (SIC 6413)

|  | Total(2) | Bot tom $25 \%$ 25\% | Lower <br> middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000$ 's) | 163 (1) (1) | $11)$ <br> 277 | 277 480 | 480 780 | 780 $(1)$ |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 5.0 | 5.1 | 12.3 | 2.1 | 2.6 |
| Leverage ratios ```Debt/equity ratio (times) Interest coverage ratio (times)``` Debt ratio (times) | $\begin{array}{r} 2.0 \\ -1.9 \\ 0.8 \end{array}$ | $\begin{array}{r} 7.8 \\ -5.6 \\ 1.2 \end{array}$ | $\begin{array}{r} 21.7 \\ -12.9 \\ 0.6 \end{array}$ | -24.2 5.7 0.8 | 4.0 3.9 0.7 |

(1) The ratios represent the everage of ratios for each business in the group and cannot be calculared from the figures shown in table 2 .
$12)$ These estimetes are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table i for symbols and notes.

Definitions:

1. Liquidity retio:

Current = current assets / current liabilities
2. Leverage ratios:
b) Debt/equity = total liabilities / equity
b) Debt ratio $=$ total liabilities / total assets
c) Interest coverage $=$ net profit + interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, General Merchandise Stores (SIC 6413)

|  | Total(1) | $\begin{aligned} & \text { Bottum } \\ & 25 \% \end{aligned}$ | $\begin{array}{r} \text { Lower } \\ \text { midole } 25 \% \end{array}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 104 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & (1) \\ & 265 \end{aligned}$ | $\begin{aligned} & 265 \\ & 498 \end{aligned}$ | $\begin{aligned} & 498 \\ & 780 \\ & \hline \end{aligned}$ | $\begin{aligned} & 780 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |


| Operating activities Cash from operations Depreciation Other | $\begin{array}{r} -1 \\ 6 \\ 9 \end{array}$ | $\begin{array}{r} -8 \\ 3 \\ 18 \end{array}$ | $\begin{array}{r} -2 \\ 8 \\ 5 \end{array}$ | $\begin{array}{r} -1 \\ 9 \\ -3 \end{array}$ | 5 6 14 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Dividends | -2 | - | - | -2 | -5 |
| Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 20 -13 -3 1 | $\begin{array}{r} 6 \\ -3 \\ -11 \\ \hline 1 \end{array}$ | 62 -19 - - | $\begin{array}{r}1 \\ -17 \\ \hline\end{array}$ | 10 -14 -3 1 |
| Financing activities <br> increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | 10 -24 1 -3 - - -2 | 4 -8 1 -2 | $\begin{array}{r}12 \\ -74 \\ 2 \\ -4 \\ - \\ -6 \\ \hline\end{array}$ | 18 -5 1 -1 - -2 | 5 -8 1 -4 - - -1 |
| Increaseldecrease) in cash \% equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -2 -2 | 2 2 | -16 11 -5 | -1 -9 -9 | 8 -4 4 |

11 These estimates are based on a sample of incorporaied businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$. Sample count includes only those businesses reporting a statement of changes.
See Table 1 for symbals and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, General Merchandise Stores (SIC E413)

| Husiness slze ex:yessed : average iabour anl:slit | Humber at Dusinesses | lota | cayral | Avetaçe abote un: s l $^{11}$ | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger reparting(3) |
| 1983 |  |  |  |  |  |  |
| Total | 496 |  | 193.216 | 17.688 | 143 | 202 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 449 \\ 25 \\ 19 \\ 19 \end{array}$ |  | $\begin{array}{r} 13.832 \\ 8.230 \\ 17.552 \\ 153.602 \end{array}$ | $\begin{array}{r} 1.281 \\ 757 \\ 1.506 \\ 14.144 \end{array}$ | $\begin{array}{r}141 \\ 2 \\ - \\ \hline\end{array}$ | $\begin{array}{r} 201 \\ \vdots \\ - \end{array}$ |
| 1986 |  |  |  |  |  |  |
| Total | 1.048 |  | 239,543 | 20.251 | 303 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 996 \\ 24 \\ 9 \\ 19 \end{array}$ |  | $\begin{array}{r} 27.358 \\ 8.659 \\ 14.453 \\ 189.073 \end{array}$ | $\begin{array}{r} 2.323 \\ 1.128 \\ 16.067 \end{array}$ | $\begin{array}{r} 294 \\ 2 \\ 2 \\ 5 \end{array}$ | $\cdots$ |

[^12]TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
Canada, General merchandise Stores (SIC 6413)

|  | Total(1) | Bottom 25\% | Lowe? middie 25\% | Upper middle 25\% | Top |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average soles \$ | 249.886 | 44.415 | 120.764 | 212,600 | 621.766 |
| Average expense \$ Average net profit (loss) \$ | 238,764 11,122 | 41.338 3.077 | 115,674 5.090 | 202,122 10,478 | 595.920 25.846 |
| Businesses reporting a profit (No.) | 842 |  |  |  |  |
| Average sales \$ | 251.339 | 45.856 | 120,368 | 214,168 | 624.964 |
| Average expense \$ | 236.152 | 36.655 | 110.474 | 201.849 | 595.630 |
| Average net profit \$ | 15,18 7 | 9,201 | 9,894 | 12,319 | 29.334 |
| Businesses reporting a loss (No.) | 150 |  |  |  |  |
| Average sales $\$$ | 238.658 | 42.282 | 121.937 | 199,847 | 590.564 |
| Average expense \$ Average net loss $\$$ | 245.612 -6.954 | 48.269 | 131.088 -9.151 | 204.336 -4.489 | 598.753 -8.189 |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | 1.013 250.282 239.274 11.008 | 43.175 41.435 1.740 | $\begin{array}{r} 119.265 \\ 113.056 \\ 6.209 \end{array}$ | $\begin{array}{r} 222,168 \\ 208,850 \\ 13.318 \end{array}$ | $\begin{array}{r} 616.521 \\ 593.754 \\ 22.767 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) | 847 |  |  |  |  |
| Average sales \$ | 250.745 | 45.269 | 122.597 | 223,493 | 651.621 |
| Average expense \$ | 244.173 | 37,344 | 111.162 | 208.581 | 619.603 |
| Average net profit \$ | 16,572 | 7.925 | 11,435 | 14,912 | 32.018 |
| Businesses reporting loss (No.) | 166 |  |  |  |  |
| Average sales \$ | 209,066 | 40.509 | 112.241 | 204.226 | 479.286 |
| Average expense \$ | 217,220 | 46.643 | 117.047 | 212.498 | 492,692 |
| Average net loss \$ | -8,154 | -6,134 | -4,806 | -8.272 | -13.406 |

1986

Number of observations in sample
Average sales $\$$
Average expense \$
Average net profit \{loss\} $\$$

Businesses reporting profit (Mo.)
Average sales $\$$
Average expense $\$$
Average net profit \$

Businesses reporting a loss (No.)
Average sales 171
$\begin{array}{ll}\text { Average sales \$ } & 291.993\end{array}$
Average expense $\$$
Average net loss \$

843
270.44
270.441
260,822
9.619

265
265.22

249,430
15.793

306, 282
-14.289
43. 18
39. 569
3.617
43.130 34.900
8.230
43.298
48.79
$-5.495$
93
95
4

| 128.813 | 249.114 | 660.652 |
| ---: | ---: | ---: |
| 121.865 | 236.479 | 645 |
| 6.948 | 12.635 | 15.276 |
|  |  |  |
|  |  |  |
| 129.885 | 249.479 | 638.396 |
| 119.243 | 231.683 | 611.892 |
| 10.642 | 17.796 | 26.504 |
|  |  |  |
|  |  |  |
| 124.948 | 247.216 | 752.508 |
| 131.322 | 261.435 | 783 |
| -6.374 | -14.219 | -31.577 |
|  |  |  |

[^13]TABLE 1. Selected operating ratios, in percent of sales. 1986
Canada, Mardware Stores (Sic 6531)


## Symbols

zero or no observations
-. too small too be expressed
not applicable
$\times$ confidential
Footnotes
11 These estimates are based on a semple of dusinesses raporiing salas beiween $\$ 10.000$ and $\$ 2.000 .000$.
2) Value in each call = Total weighted expenditupe on a given item

131 Value in each cell $=\frac{\text { Total weighted expenditure on a given itam }}{\text { Total waighted sales of businasses reporting this item of expenditure }} \times$ loo businasses in the sample $\quad$ for $\quad$ quartila.
This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculatad individually and the total will not necesserily equal $100 \%$.

## Moter

Date are shown by quartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according io sales size. Each quartile (i. e. bottom 25\%, lower middle $25 \%$, etc.l represents one quarter of the total number of businesses. Within each quartite, the average ratio is presented. For comparison purposes, the high and low values of seles are shown.

How to ust the tables
(1) Locate the appropriate seles renge that is displayed on the two lines entitled "Low sales value" and migh sales value"
(2) The selectad pange will indicate the proper quartile, i.e. the bottom $25 \%$, the lower middle $25 \%$, the upper midde $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size pange will be in that quartile.

Stenderd Induteriel Clessificetion Definition (SIC 1980):
SIC 6531 - Mardware Stores
Businesses primarily engaged in retail dealing in any combingtion of the basic lines of hardware. such as hand and powar tools. builders' hardware. fasteners. electrical and plumbing supplies. These businesses may be secondarily engaged in retailing housewares. electrical appliances, peint, sporting goods. etc.

TABLE 2. Balance sheet profile for 1986
Canada, Hardware Stores (SIC 6531)

(1) These estimates are besed on a semple of businesses reporting seles between $\$ 10,000$ and $\$ 2.000,000$.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Hardware Stores (SIC 6531)

|  | Tatal(2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & \text { 25\% } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 293 \\ & (1) \\ & (1) \end{aligned}$ | $11)$ 174 | 174 347 | 347 643 | 643 111 |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 3.2 | 3.7 | 2.8 | 3.4 | 2.8 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 95.0 \\ 26.4 \\ 0.8 \end{array}$ | 47.1 0.9 | 29.3 2.4 1.0 | 24.8 17.5 0.7 | -16.4 42.3 0.6 |

(1) The ratios represent the average of patios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimetes are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

## Definitions:

1. Liquidity ratio:

Current $=$ current assets / current lisbilitiss.

## 2. Leverage retios:

al Debt/equity = total liabilities / equity.
bl Debt ratio = total liabilities / total essets
c) Interest coverage $=$ net profit * interest expense/interest expense

TABLE 4. Statement of changes in financiai position for incorporated businesses only, 1986
Canada. Hardware Stores (SIC 6531)

|  | Total(1) | $\begin{aligned} & \text { Bot tom } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample 〈No.〉 Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 210 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 11 \\ & 17 \end{aligned}$ | $\begin{aligned} & 171 \\ & 347 \end{aligned}$ | $\begin{array}{r} 347 \\ 680 \end{array}$ | $\begin{aligned} & 680 \\ & (1) \end{aligned}$ |
|  |  |  | Average $1 \$ 000$ |  |  |
| Operating activities Cash from operations Depreciation Dther | $\begin{array}{r} 11 \\ 6 \\ -5 \end{array}$ | $\begin{array}{r} -6 \\ 6 \\ -2 \end{array}$ | $\begin{array}{r} 1 \\ 3 \\ -5 \end{array}$ | $\begin{array}{r} 16 \\ 5 \\ -1 \end{array}$ | $\begin{array}{r} 33 \\ 10 \\ -16 \end{array}$ |
| Dividends | -1 | - | - | -2 | -2 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r}3 \\ -9 \\ -6 \\ \hline 1\end{array}$ | 2 -6 -6 - | 2 -7 -2 -2 | $\begin{array}{r} 2 \\ -7 \\ -6 \\ 1 \end{array}$ | 8 -15 -9 3 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> ather | $\begin{array}{r}8 \\ -12 \\ 5 \\ -4 \\ - \\ \hline \\ -2 \\ \hline\end{array}$ | 7 -1 6 -1 | 2 -4 1 -4 | $\begin{array}{r}4 \\ -12 \\ 7 \\ -3 \\ - \\ \hline-1 \\ \hline-\end{array}$ | 22 -32 5 -9 - 1 -5 - |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalente - End of the year | -4 2 -2 | 4 | -14 5 -9 | 2 -2 - | -8 1 -4 |

(1) These estimetes are based on a sample of incorporated businesses reporting $\$$ bles between $\$ 10.000$ and $\$ 2,000.000$. $\$$ ample count inciudes only those businesses reporting a statemen: of changes.
see iable 1 for symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on sic classification in 1986
Canada. Mardware, Paint, Glass and Wallpaper Stores (SIC E53)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payrolt } \\ (\$ 000 \text { s }) \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger reporting (3) |
| 1983 |  |  |  |  |  |
| Total | 3,415 | 237.578 | 18.904 | 340 | 446 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3.283 \\ 110 \\ 20 \\ 2 \end{array}$ | $\begin{array}{r} 166,979 \\ 40.551 \\ x \\ x \end{array}$ | $\begin{array}{r} 13.541 \\ 3.280 \\ 1.363 \\ 720 \end{array}$ | $\begin{array}{r} 324 \\ 8 \\ 7 \\ 1 \end{array}$ | $\begin{array}{r} 436 \\ 10 \\ - \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 4.435 | 335.218 | 23.888 | 594 | - $\cdot$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 4.240 \\ 179 \\ 14 \\ 2 \end{array}$ | $\begin{array}{r} 228.476 \\ 74.562 \\ x \\ x \end{array}$ | $\begin{array}{r} 16,372 \\ 5.346 \\ 1.459 \\ 711 \end{array}$ | 579 14 1 - | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing lotal paypoll by the average annual wage ond salary fate as reported in the Survey of Employment, Poyroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as o full-i ine employee. Note that the business size groups used are determined at the Conade level. Thus if o business hes at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 end over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Mardware Stores (S|c 6531)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 781 \\ 320.026 \\ 308.670 \\ 11.356 \end{array}$ | $\begin{array}{r} 38,914 \\ 36,157 \\ 2,757 \end{array}$ | $\begin{array}{r} 131.609 \\ 124.251 \\ 7.358 \end{array}$ | $\begin{array}{r} 288.745 \\ 283.470 \\ 5.275 \end{array}$ | $\begin{array}{r} 820.837 \\ 790.800 \\ 30.037 \end{array}$ |
| Businesses raporting a profit (Mo.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 652 \\ 318.967 \\ 300.751 \\ 18.216 \end{array}$ | $\begin{array}{r} 40.237 \\ 33,412 \\ 6,825 \end{array}$ | $\begin{array}{r} 133.569 \\ 121.444 \\ 12.125 \end{array}$ | $\begin{array}{r} 285.190 \\ 269.527 \\ 15.663 \end{array}$ | $\begin{array}{r} 816.873 \\ 778.620 \\ 38.253 \end{array}$ |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 129 \\ 326.612 \\ 340.450 \\ -13.838 \end{array}$ | $\begin{array}{r} 36.375 \\ 41.422 \\ -5.047 \end{array}$ | $\begin{array}{r} 126.160 \\ 132.059 \\ -5,899 \end{array}$ | $\begin{aligned} & 298,804 \\ & 322.929 \\ & -24,125 \end{aligned}$ | $\begin{aligned} & 845.108 \\ & 865.388 \\ & -20.280 \end{aligned}$ |

1985

| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 749 \\ 350.635 \\ 339,045 \\ 11,590 \end{array}$ | $\begin{array}{r} 63.616 \\ 61.597 \\ 2.019 \end{array}$ | $\begin{array}{r} 145.822 \\ 141.031 \\ 4,791 \end{array}$ | $\begin{array}{r} 321.413 \\ 313.239 \\ \text { B.174 } \end{array}$ | $\begin{array}{r} 871.687 \\ 840,311 \\ 31,376 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses raporting a profit (No.) Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 627 \\ 355,717 \\ 335,182 \\ 20.535 \end{array}$ | $\begin{array}{r} 72.651 \\ 64.228 \\ 8.423 \end{array}$ | $\begin{array}{r} 146,312 \\ 133,721 \\ 12,591 \end{array}$ | $\begin{array}{r} 324.516 \\ 304.482 \\ 20.034 \end{array}$ | $\begin{array}{r} 879.387 \\ 838.297 \\ 41.090 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 122 \\ 332.479 \\ 352.048 \\ -19.569 \end{array}$ | $\begin{aligned} & 47.870 \\ & 57.010 \\ & -9.140 \end{aligned}$ | $\begin{aligned} & 144,307 \\ & 163,628 \\ & -19,321 \end{aligned}$ | $\begin{array}{r} 313.790 \\ 334.749 \\ -20.959 \end{array}$ | $\begin{aligned} & 823,948 \\ & 852.803 \\ & -28,855 \end{aligned}$ |

1986

(1) These estimates are bosed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See fable for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Sporting Goods Stores (SIC 6541)

|  | Total(1) |  | Bottom 25\% |  | Lower$\text { middle } 25 \%$ |  | Uppef <br> middle 25\% |  |  | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businasses in sample (No.) Low sales vaiue ( 8000 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 530 \\ & 19 \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 1 \\ 43 \end{array}$ |  | $\begin{array}{r} 43 \\ 149 \end{array}$ |  | $\begin{array}{r} 149 \\ 323 \end{array}$ |  |  | $\begin{aligned} & 323 \\ & 19) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middIe } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upoer } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Too } \\ & \text { 25\% } \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sules | 61.1 | 54.5 | 60.9 | 62.1 | 86.6 | 92.2 | 66.3 | 74.2 | 64.6 | 62.2 | 66.6 |
| Occupancy expenses | 9.6 | 14.9 | 8.6 | 8.7 | 6.5 | 95.7 | 9.6 | 14.9 | 8.7 | 8.7 | 6.5 |
| Depreciation | 1.7 | 2.0 | 1.6 | 2.0 | 1.1 | 82.8 | 2.0 | 3.6 | 2.1 | 2.0 | 1.1 |
| Repairs \& maintenance | 1.1 | 1.8 | 0.9 | 1.3 | 0.5 | 75.1 | 1.5 | 3.4 | 1.3 | 1.5 | 0.6 |
| Heat. light 8 telephone | 2.2 | 3.8 | 1.7 | 2.2 | 1.3 | 92.4 | 2.4 | 4.4 | 1.9 | 2.3 | 1.3 |
| Rent | 4.6 | 7.3 | 4. 3 | 3.2 | 3.6 | 79.4 | 6.4 | 11.1 | 6.7 | 4.5 | 4.3 |
| Personnel expenses | 13.3 | 4.4 | 16.2 | 17.9 | 14.1 | 80.2 | 16.6 | 12.1 | 19.8 | 18.0 | 14.1 |
| Financiel expenses | 4.1 | 4.7 | 5.3 | 3.4 | 3.0 | 99.2 | 4.1 | 4.8 | 5.3 | 3.4 | 3.0 |
| Interest \& bank charges | 2.4 | 2.6 | 2.4 | 2.4 | 2. 1 | 93.4 | 2. 6 | 3.4 | 2.4 | 2.5 | 2.1 |
| Professional fees | 1.7 | 2.1 | 2.9 | 1.0 | 0.9 |  | 1.9 | 2.4 |  |  | 0.9 |
| Other expenses | 10.1 | 15.1 | 10.6 | 8.1 | 7.0 | 99.5 | 10.2 | 15.5 | 10.6 | B. 1 | 7.0 |
| Proflt (lass) | 1.8 | 6.3 | -1.5 | -0.2 | 2.9 | 99.4 | 1.8 | 6.4 | -1.5 | -0.2 | 2.9 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | - $\cdot$ | . . | $\ldots$ | - . | ... |

Symbols
cera or mo observations
too small too be expressed

- nor applicable
confidential

Footnotes
$\{11$ These estimates are based on a sampte of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.
iotal weighted expenditure on a given item
121 Value in each cell $=\overline{\text { Total weighted sales of all businesses in the sample }} \times 100$ for each quartile

Tois weighied expenditure on a given item $\qquad$
Total weighted sales of businesses reporting this item of expenditure
This portion of the table pertains only to the businesses reporting the specific expense item. itherefore these ratios are calculad individually and the total will not necessarity equal $100 \%$.

## Motes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile li.e, bottom $25 \%$, lower midde $25 \%$. etc. represents one quapter of the tots! number of businesses. Within each quertile. the average ratio is presented. For comparison purposes. the high and low values of sales are shown

## How to use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entitled mow sales value" and migh sales value"
2) The selected range will indicate the proper quartile. i.e. the bot tom $25 \%$, the lower middie $25 \%$. the upper midde $25 \%$ or the sop $25 \%$.
(3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrisl CIassification Definition (SIC 1980):

## SIC 6541 - Sporting Goods Stores

Businesses primarily engaged in retail dealing in sporting goods, playground and gymmasium equipment. Businesses may be described by product line such os: retail archery equipment, reteil athletic clothing linc, uniformsi, retan ethletic footwear, retail baseball equipment retail bowling equipment. retail camping equipment lexc. tent trailers), petail sports and fishing ackle, retall football equipment. retail golf equipmen: retail hockey equipment. retail hunting gouipmen:. retail playground equipment, perail skiing equipment


TABLE 2. Balance sheet profile for 1986
Canada, Sporting Goods Stores (SIC 6541)

|  | Total(1) | Bot tom 25\% | Lower <br> midde $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | 530 <br> (1) <br> (1) | $\begin{aligned} & (1) \\ & 43 \end{aligned}$ | $\begin{array}{r} 43 \\ 149 \end{array}$ | $\begin{aligned} & 149 \\ & 323 \end{aligned}$ | 323 $(1)$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 9 \\ 8 \\ 78 \\ 2 \\ 98 \\ 31 \\ 13 \\ 6 \end{array}$ | 1 3 7 10 5 1 4 | $\begin{array}{r} 4 \\ 3 \\ 44 \\ 1 \\ 51 \\ 12 \\ 4 \\ 2 \end{array}$ | $\begin{array}{r} 6 \\ 7 \\ 77 \\ 2 \\ 92 \\ 42 \\ 20 \\ 5 \end{array}$ | $\begin{array}{r} 25 \\ 19 \\ 183 \\ 6 \\ 233 \\ 65 \\ 25 \\ 13 \end{array}$ |
| Total assets | 122 | 18 | 61 | 119 | 286 |
| Liabilities and equity <br> Current loans <br> Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | $\begin{array}{r} 26 \\ 35 \\ 60 \\ 2 \\ 28 \\ 1 \end{array}$ | 3 6 9 2 6 | $\begin{aligned} & 17 \\ & 12 \\ & 30 \\ & 1 \\ & 16 \end{aligned}$ | 34 37 72 1 29 | $\begin{array}{r} 46 \\ 82 \\ 128 \\ 5 \\ 60 \\ 3 \end{array}$ |
| $\begin{aligned} & \text { Total liabilities } \\ & \text { Total equity } \end{aligned}$ | $\begin{aligned} & 91 \\ & 31 \end{aligned}$ | 17 | $\begin{aligned} & 46 \\ & 14 \end{aligned}$ | 103 16 | 196 90 |

(1) These estimates are basad on a sample of businesses reporing sales beimeen $\$ 10,000$ and $\$ 2,000,000$

See iable 1 for symbols and notes

TABLE 3. Financial ratios (1) for incorporated businesses only. 1986
Canada, Sporting Goods Stores (SIC 6541)

|  | Total(2) | Bot tom 25\% | Lower $\text { middle } 25 \%$ | $\begin{array}{r} \text { Upper } \\ \text { middle } 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ 's) | $\begin{aligned} & 423 \\ & (1) \\ & 11 \end{aligned}$ | 11 139 | $\begin{array}{r}139 \\ 277 \\ \hline\end{array}$ | $\begin{array}{r} 277 \\ 466 \end{array}$ | $466$ |
|  | Average |  |  |  |  |
| Liquidity retio Current ratio (times) | 3.8 | 4.5 | 2.6 | 2.2 | 6.1 |
| Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times) | $\begin{array}{r} -8.1 \\ 5.5 \\ 0.8 \end{array}$ | -8.1 -6.6 0.9 | $\begin{array}{r} 18.5 \\ 8.8 \\ 0.9 \end{array}$ | $\begin{array}{r} -1.2 \\ 7.6 \\ 0.8 \end{array}$ | -4.2 11.6 0.7 |

i: The ratios represent the average of ratios for ach business in the group and cannot be culculated from the figures shown in lable 2 .
12) These estimates are based on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities.
2. Leverage ratios:
a) Debi/equity = total liabilities / equity.
b) Debr ratio = qotal liabilities / total assets
c) Interes coverage $=$ net profit - interest expense $/$ interes: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada. Sporting Goods Stores (SIC 6541)

|  | Total(1) | $\begin{array}{r} \text { Bot } \ddagger 0 m \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper midde $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 289 \\ & \{1\} \\ & \{1\} \end{aligned}$ | $\begin{aligned} & 1 \\ & 132 \end{aligned}$ | $\begin{aligned} & 132 \\ & 253 \end{aligned}$ | $\begin{aligned} & 253 \\ & 464 \end{aligned}$ | $\begin{aligned} & 464 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000{ }^{\prime}$ s) |  |  |  |  |
| Operating ectivities <br> Cash from operations Deprecistion Qther | 7 6 1 | 4 4 -4 | 2 4 2 | 3 6 8 | 20 9 |
| Dividends | -2 | -1 | - | -2 | -4 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets increase in investment Decrease in investment | 2 -12 -2 - | 1 -4 -3 | 1 -3 -1 | $\begin{array}{r}1 \\ -16 \\ -1 \\ \hline\end{array}$ | 5 -24 -3 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> increase in equity <br> jecrease in equity <br> Other | 6 -5 4 -4 | 5 -4 4 -2 | 3 -5 2 -2 | 10 -4 5 -7 | 6 -8 5 -4 - -1 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 2 7 9 | -1 6 5 | $\frac{5}{5}$ | 2 1 3 | 3 20 22 |

11 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a stetement of changes
See Table ifor symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986
Canada, Sporting Goods Stores (SIC 6541)

|  |  |  |  | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Husiness s:ze expressed ill average labour ontstl: | Sumbe of Dusinesses | $\begin{array}{r} \text { Total payrel } \\ \$ 000 \end{array}$ | $\begin{aligned} & \text { Average tabout } \\ & \text { units } \end{aligned}$ | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger reporting(3) |


| 1983 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total | 1.602 | 89.162 | 7.565 | 266 | 350 |
| less than 20 <br> $20-99$ <br> 100-499 <br> 500 and over | $\begin{array}{r} 1.555 \\ 42 \\ 5 \\ 0 \end{array}$ | $\begin{array}{r} 65.231 \\ 16.887 \\ 7.044 \end{array}$ | $\begin{array}{r} 5.551 \\ 1.434 \\ 580 \end{array}$ | $\begin{array}{r} 262 \\ 4 \\ - \end{array}$ | $\begin{array}{r} 339 \\ 6 \\ 1 \\ 4 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 2.486 | 155,899 | 11.591 | 446 | --. |
| $\begin{aligned} & \text { iess than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.403 \\ 71 \\ 7 \\ 5 \end{array}$ | 105.288 31.004 9.976 9.631 | $\begin{array}{r} 7.806 \\ 2.322 \\ 761 \\ 702 \end{array}$ | $\begin{array}{r}438 \\ 8 \\ \hline\end{array}$ | $\cdots$ $\cdots$ $\cdots$ - |

(1) Average labout units are calculated by dividing total paypoll by the average annual wage and salary rate as reported in the

Survey of Employment. Payroll and Hours. Statistics Lanada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are deqermined at the canada level. Thus if a business has at least 500 employees in cansda as a whole but less than that number in any given province it is shown in the 500 and over group.
i2: Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses repolting no payrall deductions in the following year
"Newly peporting and "no longer peporting" businesses ape assumed to have been in activity for six months and the information is adjusted accordingly

See lable 1 for sumbols anc notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canade, Sporting Goods Stores (SIC 6541)



1985

| Number of observations in sample <br> Average sales \$ <br> Average expense <br> Average net profit (loss) \$ | $\begin{array}{r} 706 \\ 229.845 \\ 224.427 \\ 5.418 \end{array}$ | $\begin{array}{r} 21.508 \\ 22.083 \\ -575 \end{array}$ | $\begin{array}{r} 81.026 \\ 78,33 \\ 2,695 \end{array}$ | $\begin{array}{r} 205,606 \\ 199,581 \\ 6,025 \end{array}$ | $\begin{array}{r} 611.238 \\ 597.712 \\ 13.526 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 542 \\ 235.056 \\ 221.307 \\ 13.749 \end{array}$ | $\begin{array}{r} 24,220 \\ 18,948 \\ 5.272 \end{array}$ | $\begin{array}{r} 80.322 \\ 74.316 \\ 6.006 \end{array}$ | $\begin{array}{r} 212,158 \\ 196,009 \\ 16,149 \end{array}$ | $\begin{array}{r} 623.527 \\ 535.953 \\ 27.570 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | 164 217.069 230.902 -13.833 | $\begin{array}{r} 18,816 \\ 25.196 \\ -6,380 \end{array}$ | $\begin{aligned} & 82.972 \\ & 89.429 \\ & -6.457 \end{aligned}$ | $\begin{array}{r} 194.464 \\ 205.656 \\ -11.192 \end{array}$ | $\begin{aligned} & 572.024 \\ & 603.325 \\ & -31.301 \end{aligned}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 799 246.283 240.646 5.637 | 26,315 28.302 -1.987 | $\begin{array}{r} 82.324 \\ 81.196 \\ 1.128 \end{array}$ | $\begin{array}{r} 224,961 \\ 220.690 \\ 3,471 \end{array}$ | $\begin{array}{r} 652.332 \\ 632.397 \\ 19.935 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 541 |  |  |  |  |
| Average sales \$ | 259,680 | 29,756 | 86.809 | 239,805 | 682.349 |
| Average expense \$ | 242.673 | 21,582 | 79.641 | 221.952 | 647.516 |
| Average net profit \$ | 17.007 | 8.174 | 7.168 | 17,853 | 34.833 |
| Businesses reporting loss (No.) | 258 |  |  |  |  |
| Average sales \$ | 216.001 | 24.882 | 73.467 | 201.819 | 563,836 |
| Average expense \$ | 230,521 | 31.102 | 84.267 | 218,886 | 587.827 |
| Average net loss \$ | -14.520 | -6.220 | -10,800 | -17.067 | -23,991 |

(1) These astimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales. 1986
Canada, Toy, Hobby, Novelty and Souvenlir Stores (SIC 658)


| Businesses in sanple (No.) | 478 |  |  |
| :--- | :--- | :--- | :--- |
| Low sales value $\left(\$ 000^{\prime}\right.$ s) | $(1)$ | $(1)$ | 63 |
| High sales value $\left(\$ 000^{\prime}\right.$ s) | $(1)$ | 23 | 163 |


| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lowe? } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { midd।e } \\ 25 \% \end{array}$ | Upper middle $25 \%$ 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 50.3 | 40.7 | 57.3 | 48.3 | 54.9 | 96.1 | 52.4 | 46.0 | 59.7 | 48.5 | 54.9 |
| Occupancy expenses | 17.5 | 28.0 | 17.3 | 13.3 | 11.6 | 99.3 | 17.6 | 28.0 | 17.3 | 13.3 | 11.9 |
| Depreciation | 2.2 | 3.8 | 2.0 | 1.8 | 1.2 | 72.3 | 3.0 | 8.1 | 2.8 | 2.0 | 1.4 |
| Repairs \& maintenance | 1.2 | 1.5 | 1.3 | 0.9 | 1.0 | 63.5 | 1.9 | 3.1 | 2.4 | 1.4 | 1.1 |
| Heat, light \& telephone | 3.3 | 5.8 | 3.7 | 2.2 | 1.4 | 91.8 | 3.6 | 6.5 | 4.1 | 2.3 | 1.6 |
| Rent | 10.9 | 17.0 | 10.2 | 8.4 | 8.0 | 79.2 | 13.7 | 28.1 | 12.6 | 9.4 | 9.4 |
| Personnel expenses | 13.9 | 7.9 | 7.7 | 23.4 | 16.4 | 75.6 | 18.4 | 20.8 | 10.5 | 25.2 | 17.0 |
| Financial expenses | 3.2 | 2.8 | 3.0 | 3.4 | 3.6 | 95.4 | 3.4 | 3.3 | 3.1 | 3.4 | 3.7 |
| Interest \& bank charges | 2.2 | 2.0 | 1.8 | 2.4 | 2.4 | 87.7 | 2.5 | 2.4 | 2.0 | 2.8 | 2.6 |
| Professional fees | 1.1 | 0.8 | 1.2 | 1.0 | 1.2 | 76.7 | 1.4 | 1.7 | 1.6 | 1.2 | 1.3 |
| Other expenses | 13.0 | 20.2 | 12.6 | 10.6 | 8.6 | 100.0 | 13.0 | 20.2 | 12.6 | 10.6 | 8.6 |
| Profit (loss) | 2.0 | 0.3 | 2.1 | 0.9 | 4.8 | 99.2 | 2.1 | 0.3 | 2.1 | 0.9 | 4.9 |
| Tatal | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . $\cdot$ | $\ldots$ | $\ldots$ | ... | $\ldots$ |

Symbols
zero or no observations
too snell too be expressed
not applicable
$\times$ confidential
Footnotes
111 These estimates ape based on a sample of businasses raporting salas betwaen $\$ 10,000$ and $\$ 2.000,000$.
( Total weighed expenditure on a given item
$\begin{aligned} & \text { 21 Value in each cell }= \text { Total wsighed sales of all businesses in the sample } \times 100 \text { for each quartila. } \\ & \text { (3) Value in each cell }=\frac{\text { Totel weighted expenditure on given item }}{\text { Totel weighed sales of businesses peporting this iqom of expenditure }} \times 100\end{aligned}$
Ihis portion of the table pertains only to the businesses reporiing the specific expense iem. Therefore these ratios ape calculated individually and the totel will not necessarily equal $100 \%$.

## Motes

Deta efe shown by quaftiles when at least 13 of the samplad businesses report the specific itent.
Records were fanked in escending order according to soles size. Eech quartile li.e. bottom $25 \%$, lower midde $25 \%$. etc.) fepiesents one quapter of the total number of businesses. Within each quartile, the average patio is presented. For comparison putpasas, the high and low values of sales are shown

How to use the tables
(1) Locate the appropriate sales pange that is displayed on the two lines entitled mow sales value and wigh sales valuew
(2) The salected range will indicate the praper quartile. i.e. the bottom $25 \%$, the lower midde $25 \%$, the upper midde $25 \%$ or the top 25\%
(3) Data pertaining to the selected sales size fange will be in that quartile

Standard Industrial Classification Definition (SIC 1880):
SIC 658 - Toy, Hobby, Novelty and Souvenir Stores
8usinesses primar Hy engaged in retail dealing in toys, hobby supplies, gifts, noveliies and souvenirs.

TABLE 2. Balance sheet profile for 1986
Canada, Toy. Hobby. Novelty and Souvenir Stores (SIC 658)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lowe ? middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 478 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 23 \end{array}$ | $\begin{aligned} & 23 \\ & 63 \end{aligned}$ | $\begin{array}{r} 63 \\ 163 \end{array}$ | 163 $(1)$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets $0^{\text {a }}$ |  |  |  |  |  |
| Cash |  | - | 1 | 6 | 12 |
| Accounts and notes receivable | 5 | - | 1 | 3 | 15 |
| Inventory | 37 | 3 | 13 | 19 | 110 |
| Other current assets | 1 | - | 5 | 1 | 4 |
| Total current assets | 47 | 4 | 15 | 28 | 141 |
| Fixed assets <br> Less: Accum. dep. on fixed assets | 20 | 5 | 5 | 13 | 55 |
| Less: Accum. dep. on fixed assets Other assets | 3 | 2 | 1 | 3 | 9 |
| Total assets | 63 | 7 | 18 | 39 | 186 |
| Liabilities and equity |  |  |  |  |  |
| Current loans | 14 | 1 | 4 | 8 | 40 |
| Dther current liabilities | 15 | - | - | 8 | 48 |
| Total current liabilities | 28 | 1 | 6 | 16 | 89 |
| Mortgages payable | 1 | - | - | 1 | 2 |
| Long term debt | 19 | 1 | 6 | 14 | 54 |
| Dther liabilities | , | - | - | - | 4 |
| Total liabilities | 49 | 2 | 12 | 32 | 149 |
| Total equity | 14 | 5 | 6 | 7 | 37 |

(1) These estimates are based on a semple of businesses reporting soles between $\$ 10.000$ and $\$ 2,000,000$. See Table i for symbols and noies.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Toy, Mobby, Novelty and Souvenir Stores (SIC 658)

|  | Total(2) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ 's | $\begin{aligned} & 277 \\ & (1) \\ & \{1\} \end{aligned}$ | $\begin{gathered} 11) \\ 78 \end{gathered}$ | 78 168 | 168 289 | (1) 289 |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 4.2 | 3.5 | 7.2 | 3.6 | 3.1 |
| Leverage ratios <br> Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times) | $\begin{array}{r} 33.0 \\ 11.0 \\ 1.1 \end{array}$ | $\begin{array}{r} 76.5 \\ 34.2 \\ 1.6 \end{array}$ | 56.8 1.0 1.0 | -2.3 1.9 1.0 | 5.3 6.7 0.8 |

(11) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .

12 These estimetes are based on sample of businesses reporting $\$ 81$ es between $\$ 10,000$ and $\$ 2.000,000$.
See Table $;$ for symbols and notes.

## Definitions:

1. Liquidity petio:

Current $=$ current assets / current liabilities.
2. Leverage ratios:
8) Debt/equity = total lisbilities / equity
bl Debt ratio $=$ total liabilities / totel assets.
c) Interes? coversge = net profi: + interest expense / interes: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample ino.) Low sales value ( $\$ 000$ 's) high sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 215 \\ & \{1\} \\ & \{1\} \end{aligned}$ | $\begin{array}{r} \text { (1) } \\ 65 \end{array}$ | $\begin{array}{r} 65 \\ 138 \end{array}$ | $\begin{aligned} & 138 \\ & 265 \end{aligned}$ | $\begin{aligned} & 265 \\ & \text { (1) } \end{aligned}$ |
|  | Average ( $\$ 000$ 's |  |  |  |  |
| Dperating activities <br> Cash from operations Dedreciation Other | $\begin{array}{r} 11 \\ 3 \\ -5 \end{array}$ | $\begin{array}{r} 5 \\ 1 \\ -10 \end{array}$ | 1 3 -1 | 8 3 -2 | 27 7 -9 |
| Dividends | -3 | - | - | -1 | -11 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets increase in investment Decrense in investment | 1 -4 -1 | - | - 1 | 1 -4 -1 | $\begin{array}{r} 2 \\ -11 \\ -1 \\ 2 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 5 \\ -3 \\ 3 \\ -5 \\ \hline \end{array}$ | 6 - 2 -1 | 1 -1 1 -1 | - -3 2 -3 | 13 -6 6 -15 - - - |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 2 6 9 | 1 4 | 3 10 13 | 2 7 9 | 4 5 8 |

(1) These estimbes ore based on a sample of incorporeted businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes
only those businesses reporting a statement of changes
see Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986
Canada, Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

| Business size expressed in |
| :--- | :--- | :--- | :--- |
| average iabou: unitsilit |

[^14]"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for sumbols and motes

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
Canade, Toy, Hobby, Novelty and Souvenir Stores (SIC 658)


Number of observations in sample
Average sales
Average expenses
Average net profit (loss) \$

Businesses reporting a profit (No.)
Average sales \$
Average expense $\$$
Average net profit \$

Businesses reporting loss (No.)
Average soles \$
Average expense $\$$
Average net loss $\$ \quad-12.853$
855
14.546
14.735
14.735
.189
15.080
11.565
3.515

105,422
11,530

233
120,410
133,263
117.224
111.491
. 733

622
952
.522
.530
-
13.912
18.503
$-4.591$
36.595
36.113
482

37.051
30.716
6,335

36,031
42.796
$-6,765$

| 89.110 | 328.643 |
| ---: | ---: |
| 82.039 | 313.078 |
| 7.071 | 15.565 |
|  |  |
| 91.010 | 324.668 |
| 79.537 | 299,870 |
| 11.473 | 24,798 |
|  |  |
|  |  |
| 82.577 | 349.119 |
| 90.641 | 381.113 |
| -8.064 | -31.994 |

1985

Number of observations in sample Average sales $\$$ Aversge expense $\$$ Average net profit (loss) \& 3.407

Businesses reporting profit (No.) Average sales \$
Average expense 9
Average net profit $\$$

Businesses reporting loes (No.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$
122.992
$-14.118$
15.455
16.147
$\begin{array}{ll}5.455 & 37.437 \\ 6.147 & 35.896 \\ -692 & 1.547\end{array}$
35.896
$\square$
$\begin{array}{ll}15.270 & 39,303 \\ 10.701 & 33,107\end{array}$
33,10
3,107
6,196
94,7
85,2
85,24
9,4
0.701
4.569

15.669
34.202
40.731
79.683
97.819
$-18.136$
326.977

339, 658
339,658
327.903
327.903
11.755
349.754
326.977

22,777
305.942

330,994
$-25,052$

Number of observations in sample
Average sales $\$$ Average sales \$
Average expense $\$$

Businesses reporting a profit (No.)
Average sales \$
Average expense $\$$
Average net prof it $\$$

Businesses reporting loss (No.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$

| 982 127.746 | 15,721 | 40.649 | 96.336 | 358,277 |
| :---: | :---: | :---: | :---: | :---: |
| 123.021 | 16.173 | 39.684 | 92.970 | 343,258 |
| 4,725 | -452 | 965 | 3.366 | 15.019 |
| 667 |  |  |  |  |
| 129,385 | 15.308 | 40,661 | 98.115 | 363.456 |
| 118,004 | 11.121 | 34,466 | 87.080 | 339,349 |
| 11,381 | 4.187 | 6.195 | 11.035 | 24,107 |
| 315 |  |  |  |  |
| 121.100 | 16.231 | 40,631 | 93.115 | 334,423 |
| 133.753 | 22.419 | 47.698 | 103.635 | 361.260 |
| -12.653 | -6,188 | -7.067 | -10.520 | -26.837 |

[^15]TABLE 1. Selected operating ratios, in percent of sales. 1986
Canada, Gift, Novelty and Souvenir Stores (SIC 6582)

|  | Total(1) |  | Bottom 25\% |  | Lower$\text { middle } 25 \%$ |  | Upper <br> middle 25\% |  |  | $\begin{aligned} & \text { 7op } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 410 \\ & \{1\} \\ & \{1\} \end{aligned}$ |  | $\begin{aligned} & 1 \\ & 23 \end{aligned}$ |  |  | $\begin{aligned} & 23 \\ & 57 \end{aligned}$ | $\begin{array}{r} 57 \\ 154 \end{array}$ |  |  | $\begin{aligned} & 154 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industiy average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middIe } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middie } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Upoer } \\ \text { middie } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 51.4 | 39.7 | 56.3 | 54.0 | 54.9 | 95.4 | 53.9 | 46.8 | 58.3 | 54.2 | 54.9 |
| Decupancy expenses | 18.4 | 29.8 | 17.1 | 15.4 | 12.1 | 99.2 | 18.6 | 29.8 | 17.1 | 15.4 | 12.4 |
| Depreciation | 2.4 | 4.7 | 2.0 | 1.9 | 1.2 | 73.0 | 3.3 | 8.9 | 2.7 | 2.4 | 1.5 |
| Repairs 8 maintenance | 1.2 | 1.6 | 1.3 | 0.9 | 1.0 | 60.2 | 2.0 | 3.7 | 2.5 | 1.6 | 1.1 |
| Heat. light \& telephone | 3.1 | 5.3 | 3.8 | 2.1 | 1.5 | 89.7 | 3.5 | 6.2 | 4.1 | 2.3 | 1.6 |
| Rent | 11.6 | 18.2 | 9.9 | 10.5 | 8.4 | 79.0 | 14.7 | 28.8 | 12.4 | 11.9 | 10.0 |
| Personnel expenses | 11.4 | 5.4 | 8.3 | 16.1 | 15.3 | 74.2 | 15.3 | 15.6 | 11.4 | 17.8 | 15.9 |
| Financial expenses |  |  |  |  |  |  | 3.5 2.5 |  | 3.0 2.0 | 3.8 3.1 |  |
| Interes: 8 bank charges Professional fees | 2.2 1.1 | 2.0 0.9 | 1.8 1.2 | 2.5 1.2 | 2.7 1.3 | 89.8 78.3 | 2.5 1.4 | 2.3 1.7 | 2.0 1.5 | 1.4 | 1.3 |
| Other expenses | 13.7 | 22.6 | 13.2 | 10.5 | 9.2 | 100.0 | 13.8 | 22.6 | 13.2 | 10.5 | 9.2 |
| Profit (loss) | 1.7 | -0.5 | 2.2 | 0.4 | 4.6 | 99.0 | 1.7 | -0.5 | 2.2 | 0.4 | 4.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | $\cdots$ | - $\cdot$ | - . | $\cdots$ |

5 ymbole
zero or no observations

- too small too be expiessed
not applicable
$\times$ confidential
footnotes
(1) These estimates ape based on ample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$ Total weighted expenditure on a given item
(2) Value in each cell $=\frac{\text { lotal weighted expenditure on given item }}{\text { Total weighted sales of all businesses in the sample }} \times$ poch quartile.
(3) Volue in each cell $=\frac{\text { lotal weighted expenditure on given item }}{\text { lotal weighted sales of businesses reporting this item of expend ture }}$ for foch quartile. This portion of the table pertains only to the businasses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100\%.


## Notes

Data are shown by quartiles when bt least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to seles size. Each quartile (i.e. bottom 25\%. lower middte $25 \%$, etc. I represents one quarter of the total number of businesses. Hithin each quortile. the everage patio is presented. For compar ison purposes, the high and low values of sales sre shown.

How to use the tables
(1) Locate the appropriate sales range that is displayed on the two lines entitbad Law sales value" and "High sales value"
(2) The selected range will indicate the proper quartile. i.e. the bottom $25 \%$. the lower midde $25 \%$, the upper midale $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selectea sales size range will be in that quatile

Standard Induatrial Classificstion Definition (SIC 1980):
SIC 6582 - Gitt, Movelty and Souvenir Storas
Businesses primarity engaged in retail dealing in gifts, novelty merchanaise and souvenirs such as: retail carvings and artcraft, retail handicraft ceramics, retail seasonal and holiday decorations, retail handicraft docoupage, reteil eskimo carvings, retail gift wrap supalies. gif: shops, retail handcrafted goods fnovel ties, souvenirsl. joke shops, retail handicraft macrame. retail handicraft metalwork. re:nil meveliy me:chandise, retail mandicrat: po:tery, and retail souvenirs

Canada, Gifq, Novelty and Souvenir Stopes (SIt 6582)

|  | Total(1) | Bot tom $25 \%$ | Lower $\text { middle } 25 \%$ | Upoer middle $25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 410 \\ & (1) \\ & (1) \end{aligned}$ | 11 23 | 23 57 | 57 154 | 154 $11)$ |
|  |  | Average (\$000's) |  |  |  |
|  |  |  |  |  |  |
| Cash | 5 | - | 1 | 6 | 13 |
| Accounts and notes receivable | 4 | - | 1 | 2 | 13 |
| Inventory | 36 | 3 | 11 | 21 | 108 |
| Other current assets | 1 |  | - | 1 | 137 |
| Total current assets | 46 | 4 | 14 | 29 | 137 |
| Fixed assets Less: Accum. dep. on fixed assets | 21 8 | 3 | 5 2 | 15 6 | 20 |
| Other assets | 3 | - | ${ }_{1}$ | 3 | 7 |
| Total assets | 63 | 8 | 17 | 41 | 183 |
| Liabilities and equity |  |  |  |  |  |
| Cuprent loans Other current liabilities |  | $!$ |  | ? | 45 39 |
| Other current liabilities Total current liabilities | 12 27 | 2 | 6 | 16 | 83 |
| Mortgages payable | 1 | - | $\overline{5}$ | 1 | 3 |
| Long term debt. | 21 | - | 5 | 18 | 59 |
| Other liabilities | 1 | - | - | - | 3 |
| Total liabilities | 49 | 2 | 11 | 34 | 148 |
| Total equity | 13 | 6 | 5 | 6 | 34 |

(1) These estimates are based on semple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes.

TABLE 3. Financiti ratios(1) for incorporated businesses only, 1986
Canada. Glft, Novelty and Souvenir stores (SIC 6582)
$\left.\begin{array}{lllll}\hline & \text { Total(2) } & \text { Bot tom } \\ 25 \%\end{array}\right)$
(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .

121 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See table 1 for symbols and notes.

## Definitions

1. Liquidity retio:

Curpent $=$ current assets $/$ current liabilities
2. Leverage ratios:
a) Debi/equity = total !iabilities/equity.
ol Debt retio = toial liabilities / total assets.
c) Interest coverage $=$ net profit - interest expense / nieres: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada, Gift. Novelty and Souvenir Stores (SIC 6582)

|  | Total (1) | Bottom 25\% | Lowe I <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime}$ s) High soles value ( $\$ 000$ 's) | $\begin{aligned} & 199 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 64 \end{array}$ | $\begin{array}{r} 64 \\ 135 \end{array}$ | $\begin{aligned} & 135 \\ & 263 \end{aligned}$ | $\begin{aligned} & 263 \\ & (1) \end{aligned}$ |
|  | Average ( 8000 's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | 9 4 -3 | 1 1 -6 | -1 -1 | 7 3 -3 | $\begin{array}{r} 26 \\ 7 \\ -4 \end{array}$ |
| Dividends | -3 | - | - | -2 | -9 |
| Investment ectivities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 1 -4 -1 1 | - | -1 | 1 -2 -1 $i$ | $\begin{array}{r} 2 \\ -13 \\ -1 \\ 1 \end{array}$ |
| Financing activities <br> Increase in lang term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decresse in equity <br> Other | $\begin{array}{r}6 \\ -3 \\ 3 \\ -5 \\ \hline\end{array}$ | 6 -1 -1 | 1 -2 1 -1 | 1 -5 4 -2 - | $\begin{array}{r}15 \\ -6 \\ 7 \\ -15 \\ - \\ - \\ \hline\end{array}$ |
| Increase(decrease) in cash \& equivalents Cash equivalents-Beginning of the year Cash \& equivalents - End of the year | 4 6 10 | 1 2 3 | 1 10 11 | 3 10 14 | 10 1 11 |

111 These estimetes are based on sample of incorporated busingsses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting statement of changes.
see Table i for symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC ciassification in 1986 Canada, Gift, Novelty and Souvenir Stores (SIC 6582)

|  |  |  |
| :--- | :--- | :--- |
| Business size expressed in |  |  |
| average labour units(i) |  |  |

111 Averege labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted es a full-time employee. Note that the business size proups used are determined at the can ado level. Thus if a business has at last 500 employers in Canada as e whole but less then that number in any given province it is shown in the 500 gnd over group
(2) Refers to businasses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no peyroll deductions in the following year
"Mewly reporting and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, $1984-1986$
Canada, Glft, Novelty and Souvenir Stores (SIC 6582)
Total(1) Bottom Lower Upper Top

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 701 \\ 116,488 \\ 110.099 \\ 6.345 \end{array}$ | $\begin{array}{r} 15.421 \\ 15.888 \\ .467 \end{array}$ | $\begin{array}{r} 39.767 \\ 37.963 \\ 1.804 \end{array}$ | $\begin{array}{r} 93.595 \\ 86.129 \\ 7.474 \end{array}$ | $\begin{array}{r} 316.969 \\ 300.409 \\ 16,568 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 519 \\ 117.828 \\ 105,971 \\ 11.857 \end{array}$ | $\begin{array}{r} 15.360 \\ 11.568 \\ 3.792 \end{array}$ | $\begin{array}{r} 40.104 \\ 33.299 \\ 6.805 \end{array}$ | $\begin{aligned} & 95.634 \\ & 83.508 \\ & 12.126 \end{aligned}$ | $\begin{array}{r} 320,212 \\ 295.507 \\ 24.705 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 182 \\ 110.281 \\ 122.086 \\ -11,805 \end{array}$ | $\begin{aligned} & 15.505 \\ & 21.792 \\ & -6.287 \end{aligned}$ | $\begin{aligned} & 39.252 \\ & 45.105 \\ & -5.853 \end{aligned}$ | $\begin{aligned} & 86.581 \\ & 95.113 \\ & -8.532 \end{aligned}$ | $\begin{aligned} & 299,787 \\ & 326,335 \\ & -26.548 \end{aligned}$ |


| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 656 \\ 116.739 \\ 113.966 \\ 2.773 \end{array}$ | $\begin{aligned} & 15.624 \\ & 16,780 \\ & -1,156 \end{aligned}$ | $\begin{array}{r} 37.620 \\ 35,893 \\ 1,727 \end{array}$ | $\begin{array}{r} 89.615 \\ 89.047 \\ 568 \end{array}$ | $\begin{array}{r} 324,097 \\ 314,142 \\ 9,955 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) |  |  |  |  |  |
| Average sales \$ | 122.446 | 15.135 | 39.296 | 94.025 |  |
| Average expense \$ | 112.120 | 11.612 | 33.009 | 84.097 | $319.763$ |
| Average net profit \$ | 10.326 | 3.523 |  | 9.928 |  |
| Businesses reporting loss (Mo.) | 175 |  |  |  |  |
| Average sales \$ | 101.881 | 16.238 | 34.493 | 80.620 | 275.174 |
| Average expense \$ | 115.549 | 23.270 | 41.274 | 99.146 | 298.507 |
| Average net loss \$ | -13.668 | -7.032 | -6,781 | -18,526 | -22,333 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | 855 121.945 116.304 5.641 | 15.461 16.466 -1.005 | $\begin{array}{r} 37.292 \\ 36.078 \\ 1.214 \end{array}$ | $\begin{array}{r} 91.207 \\ 88.083 \\ 3.124 \end{array}$ | $\begin{array}{r} 343.818 \\ 324.588 \\ 19.230 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 579 |  |  |  |  |
| Average sales \$ | 126.340 | 14.687 | 36.856 | 94.850 | 358.966 |
| Average expense \$ | 114.528 | 10.671 | 29.969 | 83.762 | 333.711 |
| Average net profit \$ | 11.812 | 4.016 | 5,887 | 11.088 | 25.255 |
| Businesses reporting loss (No.) | 276 |  |  |  |  |
| Average sales \$ | 100.547 | 16,296 | 37.899 | 85.400 | 262.593 |
| Average expense \$ | 109.484 | 22.716 | 44.574 | 94.971 | 275,675 |
| Average net loss \$ | -8.937 | -6,420 | -6.675 | -9.571 | -13.082 |

(1) Thase estimates are based on a sample of businesses peporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Direct Sellers (SIC 6921)


Symbol:
zero or no observations
-- too small too be expressed
not applicable
$\times$ confidential

## Footnotes

(11) Thase estimates are based on a sample of businesses poporting sales between $\$ 10,000$ and $\$ 2,000,000$
(2) Value in each cell $=$ Total weighted expenditure on a given item

Total weighred sales of all businesses in the sampie $\times 100$ for each quartile.
(3) Value in each cell $=\frac{\text { Total weighted expenditure on given item }}{\text { Total weighted sales of businesses reporting this iten of expenditure }} \times$ loo for each quartile.

This portion of the table pertains onty to the businesses reporting the specilic expense item. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when el least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile li.e. bottom 25\%. lower midde 25\%. etc. represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales bre shown

How to use the tables
(1) Locate the appropriate sales range that is displayed on the two lines entitled wow sales value" and whigh sales value"
(2) The selected range will indicate the proper quartile, i.e. the bottom 25\%, the lower midde 25\%, the upper midde 25\% or the top 25\%.
(31 Data pertaining to the selected sates size range will be in that quartile

Stendard Industrial Classification Definition (SIC 1980t:
SIC 6921 - Direct Sellers
Businesses primarily engaged in retail dealing in a variety of products such as dairy products, beverages, cosmetics and kithcenware by means of telgphone. door-to-door canvassing or pariies erranged in customers homes. The salespeople involved normally work on a commission basis and each salespersom is considered to be a separate business. Mail-order hauses are included here

TABLE 2. Balance sheet profile for 1986
Canada, Direct Sellers (SIC 6921)

(1) These estimates are based on a semple of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

See table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Cansda, Direct Sellers (SIC 6921)

|  | Total(2) | Bottom 25\% | Lower middle $25 \%$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | 7op 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\left(\$ 000^{\prime}\right.$ s) | $\begin{array}{r} 87 \\ (1) \\ (11) \end{array}$ | (1) 47 | 47 164 | 164 275 | 275 $11)$ |
|  | Aversge |  |  |  |  |
| Liquidity ratio Current ratio (times) | 3.0 | 1.1 | 2.9 | 3.2 | 4.4 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 0.1 \\ 10.5 \\ 0.7 \end{array}$ | $\begin{array}{r} 1.9 \\ -17.0 \\ 0.7 \end{array}$ | $\begin{array}{r} 11.9 \\ -8.8 \\ 0.6 \end{array}$ | $\begin{array}{r} -8.4 \\ 44.7 \\ 0.7 \end{array}$ | 0.9 8.5 0.5 |

(1) The ratios represent the average of patios for each business in the group and cannot be calculated from the figures shown in table 2
(2) These estimates afe based on asmple of businesses reporting $\$ 8 l e s$ between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

## Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities.
2. Leversge ratios:
a) Debt/equity = total liabilities / equity.
b) Debt ratio = total liabilities / total assets
cl Interest coverage $=$ net protit interest expense/interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
tanada, Dlrect Sellers (SIC 6921)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ s) | $\begin{aligned} & 50 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & (1) \\ & 87 \end{aligned}$ | $\begin{array}{r} 87 \\ 160 \end{array}$ | $\begin{aligned} & 160 \\ & 339 \end{aligned}$ | $\begin{aligned} & 339 \\ & 111 \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Dperating activities <br> Cash from operations Depreciation 0 ther | $\begin{array}{r} 2 \\ 6 \\ -1 \end{array}$ | 3 1 -3 | 9 2 4 | $\begin{array}{r} -11 \\ 2 \\ -2 \end{array}$ | $\begin{array}{r} 13 \\ 17 \\ \hline \end{array}$ |
| Dividends | -2 | -3 | - | - | -3 |
| Investment ectivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | -7 -4 -4 | -1 -5 1 | 1 -1 | -1 | -24 -10 - |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> increase in equity <br> Decrease in equity <br> Other | 7 -4 5 -5 - - -1 | 3 -2 4 - | -12 | -1 7 -2 | 24 -13 7 -8 - - - -4 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents = End of the year | -2 4 2 | $\begin{aligned} & -2 \\ & 1 \\ & -1 \end{aligned}$ | 4 15 20 | $\begin{array}{r} -6 \\ -7 \\ -13 \end{array}$ | -1 12 12 |

(1) These estimates ere besed on sample of incorporsted businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes.
See Table 1 for $s y m b o l s$ and notes.

TABLE 5. Employment changes by slze of business. 1983-1986 based on SIC ciassification in 1986
Canada, Direct Sellers (SIC 6921)

|  |  |  |
| :--- | :--- | :--- |
| Business size expressed in |  |  |
| avarage labour units(1) |  |  |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Paypoll and Hours. 5tatistics Canade, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deduciions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year
*Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months ano the informetion is asjusted accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
Canada, Direct Sellers (SIC 6921)

|  | Total(1) | Bottom $25 \%$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average sales \$ <br> Average expense \$ | 77.600 | 13.171 | 22,717 20,766 | 49.403 43.070 | 225.109 212.075 |
| Average expense \$ (loss) \$ | 72.144 5.456 | 12.663 508 | 20.717 1.951 | 43.070 6.333 | 13.034 |
| Businesses reporting profit (No.) | 1.068 |  |  |  |  |
| Average sales \$ | 77.549 | 13.021 9.177 | 22.635 16,413 | 50,455 40.226 | 224.083 207.886 |
| Average expense $\$$ derage net profit $\$ 0$ A | 68.426 9.123 |  |  |  |  |
| Businesses reporting loss (No.) | 350 |  |  |  |  |
| Average sales \$ | 78.861 | 13.359 | 22.833 | 46.473 | 232.780 |
| Average expense \$ | 84.574 | 16.993 | 26,935 | 50.993 | 243.374 -10.594 |
| Average net loss \$ | -5.713 | -3.635 | -4,102 | -4.520 | -10.594 |

1985


1986

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.161 \\ 88.446 \\ 81.695 \\ 6.751 \end{array}$ | $\begin{array}{r} 13.347 \\ 12.107 \\ 1.240 \end{array}$ | $\begin{array}{r} 24.177 \\ 20.929 \\ 3.248 \end{array}$ | $\begin{array}{r} 54.709 \\ 48.709 \\ 6.000 \end{array}$ | $\begin{array}{r} 261,549 \\ 245,034 \\ 16.515 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 956 \\ 88.782 \\ 78.061 \\ 10.721 \end{array}$ | $\begin{array}{r} 13.309 \\ 9.750 \\ 3.559 \end{array}$ | $\begin{array}{r} 24.174 \\ 16.454 \\ 7.720 \end{array}$ | $\begin{aligned} & 55.490 \\ & 44.762 \\ & 10.728 \end{aligned}$ | $\begin{array}{r} 262,156 \\ 241,279 \\ 20,877 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 205 \\ 86,516 \\ 97.193 \\ -10,677 \end{array}$ | $\begin{aligned} & 13.457 \\ & 19.070 \\ & -5.613 \end{aligned}$ | $\begin{aligned} & 24.183 \\ & 30.042 \\ & -5.859 \end{aligned}$ | $\begin{aligned} & 52.458 \\ & 60.073 \\ & -7.615 \end{aligned}$ | $\begin{array}{r} 255.965 \\ 279.586 \\ -23.621 \end{array}$ |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales. 1986
Canada, Operators of Buildings and Dwellings (S|C 751)

|  | Total(1) |  | $\begin{gathered} \text { Bottom } \\ 25 \% \end{gathered}$ |  | Lower middle 25\% |  | Upper <br> midde 25\% |  |  | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ s) | $\begin{array}{r} 1,685 \\ (1) \\ (11) \end{array}$ |  | $\begin{array}{r} 1 \\ 26 \end{array}$ |  | $\begin{aligned} & 26 \\ & 62 \end{aligned}$ |  | $\begin{array}{r} 62 \\ 160 \end{array}$ |  |  | $\begin{aligned} & 160 \\ & (1) \end{aligned}$ |  |
| Salected expense item | Industry average(2) |  |  |  |  | $\begin{array}{\|l} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Udper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { midle } \\ & 25 \% \end{aligned}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Oceupancy expenses | 28.2 |  |  |  |  |  | 29.1 |  |  |  | $24.7$ |
| Depreciation | 14.3 | 17.5 | 18.0 | 11.5 | 10.1 | 85.7 | 16.6 | 22.5 | $\begin{array}{r} 20.4 \\ 8 \end{array}$ | $\begin{array}{r} 13.6 \\ 9.0 \end{array}$ | 10.9 |
| Repairs \& maintenance | 6.4 | 6.7 | 5.8 | 6.8 | 6.5 | 70.9 | 9.1 | 11.5 | 8.9 | 9.0 8.3 | 7.6 |
| Heat, I ight \& telephone | 5.2 1.3 | 6.6 1.4 | 5.6 1.3 | 5.8 1.6 | 6.9 0.9 | 65.1 11.7 | 9.5 11.0 | 12.6 19.1 | 9.3 12.9 | 8.3 16.2 | 8. 4. 5 |
| Personmel expenses | 11.2 | 8.7 | 10.4 | 12.7 | 13.2 | 44.0 | 25.5 | 38.2 | 32.1 | 23.3 | 19.9 |
| Financial expenses | 35.6 | 36.0 | 39.3 | 34.7 | 32.3 | 98.5 | 36.1 | 37.2 32.3 | 39.7 34.8 | 34.7 30.3 | 32.9 28.7 |
| Interest \& bank charges Professional fees | 28.4 7.1 | 25.9 10.1 | 32.4 6.9 | 28.4 6.4 | 27.1 5.2 | 90.3 93.6 | 31.5 7.6 | 32.3 11.5 | 34.8 7.3 | 30.3 6.7 | 28.7 5.4 |
| Other expenses | 19.3 | 23.1 | 18.0 | 18.2 | 17.8 | 97.4 | 19.8 | 24.0 | 18.6 | 18.6 | 18.0 |
| Profit (loss) | 5.7 | 0.1 | 1.7 | 8.7 | 12.2 | 93.2 | 6.1 | 0.1 | 1.8 | 9.4 | 12.2 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | -•* | -. | ... | $\cdots$ | -•• |

## Symbol:

zero or no observations
too small too be expressed
not applicable
$\times$ confidential
Footnotes
19 These estimates are based on a sample of businesses reporing sales between $\$ 10,000$ end $\$ 2,000,000$
) Total weighted expenditure on a given item
2) Value in each cell $=\frac{\text { Total weighted sales of all businesses in the sample }}{x}$ foo for each quarile.
(3) Value in each cell =

Total weighted expenditure on a given item $\times 100$ for each quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individublly and the totel will not necessarily equal $100 \%$.

Notes
Dato are shown by quartiles when at laest 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25\%, Iower middle 25\%. etc.l represents one quarter of the cotal number of businesses. Within each quartile, the average ratio is presented. for comparison purposes, the high end low values of sales are shown.

## how to use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entilad "Low sales value" and nhigh sales velue"
(2) The selecred range will indicate the proper quartile. i.e. the botom $25 \%$, the lower middle $25 \%$, the upper midde $25 \%$ or the sop 25\%.
(3) Data pertaining to the selectad sales size range will be in that quartile.

Stendard Industris) Classification Definition (SIC 1980):
SIC 751 = Operetors of Buildings and Dwellings
Businesses primarily engaged in the operating or in owning and operating buildings and owellings.

TABLE 2. Balance sheet profile for 1986
Canada, Operators of Buildings and Dwellings (SIC 751)


111 These estimates are based on a semple of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$.
See table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada. Operstors of 8uildings and Dwellings (SIC 759)

|  | Total (2) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) Low sales value ( $\$ 000$ 's) High sales value (\$000's) | $\begin{array}{r} 1.569 \\ (1) \\ (1) \end{array}$ | (1) | 28 64 | $\begin{array}{r}64 \\ 165 \\ \hline\end{array}$ | 165 (1) |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 4.0 | 2.7 | 6.7 | 3.6 | 2.9 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Oebt ratio (times) | 54.9 0.9 | $\begin{array}{r}18.8 \\ \hline .1\end{array}$ | $\begin{array}{r} 5.2 \\ 28.4 \\ 0.8 \end{array}$ | $\begin{array}{r} -40.4 \\ 89.9 \\ 0.9 \end{array}$ | $\begin{array}{r} -24.9 \\ 77.3 \\ 0.8 \end{array}$ |

(1) The ratios represent the sverage of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on ample of businesses peporting sales betwern $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

Definitions:

1. Liquidity retio:

Current $=$ current assets / current liabilities

## . Leverage retios:

a) Debi/equity $=$ total liabilities $/$ equity
b) Debt ratio = total liabilities / total essets.
c) Interest coverage $=$ net profit interest expense / interes? expense

TABLE 4. Statement of changes in financial position for incorporated businesses oniy, 1986
Canadia, Operators of Bulldings and Dwellings (SIC 751)

|  | Total\{1\} | Bottom 25\% | Lower <br> middle 25\% | Upper <br> midde 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 873 \\ & (1) \\ & (1) \end{aligned}$ | $\left\{\begin{array}{r} 1 \\ 28 \end{array}\right.$ | $\begin{aligned} & 28 \\ & 62 \end{aligned}$ | $\begin{array}{r} 62 \\ 158 \end{array}$ | $\begin{aligned} & 158 \\ & \text { (1) } \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating ectivities <br> Cash fram operations Dedreciation Dther | $\begin{aligned} & 21 \\ & 16 \\ & -5 \end{aligned}$ | -6 5 5 | 6 7 -4 | 18 14 -9 | $\begin{array}{r} 65 \\ 41 \\ -13 \end{array}$ |
| Dividends | -14 | -1 | $-12$ | -7 | -34 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r} 35 \\ -53 \\ -28 \\ 16 \end{array}$ | 2 -11 -2 5 | 13 -35 -1 5 | $\begin{array}{r} 57 \\ -54 \\ -18 \\ -5 \end{array}$ | $\begin{array}{r} 66 \\ -111 \\ -90 \\ 49 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& laans from government <br> Increase in equity <br> Decrease in equity <br> Other | 65 <br> -55 <br> 26 <br> -27 <br>  <br> 7 <br> -3 <br> 1 | 12 -13 10 -6 - - - -1 | $\begin{array}{r} 33 \\ -27 \\ 25 \\ -16 \\ \hline 13 \\ -5 \\ 1 \end{array}$ | $\begin{array}{r} 32 \\ -33 \\ 11 \\ -10 \\ - \\ 2 \\ -2 \\ -1 \end{array}$ | $\begin{array}{r} 182 \\ -145 \\ 58 \\ -75 \\ - \\ 12 \\ -5 \\ 6 \end{array}$ |
| Increaseldecrease) in cash equivelents Cash \& equivalents-Beginning of the year Cash equivalents - End of the year | 4 26 26 | -1 9 9 | 3 27 29 | 5 14 20 | 8 38 46 |

11 These estimates are besed on a sample of incorporated businesses reporting sales detween $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only thase businesses reporting a slatement of changes.
See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, Operators of Buildings and Dwellings (SIC 751)

|  |  |  |  | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour units\{1) | Number of businesses | $\begin{array}{r} \text { Total payrol } \\ (\$ 000 \text { s }) \end{array}$ | Average labour units(1) | $\begin{array}{r} \text { Newly } \\ \text { reporting }(2) \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 15.643 | 1.640 .991 | 93.118 | 2.051 | 2.336 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 14,722 \\ 679 \\ 168 \\ 74 \end{array}$ | $\begin{aligned} & 638,029 \\ & 401,678 \\ & 299,564 \\ & 301,720 \end{aligned}$ | $\begin{aligned} & 35.946 \\ & 23.096 \\ & 16.907 \\ & 17.169 \end{aligned}$ | $\begin{array}{r} 1.980 \\ 57 \\ 11 \\ 3 \end{array}$ | $\begin{array}{r} 2.251 \\ 52 \\ 20 \\ 3 \end{array}$ |
| 1985 |  |  |  |  |  |
| Total | 20.912 | 2.250 .523 | 105.196 | 3.344 | . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 19.817 \\ 798 \\ 223 \\ 74 \end{array}$ | $\begin{aligned} & 919,115 \\ & 542.068 \\ & 434,107 \\ & 355,235 \end{aligned}$ | $\begin{aligned} & 43.225 \\ & 25,690 \\ & 20,635 \\ & 16,646 \end{aligned}$ | $\begin{array}{r} 3.202 \\ 105 \\ 35 \\ 2 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

(1) average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the canade level. Thus if a business hiss at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businasses reporting no peyroll deductions in the previous year
(3) Refers to businasses reporting no peyroll deductions in the following year
"Newly reporting" and "no longer peporting" businesses are assumed to heve been in activity for six months and the intormation is adjusted accordingly.

See foble 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada. Operators of Buildings and Dwellings (SIC 751)

|  | Total (1) | Bottom $25 \%$ | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample | 1.763 |  |  |  |  |
| Average sales \$ ${ }^{\text {Average expense } \$}$ | 143,492 | 18,046 | 40.871 | 88.278 | 426,773 |
| Average expense $\$$ (loss) \$ Average net Drofit (loss | 118,039 25,453 | 16.923 1.123 | 31.416 9.455 | 78.450 9.828 | 345.366 81.407 |
| Businesses reporting a profit (No.) Average sales |  |  |  |  |  |
| Average sales \$ <br> Average expense \$ | 145.966 94.191 | 18.048 12.282 | 41.341 21.653 | 88.572 58.836 | 435,902 284,193 |
| Average net profit \$ | 51.775 | 5.766 | 19,688 | 29.936 | 151.709 |
| Businesses reporting loss (No.) |  |  |  |  |  |
| Average sales \$ Average expense $\$$ | 137.077 174.537 | 18.041 26.670 | 39.715 55.463 | 87.817 109.574 | 402.733 508.440 |
| Average expense $\$ 8$ Average net loss $\$ 0$ | 174.537 -37.460 | 18.670 -8.629 | 55.463 -15.748 | -21.757 | -103.707 |

1985

| Number of observations in smmple <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 1.716 137,745 110,489 27.256 | $\begin{aligned} & 17.267 \\ & 18.911 \\ & -1.644 \end{aligned}$ | $\begin{aligned} & 37.858 \\ & 27.043 \\ & 10.815 \end{aligned}$ | $\begin{aligned} & 84.793 \\ & 60.649 \\ & 24.144 \end{aligned}$ | $\begin{array}{r} 411,062 \\ 335,351 \\ 75,711 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 1.205 |  |  |  |  |
| Average sales \$ | 142.972 | 17.691 | 37.804 | 86,258 | 430,136 |
| Average expense \$ | 88,73? | 9,924 | 15,382 | 42.253 | 287.387 |
| Average net profit \$ | 54.235 | 7.767 | 22.422 | 44,005 | 142,749 |
| Businesses reporting loss (No.) | 12511 |  |  |  |  |
| Average sales \$ | 125,520 | 16.402 | 37.974 | $\begin{array}{r}81.520 \\ \hline 101756\end{array}$ | 366,185 |
| Average expense \$ | 159.952 | 37.272 | 52.578 | 101.756 | 448.200 |
| Average net loss \$ | -34,432 | -20.870 | -14,604 | -20,236 | -82.015 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net protit (loss) \$ | 2.502 146.504 134.253 12.259 | $\begin{aligned} & 17.643 \\ & 19.171 \\ & -1.528 \end{aligned}$ | $\begin{array}{r} 41.876 \\ 49.352 \\ 524 \end{array}$ | $\begin{array}{r} 97.014 \\ 96.421 \\ 593 \end{array}$ | $\begin{array}{r} 429.481 \\ 380.066 \\ 49.415 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 1,603 |  |  |  |  |
| Average sales \$ | 147,112 | 17.341 | 41,424 | 96.321 | 433.360 |
| Average expense \$ | 111.702 | 12.691 | 31.343 | 73.393 | 329.381 |
| Average net profit \$ | 35.410 | 4.650 | 10.081 | 22.928 | 103.979 |
| Businesses reporting loss (No.) | 899 |  |  |  |  |
| Average sales \$ | 144.838 | 17.981 | 42,473 | 98.268 | 420.628 |
| Average expense \$ | 178.693 | 26,442 | 54,561 | 138.033 | 495.734 |
| Average net loss \$ | -33.855 | -8.461 | -12,088 | -39.765 | -75,106 |

[^16]TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada. Operators of Non-Residential Buildings (SIC 7512)

|  | Total(1) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\left(\$ 000^{\prime}\right.$ s) | $826$ <br> (1) <br> (1) |  | $\begin{array}{r} 11 \\ 30 \end{array}$ |  | $\begin{aligned} & 30 \\ & 63 \end{aligned}$ |  | $\begin{array}{r} 63 \\ 177 \end{array}$ |  |  | $\begin{aligned} & 177 \\ & \text { (1) } \end{aligned}$ |  |
| Selected expense item | Industry average 2 (2) |  |  |  |  | $\left\|\begin{array}{l} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upoer } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 28.3 | 27.5 | 31.0 | 29.2 |  |  |  |  |  |  |  |
| Depreciation | 16.5 | 17.1 | 22.4 | 12.8 | 13.6 | 89.1 | 18.5 | 21.0 | 24.6 | 14.3 | 14.4 |
| Repairs \& maintenance | 4.9 | 3.6 | 2.9 | 7.6 | 5.4 | 62.5 | 7.8 | 7.3 | 5.9 | 10.7 | 6.8 |
| Heat. light \& telephone | 4.7 | 4.4 | 4.3 | 5.5 | 4.4 | 57.6 | 8.1 | 9.9 | 8.4 | 7.9 | 6.9 |
| Rent | 2.3 | 2.8 | 1.4 | 3.3 |  |  |  |  |  |  |  |
| Personnel expenses | 11.1 | 10.9 | 10.8 | 11.3 | 11.6 | 39.4 | 28.2 | 42.2 | 37.4 | 25.8 | 19.7 |
| Financial expenses | 34.0 | 36.5 | 33.0 | 31.7 | 34.7 | 98.4 | 34.5 | 37.4 | 33.9 | 31.7 | 35.1 |
| Interest 8 bank charges | 26.9 | 24.3 | 28.8 | 26.0 | 28.5 | 90.2 | 29.8 | 29.0 13.3 | 33.3 | 27.7 5.9 | 29.6 6.2 |
| Professional fees | 7.0 |  |  |  |  |  |  |  |  |  | 6.2 |
| Other expenses | 18.3 | 20.9 | 18.7 | 18.6 | 15.0 | 95.8 | 19.1 | 21.7 | 20.9 | 18.7 | 15.3 |
| Profit (loss) | 8.4 | 3.9 | 6.6 | 3.2 | 13.6 | 95.1 | 8.8 | 4.5 | 6.8 | 9.4 | 13.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ** | * | $\cdots$ | . $\cdot$ | -•• |

## Symbol:

zero or no observations
100 smell too be expressed
not opplicable
$\times$ confidential

## Footnoter

111 These estimates are besed on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$
21 Value in eech cell= lotal weighted expenditure on a given item
21 Value in each cell $=\frac{\text { Total weighted sales of all businesses in the sample }}{x}$ loo for ebch quar ile
(3) Value in each cell $=$ Total weighted expenditupe on a given item $\times 100$ for each quartile.

This portion of the table pertains only to the businesses reporting the specific expense item, Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$.

Notes
Data are shown by quertiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according 10 sales size. Each quartile li. e. Dottom 25\%, lower midole 25\%. etc. reprasbnts one quarter of the topal number of businesses. Within each quartile, the average ratio is prasented. For comparison purposes. the high and low values of sates are shown.

How to use the tablet
(11 Locate the appropriate sales pange that is oisplayed on the two lines entited "Low sales value" and Migh sales value"
121 The selected range will indicate the proper quartile. i.e. the bottom $25 \%$. the lower midole $25 \%$, the upper midde $25 \%$ or the top 25\%.
(3) Date pertaining to the selected sates size range will be in that quartile

## Stenderd Industrial Classificstion Definition (SIC 1980):

SIC 7512 = Operators of Mon-Residentisl Buildings
Businessas primarily engaged in operating. or owning and opereting buildings and dwellings such as: arena operating, conference/convention centre operating, leasing non-residential buildings, meeting hall operating, office building rental, real estate operating - nom-residential buildings, shopping centre operating. stadium operating and thestre building operating.

TABLE 2. Balance sheet profile for 1986
Cenada. Operators of Non-Residential Buildings (SIC 7512)

|  | Total(1) | Bot tom 25\% | Lower $\text { midde } 25 \%$ | Upper <br> middle 25\% | To: 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( 8000 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 826 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 30 \end{array}$ | 30 63 | $\begin{array}{r} 63 \\ 177 \end{array}$ | $\begin{aligned} & 177 \\ & (1) \end{aligned}$ |
|  | Average ( 8000 's) |  |  |  |  |
| Assets 20 |  |  |  |  |  |
| Cash | 26 | 6 | 14 | 32 | 50 |
| Accounts and notes receivable | 20 | 7 | 11 | 7 | 52 |
| Inventory Other current assets | 1 | 1 | 1 | 11 | 67 |
| Other current assets Total current assets | 23 69 | $20^{6}$ | $3{ }^{6}$ | 11 51 | 67 172 |
| Total current assets Fixed assets | 655 | 160 | 237 | 450 | 1.734 |
| Less: Accum. dep. on fixed assets | 124 | 26 | 52 | 87 | 324 |
| Other assets | 103 | 14 | 68 | 88 | 235 |
| Total assets | 703 | 169 | 285 | 503 | 1.817 |
|  |  |  |  |  |  |
| Current loans Other current liabilities | 55 39 | 23 16 | 36 14 | 42 25 | 116 97 |
| Total current liabilities | 93 | 39 | 50 | 67 | 213 |
| Mortgages payable | 250 | 37 | 64 | 154 | 769 |
| Other liabilities |  |  | 6 | 8 |  |
| Total liabilities Total equity | 562 | 138 | 194 | 390 | $\begin{array}{r}1.495 \\ \hline 322\end{array}$ |
|  | 14. | 30 | 92 | 113 | 322 |

(1) These estimates are based on e sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Dperators of Non-Residential Buildings (SIC 7512)

|  | Total(2) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | TOD $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( 8000 's) <br> High sales value ( $\$ 000$ 's) | $791$ <br> (1) <br> (1) | (1) | 31 66 | 66 177 | 177 117 |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 4.4 | 2.5 | 8.5 | 4.9 | 1.8 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 1.2 \\ 85.7 \\ 0.9 \end{array}$ | -43.7 54.1 0.7 | 14.9 20.5 0.9 | $\begin{array}{r} 30.3 \\ 131.7 \\ 1.0 \end{array}$ | $\begin{array}{r} 1.3 \\ 129.2 \\ 0.8 \end{array}$ |

(1) The ratios represent the overage of ratios for each business in the group and connot be calculazed from the figures shown in table 2
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities.
2. Leversge ratios:
al Debt/equity = total liabilities / equity
bl Debt ratio = total liabilities/ qoial assets
cl Interest coverage $=$ net profit * interest expense $/$ interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Operators of Non-Residential Buildings (SIC 7512)

|  | Total 1 ) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & 70 p \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 470 \\ & (1) \\ & 11) \end{aligned}$ | $\begin{array}{r} 11) \\ 30 \end{array}$ | $\begin{aligned} & 30 \\ & 66 \end{aligned}$ | $\begin{array}{r} 66 \\ 169 \end{array}$ | $\begin{aligned} & 169 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Other | $\begin{array}{r} 25 \\ 20 \\ -19 \end{array}$ | 4 7 | 7 3 | 7 15 -6 | $\begin{array}{r} 92 \\ 52 \\ -78 \end{array}$ |
| Dividends | $-13$ | -1 | -4 | -6 | -43 |
| Investment ectivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Incresse in investment <br> Decrease in investment | $\begin{array}{r} 37 \\ -64 \\ -27 \\ 12 \end{array}$ | 6 -9 -9 | 8 -30 -1 5 | $\begin{array}{r} 91 \\ -95 \\ -20 \\ 3 \end{array}$ | $\begin{array}{r} 43 \\ -123 \\ -84 \\ 40 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 84 \\ -74 \\ 31 \\ -24 \\ - \\ 15 \\ -2 \\ 4 \end{array}$ | 18 -18 2 -9 - - -1 | $\begin{array}{r}27 \\ -22 \\ 16 \\ -12 \\ - \\ 1 \\ \hline 5\end{array}$ | 59 -52 14 -15 - 4 -1 -4 | $\begin{array}{r} 233 \\ -203 \\ 91 \\ -61 \\ - \\ 55 \\ -7 \\ 15 \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 4 9 13 | -2 3 1 | 4 16 19 | -6 15 9 | 21 21 |

(1) These astimates are besed on sample of incorporated businesses reporting sates between $\$ 10,000$ and $\$ 2,000.000$. Sample count includes only those businesses reporting stetement of changes.
see Table 1 for symbols and notes.

TABLE 5. Employment changes by stze of business, 1983-1986 based on SIC ciassification in 1986 Canada, Operators of Non-Residential Buildings (SIC 7512)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ (\$ 000 \text { s }) \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger reporting(3) |
| 1983 |  |  |  |  |  |
| Totel | 15.643 | 1,640.991 | 93.118 | 2.051 | 2.336 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { ond over } \end{aligned}$ | $\begin{array}{r} 14,722 \\ 679 \\ 168 \\ 74 \end{array}$ | $\begin{aligned} & 638,029 \\ & 401,678 \\ & 299,564 \\ & 301,720 \end{aligned}$ | $\begin{aligned} & 35.946 \\ & 23.096 \\ & 16.907 \\ & 17.169 \end{aligned}$ | $\begin{array}{r} 1.980 \\ 57 \\ 11 \\ 3 \end{array}$ | $\begin{array}{r} 2.261 \\ 52 \\ 20 \\ 3 \end{array}$ |
| 1986 |  |  |  |  |  |
| Totel | 20.912 | 2.250 .523 | 106.196 | 3,344 | $\cdots$ |
| $\begin{aligned} & \text { Iess than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 19.817 \\ 798 \\ 223 \\ 74 \end{array}$ | $\begin{aligned} & 919.115 \\ & 542.066 \\ & 434.107 \\ & 355.235 \end{aligned}$ | $\begin{aligned} & 43.225 \\ & 25.690 \\ & 20.635 \\ & 16.646 \end{aligned}$ | $\begin{array}{r} 3.202 \\ 105 \\ 35 \\ 2 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

[^17]Survey of employment. Payroll and Hours, 5 tatistics Canada. Catalogue 72-002. An average labour unit could be interpratad as a
full- ime employae. Note that the businass size groups used are determined at the Canada level. Thus it a business has at least
500 employees in Canada as a whole but less than that number in any given Drovince it is shown in the 500 and over group.
(2) Refers to businesses raporting no payroll deductions in the previous year.
(3) Refers to businessas reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six mon ths and the information is adjusted accordingly

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Dperators of Non-Residential Buildings (SIC 7512)

|  | Total 11 ) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample Average sales $\$$ |  |  |  |  |  |
| Average sales $\$$ Average expense $\$$ | 158,500 120.189 | 19.026 18.623 | 43.376 21.390 | 98.019 96.614 | 473.578 344.130 |
| Average expense $\$$ (lverage net prof it (lass) $\$$ | 38.311 | 403 | 21.986 | 1,405 | 129.448 |
| Businesses reporting a profit (No.) Average sales \$ | 380 155,834 | 18.964 | 43.388 | 97.763 | 463.222 |
| Average expense \$ | 89,841 | 15.127 | 9.775 | 77.753 | 256.710 |
| -verage net profit \$ | 65,993 | 3,837 | 33,613 | 20.010 | 206.512 |
| Businesses reporting a loss (Mo.) Average sales \$ | 155 168.011 |  |  |  | 511.147 |
| Average sales \$ <br> Average expense $\$$ | 168.017 | 25.925 | 54.344 | 124.817 | 661.294 |
| Average net loss \$ | -48.584 | -6,770 | -11.003 | -26.416 | -150.14 |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of observations in sample <br> iverage sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 577 \\ 146.417 \\ 110.458 \\ 35.959 \end{array}$ | $\begin{array}{r} 18,589 \\ 8.107 \\ 10.482 \end{array}$ | $\begin{aligned} & 42.076 \\ & 25,852 \\ & 16.224 \end{aligned}$ | $\begin{aligned} & 93,520 \\ & 65,964 \\ & 27,556 \end{aligned}$ | $\begin{array}{r} 431.483 \\ 341,908 \\ 89.575 \end{array}$ |
| Businesses reporting a profit (Mo.) <br> Giverage sales \$ <br> Giverage expense \$ <br> Average net profit \$ | 411 159.316 83.493 67.823 | $\begin{array}{r} 19.577 \\ 2.902 \\ 16.675 \end{array}$ | $\begin{array}{r} 42.344 \\ 4.718 \\ 37.626 \end{array}$ | $\begin{aligned} & 92.540 \\ & 49.801 \\ & 42.739 \end{aligned}$ | $\begin{aligned} & 450,803 \\ & 282,356 \\ & 168,447 \end{aligned}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 166 \\ 135.256 \\ 174.012 \\ -38.756 \end{array}$ | $\begin{array}{r} 16.227 \\ 34.400 \\ -18.173 \end{array}$ | $\begin{array}{r} 41.664 \\ 58.290 \\ -16.625 \end{array}$ | $\begin{array}{r} 96.911 \\ 121.935 \\ -25.024 \end{array}$ | $\begin{aligned} & 386.223 \\ & 481.421 \\ & -95.198 \end{aligned}$ |

1986

Number of observations in sample Average sales \$
Average expense $\$$
Average net profit (loss) $\$$

Businesses reporting profit (No.) Average sales \$
Average expense $\$$
Average net prof it $\$$
1.379
159.368
143.581
15.787
15.787
19.215
19.286
-71
44.616
43.858
104.025
106.768
469.617
.

906
159.419
116,477
19.816
14.020

43,243
32.810
32.810
10.433
101.982
74.739

472,634
344,338

473
Businesses reporting loss (No.) Average sales \$

158, 817
200.032

Average expense \$
$-41.215$
18.503
25.535
47.029
63.270
-16.241
107.462
160.64
462.273
550.675

Average net loss \$

11 These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$
See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Insurance and Real Estate Agencies (SIC 7611)

|  | Total $\{1\}$ |  | Bat tom 25\% |  | Lower middle $25 \%$ |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & \text { 25\% } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value \{ $\$ 000$ 's $\}$ | $\begin{aligned} & 609 \\ & \{1\} \\ & \{1\} \end{aligned}$ |  | $\begin{array}{r} 1 \\ 50 \end{array}$ |  |  | $\begin{array}{r} 50 \\ 110 \end{array}$ |  | $\begin{aligned} & 110 \\ & 237 \end{aligned}$ |  | $\begin{aligned} & 297 \\ & 31\} \end{aligned}$ |  |
| Selected expense item | Industiy average\{2\} |  |  |  |  | $\left\lvert\, \begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}\right.$ | Reporting businesses only (3) |  |  |  |  |
|  | Tota | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { midd } 18 \\ & 25 \% \end{aligned}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Dccupancy expenses | 13.2 | 18.2 | 12.6 | 12.6 | 9.6 | 93.2 | 14.2 | 21.1 | 13.4 | 13.3 | 9.7 |
| Depreciation | 3.2 | 3.5 | 3.3 | 3.5 | 2.6 | 79.5 | 4.0 | 6.3 | 4.1 | 3.9 | 2.8 |
| Repsirs 8 maintenance | 3.0 | 5.3 | 3.1 | 2.3 | 9.6 | 77.0 | 4.0 | 7.8 | 4.3 | 2.7 | 1.8 |
| Heat, light \& telephone | 3.3 | 5.2 | 2.6 | 3.2 | 2.3 | 82.8 | 4.0 | 7.3 | 3. 3 | 3.6 | 2.5 |
| Rent | 3.7 | 4.2 | 3.6 | 3.7 | 3.1 | 68.3 | 5.4 | 8.7 | 5.5 | 4.9 | 3.7 |
| Personnel expenses | 42.8 | 20.9 | 49.1 | 47.9 | 53.1 | 88.5 | 48.3 | 33.8 | 51.0 | 49.1 | 54.1 |
| Financial expenses | 9.2 | 13.9 | 9.7 | 7.9 | 5.4 | 97.4 |  |  | 9.7 | 7.9 |  |
| Interest \& bank charges | 3.3 5.9 | 5.7 8.2 | 2.7 6.9 | 3.2 4.8 | 1.8 3.6 | 85.2 95.0 | 3.9 6.2 | 7.7 9.6 | 3.1 7.0 | 3.6 4.9 | 1.9 3.7 |
| Other expenses | 21.9 | 28.4 | 19.2 | 21.0 | 19.1 | 98.2 | 22.3 | 30.4 | 19.2 | 21.1 | 19.1 |
| Profit (loss) | 12.8 | 18.5 | 9.4 | 10.5 | 12.8 | 97.3 | 13.2 | 19.8 | 9.5 | 10.9 | 12.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | - | - . | - . | - . | - $\cdot$ |

## Symbals

zero or mo observations
too small 200 be expressed
no: applicable

- confidential


## ootnotes

(1) These estimates are based on a sample of businesses reporting sales beiween $\$ 10,000$ and $\$ 2,000,000$ Total weighted expenditure on a given item $\times 100$ for each quertile
12) Value in each cell $=$ Total weighted sales of all businesses in the sample
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted seles of businesses reporting this i em of expenditure }} \times 100 \quad$ for each quartile

This portion of the table pertains only to the businesses raporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$

Notes
Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom $25 \%$, lower midde $25 \%$, etc. represents one quarier of the total numbar of businesses. Within each quartile, the average ratio is presented. For comparison purposes. ithe high and low values of sales are shown.

## How to use the tables

11) Lacate the appropriate sales pange that is displayed on the two lines antitied "Low sales valuen and migh sales value"
(2) The selected range will indicate the proper quartile, i.e. the bottom $25 \%$, the lower middle $25 \%$, the upper middle $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size pange will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):
SIC 7611 - Insurance and Real Estate Agencies
8usinesses primarily engaged in either the selling of insurance and pension products as an independent agent or broker or dealing in real estete such as buying and selling for others, managing and appraising real estete for others or whose activities encompass both fields such as: real estate appraisal services. independent insurance claim adjusters. insurance agents and brokers, insurance and real estate agencies. insurance broker services and real estate agencies

TABLE 2. Balance sheet profile for 1986
Canada, Insurance and Real Estate Agencies (SIC 7611)


111 These estinates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes

TABLE 3. Financial ratios (1) for incorporated businesses only, 1986
Canada, Insurance and Real Estite Agencies (SIC 7611)

|  | Total(2) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { TOP } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 411 \\ 1 \\ 1 \\ 1 \end{array}\right\}$ | (1) | 66 144 | 144 290 | 290 |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 2.1 | 1.8 | 2.1 | 2.5 | 2.0 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio \{times\} <br> Debt ratio (times) | $\begin{array}{r} 49.4 \\ 44.9 \\ 1.9 \end{array}$ | -5.9 62.9 1.6 | 15.3 23.4 1.1 | $\begin{array}{r} 10.2 \\ 87.9 \\ 0.8 \end{array}$ | $\begin{array}{r} 177.7 \\ 6.2 \\ 0.7 \end{array}$ |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2 .
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current $=$ current assets $/$ current 1 iabilities
2. Leverage ratios;
a) Debt/equity = total liabilities / equity
b) Debt retio $=$ total liabilities $/$ total essets
c) Interest coverage $=$ net profit + interest expense / interest expense

TABLE 4. Statament of changes in financial position for incorporated businesses only, 1986
Canada, Insurance and Real Estate Agencies (SIC 7611)

|  | Total(1) | Bottom 25\% | Lower <br> midde 25\% | Uoper <br> middele $25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 327 \\ & (1) \\ & 11) \end{aligned}$ | $\begin{array}{r} 11 \\ 77 \end{array}$ | $\begin{array}{r} 77 \\ 146 \end{array}$ | $\begin{aligned} & 146 \\ & 304 \end{aligned}$ | $\begin{aligned} & 304 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Dthe: | $\begin{array}{r} 25 \\ 8 \\ \hline \end{array}$ | $\begin{array}{r} 15 \\ 2 \\ -1 \end{array}$ | 6 4 | 19 8 -1 | 62 17 |
| Dividends | $-9$ | -1 | -7 | -9 | $-17$ |
| Investment ectivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> lncrease in investment <br> Decrease in investment | 7 -15 -9 3 | 3 -8 -7 2 | $\begin{gathered} 12 \\ -4 \\ -1 \\ 1 \end{gathered}$ | 6 -17 -9 3 | $\begin{array}{r} 5 \\ -31 \\ -22 \\ 8 \end{array}$ |
| Financing activitles <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> lincrease in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 8 \\ -8 \\ 6 \\ -7 \\ - \\ 1 \\ -9 \end{array}$ | 2 -1 5 -5 - -1 -1 | $\begin{array}{r} 1 \\ -10 \\ 2 \\ -4 \\ - \\ - \\ - \\ -1 \end{array}$ | 7 -5 4 -6 - - -1 | 22 -18 13 -14 - 5 -2 2 |
| Increase(decrease) in cash 8 equivalents Cash \& equivalents-Buginning of the yaar Cash equivalents - End of the vear | 8 43 51 | 5 3 8 | $\begin{aligned} & -1 \\ & 26 \\ & 25 \end{aligned}$ | -1 56 55 | 29 85 115 |

(1) These estimates are besed on a sample of incorporated businesses peporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting statement of changes.
see table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Cansda, Insurance and Real Estate Agencies (SIC 7611)

| Business size expressed in average labour units(1) | Number of businesses | $\text { Tota: parroll } \begin{array}{r} \left(\$ 000^{\prime} \mathrm{s}\right) \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No langer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 11.668 | 1.684.627 | 86.873 | 1.620 | 1.774 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 10.808 \\ 627 \\ 149 \\ 84 \end{array}$ | $\begin{aligned} & 699,964 \\ & 390.611 \\ & 235,495 \\ & 358,557 \end{aligned}$ | $\begin{aligned} & 36.054 \\ & 20.224 \\ & 12.078 \\ & 18.517 \end{aligned}$ | $\begin{array}{r} 1.549 \\ 62 \\ 3 \\ 6 \end{array}$ | $\begin{array}{r} 1.720 \\ 39 \\ 12 \\ 3 \end{array}$ |
| 1985 |  |  |  |  |  |
| Total | 16.338 | 2.895.693 | 123.574 | 2.539 | .. |
| $\begin{aligned} & \text { le5s than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 15,115 \\ 917 \\ 213 \\ 93 \end{array}$ | $\begin{array}{r} 1.070,551 \\ 711.742 \\ 481.245 \\ 632.155 \end{array}$ | $\begin{aligned} & 45.964 \\ & 30.029 \\ & 20.269 \\ & 27.312 \end{aligned}$ | $\begin{array}{r} 2.437 \\ 82 \\ 18 \\ 2 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

[^18]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 Canada. Insurance and Real Estate Agencies (SIC 7611)

|  | Total(1) | Bottom $25 \%$ | Lower $\text { middle } 25 \%$ | Upper $\text { middle } 25 \%$ | To\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observetions in semple | 1.057 |  |  |  |  |
| Average sales \$ | 179.988 | 23.596 | 65.665 | 139.981 | 490.710 |
| Average expense \$ | 158.033 | 18.648 | 54.273 | 120.092 | 439.117 |
| Average net profit (loss) \$ | 21.955 | 4.948 | 11,393 | 19.889 | 59.593 |
| Businesses reporting profit (No.) | 852 |  |  |  |  |
| Average sales \$ | 180,641 | 23.669 | 65.134 | 137.592 | 496.069 |
| Average expense \$ | 147,970 | 13.098 | 48.801 | 108.390 | 421.589 |
| Average net profit \$ | 32,671 | 10,571 | 16,333 | 29.302 | 74.480 |
| Businesses reporting loss (No.) Average sales \$ | 177.010 |  |  |  |  |
| Average sales $\$$ Average expense $\$$ | 177.010 196.957 | 23.409 32.680 | 67.695 75.130 | 149.026 166.338 | 467.910 513.680 |
| Average net loss \$ | -13.947 | -9.271 | -7.435 | -17,312 | -45.770 |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 931 \\ 199.555 \\ 178.214 \\ 21.341 \end{array}$ | $\begin{array}{r} 28.049 \\ 21.838 \\ 6.211 \end{array}$ | $\begin{array}{r} 73,146 \\ 67.943 \\ 5,203 \end{array}$ | $\begin{array}{r} 156.298 \\ 134.928 \\ 21.370 \end{array}$ | $\begin{array}{r} 540.725 \\ 488.147 \\ 52.578 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses repopting a profit (Mo.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 751 \\ 201.136 \\ 167.352 \\ 33,784 \end{array}$ | $\begin{aligned} & 27,767 \\ & 14,930 \\ & 12,837 \end{aligned}$ | $\begin{aligned} & 73.509 \\ & 58.223 \\ & 15.286 \end{aligned}$ | $\begin{array}{r} 154.724 \\ 120.712 \\ 34.012 \end{array}$ | $\begin{array}{r} 548,544 \\ 475,561 \\ 73,003 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 180 \\ 192.250 \\ 212.662 \\ -20.412 \end{array}$ | $\begin{aligned} & 28.623 \\ & 35.322 \\ & -7.299 \end{aligned}$ | $\begin{array}{r} 71,975 \\ 99,272 \\ -27,297 \end{array}$ | $\begin{aligned} & 160.541 \\ & 174.159 \\ & -13.518 \end{aligned}$ | $\begin{array}{r} 507,759 \\ 541,294 \\ -33,535 \end{array}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.238 \\ 213.935 \\ 190.498 \\ 23.437 \end{array}$ | $\begin{array}{r} 27.068 \\ 21.437 \\ 5.631 \end{array}$ | $\begin{aligned} & 80.618 \\ & 70.181 \\ & 10.437 \end{aligned}$ | $\begin{array}{r} 173.450 \\ 156.622 \\ 15.828 \end{array}$ | $\begin{array}{r} 574.602 \\ 513.750 \\ 60.852 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 1.048 |  |  |  |  |
| Average sales \$ | 219.344 | 26,865 | 80.545 | 174.841 | 595.125 |
| Average expense \$ | 183.479 | 15.986 | 60.438 | 146.497 | 510.993 |
| Average net profit \$ | 35.865 | 10.879 | 20.107 | 28.344 | 84.132 |
| Businesses reporting loss (Mo.) | 190 |  |  |  |  |
| Average sales \$ | 192,204 | 27.639 | 80.756 | 169.269 | 491.152 |
| Average expense \$ | 209,367 | 36.735 | 88.717 | 187,058 | 524.959 |
| Average net loss \$ | -17.163 | -9.096 | -7.969 | -17.789 | -33,807 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Computer Services (SIC 7721)

|  | Total(1) |  | Bot tom 25\% |  | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ |  | Upper <br> middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 437 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 1 \\ 20 \end{array}$ |  | $\begin{aligned} & 20 \\ & 40 \end{aligned}$ |  | $\begin{array}{r} 40 \\ 105 \end{array}$ |  |  | $\begin{aligned} & 105 \\ & 11) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{gathered} \text { \% busi- } \\ \text { nesses } \\ \text { redorting } \end{gathered}$ | Reporting businesses only ( 3 ) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd Ie } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & \text { 25\% } \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upogr } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Dccupancy expenses | 16.8 | 25.2 | 22.0 | 9.9 | 10.3 | 94.7 | 17.7 | 25.8 | 24.4 | 10.7 | 10.4 |
| Depreciation | 9.9 | 15.3 | 14.6 | 5.2 | 4.9 | 83.0 | 11.9 | 18.3 | 20.3 | 6.1 | 5.3 |
| Repairs \& maintenance | 1.4 | 0.8 | 2.4 | 1.0 | 1.3 | 35.0 | 3.9 | 2.7 | 5.6 | 3.1 | 3.8 |
| Heat. Iight \& telephone | 1.7 | 2.2 | 2.2 | 1.1 | 1.3 | 61.3 | 2.7 | 4.6 | 3.3 | 1.8 | 1.8 |
| Rent | 3.8 | 6.9 | 2.8 | 2.6 | 2.8 | 53.5 | 7.1 | 12.9 | 7.9 | 4.8 | 4.1 |
| Personnel expenses | 27.8 | 18.0 | 18.3 | 37.4 | 37.1 | 66.2 | 42.0 | 44.2 | 38.0 | 47.9 | 38.3 |
| Financial expenses | 5.4 | 5.8 | 5.8 | 4.8 | 5.1 | 91.5 | 5.9 | 6.7 | 6.2 | 5.2 | 5.4 |
| Interest \& bank charges | 2.5 | 3.8 | 3.3 | 1.6 | 1.3 | 78.8 | 3.2 | 5.6 | 3.9 | 2.1 | 1.5 |
| Professional fees | 2.9 | 2.0 | 2.5 | 3.1 | 3.8 | 73.2 | 3.9 | 3.5 | 3.7 | 3.8 | 4.4 |
| Other expenses | 30.1 | 32.0 | 28.0 | 25.1 | 35.5 | 99.9 | 30.2 | 32.1 | 28.0 | 25.2 | 35.5 |
| Profit (lose) | 19.9 | 19.0 | 26.0 | 22.9 | 12.1 | 96.6 | 20.7 | 19.4 | 26.0 | 24.4 | 12.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . | -.. | - | - . | . |

## Syabols

zero or no observations
too small too be expressec
... not applicable
$\times \quad$ confidential

## Footnotes

(1) These estimetes are based on a sample of businesses peporting salas between $\$ 10,000$ and $\$ 2,000.000$
2) Value in each celtal weighted expenditure on a given item
2) Volue in each cell = Total weighted sales of all businesses in the sample $\times 100$ for esch quartile.

131 Velve in each celt $=\frac{\text { Total weighted expenditure on given item }}{\text { lotal weighted sales of businesses reporting this item of expenditure }} \times 100 \quad$ for each quertile.
This portion of the tale pertains only to the businesses reporting the specific expense item. Therefore these ratios ere calculated individually and the total will not necessarily equal $100 \%$.

## Motes

Data are shown by quartiles when ot least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quertile (i.e. bottom 25\%, lower middle 25\%. etc.) represents one cuarter of the total number of businesses. Within each quartile, the overage ratio is presented. For comperison purposes. the high and low values of sales are shown.

## How to use the tebles

(1) locate the appropriate seles range that is displayed on the two lines entitled "Low sales value" and "High sales value"
(2) The selected range will indicate the proper quartile, i.e. the bottom 25\%. the lower middle 25\%, the upper middle $25 \%$ or the top 25\%
(3) Deta pertaining to the selected sales size range will be in that quartile.

Stenderd Induetrial Classificetion Definition (SIC 1980):
SIC 7721 - Computer Services
Businesses primarily engaged in providing computer facilities on a pental. laasing or time sharing basis and such activities as programing. planning and systems work

TABLE 2. Balance sheet profile for 1986
Canada. Computer Services (SIc 7721)


111 These estimates are besed on sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Computer Services (SIC 7721)

|  | Total(2) | Bottom 25\% | Lowe: $\text { midde } 25 \%$ | Upper $\text { middle } 25 \%$ | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 365 \\ & (1) \\ & (1) \end{aligned}$ | 11 26 | 26 59 | 59 137 | (13) |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 8.9 | 2.0 | 1.7 | 26.6 | 1.8 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | 61.1 44.3 1.0 | $\begin{array}{r} 73.4 \\ -17.2 \\ 1.3 \end{array}$ | $\begin{array}{r} 25.3 \\ 49.3 \\ 1.1 \end{array}$ | $\begin{array}{r} 124.2 \\ 59.8 \\ 0.9 \end{array}$ | 17.3 83.6 0.7 |

$(1)$ The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in iable 2 .
(2) These estimates are besed on sample of businesses reporting seles between $\$ 10,000$ end $\$ 2,000,000$.

See rable 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities
2. Leverage ratios:

[^19]TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada, Computer Services (SIC 7721)

|  | Total\{1\} | $\begin{aligned} & \text { Bot tom } \\ & 25 \% \end{aligned}$ | Lowe middle 25: | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value (\$000's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 172 \\ \{1 \\ 1 \end{array}\right\}$ | $(1)$ | $\begin{aligned} & 25 \\ & 56 \end{aligned}$ | $\begin{array}{r} 56 \\ 179 \end{array}$ | $\begin{aligned} & 179 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operations <br> Depreciation <br> Other | $\begin{array}{r} 10 \\ 9 \\ - \end{array}$ | 2 | 5 5 -1 | 10 6 1 | $\begin{array}{r}24 \\ 22 \\ \hline\end{array}$ |
| Dividends | -2 | - | - | $-4$ | -4 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r} 3 \\ -14 \\ -13 \\ 1 \end{array}$ | $\begin{array}{r} 3 \\ -7 \\ -32 \\ \hline \end{array}$ | 2 -3 - | 1 -6 -2 | $\begin{array}{r} 5 \\ -40 \\ -20 \\ 3 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 3 -4 6 -6 - 8 -1 | $\begin{array}{r} 7 \\ -2 \\ 5 \\ -1 \\ - \\ 26 \\ -1 \end{array}$ | - -4 3 -6 | 4 -2 1 -9 | 3 -9 14 -7 1 7 -3 |
| Increase(decrease) in cash equivalents Cash \& equivalents-Beginning of the year Cash a equivalents - End of the year | 15 14 | 2 2 | - 1 2 | 1 3 4 | -3 52 49 |

(1) These estimates are based on a sample of incorporeted businesses reporting sales between $\$ 10.000$ and $\$ 2,000.000$. Sample count includes only those businesses reporting a statement of changes.
5ee Table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, Computer Services (S|c 7721)

| Business size expressed in average labour units (1) | Number of businesses | $\left.\begin{array}{rl} \text { Total payroil } \\ (\$ 000 \text { 's } \end{array}\right)$ | Average labour units \{1\} | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { New } \mid \text { y } \\ \text { reporting }\{2\} \end{array}$ | No Ionger reporting\{3\} |
| 1983 |  |  |  |  |  |
| Total | 1.976 | 952.482 | 33.819 | 510 | 852 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.703 \\ 164 \\ 73 \\ 36 \end{array}$ | $\begin{aligned} & 127.546 \\ & 112.707 \\ & 138.431 \\ & 573.798 \end{aligned}$ | $\begin{array}{r} 4,329 \\ 4.042 \\ 5.232 \\ 20.216 \end{array}$ | 481 20 9 - | $\begin{array}{r} 797 \\ 28 \\ 25 \\ 28 \end{array}$ |
| 1586 |  |  |  |  |  |
| Total | 4.364 | 1.578 .073 | 53.790 | 1,231 | -. |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3.825 \\ 369 \\ 125 \\ 45 \end{array}$ | $\begin{aligned} & 270,121 \\ & 260.034 \\ & 255,705 \\ & 792,213 \end{aligned}$ | $\begin{array}{r} 9.122 \\ 8.958 \\ 8.663 \\ 27.047 \end{array}$ | $\begin{array}{r} 1.145 \\ 67 \\ 15 \\ 4 \end{array}$ | $\cdots$ |

(11) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Surver of Employment. Parroll and Hours, Staiisiics Canada. Catalogue 72-002. An average labour unit could be interpreted as a futl-time employee. Note that the business size groups used are determined at the Canada level. Thus if business has at least 500 employees in Canada as a whole but less then that number in any given province it is shown in the 500 and over group.
121 Refers to businesses reporting no payroll deductions in the previous year.
(31) Refers to businesses reporting no payroll deductions in the following year.
"Newly reporting" and "no fonget reporting" businesses are assumed to have been in activity for six months and the information is abjusted accordingly.

See Table 1 for $s$ ymbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Computer Services (SIC 7721)

| Total $\{1\rangle$ | Bottom | Lower | Uoper |
| :--- | ---: | ---: | ---: |
|  | $25 \%$ | middle $25 \%$ | midde $25 \%$ |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of observations in sample | 151 |  |  |  |  |
| Average sales $\ddagger$ | 191.664 | 22.906 | 50.678 | 121.584 | 571.487 |
| Average expense \$ | 173,230 | 19.876 | 45.653 | 95.080 | 532.311 |
| Average net Drafit (loss) \$ | 18,434 | 3.030 | 5,025 | 26,504 | 39,176 |
| Businesses reporting profit (No.) Lverage sales $\$$ ( | 114 188,275 | 23,609 | 46,009 | 122,364 | 561.117 |
| Lverage expense \$ | 155,145 | 16,879 | 34.870 | 87,910 | 480.920 |
| Lverage net profit $\$$ | 33.130 | 6.730 | 11.139 | 34.454 | 80.197 |
| Businesses reporting loss (No.) | 37 |  |  |  |  |
| Average soles \$ | 204.441 | 21,399 | 65.267 | 116,933 | 614.165 |
| Average exoense \$ | 246.834 | 26,300 | 79.347 | 137.876 | 743.812 |
| Average net loss \$ | -42.393 | -4,901 | $-14.080$ | -20,943 | -129.647 |

1985

Number of observations in sample
Average sales $\$$
Average expense $\$$
Average net profit (loss) \$

Businesses reporting a profit (No.)
Average sales \$
Average expense \$
Average net profit $\$$

Businesses reporting loss (No.)
Average sales \$
-verage expense $\$$
Average net loss $\$$

| $\begin{array}{r} 124 \\ 190.569 \\ 181.934 \\ 8.535 \end{array}$ | $\begin{array}{r} 16.757 \\ 29.443 \\ -12.686 \end{array}$ | $\begin{aligned} & 56,663 \\ & 57,750 \\ & -1,087 \end{aligned}$ | $\begin{array}{r} 115.219 \\ 91.628 \\ 23.599 \end{array}$ | $\begin{array}{r} 573,638 \\ 548,914 \\ 24,724 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{r} 96 \\ 187.130 \\ 159.792 \\ 27.338 \end{array}$ | $\begin{array}{r} 20.369 \\ 16.378 \\ 3.991 \end{array}$ | $\begin{aligned} & 57.055 \\ & 45,468 \\ & 11,587 \end{aligned}$ | $\begin{array}{r} 114.285 \\ 84.708 \\ 29.577 \end{array}$ | $\begin{array}{r} 556.812 \\ 492.613 \\ 64.199 \end{array}$ |
| $\begin{array}{r} 28 \\ 212.277 \\ 293.182 \\ -80.905 \end{array}$ | $\begin{array}{r} 14.183 \\ 38.754 \\ -24.571 \end{array}$ | $\begin{array}{r} 53.458 \\ 158.266 \\ -104.808 \end{array}$ | $\begin{aligned} & 121.449 \\ & 137.763 \\ & -16.314 \end{aligned}$ | $\begin{array}{r} 660.016 \\ 837.945 \\ -177.929 \end{array}$ |

1986

Number of observations in sample
tverage sales $\$$
uverage expense \$
uverage expense $\$$ (loss) $\$ 1$
Average net profit

Businesses reporting a profit (No.)
tverage sales $\$$
Average sales $\$$
¿verage expense $\$$
Average net profit $\$$
57

Businesses reporting a loss (No.)
Average sales \$
Average sales
Average expense
Average expense $\$$
Average net loss $\$$
(1) These estimates are based on a semple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Management Consulting Services (SIc 7771)

|  | Total(1) |  | Bottom 25\% |  | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ |  | Upper <br> midde 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value $\left(\$ 000^{\prime}\right.$ s) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 578 \\ & (1) \\ & (1) \end{aligned}$ |  | $(1)$ |  |  | $\begin{array}{r} 18 \\ 34 \\ \hline \end{array}$ |  | $\begin{array}{r} 34 \\ 82 \\ \hline \end{array}$ |  | $\begin{array}{r} 82 \\ (1) \end{array}$ |  |
|  | Industry average(2) |  |  |  |  | $\left\|\begin{array}{c} \text { \% bus i- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses only (3) |  |  |  |  |
| Selected expense item | Tota! | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Upper } \\ \text { middIe } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses <br> Depreciation <br> Repairs \& maintenance <br> Heat. light \& telephone Rent | $\begin{aligned} & 9.3 \\ & 3.0 \\ & 1.2 \\ & 1.8 \\ & 3.2 \end{aligned}$ | $\begin{array}{r} 12.2 \\ 2.6 \\ 1.5 \\ 3.0 \\ 5.0 \end{array}$ | $\begin{array}{r} 10.0 \\ 4.6 \\ 2.0 \\ 1.5 \\ 2.1 \end{array}$ | 7.1 2.7 0.8 1.5 2.2 | $\begin{aligned} & 7.7 \\ & 2.3 \\ & 0.5 \\ & 1.4 \\ & 3.6 \end{aligned}$ | 78.6 61.8 26.0 56.5 42.7 | $\begin{array}{r} 11.8 \\ 4.9 \\ 4.5 \\ 3.3 \\ 7.5 \end{array}$ | $\begin{array}{r} 18.4 \\ 6.1 \\ 11.7 \\ 6.0 \\ 17.6 \end{array}$ | $\begin{array}{r} 12.5 \\ 7.2 \\ 7.6 \\ 2.5 \\ 4.9 \end{array}$ | $\begin{aligned} & 8.8 \\ & 4.5 \\ & 2.3 \\ & 2.9 \\ & 5.5 \end{aligned}$ | $\begin{aligned} & 8.9 \\ & 2.9 \\ & 1.5 \\ & 2.9 \\ & 5.8 \end{aligned}$ |
| Personnel expenses | 25.8 | 15.0 | 15.3 | 32.8 | 40.0 | 56.8 | 45.4 | 39.4 | 39.5 | 51.2 | 46.5 |
| Financial expenses Interest \& bank charges Professional fees | 9.2 2.0 7.2 | 8.5 1.2 7.3 | 3.8 1.2 2.7 | $\begin{array}{r} 12.3 \\ 3.1 \\ 9.2 \end{array}$ | $\begin{array}{r} 12.1 \\ 2.4 \\ 9.7 \end{array}$ | 85.5 66.8 76.0 | $\begin{array}{r} 10.7 \\ 3.0 \\ 9.5 \end{array}$ | $\begin{array}{r} 12.2 \\ 2.5 \\ 13.1 \end{array}$ | 4.5 2.0 3.9 | $\begin{array}{r} 13.8 \\ 4.3 \\ 10.5 \end{array}$ | $\begin{array}{r} 12.3 \\ 2.7 \\ 10.5 \end{array}$ |
| Other expenses | 22.7 | 29.6 | 19.4 | 20.1 | 21.5 | 95.8 | 23.7 | 30.4 | 20.3 | 22.1 | 21.7 |
| Profit (loss) | 33.1 | 34.8 | 51.4 | 27.6 | 18.7 | 97.3 | 34.0 | 34.8 | 53.3 | 28.5 | 19.5 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . . | $\ldots$ | $\cdots$ | $\cdots$ | , |

## Symbols

zero or no observations
too small too be expressed
not spplicable
conlidential

## Footnotes

11 These estimates are besed on a sample of businesses reporting sales detween $\$ 10,000$ and $\$ 2,000,000$.
Total weighted expenditure on a given item
21 Value in each cell = $\quad$ a 100 for gach quartile.
(3) Value in aach cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ for each quartile.

This portion of the table pertains only to the busimesses reporting the specific expense item. Therefore these retios are calculated individually and the total will not necesserily equal $100 \%$.

## Notes

Data are shawn by quartiles when at leasi 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each auertile (i.e. bottom 25\%, lower middle 25\%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. for comparison purposes, the high and low values of sales ere shown

## How to use the tables

(i) Locate the appropriate sales pange that is displayed on the two lines entitled low sales value and whigh sales valuew
12) The selected range witl indicate the proper quartile, i.e. the bottom $25 \%$. the lower middle $25 \%$, the upper middle $25 \%$ or the top 25\%.
(3) Data pertaining to the selected sales size range wilt be in that quartile.

## Standerd Industrial Classification Definition (SIC 1980):

SIC 777, - Management Consulting Services
Businesses primarily engeged in providing business and management consulting services such as: business management consulting services, customs consultanis. financiol management consultants, manager development consultants, organization managament consultants. personnel management consultants and tariff and customs consultants

TABLE 2. Balance sheet profile for 1986
Canada, Management Consuliling Services (SIC 7771)

|  | Total (1) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper <br> middle 25\% | TOE 25: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 578 \\ & (1) \\ & (1) \end{aligned}$ | (1) 18 | 18 34 | 34 82 | (1) 8 |
|  | Average (\$000's) |  |  |  |  |
| Assets $0^{(1)}$ |  |  |  |  |  |
| Cash <br> Accounts and notes receivable |  |  | 1 | 6 4 |  |
| Accounts and notes receivable Inventary | $\begin{gathered} 13 \\ 1 \end{gathered}$ | 1 | 2 | 4 | 4 |
| Other current assets | 9 | , | 2 | 4 | 29 |
| Total current assets | 35 | 4 | 5 | 14 | 117 |
| Fixed assets | 25 | 1 | $?$ | 15 | 78 |
|  | 6 | 1 | 2 | 3 | 18 |
| Other assets | 37 | 3 | 6 | 32 | 107 |
| Total assets | 92 | 7 | 16 | 57 | 284 |
| Liabilities and equity ${ }^{\text {a }}$ |  |  |  |  |  |
| Current loans Other current liabilities | 11 16 | 1 | 3 4 | 7 6 | 31 52 |
| Other current liabilities Total current liabilities | 26 | 3 | 7 | 13 | 83 |
| Mortgages payable | 9 | - | 1 | 4 | 29 |
| Long term debt | 19 | 6 | 2 | 18 | 51 |
| Other I iabilities | 1 | - | - | - | 4 |
| Total liabilities | 55 | 9 | 10 | 35 | 166 |
| Total equity | 36 | -2 | 6 | 22 | 118 |

(1) These estimetes are besed on ample of businesses reporting soles between $\$ 10,000$ and $\$ 2,000,000$.

See Tabie 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Management Consulting Services (SIC 7771)

|  | Total(2) | Bottom 25\% | Lower <br> middle $25 \%$ | Upper middle $25 \%$ | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 315 \\ & (1) \\ & 11 \end{aligned}$ | $11)$ 35 | 35 68 | 68 162 | 162 $(1)$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 4.2 | 4.6 | 6.5 | 3.2 | 2.9 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 59.8 \\ 177.9 \\ 13.7 \end{array}$ | $\begin{array}{r} 82.6 \\ -50.6 \\ 53.3 \end{array}$ | $\begin{array}{r} -1.4 \\ 158.6 \\ 1.0 \end{array}$ | 136.3 0.8 | $\begin{array}{r} 22.5 \\ 177.3 \\ 0.7 \end{array}$ |

(1) The retios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
$(2)$ These estimates ere based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$.
See Table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities
2. Lever age ratios:
8) Debt/equity = total Liabilities / equity.
b) Debt ratio $=$ totel liabilities/ total essers
c) Interest coverage $=$ net profit . interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Management Consulting Services (SIC 7771)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> midde $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000^{\prime}$ s) | 147 <br> (1) <br> (1) | $\begin{array}{r} 1 \\ 44 \end{array}$ | $\begin{aligned} & 44 \\ & 83 \end{aligned}$ | $\begin{array}{r} 83 \\ 178 \end{array}$ | $\begin{aligned} & 178 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Opernting activities <br> Cash from operations Depreciation Other | $\begin{array}{r} 23 \\ 5 \\ \hline \end{array}$ | 5 1 -2 | $\begin{array}{r} 5 \\ 3 \\ -10 \end{array}$ | $\begin{aligned} & 15 \\ & 3 \\ & 15 \end{aligned}$ | $\begin{aligned} & 66 \\ & 19 \\ & -2 \end{aligned}$ |
| Dividends | -19 | -9 | -2 | -24 | -40 |
| Investment ectivities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r} 4 \\ -10 \\ -12 \\ 8 \end{array}$ | 1 -12 13 | $\begin{array}{r}-18 \\ \hline\end{array}$ | 1 -5 -2 7 | $\begin{array}{r} 13 \\ -13 \\ -35 \\ 12 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans $\dagger$ rom sharehol ders <br> Repayment of loans from shareholders <br> Advances \& laans from government <br> Incrase in equity <br> Decrease in equity <br> Dther | 33 -3 8 -39 - - -2 2 | $\begin{array}{r}3 \\ -3 \\ - \\ - \\ \hline\end{array}$ | 16 - 5 -3 - -1 - 3 | 1 -4 7 -14 - -5 -5 | $\begin{array}{r} 108 \\ -5 \\ 17 \\ -130 \\ - \\ 2 \\ -4 \\ - \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash oquivalents-Beginning of the year Cash equivelents - End of the yeer | -1 23 22 | 1 7 8 | 8 | -4 -5 | -2 74 72 |

111 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes
see Table 1 for symbols and notes
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986
Canada, Management Consulting Services (SIC 7771)

| Business size expressed in average labour units(1) | Number of businesses | $\text { Total payroll } \begin{array}{r} (\$ 000 \text { 's }) \end{array}$ | $\begin{aligned} & \text { Average labour } \\ & \text { units(1) } \end{aligned}$ | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Totel | 7.276 | 712,317 | 35.682 | 1.489 | 1.884 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 6.905 \\ 282 \\ 66 \\ 23 \end{array}$ | $\begin{array}{r} 360,989 \\ 165,067 \\ 100,576 \\ 85,685 \end{array}$ | $\begin{array}{r} 17.348 \\ 7.998 \\ 5.062 \\ 5.273 \end{array}$ | $\begin{array}{r} 1.429 \\ 50 \\ 5 \\ 5 \end{array}$ | $\begin{array}{r} 1.765 \\ 87 \\ 21 \\ 11 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 12.575 | 1.402 .896 | 55.926 | 3.036 | . $\cdot$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 11,925 \\ 507 \\ 99 \\ 44 \end{array}$ | $\begin{aligned} & 677,724 \\ & 330,559 \\ & 176,388 \\ & 218,225 \end{aligned}$ | $\begin{array}{r} 26.439 \\ 13.308 \\ 7.406 \\ 8.773 \end{array}$ | $\begin{array}{r} 2.920 \\ 95 \\ 16 \\ 5 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

[^20]TABLE 6. Selected operating characteristics of smali businesses by sales quartile, 1984-1986
Canade, Management Consulting Services (SIC 7771)

|  | Total(1) | Bottom 25\% | Lawer <br> middle 25\% | Uppep $\text { middle } 25 \%$ | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \% <br> Average net profit (loss) \$ | $\begin{array}{r} 1.407 \\ 102,947 \\ 76.245 \\ 25.702 \end{array}$ | $\begin{array}{r} 14,078 \\ 4,991 \\ 9.087 \end{array}$ | $\begin{aligned} & 29.219 \\ & 13.928 \\ & 15,291 \end{aligned}$ | $\begin{aligned} & 66.477 \\ & 39.686 \\ & 26.791 \end{aligned}$ | $\begin{array}{r} 302,012 \\ 245,376 \\ 55,636 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 1.272 \\ 103.852 \\ 69.710 \\ 34.142 \end{array}$ | $\begin{array}{r} 14.062 \\ 2.663 \\ 11.399 \end{array}$ | $\begin{aligned} & 29.073 \\ & 10.575 \\ & 18.498 \end{aligned}$ | $\begin{aligned} & 66.010 \\ & 32.316 \\ & 33.694 \end{aligned}$ | $\begin{array}{r} 306.264 \\ 233,284 \\ 72,980 \end{array}$ |
| Businesses reporting loss (Mo.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 135 \\ 98.951 \\ 192.363 \\ -13.412 \end{array}$ | $\begin{aligned} & 14.185 \\ & 20.153 \\ & -5.968 \end{aligned}$ | $\begin{aligned} & 30.326 \\ & 39.335 \\ & -9.009 \end{aligned}$ | $\begin{array}{r} 69.179 \\ 82,327 \\ -13,148 \end{array}$ | $\begin{aligned} & 282.114 \\ & 307.636 \\ & -25.522 \end{aligned}$ |

1985

| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit (loss) \$ |  | $\begin{array}{r} 13.633 \\ 4.972 \\ 8.661 \end{array}$ | $\begin{aligned} & 26.648 \\ & 13.578 \\ & 13.070 \end{aligned}$ | $\begin{aligned} & 59.740 \\ & 42.147 \\ & 17.593 \end{aligned}$ | $\begin{array}{r} 293,524 \\ 231,779 \\ 61,745 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (Mo.) <br> Average soles $\$$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 1.048 \\ 99.513 \\ 67.519 \\ 31.994 \end{array}$ | $\begin{array}{r} 13.675 \\ 3.677 \\ 9.998 \end{array}$ | $\begin{aligned} & 25,743 \\ & 10,018 \\ & 15,725 \end{aligned}$ | $\begin{aligned} & 60.807 \\ & 37.719 \\ & 23.088 \end{aligned}$ | $\begin{array}{r} 296.825 \\ 218.662 \\ 78.163 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 103 \\ 92.099 \\ 108,494 \\ -14.395 \end{array}$ | $\begin{aligned} & 13.176 \\ & 19.120 \\ & -5.944 \end{aligned}$ | $\begin{array}{r} 26.045 \\ 36.285 \\ -10.240 \end{array}$ | $\begin{aligned} & 54.436 \\ & 64.147 \\ & -9.711 \end{aligned}$ | $\begin{array}{r} 274,739 \\ 306,424 \\ -31,685 \end{array}$ |

1986

| Number of observations in sample Average sales $\$$ Average expense $\$$ Average net profit (loss) $\$ 8$ | 1.495 81.426 58.635 22.791 | 12.603 3.927 8.676 | $\begin{array}{r} 22.736 \\ 8.379 \\ 14.357 \end{array}$ | $\begin{aligned} & 47.545 \\ & 27.327 \\ & 20.218 \end{aligned}$ | $\begin{array}{r} 242.820 \\ 194.907 \\ 47.913 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Susinesses reporting profit (No.) | 1.356 |  |  |  |  |
| Average sales \$ | 82.163 | 12.550 | 22.634 | 46,869 | 246,598 |
| Average expense \$ | 52.670 29.493 | 2.022 10.528 | 5.349 16.285 | 21,047 25,822 | 181.260 65,338 |
| Average net profit \$ |  |  |  |  |  |
| Businesses reporting a loss (No.) | 139 |  |  |  |  |
| Average sales \$ | 77.894 | 13.044 | 23.740 | 50,780 |  |
| Average expense \$ | 92.108 | 19.740 | 28.436 | 57,407 | 262.850 -38.838 |
| Average net loss \$ | -14.214 | -6.695 | -4,696 | -6,627 | -38.838 |

(1) These estimates are based on a sample of businesses peporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Hotels and Motor Hotels (SIC 9111)

|  | Total(1) |  | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ |  | Lowe P$\text { midde } 25 \%$ |  | $\begin{array}{r} \text { Upper } \\ \text { midde } 25 \% \end{array}$ |  |  | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 428 \\ & (1) \\ & 11) \end{aligned}$ |  | $\begin{aligned} & (1) \\ & 114 \end{aligned}$ |  |  | $\begin{aligned} & 114 \\ & 302 \end{aligned}$ |  | $\begin{array}{r} 302 \\ 625 \end{array}$ |  | $\begin{aligned} & 625 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{array}{\|c} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3) |  |  |  |  |
|  | Tota 1 | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Uoper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { midd le } \\ 25 \% \end{array}$ | $\begin{aligned} & 700 \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  |  | Per | cent of | sales |  |
| Occupancy expenses <br> Dedraciation <br> Repairs \& maintenance <br> Heat. light \& telephone <br> Rent | $\begin{array}{r} 16.2 \\ 4.9 \\ 3.9 \\ 6.3 \\ 1.1 \end{array}$ | $\begin{array}{r} 20.9 \\ 4.0 \\ 5.5 \\ 9.9 \\ 1.6 \end{array}$ | $\begin{array}{r} 15.4 \\ 5.5 \\ 3.1 \\ 5.9 \\ 0.9 \end{array}$ | $\begin{array}{r} 16.2 \\ 6.0 \\ 3.3 \\ 5.3 \\ 1.6 \end{array}$ | $\begin{array}{r} 12.5 \\ 4.1 \\ 3.7 \\ 4.3 \\ 0.4 \end{array}$ | 100.0 83.6 99.2 99.3 11.7 | 16.2 5.8 3.9 6.8 9.6 | $\begin{array}{r} 20.9 \\ 7.9 \\ 5.6 \\ 10.0 \\ 20.8 \end{array}$ | $\begin{array}{r} 15.4 \\ 5.9 \\ 3.1 \\ 5.9 \\ 6.8 \end{array}$ | $\begin{array}{r} 16.2 \\ 6.3 \\ 3.4 \\ 5.4 \\ 12.8 \end{array}$ | 12.5 4.3 3.7 4.3 3.2 |
| Personnel expenses | 21.5 | 14.7 | 22.6 | 23.4 | 25.1 | 95.0 | 22.6 | 17.9 | 22.6 | 23.7 | 25.2 |
| Financial expenses Interest \& bank charges Professional tees | $\begin{aligned} & 9.9 \\ & 8.1 \\ & 1.8 \end{aligned}$ | $\begin{array}{r} 12.1 \\ 9.9 \\ 2.2 \end{array}$ | $\begin{aligned} & 8.3 \\ & 6.9 \\ & 1.4 \end{aligned}$ | $\begin{array}{r} 10.5 \\ 8.3 \\ 2.2 \end{array}$ | $\begin{aligned} & 8.7 \\ & 7.4 \\ & 1.3 \end{aligned}$ | $\begin{aligned} & 99.7 \\ & 97.0 \\ & 96.7 \end{aligned}$ | 9.9 8.3 1.8 | $\begin{array}{r} 12.2 \\ 10.9 \\ 2.3 \end{array}$ | 8.3 7.1 1.5 | $\begin{array}{r} 10.5 \\ 8.3 \\ 2.3 \end{array}$ | 8.7 7.4 1.3 |
| Other expenses | 49.7 | 43.4 | 53.5 | 50.3 | 51.6 | 100.0 | 49.7 | 43.4 | 53.5 | 50.3 | 51.6 |
| Profit (loss) | 2.7 | 8.9 | 0.2 | -0.4 | 2.0 | 98.1 | 2.7 | 8.9 | 0.2 | -0.4 | 2.1 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . | - . | . . | - $\cdot$ | -•• |

## Symbol:

zero or no observations

- too small too be expressed
not applicable
$\times$ con fidential
Pootnotes
$(1)$ These estimates are based on a sample of businesses peporting sales between $\$ 10.000$ and $\$ 2.000 .000$

2) Value in each cell $=\frac{\text { lotal weighted expenditure on given item }}{} \times 100$ for each quar ille

131 Value in each ceil $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted seles of busingsses reporting this item of expendliure }} \times$ for each quartile
This portion of the table pertains only to the businesses reporting the specific expense itom. Therefore these ratios tre calculated individually and the total will not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the samplod businesses report the specific item
Records were ranked in ascending order according to sales size. Esch quertile (i.e. Dottom 25\%. lower middie 25\%. etc.) represents one quarter of the totel number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sbles are shown.

## How to use the tables

(1) Locate the appropilate sales range that is displayed on the two lines entifad "Low sales value" and "High sales value"
(2) The selected range will indicate the proper quartile, i.e. the bottom $25 \%$, the lower middle $25 \%$, the upper middie $25 \%$ or the 100 25\%.
(3) Data pertaining to the selected sales size range will be in that quartile

## Standard Industrisl Classification Definition (SIC 1880):

SIC 9111 - Hotels and Motor Hotels
Business primarily engaged in providing shopt term accommodation to the public with or without food. bever age and other services. A hotel-type room has access only from the interior of the building and a motel-hotel type room has access from both the interior and exterior

TABLE 2. Balance sheet profile for 1986
Canada, Hotels and Motor Hotels (SIC 9111)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper midde 25\% | $\begin{aligned} & \text { Tos } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) <br> Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\circ}$ s) | $\begin{aligned} & 428 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & \text { (1) } \\ & 114 \end{aligned}$ | $\begin{aligned} & 114 \\ & 302 \end{aligned}$ | $\begin{array}{r} 302 \\ 625 \\ \hline \end{array}$ | 625 $11)$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Aecum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 31 \\ 15 \\ 11 \\ 7 \\ 64 \\ 496 \\ 133 \\ 51 \end{array}$ | 2 <br> 2 <br> 3 <br> 8 <br> 130 <br> 19 <br> 2 | $\begin{array}{r} 10 \\ 5 \\ 5 \\ 1 \\ 22 \\ 213 \\ 77 \\ 29 \end{array}$ | $\begin{array}{r} 41 \\ 5 \\ 11 \\ 5 \\ 62 \\ 539 \\ 142 \\ 30 \end{array}$ | $\begin{array}{r} 69 \\ 50 \\ 24 \\ 19 \\ 162 \\ 1.097 \\ 294 \\ 143 \end{array}$ |
| Total assets | 477 | 121 | 186 | 488 | 1.107 |
| Liabilities and equity <br> Current loans <br> Other current liabilities Total current liabilities Mortgages payable Long term debt Other Iiabilities | $\begin{array}{r} 39 \\ 40 \\ 79 \\ 143 \\ 154 \\ 15 \end{array}$ | 4 5 10 37 41 9 | $\begin{array}{r} 12 \\ 17 \\ 29 \\ 37 \\ 76 \\ 3 \end{array}$ | $\begin{array}{r} 46 \\ 41 \\ 87 \\ 97 \\ 191 \\ 13 \end{array}$ | $\begin{array}{r} 93 \\ 97 \\ 189 \\ 398 \\ 305 \\ 42 \end{array}$ |
| Total liabilities Total equity | 391 86 | 90 31 | 146 40 | 388 100 | 934 173 |

(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canade. Hotels and Motor Hotals (SIC 9111)

|  | Total (2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | 199 <br> (1) <br> (1) | (9) 250 | 250 426 | 426 818 | 818 (1) |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.6 | 1.7 | 1.1 | 2.2 | 1.3 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest covarage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 106.1 \\ 7.2 \\ 0.8 \end{array}$ | 16.6 -3.6 0.9 | 23.8 2.4 0.8 | 6.3 0.8 | $\begin{array}{r} -216.6 \\ 23.3 \\ 0.9 \end{array}$ |

(1) The ratios represent the average of ratios for each business in the group and cannot be cslculated from the figures shown in lable 2 .
(2) These estimates are based on a sample of businesses peporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes

Definitions:

1. Liquidity ratio:

Lurrent = current assets / current liabilities.
2. Leverage retios:
al Debt/equity = total lisbilities / equity
ol Debt ratio = total liabilities / total asse:s
c) Interest coversge $=$ net profit interes: expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Hotels and Motor Hotels (SIC 9111)

(1) These estimates are based on a sample of incorporated businesses reporting sales between $\$ 90.000$ and $\$ 2.000 .000$. Sample count includes
only ihose businesses reporting a statement of changes.
see Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, Hotels and Motor Hotels (SIC 9111)

| Business size expressed in average labour units(i) | Number of businesses | Total $\left.\begin{array}{c}\text { payrol } \\ \left(\$ 000^{\prime} \text { s) }\right.\end{array}\right)$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }(2) \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Totel | 3.058 | 1.015.619 | 101.755 | 307 | 447 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.146 \\ 701 \\ 139 \\ 72 \end{array}$ | $\begin{array}{r} 136,807 \\ 301,335 \\ 220,845 \\ 356,632 \end{array}$ | $\begin{aligned} & 13,752 \\ & 29,672 \\ & 22,417 \\ & 35,914 \end{aligned}$ | $\begin{array}{r} 243 \\ 45 \\ 15 \\ 4 \end{array}$ | $\begin{array}{r} 346 \\ 69 \\ 25 \\ 7 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 4.231 | 1.427.167 | 129.029 | 687 | -. |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3.006 \\ 900 \\ 221 \\ 104 \end{array}$ | $\begin{aligned} & 179.974 \\ & 386.204 \\ & 346.075 \\ & 514.914 \end{aligned}$ | $\begin{aligned} & 16.213 \\ & 34.767 \\ & 31.221 \\ & 46.820 \end{aligned}$ | $\begin{array}{r} 511 \\ 115 \\ 44 \\ 17 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

111 Average tobour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours. Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are deferminad ar the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer peporiing" businesses are assumed to have besn in activily for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
Canada, Hotels and Motor Hotels (SIC 9111)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample Average sales \$ | 723 364.536 | 41,918 | 141.606 | 325,906 | 948.712 |
| Average expense \$ | 359,512 | 38,494 | 136.439 | 322,390 | 940.725 |
| Average net profit (loss) \$ | 5.024 | 3,424 | 5.167 | 3.596 | 7.987 |
| Businesses raporting profit (No.) Average sales \$ |  |  |  |  |  |
| Average sales $\$$ <br> Average expense \$ | 351,121 321,309 | 45.964 <br> 30.390 | 129.061 110.144 | 314.287 296.526 | $\begin{aligned} & 915,172 \\ & 848,175 \end{aligned}$ |
| Average net profit \$ | 29.812 | 15.574 | 18.917 | 17.761 | 66.997 |
| Businesses reporting a loss (No.) | 230 |  |  |  |  |
| Average sales $\$$ | $389.153$ |  |  |  |  |
| Average expense \$ Average net loss \$ | $\begin{array}{r} 425.956 \\ -36.803 \end{array}$ | $\begin{array}{r} 48.440 \\ -11.489 \end{array}$ | $\begin{array}{r} 182,706 \\ -19,025 \end{array}$ | $\begin{array}{r} 384,742 \\ -30,825 \end{array}$ | $\begin{array}{r} 1.087 .934 \\ -85.873 \end{array}$ |

1985

```
Number of observations in semple
    Average sales $
    Average expense?
    Average net profit (loss) $
Businesses reporting profit (No.)
    Average sales $
    Average expense $
    Average expense $
Businesses reporting a loss (No.)
    Average sales $
    Average expense % 506.65
    Average expense $ -5%.36
    Average sales $
```

| 647 |  |
| ---: | ---: |
| 450.477 | 73.773 |
| 417.059 | 70.284 |
| 33.418 | 3.489 |
|  |  |
| 453 |  |
| 447.788 | 76.971 |
| 374,670 | 67.389 |
| 73.118 | 9.582 |
|  |  |
|  |  |
| 455.286 | 66.995 |
| 506.654 | 76.419 |
| -51.368 | -9.424 |

218,867
131.293
87.574

216,712
75.268
141.444

224.001
264.782
-40.781
433.743
419.555
$-51.368$
76.419
-9.424
264.782
-40.781
449.180
1.080 .968

1986
Number of observations in sample
Average sales $\$$
Average expense $\$$
Average net profit (loss) $\$$

| 779 431.676 | 53,364 | 188.142 | 414.501 | 1,070,458 |
| :---: | :---: | :---: | :---: | :---: |
| 419.764 | 51.090 | 176.436 | 406.400 | 1.045,129 |
| 11.852 | 2.274 | 11.706 | 8, 101 | 25.329 |
| 533 |  |  |  |  |
| 439.012 | 61.114 | 191.520 | 431.232 | 1.072.183 |
| 399.629 | 53.229 | 171.995 | 384.759 | 988,532 |
| 39,383 | 7.885 | 19.525 | 46,473 | 83.651 |
| 246 |  |  |  |  |
| 419.292 | 40.052 | 176.813 | 393.494 | 1.066.810 |
| 459.278 | 47.415 | 191.333 | 433.573 | 1.164.790 |
| -39.986 | -7.363 | -14,520 | -40,079 | -97.980 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios. in percent of sales, 1986
Canada, Morels (SIC 9112)

|  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

## Symbols

zero or no observations
too small too be expressed
not applicable
$\times$ confidential
Footnotes
$(1)$ These estimates are based on a sample of businesses reporting sales between \$10,000 and $\$ 2,000,000$.
( Total weighted expenditure on a given item
(2) Value in each cell $=\frac{\text { Total weighted sales of all businesses in the sample }}{x} 100$ for each quartile.

131 Value in each cell $=\frac{\text { Total weighted expenditure on given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ loo for ebch quartile.
This portion of the toble pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses peport the specitic item
Records were ranked in ascending order according to sales size. Each quartile li. e. bottom 25\%. Iower middle 25\%, etc. ropresents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of stles are shown.

## How \&o use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entitied mow salas value" and migh sales velue"
(2) The selected range will indicate the proper quartile, i, e. the bottom $25 \%$, the lower middle $25 \%$, the upper middle $25 \%$ or the top $25 \%$
(3) Data pertaining to the selected sales size range will be in inat quartile

Standard Industrist Clossification Definition (SIC 1980):

## 5IC 9112 - Motels

Businesses primarily engeged in short term accommodation to the public with or without food, beverage and other services. A motel-type room has access from the exterior only and generally has parking facilities in close proximity.

TABLE 2. Balance sheet profile for 1986
Canada, Motels (SIC 9112)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) Low sales value ( $\$ 000$ 's) High sales value $\left(\$ 000^{\prime} \mathrm{s}\right)$ | $270$ <br> (1) <br> (1) | $\begin{array}{r} (1) \\ 47 \end{array}$ | $\begin{array}{r} 47 \\ 120 \end{array}$ | 120 234 | 234 $11)$ |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 14 | 2 | 11 | 9 | 34 |
| Accounts and notes receivable | 5 | - | - | 4 | 15 |
| Inventory | 3 | - | 1 | - | 8 |
| Other current assets | ${ }^{6}$ | - | 2 | 12 | 10 |
| Total current assets | 28 | 2 | 14 | 26 | 68 |
| Fixed assets | 362 | 41 | 141 | 346 | 886 |
| Less: Accum. dep. on fixed assets | 95 | 2 | 19 | 101 | 250 |
| Other assets | 16 | 3 | 4 | 8 | 47 |
| Total assets | 311 | 44 | 140 | 279 | 751 |
| Liebilities and equity |  |  |  |  |  |
| Current loans Other current liabilities | 27 | 1 |  | 19 23 | 75 62 |
| Dther current liabilities Total current liabilities | 27 54 | $10^{9}$ | 13 | 23 42 | 62 137 |
| Mortgages payable | 84 | 3 | 48 | 68 | 206 |
| Long term debt | 120 | 19 | 46 | 123 | 281 |
| Other liabilities | 10 | 11 | 2 | 5 | 23 |
| Total liabilities | 269 | 44 | 121 | 239 | 547 |
| Total equity | 42 | 1 | 19 | 40 | 104 |

(1) These estimates are based on a sample of businesses reporting sates between $\$ 10.000$ and $\$ 2,000.000$

See Table i for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada. Motels (SiC 9112)

|  | Total(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle $25 \%$ | Upper <br> midde $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 118 \\ (1) \\ 1 \end{array}\right)$ | $\begin{aligned} & 1 \\ & 120 \end{aligned}$ | $\begin{aligned} & 120 \\ & 187 \end{aligned}$ | $\begin{aligned} & 187 \\ & 443 \end{aligned}$ | $\begin{aligned} & 443 \\ & (1) \end{aligned}$ |
|  |  |  | Average |  |  |
| Liquidity ratio Cursent ratio (times) | 2.3 | 1.7 | 6.8 | 0.5 | 0.7 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 33.3 \\ 1.7 \\ 0.9 \end{array}$ | -9.4 1.2 1.1 | $\begin{array}{r} -4.4 \\ 1.8 \\ 0.8 \end{array}$ | $\begin{aligned} & 8.8 \\ & 1.0 \\ & 1.0 \end{aligned}$ | $\begin{array}{r} 133.0 \\ 2.8 \\ 0.8 \end{array}$ |

(1) The ratios represent the average of retios for each business in the group and connot be calculated from the figures shown in table 2 .
(2) Thase estimates are based on a sample of businesses reporiling soles between $\$ 10,000$ and $\$ 2,000,000$

See lable 1 for symbols and notes

Definitions:

1. Liquidity rotio:

Current $=$ current assets / current liabilities

## 2. Leverage ratios:

a) Debi/8quity = total liabilities $/$ equity.
b) Debt ratio = total liabilities / total assets.
c) Interest coverage $=$ net profit + interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canads. Motels (SIC 9112)

|  | Total (1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower midde 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses In sample (No.) Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) High sales value ( $\$ 000^{\prime} \mathrm{s}$ ) | $\begin{array}{r} 75 \\ \{1 \\ (1) \end{array}$ | $\begin{aligned} & 11) \\ & 124 \end{aligned}$ | $\begin{aligned} & 124 \\ & 218 \end{aligned}$ | $\begin{aligned} & 218 \\ & 521 \end{aligned}$ | $\begin{aligned} & 521 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operting activities <br> Cash from operations <br> Dopreciation <br> Other | $\begin{array}{r} 17 \\ 31 \\ -10 \end{array}$ | $\begin{array}{r} -1 \\ 13 \\ 2 \end{array}$ | $\begin{array}{r} 12 \\ 12 \\ -13 \end{array}$ | $\begin{array}{r} 13 \\ 28 \\ -6 \end{array}$ | $\begin{array}{r} 41 \\ 69 \\ -20 \end{array}$ |
| Dividends | $-2$ | - | - | - | -7 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r} 1 \\ -77 \\ -5 \\ 2 \end{array}$ | -2 | -8 - 2 | $\begin{array}{r} 2 \\ -102 \\ -10 \\ 5 \end{array}$ | 2 -181 -8 - |
| Financing activities <br> Increase in long term debt <br> Renayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholdess <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dthe: | $\begin{array}{r} 79 \\ -58 \\ 15 \\ -7 \\ 2 \\ 10 \\ - \\ - \end{array}$ | 2 -7 3 -3 | 10 -11 - -4 - - - 1 | $\begin{array}{r}98 \\ -47 \\ 4 \\ -4 \\ - \\ \hline\end{array}$ | $\begin{array}{r} 193 \\ -159 \\ 52 \\ -15 \\ 7 \\ 38 \\ -1 \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -1 20 19 | 5 15 20 | 1 4 5 | -19 25 6 | 19 37 47 |

111 These estimates are based on a sample of incorporeqed businesses reporting sales between $\$ 10.000$ and $\$ 2,000$. 000 . Sample count inciudes only those businesses reporting a statemen ? of changes
See Table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in i986
Canada, Motels (SIC 9112)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\prime} \mathrm{s}\right) \end{array}$ | Average labour units(!) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reportingl2 } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 1.858 | 121.934 | 12.454 | 222 | 303 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 1.733 115 9 1 | 62.210 37.930 $x$ $x$ | $\begin{array}{r} 6.280 \\ 3.807 \\ 1.806 \\ 561 \end{array}$ | 210 12 $=$ | $\begin{array}{r} 291 \\ 1! \end{array}$ |

1986

| Total | 2,583 | 178.292 | 16,354 | 402 | . . |
| :---: | :---: | :---: | :---: | :---: | :---: |
| less than 20 | 2.417 | 96,067 | 8.702 | 380 | $\cdots$ |
| $20-99$ | 149 | 52,327 | 4,822 | 18 | . . . |
| 100-499 | 14 | 16,709 | 1.548 | 4 | . . . |
| 500 and over | 3 | 13.189 | 1.282 | - | . $\cdot$ |

(1) Average labour units are calculated by dividing totel payroll by the average annual wage end salary fate as feporied in the Survey of Employment. Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business hes at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no peyroll deductions in the provious year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longes reporting" businesses are assumed to have been in activity for six months end the information is adjusted accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canade, Motels (SIC 9112)

|  | Total (1) | Bottom $25 \%$ | Lower <br> middle $25 \%$ | Upper middle $25 \%$ | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample Average sales \$ | 578 182,376 | 24.401 | 62.091 | 133,416 | 509,596 |
| Average expense \$ | 170.415 | 23.709 | 60.419 | 124.297 | 473.236 |
| Average net profit (loss) \$ | 11.969 | 692 | 1.672 | 9.199 | 36.360 |
| Businesses reporting a profit (No.) <br> Averace sales \$ |  |  |  |  |  |
| Average sales \$ <br> Average expense \$ | 183.626 159.342 | 25.558 17.032 | 62,775 51.668 11.107 | 193.040 117.352 15.688 | 451.315 |
| Average net profit \$ | 24.284 | 8.526 | 11.107 | 15.688 | 61.817 |
| Businesses reporting a loss (No.) | 179 154 |  |  |  |  |
| Average sales ${ }^{\text {Average }}$ | 179.497 203.470 | 23.028 |  |  |  |
| Average expense $\$ 8$ Average net loss $\$ 0$ | 203,470 $-23,973$ | 31.624 -8.596 | $\begin{array}{r} 79.910 \\ -19.343 \end{array}$ | $\begin{aligned} & 162.763 \\ & -27.264 \end{aligned}$ | $\begin{array}{r} 539.583 \\ -40,688 \end{array}$ |

1985

Number of observations in semple
Average sales $\$$
Average expense
Average net profit (loss) $\$$

| 593 | 26.181 |
| ---: | ---: |
| 207.888 | 27.246 |
| 203.175 | -1.065 |
| 4.713 |  |
|  |  |
| 428 | 29.897 |
| 217.650 | 22.837 |
| 193.348 | 7.060 |
| 24.302 |  |
|  |  |
| 165 | 22.880 |
| 186.284 | 31.164 |
| 221.336 | -8.284 |

68.541
69.127
-586

69.056
56.247
12.809

67.997
82.710
-14.713

| 145,099 | 591.731 |
| ---: | ---: |
| 134.887 | 581.439 |
| 10.212 | 10.292 |
|  |  |
|  |  |
| 149.767 | 621.889 |
| 127.798 | 566.509 |
| 21.969 | 55.372 |
|  |  |
|  |  |
|  |  |
| 131.168 | 523.089 |
| 156.040 | 615.431 |
| -24.872 | -92.342 |

Businesses reporting a profit (No.)
Average sales $\$$
Average expense $\$$
Average net Drofit $\$$
Businesses reporting loss (No.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$
. 052

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 617 \\ 213.561 \\ 200.329 \\ 13.232 \end{array}$ | $\begin{array}{r} 27.095 \\ 27.157 \\ -62 \end{array}$ | $\begin{array}{r} 71,057 \\ 65,047 \\ 6.010 \end{array}$ | $\begin{array}{r} 161.258 \\ 147.601 \\ 13.657 \end{array}$ | $\begin{array}{r} 534.833 \\ 561.511 \\ 33.322 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit \$ | 465 225.440 199.323 26,117 | $\begin{array}{r} 29.809 \\ 22.974 \\ 6.835 \end{array}$ | $\begin{aligned} & 70.447 \\ & 58.032 \\ & 12.415 \end{aligned}$ | $\begin{array}{r} 161.043 \\ 134.106 \\ 26.937 \end{array}$ | $\begin{array}{r} 640.459 \\ 582.180 \\ 58.279 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | 152 182.270 200.827 -18.557 | $\begin{aligned} & 24,351 \\ & 31,386 \\ & -7,035 \end{aligned}$ | $\begin{array}{r} 72.514 \\ 81.809 \\ -9.295 \end{array}$ | $\begin{aligned} & 161.854 \\ & 184.987 \\ & -23.133 \end{aligned}$ | $\begin{aligned} & 470.362 \\ & 505,124 \\ & -34.762 \end{aligned}$ |

[^21]TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Licensed Restaurants (SIC 9211)


## Symbol:

zero or no observations
-- too small too be expressed
not applicable
$\times \quad$ confidential

## Footnotes

11 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
121 Value in eech cell $=\frac{\text { Tota! weighted expenditure on a given item }}{\text { Totel weignted sales of all businesses in the sample }} \times 100$ for each quartile
(3) Value in each cell $=\frac{\text { Total weighted expenditure on 日 given iten }}{\text { Total weighted seles of businesses feporting this item of expenditure }} \times$ loo for ach quartile.

This portion of the table pertains only to the businasses reporting the specific expense item. Therefore these ratios are calculated individually and the cotal will not necessarily equel $100 \%$.

## Notes

Data are shown by quartiles when at laest 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25\%. lower midde 25\%, etc.) represents one quarter of the total number of businesses. Within aach quartile, the average ratio is presented. For comparison purposes, the righ and low values of sales are shown.

How to use the tebles
(1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "high sales value".
(2) The selected range will indicate the proper quartile, i.e. the bottom 25\%, the lower middle $25 \%$ the upper middle $25 \%$ or the top 25\%
(3) Data pertaining to the selected sales size range wilt be in that quartile

Standard Industrial Classification Definition (SIC 1980):
SIC 9211 - Licensed Restaurments
Susinesses primarity engaged in predaring and serving meals for consumption on the premises and licensed to serve alcoholic beverages

TABLE 2. Balance sheet prof 11 e for 1986
Canada, Licensed Restaurants (SIC 9211)

|  | Total(1) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & 100 \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 1.635 \\ (1) \\ (1) \end{array}$ | $\begin{aligned} & (1) \\ & 109 \end{aligned}$ | $\begin{array}{r} 109 \\ 232 \end{array}$ | $\begin{aligned} & 232 \\ & 466 \end{aligned}$ | $\begin{aligned} & 466 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets $0^{\text {a }}$ |  |  |  |  |  |
| Cash |  | 2 | 6 | 13 | 32 14 |
| Accounts and notes receivable Inventory | ? | 2 | 5 | 8 | 20 |
| Other current assets | 5 | 2 | 2 | 6 | 8 |
| Total current assets | 33 | $?$ | 17 | 34 | 74 |
| Fixed assets | 156 | 51 | 112 | 153 56 | 309 |
| Less: Accum, dep. on fixed assets Other assets | 51 21 | 7 6 | 26 15 | 56 20 | $\begin{array}{r} 115 \\ 44 \end{array}$ |
| Total assets | 160 | 57 | 118 | 150 | 312 |
| Lisbilities and equity |  |  |  |  |  |
|  |  |  |  |  |  |
| Curnent curans liabilities | 25 | 5 | 10 | 24 | 60 |
| Total current liabilities | 46 | 13 | 24 | 45 | 103 |
| Mortgages payable | 18 | 12 | 10 | 15 | 36 |
| Long term debt | 68 | 26 | 71 | 65 | 108 |
| Other liabilities | 2 |  | , | 2 | 6 |
| Total liabilities | 135 | 52 | 106 | 127 | 254 |
| Total equity | 25 | 5 | 13 | 23 | 58 |

(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Tabla 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Licensed Restaurants (SIC 9211)

|  | Total (2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime} s$ ) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 1.078 \\ (1) \\ (1) \end{array}$ | $\begin{aligned} & (1) \\ & 175 \end{aligned}$ | $\begin{array}{r} 175 \\ 360 \end{array}$ | 360 606 | $\begin{aligned} & 606 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.4 | 1.5 | 1.9 | 1.3 | 1.1 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | 75.1 -4.6 1.0 | $\begin{array}{r} -68.5 \\ -39.9 \\ 1.4 \end{array}$ | 2.1 1.0 | 30.3 12.0 0.9 | -6.5 7.1 0.8 |

111 The ratios represent the averge of ratios for each business in the group and cannot be calculated from the figures shown in Table 2 .
$(2)$ These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ send $\$ 2,000,000$.
See Table 1 for symbols and notes

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities
2. Leverage ratios:
a) Debt/equity $=$ qotsl li abilities $/$ equity
b) Dabt retio $=$ total |iabilities / totel assets.
c) Interest coverage $=$ net profit interest expense/interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada, Licensed Restaurants (SIC 9211)

|  | Total: 1 ! | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> midde 25\% | $\begin{array}{r} \text { UDDer } \\ \text { middle } 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value $(\$ 000$ s) High seles value ( $\$ 000$ 's) | $\begin{aligned} & 673 \\ & (1) \\ & 11) \end{aligned}$ | $\begin{aligned} & 11) \\ & 181 \end{aligned}$ | $\begin{array}{r} 181 \\ 354 \end{array}$ | $\begin{aligned} & 354 \\ & 601 \end{aligned}$ | $\begin{aligned} & 601 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operations <br> Depreciation <br> Other | $\begin{array}{r} 8 \\ 16 \\ 2 \end{array}$ | $\begin{array}{r} -10 \\ 9 \\ 10 \end{array}$ | 7 9 -8 | 8 15 -2 | $\begin{array}{r} 28 \\ 31 \\ 9 \end{array}$ |
| Dividends | -4 | -1 | -2 | -5 | -7 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r} 11 \\ -19 \\ -5 \\ 2 \end{array}$ | 19 -6 -8 1 | 10 -15 -1 - | 9 -14 -1 1 | 5 -41 -8 4 |
| Financing activities Increase in long term debt fepayment of long term debt Loans from sharbholders Repayment of loans from shareholders Advances \& loans irom government Increase in equity Decrease in equity Other | 14 <br> -21 <br> 7 <br> -8 <br> - <br>  <br> -1 <br> - | 13 <br> -22 <br> 7 <br> -7 <br> - <br> - <br>  <br> 1 | $\begin{array}{r}9 \\ -14 \\ 5 \\ -4 \\ - \\ 2 \\ \hline 2\end{array}$ | 11 -15 7 -6 - - - -1 | 24 -34 15 -16 - 3 -3 -2 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash : equivelents - End of the year | 4 9 13 | 3 -2 1 | -1 7 6 | 5 12 18 | 19 18 27 |

111 These estimates are based on sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$. Sample count includes only those businesses reporting e stetement of changes.
see iebie 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in i986
Canada, Licensed Restaurants (SIC 9211)

| Eusitess size explessed ! avelage \|abour uni:stit | Numbe: as bus: pesses | $\begin{aligned} & \text { cavrol: } \\ & \$ 000 \text { s } \end{aligned}$ | tiveraoe labou un : © ! ! | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }\{2\} \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 11.903 | 1,629,833 | 203,944 | 1.042 | 1.342 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 9.520 \\ 2.163 \\ 149 \\ 71 \end{array}$ | $\begin{aligned} & 505,171 \\ & 583,810 \\ & 177,000 \\ & 363,852 \end{aligned}$ | $\begin{aligned} & 62.630 \\ & 73.013 \\ & 22.125 \\ & 46.176 \end{aligned}$ | $\begin{array}{r} 805 \\ 213 \\ 20 \\ 4 \end{array}$ | $\begin{array}{r} 1.017 \\ 300 \\ 21 \\ 4 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 14.654 | 2.259 .755 | 261,790 | 2,037 | - . |
| $\begin{aligned} & \text { 1ess than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 11.223 \\ 3.127 \\ 217 \\ 87 \end{array}$ | $\begin{aligned} & 617,844 \\ & 888,176 \\ & 256,601 \\ & 497,134 \end{aligned}$ | $\begin{array}{r} 71.266 \\ 103.046 \\ 29.543 \\ 57.935 \end{array}$ | $\begin{array}{r} 1.497 \\ 491 \\ 43 \\ 6 \end{array}$ | $\because$ $\because$ $\cdots$ |

[^22]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada. Licensed Restaurants (SIC 9211)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper $\text { middle } 25 \%$ | Tof $25:$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average sales \$ | 370.309 | 67.028 | 184.199 |  |  |
| Average expense \$ <br> Average net profit (loss) \$ | 361.360 | 64.612 |  | $355,469$ | $849.469$ |
| Average net profit (loss) \$ | 8.949 | 2.416 | 8.309 |  |  |
| Businesses reporting a profit (No.) Average sales \$ |  |  |  |  |  |
| Average sales \$ <br> Average expense $\$$ | $\begin{aligned} & 373,376 \\ & 346,836 \end{aligned}$ | 67.520 58.494 | 183.927 166.123 | 346.011 320.986 | 896.045 841.740 |
| Average net profit \$ | 26.540 | 9.026 | 17.804 | 25,025 | 54,305 |
| Businesses reporting a loss (No,) | 502 359.464 |  |  |  |  |
| Average sales \$ | 359,464 391.773 | 65.954 77.943 | 184.816 198.101 | 357.599 417.530 | 829.486 873.519 |
| Average expense $\$$ | -32,309 | -11.989 | -13.285 | -59.931 | -44.033 |

1985

```
Number of observations in sample
    Average sales $
    Average expense $
    Average net profit (loss) $
```

Businesses reporting profit (No.)
Average sales $\$$
Average sales $\$$
Average expense $\$$
Average net profit \$
Businesses reporting a loss (No.)
Average sales $\$$
Aversge expense $\$$
Average net loss \$

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 2,460 \\ 356,344 \\ 348,360 \\ 7,984 \end{array}$ | $\begin{array}{r} 73.796 \\ 73.643 \\ 153 \end{array}$ | $\begin{array}{r} 182.139 \\ 179.847 \\ 2.292 \end{array}$ | $\begin{array}{r} 339,756 \\ 332,393 \\ 7,363 \end{array}$ | $\begin{array}{r} 829.685 \\ 807.555 \\ 22.130 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting arofit (No.) | 1.981 |  |  |  |  |
| Average sales \$ | 361.637 | 74.505 | 182,978 | 339,230 | 849.833 |
| Average expense \$ | 339.458 | 65.823 | 168.850 | 318.737 | 804.42? |
| Average net profit \$ | 22,179 | 8.682 | 14.128 | 20.493 | 45,411 |
| Businesses reporting a loss (Mo.) | 479 |  |  |  |  |
| Average sales \$ | 341.378 | 72.752 | 180.219 | 340.867 | 771.672 |
| Aversge expense \$ | 366.999 | 85.172 | 205,020 | 361,228 | 816.576 |
| Average net loss \$ | -25.621 | $-12.420$ | -24.801 | -20.361 | -44.904 |


| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit \{loss) \$ | $\begin{array}{r} 2.460 \\ 356.344 \\ 348.360 \\ 7.984 \end{array}$ | $\begin{array}{r} 73.796 \\ 73.643 \\ 153 \end{array}$ | $\begin{array}{r} 182.139 \\ 179.847 \\ 2.292 \end{array}$ | $\begin{array}{r} 339,756 \\ 332.393 \\ 7,363 \end{array}$ | $\begin{array}{r} 829.685 \\ 807.555 \\ 22.130 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 1.981 \\ 361.637 \\ 339.458 \\ 22.179 \end{array}$ | $\begin{array}{r} 74.505 \\ 65.823 \\ 8.682 \end{array}$ | $\begin{array}{r} 182.978 \\ 168.850 \\ 14.128 \end{array}$ | $\begin{array}{r} 339,230 \\ 318,737 \\ 20,493 \end{array}$ | $\begin{array}{r} 849.833 \\ 804.42 ? \\ 45,411 \end{array}$ |
| Businesses reporting a loss (Mo.) <br> Average sales \$ <br> Aversge expense \$ <br> Average net loss \$ | $\begin{array}{r} 479 \\ 341.378 \\ 366.999 \\ -25.621 \end{array}$ | $\begin{array}{r} 72.752 \\ 85.172 \\ -12.420 \end{array}$ | $\begin{aligned} & 180.219 \\ & 205.020 \\ & -24.801 \end{aligned}$ | $\begin{array}{r} 340.867 \\ 361.228 \\ -20.361 \end{array}$ | $\begin{array}{r} 771.672 \\ 816.576 \\ -44.904 \end{array}$ |

361.687
339.458
323.179
74.505
65.823

| 182.139 |  |
| :--- | :--- |
| 173 | 179.847 |

    179.847
    2.292
153

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit \{loss) \$ | $\begin{array}{r} 2.460 \\ 356.344 \\ 348.360 \\ 7.984 \end{array}$ | $\begin{array}{r} 73.796 \\ 73.643 \\ 153 \end{array}$ | $\begin{array}{r} 182.139 \\ 179.847 \\ 2.292 \end{array}$ | $\begin{array}{r} 339,756 \\ 332.393 \\ 7,363 \end{array}$ | $\begin{array}{r} 829.685 \\ 807.555 \\ 22.130 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 1.981 \\ 361.637 \\ 339.458 \\ 22.179 \end{array}$ | $\begin{array}{r} 74.505 \\ 65.823 \\ 8.682 \end{array}$ | $\begin{array}{r} 182.978 \\ 168.850 \\ 14.128 \end{array}$ | $\begin{array}{r} 339,230 \\ 318,737 \\ 20,493 \end{array}$ | $\begin{array}{r} 849.833 \\ 804.42 ? \\ 45,411 \end{array}$ |
| Businesses reporting a loss (Mo.) <br> Average sales \$ <br> Aversge expense \$ <br> Average net loss \$ | $\begin{array}{r} 479 \\ 341.378 \\ 366.999 \\ -25.621 \end{array}$ | $\begin{array}{r} 72.752 \\ 85.172 \\ -12.420 \end{array}$ | $\begin{aligned} & 180.219 \\ & 205.020 \\ & -24.801 \end{aligned}$ | $\begin{array}{r} 340.867 \\ 361.228 \\ -20.361 \end{array}$ | $\begin{array}{r} 771.672 \\ 816.576 \\ -44.904 \end{array}$ |

    Average sales \$
    Average expense \$
    361.360
        64.612
        184.199
        355,469
    849.469
    64.612
        5.890
    8.309
346.011
896.045
Average sales \$
1,850
373,376
67.520
183.927
841.740
Average expense
346,836
58.494
17.804
25,025
54.305
Businesses reporting loss (No.)
Average sales \$
359,464
65.954
77.943
184.816
198.101
357.599
829.486
873.519
Average expense $\$$
391,773
$-32,309$
$-11.989$
417.530
873.519
-44.033
Average net loss \$

1986

Number of observations in sample
Average sales $\$$ Average expense $\$$
Average net profit (loss) $\$$

Businesses reporting profit (No.)
Average sales \$
Average net profit $\$ \quad 33,30$

Businesses reporting a loss (No.)
Average sales $\$$
Average expense $\$ \quad 351.86$
Average net loss \$ -20.971
3.257
346.883
338.788

8,095
2.402

353,936
330,303
23.633
57.24
57.436
$-189$
59. 241
49.159 159.03
$\begin{array}{ll}49.159 & 144.09\end{array}$
14.940
54.158
70.267
$-16.109$
160.29
174.29
174.297
-13.999
159.560
156.712
2.848

159.031
144.091
14.940

160.298
174.297
-13.999
326.0

| 326.095 | 844.631 |
| ---: | ---: |
| 319.928 | 821.077 |
| 6.167 | 23.554 |

821.077
23.554
9.92
6.16

874,186

| 323.285 | 874.186 |
| ---: | ---: |
| 302.173 | 825.795 |
| 21.112 | 48.391 |

825.795
48.391
(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Unlicensed Restaurants (including Orive-ins) (SIC 9212)

|  | Total (1) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 983 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 1 \\ 52 \end{array}$ |  |  | $\begin{aligned} & 52 \\ & 97 \end{aligned}$ |  | $\begin{array}{r} 97 \\ 209 \end{array}$ |  | $209$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \% \text { busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3 ) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { midd Ie } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Uoper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 43.4 | 42.2 | 45.6 | 44.6 | 41.4 | 95.1 | 45.5 | 51.8 | 45.9 | 44.7 | 41.1 |
| Occupancy expenses | 17.4 | 20.9 | 17.5 | 15.0 | 16.3 | 98.5 | 17.7 | 21.7 | 17.9 | 15.0 | 16.3 |
| Deprecistion | 3.5 | 4.5 | 3.0 | 3.2 | 3.3 | 76.8 | 4.5 | 8.5 | 4.2 | 3.7 | 3.4 |
| Repairs \& maintenance | 2.2 | 3.5 | 1.8 | 1.9 | 1.7 | 91.0 | 2.5 | 4.1 | 2.0 | 2.0 | 1.9 |
| Heat. light \& telephone | 4.4 | 5.4 | 4.8 | 3.9 | 3.4 | 95.6 | 4.6 | 6.0 | 5.0 | 4.2 | 3.4 |
| Rent | 7.3 | 7.5 | 7.8 | 6.0 | 7.9 | 66.9 | 10.9 | 13.5 | 12.4 | 8.7 | 3.8 |
| Personnel expenses | 22.2 | 15.5 | 20.5 | 23.8 | 28.8 | 93.1 | 23.8 | 18.4 | 22.8 | 24.0 | 29.0 |
| Financial expenses | 4.8 | 9.1 | 3.3 | 3.1 | 3.8 | 98.8 | 4.9 | 9.3 | 3.3 | 3.1 | 3. 8 |
| Interest \& bank charges | 3.1 | 6.4 | 1.6 | 2.1 1.0 | 2.3 1.5 | 89.6 90.7 | 3.5 1.9 | 7.5 3.4 | 1.9 1.9 | 2.3 1.1 | 2.4 1.8 |
| Professional fees | 1.7 |  | 1.7 | 1.0 |  | 90.7 | 1.9 |  | 1.9 | 1.1 |  |
| Other expenses | 9.7 | 14.2 | 9.0 | 6.7 | 8.9 | 99.4 | 9.8 | 14.2 | 9.2 | 6.7 | 8.9 |
| Profit (loss) | 2.5 | $-1.8$ | 4.2 | 6.8 | 0.9 | 98.9 | 2.5 | $-1.8$ | 4.2 | E. 9 | 0.9 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . $\cdot$ | . $\cdot$ | $\cdots$ | . . | ... |

## 5ymbols

zero or no observations
too small too be expressed
not applicable
$\times$ confidentia
Footnotes
(1) These esimates bre based on sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000,000$.
2) Total weightad expenditure on a given item
2) Value in each cell $=\frac{\text { Total weighred sales of all businesses in the sample }}{\text { Too for each quatile. }}$
(3) Value in each cell $=\frac{\text { Total weighted expenditure on given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ for each quartile.

This portion of the table pertains only to the businesses reporting the specific expense item, Therefore these ratios are calcutated individually and the total will not necessarily equal $100 \%$.

## Notes

Dets are shown by quertiles when at leest 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile li.e. bottom $25 \%$, lower middle $25 \%$, etc.) represents one quarter of the cotal number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low volues of sales ore shown

How to use the tables
111 Locate the appropribte sales range that is displayed on the two lines entitied wow sales valuew and migh sales valuem
(2) The selected range will indicate the proper quartile, i.e. the bot tom $25 \%$. the lower middle $25 \%$, the upper midde $25 \%$ or the top $25 \%$.
(3) Date pertaining to the selected sales size range will be in that quartile.

Standerd Industris Clessificstion Definition (SIC 1980,
SIC 8212 - Unlicented Restaurants (including Drive-Ins)
Businesses primarily engaged in preparing and serving meals for consumption on the premises and not licensed to serve alcoholic beverages. Included are businesses commonly referred to as "drive-ins" where food is consumed either in customers' motor vehicles or ot tables in or about the premises.

TABLE 2. Balance sheet profile for 1986
Canada, Unllcensed Restaurants (including Drive-ins) (SIC 9212)

|  | Total 11 ) | Bot tom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $983$ <br> (1) <br> (1) | $\begin{array}{r} 1 \\ 52 \end{array}$ | $\begin{aligned} & 52 \\ & 97 \end{aligned}$ | $\begin{array}{r} 97 \\ 209 \end{array}$ | 209 |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 6 \\ 1 \\ 4 \\ 2 \\ 12 \\ 80 \\ 23 \\ 12 \end{array}$ | 1 - - 1 32 4 3 | $\begin{array}{r} 4 \\ \hline 2 \\ 2 \\ 1 \\ 8 \\ 29 \\ 14 \\ 2 \end{array}$ | 5 1 3 1 10 92 20 10 | $\begin{array}{r} 12 \\ 3 \\ 8 \\ 5 \\ 28 \\ 164 \\ 52 \\ 32 \end{array}$ |
| Total assets | 81 | 31 | 25 | 93 | 172 |
| Liabilities and equity Current loans Other current liabilities Total current lisbilities Mortgages payable Long term debt Other liabilities | $\begin{array}{r} 10 \\ 11 \\ 21 \\ 5 \\ 36 \\ 2 \end{array}$ | $\begin{array}{r}7 \\ 9 \\ 8 \\ 8 \\ 10 \\ \hline\end{array}$ | $\begin{array}{r} 6 \\ 3 \\ 10 \\ - \\ 10 \\ 1 \end{array}$ | 4 10 14 6 24 1 | $\begin{array}{r} 21 \\ 30 \\ 52 \\ 5 \\ 96 \\ 8 \end{array}$ |
| Total liabilities Total equity | $\begin{aligned} & 64 \\ & 17 \end{aligned}$ | 26 6 | 21 | 45 48 | 161 12 |

(1) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes.

TABLE 3. Financial ratios (1) for incorporated businesses only. 1986
Canada. Unlicensed Festaurants (including Drive-ins) (Sic 9212)

|  | Total(2) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upder $\text { middie } 25 \%$ | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 575 \\ & (1) \\ & (1) \end{aligned}$ | $(1)$ 97 | $\begin{array}{r}97 \\ 205 \\ \hline\end{array}$ | 205 346 | 346 <br> $(1)$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.9 | 1.2 | 4.0 | 1.4 | 0.9 |
| Leverage ratios <br> Debt/equity rotio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | 51.5 0.7 2.1 | 7.0 -14.4 5.8 | 41.7 9.1 0.9 | 142.0 -2.2 1.1 | 10.9 10.0 1.0 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2 .
(2) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$.

See Table 1 for symbols and notes

Definitions:

1. Liquidity retio:

Current $=$ current assets / current liabilities
2. Leverage ratios:
al Debtfequify = total liabilities / equity
bl Debt ratio = tota! liabiliies/ tota: asse:s.
c) Interes: coverage $=$ ne: prof: + interest expense $/$ interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Unlicensed Restaurants (inciuding Drive-ins) (SIC 9212)

|  | Total(1) | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\left(\$ 000^{\prime}\right.$ s) | $335$ <br> (1) <br> (1) | $\begin{aligned} & (1) \\ & 97 \end{aligned}$ | $\begin{array}{r} 97 \\ 200 \\ \hline \end{array}$ | $\begin{aligned} & 200 \\ & 366 \end{aligned}$ | $\begin{aligned} & 366 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000 \mathrm{~s}$ ) |  |  |  |  |
| Operating activities Cash from oderations Depreciation Other | $\begin{aligned} & 10 \\ & 11 \\ & -3 \end{aligned}$ | 3 4 -1 | 5 6 -3 | 10 -9 | $\begin{aligned} & 33 \\ & 24 \\ & -8 \end{aligned}$ |
| Dividends | -3 | - | $-2$ | -3 | -6 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r} 8 \\ -23 \\ -2 \\ 1 \end{array}$ | 6 -40 -1 2 | 5 -2 -3 | $\begin{array}{r} 13 \\ -10 \\ -1 \\ 1 \end{array}$ | 6 -37 -5 1 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from sharetiolders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 11 \\ -13 \\ 8 \\ -6 \\ - \\ - \\ -6 \\ -9 \end{array}$ | 11 -2 1 -3 - - -1 | $\begin{array}{r}2 \\ -6 \\ 4 \\ -5 \\ \hline\end{array}$ | 14 -9 13 -4 - - -23 - | 16 -32 14 -12 - - -9 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& Quivalents - End of the year | -8 13 5 | -20 31 11 | 4 | -2 4 2 | -8 13 5 |

191 These estimates are based on a sample of incorporated businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes.
See Teble 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 Canada. Unilcensed Restaurants (including orive-ins) (SIC 9212)


[^23] Survey of Employment. Payroll and Hours. Stetistics Canade. Catalogue 72-002 An average labour unit could be interpreted as a fultitime employee. Note that the business size groups used are determined at the Canede level. Thus if a business has at least 500 employers in Canade as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and mo longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.
See table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, $1984-1986$
Canade, Unlicensed Restaurants (inciuding Drive-ins) (S1c 9212)

| Total(1) Bottom | Lower | Upper | Top |
| :--- | ---: | ---: | ---: |
|  | $25 \%$ | middle $25 \%$ | middle $25 \%$ |


| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.581 \\ 178.997 \\ 172.147 \\ 6.050 \end{array}$ | $\begin{array}{r} 25,895 \\ 25,240 \\ 655 \end{array}$ | $\begin{array}{r} 70.964 \\ 69.218 \\ 1.746 \end{array}$ | $\begin{array}{r} 140.387 \\ 137.470 \\ 2,917 \end{array}$ | $\begin{array}{r} 475.541 \\ 456,660 \\ 18,881 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 1.254 \\ 185.328 \\ 170.613 \\ 14.715 \end{array}$ | $\begin{array}{r} 27.068 \\ 21.214 \\ 5.854 \end{array}$ | $\begin{aligned} & 70.501 \\ & 59.615 \\ & 10.886 \end{aligned}$ | $\begin{array}{r} 142.886 \\ 132.387 \\ 10.499 \end{array}$ | $\begin{array}{r} 500.856 \\ 469.234 \\ 31.622 \end{array}$ |
| Businesses reporting loss (Mo.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 317 \\ 157,660 \\ 175,357 \\ -17,697 \end{array}$ | $\begin{aligned} & 24.060 \\ & 31,538 \\ & -7,478 \end{aligned}$ | $\begin{array}{r} 72.399 \\ 99.016 \\ -26.617 \end{array}$ | $\begin{aligned} & 133.532 \\ & 151.414 \\ & -17.882 \end{aligned}$ | $\begin{array}{r} 400.647 \\ 419.460 \\ -18.813 \end{array}$ |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.544 \\ 162.501 \\ 154.972 \\ 7.529 \end{array}$ | $\begin{array}{r} 24.129 \\ 23.986 \\ 143 \end{array}$ | $\begin{array}{r} 59.339 \\ 54.622 \\ 4.717 \end{array}$ | $\begin{array}{r} 119.798 \\ 111.911 \\ 7.887 \end{array}$ | $\begin{array}{r} 446.737 \\ 429.370 \\ 17.367 \end{array}$ |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | 1.216 162.074 147.692 14.382 | $\begin{array}{r} 24,729 \\ 18.586 \\ 6.143 \end{array}$ | $\begin{aligned} & 59.292 \\ & 48,951 \\ & 10.341 \end{aligned}$ | $\begin{array}{r} 117.614 \\ 102.557 \\ 15.057 \end{array}$ | $\begin{array}{r} 446,660 \\ 420,673 \\ 25,987 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 328 \\ 163.730 \\ 174.942 \\ -11.212 \end{array}$ | $\begin{aligned} & 23,407 \\ & 30,487 \\ & -7.080 \end{aligned}$ | $\begin{aligned} & 59,443 \\ & 67,342 \\ & -7,899 \end{aligned}$ | $\begin{array}{r} 124,995 \\ 134,164 \\ -9.169 \end{array}$ | $\begin{aligned} & 447.076 \\ & 467,774 \\ & -20.698 \end{aligned}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 1.838 174.699 170.318 4.381 | 28,800 28,245 555 | 71.908 70.965 943 | $\begin{array}{r} 146,286 \\ 139,390 \\ 6,896 \end{array}$ | $\begin{array}{r} 451.801 \\ 442.672 \\ 9.129 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 1.342 |  |  |  |  |
| Average sales \$ | 179,878 | 29.215 | 71.726 | 144,390 | 474.182 |
| Average expense \$ | 165,977 | 22,740 | 62.527 | 131,623 | 447.018 27.164 |
| Average net profit \$ | 13,901 | 6,475 | 9.199 |  |  |
| Businesses reporting a loss (No.) | 496 |  |  |  |  |
| Average sales \$ | 166.673 | 28.160 | 72.232 | 151.387 | 414.914 |
| Average expense \$ | 179,617 | 36.739 | 85,924 | 160.296 | 435.508 |
| Average net loss \$ | -12.944 | -8.579 | -13,692 | -8.909 | -20.594 |

(1) These estimates are based on a sample of businesses reporting sales beiween $\$ 10,000$ and $\$ 2,000,000$.

See Table $;$ for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales. 1986
Canada, Take-Out Food Services (SIC 9213)


Symbol:
zero or no observations
-- 100 small too be expressed
not applicable
$\times$ conficential

## Footnotes

(11) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
2) Volue in each cel! = Total weighted expenditure on given item
2) Value in each cel! = Total weighted sates of all businesses in the sample $\times$ too for each quartile

131 Velue in each cell $=\frac{\text { Total weighted exoenditure on given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times 100 \quad$ for each quartile
This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necesserily equel $100 \%$.

## Noter

Dota are shown by quartiles when ot least 13 of the sampled businesses report the specitic item.
Records were ranked in escending order according to sales size. Each quartile (i.e. bottom 25\%, fower midde $25 \%$, etc.l represents one quarter of the cotal number of businesses. Within each quarqile, the average ratio is presented. For comparison purposes, the nigh and low values of sales are shown.

## how to use the toble

(i) Locate the appropriate sales range that is displayed on the two lines entitled mow sales value" and migh sales value"
(2) The selected penge will indicate the proper quarile. i.e. the bottom $25 \%$. the tower midale $25 \%$. the upper midde $25 \%$ or the top 25\%
(3) Data pertaining to the selectad sales size range will be in that quartile

Stendard Industrial Classification Definition (SIC 1980):
SIC 8213 - Take-Out Food Services
Businesses primarily engaged in preparing and selling packeged or wrapped food to the public for consumption away from the premises such as: take-oul chinese foods, doughnut shops. take-out fish ond chips, take-out fried chicken, hot dog stands, ice cream stands, take-out pizzerias. fefreshment booths, and prepared food take-out service lexc. caterers and mobile food sarvicest

TABLE 2. Balance sheet profile for 1986
Canada. Take-Out Food Services (SIc 9213)

|  | Total(1) | Bottom 25\% | Lower $\text { middle } 25 \%$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | 876 <br> (1) <br> (1) | $\begin{aligned} & (1) \\ & 43 \end{aligned}$ | $\begin{aligned} & 43 \\ & 87 \end{aligned}$ | $\begin{array}{r} 87 \\ 177 \end{array}$ | $\begin{aligned} & 177 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Dther current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Dther assets | $\begin{array}{r} 9 \\ 3 \\ 2 \\ 1 \\ 15 \\ 53 \\ 17 \\ 13 \end{array}$ | $\begin{array}{r}2 \\ 1 \\ \hline \\ \hline\end{array}$ | $\begin{array}{r} 6 \\ 1 \\ 1 \\ \hline 8 \\ 20 \\ 5 \\ 8 \end{array}$ | 4 6 2 1 12 39 13 15 | 24 4 6 4 38 142 47 27 |
| Total ssets | 63 | 9 | 31 | 54 | 160 |
| Lisbilities and equity Current loans Other current liabilities Total current iiabilities Mortgages Dayable Long term debt Other liabilities | $\begin{array}{r} 9 \\ 9 \\ 18 \\ 5 \\ 23 \\ 1 \end{array}$ | 2 1 3 2 2 | $\begin{array}{r} 3 \\ 3 \\ 6 \\ 1 \\ 18 \end{array}$ | $\begin{array}{r} 8 \\ 7 \\ 15 \\ 2 \\ 24 \\ 1 \end{array}$ | $\begin{array}{r} 22 \\ 26 \\ 48 \\ 16 \\ 49 \\ 2 \end{array}$ |
| Total liabilities Total equity | $\begin{aligned} & 48 \\ & 16 \end{aligned}$ | 8 | 25 6 | 43 11 | 115 46 |

(1) Thase estimates are based on a sample of businesses reporting soles between $\$ 10,000$ and $\$ 2.000 .000$

Soe Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada. Take-Out Food Services (Sic 9213)

|  | Total(2) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | Top $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( 8000 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 515 \\ & \{1\} \\ & \{1\} \end{aligned}$ | 11 76 | $\begin{array}{r} 76 \\ 155 \end{array}$ | 155 312 | $\begin{array}{r}312 \\ 11) \\ \hline\end{array}$ |
|  | Average |  |  |  |  |
| Liquidity retio Current ratio (times) | 1.8 | 2.4 | 2.2 | 1.4 | 1.2 |
| Leverage ratios <br> Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times) | $\begin{array}{r} 292 .\} \\ 12.9 \\ 1.1 \end{array}$ | $\begin{array}{r}-4.4 \\ 9.4 \\ \hline .4\end{array}$ | 3.9 1.3 | -16.0 20.3 0.9 | 1.8 15.1 0.8 |

(1) The ratios fepresent the average of retios for each business in the group and cannot be calculated from the figures shown in table 2
(2) These estimates are based on a semple of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

Definitions:

1. biquidity ratio:

Current = current assets / current liabilities
2. Leverage ratios:

Debt/equity $=$ total liabilities / equity.
b) Debt ratio = total liabilities/total assets.
el Interest coverage $=$ net profit . interest expense $/$ interest expense

TABLE 4. Statement of changes in financlal position for incorporated businesses only, 1986
Canada. Take-Dut Food Services (SIC 9213)

|  | Total(1) | Bottom 25\% | Lowe: <br> middle $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 318 \\ \vdots 1 \\ 1 \\ 1 \end{array}\right\}$ | $\begin{array}{r} 11 \\ 67 \end{array}$ | $\begin{array}{r} 67 \\ 173 \end{array}$ | $\begin{aligned} & 173 \\ & 320 \end{aligned}$ | $\begin{aligned} & 320 \\ & 11) \\ & \hline \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Dthe: | $\begin{array}{r} 12 \\ 9 \\ 9 \end{array}$ | 11 2 -4 | $\begin{array}{r} 5 \\ 6 \\ -3 \end{array}$ | 5 9 5 | $\begin{array}{r} 26 \\ 20 \\ 7 \end{array}$ |
| Oividends | -2 | - | -1 | -2 | -5 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r} 2 \\ -15 \\ -3 \\ 2 \end{array}$ | 2 -4 -2 5 | $\begin{array}{r} 1 \\ -5 \\ -1 \end{array}$ | $\begin{array}{r}3 \\ -11 \\ \hline 1\end{array}$ | $\begin{array}{r} 1 \\ -40 \\ -9 \\ 1 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | $\begin{array}{r} 9 \\ -10 \\ 3 \\ -3 \\ - \\ - \\ - \\ - \end{array}$ | -2 2 -2 | $\begin{array}{r} 3 \\ -3 \\ 2 \\ -3 \\ \hline \end{array}$ | $\begin{array}{r}9 \\ -16 \\ 3 \\ -2 \\ - \\ \hline\end{array}$ | $\begin{array}{r} 23 \\ -18 \\ 5 \\ -5 \\ - \\ -1 \\ -1 \end{array}$ |
| Increase(decrease) in cash s equivalents Cash equivalents-Beginning of the year Cash equivalents - End of the year | $\begin{array}{r} 5 \\ 5 \\ 10 \end{array}$ | 9 1 11 | $\begin{array}{r} 2 \\ -6 \\ -3 \end{array}$ | 3 3 5 | 5 22 27 |

(1) These estimetes are based on semple of incorporated businesses reporting sales between $\$ 10,000$ end $\$ 2.000 .000$. Sample count includes only those businesses reporting a statement of changes.
see lable i for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on sic ciassification in 1986
Canada, Take-Dut Food Services (SIC 9213)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{aligned} & \text { payroll } \\ & (\$ 000 \text { s) } \end{aligned}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 2.889 | 188.416 | 23.952 | 485 | 858 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.710 \\ 158 \\ 18 \\ 3 \end{array}$ | $\begin{aligned} & 93.007 \\ & 42.251 \\ & 19.238 \\ & 33.920 \end{aligned}$ | $\begin{aligned} & 11.700 \\ & 5.354 \\ & 2.458 \\ & 4.440 \end{aligned}$ | 475 10 - | $\begin{array}{r} 833 \\ 23 \\ 2 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 5.739 | 327.718 | 38.159 | 1.665 | $\ldots$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 5,396 \\ 305 \\ 32 \\ 6 \end{array}$ | $\begin{array}{r} 168.859 \\ 80.499 \\ 27.211 \\ 51.149 \end{array}$ | $\begin{array}{r} 19.580 \\ 9.324 \\ 3.183 \\ 6.072 \end{array}$ | $\begin{array}{r} 1.593 \\ 64 \\ 7 \\ 1 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as raportad in the Survey of Employment, Payroll and Hours. Statistics Canada. Catalague 72-002. An average labour unit could be interpretad as a full-time employee. Note thet the business size groups used are determined bt the can bdo levei. Thus if a business has at least 500 employees in Canade as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the provious year.
(3) Refers to businesses reporting no payroll deductions in the following year
"Nowly reporting" and "no longer reporting" businesses are assumed to have been in ectivity for six months and the information is adjusted accordingly.

See table ifor symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, $1984-1986$
Canada, Take-Dut Food Services (Sic 9213)

|  | Total(1) | Bottom $25 \%$ | Lowe T middle 25\% | Upper middle 25\% | To 25: |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  | 1.301 |  |  |  |  |
| Average sales \$ | 152,121 | 20.473 | 53.474 | 118.859 | 415.684 |
| Average expense $\$$ (loss) \$ Average net profit (loss) | 144.369 7.752 | 20.406 67 | 50.950 2.524 | 110.297 8.554 | 395,822 19.862 |
|  |  |  |  |  |  |
| Businesses reporting a profit (No.) Average sales \$ | 153.890 | 21.378 | 53.082 | 120.066 | 421.035 |
| Average expense \$ | 140.621 | 16.467 | 45,374 | 108.293 | 392.351 |
| Average net profit \$ | 13.269 | 4.911 | 7.708 | 11.773 | 28,684 |
| Businesses reporting loss (No.) | 258 |  |  |  |  |
| Average sales \$ | 142.612 | 18.923 | 54,201 | 112.639 | 384.683 |
| Average expense \$ Average net loss \$ | 156.235 | 27.156 | 61.302 | 120.550 | 415.932 |
| Average net loss \$ | -13.623 | -8.233 | -7.101 | -7.911 | -31.249 |

1985


(1) These estimates are basad on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See rable 1 for symbals and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Taverns, Bars, and Night Clubs (SIC 9221)


Syabol:
zero or no observations
too smell 200 be expressed
not applicable
$\times$ confidential

## Footnotes

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$. Total weighted expenditure on given item
Total weighted sales of all businesses in the sample
(3) Value in each cell $=\frac{\text { Total weighted axpenditure on given item }}{\text { Total weighted seles of businesses reporting this item of expenditure }} \times$ for ench guartile.

This portion of the table pertains only to the businesses reporting the specific axpense item. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$.

Notes
Data are shown by quartiles when at least 13 of the sempled businesses report tha specific item
Recards were ranked in ascending order accoiding to sales size. Each quartile li.e. bottom 25\%, lower middle 25\%. etc.) represents one quarter of the total number of businesses. Within each quartile, the averbge ratio is presented. For comparison purposes, the high and low values of sales are shown.

## How to ute the tebles

$i: 1$ Locate the appropriste soles range that is displayed on the two limes entitlad alow sales value" and migh sales value"
(2) The selected range will indicate the proper quartile. i.e. the bottom $25 \%$, the lower midde $25 \%$, the upper midde $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Clatificetion Definition (SIC 1980):
SIC 9221 - Teverns, Bars and Nipht Clubs
Businesses primarily engaged in selling alcoholic beverages for consumption on the premises. Food mey be sold as a secondary activity.

TABLE 2. Balance sheet profile for 1986
Canada, Taverns, Bars, and Night Clubs (SIC 9221)

|  | Total(1) | Bottom 25\% | Lowet midde 25\% | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $5000^{\prime}$ s) | $\begin{aligned} & 622 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & (1) \\ & 103 \end{aligned}$ | $\begin{aligned} & 103 \\ & 193 \end{aligned}$ | 193 420 | 420 $(1)$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets $0^{\text {a }}$ |  |  |  |  |  |
| Cash | 16 | 4 | 5 | 16 | 38 |
| Accounts end notes receivable | 3 | 3 | 2 | 1 | 7 |
| Inventory | 7 | , | 4 | 7 | 14 |
| Other current assets | 6 | 1 | 7 | 4 | 11 |
| Total curtent assets | 32 | 11 | 19 | 27 | 69 |
| Fixed assets | 193 | 44 | 125 | 158 | 444 |
| Less: Accum. dep. on fixed assets Dther assets | 54 30 | 8 | 34 15 | 47 30 | 128 72 |
|  |  |  |  |  |  |
| Total assets | 201 | 52 | 125 | 169 | 456 |
| Lisbilities end equity |  |  |  |  |  |
| Current loans | 22 | 12 | 13 | 17 | 48 |
| Other current liabilities | 22 | 6 | 11 | 14 | 57 |
| Total curtent liabilities | 45 | 18 | 24 | 32 39 | 105 |
| Mortgages payable Long term debt | 46 | 27 | 28 3 | 39 55 | 111 134 |
| Long term debt Dther liabilities | 61 5 |  | 3 | 5 | 14 14 |
| Total liabilities | 157 | 47 | 88 | 129 | 364 |
| Total equity | 44 | 5 | 37 | 40 | 92 |

(1) These estimazes ape besed on ample of businesses reporting sales detween $\$ 10.000$ and $\$ 2.000 .000$.

See Iable 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Taverns. Bars, and Night Ciubs (SIC 9221)

|  | Total (2) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 475 \\ \{1 \\ 11 \end{array}\right\}$ | $\begin{aligned} & \{1\} \\ & 166 \end{aligned}$ | $\begin{aligned} & 166 \\ & 292 \end{aligned}$ | $\begin{aligned} & 292 \\ & 557 \end{aligned}$ | 557 11 |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 4.1 | 13.2 | 1.5 | 1.2 | 1.1 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 180.1 \\ 17.7 \\ 0.8 \end{array}$ | $\begin{array}{r} 11.3 \\ 50.8 \\ 0.9 \end{array}$ | $\begin{array}{r} 126.7 \\ 9.4 \\ 0.8 \end{array}$ | 2.4 0.8 | 8.0 0.9 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$.

See Table 1 for symbols and notes

Definitions:

1. Liquidity retio:

Current $=$ current essets / current liabilities
2. Leverege retios:
a) Debt/equiry = total liabiliries / equity
b) Debt ratio = totel liabilities/rotal assets
c) Interest coverbge $=$ net profit + interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada, Taverns, Bars, and Night Clubs (SIC 9221)

|  | Total 31$\rangle$ | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ | Upper <br> middie 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 333 \\ & (1) \\ & (i) \end{aligned}$ | $\begin{aligned} & 11 \\ & 172 \end{aligned}$ | $\begin{aligned} & 172 \\ & 294 \end{aligned}$ | $\begin{aligned} & 294 \\ & 546 \end{aligned}$ | $\begin{aligned} & 546 \\ & (1) \end{aligned}$ |
|  | Average ( 8000 's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{aligned} & 17 \\ & 17 \\ & -5 \end{aligned}$ | $\begin{array}{r} 11 \\ 7 \\ -10 \end{array}$ | 9 | $\begin{aligned} & 10 \\ & 18 \\ & -7 \end{aligned}$ | $\begin{aligned} & 38 \\ & 33 \\ & -2 \end{aligned}$ |
| Dividends | -5 | - | -6 | -1 | $-12$ |
| Investment sctivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 14 -38 -5 2 | 15 -8 -1 1 | $\begin{array}{r} 32 \\ -25 \\ -13 \\ -19 \end{array}$ | $\begin{array}{r}11 \\ -11 \\ \hline 4\end{array}$ | $\begin{array}{r} ? \\ -106 \\ -8 \\ 3 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 30 \\ -25 \\ 10 \\ -10 \\ 1 \\ 1 \\ -1 \end{array}$ | $\begin{array}{r}6 \\ -16 \\ 4 \\ -13 \\ \hline 1 \\ -1 \\ \hline\end{array}$ | 15 -23 6 -3 - - -1 | 13 -20 7 -9 - - - - | $\begin{array}{r} 84 \\ -42 \\ 23 \\ -14 \\ 3 \\ 1 \\ -1 \\ -4 \end{array}$ |
| Increase(decrease) in cash equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 1 17 18 | -5 14 9 | 11 | 5 19 24 | 3 26 29 |

(1) These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes.
see table 1 for symbols and notes
TABLE 5. Employment changes by size of business. 1983-1986 based on SIC ciassification in 1986 Canada, Taverns. Bers, and Night Clubs (SIC 9221)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \{000 \text { s }\} \end{array}$ | Average labour unitsil) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { redorting }\{2\} \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 2,852 | 168,665 | 20.454 | 496 | 718 |
| $\begin{aligned} & \text { iess then } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.617 \\ 230 \\ 5 \\ - \end{array}$ | $\begin{array}{r} 104,148 \\ 59.423 \\ 5.094 \end{array}$ | $\begin{array}{r} 12.579 \\ 7.240 \\ 635 \end{array}$ | $\begin{array}{r} 478 \\ 18 \\ - \\ - \end{array}$ | $\begin{array}{r} 673 \\ 43 \\ 2 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 4.422 | 253.359 | 28,961 | 828 | - - |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 4.064 \\ 349 \\ \hline \end{array}$ | $\begin{array}{r} 152.192 \\ 91.686 \\ 9.481 \end{array}$ | $\begin{array}{r} 17.429 \\ 10.481 \\ 1.059 \end{array}$ | $\begin{array}{r}768 \\ 58 \\ 2 \\ \hline\end{array}$ | $\cdots$ $\cdots$ $\ldots$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payrall and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a fullotime employee. Note that the business size groups used are determined at the Canada level. Thus if ousiness has br leas? 500 employeas in Cenade es a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payrall deductions in the previous yabr.
(3) Refers to businesses reporting no payroll deductions in the following year.
 adjusied accordingly

See lable 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canade, Taverns. Bars, and Night Clubs (SIC 9221)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average sales \$ | 247.421 | 46.054 | 112.517 | 234.985 223.174 | 596.126 574.679 |
| Average expense \$ Average net Drofit (loss) \$ | 238,143 9.278 | 45.963 91 | 108.754 3.763 | 223.174 11.811 | 574.679 21.447 |
| Businesses reporting profit (No.) | 494 |  |  |  |  |
| Average sales \$ | 256.212 | 47.968 | 115.443 | 236,475 | 624,961 |
| Average expense \$ | 231.760 | 33, 36 ? | 104.417 | 216,711 | 572.543 |
| Average net profit \$ | 24,452 | 14,601 | 11.026 | 19,764 | 52.418 |
| 8usinesses reporting loss (No.) | 167 278.50 |  |  |  |  |
| Average sales \$ Average expense \$ | 228.590 255.656 | 43.612 62.042 | 106.659 117.438 | 225,532 264.199 | 538.557 578.944 |
| Average expense ${ }^{\text {A }}$ A | -27.066 | -18.430 | -10.779 | -38,667 | -40.387 |

1985


1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (ioss) \$ | $\begin{array}{r} 976 \\ 303,280 \\ 289.365 \\ 13.915 \end{array}$ | $\begin{array}{r} 64,334 \\ 60.280 \\ 4.054 \end{array}$ | $\begin{array}{r} 149.378 \\ 142.723 \\ 6.655 \end{array}$ | $\begin{array}{r} 268,795 \\ 258,882 \\ 9.913 \end{array}$ | $\begin{array}{r} 730.613 \\ 695.573 \\ 35.040 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses raporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 660 \\ 310.599 \\ 286,300 \\ 24.299 \end{array}$ | $\begin{array}{r} 66.669 \\ 57.670 \\ 8.999 \end{array}$ | $\begin{array}{r} 145.938 \\ 132.175 \\ 13.763 \end{array}$ | $\begin{array}{r} 266.249 \\ 247.545 \\ 18.704 \end{array}$ | $\begin{array}{r} 763.541 \\ 707.809 \\ 55.732 \end{array}$ |
| 8usinesses reporting loss (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net loss \$ | 316 283.739 297.722 -13.983 | $\begin{aligned} & 59.797 \\ & 65.353 \\ & -5.556 \end{aligned}$ | $\begin{array}{r} 158.404 \\ 170,393 \\ -11,989 \end{array}$ | $\begin{aligned} & 276,488 \\ & 293,140 \\ & -16,652 \end{aligned}$ | $\begin{aligned} & 640.268 \\ & 662.000 \\ & -21.732 \end{aligned}$ |

(1) These estimates are based on sample businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada. Barber Shops (SIC 9711)


## 5ymbols

zero or no observations
. too small too be expressed
not applicable
$\times \quad$ confidential
Footnotes
(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
(2) Value in each cell= lotal weighted expenditure on a given ipem
Total weighted sales of all businesses in the sample $\times 100$ for each quartile.
Total weighted expenditure on given ivem $\times 100$ for each quersile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are celculated individually and the iotal will not necessarily equal $100 \%$

## Noter

Data are shown by quartites when at loast 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each guartile li.e. bottom 25\%, lower midde 25\%, eic.l represents one quarter of the total number of busimesses. Within each quartile, the average ratio is presented. for comparison purposes, the high and low values of sales ore shown.

## How to use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entitlad "Low salas value" and migh sales value"
(2) The selected range will indicate the proper quartile. i.e. the bottom 25\%, the lower midole $25 \%$. the upper midde $25 \%$ or the top 25\%
(3) Data pertaining to the selected sales size pange will be in that quartile

Standard Industriel Cleseificetion Definition (SIC 1980):
SIC 9711 - Burber Shops
Establishments primarily engaged in providing men's barbering and hair styling services

TABLE 2. Balance sheet profile for 1986
Canada, Barber Shops (SIC 9711)

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

Sae Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada. Barber Shops (Sic 9711)

|  | Total (2) | $\begin{aligned} & \text { Bot tom } \\ & 25 \% \end{aligned}$ | Lower $\text { middle } 25 \%$ | Upper <br> middle 25\% | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\circ}$ s) | $\begin{aligned} & 3 \\ & (1)^{3} \end{aligned}$ |  | --- | -- | -- |
|  |  |  | Average |  |  |
| Liquidity ratio Current ratio (times) | 0.5 | -- | -- | -- | -- |
| Leverage ratios <br> Oebt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} -1.1 \\ 0.5 \\ 1.8 \end{array}$ | -- | -- | -- | - |

(1) The ratios represent the average of ratios for each business in the group ond cannot be calculated from the figures shown in table 2 .
12) These estimates are besed on a sample of businesses peporiting soles between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

## Definitions:

1. Liquidityratio:

Current = current essets $/$ current liobilities.
2. Leverage ratios:
a) Debt/equity = total liabilities / equity.
b) Debt ratio $=$ total liabilities $/$ total essets
c) Interest coverage $=$ net profit + interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada, Barber Shops (SIC 9711)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower $\text { midde } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( 8000 's) High sales value ( $\$ 000^{\circ} \mathrm{s}$ ) | $\begin{aligned} & (1)^{2} \\ & (1) \end{aligned}$ | -- | -- | -- | -- |
|  | Average (\$000's |  |  |  |  |
| Operating sctivities <br> Cash from operations Depreciation Other | $\begin{aligned} & x \\ & x \\ & x \end{aligned}$ | -- | -- | -- | --- |
| Dividends | $x$ | -m | - | -- | -- |
| Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | $x$ $x$ $x$ $x$ | -- | -- | -- | -- |
| Financing activities <br> Increase in long term debt Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{aligned} & x \\ & x \\ & x \\ & x \\ & x \\ & x \\ & x \\ & x \\ & x \end{aligned}$ | -- <br> -- <br> -- <br> -- <br> -- <br> - | -- | -- -- - -- -- - | -- |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | $x$ $x$ $x$ | -- | -- | -- | -- |

(1) These estimetes are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. $\$$ ample count includes only those businesses reporting a statement of changes
see Table 1 for symbols and notes
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 Canada, Barber Shops (SIC 9711)

|  |  |  |  | Changes in num with pai | of businesses loyees |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour units(1) | Number of businesses | Total $\begin{gathered}\text { payroll } \\ (\$ 000 \text { s })\end{gathered}$ | Average labour units(1) | $\begin{array}{r} \text { Newly } \\ \text { reporting }(2) \end{array}$ | No longer reparting(3) |
| 1983 |  |  |  |  |  |
| Total | 11.905 | 442.211 | 41.979 | 2,062 | 2.670 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 11.652 \\ 224 \\ 18 \\ 11 \end{array}$ | $\begin{array}{r} 333.980 \\ 69.710 \\ 16.821 \\ 21.700 \end{array}$ | $\begin{array}{r} 31.734 \\ 6.597 \\ 1.625 \\ 2.023 \end{array}$ | $2.042$ $19$ | $\begin{array}{r} 2.636 \\ 32 \\ 2 \\ \hline \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 15.144 | 721.218 | 62,063 | 3.777 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 18.740 \\ 363 \\ 25 \\ 16 \end{array}$ | $\begin{array}{r} 536.236 \\ 117.517 \\ 24.479 \\ 42.986 \end{array}$ | $\begin{array}{r} 46.076 \\ 10.135 \\ 2.100 \\ 3.752 \end{array}$ | $\begin{array}{r} 3.724 \\ 47 \\ 5 \\ 1 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

[^24]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada. Barber Shops (SIt 9711)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  | 433 |  |  |  |  |
| Average sales $\$$ | 42.513 | 12.904 | 19.004 | 29.102 | 109.043 |
| Average expense \$ | 28.357 | 4.851 | 7.637 | 16.051 | 84.887 |
| Average net profit (loss) \$ | 14.156 | 8.053 | 11.367 | 13.051 | 24.156 |
| Businesses reporting profit (Mo.) Average sales $\$$ |  |  |  |  |  |
| Average sales $\$$ <br> Average expense $\$$ | 43.432 28,413 | 12.910 4.745 | 19.057 6.863 | 29.029 15.720 | 112.731 86.322 |
| Average net prof it \$ | 15.019 | 8.165 | 12.194 | 13.309 | 26.409 |
| Businesses reporting loss (Mo.) Average sales $\$$ |  |  |  |  |  |
| Average sales \$ <br> Average expense \$ | 32,029 35,748 | 12,160 16,599 | 18.160 20.015 | 34.158 39.164 | 63.639 67.215 |
| Average net loss $\$$ | -3,719 | -4.439 | $-1.855$ | -5,006 | -3.576 |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | 400 37.167 24.113 13.054 | 12.576 5.134 7.442 | 17.121 6.462 10.659 | $\begin{aligned} & 27.268 \\ & 12.891 \\ & 14.377 \end{aligned}$ | $\begin{aligned} & 91.703 \\ & 71.963 \\ & 19.740 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (Mo.) | 388 |  |  |  |  |
| Average sales \$ | 36.049 | 12.562 | 17.121 | 27.307 | 87.206 |
| Average expense \$ | 22.454 | 4.809 | 6.462 | 12.297 | 66.248 |
| Average net profit \$ | 13.595 | 7.753 | 10.659 | 15.010 | 20,958 |
| Businesses reporting a loss (No.) | 74.82 |  |  |  |  |
| Average sales \$ | 74.863 | 12.933 | - | 26.199 | 185.456 |
| Average expense \$ | 78.038 | 13.896 |  | 29.116 | 191.101 |
| Average net loss \$ | $-3.175$ | -963 | - | -2.917 | -5.645 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 308 \\ 42.437 \\ 28.738 \\ 13.699 \end{array}$ | $\begin{array}{r} 12.977 \\ 5.973 \\ 7.004 \end{array}$ | $\begin{array}{r} 19.610 \\ 6.411 \\ 13.199 \end{array}$ | $\begin{aligned} & 31.821 \\ & 17.487 \\ & 14.334 \end{aligned}$ | $\begin{aligned} & 105.338 \\ & 85.081 \\ & 20.257 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 292 \\ 41.096 \\ 26.262 \\ 14.834 \end{array}$ | $\begin{array}{r} 12.960 \\ 5.837 \\ 7.123 \end{array}$ | $\begin{array}{r} 19.618 \\ 6.307 \\ 13.311 \end{array}$ | $\begin{aligned} & 32.135 \\ & 16.838 \\ & 15.297 \end{aligned}$ | $\begin{aligned} & 99.671 \\ & 76.065 \\ & 23.606 \end{aligned}$ |
| Businesses reporting loss (No.) Average sales $\$$ Average expense \$ Average net loss \$ | $\begin{array}{r} 16 \\ 55,138 \\ 65,508 \\ -10.370 \end{array}$ | $\begin{array}{r} 13,963 \\ 14,012 \\ -49 \end{array}$ | $\begin{array}{r} 16.719 \\ 42.435 \\ -25.716 \end{array}$ | $\begin{aligned} & 26.574 \\ & 28.315 \\ & -1,741 \end{aligned}$ | $\begin{aligned} & 163.294 \\ & 177.270 \\ & -13.976 \end{aligned}$ |

(1) These estimates are based on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of saies, 1986
Canads, Beauty Shops (SIC 9712)

|  | Total(1) |  | Bottom 25\% |  | Lower <br> midale 25\% |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ 's) | $\begin{aligned} & 438 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{aligned} & 1 \\ & 16 \end{aligned}$ |  |  | $\begin{aligned} & 16 \\ & 33 \end{aligned}$ |  | $\begin{aligned} & 33 \\ & 66 \end{aligned}$ |  | $\begin{gathered} 66 \\ (1) \\ \hline \end{gathered}$ |  |
| Selected expense item | Industiy average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Tots 1 | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upoe i } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 19.8 | 21.0 | 21.8 | 19.1 | 17.5 | 97.4 | 20.4 | 23.4 | 21.8 | 19.2 | 17.5 |
| Depreciation | 2.9 | 3.9 | 3.1 | 1.9 | 2.8 | ?7.5 | 3.8 | 5.5 | 4.6 | 2.4 | 3.0 |
| Repairs \% maintenance | 2.0 | 2.7 | 2.0 | 1.9 | 1.4 | 74.8 | 2.7 | 5.9 | 2.5 | 2.3 | 1.5 |
| Heat. I ight \& telephone | 4.5 | 5.1 | 6.1 | 3.5 | 3.3 | 85.1 | 5.3 | 7.9 | 7.5 | 4.0 | 3.3 |
| Ren : | 10.5 | 9.3 | 10.6 | 11.8 | 10.1 | 76.1 | 13.7 | 19.6 | 14.4 | 13.1 | 10.9 |
| Personnel expenses | 24.0 | 3.1 | 12.9 | 30.2 | 49.2 | 62.7 | 38.3 | 17.6 | 29.2 | 33.4 | 50.8 |
| Financial expenses | 2.6 | 1.6 | 2.6 | 2.6 | 3.6 | 88.6 | 3.0 | 2.5 | 2.8 | 2.7 | 3.6 |
| Interest \& bank charges | 1.6 | 1.0 | ?. 5 | 1. 5 | 2.4 | 74.7 | 2.1 | 2.5 | 2.0 | 9.7 | 2.5 |
| Professional fees | 1.0 | 0.7 | 1.1 | 1.1 | 1.2 | 73.1 | 1.4 | 1.3 | 1.6 | 1.4 | 1.3 |
| Other expenses | 24.8 | 31.2 | 26.9 | 20.0 | 21.3 | 100.0 | 24.8 | 31.2 | 26.9 | 20.0 | 21.3 |
| Profit (loses) | 28.7 | 43.1 | 35.8 | 28.0 | 8.3 | 99.0 | 29.0 | 43.1 | 35.8 | 28.5 | 8.5 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | $\cdots$ | $\cdots$ | $\cdots$ | $\cdots$ |

Symbols

- zero or no observations
-- \$00 small Roo be expressed
not applicable
$\times$ confidentia!
Footnotes
111 These estimetes are based on a sample of businesses reporiing sales between \$10.000 and \$2,000.000. Totel weighted expendisure on a given iqem
(2) Value in each cell $=$ for each quartile
(3) Value in each cell $=\frac{\text { Total weighted expenditure on given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times 100$ for each quarile.

This portion of the table pertains only to the businesses poporting the specific expense item. Therefore these ratios are calculated individuslly and the totel will not necessarily equal $100 \%$.

Notez
Data are shown by quartiles when at least 13 of the sampled businesses feport the specific item
Records were ranked in ascending order according to sales size. Each quertile li.e. bottom $25 \%$. Iower middle $25 \%$, etc. 1 represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes. the high and low values of sales are shown.

## How to use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entitled "low sales value" and "High sales value"
(2) The selected range will indicate the proper quaptile. i.e. the botiom 25\%. the fower middle $25 \%$, the upper middle $25 \%$ or the lop $25 \%$.
(3) Data pertaining to the selected sales size range will be in thrt quartile

Standerd Industriel Classificetion Definition (SIC 1980):
SIC 9712 - Benty Shops
8usinesses primarily engaged in providing women's hairdpessing and beaty services.

TABLE 2. Balance sheet profile for 1986
Canada. Beauty Shops (SIt 9712)

|  | Total(1) | Bottom $25 \%$ | Lower $\text { middle } 25 \%$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { TOP } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High salas value $\left(\$ 000^{\circ}\right.$ s) | $\begin{aligned} & 438 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 16 \end{array}$ | $\begin{aligned} & 16 \\ & 33 \end{aligned}$ | 33 66 | $(1)$ |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 2 | - | - | 1 | 5 |
| Accounts and notes receivable | ? | - | 1 | - | 1 |
| Inventory | 2 | - | 1 | - | 5 |
| Other current assets | 1 | - | - | 2 | 1 |
| Total curient assets | 14 | $\overline{1}$ | 1 | 4 6 | 12 45 |
| Fixed assets | 14 | 1 | 5 | 6 | 45 |
| Less: Accum. dep. on fixed assets Other assets | 5 | - | 3 | $?$ | 15 |
| Other assets | 1 | 1 | - | 1 | 3 |
| Total assets | 15 | 2 | 4 | 9 | 44 |
| Liabilities and equity |  |  |  |  |  |
| Current loans | 2 | - | 1 | 2 | 10 |
| Other current liabilities Total current liabilities | 3 5 | - | $\overline{1}$ | $\frac{2}{3}$ | 17 |
| Total current Mortgages payable | 1 | - | - |  | 3 |
| Long term debt | 5 | - | , | 2 | 16 |
| Other liabilities - - - - - - - |  |  |  |  |  |
| Total liabilities | 12 | - | 4 | 5 | 37 |
| Total equity | 3 | 2 | - | 4 | 7 |

11) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Beauty Shops (SIC 9712)

|  | Total (2) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle 25\% | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | 57 $(1)$ $(1)$ | 11 76 | $\begin{array}{r}76 \\ 119 \\ \hline\end{array}$ | 119 | 171 <br> 111 |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 0.8 | 0.8 | 0.7 | 0.8 | 1.2 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 268.5 \\ 3.4 \\ 1.1 \end{array}$ | 1.9 | -3.9 1.2 1.0 | 2.3 1.4 | 4.0 8.1 0.8 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
$(2)$ These estimates ape based on a sample of businesses reporting seles detween $\$ 10,000$ and $\$ 2,000,000$.
See table ifor symbols and notes.

Definitions

1. Liquidity retio:

Current $=$ current assets / current liabilities.
2. Leverage retios:
a) Debt/equity $=$ total liabilities / equity
b) Debt ratio = total liabilities/ total assets.
c) Interest coverage = net profit interest expense/ interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Beauty Shops (StC 9712)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 29 \\ (11) \\ 11) \end{array}$ | $\begin{array}{r} (1) \\ 60 \end{array}$ | $\begin{array}{r} 60 \\ 113 \end{array}$ | $\begin{aligned} & 113 \\ & 149 \end{aligned}$ | $\begin{aligned} & 149 \\ & 11) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Dther | $\begin{aligned} & 2 \\ & 6 \\ & 1 \end{aligned}$ | 1 | 2 3 -7 | 9 5 1 | $\begin{array}{r} -1 \\ 12 \\ 9 \end{array}$ |
| Dividends | $-1$ | - | - | - | -3 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | -6 | - | 1 -5 - | -7 | -10 -1 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | $\begin{array}{r}8 \\ -11 \\ 3 \\ -3 \\ \hline\end{array}$ | 1 -1 1 -3 | 4 -3 2 -1 | 27 -29 -2 | $\begin{array}{r}1 \\ -9 \\ 9 \\ -5 \\ \hline\end{array}$ |
| Increase(decrease) in cash \& equivelents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 7 8 | 1 | -4 5 2 | 5 -1 5 | 2 20 22 |

111 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$. Sample count includes only those businesses reporting a statement of changes.
See Table 1 for symbots and nates

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986
Canada, Beauty Shops (SIC 9712)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left.(\$ 000)^{\prime}\right) \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger reporting (3) |
| 1983 |  |  |  |  |  |
| Total | 11,905 | 442,211 | 41.979 | 2, 062 | 2.670 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 11.652 \\ 224 \\ 18 \\ 11 \end{array}$ | $\begin{array}{r} 333,980 \\ 69,710 \\ 16,821 \\ 21,700 \end{array}$ | $\begin{array}{r} 31,734 \\ 6,597 \\ 1,625 \\ 2,023 \end{array}$ | $\begin{array}{r} 2,042 \\ 19 \\ 1 \\ - \end{array}$ | $\begin{array}{r} 2.636 \\ 32 \\ 2 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 19,144 | 721.218 | 62.063 | 3.777 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 18.740 \\ 363 \\ 25 \\ 16 \end{array}$ | $\begin{array}{r} 536.236 \\ 117.517 \\ 24.479 \\ 42.986 \end{array}$ | $\begin{array}{r} 46.076 \\ 10.135 \\ 2.100 \\ 3.752 \end{array}$ | $\begin{array}{r} 3.724 \\ 47 \\ 5 \\ 1 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payrall and Hours. Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups usad are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting na payrall deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.
see Table i for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
Canade, Beauty Shops (SIC 9712)

|  | Total(1) | $\begin{aligned} & \text { Bot tom } \\ & 25 \% \end{aligned}$ | Lower <br> middle 25\% | Upper $\text { midd e } 25 \%$ | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average sales \$ | 58,675 | 14.104 | 25.261 | 45, 450 | 149.885 |
| Average expense \$ | 49.529 | 8.852 5.252 | 17.923 7.338 | 36,431 9.019 | 134.911 14.974 |
| Average net profit (loss) \$ | 9.146 | 5.252 | 7.338 |  |  |
| Businesses reporting a profit (No.) Average sales ${ }^{\text {a }}$ ( |  |  |  |  |  |
| Average sales \$ <br> Average expense \$ | 57.831 47.051 | 14.009 7.728 | 25.235 17.273 | 45.617 34.780 | 146.463 128.424 |
| Average net profit \$ | 10.780 | 6.281 | 7.962 | 10.837 | 18.039 |
| Businesses reporting a loss (No.) |  |  |  |  |  |
| Average sales \$ Average expense \$ | 64.224 69.081 | 15.064 20.235 | 25.652 27.678 | 43.962 51.162 | 172.217 177.249 |
| Average expense \$ ${ }^{\text {average net loss }} \mathbf{}$ ( | 69.081 -4.857 | -5.171 | -2.026 |  |  |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.249 \\ 53.794 \\ 44.575 \\ 9.219 \end{array}$ | $\begin{array}{r} 13.426 \\ 8.305 \\ 5,121 \end{array}$ | $\begin{array}{r} 23.392 \\ 16.331 \\ 7.061 \end{array}$ | $\begin{array}{r} 43.818 \\ 34.543 \\ 9.275 \end{array}$ | $\begin{array}{r} 134.540 \\ 119.120 \\ 15.420 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit \$ | 1.161 53.481 42.359 11.122 | $\begin{array}{r} 13.395 \\ 7,642 \\ 5.753 \end{array}$ | $\begin{array}{r} 23,581 \\ 15,126 \\ 8,455 \end{array}$ | 44.084 33.254 10.830 | $\begin{array}{r} 132.863 \\ 113.415 \\ 19.448 \end{array}$ |
| Businesses reporting a loss (Na.) Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | 88 54,950 60,646 $-5,696$ | $\begin{aligned} & 13.874 \\ & 17.999 \\ & -4,125 \end{aligned}$ | $\begin{array}{r} 21,819 \\ 26,368 \\ -4.549 \end{array}$ | $\begin{aligned} & 40.783 \\ & 49.220 \\ & -8.437 \end{aligned}$ | $\begin{array}{r} 143.323 \\ 148.998 \\ -5.675 \end{array}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net prafit (lass) \$ | $\begin{array}{r} 1.044 \\ 59.062 \\ 49.912 \\ 9.150 \end{array}$ | $\begin{array}{r} 13,487 \\ 7,878 \\ 5,609 \end{array}$ | $\begin{array}{r} 22.990 \\ 14.383 \\ 8.607 \end{array}$ | $\begin{aligned} & 44.825 \\ & 34.233 \\ & 10.592 \end{aligned}$ | $\begin{array}{r} 154.945 \\ 143.155 \\ 11.790 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (Mo.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 954 \\ 58.258 \\ 47.381 \\ 10.877 \end{array}$ | $\begin{array}{r} 13.500 \\ 7.499 \\ 6,001 \end{array}$ | $\begin{array}{r} 22.888 \\ 13,379 \\ 9.509 \end{array}$ | $\begin{aligned} & 44.563 \\ & 32.635 \\ & 11.928 \end{aligned}$ | $\begin{array}{r} 152.079 \\ 136.012 \\ 16.067 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 90 \\ 63.720 \\ 69.079 \\ -5.359 \end{array}$ | $\begin{aligned} & 13.146 \\ & 17,882 \\ & -4.736 \end{aligned}$ | $\begin{array}{r} 24.296 \\ 27.312 \\ -3.016 \end{array}$ | $\begin{aligned} & 47.518 \\ & 50.646 \\ & -3,128 \end{aligned}$ | $\begin{aligned} & 169.919 \\ & 180.475 \\ & -10.556 \end{aligned}$ |

(11) These estimates are based on a sample of businessas reporting sales between $\$ 10,000$ and $\$ 2.000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada. Combination Barber and Beauty Shops (SIC 9713)

|  | Total (1) |  | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ |  | Lower$\text { miodle } 25 \%$ |  | Unper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { ToD } \\ & \text { 25\% } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value (\$000's) |  | 147 <br> (1) <br> (1) |  | 111 |  | $\begin{aligned} & 24 \\ & 40 \end{aligned}$ |  | $\begin{aligned} & 40 \\ & 79 \end{aligned}$ |  | $\begin{array}{r} 79 \\ (1) \end{array}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only( 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upoer } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupency expenses | 23.1 | 31.9 | 26.4 | 19.3 | 15.3 | 100.0 | 23.1 | 31.9 | 26.4 | 19.3 | 15.3 |
| Depreciation | 3.2 | 5.4 | 2.6 | 2.6 | 2.3 | 86.4 | 3.7 | 5.7 | 3.2 | 3.1 | 2.8 |
| Repairs a maintenance | 1.7 | 3.2 | 1.3 | 1.6 | 0.8 | 83.6 | 2.0 | 3.5 | 1.7 | 1.9 | 0.9 |
| Heat, light \& telephone | 5.0 | 8.5 | 4.8 | 3.7 | 3.1 | 98.5 | 5.0 | 8.6 | 4.8 | 3.9 | 3.1 |
| Rent | 13.2 | 14.7 | 17.7 | 11.4 | 9.0 | 86.1 | 15.4 | 26.6 | 18.8 | 12.1 | 9.2 |
| Personnel expenses | 32.2 | 5.9 | 30.3 | 38.3 | 52.3 | 85.3 | 37.8 | 12.8 | 31.6 | 39.9 | 52.4 |
| Financial expenses | 4.9 | 13.5 | 2.1 | 3.0 | 2.0 | 98.7 | 5.0 | 14.2 |  |  |  |
| Interest 8 bank charges professional fees | 3.3 1.6 | 11.9 2.4 | 1.0 | 1.0 2.0 | 0.8 1.2 | 87.9 93.4 | 3.7 1.8 | 12.1 2.7 | 1.1 | 1.1 2.0 | 1.9 1.2 |
| Other expenses | 23.6 | 32.9 | 22.6 | 20.4 | 19.2 | 100.0 | 23.6 | 32.9 | 22.6 | 20.4 | 19.2 |
| Profit (loss) | 16.2 | 15.8 | 18.6 | 19.1 | 11.3 | 100.0 | 16.2 | 15.8 | 18.6 | 19.1 | 11.3 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | . ${ }^{\text {. }}$ | . $\cdot$ | $\ldots$ | -•• |

## Symbols

zero or no observations
$t 00$ small too be expressed
not applicable

* confidentiai


## Footnote:

11 These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
2) Value in each fotal weighted expenditure on a given item
$|3|$ Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ foo for esch quartile.
This portion of tha table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$

## Notes

Date ere shown by quertiles when at least 13 of the sampled businesses paport the specific item
Records were ranked in ascending order according to sales size. Esch quartile li. e. bottom 25\%. Iower middle 25\%, etc. represents one quarter of the coial number of businessos. Within each quertile, the average retio is presenteo. lor comparison purposes, the high and low values of sales are shown.

## how to use the tables

11) Locate the appropriate sales range that is displayed on the two lines entikled "Low sales value" and "High sales value"
(2) The selectad range will indicate the propar quartile. i.e. the botiom 25\%. the lower midole $25 \%$, the upper midde $25 \%$ or the 1op 25\%.
(3) Data pertaining to the selectod sales size range will be in that quartile

## Standard Industrial Cless)ficetion Definition (SIC 1980):

SIC 9713 - Combination Barber and Beauty Shops
Businesses primbily engeged in providing men's barbering or hair stying and women's hairdressing and/or beauty services on the same premises.

TABLE 2. Balance sheet profile for 1986
Canada, Combination Barber and Beauty Shops (SIC 9713)

|  | Total (1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | Tof $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value (\$000's) | 147 <br> (1) <br> (1) | $\begin{aligned} & 1 \\ & 24 \end{aligned}$ | 24 40 | 40 <br> 79 | 79 $(1)$ |
|  |  | Average (\$000's) |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 2 | - | 1 | 3 |  |
| Accounts and notes receivable | 1 | $\bar{i}$ | - | 5 | 3 2 |
| Inventory 0 Oner current assets | 1 | - | - | 4 | - |
| Total current assets | 7 | 2 | 1 | 12 | 11 |
| Fixed assets | 16 | 12 | 4 | 21 | 29 |
| Less: Accum. dep. on fixed assets | 6 | 1 | 2 | 7 | 12 |
| Other assets | 2 | - | - | 4 | 5 |
| Total assets | 20 | 13 | 3 | 29 | 33 |
| Liabilities and equity - |  |  |  |  |  |
| Current loans Other current liabilities | 4 | 1 | - | 9 | 7 |
| Total current liabilities | 6 | , | 1 | 9 | 14 |
| Mortgages payable |  | - | - | - | 1 |
| Long term debt | 7 | 10 | - | 8 | 9 |
| Other liabilities | 2 | - | - | 9 | - |
| Total lisbilities | 16 | 12 | 2 | 26 | 24 |
| Total equity | 4 | , | , | , | 10 |

111 These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See teble 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canade, Combination Barber and Beauty Shops (SIC 9713)

|  | Total 2 $^{\text {l }}$ | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $9000^{\prime}$ s) | 15 $(1)$ $(1)$ |  | -- | -- | -- |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 23.2 | -- | -- | -- | -- |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage rotio (times) <br> Debt ratio (times) | $\begin{array}{r} 3.2 \\ -2.7 \\ 1.0 \end{array}$ | -- | -- | -- | -- |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a semple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities
2. Leverage ratios:
8) Debt/equity $=$ eotal $\mid$ iabilities /equity
b) Debt ratio $=$ total liabilities $/$ total assets
c) Interest coverage = net profit + interest expense; interes: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada. Combination Barber and Beauty Shops (SIC 9713)

|  | Total 1 1 | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lowe: <br> middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000^{\prime}$ s) | $\left\{\begin{array}{l} \} \\ \{1 \end{array}\right\}$ | -- | -- | -- | -- |
|  |  |  | erage $\$$ |  |  |
| Operating metivities <br> Cash from operations <br> Depreciation <br> Other | $\begin{array}{r} 6 \\ 10 \\ \hline \end{array}$ | -- | -- | -- | -- |
| Dividends | -2 | =- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r} 1 \\ -20 \\ -3 \\ - \end{array}$ | -- | -- | -- | -- |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans 4 rom shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 10 -5 2 -1 - | - - - - - - - - | -- | -- -- -- -- -- -- | -- |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -3 4 1 | -- | -- | -- | -- |

(1) These estimates ere based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes
See Tate ifor symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC elassification in 1986
Canada, Combination Barber and Beauty Shops (SIC 9713)

| Susiness size evoressed ir average labour units(i) | Number of businesses |  | Average labou: unitsil) | Changes in number of busimesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting } 12 \text { ) } \end{array}$ | No longer <br> reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 11,905 | 442.211 | 41.979 | 2.062 | 2.670 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 11.652 \\ 224 \\ 18 \\ 19 \end{array}$ | $\begin{array}{r} 333,980 \\ 69,710 \\ 16,821 \\ 21,700 \end{array}$ | $\begin{array}{r} 31.734 \\ 6.597 \\ 1.625 \\ 2.023 \end{array}$ | $\begin{array}{r} 2.042 \\ 19 \\ 1 \\ \hline \end{array}$ | $\begin{array}{r} 2,636 \\ 32 \\ 2 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 19,144 | 721,218 | 62.063 | 3,777 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 18.740 \\ 363 \\ 25 \\ 16 \end{array}$ | $\begin{array}{r} 536.236 \\ 117.517 \\ 24.479 \\ 42.986 \end{array}$ | $\begin{array}{r} 46.076 \\ 10.135 \\ 2.100 \\ 3.752 \end{array}$ | $\begin{array}{r} 3.724 \\ 47 \\ 5 \\ 1 \end{array}$ | $\cdots$ |

[^25]TABLE 6. Selected operating characteristics of small businesses by sales quartile, $1984-1986$
Canada, Combination Barber and Beauty Shops (SIC 9713)

|  | Total 11 ? | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average sales \$ | $78,034$ | 14.712 | 28,972 | 58.215 | 210.235 |
| Average expense \$ Average net profit (loss) \$ | 64.166 13.868 | 8.500 6.212 | 23.068 5,904 | 47.669 10.546 | $\begin{array}{r} 177,428 \\ 32.807 \end{array}$ |
| Businesses reporting a profit (No.) Average sales \$ |  |  |  |  |  |
| Average sales \$ <br> Average expense \$ | 78.937 62.237 | 14.744 7,749 | 29,424 20.995 | 56.954 44.823 | 214,626 175,380 |
| Average net profit \$ | 16,700 | 6,995 | 8,429 | 12,131 | 39,246 |
| Businesses reporting a loss (No.) | 32 |  |  |  |  |
| Average sales \$ | 73,042 | 14.373 | 26,997 | 69.569 | 181,230 |
| Average expense \$ | 78.215 | 16.473 | 32.133 | 73,295 | 190.958 |
| Average net loss \$ | -5,173 | $-2.100$ | -5,136 | -3,726 | -9.728 |


| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net prafit (loss) \$ | $\begin{array}{r} 356 \\ 86.938 \\ 75.124 \\ 11.814 \end{array}$ | $\begin{array}{r} 16.473 \\ 11.052 \\ 5.421 \end{array}$ | $\begin{array}{r} 34.163 \\ 24.480 \\ 9.683 \end{array}$ | $\begin{aligned} & 66.340 \\ & 52,441 \\ & 13,899 \end{aligned}$ | $\begin{array}{r} 230.774 \\ 212.523 \\ 18.251 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) | 318 |  |  |  |  |
| Average sales \$ | 85.864 | 16.554 | 34,397 | 66.336 | 226,170 |
| Average expense \$ | 71.028 | 9.792 | 23.061 | 50.988 | 200,270 |
| Average net prafit \$ | 14.836 | 6.762 | 11.336 | 15,348 | 25,900 |
| Businesses reporting loss (No.) | 38 |  |  |  |  |
| Average sales \$ | 89.811 | 15,804 | 32.538 | 66.394 | 244,506 |
| Average expense \$ | 94.655 | 21,516 | 34,332 | 73,697 | 249.075 |
| Average net loss $\$$ | -4,844 | -5,712 | -1.794 | -7,303 | -4.569 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 373 \\ 67.566 \\ 58,896 \\ 8.670 \end{array}$ | $\begin{array}{r} 16,252 \\ 10.924 \\ 5.328 \end{array}$ | $\begin{array}{r} 30.298 \\ 24.354 \\ 5.944 \end{array}$ | $\begin{aligned} & 57,451 \\ & 47.275 \\ & 10,176 \end{aligned}$ | $\begin{array}{r} 166.264 \\ 953.032 \\ 13.232 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting o profit (No.) | 329 |  |  |  |  |
| Average sales \$ | 66,195 | 16.280 | 30,052 | 56.223 | 162.224 |
| Average expense \$ | 54,915 | 10.075 | 22.214 | 42.358 | 145.012 |
| Average net profit \$ | 11.280 | 6.205 | 7,838 | 13.865 | 17.212 |
| Businesses reporting loss (No.) | 44 |  |  |  |  |
| Average sales \$ | 74.608 | 15.920 | 31.692 | 62.501 | 188.318 |
| Average expense \$ | 80.437 | 20.944 | 36.509 | 67.490 | 196.806 |
| Average net loss \$ | -5.829 | -5.024 | -4.817 | -4.989 | -8.488 |

(1) These estimetes are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See rable 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales. 1986
Canada, Laundries and Cleaners (SIC 972)


## ymbols

zero or no observations

- too smell too be expressed
not applicable
confidential
Footnotes

1) These estimates are based on s semple of businesses peporiing sales beiween $\$ 10,000$ and $\$ 2.000,000$. Total weighted expenditure on a given item $\times 100$ for each quertile
(2) Value in bach cell Total weighted sales of all businesses in the sample
3.3 yolue in eazh cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { rotal weighted sales of businesses reporting this item of expenditure }} \times 100 \quad$ for each auartile
this por:ion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios ere calculated individually and the total will not necessarily equal $100 \%$.

Notes
Date are shown by quertiles when a: leas: 13 of the sompled businesses report the specific item
Records were ranked in ascending order according to seles size. Each quariile (i.e. bottom 25\%. lower midde 25\%, etc.) represenis one quarter of the potal number of businesses. Within each quartile, the overage ratio is presented. For comperison purposes, the ligh and low values of sales are shown.

## How to use the tebles

(1) Locate the appropriate sales range that is displayed on the two lines entitied bow sales value" and "High sales valuew
(2) The selected range will indicate the proper quartile. i.e. The Dottom $25 \%$. the lower midde $25 \%$, the upper midde $25 \%$ or the 100 25\%
(3) Data pertainirç : 0 ine selecteo sales size range will be in that quartile

5tandero Industrial Classification Definition (SIC 1980):
5]C 972 - Laundries and Cleaners


TABLE 2. Balance sheet profile for 1986
Canada, Laundries and Cleaners (SIC 972)


111 These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$.
See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Laundries and Cleaners (SIC 972)

|  | Total:2) | $\begin{array}{r} \text { BO::0m } \\ 25 \% \end{array}$ | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High soles value ( $\$ 000$ 's) | $\left.\begin{array}{r} 91 \\ 11 \\ 1 \\ 1 \end{array}\right)$ | (1) 52 | $\begin{array}{r}52 \\ 116 \\ \hline\end{array}$ | $\begin{array}{r}116 \\ 209 \\ \hline\end{array}$ | 209 |
|  |  |  | Average |  |  |
| Liquidity ratio Cuprent ratio (times) | 1.3 | 1.8 | 1.0 | 1.1 | 1.5 |
| ```Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio {times}``` | 14.9 5.1 1.7 | 117.3 4.5 5.1 | -51.5 2.9 1.0 | $\begin{array}{r} 4.4 \\ -1.5 \\ 0.8 \end{array}$ | 11.4 16.4 0.7 |

ine ratios fepresent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.
see table 1 for symbols and notes

Definitions:

1. Liquidity retio:

Current = curren: asse:s / current |iacilities

## 2. Leverage ratios:

al Debt/equity $=$ toqal $\mid$ iabiliqies / equity
b) Debt ratio $=$ total liabilities / total assets.
c) Interest covarage $=$ net profit + interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Laundries and Cleaners (SIC 972)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middie } 25 \% \end{array}$ | Upper <br> middle 25\% | $\begin{aligned} & \text { TOp } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{array}{r} 53 \\ (1) \\ (1) \end{array}$ | $\begin{array}{r} 19 \\ 55 \end{array}$ | $\begin{array}{r} 55 \\ 135 \end{array}$ | $\begin{aligned} & 135 \\ & 262 \end{aligned}$ | $\begin{aligned} & 262 \\ & \{1\} \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Dther | $\begin{array}{r} 5 \\ 17 \\ \hline \end{array}$ | $\begin{array}{r} -5 \\ 6 \\ -7 \end{array}$ | $\begin{array}{r} -3 \\ 5 \\ 3 \end{array}$ | 5 15 2 | 22 39 -1 |
| Dividends | -2 | -1 | -1 | -6 | -1 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 5 -16 -5 1 | $\begin{array}{r}16 \\ -1 \\ - \\ \hline\end{array}$ | -6 | 1 -5 -7 | 4 -51 -10 - |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> lnerease in equity <br> Decrease in equity <br> Other | 15 -18 3 -3 - - -2 -1 | -8 -8 2 -8 - -10 1 | 6 -4 1 -1 | 5 -20 9 -2 - - - -1 | 45 -38 1 -3 1 - -2 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -2 10 8 | -9 5 -4 | -1 | -6 23 18 | 6 10 16 |

(1) These estimates are based on sample of incorporated businesses reporiing sales between $\$ 10,000$ and $\$ 2,000.000$. $\$$ ample count includes only those businesses reporting a stetement of changes.
see table 1 for symbols and notes
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986
Canade, Laundries and Cleaners (SIC 972)

| Business size expressed in average labour units\{1\} | Number of businesses | $\begin{array}{r} \text { Total payrol) } \\ (\$ 000 \text { 's }) \end{array}$ | Average labour units \{l: | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 3.360 | 333.928 | 28.989 | 420 | 530 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3,125 \\ 188 \\ 37 \\ 10 \end{array}$ | $\begin{array}{r} 132.853 \\ 81.177 \\ 74.588 \\ 45.310 \end{array}$ | $\begin{array}{r} 11.692 \\ 7.139 \\ 6.287 \\ 3.871 \end{array}$ | 415 4 $\vdots$ | $\begin{array}{r} 504 \\ 19 \\ 5 \\ 2 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 4.603 | 455,122 | 35, 109 | 771 | . . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 4.298 \\ 235 \\ 59 \\ 11 \end{array}$ | $\begin{array}{r} 176.419 \\ 1111.939 \\ 108.284 \\ 58.480 \end{array}$ | $\begin{array}{r} 13.840 \\ 8.682 \\ 8.197 \\ 4.390 \end{array}$ | $\begin{array}{r} 738 \\ 22 \\ 10 \\ 1 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Surver of Employment, Payroll and Hours. Statistics Canada, Cotalogue 72-002. An average labour unit could be interpretad es a full-time employee. Noie that the business size groups used are delermined at the Canada level. Thus if a business has at least 500 employees in Canada as whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no paypoll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are essumed to have been in activigy for six months and the informetion is adjusied accordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
Canade, Laundries and Cleaners (SIC 972)

|  | Tatal(1) | Bottom 25\% | Lower middle 25\% | Upper middle $25 \%$ | Tof $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average sales \$ | 106.422 | 17, 114 | 36.928 | 73.420 | 298.225 |
| Average expense $\$$ Average net protit (loss) $\$ 0$ | 95.914 10.508 | 15.075 2.039 | 30.370 6.558 | 65.439 7.981 | 272.770 25.455 |
| Average net Drofit (loss) \$ | 10.508 |  |  |  |  |
| Businesses reporting a profit (No.) Average sales $\$$ | 105.394 | 17.589 | 36.828 | 74.269 | 292.536 |
| Average sales \$ <br> Average expense \$ | 90.759 | 12.428 | 26.017 | 62,235 | 262.357 |
| Average net profit \$ | 14.545 | 5,161 | 10.811 | 12,025 | 30.179 |
| Businesses reporting loss (No.) | 116. 126 |  |  |  |  |
| Average sales \$ | 116.306 | 16.032 21.108 | 37.230 43.484 | 70.121 78.009 | 341.842 352.606 |
| Average expense \$ Average net loss $\$$ | 123.802 -7.496 | 21.108 -5.076 | 43.484 -6.254 | 78.009 -7.888 | 352.606 -10.764 |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | 680 100.861 90.649 10.212 | 18.010 14.711 3.299 | $\begin{array}{r} 36.392 \\ 39.949 \\ 6,443 \end{array}$ | $\begin{array}{r} 75.223 \\ 66.633 \\ 8.590 \end{array}$ | $\begin{array}{r} 271.817 \\ 249,303 \\ 22.514 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 552 |  |  |  |  |
| Average sales \$ | 106.481 | 18.765 | 38.241 | 76,969 | 291.950 |
| Average expense \$ | 90.610 | 12.404 | 27,820 | 64,744 | 257.471 |
| Average net profit \$ | 15.871 | 6.361 | 10.421 | 12.225 | 34.479 |
| Businesses reporting loss (No.) | 128 |  |  |  |  |
| Average sales \$ | 85.054 | 15,909 | 39.090 | 69,298 | 215.920 |
| Average expense \$ | 92.950 | 21,129 | 51.002 | 73.041 | 226.625 |
| Avarage net loss \$ | -7.896 | -5,220 | -11.912 | -3.743 | -10.706 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 602 \\ 111.134 \\ 103,904 \\ 7.230 \end{array}$ | $\begin{array}{r} 17.858 \\ 16.902 \\ 956 \end{array}$ | $\begin{array}{r} 36,374 \\ 30,462 \\ 5,912 \end{array}$ | $\begin{array}{r} 78.797 \\ 71.888 \\ 6,909 \end{array}$ | $\begin{array}{r} 311.505 \\ 296.365 \\ 15.140 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 502 |  |  |  |  |
| Average sales \$ | 110,346 | 17,643 | 36.829 | 79.664 | 307.247 |
| Average expense \$ | 97,254 | 13.681 | 26.990 | 66.819 | 281.526 |
| Average net profit \$ | 13.092 | 3,962 | 9.839 | 12.845 | 25.721 |
| Businesses reporting loss (No.) | 100 |  |  |  |  |
| Average sales \$ | 113.553 | 18,310 | 35.030 | 75.275 | 325.596 |
| Average expense \$ | 125.585 | 23.688 | 40.704 | 92.469 | 345.479 |
| Average net loss \$ | -12,032 | $-5,378$ | -5,674 | -17.194 | -19.883 |

[^26]See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada. Industrial Machinery and Equipment Rental and Leasing (Sic 9911)

|  | Total ${ }^{\text {a }}$ ) |  | Bottom 25\% |  | Lower middle 25\% |  | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 83 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{aligned} & 19 \\ & 18 \end{aligned}$ |  | $\begin{array}{r} 18 \\ 105 \end{array}$ |  | $\begin{aligned} & 105 \\ & 274 \end{aligned}$ |  |  | $\begin{aligned} & 274 \\ & (3) \end{aligned}$ |  |
| Selected expense item | Industry average\{2\} |  |  |  |  | $\begin{gathered} \text { \% busi- } \\ \text { nesses } \\ \text { reparting } \end{gathered}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | $\begin{array}{r} \text { Bot+0m } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot+om } \\ 25 \% \end{array}$ | Lowe midde 25\% | Upper midde $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  |  |  | icent of | sales |  |
| Depreciation <br> Repairs 8 maintenance <br> Heat, light \& telephone <br> Rent | $\begin{array}{r} 21.0 \\ 6.6 \\ 0.9 \\ 0.9 \end{array}$ | 31.3 0.2 . | 23.3 10.8 0.6 0.8 | 12.8 5.2 1.4 1.0 | $\begin{array}{r} 18.0 \\ 9.9 \\ 1.4 \\ 1.8 \end{array}$ | 88.3 62.2 51.8 32.4 | 23.8 10.7 1.7 2.8 | 31.3 1.3 2.5 4.2 | $\begin{array}{r} 37.0 \\ 19.3 \\ 1.5 \\ 12.2 \end{array}$ | $\begin{array}{r} 14.3 \\ 6.2 \\ 1.7 \\ 2.3 \end{array}$ | 18.0 11.2 1.8 2.4 |
| Personnel expenses | 13.1 | 2.7 | 1.1 | 22.8 | 23.6 | 49.0 | 26.6 | 34.2 | 11.4 | 28.2 | 26.2 |
| Financial expenses Interest \& bank charges Protessional fees | 18.8 9.8 9.0 | $\begin{aligned} & 35.4 \\ & 19.5 \\ & 15.9 \end{aligned}$ | $\begin{array}{r} 12.6 \\ 9.9 \\ 2.8 \end{array}$ | $\begin{array}{r} 18.5 \\ 4.4 \\ 14.1 \end{array}$ | $\begin{array}{r} 10.0 \\ 6.4 \\ 3.6 \end{array}$ | $\begin{aligned} & 98.9 \\ & 86.1 \\ & 96.0 \end{aligned}$ | $\begin{array}{r} 19.0 \\ 11.4 \\ 9.4 \end{array}$ | $\begin{aligned} & 36.6 \\ & 22.1 \\ & 16.5 \end{aligned}$ | $\begin{array}{r} 12.8 \\ 14.3 \\ 3.1 \end{array}$ | $\begin{array}{r} 18.5 \\ 5.1 \\ 14.2 \end{array}$ | 10.0 6.4 3.7 |
| Other expenses | 18.2 | 12.8 | 14.6 | 24.8 | 19.6 | 88.7 | 20.5 | 16.6 | 18.3 | 24.8 | 20.3 |
| Profit (loss) | 20.5 | 17.6 | 36.2 | 13.4 | 15.6 | 95.8 | 21.4 | 17.7 | 43.4 | 13.4 | 15.6 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | $\cdots$ | $\cdots$ | $\cdots$ | . . |

Symbol:
zero or no obsepvetions

- 100 small too be expressed
not applicable
$\times$ confidential


## Footnotes

(1) ihese estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

Total weighted expenditure on a given item
2) Value in each cell $=\frac{\text { iotal weighted seles of ell businesses in the sample }}{x} 100$ for each quartile
(3) Value in each cell =

Total weighied expenditure on a given item $\times 100$ for each quartile.

This portion of the able pertains only to the ousinesses reporting the specific expense item. Therefore these ratios are celculated individually and the total will not necesserily equal $100 \%$.

## Motes

Data are shown by quartiles when at leas: 13 of the sampled businesses peport the specific item
Records were ranked in ascending order according to sales size. Each quartile li. bottom 25\%, lower midde 25z. etc. 1 iepresents one quarter of the total number of businesses. Wishin each quaptile, the average ratio is presented. For comparison purposes. the high and low velues of sales are shown

## hom to use the tables

(1) Locate the appropriate sales pange that is displayed on the two lines antiqled wham sales value" and "High sales value".
(2) The selected range will indicate the proper quartile, i, e. the botiom $25 \%$. the lower middle $25 \%$. the upper midde $25 \%$ or the iop $25 \%$.
(3) Data pertaining to the selacied sales size pange will be in that quertile.

Standard Induttrial Clessification Definition (SIC 1980):
SIC 8811 - Industrial Machinery and Equipment Rental and leasing
Businesses primarily engaged in the rental or leasing of machinery, equipment, furniture and fixtures.

TABLE 2. Balance sheet profile for 1986
Canada. Industrial Machinery and Equipment Rental and Leasing (SIC 9911)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 83 \\ (1) \\ (1) \end{array}$ | (1) | 18 105 | 105 274 | $\begin{aligned} & 274 \\ & (1) \end{aligned}$ |
|  |  | Average (\$000's) |  |  |  |
| Assets 100 |  |  |  |  |  |
| Cash <br> Accounts and notes receivable | $\begin{aligned} & 32 \\ & 38 \end{aligned}$ |  | $11^{2}$ | 12 52 | 100 71 |
| Inventory | 9 | 5 | 6 | 2 | 22 |
| Othei current assets | 9 | 1 | , | 24 | 9 |
| Total current assets fixed assets | 88 348 | 29 | 19 45 | 91 234 | 201 999 |
| Fixed assets <br> Less: Accum. dep. on fixed assets | 143 | 39 | 17 | 98 | 396 |
| Other assets | 24 | 1 | 6 | 3 | 82 |
| Total assets | 317 | 54 | 53 | 230 | 886 |
|  |  |  |  |  |  |
| Current loans Other current liabilities | 31 | 14 3 | 10 | 29 33 | 70 99 |
| Other current liabilities | 68 | 17 | 16 | 62 | 168 |
| Mortgages payable | 3 | $\bigcirc$ |  | - | 13 |
| Long term debt | 86 | 21 | 27 | 64 | 222 |
| Other liabilities | 35 | 2 | - | 5 | 124 |
| Total liabilities | 192 | 40 | 43 | 131 | 527 |
| Total equity | 125 | 13 | 9 | 99 | 359 |

(1) Thase estimates are besed on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

See rable 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Industrial Machinery and Equipment Rental and Leasing (SIC 9911)

|  | Total(2) | Bottom $25 \%$ | Lowe ! <br> midde 25\% | Upper middle $25 \%$ | Top 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | 57 $(1)$ $(1)$ | (1) 14 | 14 137 | 137 318 | 318 (1) |
|  | Average |  |  |  |  |
| Liquidity ratio Curtent ratio (times) | 4.0 | 2.3 | 8.8 | 1.2 | 2.2 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 3.3 \\ 275.2 \\ 0.7 \end{array}$ | $\begin{array}{r} -9.8 \\ 277.7 \\ 0.9 \end{array}$ | $\begin{array}{r} 14.6 \\ 110.7 \\ 0.5 \end{array}$ | $\begin{array}{r} -0.2 \\ \ddot{0.7} \end{array}$ | 4.6 17.2 0.6 |

111 The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on semple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

Definitions:

1. Liquidity retio:

Current $=$ current assets $/$ current liabilities.
2. Leverage ratios:
a) Dabu/equity $=$ total I iabilities / equity.
b) Debr tatio $=$ total liabilities/ total assets
c) Interest coverage $=$ net protit . interest expense $/$ interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Industrial Machinery and Equipment Rental and Leasing (Sit 9911)

|  | Total: 1 ) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25 \% \end{aligned}$ | Under midde 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\left(\$ 000^{\prime} \mathrm{s}\right.$ ) | $\begin{aligned} & 44 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 41 \end{array}$ | $\begin{array}{r} 41 \\ 119 \end{array}$ | $\begin{aligned} & 119 \\ & 334 \end{aligned}$ | $\begin{aligned} & 334 \\ & (1) \end{aligned}$ |
|  | Average ( 5000 's) |  |  |  |  |
| Opersting activities Cash from operations Depreciation Other | $\begin{array}{r} 35 \\ 46 \\ 7 \end{array}$ | - -7 | $\begin{array}{r} 21 \\ 15 \\ -18 \end{array}$ | $\begin{array}{r} 18 \\ 37 \\ -10 \end{array}$ | $\begin{array}{r} 96 \\ 115 \\ 58 \end{array}$ |
| Dividends | -1 | $=$ | -2 | - | -2 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 39 -197 -3 31 | -1 | 4 -33 -2 1 | 9 -84 - - | $\begin{array}{r} 132 \\ -619 \\ -8 \\ 118 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 47 -26 16 -21 - 30 -1 | 1 - 7 -3 | 16 -5 8 | $\begin{array}{r}42 \\ -20 \\ 4 \\ -10 \\ - \\ - \\ \hline\end{array}$ | $\begin{array}{r} 116 \\ -71 \\ 44 \\ -65 \\ - \\ 115 \\ -15 \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Eeginning of the year Cash \& equivalents - End of the vear | 3 34 37 | 5 | 5 14 19 | -3 68 64 | 13 35 48 |

(3) These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$. Sample count includes
only those businesses reporting a statement of changes.
see table 1 for symbols and notes
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in ig86 Canade. Industrial Machinery and Equipment Rental and Leasing (SIC 9911)

| Business size expressed in average labour units(1) | Number of businesses | Total payrolt $\begin{gathered}\left.\text { p } 8000^{\prime} \mathrm{s}\right\}\end{gathered}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly <br> reporting(2) | No longer <br> reporting(3) |
| 1983 |  |  |  |  |  |
| Totel | 550 | 86.311 | 3.585 | 113 | 98 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 498 \\ 45 \\ 7 \\ \hline \end{array}$ | 37.566 <br> 35.452 <br> 13.293 | $\begin{array}{r} 1.564 \\ 1.480 \\ 541 \\ \hline \end{array}$ | $111$ <br> 2 | $\begin{array}{r} 92 \\ 4 \\ 2 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 786 | 134,990 | 6,083 | 127 | . . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r}700 \\ 65 \\ 21 \\ \hline\end{array}$ | 52.835 <br> 44.035 <br> 38.120 | $\begin{array}{r} 2.371 \\ 2.013 \\ 1.699 \end{array}$ | 120 4 3 - | $\cdots$ $\cdots$ $\ldots$ |

[^27]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada. Industrial Machinery and Equipment Rental and Leasing (SIC 9911)

|  | Total 11$\}$ | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 168 \\ 222.153 \\ 212.289 \\ 9.864 \end{array}$ | $\begin{array}{r} 18.161 \\ 4.533 \\ 13.628 \end{array}$ | $\begin{array}{r} 46.476 \\ 44.656 \\ 1.820 \end{array}$ | $\begin{aligned} & 148.531 \\ & 198.157 \\ & -49.626 \end{aligned}$ | $\begin{array}{r} 675,444 \\ 601,808 \\ 73,636 \end{array}$ |
| Businesses reporting profit (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 124 \\ 224.775 \\ 179.553 \\ 45.222 \end{array}$ | $\begin{array}{r} 19.081 \\ 5.294 \\ 13.787 \end{array}$ | $\begin{array}{r} 53.938 \\ 44.083 \\ 9.855 \end{array}$ | $\begin{array}{r} 142.331 \\ 124.859 \\ 17.472 \end{array}$ | $\begin{aligned} & 683,751 \\ & 554,563 \\ & 129,188 \end{aligned}$ |
| Businesses reporting loss (Mo.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 44 \\ 213.351 \\ 288.915 \\ -75.564 \end{array}$ | $\begin{aligned} & 16.196 \\ & 25.501 \\ & -9.305 \end{aligned}$ | $\begin{array}{r} 35.321 \\ 45.511 \\ -10.190 \end{array}$ | $\begin{array}{r} 157.615 \\ 305.538 \\ -147.923 \end{array}$ | $\begin{array}{r} 644.271 \\ 779,109 \\ -134.838 \end{array}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 194 \\ 207,789 \\ 178,720 \\ 29.069 \end{array}$ | $\begin{array}{r} 13.637 \\ 17.389 \\ -3.752 \end{array}$ | $\begin{array}{r} 38.078 \\ 30.541 \\ 7.537 \end{array}$ | $\begin{array}{r} 125.624 \\ 110.051 \\ 15.573 \end{array}$ | $\begin{array}{r} 653,817 \\ 556,900 \\ 96,917 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 143 \\ 213,130 \\ 162,937 \\ 50,193 \end{array}$ | $\begin{array}{r} 14.223 \\ 10.164 \\ 4.059 \end{array}$ | $\begin{aligned} & 36.158 \\ & 23.384 \\ & 12.774 \end{aligned}$ | $\begin{array}{r} 124.520 \\ 98.965 \\ 25.555 \end{array}$ | $\begin{aligned} & 677.619 \\ & 519.234 \\ & 158.385 \end{aligned}$ |
| Businesses reporting loss (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net loss $\$$ | 51 194.090 233.780 -39.690 | $\begin{array}{r} 12.952 \\ 25.830 \\ -12.878 \end{array}$ | $\begin{aligned} & 43.415 \\ & 50.443 \\ & -7.028 \end{aligned}$ | $\begin{aligned} & 134.036 \\ & 194.559 \\ & -60.523 \end{aligned}$ | $\begin{aligned} & 585,955 \\ & 664,287 \\ & -78,332 \end{aligned}$ |

1986

| Number of observations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | 175 220.608 188.119 32.489 | $\begin{array}{r} 12.575 \\ 9.877 \\ 2,698 \end{array}$ | $\begin{aligned} & 44.153 \\ & 33.932 \\ & 10.221 \end{aligned}$ | $\begin{array}{r} 154.766 \\ 143.555 \\ 11.211 \end{array}$ | $\begin{aligned} & 670.938 \\ & 565,111 \\ & 105,827 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 136 |  |  |  |  |
| Average sales \$ | 225.926 | 12.709 | 44.588 | 171.570 | 674.837 |
| Average expense \$ | 186.312 | 5,797 | 31.831 | 143.591 | 564.030 |
| Average net profit \$ | 39.614 | 6.912 | 12.757 | 27.979 | 110.807 |
| Businesses reporting a loss (No.) | 39 |  |  |  |  |
| Average sales \$ | 183.460 | 12.113 | 41.012 | 129.695 | 551.020 |
| Average expense $\$$ | 203.738 | 23.972 | 49.116 | 143.503 | 598,360 |
| Average net loss \$ | -20.278 | -11.859 | -8.104 | -13,808 | -47,340 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$.

See Table 1 for symbols and notes.

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

|  | Total(1) |  | Bottom 25\% |  | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 129 \\ & (1) \\ & 11 \end{aligned}$ |  | $\begin{array}{r} \text { (1) } \\ 27 \end{array}$ |  | $\begin{aligned} & 27 \\ & 52 \end{aligned}$ |  | $\begin{array}{r} 52 \\ 142 \end{array}$ |  |  | $\begin{aligned} & 142 \\ & 119 \end{aligned}$ |  |
| Selected expense item | Industry average (2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Redorting businesses only O $^{\text {3) }}$ |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upoer } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Dccupancy expenses | 35.9 | 43.5 | 33.4 | 34.7 | 33.6 | 100.0 | 35.9 | 43.5 | 33.4 | 34.8 | 33.6 |
| Deprecistion | 21.7 | 22.5 | 23.7 | 21.3 | 19.2 | 89.4 | 24.3 | 33.4 | 23.9 | 24.9 | 19.2 |
| Kedairs \& maintenance | 1.7 | 2.6 | 1.3 | 1.7 | 9.3 | 76.7 | 2.2 | 3.7 | 2.1 | 2.0 | 1.4 |
| Heat, light \& telephone | 2.8 | 5.3 | 1.9 | 2.3 | 2.3 | 85.0 | 3.3 | 5.8 | 3.3 | 2.4 | 2.3 |
| fent | 9.7 | 13.1 | 6.5 | 9.4 | 10.8 | 84.4 | 11.5 | 15.1 | 19.0 | 9.7 | 11.2 |
| Personnel expenses | 16.3 | 21.7 | 9.7 | 13.9 | 21.8 | 75.6 | 21.6 | 27.1 | 19.4 | 18.4 | 21.9 |
| Finencial expenses | 6.6 | 10.8 | 3.8 | 4.7 | 8.2 | 91.8 | 7.2 | 11.2 | 5.2 | 4.8 | B. 2 |
| Interest \& bank charges | 4.2 | 7.3 | 2.4 | 3.6 | 4.2 | 87.2 | 4.8 | 7.5 | 3.3 | 4.4 | 4.2 |
| Professional fees | 2.4 | 3.5 | 1.4 | 1.1 | 4.0 | 80.3 | 3.0 | 4.7 | 2.4 | 1.3 | 4.0 |
| Dther expenses | 31.6 | 36.1 | 24.4 | 34.6 | 32.7 | 100.0 | 31.6 | 36.1 | 24.4 | 34.6 | 32.7 |
| Profit (loss) | 9.6 | -12.1 | 28.6 | 12.1 | 3.7 | 95.7 | 10.0 | -13.6 | 28.6 | 12.2 | 4.0 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | - | $\cdots$ | $\cdots$ | . . | -. |

## Syabol:

zero or no observations
too 5 mall 100 be expressed
not applicable
$\times$ confidential

## Footnotes

(11 These estimates are based on a sample of businesses reporting sales between \$10,000 and \$2,000,000
Total weighted expenditure on a given item
121 Value in each cell: $\overline{\text { Total weighted sales of all businesses in the semple }} \times 100$ for gach quartile
(3) Value in each cell = $\frac{\text { lotal weighted sales of businesses reporting enis iqem of expenditure }}{\text { loter } 100}$ for guartile

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these patios are calculated individually and the total will not necessarily equal $100 \%$.

## otes

Data are shown by quartiles when at last 13 of the sampled businesses repori ihe specific itum.
Fecords were ranked in ascending order according to soles size. Esch quartile (i.e. botrom 25\%. Iower middle 25\%, eqc.1 iepresents one quarter of the totsl number of businesses. Within esch quartile, the average ratio is presented. for comparison purposes, the high and low values of sales are shown

## How 20 use the tables

ill Locate the appropriate sales range that is displaybd on the two lines entitled mow sales value" and migh salbs value
$\{21$ The selected range will indicate the proper quartile. i.e. the botom 25\%. the lower middle $25 \%$. the upper midde $25 \%$ or the tor $25 \%$
(3) Daia periaining to the selected sales slze range will be in ina: quarilie.

Standard Industrial Classification Definition (S1C 1980):
SIC 9912 - Video movies and Audio-Visual Equipment Rentat
Businesses primarily engaged in renting and leasing audio-visual equipment such as: audio-visual equipment rental and leasing. tape recorder rental television rental, video cassette recorder rental and video movie renial.

TABLE 2. Balance sheet profile for 1986
Canada, Video Movies and Audio-visual Equipment Rental (Sic 9912)

|  | Total(1) | Bottom | Lower | Upper |
| :--- | :---: | :---: | :---: | :---: |

11 These estimates are besed on a sample of businesses reporing sales between $\$ 10.000$ and $\$ 2.000 .000$. See table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Video Movies and Audio-visual Equipment Rental (Sic 9912)

|  | Total(2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper $\text { middle } 25 \%$ | Top $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. 1 Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) High sales value ( $8000^{\prime}$ s) | $\left\{\begin{array}{l} 4 \\ 11 \\ 11 \end{array}\right\}$ | 11 25 | 25 52 | $\begin{array}{r}52 \\ 159 \\ \hline\end{array}$ | 159 (1) |
|  |  | Average |  |  |  |
| Liquidity ratio Curpent ratio (times) | 1.9 | 1.2 | 4.4 | 0.4 | 1.1 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 11.3 \\ 26.1 \\ 0.9 \end{array}$ | $\begin{array}{r} 59.9 \\ -1.1 \\ 1.1 \end{array}$ | 122.5 0.5 | -2.9 -1.3 | 1.0 6.5 0.7 |

11) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

Definitions:

1. Liquidity retio:

Current $=$ cutrent assets / curtent labilities
2. Leverage ratios:
a) Debt/equity = lotal liabilities / equity
b) Debt ratio = total liabi ities/ tota: assets
el Interest coverage = ne: profi: . interes: expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada. Video Movies and Audio-Visual Equipment Rental (SIC 9912)

|  | Total(1) | Bottom $25 \%$ | Lower <br> middle $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ s) | $\begin{aligned} & 19 \\ & (1) \\ & (1) \end{aligned}$ | -- | -- | -- | -- |
|  |  |  | verage (\$000 |  |  |
| Operating activities <br> Cash from operations <br> Depreciation <br> Other | $\begin{array}{r} 3 \\ 4 \\ 4 \\ -2 \end{array}$ | -- | -- | -- | -- |
| Dividends | -3 | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r} 19 \\ -59 \\ -4 \\ \hline \end{array}$ | -- | -- -- -- | - <br> - <br> - | -- -- -- |
| Financing ectivities <br> jncrease in long term debt Kiopayment of long term debt Loans from shareholders Repayment of loens from shareholders Ldvances \& loans from government Increase in equity Decrease in equity Dther | 8 -11 14 -6 - - - -6 | -- -- - - - - - | -- -- -- -- -- | - - - - - - | - <br> - <br> - <br> - <br> -- <br> -- |
| Increase(decrase) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -5 6 1 | -- | -- | -- | - |

(1) These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. $50 m p l e$ count inctudes
only those businesses redorting a statempnt of changes.
see tavie. for symbols and notes
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986
Canada, Video Movies and Audionvisual Equipment Rental (S|C 9912)

| Business size exoressed in average labour units (i) | Rurbe: of businesses | $\begin{aligned} & \text { pay-2l! } \\ & (\$ 000 \text { s } \end{aligned}$ | mererage abce: units(i) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { ieporting }\{2\} \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 1,149 | 112.523 | 4.853 | 368 | 609 |
| $\begin{aligned} & \text { !ess than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.075 \\ 43 \\ 24 \\ 7 \end{array}$ | $\begin{aligned} & 52.141 \\ & 21.826 \\ & 23.085 \\ & 15.471 \end{aligned}$ | $\begin{array}{r} 2.232 \\ 1.017 \\ 965 \\ 639 \end{array}$ | 365 2 9 - | $\begin{array}{r} 603 \\ 2 \\ 4 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 2,368 | 188.004 | 8,752 | 505 | -• |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.264 \\ 65 \\ 32 \\ 7 \end{array}$ | $\begin{aligned} & 97,267 \\ & 35,225 \\ & 32,239 \\ & 23,273 \end{aligned}$ | $\begin{aligned} & 4.533 \\ & 1.735 \\ & 1.435 \\ & 1.049 \end{aligned}$ | $\begin{array}{r}498 \\ 5 \\ 2 \\ \hline\end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

[^28]"Nawly reporting" and "no longer reporting" businesses are essumed to have been in activity for six months and the information is adjusied accordingly.

See intine for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Video Movies and Audio-Visuol Equipment Rental (SIC 9912)

|  | Total(1) | Bottom $25 \%$ | Lower <br> middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Tos } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
|  |  |  |  |  |  |
| Average sales \$ <br> Average expense \$ | 123.518 | 16,530 | 38,370 33.989 | 88.661 8.669 | 350.509 |
| Average expense \$ ${ }^{\text {Average }}$ net Drofit (loss) \$ | 114.837 8.881 | 19.320 -2.790 | 38,989 4,381 | 8. 7.292 | 25.841 |
| Businasses reporting a profit (No.) Average sales \$ | 220 124.598 | 14.639 | 38,899 | 89,760 | 355.094 |
| Average expense \$ | 107,795 | 8.759 | 29,767 | 74,238 | 318,415 |
| Average net Drofit $\$$ | 16.803 | 5,880 | 9.132 | 15.522 | 36.679 |
| Businesses reporting a loss (No.) | 57 116.890 |  |  |  |  |
| Average sales \$ ${ }^{\text {Average expense } \$}$ | 116.890 133.801 | 17.800 26.411 | 36.795 46.553 | 84.673 107.262 | 328.291 354.977 |
|  |  | 26.411 -8.611 | -9.758 | 107.262 -22.589 | -26.686 |

1985

Number of observations in sample Average sales \$ Aversge expense \$
Average net profit (loss) \$

Businesses reporting profit (Mo.)
Average sales \$
Average expense $\$$
Average net profit \$

Businesses reporting a loss (Mo.)
Average sales \$
Average expense 5
Average net loss \$

315
315
112.997 106. 283 6.714 222
109.02 09.021
94.496
14.525
136.060

149,388
$-13.328$
20.026
20.739
-713
18.56
18.568
14.53
4.03
21.38
26.520
-5.136
40.227
42.897
42.897
$-2,67$
87.85
89.6
6.18
$\begin{array}{rr}3.183 & 279.823 \\ 64.056\end{array}$
40.48
29.5
29.53
10.952
40.003
54.582
$-14.579$
88.2
77.4
77.41
10.82
86.731
94.067
-7,336
303.879
279.823
24.056
288.789
256.501
32.288
396. 120
422. 384
$-26,264$

1986

Number of observations in sample
Average sales \$
Average expense $\$$
Average net prof it (loss) $\$$
104. 31

Businesses reporting profit (No.)
Average sales $\$$
Average expense \$
Average net profit $\$$
104.532
94.903
9.629
19.9
20.8

871
-929
41.5
35.4
1.586
5.477

| 85.789 | 270.811 |
| ---: | ---: |
| 81.014 | 242.250 |
| 4.775 | 28.561 |
|  |  |
|  |  |
| 88.367 | 290.572 |
| 74.695 | 243.705 |
| 13.672 | 46.867 |
|  |  |
|  |  |
| 80.147 | 220.085 |
| 94.843 | 238.515 |
| -14.696 | $-1 B, 430$ |

Businesses reporting a loss (No.)

| 231 |  |
| ---: | ---: |
| 111.450 | 23.505 |
| 91.785 | 17.154 |
| 19.665 | 6.351 |
|  |  |
| 82 |  |
| 89.121 | 17.755 |
| 99.697 | 23.153 |
| -10.576 | -5.398 |

43.3
43.3

B8,
290,572
38.4
42.2
-3.7
80.147
94.843
-14.696
238.515

Average sales $\$$
$-10,576$
$-5.398$
1B. 430
(1) These estimetes are based on a sample of businesses reporting sales between $\$ 10,000$ end $\$ 2,000,000$

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios. in percent of sales, 1986
Canada, Welding (SIC 9942)

|  | Total(1) |  | Bottom 25\% |  | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ |  | Uoper <br> middle $25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime}$ s) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 141 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 1 \\ 30 \end{array}$ |  | $\begin{aligned} & 30 \\ & 60 \end{aligned}$ |  | $\begin{aligned} & 60 \\ & 86 \end{aligned}$ |  |  | $\begin{aligned} & 86 \\ & 11) \end{aligned}$ |  |
| Selected expense item | Industiy average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Uoper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 18.0 | 23.2 | 17.2 | 21.2 | 10.9 | 95.3 | 18.9 | 28.8 | 17.2 | 21.2 | 10.9 |
| Deprecistion | 7.4 | 10.2 | 7.2 | 7.7 | 4.4 | 91.7 | 8.0 | 14.3 | 7.3 | 8.0 | 4.5 |
| Repaips \& maintenance | 6.1 | 5.0 | 6.9 | 9.8 | 2.7 | 91.8 | 6.7 | 6.8 | 7.0 | 10.1 | 2.9 |
| Heat. light \& telephone | 2.2 | 2.4 | 2.1 | 2.1 | 2.0 | 79.1 | 2.7 | 4.4 | 2.6 | 2.6 | 2.1 |
| Rent | 2.4 | 5.6 | 0.9 | 1.5 | 1.6 | 39.5 | 6.0 | 17.5 | 4.1 | 3.4 | 2.8 |
| Personnel expenses | 16.9 | 2.5 | 5.6 | 26.8 | 32.5 | 66.1 | 25.6 | 18.2 | 9.4 | 29.0 | 33.5 |
| Finencial expenses | 2.8 | 1.5 | 4.1 | 2.4 | 3.0 | 91.3 | 3.0 | 2.0 | 4.5 | 2.4 | 3.0 |
| Interest \& bank charges | 1.8 | 0.8 | 3.0 | 1.4 | 1.8 | 74.4 | 2.4 | 1.9 | 5.2 | 1.5 | 1.8 |
| Protessional fees | 1.0 | 0.7 | 1.2 | 1.0 | 1.2 | 83.2 | 1.2 | 1.3 | 1.3 | 1.1 | 1.2 |
| Other expenses | 40.3 | 52.0 | 35.3 | 33.8 | 40.8 | 100.0 | 40.3 | 52.0 | 35.3 | 33.8 | 40.8 |
| Prafit (loss) | 22.0 | 20.9 | 37.9 | 15.8 | 12.9 | 97.7 | 22.5 | 20.9 | 37. 9 | 15.8 | 14.2 |
| Totel | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | . . | -•• | ... | . $\cdot$ |

Symbols
zero or no observations
too small too be expressad
not applicable
$x$ confidential

## Footnotes

(1) These estimates are based on sample of businesses repopting sales between \$10.000 and \$2,000.000.
2) Velue Total weighted expenditure on given item
2) Value in each cel! = Total weighted sates of all businesses in the sample for pach querile
(3) Value in each cell $=\frac{\text { Total weighted expenditure on given item }}{\text { Total weighted sales of businesses peporting this item of expenditure }}$ for $\quad$ for

This portion of the table pertains only to the businesses peporting the specific expense item. Therefore these ratios are calculated individually and the totel will not necessarily equal $100 \%$

## Note

Data are shown by quertiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to seles size. Each quartile (i, e. bottom 25\%, lower midde 25\%, etc. i epresents one quarter of the totel number of businesses. Within asch quartile, the average ratio is presented. For comparison purposes. the high and low values of sales are showh.

## How to use the tables

(1) Locate the appropriase sates range thet is displayed on the two lines entitled alow sales valuem and migh sales valuem
(2) The selected range will indicate the proper quartile, i.e. the botom $25 \%$. the lower middie $25 \%$, the upper middle $25 \%$ or the top 25\%.
(3) Data pertaining to the selected sales size range will be in that quartile

Standerd Industrial Classification Defimition (SIC 1980):
SIC 9942 - Melding
Businesses primarily engeged in rapaif work by welding such as: acerylene walding service, blacksmith service, brazing welding service, electric welding service (exc. construction site), welding repair work, and welding shops.

TABLE 2. Balance sheet profile for 1986
Canada, Welding (SIC 9942)

|  | Total (1) | Bottom 25\% | Lower middle $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25^{\circ} . \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | 141 <br> (1) <br> (1) | $\begin{array}{r} (1) \\ 30 \end{array}$ | $\begin{aligned} & 30 \\ & 60 \end{aligned}$ | 60 86 | $\begin{array}{r} 86 \\ (1) \end{array}$ |
|  | Average (\$000's) |  |  |  |  |
|  |  |  |  |  |  |
| Cash | 4 | , | - | 2 | 14 |
| Accounts and notes receivable | 8 | 1 | 1 | 4 | 26 |
| Inventary | 4 | - | - | 1 | 15 |
| Other current assets | 3 | - | , | 3 | 10 |
| Total current assets | 20 | 2 | 1 | 11 | 64 |
| Fixed assets | 36 | 10 | 11 | 33 | 91 |
| Less: Accum. dep. on fixed assets Other assets | 17 | 7 | 6 | 13 | 43 1 |
| Total assets | 39 | 5 | 5 | 31 | 113 |
| Liabilities and equity |  |  |  |  |  |
| Current loans Other current liabilities | 5 | - | 2 | 9 | 14 |
| Total current liabilities | 16 | - | , | 13 | 46 |
| Mortgages payable | 1 | - | - | - | 2 |
| Long term debt | ? | 1 | 5 | 15 | 7 |
| Other liabilities | 1 | - | - | - | 4 |
| Total liabilities | 24 | 1 | -8 | 28 | 60 |
| Total equity | 14 | 5 | -3 | 3 | 53 |

11) These estimates are based on sample of businesses reporiing sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 9 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Welding (SIC 9942)

|  | To:a112! | Bottom $25 \%$ | Lowe? <br> midde 25\% | Upper midde $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 31 \\ (1) \\ (1) \end{array}\right)$ | $\begin{array}{r} 1 \\ 63 \end{array}$ | 63 79 | 79 127 | 127 $11)$ |
|  |  | Average |  |  |  |
| Liquidity ratio <br> Current ratio (timas) | 1.3 | 1.4 | 0.7 | 0.2 | 2.9 |
| ```Leverage ratios Debt/equity retio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} 3.4 \\ 23.8 \\ 0.9 \end{array}$ | $\begin{array}{r} -3.4 \\ -8.1 \\ 1.4 \end{array}$ | -1.4 0.8 0.9 | $\begin{array}{r} 13.6 \\ 64.8 \\ 0.6 \end{array}$ | 3.4 32.1 0.6 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figuras shown in table 2
(2) These estimates are based on a sample of businesses reporting soles between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

Definitions:

1. Liquidity ratio

Curfent = current asse:s / current liabilities
2. Leverage rotios:
a) Debl/equity $=$ total liabilities / equity
b) Debt ratio $=$ potal $\mid$ iabilities / total assets.
c) Interest coverage = net profit - interest expense / interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Welding (SIC 9942)

|  | Total(1) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{gathered} 38 \\ (1) \\ (1) \end{gathered}$ | $\begin{array}{r} 1 \\ 70 \end{array}$ | $\begin{array}{r} 70 \\ 127 \end{array}$ | $\begin{aligned} & 127 \\ & 217 \end{aligned}$ | $\begin{aligned} & 217 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{aligned} & 22 \\ & 10 \\ & -6 \end{aligned}$ | $\begin{array}{r} 35 \\ 6 \\ -16 \end{array}$ | 6 7 -4 | 15 9 -7 | 36 <br> 16 |
| Dividends | -5 | -6 | - | $-2$ | $-12$ |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 13 -13 -1 - | 55 | 1 -17 - | 3 -15 - | $\begin{array}{r}3 \\ -16 \\ -3 \\ \hline\end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 4 \\ -9 \\ 4 \\ -10 \\ 1 \\ - \\ -4 \\ 1 \end{array}$ | $\begin{array}{r}-14 \\ 4 \\ -37 \\ \hline \\ -18 \\ \hline\end{array}$ | 10 -4 - | 1 -1 5 -2 - | $\begin{array}{r}3 \\ -16 \\ 8 \\ -6 \\ 2 \\ - \\ \hline 2\end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 7 5 12 | $\begin{array}{r} 8 \\ -6 \\ 2 \end{array}$ | -1 -1 -3 | 5 4 10 | 16 20 35 |

11 These estimates are besed on a sample of incopporated businesses reporting sales beqween $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting a statement of changes see Table 1 for symbols and noies

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, Welding (SIC 9942)


(1) Average lebour units are calculated by dividing totel payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as e full-ime amployee. Note that the business size groups used are determined at the canada level. Thus it a business has at least 500 employes in Canada as a whole but tess than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses peporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer peporting" businesses ape assumed to have been in activity for six months and the informstion is isdjusted accoroingly

See Table, for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada, Welding (SIC 9942)


1984

| Number of observations in smple <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 480 \\ 87.118 \\ 75,637 \\ 11,481 \end{array}$ | $\begin{array}{r} 15,284 \\ 10,989 \\ 4.295 \end{array}$ | $\begin{array}{r} 30.352 \\ 22.964 \\ 7.388 \end{array}$ | $\begin{aligned} & 54,633 \\ & 43,219 \\ & 11,414 \end{aligned}$ | $\begin{array}{r} 248,202 \\ 225,377 \\ 22,825 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 431 \\ 92.821 \\ 76.259 \\ 16.562 \end{array}$ | $\begin{array}{r} 15,203 \\ 9,142 \\ 6,061 \end{array}$ | $\begin{array}{r} 30.807 \\ 21,037 \\ 9,770 \end{array}$ | $\begin{aligned} & 55,263 \\ & 38,560 \\ & 16,703 \end{aligned}$ | $\begin{array}{r} 270,011 \\ 236,297 \\ 33,714 \end{array}$ |
| Businesses reporting loss (Mo.) Average sales $\$$ Average expense \$ Average net loss $\$$ | 49 66.087 75, 362 $-9.275$ | $\begin{array}{r} 15,684 \\ 20,103 \\ -4.419 \end{array}$ | $\begin{aligned} & 27,790 \\ & 33,812 \\ & -6,022 \end{aligned}$ | $\begin{aligned} & 52.106 \\ & 61,926 \\ & -9,820 \end{aligned}$ | $\begin{aligned} & 168.768 \\ & 185.605 \\ & -16,837 \end{aligned}$ |

1985

| Number of observetions in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 509 \\ 86.293 \\ 75.050 \\ 11.243 \end{array}$ | $\begin{array}{r} 17,128 \\ 13,504 \\ 3,624 \end{array}$ | $\begin{array}{r} 35.098 \\ 27,264 \\ 7.834 \end{array}$ | $\begin{aligned} & 65,270 \\ & 49,664 \\ & 15,606 \end{aligned}$ | $\begin{array}{r} 227.677 \\ 209.769 \\ 17.908 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 454 |  |  |  |  |
| Average sales $\$$ | 89,041 | 16.965 | 34,130 | 64,782 | 240.288 |
| Average expense \$ | 73,639 | 11.148 | 22.919 | 46,087 | 214,403 |
| Average net profit \$ | 15.402 | 5,817 | 11,211 | 18,695 | 25,885 |
| Businesses reporting loss (No.) | 55 |  |  |  |  |
| Average sales \$ | 76.279 | 17,771 | 39.501 | 68,246 | 179.598 |
| Average expense \$ | 83.367 | 22.831 | 47.030 | 71.507 | 192,098 |
| Average net loss $\$$ | -7.088 | -5,060 | -7.529 | -3.261 | -12,500 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 397 \\ 106,730 \\ 93,572 \\ 13,158 \end{array}$ | $\begin{array}{r} 18,435 \\ 13,331 \\ 5,104 \end{array}$ | $\begin{aligned} & 43,486 \\ & 31,102 \\ & 12,384 \end{aligned}$ | $\begin{array}{r} 74,113 \\ 67,298 \\ 6,815 \end{array}$ | $\begin{array}{r} 290.887 \\ 262.555 \\ 28.332 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 357 |  |  |  |  |
| Average sales \$ | 108.928 | 18.769 | 43.254 | 73,485 | 300.202 |
| Average expense \$ | 90.633 | 11,986 | 28.081 | 55,042 | 267,422 |
| Average net profit \$ | 18,295 | 6.783 | 15,173 | 18,443 | 32,780 |
| Businesses reporting a loss (No.) | 40 |  |  |  |  |
| Average sales \$ | 88.752 | 16,536 | 44.942 | 74.973 | 218.558 |
| Average expense \$ | 94,971 | 20,963 | 50.089 | 84.065 | 224,765 |
| Average net loss \$ | -6.219 | -4,427 | -5.147 | -9,093 | -6.207 |

111 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table ifor symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada, Services so Buildings and Dwellings (SIC 995)


Symbols
zero or no observations
too small too be expressed
not applicable
$\times$ confidential
Footnotes
111 These estimates are based on a sample of busiresses reporting sales beiween $\$ 10,000$ and $\$ 2.000 .000$
121 Value in each cell $=$ Total weighted expenditure on a given item
Total weighted sales of ell businesses in the sample $\times$ por for each quertile.
(3) Value in each cell $=\frac{\text { lotal weighted expenditure on e given item }}{\text { Total weighted seles of businesses reporiing this ifem of expenditure }} \times 100$ for each quartile

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are caliculated individually and the cotal will nop necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific iven.
Records were ranked in ascending order according to sales size. Each quertile (i.e. bottom 25\%, lower middle 25\%. etc. represents one quarter of the total number of businesses. Within each quarile, the everage ratio is presented. For comparison purposes, the high and low values of seles are shown.

Mow to use the tebles
(11) Locate the appropriste sales range thet is displayed on the two lines entitbed wlow sales valuem and migh sales value"

121 the selecied range will indicate the proper quartile. i.e. the bottom 25\%, the lower middle 25\%. the upper midde $25 \%$ or the top 25\%.
(3) Deta pertaining to the selected sales size range will be in that quartile

## Standerd Industrial CIEssificetion Definition (SIC 1980):

SIC 295 - Services to Buildings and Dwellings
Businesses primafily engaged in disinfecting and exterminating. window claaning. janitorial and other services to buildings and dwellings

TABLE 2. Balance sheet profile for 1986
Canada, Services to Bulldings and Dwellings (SIC 995)

|  | Total(1) | Bottom |
| :--- | :---: | :---: | :---: | :---: |

(1) These estimates are based on sample of businesses reporting saies between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Canada, Services to Bulldings and Dwellings (SIC 995)

|  | Total 32 ) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lowe i <br> middle 25\% | Upper $\text { middle } 25 \%$ | Top |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 315 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11) \\ 34 \end{array}$ | 34 78 | $\begin{array}{r}78 \\ 177 \\ \hline\end{array}$ | $\begin{aligned} & 177 \\ & 11 \end{aligned}$ |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 2.3 | 2.2 | 1.1 | 3.6 | 2.1 |
| Leverage ratios <br> Debt/aquity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | 50.7 0.9 | $\begin{array}{r} 102.5 \\ 160.2 \\ 1.0 \end{array}$ | 24.4 19.4 1.0 | 12.5 0.7 | 8.7 21.7 0.9 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on E sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

Definitions:

1. Liquidity retio:

Current = eurrent assets / current liabilities
2. Leverage retios:
al Debt/equity = total liabilities / equity
bl Debt ratio $=$ sotal liabilities / total asse:
cl Interest coverage = net profiq - interest expense $;$ inepres: expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Canada. Services to Buildings and Dwellings (SIC 995)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (Na.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 242 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 19 \\ & 40 \end{aligned}$ | $\begin{aligned} & 40 \\ & 86 \end{aligned}$ | $\begin{array}{r} 86 \\ 178 \end{array}$ | $\begin{aligned} & 178 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operations <br> Depreciation <br> Other | 5 5 -2 | 2 1 1 | 2 3 -2 | 6 5 -3 | 14 10 -2 |
| Dividands | -2 | -2 | - | -3 | -3 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 2 -9 -1 1 | -2 | 1 -8 -1 - | $\begin{aligned} & 1 \\ & -8 \\ & -1 \\ & -1 \end{aligned}$ | 5 -22 -3 2 |
| Financing activities <br> increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& toans from government <br> Increase in equity <br> Decrease in equity <br> Dther | 5 -3 2 -3 | 1 -1 -1 | 1 -2 1 -1 | $\begin{array}{r} 5 \\ -3 \\ 2 \\ -1 \\ \hline \end{array}$ | $\begin{array}{r}13 \\ -5 \\ 4 \\ -6 \\ \hline\end{array}$ |
| Increase(decrease) in cash \& equivalents Cest \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 1 8 10 | 1 1 2 | -1 7 6 | -1 7 6 | 5 17 22 |

(1) These estimetes are based on a sample of incorporeted businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sanple count includas only those businesses paporiing a statement of changes see Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC ciassification in 1986 Ceneda. Services to Buildings and Dwellings (SIC 995)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\circ} \mathrm{s}\right) \end{array}$ | Average \|abour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }(2) \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 5,256 | 513.457 | 52.420 | 1.038 | 1.219 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 4.819 \\ 319 \\ 78 \\ 40 \end{array}$ | $\begin{aligned} & 154.672 \\ & 114.321 \\ & 116.153 \\ & 128.311 \end{aligned}$ | $\begin{aligned} & 15.156 \\ & 11.396 \\ & 11.902 \\ & 13.966 \end{aligned}$ | $\begin{array}{r} 1.011 \\ 18 \\ 7 \\ 2 \end{array}$ | $\begin{array}{r} 1,192 \\ 22 \\ 2 \\ 3 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 8,694 | 739,588 | 65.532 | 2.119 | - . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 8.063 \\ 464 \\ 109 \\ 58 \end{array}$ | $\begin{aligned} & 246,453 \\ & 171,448 \\ & 140,615 \\ & 181,072 \end{aligned}$ | $\begin{aligned} & 20.924 \\ & 15.348 \\ & 12.492 \\ & 16.768 \end{aligned}$ | $\begin{array}{r} 2.036 \\ 53 \\ 21 \\ 9 \end{array}$ | $\cdots$ <br> $\cdots$ <br> $\cdots$ |

[^29]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Canada. Services to Buildings and Dwellings (SIC 995)


1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) $\$$ | $\begin{array}{r} 1.403 \\ 69.271 \\ 58.868 \\ 10.403 \end{array}$ | $\begin{array}{r} 13.107 \\ 7.432 \\ 5.675 \end{array}$ | $\begin{array}{r} 22.290 \\ 13.422 \\ 8.868 \end{array}$ | $\begin{aligned} & 41.188 \\ & 28.930 \\ & 12.258 \end{aligned}$ | $\begin{array}{r} 200,499 \\ 185,688 \\ 14,811 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 1.308 |  |  |  |  |
| Average sales \$ | 69.983 | 13,151 | 22.337 | 40,868 | 203.575 |
| Average expense \$ | 57,103 | 6,569 | 12.811 | 25,966 | 183.064 |
| Average net profit \$ | 12.880 | 6.582 | 9.525 | 14,902 | 20.511 |
| Businesses reporting a loss (No.) | 95 |  |  |  |  |
| Average sales \$ | 66.350 | 12.652 | 21,473 | 43.498 | 187.776 |
| Average expense \$ | 71.808 | 15.274 | 24,073 | 50.341 | 196.543 |
| Average net loss \$ | -5,458 | -3,622 | -2,600 | -6,843 | -8.767 |

1986

| Number of observations in sample Average sales \$ Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.643 \\ 71.126 \\ 60.598 \\ 10.528 \end{array}$ | 12.833 6.488 6.345 | $\begin{array}{r} 21.396 \\ 12.442 \\ 8.954 \end{array}$ | $\begin{aligned} & 41.684 \\ & 29.916 \\ & 11.768 \end{aligned}$ | $\begin{array}{r} 208,590 \\ 193,546 \\ 15,044 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 1,367 |  |  |  |  |
| Average sales \$ | 69.550 | 12.885 | 21.333 | 41.882 | 202,100 |
| Average expense \$ | 56.570 | 5.941 | 11.307 | 28.141 | 180,892 |
| Average net profit \$ | 12,980 | 6.944 | 10.026 | 13,741 | 21,208 |
| Businesses reporting loss (Mo.) | 276 |  |  |  |  |
| Average sales \$ | 76.633 | 12.079 | 22.164 | 40.299 | 231.988 |
| Average expense \$ | 80.543 | 14.353 | 26.286 | 42,368 | 239.166 |
| Average net loss \$ | -3.910 | -2.274 | -4,122 | -2,063 | -7.178 |

(1) These estimates are besed on a semple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canada. Janitorial Services (SIC 9953)

|  | Total(1) |  | Bottom 25\% |  | Lower <br> middle 25\% |  | Upper <br> middele 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 533 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{aligned} & (1) \\ & 15 \end{aligned}$ |  | $\begin{aligned} & 15 \\ & 26 \end{aligned}$ |  | $\begin{aligned} & 26 \\ & 55 \end{aligned}$ |  |  | $\begin{array}{r} 55 \\ (1) \end{array}$ |  |
| Selected expense item | Industiy average (2) |  |  |  |  | \% businesses reporting | Reporting businesses on\|y| 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | Lower middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 13.1 | 16.4 | 12.9 | 14.7 | 8.4 | 97.4 | 13.4 | 17.3 | 13.6 | 14.8 | 8.4 |
| Depreciation | 4.4 | 4.8 | 4.1 | 6.1 | 2.7 | 75.4 | 5.9 | 9.0 | 6.0 | 6.9 | 3.0 |
| Repairs \& maintenance | 4.8 | 7.3 | 4.6 | 4.1 | 3.2 | 78.8 | 6.1 | 9.5 | 6.2 | 5.3 | 3.8 |
| Heat, light 8 teleprone | 1.9 | 1.2 | 2.1 | 2.8 | 1.5 | 66.3 | 2.9 | 3.0 | 3.4 | 3.3 | 1.9 |
| Rent | 1.9 | 3.0 | 2.1 | 1.7 | 1.0 | 42.4 | 4.6 | 7.2 | 6.4 | 4.4 | 1.7 |
| Personnel expenses | 25.6 | 10.2 | 20.4 | 24.1 | 46.7 | 69.9 | 36.6 | 20.7 | 36.5 | 32.4 | 47.3 |
| Financial expenses | 3.2 | 2.7 | 3.1 | 3.5 | 3.7 | 89.4 | 3.6 | 3.4 | 3.5 | 3.8 | 3.7 |
| Interest 8 bank charges | 1.5 | 1.3 | 2.2 | 1.4 | 1.2 2.5 | 68.6 76.5 | 2.6 2.3 | 3.4 1.9 | 3.5 1.5 | 1.7 | 1.3 2.7 |
| Protessional fees | 1.7 | 1.4 |  |  |  |  | 2.3 |  | 1.5 | 2.6 | 2.7 |
| Other expenstes | 26.9 | 26.5 | 20.9 | 30.1 | 29.8 | 99.5 | 27.0 | 27.0 | 20.9 | 30. | 29.8 |
| Profit (loss) | 31.3 | 44.3 | 42.6 | 27.6 | 11.5 | 95.8 | 32.6 | 44.3 | 47.3 | 28.8 | 11.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | $\ldots$ | - . | . | . $\cdot$ |

## Symbols

zero or no observations
too small too be expressed
not applicable
$\times$ confidential

## Footnotes

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000,000$
lotal weighted expendiure on a given item
2) Value in each cell $=\frac{\text { Total weighted seles of bll businesses in the sample }}{} \times 100$ for each quartile
(3) Value in each cell =

Total weighted expenditure on a given item $\times 100$ for ach quariile.

This portion of the table pertains only to the businesses reporting the specific expense item. iherefore these ratios ere calculated individually and the total will not necessarily equal $100 \%$.

## Notes

Date are shown by quartiles when at least 13 of the sampled businesses report the specific iten.
Records were ranked in ascending order according to sales size. Esch quartile (i. e. bottom 25\%. lower middle 25\%, etc.) represents one quarter of the total number of businesses. Within each quertile, the average ratio is presented. For comperison purposes, the high and low values of sales are shown.

## how to use the table

(1) Locate the appropriate sales range that is displayed on the wo lines entilled "Low salas value" and migh sales value"
$(2)$ The selectad range will indicate the proper quartile. i.e. the botiom $25 \%$. the lower middle $25 \%$, the upper middle $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size range will be in that quartile.

## Stenderd Industrisl Cissaficetion Definition (SIC 1980);

SIC 9953 - Janitorial Services
Businesses primarily engaged in cleaning and maintenance of buildings and dwellings such as char service, floor waxing. janitorial services, janitorial maintenance of buildings and dwellings and office cleaning.

TABLE 2. Balance sheet profile for 1986
Canada, Janitoriel Services (SIC 9953)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | Tof 25\%, |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000{ }^{\text {a }}$ ) High sales value ( $\$ 000{ }^{\text {c }}$ ) | $\begin{aligned} & 533 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} \text { (1) } \\ 15 \end{array}$ | 15 26 | 26 55 | 55 (1) |
|  | Average (\$000's) |  |  |  |  |
|  |  |  |  |  |  |
| Cash Accounts and notes receivable |  |  | - | 1 2 |  |
| Accounts and notes receivable Inventory | 6 | - | - | 2 | 20 |
| Inventory <br> Other cupfent assets | 1 | - | - |  | 5 |
| Total current assets | 12 | 1 | - | 3 | 41 |
| Fixed assets | 12 | 1 | 2 | 15 | 31 |
| Less: Accum. ded. on fixed assets | 5 | , | 1 | 4 | 14 |
| Other assets | 3 | - | - | 1 | 9 |
| Total assets | 21 | 2 | 1 | 14 | 66 |
| Lituilities and equity |  |  |  |  |  |
| Current loans <br> Other current liabilities | 5 | - | - | 2 | 16 |
| Total current liabilities | 8 | 1 | 1 | 3 | 26 |
| Mortgages payable | 2 | - | - | 6 | 2 |
| Long term debt | 3 | - | 1 | 2 | 9 |
| Other liabilities | - | - | - | - | - |
| Total liabilities | 13 | 1 | 1 | 12 | 38 |
| Total equity | 8 | 1 | - | 2 | 29 |

(1) Thase estimates are based on a sample of businesses repofting sales between $\$ 10,000$ and $\$ 2,000,000$.

See rable 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canada, Janitorial Services (SIC 9953)

|  | Total (2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 272 \\ & (1) \\ & 11 \end{aligned}$ | $11)$ 34 | 34 <br> 76 | $\begin{array}{r}76 \\ 170 \\ \hline\end{array}$ | 170 $(1)$ |
|  |  | Average |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 2.5 | 1.8 | 1.1 | 4.9 | 2.4 |
| Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times) | 44.5 0.9 | $\begin{array}{r} 137.4 \\ 123.4 \\ 1.1 \end{array}$ | 34.8 6.7 1.0 | 24.3 0.7 | 28.2 0.9 |

(1) The ratios epresent the average of ratios for each businass in the group and cannot be calculated from the figuras shown in table 2 .
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See lable 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities

## 2. Leverage ratios:

a) Debr/equity $=$ total liabilities / equity.
b) Debt ratio = total liabilities/total assets.
c) Interest coverage $=$ net profit . interest expense / interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Janitorlal Services (SIC 9953)

|  | Total(1) | Bot tom $25 \%$ | Lower <br> middle 25\% | Uppet middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 220 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 38 \end{array}$ | $\begin{aligned} & 38 \\ & 80 \end{aligned}$ | $\begin{array}{r} 80 \\ 178 \end{array}$ | $\begin{aligned} & 178 \\ & 111 \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cast from oderations Depreciation Other | $\begin{array}{r} 7 \\ 4 \\ -1 \end{array}$ | 2 | 2 3 -2 | 6 5 -4 | 18 8 2 |
| Dividends | -2 | -2 | - | -3 | -4 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r} 2 \\ -8 \\ -1 \\ -1 \end{array}$ | -2 | 1 -3 | 1 -10 -2 - | 4 -16 -3 1 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> increase in equity <br> Decrease in equity <br> Other | 3 -2 3 -2 - | 1 1 -1 | 1 -1 1 -1 | $\begin{array}{r}6 \\ -3 \\ 3 \\ -2 \\ \hline\end{array}$ | 4 -3 5 -4 - - -1 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash equivalents - End of the year | 3 10 13 | 1 7 2 | -1 7 6 | -1 8 7 | 12 23 35 |

111 These estimates are based on a semple of incorporated businesses reporting seles beiween $\$ 10,000$ and $\$ 2,000.000$. Sample count includes only those businesses reporting a statement of changes
See Table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in i986
Canada, Services to Buildings and Dwellings (S।C 995)

| Business size expressed in average labour units(1) | Number of businesses | Total payroll | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 5,256 | 513.457 | 52.420 | 1.038 | 1.219 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 4.819 \\ 319 \\ 78 \\ 40 \end{array}$ | $\begin{aligned} & 154,672 \\ & 114,321 \\ & 116,153 \\ & 128.311 \end{aligned}$ | $\begin{aligned} & 15,156 \\ & 11,396 \\ & 11,902 \\ & 13,966 \end{aligned}$ | $\begin{array}{r} 1.011 \\ 18 \\ 7 \\ 2 \end{array}$ | $\begin{array}{r} 1.192 \\ 22 \\ 2 \\ 3 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 8.694 | 739,588 | 65.532 | 2,119 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 8.063 \\ 464 \\ 109 \\ 56 \end{array}$ | $\begin{array}{r} 246.453 \\ 171.448 \\ 140.615 \\ 181.072 \end{array}$ | $\begin{aligned} & 20.924 \\ & 15.348 \\ & 12.492 \\ & 96.768 \end{aligned}$ | $\begin{array}{r} 2.036 \\ 53 \\ 21 \\ 9 \end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing total payrall by the average annual wage and salary rate as reported in the

Survey of Employment. Payroll and Hours. Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canace level, thus if business hos at least 500 employees in Canada as whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following yeer
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.
see rable 1 for symbols and notes.

TABLE 6. Selected operating characteristics of smali businesses by sales quartile, 1984-1986
Canada, Janitorial Services (SIC g953)


1984

| Number of observations in sample | 993 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 63.107 | 12,671 | 19.456 | 35,370 | 184.931 |
| Average expense \$ | 52.634 | 6.497 | 10.894 | 22.840 | 170.305 |
| Average net proitt (loss) \$ | 10.473 | 6.174 | 8. 562 | 12,530 | 14,626 |
| Businesses reporting profit (No.) | 930 |  |  |  |  |
| Average sales \$ | 61,461 | 12,734 | 19.469 | 35.261 | 178.380 |
| Average expense $\$$ | 47.901 | 5.469 | 10.283 | 20.212 | 155.639 |
| Average net profit \$ | 13.560 | 7.265 | 9.186 | 15,049 | 22,741 |
| Businesses reporting loss (Mo.) | 63 |  |  |  |  |
| Average sales \$ | 72.646 | 12,182 | 19.244 | 36.406 | 222,753 |
| Average expense \$ | 84.613 | 14.451 | 21.312 | 47,703 | 254.984 |
| Average net loss \$ | -11.967 | -2.269 | -2.068 | -11.297 | -32.231 |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.006 \\ 62,612 \\ 52.054 \\ 10.558 \end{array}$ | $\begin{array}{r} 12.749 \\ 6.975 \\ 5.774 \end{array}$ | $\begin{array}{r} 21.090 \\ 12.330 \\ 8.760 \end{array}$ | $\begin{aligned} & 38,184 \\ & 25,015 \\ & 13,169 \end{aligned}$ | $\begin{array}{r} 178.426 \\ 163.897 \\ 14.529 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (Mo.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 952 \\ 62.443 \\ 49.866 \\ 12.577 \end{array}$ | $\begin{array}{r} 12.716 \\ 6.053 \\ 6.663 \end{array}$ | $\begin{array}{r} 21.105 \\ 11.893 \\ 9.212 \end{array}$ | $\begin{aligned} & 37,585 \\ & 22.553 \\ & 15,032 \end{aligned}$ | $\begin{array}{r} 178.365 \\ 158.966 \\ 19.400 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 54 \\ 63.962 \\ 68.605 \\ -4.643 \end{array}$ | $\begin{aligned} & 13.099 \\ & 16.656 \\ & -3.557 \end{aligned}$ | $\begin{aligned} & 20.743 \\ & 22.265 \\ & -1.522 \end{aligned}$ | $\begin{aligned} & 43,267 \\ & 45,905 \\ & -2,638 \end{aligned}$ | $\begin{aligned} & 178.738 \\ & 189.592 \\ & -10.854 \end{aligned}$ |

1986

| Number of observations in sample | 1.183 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 68,104 | 12,485 | 19,898 | 39.440 | 200.594 |
| Average expense \$ | 57,332 | 6. 232 | 11.002 | 27.741 | 184,354 |
| Average net profit (loss) \$ | 10.772 | 6,253 | 8.896 | 11.699 | 16.240 |
| Businesses reporting a profit (No.) | 975 |  |  |  |  |
| Average sales \$ | 66,150 | 12,499 | 19.640 | 39.120 | 193.341 |
| Average expense \$ | 53.265 | 5,776 | 9.411 | 25.624 | 172.254 |
| Average net profit \$ | 12.884 | 6,723 | 10.229 | 13.496 | 21.087 |
| Businesses reporting a loss (No.) | 208 |  |  |  |  |
| Average sales \$ | 77.901 | 12,191 | 22,504 | 41.900 | 235.008 |
| Average expense \$ | 82.127 | 15,688 | 27.056 | 44.003 | 241,761 |
| Average net loss \$ | -4.226 | -3.497 | -4.552 | -2,103 | -6,753 |

[^30]See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
Canads, Ticket and Travel Agancies (SIC 9961)

|  | Total(1) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 186 \\ & (1) \\ & (i) \end{aligned}$ |  | $\begin{gathered} 11 \\ 77 \end{gathered}$ |  | $\begin{array}{r} 77 \\ 147 \end{array}$ |  | $\begin{aligned} & 147 \\ & 383 \end{aligned}$ |  |  | $\begin{aligned} & 383 \\ & 19 \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{gathered} \text { Upoer } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{array}{r} \text { Upper } \\ \text { midd।e } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Tor } \\ & \text { 25\% } \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 24.5 | 0.5 | 1.3 | 38.8 | 54.4 | 28.2 | 86.9 | 25.3 | 90.5 | 90.9 | 85.7 |
| Occupancy expenses | 13.2 | 19.5 | 18.6 | 8.9 | 6.6 | 95.6 | 13.8 | 23.1 | 18.7 | 8.9 | 6.8 |
| Depreciation | 2.3 | 4.9 | 1.9 | 1.8 | 0.9 | 86.8 | 2.7 | 7.8 | 2.1 | 1.9 | 1.0 |
| Repairs \& maintenance | 0.5 | 0.4 | 0.7 | 0.4 | 0.3 | 43.6 | 1.0 | 2.4 | 1.2 | 0.8 | 0.6 |
| Heat, light \& telephone | 4.3 | 6.3 | 5.6 | 3.2 | 2.2 | 95.0 | 4.5 | 7.5 | 5.6 | 3.2 | 2.3 |
| Rent | 6.2 | 7.9 | 10.5 | 3.5 | 3.1 | 87.9 | 7.0 | 12.5 | 11.0 | 3.6 | 3.3 |
| Personnel expenses | 33.5 | 36.6 | 43.7 | 29.2 | 25.0 | 89.0 | 37.6 | 50.3 | 43.7 | 33.8 | 26.0 |
| Financial expenses | 5.6 | 9.8 | 7.9 | 3.2 | 2.1 | 97.6 | 5.7 | 10.7 | 7.9 | 3.2 | 2.1 |
| Interest \& bank charges | 1.9 | 4.2 5.6 | 2.5 5.4 | 0.7 2.5 | 0.5 1.6 | 87.6 96.0 | 2.2 3.8 | 6.5 6.1 | 2.6 5.5 | 0.7 2.6 | 0.6 1.6 |
| Other expenses | 20.9 | 26.0 | 31.7 | 15.6 | 11.2 | 100.0 | 20.9 | 26.0 | 31.7 | 15.6 | 11.2 |
| Profit (loss) | 2.3 | 7.6 | -3.3 | 4.3 | 0.7 | 35.6 | 2.4 | 7.6 | -3.8 | 4.3 | 0.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | - | - . | $\cdots$ | - . | - |

Symbols
zero or no observations
too small too be expressed
hot epplicable
$\times \quad$ confidential

## Footnotes

(1) These estimates are based on semple of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$
2) Volue in aach cell = Total weighted expenditure on given item
$13 \mid$ Value in each cell $=\frac{\text { Totel weighted sales of all businesses in the sample weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times 100$
This portion of the table pertains only to the businesses peporting the specific expense item. Therefore these ratios ere calculated individually and the total will not necessarily equal $100 \%$

## Motes

Data ere shown by quertiles when at least 13 of the sampled businesses report the specific item
Records were renked in ascending order according to sales size. Each quartile (i.e. bottom 25\%, lower midde 25\%, etc.) represents one quarter of the total number of businesses. Within each quertile, the average ratio is presented. Far comparison purposes, the high and low values of sales are shown

How to use the tables
(1) Locate the appropriate sales range that is displayed on the two lines entitled "low sales value" and "high sales value".
(2) The selected range will indicate the proper quertile, i.e. the bottom 25\%, the lower midde $25 \%$. the upper midde $25 \%$ or the toD 25\%
(3) Data pertaining to the selected sales size range will be in that quartile.

Stendard Industri*l Clatesification Definition (SIC 1980):
SIC 8961 - Ticket and Trevel agencies
Businesses primarily engaged in furnishing travel information, acting as agents in arranging tours, eccommodation and transportation for travellers or acting as independent agencies for transportstion establishments.

TABLE 2. Baiance sheet profile for 1986
Canada, Ticket and Travel Agencies (SIC 9961)

|  | Totalll? | $\begin{array}{r} \text { Bot }+0 m \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lowe } \\ \text { midde } 25 \% \end{array}$ | UpDE: middle $25 \%$ | Tof 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | 186 $(1)$ $(1)$ | (1) 77 | 77 147 | 147 383 | 383 (1) |
|  |  | Average ( 8000 's) |  |  |  |
| Assets |  |  |  |  |  |
| Cash Accounts and notes receivable | 32 29 | 13 5 | 27 24 | 33 25 |  |
| Accounts and notes receivable Inventory | 29 | 5 | 24 | 25 | 6 |
| Other current assets | 19 | , | 5 | 22 | 15 |
| Total current assets | 73 | 18 | 56 | 81 | 131 |
| Fixed assets | 22 | 7 | 14 | 28 | 37 |
| Less: Accum. dep. on fixed assets | 9 | 2 | 6 | 15 | 11 |
| Other assets | 19 | g | 34 | 11 | 22 |
| Total assets | 105 | 33 | 59 | 105 | 179 |
|  |  |  |  |  |  |
| Current loans <br> Other current liabilities | 34 | 8 | 25 | 15 22 | 78 |
| Total current liabilities | 46 | 12 | 31 | 37 | 101 |
| Mortgages payable | - | 1 | - | - | - |
| Long term debt | 17 | 12 | 31 | 10 | 13 |
| Other liabilities | 2 |  | - | 5 | 1 |
| Total liabilities | 64 | 24 | 63 | 53 | 115 |
| Total equity | 41 | 9 | 36 | 52 | 64 |

(11) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table i for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Canade, Ticket and Travel Agencies (SIC 9961)

|  | Totsl(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> midde 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) High sales value ( $\$ 000^{\prime} \mathrm{s}$ ) | $\begin{aligned} & 107 \\ & 11 \\ & (1) \end{aligned}$ | $\begin{array}{r} 1 \\ 93 \end{array}$ | $\begin{array}{r} 93 \\ 178 \end{array}$ | $\begin{aligned} & 178 \\ & 411 \end{aligned}$ | $\begin{aligned} & 419 \\ & 11) \end{aligned}$ |
|  |  | Average |  |  |  |
| Liquidity ratio Current ratio (times) | 2.9 | 3.4 | 1.9 | 4.5 | 1.9 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 5.0 \\ -2.9 \\ 1.6 \end{array}$ | $\begin{array}{r} 4.4 \\ -1.6 \\ 1.2 \end{array}$ | $\begin{aligned} & 0.2 \\ & 5.7 \\ & 3.6 \end{aligned}$ | $\begin{array}{r} 13.0 \\ 16.3 \\ 0.7 \end{array}$ | $\begin{array}{r} 1.4 \\ -35.5 \\ 0.8 \end{array}$ |

111 The ratios represent the overage of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on e sample of businesses reporting sales between $\$ 90.000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities.
2. Leverage ratios:
al Debt/equity $=$ total liabilities / equily.
b) Debt ratio = total liabilities / total assets.
c) Interest coverage $=$ net profit + interest expense: : ineres: exrense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
Canada, Ticket and Travel Agencles (SIC 9961)

|  | Total(1) | Bot tom 25\% | Lower $\text { middle } 25 \%$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000$ 's) | $\begin{array}{r} 79 \\ (1) \\ (1) \end{array}$ | $\begin{gathered} (1) \\ 81 \end{gathered}$ | $\begin{array}{r} 81 \\ 201 \end{array}$ | $\begin{array}{r} 201 \\ 414 \end{array}$ | $\begin{aligned} & 414 \\ & 11\} \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operetions Dedraciation Dther | $\begin{array}{r} -1 \\ 4 \\ -7 \end{array}$ | $\begin{array}{r} -13 \\ 2 \\ -6 \end{array}$ | 7 3 -44 | 13 6 35 | $\begin{array}{r} -13 \\ 7 \\ -14 \end{array}$ |
| Dividends | -7 | -1 | - | -23 | -4 |
| Investment ectivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | -6 -3 1 | -4 | 1 -5 -2 1 | -9 -7 2 | -6 -3 1 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans 4 rom government <br> increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 6 \\ -2 \\ 12 \\ -2 \\ - \\ 3 \\ -1 \\ -1 \end{array}$ | 1 <br> -1 <br> 14 <br> - <br> 11 <br> -2 <br> - | 15 -1 26 -1 -1 | 4 -2 3 -2 1 - - -2 | 4 -3 5 -3 - 2 -3 -1 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash e equivalents - End of the year | $\begin{aligned} & -3 \\ & 26 \\ & 23 \end{aligned}$ | 2 8 10 | -1 25 25 | 17 32 49 | -31 39 8 |

(1) These astimstes are based on sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting o slatemen? of changes
See Table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
Canada, Ticket and Travel Agencies (SIC 9961)

| Business size expressed in average labour units(1) | Number of businesses | Total Dayroll$\left(\$ 000^{\prime}\right.$ s $)$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 2.451 | 231.606 | 13,649 | 299 | 345 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.311 \\ 96 \\ 31 \\ 13 \end{array}$ | $\begin{array}{r} 125,195 \\ 43,455 \\ 27,691 \\ 35,265 \end{array}$ | $\begin{aligned} & 7.577 \\ & 2.647 \\ & 1.647 \\ & 1.778 \end{aligned}$ | $\begin{array}{r} 290 \\ 9 \\ = \\ = \end{array}$ | $\begin{array}{r} 332 \\ 11 \\ 2 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Tatal | 3.330 | 361.870 | 18.619 | 454 | - . |
| $\begin{aligned} & \text { 1ess than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3,160 \\ 118 \\ 32 \\ 20 \end{array}$ | $\begin{array}{r} 186,827 \\ 65,001 \\ 28.338 \\ 81.704 \end{array}$ | $\begin{array}{r} 10.099 \\ 3.587 \\ 1.452 \\ 3.481 \end{array}$ | $\begin{array}{r}439 \\ 14 \\ \hline 1\end{array}$ | $\cdots$ |

[^31]ABLE 6. Selected operating characteristics of small businesses by sales quartile, $1984-1986$
Canada, Ticket and Travei Agencies (SIC 9961)


1010061905

Number of observations in sample
Average sales \$
Average expense $\$$
Average net profit (loss) \$

Businesses reporting a profit (No.)
Average sales \$
Average expense \$
Average net profit $\$$

Businesses reporting loss (No.)
Average sales \$
Average expense $\$$
Average net loss $\$$

## 328 <br> 369.474

362.542

6,932
27.084
27.350

244
73.255
373.255
25.877
357.846
357.916
402.627
-44.,711
28.958
16.935
12.023
25.031
38.763
-13.732
92.823
99.625

- 6.802
94.226
71.297
22.929

B7.806
200.961
$-113.155$
200.961
$\qquad$

1985
Number of observations in sample
Average sales $\$$
Average expense $\$$
Average net profit (loss) $\$$
Businesses reporting a profit (No.)
Average sales $\$$
Average expense $\$$
Average net orofit $\$$
Businesses reporting a loss (No.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$

| 330 |  |
| ---: | ---: |
| 286.855 | 29.074 |
| 282.868 | 26.526 |
| 3.987 | 2.548 |
|  |  |
| 244 |  |
| 297.110 | 24.759 |
| 279.373 | 15.936 |
| 17.737 | 8.823 |
|  |  |
| 866 | 42.221 |
| 268.092 | 58.796 |
| 289.394 | -16.575 |
| -21.302 |  |

86.500
94.148
-7.648

95.681
80.342
15.339

Average net loss $\$$
$-21,302$
56.796
-16.575
-23.016

| 182.901 | 848.946 |
| ---: | ---: |
| 171.070 | 839.728 |
| 11.831 | 9.218 |
|  |  |
|  |  |
| 183.405 | 884.594 |
| 165.549 | 855.664 |
| 17.856 | 28.926 |
|  |  |
|  |  |
|  |  |
| 181.034 | 768.749 |
| 191.525 | 803.878 |
| -10.491 | -35.129 |

1.054 .270
1.038 .256
16.014

| 303.720 | 1.054 .270 |
| ---: | ---: |
| 284.937 | 1.038 .256 |
| 18.783 | 16.014 |

1.066 .403
.033 .645
033.645
32.758

267,635
35.798
304.261
317.440

- 13.179
1.014 .565
1.053 .344
$-10.491$
803.878
$-35,129$

1986

| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit (loss) \$ | 361 285,841 285,766 75 | 39,143 41,000 -1.857 | $\begin{array}{r} 103.200 \\ 106.908 \\ -3.708 \end{array}$ | $\begin{array}{r} 254,631 \\ 249,644 \\ 4,987 \end{array}$ | $\begin{array}{r} 745.389 \\ 745.513 \\ 875 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 232 |  |  |  |  |
| Average sales \$ | 277.767 | 29.513 | 103.575 | 249.618 | 728.361 |
| Average expense \$ | 257.673 | 15.481 | 86.343 | 226.459 | 702.407 |
| Average net profit \$ | 20.084 | 14.032 | 17.232 | 23.159 | 25.954 |
| Businesses reporting loss (No.) | 129 |  |  |  |  |
| Average sales \$ | 298.196 | 46.170 | 102.985 | 266.580 | 777.047 |
| Average expense \$ | 325,515 | 59.621 | 118.721 | 304.904 | 818,815 |
| Average net loss $\$$ | -27, 319 | -13.451 | -15.736 | -38.324 | -41.768 |

[^32]
[^0]:    191 These estimates are based on a sample of businesses reporting soles between $\$ 10,000$ and $\$ 2,000,000$
    See Table 1 for symbols and notes

[^1]:    "Wewly peporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly
    see lable 1 for symbols and notes.

[^2]:    il Average labour units arg calculated by dividing iotal payroll by the average annual wage and salary rate bs reported in the Survey of Emplovment Payroll and Hours, Statistics Canada, catalogue 92-002. An average labour unit could be interpreted as a full-ime mployee. Note thot the business size groups used are determined at the Canada lovel. Thus if business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
    121 Refers to businesses reporting no parroll deductions in the previous year
    31 Refers to businesses reporting no payroll deductions in the following year
    "Newly reporting" and "no longer reporting" businesses bre assumed to have been in activity for six months and the information is adjusted accordingly

    See Table 1 for symbols and notes

[^3]:    (1) Aver age labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada lavel. Thus if a business has at least 500 employees in Cenade as a whole out less than thot number in any given province it is shown in the 500 and over group.
    121 Refers to businesses reporting no payroll deductions in the previous year.
    131 Refers to businesses reporting no payroll deductions in the following year
    "Newly reporting" and "no longer reporting" businesses are assumed to heve bean in activity for six months and the information is adjusted accordingly.

    See Table 1 for symbols end notes.

[^4]:    (1) These estimates are Dased on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000.000$.

    See fable for symbols and notes

[^5]:    (1) These estimates ere besed on sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

[^6]:    See Table 1 for symbols and notes

[^7]:    (1) These estimates are based on sumple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

    See Table 1 for symbols and notes

[^8]:    1) Average labour units are calculated by dividing total poyroll by the average annual wage and salary pate as reported in the Survey of Emplovment, Payroll and Hours, Siatistics Canaos. Catalogue 72-002. An average labour unit could be interpreted as a full-lime employee. Note that the business size groups used are derermined at the canada level. Thus if a business has at least 500 employees in Canada as to whole but less than that number in any given province it is shown in the 500 and over group
    (2) Refers to businesses reporting no payroll deductions in the previous year.
    (3) Refers to businesses reporting no payroll deductions in the following year
    "Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the intormation is adjusied accordingly
    see table 1 for symbols and notes
[^9]:    (1) Average labour units are calculated by dividing total payroli by the average annual wage ans salary rate as reported in the Survey of Employment. Payroll and Mours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
    (2) Refers to businesses reporting no payroll deductions in the previous year
    (3) Refers to businesses reporqing no payroll deductions in the following year
    "Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

    See Table 1 for symbols and notes.

[^10]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

[^11]:    Average labour units are calculated by dividing totel payroll by the average annal wage and salary rate as reported in the Survey of Employment. Payroll and Hours. Statistics Canada, Caralogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
    (2) Refers to businesses reporting no payroll deductions in the previous year
    (3) Refers to businesses reporting no payroll deductions in the following year.

[^12]:    (11) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Supvey of Employment Payroll and Hours statistics Canade. Catalogue 72-002. An average labour unit could be interpreted as a full-time employer. Nore that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employeas in Canada as a whole but tess than that number in any given province it is shown in the 500 and over group.
    121 Refers to businesses reporting no payroll deductions in the previous year
    (3) Refers to businesses reporting no payroll deductions in the following year.
    "Newly reporting" and "no longer peporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

    See Table 1 for symbols and notes

[^13]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

    See Table 1 for symbols and notes

[^14]:    11 Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroli and Hours. Stetistics Canada. Catalogue $72-002$. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the canodo level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
    (2) Refers to businesses reporting no payroll deductions in the previous year
    (3) Refers to businesses reporting no payroll deductions in the following year.

[^15]:    (1) These estimates are based on sample of businesses paporting sales between $\$ 10,000$ and $\$ 2,000,000$.

    See lable 1 for symbols and notes

[^16]:    (1) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

    See Table 1 for symbols and notes

[^17]:    (1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the

[^18]:    (1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada fevel. Thus if a business has at least 500 employees in Canada as a whole but Iess than that number in any given province it is shown in the 500 and over group.
    (2) Refers to businesses reporting no psyroll deductions in the previous year.

    131 Refers to businesses reporting no peyroll deductions in the following year
    "Newly reporting" and "no longer paporting" businesses are assumed to have been in activity for six months and the information is adjusted eccordingly.

    See Table f for symbols and notes.

[^19]:    a) Debi/equiqy $=$ tctal fabililies/equiqy
    b) Debi ratio = total liabiliqies/total assets
    c) Interest coverage $=$ net profit + interest expense / interest expense

[^20]:    (1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as feported in the Survey of Employment. Payroli and Hours. Statistics Canada, Catalogue 22-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups usec are determined at the Canada lovel. Thus if a business hos at least 500 employees in Canada as a whole but less than that number in eny given province it is shown in the 500 and over group.
    (2) Refers to businesses reporting no payrall deductions in the previous year.
    (3) Refers to businesses reporting no payrall deductions in the following year.
    "Newly reporting" and "no longer peporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

    See iable 1 for symbols and notes.

[^21]:    111 These estimates are based on a sanple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
    See Table i for symbols and notes

[^22]:    (1) Average labour units are calculated by dividing total payroll by the average annual wage and salary pate as reported in the Surver of Employment Payroll and Hours. Seatistics Canada. Catalogue 72-002. An average labour unit could be interpreted as B full-tine employee. Note that the Dusiness size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as whole but less than that number in any given province it is shown in the 500 and over group
    (2) Refers to businesses reporting no payroll deductions in the previous year
    (3) Refers to businesses reporting no peyroll deductions in the following year
    "Newly reporting" and mo longer reporting" businesses are essumed to have been in activity for six months and the information is adjusted accordingly.

    See Table 9 for symbols and notes.

[^23]:    (1) Average labour units are calculated by dividing total payroll by the overage annual wage and salary rate as reported in the

[^24]:    111 Average labour units are calculated by dividing total payroll by the average annual wege and salary rate as raported in the Supvey of Employment. Payroll and Hours. Statistics Canada. Catalogue 12-002. An averege labour unit could be interpreted as a full-time amployee. Note that the business size groups used are determined at the camada leval. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given prowince it is showm in the 500 and over group.
    (2) Refers to businesses reporting no payroll deductions in the previous year.
    (3) Refers to businesses reporting no payrall deductions in the following year
    "Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

    See Table 1 for symbols and motes

[^25]:    (1) Average labour units are calculated by dividing total payroll by the average ennual wage and salary rate as reportad in the Survey of Employment, Payroll and Hours. Statistics Canada, Catalogue 72-002. An aver age labour unit could be interpreted as a full-time employee toie that the business size groups used are determined at the canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
    (2) Refers to businesses reporting no payrall deductions in the previous year
    (3) Refers to businesses reporting no payroll deductions in the following year
    "Newly peporting and mo longer reporting" businasses are assumed to hove ben in activity for six months and the information is adjusted accordingly.

    See tanle f for symbols and nores

[^26]:    (11) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

[^27]:    [1] Average labour units are calculated by dividing total paypoll by the average annual wage and salary rate as reportad in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 9-002. An averspe labour unit could be interpreted as a fulf-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
    121 Refers to businesses reporting no payroll deductions in the previous year.
    (3) Refers 10 businesses reporting no payroll deductions in the following year
    "Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adusted accordingly.

    See Table 1 for symbols and notes

[^28]:    iti Average labour units are calculated by dividing total payroll by the average annuel wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An averege labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canade level. Thus if a business has at least 500 employees in Caneda as a whole but less than that number in any given province it is shown in the 500 end over group
    (2) Refers to businesses reporting no payrall deductions in the previous year
    (3) Refers to businesses reporting no payroll deductions in the following year

[^29]:    (1) Average labour units are calculated by dividing total payroll by the average annul wage and salary rate as reported in the Survey of Employment. Poyroll and Hours. Statistics Canada, Catelogue 72-002. An average Iabour unit could be interpreted as e fuli-time amployee. Note that the business size groups used are determined at the Canada level. Thus if a business has ot lasst 500 employees in Canade as a whole but less then thet number in any given province it is shown in the 500 ond over group.
    (2) Refers $t 0$ businesses reporting no payroll deductions in the previous year.
    (3) Refers to businesses reporting no payroll deductions in the following yaar
    "Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accopdingly.

    See iable 1 for symbols and notes

[^30]:    111 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

[^31]:    (1) Aversog labour units are calculsied by dividing total payroll by the average annul wage and salary rate as fepoted in the Survey of Employment. Payroll and Hours, Statistics Canada, Catalogue 72-002. An avarage labour unit could be interpreted as a full-time employee. Note that the busimess size groups used bre determined at the canada level. Thus if a business has at leas: 500 employees in Canada as a whole but less than that number in any given province it is shown in the soo and over group.
    (2) Refers to businesses reporting no payroll deductions in the previous year
    (3) Refers to businesses reporting no paypoll deductions in the following year
    "Newly reporting" and "no longer raporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

    See Tatele for symbols and notes

[^32]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ ano $\$ 2,000,000$

    See lable 1 for symbols and notes

