

## NEW BRUNSWICK

1985

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## Note:

' There are 13 geographic areas: Canada, each of 10 provinces, the Yukon and the Northwest Territories.

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## Small Business Profiles

## NEW BRUNSWICK

## 1985

This publication is based upon the Small Business Statistics Data Base which is a collaborative effort of the Federal and all Provincial and Territorial Governments.

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## Symbols

- zero or no observations
-- too small to be expressed not applicable
$\times$ confidential


## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom $25 \%$, lower middle $25^{\circ} \%$, etc.) represents one quarter of the total number of businesses. Within each quatile, the average ratio is presented. For comparison purposes. the high and low values of sales are shown.

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6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985

## Appendix A

## Selected Publications Relating to Small Business

## Highlights

## NEW BRUNSWICK

- The number of small businesses in the 32 industries profiled increased from 6.000 businesses in 1982 to 7.700 in 1985, which represents a $28^{\circ}$. increase
- The profit margin ratios ranged from $0.3 \%$ in the General Merchandise Stores Industry to almost $31 \%$ in the Barber and Beauty Shops Industry
- The Insurance and Real Estate Industry paid out almost $50 \%$ of sales in wages. followed closely by the Management Consulting Services Industry where wages averaged $45 \%$ of sales.
- Fabric and Yarn Stores had the highest current ratio, 18:1, of all 32 industries
- Payrolls generated by businesses with less than 20 employees in these 32 industries increased $36 \%$, from $\$ 174$ million in 1982 to $\$ 236$ million in 1985.
- Employment in smail businesses increased over $15 \%$ from 1982 to 1985 , with the largest increase occurring in the Insurance and Real Estate Agencies Industry


## Introduction and Data Sources

This publication is one of a series representing industry profiles of small businesses. Other reports currently available from the Small Business and Special Surveys Program are listed in Appendix A under the title Selected Publications Relating to Small Business. The data contained in this report are the result of a joint project of Statistics Canada, the Department of Regional Industrial Expansion and all provincial and territorial departments responsible for small businesses.

Returns submitted to Revenue Canada Taxation for the year 1985 were used to derive the information shown in this bulletin. The statistics were compiled from only those businesses reporting sales of between $\$ 10$ thousand and $\$ 2$ million. The choice of this particular size range was largely driven by operational considerations and does not represent an official definition of what constitutes a small business.

Data pertaining to businesses in tables 1,2,3, and 6 are drawn from a statistical sample of taxation records of corporations and unincorporated sole proprietorships and partnerships. The tables are on a fiscal year basis. Data for table 4 are derived from incorporated businesses only. Corporate data in this report are derived from tax returns, which typically consist of a T2 form, a set of financial statements and other supportive schedules. Similarly unincorporated business tax returns which report self-employment income typically consists of a T1 (General) form, a set of financial statements and other supportive schedules. Table 5 is derived from the T4 form which consists of a summary of wages and salaries, and is on a calendar year basis.

The 34 industry groups selected for publication are those most densely populated by small businesses. These groups represent approximately $50 \%$ of small businesses, the remaining $50 \%$ being distributed over approximately 800 other industry classifications. Our coverage will expand annually until the taxation year 1987 (available in 1989) when over 100 industry groups representing nearly $75 \%$ of Canada's small businesses will be profiled.

## METHODOLOGY

Records selected for this study have been ranked in ascending order of sales withim an industry and province and divided into four equal parts (quartiles) so that each part (quartile) includes one quarter of the total number of businesses in a given industry. Within each of these quartiles we have displayed the lowest and the highest sales values reported.

Estimated data published for tables 1,2.3 and 6 are derived from a statistical sample of approximately 20,000 small businesses distributed amongst 34 industry groups. For example. the number of observations in the sample for the trucking industry range from a high of 748 businesses in Ontario to a low of 18 in the Northwest Territories. Where the sample size of a given industry group is less than 20 businesses, the distribution into quartiles has not been done because of lack of statistical representativeness. In such circumstances, only the total values are published. Furthermore. for quality assurance reasons, a variable reported by less than 13 businesses is not distributed into quartiles.

Estimates published in table 4 are derived from a random sample of approximately 10,000 incorporated businesses selected from the same 34 Standard Industrial Classification groups (SIC).

## a) Table 1

This table shows the average ratio of selected expenses items to sales for a) all businesses in the industry and, b) for only those businesses reporting the expense item. It is important to note that in the case of b) each expense ratio shown is independent of any other ratio because the numerator and denominator of the ratio calculation includes only those businesses reporting the particular expense. For example. some small businesses own the building from which they operate and may declare mortgage expenses while others in the same group may not own their business premises and incurrent rather than mortgage as an expense.

## b) Table 2

This table displays the average values of selected asset, liability and equity items for all businesses. Columns may be summarized using the accounting equation ASSETS - LIABILITIES = EQUITY (the total may not be exact due to rounding).

## c) Table 3

Table 3 presents some of the more commonly used financial and operating ratios. The figures which make up these ratios have been extracted from Table 2 (except for interest expense) and the ratios represent the average of ratios for each business in the group.

## Introduction and Data Sources - concluded

## Definitions

## 1. Liquidity Ratio

Current $=$ current assets
2. Leverage Ratios

| Debt-Equity | $=\frac{\text { total liabilities }}{\text { equity }}$ |
| ---: | :--- |
| Debt Ratio | $=\frac{\text { total liabilities }}{\text { total assets }}$ |

d) Table 4

Table 4 shows the source and application of funds and the subsequent change in working capital. Values shown are averages for all businesses and columns are additive. This table is limited to incorporated businesses only.

## e) Table 5

The data in this table are derived from the payroll records of employers and apply to all employees who are issued T4 tax records. Employees earning less than $\$ 500$ a year may be excluded as this is the cutoff for the mandatory issuance of T4 tax records.

Due to the annual nature of the data source, we assume that both newly reporting businesses and no longer reporting businesses have been in activity for six months. As a result, their estimated average labour units (ALUs) are assumed to be twice their actual ALUs (i.e. annualized).

## f) Table 6

This table shows the distribution of businesses reporting a profit or a loss in an industry from 1982 through 1985. The businesses identified in this table are the same as those in Tables 1 to 3

## How to Use the Tables

The profiles are comprised of six tables. Each table (except Table 5) displays data in quartiles based on sales

## To use the tables:

1) Select the industry and/or province of interest to you (See Table of Contents)
2) Locate the appropriate sales range that is displayed on the two lines entitled "Low Sales Value" and "High Sales Value".
3) The selected range will indicate the proper quartile. i.e. the bottom $25 \%$, the lower middle $25 \%$, the upper middle $25 \%$ or the top $25 \%$
4) All data pertaining to the selected business will be in that column.

## For example:

Let us take a plumbing business in Canada with sales of $\$ 50.000$.

1) Select the table entitled "Plumbing Contractors (SIC 4241)".
2) Sales of $\$ 50,000$ is in the range of $\$ 37,000$ to $\$ 90,000$ ("Low Sales" and "High Sales" values).
3) Thus, sales of $\$ 50,000$ are in the lower middle $25 \%$ quartile
4) All relevant data pertaining to this plumbing business with sales of $\$ 50,000$ are in this quartile for Tables 1 to 4 and Table 6.

## Note

One can note that wages and salaries expense in the plumbing industry range from $10 \%$ of sales in the lowest quartile to $26 \%$ in the highest quartile. Such variations may illustrate how some expenses vary in proportion to sales.
This comparison by quartile is applicable to Tables 1104 and Table 6.
Table 5 contains employment data for the years 1982 and 1985 and shows the changes in the industry over this lime period. The data comprised in this table are cross-sectionat.
Standard Industrial Classification- Definition
The SIC for each industry is described at the end of Table 1

TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985
New Brunswick，Single Family Housing Contractors（SIC 4011 ）

|  | Total 1 （ | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle $25^{\circ}$ 。 | $\begin{array}{r} \text { Top } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 245 | 61 | 61 | 61 | 62 |
| Businesses in sample Low sales value（ $\$ 000$ s） Hign sales value（ $\$ 000 \mathrm{~s}$ | $\begin{aligned} & 34 \\ & \{1\} \\ & 11\} \end{aligned}$ | （1） | 48 195 | 195 330 | 330 11 |


| Selected expense item | Industry Average（2） |  |  |  |  | $\begin{array}{r} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only（3） |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$ 。 | Upper middle $25^{\circ}$ 。 | $\begin{aligned} & \text { TOD } \\ & 25^{\circ} \text {. } \end{aligned}$ |  | Total | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$ 。 | Upper <br> middle | $\begin{aligned} & \text { TOD } \\ & 25^{\circ}, \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 41.7 | 14.5 | 43.2 | 43.5 | 53.3 | 99.0 | 42.1 | 14.5 | 43.2 | 43.5 | 55.5 |
| Occupancy Expenses Morloage Interes： | 2.9 | 5.4 | 2.5 | 2.9 | 1.9 | 100.0 1.1 | 2.9 05 | 5.4 | 2.5 | 2.9 | 1.9 |
| Merpreciation | 17 | 40 | 15 | 16 | 0.7 | 740 | 23 | 4.0 | 24 | 19 | 12 |
| Repars \＆Maintenance | 01 |  |  |  |  | 246 | 04 | 1.4 |  |  |  |
| Heat Light \＆Telephone | 05 | 1.4 | 01 | 05 | 0.4 | 695 | 07 | 1.4 | 03 | 07 | 05 |
| Business \＆Property Tax | 02 |  | 03 | 0.2 | 03 | 573 | 04 |  | 03 | 05 | 04 |
| insurance | 03 | － | 0.4 | 02 | 03 | 423 | 06 |  | 10 | 05 | 04 |
| Rent | 01 |  |  |  |  | 296 | 05 |  |  |  |  |
| Personnel Expenses | 17.8 | 28.8 | 14.5 | 23.2 | 9.1 | 85.7 | 20.8 | 31.8 | 21.3 | 23.2 | 10.5 |
| Financial Expenses | 1.9 | 0.5 | 2.6 | 1.0 | 2.8 | 100.0 | 1.9 | 0.5 0.3 |  |  |  |
| Bank Interest \＆Charges | 19 | 05 | 10 | 0.8 | 21 | 688 | 16 0 0 | 03 | 22 15 | 08 04 | 23 0 |
| Prolessional Fees | 08 | 05 | 15 | 02 | 07 | 844 | 09 | 05 | 15 |  | 07 |
| Other Expenses | 24.3 | 11.3 | 24.0 | 27.2 | 28.8 | 98.9 | 24.6 | 11.3 | 24.0 | 27.2 | 30.0 |
| Profit（loss） | 11.5 | 39.4 | 13.1 | 2.2 | 4.1 | 100.0 | 11.5 | 39.4 | 13.1 | 2.2 | 4.1 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | $\cdots$ | ．．． | $\ldots$ |  |

（1）These estimates are based on a sample of businesses reporting saies between $\$ 10$ thousand and $\$ 2$ million

| （2）Value in each cell | $=\frac{\text { Total weighted exoenditure on a given item }}{\text { Total weighted sales of all businesses in the sample }} \times 100 \times$ tor each quartile． |
| ---: | :--- |
| （3）Value in each cell | $=\frac{\text { Total weighted expenditure on a given trem }}{\text { Total weighted sales of ousinesses reporting this item of expenditure }} \times 100 \quad$ for each quartile |

Since the number of businesses reporting a specific expense may differ for each cell．the total（profit（loss）plus expenses；does not necessarlly equal $100^{*}$ ．
See Notes on Symbols Page
Standard Industrial Classification Definition：
SIC $\$ 011$－Single Family Housing Contractors
Businesses primarty engaged in the development and construction of single detached and single attached dwellings such as cottages single duplexes garoen homes．semi－detached houses single attached houses．erecting prefabricated homes．row houses（exc．row duplexes）．Single residences and summer homes

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Single Family Housing Contractors (SIC 4011)


| Assets |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 12 | - | - | 14 | 29 |
| Accounts and Notes Receivabie | 23 | - |  | 8 | 80 |
| Inventory | 35 | - | - | 8 | 127 |
| Other Current Asseis | 26 | - | - | 1 | 102 |
| Total Current Assets | 96 | - | - | 32 | 338 |
| Fixed Assets | 29 | 8 | 3 | 24 | 78 |
| Less Accum Dep on Fixed Assets | 11 | 3 | 1 | 12 | 25 |
| Other Assets | 10 |  | - |  | 40 |
| Total Assets | 124 | 6 | 2 | 44 | 431 |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 41 | - | 1 | 14 | 144 |
| Other Current Liabilities | 42 | 1 | - | 15 | 149 |
| Total Current Liabilities | 84 | 1 | 1 | 29 | 292 |
| Mortgages Payable | - | - | - |  | 2 |
| Long Term Debt | 1 | . | - | ${ }^{\circ}$ | 3 |
| Other Liabulities | 3 | - | - | 3 | 8 |
| Total Liabilities | 88 | 1 | 2 | 32 | 305 |
| Total Equity | 37 | 5 | - | 12 | 127 |

(1) These estimates are based on a sample or businesses reporting sales between $\$ 10$ thousand and $\$ 2$ miltion

TABLE 3. Financial Ratios for 1985
New Brunswick. Single Family Housing Contractors (SIC 4011 )

|  | Totail 1 | 8otiom $25^{2}=$ | $\begin{aligned} & \text { Lowe: } \\ & \text { midale } 25^{\circ}= \end{aligned}$ | Upper middle 25*。 | $\begin{array}{r} \text { Top } \\ 25^{\circ}: \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses lestumated) | 245 | 61 | 61 | 69 | 62 |
| Businesses in sample Law sales value ( $\$ 000$ 's) High sales value ( $\$ 000 \mathrm{~s}$ ) | $\begin{aligned} & 34 \\ & \text { (1) } \\ & 11 \end{aligned}$ | $\begin{gathered} (1) \\ 48 \end{gathered}$ | $\begin{array}{r} 48 \\ 195 \end{array}$ | $\begin{array}{r} 195 \\ 330 \end{array}$ | $\begin{array}{r}330 \\ 31, \\ \hline\end{array}$ |
|  | Average |  |  |  |  |
| Liquidity Ratio <br> Current ratio (times) | : 4 | 04 | 01 | 22 | 15 |
| Leverage Ratios <br> Debt Equity tatio (times) interest Coverage ratio cimest Debt ratic (times) | -96 61 05 | $\begin{array}{r} 02 \\ 991 \\ 02 \end{array}$ | $\begin{array}{r} 409 \\ 21 \\ 10 \end{array}$ | 35 06 | $\begin{array}{r} 30 \\ 249 \\ 06 \end{array}$ |

(1)These estimates are based on a sample of businesses reparing sales between $\$ 10$ inousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Single Family Housing Contractors (SIC 4011)

|  | $\begin{gathered} \text { Totali! } \\ 25 \% \end{gathered}$ | Bottom 25\%. | Lower <br> middle $25^{\circ}$. | Upper middle $25 \%$ | $\begin{gathered} \text { Top } \\ 25^{2} \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 126 | -• | -- | - | -. |
| Businesses in sample | 13 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | -. | -- | - | .- |
| High sales value ( $\$ 000$ ' ) | (1) | .- | - | - | -- |
| Average ( 5000 's) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 18 | -- | -. | -- | -- |
| Sale of Fixed Assets | 28 | -. | - | -* | -- |
| increase in Long Term Debt | 9 | -. | -- | -- | - |
| Advances From Owners and Affiliates | 1 | - | - | - | -- |
| From Government | - | -- | - | -- | -* |
| Increase in Share Capital | - | -. | -- | -. | -- |
| Sale of Investments | - | .. | -- | -- | -. |
| Tax Adjustments | - | -* | - | -- | - |
| Other Sources | 2 | -- | - | -- | -. |
| Total | 58 | -. | -* | - | " |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assels | 9 | -- | -- | ** | -- |
| Payment of Dividends | 1 | -. | - | .. | -- |
| Repayment of Long Term Deat | 30 | - | -- | - | $\cdots$ |
| Cuprent Portion of Long Term Debt | . | .. | -- | .- | .. |
| Purchase of investments | ! | -- | - | - | -- |
| Repayment of Adv From Owners and Attil | 3 | -® | -- | -* | -- |
| Decrease in Equily | . | -. | -- | .. | -- |
| Tax Adjustments | . | -- | - | -- | -- |
| Other Applications | 45 | - | - | - | *- |
| Total | 45 | -- | - | .. | -- |
| Increase (Decrease) in Net Working Capital | 13 | -- | - | -- | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ multion

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Residential Building and Development (SIC 401)

|  |  |  |  | Changes in number of businesses with pard emolovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour unitsit) |  | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ \text { i } \$ 000 \mathrm{~s} \text { ) } \end{array}$ | Average labour units(1) | Nevily reporting(2) | No longer reporting 3 ) |
| 1982 |  |  |  |  |  |
| Total | 519 | 24.692 | 1,305 | 107 | 82 |
| less than 20 | 198 | 14.789 | 7.5 | 103 | 80 |
| 20.99 | 15 | 6.510 | 353 | - | 1 |
| 700.499 | 5 | $x$ | 176 | . | 1 |
| 500 and over | $x$ | x | ; | 1 |  |
| 1985 |  |  |  |  |  |
| Total | 652 | 33.000 | 1.643 | 108 | ... |
| less than 20 | 649 | 26.429 | 1317 | 106 |  |
| 20-99 | 8 | 3.502 | 114 | 2 |  |
| - 00.499 | 3 | 3.069 | 152 | . |  |
| 500 and over | . | - | - | - |  |

(1) Average labour units are calculated by dividing total payroll by the average annual sage and salary rate as reported in the Survey of Employment Paypoll and Hours. Statistics Canada Catabque No 72-002 An average laoour unit could be interpreted as a full-time employee Note that the business size groups used ate determined at the Canada level Thus it a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Reters to businesses reporting no payroll deductions in the previous year
(3) Reters to businesses reporting no payroll deductions in the following vear

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985
New Brunswick. Single Family Housing Contractors (SIC 4011)


All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 153 | 37 | 39 | 38 | 39 |
| Total Sales \$ | 36914 | 1.114 | 2.991 | 7327 | 25482 |
| Total Expense \$ | 35.673 | 1.193 | 2.906 | 7.328 | 24.236 |
| Net Protit lloss) \$ | 1241 | -79 | 85 | -1 | 1.236 |
| Businesses reporting a profit ( No .) | 83 | 21 | 25 | 18 | 19 |
| Total Sales \$ | 17352 | 613 | 1.885 | 3396 | 11.458 |
| Total Expense \$ | 11882 | 556 | 1.689 | 3.069 | 9568 |
| Nel Profit \$ | 2170 | 57 | 196 | 327 | 1890 |
| Businesses reporting loss (No.) | 70 | 16 | 14 | 20 | 20 |
| Total Sales \$ | 19562 | 501 | 1.106 | 3.931 | 1402. |
| Total Expense \$ | 20791 | 637 | 1.217 | 1.259 | 14678 |
| Nel Loss $\$$ | -1229 | -136 | . 111 | -328 | -654 |


|  |  |  | 1983 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 196 | 49 | 49 | 48 | 50 |
| Total Sates \$ | 52207 | 9. 193 | 3.720 | 9.439 | 3. 855 |
| Total Expense S | 52292 | 1147 | 1.026 | 9451 | 37668 |
| Net Prohit lossi \$ | . 85 | 46 | -306 | -12 | 187 |
| Businesses reporting a profit (No.) | 113 | 36 | 23 | 25 | 29 |
| Total Sates \$ | 30193 | 918 | 1.796 | 5232 | 22327 |
| Total Expense \$ | 28296 | 767 | 1.981 | 4791 | 21251 |
| Net Profit \$ | 1.897 | 151 | 232 | 414 | 1073 |
| Businesses reporting a loss (No.) | 83 | 13 | 26 | 23 | 21 |
| Total Sales \$ | 22014 | 275 | 2.004 | $+207$ | 15528 |
| Total Expense $\$$ | 23996 | 380 | 2.542 | +660 | 16418 |
| Net Loss $\$$ | - 988 | . 05 | . 538 | - 153 | . 886 |
|  |  |  | 1984 |  |  |
| All Businesses (No.) | 369 | 92 | 90 | 95 | 92 |
| Total Sales \$ | 92.19 | 2149 | 6630 | 21.317 | 62653 |
| Tolal Expense S | 89235 | 2.201 | 6.520 | 20.132 | 60382 |
| Net Proft lloss) \$ | 3514 | - 52 | 110 | 1185 | 2.271 |
| Businesses reporting a profit (No.) | 250 | 56 | 55 | 63 | 76 |
| Total Sales \$ | 73389 | 1369 | 4,253 | 1+126 | 53.64 |
| Total Expense 5 | 68067 | 1252 | 3.794 | 12.567 | 5045 |
| Net Prollts | 5322 | 117 | 459 | + 559 | 3187 |
| Businesses reporting a loss (No.) | 119 | 36 | 35 | 32 | 16 |
| Totai Sales \$ | 19360 | 780 | 2.377 | 7.191 | 9.012 |
| Total Expense \$ | 21.68 | 949 | 2.726 | ; 565 | 9928 |
| Net Loss \$ | . 1808 | -169 | -359 | .374 | . 916 |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 255 | 63 | 54 | 74 | 64 |
| Total Sales \$ | 76841 | 2.721 | 6.973 | :8.284 | 48863 |
| Total Expense $\$$ | 73556 | 2.664 | 6.586 | 17711 | 46.595 |
| Net Profit <loss: \$ | 3285 | 57 | 387 | 573 | 2268 |
| Businesses reporting a protit (NO.) | 175 | 20 | 40 | 60 | 55 |
| Total Sales \$ | 63908 | 818 | 5.360 | 15068 | 42.662 |
| Total Expense 5 | 60.179 | 636 | 4.883 | 14359 | 40301 |
| Net Profit \$ | 3.729 | 182 | 477 | 709 | 2361 |
| Businesses reporting a loss (No.) | 80 | 43 | 14 | 14 | 9 |
| Total Saies 5 | 12933 | 1.903 | $1.6: 3$ | 3216 | 6201 |
| Total Expense 5 | 13.377 | 2.028 | 1.703 | 3352 | 6.294 |
| Net Loss \$ | -444 | -125 | . 90 | . 136 | -93 |

[^0]See Notes on Symbols Page

TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985 New Brunswick．Masonry Contractors（SIC 4231）

|  | Total（1） | Botlom $25^{\circ}$ 。 | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{gathered} \text { TOD } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 74 | － | －－ | ＊＊ | － |
| Businesses in sample |  |  |  |  |  |
| Low sales value（ $\$ 000$ s） | （1） | ＊ | －－ | $\cdots$ | － |
| High sales vaiue（\＄000 s） |  | －－ | －－ | －． | － |


| Selected expense item | Industry Average（2） |  |  |  |  | 2 bus $1-$ nesses reporling | Reporting businesses anly（3） |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom 25 ＊ | Lower middle $25^{\circ}=$ | Upper middle $25^{\circ}$ 。 | $\begin{gathered} \text { Top } \\ 25= \end{gathered}$ |  | Total | 8ot1om 25。 | Lower middle $25^{\text {}}=$ | Upper middle | $\begin{aligned} & \text { Top } \\ & 25: \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 49.1 | － | －＊ | －－ | ．． | 97.7 | 50.2 | － | － | －＊ | －＊ |
| Occupancy Expenses | 8.8 | ．． | －－ | －－ | －－ | 100.0 | 8.8 | － | － | － | －－ |
| Mortgage interest |  | ．． | ．－ | －． | ．． |  | － | ．． | －－ | ．． | －－ |
| Depreciation | 74 | －－ | －－ | ．． | －－ | 692 | 108 | －－ | $\cdots$ | －－ | － |
| Repairs \＆Maintenance |  | －－ | －－ | －－ | －－ | 106 | 04 | － | － | $\cdots$ | $\cdots$ |
| Hear Light \＆Teleonone | 05 | ．． | －－ | －－ | －－ | 645 | 08 | －－ | －－ | ．－ | －－ |
| Business \＆Proderty Tax | 01 | ．－ | －－ | －－ | ．． | 86 | 10 | －－ | －－ | －． | － |
| Insurance | 06 | －－ | －． | －－ | －－ | 645 | 10 | ．－ | ．－ | －－ | － |
| Pent | 01 | －－ | ．－ | ．． | ．－ | 240 | 04 | －－ | －－ | $\cdots$ | － |
| Personnel Expenses | 20.5 | － | － | －＊ | － | 64.5 | 31.8 | － | $\cdots$ | － | －－ |
| Financial Expenses | 1.8 | － | －＊ | －． | － | 100.0 | 18 | $\cdots$ | $\cdots$ | － | －－ |
| Bank ！nterest \＆Charges | 12 | ．． | ．． | ．－ | －－ | 520 | 21 | －－ | ．． | －－ | －－ |
| Professional Fees | 05 | －． | －－ | －－ | ．－ | 1000 | 05 | － | ．－ | －－ | －－ |
| Other Expenses | 12.7 | － | － | － | －－ | 100.0 | 12.7 | － | －＊ | －． | －－ |
| Profit（loss） | 7.1 | －－ | $\cdots$ | －＊ | － | 100.0 | 7.1 | － | －－ | ．． | － |
| Total | 100.0 | ＊＊ | － | － | － | 100.0 | $\ldots$ | － | －－ | － | － |

（1）These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

| （2）Value in each cell | $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of all businesses in the sample }} \times 100 \times$ for each quartile． |
| ---: | :--- |
|  | $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighsed sales of businesses reporing this item of expenoiture }} \times 100 \quad$ for each quarille |

Since the number of businesses reporting a specific expense may differ tor each cell，the total（profit（loss）plus expenses）does not necessartly equai 100 ＇． See Notes on Symoois Page

## Standard Industrial Classification Definition：

sic 4231 －Masonry Contractors
Businesses primarly engaged in conventional or specialiy masonry work．（except interiop marble work）such as installation of architectural stone blociklaying brick or stone lining（chimney kiln boiler．etc．）bricklaving．installation of granite（exterior work），installation of marble exterior work masonry work． instaliation of ornamental stone pointing masonry，installation of state fexterior work）stone cuiting and selting and installation of vencer lacing stone or brick

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Masonry Contractors (SIC 4231)

|  | Totak ${ }^{\text {a }}$ | Bottom $25^{\circ}$, | Lowe middle $25^{\circ}$ : | Upper middle $25^{\circ}$ : | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 74 | - | -- | $\cdots$ | -* |
| Businesses in sample | 8 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | -- | -- | - | -- |
| High sales value (\$000 5) | (1) | - | -* | -- | - |
|  |  | Average (\$000's) |  |  |  |
| Assets |  |  |  |  |  |
| Casm | d | - | -- | -- | -- |
| Accounts and Notes Rece:vable | 21 | -- | -- | -- | -- |
| Inventory | 11 | - | -* | -* | -- |
| Other Current Asseis | 1 | -- | -- | -* | -- |
| Total Current Assets | 37 | .. | $\cdots$ | -- | -- |
| Fixed Assets | 12 | - | -- | $\cdots$ | - |
| Less Accum Deo on Fixed Assers | 3 | *- | -- | -- | -* |
| Other Assels | 3 | - | - | ** | - |
| Total Assets | 49 | - | -" | -- | -- |
| Liabilities and Equity |  |  |  |  |  |
| Curreni Loans | 2 | -* | - | -- | -- |
| Other Cuprent Liabilites | 18 | -- | -- | -* | - |
| Total Current Liabilities | 20 | -* | -- | -- | - |
| Mottgages Payable | 9 | -* | -- | ** | -- |
| Long Term Deb: | - | *- | -- | -- | -- |
| Oither Liabilities | 6 | "- | -- | - | -- |
| Total Liabilities | 35 | " | -* | - | - |
| Total Equity | 14 | -. | -* | -- | $\because$ |

Total Equity
$\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick Masonry Contractors (SIC 1231)

|  | Tosa: ${ }^{\text {a }}$ | Boltom $25^{\circ}$. | Lower middle $25^{\circ}$ | Upoer midcle 25 : | $\begin{gathered} \text { TOD } \\ 25^{\circ} \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses testimated) | 74 | -- | -- | -. | -- |
| Businesses in samole |  |  |  |  |  |
| Low sales value 15000 s | [13 | -- | -- | $\cdots$ | -- |
| High sales value ( $\$ 000$ s: |  | -- | .. |  |  |
|  |  |  | Average |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Curtent ratio llimes) | 27 | -- | * | -. | - |
| Leverage Ratios |  |  |  |  |  |
| Debi Equily rato (times) | 119 | - | -. | - | - |
| Interest Coverage ratio (limesi | 83 | -- | * | * | - |
| Debt ratio (times) | 04 | ** | - | -- | $\cdots$ |

1 These estimates are based on a sample of businesses repor!ing sales belween $\$ 10$ thousand and $\$ 2$ miltion
See Noies on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Masonry Contractors (SIC 4231)

|  | $\begin{array}{r} \text { Total }(1) \\ 25^{\circ} \% \end{array}$ | Bottom $25^{\circ}$. | Lower middle $25 \%$ | Upoer middle 25\% | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 1 | -- | -- | * | - |
| Businesses in sample |  |  |  |  |  |
| Low sales value (\$000's) | (1) | .. | -- | - | - |
| High sales value ( $\$ 000$ s) | (1) | .- | - | -. | -- |
| Average (\$000 si |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | $x$ | -- | .. | .. | -- |
| Sale of Fixed Assets | X | - | - | - | -- |
| Increase in Long Term Debt | x | -- | - | -- | *- |
| Advances From Owners and Atfiliates | x | -- | - | ** | - |
| From Government | $x$ | - | -- | ** | -- |
| Increase in Share Capital | x | -- | -- | -* | -. |
| Sale of investments | X | .. | -* | $\cdots$ | - |
| Tax Adjustments | $x$ | -- | ** | -- | - |
| Othei Sources | $x$ | -- | - | -- | - |
| Total | X | ** | - | - | * |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | $x$ | -- | -- | - | -- |
| Payment of Dividends | $x$ | -* | -* | -- | - |
| Repayment of Long Term Debt | $x$ | -* | -- | -* | -- |
| Gurrent Portion of Long Term Debr | x | $\cdots$ | -- | ** | - |
| Purchase of Investments | X | - | ** | -- | - |
| Repayment of Ad, From Owners and Aftil | $x$ | - | -- | -* | - |
| Decrease in Equily | $x$ | -. | -- | - | -- |
| Tax Adjustments | $x$ | - | -. | $\cdots$ | $\cdots$ |
| Other Applications | $x$ | - | -- | ** | -- |
| Total | X | -* | - | - | - |
| Increase (Decrease) in Net Working Capital | x | - | -- | -- | -* |

(1) These estimates are basec on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Masonry Contractors (SIC 4231)

| Business size expressed in average labour units\{1\} | NumberofBusinesses | Total payroll ( $\$ 000$ s) | Average labour units ${ }^{11}$ | Changes in number or Dusinesses with oand employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Neirly reporing(2) | No longer reporting (3) |
| 1982 |  |  |  |  |  |
| Total | 64 | 4.857 | 190 | 6 | 8 |
| less than 20 | 51 | 2.324 | 97 | 6 | 8 |
| 20-99 | 3 | 2.533 | 99 | - | - |
| $100 \cdot 499$ | - | - | . | - | - |
| 500 and over |  |  |  | - | - |
| 1985 |  |  |  |  |  |
| Total | 82 | 5.186 | 219 | 11 | .. |
| less than 20 | 80 | $x$ | 147 | 11 |  |
| 20.99 | X | X | 72 | - |  |
| 100-499 | - | - | - | - |  |
| 500 and over | - | - | - | - |  |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and saiary rate as ieported in the Survey of Employment Payroll and Houls. Statistics Canada Catalogue No ; 2-002 An average labour unit could be interpreted as a full-time employee Note that the business size groups used are determined at the Canada level Thus it a business has at least 500 employees in Canada as a whote but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no paypoll deductions in the previous year.
(3) Relers to businesses reporting no payroli deductions in the lollowing year

See Notes on Symbols Page

TABLE 6. $\quad$ Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985
New Brunswick. Masonry Contractors (SIC 4231)

| Totak1) Borrom | Lower | Upper | Top |
| ---: | ---: | ---: | ---: |
|  | $25^{\circ}=$ | middte $25^{\circ} \%$ | middle $25^{\circ} \mathrm{C}$ |

All \$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 76 | 17 | 20 | 19 | 20 |
| Toial Sales \$ | 5.460 | 236 | 491 | 853 | 3880 |
| Total Expense \$ | 5.086 | 231 | 320 | 615 | 3.920 |
| Ne: Profir (lass) \$ | 374 | 5 | 171 | 238 | -40 |
| Businesses reporting a profit (No.) | 61 | 17 | 16 | 17 | 11 |
| Total Sales \$ | 3.156 | 236 | 420 | 778 | 8.722 |
| Total Expense \$ | 2.583 | 231 | 24. | 533 | 1575 |
| Net Profits | 573 | 5 | 176 | 245 | 197 |
| Businesses reporting loss (No.) | 15 | - | 4 | 2 | 9 |
| Total Sales 5 | 2.304 | - | 71 | 75 | 2158 |
| Toral Expense 5 | 2.503 | - | 76 | 82 | 2345 |
| Ne: Loss 5 | . 199 | - | -5 | -7 | - 187 |
|  |  |  | 83 |  |  |
| Alt Businesses (No.) | 87 | 12 | 31 | 22 | 22 |
| Totat Sales S | 8.869 | 220 | 797 | 1393 | 6.459 |
| Toial Expense \$ | 7.988 | 138 | 686 | 1.044 | 6. 120 |
| Net Profit lloss) \$ | 881 | 82 | 111 | 349 | 339 |
| Businesses reporting a profit (No.) | 78 | 12 | 28 | 22 | 16 |
| Torar Sales 5 | 7551 | 220 | 674 | 1393 | 5.268 |
| Toral Expense 5 | 6592 | 138 | 549 | 1044 | 4861 |
| Ner Profis | 959 | 82 | 125 | 349 | 403 |
| Businesses reporting a loss (No.) | 9 | - | 3 | - | 6 |
| Toral Sales \$ | 1318 | - | 123 | - | 1.195 |
| Total Expense \$ | 1396 | - | 137 | - | 1. 259 |
| Nel -oss \$ | . 78 | - | -14 | - | . 64 |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 113 | 19 | 37 | 28 | 29 |
| Tota' Sales \$ | 8826 | 232 | 909 | 1611 | 6074 |
| Tota Expense 5 | 8214 | 281 | 809 | 1.321 | 5803 |
| Ne: Drafly liossi \$ | 612 | -49 | 100 | 290 | 271 |
| Businesses reporting a profit (No.) | 62 | 2 | 15 | 22 | 23 |
| Total Sales \$ | 6575 | 26 | 468 | 1.301 | A 780 |
| Toial Expense \$ | 5.779 | 23 | 345 | 1.004 | 4.407 |
| Nel Profli \$ | 796 | 3 | 123 | 297 | 373 |
| Businesses reporting a loss (No.) | 51 | 17 | 22 | 6 | 6 |
| Toial Sales \$ | 2251 | 206 | $44_{1}$ | 310 | 1294 |
| Tolal Expense 5 | 2435 | 258 | 461 | 317 | + 396 |
| Net Loss 5 | - 184 | -52 | . 23 | -7 | . 102 |
|  |  |  | 85 |  |  |
| All Businesses (No.) | 77 | 19 | 18 | 20 | 20 |
| Total Sales \$ | 11.063 | 225 | 545 | : 429 | 8864 |
| Total Expense \$ | 10.268 | 226 | 483 | - 255 | 8.304 |
| Net Prolit (loss) \$ | 795 | - 1 | 62 | 174 | 560 |
| Businesses reporting a profit (No.) | 64 | 18 | 15 | 16 | 15 |
| Total Sales \$ | 8.986 | 211 | 419 | 1 122 | 7.234 |
| Toial Expense \$ | 8.109 | 206 | 341 | 938 | 6624 |
| Net Protit \$ | 877 | 5 | 78 | 184 | 610 |
| Businesses reporting a loss (No.) | 13 | 1 | 3 | 4 | 5 |
| Total Sales 5 | 2.077 | 14 | 126 | 307 | 1530 |
| Toral Expense S | 2.159 | 20 | 142 | 317 | 1680 |
| Net Loss \$ | . 82 | -6 | -16 | -10 | -50 |

(1)These estimates are based on a samole ol businesses reporting sales between $\$ 10$ inousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Plumbing Contractors (SIC 4241)

|  | Total(1) | Bottom 25. | Lower middle 25: | $\begin{aligned} & \text { Upoer } \\ & \text { middle } 25^{\circ} \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \text {. } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 189 | 17 | 47 | 47 | 48 |
| Businesses in sample Low sales value $\{\$ 000$ s) High sales value ( $\$ 000 \mathrm{~s}$ ) | $\begin{aligned} & 23 \\ & (1) \\ & 11 \end{aligned}$ | 11 26 | 25 54 | 54 125 | $\begin{array}{r} 125 \\ (1) \end{array}$ |


| Selecied expense item | Incustry Averageiz |  |  |  |  | $\circ$ obusi nesses reporting | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bortam $25^{\circ}=$ | Lower middle 25 * | Upper midde 25: | $\begin{gathered} \text { Top }_{\text {Top }}^{25} \\ \hline \end{gathered}$ |  | Total | Botiom $25^{\circ}$ 。 | Lower middle $25 \%$ | Upper middle | $\begin{aligned} & \text { Top } \\ & 25: \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 430 | $\ldots$ |  | 40.0 | 47.6 | 93.6 | 45.9 | $\ldots$ | ... | 419 | 47.6 |
| Occupancy Expenses Mortgage Interes! | 8.6 |  | 7.8 | 7.3 | 5.6 | 100.0 09 | 8.6 0.3 | - | 7.8 | 73 | 5.6 |
| Depreciation | 45 | 112 | 48 | 31 | 22 | 950 | 47 | 118 | $\downarrow 8$ | 31 | 26 |
| Repars \& Maintenance | 02 |  |  |  |  | 187 | 12 |  | - |  |  |
| Heat. Lighi \& Telepmone | 17 | 25 | 20 | 19 | 09 | 897 | 19 | 40 | 20 | 24 | 09 |
| Business \& Property Tax | 07 | 07 | 06 | 07 | 07 | 793 | 09 | 14 | 06 | 09 | 10 |
| Insurance | 13 | 39 | 04 | 16 | 10 | 939 | 1.1 | 69 | 04 | 16 | 10 |
| Fent | 03 |  |  |  |  | 224 | 19 | . | . |  |  |
| Personnel Expenses | 13.3 | 5.6 | - | 18.5 | 26.2 | 55.8 | 23.8 | 41.7 | - | 18.5 | 26.2 |
| Financial Expenses Bank Interest \& Charges | 1.6 10 | 2.9 12 | 1.1 0.7 | 2.6 15 | 1.4 90 | 76.1 581 | 2.1 18 | 2.1 19 | 2.5 3 | 2.6 | 1.6 1.2 |
| Protessional Fees | 06 | 09 | 04 | 10 | 04 | 761 | 08 | 09 | 09 | 10 | 04 |
| Other Expenses | 14.0 | 29.6 | 16.5 | 11.1 | 6.7 | 100.0 | 14.0 | 29.6 | 16.5 | 11.1 | 6.7 |
| Profit (loss) | 195 | 37.1 | 18.1 | 20.4 | 12.5 | 100.0 | 19.5 | 37.1 | 18.1 | 20.4 | 12.5 |
| Total | 1000 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |  | $\ldots$ | ... | $\cdots$ |  |



Since the number of businesses reporing a specific expense may difter for each cell the totat orotit thossi alus expenses) does not necessarity plual too:
See Notes on Symools Page
Standard Industrial Classification Definition:
SIC 4241 - Plumbing Contractors
Businesses prmarily engaged in the insiallation and reoar of primary not and cold water pioing systems (ie except soace heatingt such as installation of viaste and vent systems drain insiallation of hot water heaters ano olumbing tanks installation of water meters installation of piping systems installation of plumbing lixtures installation of primary not water installation of roof drainage systems (exc eavestroughing). and installation of sanitary ware

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Plumbing Contractors (SIC 4241)

|  | Total(1) | Bottom $25 \%$ | Lower middle 25\% | Upper middle $25 \%$ | $\begin{array}{r} \text { Top } \\ 25^{\circ} \text {. } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 189 | 47 | 47 | 47 | 48 |
| Businesses in sample | 23 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | (1) | 26 | 54 | 125 |
| High sales vaiue ( $\$ 000$ ' ) | (1) | 26 | 54 | 125 | (1) |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 5 | - | - | 4 | 11 |
| Accounts and Notes Receivable | 23 | - | 1 | 3 | 69 |
| Inventory | 12 | - | 2 | 2 | 34 |
| Other Current Assets | 1 | - | - | - | 4 |
| Total Current Assets | 41 | - | , | 10 | 118 |
| Fixed Assets | 39 | 10 | 8 | 31 | 88 |
| Less: Accum Dep on Fixed Assets | 20 | 6 | 1 | 19 | 46 |
| Other Assets | 1 | 3 | - | . |  |
| Total Assels | 61 | 8 | 10 | 22 | 161 |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 11 | - | 3 | 8 | 25 |
| Other Current Liabilities | 17 | . | 2 | 4 | 49 |
| Total Current Liblilties | 28 | * | 4 | 12 | 74 |
| Mortgages Payable | . | - | - | - | - |
| Long Term Dedt | 1 | - | 1 | 1 | 2 |
| Other Llabilities | 5 | 3 | - | 1 | 14 |
| Total Liabilities | 34 | 3 | 5 | 14 | 90 |
| Total Equity | 27 | 4 | 5 | 8 | 71 |

(1) These estimates are based on a sample of businesses reporing sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick, Plumbing Contractors (SIC 4241)

|  | To:all 1 | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$. | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25^{2} \text { 。 } \end{aligned}$ | $\begin{array}{r} \text { TOD } \\ 25^{\circ} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estrmated) | 189 | 47 | 47 | 47 | 48 |
| Businesses in sample Low sales value ( $\$ 000 \mathrm{~s}$ ) high sales value ( $\$ 000 \mathrm{~s}$ ) | $\begin{aligned} & 23 \\ & \text { (1) } \\ & \text { (1) } \end{aligned}$ | (1) 26 | $\begin{aligned} & 26 \\ & 54 \end{aligned}$ | $\begin{array}{r} 54 \\ 125 \end{array}$ | $\begin{gathered} 125 \\ \text { (1) } \end{gathered}$ |
|  | Average |  |  |  |  |
| Liquidity Ratio <br> Current ratio (tımes) | 19 | 04 | 0.8 | 08 | 29 |
| Leverage Ratios <br> Debr Equity ratio (times) Interest Coverage ratio (times) Debt ratio (times) | $\begin{array}{r} 17 \\ 224 \\ 06 \end{array}$ | 07 35 04 | 11 30 0.5 | $\begin{aligned} & 47 \\ & 89 \\ & 08 \end{aligned}$ | $\begin{array}{r} 03 \\ 45 \\ 05 \end{array}$ |

(1)These estimates are based on a sample of businesses reporting sales between \$10 thousand and \$2 million

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Plumbing Contractors (SIC 4241)

|  | $\begin{gathered} \text { Toral(1) } \\ 25^{\circ} \% \end{gathered}$ | Bortom 25\% | Lower middle $25 \%$ | Upper middele 25\%. | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estımated) | 29 | .. | -- | -- | -- |
| Businesses in sample | 8 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | - | -- | -- | -- |
| High sales value ( 5000 's) | (1) | .. | -- | -* | .. |
| Average (\$000's) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 12 | -- | - | - | - |
| Sale of Fixed Assets | 25 | -- | $\cdots$ | -. | -* |
| Increase in Long Term Debi | 24 | -- | - | -- | -. |
| Advances From Owners and Affiliates | 1 | ** | -- | -- | -- |
| From Government | - | - | -. | .- | *- |
| Increase in Share Capital | - | - | -* | -- | -- |
| Sale of Invesimenis | - | -- | .- | - | - |
| Tax Adjustments | 1 | - | - | $\cdots$ | -- |
| Other Sources | - | -- | - | -* | -* |
| Total | 63 | .. | -. | -. | - |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assels | 56 | -. | -- | -- | - |
| Payment of Dividends | - | -. | -- | -- | -* |
| Repayment of Long Term Debt | 1 | - | -. | -* | -- |
| Current Portion of Long Term Debs | . | -* | ** | - | -- |
| Purchase of Investmenis | - | -- | -- | -. | -* |
| Repaymeni of Adw From Owners and Aftrl | 11 | - | - | - | - |
| Decrease in Equiry | - | -- | - | -- | - |
| Tax Adjustments | 1 | -- | -- | -- | -* |
| Other Applications | 70 | - | - | .. | -n |
| Total | 70 | ** | "- | * | - |
| Increase (Decrease) in Net Working Capital | . 7 | -* | -- | - | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick, Plumbing. Heating and Air Conditioning. Mechanical Work (SIC 424)

|  |  |  |  | Changes in number of ousinesses with pard emporees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in ayerage labour unitsil) |  | $\begin{aligned} & \text { Total } \\ & \text { payroll } \\ & \text { (\$000 } \mathrm{s} \end{aligned}$ | Average labour units (1) | Newly reportingliz | No longer reportingi3) |

## 1982

| Total | 156 | 14.334 | 561 | 30 |
| :---: | :---: | :---: | :---: | :---: |
| less than 20 | 146 | 74.46 | 292 | 30 |
| 20-99 | 9 | x | 258 | . |
| 100. 499 | X | $x$ | 11 | - |
| 500 and over | . | - | . | - |

1985

| Total | 186 | 22.385 | 951 |
| :--- | :---: | :---: | :---: |
| less than 20 | 173 | 10.232 | 19 |
| $20-99$ | 11 | $x$ | 135 |
| $100-499$ | $x$ | $x$ | $36 i$ |
| 500 and over | $\cdot$ | 155 |  |

[^1]See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985
New Brunswick. Plumbing Contractors (SIC 4241)


All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 126 | 27 | 36 | 30 | 33 |
| Toiat Sales S | 14.499 | 401 | 1.119 | 2.095 | 10.884 |
| Total Expense \$ | 13.377 | 298 | 787 | 1.830 | 10.462 |
| Net Profit lossi \$ | 1.122 | 103 | 332 | 265 | 422 |
| Businesses reporing a profit (No.) | 104 | 25 | 34 | 23 | 22 |
| Toial Sales S | 10.359 | 374 | 1031 | 1.627 | - 327 |
| Total Expense S | 8.963 | 270 | 692 | 1.345 | 6656 |
| Net Profit 5 | 1,396 | 104 | 339 | 282 | 671 |
| Businesses reporting loss (No.) | 22 | 2 | 2 | 7 | 11 |
| Total Sales \$ | 4. 110 | 27 | 88 | 468 | 3.557 |
| Total Expense S | 4.414 | 28 | 95 | 485 | 3806 |
| Net Loss \$ | -274 | -1 | -7 | .17 | -239 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No) | 85 | 20 | 22 | 22 | 21 |
| Tolal Sales 5 | 8516 | 413 | 968 | 2.072 | 5063 |
| Total Expense S | 7.732 | 333 | 865 | 1.803 | 4731 |
| Net Protil loss \$ | 784 | 80 | 103 | 269 | 332 |
| Businesses reporting a profit (No.) | 70 | 17 | 16 | 19 | 18 |
| Toial Sales 5 | 5.653 | 366 | 674 | 1.764 | 3.8 .9 |
| Total Expense S | 5.716 | 258 | 544 | 1.466 | 3.148 |
| Net Proflls | 937 | 108 | 130 | 298 | 401 |
| Businesses reporing a loss (No.) | 15 | 3 | 6 | 3 | 3 |
| Total Sates $\$$ | 1 863 | 47 | 294 | 308 | : $2 \cdot 1$ |
| Toial Expense | 2.016 | 75 | 321 | 337 | 1253 |
| Ner Loss\$ | -153 | - 28 | -27 | -29 | . 69 |
|  |  |  | 1984 |  |  |
| All Businesses (No.) | 177 | 44 | 41 | 46 | 46 |
| To:al Sales \$ | 30.317 | 81. | 1983 | 5.074 | 22.506 |
| Total Ëxpense | 29.010 | 765 | 1672 | \$623 | 21.950 |
| Nei Profit inss: \$ | 1.367 | 49 | 317 | 451 | 556 |
| Businesses reporting a profit (No.) | 144 | 41 | 36 | 36 | 31 |
| Total Sales \$ | 21.299 | 764 | 1.682 | 3880 | 14973 |
| Total Expense S | 19.548 | 705 | 1.289 | 3.360 | 14.794 |
| Net Profit ${ }^{\text {S }}$ | 1.751 | 59 | 393 | 520 | 779 |
| Businesses reporting a loss (No.) | 33 | 3 | 5 | 10 | 15 |
| Tutal Sales \$ | 9.078 | 50 | 301 | 1.98 | 7533 |
| Total Expense | 9.462 | 60 | 383 | 1.263 | i, 756 |
| Nel Loss S | -384 | -10 | . 82 | -69 | . 223 |

1985

| All Businesses (No.) | 197 | 49 | 49 | 49 | 50 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Saies \$ | 33.516 | - 227 | 2.639 | 5.523 | 24.127 |
| Total Expense $\$$ | 31.502 | 884 | 2257 | 4.761 | 23.606 |
| Net Profit \loss) \$ | 2.014 | 343 | 388 | 762 | 521 |
| Businesses reporting a prolit (No.) | 169 | 47 | 45 | 41 | 36 |
| Toral Sales \$ | 24.650 | 1.169 | 2.414 | 4.638 | 16.429 |
| Total Expense S | 22.317 | 821 | 2009 | 3838 | 15.649 |
| Net P-ofit ${ }^{\text {\% }}$ | 2.333 | 348 | 405 | 800 | 780 |
| Businesses reporting a loss (No.) | 28 | 2 | 4 | 8 | 14 |
| Total Sales \$ | 8.866 | 58 | 225 | 885 | 7.698 |
| Total Expense 5 | 9.185 | 63 | 242 | 923 | 7.957 |
| Nel Loss \$ | . 319 | -5 | . 17 | . 38 | -259 |

[^2]See Notes on Symools Page

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985
New Brunswick. Truck Transport Industry (\$IC 456)

|  | Total\{1) | Bottom $25^{3}$ 。 | Lower middle 25\% | Upper midele 25: | $\begin{array}{r} \text { Top } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 1.969 | 492 | 492 | 492 | 493 |
| Businesses in sample Low sales value \{ $\$ 000$ 's $\}$ High sales value $\$ 000$ s | $\begin{aligned} & 175 \\ & \langle 1\rangle \\ & (1\rangle \end{aligned}$ | (1) | 27 64 | 64 118 | 118 11 |


| Selected expense item | Industry Averagei2) |  |  |  |  | $\begin{array}{r} \text { : bust } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only [3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom $25^{\circ}$ 。 | Lower middle 25: | Upper middle $25^{\circ}=$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  | Total | Bottom $25 \%$ | Lawer midale $25^{*}=$ | Upper moddle | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent ot sales |  |  |  |  |  | Percent of sales |  |  |  |  |
|  | 42.3 | 46.7 | 33.6 | 46.7 | 42.7 | 98.5 | 43.0 | 46.7 | 35.7 | 46.7 | 42.7 |
| Vehicle Expenses | 102 | 19.4 | 79 | 106 | 110 | 84. | 121 | 141 | 107 | 116 | 119 |
| Repars \& Maintenance | 30 | 23 | 06 | 41 | 52 | 290 | 105 | 187 | 31 | 175 | 82 |
| insurance | 42 | 44 | 37 | 53 | 35 | 885 | 47 | 53 | 47 | 53 | $\begin{array}{r}37 \\ \hline 7\end{array}$ |
|  | 233 | 259 | 202 | 25 A | 219 | 803 | 291 | 339 | 262 | 291 | 270 |
| Business Tax | 16 | 27 |  |  | 10 |  |  |  |  |  |  |
| Personnel Expenses | 11.6 | 8.6 | 10.1 | 8.2 | 19.2 | 72.1 | 16.1 | 20.3 | 13.7 | 11.0 | 19.9 |
| Financial Expenses Bank Interest \& Charges |  | 1.7 1.3 | 5.4 2.1 | 3.9 32 | 5.4 40 | 85.9 679 | 4.8 39 | 3.1 35 | 5.8 30 | 4.0 42 | 5.6 45 |
| Bank Interest \& Charges Protessional Fees | 26 15 | 17 0 0 | 31 | 07 | 14 | 712 | 21 | +1 | 46 | 09 | 15 |
| Franchise Fees |  |  |  |  | . |  |  |  |  |  |  |
| Other Expenses | 34.2 | 38.2 | 38.4 | 32.6 | 27.6 | 100.0 | 34.2 | 38.2 | 38.4 | 32.6 | 27.6 |
| Profit (loss) | 7.8 | 4.8 | 12.5 | 8.6 | 5.2 | 98.1 | 8.0 | 4.8 | 13.3 | 8.6 | 5.2 |
| Total | 1000 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | ... | $\ldots$ | $\cdots$ | , |

(1) These estimates are based an a samole of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion
(2) Value in each cell
Total weighted expenditure on a given item Total weighted sales of all businesses in the sample
(3) Value in each cell $=\frac{\text { Total weighted expendture on a given item }}{\text { Total weighted sales of businesses reporing this item of expenaiture }}$
$\times 100$ for each quartile

Since the number of businesses reporing a specitic expense may ditfer for each cell. the total (orofit (loss) plus expenses, dees not necessarily equat :00*
See Notes on Symbols Page
Standard Industrial Classification Definition:
SIC 456. Truck Transport Industry
Businesses primarily engaged in the provision of all types of trucking. transter and related services Truck "broker-operators" are inctuded in this indusiry

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Truck Transport Industry (SIC 456)

|  | Total ${ }^{\text {(1) }}$ | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middee } 25 \text { ? } \end{aligned}$ | Upper middle $25{ }^{\circ}$, | $\begin{array}{r} \text { Top } \\ 25: 。 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estrmated) | 1969 | 492 | 492 | 492 | 493 |
| Businesses in sample | 175 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | (1) | 27 | 64 | 118 |
| High sales value ( 5000 s ) | (1) | 27 | 64 | 118 | 11) |
|  | Average is 000 s |  |  |  |  |
| Assets ${ }^{\text {a }}$ |  |  |  |  |  |
| Cash | 2 | - | 1 | 1 | ${ }^{7}$ |
| Accounts and Notes Receivable | 5 | - | . |  | 21 |
| Inventory | , | - | - |  | 1 |
| Oiner Current Assets | 2 | - | - | $\square$ | 8 |
| Total Current Assets | 10 | - | , | 2 | 37 +53 |
| Fixed Assels | 44 | 1 | 3 | 17 | 153 |
| Less Accum Dep on Fixed Assets | 15 | . | 9 | 5 | 54 |
| Oiner Assets | 2 | - | 1 | . | 6 |
| Total Assets | 40 | 1 | 5 | 13 | 192 |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans |  | 1 | 1 | 1 | 17 |
| Other Curfent Liabilites | 10 | - | 1 | 4 | 36 |
| Total Current Liabilties | 15 | 1 | 2 | 5 | 53 |
| Morigages Payable | , | - | - | - | 5 |
| Long Term Debt | 4 | - | - | 3 | 13 |
| Other Liabilites | 12 | 1 | 1 | 4 | 43 |
| Total Liabilities | 33 | 1 | 3 | 12 | 115 |
| Total Equity | 7 | . 1 | 2 | 1 | 27 |

(1) These estimates are based on a sample of businesses reporting sales beiween $\$ 10$ thousand and $\$ 2$ milfion

## TABLE 3. Financial Ratios for 1985

New Brunswick. Truck Transport Industry (SIC 456)

|  | Totall $1:$ | Bottom $25^{\circ}$ 。 | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25^{\circ} \text {, } \end{aligned}$ | $\begin{aligned} & \text { Uppe: } \\ & \text { middle } 25=\text { : } \end{aligned}$ | $\begin{gathered} \text { Tou } \\ 25= \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Numbe: of businesses : estimated) | 1969 | 492 | 492 | 192 | 193 |
| Businesses in sample Low sales value ( $\$ 000 \mathrm{~s}$ ) High sales value ( $\$ 000$ s) | $\begin{gathered} 175 \\ 11 \\ 19 \end{gathered}$ | $\begin{array}{r} \text { (1) } \\ 27 \end{array}$ | 27 64 | 64 118 | $\begin{gathered} 118 \\ 11 \end{gathered}$ |
|  | Average |  |  |  |  |
| Liquidity Ratio Current ratıo (times) | 11 | 05 | 15 | 09 | 10 |
| Leverage Ratios <br> Deot Equity ratio (times) <br> Interest Coverage ratio (times) <br> Debr :atio (tumes) | $\begin{array}{r} 11 \\ 184 \\ 11 \end{array}$ | 19 22 | $\begin{array}{r} 197 \\ 514 \\ 08 \end{array}$ | -52 71 13 | $\begin{array}{r} 54 \\ 114 \\ 09 \end{array}$ |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Truck Transport Industry (SIC 456)

|  | $\begin{gathered} \text { Totall } 14 \\ 25^{\circ} \% \end{gathered}$ | Bottom $25 \%$ | Lower muddle $25^{\circ}$ 。 | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25^{\circ} \text {. } \end{aligned}$ | Top |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 212 | 53 | 53 | 53 | 53 |
| Businesses in sample | 22 |  |  |  |  |
| Low saies value ( $\$ 000$ s) | (1) | (1) | 136 | 244 | 523 |
| High sales value ( $\$ 000$ 's) | (1) | 136 | 244 | 523 | (1) |
| Average (\$000's) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 51 | 22 | 21 | 29 | 116 |
| Sale of Fixed Assers | 42 | 17 | 7 | 71 | 60 |
| Increase in Long Term Debt | 80 | 5 | 147 | 47 | 92 |
| Advances From Owners and Allilares | 22 | 1 | 4 | 6 | 68 |
| From Government | - | - | . | . | 1 |
| Increase in Share Capital | . | - | - | . |  |
| Sate of Investments | - | - | - | . |  |
| Tax Adjustments | 1 | - | 3 | - | 1 |
| Other Sources | - | - | - | - |  |
| Total | 197 | 46 | 183 | 154 | 338 |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixec Assets | 124 | 14 | 181 | 45 | 213 |
| Payment of Dividends | 20 | - | * | 3 | 65 |
| Repayment of Long Term Debt | 31 | 8 | 47 | 24 | 36 |
| Current Portion of Long Term Debt | . | . | . | - |  |
| Purchase of Investments | - | - | - | - | - |
| Repayment of Adv From Owners and Atil. | 7 | - | 2 | 5 | 17 |
| Decrease in Equity |  | - | - | - | - |
| Tax Adjustments | 2 | - | - | 4 | 2 |
| Other Applications | 2 | 9 | - | - | 3 |
| Total | 186 | 32 | 233 | 81 | 335 |
| Increase (Decrease) in Net Working Capital | 11 | 14 | . 51 | 73 | 3 |

(1) These estimates are based on a sample of businesses reporing sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Truck Transport industry (SIC 456)

|  |  |  |  | Changes in number of businesses with pand emoloyees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour units(t) |  | $\begin{aligned} & \text { Total } \\ & \text { payroll } \\ & (\$ 000 \text { s) } \end{aligned}$ | Average labour units ${ }^{1}$ | Newly reporting(2) | No tonger 'eporting(3) |
| 1982 |  |  |  |  |  |
| Total | 631 | 89,154 | 6.042 | 138 | 79 |
| less than 20 | 578 | 19192 | 1.157 | 133 | 77 |
| 20.99 | 26 | 11.870 | 696 | 4 |  |
| 100.499 | 16 | 21.847 | 1.157 | 1 | 1 |
| 500 and over | 19 | 36.645 | 3.032 | - | 1 |
| 1985 |  |  |  |  |  |
| Total | 722 | 110.868 | 6.002 | 119 |  |
| less than 20 | 669 | 26.384 | 1.237 | 172 |  |
| 20.99 | 24 | 16327 | 772 | . |  |
| $100 \cdot 499$ | 16 | 18.989 | 802 | , |  |
| 500 and over | 13 | 49.168 | 3.191 | 2 |  |

[^3]See Notes on Symools Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985
New Brunswick, Truck Transport Industry (SIC 456)

| Total(1) | Bottom | Lower | Uper | Top |
| :--- | ---: | ---: | ---: | ---: |
|  | $25 \%$ | middle $25 \%$ | middle $25 \%$ | $25 \%$ |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 1.524 | 377 | 379 | 382 | 386 |
| Total Sales $\$$ | 142.183 | 7.277 | 16.853 | 27.435 | 90.618 |
| Total Expense \$ | 129.626 | 5.892 | 13.720 | 23.372 | 86.642 |
| Nei Profit (loss) \$ | 12.557 | 1.385 | 3.133 | 4.063 | 3.976 |
| Businesses reporting a profit (No.) | 1.211 | 291 | 313 | 327 | 280 |
| Total Sales \$ | 97.318 | 5,760 | 14.117 | 23.642 | 53.799 |
| Total Expense \$ | 81.793 | 3.995 | 10.471 | 19.386 | 47.941 |
| Net Prolit \$ | 15.525 | 1.765 | 3,646 | 4.256 | 5.858 |
| Businesses reporting loss (No.) | 313 | 86 | 66 | 55 | 106 |
| Total Sales \$ | 44.865 | 1.517 | 2,736 | 3.793 | 36.819 |
| Total Expense \$ | 47.833 | 1.897 | 3.249 | 3.986 | 38,701 |
| Net Loss \$ | -2,968 | -380 | . 513 | -193 | -1.882 |


| All Businesses (No.) | 1.635 | 401 | 416 | 409 | 409 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 141,193 | 8.169 | 16.656 | 29.046 | 87.322 |
| Total Expense \$ | 125.750 | 6.506 | 14.441 | 23.814 | 80.989 |
| Net Profit (loss) \$ | 15.443 | 1,663 | 2.215 | 5.232 | 6.333 |
| Businesses reporting a profit (No.) | 1,350 | 298 | 338 | 376 | 338 |
| Total Sales \$ | 112.343 | 6.395 | 13.450 | 26.745 | 65.753 |
| Tolal Expense \$ | 94.976 | 4.408 | 10.647 | 21.301 | 58.620 |
| Net Profit \$ | 17.367 | 1.987 | 2.803 | 5.444 | 7.133 |
| Businesses reporting a loss (No.) | 285 | 103 | 78 | 33 | 71 |
| Total Sales \$ | 28.850 | 1.774 | 3.206 | 2.301 | 21.569 |
| Total Expense \$ | 30.774 | 2.098 | 3.794 | 2.513 | 22.369 |
| Net Loss \$ | -1.924 | -324 | -588 | -212 | . 800 |


| All Businesses (No.) | 1,934 | 482 | 485 | 479 | 488 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Saies \$ | 226.393 | 9,479 | 20.292 | 44.585 | 152.037 |
| Total Expense \$ | 197.402 | 8.287 | 16.233 | 36.945 | 135.937 |
| Net Protit (lass) \$ | 28.991 | 1,192 | 4.059 | 7.640 | 16.100 |
| Businesses reporting a profit (No.) | 1,709 | 363 | 432 | 463 | 451 |
| Total Sales \$ | 207.678 | 7.041 | 18.191 | 43.080 | 139.366 |
| Total Expense \$ | 176.861 | 5.344 | 13.771 | 35.390 | 122.356 |
| Net Profit \$ | 30.817 | 1.697 | 4.420 | 7.690 | 17.010 |
| Businesses reporting a loss (No.) | 225 | 119 | 53 | 16 | 37 |
| Total Sales \$ | 18.715 | 2.438 | 2,101 | 1505 | 12671 |
| Total Expense \$ | 20.541 | 2.943 | 2.462 | 1.555 | 13.581 |
| Net Loss \$ | -1.826 | . 505 | .361 | -50 | -910 |

1985

| All Businesses (No.) | 1.971 | 492 | 493 | 493 | 493 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales $\$$ | 217.100 | 9.640 | 22.739 | 42.484 | 142.237 |
| Total Expense \$ | 195.996 | 8.673 | 18.653 | 37.635 | 131.035 |
| Net Pratit (loss) \$ | 21.104 | 967 | 4.086 | 4.849 | 11.202 |
| Businessee reporting a profit (No.) | 1.579 | 311 | 434 | 401 | 433 |
| Total Sales \$ | 183.542 | 6.528 | 19.790 | 34.365 | 122.859 |
| Total Expense \$ | 159.169 | 4.860 | 15.251 | 28.552 | 110.506 |
| Net Protit \$ | 24.373 | 1.668 | 4.539 | 5.813 | 12.353 |
| Businesses reporting a loss (No.) | 392 | 181 | 59 | 92 | 60 |
| Total Sales \$ | 33.558 | 3.112 | 2.949 | 8.119 | 19.378 |
| Total Expense \$ | 36.827 | 3.813 | 3.402 | 9.083 | 20.529 |
| Net Loss \$ | -3.269 | . 701 | -453 | -964 | -1. 151 |

(1)These estimates are based on a sample of businesses reporting saies between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985
New Brunswick．Dry Bulk Materials Trucking Industry（SIC 4564）

|  | Totais ${ }^{\text {a }}$ | Bottom $25 \%$ | Lower middie 25\％ | Upper middie $25^{\circ}$ ． | $\begin{array}{r} T_{00} \\ 25^{\circ} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 141 | －－ | －－ | ＊＊ | － |
|  | 9 |  |  |  |  |
| Low sales value（ 5000 s） | （1） | －－ | ．． | －． | ． |
| High sales value（ 5000 s ） | （1） | － | －－ | ．． | － |


| Selected expense item | Industry Averagei2） |  |  |  |  | $\therefore$ busi－ <br> nesses reporting | Reporting businesses only（3） |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom $25 \%$ | Lowes middle $25^{3}=$ | Upper middle $25^{\circ}$ 。 | $\begin{gathered} \text { TOD } \\ 25^{\circ} \text { 。 } \end{gathered}$ |  | Total | Bottom 25： 3 | Lower middle $25^{\circ}$ 。 | Upoer miodle | $\begin{aligned} & \text { TOD } \\ & 25 \text { ? } \end{aligned}$ |
|  | Percent of sates |  |  |  |  |  | Percent of sales |  |  |  |  |
| Vehicle Expenses | 38.1 | － | －＊ | －－ | －＊ | 84.4 | 45.2 | － | －－ | － | － |
| Depreciation | 73 | －． | － | －－ | ．． | 763 | 96 | ．． | －－ | －－ | －－ |
| Repars \＆Maintenance | 09 | －－ | －－ | －－ | ．－ | 293 | 31 | －． | －． | －－ | －－ |
| insurance | 42 | －． | ．－ | ．． | ．． | 844 | 49 | ．－ | ．－ | －－ | － |
| Fuel Expense | 214 | －－ | －－ | ．． | －－ | 844 | 290 | $\cdots$ | － | －－ | － |
| Business Tax |  | －－ | －－ | －＊ | ．． |  | 22 | － | － | －－ | －－ |
| Personnel Expenses | 10.8 | $\cdots$ | ．． | －－ | －－ | 82.4 | 13.2 | －＊ | － | －－ | －－ |
| Financial Expenses | 18 | －． | －． | －－ | －． | 64.6 | 2.8 | －＊ | － | －＊ | － |
| Bank Interest \＆Charges | 11 | － | － | －－ | ．． | 646 | 18 | －－ | －＊ | ＊ | － |
| Protessional Fees | 07 | －－ | －－ | － | －． | 565 | 12 | ．． | － | －－ | －． |
| Franchise Fees |  | －－ | －． | $\cdots$ | －－ |  | ． | $\cdots$ | －－ | －－ | ＊＊ |
| Other Expenses | 37.2 | － | －＊ | － | －－ | 100.0 | 37.2 | －－ | － | －＊ | －－ |
| Profit（loss） | 12.0 | － | －． | －＊ | －＊ | 100.0 | 12.0 | ＊ | －－ | － | － |
| Total | 100.0 | －＊ | － | － | ．． | 100.0 | ．．． | － | － | － | －－ |



Since the number of businesses fedorling a specific exoense may ditfer tor each cell the total（profit sloss）plus expenses）does not necessarily equal 100 ．
See Notes on Symbols Page

## Standard Industrial Classification Definition

SIC 4564 －Dry Bulk Materials Trucking Industry
Businesses primarily engaged in transonrling．usually by dump－tiucks．such dry bulk materials as cement fill sand and debris including sno：as lor examole dry materials bulk hopper truck service dry bulk truck transporting service bulk tank iruck service of dry chemicals dump truck iransporing serwice itill sand debris），snow hauling truck service．and dry bulk tank truck transporting service

## TABLE 2. Balance Sheet Protile for 1985

New Brunswick. Dry Bulk Materials Trucking Industry (SIC 4564)

|  | Total: 1 | Bottom $25^{\circ}$ 。 | Lower midale $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 141 | -- | -- | -- | ** |
| Businesses in sample | 9 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | - | -- | -- | .. |
| High sales ralue 15000 ' 1 | (1) | - | .- | -. | - |
|  |  |  | Average $1 \$ 00$ |  |  |


| Assets |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | - | -- | -- | -- | -- |
| Accounts and Notes Recervable | 2 | -- | - | -- | -- |
| inventory | - | - | - | - | $\cdots$ |
| Other Current Assets | * | . | - | -- | .- |
| Total Current Assets | 2 | $\cdots$ | -- | -- | -* |
| Fixed Assets | 17 | - | - | -- | -. |
| Less Accum Dep on Fixed Assets | 7 | -- | -- | -* | -* |
| Other Assets | 1 | . | $\cdots$ | -- | -- |
| Total Assets | 14 | - | - | -• | -- |
| Liabilities and Equity |  |  |  |  |  |
| Curpent Loans | 2 | - | -- | - | -- |
| Other Current Liabilities | 1 | -- | -- | - | - |
| Total Current Liabilities | 3 | - | -- | - | - |
| Morrgages Payable | . | -- | -- | -- | *- |
| Long Term Deot | - | - | .. | - | -- |
| Other Liabilities | 6 | * | - | -- | $\cdots$ |
| Total Liabilities | 9 | -- | -- | - | -- |
| Total Equity | 5 | -- | -- | -- | - |

(1) These estimates are oased on a sampie of businesses reporting sales between \$10 thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick. Dry Bulk Materials Trucking Industry (SIC 4564)

|  | Totalis | Bottom $25^{\circ}=$ | Lawer middle $25^{*}=$ | Ucoer middle $25^{\circ}$ : | 700 $25 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses iestimatedi | 141 | -- | -- | -- |  |
| Businesses in sample | 9 |  |  |  |  |
| Low sales value (\$000's) | (1) | - | -- | -- |  |
| High sales value $\$ 000$ si | (1) | -- | -- | -- |  |
|  |  |  | Average |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Curtent satio times) | 04 | -- | -- | - |  |
| Leverage Ratios |  |  |  |  |  |
| Debi Equity ratio itimes) | -3 5 | - | -- | -- |  |
| interest Coverage ratio (times) | 394 | -* | -- | -- |  |
| Debt ratio /times: | - 6 | .- | -- | -- |  |

[^4]See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Dry Bulk Materials Trucking Indụstry (SIC 4564)

|  | $\begin{array}{r} \text { Total }\{1\} \\ 25 \% \end{array}$ | Bottom $25 \%$ | Lower middle $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \text {. } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses \{estimated) | 2 | -* | -- | -* | - |
| Businesses in sample | 1 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | -- | - | -* | -* |
| High sales value (\$000's) | (1) | -- | .. | - | -* |
| Average (\$000's) |  |  |  |  |  |

## Source of Funds

urce of Funds
Fiom Operations

## x

Sale of Fixed Assets
Increase in Long Term Debt
Advances From Owners and Affiliates
From Government
Increase in Share Capital
Sale of Investments
Tax Adjustments
Other Sources

| -- | -- |
| :---: | :---: |
| -- | - |
| -- | - |
| -- | -- |
| -- | -* |
| -* | - |
| -- | - |
| -- | -* |
| -- | -* |
| -- | - |
| .- | -- |
| -- | .- |
| -- | -- |
| -- | -- |
| -- | ** |
| -- | ** |
| -- | -* |
| -- | $\cdots$ |
| -- | *- |
| -- | -- |
| .. | ** |

- 

Total $x$
$x$
$x$
$x$
$x$
$x$
$x$
$x$
$x$
$x$

Application of Funds
Purchase of Fixed Assets
$\times$
Payment of Dividends
Repayment of Long Term Debt
Current Portion of Long Term Debt
Purchase of Investments
Repayment of Adv From Owners and Affil

Decrease in Equity
Tax Adjustments
Other Applications
Total
Increase (Decrease) in Net Working Capital
(1) These estimates are based on a sample of businesses reporting sates between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985 New Brunswick. Truck Transport Industry (SIC 456)

| Business size expressed in average labour units(1) |  | $\begin{array}{r} \text { Total } \\ \text { payroil } \\ (5000 \mathrm{~s}) \end{array}$ | Average labour units(i) | Cinanges in number of ousinesses ath oalc employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reporing,2) | No longer reporing(3) |
| 1982 |  |  |  |  |  |
| Total | 631 | 89.154 | 6.042 | 138 | 79 |
| less than 20 | 578 | 19.192 | 9. 157 | 133 | 77 |
| 20-99 | 26 | 11.470 | 696 | $\stackrel{1}{4}$ | - |
| 100-499 | 16 | 21.847 | 1.157 | 1 | 1 |
| 500 and over | 11 | 36.645 | 3.032 | . | 1 |
| 1985 |  |  |  |  |  |
| Total | 722 | 110.868 | 6.002 | 119 | .. |
| less than 20 | 669 | 26381 | 1.237 | 114 |  |
| 20.99 | 24 | 16.327 | 772 | - |  |
| 100-499 | 16 | 18.989 | 802 | 3 |  |
| 500 and over | 13 | 49,168 | 3191 | 2 |  |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment Payroli and Hours. Statistics Canada. Catalogue No 72-002 An average labour unt could be interpreted as a full-time emplovee Note that the business size groups used are determined at the Canada level Thus it a business has at least 500 employees in Canada as a whole but hess than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reparting no payroll deductions in the previous year.
(3) Reters to businesses eporting no payrall deductions in the following year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Ouartile, 1982-1985 New Brunswick. Dry Bulk Materials Trucking Industry (SIC 4564)

| Total(1) | Bottom | Lower | Upper | Top |
| :--- | ---: | ---: | ---: | ---: |
|  | $25 \%$ | middle $25 \%$ | middle $25 \%$ | $25 \%$ |

All \$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 97 | 18 | 28 | 22 | 29 |
| Total Sales \$ | 5.690 | 297 | 840 | 1.134 | 3.419 |
| Total Expense \$ | 4.379 | 160 | 568 | 755 | 2.896 |
| Net Profit (loss) \$ | 1.311 | 137 | 272 | 379 | 523 |
| Businesses reporting a profit (No.) | 89 | 18 | 28 | 22 | 23 |
| Total Sales \$ | 5.135 | 297 | 788 | 1.134 | 2.916 |
| Toial Expense \$ | 3.781 | 160 | 493 | 755 | 2.373 |
| Net Profit \$ | 1.354 | 137 | 295 | 379 | 543 |
| Businesses reporting loss (No.) | 8 | - | 2 | - | 6 |
| Tatal Sales \$ | 555 | - | 52 | - | 503 |
| Total Expense \$ | 598 | - | 75 | - | 523 |
| Net Loss \$ | -43 | - | -23 | - | -20 |
|  |  |  | 1983 |  |  |
| All Businesses (No.) | 58 | 9 | 17 | 17 | 15 |
| Total Sales \$ | 4.554 | 270 | 635 | 815 | 2.834 |
| Total Expense \$ | 3.993 | 227 | 512 | 600 | 2.654 |
| Net Profst (loss) \$ | 561 | 43 | 123 | 215 | 180 |
| Businesses reporting a profit (No.) | 54 | 9 | 17 | 18 | 12 |
| Total Sales \$ | 3.653 | 270 | 635 | 752 | 1.996 |
| Total Expense \$ | 2.970 | 227 | 512 | 536 | 1.695 |
| Net Profir $\$$ | 683 | 43 | 123 | 216 | 301 |
| Businesses reporting a loss (No.) | 4 | - | - | 1 | 3 |
| Total Sales \$ | 901 | - | - | 63 | 838 |
| Total Expense \$ | + 023 | - | . | 64 | 959 |
| Ner Loss $\$$ | -122 | - | - | -1 | . 121 |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 168 | 33 | 48 | 43 | 44 |
| Total Sales \$ | 12222 | 392 | 1,301 | 1.788 | 8741 |
| Total Expense \$ | 10.701 | 251 | 1.074 | 1.578 | 7.798 |
| Net Profit (loss) \$ | 1521 | 141 | 227 | 210 | 943 |
| Businesses reporting a profit (No.) | 148 | 33 | 39 | 34 | 40 |
| Total Sales \$ | 9.963 | 392 | 1.040 | 1.404 | 7.127 |
| Total Expense \$ | 8.165 | 251 | 812 | 1.132 | 5.970 |
| Net Profit \$ | 1.798 | 141 | 228 | 272 | 1. 157 |
| Businesses reporting a loss (No.) | 22 | . | 9 | 9 | 4 |
| Total Sales \$ | 2.259 | - | 261 | 384 | + 614 |
| Total Expense \$ | 2.536 |  | 262 | 446 | 1828 |
| Net Loss \$ | . 277 | - | - 1 | -62 | -214 |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 158 | 38 | 40 | 40 | 40 |
| Total Sales \$ | 10.014 | 530 | 1.080 | 1.782 | 6.622 |
| Total Expense \$ | 8.808 | 412 | 1.073 | 1.351 | 5.972 |
| Net Prolit (loss) \$ | 1.206 | 118 | 7 | 431 | 650 |
| Businesses reporting a profit (No.) | 129 | 38 | 20 | 32 | 39 |
| Total Sales \$ | 8.915 | 530 | 545 | 1.461 | 6.379 |
| Tこtal | 7.501 | 412 | 419 | 955 | 5715 |
| Net Proft \$ | 1.414 | 118 | 126 | 506 | 664 |
| Businesses reporting a loss (No.) | 29 | - | 20 | 8 |  |
| Total Sales \$ | 1.099 | * | 535 | 32. | 243 |
| Total Expense \$ | 1.307 | - | 654 | 396 | 257 |
| Net Loss \$ | - 208 | - | . 119 | . 75 | 14 |

(1)These esimates are based on a sample of businesses reporting sales beiween $\$ 10$ thousand and $\$ 2$ million

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Taxicab Industry (SIC 4581)

|  | Totak 3 \} | Bottom $25 \%$ | Lower midale $25^{\circ}$. | Upper middle 25\% | $\begin{gathered} \text { Top } \\ 25^{\circ} \text { in } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 226 | -- | -- | - | -* |
|  |  |  |  |  |  |
| Lon sales value ( $\$ 000$ 5) | (1) | -- | -. | -- | * |
| High sales value (\$000 s) |  | -- | -- | -- | .. |


(:) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million.
(2) Vatue in each cell $=\frac{\text { Total weighted expenditure on a given them }}{\text { Total weighted sales of all businesses in the sample }} \times 100$ for each quartie
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting inis tem of expenditure }} \times 100$ for each quartile

Since the number of businesses reporting a specific exoense may differ for each cell, the total \{profit (loss) plus expenses) does not necessarify equal ioo:
See Notes on Symbols Page

## Standard Industrial Classification Definition:

## SIC 4581 - Taxicab Industry

Businesses prmariv engaged in providing passenger transportation by automobiles not operated on regular schedules or between fixed ierminals Taxicab fleet onners and orgamizations are included egardess of whether orivers are hired, rent their cabs or are otherwise compensated Aiso incluced are those who own and operate their own taxicabs. taxi dispatching. road motor vehicle taxi service. and taxicab service

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, Taxicab Industry (SIC 4581)

|  | Total(9) | Bottom $25 \%$ | Lower middle 25\% | Upper midole $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 226 | -- | -- | -- | - |
| Businesses in sample | 19 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | -- | - | - | -. |
| Migh saies value ( $\$ 000$ 's) | (1) | -- | - | -. | -. |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 1 | - | - | - | - |
| Accounts and Notes Receivable | - | -- | $\cdots$ | - | - |
| Inventory | 3 | - | - | -- | ** |
| Other Current Assets | - | - | - | -- | - |
| Total Current Assets | 4 | -- | -- | - | - |
| Fixed Âssets | 3 | - | - | -* | - |
| Less: Accum Dep on Fixed Assets | 1 | - | $\cdots$ | - | -- |
| Other Assets | 1 | $\cdots$ | $\cdots$ | - | -- |
| Total Assets | 7 | $\sim$ | - | $\cdots$ | - |
| Liabillties and Equity |  |  |  |  |  |
| Current Loans | 1 | - | $\cdots$ | - | - |
| Other Current Liabilities | 3 | - | $\cdots$ | - | - |
| Total Current Liabilities | 5 | -- | - | $\because$ | - |
| Mortgages Payable | - | - | - | * | - |
| Long Term Debt | - | - | -- | - | -- |
| Other Liabilities | 1 | - | -- | -- | $\cdots$ |
| Total Llabilities | 6 | -- | -- | - | - |
| Total Equity | 1 | - | - | -- | - |

(1) These estimates are based on a sample of businesses reporting sales beiween $\$ 10$ thousand and $\$ 2$ million.

TABLE 3. Financial Ratios for 1985
New Brunswick, Taxicab Industry (SIC 4581)

|  | Total(1) | Bottom 25: | Lower middle $25 \%$ | Upper middle $25^{1}$ 。 | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 226 | -- | -- | -* | -- |
| Businesses in sample | 19 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) <br> Migh sales value ( $\$ 000$ 's) | $\begin{aligned} & (1) \\ & (1) \end{aligned}$ | -- | -- | .- | - |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 11 | -- | -- | - | * |
| Leverage Ratios |  |  |  |  |  |
| DebtEquity ratio (times) | 11.6 | -- | -- | - | -- |
| Interest Coverage ratio (times) | 180 | $\cdots$ | - | -- | -- |
| Debi ratio (times) | 08 | -- | -- | -- | -- |

(1)These estimates are based on a sample of businesses reporting sales befween $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Taxicab industry (SIC 4581)

|  | $\begin{gathered} \text { Total( } 9 \text { ) } \\ 25^{\circ} \end{gathered}$ | Bottom $25^{\circ}$ 。 | Lower middle 25\% | Upper middle 25* | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | - | - | - | - | - |
| Businesses in sample |  |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | - | - | - | - |
| High sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | - | - | - | - |
| Average ( 5000 s ) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | - | - | - | - | - |
| Sale of Fixed Assels | - | - | - | - | - |
| Increase in Long Term Debr | - | - | - | - | - |
| Advances From Owners and Alfliates | - | - | - | - | - |
| From Government | - | - | - | - | - |
| Increase in Share Captal | - | - | - | - | - |
| Saie of Investments | - | - | $\checkmark$ | - | - |
| Tax Adjustments | - | - | - | - | - |
| Other Sources | - | * | - | - | - |
| Total | - | - | - | - | - |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | - | - | - | - | - |
| Payment of Dividends | - | - | - | - | - |
| Repayment of Long Term Debt | - | - | - | - | - |
| Current Portion of Long Term Debt | . | - | - | - | - |
| Purchase of Investments | - | - | - | - | - |
| Repayment of Ady From Owners and Alfil. | - | - | - | - | - |
| Decrease in Equily | . | - | - | - | - |
| Tax Adjustments | - | - | - | * | - |
| Other Applications | - | - | * | - | - |
| Total | - | - | * | - | - |
| Increase (Decrease) in Net Working Capital | . | - | - | - | - |

(1) These estimates are based on a sample of businesses reoorting sales between \$10 thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Taxicab Industry (SIC 4581)

| Business size expressed in average labour unitsil? |  | Total pavroll $\$ 000$ s) | Average \|abour units ( 9 ) | Cranges in numoer of businesses with paid emplovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Nealy reportingiz) | No longer reoorting ${ }^{3} 1$ |
| 1982 |  |  |  |  |  |
| Total | 51 | 4.741 | 525 | 13 | 7 |
| less than 20 | 18 | - 509 | $167$ | 11 | $i$ |
| $20.99$ | $\times$ | x | $65$ | - | - |
| $100 \cdot 499$ | x | $x$ | 293 | 2 | * |
|  | . | . | - | . | - |
| 1985 |  |  |  |  |  |
| Total | 51 | 2.883 | 290 | 11 |  |
| less than 20 | 48 | 1.170 | 1.48 | 10 |  |
| 20.99 | $\times$ | $x$ | 42 | 1 |  |
| 100-499 | $\times$ | $x$ | 100 | - |  |
| 500 and over | - | - | - | - |  |

(1) Average labour units are calculated by dividing total payroll oy the a.erage annual wage and salary rate as reported in the Sur ey of Emoloyment, Payroll and Hours. Statistics Canada Catalogue No 72-002 An average baour unit could be interoreted as a tultime emoloyee Note that the business size groups used are determined at the Canada level Thus if a business has at leas: 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous yeat
(3) Reters to businesses reporting no payroil deductions in the following vear

See Notes on Symools Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick. Taxicab industry (SIC 4581)

|  |  | Lower | Uottom | Uoper |
| :---: | :---: | :---: | :---: | :---: |

All \$ values are expressed in thousands


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 142 | 35 | 34 | 34 | 39 |
| Total Sales \$ | 1911 | 364 | 612 | 802 | 5:33 |
| Total Expense $\$$ | 45:7 | 27. | 556 | 701 | 2989 |
| Net Profit llossis | 39. | 93 | 56 | 101 | 14.4 |
| Businesses reporting a profit (No.) | 92 | 35 | 17 | 17 | 23 |
| Total Sales \$ | 3.501 | 354 | 243 | 106 | 2488 |
| Tolal Expense s | 3.006 | 271 | :55 | 292 | 2288 |
| Ne: Protit \$ | 495 | 93 | 88 | 114 | 200 |
| Businesses reporting a loss (No.) | 50 | . | 17 | 17 | 16 |
| Tolal Sales \$ | 1.110 |  | 369 | 396 | 615 |
| Tatal Expense S | 1.511 | . | 101 | .09 | 701 |
| Nei Loss 5 | . 101 | . | . 32 | . 13 | . 56 |

1985

## All Businesses (No.)

Tolal Sales \$
Total Expense \$
Net Protit (loss) \$
Businesses reporting a profit (No.)
Total Sales \$

| 228 | 54 | 56 | 69 | 57 |
| ---: | ---: | ---: | ---: | ---: |
| 9.437 | 708 | 1039 | 9.910 | 5.780 |
| 8.236 | 355 | 842 | 510 | 5.529 |
| 9.201 | 353 | 197 | 200 | 259 |
| 184 | 54 | 38 | 51 | 41 |
| $6.6 ; 9$ | 708 | 677 | 1.597 | 3.689 |
| 5.331 | 355 | 460 | 1.143 | 3.373 |
| 1.340 | 353 | 217 | 451 | 376 |
| 44 | - | 18 | 10 | 16 |
| 2.766 |  | 362 | 393 | 2.099 |
| 2.905 | 382 | 367 | 2.156 |  |
| .139 | -20 | 51 | -65 |  |

Total Expense $\$$
Net Proftis
Businesses reporting a loss (No.)

| Total Sales S | 2.766 | . |
| :--- | ---: | ---: |
| Total Expense § | 2.905 | . |
| Net Loss \$ | .139 | . |

(1) These estimates are based on a sample of ousinesses reporting sales belween $\$ 10$ thousand and $\$ 2$ million

TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985 New Brunswick．Specialty Food Stores（SIC 6012）

|  | Tota！ 1 ） |  | Bottom 25\％ |  |  | Lowe！ <br> middle $25^{\circ}$ ． |  | Upoer midde $25^{\circ}$ ． |  |  | $\begin{array}{r} \text { Top } \\ 25^{2}= \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 165 |  | 41 |  |  | 41. |  | 41 |  |  | 42 |
| Businesses in sample Low sales value（ $\$ 000$＇s） High sales value（\＄000 s） | $\begin{aligned} & 36 \\ & \{1\} \\ & 11\} \end{aligned}$ |  | $\begin{aligned} & (1) \\ & 25 \end{aligned}$ |  |  | $\begin{array}{r} 25 \\ 121 \end{array}$ |  | $\begin{aligned} & 121 \\ & 289 \end{aligned}$ |  |  | $\begin{gathered} 289 \\ (1) \end{gathered}$ |
| Selected expense ifem | Industry Average（2） |  |  |  |  | $\begin{array}{r} 2=\text { busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only（3） |  |  |  |  |
|  | Total | Bortom 25。 | Lower middle $25 \%$ | Upper middle $25^{\circ}$ 。 | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom $25^{\circ}$ 。 | Lower middle 25 \％ | Upper mídide | $\begin{array}{r} \text { Top } \\ 25^{\circ} \text {. } \end{array}$ |
|  | Percent of saies |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 63.6 | 49.3 | 66.9 | 63.5 | 72.5 | 100.0 | 63.6 | 49.3 | 66.9 | 63.5 | 72.5 |
| Occupancy Expenses | 8.9 | 15.7 | 9.0 | 6.7 | 5.1 | 100.0 0.7 | 8.9 14 | 15.7 | 9.0 | 6.7 | 5.1 |
| Depreciation | 12 | 1.8 | 08 | 12 | 13 | 763 | 16 | 36 | 13 | 12 | 13 |
| Repairs \＆Maıntenance | 23 | 73 | 10 | 08 | 09 | 895 | 26 | 73 | 13 | 08 | 09 |
| Heat Light \＆Telephone | 25 | 2.5 | 26 | 32 | 17 | 984 | 25 | 25 | 26 | 35 | 17 |
| Business \＆Property Tax | 03 | 03 | 01 | 02 | 02 | 646 | 05 | 07 | 05 | 03 | 03 |
| Insurance | 04 | 05 | 0.3 | 03 | 04 | 705 | 05 | 09 | 04 | 05 | 05 |
| Rent | 22 | 33 | 39 | 11 | 05 | 455 | 18 | 66 | 88 | 29 | 1.1 |
| Personnel Expenses | 12.3 | 5.1 | 10.5 | 20.1 | 13.2 | 71.9 | 17.2 | 10.2 | 217 | 228 | 13.2 |
| Financial Expenses | 1.1 0.1 | 0.1 |  |  |  |  |  |  |  |  |  |
| Banx Interest \＆Charges Protessional Fees | O1 | 0.1 | 04 08 | $\begin{aligned} & 06 \\ & 08 \end{aligned}$ | 05 | 660 762 | 05 07 | 01 | 05 11 | 07 08 | 105 05 |
| Protessional Fees Franchise Fees | 05 02 | 0.1 |  |  |  | 762 31 | 07 79 | 01 | 11 | 08 | 05 |
| Sales and Admim．Expenses |  | 7.7 0.9 |  |  | 4.1 0.7 | $100.0$ |  |  |  | 2.8 0.4 | 4.8 |
| Advertising Supolies | 155 1 1 | 1.7 09 | 03 21 | 03 08 | 07 17 | 786 832 | 16 | 18 | 05 | 08 | 107 |
| Delivery | 21 | 29 | 32 | 11 | 13 | 846 | 25 | 29 | 4 1 | 15 | 13 |
| Fuel Expense | 16 |  |  |  |  | 384 | 41 |  |  |  |  |
| Other Expenses | 2.3 | 2.5 | 4.4 | 0.7 | 1.3 | 68.9 | 3.3 | 5.1 | 9.1 | 0.8 | 1.4 |
| Profit（loss） | 6.1 | 19.6 | 0.4 | 4.9 | 2.0 | 100.0 | 6.1 | 19.6 | 0.4 | 4.9 | 2.0 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |  |  | $\ldots$ |  | $\ldots$ |

（1）These estimates are based on a sample of businesses reporting saies between $\$ 10$ thousand and $\$ 2$ million
（2）Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of all businesses in the sample }} \times 100$ lor each quartle
（3）Value in each cell $=\frac{\text { Total weighted expenditure on a gren item }}{\text { Total weighted saies of businesses reporting ihis rem of expenditure }} \times 100$ for each quarile
Since the number of businesses reporing a specilic expense may differ for each cell．the total（proftt（loss）plus expenses）does not necessarily ecual ：00\％：
See Notes on Symbols Page

## Standard Industrial Classification Definition：

SIC 6012 －Specialty Food Stores
Businesses primanty engaged in retall dealing usually in one line of food Included in this industry are those retanl bakefies which sell mainly ourchased gouds and shops ahich bake their products on the premises and sell them over－the－counter to final consumers Businesses primarily engaged in seling thed chicken doughnuls．pizzas．sott ice cream and the like for oft－oremises consumption are classified in 9213 ．．Take－Out Food Ser，ices This group includes ine foltowing types of stores bread and pastry shops，butcher shops．candy and nut siores confectionery stores dary products stores．delicatessens lish and seatood slores．fruit and vegetables stores，health lood stores．ice cream stores．milk stores．specialty food stores（exc Take－Out Food Services）

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Specialty Food Stores (SIC 6012)

|  | Toial(1) | Boliom $25=$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25^{\circ} \text {, } \end{aligned}$ | Upper middle $25^{\circ}$ c | $\begin{aligned} & \text { Top } \\ & 25^{\circ}= \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 165 | 41 | 41 | 41 | 42 |
| Businesses in sample | 36 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | (1) | 25 | : 21 | 289 |
| High sales dalue ( 5000 s) | (1) | 25 | 121 | 289 | 19 |
|  |  |  | Average 1\$00 |  |  |


| Assets |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 3 | - | - | 1 | 10 |
| Accoun:s and Notes Recervasle | 4 | - | - | 8 | 7 |
| Inventory | 5 |  | ! | 10 | 10 |
| Other Current Assets | \% |  |  | 1 | 1 |
| Total Current Assets | 13 |  | 2 | 20 | 29 |
| Fixed Assets | 29 |  | 1 | 39 | 73 |
| Less Acsum Dea on Fixed Assets | 12 |  |  | 20 | 27 |
| Other Asset5 | 3 |  |  | 1 | 8 |
| Total Assets | 32 | - | 2 | 42 | 83 |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 1 |  | ; | 1 | 2 |
| Other Current Labilities | 9 |  | 1 | 9 | 24 |
| Total Current Labilities | 9 |  | 1 | 9 | 27 |
| Mortgages Payaide | - |  |  |  | , |
| Long Term Debt | 1 |  |  | 1 | 21 |
| Other Liabilities | 6 | - | . | 1 | 21 |
| Total Liabilities | 17 |  | 1 | 11 | 52 |
| Total Equity | 16 | - | 1 | 31 | 31 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick Specialty Food Stores (SIC 6012)

|  | Toralt, | $\begin{gathered} \text { Bottom } \\ 25 . \end{gathered}$ | $\begin{aligned} & \text { Lavie! } \\ & \text { middle } 25= \end{aligned}$ | Uope: mucle 25 | $\begin{gathered} \text { Top } \\ 25^{\circ} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 165 | 11 | $\pm 1$ | 41 | $\pm 2$ |
| Businesses in sample Lon sales value 15000 s: High sales , alue $\$ 000$ s) | $\begin{aligned} & 36 \\ & 11) \\ & (1) \end{aligned}$ | $\begin{gathered} 111 \\ 25 \end{gathered}$ | $\begin{array}{r} 25 \\ 12, \end{array}$ | $\begin{array}{r} 121 \\ 289 \end{array}$ | 289 |
|  | A.eraqe |  |  |  |  |
| Liquidity Ratio <br> Current ratio (times) | 20 | - | 15 | 21 | 22 |
| Leverage Ratios <br> Deor Equity ratu (times) interest Coverage ratio (times) Debt ratio (times) | $\begin{array}{r} 16 \\ 109 \\ 05 \end{array}$ | " | 12 05 | $\begin{array}{r} 02 \\ 102 \\ 03 \end{array}$ | $\begin{array}{r} 31 \\ 214 \\ 07 \end{array}$ |

1)These estimates are based on a samole of businesses ceporting sates between $\$ 10$ thousanc and $\$ 2$ million

See Noies on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Specialty Food Stores (SIC 6012)

|  | $\begin{array}{r} \text { Total\{1\} } \\ 25^{\circ} \text { ? } \end{array}$ | $\begin{aligned} & \text { Bottom } \\ & 25^{\circ} \text {. } \end{aligned}$ | Lower middle $25^{\circ}$ | Upper middle $25^{\circ}$. | $\begin{array}{r} \text { Top } \\ 25^{\circ} \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 31 | -* | -- | ** | -* |
| Businesses in sample | 7 |  |  |  |  |
| Low sales value (\$000's) | (1) | - | - | -* | -. |
| High sales value (\$000's) | (1) | -- | $\cdots$ | -- | -- |
| Average $\{5000$ s $\}$ |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 30 | -- | -- | - | -- |
| Sale of Fixed Assets | 1 | -* | -- | - | - |
| Increase in Long Term Debi | . | -- | -- | -- | -- |
| Advances From Owners and Affiliates | - | -* | -- | -* | -* |
| From Government | - | -- | -* | -- | -- |
| Increase in Share Capital | - | - | -* | -* | - |
| Sale of investments | - | -- | -* | -- | -* |
| Tax Adjusiments | 1 | -- | ** | -- | -- |
| Other Soufces | * | -- | -* | -- | -- |
| Total | 32 | -- | ** | -- | -- |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assels | 13 | -- | -- | - | - |
| Payment of Dividenos | 12 | ** | - | -- | -- |
| Repayment of Long Term Debt | 2 | * | -- | - | -" |
| Current Portion of Long Term Debt | - | -- | -- | - | -- |
| Purchase of Investments | 5 | - | ** | - | - |
| Repayment of Adv From Owners and Aftil | 2 | *- | -- | -* | -* |
| Decrease in Equity | - | -- | -- | -. | -- |
| Tax Adjustments | 1 | $\cdots$ | -- | -- | $\cdots$ |
| Other Applications | - | - | -* | -* | -- |
| Total | 36 | $\bullet$ | *- | -* | -* |
| Increase (Decrease) in Net Working Capital | -3 | ** | - | ** | -- |

(1) These esimates are based on a sampie of businesses reporing sates between $\$ 10$ thousand and $\$ 2$ milion

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Food Stores (SIC 601)

| Business size expressed in average labour units(1) |  | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ \text { (\$000 s) } \end{array}$ | Average labour Units(1) | Changes in number of businesses with pard emolovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reporting(2) | No longer reporting(3) |
| 1982 |  |  |  |  |  |
| Total | 798 | 60.042 | 6.201 | 180 | 90 |
| less than 20 | 737 | 19.351 | 2.036 | 171 | 86 |
| 20.99 | 4.4 | 17.210 | 1,786 | 1 | 1 |
| $100 \cdot 499$ | 8 | 3.864 | 316 | 1 |  |
| 500 and over | 9 | 19.587 | 2.063 | ! |  |
| 1985 |  |  |  |  |  |
| Total | 855 | 67.299 | 6.479 | 130 | $\ldots$ |
| less than 20 | 78.4 | 24.905 | 2.408 | 123 |  |
| 20-99 | 54 | 21.726 | 2.067 | 5 |  |
| $100 \cdot 499$ | 9 | 4.185 | 404 | 1 |  |
| 500 and over | 8 | 16.483 | 1.600 | 1 |  |

(1) Average labour units are calculated by diving total payroll by the average annual wage and salary rate as ieoorted in the Survey of Emoloyment Payroll and Hours. Statistics Canada Catalogue No 72.002 An average labour unit could be interpreted as allitime employee Note that the business size groups used are determined at the Canada level Thus it a business has at least 500 employees in Ganada as a whole but less than that number in any given province is is shown in the 500 and over group
(2) Refers to businesses reporting no payroll decuctions in the previous year
(3) Refers to businesses reporting no payroll deductions in the fallowing year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick. Specialty Food Stores (SIC 6012)

| Total(1) Bottom |  |  |
| :---: | :---: | :---: |
| $25^{\circ}$ | Lower <br> middle <br> $25^{\circ} \%$ | Upper <br> middle $25^{\circ}$ |

All \& values are expressed in thousands

|  |  |  | 1982 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 214 | 49 | 58 | 52 | 55 |
| Total Sales \$ | 44.342 | 642 | 2.093 | 7631 | 33976 |
| Total Expense \$ | 42.590 | 424 | 1.804 | 6.969 | 33393 |
| Ne: Pronit iloss) \$ | 1.752 | 218 | 289 | 662 | 583 |
| Businesses reporting a profit (No.) | 175 | 33 | 51 | 47 | 44 |
| Total Sales \$ | 33.622 | 411 | 1.853 | 7113 | 24.215 |
| Total Exjense 5 | 31.666 | 215 | 1.524 | 6.429 | 23498 |
| Net Pronts | 1956 | 226 | 329 | 68. | 717 |
| Businesses reporting loss (No.) | 39 | 16 | 7 | 5 | 11 |
| Total Sales S | 10.720 | 209 | 240 | 5:8 | 9761 |
| Tolal Expense \$ | 10.924 | 209 | 280 | 54.3 | 9895 |
| Ne: Loss $\$$ | -204 | -8 | -40 | . 22 | $\xrightarrow{-134}$ |
|  |  |  | 1983 |  |  |
| All Businesses (No.) | 174 | 41 | 43 | 43 | 47 |
| Total Sales 5 | 45343 | 1.762 | 3.655 | 8.822 | 31.104 |
| Total Expense \$ | 43.740 | 1.652 | 3.335 | 8399 | 30354 |
| Net Profit (loss: \$ | 1603 | 110 | 320 | 423 | 750 |
| Businesses reporting a profit (No.) | 140 | 28 | 37 | 36 | 39 |
| Total Sales S | 37.931 | 1.293 | 3.276 | 7.165 | 26.97 |
| Total Expense S | 36119 | 1.138 | 2.947 | 6.696 | 25338 |
| Net Prolit \$ | 1812 | \$55 | 329 | 469 | 859 |
| Businesses reporting a loss (NO.) | 34 | 13 | 6 | 7 | 8 |
| Total Saies $\$$ | 7.412 | 469 | 379 | 1657 | 4907 |
| Total Expense \$ | 7621 | 514 | 388 | 1.703 | 5016 |
| Ne: Loss 5 | . 209 | . 45 | . 9 | . 46 | -109 |
|  |  |  | 1984 |  |  |
| All Businesses (No.) | 249 | 55 | 68 | 57 | 69 |
| Total Sales 5 | 54168 | 1093 | 3022 | 7.433 | 42520 |
| Total Exoense 5 | 52635 | 903 | 2.932 | 7315 | 4. 485 |
| Net Proft lossis | 1533 | 190 | 90 | 198 | 1 1 35 |
| Businesses reporting a profit (No.) | 204 | 47 | 58 | 39 | 60 |
| Total Sales \$ | 47841 | 975 | 2.414 | 5142 | 39010 |
| Toral Expense S | 46.081 | 778 | 2.257 | 5.900 | 37856 |
| Nel Profit \$ | 1.760 | 197 | 157 | 252 | 1.54 |
| Businesses reporting a loss (No.) | 45 | 8 | 10 | 18 | 9 |
| Total Sales 5 | 6.327 | 118 | 608 | 199: | 3610 |
| Total Expense 5 | 6.554 | 125 | 675 | 2.25 | 3.629 |
| Net Loss \$ | . 227 | . 7 | -67 | -134 | -19 |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 164 | 37 | 45 | 40 | 42 |
| Total Sales S | 37.174 | 818 | 1.910 | 9.096 | 25350 |
| Total Expense \$ | 35.747 | 645 | 1.876 | 8551 | 24675 |
| Net Prafit tloss: 5 | 1.427 | 173 | 34 | 545 | 675 |
| Businesses reporting a profit (No.) | 126 | 37 | 15 | 39 | 35 |
| Total Sates \$ | 31.562 | 818 | 552 | 8.752 | 21.140 |
| Total Expense \$ | 29.951 | 645 | 478 | 8.206 | 20622 |
| Net Profit ${ }^{\text {\% }}$ | 1611 | 173 | 74 | 546 | 818 |
| Businesses reporting a loss (No.) | 38 | . | 30 | 1 | 7 |
| Total Saies 5 | 5612 | - | - 358 | 34.4 | 2910 |
| Total Expense \$ | 5796 | - | 1.398 | 315 | \& 053 |
| Net Loss \$ | . 181 | - | . 20 | . | -1.43 |

(1) These estimates are oased on a sample of businesses reporting sates between $\$ 10$ thousand and $\$ 2$ miltan

See Notes on Symbols Page

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985
New Brunswick. Pharmacies (SIC 6031)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle $25^{\circ}$. | Upper middle $25 \%$ | Top |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 102 | 25 | 25 | 26 | 26 |
| Businesses in sample Low sales value (\$000's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 30 \\ & 11 \\ & (1) \end{aligned}$ | $\begin{array}{r} \{1\} \\ 416 \end{array}$ | $\begin{array}{r} 416 \\ 615 \end{array}$ | $\begin{array}{r} 615 \\ 1.051 \end{array}$ | $\begin{array}{r} 1.051 \\ (1) \end{array}$ |


| Selected expense item | Industry Averagel2) |  |  |  |  | $\therefore$ businesses reporting | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Boltom 25*。 | Lower middle 25 "。 | Upper middle $25^{\circ}$ | $\begin{gathered} \text { Top } \\ 25= \end{gathered}$ |  | Total | Boltom $25^{\circ}=$ | Lower middle $25^{\circ}=$ | Uoper middle | $\begin{aligned} & \text { Top } \\ & 25^{=}= \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 67.2 | 61.0 | 67.0 | 69.6 | 70.9 | 100.0 | 67.2 | 61.0 | 67.0 | 69.6 | 70.9 |
| Occupancy Expenses | 4.8 | 5.1 | 6.7 | 4.1 | 3.3 | 95.6 | 5.0 | 5.1 | 6.7 | 4.7 | 3.5 |
| Mortgage Interest Depreciation | 09 | 08 | 12 | 10 | 08 | $930^{\circ}$ | 10 | 08 | 12 | 12 | 09 |
| Repars \& Maintenance | 0.4 | 0.4 | 02 | 0.4 | 0.4 | 878 | 04 | 02 | 02 | 06 | 05 |
| Heat. Light \& Telephone | 10 | 14 | 14 | 10 | 05 | 918 | 19 | 14 | 14 | 11 | 06 |
| Business \& Property Tax | 0.2 | 02 | 02 | 0.2 | 02 | 751 | 03 | 02 | 05 | 02 | 02 |
| Insurance | 0.1 | 07 | 0.6 | 02 | 03 | 918 | 0.5 | 07 | 06 | 02 | 03 |
| Rent | 18 | 16 | 30 | 14 | 12 | 80.4 | 22 | 16 | 30 | 22 | 20 |
| Personnel Expenses | 15.0 | 19.3 | 13.5 | 13.1 | 14.1 | 95.6 | 15.7 | 19.3 | 13.5 | 14.8 | 14.9 |
| Financial Expenses | 1.6 | 2.6 | 1.4 | 1.2 | 1.1 | 95.6 |  |  | 1.4 | 1.3 | 1.2 |
| Bank Interest \& Charges | 08 | 17 | 06 | 05 | 03 | 839 | 09 | 17 | 09 | 06 | 04 |
| Professional Fees Franchise Fees | 06 062 | 09 | 08 | 05 | 03 | 862 86 | 07 20 | 09 | 08 | 07 | 04 |
| Sales and Admin. Expenses | 2.7 | 3.7 | 3.2 |  |  |  |  | 3.7 | 3.2 | 2.3 | 2.2 |
| Adverlising | 12 | 15 | 14 | -10 | 09 | 875 | 14 | 15 +15 | 17 | $\begin{array}{ll}11 \\ 0 & 7\end{array}$ | 17 0 |
| Supplies | 09 05 | 15 | 10 08 | 06 05 | 06 02 | 918 648 | 10 08 | 15 | 10 08 | 07 09 | 07 03 |
| Delivery Fuel Expense | 05 | 07 | 08 | 05 | 02 | 618 45 | 108 0 0 | 17 | 08 | 0. | 0. |
| Other Expenses | 2.1 | 0.1 | 0.5 | 3.5 | 4.1 | 95.3 | 2.2 | 0.2 | 0.5 | 3.5 | 4.1 |
| Prolit (loss) | 6.6 | 8.0 | 7.6 | 6.4 | 4.7 | 100.0 | 6.6 | 8.0 | 7.6 | 6.4 | 4.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | ... | ... | ... | .. |



Since the number of businesses reporting a specific expense may differ tor each ceil the total (profit (loss) olus expenses) does not necessarly equal $100^{2}$ : See Notes on Symbols Page

## Standard Industrial Classification Definition:

SIC 6031 . Pharmacies
Eusinesses primarly engaged in retail dealing in drugs pharmaceuticals and patent medicines and drug sundries Prescribed medicines must be sold but are not necessanty the source of greatest revenue They may be secondarily engaged in selling other lines such as cosmetics, tollethes. tobacco products conlectionery, stationery, giftware and no:elty merchandise

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, Pharmacies (SIC 6031)

|  | Total(1) | Boltom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper <br> middle 25\% | $\begin{aligned} & \text { TOp } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 102 | 25 | 25 | 26 | 26 |
| Businesses in sample | 30 |  |  |  |  |
| Low sales value (\$000's) | (1) | (1) | 416 | 615 | 1.051 |
| High sales value ( $\$ 000$ 's) | (1) | 416 | 615 | 1.051 | (1) |
|  | Average (\$000's) |  |  |  |  |
| Asmets |  |  |  |  |  |
| Cash | 15 | 8 | 14 | 10 | 28 |
| Accounts and Notes Receivable | 23 | 9 | 17 | 16 | 48 |
| inventory | 127 | 50 | 123 | 119 | 209 |
| Other Current Assets | 3 | 9 | 1 | 2 | 9 |
| Total Current Assets | 168 | 68 | 154 | 147 | 293 |
| Fixed Assets | 68 | 10 | 75 | 56 | 127 |
| Less. Accum. Dep. on Fixed Assets | 24 | 3 | 21 | 21 | 59 |
| Other Assets | 10 | 2 | 10 | 21 | 7 |
| Total Assets | 222 | 77 | 218 | 203 | 377 |
| Llabilities and Equity |  |  |  |  |  |
| Current Loans | 16 | 9 | 26 | 5 | 23 |
| Other Current Liabilities | 85 | 24 | 69 | 84 | 156 |
| Total Current Liabllties | 101 | 33 | 95 | 89 | 179 |
| Mortoages Payable | 1 | . | - | 5 | - |
| Long Term Debt | 9 | 33 | 14 | 10 | 11 |
| Other Liabilities | 29 | 23 | 28 | 19 | 44 |
| Total Liabilities | 139 | 56 | 137 | 122 | 234 |
| Total Equity | 83 | 21 | 82 | 81 | 143 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratlos for 1985
New Brunswick, Pharmacies (SIC 6031)

|  | Tolal(1) | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$. | Upper middie $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 102 | 25 | 25 | 26 | 26 |
| Businesses in sample Low sates value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | 30 <br> (1) <br> (1) | $\begin{array}{r} \text { (1) } \\ 416 \end{array}$ | $\begin{array}{r} 416 \\ 615 \end{array}$ | $\begin{array}{r} 615 \\ 1.051 \end{array}$ | $\begin{array}{r} 1,051 \\ \quad(1) \\ \hline \end{array}$ |
|  | Average |  |  |  |  |
| Liquidity Ratio Current ratio (times) | 2.3 | 24 | 2.0 | 20 | 26 |
| Leverage Ratios <br> Debt Equity ratio (times) Interest Coverage ratio (times) Debt ratio (times) | $\begin{array}{r} 10.4 \\ 27.6 \\ 06 \end{array}$ | $\begin{array}{r} 213 \\ 92 \\ 07 \end{array}$ | $\begin{array}{r} 3.4 \\ 17.1 \\ 0.6 \end{array}$ | $\begin{array}{r} 3.2 \\ 529 \\ 0.6 \end{array}$ | $\begin{array}{r} 131 \\ 29.6 \\ 06 \end{array}$ |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million.

See Notes on Symbols Page.

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Pharmacies (SIC 6031)

|  | $\begin{array}{r} \text { Total( } 9 \text { ) } \\ 25 \% \end{array}$ | Bottom $25^{\circ}$ 。 | Lower middle $25 \%$ | Upper middele $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 102 | 25 | 25 | 26 | 26 |
| Businesses in sample | 23 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | (1) | 416 | 615 | 1.103 |
| High sales value ( $\$ 000$ 's) | (1) | 416 | 615 | 1.103 | (1) |

Average $\{\$ 000$ 's

## Source of Funds

From Operations
Sale of Fixed Assets

| 49 | 30 | 26 | 39 | 95 |
| :---: | :---: | :---: | :---: | :---: |
| 2 | . | 1 | 1 | 5 |
| 4 | 4 | 13 | - | - |
| 5 | 4 | 12 | - | 8 |
| - | . | - | - | - |
| 1 | 2 | - | - | - |
| - | - | - | - | - |
| - | - | - | 1 | - |
| - | - | - | - | - |
| 60 | 41 | 52 | 40 | 108 |
| 29 | 5 | 68 | 14 | 37 |
| 9 | - | 3 | 6 | 25 |
| 7 | 2 | - | 11 | 1.4 |
| - | - | - | - |  |
| 2 | - | 6 | - | 1 |
| 6 | 8 | 8 | 2 | 7 |
| - | - | - | - | - |
| - | - | - | - | 2 |
| - | - | - | - |  |
| 53 | 15 | 85 | 33 | 85 |
| 7 | 26 | .33 | 7 | 23 |

11 These estimates are based on a sample of businesses peporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985 New Brunswick, Pharmacies (SIC 6031)

|  |  |  |  | Changes in number or ousinesseswith oaid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour units(1) |  | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ (\$ 000 \mathrm{~s}) \end{array}$ | Average labour units(1) | Newiy reporting(2) | No longer reporting(3) |
| 1982 |  |  |  |  |  |
| Total | 104 | 17,895 | 1.462 | 13 | 8 |
| less than 20 | 71 | 6.034 | 493 | 10 | 7 |
| 20-99 | 28 | 9.278 | 759 | 2 | 1 |
| 100.499 | 4 | x | 194 | 1 | . |
| 500 and over | $\times$ | $x$ | 16 | . | - |
| 1985 |  |  |  |  |  |
| Total | 112 | 23,443 | 1.821 | 15 |  |
| less than 20 | 72 | 8.089 | 628 | 4 |  |
| 20-99 | 37 | 13.401 | 1.042 | 11 |  |
| $100 \cdot 499$ | $x$ | x | 130 | . |  |
| 500 and over | $x$ | X | 21 | - |  |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment Fayroll and Hours. Statistics Canada. Catalogue No $72-002$ An average laboup unit could be interpreted as a full-time employee Note that the business size groups used are delermined at the Canada level Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shawn in the 500 and over group
(2) Reters 10 businesses reporting no payroll deductions in the previous yeat
(3) Reters to businesses reporting no payroll deductions in the tollowing year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Saies Quartile, 1982-1985 New Brunswick, Pharmacies (SIC 6031)

| Total(1) | Botrom <br> $25 \%$ | Lower | Upper | Top |
| :--- | ---: | ---: | ---: | ---: |
|  | middie $25 \%$ | middie $25 \%$ | $25 \%$ |  |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 54 | 13 | 14 | 13 | 14 |
| Totai Sales \$ | 26.332 | 684 | 3,472 | 7.019 | 15,157 |
| Total Expense \$ | 24,698 | 489 | 3.347 | 6.752 | 14.110 |
| Nel Profit (ioss) \$ | 1.634 | 195 | 125 | 267 | 1.047 |
| Businesses reporting a profit (No.) | 49 | 12 | 11 | 12 | 14 |
| Totai Sales \$ | 25.251 | 636 | 2.845 | 6.613 | 15.157 |
| Total Expense \$ | 23.574 | 435 | 2.684 | 6.345 | 14.110 |
| Net Profit S | 1.677 | 201 | 161 | 268 | 1.047 |
| Businesees reporting loss (No.) | 5 | 1 | 3 | 1 | - |
| Total Sales \$ | 1.081 | 48 | 627 | 406 | - |
| Total Expense \$ | 1.124 | 54 | 663 | 407 | - |
| Nel Loss \$ | -43 | -6 | -36 | - 1 | - |
|  |  |  | 1983 |  |  |
| All Businesses (No.) | 52 | 12 | 13 | 13 | 14 |
| Total Sales \$ | 31.173 | 2.254 | 4.814 | 7.693 | 16.412 |
| Total Expense \$ | 28.526 | 1.968 | 4,160 | 6.962 | 15.436 |
| Nel Prcfit (loss) \$ | 2.647 | 286 | 654 | 731 | 976 |
| Businesses reporting a proflt (No.) | 51 | 12 | 12 | 13 | 14 |
| Total Sales \$ | 30.867 | 2.254 | 4.508 | 7.693 | 16.412 |
| Total Expense \$ | 28.217 | 1.968 | 3.851 | 6.962 | 15.436 |
| Net Profit \$ | 2.650 | 286 | 657 | 731 | 976 |
| Businesses reporting a loss (NO.) | 1 | - | 1 | - | - |
| Total Sales \$ | 306 | - | 306 | - | - |
| Total Expense \$ | 309 | - | 309 | - | - |
| Net Loss \$ | -3 | - | -3 | - | - |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 80 | 8 | 28 | 22 | 22 |
| Total Sales \$ | 61.119 | 1.009 | 8.792 | 16,698 | 34.620 |
| Total Expense \$ | 57.412 | 701 | 7.924 | 15.621 | 33.166 |
| Net Profit (loss) \$ | 3.707 | 308 | 868 | 1.077 | 1.454 |
| Businesser reporting a prolit (No.) | 80 | 8 | 28 | 22 | 22 |
| Total Sales \$ | 61.119 | 1,009 | 8,792 | 16.698 | 34,620 |
| Total Expense \$ | 57.412 | 701 | 7.924 | 15.621 | 33.166 |
| Net Profit \$ | 3.707 | 308 | 868 | 1.077 | 1,454 |
| Businesses reporting a loss (No.) | - | . | . | . |  |
| Total Sales \$ | - | - | - | - | - |
| Total Expense s | - | - | - | - | - |
| Net Loss S | - | - | - |  | - |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 103 | 21 | 27 | 27 | 28 |
| Total Sales \$ | 82.415 | 4.951 | 14.044 | 21.295 | 42.125 |
| Total Expense \$ | 77.989 | 4,505 | 12.857 | 20.413 | 40.214 |
| Net Pratit (loss) \$ | 4.426 | 446 | 1,187 | 882 | 1.911 |
| Businesses reporting a profit (No.) | 98 | 21 | 27 | 24 | 26 |
| Total Sales \$ | 77.579 | 4.851 | 14,044 | 18.927 | 39.657 |
| Total Expense \$ | 73.055 | 4,505 | 12.857 | 18.005 | 37.688 |
| Net Profit \$ | 4.524 | 446 | 1,187 | 922 | 1.969 |
| Businesses reporting a loss (No.) | 5 | . | . | 3 | 2 |
| Total Sales \$ | 4.836 | $\bullet$ | - | 2.368 | 2.468 |
| Total Expense \$ | 4.934 | * | - | 2.408 | 2.526 |
| Net Loss \$ | -98 | - | - | -40 | . 58 |

[^5]See Notes on Symbols Page

TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985 New Brunswick．Miscellaneous Clothing Stores（SIC 6141）

|  | Total（ ${ }^{\text {（ }}$ | Boltom $25 \%$ | Lower mıddle $25^{\circ}$ ． | $\begin{aligned} & \text { Uoper } \\ & \text { middle 25\% } \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 61 | －－ | － | －－ | － |
| Businesses in sample Low sales value（ $\$ 000$ s） High sales value（ $\$ 000$ s） | $\begin{aligned} & 10 \\ & (1) \\ & (1) \end{aligned}$ | －－ | －． | －． | －＊ |


| Selected expense item | Industry Averagei2） |  |  |  |  | $\begin{array}{r} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only（3） |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom 25： | Lower miedle 25＊。 | Upper middle 25＊。 | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$ 。 | Upper middle | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \text {. } \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 63.6 | － | －－ | ＊－ | －＊ | 100.0 | 63.6 | －－ | －－ | －－ | － |
| Occupancy Expenses | 9.1 | －－ | －－ | －＊ | － | 100.0 | 9.1 | －－ | － | ＊＊ | －－ |
| Mortgage Interest | － | －－ | －－ | －－ | － | － | 18 | － | －＊ | － | ， |
| Depreciation | 16 | －＊ | － | －＊ | $\cdots$ | 893 | 18 | －－ | －－ | －－ | －－ |
| Repars \＆Maintenance | 08 | －－ | －－ | －＊ | －－ | 893 | 09 | －－ | －－ | $\cdots$ | －－ |
| Heat Light \＆Telephone | 20 | ．． | －－ | $\cdots$ | －－ | 1000 | 20 | － | －－ | ．． | ＊＊ |
| Business \＆Properiy Tax | 02 | －． | －－ | －． | $\because$ | 293 | 08. | －＊ | $\cdots$ | $\cdots$ | － |
| insurance | 07 | ．－ | －＊ | － | ．． | 1000 | 07 | － | － | － | －＊ |
| Rent | 38 | ．． | － | －－ | －－ | 59.3 | 64 | － | $\cdots$ | －． | －＊ |
| Personnel Expenses | 14.0 | － | －－ | ＊－ | －＊ | 100.0 | 14.0 | － | － | － | －－ |
| Financial Expenses | 2.5 | －－ | － | － | －－ | 100.0 | 2.5 | － | － | $\because$ | $\cdots$ |
| Bank Interest \＆Charges | 29 | － | $\cdots$ | $\cdots$ | $\cdots$ | 95．9 | 2.2 | － | －－ | $\because$ | －－ |
| Prolessional Fees Franchise Fees | 04 | －－ | －－ | －－ | －－ | 1000 | 0.4 | －－ | －－ | $\cdots$ | － |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Sales and Admin．Expenses | 40 | － | －． | －－ | －． | 100.0 | 4.0 | －－ | －－ | －－ | － |
| Advertising | 24 | － | $\cdots$ | －－ | －＊ | 1000 | 24 08 | －－ | －－ | $\cdots$ | $\cdots$ |
| Supplies | 08 03 | －－ | －－ | －－ | －－ | 1000 665 | 08 05 | －－ | －－ | －－ | $\because$ |
| －Fuel Expense | 04 | －－ | －－ | －－ | －－ | 433 | 1.0 | ．． | － | －－ | ．． |
| Other Expenses | 1.1 | － | － | － | －＊ | 100.0 | 1.1 | － | ＊－ | － | － |
| Profit（loss） | 5.7 | －． | －． | － | － | 100.0 | 5.7 | －－ | ＊＊ | $\cdots$ | － |
| Total | 100.0 | ＊ | － | － | ＊ | 100.0 | ．．． | － | －－ | ＊ | － |

（1）These estimates are based on a sample of businesses reporing saies between $\$ 10$ thousand and $\$ 2$ milion
（2）Value in each cell $=$ Total weighted expenditure on a given item $\quad \times 100$ tor each quartile
3）Value in each cell
$=$ Tolal weighted expenditure on a given item $\times 100$ lor each quarile he sample

Since the number of businesses reporting a specific expense may differ lar each cell，the total（profit（loss）plus expenses）does not necessarit equal doo： See Notes on Symbols Page

## Standard Industrial Classification Definition：

## SIC 6141 －Miscellaneous Clothing Stores

Businesses primarily engaged in retail dealing in a combination of men＇s，women s and children＇s clothing and accessories Included in this industry are businesses primarity engaged in retailing lur goods Businesses may be described by product line such as retail childrens and infanis clothing children＇s clothing stores，retall children＇s coats combination clothing stores（men＇s．womens and children＇s），retail children s dresses blouses and shirts family clothing stores，retail fur goods．retall children shosiepy，retall intant $s$ and toddler sclothing，retail childten s pants and slacks，retail chitren skirts，retail children＇s sleepwear，retail children＇s suits．retall children s sweaters and retail children s underwear

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, Miscellaneous Clothing Stores (SIC 6141)

|  | Total( 9 | Bottom 25\% | Lawer middle 25\% | Upper middle $25 \%$ | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 61 | - | -- | $\cdots$ | - |
| Businesses in sample | 10 |  |  |  |  |
| Low sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | -* | - | - | - |
| High sales value ( $\$ 000$ s) | (1) | $\cdots$ | - | -- | - |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 21 | - | - | $\sim$ | - |
| Accounis and Notes Receivable | 9 | - | -- | - | $\cdots$ |
| Inventory | 116 | * | $\cdots$ | $\cdots$ | - |
| Other Current Assets | 8 | - | - | - | -- |
| Total Current Assets | 153 | $\cdots$ | - | $\cdots$ | - |
| Fixed Assets | 75 | $\cdots$ | -- | - | -- |
| Less: Accum. Dep on Fixed Assets | 28 | -* | $\cdots$ | - | - |
| Other Assets | 11 | - | - | - | - |
| Totai Assets | 212 | - | - | - | - |
| Llabilities and Equity |  |  |  |  |  |
| Current Loans | 20 | - | -- | - | -- |
| Other Current Liabilities | 28 | - | -- | $\cdots$ | $\cdots$ |
| Total Current Labilitles | 48 | $\cdots$ | $\because$ | - | - |
| Mortgages Payable | 12 | - | - | $\cdots$ | $\cdots$ |
| Long Term Debt | 1 | - | $\cdots$ | - | - |
| Orner Liabilities | 25 | - | - | - | $\infty$ |
| Total Liabilities | 85 | $\cdots$ | - | $\cdots$ | - |
| Totai Equity | 127 | $\cdots$ | -- | $\cdots$ | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million.

TABLE 3. Financial Ratios for 1985 New Brunswick. Miscellaneous Clothing Stores iSIC 6141)

|  | Total(1) | Boltom 25\% | Lower middle $25 \%$ | Upper middle 25:。 | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 61 | -- | -- | -. | -- |
| Businesses in sample |  |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | .- | - | -- | - |
| High sales value ( $\$ 000$ s) | (1) | -- | -- | - | -- |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 76 | -* | $\sim$ | -- | - |
| Leverage Ratios |  |  |  |  |  |
| DebuEquity ratio (limes) | 1.0 | - | - | - | $\cdots$ |
| Interest Coverage ratio (times) | 5.3 | -- | $\cdots$ | $\cdots$ | - |
| Debt ratio (times) | 06 | -- | -- | - | - |

(1)These estimates are based on a sampie of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Miscellaneous Clathing Stores (SIC 6141)

|  | Total\{1) 25\% | Bottam $25 \%$ | Lower middle $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 27 | .. | - | -- | -* |
| Businesses in sample | 4 |  |  |  |  |
| Low sales value \{ $\$ 000$ 's | (1) | - | -- | -- | -. |
| High sales value (\$000 s) | (1) | -* | *- | - | -. |
| Average (\$000's |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 8 | -- | -* | .. | -- |
| Sale of Fixed Assers | . | .. | - | .- | - |
| Increase in Long Term Debr | - | - | - | - | -. |
| Advances From Owners and Affiliates | 5 | -. | -- | -- | * |
| From Government | - | -* | -- | - | ** |
| Increase in Share Capital | - | - | -- | - | -* |
| Sale ol Investments | - | -- | - | - | - |
| Tax Adjustments | 3 | -- | -* | - | . -- |
| Other Sources | - | - | -- | - | - |
| Total | 17 | * | -- | - | ** |
| Application of Funds |  |  |  |  |  |
| Puichase of Fixed Asseis | 4 | -. | - | - | -- |
| Payment of Dividenos | 2 | -. | -* | -- | .. |
| Recayment of Long Term Debt | 5 | -. | -. | .- | -. |
| Current Partion of Long Term Debt | . | -* | $\cdots$ | - | - |
| Purchase of Investments | - | - | - | -- | - |
| Repayment of Adr From Owners and Attil. | - | - | -- | .. | - |
| Decrease in Equity | - | -* | -* | - | - |
| Tax Adjustments | - | .. | -- | -- | - |
| Other Applications | - | - | -- | -- | -- |
| Total | 11 | -* | -- | - | - |
| Increase (Decrease) in Net Working Capital | 5 | *- | -- | ** | * |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Miscellaneous Clothing Stores (SIC 6141)

| Business size expressed in average labour uniss\{1\} | $\begin{array}{r} \text { Number } \\ \text { of } \\ \text { Businesses } \end{array}$ | Total payroll (\$000's) | Average labour units $\{1$ \} | Changes in number of businesses with oard employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reporting(2) | No longer reporting\{3) |
| 1982 |  |  |  |  |  |
| Total | 114 | 8.131 | 1.001 | 13 | 17 |
| less than 20 | 101 | 2.410 | 303 | 1.3 | 12 |
| 20-99 | 6 | 1332 | 164 | - | 2 |
| 100-499 | 4 | 1507 | 183 | - | 1 |
| 500 and over | 3 | 2882 | 351 | - | 2 |
| 1985 |  |  |  |  |  |
| Total | 137 | 10.502 | 1.180 | 19 | . |
| less than 20 | 119 | 3.330 | 371 | 16 |  |
| $20 \cdot 99$ | 11 | 2.409 | 271 | 3 |  |
| 100-499 | X | X | 60 | . |  |
| 500 and over | 6 | X | 478 | - |  |

[^6]See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Smail Businesses by Sales Quartile, 1982-1985 New Brunswick, Miscellaneour Clothing Stores (SIC 6141)

| Total(1) | Bottom | Lower | Upper | Top |
| :--- | ---: | ---: | ---: | ---: |
|  | $25 \%$ | middle $25 \%$ | middle $25 \%$ | $25 \%$ |
|  |  |  |  |  |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 65 | 16 | 16 | 16 | 17 |
| Total Sales \$ | 23.404 | 1.084 | 2.084 | 3.429 | 16.807 |
| Total Expense $\$$ | 23.024 | 1.132 | 2.006 | 3.210 | 16.676 |
| Net Profit (loss) \$ | 380 | . 48 | 78 | 219 | 131 |
| Businesses reporting a profit (No.) | 51 | 11 | 14 | 12 | 14 |
| Total Sales \$ | 18.228 | 802 | 1.849 | 2,481 | 13.096 |
| Total Expense \$ | 17.577 | 775 | 1.736 | 2,244 | 12.822 |
| Nel Profit\$ | 651 | 27 | 113 | 237 | 274 |
| Businesses reporting loss (No.) | 14 | 5 | 2 | 4 | 3 |
| Total Sales \$ | 5.176 | 282 | 235 | 948 | 3.711 |
| Total Expense ${ }^{\text {s }}$ | 5.447 | 357 | 270 | 966 | 3.854 |
| Net Loss \$ | -271 | . 75 | . 35 | -18 | -143 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Bu'sinesses (No.) | 58 | 14 | 12 | 17 | 15 |
| Total Sales \$ | 11.730 | 578 | 1.178 | 3.318 | 6.656 |
| Total Expense \$ | 11.201 | 522 | 1.157 | 3.179 | 6.343 |
| Net Profit (loss) \$ | 529 | 56 | 21 | 139 | 313 |
| Businesses reporting a proflt (No.) | 37 | 8 | 5 | 14 | 10 |
| Total Sales \$ | 8.415 | 377 | 526 | 2.682 | 4,830 |
| Total Expense \$ | 7.687 | 246 | 463 | 2.512 | 4,466 |
| Net Profit \$ | 728 | 131 | 63 | 170 | 364 |
| Businesses reporting a loss (No.) | 21 | 6 | 7 | 3 | 5 |
| Total Sales \$ | 3.315 | 201 | 652 | 636 | 1.826 |
| Total Expense \$ | 3.514 | 276 | 694 | 667 | 1.877 |
| Net Loss\$ | -199 | . 75 | -42 | -31 | -5i |


| All Businesses (No.) | 49 | 12 | 10 | 14 | 13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 18.217 | 1.157 | 2.427 | 5.441 | 9.192 |
| Total Expense \$ | 17.354 | 1.039 | 2.384 | 5.097 | 8.834 |
| Net Profit (loss) \$ | 863 | 118 | 43 | 344 | 358 |
| Businesses reporting a profit (No.) | 35 | 12 | 2 | 10 | 11 |
| Total Sales \$ | 13.661 | 1.157 | 420 | 3.735 | 8.349 |
| Tolal Expense \$ | 12.715 | 1.039 | 369 | 3.387 | 7.920 |
| Net Profit \$ | 946 | 118 | 51 | 348 | 429 |
| Businesses reporting a loss (No.) | 14 | - | 8 | 4 | 2 |
| Total Sales \$ | 4.556 | - | 2.007 | 1.706 | 843 |
| Total Expense \$ | 4.639 | - | 2.015 | 1.710 | 914 |
| Net Loss \$ | . 83 | - | -8 | -4 | . 71 |
|  |  |  | 1985 |  |  |
| All Businesses (No.) | 63 | 7 | 21 | 19 | 16 |
| Total Sales \$ | 18.814 | 427 | 3.091 | 5.151 | 10.145 |
| Total Expense \$ | 17.999 | 358 | 2,914 | 5.072 | 9.655 |
| Nel Profit (loss) \$ | 815 | 69 | 177 | 79 | 490 |
| Businesses reporting a proflt (No.) | 51 | 7 | 21 | 10 | 13 |
| Total Sales \$ | 13.653 | 427 | 3.091 | 2.461 | 7.674 |
| Total Expense \$ | 12.577 | 358 | 2.914 | 2.241 | 7.064 |
| Net Profit \$ | 1.076 | 69 | 177 | 220 | 610 |
| Businesses reporting a loes (No.) | 12 | - | - | 9 | 3 |
| Total Sales \$ | 5,161 | - | - | 2.690 | 2.471 |
| Total Expense \$ | 5.422 | - | - | 2.831 | 2.591 |
| Net Loss \$ | -261 |  | - | .141 | -120 |

(1)These estimates are based on a sample of businesses reporting saies between $\$ 10$ thousand and $\$ 2$ million

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985
New Brunswick. Fabric and Yarn Stores (SIC 6151)

|  | Total(1) | Bottom $25 \%$ | Lower middle $25^{\circ}$. | Upper middle $25^{\circ}$ : | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 26 | -. | -- | - | - |
| Businesses in sample | 5 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | - | -- | $\cdots$ | - |
| High sales value ( $\$ 000$ 's) | (1) | * | .. | -- | -. |


| Selected expense item | Industry Average(2) |  |  |  |  | $\begin{array}{r} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom $25^{\circ}$ 。 | Lower middle $25 \%$ | Upper mıddle $25^{\circ}$ 。 | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25*: | Lower middle $25^{*}=$ | Uppe; middle | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 64.0 | -- | -- | - | -* | 100.0 | 64.0 | ** | -- | .- | -* |
| Occupancy Expenses | 7.4 | - | .. | -- | - | 100.0 | 7.4 | -- | -. | - | -- |
| Mortgage Interest |  | -- | -- | $\cdots$ | -- |  | - | - | -- | $\cdots$ | $\cdots$ |
| Depreciation | 11 | -- | -- | -. | $\cdots$ | 1000 | $1{ }^{1}$ | - | -- | - | $\cdots$ |
| Repars \& Maintenance | 08 | .. | - | -- | -- | 1000 | 08 | -- | $\cdots$ | -* | -- |
| Heat. Light \& Telephone | 18 | -- | " | -- | -- | 1000 | 98 | $\cdots$ | $\cdots$ | $\cdots$ | - |
| Business \& Property Tax | 06 | -- | -- | -- | -- | 1000 | 06 | - | " | -- | $\cdots$ |
| Insurance | 05 | - | -- | - | .. | 1000 | 05 | -- | - | -- | -- |
| Rent | 26 | -- | - | -- | -- | 375 | 69 | -- | - | - | - |
| Personnel Expenses | 17.7 | -- | -- | -- | -- | 100.0 | 17.7 | - | -- | - | -- |
| Financial Expenses | 1.2 | -- | - | $\cdots$ | - | 100.0 | 1.2 | -- | - . | -- | -- |
| Bank Interest \& Charges | 10 | - | $\cdots$ | - | -- | 905 | 11 | - | $\cdots$ | - | -- |
| Prolessional Fees | 02 | - | -- | -* | - | 1000 | 02 | - | ** | - | -- |
| Franchise Fees |  | -* | -- | -- | -- |  |  | -- | -* | -- | -- |
| Sales and Admin. Expenses | 2.6 | -- | -- | -- | $\cdots$ | 100.0 |  | - | $\cdots$ | - | -- |
| Advertising | 07 | -- | .- | -- | $\cdots$ | 1000 | 07 | -- | $\cdots$ | -- | -- |
| Supplies | 11 | -- | $\cdots$ | $\cdots$ | -- | 1000 | 11 | -- | -* | -- | -- |
| Delisery <br> Fuel Expense | 07 | -- | -- | -- | -- | 1000 95 | $\begin{aligned} & 07 \\ & 03 \end{aligned}$ | -- | -* | -- | $\stackrel{-}{-}$ |
| Other Expenses | 0.6 | -- | -- | .- | -* | 82.0 | 0.7 | -* | - | -* | - |
| Profit (loss) | 6.5 | -- | - | $\cdots$ | - | 100.0 | 6.5 | - | -- | -- | $\cdots$ |
| Total | 100.0 | -- | -- | - | -- | 100.0 | .. | -* | -- | -* | - |

(1) These estimates are oased on a sample of busmesses reporting sales between $\$ 10$ thousand and $\$ 2$ million
(2) Value in each cell $=$ Total weighted expenditure on a given item $\times 100$ for each quartile.
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { (otal }} \times 100 \quad$ for each quartile

Since the number of businesses reporting a specfic expense may difler for each cell, the total (profit (loss) plus expenses) does not necessarly equal $100=$
See Notes on Symbols Page

## Standard Industrial Classification Definition:

## SIC 6151 - Fabric and Yarn Stores

Businesses primarily engaged in retall dealing in yard goods yarns and related merchandise such as dry goods and notions stores fabric stores. retail kniting yarn and accessories. mill-end stores itexile tabric), retat piece goods (textle fabric), retail sewing thread, retail textle fabrics retall yarn gooos (textile
fabrich, and retall yarn

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Fabric and Yarn Stores (SIC 6151)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 26 | -- | - | - | - |
| Businesses in sample | 5 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | - | - | $\cdots$ | - |
| High sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | -- | - | - | -- |
|  |  |  | Average (\$00 |  |  |
| Assets |  |  |  |  |  |
| Cash | 28 | - | - | - | - |
| Accounts and Notes Receivable | 1 | - | - | - | - |
| Inventory | 44 | -- | - | - | - |
| Other Current Assets | - | - | - | - | - |
| Total Current Assets | 73 | - | - | - | - |
| Fixed Assets | 40 | - | $\cdots$ | - | - |
| Less Accum. Dep on Fixed Assets | 17 | - | - | - | - |
| Other Assets | 7 | - | - | $\cdots$ | - |
| Total Assets | 103 | - | - | - | - |
| Lisbilities and Equity |  |  |  |  |  |
| Current Loans | - | - | - | - | - |
| Other Current Liabilities | 4 | - | - | - | $\cdots$ |
| Total Current Lubilhies | 4 | -- | -- | - | - |
| Morrgages Payable | . | - | - | - | - |
| Long Term Debt | 32 | - | - | -- | - |
| Other Liabilites | 32 | - | - | -- | - |
| Total Liabilities | 36 | - | $\cdots$ | - | - |
| Total Equity | 67 | - | - | $\cdots$ | $\cdots$ |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

## TABLE 3. Financial Ratios for 1985

New Brunswick, Fabric and Yarn Stores (SIC 6151)

|  | Total 1 1) | Bottom $25 \%$ | Lower middle $25^{\circ}$ | Upper middle $25^{\circ}$ | $\begin{array}{r} \text { TOD } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 26 | -- | - | -. | -* |
| Businesses in sample | 5 |  |  |  |  |
| Low sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | -- | -- | -- | - |
| High sales value (\$000's) | (1) | -- | . | - | $\cdots$ |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current rato (times) | 18.1 | -- | - | - | -* |
| Leverage Ratios |  |  |  |  |  |
| Debi Equity ratio (times) | 1.1 | - | -- | -- | - |
| Interest Coverage ratio (times) | 10.8 | - | $\cdots$ | - | - |
| Debt ratio (times) | 05 | -- | -- | - | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Fabric and Yarn Stores (SIC 6151)

|  | $\begin{array}{r} \text { Total(1) } \\ 25 \% \end{array}$ | Bottom $25 \%$ | Lower middéle $25 \%$ | Upper muddle $25^{\circ}$. | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 10 | $\cdots$ | -- | -- | -- |
| Businesses in sample | 2 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | -- | -- | - | -- |
| High sales value ( $\$ 000$ 's) | (1) | - | - | -- | -- |
| Average ( $\$ 000$ 's) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | $x$ | -* | -* | -* | -- |
| Sale of Fixed Assers | X | - | -- | - | -. |
| Increase in Long Term Debt | x | -- | -* | " | -- |
| Advances From Owners and Affiliates | $x$ | - | -- | -* | - |
| From Government | X | -. | -- | -- | -* |
| Increase in Share Capital | $x$ | -. | -- | -- | - |
| Sale of Investments | X | - | -- | -- | -- |
| Tax Adjustments | $x$ | -- | - | -- | -- |
| Other Sources | x | -- | -- | -* | - |
| Total | X | -* | - | -- | -- |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | $x$ | - | $\cdots$ | - | -• |
| Payment of Dividends | X | -* | - | -- | * |
| Repayment of Long Term Debt | x | - | .. | -- | -- |
| Current Portion of Lang Term Debs | $x$ | - | -- | .. | -- |
| Purchase of investments | X | -- | - | -- | - |
| Repayment of Adv From Owners and Affil | X | - | -- | -- | - |
| Decrease in Equity | x | - | -- | -. | - |
| Tax Adjustments | X | $\cdots$ | - | -- | -- |
| Other Applications | $x$ | - | - | -• | $\cdots$ |
| Total | $\times$ | $\cdots$ | -. | .. | -* |
| Increase (Decrease) in Net Working Capital | x | -- | - | -* | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ miltion

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Fabric and Yarn Stores (SIC 6151)

| Business size expressed in average labour units(1) | Number of Businesses | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ (\$ 000 \text { 's) } \end{array}$ | Average labour units(1) | Changes in number of businesses with pa:d emoloyees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reporting(2) | No longer reportingi3) |
| 1982 |  |  |  |  |  |
| Total | 23 | 337 | 39 | 8 | 7 |
| less than 20 | 22 | $x$ | 33 | 8 | 7 |
| 20.99 | . | - | - | - | - |
| 100-499 | x | $x$ | 6 | - | - |
| 500 and over | . | - | - | - | - |
| 1985 |  |  |  |  |  |
| Total | 34 | 679 | 75 | 5 | $\ldots$ |
| less than 20 | 33 | $x$ | 50 | 5 |  |
| 20.99 | X | $x$ | 25 | . |  |
| 100-499 | - | - | - | - |  |
| 500 and over | - | - | - | - |  |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment Payroll and Hours. Statistics Canada. Catalague No 72-002 An average labour unit could be interpreted as a fuli-time employee Note that the business size groups used are determined at the Canada level Thus it a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Relers to businesses reporting no payroll deductions in the previous year
(3) Relers to businesses reporting no payroll deductions in the following year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick, Fabric and Yarn Stores (SIC 6151)


All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 59 | 14 | 15 | 11 | 19 |
| Total Sales \$ | 6.865 | 437 | 836 | 992 | 4.600 |
| Tolal Expense \$ | 6.298 | 374 | 735 | 867 | 4.322 |
| Net Profit (loss) \$ | 567 | 63 | 101 | 125 | 278 |
| Businesses reporting a profit (No.) | 57 | 13 | 14 | 11 | 19 |
| Total Sales \$ | 6,785 | 411 | 782 | 992 | 4.600 |
| Tolal Expense \$ | 6,209 | 344 | 676 | 867 | 4.322 |
| Net Profirs | 576 | 67 | 106 | 125 | 278 |
| Businesses reporting loss (No.) | 2 | 1 | 1 | - | - |
| Total Sales \$ | 80 | 26 | 54 | - | - |
| Total Expense \$ | 89 | 30 | 59 | - | - |
| Net Loss \$ | -9 | -4 | -5 | - | - |
|  |  |  | 1983 |  |  |
| All Businesses (No.) | 49 | 4 | 20 | 12 | 13 |
| Total Sales \$ | 6.651 | 150 | 1.076 | 1.705 | 3.720 |
| Total Expense \$ | 6.363 | 135 | 1.056 | 1.612 | 3.560 |
| Net Profit (loss) \$ | 288 | 15 | 20 | 93 | 160 |
| Eusinesses reporting a profit (No.) | 36 | 4 | 11 | 8 | 13 |
| Total Sales \$ | 5.695 | 150 | 720 | 1.105 | 3.720 |
| Total Expense \$ | 5.367 | 135 | 680 | 992 | 3.560 |
| Net Profit \$ | 328 | 15 | 40 | 113 | 160 |
| Businesses reporting a loss (No.) | 13 | - | 9 | 4 | - |
| Total Sales \$ | 956 | - | 356 | 600 | - |
| Total Expense \$ | 996 | . | 376 | 620 | - |
| Net Loss \$ | -40 | - | -20 | - 20 | - |


|  | 1984 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| All Businesser (No.) | 26 |  | - | - |
| Total Sales \$ | 3. 219 | - | - | - |
| Total Expense \$ | 3.028 | - | - | - |
| Net Profit (loss) \$ | 191 | - | - | - |
| Businesses reporting a profit (No.) | 20 | - | - | - |
| Total Sales \$ | 2.894 | - | - | - |
| Total Expense \$ | 2673 | - | . | - |
| Net Profit \$ | 221 | - | - | . |
| Businesses reporting a loss (No.) | 6 | - | - | - |
| Total Sales \$ | 325 | . | . | - |
| Total Expense S | 355 | - | - | - |
| Net Loss \$ | . 30 | - | - | - |
|  |  |  |  |  |
| All Businesses ( N O.) | 66 | - | - | - |
| Total Sales \$ | 9.662 | . | - | - |
| Total Expense \$ | 9.037 | - | - | - |
| Net Profit (loss) \$ | 625 | - | - | - |
| Businesses reporting a profit (No.) | 56 | - | - | - |
| Total Sates \$ | 8.768 | - | . | - |
| Total Expense \$ | 8.136 | - | - | - |
| Net Profus | 632 | - | - | - |
| Businesses reporting a loss (No.) | 10 | - | - | - |
| Total Sates \$ | 894 | - | - | - |
| Total Expense \$ | 901 | - | - | - |
| Net Loss \$ | . 7 | . | . | . |

(1)These estimates are based on a sample of businesses reporting saies between $\$ 10$ thousand and $\$ 2$ million

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick, Appliance, Television, Radio and Stereo Stores (SIC 622)

|  | Total $\langle 1\rangle$ | $\begin{aligned} & \text { Bot1om } \\ & 25^{\circ} \% \end{aligned}$ | $\begin{aligned} & \text { Lower } \\ & \text { midde 25\% } \end{aligned}$ | Upper middle 25\% | $\begin{array}{r} \text { Top } \\ 25^{\circ} \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimaled) | 241 | 60 | 60 | 60 | 61 |
| Businesses in sample <br> Low sales value ( $\$ 000$ s) <br> High sales value $1 \$ 000$ s) | $\begin{aligned} & 25 \\ & (1) \\ & 1+1 \end{aligned}$ | 11 18 | 18 50 | 50 141 | 141 (1) |


| Selected expense tiem | Industry Averaget2) |  |  |  |  | © busi- <br> nesses <br> reporling | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom $25{ }^{\circ}$ 。 | Lower middle 25= | Upper midale $25^{\circ}$. | $\begin{array}{r} \text { Top } \\ 25^{\circ}=2 \end{array}$ |  | Total | $\begin{gathered} \text { Boriom } \\ 25^{\circ} \text {. } \end{gathered}$ | Lower middle $25^{\circ}=$ | Upper middle | $\begin{gathered} \text { Top } \\ 25 * \end{gathered}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 55.6 | 71.9 | 40.4 | 36.4 | 73.3 | 98.8 | 56.3 | 71.9 | 42.4 | 36.4 | 73.3 |
| Occupancy Expenses | 8.5 0.5 | 9.5 | 11.2 | 7.3 | 6.2 | 100.0 14.9 | 8.5 31 | 9.5 | 11.2 | 7.3 | 6.2 |
| Deorectation | 18 |  | 52 | 0.5 | 14 | 42.6 | 43 | - | 71 | 24 | 20 |
| Repars \& Maintenance | 03 | $\cdot$ | 02 | 05 | 03 | 31.7 | 08 | - | 39 | 09 | 05 |
| Heat. Light \& Telephone | 28 | 43 | 32 | 25 | 14 | 1000 | 28 | 43 | 32 | 25 | 14 |
| Business \& Property Tax | 04 | 08 | 02 | 0.4 | 02 | 69.2 | 05 | 08 | 03 | 07 | 04 |
| Insurance | 21 | 45 | 2.0 | 1.4 | 05 | 100.0 | 21 | 45 | 2.0 | 14 | 05 |
| Rent | 07 |  | 0.1 | 02 | 22 | 32.2 | 22 | - | 13 | 22 | 26 |
| Personnel Expenses | 10.8 | - | 1.2 | 31.5 | 10.9 | 51.8 | 20.9 | - | 24.2 | 31.5 | 10.9 |
| Financial Expenses | 1.2 | - | 1.3 | 10 0 | 2.4 | 69.1 |  | - |  |  |  |
| Bank Interest \& Charges Protessional Fees | 09 |  | 12 0.1 | 106 0.3 | 17 0.5 | 58.4 52.0 | 17 05 | - | 3.8 03 | 106 06 | 17 06 |
| Professional Fees Franchise Fees | 03 |  | 0.1 |  | 0.5 | 52.0 0.9 | 15 24 | - | 03 | 06 | 06 |
| Sales and Admin. Expenses | 10.9 | 16.1 | 11.7 | 12.5 | 3.8 | 100.0 | 10.9 | 16.1 | 11.7 | 12.5 | 3.8 |
| Advertising | 06 | ; | 03 | 0.4 | 16 | 478 | 13 |  | 11 | 08 | 16 |
| Supplies | 22 | 11 | 12 | 59 | 06 | 1000 | 22 | 13 | 12 | 59 | 06 |
| Dellery Fuel Expense | 3 4 4 | 37 | 22 | 62 | 13 | 988 515 | 31 9 4 | 37 | 23 | 62 | 13 |
| Other Expenses | 4.9 | - | 1.6 | 15.5 | 2.9 | 73.3 | 6.7 | - | 1.6 | 17.2 | 2.9 |
| Profit (loss) | 8.0 | 2.5 | 32.5 | -4.1 | 0.7 | 100.0 | 8.0 | 2.5 | 32.5 | -4. 1 | 0.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . | $\ldots$ |  |  |  |

(1) These estimates are based on a sample of businesses reporing sales between $\$ 10$ thousand and $\$ 2$ million
(2) Value in each ceil $=\frac{\text { Total weighted expenditure on a given them }}{\text { Total weighted saies of all businesses in the sample }}$ for each quartile
(3) Value in each celf $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighied sales of businesses reporting inis item of expendilure }} \times 100$

Since the number of businesses reporting a specific expense may differ for each cell. the total (profit (loss) plus expenses) does not necessarily equal 100 .
See Noles on Symbols Page

## Standard Industrial Classification Definition:

SIC 622. Appliance Television. Radio and Stereo Stores
Businesses primarily engaged in relail deaing in maior househoid appliances. small electrical applances. television. radio and sound equipment Repais shops for such apoliances are included in this industry group.

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Appliance, Television, Radio and Stereo Stores (SIC 622)

|  | Total(1) | Bottom 25\% | Lowe: middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 249 | 60 | 60 | 60 | 61 |
| Businesses in sample | 25 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | (1) | 18 | 50 | 141 |
| High sales value ( $\$ 000$ 's) | (1) | 18 | 50 | 141 | (1) |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 5 | - | - | 8 | 11 |
| Accounts and Notes Receivable | 6 | - | - | 10 | 14 |
| Inventory | 43 | - | 1 | 65 | 103 |
| Other Current Assets | 1 | - | - | 1 | 4 |
| Total Current Assets | 56 | - | 2 | 84 | 132 |
| Fixed Assets | 22 | - | 4 | 9 | 72 |
| Less: Accum. Dep. On Fixed Assets | 6 | - | 1 | 3 | 20 |
| Other Assets | 4 | - | 2 | 6 | 7 |
| Total Assets | 75 | - | 6 | 96 | 191 |
| Lisbilities and Equity |  |  |  |  |  |
| Current Loans | 4 | - | 3 | 1 | 11 |
| Other Current Liabilities | 34 | - | - | 52 | 82 |
| Total Current Labllities | 38 | - | 3 | 53 | 93 |
| Mortgages Payable | 14 | - | - | 33 | 22 |
| Long Term Debi | 2 | - | 1 | 3 | 3 3 |
| Other Liabilities | 11 | - | - | 8 | 34 |
| Total Liabilities | 64 | - | 4 | 97 | 152 |
| Totai Equity | 11 | - | 2 | $\cdot 1$ | 39 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million.

TABLE 3. Financiai Ratios for 1985
New Brunswick. Appliance. Television. Radio and Stereo Stores (SIC 622)

|  | Totat(1) | Bottom 25? | Lower muddle $25^{\circ}$. | $\begin{array}{r} \text { Upper } \\ \text { middle } 25 \% \end{array}$ | $\begin{array}{r} \text { Top } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 241 | 60 | 60 | 60 | 61 |
| Businesses in sample Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 25 \\ & (1) \\ & (1) \end{aligned}$ | (1) 18 | 18 50 | 50 141 | $\begin{array}{r}141 \\ \text { (1) } \\ \hline\end{array}$ |
|  | Average |  |  |  |  |
| Liquidity Ratio Current ratio (times) | 16 | - | 0.6 | 18 | 18 |
| Leverage Ratios <br> Deblequity ratio (times) Interest Coverage ratio (times) Debi ratio (times) | $\begin{array}{r} -8.6 \\ 4.5 \\ 0.8 \end{array}$ | - | $\begin{array}{r} 1.5 \\ 120 \\ 06 \end{array}$ | -27 4.7 0.8 | -180 2.1 08 |

(1)These estimates are based on a sample of businesses reparting saies beiween $\$ 10$ thousand and $\$ 2$ millian.

See Notes on Symbols Page.

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Appliance. Television. Radio and Stereo Stores (SIC 622)

|  | $\begin{array}{r} \text { Totalp1) } \\ 25 \% \end{array}$ | Bottom $25^{\circ}$ | Lower middle 25*。 | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 58 | -- | -- | -- | -- |
| Businesses in sample | 12 |  |  |  |  |
| Low sales value (\$000's) | (1) | -- | - | -- | -- |
| High sales value ( $\$ 000$ s) | (1) | - | - | -. | -- |
| Average (\$000 s) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 31 | .. | -* | -- | - |
| Sale of Fixed Assets | 6 | -* | - | - | -- |
| increase in Long Term Debt | 14 | $\cdots$ | - | -- | -- |
| Advances From Owners and Alfiliates | 2 | -- | -- | - | ** |
| Fram Government | . | - | -- | *- | - |
| increase in Share Capital | - | -- | -. | - | - |
| Sale of investments | - | - | -- | -- | -- |
| Tax Adjustments | - | -- | -- | -- | -- |
| Other Sources | 4 | - | - | -- | -- |
| Total | 58 | - | - | -* | - |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | 38 | -* | -- | -- | -- |
| Payment of Dividends | 1 | $\cdots$ | - | -- | -- |
| Repayment of Long Term Debt | 21 | - | - | ** | -- |
| Current Portion af Long Term Debt | - | -- | -- | -* | $\cdots$ |
| Purchase of investments | 11 | -* | -- | - | -- |
| Repayment of Ady From Owners and Affil | 4 | -- | - | - | $\cdots$ |
| Decrease in Equily | - | - | - | -. | $\cdots$ |
| Tax Adjustments | 1 | $\cdots$ | -- | -- | - |
| Oiner Applications | - | - | -* | -- | - |
| Total | 76 | -- | - | - | - |
| Increase (Decrease) in Net Working Capital | .18 | - | -- | - | -- |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Appliance. Television. Radio and Stereo Stores (SIC 622)

| Business size expressed :n average labour units $\{1$ ) | Number Businesses | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ (\$ 000 \text { s) } \end{array}$ | Average labour units(1) | Changes in numner of ousinesseswith paid emplovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reportingi2) | No longer 'eportingi3) |
| 1982 |  |  |  |  |  |
| Total | 190 | 7,881 | 667 | 47 | 27 |
| less than 20 | 181 | 5.971 | 506 | 15 | 27 |
| 20-99 | 5 | 1.133 | 96 | 1 |  |
| 100-499 | $x$ | $\times$ | 19 | 1 |  |
| 500 and over | $\times$ | x | 26 | . |  |
| 1985 |  |  |  |  |  |
| Total | 202 | 11,625 | 824 | 28 | ... |
| less than 20 | 190 | 7.452 | 523 | 28 |  |
| 20-99 | 10 | $x$ | 232 | - |  |
| $100 \cdot 499$ | - | - | . | - |  |
| 500 and over | $x$ | $x$ | 69 | - |  |

[^7]See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick, Appliance. Television, Radio and Stereo Stores (SIC 622)

| Total(1) | Bottom 25\% | Lower middle $25 \%$ | Upper middle $25 \%$ | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 189 | 43 | 51 | 47 | 48 |
| Total Sales \$ | 17.116 | 834 | 1.600 | 3.263 | 11.419 |
| Total Expense \$ | 15,494 | 546 | 1,361 | 2.882 | 10.705 |
| Net Profit (loss) \$ | 1.622 | 288 | 239 | 381 | 714 |
| Businestes reporting a profit (No.) | 159 | 41 | 33 | 42 | 43 |
| Total Sales \$ | 14,798 | 804 | 1.164 | 2.856 | 9.974 |
| Total Expense \$ | 13.063 | 506 | 909 | 2.451 | 9.197 |
| Net Profit \$ | 1.735 | 298 | 255 | 405 | 777 |
| Businesses reporting loss (No.) | 30 | 2 | 18 | 5 | 5 |
| Total Sales \$ | 2.318 | 30 | 436 | 407 | 1.445 |
| Total Expense \$ | 2.431 | 40 | 452 | 431 | 1.508 |
| Net Loss $\$$ | -113 | -10 | -16 | -24 | -63 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 178 | 38 | 44 | 50 | 46 |
| Total Sales \$ | 24.772 | 660 | 1.629 | 4.075 | 18.408 |
| Total Expense \$ | 23.117 | 532 | 1.290 | 3.707 | 17.588 |
| Net Profit (loss) \$ | 1.655 | 128 | 339 | 368 | 820 |
| Businesses reporing a profit (No.) | 157 | 35 | 43 | 44 | 35 |
| Total Sales \$ | 19.059 | 585 | 1.581 | 3.408 | 13.485 |
| Total Expense \$ | 17.023 | 429 | 1.234 | 2.999 | 12.361 |
| Net Profit \$ | 2.036 | 156 | 347 | 409 | 1.124 |
| Cusinesses reporting a loss (No.) | 21 | 3 | 1 | 6 | 11 |
| Total Sales \$ | 5.713 | 75 | 48 | 667 | 4.923 |
| Total Expense \$ | 6.094 | 103 | 56 | 708 | 5227 |
| Net Loss \$ | . 381 | -28 | . 8 | -41 | -304 |
|  |  |  | 1984 |  |  |
| All Businesser (No.) | 192 | 34 | 59 | 43 | 56 |
| Total Sales \$ | 43.046 | 870 | 4.384 | 6.944 | 30.848 |
| Total Expense \$ | 39.647 | 735 | 3.599 | 6.354 | 28.959 |
| Net Protit 〈loss) \$ | 3.399 | 135 | 785 | 590 | 1.889 |
| Businesses reporting a profit (No.) | 160 | 18 | 58 | 39 | 45 |
| Total Sales \$ | 38.846 | 686 | 4.311 | 6.408 | 27.441 |
| Total Expense \$ | 35.282 | 547 | 3.514 | 5.818 | 25.403 |
| Nel Profit \$ | 3.564 | 139 | 797 | 590 | 2.038 |
| Businesses reporting a loss (No.) | 32 | 16 | 1 | 4 | 11 |
| Total Sales \$ | 4.200 | 184 | 73 | 536 | 3.407 |
| Total Expense \$ | 4.365 | 188 | 85 | 536 | 3.556 |
| Net Loss \$ | -165 | -4 | -12 | - | -149 |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businestes (No.) | 242 | 59 | 60 | 59 | 64 |
| Total Saies \$ | 39.652 | 1.066 | 1,892 | 6.582 | 30.112 |
| Total Expense \$ | 38.414 | 814 | 1,345 | 6.764 | 29.491 |
| Net Profit (loss) \$ | 1.238 | 252 | 547 | -182 | 621 |
| Businesses reporting a proflt (No.) | 197 | 59 | 60 | 33 | 45 |
| Total Sales \$ | 30.139 | 1.066 | 1.892 | 3.164 | 24.017 |
| Total Exuense \$ | 28,130 | 814 | 1.345 | 2.756 | 23.215 |
| Net Pratit 5 | 2.009 | 252 | 547 | 408 | 802 |
| Businesses reporting a loss (No.) | 45 | . | - | 26 | 19 |
| Total Sales \$ | 9.513 | - | - | 3.418 | 6.095 |
| Total Expense \$ | 10.284 | - | - | 4.008 | 6.276 |
| Net Loss\$ | . 771 | - |  | . 590 | -181 |

[^8]See Notes on Symbois Page.

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985
New Brunswick. Gasoline Service Stations (SIC 6331)

|  | Total(1) | Bottom 25\% | Lower middle $25^{\circ}$. | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 531 | 132 | 133 | 133 | 133 |
| Businesses in sample <br> Low sales value ( 5000 s ) <br> High sales value ( $\$ 000 \mathrm{~s}$ ) | $\begin{gathered} 166 \\ \text { (1) } \\ \text { (1) } \end{gathered}$ | $(1)$ 287 | 287 467 | 467 736 | $\begin{gathered} 736 \\ (1) \end{gathered}$ |


| Selected expense tem | Industry Average(2) |  |  |  |  | $\begin{array}{r} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$ 。 | Upper middle 25 "s | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \text {. } \end{aligned}$ |  | Total | Bottom $25^{\circ}$ | Lower middle 25: | Upper middle | $\begin{aligned} & \text { Top } \\ & 255^{\prime} \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 80.1 | ... | 86.0 | 84.5 | 87.8 | 92.8 | 86.3 | 87.0 | 86.0 | 84.5 | 87.8 |
| Occupancy Expenses | 4.4 | 7.8 | 3.7 | 3.3 | 2.7 | 100.0 60 | $\begin{aligned} & 9.4 \\ & 07 \end{aligned}$ | 7.8 | 3.7 | 3.3 | 2.7 |
| Depreciation | 08 | 13 | 08 | 07 | 0.4 | 852 | 09 | 19 | 09 | 08 | 05 |
| Reoairs \& Maintenance | 03 | 04 | 03 | 0.4 | 0.2 | 805 | 04 | 06 | 01 | 05 | 03 |
| Heat. Light \& Telephone | 16 | 32 | 14 | 10 | 0.8 | 972 | 1.6 | 33 | 14 | 10 | 08 |
| Business \& Properfy Tax | 0.4 | 08 | 03 | 02 | 02 | 864 | 05 | 10 | 04 | 03 | 02 |
| Insurance | 0.4 | 06 | 05 | 04 | 0.2 | 912 | 05 | 08 | 05 | 04 | 02 |
| Rent | 08 | 15 | 02 | 06 | 0.8 | 176 |  | 55 |  | 11 |  |
| Personnel Expenses | 7.3 | 7.6 | 6.8 | 8.3 | 6.5 | 98.3 | 7.4 | 7.7 | 7.1 | 8.3 | 6.5 |
| Financial Expenses | 0.9 | 0.9 | 1.1 | 0.8 | 0.8 |  |  |  |  |  |  |
| Bank Interest \& Charges | 07 | 07 | 18 08 | 06 02 | 06 02 | 857 852 | 08 03 | 11 03 | 19 09 0 | 06 | 08 02 |
| Protessional Fees Franchise Fees | 02 |  |  |  |  | 852 06 | 02 | 0 |  | 0 |  |
| Sales and Admin. Expenses | 3.5 |  | 1.4 0.2 | 1.4 03 | 0.9 |  |  |  |  |  |  |
| Advertising | 03 | 05 | 02 | 14 05 | 02 03 | 908 902 | O3 | 07 09 | 02 | O5 | O2 |
| Suoplies | 05 24 | 06 82 | 05 06 | O5 | 03 03 | 902 83 | 05 29 | 107 | 08 | 06 | 01 |
| Deliverv Fuel Expense | 25 0 | 17 1 | 01 |  |  | 256 | 12 | 18 | 67 | 04 | 03 |
| Other Expenses | 0.6 | 1.0 | 0.6 | 0.5 | 0.3 | 80.8 | 0.7 | 1.8 | 0.8 | 0.5 | 0.3 |
| Profit (loss) | 3.3 |  | 0.5 | 1.2 | 1.0 | 99.3 | 3.3 |  | 0.5 | 1.2 | 1.0 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... |  |  | $\cdots$ | $\ldots$ |

(1) These estimates are based on a sample of businesses reporting sales bet veen $\$ 10$ thousand and $\$ 2$ million
(2) Value in each cell
$=$ Total weighted expenditure on a given item for eacm quarile
Total weighted sales of all businesses in the sample
(3) Value in each cell $=\frac{\text { Toial weighted expenditure on a given itert }}{\text { Totai weighted sales of businesses reporting ihis tem of expenditure }} \times 100$ for each quartile

Since the number of businesses reporing a specific expense may differ for each cell. the total (protit (loss) olus expenses) does not necessarily eoual io0:
See Notes on Symbols Page

## Standard Industrial Classification Definition:

SIC 6331 - Gasoline Service Stations
 motor vehictes This group industry includes businesses descrioed as retall diesel twel. lilling stations. gas bars gasoline service stations retail gasoline
motor vehicles lubrication services. and self-serve gasoline stations

TABLE 2. Balance Sheet Profile for 1985

|  | Total(1) | Botiom $25 \%$ | Lower middle $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 531 | 132 | 133 | 133 | 133 |
| Businesses in sample | 166 |  |  |  |  |
| Low sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | (1) | 287 | 467 | 736 |
| High sales value ( $\$ 000$ s) | (1) | 287 | 467 | 736 | (1) |

Average ( $\$ 000$ 's)

| Assets |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 7 | 3 | 4 | 8 | 13 |
| Accounts and Notes Receivable | 5 | 2 | 4 | 6 | 6 |
| Inventory | 20 | 6 | 14 | 19 | 40 |
| Other Current Assets | 4 | - | 2 | 2 | 11 |
| Total Current Assets | 36 | 11 | 24 | 36 | 70 |
| Fixed Assets | 42 | 24 | 47 | 43 | 54 |
| Less: Accum. Dep on Fixed Assets | 15 | 10 | 18 | 14 | 16 |
| Other Assets | 2 | - | . | 1 | 6 |
| Total Assets | 65 | 25 | 53 | 66 | 114 |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 7 | 2 | 7 | 6 | 12 |
| Other Current Liabilities | 20 | 5 | 18 | 16 | 38 |
| Total Current Labilties | 26 | 7 | 25 | 22 | 49 |
| Morigages Payable | 4 | 4 | 3 | 5 | 5 |
| Long Term Debi | 3 | 1 | 5 | 5 | 2 |
| Other Liabilities | 18 | 10 | 15 | 14 | 31 |
| Total Liabillities | 51 | 21 | 48 | 45 | 88 |
| Total Equity | 14 | 3 | 5 | 21 | 26 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

## TABLE 3. Financial Ratios for 1985

New Erunswick, Gasoline Service Stations (\$1C 6331)

|  | Total( ${ }^{\text {( }}$ | Boltom $25 \%$ | Lower middle 25*。 | Upper middle $25^{2}=$ | $\begin{aligned} & \text { ToD } \\ & 25^{\circ} \mathrm{O} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 531 | 132 | 133 | 133 | 133 |
| Businesses in sample | 166 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | (1) | 287 | 467 | 736 |
| High sales value (\$000's) | (1) | 287 | 467 | 736 |  |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 23 | 52 | 13 | 21 | 21 |
| Leverage Ratios |  |  |  |  |  |
| Debuequity ratio <times) | 75 | -06 | 41 | -75 | 250 |
| Interest Coverage ratio (times) | 12.0 | 173 | 139 | 89 | 102 |
| Debt ratio (times) | 10 | 07 | 10 | 12 | 09 |

[^9]See Nores on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Gasoline Service Stations (SIC 6331)

| , | $\begin{gathered} \text { Totall1! } \\ 25^{\circ} \end{gathered}$ | Bottom $25^{\circ} \%$ | Lower middle $25^{\circ}$; | Upper middle 25*? | $\begin{aligned} & \text { ToD } \\ & 255_{t} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 208 | 52 | 52 | 52 | 52 |
| Businesses in sample | 25 |  |  |  |  |
| Low sales value ( 5000 s) | (1) | (1) | 428 | 560 | 889 |
| High sales value ( 5000 's) | (1) | 128 | 560 | 889 | (1) |
|  | Average (\$000 s) |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 9 | -1 | 17 | 3 | 15 |
| Sale of Fixed Assets | 6 | 9 | - | 2 | 12 |
| Increase in Long Term Deb; | 10 | 4 | 5 | 12 | 16 |
| Advances From Owners and Affiliates | 5 | 10 | - | 6 | 5 |
| From Government | - | . | - | - | - |
| Increase in Share Capital | - | - | - | - | - |
| Sale of Investments | 2 | - | 9 | . | . |
| Tax Adjustments | - | - | - | - | - |
| Other Sources | - | - | - | - | - |
| Total | 31 | 22 | 30 | 24 | 48 |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | 12 | 1 | 5 | 17 | 22 |
| Payment of Dividenas | 1 | - | 2 | - | - |
| Repayment of Long Term Debt | 9 | 10 | 4 | 1 | 17 |
| Current Portion of Long Term Debt | - | - | - | - | 1 |
| Purchase of Investments | - | - | - | - | $\checkmark$ |
| Repayment of Adv From Owners and Alfil | 6 | - | 13 | - | 10 |
| Decrease in Equity | . | - | . | - | . |
| Tax Adjustments | - | - | - | - | - |
| Other Applications | - | 2 | - | $\bigcirc$ | Si |
| Total | 28 | 13 | 25 | 20 | 51 |
| Increase (Decrease) in Net Working Capital | 4 | 9 | 6 | 3 | -3 |

(1) These estimates are based on a sample of businesses reoorting sales between $\$ 10$ housand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Gasoline Service Stations (SIC 6331)

| Business size expressed in average labour units ${ }^{1 /}$ | Number of Businesses | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ (\$ 000 \text { s) } \end{array}$ | Average labour unissili | Changes in number of businesseswith paid emolovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Netriy } \\ \text { reporingiz) } \end{array}$ | No longer reporting(3) |
| 1982 |  |  |  |  |  |
| Total | 505 | 15.388 | 1.835 | 108 | 52 |
| less than 20 | 497 | 13888 | 1545 | 107 | 52 |
| 20.99 | 6 | 1290 | 166 | 1 | . |
| 100.499 | $x$ | $x$ | 2 | - | - |
| 500 and over | Y | x | 22 | - | - |
| 1985 |  |  |  |  |  |
| Total | 455 | 18.576 | 1.749 | 34 |  |
| less than 20 | 150 | 16760 | 1.563 | 14 |  |
| 20.99 | 5 | 1816 | 186 | - |  |
| 100-499 | . | - | - | - |  |
| 500 and over | - | - | * | - |  |

[^10]See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985. New Brunswick, Gasoline Service Stations (SIC 6331)

| Total(1) | Bottom | Lower | Upper <br>  $25 \%$ | middle $25 \%$ |
| :--- | :---: | ---: | ---: | ---: |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 486 | 121 | 121 | 122 | 122 |
| Total Sales \$ | 188,207 | 8,941 | 26.287 | 50.635 | 102.344 |
| Total Expense \$ | 184,132 | 8.644 | 25,367 | 49.594 | 100.527 |
| Net Profit (loss) \$ | 4.075 | 297 | 920 | 1.041 | 1.817 |
| Businesses reporting a profit (No.) | 368 | 68 | 108 | 96 | 96 |
| Total Sales \$ | 148.562 | 4.842 | 23.343 | 39.512 | 81.865 |
| Totat Expense \$ | 144.503 | 4.203 | 22.332 | 38,181 | 79.787 |
| Net Profit \$ | 5.059 | 639 | 1.011 | 1.331 | 2.078 |
| Businesses reporting loss (No.) | 118 | 53 | 13 | 26 | 26 |
| Total Sales \$ | 38,645 | 4.099 | 2.944 | 19,123 | 20.479 |
| Total Expense \$ | 39.629 | 4.441 | 3.035 | 11.413 | 20.740 |
| Net Loss \$ | -984 | -342 | -91 | -290 | . 261 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 429 | 107 | 107 | 107 | 108 |
| Total Sales \$ | 200.492 | 7.338 | 29.840 | 54.026 | 109.288 |
| Total Expense \$ | 196.202 | 6.971 | 29.110 | 52.732 | 107.389 |
| Net Profit ('oss) \$ | 4.290 | 367 | 730 | 1,294 | 1899 |
| Businesses reporting a profit (No.) | 353 | 86 | 91 | 95 | 81 |
| Total Sales \$ | 159,929 | 5.875 | 25.679 | 47.532 | 80.843 |
| Total Expense \$ | 155.065 | 5.423 | 24.864 | 46.155 | 78.623 |
| Net Profit | 4.864 | 452 | 815 | 1.377 | 2.220 |
| Businesses reporting a loss (No.) | 76 | 21 | 16 | 12 | 27 |
| Total Sales \$ | 40.563 | 1.463 | 4.161 | 6.494 | 28.445 |
| Total Expense \$ | 41.137 | 1.548 | 4. 246 | 6.577 | 28.766 |
| Net Loss \$ | -574 | -85 | . 85 | -83 | . 321 |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 559 | 138 | 136 | 144 | 141 |
| Total Sales \$ | 283.528 | 15.350 | 40.219 | 75.798 | 152. 161 |
| Tolal Expense \$ | 279.138 | 14.449 | 39.432 | 74,724 | 150.533 |
| Net Profit (loss) \$ | 4.390 | 901 | 787 | 1.074 | 1.628 |
| Businesses reporting a proflt (No.) | 443 | 119 | 100 | 112 | 112 |
| Tolal Sales \$ | 223.481 | 13.421 | 30.581 | 59.407 | 120,072 |
| Total Expense \$ | 218.109 | 12.426 | 29.482 | 58.054 | 118.147 |
| Net Prolit \$ | 5.372 | 995 | 1.099 | 1.353 | 1.925 |
| Businesses reporting a loss (No.) | 116 | 19 | 36 | 32 | 29 |
| Total Sales \$ | 60.047 | 1.929 | 9.638 | 16.391 | 32.089 |
| Total Expense \$ | 61.029 | 2.023 | 9.950 | 16.670 | 32.386 |
| Net Loss \$ | -982 | -94 | -312 | .279 | -297 |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 544 | 130 | 142 | 133 | 139 |
| Total Sales \$ | 306.711 | 18.635 | 53.296 | 79.408 | 155.372 |
| Total Expense \$ | 302.961 | 17.773 | 53.284 | 78.176 | 153.728 |
| Net Profit (loss) \$ | 3.750 | 862 | 12 | 1.232 | 1.644 |
| Businesses reporting a profit (No.) | 406 | 105 | 86 | 106 | 109 |
| Total Sales \$ | 228,677 | 14528 | 32.627 | 62.528 | 118.994 |
| Total Expense \$ | 223.408 | 13.447 | 31.969 | 61,155 | 116.837 |
| Net Profit \$ | 5.269 | 1.081 | 658 | 1.373 | 2.157 |
| Businesses reporting a loss (No.) | 138 | 25 | 56 | 27 | 30 |
| Total Saies \$ | 78,034 | 4.107 | 20.669 | 16.880 | 36.378 |
| Total Expense $\$$ | 79.553 | 4.326 | 21.315 | 17.021 | 36.891 |
| Net Loss \$ | -1.519 | -219 | -646 | -141 | . 513 |

[^11]See Notes on Symbols Page.

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Tire. Battery. Parts and Accessories Stores (SIC 6342)

|  | Tatal 1 ) | Bottom $25^{\circ}$ 。 | Lower moddle $25^{\circ}$. | Upper middle 25\%. | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 129 | 32 | 32 | 32 | 33 |
| Businesses in sample Low sales value i $\$ 000$ 's Migh saies value $\$ 000{ }^{5}$, | $\begin{array}{r} 20 \\ (1) \\ 1 \end{array}$ | (1) 67 | 67 146 | $\begin{aligned} & 146 \\ & 207 \end{aligned}$ | 207 |


| Selected expense item | Industry Averagei2) |  |  |  |  | \% busi- <br> nesses reporting | Reparling businesses only in |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Tatal | Boltom 25. | Lower middle 25; | Upper middle $25^{\circ}$ | $\begin{gathered} \text { Top } \\ 25^{\circ} \circ \end{gathered}$ |  | Total | Boltom 25 。 | Lower middie $25^{2}=$ | Upper middle | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 74.4 | 83.8 | 52.8 | 80.6 | 71.7 | 100.0 | 71.4 | 83.8 | 52.8 | 80.6 | 71.7 |
| Occupancy Expenses | 4.6 | 1.2 | 5.4 | 6.6 | 4.6 | 100.0 | 4.6 | 12 | 54 | 6.6 | 4.6 |
| Mortgage Interest Deprecia:ion | 13 | - | 17 | 23 | 11 | 66 1 | $20^{\circ}$ | - | 38 | 23 | 19 |
| Aepairs \& Maintenance | 03 | 01 | 01 | 03 | 03 | 499 | 06 | 01 | 118 | 05 | 19 1 |
| Heat Light \& Telephane | 14 | 08 | 18 | 15 | 13 | 1000 | 14 | 08 | 18 | 15 | 13 |
| Business \& Properly Tax | 03 08 |  |  |  | 05 | 493 857 | 105 09 | 14 | 11 | 11 | 05 |
| insurance <br> Aent | 08 | 04 | 11 | 11 | 05 | 434 | 14 | 14 | 1 | 1 | 05 |
| Personnel Expenses | 13.0 | 1.4 | 24.9 | 6.8 | 15.5 | 85.7 | 15.2 | 52 | 24.9 | 6.8 | 15.5 |
| Financial Expenses | 2.9 22 |  |  |  |  |  |  |  |  |  | 1.2 09 |
| Bank Interest \& Charges Prolessional Fees | 22 07 | 17 15 | 42 09 | 22 01 | 109 03 | 97 1000 | 22 07 | 17 | 42 09 | 26 04 | 109 03 |
| Prolessional Fees Franchise Fees | 07 | 15 | 03 | 04 | 03 | 1000 | 07 | 15 |  |  |  |
| Sales and Admin. Expenses | 4.7 |  |  |  |  |  |  |  |  |  |  |
| Adverlising Supohes | 05 10 | 29 13 | 06 20 | 35 061 01 | 08 | 85 779 | 106 13 | 104 +8 | 186 20 | 02 | 08 |
| Celvery | 30 | 10 | 41 | 28 | 32 | 857 | 35 | 38 | 44 | 28 | 32 |
| Fuel Expense | 02 |  |  |  |  | $10^{9}$ | 21 |  |  |  |  |
| Other Expenses | 2.8 | 22 | 5.1 | 3.4 | 10 | 82.1 | 3.5 | 2.2 | 5.9 | 8.6 | 1.2 |
| Profit (loss) | 0.4 | 5.9 | -1.2 | -3.6 | 13 | 100.0 | 04 | 5.9 | -1.2 | $-3.6$ | 13 |
| Total | 100.0 | 100.0 | 1000 | 100.0 | 100.0 | 1000 |  | ... | $\ldots$ | ... | $\ldots$ |

(1) These estimates are based on a samole of businesses reporling saies between $\$ 10$ thousand and $\$ 2$ milion
(2) Value in each cell

- Total weighted expenditure on a given tem
$\times 100$ for each quartile
Total weighted sates of all businesses in the sample

3) Value in each cell
$=$ Total weighted expenditure on a given tem $\times 100$ for each quarthe

Since the number of businesses reporting a specific expense may dilfer for each cell the total (prorlt (loss) plus expenses) does not necessartly equal 100 :
See Noles on Symbols Page

## Standard Industrial Classification Definition:

SIC 6342. Tire. Battery. Parts and Accessories Stores
Businesses ormanly engaged in relar deaing in new or used tres tubes batteries and other automotme oarts and accessores secaratey in amomath
 operations. retall automotve batteries. retall automotive parts and accessones. retan automolve cassertes ano 8 -track tape recorders petan motor .ehicle radios (inc. CB or GAS). retail motor vehicle stereos. retal motor vehicle tape decks and retal thes and tubes

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Tire, Battery, Parts and Accessories Stores (SIC 6342)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25. | Upper middie 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 129 | 32 | 32 | 32 | 33 |
| Businesses in sample Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | 20 <br> (1) <br> (1) | $\begin{aligned} & \text { (1) } \\ & 67 \end{aligned}$ | $\begin{array}{r}67 \\ 146 \\ \hline\end{array}$ | $\begin{aligned} & 146 \\ & 207 \end{aligned}$ | $\begin{array}{r} 207 \\ (1) \\ \hline \end{array}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 8 | 5 | $\square$ | $\bar{\square}$ | 22 |
| Accounts and Notes Receivable | 27 | 5 | 8 | 9 | 69 |
| Inventory | 44 | 6 | 22 | 23 | 100 |
| Other Current Assets | 2 | - | 1 | 3 | 2 |
| Total Current Assets | 81 | 16 | 31 | 36 | 194 |
| Fixed Assets | 33 | 15 | 39 | 17 | 49 |
| Less. Accum Dep on Fixed Asseis | 12 | 6 | 7 | 7 | 23 |
| Other Assets | 5 | 16 | 6 | . | 2 |
| Total Assets | 108 | 41 | 69 | 47 | 222 |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 11 | 2 | 2 | 13 | 22 |
| Other Current Liabilisies | 38 | 5 | 5 | 23 | 96 |
| Total Current Liablitles | 49 | 8 | 7 | 36 | 118 |
| Mortgages Payable |  | - | - | 5 | - |
| Long Term Debt | 3 | - | 2 | 5 | 2 |
| Other Liabilites | 31 | 1 | 62 | - | 46 |
| Total Liabilities | 83 | 9 | 71 | 41 | 166 |
| Total Equity | 25 | 32 | -2 | 6 | 56 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ inousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick, Tire, Battery, Parts and Accessories Stores (SIC 6342)

|  | Totall 1 ) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25^{\circ} \text {. } \end{aligned}$ | Upper middie $25^{\circ}:$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 129 | 32 | 32 | 32 | 33 |
| Businesses in sample Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{gathered} 20 \\ \text { (1) } \\ \text { (1) } \end{gathered}$ | (1) 67 | $\begin{array}{r} 67 \\ 146 \end{array}$ | $\begin{aligned} & 146 \\ & 207 \end{aligned}$ | $\begin{gathered} 207 \\ \text { (1) } \end{gathered}$ |
|  | Average |  |  |  |  |
| Liquidity Ratio Current ratio (times) | 25 | 21 | 42 | 18 | 20 |
| Leverage Ratios <br> Debt Equity ratio (times) Interest Coverage ratio (times) Debt ratio (times) | 29 8.0 0.7 | $\begin{array}{r} 02 \\ 109 \\ 01 \end{array}$ | -40 124 10 | -10.0 07 | 183 90 08 |

(1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milhon

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick, Tire. Battery. Parts and Accessories Stores (SIC 6342)

| . | $\begin{array}{r} \text { Total(1) } \\ 25 \% \end{array}$ | Bottom $25^{3}$ 。 | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper muddle $25 \%$ | $\begin{array}{r} \text { ToD } \\ 25^{\circ} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 63 | - | -* | .. | -. |
| Businesses in sample | 8 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | . | -* | - | -- |
| High sales value ( $\$ 000$ 's) | (1) | .. | .. | - | .- |
|  | Average (\$000's) |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 14 | -- | -- | -- | -- |
| Saie of Fixed Assets | 2 | -* | -- | - | - |
| Increase in Long Term Debt | 2 | - | - | -- | -. |
| Advances From Owners and Affilates | . | -* | -- | -- | - |
| From Government | - | -- | -- | - | -. |
| Increase in Share Capital | - | -* | * | * | - |
| Sale of investments | - | - | -- | -. | .- |
| Tax Adjustments | - | .- | -- | .. | -- |
| Otmer Sources | - | - | - | -* | - |
| Total | 18 | - | -- | - | - |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assers | 6 | -. | - | -. | - |
| Payment of Dividenos | 1 | - | -. | - | - |
| Repayment of Long Term Debt | 3 | -- | -- | -- | -- |
| Current Portion of Long Term Debt | - | -- | -- | -- | -- |
| Purchase of Investments | ${ }^{\circ}$ | .. | .- | -- | - |
| Repayment of Adv From Owners and Atfis | 16 | -- | -* | - | -- |
| Decrease in Equity | - | -- | -- | -* | - |
| Tax Adjustments | - | -. | - | - | -* |
| Other Applications | - | - | -- | -. | -- |
| Total | 27 | * | - | -- | * |
| Increase (Decrease) in Net Working Capital | . 8 | -* | - | - | - |

11) These estimates are based on a sample of businesses reporting sales betreen $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Tire. Battery. Parts and Accessories Stores (SIC 6342)

| Business size expressed in average labour units(1) |  |  |  | Changes | number of businesses with paid emplovees |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Total } \\ & \text { payroll } \\ & \text { iS000 si } \end{aligned}$ | Average labour units 1 ) | Newly reporting(2) | No longer reporting (3) |
| 1982 |  |  |  |  |  |
| Total | 56 | 3.690 | 309 | 10 | 3 |
| less than 20 | 53 | 2.350 | 197 | 10 | 3 |
| 20-99 | 3 | 1.310 | 112 | . | - |
| $100 \cdot 499$ | . | - | . | - | - |
| 500 and over | - | - | - | . | . |
| 1985 |  |  |  |  |  |
| Total | 48 | 3.089 | 221 | 3 |  |
| less inan 20 | 47 | $x$ | 198 | 3 |  |
| 20-99 | X | X | 23 | - |  |
| 100.499 | - | . | . | - |  |
| 500 and over | - | - | - | - |  |

(1) Average labour unlls are calculated by dividing total paytoll by the average annual wage and salary rate as reported in the Survey of Employment Pavrofl and Hours. Statistics Canada. Catalogue No 72-002 An average labour unit could be inieroteled as a lult-lime employee Note that the business size groups used are determined at the Canada level Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
12) Refers 10 businesses reporting no payroll deductions in the previous year
(3) Relers to businesses reporting no payroll deductions in the following year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985. New Brunswick. Tire, Battery. Parts and Accessories Stores (SIC 6342)


All \$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 93 | 22 | 23 | 24 | 24 |
| Total Sales \$ | 23.319 | 507 | 1.961 | 5.325 | 15.526 |
| Total Expense \$ | 22,292 | 334 | 1.831 | 5.011 | 15. 116 |
| Net Profit (loss) \$ | 1.027 | 173 | 130 | 314 | 410 |
| Businesses reporting a profit (No.) | 74 | 22 | 16 | 20 | 16 |
| Total Sales \$ | 14.901 | 507 | 1,495 | 4,266 | 8.633 |
| Total Expense S | 13.524 | 334 | t, 282 | 3.920 | 7.988 |
| Net Profit \$ | 1.377 | 173 | 213 | 346 | 645 |
| Businesses reporting loss (No.) | 19 | - | 7 | 4 | 8 |
| Total Saies \$ | 8,418 | - | 466 | 1.059 | 6.893 |
| Total Expense \$ | 8.768 | - | 549 | 1,091 | 7.128 |
| Net Loss \$ | -350 | - | -83 | -32 | -235 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 64 | 15 | 16 | 16 | 17 |
| Total Sales \$ | 24.133 | 1,450 | 3.535 | 5.697 | 13.451 |
| Total Expense \$ | 23.313 | 1.439 | 3.353 | 5.519 | 13.002 |
| Net Profit (loss) \$ | 820 | 11 | 182 | 178 | 449 |
| Businesses reporting a profit (No.) | 46 | 8 | 14 | 10 | 14 |
| Total Sates \$ | 18.466 | 879 | 3.073 | 3.506 | 11.008 |
| Total Expense \$ | 17.230 | 759 | 2.812 | 3,169 | 10,490 |
| Nel Profir \$ | 1.236 | 120 | 261 | 337 | 518 |
| Businesses reporting a loss (No.) | 18 | 7 | 2 | 6 | 3 |
| Total Sales \$ | 5.667 | 571 | 462 | 2.191 | 2.443 |
| Total Expense \$ | 6.083 | 680 | 541 | 2.350 | 2.512 |
| Nei Loss \$ | -416 | -109 | .79 | -159 | -69 |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 115 | 18 | 35 | 28 | 34 |
| Total Sales \$ | 27.265 | 426 | 3.463 | 5.035 | 18.341 |
| Total Expense \$ | 27.313 | 447 | 3.397 | 4.930 | 18.539 |
| Net Profit (lass) \$ | -48 | -21 | 66 | 105 | -198 |
| Businesses reporting a profit (No.) | 83 | 11 | 35 | 20 | 17 |
| Total Sales \$ | 17.606 | 315 | 3,463 | 3.318 | 10.510 |
| Total Expense \$ | 16.752 | 302 | 3.397 | 3.064 | 9.989 |
| Net Protit\$ | 854 | 13 | 66 | 254 | 521 |
| Businesses reporting a loss (NO.) | 32 | 7 | - | 8 | 17 |
| Total Sales \$ | 9.659 | 111 | - | 1.717 | 7.831 |
| Total Expense \$ | 80.561 | 145 | - | 1.866 | 8.550 |
| Net Loss \$ | . 902 | -34 | - | -149 | . 719 |
|  |  |  | 1985 |  |  |
| All Businesses (No.) | 130 | 26 | 35 | 28 | 41 |
| Total Sales \$ | 36.642 | 1.144 | 4.099 | 5.061 | 26.338 |
| Total Expense \$ | 36.167 | 1.058 | 4,136 | 5.289 | 25.684 |
| Nel Profit (loss) \$ | 475 | 86 | . 37 | -228 | 654 |
| Businesses reporting a profit (No.) | 93 | 25 | 14 | 18 | 36 |
| Total Sales \$ | 26.658 | 1.129 | 1.873 | 2.990 | 20.666 |
| Total Expense \$ | 25.529 | 1.042 | 1.786 | 2.928 | 19.773 |
| Net Prolit \$ | 1.129 | 87 | 87 | 62 | 893 |
| Businesses reporting a loss (No.) | 37 | 1 | 21 | 10 | 5 |
| Total Sates \$ | 9.984 | 15 | 2.226 | 2.071 | 5.672 |
| Total Erpense \$ | 10.638 | 16 | 2.350 | 2.361 | 5.911 |
| Net Loss \$ | -654 | - 1 | . 124 | -290 | -239 |

[^12]TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985 New Brunswick．General Stores（SIC 6412）

|  | Tolal（1） | Boltom <br> Loweq <br> Number of businesses（estimated $)$ | 110 | $25 \%$ |
| :--- | :---: | :---: | :---: | :---: |


| Selected expense tem | Industry Average（2） |  |  |  |  | $\begin{aligned} & \text { O} \text { busi- } \\ & \text { nesses } \\ & \text { feporting } \end{aligned}$ | Reporting businesses only（3） |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Botion 25＊。 | Lower middle $25^{\circ}=$ | Upper middle $25^{\circ}$ 。 | $\begin{array}{r} \text { Top } \\ 25^{\circ}= \end{array}$ |  | Total | Bottom $25^{\circ}$ 。 | Lower middie $25 \%$ | Upper moddle | $\begin{aligned} & \text { Top } \\ & 25:= \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 78.7 | 86.6 | 60.5 | 81.3 | 82.5 | 100.0 | 78.7 | 86.6 | 60.5 | 81.3 | 82.5 |
| Occupancy Expenses Mortgage Interest | 5.9 | 5.3 | 11.9 | 5.0 | 3.1 | 100.0 | 5.9 | 5.3 | 11.9 | 5.0 | 3.1 |
| Deoreciation | 11 | 10 | 24 | 05 | 08 | 86 d | 13 | 15 | 24 | 07 | 08 |
| Repars \＆Maintenance | 07 | 03 | 18 | 08 | 02 | 907 | 08 | 05 | 18 | 08 | 02 |
| Heat．Light 8 Telephone | 22 | 28 | 38 | 17 | 12 | 1000 | 22 | 28 | 38 | 17 | 12 |
| Business \＆Property Tax | 07 | 01 | 17 | 05 | 04 | 907 | 08 | 06 | 17 | 05 | 04 |
| Insurance | 05 | 04 | 09 | 04 | 05 | 100.0 | 05 | 04 | 09 | 04 | 05 |
| Rent | 07 |  |  |  |  | 360 | 19 |  |  |  |  |
| Personnel Expenses | 8.3 | 4.2 | 16.9 | 6.3 | 7.5 | 93.5 | 8.9 | 4.5 | 22.7 | 6.3 | 7.5 |
| Financial Expenses | 0.9 | 0.9 | 1.9 | 0.5 | 0.7 | 100.0 |  |  |  |  | 0.7 0.5 |
| Bank interest 8 Charges | 05 | 06 | 08 | 02 | 05 | 929 | 06 | O9 | 08 05 | 02 | 05 |
| Protessional Fees Fianchise Fees | 03 | 02 | 05 | 0.2 | 09 | 929 200 | 03 06 | 03 | 05 | 02 | 01 |
| Sales and Admin．Expenses | 1.8 | 2.2 | 3.5 | 1.0 | 1.1 | 97.9 | 1.9 | 2.2 | 3.9 | 1.0 | 1.1 |
| Aovertising | 03 | 01 | 07 | 01 | 02 | 686 | 04 | 07 | 10 | 01 | 02 |
| Suoplies | 05 | 06 | $0 \pm$ | 04 | 0.5 | 979 | 05 | 06 | 05 | 04 | 04 |
| Delivery Fuel Exoense | 08 03 | 07 | $7 \%$ | 04 | 05 | 856 225 | 09 19 | 09 | 19 | 04 |  |
| Other Expenses | 1.7 | 1.9 | 2.0 | 2.7 | 0.3 | 86.0 | 2.0 | 2.9 | 2.0 | 34 | $0 \cdot 3$ |
| Profit（loss） | 2.6 | －1 1 | 3.3 | 3.3 | 4.9 | 100.0 | 2.6 | －1．1 | 3.3 | 33 | 4.9 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ |  | ．．． |  | $\cdots$ |

（1）These estimates are based on a sample of businesses penoring sates betreen 510 thousand and $\$ 2$ milion
（2）Value in each cell $=\frac{\text { Total weighted expendilure on a given item }}{\text { Total weighted sales of all businesses in the samule }}$
（3）Value in each cell $=\frac{\text { Total weighteo expenditure on a given item }}{\text { Total weighted saies of businesses reporting this tem of expenditure }}$ $\times 100$ ior each quarile

Since the number of businesses reporting a specific expense may differ tor each cell．the totai（profit ilossi plus expenses）does not neciessarily equal 100 ：
See Notes on Symbois Page

## Standard Industrial Classification Definition：

## SIC 6412 －General Stores

Zusinesses primarily engaged in retail dealing in a general line of merchandise on a non－departmental basis，the most important of which is tood Other merchandise sold usuaily includes ready－to－wear apparel，roiletries．cosmetics．hafdware．tarm supplies and housewares Businesses may be described as country general stores and general stores

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, General Stores (SIC 6412)

| , | Total(1) | Botiom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 110 | 27 | 27 | 28 | 28 |
| Businesses in sample | 24 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | (1) | 194 | 255 | 540 |
| High sales value $\left\langle \$ 000{ }^{\circ}\right.$ \% | (1) | 194 | 255 | 540 | (1) |
|  | Average (\$000's) |  |  |  |  |

## Ascets

| Cash | 5 |  | 1 |  | 12 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts and Notes Receivable | 6 | 1 | 3 | 12 | 6 |
| Inventory | 39 | 4 | 23 | 35 | 85 |
| Other Current Assets | 6 | - | - | 8 | 12 |
| Total Current Assets | 56 | 7 | 27 | 61 | 117 |
| Fixed Assets | 62 | 20 | 76 | 16 | 132 |
| Less Accum Dep on Fixed Assels | 24 | 13 | 35 | 5 | 43 |
| Other Assets | 4 | - | 1 | 2 | 11 |
| Total Assets | 98 | 14 | 69 | 73 | 216 |
| Liabilities and Equity |  |  |  |  |  |
| Cuprent Loans | 10 | - | 4 | - | 33 |
| Other Current Liabilisies | 24 | 9 | 42 | 13 | 34 |
| Total Current Liabilties | 34 | 9 | 46 | 14 | 67 |
| Morrgages Payable | 4 | - | - | 2 | 13 |
| Long Term Debt | 7 | - | 11 | 1 | 16 |
| Other Labulites | 8 | - | - | 16 | 13 |
| Total Liabilities | 53 | 9 | 57 | 32 | 108 |
| Total Equity | 45 | 5 | 12 | 41 | 108 |

(1) These estrmates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million.

TABLE 3. Financial Ratios for 1985
New Brunswick. General Stores (SIC 6412)

|  | Total(1) | Bottom $25^{\circ}$, | Lower middle 25 : | Upper <br> middle 25\% | $\begin{array}{r} \text { Top } \\ 25^{\circ} \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 110 | 27 | 27 | 28 | 28 |
| Businesses in sample | 24 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | (1) | 194 | 255 | 540 |
| High sales value (\$000's) | (1) | 194 | 255 | 540 | 11) |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 6.0 | 02 | 10 | 6.4 | 103 |
| Leverage Ratios |  |  |  |  |  |
| Debt Equity ratio (times) | 16 | -5 1 | 6.5 | 10 | 12 |
| Interest Coverage ratio (times) | 36.7 | 13 | 125 | 868 | 288 |
| Debt ratio (times) | 0.6 | 09 | 08 | 0.4 | 05 |

(1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page.

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick, General Stores (SIC 6412)

| - | $\begin{array}{r} \text { Toial }\{1\rangle \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Botiom } \\ & 25 \% \end{aligned}$ | Lower middle $25^{\circ}$. | Upper middle $25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25^{\circ} \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses \{estimated\} | 23 | -- | -- | -- | -- |
| Businesses in sample | 3 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | -- | - | - | - |
| High sales value ( 8000 's) | (1) | -* | -- | -- | -- |
|  |  |  | age $(\$ 000$ s) |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 46 | -- | - | - | *- |
| Sale of Fixed Assets | - | -- | -- | -a | -- |
| Increase in Long Term Debt | 21 | -- | -- | -* | "- |
| Advances From Owners and Althlates | 7 | -- | -- | - | -- |
| From Government | - | - | - | -- | - |
| Increase in Share Capital | - | -- | -* | - | - |
| Sale of Investments | - | -- | -" | -- | - |
| Tax Adjustments | - | -- | -- | -- | -* |
| Other Sources | - | $\sim$ | -* | -* | -- |
| Total | 74 | - | *- | - | "- |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | 78 | -* | - | ** | ** |
| Payment of Dridends | - | ** | ** | - | -- |
| Repayment of Long Term Debt | 7 | -- | -- | $\cdots$ | - |
| Current Portion of Long Term Debt | - | $\ldots$ | -* | -* | - |
| Purchase of investments | - | -- | -- | - | -- |
| Aeoayment of Ady From Owners and Allil | - | -- | -- | - | * |
| Decrease in Equity | - | -- | * | - | - |
| Tax Adustments | - | -- | -- | - | - |
| Other Applications | - | -- | -. | -- | -- |
| Total | 85 | - | -* | -" | - |
| Increase (Decrease) in Nel Working Capital | -11 | -* | = | - | -- |

(1) These estimates are based an a sample of businesses eporting sales beiween $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick, General Merchandise Stores (SIC 641)

|  |  |  |  | Cranges:n | number of businesses inth oand emolovees |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour unitsil? | Number 01 Businesses | Total payroll ( $\$ 000$ s) | Average labour uniss\{1\} | Newly reporting\{2) | No longer reportingi3) |
| 1982 |  |  |  |  |  |
| Total | 233 | 55.427 | 6.661 | 21 | 28 |
| less than 20 | 206 | 6.479 | 780 | 19 | 25 |
| 20-99 | 16 | 5.686 | 685 | 2 | 2 |
| 100. 199 | $\times$ | $x$ | 236 | . |  |
| 500 and over | 9 | X | 4.960 | - | 1 |
| 1985 |  |  |  |  |  |
| Total | 242 | 60,602 | 7,087 | 18 |  |
| ess than 20 | 219 | 7.586 | 888 | 16 |  |
| 20-99 | 18 | 6.327 | 745 | 1 |  |
| 100-499 | $\times$ | $x$ | 144 | - |  |
| 500 and over | 12 | x | 5.310 | 1 |  |

(1) Average labour units are calculated bv diving total payroll by the average annual wage and salary ate as reported in the Survey of Emplovment Payroil and Hours Staistics Canada Catalogue No i2-002 An average labour unit could be interpreted as a tull-time emplovee Note that the business size groups used are determined at the Canada level Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payratl deductions in the previous year
(3) Refers to businesses reporting no payrall deductions in the following year

See Notes on Symbois Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick. General Stores (SIC 6412)

| New Brunswick. General Stores (SIC 6412) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Total (1) | Bottom | Lower | Uoper | Top |
|  | $25 \%$ | middie $25 \%$ | middle $25 \%$ |  |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 119 | 29 | 29 | 31 | 30 |
| Total Sales \$ | 34.416 | 1.831 | 3,367 | 6,935 | 22.283 |
| Total Expense \$ | 33.340 | 1,772 | 3,208 | 6,640 | 21.720 |
| Net Profit (loss) \$ | 1,076 | 59 | 159 | 295 | 563 |
| Businesses reporting a profit (No.) | 104 | 24 | 26 | 30 | 24 |
| Total Sales \$ | 28.683 | 1,492 | 2,935 | 6.642 | 17.614 |
| Total Expense \$ | 27,387 | 1.406 | 2.743 | 6,346 | 16.892 |
| Net Profit \$ | 1,296 | 86 | 192 | 296 | 722 |
| Businesses reporting loss (No.) | 15 | 5 | 3 | 1 | 6 |
| Total Sales \$ | 5.733 | 339 | 432 | 293 | 4.669 |
| Total Expense 5 | 5.953 | 366 | 465 | 294 | 4.828 |
| Nel Loss \$ | -220 | -27 | -33 | - 1 | -159 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses ( No .) | 99 | 18 | 31 | 24 | 26 |
| Total Sales \$ | 28.956 | 668 | 3.273 | 6.787 | 18.228 |
| Total Expense \$ | 28.119 | 694 | 3.085 | 6.586 | 17.754 |
| Net Protit (loss) \$ | 837 | -26 | 188 | 201 | 474 |
| Businesses reporting a profit (No.) | 64 | 4 | 26 | 14 | 20 |
| Total Sales \$ | 22.275 | 128 | 2.682 | 4.774 | 14.691 |
| Total Expense \$ | 21.309 | 103 | 2.464 | 4.559 | 14.183 |
| Net Profit \$ | 966 | 25 | 218 | 215 | 508 |
| Businesses reporting a loss (No.) | 35 | 14 | 5 | 10 | 6 |
| Total Sales \$ | 5.681 | 540 | 591 | 2.013 | 3.537 |
| Total Expense \$ | 6.810 | 591 | 621 | 2.027 | 3.571 |
| Net Loss \$ | -129 | -51 | . 30 | . 14 | -34 |
|  |  |  | 1984 |  |  |
| All Businesses (No.) | 142 | 35 | 36 | 35 | 36 |
| Total Sales \$ | 46.509 | 3.596 | 6.708 | 11.269 | 24.936 |
| Total Expense \$ | 45.114 | 3.655 | 6.511 | 10.954 | 23.994 |
| Net Profit (loss) \$ | 1,395 | -59 | 197 | 315 | 942 |
| Businesses reporting a profit (No.) | 121 | 31 | 26 | 29 | 35 |
| Total Sales \$ | 40.665 | 3.134 | 4,660 | 9.248 | 23.623 |
| Total Expense \$ | 38.934 | 2.994 | 4.362 | 8.921 | 22.657 |
| Net Profit \$ | 1.731 | 140 | 298 | 327 | 966 |
| Businesses reporting a loss (No.) | 21 | 4 | 10 | 6 | 1 |
| Total Saies \$ | 5.844 | 462 | 2.048 | 2.021 | 1.313 |
| Total Expense \$ | 6.180 | 661 | 2.149 | 2.033 | $\uparrow .337$ |
| Net Loss \$ | -336 | -199 | -101 | . 12 | -24 |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 132 | 29 | 30 | 39 | 34 |
| Total Sales \$ | 48,003 | 1,392 | 5.312 | 14.731 | 26.568 |
| Total Expense \$ | 46.019 | 1.293 | 5.086 | 14.190 | 25.450 |
| Net Praft (loss) \$ | 1.984 | 99 | 226 | 541 | 1.118 |
| Businesses reporting a profit (No.) | 113 | 19 | 21 | 39 | 34 |
| Total Sales \$ | 46.537 | 1.224 | 4,014 | 14.731 | 26.568 |
| Total Expense \$ | 44.529 | 1.120 | 3.769 | 14.190 | 25.450 |
| Net Profit \$ | 2,008 | 104 | 245 | 541 | 1.118 |
| Businesses reporting a loss (No.) | 19 | 10 | 9 | . |  |
| Total Sales \$ | 1.466 | 168 | 1.298 | - |  |
| Total Expense \$ | 1.490 | 173 | 1.317 | - |  |
| Net Loss \$ | . 24 | . 5 | -19 | - |  |

[^13]See Notes on Symbols Page.

TABLE 1. Selecred Operating Ratios, in Percent of Sales, 1985 New Brunswick. General Merchandise Stores (SIC 6413)

|  | Total( 1 ) | Bottom 25\% | Lowe? middle 25\% | Upper middie $25^{\circ}$. | $\begin{array}{r} \text { Top } \\ 25^{\circ} \mathrm{O} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 97 | - | ** | - | - |
| Businesses in sample Low sales value i $\$ 000 \mathrm{~s}$ High sales value ( $\$ 000 \mathrm{~s}$ ) | $\begin{aligned} & 15 \\ & 11 \\ & 11 \\ & 11 \end{aligned}$ | .. | -. | -. | -- |


| Selected expense item | industry Average(2) |  |  |  |  | $\begin{array}{r} \text { \% busi- } \\ \text { nesses } \\ \text { peporting } \end{array}$ | Reporting ousinesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Botiom 25\% | Lower middle $25{ }^{\circ}$. | Upper middie 25*, | $\begin{gathered} \text { Top } \\ 25: \end{gathered}$ |  | Total | Bottom 25* | Lower middle 25*。 | Upper <br> middle | $\begin{gathered} \text { ToD } \\ \text { 25= } \end{gathered}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 82.3 | * | - | - | -- | 100.0 | 82.3 | -- | * | -- | - |
| Occupancy Expenses | 6.9 | -- | -* | - | $\cdots$ | 100.0 | 6.9 | - | -- | - | $\cdots$ |
| Morigage Interes: |  | -- | - | .- | -- |  |  | -- | -- | .. |  |
| Depreciation | 18 | .. | .. | -- | - | 678 | 2.7 | -. | -- | - | -- |
| Repars \& Maintenance | 02 | .. | .. | -- | -- | 507 | 05 | .. | -- | .- | -- |
| Heat Light \& Teiephone | 26 | .. | .. | .. | - | 1000 | 26 | .- | .. | -- | -- |
| Business \& Property Tar | 04 | -. | -- | -- | -- | 695 | 06 | -- | -- | -- | -- |
| Insurance | 06 | -. | .- | -. | .- | 804 | 08 | -- | -- | -- | - |
| Rent | 12 | .- | - | - | -- | 167 | 25 | - | -- | -- | $\cdots$ |
| Personnel Expenses | 6.3 | .. | ** | -- | -- | 84.2 | 7.5 | -* | -* | -* | $\bullet$ |
| Financial Expenses | 1.1 | -* | .. | $\cdots$ | $\cdots$ | 100.0 | 1.1 | - | - | -- | -- |
| Bank Interes: \& Charges | 06 | .- | .. | $\cdots$ | .. | 684 | 08 | .. | -. | .. | -- |
| Protessional Fees | 05 | -- | - | -. | -- | 950 | 05 | -. | - | -* | -- |
| Francnise Fees |  | -* | -- | -* | $\cdots$ |  |  | -- | -- | .. | - |
| Sales and Admin. Expenses | 1.7 | -* | -- | -* | -* | 100.0 | 1.7 | ** | - | - | -- |
| Adveplising | 03 | -. | -. | .. | - | 416 | 06 | -- | -- | .. | .. |
| Supolies | 01 | -. | - | - | -. | 707 | 06 | -- | -* | -- | . |
| Peliery | $0 \pm$ | - | -. | .. | $\because$ | 950 +15 | 04 | $\cdots$ | -- | $\stackrel{.}{ }$ | $\cdots$ |
| Fuel Exoense |  | - | -- | .- | -- | 115 | 16 | - | -- | . | $\cdots$ |
| Other Expenses | 1.5 | - | -. | ** | -* | 89.1 | 1.6 | - | - | $\cdots$ | - |
| Profit (loss) | 0.3 | -- | - | .- | "* | 100.0 | 0.3 | -* | -- | -- | $\cdots$ |
| Total | 100.0 | -. | - | -* | ** | 100.0 | ... | ** | -* | "* | - |

(1) These estimates are based on a sample of businesses reporing sales between $\$ 10$ thousand and $\$ 2$ milion
(2) Vaiue in each cell $=$ Toial weighted expenditure on a given tem $\times 100$ for each quartle
(3) Vaiue in each cell $=$ Total weighted expendifure on a given tem $\quad$ for each quartile

Since the number of businesses reporting a spec)fic expense may differ for each cell. the total (protit (loss) plus expenses) does not necessarly eoual io0: See Notes on Symbols Page

## Standard Industrial Classification Definition

SIC 6413-General Merchandise Stores
Businesses ppimarily engaged in retail dealing in a generat line of merchandise on a non-deparimental basis including ready-lo-wear apparel. rorietries cosmelics. hardware and housewares. where lood and household lupniture are not normally commodity lines and where no one commodity line accounts for more inan $50^{\circ}$ = of iolal revenue

TABLE 2. Balance Sheet Protile for 1985
New Brunswick, General Merchandies Stores (SIC 6413)

|  | Total(1) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 97 | - | -* | -- | - |
| Businesses in sample | 15 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | -- | $\cdots$ | -- | $\cdots$ |
| High sales value ( $\$ 000$ 's) | (1) | - | - | -- | -- |
|  |  |  | Average $1 \$ 00$ |  |  |
| Assets |  |  |  |  |  |
| Cash | 11 | - | - | -- | - |
| Accounts and Notes Receivable | 2 | $\cdots$ | - | - | -* |
| Inventory | 38 | - | $\cdots$ | - | -- |
| Other Current Assets | 1 | - | $\cdots$ | - | $\cdots$ |
| Total Current Assets | 53 | -- | - | $\rightarrow$ | - |
| Fixed Assets | 25 | - | - | $\cdots$ | - |
| Less Accum. Dep on Fixed Assels | 11 | -- | - | -* | - |
| Other Assets | . | ** | $\cdots$ | -* | - |
| Total Assets | 67 | $\cdots$ | $\cdots$ | - | - |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 4 | -- | - | - | $\cdots$ |
| Other Current Liabilities | 9 | - | - | $\cdots$ | - |
| Total Current Labllties | 13 | - | - | - | $\cdots$ |
| Mortgages Payable | - | - | - | $\sim$ | $\cdots$ |
| Long Term Debt | 2 | $\cdots$ | - | -- | - |
| Other Liabilities | 10 | * | - | -- | -- |
| Total Liabilities | 25 | -- | -- | -- | - |
| Total Equity | 41 | $\rightarrow$ | - | $\cdots$ | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million.

TABLE 3. Financial Ratios for 1985
New Brunswick. General Merchandise Stores (SIC 6413)

|  | Total( ${ }^{\text {( }}$ ) | Botrom $25 \%$ | Lower <br> middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25^{\circ} \end{aligned}$ | $\begin{array}{r} \text { Top } \\ 25^{\circ} \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 97 | -- | -- | .- | - |
| Businesses in sample | 15 |  |  |  |  |
| Low sales vaiue ( $\$ 000$ 's) | (1) | -- | -- | $\cdots$ | -- |
| High sales value (\$000's) | (1) | - | -- |  | -* |
|  |  |  | Average |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 86 | - | - | -- |  |
| Leverage Ratios |  |  |  |  |  |
| Debt'Equity ratio (times) | 19 | - | $\rightarrow$ | -- | - |
| Interest Coverage ratio (times) |  | - | - | - |  |
| Debt ratio (tumes) | 0.6 | -- | - | - |  |

(1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. General Merchandise Stores (SIC 6413)

|  | $\begin{array}{r} \text { Total\{ } 1\} \\ 25: \end{array}$ | Battom $25^{\circ}$ 。 | Lower middle $25 \%$ | Upper middie $25^{2}$. | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimaled) | 15 | -- | - | - | - |
| Businesses in sample | 4 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | - | -. | - | - |
| Migh sales vaiue ( $\$ 000$ s) | (1) | ** | - | $\cdots$ | -- |
|  |  | Average (\$000's) |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 22 | - | -- | -- | -- |
| Sale of Fixed Assels | - | -- | -- | - | - |
| Increase in Long Term Debt | 7 | $\cdots$ | - | -- | - |
| Advances From Owners and Affiliates | . | -- | $\cdots$ | -• | $\cdots$ |
| From Government | - | -- | -. | - | - |
| Increase in Share Capital | - | -- | -- | - | - |
| Sate of Investments | - | - | ** | -- | - |
| Tax Adjusiments | - | -- | -- | -- | .. |
| Other Sources | - | - | -* | -- | .- |
| Total | 29 | -* | -* | - | - |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assers | 11 | -- | -- | - | -- |
| Payment of Diwidends | 4 | -. | - | -- | - |
| Repayment of Long Term Debt | 1 | - | - | -- | - |
| Current Portion ol Long Term Debi | - | - | -- | -- | - |
| Purchase of Investments | 1 | -* | - | -- | - |
| Repayment of Ady From Owners and Alfil. | 2 | - | -- | -* | - |
| Decrease in Equity | - | -. | -- | -. | -. |
| Tax Adjustments | - | -- | -- | - | ** |
| Other Applications | $\bigcirc$ | -- | *- | - | -- |
| Total | 20 | - | -- | -* | * |
| Increase (Decrease) in Net Working Capital | 9 | -* | $\cdots$ | $\cdots$ | * |

(1) These estimates are based on a sample of businesses peporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. General Merchandise Stores (SIC E41)

|  |  |  |  | Cnanges in | number of ousinesses <br> $\therefore$ th paid emplovees |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour units (1) |  | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ (\$ 000 \text { 's) } \end{array}$ | Average labour units(1) | Newly reportingl2) | No tonger reporting(s) |
| 1982 |  |  |  |  |  |
| Total | 233 | 55.427 | 6.661 | 21 | 28 |
| less than 20 | 206 | 6.479 | 780 | 19 | 25 |
| 20.99 | 16 | 5686 | 685 | 2 | 2 |
| 100.499 | $\chi$ | X | 236 | - | - |
| 500 and over | 9 | $x$ | 4.960 | - | ' |
| 1985 |  |  |  |  |  |
| Total | 242 | 60.602 | 7.087 | 18 | ** |
| less than 20 | 291 | 7586 | 888 | 16 |  |
| 20-99 | 18 | 6327 | 745 | 1 |  |
| 100.499 | X | $x$ | 144 | - |  |
| 500 and over | 12 | $\times$ | 5.310 | 1 |  |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey ol Employmeni Dayrall and Hours. Statisics Canada Catalogue No $72-002$ An average labour unit could be interpreted as a tull-ime employee Note that the business size groups used are determined at the Canada level Thus it a business has al least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporling no payroll deductions in the previous year
(3) Relers to businesses teporting no payroil deductions in the following year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick. General Merchandise Stores (SIC 6413)


All $\$$ values are expressed in thousands

| All Businesses (No.) | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 86 | 18 | 22 | 21 | 25 |
| Total Sales \$ | 23,288 | 1.149 | 3.569 | 4.762 | 13.808 |
| Total Expense \$ | 22.387 | 1.150 | 3.342 | 4.739 | 13.156 |
| Net Profit (loss) \$ | 901 | -1 | 227 | 23 | 652 |
| Businesses reporting a proflt (No.) | 66 | 13 | 21 | 8 | 24 |
| Total Sales \$ | 19.419 | 844 | 3.430 | 1.805 | 13.340 |
| Yotal Expense \$ | 18.421 | 809 | 3.201 | 1,724 | 12.687 |
| Net Protit \$ | 998 | 35 | 229 | 81 | 653 |
| Businesses reporting loss (No.) | 20 | 5 | 1 | 13 | 1 |
| Total Sales \$ | 3.869 | 305 | 139 | 2.957 | 468 |
| Total Expense \$ | 3.966 | 341 | 141 | 3.015 | 469 |
| Nel Loss \$ | -97 | -36 | -2 | . 58 | - 1 |
|  | 1983 |  |  |  |  |
| All Businesses (No.) | 135 | 31 | 36 | 34 | 34 |
| Toral Sales \$ | 28.068 | 523 | 2.598 | 6.346 | 18.601 |
| Total Expense \$ | 27.063 | 570 | 2.464 | 6. 181 | 17.848 |
| Net Protit \{lass) \$ | 1.005 | . 47 | 134 | 165 | 753 |
| Businesses reporting a profit (No.) | 91 | 9 | 28 | 24 | 30 |
| Total Sales \$ | 23.178 | 251 | 2.021 | 4.362 | 16.544 |
| Total Expense \$ | 21.931 | 238 | 1805 | 4.115 | 15.773 |
| Net Protit \$ | 1.247 | 13 | 216 | 247 | 771 |
| Businesses reporting a loss (NO.) | 44 | 22 | 8 | 10 | 4 |
| Total Sales \$ | 4.890 | 272 | 577 | 1.984 | 2.057 |
| Tctal Expense \$ | 5.132 | 332 | 659 | 2.066 | 2.075 |
| Net Lass \$ | -242 | . 60 | -82 | -82 | -18 |
|  | 1984 |  |  |  |  |
| All Businesses (No.) | 84 | 20 | 17 | 24 | 23 |
| Total Sales \$ | 25.429 | 1.488 | 2.165 | 5.624 | 16.152 |
| Totai Expense \$ | 24.715 | 1.423 | 2.051 | 5.582 | 15.659 |
| Net Prafit (loss) \$ | 714 | 65 | 114 | 42 | 493 |
| Businesses reporting a profit (No.) | 51 | 8 | 17 | 10 | 16 |
| Total Saies \$ | 19.524 | 763 | 2.65 | 3.327 | 13.269 |
| Total Expense \$ | 18.681 | 664 | 2.051 | 3.216 | 12.750 |
| Net Profit \$ | 843 | 99 | 114 | 111 | 519 |
| Businesses reporting a loss (No.) | 33 | 12 | - | 14 | 7 |
| Total Sales \$ | 5.905 | 725 | - | 2.297 | 2.883 |
| Total Expense \$ | 6.034 | 759 | - | 2.366 | 2.909 |
| Net Loss \$ | -129 | . 34 | - | 69 | -26 |


| All Businesses (No.) | 97 | 20 | 18 | 34 | 25 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 27.924 | 712 | 1237 | 5.862 | 20.113 |
| Total Expense \$ | 27.508 | 790 | 1.347 | 5.656 | 19.715 |
| Net Profit (lass) \$ | 416 | -78 | - 110 | 206 | 398 |
| Businesees reporting a profit (No.) | 47 | 10 | - | 17 | 20 |
| Total Sales \$ | 19.926 | 428 | - | 3.665 | 15833 |
| Total Expense $\$$ | 19.193 | 362 | - | 3.442 | 15.389 |
| Net Profit \$ | 733 | 66 | - | 223 | 444 |
| Businesses reporing a loss (NO.) | 50 | 10 | 18 | 17 | 5 |
| Total Sales \$ | 7,998 | 284 | 1.237 | 2.197 | 4.280 |
| Total Expense $\$$ | 8.315 | 428 | 1.347 | 2214 | 4.326 |
| Net Loss \$ | . 317 | -144 | . 110 | -17 | -46 |

[^14]See Notes on Symbols Page.

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Sporting Goods Stores (SiC 6541)

|  | Total(1) | Bottom 25\% | Lower middie 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 108 | .. | .. | .. | -- |
| Businesses in sample Low sales value ( $\$ 000$ s) High sales value $(\$ 000$ 's) | $\begin{aligned} & 12 \\ & 11 \\ & 11 \end{aligned}$ | -- | -- | $\cdots$ | $\cdots$ |


| Selected expense item | Industry Average(2) |  |  |  |  | $\begin{array}{r} \text { o b busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3i) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom $25 \text { 。 }$ | Lower middle $25 \%$ | Upper middle $25^{\circ}$ 。 | $\begin{gathered} \text { TOD } \\ 25 \% \end{gathered}$ |  | Total | Botrom $25 \%$ | Lower middie $25 \%$ | Upper middle | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 72.7 | - | -- | -- | - | 100.0 | 72.7 | -- | - | * | - |
| Occupancy Expenses | 10.5 | -- | - | $\sim$ | -- | 100.0 | 10.5 | - | -- | -- | -* |
| Mortgage interest |  | -- | - | -- | -- |  |  | -- | - | -. | -- |
| Deprecialion | 24 | - | - | -- | - | 746 | 32 | -- | - | -- | -. |
| Repars \& Maintenance | 05 | -- | -- | -. | -. | 563 | 10 | .. | .- | -- | -- |
| Heat Light \& Telephone | 35 | .. | .. | .. | -- | 100.0 | 35 | -. | .- | .. | -. |
| Business \& Property Tax | 13 | .. | -- | -- | -- | 605 | 21 | .- | -- | -. | -- |
| Insurance | 08 | -. | .- | .. | -- | 832 | 10 | -- | -. | $\cdots$ | . |
| Rent | 20 | .- | .- | .. | -- | 438 | $+5$ | -. | -- | - | -* |
| Personnel Expenses | 10.0 | - | - | -. | - | 56.4 | 17.8 | - | * | -* | - |
| Financial Expenses | 2.1 | - | - | -- | - | 100.0 | 2.1 | -- | - | * | " |
| Bank Interest 8 Charges | 17 | -- | .. | .. | - | 900 | 19 | -- | -* | - | -. |
| Protessional Fees Franchise Fees | 04 | - | -- | - | - | 664 | 0.6 | - | - | $\cdots$ | $\cdots$ |
| Franchise Fees |  | -. | -- | . | -- |  | - | -* | -- | -* | -- |
| Sales and Admin. Expenses | 7.7 | -- | * | -* | -- | 100.0 | 7.7 | -- | $\cdots$ | - | - |
| Aduertising | 30 | -- | - | -- | $\cdots$ | 900 | 34 | -- | *- | - | - |
| Supplies | 17 | - | -- | -- | -- | 1000 | 17 | .. | -- | * | -- |
| Delwery | 16 | - | -* | - | -. | 832 | 20 | -- | - | - | -* |
| Fuel Exoense | 14 | -. | - | .. | -- | 211 | 64 | - | -- | - | -* |
| Other Expenses | 2.7 | -- | - | -- | -- | 100.0 | 2.7 | -- | - | -- | -* |
| Profit (loss) | -5.7 | - | - | - | -- | 100.0 | -5.7 | - | - | -* | $=$ |
| Total | 1000 | -- | -- | -* | -- | 100.0 |  | - | -- | - | -- |

(1) These estimates are based on a sample of businesses reparting sales between $\$ 10$ thousand and $\$ 2$ million
(2) Value in each cell $=$ Tatal weighled expenditupe on a given them $\times 100$ for each quartile
Total weighted sales of all businesses in the sample
3) Value in each cell $=\frac{\text { Totai weighted expenditipe on a given item }}{\text { Total weighied sales of businesses peporting this them of expenditure }} \times 100$ for each quartile

Since the number of businesses reporting a soecilic expense may difer for each cell the total (profit (loss) plus expenses) does nat necessarily etual top.
See Notes on Symbols Page

## standard Industrial Classification Definition:

SIC 6541 . Sporting Goods Stores
Businesses pimarly engaged in etail dealing in suorling goods. playground and gymnasium equipment Businesses may be descibed by product line such as retail archery equipment, retail athietc ciothing inc uniforms) reial athletic loolwear, fetall basebal equipment, pelail bowing eculpment retan camping equipment exc tent trallersi retal sports and fishing tackle. retall toaloall equipment, retail golt equipment. petail hockey equipment retail hunting equioment retall playground equipment. retal sking equipment. relail soccer equipment retait softball equipment. sporting goods stores. ietail tennis equipment. and retail track and lield equipment.

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. \$ponting Goods Stores (SIC 6541)

| - | Total( 1 ) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 108 | - | - | - | $\cdots$ |
| Businesses in sample | 12 | - |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | - | - | - |  |
| High sales value ( $\$ 000$ 's) | (1) | - | -- | .- | - |

Average ( $\$ 000$ 's)

| Assets |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 5 | - | -- | -- |  |
| Accounts and Notes Receivable | 3 | - | - | -- |  |
| Inventory | 52 | - | -- | - | - |
| Other Current Assets | 2 | - | - | -- | - |
| Total Current Assets | 62 | - | -- | - | - |
| Fixed Assets | 45 | -- | - | -- | - |
| Less Accum. Dep. on Fixed Assets | 18 | - | -* | - | - |
| Other Assets | 2 | - | $\cdots$ | -- | - |
| Total Assets | 91 | - | $\bullet$ | - | - |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 9 | $\cdots$ | $\cdots$ | -- | $\cdots$ |
| Other Current Liabilities | 22 | - | -- | - | -- |
| Total Current Liabilities | 31 | -- | - | -- | - |
| Mortgages Payable |  | -- | - | - | -- |
| Long Term Deb: | 2 | -- | -* | -- |  |
| Other Liabilites | 9 | - | - | -- | - |
| Total Liabilities | 42 | - | - | - | - |
| Total Equity | 49 | - | - | - | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick. Sporting Goods Stores (\$IC 6541)

|  | Total( 1 ) | Boltom $25 \%$ | Lower middele $25^{2}$ 。 | $\begin{aligned} & \text { Upper } \\ & \text { midde } 25^{\circ} \text {, } \end{aligned}$ | $\begin{array}{r} \text { Too } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 108 | -- | - | - | -- |
| Businesses in sample | 12 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | -- | -- | -- | -- |
| High sales value ( $\$ 000$ s) | (1) | -* | - | - | -- |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 3.5 | -- | -- | -. | $\cdots$ |
| Leverage Ratio: |  |  |  |  |  |
| Debu Equity ratio (times) | 1.3 | - | - | -- | -- |
| Interest Coverage ratio (imes) |  | - | ** | - | -- |
| Oebt ratio (times) | 0.3 | -- | - | -- | - |

(1) These estimates are based on a sample of businesses reporting sales beiween $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) ~ New Brunswick, Soorting Goods Stores (SIC 6541)

|  | $\begin{gathered} \text { Total(1) } \\ 25 \% \end{gathered}$ | Bottom 25。 | Lower middle $25^{*}$. | Upper middle 25\% | $\begin{array}{r} \text { TOD } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 26 | .- | - | -* | -- |
| Businesses in sample | 4 |  |  |  |  |
| Low sales value 15000 s) | (1) | -. | ** | * | - |
| High sales value ( $\$ 000$ s) | (1) | -- | -- | .. | . |
| Average ( 5000 s) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 2 | -- | - | -- | -- |
| Sale of Fixed Assets | 3 | .. | - | -* | - |
| Increase in Long Term Deor | - | .- | -- | - | - |
| Advances From Owners and Aftilates | 3 | ** | -- | -. | -. |
| From Government | . | -- | -- | - | - |
| Increase in Share Capital | - | -- | - | -. | - |
| Sale of invesiments | - | -- | -- | .- | -. |
| Tax Adjustments | - | . | -. | - | - |
|  | - | -- | -- | -- | -- |
| Total | 9 | -- | - | -- | - |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | 7 | ** | * | - | ** |
| Payment of Dividends | 6 | -- | - | -* | -. |
| Repayment of Long Term Debt | 2 | - | * | -- | - |
| Current Portion of Long Term Debt | - | -. | . | -* | * |
| Purchase of Investments | 1 | - | -- | ** | -* |
| Repayment of Adv From Owners and Alfil | 2 | - | -- | -* | -- |
| Decrease in Equily | - | - | . | -* | - |
| Tax Adjustmenis | . | -- | -- | -. | -. |
| Other Applications | 19 | -- | .- | -- | - |
| Total | 19 | -* | * | - | - |
| Increase (Decrease) in Net Working Capital | - 10 | - | -* | -. | - |

[^15]TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985 New Brunswick. Sporing Goods Stores (SIC 6541)

| Business size expressed in average laboup unitsi(1) |  | $\begin{aligned} & \text { Total } \\ & \text { Dayrolt } \\ & 15000 \mathrm{~s} \end{aligned}$ | Average bajour units: 9 | Changes in number of businesses with Daid emolovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newily reportingizl | No Ionger , eporling(3) |
| 1982 |  |  |  |  |  |
| Total | 35 | 1.151 | 124 | 6 | 5 |
| less than 20 | 35 | 1.51 | 12: | 5 | 5 |
| 20-99 | . | - | . | - |  |
| $100 \cdot 499$ | - | - | . | - | - |
| 500 and over | - | - | . | . | - |
| 1985 |  |  |  |  |  |
| Total | 62 | 2.290 | 228 | 15 |  |
| less than 20 | 61 | $x$ | 184 | 15 |  |
| 20-99 | x | X | 4d |  |  |
| 100-499 | - | - | - | - |  |
| 500 and ove? | - | - | - | - |  |

(1) Average labour units are calculated by dividing tolal payroll by the average annual wage and salary ate as reoorted in the Survev ol Emoloyment Pavroll and Hours. Staristics Canada. Catalague No 72.002 An average labour unit could be interpreted as a fult-fime employee Note that the irusiness size groups used are delermined at the Canada level Thus il a business has at least 500 employees in Canada as a whole but less than that mumbet in any given province it is shown in the 500 and over group
(2) Relers to businesses reporting no paypoll deductions in the previous year
(3) Reters to businesses reporting no paypoll deductions in the following year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985.
New Brunswick, Sporting Goode Stores (SIC 6541)

| Totall(1) | Botiom | Lower | Upper | Top |
| :--- | ---: | ---: | ---: | ---: |
|  | $25 \%$ | middie $25 \%$ | middle $25 \%$ | $25 \%$ |

All $\$$ values are expressed in thousands


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 109 | 18 | 28 | 35 | 28 |
| Total Sales \$ | 17.967 | 189 | 739 | 4. 299 | 12.740 |
| Total Expense \$ | 18.144 | 204 | 848 | 4.327 | 12.765 |
| Net Profit (ioss) \$ | . 177 | -15 | -109 | -28 | -25 |
| Businesse reporting a profit (No.) | 31 | - | - | 18 | 13 |
| Total Sales \$ | 5,768 | - | - | 1.728 | 4040 |
| Total Expense \$ | 5.383 | - | - | 1.571 | 3.812 |
| Net Profit \$ | 385 | - | - | 157 | 228 |
| Businesses reporting a loss (No.) | 78 | 18 | 28 | 17 | 15 |
| Total Sales \$ | 12.199 | 189 | 739 | 2.571 | 8700 |
| Total Expense \$ | 12.761 | 204 | 848 | 2.756 | 8.953 |
| Net Loss \$ | -562 | -15 | -109 | . 185 | -253 |

[^16]TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Toy. Hobby, Novelty and Souvenir Stores (SIC 658)


| Selected expense item | Industry Average(2) |  |  |  |  | $\begin{array}{r} \% \text { busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses anly (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom 25\%。 | Lower middle $25 \%$ | Upper miodle 25 \% | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |  | Total | $\begin{array}{r} \text { Bottam } \\ 25^{\circ}= \end{array}$ | Lowet middle 25:。 | Upoer middle | $\begin{aligned} & \text { Top } \\ & 25= \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 58.8 | -- | -* | -- | *- | 100.0 | 58.8 | -- | *- | $\stackrel{ }{-}$ | -* |
| Occupancy Expenses | 9.6 | -* | $\cdots$ | -- | - | 100.0 | 9.6 | *- | $\cdots$ | -. | $\cdots$ |
| Mortgage Interest | 02 | -- | -- | -- | -- | 73 | 23 | -- | -* | -- | - |
| Depreciation | 21 | -- | -* | -- | -- | 675 | 30 | -- | - | -* | - |
| Repars \& Maintenance | 06 | -- | -- | .. | -- | 972 | 06 | .. | -- | .- | -- |
| Heat Light \& Telephone | 29 | .. | .- | .. | -- | 785 | 36 | .. | -- | -- | -- |
| Business \& Property Tax | 0.5 | - | -- | - | - | 299 | 14 | -* | -- | -" | -- |
| Insurance | 04 | -* | $\cdots$ | -- | -* | 472 | 09 | -- | -- | -- | - |
| Rent | 31 | -- | -- | - | $\cdots$ | 657 | 47 | - | -- | -- | -- |
| Personnel Expenses | 6.7 | -- | - | -- | ** | 71.5 | 9.4 | -- | -* | -- | -. |
| Financial Expenses | 2.7 | -- | -- | - | $\cdots$ |  | 2.7 | -- | - | ** | $\cdots$ |
| Bank Interest \& Charges | 1.7 | -- | -- | -- | -- | 785 | 21 | -- | -* | $\cdots$ | - |
| Protessional Fees | 1.1 | $\cdots$ | -- | $\cdots$ | -- | 80.6 | 13 | -- | - | -- | $\cdots$ |
| Franchise Fees |  | -- | -- | -- | -- |  |  | -- | -- | -- | -. |
| Sales and Admin. Expenses | 10.3 | -* | -- | -- | -- | 100.0 | 10.3 | .. | -- | - | - |
| Advertising | 29 | -- | -- | - | $\cdots$ | 1000 | 29 | -- | -- | -* | -- |
| Supolies | 16 | -- | -- | -- | -. | 1000 | 16 | -- | -- | -- | .. |
| Dellwery | 18 | - | - | -- | -- | 736 | 21 | -- | -- | -* | -- |
| Fuel Expense | 39 | - | - | -- | -- | 373 | 105 | - | - | - | - |
| Other Expenses | 2.8 | - | ** | -- | - | 96.0 | 2.9 | - | -* | - | - |
| Profit (loss) | 9.2 | -. | -- | -- | -- | 100.0 | 9.2 | * | -* | - | - |
| Total | 100.0 | -- | $\cdots$ | - | * | 100.0 | $\ldots$ | -- | - | -. | * |

(1) These estimates are based on a sample of businesses eporing sales between $\$ 10$ thousand and 52 million
(2) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of all businesses in the sample }} \times 100$ for each quartile
(3) Value in each cell $=\frac{\text { Total weighted exoenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times 100$ for each quartile

Since the number of businesses reporting a specific expense may differ for each cell. the total (profit (loss) plus expenses) does not necessarly equal $100^{=}$:
See Notes on Symbols Page
Standard Industrial Classification Definition:
SIC 658 - Toy, Hobby, Novelty and Souvenir Stores
Businesses primarily engaged in retall deaing in toys, hobbv supplies. gifts, novelties and souvenirs

TABLE 2. Balance Sheet Profile for 1985
New Erunswick. Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

|  | Total(1) | Boltom 25\% | Lower middle $25 \%$ | Upper middle $25 \%$ | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 92 | - | - | -- | -- |
| Businesses in sample | 14 |  |  |  |  |
| Low sales value (\$000's) | (1) | -. | - | -- | - |
| High sales value ( $\$ 000$ 's) | 11) | -- | - | *- | -- |
|  |  |  | Average (\$000 |  |  |
| Assets |  |  |  |  |  |
| Cash | 5 | - | - | ** | -- |
| Accounts and Notes Receivable | 4 | -- | - | - | - |
| Inventory | 65 | -- | -- | - | $\cdots$ |
| Other Current Assets | 1 | -- | -- | - | - |
| Total Current Assets | 76 | - | - | -- | - |
| Fixed Assets | 59 | $\cdots$ | - | -- | - |
| Less: Accum Dep on Fixed Assets | 13 | -. | -- | $\cdots$ | -- |
| Other Assets | 7 | -- | - | -- | *- |
| Total Assets | 128 | - | - | $\cdots$ | - |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 15 | -- | $\cdots$ | - | -- |
| Other Current Liabilities | 39 | - | -- | -* | -- |
| Total Current Labilities | 54 | - | $\sim$ | -- | -- |
| Mortgages Payable | 13 | -- | - | -- | $\cdots$ |
| Long Term Debt | 4 | -- | " | -- | -- |
| Other Liabilities | 20 | -- | $\sim$ | -- | -- |
| Total Liabilities | 91 | - | - | - | -- |
| Total Equity | 37 | -- | -- | - | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million.

TABLE 3. Financial Ratios for 1985
New Brunswick. Toy. Hobby, Novelty and Souvenir Stores (SIC 658)

|  | Total 1 1) | Bottom $25^{\circ}$ 。 | Lower middle $25^{*}=$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25^{\circ} \end{aligned}$ | $\begin{array}{r} \text { Top } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 92 | - | -- | - | -- |
| Businesses in sample | 14 |  |  |  |  |
| Low sales value (\$000 5) | (1) | -- | - | -- |  |
| High sales value ( $\$ 000$ 's) | (1) | - | . | -* | -- |
|  |  |  | Average |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 32 | -- | -" | -- | -- |
| Leverage Ratios |  |  |  |  |  |
| DebtiEquity ratio \{times\} |  | -- | ** | -* | - |
| Interest Coverage ratio (times) | 1077 | -- | -- | -- | -- |
| Debt ratio (times) | 06 | -- | * | - | -- |

[^17]See Notes on Symbois Page.

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Onty) New Brunswick. Toy. Hobby. Novelty and Souvenir Stores (SIC 658)

|  | $\begin{gathered} \text { Total\{ } 1\} \\ 25^{\circ} \% \end{gathered}$ | $\begin{gathered} \text { Bottom } \\ 25^{\circ} \end{gathered}$ | Lower middle $25 \%$ | Uppe: middle 25\% | $\begin{array}{r} \text { TOD } \\ 25^{\circ} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 11 | -- | - | -* | - |
| Businesses in sample | 2 |  |  |  |  |
| Low sales value (\$000's) | (1) | -- | -- | -- | - |
| High sales value ( $\$ 000$ 's) | (1) | - | -- | -- | -- |
|  |  |  | age $\{5000$ ) |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | $x$ | * | -- | -- | - |
| Sale of Fired Assels | $x$ | -- | - | - | ** |
| Increase in Long Term Debi | $x$ | - | -* | -- | - |
| Advances From Owners and Alfiliates | $x$ | -- | -* | -. | -- |
| From Government | X | -* | - | - | - |
| Increase in Share Capital | $x$ | -- | -* | -- | -- |
| Sale of Investments | $x$ | - | -* | -- | " |
| Tax Adjustments | $x$ | -- | -* | -- | - |
| Other Sources | $x$ | - | -- | -- | -- |
| Total | X | - | ** | - | - |
| Application of Funds |  |  | . |  |  |
| Purchase of Fixed Assets | $x$ | -- | $\cdots$ | -- | - |
| Payment of Diridenos | $x$ | - | -- | -- | *- |
| Repayment of Long Term Debt | $x$ | -- | -. | -- | -- |
| Current Partion of Long Term Debt | $x$ | -. | - | -- | - |
| Purchase of Invesiments | $x$ | -- | -- | - | -* |
| Repayment of Adv Fiom Owners and Affll | $x$ | -- | -- | -- | -* |
| Decrease in Equity | X | -- | -* | -- | $\cdots$ |
| Tax Adjustmenls | $x$ | -- | - | - | ** |
| Oiner Apolicatiors | $x$ | -- | *- | -- | $\cdots$ |
| Total | X | -* | * | -* | -• |
| Increase (Decrease) in Net Working Capital | X | - | -* | ** | -* |

11) These estimates are based on a sample of businesses reporing sales between $\$ 10$ ihousand ano $\$ 2$ millon

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Toy. Hobby. Novelty and Souvenir Stores (SIC 858)

| Business size expressed in average labour units:11 |  | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ \text { ( } 5000 \mathrm{~s} \text { ) } \end{array}$ | Average labour units 11$\}$ | Changes in number of Dusinesses ailh pald emoloyees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Neisly reportingi2) | No longe: reporing (3) |
| 1982 |  |  |  |  |  |
| Total | 209 | 5.623 | 612 | 41 | 18 |
| less than 20 | 193 | 4069 | 418 | 37 | 18 |
| 20-99 | 9 | 1.127 | 125 | 2 | - |
| 100-499 | 5 | X | 36 | 1 | - |
| 500 and over | \% | X | 10 | 9 | - |
| 1985 |  |  |  |  |  |
| Total | 166 | 6.330 | 531 | 27 | ... |
| less than 20 | 155 | 3.759 | 378 | 25 |  |
| 20.99 | 7 | 1. 624 | 160 | 2 |  |
| 100-499 | 3 | $x$ | 66 | . |  |
| 500 and over | X | X | 27 | - |  |

(1) Average labour units are calculated by diading total paypoll by the average annual wage and salary rate as reported in the Sup.ey of Employment Payroll and Hours. Statisfics Canada Catalogue No $72-002$ An average labcur unit could be interpreted as a full-time emplovee Note that the business size groups used are determined at the Canada level Thus if a business has al least 500 employees in Canada as a whole bul less than that number in any given province it is shown in the 500 and over groun
(2) Reters to businesses reporting no pavroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick. Toy, Hobby. Novelty and Souvenir Stores (SiC 658)


All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 111 | 17 | 31 | 34 | 29 |
| Total Sales \$ | 6.837 | 236 | 662 | 1.694 | 4.245 |
| Total Expense \$ | 6,606 | 344 | 623 | 1.585 | 4.054 |
| Net Profit (loss) \$ | 231 | -108 | 39 | 109 | 191 |
| Businesses reporting a profit (No.) | 65 | 1 | 15 | 22 | 27 |
| Total Sales \$ | 5.555 | 11 | 339 | 1.265 | 3.940 |
| Total Expense \$ | 5,172 | 9 | 296 | 1.142 | 3.725 |
| Net Profit \$ | 383 | 2 | 43 | 123 | 215 |
| Businesses reporting loss (No.) | 46 | 16 | 16 | 12 | 2 |
| Total Sales \$ | 1,282 | 225 | 323 | 429 | 305 |
| Total Expense \$ | 1,434 | 335 | 327 | 443 | 329 |
| Nei Loss \$ | -152 | -110 | . 4 | . 14 | -24 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 93 | 3 | 35 | 24 | 31 |
| Total Sales \$ | 7.689 | 35 | 498 | 634 | 6522 |
| Total Expense \$ | 7.551 | 37 | 445 | 655 | 6.414 |
| Net Profit (loss) \$ | 138 | -2 | 53 | -21 | 108 |
| Businesses reporting a profit (No.) | 53 | - | 26 | - | 27 |
| Total Sales \$ | 5.376 | - | 301 | - | 5.075 |
| Total Expense \$ | 5,077 | - | 222 | - | 4.855 |
| Net Profit \$ | 299 | * | 79 | - | 220 |
| Businesses reporting a loss (No.) | 40 | 3 | 9 | 24 | 4 |
| Total Sales \$ | 2.313 | 35 | 197 | 634 | 1.447 |
| Tolal Expense \$ | 2.474 | 37 | 223 | 655 | 1.559 |
| Net Loss \$ | .161 | -2 | -26 | -21 | - 112 |
|  |  |  | 1984 |  |  |
| All Businesses (No.) | 165 | 34 | 35 | 52 | 44 |
| Total Saies \$ | 10.400 | 397 | 646 | 1.878 | 7.479 |
| Total Expense \$ | 9.338 | 394 | 659 | 1.380 | 6.905 |
| Nel Pratit (loss) \$ | 1.062 | 3 | . 13 | 498 | 574 |
| Businesses reporting a profit (No.) | 128 | 17 | 16 | 52 | 43 |
| Total Sales \$ | 9731 | 193 | 252 | 1.878 | 7.408 |
| Total Expense \$ | 8.623 | 183 | 231 | 1.380 | 6829 |
| Net Profit \$ | 1,108 | 10 | 21 | 498 | 579 |
| Businesses reporting a loss (No.) | 37 | 17 | 19 | - | 1 |
| Total Sales \$ | 669 | 204 | 394 | - | 71 |
| Total Expense \$ | 715 | 211 | 428 | - | 76 |
| Net Loss $\$$ | -46 | . 7 | -34 | - | -5 |

1985

| All Businesses (No.) | 92 | 19 | 13 | 35 | 25 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 13.408 | 277 | 542 | 1.807 | 10.782 |
| Total Expense \$ | 12.617 | 231 | 540 | 1.664 | 10.182 |
| Net Protit (loss) \$ | 791 | 46 | 2 | 143 | 600 |
| Businesses reporting a profit (No.) | 83 | 19 | 10 | 34 | 20 |
| Total Sales \$ | 10.645 | 277 | 408 | 1.752 | 8.208 |
| Total Expense \$ | 9.774 | 231 | 401 | 1.601 | 7.541 |
| Net Profit \$ | 871 | 46 | 7 | 151 | 667 |
| Businesses reporting a loss (No.) | 9 | - | 3 | 1 | 5 |
| Total Sales 5 | 2.763 | . | 134 | 55 | 2.574 |
| Total Expense S | 2.843 | - | 139 | 63 | 2.641 |
| Net Loss \$ | -80 | - | - 5 | -8 | -67 |

[^18]TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Gift. Novelty and Souvenir Stores (SIC 6582)

|  | Total(1) | Botiom 25\% | Lowe: middle $25^{\circ}$. | Upper <br> middle $25^{\circ}$. | $\begin{aligned} & \text { TOO } \\ & 25^{\circ} . \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 89 | -- | .. | .- | -. |
| Businesses in sample | 13 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | *- | * | * | - |
| High sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | .- | .. | -- | .. |


| Selected expense item | Industiry Averagei21 |  |  |  |  | $\therefore$ businesses reporting | Reporting businesses only ; 3 ) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Boltom 25: | Loner miodie 25: | Upper middie $25^{\circ}=$ | $\begin{aligned} & \text { Top } \\ & 25^{=} \end{aligned}$ |  | Tolal | Botiom $25 \%$ | Lower middle $25^{*}$ 。 | Upper midde | $\begin{aligned} & \text { ToD } \\ & 25^{\circ}: \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 59.1 | - | -- | -- | - | 100.0 | 59.1 | -- | -. | - | -* |
| Occupancy Expenses | 8.2 | ** | $\cdots$ | - | * | 100.0 | 9.2 | -. | -* | - | ** |
| Mottgage interest | 02 | .- | -. | -- | .. | 75 | 23 | .- | .. | .. |  |
| Depreciation | 21 | -- | $\cdots$ | - | - | 668 | 31 | $\cdots$ | -- | -* | -- |
| Repairs \& Maintenance | 05 | -- | -- | .- | - | 972 | 06 | - | -- | - | -. |
| Heat Light \& Teleohone | 28 | $\cdots$ | -- | - | -- | 778 | 36 | .- | - | -- | - |
| Business \& Properly Tax | 01 | - | -- | - | -- | 283 | 15 | -- | - | -- | -* |
| insurance | $0 \downarrow$ | -- | -. | -- | .. | 451 | 08 | - | - | -. | -. |
| Rent | 28 | -* | -- | .* | - | 649 | 43 | -- | ** | -- | .. |
| Personnel Expenses | 6.4 | -- | * | $\cdots$ | - | 70.9 | 9.0 | ** | - | * | - |
| Financial Expenses | 2.7 | - | $\cdots$ | $\cdots$ | -* | 100.0 | 2.7 | - | - | - | -* |
| Bank Interest \& Charges | 16 | .. | $\cdots$ | $\cdots$ | .. | 778 | 21 | -. | .. | - | -* |
| Protessional Fees | 11. | -- | -. | -. | -. | 803 | 13 | -- | -. | .. | -. |
| Franchise Fees |  | .- | .. | -* | -. |  | - | -* | -* | - | -. |
| Sales and Admin. Expenses | 10.5 | -. | - | -* | - | 100.0 | 10.5 | - | $\cdots$ | $\because$ | - |
| Advertising | 30 | - | $\cdots$ | - | $\cdots$ | 1000 | 30 16 | -- | - | - | $\cdots$ |
| Supplies | 16 18 | $\because$ | -. | -. | -- | 1000 739 | 16 25 | -- | - | .- | - |
| Fuel Exdense | 40 | . | .- | .. | .- | 382 | - 06 | .. | .. | .. | .. |
| Other Expenses | 2.8 | - | - | -- | ** | 95.9 | 2.9 | -• | - | *- | -- |
| Profit (loss) | 94 | -- | - | $\cdots$ | - | 100.0 | 9.4 | -- | -* | -* | ** |
| Total | 100.0 | - | - | -- | ** | 100.0 | $\ldots$ | - | - | * | - |

(1) These estimates are based on a sample of ousinesses reoorling sales betmeen 510 inousand and $\$ 2$ milion
(2) Value in each cell $=$ Toial weighted expendisute on a gi.en item $\quad \times 100$ for each quartile
(2) Value in each cell $=$ Toral veighted expenditure on a gi.en item
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item ot expenditure }} \times 100$ for each quartile

Since the number of businesses reporting a specific expense may ditter for each cell. the total (profit (toss) otus expenses) boes not necessarily equal 100 : See Notes on Symbols Page

## Standard Industrial Classification Definition:

SIC 6582 - Gift. Novelty and Souvenir Stores
Businesses primarily engaged in relail dealing in gifts, novelty merchandise and souvenirs such as retail carvings and artcratt, petall handicratt ceramics etal seasonal and holiday decorations. relat hanoicrall decoupage retal eskimo carings. rerall gift wrap supplies gitt shops relall hancicratred goons inovelies. souvenirs). oke shops, retall handicratt macrame. retall handicratl melalwork petall novelty merchandise relall handicralt pottery, and retal souvenirs

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Gift. Novelty and Souvenir Stores (SIC 6582)

|  | Total(1) | Bottom 25\% | Lower <br> middle $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimateo) | 89 | -- | -- | - | - |
| Businesses in sample | 13 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | - | -- | -- | - |
| High sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | -- | ** | -. | -- |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 5 | - | - | -- | .. |
| Accounts and Notes Receivable | 2 | - | $\cdots$ | - | - |
| Inventory | 28 | - | -- | $\cdots$ | -- |
| Other Current Assets | 1 | *- | - | - | - |
| Total Current Assets | 36 | - | - | - | * |
| Fixed Assets | 55 | - | - | -- | - |
| Less Accum Dep on Fixed Assets | 11 | - | -* | - | -- |
| Other Assets | 7 | .. | -- | - | -- |
| Total Assets | 87 | * | $\cdots$ | -- | * |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 5 | -- | -- | - | - |
| Other Current Liabilities | 26 | -- | $\cdots$ | - | -* |
| Total Current Labllties | 31 | - | -* | - | -- |
| Mortgages Payable | 14 | $\cdots$ | - | - | - |
| Long Term Debr | 4 | -- | -* | - | - |
| Other Liabilities | 15 | - | -- | - | - |
| Total Liabilities | 64 | - | -- | - | $\cdots$ |
| Total Equity | 23 | -* | -* | - | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick, Gift. Novelty and Souvenir Stores (SIC 6582)

|  | Total: ${ }^{\text {a }}$ | Bottom $25^{\circ}$, | Lower middle $25 \%$ | Upper <br> middle $25=$ | $\begin{gathered} \text { Too } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 89 | -. | -- | -- | .- |
| Businesses in sample | 13 |  |  |  |  |
| Low sales value (\$000's) | (1) | -- | -- | -. | -- |
| High sales value ( $\$ 000$ 's) | (1) | -- | -- | -- | -- |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 32 | - | - | -- | -. |
| Leverage Ratios |  |  |  |  |  |
| Debt Equity ratio (times) | 133 | - | -- | -- | - |
| Interest Coverage ratio (times) | 1121 | * | -- | - | $\cdots$ |
| Debt ratio (times) | 06 | -- | -- | -- | - |

(1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Gift. Novelty and Souvenir Stores (SIC 6582)

|  | $\begin{gathered} \text { Tatal(1) } \\ 25 \% \end{gathered}$ | Bottom $25^{\circ} \%$ | Lawer middle $25^{\circ}$ 。 | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \text {. } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 11 | -- | -- | - | -- |
| Businesses in sample | 2 |  |  |  |  |
| Low sales value \{ $\$ 000$ 's | (1) | -- | -- | - | - |
| High sales value ( $\$ 000$ s) | (1) | .. | -- | - | -. |
|  | Average $\$ 000$ s |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | X | -- | -* | - | $\sim$ |
| Sale of Fixed Assets | X | - | -. | - | -- |
| Increase in Lang Term Debt | X | -- | -- | -- | -- |
| Advances From Owners and Alfiliates | X | -- | .. | -- | .. |
| From Government | $x$ | * | - | -* | $\ldots$ |
| Increase in Share Capital | $x$ | .. | -* | .. | -- |
| Sale of Investments | X | -- | -- | - | - |
| Tax Adjustments | X | -- | -. | -- | .- |
| Other Sources | x | - | - | - | - |
| Total | X | -. | - | . | * |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | $x$ | -- | -* | -* | - |
| Payment of Dividends | $x$ | -- | - | - | -- |
| Repayment of Long Term Debt | X | -- | -- | .. | * |
| Current Partion of Long Term Debt | X | - | -. | $\because$ | - |
| Purchase of Invesiments | X | - | - | -. | -- |
| Repayment of Adv From Owners and Alfil | X | -- | -- | -- | $\cdots$ |
| Decrease in Equity | $x$ | -- | - | -* | -* |
| Tax Adjustments | $x$ | - | $\cdots$ | -- | - |
| Other Applications | x | -- | - | - | $\cdots$ |
| Total | x | - | ** | - | - |
| Increase (Decrease) in Net Working Capital | x | - | - | * | $\cdots$ |

(1) These estimates are based on a sample of businesses reporing sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985 New Brunswick. Gift. Novelty and Souvenir Stores (SIC 6582)

|  |  |  |  | Changes in numbe of ousinesseswith pard emoroyees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour unitsil? |  | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ \text { (\$000 s } \end{array}$ | Average labour unis! 11 | Newly reporting:2) | No longer repartingi(3) |
| 1982 |  |  |  |  |  |
| Total | 199 | 5,417 | 589 | 36 | 15 |
| less than 20 | 183 | 3.863 | 498 | 32 | 15 |
| 20.99 | 9 | 1.127 | 125 | 2 | . |
| 100-499 | 5 | $x$ | 36 | 1 | - |
| 500 and over | $\times$ | $x$ | 10 | 1 | . |
| 1985 |  |  |  |  |  |
| Total | 147 | 6.161 | 614 | 19 | $\ldots$ |
| less than 20 | 136 | 3582 | 367 | 17 |  |
| 20.99 | 7 | 1.624 | 160 | 2 |  |
| $100 \cdot 499$ | 3 | $x$ | 66 | - |  |
| 500 and over | $\times$ | X | 27 | - |  |

(1) Average labour units are calculated by dividing total paypoll by the average annual wage and salary pate as reported in the Survey of Emplovment Payroll and Hours. Statistics Canada. Gatalogue No 72.002 An average labout unit could be interoreted as a full-time employee Note that the business size groups used are determined at the Canada level Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payrall deductions in the following year

See Notes on Symbals Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick. Gift, Novelty and Souvenir Stores (SIC 6582)

|  | Total ${ }^{\text {( }}$ ) | Bottom $25 \%$ | Lawe <br> middle $25 \%$ | Upper middle 25\% | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | All \$ values are expressed in thousands |  |  |  |  |
|  |  |  | 1982 |  |  |
| All Businesses (No.) | 94 | 17 | 15 | 34 | 28 |
| Total Sales \$ | 5.653 | 236 | 310 | 1.062 | 4,045 |
| Total Expense \$ | 5.524 | 344 | 313 | 1.012 | 3.855 |
| Net Profit (loss) \$ | 129 | -108 | -3 | 50 | 190 |
| Businesses reporting a profit (No.) | 50 | 1 | . | 23 | 26 |
| Total Sales \$ | 4.475 | 11 | - | 724 | 3.740 |
| Total Expense \$ | 4.198 | 9 | - | 663 | 3.526 |
| Net Profit \$ | 277 | 2 | ${ }^{\circ}$ | 61 | 214 |
| Businesses reporting loss (No.) | 44 | 16 | 15 | 11 | 2 |
| Total Sales \$ | 1.178 | 225 | 310 | 338 | 305 |
| Total Expense \$ | 1.326 | 335 | 313 | 349 | 329 |
| Net Loss \$ | -148 | . 110 | -3 | -11 | . 24 |

1983

| All Businesses (No.) | 75 | . | 。 | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 5.425 | - | - | - |  |
| Total Expense \$ | 5.325 | - | - | - |  |
| Net Profit (loss) \$ | 100 | - | - | - |  |
| Businesses reporting a profit (No.) | 47 | - |  | - |  |
| Total Sales \$ | 4,105 | - | - | - |  |
| Total Expense \$ | 3.888 | - | - | - |  |
| Net Profit \$ | 217 | - | - | - |  |
| Businesses reporting a loss (NO.) | 28 | - |  | - |  |
| Total Sales \$ | 1.320 | - |  | - |  |
| Total Expense \$ | 1,437 |  | - | - |  |
| Net Loss \$ | .117 |  |  | - |  |
|  |  |  | 84 |  |  |
| All Businesses (No.) | 135 | 17 | 49 | 28 | 41 |
| Total Sales \$ | 9.109 | 193 | 904 | 1.023 | 6.989 |
| Total Expense \$ | 8.096 | 183 | 749 | 757 | 6.407 |
| Nel Profit (loss) \$ | 1.013 | 10 | 155 | 266 | 582 |
| Businesses reporting a profit (No.) | 115 | 17 | 30 | 28 | 40 |
| Total Sales \$ | 8.794 | 193 | 660 | 1.023 | 6.918 |
| Total Expense 5 | 7.755 | 183 | 484 | 757 | 6.331 |
| Net Profit \$ | 1.039 | 10 | 176 | 266 | 587 |
| Businesses reporting a loss (No.) | 20 | - | 19 | - |  |
| Total Sales \$ | 315 | - | 244 | - | 71 |
| Toral Expense \$ | 341 | - | 265 | - | 76 |
| Net Loss \$ | -26 | - | . 21 | - | -5 |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Ail Businesses (No.) | 89 | 19 | 13 | 34 | 23 |
| Total Sales \$ | 11.437 | 277 | 542 | 1.752 | 8.866 |
| Total Expense \$ | 10.638 | 231 | 540 | 1.601 | 8.266 |
| Net Profit (loss) \$ | 799 | 46 | 2 | 151 | 600 |
| Businesses reporting a protit (No.) | 81 | 19 | 10 | 34 | 18 |
| Total Sales \$ | 8.729 | $27 \%$ | 408 | 1.752 | 6.292 |
| Total Expense \$ | 7.858 | 231 | 401 | 1.601 | 5.625 |
| Ne: Profit \$ | 871 | 46 | 7 | 151 | 667 |
| Susinesses reporting a loss (No.) | 8 | . | 3 | . |  |
| Total Sales \$ | 2.708 | - | 134 | - | 2.574 |
| Total Expense \$ | 2,780 | - | 139 | - | 2.641 |
| Net Loss \$ | . 72 | - | . 5 | - | -67 |

[^19]TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985 New Brunswick．Operators of Buildings and Dwellings（SIC 751）

|  | Total\｛1\} | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$ 。 | Upper middie $25^{\circ}$ ． | $\begin{array}{r} \text { Top } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 826 | 206 | 206 | 207 | 207 |
| Businesses in sample Low sales value＇ 5000 ＇s） High sales value $\$ 000$ s） | $\begin{aligned} & 60 \\ & 11) \\ & 11 \end{aligned}$ | （1） | 22 43 | 43 106 | $\begin{array}{r} 106 \\ (1) \end{array}$ |


| Selected expense item | Industry Average（2） |  |  |  |  | $\begin{array}{r} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporing businesses only $\{\hat{3}$ ） |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | $\begin{aligned} & \text { Boltom } \\ & 25^{\circ} \mathrm{C} \end{aligned}$ | Lower middle $25^{\circ}:$ | Upper middie 25＊： | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \% \end{aligned}$ |  | Total | Bottom $25^{\circ}$ 。 | Lower middle 25 \％ | Uppe： middie | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy Expenses | 57.9 | 67.2 | 59.6 | 48.8 | 57.4 | 99.7 | 58.0 | 67.2 | 59.6 | 48.8 | 58.0 |
| Mor：gage inserest | 106 | 119 | 86 | 111 | 113 | 408 | 261 | 229 | 365 | 29 － | 223 |
| Depreciation | 115 | 83 | 182 | 97 | 103 | 823 | 140 | 133 | 227 | 107 | 9 9 |
| Repairs \＆Maintenance | 82 | 109 | 62 | 58 | 10.1 | 830 | 99 | 14.4 | 81 | 72 | 103 |
| Heat Light \＆Telephone | 118 | 108 | 138 | 113 | i1．5 | 889 | 133 | 108 | 149 | 159 | 121 |
| Business \＆Pioperty Tax | 121 | 192 | 9 9 | 85 | 119 | 879 | 138 | 219 | 107 | 105 | i25 |
| Insurance | 35 | 67 | 3 d | 2. | 2.0 | 897 | 39 29 | 67 | 40 | 30 | 21 |
| Rent |  |  |  |  |  |  |  |  |  |  |  |
| Personnel Expenses | 12.5 | 8.5 | 6.3 | 23.9 | 9.7 | 65.5 | 19.0 | 17.0 | 119 | 37.6 | 10.5 |
| Financial Expenses | 14.8 | 13.3 | 21.9 | 5.1 | 19.9 | 100.0 | 14.8 | 13.3 | 21.9 | 5.1 |  |
| Bank interest \＆Charges | 197 | 73 | 184 | 33 | 182 | 876 | 13.3 | 83 | 199 | 37 | 226 9 |
| Protessional Fees | 32 | 61 | 35 | 18 | 17 | 92 d | 34 | 61 |  | 18 |  |
| Other Expenses | 6.3 | 10.5 | 3.1 | 7.0 | 4.8 | 91.1 | 7.0 | 10.5 | 3.7 | 7.8 | 5.4 |
| Profit（loss） | 8.5 | 0.4 | 9.1 | 15.2 | 8.3 | 92.9 | 9.2 | 0.5 | 112 | 15.2 | 8.3 |
| Total | 100.0 | 100.0 | 100.0 | 1000 | 100.0 | 100.0 | ．．． | ．．． | ．．． | ．．． | ．．． |

（1）These estimates are based on a samole of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ mition
$\begin{aligned} \text {（2）Value in each cell } & =\frac{\text { Total weighted expendiure on a given item }}{\text { Total weighted sales of all businesses in the sample }} \times 100 \text { lor each quartile } \\ \text {（3）Value in each cell } & =\frac{\text { Totai weighted expenditure on a given item }}{\text { Total weghted sales of businesses reporting inis item of expenoitule }} \times 100\end{aligned} \quad$ for each quartile
Since the number of businesses reporting a specific expense may differ for each cell，the toral（protit（ioss）plus expensesi does not necessarily eusai a 0 ，
See Notes on Symbols Page
Standard Industrial Classification Definition：
SIC 751 －Operators of Buildings and Owellings
Businesses primarily engaged in the operaling or in owning and operating buildings and dwellings

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Operators of BuildIngs and Dwellings (SIC 751)

|  | Total(1) | Bottom 25\% | Lower middie 25\% | Upper middle 25\%: | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 826 | 206 | 206 | 207 | 207 |
| Businesses in sample | 60 |  |  |  |  |
| Law sales value ( $\$ 000$ 's) | (1) | (1) | 22 | 43 | 106 |
| High sales value ( $\$ 000$ 's) | (1) | 22 | 43 | 106 | (1) |
|  | Average ( 5000 's |  |  |  |  |
| As*ets |  |  |  |  |  |
| Cash | 16 | 4 | 7 | 30 | 17 |
| Accounts and Nates Receivable | 3 | . | - | 1 | 12 |
| inventory | - | - | - | - | 1 |
| Other Current Assets | 25 | - | 3 | 5 | 87 |
| Total Current Assets | 45 | 5 | 11 | 36 | 118 |
| Fixed Assets | 476 | 79 | 909 | 227 | 1.396 |
| Less: Accum. Dep an Fixed Assets | 86 | 21 | 25 | 62 | 222 |
| Other Assets | 32 | 1 | 4 | 19 | 98 |
| Total Assete | 466 | 64 | 99 | 219 | 1,390 |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 16 | $\bigcirc$ | 1 | 15 | 45 |
| Other Current Labilities | 56 | 18 | 6 | 62 | 126 |
| Total Current Lisbiltles | 72 | 19 | 7 | 78 | 171 |
| Mortgages Payable | 168 | 4 | 40 | 64 | 530 |
| Long Term Debt | 45 | 8 | 14 | 1 | 147 |
| Other Liabilities | 111 | 22 | 24 | 39 | 336 |
| Total Liabilities | 398 | 53 | 86 | 182 | 1.184 |
| Total Equity | 70 | 11 | 13 | 37 | 206 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thausand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick. Operators of Buildings and Dwellings (SIC 751)

|  | Total(1) | Bottom $25 \%$ | Lower middle $25^{\circ}$. | Upper middle $25^{\circ}$, | $\begin{array}{r} \text { Top } \\ 25^{\circ} \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 826 | 206 | 206 | 207 | 207 |
| Businesses in sample | 60 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | (1) | 22 | 43 | 106 |
| High saies value ( $\$ 000$ 's) | (1) | 22 | 43 | 106 | (1) |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 15 | 0.7 | 2.4 | 0.4 | 2.5 |
| Leverage Ratios |  |  |  |  |  |
| DebuEquity ratio (times) | 146 | -2 4 | 723 | 4.5 | -34 |
| Interest Coverage ratio (times) | 71.3 | 189 | 23.5 | 108.0 | 1231 |
| Debt ratio (times) | 0.9 | 0.8 | 0.9 | 0.9 | 08 |

[^20]See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Operators of Buildings and Dwellings (SIC 751)

|  | $\begin{array}{r} \text { Total(9) } \\ 25 \% \end{array}$ | Bottom $25 \%$ | Lawer middle $25 \%$ | Upper middle $25^{\circ}$ 。 | $\begin{gathered} \text { Top } \\ 25^{\circ} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 815 | 203 | 204 | 204 | 204 |
| Businesses in sampie | 34 |  |  |  |  |
| Low sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | (1) | 22 | 36 | 104 |
| High sales value $\$ 000$ \$) | (1) | 22 | 36 | 104 | (1) |
|  | Average ( 5000 's) |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 22 | 3 | 10 | 16 | 52 |
| Sale of Fixed Assers | 5 | - | - | * | 18 |
| Increase in Long Term Debr | 71 | 6 | 7 | 20 | 228 |
| Advances From Owneis and Affliates | 19 | . | 4 | 10 | 54 |
| From Government | . | - | - | - | - |
| Increase in Share Capital | - | - | - | - | - |
| Sale of Investments | 1 | - | ; | . | 4 |
| Tax Adjustments | 1 | - | - | 1 | 3 |
| Other Sources | 2 | $\square$ | 5 | 1 | . |
| Total | 122 | 9 | 28 | 49 | 359 |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assels | 61 | 4 | 8 | 2 | 207 |
| Payment of Dividencs | 8 | - |  | 6 | 18 |
| Repayment of Long Term Debt | 26 | 4 | 7 | 18 | 71 |
| Curtent Portion of Long Term Debt |  | - | * | - | - |
| Purchase of Invesiments | 5 | - | - | - | 18 |
| Repayment of Adv From Owners and Affll | 7 | - | 1 | 12 | 12 |
| Decrease in Equity | 11 | - | - | 12 | 24 |
| Tax Adjustments | 1 | . | - | 2 | 2 |
| Other Applications | 9 | * | 1 | 2 | 1 |
| Total | 119 | 8 | 21 | 53 | 353 |
| Increase (Decrease) in Net Working Capital | 3 | 1 | 7 | . 4 | 7 |

(1) These estmates are based on a sample of businesses reporting sales petriten $\$ 10$ thousand and $\$ 2$ milion

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Operators of Buildings and Dwellings (\$1C 751)

| Business size expressed in average labour units(1) |  |  |  | Changes in | numper of businesses with pard emplovees |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} \text { Number } \\ \text { of } \\ \text { Businesses } \end{array}$ | $\begin{aligned} & \text { Toral } \\ & \text { payroll } \\ & (\$ 000 \mathrm{~s}) \end{aligned}$ | Average labour units(1) | Nenly reportingi2) | No longer reporting (3) |
| 1982 |  |  |  |  |  |
| Total | 242 | 18.346 | 1.228 | 64 | 21 |
| less than 20 | 222 | 6572 | 442 | 60 | 20 |
| 20.99 | 9 | 3.93 | 233 | 3 | 1 |
| 100.499 | 7 | 7823 | 523 | 1 | . |
| 500 and over | $\triangle$ | 458 | 30 | . | . |
| 1985 |  |  |  |  |  |
| Total | 221 | 23.234 | 1.329 | 34 | .. |
| less than 20 | 199 | 7.963 | 456 | 31 |  |
| 20.99 | 15 | 7.878 | 450 | 2 |  |
| $100 \cdot 499$ | 4 | 6.921 | 396 | 1 |  |
| 500 and over | 3 | 472 | 27 | . |  |

(1) Average labour units are caiculated by dividing total oayroll by the average annual wage and salary rate as reported in the Supvey of Empioyment Payroll and Hours. Statistics Canada. Catalogue No 72.002 An average labout unit could be interpreted as a full-time employee Note that the business size groups used are delermined at the Canada level Thus it a business has at least 500 employees in Ganada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Reters to businesses reporting no payrail deductions in the previous year
(3) Reters to businesses reporting no payroll deductions in the tollowing yeat

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick, Operators of Buildings and Dwellings (SIC 751 )


All $\$$ values are expressed in thousands

|  |  |  | 1982 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businessee (No.) | 406 | 101 | 102 | 101 | 102 |
| Total Sales \$ | 61.448 | 1.691 | 3,767 | 8.643 | 47.347 |
| Total Expense $\$$ | 61,049 | 1,807 | 3.866 | 8.699 | 46.677 |
| Net Profit (ioss) \$ | 399 | -116 | -99 | -56 | 670 |
| Businesses reporting a profit (No.) | 144 | 38 | 22 | 38 | 46 |
| Total Sales \$ | 26.233 | 636 | 816 | 3.308 | 21.473 |
| Total Expense \$ | 19.621 | 390 | 138 | 1,905 | 17.188 |
| Net Profit \$ | 6.612 | 246 | 678 | 1.403 | 4.285 |
| Businesses reporting loss (No.) | 262 | 63 | 80 | 63 | 56 |
| Total Sales \$ | 35.215 | 1.055 | 2.951 | 5.335 | 25.874 |
| Total Expense \$ | 41.428 | 1,417 | 3.728 | 6.794 | 29.489 |
| Net Loss \$ | -6.213 | -362 | . 777 | -1.459 | -3.615 |
|  |  |  | 1983 |  |  |
| All Businesses (No.) | 434 | 108 | 109 | 107 | 110 |
| Total Sales \$ | 55.492 | 1.968 | 4,410 | 9.425 | 39.689 |
| Total Expense \$ | 50.671 | 2.145 | 3.508 | 7.482 | 37.536 |
| Net Profit (loss) \$ | 4.821 | . 177 | 902 | 1,943 | 2.153 |
| Businesses reporing a profit (NO.) | 232 | 47 | 66 | 58 | 61 |
| Total Sales \$ | 28.805 | 877 | 2,729 | 5.095 | 20.104 |
| Total Expense \$ | 18.547 | 398 | 1.410 | 2.425 | 14314 |
| Net Profit \$ | 10.258 | 479 | 1.319 | 2.670 | 5.790 |
| Businesses reporting a loss (No.) | 202 | 61 | 43 | 49 | 49 |
| Total Sales \$ | 26.687 | 1.091 | 1,681 | 4,330 | 19.585 |
| Total Expense \$ | 32.124 | 1,747 | 2.098 | 5.057 | 23.222 |
| Ne: Loss \$ | -5437 | -656 | -417 | -727 | -3637 |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 579 | 134 | 153 | 133 | 159 |
| Total Sales \$ | 74.087 | 1.886 | 4.356 | 6.710 | 61.135 |
| Total Expense \$ | 66.305 | 1.750 | 3.827 | 5.520 | 55.208 |
| Net Protil (loss) \$ | 7.782 | 136 | 529 | 1. 190 | 5.927 |
| Businesses reporting a profit (No.) | 500 | 134 | 121 | 119 | 126 |
| Total Sales \$ | 59.607 | 1.886 | 3.508 | 6,140 | 48.073 |
| Total Expense \$ | 50.245 | 1.750 | 2.895 | 4.894 | 40.706 |
| Ner Protit \$ | 9.362 | 136 | 613 | 1.246 | 7.367 |
| Businesses reporting a loss (No.) | 79 | . | 32 | 14 | 33 |
| Total Sajes \$ | 14.480 | - | 848 | 570 | 13.062 |
| Total Expense \$ | 16.060 | - | 932 | 626 | 14.502 |
| Net Loss \$ | - 9.580 | - | -84 | . 56 | .1.4.40 |
|  |  |  | 1985 |  |  |
| All Businessez (No.) | 847 | 210 | 196 | 222 | 219 |
| Total Sales \$ | 102.050 | 3.179 | 5,665 | 15.548 | 77.658 |
| Total Expense \$ | 91.133 | 4.100 | 5.277 | 12.176 | 69.580 |
| Net Profit \lossi\$ | 10,917 | -921 | 388 | 3.372 | 8.078 |
| Businesses reporting a profit (No.) | 595 | 138 | 146 | 166 | 145 |
| Toial Sales \$ | 74.688 | 2.120 | 4.119 | 11,192 | 57,257 |
| Total Expense s | 57.960 | 2.028 | 3.469 | 7.318 | 45.145 |
| Net Profit | 16.728 | 92 | 650 | 3.874 | 12.112 |
| Businesses reporting a loss (No.) | 252 | 72 | 50 | 56 | 74 |
| Total Sales \$ | 27.362 | 1059 | 1.546 | 4.356 | 20.401 |
| Total Expense \$ | 33.173 | 2.072 | 1.808 | 4.858 | 24.435 |
| Net Loss \$ | . 5811 | . 1.013 | -262 | -502 | -4.034 |

[^21]TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Operators of Non-Residential Buildings (SIC 7512)

|  | Total( ${ }^{\text {a }}$ | $\begin{aligned} & \text { Boltom } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Lower } \\ & \text { middee } 25 \% \end{aligned}$ | Upper middle $25^{\circ}$ 。 | $\begin{array}{r} \text { ToD } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 373 | 78 | 78 | 78 | 79 |
| Businesses in sample Low sales value $\$ 000$ s High sales value $\$ 000$ s | $\left.\begin{array}{l} 23 \\ (1) \\ 11 \end{array}\right)$ | (1) | 22 37 | $\begin{array}{r} 37 \\ 104 \end{array}$ | $\begin{gathered} 104 \\ 11\} \end{gathered}$ |



[^22]
## Standard Industrial Classilication Definition:

SIC 7512 - Operators of Non-Residential Buildings
Businesses primarily engaged in operating. or owning and operating builungs and dwellings such as arena operating conference conventon centre operating leasing non-residentiai buidings meeting mall ooerating. oflice builoing rentai real estate operating - non-residential buildings. shooping centre operating. stadium opetating and theatre oullding operating

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Operators of Non-Residential Buildings (SIC 7512)

|  | Total\{1\} | Bottom 25\% | Lower <br> middle $25 \%$ | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses \{estimated) | 313 | 78 | 78 | 78 | 79 |
| Businesses in sample |  |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | (1) | 22 37 | 37 104 | $104$ |
| High sales value ( $\$ 000$ 's) | (1) | 22 | 37 |  |  |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 14 | 3 | 14 | 11 | 26 |
| Accounts and Notes Receivable | 5 | . | - | - | 18 |
| Inventory |  |  | 0 | \% | 24 |
| Other Curfent Assets | 9 |  | 10 | 2 | 24 |
| Total Current Assets | 28 | 3 | 23 | 13 | 68 |
| Fixed Assets | 524 | 73 | 193 | 262 | 1.397 |
| Less Accum Dep on Fixed Assels | 93 | 25 | 60 | 25 | 245 |
| Other Assets | 33 | 2 | 5 | 41 | 71 |
| Total Assets | 492 | 53 | 162 | 291 | 1.292 |
|  |  |  |  |  |  |
| Current Loans | 23 | 1 | 2 | 33 | 45 |
| Other Current Liabilities | 44 | 17 | 6 | 40 | 95 |
| Total Current Liablities | 66 | 17 | 9 | 73 | 140 |
| Mortgages Payable | 140 | - | 7 | 147 | 338 |
| Long Term Debt | 78 | 12 | 25 | 47 | 249 |
| Other Liabilities | 128 | 14 | 87 | 47 | 337 |
| Total Liabilities | 412 | 44 | 128 | 267 | 1.064 |
| Total Equity | 80 | 9 | 33 | 24 | 228 |

(1) These estimates are based on a sample of businesses reporting saies between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick. Operators of Non-Residential Buildings (SIC 7512)

|  | Total(1) | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$. | Upper middle $25^{\circ} \%$ | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 313 | 78 | 78 | 78 | 79 |
| Businesses in sample Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 23 \\ & (1) \\ & (1) \end{aligned}$ | 11 22 | 22 37 | 37 104 | $\begin{gathered} 104 \\ \text { (1) } \end{gathered}$ |
|  | Average |  |  |  |  |
| Liquidity Ratio Current ratio (times) | 09 | 06 | 29 | 0.3 | 0.5 |
| Leverage Ratios <br> Debt Equity ratio (times) Interest Coverage ratio (tumes) Debt fatio (times) | $\begin{array}{r} -17 \\ 1513 \\ 09 \end{array}$ | $\begin{array}{r} -54 \\ 430 \\ 08 \end{array}$ | 88 19 08 | -34 09 | $\begin{array}{r} -35 \\ 1501 \\ 09 \end{array}$ |

(1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page.

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Operators of Non-Residential Buildings (SIC 7512)

|  | $\begin{gathered} \text { Total(1) } \\ 25^{\circ} \% \end{gathered}$ | Bottom 25\% | Lower middle $25^{\circ}$. | Upper middle $25^{\circ}$. | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 313 | -- | .. | -- | -- |
| Businesses in sample | 18 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | $\cdots$ | -- | -- | -- |
| High sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | -- | -- | -- | -• |
| Average (\$000's) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 28 | $\cdots$ | -- | -- | -* |
| Sale of Fixed Assets | 1 | -- | -- | -- | * |
| Increase in Long Term Deil | 23 | - | -- | -- | -- |
| Advances From Owners and Affilates | 33 | -- | -* | -- | -* |
| From Government | . | -- | -- | -. | -- |
| Increase in Share Capisal | - | -- | -- | -- | -- |
| Sale of investments | 2 | -- | - | -- | -. |
| Tax Adjustments | 1 | .' | - | -- | -- |
| Other Sources | 2 | -- | -- | -- | -- |
| Total | 90 | - | -. | -- | - |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | 13 | -- | -- | -- | -* |
| Payment of Dividenas | 4 | -- | -- | -- | .. |
| Repayment of Long Term Debt | 18 | $\cdots$ | - | - | -* |
| Curtent Portion of Long Term Deot | . | -- | - | -- | -- |
| Purchase of investments | - | -- | -- | -- | - |
| Repayment of Adv From Owners and Aftil | 8 | -- | - | - | - |
| Decrease in Equity | 14 | -- | -- | -- | - |
| Tax Adjustments | 2 | -- | -- | -- | -* |
| Other Applications | 1 | $\cdots$ | -* | -. | - |
| Tocal | 59 | ** | ** | -- | - |
| Increase (Decrease) in Net Working Capital | 30 | -* | * | -- | - |

11: These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Operators of Buildings and Dwellings (SIC 751)

| Business size expressed in average labour units(1) | Number of Businesses | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ (\$ 000 \text { s }) \end{array}$ | Average labour units(1) | Changes in number of businesses sith paid emolavees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reporting(2) | No longer reporting (3) |
| 1982 |  |  |  |  |  |
| Total | 242 | 18.346 | 1.228 | 64 | 21 |
| less than 20 | 222 | 6.572 | 4.42 | 60 | 20 |
| 20-99 | 9 | 3.493 | 233 | 3 | : |
| 100.499 | 7 | 7823 | 523 | 1 |  |
| 500 and over | 4 | 458 | 30 | . |  |
| 1985 |  |  |  |  |  |
| Total | 221 | 23,234 | 1.329 | 34 |  |
| less than 20 | $: 99$ | 7.963 | 456 | 31 |  |
| 20.99 | 15 | 7.878 | 450 | 2 |  |
| 100-499 | 4 | 6.921 | 396 | 1 |  |
| 500 and over | 3 | 472 | 27 | . |  |

(1) Average iabour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Emoloyment Pavroll and Hours. Statistics Canada. Catatogue No 72.002 An average labou unit could be interpreted as a tull-time emplovee Note that the business s:ze groups used are determined at the Canaca level Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Reters to businesses reporting no payroll deductions in the previous year
(3) Relers to businesses reporting no payroll deductions in the following year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick, Operators of Non-Residentiai Buildings (SIC 7512)


All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 94 | 23 | 24 | 23 | 24 |
| Total Saies \$ | 16.929 | 366 | 873 | 2.576 | 13.114 |
| Total Expense \$ | 18.588 | 429 | 1.390 | 2.634 | 14.135 |
| Net Profit (toss) \$ | -1.659 | . 63 | . 517 | -58 | -1.021 |
| Businesses reporting a profit (NO.) | 28 | 6 | 4 | 9 | 9 |
| Total Sales \$ | 5.577 | 97 | 163 | 1.050 | 4.267 |
| Total Expense \$ | 4.597 | 81 | 72 | 893 | 3.551 |
| Net Profit \$ | 980 | 16 | 91 | 157 | 716 |
| Businesses reporting loss (No.) | 66 | 17 | 20 | 14 | 15 |
| Total Sales \$ | 11,352 | 269 | 710 | 1.526 | 8.847 |
| Total Expense \$ | 13.991 | 348 | 1.318 | 9.741 | 10.584 |
| Net Loss \$ | -2.639 | . 79 | -608 | -215 | -1.737 |


| All Businesses (No.) | 104 | 26 | 26 | 25 | 27 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 16.368 | 581 | 1.309 | 2601 | 19.877 |
| Total Expense \$ | 15.298 | 357 | 834 | 1.199 | 12.908 |
| Net Proft (loss) \$ | 1.070 | 224 | 475 | 1.402 | -9.031 |
| Businesses reporting a profit (No.) | 65 | 15 | 20 | 16 | 14 |
| Total Sales \$ | 8.047 | 339 | 1.020 | 1.600 | 5.088 |
| Total Expense \$ | 4.775 | 30 | 533 | 26 | 4.186 |
| Net Profit \$ | 3.272 | 309 | 487 | 1.574 | 902 |
| Businesses reporting a loss (No.) | 39 | 11 | 6 | 9 | 13 |
| Total Sales \$ | 8.321 | 242 | 289 | 1.001 | 6,789 |
| Tatal Expense \$ | 10523 | 327 | 301 | 1,173 | 8722 |
| Net Loss \$ | -2.202 | -85 | -12 | . 172 | -1933 |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 133 | 33 | 31 | 31 | 38 |
| Total Sales \$ | 19557 | 464 | 1.292 | 1.621 | 16.180 |
| Total Expense \$ | 15.874 | 431 | 1.086 | 976 | 13.381 |
| Net Protir (loss) \$ | 3.683 | 33 | 206 | 645 | 2.799 |
| Eusinesses reporting a protit (No.) | 132 | 33 | 30 | 31 | 38 |
| Total Sales \$ | 19.532 | 464 | 1,267 | 1.621 | 16.180 |
| Total Expense \$ | 15.842 | 431 | 1.054 | 976 | 13.381 |
| Net Profit\$ | 3.690 | 33 | 213 | 645 | 2.799 |
| Businesses reporting a loss (No.) | 1 | - | 1 |  |  |
| Total Sales \$ | 25 | - | 25 |  |  |
| Total Expense \$ | 32 | - | 32 |  |  |
| Net Loss \$ | . 7 | - | -7 | - |  |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 348 | 71 | 86 | 91 | 100 |
| Total Saies \$ | 42.259 | 876 | 2.285 | 6.703 | 32.395 |
| Total Expense \$ | 33.640 | 867 | 2.010 | 4576 | 26.187 |
| Net Profil (loss) $\$$ | 8.619 | 9 | 275 | 2127 | 6.208 |
| Businesses reporting a profit (No.) | 276 | 46 | 85 | 72 | 73 |
| Total Saies \$ | 35.462 | 528 | 2.261 | 5214 | 27459 |
| Total Expense \$ | 25.691 | 459 | 1.981 | 3.050 | 20.201 |
| Net Prolit \$ | 9.771 | 69 | 280 | 2164 | 7.258 |
| Businesses reporting a loss (No.) | 72 | 25 | 1 | 19 | 27 |
| Total Sales \$ | 6.797 | 348 | 24 | - 489 | 4936 |
| Total Expense \$ | 7.949 | 408 | 29 | 1526 | 5.986 |
| Net Loss \$ | -1.152 | -60 | -5 | -37 | . 1.050 |

[^23]See Notes on Symbols Page

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985
New Brunswick. Insurance and Real Estate Agencies (SIC 7611)

|  | Total 1 1) | Boltom $25^{\circ}$ 。 | Lower <br> middle $25^{\circ}$. | Upper middle $25^{\circ}$ : | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estımated) | 435 | 108 | 109 | 109 | 109 |
| Businesses in sample Low sales value ( 5000 's) High sales vatue 5000 s) | $\begin{aligned} & 35 \\ & (1) \\ & \text { (11) } \end{aligned}$ | 11 38 | 38 +03 | 103 192 | 992 $(1)$ |


| Selected expense 11 m | Industry Average(2) |  |  |  |  | \%businesses reporting | Reparting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Boltom $25 \%$ | Lower middle $25^{3}=$ | Upper middle $25^{\circ} \%$ | $\begin{array}{r} \text { Top } \\ 25= \end{array}$ |  | Total | Bottom 25。 | Lower miodle $25^{\circ}=$ | Uppe: middle | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy Expenses | 16.3 | 25.3 | 17.9 | 11.7 | 12.1 | 100.0 | 16.3 | 25.3 | 17.9 | 11.7 | 12.1 |
| Mortgage interest Depreciation | 06 22 | 03 | 24 | 21 | 36 | 57 745 | 108 29 | 10 | 42 | 21 | 36 |
| Repairs \& Maintenance | 13 | 29 | 10 | 09 | 0.7 | 593 | 22 | 138 | 12 | 12 | 13 |
| Heal Light \& Teleohone | 51 | 109 | 44 | 36 | 34 | 980 | 52 | 109 | 4. | 36 | 36 |
| Business \& Properly Tax | 10 | 17 | 14 | 04 | 06 | 519 | 19 | 37 | 21 | 10 | 09 |
| insurance | 12 | 07 | 21 | 11 | 09 | 804 | 15 | 16 | 26 | 11 | 10 |
| Rent | 49 | 96 | 46 | 36 | 26 | 930 | 53 | 96 | 46 | 12 | 30 |
| Personnel Expenses | 50.0 | 37.2 | 56.0 | 52.4 | 52.0 | 92.8 | 53.9 | 49.5 | 56.0 | 52.4 | 56. |
| Financial Expenses Bank Interest \& Charges | 5.3 2.6 | 5.5 29 | 5.1 0.2 | 6.3 43 | 4.3 29 | 98.0 90.2 | 5.9 29 | 5.5 32 | 5.1 0.3 | 6.3 63 | 4.6 315 |
| Protessional Fees | 27 | 27 | 49 | 20 | 14 | 925 | 30 | 27 | 63 | 20 | 15 |
| Oiher Expenses | 22.0 | 22.8 | 13.9 | 21.8 | 29.7 | 100.0 | 22.0 | 22.8 | 13.9 | 21.8 | 29.7 |
| Prolit (loss) | 6.4 | 9.2 | 7.0 | 7.7 | 1.9 | 100.0 | 6.4 | 9.2 | 7.0 | 7.7 | 1.9 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | ... | $\ldots$ | ... | $\ldots$ |



Since the number of businesses reoorting a specific expense may differ for each cell. She lotat prolt (loss) plus expenses) does nol necessarily eoual 100 ; See Notes on Symbols Page

## Standard Industrial Classification Detinition:

SIC 7611 - Insurance and Real Estate Agencies
Businesses pimaily engaged in either the selling of insurance and pension products as an independent agent or broker or dealing in real estare sucn as
 independent insurance claim adusters. insurance agents and brokers. insurance and real estate agencies. insurance broker services and real estale agencies

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Insurance and Real Estate Agencies (SIC 7611)

|  | Total(1) | Botlom $25 \%$ | Lower <br> middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 435 | 108 | 109 | 109 | 109 |
| Businesses in sample <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{gathered} 35 \\ \langle 1\rangle \\ \langle 1\rangle \end{gathered}$ | (1) 38 | $\begin{array}{r} 38 \\ 103 \\ \hline \end{array}$ | $\begin{array}{r} 103 \\ 192 \\ \hline \end{array}$ | $\begin{array}{r} 192 \\ (1) \\ \hline \end{array}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 17 | 2 | 2 | 28 | 31 |
| Accounts and Notes Receivable | 57 | 16 | 5 | 50 | 153 |
| Inventory | - | - | 1 | - | 1 |
| Other Current Assets | 10 | 2 | 2 | 11 | 24 |
| Total Current Assets | 84 | 19 | 11 | 89 | 208 |
| Fixed Assets | 45 | 14 | 53 | 29 | 82 |
| Less Accum Dep on Fixed Assets | 12 | 2 | 4 | 13 | 29 |
| Other Assets | $38$ | 1 | 1 | 33 | 112 |
| Total Assets | 155 | 33 | 61 | 138 | 373 |
| Liabilities and Equity L $^{\text {a }}$ |  |  |  |  |  |
| Current Loans | 21 | ${ }^{6}$ | 1 | 18 | 57 |
| Other Current Liabilites | 89 | 20 | 34 35 | 86 | 209 |
| Total Current Labilties | 110 | 26 | 35 | 104 | 266 |
| Mortgages Payable | 8 | - | 22 | 2 | 9 |
| Long Term Debt | 17 | 10 | - | 16 | 40 |
| Other Liabilities | 7 | 1 | - | 11 | 13 |
| Total Liabilities | 142 | 37 | 57 | 132 | 328 |
| Total Equity | 13 | -4 | 3 | 6 | 45 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million.

TABLE 3. Financial Ratios for 1985
New Brunswick. Insurance and Real Estate Agencies (SIC 7611)

|  | Total(1) | Bottom $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ | Uppe middle $25^{\circ}$ : | Top |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (esimated) | 435 | 108 | 109 | 109 | 109 |
| Busnesses in sample Low sales value ( $\$ 000$ 's) High sales value $\langle \$ 000$ 's \} | $\begin{aligned} & 35 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & \{1\} \\ & 38 \end{aligned}$ | $\begin{array}{r} 38 \\ 103 \end{array}$ | $\begin{aligned} & 103 \\ & 192 \end{aligned}$ | $\begin{gathered} 192 \\ (1) \end{gathered}$ |
|  | Average |  |  |  |  |
| Liquidity Ratio Current ratio (times) | 1.1 | 13 | 0.9 | 12 | 09 |
| Leverage Ratios <br> Debt Equity ratio (times) Interest Coverage ratio (times) Debt ratio (times) | 19.9 27.3 0.9 | 12.7 39 1.1 | 52.8 21.6 0.9 | 2.7 310 09 | 118 245 09 |

(1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

See Notes on Symbols Page.

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Insurance and Real Estate Agencies (SIC 7611)

(1) These estumates are based on a sample of busmesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses. 1982 and 1985
New Brunswick. Insurance and Real Estate Agencies (SIC 7611)

| Business size expressed in average labout un:ts(1) |  |  |  | Changes in | number of Dusinesses with paid employees |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} \text { Totai } \\ \text { payroll } \\ 15000 \mathrm{~s} \end{array}$ | Average labout units(1) | $\begin{array}{r} \text { Ne:.ly } \\ \text { reoortingi2; } \end{array}$ | No ionger reportingis, |
| 1982 |  |  |  |  |  |
| Total | 309 | 20.248 | 1.339 | 56 | 37 |
| less than 20 | 289 | 13.593 | 900 | 53 | 33 |
| 20.99 | $10^{\prime \prime}$ | $380 \%$ | 252 | 2 | 2 |
| $100 \cdot 499$ | 5 | 458 | 29 | . | 2 |
| 500 and over | 5 | 2.390 | 158 | 1 | . |
| 1985 |  |  |  |  |  |
| Total | 332 | 31.813 | 1.670 | 38 |  |
| less than 20 | 305 | 20942 | 1. 01 | 32 |  |
| 20.99 | 16 | 6.654 | 349 | $\checkmark$ |  |
| 100-499 | 6 | 454 | 23 | 1 |  |
| 500 and over | 5 | 3.763 | 197 | 1 |  |

[^24]See Notes on Symbols Page.

TABLE 6. Selected Operating Characteristics of Smaii Businesses by Saies Quartile, 1982-1985 New Brunswick, Insurance and Real Estate Agencies (SIC 7611)

| Total(1) Bottom | Lower | Upper | Top |  |
| :---: | ---: | ---: | ---: | ---: |
|  | $25 \%$ | midale $25 \%$ | middle $25 \%$ | $25 \%$ |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 268 | 67 | 67 | 67 | 67 |
| Total Sales \$ | 52.034 | 1,645 | 5.295 | 11.689 | 33.405 |
| Total Expense \$ | 48.065 | 1.511 | 4.958 | 11,120 | 30.476 |
| Net Profit (loss) \$ | 3.969 | 134 | 337 | 569 | 2.929 |
| Businesses reporting a profit (No.) | 191 | 46 | 50 | 46 | 49 |
| Total Sales \$ | 37.102 | 1,060 | 3.950 | 8.137 | 23.955 |
| Total Expense \$ | 31.645 | 757 | 3.350 | 7.184 | 20.354 |
| Net Profit\$ | 5.457 | 303 | 600 | 953 | 3.601 |
| Businesses reporting loss (No.) | 77 | 21 | 17 | 21 | 18 |
| Total Sales \$ | 14.932 | 585 | 1.345 | 3.552 | 9.450 |
| Total Expense \$ | 16.420 | 754 | 1,608 | 3.936 | 10.122 |
| Ner Loss \$ | -1.488 | -169 | -263 | -384 | -672 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 267 | 66 | 67 | 57 | 67 |
| Total Sales \$ | 60.468 | 2.274 | 5.566 | 10.868 | 41.760 |
| Total Expense 5 | 53.822 | 1.922 | 4.753 | 10.088 | 37.059 |
| Net Profit (loss) \$ | 6.646 | 352 | 813 | 780 | 4.701 |
| Businesses reporting a profit (No.) | 189 | 42 | 48 | 47 | 52 |
| Total Sales \$ | 45.257 | 1.472 | 4.152 | 7.597 | 32.036 |
| Total Expense \$ | 37.265 | 899 | 3.139 | 6.365 | 26.862 |
| Net Profit \$ | 7.992 | 573 | 1.013 | 1.232 | 5.174 |
| Businesses reporting a loss (No.) | 78 | 24 | 19 | 20 | 15 |
| Total Sales \$ | 15.211 | 802 | 1.414 | 3.271 | 9.724 |
| Total Expense \$ | 16.557 | 1.023 | 1.614 | 3.723 | 10.197 |
| Net Loss 5 | -1.346 | -229 | -200 | . 452 | . 473 |
|  | 1984 |  |  |  |  |
| All Businesses (No.) | 303 | 70 | 76 | 78 | 79 |
| Total Sales \$ | 47.230 | 2.221 | 4.638 | 10497 | 29.874 |
| Total Expense \$ | 41.954 | 2.211 | 4.583 | 8.591 | 26.569 |
| Net Profit (loss) \$ | 5.276 | 10 | 55 | 1.906 | 3.305 |
| Businesses reporting a profit (No.) | 246 | 41 | 62 | 78 | 65 |
| Total Sales \$ | 41.355 | 1.228 | 3.946 | 10497 | 25.684 |
| Total Expense 5 | 35.677 | 1,056 | 3.793 | 8591 | 22.237 |
| Net Profit \$ | 5.678 | 172 | 153 | 1906 | 3.447 |
| Businesses reporting a loss (No.) | 57 | 29 | 14 | . | 14 |
| Total Sales \$ | 5.875 | 993 | 692 | - | 4.190 |
| Total Expense $\$$ | 6.277 | 1.155 | 790 | - | 4.332 |
| Net Loss \$ | -402 | . 162 | . 98 | - | -142 |
|  | 1985 |  |  |  |  |
| All Businesses (No.) | 436 | 92 | 113 | 119 | 112 |
| Total Sales \$ | 77.955 | 2.624 | 9.113 | 17.827 | 48.391 |
| Total Expense \$ | 74.847 | 2.541 | 8.626 | 16443 | 47.237 |
| Ner Profit (loss) \$ | 3,108 | 83 | 487 | 1.384 | 1.154 |
| Businesses reporting a profit (No.) | 347 | 71 | 94 | 102 | 80 |
| Total Sales \$ | 56.962 | 1.854 | 7.345 | 14.941 | 32.822 |
| Total Expense ${ }^{\text {S }}$ | 51.603 | 1.473 | 6.839 | 13.318 | 29.973 |
| Net Profit \$ | 5.359 | 381 | 506 | 1.623 | 2.849 |
| Businesses reporting a loss (NO.) | 89 | 21 | 19 | 17 | 32 |
| Total Sales \$ | 20.993 | 770 | 1.768 | 2.886 | 15.569 |
| Total Expense $\$$ | 23.244 | 1.068 | 1.787 | 3.125 | 17.264 |
| Net Loss \$ | -2.251 | -298 | -19 | -239 | -1.695 |

(1)These estimates are based on a sample of businesses reporing saies berween $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Management Consulting Services (SIC 7771)

|  | Total 1 1\} | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle 25 ". | $\begin{array}{r} \text { Top } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 84 | -- | .. | .- | - |
| Businesses in sample Low sales value ( $\$ 000 \mathrm{~s}$ ) Migh sales value ( $\$ 000$ s) | $\begin{array}{r} 7 \\ \{1\} \\ 1\} \end{array}$ | -. | -- | - | $\cdots$ |


| Selected expense item | Industry Average(2) |  |  |  |  | \% businesses reporting | Reporting Dusinesses only \{3\} |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | $\begin{aligned} & \text { Bottom } \\ & 25^{\circ}= \end{aligned}$ | Lower middle $25^{\circ}$ 。 | Upper middle $25^{\circ}$ s | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \text {. } \end{aligned}$ |  | Total | Bottom 25 \% | Lower middle 25*: | U'pper midele | $\begin{gathered} \text { Top } \\ 25^{\circ} \text {. } \end{gathered}$ |
|  | Percent ol sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy Expenses | 6.9 | - | - | - | - | 68.5 | 10.1 | -* | -- | - | - |
| Mortgage Interest |  | - | -. | -. | .. |  |  | .. | .- | .. | .. |
| Depreciation | 08 | *- | -- | - | -. | 685 | 12 | -- | -- | - | -- |
| Repars \& Maintenance | ${ }^{1} 4$ | -- | - | -- | - | 313 | + 5 | -- | - | - | - |
| Heat Light \& Telephone | 30 | - | -- | .. | -. | 68.5 | 43 | -- | -* | -- | -- |
| Business \& Property Tax | 07 | -. | -- | - | .. | 169 | 39 | -- | - | -- | - |
| Insurance | 03 | - | .- | - | .. | 276 | 12 | -. | - | .- | - |
| Rent | 07 | .. | .. | - | -- | 143 | 50 | -. | -- | -. | -- |
| Personnel Expenses | 45.1 | - | - | - | - | 83.1 | 54.3 | -* | -* | - | $=$ |
| Financial Expenses | 93 | -* | - | -- | $\cdots$ | 100.0 | 9.3 | - | ** | * | - |
| Bank Interest \& Charges | 21 | -. | - | -- | - | 685 | 31 | - | -. | - | -- |
| Prolessional Fees | 72 | .. | -- | -- | -* | 831 | 87 | -- | * | -- | - |
| Franchise Fees |  | - | -- | -- | - |  |  | - | - | -- | - |
| Sales and Admin. Expenses | 5.8 | $\cdots$ | $\because$ | -- | $\because$ |  |  | $\cdots$ | $\cdots$ | - | -- |
| Advertising | 03 15 | $\because$ | -. | - | -- | 204 | 16 22 | - | -- | -. | -- |
| Suoplies Delivery | 15 40 | $\cdots$ | $\because$ | -- | -- | 685 42.3 | 22 95 | $\cdots$ | $\cdots$ | -* | -- |
| Other Expenses | 12.9 | -- | * | -. | - | 100.0 | 12.9 | -. | -- | - | - |
| Protit (loss) | 19.9 | $\cdots$ | -- | -. | -• | 100.0 | 19.9 | -- | -. | - | -- |
| Total | 100.0 | - | -- | - | - | 100.0 | ... | -• | -* | -- | - |

(1) These estimates are based on a sample ol businesses reporting sales between $\$ 10$ thousand and 52 million
(2) Value in each cell $=$ Total weighted expenditure on a given liem $\times 100$ lop each quarile
(3) Value in each cell $=\frac{\text { Total weighted sales of all businesses in the sample }}{\text { Total neignted sales ol ousinesses reporting this tem of expenditure }} \times 100 \quad$ tor each quartile

Since the number of businesses feporing a specitic expense may ditter lor each cell the total (prolit (loss) plus expenses) does not necessarily ecual 100 : See Notes on Symbols Page

## Standard Industrial Classification Definition:

## SIC 7771 - Management Consulting Services

Businesses primarily engaged in providing business and management consulting services such as business management consultrig services customs consultants. financial management consultants manager development consultants. organization management consuitanis personnel management consuliants and tapitf and customs consuliants

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, Management Consulting Services (SIC 7771)

|  | Total(1) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle $25 \%$ | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 84 | -. | - | -- | $\cdots$ |
| Businesses in sample | 7 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | -. | - | -- | - |
| High sales value (\$000's) | (1) | -- | -* | -- | -. |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 9 | -- | - | $\cdots$ | - |
| Accounts and Notes Receivable | 9 | -- | $\cdots$ | - | $\cdots$ |
| Inventory | - | - | -- | $\cdots$ | - |
| Other Current Assets | 36 | - | -• | * | - |
| Total Current Assets | 55 | -- | - | -- | - |
| Fixed Assets | 66 | -- | $\cdots$ | - | $\cdots$ |
| Less. Accum. Dep on Fixed Assets | 33 | -- | - | -- | - |
| Other Assets | 1 | -* | -* | * | - |
| Total Assets | 89 | - | - | * | - |
| Labillties and Equity |  |  |  |  |  |
| Current Loans | 36 | -- | - | - | -- |
| Other Current Liabilities | 23 | -- | -- | -- | -- |
| Total Current Liabilities | 59 | -- | -- | -- | - |
| Mortgages Payable | 2 | -- | -- | - | $\cdots$ |
| Long Term Debt | 6 | $\cdots$ | - | -- | -- |
| Other Liabilities | 3 | -* | - | $\cdots$ | -- |
| Total Liabilities | 70 | $\cdots$ | -- | -- | - |
| Total Equity | 19 | $\cdots$ | -- | - | $\because$ |

(1) These estimates are based on a sample of businesses reporling saies beiween $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick. Management Consulting Services (SIC 7771)

|  | Total(1) | Bottom 25 \% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25^{\circ} \end{aligned}$ | Upper middle 25*。 | $\begin{gathered} \text { TOD } \\ 25^{\circ} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 84 | -. | -- | -- | - |
| Businesses in sample | 7 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | -- | -- | -- | -. |
| $\underline{\text { High sales value ( } \$ 000 \mathrm{~s} \text { ) }}$ | (1) | .. | -- | - | -- |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 50 | -- | - | - | -- |
| Leverage Ratios |  |  |  |  |  |
| Debt Equity ratio (times) | 40 | -- | -- | * | $\cdots$ |
| Interest Coverage ratio (times) | 816 | $\cdots$ | $\cdots$ | - | - |
| Debt ratio (times) | 03 | . | - | - | - |

(1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page.

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Management Consulting Services (SIC 77.71)

|  | Total(1) $25^{\circ}$ 。 | $\begin{gathered} \text { Botrom } \\ 25^{\circ} \% \end{gathered}$ | $\begin{aligned} & \text { Louer } \\ & \text { middle } 25^{\circ} \text {. } \end{aligned}$ | Upper <br> middle $25^{\circ}$. | $\begin{aligned} & \text { Top } \\ & 25 ? \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 72 | -. | -- | -- | $\cdots$ |
| Businesses in samole | 5 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | -. | -- | -- | - |
| High sales value $\$ 000$ s) |  | .. | .. | - | . |
|  | Average (\$000 s ${ }^{\text {s }}$ |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 18 | -- | - | -* | $\cdots$ |
| Sale of Fixed Assers | 1 | .. | -- | -- | .. |
| Increase in Lang Term Debr |  | .- | .. | .- | -- |
| Advances From Owners and Alfiliates | 3 | -. | - -- | -- | -- |
| From Government | . | - | -* | -* | .. |
| Increase in Share Capital | - | *- | -- | - | - |
| Saie of Investments | 1 | * | - | - | - |
| Tax Adjustments | . | $\cdots$ | - | - | - |
| Other Sources | - | - | - | $\cdots$ | -- |
| Total | 23 | - | -. | * | $\cdots$ |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | 15 | $\cdots$ | $\cdots$ | .. | - |
| Payment of Oividends | $\dagger$ | .. | .- | .. | * |
| Repayment of Long Term Debt | 2 | --. | - | - | - |
| Current Portion ot Long Term Debt | - | -. | - | -* | - |
| Purchase of Investments | - | - | - | -- | .. |
| Repayment of Adv From Owners ano Alfit | 1 | -- | - | - | - |
| Decrease in Equily | . | .. | .. | -- | -- |
| Tax Adjustments | - | . | -. | -- | $\cdots$ |
| Other Applications | - | .. | -. | - | -- |
| Total | 23 | - | - | $\cdots$ | - |
| Increase (Decrease) in Net Working Capital | 1 | - | -- | -- | -* |

(1) These estimates are based on a sample of businesses reporting sates betiveen $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick, Management Consulting Services (SIC 7771)

| Business size expressed in average laoour units ${ }^{1}$ | Number of Businesses | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ \text { ( } 5000 \text { si } \end{array}$ | Average labrour unis ( 11 | Changes in number of businesses with pard emolivees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Nevily reportingl2) | No longer revortingl3) |
| 1982 |  |  |  |  |  |
| Total | 96 | 13.731 | 689 | 22 | 13 |
| less than 20 | -9 | 3887 | 195 | - 8 | 13 |
| 20-99 | 12 | 3109 | 171 | 3 | - |
| $100 \cdot 499$ | 3 | $x$ | 189 | 1 | - |
| 500 and over | $\times$ | $\times$ | 134 | . | - |
| 1985 |  |  |  |  |  |
| Total | 109 | 21.560 | 1.125 | 23 |  |
| less than 20 | 92 | 5681 | 296 | 20 |  |
| 20-99 | 9 | 2.762 | 14.4 | 2 |  |
| 100-499 | 6 | x | 506 | 1 |  |
| 500 and over | $\times$ | $\times$ | 179 | . |  |

[^25]See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick. Management Consulting Services (SIC 7771)


|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 112 | 28 | 27 | 29 | 28 |
| Total Sales \$ | 13.938 | 347 | 770 | 2.104 | 10.717 |
| Total Expense \$ | 11.660 | 322 | 354 | 1.443 | 9.541 |
| Net Profit (loss) \$ | 2,278 | 25 | 416 | 661 | 1.176 |
| Businesses reporting a profit (No.) | 95 | 22 | 25 | 26 | 22 |
| Total Sales \$ | 9,147 | 251 | 691 | 1.799 | 6,406 |
| Total Expense \$ | 6.587 | 187 | 194 | 1.110 | 5.096 |
| Ne: Profit 5 | 2.560 | 64 | 497 | 689 | 1.310 |
| Businesses reporting loss (No.) | 17 | 6 | 2 | 3 | 6 |
| Total Sales \$ | 4.791 | 96 | 79 | 305 | 4.311 |
| Total Expense \$ | 5.073 | 135 | 160 | 333 | 4.445 |
| Net Loss \$ | -282 | . 39 | -81 | -28 | . 134 |
|  |  |  | 1983 |  |  |
| All Businesses (No.) | 112 | 28 | 28 | 28 | 28 |
| Total Sales \$ | 8.913 | 395 | 569 | 1.411 | 6.538 |
| Total Expense \$ | 7.698 | 68 | 360 | 1.102 | 6.168 |
| Net Profit \{loss) \$ | 1.215 | 327 | 209 | 309 | 370 |
| Businesses reporting a profit (No.) | 99 | 27 | 25 | 25 | 22 |
| Total Sales \$ | 6.822 | 382 | 507 | 1.200 | 4.733 |
| Total Expense \$ | 5,429 | 53 | 279 | 866 | 4.231 |
| Net Profit \$ | 1.393 | 329 | 228 | 334 | 502 |
| Businesses reporting a loss (N0.) | 13 | 1 | 3 | 3 | 6 |
| Total Sales \$ | 2.091 | 13 | 62 | 211 | 1.805 |
| Total Expense \$ | 2.269 | 15 | 81 | 236 | 1.937 |
| Net Loss \$ | -178 | -2 | .19 | -25 | . 132 |
|  |  |  | 1984 |  |  |
| All Businesses (No.) | 133 | 28 | 26 | 34 | 45 |
| Total Sales \$ | 16.674 | 503 | 1.277 | 2,297 | 12.597 |
| Total Expense S | 7.073 | 2.304 | 425 | 1.608 | 7.344 |
| Nel Profit (loss) \$ | 9.601 | -1.801 | 852 | 689 | 5.253 |
| Businesses reporting a profit (No.) | 132 | 28 | 26 | 34 | 44 |
| Total Sales \$ | 16.563 | 503 | 1.277 | 2.297 | 12.486 |
| Total Expense \$ | 6.956 | 2.304 | 425 | 1.608 | 7.227 |
| Nel Protil \$ | 9.607 | -1.801 | 852 | 689 | 5.259 |
| Businesses reporting a loss (No.) | 1 | . | - | - | 1 |
| Total Sales \$ | 111 | - | - | - | 111 |
| Total Expense \$ | 117 | - | - | - | 117 |
| Net Loss \$ | -6 | - | - | . | -6 |

1985

| All Eusinesses (No.) | 86 | 19 | 19 | 19 | 29 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 14.982 | 491 | 516 | 611 | 13.364 |
| Total Expense \$ | 13.626 | 396 | 477 | 611 | 12.142 |
| Net Protit (loss) \$ | 1.356 | 95 | 39 | - | 1.222 |
| Businesses reporting a profit (No.) | 85 | 19 | 19 | 19 | 28 |
| Total Sales \$ | 14.844 | 491 | 516 | 611 | 13.226 |
| Total Expense \$ | 13.477 | 396 | 477 | $61 \%$ | 11.993 |
| Net Profit \$ | 1.367 | 95 | 39 | . | 1.233 |
| Businesses reporting a loss (No.) | 1 | - | - | - | 1 |
| Total Sales \$ | 138 | - | - | - | 138 |
| Total Expense \$ | 149 | - | - | - | 149 |
| Net Loss \$ | -11 | - | - |  | -11 |

[^26]See Notes on Symbois Page.

TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985
New Brunswick．Motels．Hotels and Motor Hotels（SIC 9111 \＆9112）

|  | Total（1） | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$ ． | Upper middle $25^{\circ}$ ． | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 104 | 26 | 26 | 26 | 26 |
| Busmesses in sample Low sales value $\left(\$ 000^{\circ} \mathrm{s}\right.$ High sales value i $\$ 000$ s， | $\begin{aligned} & 21 \\ & (1) \\ & \text { (1) } \end{aligned}$ | （1） 29 | 29 +38 | 138 607 | $\begin{array}{r} 607 \\ 11 \end{array}$ |


| Selected expense item | Industry Averagel2） |  |  |  |  | $\begin{array}{r} \text { '2 busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only（3） |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$ 。 | Upper middle $25^{3}:$ | $\begin{aligned} & \text { TOP } \\ & 25^{2} \% \end{aligned}$ |  | Tora | Botrom $25^{\circ}$ 。 | Lower middle 25 ＝ | Upper <br> middle | $\begin{aligned} & \text { TOP } \\ & 25^{\circ} \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy Expenses | 36.7 | 61.1 | 41.4 | 28.1 | 18.7 | 100.0 |  | 61.1 | 41.4 | 28.1 | 18.7 |
| Mortgage Interest Depreciation | 48 60 | 6.0 | 85 | 57 | 42 | 379 850 | $\begin{array}{r} 126 \\ 71 \end{array}$ | 154 | 85 | 5 i | 12 |
| Repars \＆Maintenance | 67 | 102 | 108 | 39 | 33 | 978 | 69 | 102 | 104 | 39 | 36 |
| Heat Light \＆Teleohone | 126 | 195 | 161 | 96 | 64 | 978 | 129 | 195 | 161 | 96 | 70 |
| Business 8 Properly Tax | 43 | 86 | 30 | 35 | 22 | 883 | $+9$ | 86 | 45 | 35 | 26 |
| Insurance | 22 | $+2$ | 28 | 12 | 09 | 978 | 23 | $+2$ | 28 | 12 | 10 |
| Rent |  |  | ， |  |  | 4 \＆ | 05 |  |  | ． |  |
| Personnel Expenses | 30.8 | 34.6 | 20.4 | 31.7 | 34.7 | 94.4 | 32.6 | 44.7 | 20.4 | 31.7 | 34.7 |
| Financial Expenses | 3.7 | 4.1 | 3.5 | 3.3 | 40 | 97.8 | 3.8 |  | 3.5 | 3.3 |  |
| Bank Interest 8 Cmarges | 21 | 05 | 28 | 26 08 | 24 08 | 751 978 | 28 +5 | 12 36 | 28 | 33 08 | 28 08 |
| Proressional Fees | 15 | 36 | 07 | 08 | 08 | 978 | 15 | 36 |  |  |  |
| Franchise Fees | 02 |  |  |  |  | 45 | 4 |  |  |  |  |
| Sales and Admin．Expenses | 7.5 | 12.0 | 7.5 | 6.2 | 9.6 | 978 | 7.7 | 120 | 75 | 6.2 | 5.1 |
| Advertising | 09 |  | 07 | 16 | 13 | 716 | 13 | ， | 14 | 16 | 12 |
| Supolies | 34 | 52 | 26 | 30 | 26 | 940 | 36 | 52 | 31 | 30 | 29 |
| Delivery | 11 | 17 | 14 | 10 | 02 | 688 | ？ 6 | 28 | 20 | 10 | 06 |
| Laundry \＆Cleaning Expenses | 21 | 50 | 28 | 05 | 05 | 568 | 37 | 81 | 39 | 14 | 08 |
| Other Expenses | 22.1 | 8.4 | 15.9 | 29.5 | 32.4 | 90.5 | 24.4 | 13.6 | 159 | 295 | 32.4 |
| Prorit（loss） | ． 0.7 | －20．2 | 11.3 | 1.2 | 5.6 | 1000 | －0．7 | －20．2 | 113 | 12 | 5.6 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 1000 |  |  |  |  | ． |

11）These estimates are based on a sampie of businesses reporting sales beimeen $\$ 10$ tirousand and $\$ 2$ million
（2）Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Toral weighted sales of all businesses in the sample }} \times 100$ for each auartile
（3）Value in each cell $=\frac{\text { Total neighted expengiture on a gieen item }}{\text { Total Neighted sales of businesses reporing this tem of expenditure }} \times 100 \quad$ for each auartle
Since the numbet of businesses reporting a specific expense may differ for each cell the total（profil（loss）plus expenses）does not necessarily eaual io0：
See Notes on Symbols Page

## Standard Industrial Classification Definition：

## SIC 9111 \＆ 9112 ．Motels．Hotels and Motor Hotels

Businesses primarly engaged in providing short term accommodation to the oublic with or whout lod beverage and other serp．t．es These fums ath six ir more hotel or motel hotel－lype rooms are ctassilied here regargiess of the matur source ol revenue $A$ hotel－type room has access only＇rom the intertor of the building and a motel hotel－iype room has access from both the inferior ano exterior

TABLE 2．Balance Sheet Profile for 1985
New Brunswick．Motels．Hotels and Motor Hotels（SIC 9111 \＆9112）

|  | Total《1） | Bottom 25\％ | Lower middle $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { TOp } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 104 | 26 | 26 | 26 | 26 |
| Businesses in sample | 21 |  |  |  |  |
| Low sales value（\＄000＇s） | （1） | （1） | 29 | 138 | 607 |
| High sales value（ $\$ 000$＇s） | （1） | 29 | 138 | 607 | （1） |
|  | Average（ $\$ 000$＇s） |  |  |  |  |
| Assets |  |  |  |  |  |
| Casn | 45 | － | 1 | 88 | 79 |
| Accounts and Notes Receivable | 6 | － | － | 7 | 17 |
| inventary | 16 | － | － | 44 | 16 |
| Other Current Assets | 13 | － | 1 | 6 | 41 |
| Total Current Assets | 80 | － | 2 | 145 | 154 |
| Fixed Assets | 362 | － | 82 | 477 | 819 |
| Less：Accum Dep on Fixed Asseis | $136$ | － | 15 | 210 | 290 |
| Other Assets | 6 | － | ． | 18 | 4 |
| Total Astets | 312 | － | 68 | 430 | 687 |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 23 | － | 3 | 55 | 26 |
| Other Current Liabilities | 64 | － | 12 | 123 | 104 |
| Total Current Labilities | 87 | － | 16 | 179 | 131 |
| Mortgages Payable | 70 | － | 6 | 142 | 114 |
| Long Term Debt | 25 | － | － | 12 | 83 |
| Other Liablities | 91 | － | 6 | 76 | 265 |
| Total Liabilities | 272 | － | 28 | 409 | 591 |
| Total Equity | 39 | － | 40 | 21 | 96 |

（1）These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 3．Financial Ratios for 1985
New Brunswick．Motels．Hotels and Motor Hotels（SIC 9111 \＆9112）

|  | Total（1） | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$ \％ | Upper middle 25\％ | $\begin{array}{r} \text { Top } \\ 25^{\circ} \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 104 | 26 | 26 | 26 | 26 |
| Businesses in sample | 21 |  |  |  |  |
| Low sales value（\＄000＇s） | （1） | （1） |  | $138$ | $607$ |
| High sales value（\＄000＇s） |  | 29 | $138$ | $607$ | （1） |
|  | Average |  |  |  |  |
| Liquidity Racio |  |  |  |  |  |
| Current ratio（times） | 0.7 | － | 01 | 07 | 10 |
| Leverage Ratios |  |  |  |  |  |
| Debt Equity tato 〈times） |  | － | 07 | 16 | 57 |
| Interest Coverage ratio（times） | 4.1 | 82 | 43 | 0.9 | 36 |
| Debt patio（umes） | 08 | － | 04 | 10 | 08 |

（1）These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million
See Notes on Symbols Page．

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only)

- New Brunswick. Motels. Hotels and Motor Hotels (SIC 9111 \& 9112)

|  | $\begin{gathered} \text { Toial }\{1\} \\ 25 \% \end{gathered}$ | Bottom $25 \%$ | Lawer middle 25=. | Upper middle $25^{\circ}$ 。 | $\begin{array}{r} \text { Tap } \\ 25^{\circ}= \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of busimesses testimated\} | 52 | -. | -- | -- | -- |
| Businesses in sample | 9 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | -* | .. | -- | -- |
| High sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | -- | - | .. | -- |
| Average ( 5000 s ) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 62 | -- | -- | -- | -- |
| Sale of Fixed Assets | 84 | .. | -* | -- | -- |
| Increase in Long Term Debs | 117 | -- | -- | -. | - |
| Advances From Owners and Alfilates | 34 | - | -- | -- | -- |
| From Government | 3 | -- | -• | .. | .. |
| Increase in Share Caputal | . | -- | -- | -- | - |
| Sale of investments | - | -. | - | - | .- |
| Tax Adjustments | - | -- | -. | .. | - |
| Other Sources | - | -- | -- | -- | -- |
| Total | 300 | -. | - | * | * |
| Application of Funds |  |  |  |  |  |
| Purchase of Fired Assets | 53 | - | -- | - | -- |
| Payment of Dividenos | 20 | .- | -- | -. | - |
| Repayment of Long Term Deot | 107 | -- | -- | -- | -- |
| Current Partion of Long Term Debt | . | -- | -- | -- | - |
| Purchase of Investments | - | -- | -- | -- | -- |
| Redayment of Adv From Owners and Affll | 40 | -- | -- | .- | - |
| Decrease in Equity | . | -. | -- | .- | .. |
| Tax Adjustments | - | -. | -* | -- | - |
| Other Apolications | - | -- | - | .. | - |
| Tolal | 220 | -- | - | * | - |
| Increase (Decrease) in Net Working Capital | 80 | -- | -* | ** | *- |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Motels. Hotels and Motor Hotels (SIC 9191 \& 9112)

(1) Average labour units are calculated by dinding total oayroll by the average annuai wage and salary ate as reported in the Survey of Emplovment Payrol and Hours. Statistics Canada. Cataiogue No $72-002$ An average labour unit could be interpreted as a futi-time employee Note that the business size groups used are desermined at the Canada level Thus it a business has at least 500 employees in Canada as a whole but less tham that number in any given province it is shown in the 500 and over group
(2) Reters to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the lollowing year

See Nores on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick, Motels, Hotels and Motor Hotels (SIC 9111 \& 9112)

| Total\{1) Boltom | Lower | Upper | Top |  |
| ---: | ---: | ---: | ---: | ---: |
|  | $25 \%$ | middle $25 \%$ | middle $25 \%$ | $25 \%$ |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 160 | 35 | 44 | 37 | 44 |
| Total Sales \$ | 30,957 | 676 | 2.665 | 5.404 | 22.212 |
| Total Expense \$ | 30.065 | 754 | 2.312 | 4.879 | 22.120 |
| Net Profit (loss) \$ | 892 | -78 | 353 | 525 | 92 |
| Businesses reporting a profit (No.) | 95 | - | 43 | 30 | 22 |
| Total Sales \$ | 18.703 | - | 2,577 | 4.299 | 11.827 |
| Total Expense \$ | 16.616 | - | 2.216 | 3.720 | 10,680 |
| Nel Profit \$ | 2.087 | * | 361 | 579 | 1.147 |
| Businesses reporting loss (No.) | 65 | 35 | 1 | 7 | 22 |
| Total Sales \$ | 12.254 | 676 | 88 | 1,105 | 10.385 |
| Total Expense \$ | 13.449 | 754 | 96 | 1.159 | 11.440 |
| Net Loss \$ | -1.195 | . 78 | -8 | -54 | -1.055 |

1983

| All Businesses (No.) | 103 | 25 | 26 | 26 | 26 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 30.507 | 653 | 2.030 | 7.205 | 20.619 |
| Total Expense \$ | 29.461 | 1.123 | 2,001 | 7.435 | 18.902 |
| Net Profit (loss) \$ | 1.046 | -470 | 29 | -230 | 1.717 |
| Businesses reporting a profit (No.) | 58 | 3 | 19 | 16 | 20 |
| Total Sales \$ | 22.199 | 129 | 1,399 | 4,594 | 16,077 |
| Total Expense \$ | 19.774 | 125 | 1.252 | 4,381 | 14,016 |
| Net Profit \$ | 2.425 | 4 | 147 | 213 | 2.061 |
| Businesses reporting a loss (No.) | 45 | 22 | 7 | 10 | 6 |
| Total Sales \$ | 8.308 | 524 | 631 | 2.611 | 4.542 |
| Total Expense \$ | 9.687 | 998 | 749 | 3.054 | 4.886 |
| Net Loss \$ | -1.379 | -474 | -118 | -443 | $\cdots$ |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 133 | 31 | 35 | 26 | 41 |
| Total Sales \$ | 28.522 | 716 | 2.908 | 4.272 | 20.626 |
| Total Expense \$ | 25.266 | 541 | 2.489 | 3.939 | 18.297 |
| Net Profit (loss) \$ | 3.256 | 175 | 419 | 333 | 2.329 |
| Businesses reporting a profit (No.) | 97 | 29 | 24 | 22 | 22 |
| Total Sales \$ | 20.334 | 644 | 1.881 | 3.422 | 14.387 |
| Total Expense \$ | 16.651 | 451 | 1.423 | 2.963 | 11.814 |
| Net Profit \$ | 3.683 | 193 | 458 | 459 | 2.573 |
| Businesses reporting a loss (No.) | 36 | 2 | 11 | 4 | 19 |
| Total Sales \$ | 8.188 | 72 | 1.027 | 850 | 6.239 |
| Total Expense \$ | 8.615 | 90 | 1.066 | 976 | 6.483 |
| Net Loss \$ | . 427 | -18 | . 39 | - 126 | .294 |
|  |  |  | 1985 |  |  |
| All Businesses (No.) | 105 | 26 | 23 | 29 | 27 |
| Totai Sales \$ | 37.072 | 660 | 2,272 | 10.284 | 23.856 |
| Total Expense \$ | 34.355 | 820 | 2.079 | 10.053 | 21.403 |
| Net Prafit (loss) \$ | 2.717 | -160 | 193 | 231 | 2,453 |
| Businesses reporting a profit (No.) | 69 | 9 | 19 | 16 | 25 |
| Total Sales \$ | 29.660 | 182 | 1,714 | 5.883 | 21.881 |
| Total Expense \$ | 26.199 | 142 | 1.464 | 5.230 | 19.363 |
| Net Profit \$ | 3.461 | 40 | 250 | 653 | 2.518 |
| Businesses reporting a loss (No.) | 36 | 17 | 4 | 13 | 2 |
| Total Sales \$ | 7.412 | 478 | 558 | 4.401 | 1.975 |
| Total Expense \$ | 8.156 | 678 | 615 | \$.823 | 2.040 |
| Net Loss \$ | . 744 | -200 | . 57 | -422 | . 65 |

[^27][^28]TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Licensed and Unlicensed Restaurants (SIC 9211 \& 9212)

|  | Total\{1\} | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25^{\circ} \text {. } \end{aligned}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25^{\circ} \text {. } \end{aligned}$ | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 388 | 97 | 97 | 97 | 97 |
| Businesses in sample Low sales value $\$ 000 \mathrm{~s}$ ) High sales value ( $\$ 000$ s) | $\begin{aligned} & 50 \\ & \{1\} \\ & (11) \end{aligned}$ | 19 42 | 42 176 | $\begin{aligned} & 176 \\ & 280 \end{aligned}$ | $\begin{array}{r} 280 \\ 19 \end{array}$ |


| Selected expense item | Indusiry Averagel(2) |  |  |  |  | $\begin{array}{r} \text { © bust- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses onlv (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom 25 \% | Lower middle $25^{3}=$ | Upper middle 25 。 | $\begin{array}{r} \text { Top } \\ 25 \% \end{array}$ |  | Total | Battom 25\% | Lower middle $25^{\circ}=$ | Upper middle | $\begin{gathered} \text { Top } \\ 25=2 \end{gathered}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 46.7 | 60.4 | 41.7 | 48.0 | 42.9 | 100.0 | 46.7 | 60.4 | 41.7 | 48.0 | 42.9 |
| Occupancy Expenses | 15.5 | 10.9 | 18.2 | 16.3 | 14.4 | 100.0 0.4 | 15.5 10 | 10.9 | 18.2 | 16.3 | 144 |
| Mortgage interest Depreciation | 40 | 19 | 59 | 41 | 30 | 766 | 52 | 104 | 69 | 19 | 31 |
| Repalrs \& Maintenance | 19 | 07 | 20 | 25 | 19 | 924 | 20 | 10 | 22 | 25 | 19 |
| Heat inght \& Teleonone | 35 | 48 | 36 | 27 | 35 | 1000 | 35 | 48 | 36 | 27 | 35 |
| Business \& Properly Tax | 09 | 03 | 18 | 03 | 07 | 764 | 12 | 07 | 18 | 06 | 08 |
| Insurance | 09 | 14 | 11 | 06 | 04 | 917 | 09 | 18 | 19 | 06 | 05 |
| Rent | 43 | 18 | 38 | 61 | 49 | 549 | 78 | 68 | 96 | 90 | 61 |
| Personnel Expenses | 28.1 | 11.4 | 35.9 | 29.8 | 27.8 | 95.5 | 29.4 | 15.4 | 35.9 | 29.8 | 27.8 |
| Financial Expenses | 3.5 | 16 | 4.4 |  |  |  |  |  | 44 | 3.9 | 3.1 |
| Bank Interest 3 Charges Prolessional Fees | 25 05 | 16 03 | 40 0 | $\begin{aligned} & 21 \\ & 06 \end{aligned}$ | $\begin{aligned} & 20 \\ & 07 \end{aligned}$ | 859 769 | 30 06 | 73 04 | 10 08 | 29 06 | 21 0 0 |
| Franchise Fees | 04 |  |  |  |  | 143 | 30 |  |  |  |  |
| Sales and Admin. Expenses | 5.2 | 12.2 |  |  |  |  |  |  |  |  |  |
| Advertising | 19 | 10 | 09 8 | 09 | 17 | 949 979 | 12 | 14 44 | 09 13 | 09 09 | 17 |
| Supplies | 19 | 44 .57 | 13 | 09 02 | 21 08 | 979 683 | 20 25 | 44 57 | 13 18 | 09 | 22 12 |
| Celivery | 0.5 |  |  |  |  | 208 | 18 |  |  |  |  |
| Other Expenses | 20 | 40 | 10 | 0.4 | 3.2 | 82.8 | 2.4 | 7.7 | 11 | 0.5 | 3.3 |
| Profit (loss) | -0.9 | .0.5 | .5 1 | -0.5 | 3.7 | 100.0 | -0.9 | -0.5 | -5.1 | . 0.5 | 3.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |  |  |  |  | $\ldots$ |

(1) These estimates are based on a sample of ousinesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion
(2) Value in each cell $=$ Total weignteo expendirute on a given item Total weighted sales of all businesses in the sample
13) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reooring this item of expenditure }}$ $\times 100$ for each quartile

Since the number of businesses reporting a specific expense may difter lo: each cell the rotal (profit dossi plus expensesi does not necessarly equal $100=$
See Notes on Symbols Page

## Standard Industrial Classification Delinition:

SIC 9211 \& 9212 . Licensed and Unlicensed Restaurants
Businesses primarily engaged in preparing ano serving meals for consumption on the premises either licensed or unlicensed to serve atcoholic beverages

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, Licensed and Unlicensed Restaurants (SIC 9211 \& 9212)

|  | Total(1) | Bottom $25 \%$ | Lower middle $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 388 | 97 | 97 | 97 | 97 |
| Businesses in sample | 50 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | (1) | 42 | 176 | 280 |
| High sales value ( $\$ 000$ 's) | (1) | 42 | 176 | 280 | (1) |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 5 | - | 1 | 6 | 14 |
| Accounts and Notes Receivable | 1 | - | - | 1 | 4 |
| Inventory | 6 | - | 2 | 5 | 14 |
| Other Current Assets | 4 | - | 3 | - | 10 |
| Total Current Assets | 16 | - | 7 | 12 | 42 |
| Fixed Assets | 97 | - | 51 | 83 | 229 |
| Less Accum Dep. on Fixed Assets | 35 | - | 31 | 23 | 74 |
| Oiher Assets | 7 | - | 3 | 6 | 17 |
| Total Assets | 85 | - | 29 | 78 | 214 |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 6 | - | 1 | 11 | 12 |
| Other Current Liadilities | 24 | - | 9 | 32 | 52 |
| Total Current Luabilitles | 30 | - | 10 | 42 | 63 |
| Mortgagés Payable | 5 | - | ; | 5 | 14 |
| Long Term Debi | 12 | - | 7 | 15 | 23 |
| Other Liabilities | 30 | - | 29 | 13 | 66 |
| Total Liabilities | 77 | - | 46 | 75 | 167 |
| Total Equity | 8 | - | .17 | 3 | 47 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick, Licensed and Unlicensed Restaurants (SIC 9211 \& 9212)

|  | Total(1) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25^{\circ} \text {. } \end{aligned}$ | $\begin{array}{r} \text { Top } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (esumated) | 388 | 97 | 97 | 97 | 97 |
| Businesses in sample | 50 |  |  |  |  |
| Low saies value ( $\$ 000$ 's) | (1) | (1) | 42 | 176 | 280 |
| High saies value (\$000's) | (1) | 42 | 176 | 280 | (1) |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 0.8 | - | 0.9 | 06 | 1.0 |
| Leverage Ratios |  |  |  |  |  |
| Deblequity ratio (times) | -31 | - | -09 | -5 3 | -35 |
| Interest Coverage ratio (times) | 31 | 0.4 | 31 | 13 | 52 |
| Debt ratio (times) | 16 | - | 29 | 0.9 | 0.8 |

(1) These estimates are based on a sample of businesses reporting sales beiween $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Licensed and Unlicensed Restaurants (SIC 9211 \& 9212)

|  | $\begin{array}{r} \text { Total( } 1 \text { ) } \\ 25^{\circ} ; \end{array}$ | Bottom $25^{\circ}$ 。 | Lower middle $25^{\circ}$. | Upper middle $25^{\circ}$. | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 189 | 47 | 47 | 47 | 48 |
| Businesses in sample | 20 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | (1) | 141 | 195 | 392 |
| Hign sales value (\$000 s) | (1) | 141 | 195 | 392 | (1) |
| Average (\$000's) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 19 | -1 | 18 | 16 | 42 |
| Sale of Fixed Assets | 6 | . | - | - | 21 |
| Increase in Long Term Debt | 16 | 15 | - | 19 | 18 |
| Advances From Owners and Aifiliates | 2 | 6 | - | - | 1 |
| From Government | 4 | 13 | - | 3 | - |
| increase in Share Caontal | . | . | - | . | 1 |
| Sale of investments | - | - | - | - | 1 |
| Tax Adjustments | - | . | . | - | . |
| Other Sources | - | * | - | - | - |
| Total | 47 | 32 | 18 | 38 | 84 |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | 20 | 27 | - | 17 | 26 |
| Payment of Dividends | . | . | - | - | - |
| Repayment of Long Term Debt | 15 | - | 9 | 8 | 40 |
| Current Portion at Lang Term Debs | - | - | - | - | . |
| Purchase of Investments | 3 | - | - | - | 10 |
| Repayment of Ad. From Owners and Affil | 5 | 2 | 2 | 5 | 7 |
| Decrease in Equity | . | . | . | . | . |
| Tax Adjustments | - | - | - | - | - |
| Other Applications | 1 | - | - | 2 | - |
| Total | 43 | 29 | 11 | 32 | 84 |
| Increase (Decrease) in Net Working Capital | 4 | 3 | 7 | 6 | - |

(1) These estimates are based on a sample of bus:nesses rebor:ing sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Food Services (SIC 921)

|  |  |  |  | Cnanges n number oi ous nesses ...th oatc emolovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour unitsil) |  | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ (\$ 0005) \end{array}$ | Average labour unils(1, | Nerily reporting(2) | No longer reporting 3 ) |
| 1982 |  |  |  |  |  |
| Total | 865 | 47.088 | 6.802 | 201 | 106 |
| less than 20 | -88 | 22194 | - 205 | 185 | 91 |
| 20-99 | 51 | 12181 | 1.760 | 13 | 14 |
| $100 \cdot 499$ | 10 | 8.236 | 1190 | 2 | 9 |
| 500 and over | 6 | 1.477 | 647 | 1 |  |
| 1985 |  |  |  |  |  |
| Total | 907 | 83.444 | 8.210 | 157 |  |
| less than 20 | 816 | 27.722 | 3588 | 148 |  |
| 20.99 | 70 | 17.836 | 2308 | 8 |  |
| $100 \cdot 499$ | 16 | 13.379 | 1731 | 1 |  |
| 500 and over | 5 | 4.507 | 583 | - |  |

 and Hours. Statistics Canada Calalogue No i2-002 An average labour unit could be interpreted as a lull-time employee Note that ine business size groups used are determined at the Canada le, el Thus if a business has at least 500 employees in Canada as a whole but less than ithat number in any given province it is shown in the 500 and over group
(2) Relers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the tollozing year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick, Licensed and Unlicensed Restaurants (SIC 9211 \& 9212)

| Total(1) Bottom | Lower | Upoer | Top |  |
| :---: | :---: | :---: | ---: | ---: |
|  | $25 \%$ | middle $25 \%$ | middle $25 \%$ | $25 \%$ |

All \$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 197 | 49 | 49 | 49 | 50 |
| Total Sales \$ | 50.394 | 1.500 | 6.149 | 10.759 | 31.986 |
| Total Expense \$ | 49.589 | 1. 468 | 6.182 | 9.943 | 31.996 |
| Net Profit (loss) \$ | 805 | 32 | -33 | 816 | . 10 |
| Businesses reporting a profit (No.) | 129 | 39 | 35 | 35 | 20 |
| Total Sales \$ | 24.514 | 1.061 | 4,501 | 7.485 | 11.467 |
| Total Expense \$ | 22.223 | 924 | 4.338 | 6.569 | 10.392 |
| Net Protit \$ | 2.291 | 137 | 163 | 916 | 1075 |
| Businesses reporting loss (No.) | 68 | 10 | 14 | 14 | 30 |
| Total Sales \$ | 25.880 | 439 | 1.648 | 3.274 | 20.519 |
| Total Expense \$ | 27.366 | 544 | 1.844 | 3.374 | 21.604 |
| Nel Loss \$ | -1,486 | - 105 | -196 | -100 | -1.085 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 175 | 44 | 43 | 44 | 44 |
| Total Sales \$ | 39.107 | 1.912 | 5.252 | 9.868 | 22.075 |
| Total Expense \$ | 37.674 | 1890 | 4.862 | 9.722 | 21200 |
| Net Profit (loss) \$ | 1433 | 22 | 390 | 146 | 875 |
| Businasses reporting a profit (No.) | 104 | 32 | 23 | 22 | 27 |
| Total Sales \$ | 23.921 | 1.405 | 2.655 | 4.825 | 15.036 |
| Tota: Expense \$ | 21.321 | 1.244 | 2.127 | 4.341 | 13.609 |
| Nel Profit \$ | 2.600 | 161 | 528 | 484 | 1.427 |
| Businesses reporting a loss (No.) | 71 | 12 | 20 | 22 | 17 |
| Total Sales \$ | 15.186 | 507 | 2.597 | 5.043 | 7.039 |
| Tolal Expense \$ | 16.353 | 646 | 2.735 | 5.381 | 7597 |
| Net Loss \$ | -1.167 | -139 | -138 | -338 | . 552 |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Ald Businesses (No.) | 309 | 65 | 77 | 82 | 85 |
| Total Sales \$ | 71519 | 1.855 | 5.651 | 13.626 | 50.377 |
| Total Expense \$ | 69.229 | 2.368 | 5,665 | 12.910 | 48.286 |
| Net Protit (loss) \$ | 2.290 | . 513 | -4 | 716 | 2.091 |
| Businesses reporting a profit (No.) | 168 | 23 | 28 | 53 | 64 |
| Total Sales \$ | 54.358 | 1.039 | 2.285 | 9.796 | \$1.238 |
| Total Expense \$ | 50.712 | 978 | 2.108 | 9,018 | 38.608 |
| Net Profit \$ | 3.646 | 61 | 177 | 778 | 2.630 |
| Businesses reporting a loss (No.) | 141 | 42 | 49 | 29 | 21 |
| Total Sales \$ | 17161 | 816 | 3.376 | 3.830 | 9.139 |
| Total Expense \$ | 18.517 | 1,390 | 3.557 | 3.892 | 9678 |
| Net Loss \$ | -1.356 | -574 | -181 | -62 | . 539 |

1985
All Businesses (No.)
Total Sales \$
Total Expense \$
Net Profit (loss) \$
Businesses reporting a profit (No.)
Total Sales \$

| 102 | 95 | 101 |
| ---: | ---: | ---: |
| 11.265 | 20.137 | 61.350 |
| 10.987 | 19.649 | 59.324 |
| 278 | 488 | 2026 |
| 77 | 68 | 89 |
| 8.042 | 15.088 | 55.901 |
| 7.510 | 14.472 | 52.882 |
| 532 | 616 | 2.219 |
| 25 | 27 | 12 |
| 3.223 | 5.049 | 6.249 |
| 3.477 | 5.177 | 6.442 |
| -254 | .128 | -193 |

[^29]See Notes on Symbols Page

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Take-Out Food Services (SIC 9213)

|  | Totak(1) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25^{\circ} \text {. } \end{aligned}$ | Upper middle $25 \%$ | $\begin{gathered} \text { Too } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 182 | $\cdots$ | - | - | - |
| Businesses in sample | 13 |  |  |  |  |
| Low sales value ( $\mathrm{S000}$ s) | (1) | -- | -- | -- | -- |


| Selected expense ilem | Indusiry Average(2) |  |  |  |  | $\because$ businesses reporting | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom 25* | Lower middle $25^{\circ}$ | Upper middle $25^{\circ}$ 。 | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \text {. } \end{aligned}$ |  | Total | Bottom $25^{\circ}$ \% | Lower miodle $25^{\circ}$ 。 | Upoer moddle | $\begin{array}{r} \text { Top } \\ 25= \end{array}$ |
|  | Percent of saies |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of Sales | 42.6 | - | - | $\cdots$ | $\cdots$ | 100.0 | 42.6 | -. | $\cdots$ | -- | - |
| Occupancy Expenses | 17.3 | - | - | - | -- | 100.0 | 17.3 | $\sim$ | - | - | $\cdots$ |
| Mortgage Interest |  | .. | .- | -. | -- | 57 | $0 \%$ | -. | -- | - |  |
| Depreciation | 20 | - | -- | -. | -- | 1000 | 20 | -. | -. | - | $\cdots$ |
| Repars \& Maintenance | 21 | .. | -. | .. | -- | 1000 | 29 | -- | .. | -. | .. |
| Heat. Light \& Telephone | 54 | .. | -. | .. | -. | 1000 | 54 | .- | .. | .. | -. |
| Business \& Properly Tam | 11 | -. | -- | -- | -- | 924 | 12 | - | *- | - | -- |
| Insurance | 08 | .. | -. | -. | -* | 895 | 0.9 | .. | -* | $\because$ | $\cdots$ |
| Rent | 59 | -- | .. | -- | -. | 831 | 71 | .. | -- | - | - |
| Personnel Expenses | 29.7 | - | - | - | -* | 100.0 | 29.7 | -- | - | * | - |
| Financial Expenses | 3.1 | - | $\cdots$ | $\cdots$ | - |  |  | - | $\cdots$ | - | " |
| Bank Interest \& Charges | 19 | -- | -. | -- | -- | 892 | 21 | $\stackrel{\square}{-}$ | $\cdots$ | - | $\because$ |
| Protessional Fees | 06 | $\cdots$ | - | - | $\cdots$ | 786 | 0.8 | - | $\cdots$ | -- | *- |
| Franchise Fees | 06 | - | -- | -* | - | 128 |  | -- | -. | -- | - |
| Sales and Admin. Expenses | 3.3 | - | -* | - | $\bullet$ | 100.0 | 3.3 | - | - | ** | $\cdots$ |
| Advertising | 12 | -- | .. | - | -- | 800 | 14 | -- | .. | .. | -. |
| Supplies | 06 | -- | -- | $\because$ | - | 784 | 08 | - | $\cdots$ | - | " |
| Delivery | 15 | -- | -- | -- | .. | 584 25 | 25 09 | -. | - $\quad$. | $\cdots$ | - |
|  |  | -* | -- | -* | - | 25 | 09 | - | .- | - | -- |
| Other Expenses | 2.8 | -. | ** | -. | - | 80.0 | 3.5 | - | - | -- | - |
| Profit (loss) | 1.2 | -* | -* | - | - | 100.0 | 12 | -• | * | $\cdots$ | - |
| Total | 100.0 | .* | - | - | * | 100.0 |  | * | * | - | * |

(1) These estimates are based an a sample of businesses reporing sales between 510 thousand and $\$ 2$ million
(2) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of all businesses in the sample }} \times 100$ for each quarile
(3) Value in each cell $=\frac{\text { Toial neighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times 100$ lor each quarile

Since the number of businesses reporting a specilic expense may differ for each cell the total forotit floss) olus expensest goes not necessality equa ? ont: See Notes on Symbols Page

## Standard Industrial Classification Delinition

SIC 9213 - Take-Out Food Services
Businesses primarily engaged in preparing and selling packaged or wrapped tood to the public tor consumprion away trom the premises such as take-out chinese toods doughnut shops. take-out lish and chips. take-out tried chicken hot dog stands. ice cream stands, take-out pizzerias relreshment ocoths and prepared tood take-out service (exc caterers and mobile food services)

## TABLE 2. Balance Sheet Profile for 1985

New Brunswick, Take-Out Food Services (SIC 9213)

|  | Total(1) | Boltom 25\% | Lower <br> middle $25 \%$ | Upper middle $25 \%$ | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 182 | - | $\cdots$ | " |  |
| Businesses in sample | 13 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | - | - | - |  |
| High sales value ( $\$ 000$ 's) | (1) | -. | ** | - |  |
|  |  |  | Average (\$00 |  |  |


| Assets |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 17 | - | - | -- | -- |
| Accounts and Notes Receivable | 1 | - | -- | - | - |
| Inventory | 6 | - | - | - | $\cdots$ |
| Other Current Assets | 2 | - | -- | - | -* |
| Totel Current Assets | 26 | -- | -- | - | - |
| Fixed Assets | 62 | -- | -- | - | - |
| Less: Accum. Dep on Fixed Assets | 28 | $\cdots$ | -- | -- | $\cdots$ |
| Other Assets | 6 | - | -® | -- | - |
| Tolal Aszets | 66 | - | - | - | - |
| Liabllities and Equity |  |  |  |  |  |
| Current Loans | 5 | - | - | $\cdots$ | -- |
| Other Current Liabilities | 32 | - | - | -- | $\cdots$ |
| Total Current Labilties | 37 | - | - | - | - |
| Mortgages Payable | 3 | - | -- | -- | $\cdots$ |
| Long Term Debt | 10 | - | --- | - | - |
| Other Liabilities | 19 | $\cdots$ | - | - | - |
| Total Liabilities | 69 | - | - | -- | -- |
| Tolal Equity | -2 | - | -- | - | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million.

## TABLE 3. Financial Ratios for 1985

New Brunswick, Take-Out Food Services (SIC 9213)

|  | Total(1) | Bottom $25 \%$ | Lower middle $25 \%$ | Upper middle 25"。 | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses lestimateo | 182 | -- | -- | .. | -- |
| Businesses in sample | 13 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | -- | -- | -. | - |
| Migh sales value ( $\$ 000 \mathrm{~s}$ ) | (1) | ** | -- | .. | .- |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 09 | -* | -- | -- | -- |
| Leverage Ratios |  |  |  |  |  |
| Debt:Equity ratio (fimes) | 08 | $\cdots$ | - | $\cdots$ | -- |
| Interest Coverage ratio (times) | 01 | - | $\cdots$ | -- | -- |
| Debt ratio (times) | 18 | - | -- | -- | - |

[^30]See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Take-Out Food Services (SIC 9213)

|  | Total(1) 25 ${ }^{\circ}$ 。 | Bottom $25 \%$ | Lower midde 25\% | Uppe: middle $25^{\circ}=$ | $\begin{aligned} & T 00 \\ & 25^{\circ}, \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 96 | -- | -- | $\cdots$ | * |
| Businesses in sample | 10 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | -- | -- | - | $\cdots$ |
| High sales value ( $\$ 000$ 's) | (1) | -- | -* | ** | .. |
| Average ( $\$ 000$ 's) |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 13 | - | -* | -- | . |
| Sale of Fined Assets | 2 | -- | -- | -- | -- |
| Increase in Long Term Debt | 3 | -* | -- | -- | -• |
| Advances From Owners and Aftliates | 10 | -. | -- | - | -. |
| Fram Government | 1 | - | -- | -- | - |
| Increase in Share Capital | - | - | -- | -- | - |
| Sale of Investments | 2 | $\cdots$ | - | -- | -- |
| Tax Adjustments | - | $\cdots$ | - | - | - |
| Other Sources | 1 | -- | -- | -- | - |
| Total | 32 | - | $\cdots$ | -- | .- |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | 8 | -- | -- | $\cdots$ | - |
| Payment of Diwidends | - | -- | -- | -. | -- |
| Repayment of Long Term Debt | 11 | -* | -- | -- | .- |
| Current Portion of Long Term Debt | 1 | -- | -- | -* | - |
| Purchase of Investments | - | -- | -- | - | - |
| Repayment of Adv From Owners and Affil. | 3 | - | -- | -- | - |
| Decrease in Equity | . | -- | - | - | - |
| Tax Adjustments | - | -- | -* | -* | $\cdots$ |
| Other Applications | 5 | - | -- | -- | - |
| Total | 25 | - | -- | $\cdots$ | - |
| Increase (Decrease) in Net Working Capital | 7 | * | * | ** | -- |

(1) These estimates are based on a sample of busmesses reporing sales bet ween $\$ 10$ thousand and $\$ 2$ milhon

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Food Services (SIC 921)

| Business size expressed in average labour unitst 1 ) |  | $\begin{aligned} & \text { Total } \\ & \text { payrotl } \\ & 15000 \text { \$ } \end{aligned}$ | Aserage labour units(1) | Changes in number al businesses ath pard emplovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Nevily reportingiz; | No longer reportingl3 |
| 1982 |  |  |  |  |  |
| Total | 865 | 47.088 | 6.802 | 201 | 106 |
| less than 20 | 788 | 22194 | 3.205 | 185 | 91 |
| 20.99 | 61 | 12181 | 1.760 | 13 | 14 |
| 100-499 | 10 | 8.236 | 1.190 | 2 | 1 |
| 500 and over | 6 | 4477 | 647 | 1 | . |
| 1985 |  |  |  |  |  |
| Total | 907 | 63,444 | 8.210 | 157 |  |
| less than 20 | 816 | 27.722 | 3.588 | 1.18 |  |
| 20.99 | 70 | 17.836 | 2.308 | 8 |  |
| $100-499$ | 16 | 13379 | 1.731 | 1 |  |
| 500 and over | 5 | 4507 | 583 | . |  |

(1) Average labour units are calculated by dividing tolal oayroll by the average annual wage and salary rate as reported in the Sur ey of Employment. Paytoll and Hours. Statistics Canada. Catalogue No 72-002 An average labour unit could be interpreted as a lull-time employee Note that the business sire groups used are determined at the Canada level Thus it a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deduchons in the previous year
(3) Reters to businesses reporting no payroll deductions in the following year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick. Take-Out Food Services (SIC 9213)


|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 177 | 41 | 47 | 44 | 45 |
| Total Sales \$ | 32.524 | 1.430 | 3.421 | 7.537 | 20.136 |
| Total Expense \$ | 31.382 | 1.393 | 3.279 | 6.822 | 19.888 |
| Net Profit (loss) \$ | 1,142 | 37 | 142 | 715 | 248 |
| Businesses reporting a prollt (No.) | 127 | 28 | 36 | 40 | 23 |
| Total Sales \$ | 21.918 | 974 | 2.654 | 6.835 | 11.455 |
| Total Expense \$ | 20.119 | 887 | 2.411 | 6,048 | 10.773 |
| Net Profit \$ | 1.799 | 87 | 243 | 787 | 682 |
| Businesses reporting loss (No.) | 50 | 13 | 11 | 4 | 22 |
| Total Sales \$ | 10.806 | 456 | 767 | 702 | 8.681 |
| Total Expense \$ | 11,263 | 506 | 868 | 774 | 9.115 |
| Net Loss \$ | -657 | . 50 | - 101 | . 72 | -434 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 236 | 57 | 61 | 59 | 59 |
| Total Sales \$ | 35.143 | 1.024 | 2.490 | 6.881 | 24,748 |
| Total Expense \$ | 34.254 | 1.196 | 2.570 | 6.447 | 24.041 |
| Net Psofit (loss) \$ | 889 | -172 | -80 | 434 | 707 |
| Businesses reporting a profit (NO.) | 14.4 | 32 | 29 | 52 | 31 |
| Total Sales \$ | 21.716 | 700 | 1.290 | 6.089 | 13.637 |
| Total Expense \$ | 19.957 | 638 | 1.161 | 5.589 | 12.569 |
| Net Profit \$ | 1.759 | 62 | 129 | 500 | 1.068 |
| Businesses reporting a loss (NO.) | 92 | 25 | 32 | 7 | 28 |
| Total Sales \$ | 13.427 | 324 | 1.200 | 792 | 11.111 |
| Total Expense \$ | 14.297 | 558 | 1.409 | 858 | 11.472 |
| Net Loss\$ | -870 | -234 | . 209 | . 66 | . 361 |


| All Businesses (No.) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 206 | 47 | 54 | 52 | 53 |
| Total Sales \$ | 25,278 | 1.088 | 2443 | 4.728 | 17.019 |
| Total Expense s | 23.996 | 912 | 2.341 | 4516 | 16.227 |
| Net Profit (loss) \$ | 1.282 | 176 | 102 | 212 | 792 |
| Businesses reporting a profit (No.) | 171 | 37 | 50 | 41 | 43 |
| Total Sales \$ | 21,540 | 864 | 2.266 | 3.550 | 14.860 |
| Total Expense \$ | 19.903 | 681 | 2.155 | 3.281 | 13.786 |
| Net Profit\$ | 1.637 | 183 | 111 | 269 | 1.074 |
| Businesses reporting a loss (No.) | 35 | 10 | 4 | 11 | 10 |
| Total Sales \$ | 3.738 | 224 | 177 | 1.178 | 2.159 |
| Total Expense \$ | 4.093 | 239 | 186 | 1. 235 | 2.441 |
| Net Loss \$ | -355 | . 7 | -9 | -57 | . 282 |
|  | 1985 |  |  |  |  |
| All Businesses (No.) | 235 | 48 | 68 | 53 | 66 |
| Total Sales \$ | 45.820 | 1.315 | 6.831 | 10.274 | 27.400 |
| Total Expense \$ | 44.449 | 993 | 6.626 | 9.908 | 26.922 |
| Net Profit lloss) \$ | 1.371 | 322 | 205 | 366 | 478 |
| Businesses reporting a profit (No.) | 176 | 47 | 45 | 42 | 42 |
| Total Sales \$ | 35.774 | -. 288 | 4.955 | 8.293 | 21.238 |
| Total Fixperse \$ | 33.673 | 960 | 4.629 | 7.883 | 20.201 |
| Net Profit \$ | 2.101 | 328 | 326 | 410 | 1.037 |
| Businesses reporting a loss (No.) | 59 | 1 | 23 | 11 | 24 |
| Total Sales \$ | 10.046 | 27 | 1.876 | 1.981 | 6. 162 |
| Total Expense \$ | 10.776 | 33 | 1.997 | 2.025 | 6.721 |
| Net Loss \$ | . 730 | . 6 | . 121 | . 44 | . 559 |

[^31]See Notes on Symbols Page.

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Barber and Beauty Shops (SiC 971)

|  | Total(1) | $\begin{aligned} & \text { Bottom } \\ & 25^{\circ} \text {. } \end{aligned}$ | Lower middle $25^{\circ}$. | Upper middle $25^{\circ}$. | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 505 | 126 | 126 | 126 | 127 |
| Businesses in sample Low sales value ( $\$ 000$ s High sales value ( $\$ 000$ 's) | $\begin{aligned} & 24 \\ & (1) \\ & (1) \end{aligned}$ | (1) 12 | 12 19 | 19 43 | 43 (1) |


| Selected expense tem | Industry Averagei2) |  |  |  |  | $\therefore$ busi <br> nesses reporting | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Eottom 25 。 | Lower midale $25^{\circ}$ 。 | Upper middle $25^{\circ}=$ | $\begin{gathered} \text { Top } \\ 25^{\circ} \% \end{gathered}$ |  | Toral | Bottom $25 \%$ | Lower middle $25^{*}=$ | Upper middle | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy Expenses | 23.9 | 35.8 | 23.5 | 20.7 | 18.9 | 100.0 | 23.9 | 35.8 | 23.5 | 20.7 | 18.9 |
| Mortgage Interes: | 1 | 08 | 13 | 06 | 29 | 613 | 23 | 08 | $4{ }^{\circ}$ | 6 | 32 |
| Repairs \& Maintenance | 11 | 23 | 11 | 12 | 14 | 630 | 23 | 23 | 33 | 18 | 2 \% |
| Heat Lignt \& Teiephone | 43 | 61 | 34 | 40 | 44 | 1000 | 43 | 61 | 34 | 4.0 | 44 |
| Business \& Property Tax | 11 | 3.5 | 07 | 01 | 08 | 571 | 19 | 71 | 10 | 02 | 10 |
| Insurance | 16 | 46 | 14 | 05 | 07 | 767 | 20 | 46 | 21 | 10 | 07 |
| Rent | 140 | 185 | 15.6 | 143 | 87 | 768 | 183 | 370 | 235 | 14.3 | 105 |
| Personnel Expenses | 22.6 | - | 1.0 | 40.0 | 44.7 | 62.2 | 36.4 | - | 3.1 | 40.0 | 44.7 |
| Financial Expenses | 2.6 1.9 | 3.4 32 | 2.9 | 1.1 06 | 3.2 22 | 100.0 792 | 2.6 2.4 | 3.4 6.4 | 2.9 32 | 1.9 0.6 | 3.2 23 |
| Bank interest \& Charges Protessional Fees | 19 06 | 32 02 | 29 07 | 06 04 | 1.0 | 792 854 | 07 | - 05 | 07 | 06 | 10 |
| Franchise Fees |  |  |  |  |  |  | . |  |  |  |  |
| Sales and Admin. Expenses |  | 13.8 | 7.8 | 6.6 | 13.5 | 100.0 | 10.1 | 13.8 |  | 6.6 | 13.5 |
| Advertising | 12 | 139 59 | 06 | 1.1 30 | 20 109 | 906 | 19 68 | 18 118 | 06 | 1.4 | 13 11 |
| Supplies Delivery | 60 29 | 59 | 35 | 39 | 109 | 887 501 | 68 57 | 118 |  | \& 1 |  |
| Other Expenses | 9.9 | 90 | 9.3 | 14.1 | 7.1 | 94.0 | 10.6 | 9.0 | 9.3 | 16.6 | 7.6 |
| Profit (loss) | 309 | 38.0 | 55.5 | 17.6 | 12.7 | 100.0 | 30.9 | 38.0 | 55.5 | 17.6 | 12.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | ... |  | ... |  |



Since the number of businesses reporing a specific expense may differ for each cell, the total (protil (toss) plus expenses) does not necessarily equal ioo:
See Notes on Symbols Page
Standard Industrial Classification Definition:

## SIC 971 - Barber and Beauty Shops

Businesses primarilv engaged in providing beaury or hardressing services

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, Barber and Beauty Shops (SIC 971)

| New Brunswick, Barber and Beauty Shops (SIC 971) |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |

Average ( $\$ 000$ s)

| Assets |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 1 | 1 | - | - | 1 |
| Accounts and Notes Receivable | . | - | - | - | 1 |
| Inventory | - | - | - | - | 2 |
| Other Current Assets | - | - | - | - | 1 |
| Total Current Assets | 1 | 2 | - | ; | 4 |
| Fixed Assets | 6 | 1 | - | 5 | 16 |
| Less: Accum Dep on Fixed Assets | 2 | - | - | 1 | 7 |
| Other Assets | 1 | - | - | - | 4 |
| Total Assets | 6 | 3 | - | 5 | 17 |
| Liabilities and Equity |  |  |  |  |  |
| Cuprent Loans | 2 | 2 | - | 3 | 1 |
| Other Current Liabilities | , |  | - | - | 5 |
| Total Current Labillies | 3 | 2 | - | 3 | 6 |
| Mortgages Payable |  |  | * | - |  |
| Long Term Debt | 1 | - | - | * | 2 |
| Other Liabilities | 1 | - | - | - | 4 |
| Total Liabilities | 5 | 2 | - | 3 | 13 |
| Total Equity | 2 | . | - | 1 | 5 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

## TABLE 3. Financial Ratios for 1985

New Brunswick. Barber and Beauty Shops (SIC 979)

|  | Total(1) | Botiom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25^{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 505 | 126 | 126 | 126 | 127 |
| Businesses in sample <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ s) | $\begin{aligned} & 24 \\ & \text { (1) } \\ & \text { (1) } \end{aligned}$ | 11 12 | 12 19 | 19 43 | 43 (1) |
|  | Average |  |  |  |  |
| Liquidity Ratio Current ratio (times) | 13 | 08 | - | 01 | 2.7 |
| Leverage Ratios <br> Debt/Equity ratio (times) Interest Coverage ratio (times) Debt ratio (times) | $\begin{array}{r} 10 \\ 364 \\ 07 \end{array}$ | 54 53 0.8 | 43.0 | 24 444 07 | -28 346 06 |

[^32]See Notes on Symbols Page.

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Barber and Beauty Shops (SIC 971)

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Barber and Beauty Shops (SIC 971)

| Business size expressed in average labour unitsi! | Number ol Businesses | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ \$ 000 \mathrm{~s}) \end{array}$ | Average labour unitsil) | Changes in numoer in businesses <br> with paid emplovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Ne:ily reoorling(2) | No longet reparlingi3 |
| 1982 |  |  |  |  |  |
| Total | 285 | 6.620 | 783 | 61 | 38 |
| less than 20 | 281 | 5679 | 673 | 61 | 37 |
| 20.99 | $\hat{3}$ | $\times$ | 89 | . | 1 |
| $100 \cdot 499$ | . | . | - | - | . |
| 500 and over | x | $x$ | 21 | - |  |
| 1985 |  |  |  |  |  |
| Total | 316 | 9.193 | 828 | 52 |  |
| less than 20 | 311 | 7.864 | 709 | 51 |  |
| 20.99 | 4 | X | 90 | . |  |
| $100 \cdot 499$ | - | - | - | - |  |
| 500 and over | x | x | 29 | 1 |  |

[^33]See Notes on Symbors Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick, Barber and Beauty Shops (SIC 971)

| Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% |
| :---: | :---: | :---: | :---: |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 374 | 82 | 104 | 91 | 97 |
| Total Sales \$ | 14.877 | 1,041 | 1,732 | 2.453 | 9.651 |
| Total Expense \$ | 11.566 | 489 | 905 | 1.772 | 8.400 |
| Net Profit (loss) \$ | 3.311 | 552 | 827 | 681 | 1.251 |
| Businesses reporting a profit (No.) | 355 | 82 | 104 | 82 | 87 |
| Total Sales $\$$ | 12.877 | 1.041 | 1.732 | 2.216 | 7.888 |
| Total Expense \$ | 9.492 | 489 | 905 | 1.502 | 6.596 |
| Net Profit \$ | 3.385 | 552 | 827 | 714 | 1.292 |
| Businesses reporting loss (No.) | 19 | - | - | 9 | 10 |
| Total Sales $\$$ | 2.000 | - | - | 237 | 1.763 |
| Total Expense \$ | 2,074 | - | - | 270 | 1,804 |
| Net Loss $\$$ | . 74 | - | - | -33 | -41 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 445 | 108 | 108 | 116 | 113 |
| Total Sales \$ | 15.462 | 1.242 | 1.723 | 2.839 | 9.658 |
| Total Expense \$ | 11.514 | 553 | 1.156 | 1.522 | 8.283 |
| Net Profit (loss) \$ | 3.948 | 689 | 567 | 1.317 | 1.375 |
| Businesses reporting a profit (No.) | 435 | 108 | 107 | 114 | 106 |
| Total Sales \$ | 14.078 | 1.242 | 1.704 | 2.780 | 8.352 |
| Total Expense \$ | 10.057 | 553 | 1.135 | 1.445 | 6.924 |
| Ner Profit \$ | 4.021 | 689 | 569 | 1.335 | 1.428 |
| Businesses reporting a loss (No.) | 10 | - | 1 | 2 | 7 |
| Total Sales \$ | 1.384 | - | 19 | 59 | 1.306 |
| Total Expense \$ | 1.457 | - | 21 | 77 | 1.359 |
| Net Loss \$ | .73 | - | -2 | .18 | -53 |
|  |  |  | 1984 |  |  |
| All Businesses (No.) | 599 | 139 | 155 | 144 | 161 |
| Total Sales \$ | 23.628 | 1.782 | 3.112 | 4. 957 | 13.777 |
| Total Expense \$ | 17900 | 929 | 1.621 | 3.296 | 12.054 |
| Net Profit \{loss) \$ | 5.728 | 853 | 1,491 | 1.661 | 1.723 |
| Businesses reporting a profit (No.) | 516 | 122 | 138 | 134 | 122 |
| Total Sales \$ | 19.420 | 1.601 | 2.757 | 4.704 | 10.358 |
| Total Expense \$ | 13.394 | 705 | 1.235 | 3.011 | 8.443 |
| Net Profit \$ | 6.026 | 896 | 1.522 | 1.693 | 1.915 |
| Businesses reporting a loss (No.) | 83 | 17 | 17 | 10 | 39 |
| Total Sales \$ | 4.208 | 181 | 355 | 253 | 3.419 |
| Total Expense \$ | 4.506 | 224 | 386 | 285 | 3.611 |
| Net Loss \$ | -298 | . 43 | -31 | -32 | -192 |


|  | 1985 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 506 | 110 | 140 | 125 | 131 |
| Total Sales \$ | 22.078 | 1.304 | 2.550 | 4. 177 | 14.047 |
| Total Expense \$ | 17.055 | 754 | 1.115 | 2.967 | 12.219 |
| Net Protit (loss) 5 | 5.023 | 550 | 1.435 | 1.210 | 1.828 |
| Businesses reporting a proflt (No.) | 471 | 110 | 140 | 96 | 125 |
| Total Sales | 18.664 | 1.304 | 2.550 | 3.051 | 11.759 |
| Total Expense \$ | 13.525 | 754 | 1,115 | 1.790 | 9.856 |
| Net Profit \$ | 5.139 | 550 | 1,435 | 1.261 | 1.893 |
| Businesses reporting aloss (No.) | 35 | - | - | 29 | 6 |
| Total Sales \$ | 3.414 | - | - | 1.126 | 2.288 |
| Total Expense \$ | 3.530 | - | - | 1.177 | 2.353 |
| Net Loss \$ | -116 | - | - | . 51 | -65 |

[^34]See Notes on Symbols Page

TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985
New Brunswick，Laundries and Cleaners（SIC 972）

|  | Toral（1） | Boltom $25^{\circ}$ 。 | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Uppe： middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estmated） | 93 | － | －－ | －－ | －－ |
| Businesses in sample <br> Low sales value ！ 5000 s） <br> Hign sales value（ 5000 s） | 11 11 11 | －－ | －－ | －－ | －－ |


| Selecied expense item | Industry Average（2） |  |  |  |  | $\begin{array}{r} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses oniy（3） |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bollom 25\％ | Lower middle 25＊。 | Upper middle $25^{\circ}$ 。 | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\％ | Lower middle $25^{*}$ ： | Upper： middle | Top |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy Expenses | 40.3 | － | － | － | －－ | 100.0 | 40.3 | －＊ | － | － | －－ |
| Morigage interest |  | －－ | －－ | － | －－ |  |  | －－ | － | － | ＊ |
| Depreciation | 67 | －－ | －－ | －－ | －＊ | 1000 | 67 | －－ | －－ | ＊ | $\cdots$ |
| Repairs \＆Maintenance | 3.6 | －－ | －－ | $\cdots$ | －－ | 852 | 42 | － | －． | － | $\cdots$ |
| Heat Light \＆Telephone | 189 | ．－ | －－ | － | －． | 93.0 | 203 | ＊－ | －－ | －． | $\cdots$ |
| Business \＆Properiy Tax | 10 | －－ | － | － | －－ | 440 | 22 | －－ | － | －－ | －＊ |
| Insurance | 13 | －－ | $\cdots$ | －－ | －－ | 657 | 20 14 | －－ | $\cdots$ | －－ | － |
| Rent | 89 | － | － | －－ | － | 613 |  | －－ | －． | ＊－ | － |
| Personnel Expenses | 18.8 | $\cdots$ | － | －＊ | －• | 45.5 | 41.3 | －－ | － | －＊ | ＊ |
| Financial Expenses | 6.4 | ＊－ | － | － | － | 100.0 | 6.4 | $\because$ | $\cdots$ | $\cdots$ | $\cdots$ |
| Bank Interest \＆Charges | 61 | － | －． | －－ | －－ | 1000 | 61 | $\cdots$ | $\because$ | ＊ | －－ |
| Protessional Fees | 0.4 | －－ | ．． | －－ | ．． | 731 | 05 | ．． | －． | － | － |
| Franchise Fees |  | － | － | － | －． |  |  | $\because$ | －＊ | － | $\cdots$ |
| Sales and Admin．Expenses | 10.3 | $\cdots$ | － | $\cdots$ | ＂－ | 100.0 | 10.3 | $\cdots$ | ＂－ | $\cdots$ | $\cdots$ |
| Advertising | 15 | － | － | －＊ | －－ | 724 | 20 50 | －． | $\because$ | －－ | $\cdots$ |
| Supplies | 55 | －． | － | － | $\cdots$ | 92.6 | 59 | － | －＊ | － | ＂ |
| Delivery | 34 | －－ | －－ | －－ | －－ | 731 | 47 | － | － | －－ | －－ |
| Other Expenses | 12.5 | －－ | － | － | ＊＊ | 80.5 | 15.6 | － | －－ | －－ | － |
| Profit（loss） | 11.6 | ＊ | －－ | －＊ | $\cdots$ | 100.0 | 11.6 | －－ | ＊ | ＊＊ | ＊ |
| Total | 100.0 | －－ | －＊ | － | ＂ | 100.0 | ．．． | － | － | －－ | －－ |

（1）These estimates are based on a sample of businesses reporting sales beiween $\$ 10$ thousand and $\$ 2$ millon

| （2）Value in each cell | $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of all ousinesses in the sample }} \times 100$ for each auartile |
| ---: | :--- |
| （3）Value in each cell | $=\frac{\text { Total weighteo expendifure on a given item }}{\text { Total weighted sales of businesses reporting this item of expendifure }}$ ． 100 | for each auartile

Since the number of businesses reporting a specific expense may difer for each cell the total（profit（loss）plus expenses）does not necessarily equal 100 ： See Notes on Symbols Page

## Standard Industrial Classification Definition：

SIC 972 －Laundries and Cleaners
Businesses primarily engaged in provicing laundering．dpy cleaning，valet．carpel cleaning and linen supply services

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, Laundries and Cleaners (SIC 972)

|  | Total(1) | Bortom | Lower | Upper |
| :--- | :---: | :---: | :---: | :---: |

Number of businesses (estimated) ... .- .. 93 .

| Businesses in sample | 11 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Low saies vaiue (\$000's) | (1) | - | - | -- |  |
| High sales value ( $\$ 000$ 's) | (1) |  | . | -- |  |

Average (\$000's)

## Assets

Cash 4
Accounts and Nores Receivable
4
5
2
Inventory
Other Current Assets
Totel Current Asset
Fixed Assets 1
12
36
Less: Accum Dep on Fixed Assets 18
Other Assets
Total Assets 31
Liabilities and Equity
Current Loans
Other Curren Liabilities
Total Current Liabilties
Mortgages Payable
Long Term Deb:
Oiner Liabilities
Totail Liabilities
Total Equity
(1) These estimates are based on a sample of businesses reporting saies between $\$ 10$ thousand and $\$ 2$ milion.

TABLE 3. Financial Ratios for 1985
New Brunswick. Laundries and Cleaners (SIC 972)

|  | Total(1) | Botion $25^{\circ}$. | Lower middle $25^{\circ}$. | Upper middle 25*。 | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 93 | .. | .. | -- | -- |
| Businesses in sample | 11 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | -- | -. | $\cdots$ | -- |
| High sales value ( $\$ 000$ s) | (1) | - | -- | -- | -- |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 07 | - | -- | -- | - |
| Leverage Ratios |  |  |  |  |  |
| Debt Equily ratio (times) | 359 | -- | -- | -- | -- |
| Interest Coverage ratio (times) | 53.7 | -- | - | -- | - |
| Debt ratio (times) | 09 | -- | - | - | -- |

[^35]See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Laundries and Cleaners (SIC 972)

(1) These estrmates are based on a sample of businesses reporting sales between $\$ 10$ thousand ano $\$ 2$ millon

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Laundries and Cleaners (\$1C 972)

| Business size expressed in average labour unts(!) | Number of Businesses | $\begin{aligned} & \text { Total } \\ & \text { payrall } \\ & (\$ 000 \mathrm{~s}) \end{aligned}$ | Average labour units ( ${ }^{1}$ ) | Changes in numoer of nusnessesath oan empioyees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Ne: ily reporingi2 | No longer reportingi(3) |
| 1982 |  |  |  |  |  |
| Total | 70 | 5.418 | 649 | 9 | 4 |
| less than 20 | 61 | 2000 | 231 | 9 | 4 |
| 20.99 | 8 | x | 257 | . | - |
| 100-499 | $\times$ | $x$ | 151 | . | * |
| 500 and over | . | . | . | - | - |
| 1985 |  |  |  |  |  |
| Total | 82 | 7.204 | 690 | 15 | $\ldots$ |
| less than 20 | 12 | 2.880 | 276 | 15 |  |
| 20.99 | 9 | x | 291 | - |  |
| 100.499 | x | - x | 123 | - |  |
| 500 and over | - | - | - | - |  |

11) Average labour units are calcuiated by dividing total payroll by the average annual wage and salary rate as reported in the Survey ol Employment Pavroll and Hours. Statistics Canada. Catalogue No 72.002 An average labour unit could be interpreted as a full-time emplovee Note that the busmess size groups used are determined at the Canada level Thus it a business has at least 500 employees in Canada as a whole but less than that numiet in any given province it is shown in the 500 and over group
(2) Reters io businesses reporting no payroll deductions in the orevious year
(3) Refers to businesses reporting no payroll deductions in the lollowing year

See Notes on Symools Page.

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985

| New Brunswick, Laundries and Cleaners (SIC 972) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total(1) | Bottom | $25 \%$ | middle $25 \%$ | Lower | Moper |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 66 | 7 | 22 | 19 | 18 |
| Total Sales \$ | 4.981 | 111 | 481 | 1.197 | 3.192 |
| Total Expense \$ | 4.634 | 73 | 392 | 1.122 | 3.047 |
| Net Profit (loss) \$ | 347 | 38 | 89 | 75 | 145 |
| Businesses reporting a profit (No.) | 48 | 7 | 18 | 15 | 8 |
| Total Sales \$ | 2.391 | 111 | 385 | 889 | 1.006 |
| Total Expense \$ | 1.843 | 73 | 290 | 727 | 753 |
| Net Profit \$ | 548 | 38 | 95 | 162 | 253 |
| Businesses reporting loss (No.) | 18 | . | 4 | 4 | 10 |
| Total Sales \$ | 2.590 | - | 96 | 308 | 2.186 |
| Total Expense \$ | 2.791 | - | 102 | 395 | 2,294 |
| Net Loss \$ | -201 | - | -6 | -87 | . 108 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 60 | 14 | 15 | 15 | 16 |
| Total Sales \$ | 7.560 | 221 | 504 | 1.337 | 5.498 |
| Total Expense 5 | 7.120 | 215 | 455 | 1.294 | 5.156 |
| Net Profit (loss) \$ | 440 | 6 | 49 | 43 | 342 |
| Businesses reporting a profit (No.) | 53 | 11 | 14 | 14 | 14 |
| Total Sales \$ | 6.245 | 154 | 452 | 1.234 | 4.405 |
| Total Expense \$ | 5.762 | 129 | 402 | 1.187 | 4.044 |
| Net Profits | 483 | 25 | 50 | 47 | 361 |
| Businesses reporting a loss (No.) | 7 | 3 | 1 | 1 | ${ }^{2}$ |
| Total Sales \$ | 1.315 | 67 | 52 | 103 | 1.093 |
| Total Expense \$ | :. 358 | 86 | 53 | 107 | 1,112 |
| Net Loss \$ | . 43 | -19 | - 1 | - 4 | -19 |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses ( No .) | 78 | 17 | 17 | 23 | 21 |
| Total Sales \$ | 12.094 | 251 | 612 | 1.822 | 9409 |
| Total Expense \$ | 11.683 | 701 | 482 | 1.905 | 8595 |
| Net Prollit (loss) \$ | 419 | . 450 | 130 | . 83 | 814 |
| Businesses reporting a profit (No.) | 37 | . | 17 | 7 | 13 |
| Total Sales \$ | 8.601 | - | 612 | 435 | 7.554 |
| Total Expense \$ | 7.586 | - | 482 | 372 | 6.732 |
| Net Profit \$ | 1.015 | - | 130 | 63 | 822 |
| Susinesses reporting a loss (No.) | 41 | 17 | . | 16 | 8 |
| Total Sales \$ | 3.493 | 251 | - | 1.387 | 1.855 |
| Total Expense \$ | 4.097 | 701 | - | 1.533 | 1.863 |
| Net Loss \$ | -604 | -450 | - | -146 | . 8 |
|  |  |  | 85 |  |  |
| All Businesses (No.) | 94 | 18 | 29 | 14 | 33 |
| Total Sales \$ | 10.754 | 194 | 729 | 806 | 9.025 |
| Total Expense \$ | 9.710 | 199 | 526 | 658 | 8.327 |
| Net Profit (loss) \$ | 1.044 | -5 | 203 | 148 | 698 |
| Businesses reporting a profit (No.) | 53 |  | 29 | 14 | 10 |
| Total Sales \$ | 5.315 | - | 729 | 806 | 3.780 |
| Total Expense \$ | 4.121 | - | 526 | 658 | 2.937 |
| Net Profit \$ | 1.194 | - | 203 | 148 | 843 |
| Burinesses reporting a loss (No.) | 41 | 18 | . | . | 23 |
| Total Sales \$ | 5.439 | 194 | - | . | 5.245 |
| Total Expense \$ | 5.589 | 199 | - | - | 5.390 |
| Net Loss \$ | . 150 | -5 | - | . | . 145 |

[^36]See Noles on Symbols Page.

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick, Industrial Machinery and Equipment Rental and Leasing (SIC 9911)

|  | Total(1) | Bottom $25 \%$ | Lower middle $25^{*}=$ | Upper middle $25^{\circ}$. | $\begin{gathered} \text { Top } \\ 25^{\circ} \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 57 | -. | -- | - | -- |
| Businesses in sample Low sales value $(\$ 000$ s High sales value ( $\$ 000$ s) | $\begin{aligned} & 5 \\ & (1) \\ & 11) \end{aligned}$ | $\cdots$ | $\cdots$ | $\cdots$ |  |


| Selected expense item | Indusiry Averagei2: |  |  |  |  | ○busi- <br> nesses reporting | Reporting businesses only 13) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Toral | Bottom 25: | Loser middle $25^{3}$ 。 | Upper midale 25: | $\begin{gathered} \text { Top } \\ 25= \end{gathered}$ |  | Toral | Botiom $25^{\circ}=$ | Lower middle $25^{3}$ 。 | Upper middle | $\begin{gathered} T O D \\ 25= \end{gathered}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Mortgage Interest |  | $\cdots$ | -* | * | -- | - | - | - | -- | $\cdots$ | - |
| Depreciation | 207 | .. | -. | -. | -- | 1000 | 207 | .. | -- | .. |  |
| Reparrs \& Mantenance | 19 | .- | -. | -- | -- | 806 | 61 | .- | -- | .- | - |
| Heat Light \& Teleohone | 10 | - | -- | .. | - | 479 | 20 | -- | - | - | * |
| Business \& Properiy Tax | 02 | - | -* | .. | -- | ${ }^{8} 1$ | 20 | -- | $\cdots$ | $\because$ | $\because$ |
| Insurance | 04 | .- | -- | -- | $\cdots$ | 163 |  | $\cdots$ | -- | - | *- |
| Rent | . | - | -. | -. | -. |  |  | - | - | - | - |
| Personnel Expenses | 28.5 | - | -- | -. | - | 49.0 | 58.1 | -. | $\cdots$ | - | - |
| Financial Expenses | 71 | ** | - | -- | * | 68.4 | 10.4 | .. | *- | - | -- |
| Bank Interest \& Charges | 54 | .- | -- | -* | -- | 68 - | 79 | .. | .. | - |  |
| Prolessional Fees | 17 | .- | -- | - | -- | 572 | 30 | .. | -- | - |  |
| Franchise Fees |  | -- | - | ** | $\cdots$ |  |  | .. | $\cdots$ | $\bullet$ | -* |
| Sales and Admin Expenses | 0.7 | - | -* | - | - | 39.7 | 1.8 | - | - | - | * |
| Adverlising | 07 | .- | .. | -- | - | 81 | 01 | - | -- | $\cdots$ | . |
| Sudplies | 07 | - | - | -* | - | 397 | 18 | -- | .- | -. | . |
| Delivery |  | -- | -. | $\cdots$ | -- | . |  | ** | - | $\cdots$ | -* |
| Other Expenses | 8.8 | .. | -- | - | -- | 59.0 | 14.9 | -• | -- | - | $\infty$ |
| Profit (loss) | 27.8 | .. | -. | - | - | 100.0 | 27.8 | .. | -- | - | - |
| Total | 100.0 | - | ** | -* | - | 100.0 |  | .* | -* | -. | - |



Since the number of businesses reporting a specilic expense may dilter lor each cell the total (protif loss) olus expensest does not necessarily eouat : OC: See Notes on Symools Page

## standard Industrial Classification Definition

## SIC 9911 . Industrial Machinery and Equipment Rental and Leasing

Businesses primarity engaged in the rental or leasing of mea:y inoustral riachinery and equipment

TABLE 2. Balance Sheet Protile for 1985
New Brunswick. Industrial Machinery and Equipment Rentsl and Leasing (SIC 9911)

|  | Total(1) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | Upper middle $25^{\circ}$ 。 | $\begin{array}{r} \text { TOD } \\ 25^{\circ} \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 57 | - | - | -- |  |
| Businesses in sample | 5 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | - | - | - |  |
| High sales value ( $\$ 000$ s) | (1) | .. | -- | .- | $\cdots$ |
|  |  |  | Average 1500 |  |  |
| Assets |  |  |  |  |  |
| Cash | 15 | - | - | - |  |
| Accounts and Noies Receivable | 2 | $\cdots$ | -- | -- |  |
| Inventory | 1 | -- | -* | - | - |
| Other Cursent Assets | 39 | -- | -- | -. | - |
| Total Current Assets | 56 | -- | - | -- | -- |
| Fixed Assets | 458 | -* | - | -- |  |
| Less: Accum. Dep on Fixed Assets | 338 | - | - | -- | - |
| Other Assets | 41 | -- | - | - | - |
| Total Assets | 218 | $\cdots$ | $\cdots$ | - | - |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 3 | -- | - | - |  |
| Other Current Liabilities | 46 | -- | - | -- |  |
| Total Current Liabilities | 49 | - | -- | - | - |
| Mortgages Payable |  | - | -- | -- |  |
| Long Term Debi | 14 | -. | -- | -- |  |
| Other Liabilities | 7 | -- | -- | - | - |
| Total Liabilities | 70 | - | $\cdots$ | - |  |
| Total Equity | 147 | - | -- | -* | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick. Industrial Machinery and Equipment Rental and Leasing (SIC 9911)

|  | Total(1) | Bottom $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ | Upper middle $25^{\circ}$, | $\begin{aligned} & \text { ToD } \\ & \text { 25\% } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 57 | -- | .. | -- | -- |
| Businesses in sample | 5 |  |  |  |  |
| Low sales value ( $\$ 000{ }^{\text {' }}$ ) High saies value ( 5000 s ) | (1) | -- | -- | -- |  |
|  | Average |  |  |  |  |
| Liquidity Ratio Current ratio (times) | 09 | -- | - | - |  |
| Leverage Ratios |  |  |  |  |  |
| Debt Equity ratio (times) Interest Coverage ratio (times) |  | -- | -. | -. |  |
| Interest Coverage ratio (times) Debr rato (times) | 27 06 | -. | -- | -- |  |

[^37]See Notes on Symbols Page

|  | Total（1） $25^{\circ}$ 。 | Botiom $25^{\circ}$ 。 | Lower middle $25 \%$ | Upper middle $25^{\circ}$ 。 | Top |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 34 | －－ | － | ＊ | ＊ |
| Businesses in sample | 3 |  |  |  |  |
| Low sales value（ $\$ 000$ s） | （1） | －－ | －＊ | －＊ | ． |
| High sales value（ $\$ 000$＇s） | （1） | $\cdots$ | ．． | －－ | －． |
| Average（\＄000＇s） |  |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | 65 | － | $\cdots$ | －－ | －－ |
| Sale of Fixed Assets | 21 | ．． | ＊ | － | －． |
| Increase in Long Term Debt | － | ．． | ．－ | ．－ | ．． |
| Advances Fiom Owners and Affiliates | 48 | －－ | －＊ | － | ．－ |
| From Government | ． | ．－ | － | ．－ | －＊ |
| increase in Share Capitat | － | － | － | ＊＊ | －－ |
| Sale of investments | － | ＊＊ | － | －－ | － |
| Tax Adjustments | － | ．． | －－ | －＊ | －． |
| Other Sources | － | － | － | －－ | －． |
| Total | 134 | $\cdots$ | －＊ | －－ | － |
| Application of Funds |  |  |  |  |  |
| Putchase of Fixed Assers |  | $\cdots$ | －－ | ＊＊ | ＊ |
| Payment of Dividends | 3 | －－ | ．－ | －． | － |
| Repayment of Long Term Debt | 12 | － | －－ | －＊ | － |
| Current Portion of Long Term Debt | ， | ．． | － | －． | ＊ |
| Purchase of Investments | 14 | ．． | －－ | － | － |
| Repayment of Adv From Owners and Affil | 13 | $\cdots$ | －－ | －－ | － |
| Decrease in Equity | － | ．． | ．． | － | ．． |
| Tax Adjusiments | 1 | －－ | －－ | － | －－ |
| Other Applications | 126 | －－ | －－ | －－ | －． |
| Total | 126 | －． | － | － | － |
| Increase（Decrease）in Net Working Capital | 8 | － | ＊＊ | ＊ | － |

（1）These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

## TABLE 5．Employment Changes by Size of Business Showing Total Annual Payroll，Average Labour Units and Changes in Number of Businesses， 1982 and 1985

New Brunswick．Industrial Machinery and Equipment Rental and Leasing（SIC 9911）

| Business size expressed in average labour units（1） | Number of Businesses | $\begin{aligned} & \text { Total } \\ & \text { payroll } \\ & \{\$ 000 \text { s } \end{aligned}$ | Average labour units（1） | Cnanges in numbe：of jusinesses with oard emplovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reporting！2） | No lonçer reoorting 3 ） |
| 1982 |  |  |  |  |  |
| Total | 16 | 945 | 50 | 2 | ＊ |
| less than 20 | 15 | X | 49 | 1 | － |
| 20.99 | － | － | － | － | － |
| 100－499 | $x$ | $x$ | 1 | 1 | ． |
| 500 and over | － | ． | ． | － | － |
| 1985 |  |  |  |  |  |
| Total | 13 | 1.021 | 46 | 1 | － |
| less than 20 | 13 | 1.021 | 46 | 1 |  |
| 20．99 | － | － | － | － |  |
| 100－499 | － | － | － | － |  |
| 500 and over | － | ． | － | ． |  |

 and Hours．Statislics Canada．Catalogue No $72-002$ An average labour unit could be interpreled as a full－lime emplovee Nole that the business size groups used are determined at the Canada level Thus if a business has al laast 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
（2）Refers to businesses reporting mo Dayroll oeductions in the previous year
（3）Refers to businesses reporting no payrall deductions in the lollowing year
See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985
New Brunswick, Industrial Machinery and Equipment Rental and Leasing (SIC 9911)


All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| All Businesses ( No.$)$ | 39 | - | - | - - |
| Total Sales \$ | 1,191 | - | - | - |
| Total Expense \$ | 1,208 | - | - | - - |
| Net Profit (loss) \$ | -17 | - | - | - - |
| Businesses reporting a profit (No.) | 21 | - | - | - - |
| Toral Seles \$ | 656 | - | - | - - |
| Total Expense \$ | 607 | - | - | - - |
| Net Profit \$ | 49 | - | - | , - |
| Businesses reporting loss (NO.) | 18 | - | - | - |
| Total Sales \$ | 535 | - | - | - - |
| Total Expense \$ | 601 | - | - | - - |
| Net Loss \$ | -66 | - | - | - - |
|  |  |  | 1983 |  |
| All Businesses (No.) | 21 | - | - | - |
| Total Sales \$ | 2.233 | . | - | - |
| Total Expense \$ | 2.292 | - | - | - - |
| Net Profit (loss) \$ | -59 | - | - |  |
| Businesses reporting a profit (No.) | 15 | - | - | - - |
| Total Sales \$ | 1.121 | - | - | - |
| Total Expense \$ | 1.074 | - | - | - - |
| Net Profit \$ | 47 |  |  |  |
| Businesses reporting a loss (No.) | 6 | - | - | - - |
| Total Sales \$ | 1,112 | - | - | - - |
| Total Expense \$ | 1.218 | - | - | - - |
| Net Loss 5 | . 106 | - | - | $\cdots$ |
|  |  |  | 1984 |  |
| All Businesses (No.) | 41 | - | - | . - |
| Total Sales \$ | 1.799 | - | - | - - |
| Total Expense \$ | 1.556 | - | . | - - |
| Net Profit (loss) \$ | 243 | - | - | - . |
| Businesses reponting a profit (No.) | 23 | - | - | - - |
| Total Sales \$ | 1.220 | - | - | . - |
| Total Expense \$ | 936 | . | - | - - |
| Net Proft \$ | 284 | - | - | . - |
| Businesses reporting a loss (No.) | 18 | . | - | - - |
| Total Sales \$ | 579 | . | - | - - |
| Total Expense \$ | 620 | - | - | - - |
| Net Loss \$ | -41 | - |  | - - |
|  |  |  | 1985 |  |
| All Businesses ( No .) | 61 | . | - | - . |
| Total Sales \$ | 6.107 | - | - | - - |
| Total Expense \$ | 5.086 | . | - | - . |
| Net Profit (loss) \$ | 1.021 | - | - | - - |
| Businesses reporting a profit (No.) | 60 | - | - | - - |
| Total Sales \$ | 5.836 | - | . | - - |
| Total Expense \$ | 4.806 | - | - | - . |
| Net Profit \$ | 1.030 | . | - | - - |
| Businesses reporting a loss (No.) | 1 | - | - | - . |
| Total Sales \$ | 271 | - | . | . |
| Total Expense \$ | 280 | . | . | - |
| Net Loss S | -9 | . | - | - |

(1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page.

TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985 New Brunswick．Video Movies and Audio－Visual Equipment Rental（SIC 9912）

|  | Total（1） | Bottom $25^{\circ}$ 。 | Lower middle $25 \%$ | Upper middle 25 。 | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 98 | －－ | －－ | － | － |
| Businesses in sample Low sales value $\$ 000$ s High sales value（\＄000 s） | 5 （1） （1） | －－ | －－ | $\bullet \quad-\quad-$ | $\cdots$ |


| Selected expense item | Industry Average（2） |  |  |  |  | s，busi－ nesses reporting | Reporting businesses only（3） |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom $25^{\circ}$ ． | Lower middle $25^{\circ}$ 。 | Upper midele $25^{\circ}$ ， | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \text {. } \end{aligned}$ |  | Total | Bottom $25^{\circ}$ 。 | Lower middle 25： | Upper middle | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \text { o } \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy Expenses | 21.0 | －－ | －－ | －－ | $\cdots$ | 100.0 | 21.0 | －－ | －－ | －－ | －． |
| Mortgage Interest |  | －－ | －＊ | －－ | －＊ | 100 | － 2 | －－ | － | －－ | －－ |
| Depreciation | 120 | － | －－ | －－ | －－ | 1000 | 120 | －－ | ＊ | －＊ | － |
| Repairs \＆Maintenance | 05 | －－ | － | －＊ | －－ | 432 | 13 | $\because$ | －－ | ＊ | $\cdots$ |
| Heat．Light \＆Telephone | 48 | －－ | －－ | －＊ | －－ | 1000 | 48 | $\cdots$ | －－ | －－ | ＂－ |
| Business \＆Property Tax | 01 | －＊ | －－ | －－ | －－ | 190 | 04 | $\cdots$ | －－ | －＊ | －－ |
| Insurance | 07 | －－ | －＊ | $\cdots$ | $\cdots$ | 833 | 09 | －－ | －＊ | －＊ | －－ |
| Ren： | 27 | －－ | －－ | ．． | －＊ | 382 | 17 | － | ＊ | －＊ | － |
| Personnel Expenses | 35.6 | －－ | ＊－ | －－ | －－ | 83.3 | 42.7 | －－ | ＊＊ | ＊＊ | －＊ |
| Financial Expenses | 5.2 | $\cdots$ | －－ | －－ | －＊ | 100.0 | 5.2 | － | ＊－ | ＊－ | －－ |
| Bank Interest \＆Charges | 16 | －－ | －－ | －－ | ．－ | 833 | 20 | ．． | －． | － | －＊ |
| Protessional Fees | 35 | －－ | －－ | －． | ．． | 1000 | 35 | －－ | －－ | － | －－ |
| Franchise Fees |  | $\cdots$ | －－ | －－ | －－ | 23 | 21 | －＊ | －－ | $\cdots$ | －－ |
| Sales and Admin．Expenses | 19.0 | －－ | － | －－ | －＊ | 100.0 | 19.0 | － | － | － | ＊ |
| Advertising | 62 | － | －－ | －－ | －＊ | 883 | 70 | － | －－ | － | －． |
| Supolies | 17 | ．． | －－ | －． | －－ | 1000 | 17 | －－ | －－ | －－ | －－ |
| Delisery | 110 | －． | － | －－ | －－ | 100.0 | 110 | －－ | －－ | －－ | －－ |
| Other Expenses | 15.4 | －＊ | － | ＊ | － | 100.0 | 15.4 | －－ | －＂ | － | －－ |
| Protit（loss） | 3.8 | －． | －＊ | － | － | 100.0 | 3.8 | －－ | － | －－ | － |
| Total | 100.0 | ＂＊ | －－ | ＊＊ | －－ | 100.0 |  | ＊ | － | ＊ | － |

[^38]Since the number of businesses reporting a soecitic expense may differ for each cell．the total protht（loss）plus expensest does mot necessarily equal 100
See Notes on Symbols Page
Standard Industrial Classification Definition：
SIC 9912 －Video Movies and Audio－Visual Equipment Rental
Businesses prmarty engaged in renting and leasing zudio－isual equipment such as audio－visual equipment rental and leasing．rape recorder rental television rental video cassette recorder rental and iceo movie rental

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

|  | Total(1) | Bottom 25\% | Lower middle $25 \%$ | Upper middle $25 \%$ | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 98 | - | -- | - | - |
| Businesses in sample | 5 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | - | - - | - | - |
| High sales value (\$000's) | (1) | -- | - | -- | - |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 1 | - | -- | - | - |
| Accounts and Notes Receivable | 1 | - | $\cdots$ | $\cdots$ | - |
| Inventory | 4 | - | - | - | - |
| Other Current Assets | - | -- | -- | - | - |
| Total Current Assets | 6 | -- | $\cdots$ | - | -- |
| Fixed Assets | 34 | - | $\cdots$ | - | -- |
| Less Accum Dep on Fixed Assets | 11 | -- | - | -* | - |
| Other Assets | 1 | - | "- | - | $\cdots$ |
| Total Assets | 30 | -- | - | -- | - |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 6 | -- | -* | -- | - |
| Other Current Liabilities | 14 | -- | - | -. | - |
| Total Current Liabilties | 20 | $\cdots$ | - | - | - |
| Mortgages Payable | - | - | - | -- | -- |
| Long Term Debt | 2 | - | -- | - | -- |
| Other Liabilities | 1 | - | - | -- | - |
| Total Liabilities | 22 | $\cdots$ | - | - | - |
| Total Equity | 8 | - | - | - | - |

(1) These estimates are based on a sample of businesses reporting saies between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick. Video Movies and Audio-Visual Equipment Rental (SIC 9912)

|  | Total(1) | Botiom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25^{\circ} \end{aligned}$ | Upper midele 25*: | $\begin{gathered} \text { Top } \\ 25 \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 98 | -- | -- | - | -- |
| Businesses in sample | 5 |  |  |  |  |
| Low sales value (\$000's) | (1) | -- | -- | -- | - |
| High sales value ( $\$ 000 \mathrm{~s}$ ) |  | -- | - | -* | -- |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 04 | -- | -- | -* | -- |
| Leverage Ratios |  |  |  |  |  |
| Debt Equity ratio (times) | 468 | -- | -- | -* | -- |
| Interest Coverage ratio (times) | 1.0 | -* | - | -- | "- |
| Debt ratio (times) | 0.8 | - | -- | -- | -- |

(1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million.

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial-Position; 1985 (Incorporated Businesses Only) New Brunswick. Video Movies and Audio-Visual Equipment Rental (SIC 9912)

|  | $\begin{gathered} \text { Total( } 13 \\ 25^{\circ} . \end{gathered}$ | Botiom 25\% | Lower middle $25^{\circ}$. | Upper middle $25^{\circ}$. | $\begin{aligned} & \text { Top } \\ & 25^{\circ}, \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 41 | -- | -• | -- | $\cdots$ |
| Businesses in sample | 2 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) | -- | -* | -- | .. |
| High sales value 15000 's) | (1) | - | -- | - | -- |
|  | Average ( 5000 s ) |  |  |  |  |
| Source of Funds |  |  |  |  |  |
| From Operations | $x$ | -- | -- | -- | -* |
| Sale of Fixed Assets | X | -- | - | -- | -. |
| Increase in Long Term Debt | $x$ | -- | -- | -- | -- |
| Advances From Owners and Affiliates | X | -. | -* | -• | .- |
| Fiom Government | X | -- | .- | -- | -- |
| Increase in Share Caplal | X | -- | -- | - | -. |
| Sale of Investments | $x$ | -- | - | $\cdots$ | - |
| Tax Adjustments | $x$ | -- | -- | -- | -- |
| Other Sources | X | -. | -- | - | -- |
| Tozal | $x$ | -* | .. | * | $\cdots$ |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assels |  | - | *- | - | - |
| Payment ol Dividends | $x$ | .. | .. | - | ** |
| Repayment of Long Term Debt | X | - | -- | -- | -- |
| Current Portion of Long Term Debt | x | -- | -- | -- | -- |
| Purchase of Invesiments | $x$ | -* | -- | -. | * |
| Repayment of Adr From Oirners and Athl | $x$ | -- | -- | -- | - |
| Decrease in Equity | $x$ | .. | -- | .- | - |
| Tax Adjustments | $x$ | -. | .. | - | - |
| Other Applications | ${ }^{x}$ | -- | -- | -* | - |
| Total | X | -- | - | * | * |
| Increase (Decrease) in Net Working Capital | $x$ | -- | -- | -• | ** |

(t) These estimates are based on a sample of ousinesses reporting sales betveen \$10 thousand and \$2 million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Erunswick. Video Movies and Audio-Visual Equipment Rental (SIC 9912)

| Business size expressed in a:erage labou? uniss\{1) |  | Total payroll (\$000's) | Average labour uniss 11 | Changes in number of businesses with pard employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reportingi2) | No longer ieporting(3) |
| 1982 |  |  |  |  |  |
| Total | 15 | 4.446 | 200 | 2 | 5 |
| less than 20 | 11 | 538 | 25 | 2 | 4 |
| 20.99 | x | X | 25 | . | 1 |
| $100 \cdot 499$ | $\times$ | $x$ |  | - | - |
| 500 and Die? | X | $\times$ | 189 | - | - |
| 1985 |  |  |  |  |  |
| Total | 49 | 5.922 | 231 | 10 | ... |
| less than 20 | 41 | 889 | 10 | 9 |  |
| 20-99 | 5 | 1.099 | 48 | - |  |
| 100-499 | $x$ | X | 1 | 1 |  |
| 500 and over | $x$ | $x$ | 142 | - |  |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment Pavroll and Hours. Statistics Canada. Catalogue No $72-002$ An average laoour unit could be interoreted as a luil-time emplovee Note that the business size groups used are determined at the Canada level Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payrall deductions in the previtus year
(3) Refers io businesses reporting no payroll deduc:ions in the following year.

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985. New Brunswick, Video Movies and Audio-Visual Equipment Rental (SIC 9912)


1982
$\begin{array}{ll}\text { All Businesses (No.) } & 2 \\ \text { Total Sales \$ } & \mathrm{X} \\ \text { Totai Expense \$ } & \mathrm{x} \\ \text { Net Profit (loss) \$ } & \times \\ \text { Businesses reporting a profit (No.) } & 1 \\ \text { Total Sales \$ } & \mathrm{X} \\ \text { Total Expense \$ } & \mathrm{x} \\ \text { Net Profit \$ } & \mathrm{x} \\ \text { Businesses reporting loss (No.) } & 1 \\ \text { Total Sales \$ } & \mathrm{x} \\ \text { Total Expense \$ } & \mathrm{x} \\ \text { Net Loss \$ } & \mathrm{x}\end{array}$ $\qquad$

|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 6 | 1 | 1 | 2 | 2 |
| Total Sales \$ | 786 | 19 | 30 | 289 | 448 |
| Total Expense \$ | 729 | 6 | 13 | 296 | 414 |
| Ne: Profit (loss) \$ | 57 | 13 | 17 | . 7 | 34 |
| Businesses reporting a profit (No.) | 5 | 1 | 1 | 1 | 2 |
| Total Sales \$ | 649 | 19 | 30 | 152 | 4.48 |
| Total Experse \$ | 584 | 6 | 13 | 151 | 414 |
| Net Profit \$ | 65 | 13 | 17 | 1 | 34 |
| Businesses reporting a loss (No.) | 1 | - | - | 1 |  |
| Total Sales S | 137 | - | - | 137 | - |
| Total Expense \$ | 145 | - | - | 145 | - |
| Net Loss \$ | -8 | . | - | . 8 | - |
|  |  |  |  |  |  |
| All Businesses (No.) | 63 | 9 | 14 | 17 | 23 |
| Total Sales \$ | 12.468 | 188 | 471 | 1.824 | 9.985 |
| Total Expense \$ | 11.890 | 187 | 292 | 1.693 | 9.718 |
| Net Profit (loss) \$ | 578 | 1 | 179 | 131 | 267 |
| Businesses reporting a profit (No.) | 55 | 9 | 14 | 17 | 15 |
| Total Sales \$ | 10.655 | 188 | 471 | 1.824 | 8.172 |
| Total Expense \$ | 9.960 | 187 | 292 | 1.693 | 7.788 |
| Net Profit $\$$ | 695 | 1 | 179 | 131 | 384 |
| Businesses reporting a loss (No.) | 8 | - | - | - | 8 |
| Total Sales \$ | 1.813 | - | - | - | 1.813 |
| Total Expense \$ | 1.930 | - | - | - | 1.930 |
| Net Loss \$ | -117 | - | - | - | -117 | 1985


| All Businesses (No.) | 103 | 16 | 33 | 27 | 27 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 5.350 | 317 | 834 | 1.036 | 3.163 |
| Total Expense \$ | 4.871 | 227 | 773 | 945 | 2.926 |
| Net Profit (ioss) \$ | 479 | 90 | 61 | 91 | 237 |
| Businesse reporting a profit (No.) | 77 | 16 | 9 | 27 | 25 |
| Total Sales \$ | 4.652 | 317 | 336 | 1.036 | 2,963 |
| Total Expense \$ | 4.054 | 227 | 181 | 945 | 2.701 |
| Net Protit \$ | 598 | 90 | 155 | 91 | 262 |
| Businesses reporting a loss (No.) | 26 | . | 24 | - | 2 |
| Total Sales \$ | 698 |  | 498 | - | 200 |
| Total Expense \$ | 817 | - | 592 | - | 225 |
| Net Loss \$ | -119 | * | -94 | - | -25 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page.

TABLE 1. Selected Operating Ratios, in. Percent of Sales; 1985
New Brunswick, Welding (SIC 9942)

|  | Total 11 | Botiom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25^{\circ} \end{aligned}$ | Upper middle $25^{\circ}$. | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (esimated) | 75 | -. | -- | -- | -- |
| Businesses in sample | 5 |  |  |  |  |
| Low sales value ' 5000 s) | (1) | -- | .. | -- | - |
| High sales value (\$000's) | (1) | - | - | -- | - |


| Selected expense item | Industry Averagei2) |  |  |  |  | $\because$ businesses reporting | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom 25 : | Lower middle $25:$ | Upper middle $25^{\circ}$ 。 | $\begin{aligned} & \text { ToD } \\ & 25^{\circ} \mathrm{O} \end{aligned}$ |  | Total | Bottom $25^{\circ}$. | Lower middle $25^{*}=$ | Upper middle | $\begin{gathered} \text { Top } \\ 25: \end{gathered}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy Expenses | 17.9 | -* | -. | $\cdots$ | - | 100.0 | 17.9 | -- | - | - | -- |
| Morigage Interest |  | .- | . | -- | .. |  | 8 | $\cdots$ | * | .. | -- |
| Depreciation | 62 | -- | -- | -- | -* | 758 | 82 | $\cdots$ | - | - | *- |
| Repars 8 Maintenance | 4.3 | -- | . | - | -- | 864 | 49 | -* | -- | * | $\cdots$ |
| Heat Light \& Telephone | 39 | -- | -- | ** | -- | 1000 | 39 | -* | -- | - | "- |
| Business \& Properly Tax | 1.2 | -- | -- | -- | - | 1000 | 12 | -- | - | -- | - |
| Insurance | 2.3 | $\cdots$ | -- | - | -- | 1000 | 23 | -- | -. | -- | -- |
| Rent |  | -- | .- | -- | -- |  |  | -- | - | -- | -- |
| Personnel Expenses | 28.5 | -* | .. | -- | - | 47.8 | 59.6 | -* | -- | ** | $\cdots$ |
| Financial Expenses | 5.2 | $\cdots$ | "* | -* | -- | 100.0 | 5.2 | -* | $\because$ | $\cdots$ | $\cdots$ |
| Sank Interest \& Charges | 46 | - | $\cdots$ | * | -- | 856 758 | 54 | -- | -- | -- | - |
| Protessionai Fees Franchise Fees | 06 | -- | -- | -- | -- | 758 | 08 | -. | -- | -- | -- |
| Franctise Fees |  |  |  |  |  |  |  |  |  |  | - |
| Sales and Admin. Expenses | 24.4 | ** | -- | - | -- | 100.0 | 24.4 | ** | .. | -- | $\because$ |
| Advertising | 05 | $\cdots$ | - | -- | - | 513 | 10 | -- | $\cdots$ | $\cdots$ | $\cdots$ |
| Supplies | 196 | .- | .. | -- | -- | 1000 614 | $\begin{array}{r} 196 \\ 69 \end{array}$ | -- | -- | .. | - |
| Delvery |  |  |  |  |  |  |  |  |  |  |  |
| Other Expenses | 16.2 | - | -. | - | - | 86.4 | 18.7 | -* | - | -- | - |
| Profit (loss) | 7.8 | * | -* | $\cdots$ | -. | 100.0 | 7.8 | -* | -* | - | -* |
| Total | 100.0 | -* | .- | -- | - | 100.0 |  | -- | -- | - | -- |



Since the number of businesses reporting a specific expense may differ for each cell the total \{profit (loss) plus expenses) does not necessarily equal 100 :
See Notes on Symbols Page

## Standard Industrial Classification Definition:

SIC 9942 - Welding
Business bimarily engaged in repair work by welding such as acetylene welding service. blacksmith service brazing welding service electric welding set.ice (exc construction site), welding repalt wopk, and welding shops

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, Welding (SIC 9942)

|  | Total(1) | Botiom $25 \%$ | Lower middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 75 | - | - | -. | - |
| Businesses in sample | 5 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | - | -- | - | - |
| High sales value ( $\$ 000$ 's) | (1) | - | - | - | -- |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 1 | -* | - | - | - |
| Accounts and Notes Receivable | 10 | -- | - | - | - |
| Inventory | 3 | - | $\cdots$ | - | - |
| Other Current Assets | - | - | -* | ** | -. |
| Total Current Assets | 15 | $\cdots$ | -* | -- | -- |
| Fixed Assets | 53 | $\cdots$ | - | - | -- |
| Less Accum Dep on Fixed Assets | 14 | - | - | - | -- |
| Othet Assets | 4 | $\cdots$ | - | -* | .- |
| Total Assets | 58 | - | - | -- | - |
| Liabilties and Equity |  |  |  |  |  |
| Current Loans | 9 | - | - | - | -- |
| Other Current Liabilities | 5 | -- | -- | -- | -- |
| Total Current Labilties | 13 | -- | - | -- | - |
| Mortgages Payable | - | -- | - | -- | - |
| Long Term Debt | 19 | -- | - | -- | - |
| Other Lrabilities | 11 | - | -- | -- | -- |
| Total Liabilities | 44 | - | - | - | - |
| Total Equity | 14 | -. | - | .- | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

## TABLE 3. Financial Ratios for 1985

New Brunswick. Welding (SIC 9942)

|  | Total(1) | Bottom $25^{\circ}$ | Lower middle $25^{\circ}$. | Upper middle 25\% | $\begin{array}{r} \text { TOD } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 75 | .. | -- | -. | - |
| Businesses in sample | 5 |  |  |  |  |
| Low sales value (\$000's) | (1) | -- | -- | -- | - |
| High sales value (\$000's) | (1) | -. | $\cdots$ | -* | - |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 11 | $\cdots$ | -- | -- | -* |
| Leverage Ratios |  |  |  |  |  |
| DebiEquity ratuo (imes) | -180 | " | -- | -- | -* |
| Interest Coverage ratio (times) | 1.4 | - | - | -- | -- |
| Debt ratio (times) | 09 | - | -* | - | * |

(1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Welding (SIC 9942)

|  | $\begin{array}{r} \text { Total(1) } \\ 25 \% \end{array}$ | Bottom 25\% | Lower middle $25^{\circ}$. | Upper middle $25 \%$ | $\begin{array}{r} \text { TOp } \\ 25 \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 18 | -. | -- | -- | ** |
| Businesses in sample | 1 |  |  |  |  |
| Low sales value \{ $\$ 000$ 's | (1) | -- | -- | -- | - |
| High sales value ( $\$ 000$ s) | (1) | -. | - | -* | - |

Average (\$000's)

| Source of Funds |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| From Operations | $x$ | - | - | -- | - |
| Sale of Fixed Assets | $x$ | -- | - | -- | - |
| Increase in Long Term Debt | X | - | - | - | - |
| Advances From Owners and Affiliates | $x$ | - | -- | -- | - |
| From Government | X | -- | -- | -- | - |
| Increase in Share Capital | $x$ | -- | -- | -- | - |
| Sale of investments | $x$ | -- | -- | -- | - |
| Tax Adjusiments | X | $\cdots$ | -- | -- | -. |
| Other Sources | $x$ | $\cdots$ | -- | -- | - |
| Total | X | - | -- | -- | * |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | $x$ | $\because$ | -. | -. | -- |
| Payment of Dividends | $x$ | -- | -- | -- | - |
| Repayment of Long Term Debt | X | -- | -- | - | * |
| Current Portion of Long Term Debt | $x$ | -- | -- | - | -. |
| Purchase of Investments | $x$ | -- | -- | -- | - |
| Repayment of Ady From Owners and Affil | X | -- | -- | -- | - |
| Decrease in Equity | $x$ | -- | -- | -* | $\cdots$ |
| Tax Adjustments | $x$ | -- | -- | -- | - |
| Other Applications | $x$ | -- | $\cdots$ | - | - |
| Total | $x$ | - | $\cdots$ | -. | $\cdots$ |
| Increase (Decrease) in Net Working Capital | x | - | -- | -- | - |

(1) These estimates are oased on a sample of businesses teporing sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985 New Brunswick. Welding (SIC 9942)

| Business size expressed in average labour units(1) | Number of Businesses | $\begin{array}{r} \text { Total } \\ \text { payroll } \\ \text { (\$000 s) } \end{array}$ | Average labour units(1) | Changes in number of businesses with oaid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reporting(2) | No longer teporting (3) |
| 1982 |  |  |  |  |  |
| Total | 53 | 4,263 | 207 | 3 | 3 |
| less than 20 | 50 | 1634 | 79 | 3 | 2 |
| 20-99 | 3 | 2.629 | 128 | . | 1 |
| $100 \cdot 499$ | . | . | . | - |  |
| 500 and over | - | - | . | - |  |
| 1985 |  |  |  |  |  |
| Total | 54 | 4,400 | 238 | 6 | ... |
| less than 20 | 51 | 2.311 | 125 | 6 |  |
| 20-99 | 3 | 2.089 | 113 | - |  |
| 100-499 | - | . | . | - | . |
| 500 and over | - | - | - | - |  |

(1) Average labour units are calculated by dividing total payroil by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours. Statistics Canada. Catalogue No 72-002 An average labour unt could be interpreted as a full-time empioyee Note that the business size groups used are determined at the Canada level Thus it a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous year-
(3) Reters to businesses teporting no payroll deductions in the following year

See Notes on Symbols Page

TABLE 6. Selected Operating Characteristlcs of Smalt Businesses by Sales Quartile, 1982-1985 New Brunswick. Welding (SIC 9942)

| Total(1) | Bottom | Lower | Upper | Top |
| :--- | ---: | ---: | ---: | ---: |
|  | $25 \%$ | middle $25 \%$ | middle $25 \%$ | $25 \%$ |

All $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 43 | 10 | 11 | 10 | 12 |
| Total Sates \$ | 5.735 | 289 | 594 | 915 | 3.937 |
| Toral Expense \$ | 5.127 | 201 | 544 | 884 | 3.498 |
| Net Profit (loss) \$ | 608 | 88 | 50 | 31 | 439 |
| Businesses reporting a profit (No.) | 26 | 9 | 5 | 4 | 8 |
| Total Sales \$ | 2.877 | 251 | 298 | 343 | 1.985 |
| Total Expense \$ | 2.193 | 162 | 230 | 288 | 1.513 |
| Net Prolit \$ | 684 | 89 | 68 | 55 | 472 |
| Businesses reporting loss (NO.) | 17 | 1 | 6 | 5 | 4 |
| Total Sales \$ | 2.858 | 38 | 296 | 572 | 1.952 |
| Total Expense \$ | 2.934 | 39 | 314 | 596 | 1.985 |
| Net Loss \$ | -76 | - 1 | . 18 | -24 | -33 |


|  | 1983 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 56 | 1 | 27 | 12 | 16 |
| Total Sales \$ | 6.657 | 11 | 448 | 770 | 5428 |
| Total Expense S | 6.253 | 11 | 284 | 705 | 5.253 |
| Net Profit (loss) \$ | 404 | - | 164 | 65 | 175 |
| Businesses reporting a profit (No.) | 50 | 1 | 26 | 10 | 13 |
| Total Sales \$ | 4.346 | 11 | 424 | 616 | 3.295 |
| Total Expense \$ | 3.733 | 11 | 259 | 541 | 2.922 |
| Net Profit \$ | 613 | - | 165 | 75 | 373 |
| Businesses reporting a loss (No.) | 6 | - | 1 | 2 | 3 |
| Total Sales \$ | 2311 | - | 24 | 154 | 2133 |
| Tolal Expense 5 | 2.520 | - | 25 | 164 | 2331 |
| Net Loss \$ | -209 | - | -1 | -10 | -198 |

1984

| All Businesses (No.) | 98 | 15 | 28 | 22 | 33 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 9651 | 176 | 756 | 1.748 | 6.971 |
| Total Expense \$ | 9.719 | 25 | 402 | 1.972 | 7.320 |
| Net Profit (loss) \$ | -68 | 151 | 354 | -224 | -349 |
| Businesses reporting a profit (No.) | 67 | 15 | 27 | 6 | 19 |
| Total Sales \$ | 6.536 | 176 | 723 | 484 | 5.153 |
| Total Expense \$ | 5913 | 25 | 368 | 464 | 5.056 |
| Net Protit \$ | 623 | 151 | 355 | 20 | 97 |
| Businesses reporting a lose (No.) | 31 | - | 1 | 16 | 14 |
| Total Sales \$ | 3.115 | - | 33 | 1.268 | 1818 |
| Total Expense \$ | 3.806 | - | 34 | 1.508 | 2.264 |
| Net Loss \$ | -691 | - | . 9 | . 244 | . 446 |


| All Butinestes (No.) | 76 | 18 | 10 | 11 | 37 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 5.484 | 285 | 308 | 327 | 4.564 |
| Total Expense \$ | 5.934 | 287 | 238 | 165 | 5.244 |
| Nel Profit (loss) \$ | . 450 | . 2 | 70 | 162 | -680 |
| Businesses reporting a profit (No.) | 40 | . | 10 | 19 | 19 |
| Totai Saies \$ | 2.378 | - | 308 | 327 | 1.743 |
| Total Expense \$ | 2.139 | - | 238 | 165 | 1736 |
| Net Profit \$ | 239 | - | 70 | 162 | 7 |
| Businesees reporting a losz (No.) | 36 | 18 | - | * | 18 |
| Total Sales \$ | 3.106 | 285 | - | - | 2821 |
| Total Expense \$ | 3.795 | 287 | - | - | 3.508 |
| Net Loss \$ | -689 | -2 | - | - | -687 |

[^39]See Notes on Symbols Page.

TABLE 1．Selected Operating Ratios，in Percent of Sales， 1985 New Brunswick．Services to Buildings and Dwellings（SIC 995）

|  | Total（1） | Bottom $25 \%$ | Lower middle $25^{\circ}$ ； | Upper middle $25 \%$ | $\begin{aligned} & \text { Too } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses（estimated） | 250 | － | －． | －＊ | － |
| Businesses in sample Low sales value（ $\$ 000$ s） High sales vatue $\{\$ 000 \mathrm{~s}$ ） | $\begin{aligned} & 19 \\ & (1) \\ & 11 \end{aligned}$ | －－ | －－ | －－ | $\cdots$ |


| Selected expense item | industry Average（2） |  |  |  |  | $\begin{array}{r} \text { © busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only（3） |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Botiom $25^{\circ}$ 。 | Lower middle $25^{*}$ ： | Upper middle 25 。 | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \text {. } \end{aligned}$ |  | Total | Bottom $25 \%$ | Lower middle $25^{\circ}$ 。 | Upper <br> middle | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
|  | 10.4 | － | － | ．－ | －＊ | 91.0 | 11.4 | － | － | ＊＊ | － |
| Mortgage Interest |  | ． | －－ | －－ | －－ | 1.8 | 25 | － | － | － | － |
| Depreciation | 34 | $\cdots$ | － | －－ | ．－ | 80.6 | 42 | － | － | －－ | － |
| Repairs \＆Maintenance | 03 | －－ | －－ | －－ | －－ | 441 | 07 | － | － | $\cdots$ | $\cdots$ |
| Heas．Light \＆Telephone | 28 | － | －－ | －－ | － | 717 | 40 | $\cdots$ | － | $\cdots$ | $\cdots$ |
| Business \＆Property Tax | 01 | －－ | －－ | － | $\cdots$ | 97 | 08 | $\because$ | － | － | － |
| insurance <br> Rent | 16 | － | －－ | －－ | －－ | 664 24.3 | 23 88 | －－ | － | －－ | $\cdots$ |
| Personnel Expenses | 24.9 | － | －－ | － | － | 78.2 | 31.9 | －－ | －． | － | －－ |
| Financial Expenses | 3.5 | $\cdots$ | $\cdots$ | － | － | 77.7 | 4.5 | － | － | －－ | $\cdots$ |
| Bank Interest \＆Charges | 24 | ．． | －． | － | －－ | 488 | 49 | －． | －． | －－ | － |
| Protessional Fees | 10 | ．． | $\ldots$ | －－ | －－ | 623 | 16 | －－ | $\cdots$ | － | － |
| Franchise Fees | 01 | － | － | － | －． | 117 | 0.7 | － | － | － | $\cdots$ |
| Sales and Admin．Expenses | 240 | －＊ | － | －． | － | 100.0 | 24.0 | － | －． | － | －＊ |
| Advertising | 20 | － | － | －－ | $\cdots$ | 463 | 42 | －－ | － | － | － |
| Suophes | 107 | － | －－ | － | $\cdots$ | 738 982 | 14.4 | －． | $\cdots$ | $\cdots$ | －－ |
| Delivery |  | －－ | －－ | －－ | －． | 982 |  | ＊ | －－ | ．． | －－ |
| Other Expenses | 10.1 | －＊ | － | － | －－ | 83.1 | 12.9 | － | －－ | ．． | －． |
| Profit（loss） | 27.2 | －＊ | －－ | － | $\cdots$ | 100.0 | 27.2 | －－ | －． | － | － |
| Total | 100.0 | －． | －－ | ＊ | － | 100.0 | ．．． | － | $\because$ | ＊＊ | － |

（1）These estimates are based on a sample of bustnesses reporting sales beiween $\$ 90$ thousand and $\$ 2$ million
（2）Value in each cell $=$ Total veighted expenditure on a given item $\times 100$ for each quartile
（3）Value in each cell
Total weighted sales of all businesses in the sample
$=$ Total weighted expenditure on a given item $\qquad$ ＊ 100 for each quartile

Since the number of businesses reporting a specific expense may differ for each cell the total（profit（loss）plus expenses）does not necessarly equal io0：。 See Notes on Symools Paģe

## Standard Industrial Classification Definition：

SIC 995 Services to Buildings and Dwellings
Businesses phimarily engaged in disintecting and exterminating．window cleaning．anitorial and other services to buildings and dwellings

TABLE 2. Balance Sheet Profile for 1985
New Brunswick. Services to 8uildings and Dwellings (SIC 995)

|  | Total(1) | Bottom $25 \%$ | Lower middle $25 \%$ | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 250 | $\cdots$ | -- | -- | -- |
| Businesses in sample | 19 |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | - | -- | -- | -. |
| High sales value ( $\$ 000$ s) | (1) | .. | -- | -- | -- |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 1 | - | - | - | - |
| Accounts and Notes Receivable | 4 | - | .- | - | -- |
| Inventory | 1 | - | - | -- | - |
| Other Current Assets | 1 | - | -* | -- | -. |
| Total Current Assets | 7 | * | -- | -- | - |
| Fixed Assets | 11 | - | - | $\cdots$ | -- |
| Less Accum Dep on Fixed Assets | 4 | -- | -- | -- | - |
| Other Assets |  | -- | -- | - | - |
| Total Assets | 14 | - | - | - | - |
| Liabilities and Equity |  |  |  |  |  |
| Current Loans | 3 | - | -- | -. | -- |
| Other Current Liabilities | 5 | - | $\cdots$ | -- | $\cdots$ |
| Total Current Labilties | 8 | - | - | - | -. |
| Mortgages Payable | 1 | - | -- | - | - |
| Long Term Debt | 1 | - | - | - | - |
| Other Liabilities | 3 | - | - | -- | -- |
| Total Liabilities | 13 | - | - | - | - |
| Total Equity | 2 | - | -- | - | - |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick. Services to Euildings and Owellings (SIC 995)

|  | Total(1) | Boltom $25 \%$ | Lower <br> middle $25^{\circ}$ | Upper midcle $25^{\circ}$. | $\begin{array}{r} \text { Top } \\ 25=0 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 250 | .- | -- | - | - |
| Businesses in sample |  |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | (1) | -- | -- | -- | -- |
| High sales value ( $\$ 000$ 's) | (1) | -- | .. | -- | -- |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 12 | - | - | - | -- |
| Leverage Ratios |  |  |  |  |  |
| DebiEquity ratio (times) | -29 | -* | -- | -- | $\cdots$ |
| Interest Coverage ratio (times) | 195 | -- | * | -- | $\cdots$ |
| Debt ratio (times) | 1.0 | -. | - | -- | -- |

[^40]See Notes on Symbols Page

TABLE 4. Statement of Changes in Financial Position, 1985 (Incorporated Businesses Only) New Brunswick. Services to Euildings and Dwellings (SIC 995)

(i) These eslimates are based on a sampie of busimesses reporting sates betreen $\$ 10$ thousand and $\$ 2$ millicn

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985 New Brunswick. Services to Buildings and Dwellings (SIC 995)

| Business size expressed in average labour units(9) |  | Total payroll (\$000's) | Average labour unitsil | Cranges in number ol ousinesses$\therefore$ in oaid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Ne:rily reporling(2) | No langer reportingu3) |
| 1982 |  |  |  |  |  |
| Total | 129 | 7.939 | 960 | 37 | 22 |
| less than 20 | 118 | 2642 | 309 | 31 | 22 |
| 20.99 | 10 | 2461 | 300 | 1 | - |
| 100-199 | 3 | $x$ | 76 | 2 | - |
| 500 and over | $x$ | $\times$ | 275 | . |  |
| 1985 |  |  |  |  |  |
| Total | 155 | 10.249 | 1.112 | 22 | . |
| less than 20 | 112 | 4224 | 126 | 20 |  |
| 20-99 | 10 | 2.88 | 327 | 1 |  |
| $100-199$ | , | 314 | - | , |  |
| 500 and over | 3 | 3144 | 359 | , |  |

 and Hours. Statistics Canada. Catalogue No 72-002 An areraye coour unt cauld be interoreted as a tull-time emolovee Nole that ine husiness size groups used are determined at the Canada level Thus it a business has at least 500 emoloyees in Canada as a whole but less than that nurmer in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the tollowing year

See Notes an Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick. Services to Buildings and Dwellings (SIC 995)

| Total(i) | Bottom | Lower | Upper | Top |
| :--- | ---: | ---: | ---: | ---: |
|  | $25 \%$ | middie $25 \%$ | mudde $25 \%$ | $25^{\circ} \%$ |

All \$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 191 | 41 | 51 | 51 | 48 |
| Total Sales \$ | 10.499 | 561 | 1.070 | 1.747 | 7.121 |
| Total Expense \$ | 8.841 | 297 | 741 | 1.235 | 6.568 |
| Net Prolit (loss) \$ | 1.658 | 264 | 329 | 512 | 553 |
| Businesses reporting a profit (No.) | 172 | 40 | 51 | 47 | 33 |
| Total Sales \$ | 8.047 | 556 | 1.070 | 1.592 | 4.829 |
| Total Expense \$ | 6.252 | 290 | 741 | 1.068 | 4.153 |
| Ne: Protit \$ | 1.795 | 266 | 329 | 524 | 676 |
| Businesses reporting loss (No.) | 19 | 1 | - | 4 | 15 |
| Total Sales \$ | 2,452 | 5 | - | 155 | 2.292 |
| Total Expense \$ | 2.589 | 7 | - | 167 | 2.415 |
| Net Loss S | $.137$ | -2 | - | . 12 | . 123 |
| - | 1983 |  |  |  |  |
| All Businesses (No.) | 169 | 23 | 54 | 49 | 43 |
| Total Sales \$ | 12.750 | 365 | 1.301 | 2.104 | 8.980 |
| Total Expense \$ | 11.036 | 175 | 927 | 1.560 | 8.374 |
| Net Prolit (loss) \$ | 1.714 | 190 | 374 | 544 | 606 |
| Businesses reporting a profit (No.) | 158 | 23 | 52 | 46 | 37 |
| Total Sales \$ | 11,204 | 365 | 1.252 | 1.947 | 7.640 |
| Total Expense \$ | 9.430 | 175 | 873 | 1.398 | 6,984 |
| Net Profit \$ | 1.774 | 190 | 379 | 549 | 656 |
| Businesses reporting a loss (No.) | 11 | * | 2 | 3 | 6 |
| Total Sales \$ | 1.546 | - | 49 | 157 | 1.340 |
| Total Expense \$ | 1.606 | - | 54 | 162 | 1.390 |
| Net Loss \$ | - 50 | - | . 5 | -5 | . 50 |
|  | 1984 |  |  |  |  |
| All Businesses (No.) | 236 | 46 | 68 | 47 | 75 |
| Total Sales \$ | 20.504 | 651 | 1.668 | 2.057 | 16.128 |
| Total Expense S | 18.973 | 290 | 1331 | 1.382 | 15.970 |
| Net Proft (loss) $\$$ | 1.531 | 361 | 337 | 675 | 158 |
| Businesses reporting a prolit (No.) | 204 | 46 | 68 | 47 | 43 |
| Toral Sales \$ | 14.536 | 651 | 1.668 | 2.057 | 10.160 |
| Total Expense \$ | 11.895 | 290 | 1,331 | 1.382 | 8.892 |
| Nel Profit \$ | 2,641 | 361 | 337 | 675 | 1.268 |
| Businesses reporting a loss (No.) | 32 | . | - | - | 32 |
| Total Sales \$ | 5.968 | - | - | - | 5.968 |
| Total Expense \$ | 7.078 | - | - | - | 7.078 |
| Net Loss \$ | -1.190 | - | - | - | - 1.110 |
|  | 1985 |  |  |  |  |
| Alf Businesses (No.) | 258 | 63 | 64 | 64 | 67 |
| Total Sales \$ | 20.701 | 776 | 1.273 | 2.711 | 15.941 |
| Total Expense \$ | 17.156 | 830 | 330 | 1,856 | 14.140 |
| Net Profit (loss) \$ | 3.545 | -54 | 943 | 855 | $1.80{ }^{\text {\% }}$ |
| Businesses reporting a prolit (No.) | 210 | 39 | 64 | 59 | 48 |
| Total Sales \$ | 18.429 | 421 | 1.273 | 2.443 | 11.292 |
| Total Expense 5 | 14.599 | 238 | 330 | 1.577 | 12.454 |
| Net Profit \$ | 3.830 | 183 | 943 | 866 | 1.838 |
| Businesses reporting a loss (NO.) | 48 | 24 | . | 5 | 19 |
| Total Sales \$ | 2.272 | 355 | - | 268 | 1.649 |
| Total Expense \$ | 2,557 | 592 | - | 279 | 1686 |
| Net Loss \$ | -285 | -237 | - | -11 | -37 |

(1)These estumates are based on a sample of businesses reporting sales beiween $\$ 10$ thousand and $\$ 2$ mulion

See Notes on Symbols Page

TABLE 1. Selected Operating Ratios, in Percent of Sales, 1985 New Brunswick. Janitorial Services (SIC 9953)

|  | Total(1) . | Boitom $25 \%$ | Lower middle $25^{\circ}$. | Upper midale $25^{2}$. | $\begin{gathered} \text { Top } \\ 25^{\circ} \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 204 | -- | -- | -. | - |
| Businesses in sample Lon sales value ( $\$ 000$ 's) Hign sales value $\$ \$ 000$ s: | $\begin{aligned} & 15 \\ & (1) \\ & (1) \end{aligned}$ | $\stackrel{-}{.}$ | -- | - | - |


| Selected expense item | Industry Average(2) |  |  |  |  | $\begin{array}{r} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom $25^{\circ}$ 。 | Lower middle 25 。 | Upper middle $25^{\circ}=$ | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \mathrm{C} \end{aligned}$ |  | Total | Bottom $25^{\circ}$ c | Lower midrle $25^{\circ}=$ | Upper middle | $\begin{aligned} & \text { Top } \\ & 25^{2}= \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy Expenses | 11.5 | * | - | -* | - | 88.5 | 13.0 | * | -. | $\cdots$ | - |
| Morigage Interest | 01 | .. | -- | .- | - | 2.2 | 25 | -. | -- | .. | .. |
| Depreciation | 38 | .- | - | -- | -- | 809 | 47 | -- | - | -- | - |
| Repars \& Maintenance | 04 | -- | $\wedge$ | -- | -- | 550 | 08 | - | $\cdots$ | - | -. |
| Heat Light \& Telephone | 29 | - | -. | -- | -. | 744 | 39 | - | $\cdots$ | - | - |
| Business \& Property Tax |  | .. | -. | $\cdots$ | -. | 73 | 04 | $\cdots$ | -* | - | -. |
| Insurance | 15 | - | .- | - | -- | 723 | 21 | -* | - | -- | - |
| Rent | 27 | - | -- | $\cdots$ | -- | 306 | 89 | -. | -- | ** | -- |
| Personnel Expenses | 29.7 | - | - | - | $\cdots$ | 76.9 | 38.6 | ** | -- | - | *. |
| Financial Expenses | 4.0 | - | - | ** | * | 71.9 | 5.5 | -- | ** | -- | - |
| Bank Interest \& Charges | 28 | -. | -- | -- | -. | 557 | 51 | -- | $\cdots$ | .- | *- |
| Protessional Fees | 10 | .. | .- | -- | - | 525 | 20 | -- | -- | - | -. |
| Franchise Fees | 01 | -- | -- | -. | - | 149 | 03 | -- | $\cdots$ | - | - |
| Sales and Admin. Expenses | 23.2 | $\cdots$ | $\cdots$ | - | ** | 100.0 | 23.2 | ** | $\cdots$ | - | -. |
| Adverlising | 23 105 | $\cdots$ | $\because$ | -- | $\cdots$ | 481 769 | 177 | $\stackrel{-}{-}$ | -. | -. | $\cdots$ |
| Supplies | 105 +03 | $\because$ | -. | -- | $\cdots$ | 769 978 | 137 106 | -- | -- | -- | -- |
| Delivery | 103 | - | - | - | $\cdots$ | 978 | 10 6 | -- | -- | -- | -* |
| Other Expenses | 96 | -- | - | $\cdots$ | -- | 88.5 | 10.8 | - | - | - | $\wedge$ |
| Protit (loss) | 22.1 | - | - | - | -- | 100.0 | 22.1 | - | - | -* | - |
| Total | 100.0 | -. | - | - | $\cdots$ | 100.0 | ... | -* | - | -- | * |


Since the number of businesses reporting a specilic expense may differ for each cell, the fotal (prolit \{loss) plus expenses) does not necessarily equal ioo:
See Notes on Symbols Page
standard Industrial Classification Definition:

## SIC 9353 - Janitorial Services

Businesses primarily engaged in cleaning and maintenance of buildings and dwellings such as char service. Hoor waxing fannorial ser, ices janitoriai maintenance of buildings and dwellings and oftice cleaning

TABLE 2. Balance Sheet Profile for 1985
New Brunswick, Janitorial Services (SIC 9953)

|  | Total(1) | Bottom 25\% | Lower middle $25^{\circ}$. | Upper middle 25\% | $\begin{aligned} & \text { Too } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 204 | -- | .- | - | -- |
| Businesses in sample | $15$ |  |  |  |  |
| Low sales value ( $\$ 000$ 's) | $(1)$ | - | .. | -- | - |
| High sales value ( $\$ 000$ s) | (1) | -* | - | -- | - |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 1 | $\cdots$ | -- | -- | -* |
| Accounts and Notes Receivable | 5 | - | ** | .. | - |
| Inventory | 1 | "* | -- | -- | - |
| Other Current Assets | , | - | .. | - | -- |
| Total Current Assets | 9 | ** | - | -- | - |
| Fixed Assets | 14 | - | - | - | - |
| Less: Accum. Dep on Fixed Assets | 5 | -- | -- | - | $\cdots$ |
| Other Asseis | . | -- | -. | -* | $\cdots$ |
| Total Assets | 18 | -- | - | - | - |
| Liabilitles and Equity |  |  |  |  |  |
| Currenı Loans | 4 | - | -- | -- | - |
| Other Current Liabilities | 6 | - | -- | -- | - |
| Total Current Liablitles | 10 | -- | -- | - | - |
| Mortgages Payable | 2 | -- | - | -* | -- |
| Long Term Debt | 1 | - | "- | ** | - |
| Other Liabilities | 3 | -- | -- | - | - |
| Total Liabilities | 16 | - | - | - | - |
| Total Equity | 2 | .- | -- | *- | $\bullet$ | Total Equity

(1) These estumates are based on a sample of businesses reporling sales between $\$ 10$ thousand and $\$ 2$ million

TABLE 3. Financial Ratios for 1985
New Brunswick. Janitorial Services (SIC 9953)

|  | Total(1) | Botrom $25^{\circ}$. | Lower modde $25^{\circ}$. | Upper middle 25*. | $\begin{aligned} & \text { Top } \\ & 25^{\circ} \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 204 | . | .. | -. | -* |
| Businesses in sample | 15 |  |  |  |  |
| Low sales value ( $\$ 000$ s) | (1) |  | -. | -- |  |
| High sales value ( $\$ 000$ 's) |  |  | .* | -- | .- |
|  | Average |  |  |  |  |
| Liquidity Ratio |  |  |  |  |  |
| Current ratio (times) | 12 | ** | - | -- | . |
| Leverage Ratios |  |  |  |  |  |
| Debr Equity ratio (times) | -2.9 | -- | - | - | - |
| Interest Coverage ratio (times) | 198 | -* | -- | -- | -- |
| Debt ratio (times) | 10 | ** | -- | .- | - |

(1)These estimates are based on a sample of businesses reporting saies between $\$ 10$ inousand and $\$ 2$ million

See Notes on Symbols Page
 New Brunswick. Janitorlal Services (SIC 9953)

|  | $\begin{gathered} \text { Totak } 1\} \\ 25^{\circ} \% \end{gathered}$ | Bottom $25 \%$ | "Lower middle $25^{\circ}$. | Upper middle 25 : | $\begin{array}{r} \text { Top } \\ 25^{\circ} \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of businesses (estimated) | 22 | - | - | -* | - |
| Businesses in sample | 4 |  |  |  |  |
| Low sales value $1 \$ 000$ si | (1) | - | $\cdots$ | .- | .. |
| High sales value ( 5000 s: | (1) | -* | - | - | -* |

Average ( $\$ 000 \mathrm{~s}$ )

| Source of Funds |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| From Operations | 51 | -- | -- | -- | - |
| Sale of Fixed Assets | - | -. | - | -* | - |
| Increase in Long Term Debr | 31 | -- | - | -- | - |
| Advances From Owners and Althates | - | ** | -* | .- | - |
| From Government | - | - | -- | - | ** |
| Increase in Share Capital | - | -* | - | - | -- |
| Sale of investments |  | - | -- | - | -* |
| Tax Adjustments | - | - | -- | -- | .- |
| Other Sources | - | - | -- | -- | - |
| Total | 82 | - | -* | * | * |
| Application of Funds |  |  |  |  |  |
| Purchase of Fixed Assets | 14 | -- | -- | - | -- |
| Pavment of Dividends | - | -. | - | ** | - |
| Repayment of Long Term Debt | 14 | $\cdots$ | - | -- | -- |
| Current Portion ot Long Term Deit | 3 | - | -- | "* | - |
| Purchase of Investments | - | - | - | - | -* |
| Repayment of Adv From Owners and Alth | 14 | - | -- | -- | $\cdots$ |
| Decrease in Equily | - | -- | -- | -- | ** |
| Tax Adiustments |  | -- | ** | -* | - |
| Other Applications | - | -* | - | -- | -- |
| Total | 46 | - | -• | - | "- |
| Increase (Decrease) in Net Working Capital | 36 | - | -. | -* | -- |

(1) These estimates are based on a sample of businesses reporting sates between $\$ 10$ thousand and $\$ 2$ million

TABLE 5. Employment Changes by Size of Business Showing Total Annual Payroll, Average Labour Units and Changes in Number of Businesses, 1982 and 1985
New Brunswick. Services to Buildings and Dwellings (SIC 995)

|  |  |  |  | Changes in number cusinesses wht pard emplovees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business size expressed in average labour units(1) | Number of Businesses | Toral payroll (S000 s) | Average labour units:1) | Newly reporting(2) | No longer recortingl |
| 1982 |  |  |  |  |  |
| Total | 129 | 7.939 | 960 | 37 | 22 |
| less than 20 | 11. | 2.642 | 309 | 34 | 22 |
| 20.99 | 10 | 2461 | 300 | 1 | . |
| $100 \cdot 499$ | 3 | $x$ | 76 | 2 |  |
| 500 and ove: | K | $\times$ | 275 |  |  |
| 1985 |  |  |  |  |  |
| Total | 155 | 10.249 | 1.112 | 22 | - |
| less than 20 | 142 | 4.224 | 426 | 20 |  |
| 20.99 | 10 | 2.88 ! | 327 | 1 |  |
| 100-499 | - | - | * | - |  |
| 500 and over | 3 | 3114 | 359 | 1 |  |

[^41]See Notes on Symbols Page

TABLE 6. Selected Operating Characteristics of Small Businesses by Sales Quartile, 1982-1985 New Brunswick. Janitorial Services (SIC 9953)

| Totall: : | Bottom <br> $25 \%$ | middle $25 \%$ | Uper <br> middle $25 \%$ | Top <br> $25 \%$ |
| :---: | :---: | :---: | :---: | :---: |

Alt $\$$ values are expressed in thousands

|  | 1982 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 76 | 16 | 19 | 21 | 20 |
| Total Sales \$ | 4.149 | 184 | 441 | 795 | 2.729 |
| Total Expense \$ | 3.219 | 43 | 318 | 505 | 2.353 |
| Net Profit (loss) \$ | 930 | 141 | 123 | 290 | 376 |
| Businesses reporting a profit (No.) | 71 | 16 | 19 | 19 | 17 |
| Total Sales \$ | 3,721 | 184 | 441 | 704 | 2.392 |
| Total Expense \$ | 2.737 | 43 | 318 | 410 | 1.966 |
| Net Profit \$ | 984 | 14. | 123 | 294 | 426 |
| Businesses reporting loss (No.) | 5 | - | . | 2 | 3 |
| Total Sales \$ | 428 | - | - | 99 | 337 |
| Total Expense \$ | 482 | - | - | 95 | 387 |
| Net Loss \$ | -54 | - | - | . 4 | -50 |
|  |  |  | 83 |  |  |
| All Businesses (No.) | 103 | 24 | 19 | 27 | 33 |
| Toral Sales \$ |  | 439 | 597 | 1,091 | 5.584 |
| Total Expense \$ | 6.533 | 422 | 286 | 764 | 5.067 |
| Net Prolit (loss) S | 1.178 | 17 | 311 | 327 | 523 |
| Businesses reporting a profit (No.) | 101 | 24 | 19 | 27 | 31 |
| Total Sales \$ | 7.416 | 439 | 597 | 1.097 | 5.289 |
| Total Expense \$ | 8.229 | 422 | 286 | 764 | 4.757 |
| Net Prafit \$ | 1,187 | 17 | 319 | 327 | 532 |
| Eusinesses reporting a loss (NO.) | 2 | . | . | . | 2 |
| Total Sales \$ | 295 | - | . | - | 295 |
| Total Expense \$ | 304 | * | - |  | 304 |
| Ne: Loss \$ | -9 | - |  |  | $-9$ |


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Businesses (No.) | 156 | 37 | 34 | 38 | 47 |
| Toral Sales S | 13.152 | 468 | 766 | 1.551 | 10.367 |
| Total Expense \$ | 12.055 | 231 | 563 | 1.011 | 10.250 |
| Net Profit (loss) \$ | 1.097 | 237 | 203 | 540 | 117 |
| Businesses reporting a profit (No.) | 126 | 37 | 34 | 38 | 17 |
| Total Sates \$ | 9.637 | 468 | 766 | 1.551 | 6.852 |
| Total Expense \$ | 7.557 | 231 | 563 | 1.011 | 5.752 |
| Net Profit \$ | 2.080 | 237 | 203 | 540 | 1.100 |
| Businesses reporting a loss (NO.) | 30 | - | - | - | 30 |
| Total Sales \$ | 3.515 | - | - | - | 3.515 |
| Total Expense \$ | 4.498 | - | - | - | 4.498 |
| Net Loss \$ | -983 | - | - | - | -983 |


| All Businesses (No.) | 211 | 47 | 55 | 51 | 58 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Sales \$ | 18.708 | 608 | 983 | 2503 | 14614 |
| Total Expense \$ | 15.872 | 756 | 172 | 1.798 | 13,146 |
| Ne: Profit (loss) \$ | 2.836 | . 148 | 811 | 705 | 1.468 |
| Businesses reporting a profit (No.) | 163 | 23 | 55 | 46 | 39 |
| Total Saies \$ | 16.436 | 253 | 983 | 2.235 | 12.965 |
| Total Expense \$ | 13.315 | 164 | 172 | 1.519 | 11.460 |
| Net Profit \$ | 3.129 | 89 | 819 | 716 | 1.505 |
| Businesses reporting a loss (No.) | 48 | 24 | - | 5 | 19 |
| Totai Sales \$ | 2.272 | 355 | - | 268 | 1.649 |
| Total Expense \$ | 2.557 | 592 | - | 279 | 1.686 |
| Net Loss \$ | . 285 | . 237 | - | -11 | -37 |

[^42]See Notes on Symbols Page.

## Appendix A

Selected Publications Relating to Small Business

## Catalogue

## 61-231 Small Business in Canada: A Statistical Profile 1982-1984, Bil

61-521 Small Business in Canada: A Statistical Profile 1981-1983, (Annual), Bil.
These publications provide a detailed distribution of businesses by size and by province for all industries where small businesses have a significant presence. At the Canada level, balance sheet and income statement data are displayed.

61-522 Sales per Selling Area of Independent Retallers - 1986, Bil.
This study covers 37 kinds of retail business. Data are presented in quartile ranges based on average sales per square footmetre of selling area and average sales per square foot/metre of total area by kind of business for Canada, provinces and territories.

Small Business Profiles (Annual)
61-601E Canada
61-602E Newfoundland
61-603E Prince Edward Island
61-604E Nova Scotia
61-605E New Brunswick
61-606E Quebec
61-607E Ontario
61-608E Manitoba
61-609E Saskatchewan
61-610E Alberta
61-611E British Columbia
61-612E Yukon
61-613E Northwest Territories

| $61-614 \mathrm{E}$ | (SIC 622) |
| :--- | :--- |$\quad$ Appliance, Television, Radio and Stereo Stores

## Appendix A - concluded

Selected Pubilcatlons Relating to Smali Business

| $61-614 \mathrm{E}$ | (SIC 9213) |
| :--- | :--- |$\quad$ Take-Out Food Services

These publications display liquidity ratios, leverage and operating ratios plus information on each industry's distribution of businesses, sales and wages. All this information is portrayed by province and size of business i.e. sales quartiles

Employment Changes By Province, Industry Classification, Business Slze and Business Status (Annual)
Depicts the number of jobs created or lost by new employers, continuing businesses and businesses no longer in operation. These data, by business size, province and major industry group from 1978 to 1985, are available on a cost-recovery basis.


[^0]:    (1) These estimates are based on a sample of businesses reporting sates between $\$ 10$ thousand and $\$ 2$ million

[^1]:    (1) Average labour unis are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment Payroll and Hours. Statistics Canada. Catatogue No $72-002$ An average labour unt could be interpreted as a full-time emplovee Note that the business site groups used are determined at the Canada level Thus it a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
    12) Reters to businesses reporing no payroil deductions in the previous year
    (3) Reters to businesses reporting no payroll deduchions in the following year

[^2]:    :1, These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^3]:    (1) Average labour units are calcuiated by dividing total payroll by the average annual wage and saiary pate as reported in the Survey of Employment. Payroll and Hours. Statistics Canada. Catalogue No 72.002 An average labour unit could be interpreted as a tull-time employee Note that the business size groups used are determined at the Canada level Thus it a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
    (2) Refers to businesses reporting no payroll deductions in the previous year
    (3) Relers to businesses reporting no payroll deductions in the following year

[^4]:    (1)These estimates are based on a samole of ousinesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^5]:    (1) These estimates are based on a sample of businesses reporting sales beiween $\$ 10$ thousand and $\$ 2$ milition.

[^6]:    (1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Emoloyment. Payroll and Hours. Statistics Canada. Cataiogue No 72-002 An average labour unit could be interpreted as a full-time employee Note that the business size groups used are determined at the Canada level Thus it a business has at least 500 employees in Canada as a whote but less than that number in any given province it is shown in the 500 and over group
    (2) Refers to businesses reporting no payroil deductions in the previous year
    (3) Relers to businesses reporing no payroll deductions in the following year

[^7]:    11) Average labour units are calculated by dividing total payroll by the average annual wage and salary ate as reported in the Survey of Employment Payroll and Hours. Statistics Canada. Catatogue No $12-002$ An average iabour unit could be interpreted as a full-time employee Note that the business size groups used are determined at the Canada level Thus il a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
    (2) Refers to businesses reporting no payrall deductions in the previous year
    (3) Relers to businesses reporting no payrall deductions in the rollowing year
[^8]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^9]:    (1)These estimates are based on a sample of businesses reporing sates between $\$ 10$ thousand and $\$ 2$ million

[^10]:    (1) Average labour units are calculated by dividing total payroll by the average annual wage and satary rate as reported in the Survey of Employment Payroll and Hours. Statistics Canada. Catalogue No $72-002$ An a:erage labour unit could be interoreted as a full-time employee Note thal the business size groups used are determined at the Canada level Thus it a business has at ieast 500 employees in Canada as a whole but less than thai number in any given province it is shown in the 500 and over grouo
    (2) Reters to businesses reporting no payroll deductions in the previous vear
    (3) Relers to businesses reporting no payroll deductions in the tollowing year

[^11]:    (1)These estimates are based on a sampie of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^12]:    (1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^13]:    (1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion.

[^14]:    (1) These estimates are based on a sample of businesses reporting saies beiween $\$ 10$ thousand and $\$ 2$ million

[^15]:    (1) These esilmates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

[^16]:    (1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^17]:    (1) These estimates are based on a sample of businesses reporting sales between \$10 thousand and \$2 million

[^18]:    (1)These estimates are based on a sample of businesses reporing saies between $\$ 10$ thousand and $\$ 2$ million

[^19]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

[^20]:    (1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

[^21]:    (1) These estimates are cased on a sample of businesses reporting saies between $\$ 10$ thousand and $\$ 2$ million

[^22]:    1) These estimares are based on a sampie of businesses reporling sales belween 5 io thousand and $\$ 2$ milion
    (2) Value in each cell
    $=$ Total weighted expendilure on a given item $\qquad$ $\times 100$ lor each quar!ile
    Total weighted saies of all businesses in the sample
    (3) Value in each cell
    = Tolal weighted erpenditure on a qiven stem $\qquad$ $\times 100$ for each quarile

    Since the number of businesses feporing a specitic expense may differ for each cell. the totai (profir (loss) plus expenses) does not necessarily equal iot $=$ :
    See Notes on Symbois Page

[^23]:    (1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^24]:     and Hours. Statistics Canada. Caralogue No $72-002$ An average tabour unit could be interoreted as a fult-time emolovee Note that the business size groups used are determined at the Canada level Thus it a business has at least 500 emplovees in Canada as a whoie but less than that number in any given province it is shown in the 500 and over group
    (2) Refers to businesses reporting no payroll oeductions in the pre,ious year
    (3) Refers to businesses reporting no payroll deductions in the tolioning year

[^25]:     and Hours. Statistics Canada Cataoyue No 72.002 an arerage labour unit could be interpreted as a tult-tme employee Nute that the ousiness sige groups used are determined at the Canada leve! Thus il a Dusiness has al least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
    (2) Reters to businesses reporting no payroll deductions in the previous vear
    (3) Relers to businesses reporting no payroll deductions in the tollowing vear

[^26]:    (1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^27]:    (1)These estimates are based on a sample af businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^28]:    See Notes on Symbols Page

[^29]:    (1)These estimates are based on a sampie of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^30]:    (1)These estimares are based on a sample of businesses reporing sales between $\$ 10$ thousand and $\$ 2$ million.

[^31]:    (1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^32]:    (1)These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^33]:    (1) Average laDout units are calculated bv diading total Dayroll by the average annual wage and salary rate as reported in the Survey at Employment Payroll and Hours Statistics Canada, Caralogue No $72-002$ An ave:aye laour unit could be interpreted as a lutl-fime employee Note that the business size groups used are determined at the Canada level Thus if a business has at least 500 employees in Canada as a whole but less iman that number in any given province it is shourn in the 500 and over group
    (2) Reters to businesses reporting no pavroll deductions in the previous year
    (3i) Reters to businesses reporting no payroll deductions in the tollowing year

[^34]:    (1) These estimates are based on a sample of businesses reporting saies between $\$ 10$ thousand and $\$ 2$ million

[^35]:    (1)These estumates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^36]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^37]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million

[^38]:    （11）These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ million
    （2）Value in each cell $=$ Total weighted exoenditure on a given tem $\times 100$ for each quar：ile
    Total weighted sales of all businesses in the sample
    （3）Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times 100$ tor each quarlite

[^39]:    1) These estimates are based on a sample of businesses repofting sales between \$10 thousand and \$2 mill:on
[^40]:    (1) These estimates are based on a sample of businesses reporting sales between \$10 thousand and \$2 million

[^41]:     and Hours. Slatisics Canada. Catalogwe Nc 72-002 An average labour unit could be interpreted as a tult-time employee Note trat the business size groups used are determined at the Canada ievel Thus it a business has at least 500 employees in Canada as a whole but less than that mumber in any given province it is shown in the 500 and over group
    (2) Refers to businesses reoorling no payroil deducions in the previous year
    (3) Refers to businesses reporting no payroll deductions in the foilowing year

[^42]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10$ thousand and $\$ 2$ milion

