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TABLE 1. Selected operating ratios, in percent of sales. 1986
British Columbia, Logging industry (SIC 0411)


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zero or no observerions
too small too be expressed
no: applicable
confidential

## Footnotes

(1) These estimetes are based on a sample of businesses reporting sales beiween $\$ 10.000$ and $\$ 2.000,000$.
(2) Velue in each cell $=\frac{\text { lopal weightad expenditure on a given item }}{\text { Total weighted sates of all businesses in the sample }} \times 100$ for each qu8rtile

Volue in Total weighted expenditure on a given ilem

This portion of the table pertains only to the businesses raporting the specific expense item. Therefore these ratios are calculated individually and the cotal will not necessarily equal $100 \%$.

## Notes

Date are shown by quartiles when 日t least 13 of the sampled businesses report the specific itam
Records wepe ranked in ascending order according to sales size. Each quertile (i, e. bottom 25\%, lower middle 25\%, ge.l represents one quarter of the total number of businesses. Within each quartile, the aver age ratio is presented. for comparison purposes, the high and low values of sales are shown

How so use the tables
(11 Locate the appropriate sales range thet is displayed on the two lines entilled "low sales value" and "High sales value"
$(2)$ The selected range will indicate the proper quartile. i. e, the bottom $25 \%$. the lower middie $25 \%$. the upper midde $25 \%$ or the $10025 \%$
(3) Data pertaining to the selected sales size range wilt be in that quartile.

Standerd Induttribl Cisssification Definition (SIC 1980):
SIC 0411 - Logging Industry
Businesses primarily engaged in harvesting hardwood and softwood zees on an own-account basis. Included are businesses primarify engaged in the combined activities of driving, booming, sorting and rafting and towing of wood. Barking mills are also included

TABLE 2. Balance sheet profile for 1986
British Columbia, Logging Industry (SIC 0411)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | Tor 25: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 197 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 1 \\ 27 \end{array}$ | $\begin{aligned} & 27 \\ & 70 \end{aligned}$ | $\begin{array}{r} 70 \\ 155 \end{array}$ | $\begin{aligned} & 155 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 19 | 1 | 5 | 9 | 55 |
| Accounts and notes receivable | 12 | - | 1 | 4 | 39 |
| Inventory | 2 | - | - | - | $?$ |
| Other current assets | 2 | - | - | 2 | 5 |
| Total current assets | 35 | 1 | 7 | 16 | 107 |
| Fixed assets | 129 | 9 | 18 | 63 | 395 |
| Less: Accum. dep. on fixed assets | $72$ | - | 14 | 26 | 226 |
| Dther assets |  | - | - |  |  |
| Total assets | 113 | 10 | 11 | 54 | 352 |
|  |  |  |  |  |  |
| Current loans $\begin{aligned} & \text { Dther current liabilities }\end{aligned}$ | 22 26 | 6 2 | $\frac{1}{5}$ | 8 18 | 68 74 |
| Total current liabilities | 48 | 7 | 6 | 26 | 142 |
| Mortgages payable | 4 | - | - | - | 13 |
| Lang term debt | 31 | 1 | 2 | 15 | 99 |
| Dther liabilities | 2 | - | - | - | 6 |
| Total liabilities | 84 | 8 | 8 | 42 12 | 260 91 |
| Total equity | 29 | 1 | 3 | 12 | $31$ |

111 These estimates are based on a sample of businesses reporiting sales between $\$ 10,000$ and $\$ 2.000 .000$.
See iable 1 for symbols and notes.

TABLE 3. Financiai ratios(1) for incorporated businesses only. 1986
British Columbia. Logging Industry (Sic 0411)

|  | Total (2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ s) | $\left.\begin{array}{l} 78 \\ \{1 \\ 11 \end{array}\right\}$ | $\begin{array}{r} 1 \\ 44 \end{array}$ | $\begin{aligned} & 44 \\ & 95 \end{aligned}$ | $\begin{array}{r} 95 \\ 240 \end{array}$ | $\begin{aligned} & 240 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.1 | 0.6 | 1.0 | 9.4 | 1.1 |
| ```Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} -24.8 \\ 53.7 \\ 0.9 \end{array}$ | $\begin{array}{r} 1.4 \\ 99.4 \\ 1.2 \end{array}$ | $\begin{array}{r} -29.0 \\ 0.1 \\ 0.9 \end{array}$ | $\begin{array}{r} -3.3 \\ 44.7 \\ 0.9 \end{array}$ | $\begin{array}{r} -59.2 \\ 93.1 \\ 0.7 \end{array}$ |

[^1]See iable $/$ for symbols and notes

## Definitions:

1. Liquidity ratio:

Current = current assets / curpent liabili:ies
2. Leverage retios:
a) Debt/equity = total liabilities $/$ equity.
0) Debt ratio $=$ total liabilities / total assets.
c) Interest coverage $=$ net profit + interes: expense ; interes' expense

TABLE 4. Statement of changes in financtal position for incorporated businesses oniy, 1986
British Columbia, Loggling Industry (SIC 0411)

|  | To:al $\langle 1\}$ | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{gathered} 62 \\ 11 \\ 11 \end{gathered}$ | $\begin{array}{r} 1 \\ 35 \end{array}$ | $\begin{array}{r} 35 \\ 134 \end{array}$ | $\begin{aligned} & 134 \\ & 159 \end{aligned}$ | $\begin{aligned} & 159 \\ & \text { (1) } \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{array}{r} 5 \\ 25 \\ 9 \end{array}$ | $\begin{array}{r} -5 \\ 7 \\ -1 \end{array}$ | $\begin{array}{r} -6 \\ 7 \\ -3 \end{array}$ | $\begin{array}{r} -1 \\ 23 \\ -20 \end{array}$ | 23 54 44 |
| Dividends | -2 | -11 | - | - | -2 |
| Investment activities <br> Disposal of fixed assets Pupchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r} 26 \\ -47 \\ -3 \\ \hline 1 \end{array}$ | - | 6 -17 - | $\begin{array}{r}9 \\ -13 \\ \hline 2\end{array}$ | $\begin{array}{r} 68 \\ -118 \\ -10 \\ 3 \end{array}$ |
| Financing ectivities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Redayment of loans from sharaholders <br> Advances \& loans from government <br> lncrease in equity <br> Decrease in equity <br> Other | 17 -15 3 -16 - $=$ -1 | -11 | 12 -1 -6 | - -7 10 - - - -1 | $\begin{array}{r} 35 \\ -41 \\ 2 \\ -42 \\ -1 \\ -9 \\ -2 \end{array}$ |
| Increaseldecrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalants - End of the year | 3 31 34 | -2 2 1 | -9 32 23 | 4 6 10 | 16 58 74 |

(1) These estimetes are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2,000$. 000. Somple count includes only those businesses reporting a statement of changes
see iable 1 for symbols and nores
TABLE 5. Empioyment changes by size of business, 1983-1986 based on SIC ciassification in 1986 British Columbis, Logging industry (SIC 0411)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \{\$ 000 ' s\rangle \end{array}$ | Average labour units(1) | Changes ir number of businesses with daid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | New ly reporting(2) | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 437 | 77.449 | 2.269 | 36 | 43 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r}419 \\ 16 \\ 2 \\ \hline\end{array}$ | $\begin{array}{r} 38.329 \\ x \\ x \end{array}$ | $\begin{array}{r} 1.087 \\ 596 \\ 586 \\ \hline \end{array}$ | 36 | 43 |
| 1986 |  |  |  |  |  |
| Total | 468 | 74.764 | 2.117 | 40 | $\cdots$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 455 10 3 - | $\begin{aligned} & 44.264 \\ & 14.497 \\ & 16.003 \end{aligned}$ | $\begin{array}{r} 1.213 \\ 393 \\ 511 \\ \hline \end{array}$ | 40 | $\cdots$ |

(1) Average labour units are calculated by dividing total payroll by the average onnual wage and solary fate as reported in the

Survey of Employment. Payrall and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could De interpreted as e full-time amployee. Note that the business size groups used are determined at the canada level. Thus if a business has at least 500 employees in Canada as a whole but less then that number in any given province it is shown in the 500 and over group.
121 Refers to businesses reporting no payroll deductions in the previous yeb;
(3) Refers to businesses reporting no paypoll deductions in the following year
"Newly faporting" and "no longer reporting" businesses ape assumed to have been in activity for six months and the infornation is adjusted accordingly.

See Table , for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Logging Industry (SIC 0411)

|  | Total(1) | Bottom 25\% | Lowe <br> middle 25\% | Upper <br> middie 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.087 \\ 198.500 \\ 183.238 \\ 15.262 \end{array}$ | $\begin{array}{r} 23.220 \\ 20.958 \\ 2.262 \end{array}$ | $\begin{array}{r} 61.044 \\ 52.695 \\ 8.349 \end{array}$ | $\begin{array}{r} 112.309 \\ 98.525 \\ 13.784 \end{array}$ | $\begin{array}{r} 597.427 \\ 560,772 \\ 36.655 \end{array}$ |
| ```Businesses raporting a profit (No.) Average sales $ Average expense $ Average net profit $``` | $\begin{array}{r} 856 \\ 210.258 \\ 184.843 \\ 25.415 \end{array}$ | $\begin{aligned} & 22.535 \\ & 11,778 \\ & 10,757 \end{aligned}$ | $\begin{aligned} & 60.639 \\ & 48.967 \\ & 11.672 \end{aligned}$ | $\begin{array}{r} 111.120 \\ 91.364 \\ 19.756 \end{array}$ | $\begin{array}{r} 646,736 \\ 587.261 \\ 59,475 \end{array}$ |
| ```Businesses reporting a loss (No.l Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 231 \\ 167.969 \\ 185.623 \\ -17.654 \end{array}$ | $\begin{array}{r} 24.562 \\ 38.950 \\ -14.388 \end{array}$ | $\begin{array}{r} 63,986 \\ 79,772 \\ -15,786 \end{array}$ | $\begin{array}{r} 118.215 \\ 134.077 \\ -15.862 \end{array}$ | $\begin{aligned} & 465.111 \\ & 489.651 \\ & -24.580 \end{aligned}$ |

1985


1986

| Number of observations in sample | $\begin{array}{r} 567 \\ 180.012 \end{array}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ ${ }^{\text {Average expense } \$}$ | 180.012 971.012 | 22.495 20.200 | 46.697 43.359 | $\begin{array}{r} 108.131 \\ 99.317 \end{array}$ | $542.723$ |
| Average net profit (loss) \$ | 9.000 | 2.295 | 3.346 | 8,814 | 21.543 |
| Businesses reporting a profit (No.) | 431 |  |  |  |  |
| Average sales \$ | 175,225 | 23.131 | 50.240 | 110,092 | 517.438 |
| Average expense \$ | 154.516 | 13.589 | 36.687 | 94.293 | 473.496 |
| Average net profit \$ | 20.709 | 9.542 | 13.553 | 15.799 | 43.942 |
| Businesses reporting loss (Mo.) | 136 |  |  |  |  |
| Average sales \$ | 199.167 | 21.159 | 42.867 | 103.073 | 597.570 |
| Average expense \$ | 205.379 | 34.075 | 50.555 | 112.278 | 624.609 |
| Average net loss \$ | -14.212 | -12.916 | -7.688 | -9.203 | -27.039 |

(11) These estimates bre based on a semple of businesses raparting sales Detween $\$ 10,000$ and $\$ 2,000.000$.

See table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Single Family Housing Contractors (SIC 4011)

|  | Total(1) |  | Bottom $25 \%$ |  | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ |  | Upper <br> middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 175 \\ & 11\} \\ & 11\} \end{aligned}$ |  | $\begin{array}{r} 11 \\ 72 \end{array}$ |  |  | $\begin{array}{r} 72 \\ 144 \end{array}$ |  | $\begin{aligned} & 144 \\ & 346 \end{aligned}$ |  | $\begin{aligned} & 346 \\ & (1) \end{aligned}$ |  |
| Selected experise item | Industry average(2) |  |  |  |  | $\left\|\begin{array}{l} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | Lower middle $25 \%$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | Lowe : middie 25\% | Uoper midde 25\% | TOD |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 51.9 | 7.7 | 64.7 | 65.4 | 68.3 | 78.3 | 66.3 | 40.6 | 66.8 | 66.9 | 70.0 |
| Occupancy expenses | 8.9 1.8 | 29.5 5.2 | 2.3 0.5 | 2.0 0.6 | 2.6 1.0 | 95.3 63.9 | 9.3 2.8 | 29.8 6.7 | 2.4 1.7 | 2.1 1.0 | 2.8 1.1 |
| Depreciation | 1.8 3.8 | 12.3 | 1.4 1.4 | 1.0 | 0.8 | 88.3 | 4.3 | 12.6 | 1.7 | 1.1 | 1.0 |
| Heat, light \& telephone | 1.2 | 4.3 | 0.2 | 0.2 | 0.4 | 72.3 | 1.7 | 4.5 | 0.5 | 0.4 | 0.4 |
| Rent. | 2.1 | 7.7 | 0.1 | 0.2 | 0.4 | 37.3 | 5.5 | 10.8 | 1.0 | 2.3 | 0.7 |
| Personnel expenses | 7.6 | 5.5 | 8.6 | 8.2 | 8.1 | 74.7 | 10.2 | 15.8 | 9.6 | 10.0 | 8.8 |
| Financial expenses | 3.3 | 2.4 | 5.2 | 2.2 | 3.6 | 95.7 | 3.4 | 2.8 | 5.2 | 2.2 | 3.6 |
| Interest \& bank charges | 2.2 | 1.7 | 3.9 | 1.0 | 2.5 | 93.7 | 2.4 | 2.0 0.8 | 4.1 | 1.1 | 2.5 |
| Protessiona! tees | 1.1 | 0.6 | 1.2 | 1.2 | 1.1 |  |  |  |  |  |  |
| Other expenses | 16.9 | 21.9 | 18.1 | 13.6 | 14.6 | 98.9 | 17.1 | 21.9 | 18.1 | 14.1 | 14.7 |
| Profit (loss) | 11.3 | 33.0 | 1.2 | 8.7 | 2.7 | 94.9 | 11.9 | 33.0 | 1.2 | 10.0 | 2.9 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | -•• | -•• | $\ldots$ | -•• |

## symbols

zero or mó observations
\$50 5mall too be expressed
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## Footnotes

(1) Trese estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$ Total weighted expenditure on a given item
(2) Value in each cell $=$ Total weighted sales of all businesses in the sample

131 Value in each cell $=\frac{\text { lotal weighted expenditure on given item }}{\text { lotal weighted seles of businesses reporting this item of expendiqure }} \times$ foo fork quertile.
This portion of the table pertains only to the businesses reporting the specific expense item. Jherefofe these patios afe calculated individuelly and the cotal will not necessarily equal $100 \%$.

## Notes

Date are shown by quartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile li, e, bottom 25\%, lower middle 25\%, etc.l represents one quarter of the total number of businesses. Within each quartile, the average ratio is oresented. For comperison purposes. the high and low values of sales ere shown

## ow to use the tables

(1) Locale the appropriate sales range that is displeyed on the two lines entitled "Low sales value" and migh sales value"
(2) The selected range will indicate the proper quartile, i.e. the bottom 25\%, the lower midde $25 \%$. the upper midde $25 \%$ or the top $25 \%$.
131 Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Clessification Definition (SIC 1980);
51C 4011 - Single Fmily Mousing Contrectort
Businesses primarily engaged in the development and construcion of single detached and single attached arellings such as: cottages, single duptexes, garden homes. semi-detached houses, singie strached houses, single detached houses. erecting prefabicated homes, row houses (exc. row duplexes), single residences and summer homes

TABLE 2. Balance sheet profile for 1986
British Columbia, Single Family Housing Contractors (SIc 4011)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper <br> middle $25 \%$ | To $25:$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ 's) | $\begin{aligned} & 175 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 1 \\ 72 \end{array}$ | $\begin{array}{r} 72 \\ 144 \end{array}$ | $\begin{array}{r} 144 \\ 346 \end{array}$ | $\begin{aligned} & 346 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 17 \\ 22 \\ 66 \\ 22 \\ 126 \\ 18 \\ 8 \\ 12 \end{array}$ | $\begin{aligned} & 2 \\ & 2 \\ & 3 \\ & 3 \\ & 1 \\ & 3 \end{aligned}$ | $\begin{array}{r} 1 \\ 27 \\ 13 \\ 8 \\ 49 \\ 7 \\ 2 \\ 3 \end{array}$ | $\begin{array}{r} 14 \\ 4 \\ 15 \\ 39 \\ 72 \\ 11 \\ 6 \\ 6 \end{array}$ | $\begin{array}{r} 53 \\ 55 \\ 231 \\ 38 \\ 378 \\ 51 \\ 23 \\ 35 \end{array}$ |
| Total assets | 148 | 7 | 56 | 83 | 441 |
| Lisbilities and equity <br> Current loans <br> Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | $\begin{array}{r} 34 \\ 42 \\ 75 \\ 2 \\ 50 \\ \hline \end{array}$ | 1 1 2 | $\begin{array}{r}11 \\ 4 \\ 14 \\ \hline \\ 33 \\ \hline\end{array}$ | $\begin{array}{r}12 \\ 15 \\ 27 \\ 2 \\ 18 \\ \hline\end{array}$ | $\begin{array}{r} 111 \\ 145 \\ 256 \\ 6 \\ 147 \\ 1 \end{array}$ |
| Total liabilities Total equity | $\begin{array}{r} 127 \\ 20 \end{array}$ | 3 | 18 8 | 47 36 | $\begin{array}{r} 410 \\ 30 \end{array}$ |

111 these estimates are based on a sample of businesses peporting sales between $\$ 10.000$ and $\$ 2.000 .000$.
See pable 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia, Single Family Housing Contractors (SIC 4011)

|  | Total(2) | Bot tom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upoer } \\ & \text { midde } 25 \% \end{aligned}$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 85 \\ (1) \\ 11 \end{array}\right)$ | $\begin{aligned} & 1 \\ & 73 \end{aligned}$ | $\begin{array}{r} 73 \\ 179 \end{array}$ | $\begin{aligned} & 179 \\ & 499 \end{aligned}$ | $\begin{array}{r} 499 \\ (1) \\ \hline \end{array}$ |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 9.3 | 1.9 | 15.0 | 5.5 | 8.9 |
| Leverage rotios <br> Debt/equity ratio \{times? <br> Interest coverage ratio (times) <br> Debt ratio (times) | 68.3 0.9 | $\begin{array}{r} -1.7 \\ -25.1 \\ 1.3 \end{array}$ | 132.2 | 43.2 0.9 | 50.4 1.0 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See table 1 for symbols and notes

## Definitions:

1. Liquidity ratio:

Current : current assets / current liabiliqies.
2. Leverage ratios:
a) Debi/equity = qotal liabilities / aquity
b) Debt ratio $=$ total liabilities / total assers
c) Interest coverage $=$ net profit + interest expense / interes: expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia. Single Family Housing Contractors (SIC 4011)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lowe: middle $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 75 \\ (19 \\ (1) \end{array}$ | $\begin{array}{r} 11 \\ 64 \end{array}$ | $\begin{array}{r} 64 \\ 169 \end{array}$ | $\begin{aligned} & 169 \\ & 478 \end{aligned}$ | $\begin{aligned} & 478 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating ectivities Cash from operations Dedraciation Dther | $\begin{array}{r} 20 \\ 4 \\ -28 \end{array}$ | -3 2 -2 | 42 -91 | -5 7 20 | 20 6 11 |
| Dividends | -6 | - | -7 | -10 | $-2$ |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 27 -7 -5 7 | 1 | 68 -2 | $\begin{array}{r} 1 \\ -15 \\ -15 \\ 14 \end{array}$ | $\begin{array}{r} 2 \\ -10 \\ -3 \\ 14 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Laans from sharaholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 1 -5 16 -18 - - - -1 | 2 | $\begin{array}{r}1 \\ - \\ -17 \\ \hline\end{array}$ | 2 -3 44 -24 - - | 2 -14 16 -20 $=$ $=$ $=$ -3 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash g equivalents - End of the year | 7 -6 1 | -1 3 1 | -4 1 -3 | $\begin{array}{r} 17 \\ -33 \\ -17 \end{array}$ | 18 4 22 |

111 These estimates are based on a sample of incorporated businesses peporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting a statement of changes
see Table ifor symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986 British Columbia. Single Famlly Housing Contractors (SIC 4011)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payrol } \\ \{\$ 000 \text { s }\} \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1583 |  |  |  |  |  |
| Total | 1.564 | 94.624 | 3.285 | 258 | 211 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.543 \\ 9 \\ 7 \\ 5 \end{array}$ | $\begin{array}{r} 54.996 \\ 6.776 \\ 10.449 \\ 22.403 \end{array}$ | 1.869 282 373 761 | $\begin{array}{r}256 \\ 9 \\ \hline\end{array}$ | $\begin{array}{r} 210 \\ ! \\ \hline \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 2.049 | 94.536 | 3.980 | 433 | $\cdots$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.022 \\ 17 \\ 8 \\ 2 \end{array}$ | $\begin{array}{r} 73.859 \\ 11.369 \\ x \\ x \end{array}$ | 3.118 489 321 52 | 427 6 | $\ldots$ $\cdots$ $\ldots$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Paypall and Hours. Statisics Canada. Catalogue 72-002. An average labour unit could be interprated as a full-time employee. Note that the business size groups used are determined a? the Canada level. Thus if a business has at least 500 employees in Canade as a whole but less than that number in eny given province it is shown in the 500 and over group
12) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See table 1 for symbals and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Single Family Housing Contractors (SiC 4011)

|  | Total(1) | Bot tom 25\% | Lower middle 25\% | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { Tor } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 975 \\ 231.976 \\ 229.799 \\ 2.177 \end{array}$ | $\begin{array}{r} 33,511 \\ 33,525 \\ -14 \end{array}$ | $\begin{aligned} & 96.436 \\ & 98.789 \\ & -2.353 \end{aligned}$ | $\begin{array}{r} 184.831 \\ 181.522 \\ 3.309 \end{array}$ | $\begin{array}{r} 613.127 \\ 605,358 \\ 7.769 \end{array}$ |
| ```Businesses reporting a profit (No.) Average sales $ Average expense $ Average net profit $``` | $\begin{array}{r} 629 \\ 238.681 \\ 222.533 \\ 16.148 \end{array}$ | $\begin{array}{r} 33.122 \\ 28.012 \\ 5.110 \end{array}$ | $\begin{array}{r} 95.363 \\ 87.654 \\ 7.709 \end{array}$ | $\begin{array}{r} 189.386 \\ 177.137 \\ 12.249 \end{array}$ | $\begin{array}{r} 636.853 \\ 597.329 \\ 39.524 \end{array}$ |
| ```Businesses reporting loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 346 \\ 220.504 \\ 241.386 \\ -20.882 \end{array}$ | $\begin{array}{r} 34,406 \\ 46,200 \\ -11,794 \end{array}$ | $\begin{array}{r} 97.629 \\ 111.180 \\ -13.551 \end{array}$ | $\begin{aligned} & 176.742 \\ & 189.307 \\ & -12.565 \end{aligned}$ | $\begin{aligned} & 573.240 \\ & 618.856 \\ & -45.616 \end{aligned}$ |

1985

| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 799 \\ 243,540 \\ 267,433 \\ -23,893 \end{array}$ | $\begin{array}{r} 28,427 \\ 148,294 \\ -119,867 \end{array}$ | $\begin{aligned} & 77.346 \\ & 64.579 \\ & 12.767 \end{aligned}$ | $\begin{array}{r} 179.137 \\ 179.201 \\ -64 \end{array}$ | $\begin{array}{r} 689.250 \\ 677.656 \\ 11.594 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 541 |  |  |  |  |
| Average sales \$ | 239.748 | 26.076 | 76.800 | 168.468 | 687.650 |
| Average expense \$ | 220.094 | 19.221 | 50.516 | 156.466 | 654, 17? |
| Average net profit \$ | 19.655 | 6.855 | 26.284 | 12.002 | 33.478 |
| Businesses reporting a loss (No.) | . 258 |  |  |  |  |
| Average sales \$ | 250.742 | 33.395 | 78,326 | 198.790 | 682.457 |
| Average expense \$ | 364.177 | 420.955 | 89,865 | 221.085 | 724.764 |
| Average net loss \$ | -113.435 | -387.600 | -11.539 | $-22.295$ | -32,307 |

1986

Number of observations in sample Average sales \$ Average expense $\$$ Average net profit (loss) \$

| 922 |  |
| ---: | ---: |
| 266.788 | 31.249 |
| 258.091 | 26.858 |
| 8.697 | 4.391 |
|  |  |
| 664 |  |
| 270.052 | 32.275 |
| 250.864 | 24.586 |
| 19.188 | 7.689 |
|  |  |
| 258 | 28.569 |
| 259.425 | 32.789 |
| 273.145 | -4.220 |

99.913
95.057
4.856

99.781
85.321
14.460

100.094
108.401
-8.307

| 208.673 | 727.318 |
| ---: | ---: |
| 201,376 | 709,071 |
| 7.297 | 18.247 |
|  |  |
|  |  |
| 208.367 | 739,783 |
| 194.613 | 698,934 |
| 13.754 | 40.849 |
|  |  |
|  |  |
|  |  |
| 209.504 | 739.533 |
| 219,723 | -32.134 |
| -10.219 |  |

Businesses reporting profit (No.)
Average sales $\$$
270.0

Average expense $\$$
Average net piof it
$\$$
32.789
-4.220
108.401
-8.307

219,723
31,667
Businesses reporting loss (No.)
259.425

Average sales $\$$
$-13.720$
. 220

TABLE 1. Selected operating ratios, in percent of sales, 1986 British Columbis. Residential Renovation Contractors (SIC 4013)


Symbols

- zero or no observations
- too smal! too be expressed
. . not applicable
$\times$ confidential


## Footnotes

(1) Tnest estimares are based on a sample of businesses reporiing sales between $\$ 10,000$ and $\$ 2,000,000$.
21) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of all businesses in the sample }} \times 100$ for each quartile.

31 Volup in ach ceal $=\frac{\text { Total weighted expenditure on g given isem }}{3}$ for each quartile
Total weighted sales of businesses reporting this item of expendicure

This portion of the table perteins only to the businesses reporting the specific expense ifem. Therefore thase rasios are calculated individually end the total will not necessarily equsl $100 \%$.

Notes
Data are shown by quartiles when at leas? 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile li.e. bottom 25\%, lower middie 25\%, atc. reprasents one cuarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes. the high and low values of sales are shown

How to use the tables
(1) Locate the appropriate sales pange that is displayad on the two tinas antitted "Low sales value" and "high sales value"
(2) The selected range will indicate the proper quartile. i.e. the bottom $25 \%$, the lower middle $25 \%$. the upper middle $25 \%$ or the TOD 25\%.
13) Data perteining to the selecteo sales size range will be in that quertite.

Standerd Industriel Cimssificetion Definition (SIC 1980):
SIC 4013 - Residential Renovation Contractors
Businesses primarily engaged in residential additions, major improvements and repairs. renovation, renatilitation, retro-fitting and conversions involving more than one irade

TABLE 2. Baiance sheet profile for 1986
British Columbia, Residential Renovation Contractors (SIC 4013)

|  | Total(1) | Bottom 25\% | Lowe: <br> middle $25 \%$ | Upper midde 25\% | TOF 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( 8000 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 92 \\ (1) \\ (1) \end{array}$ | $\begin{array}{r} 11) \\ 20 \end{array}$ | $\begin{aligned} & 20 \\ & 32 \end{aligned}$ | $\begin{aligned} & 32 \\ & 62 \end{aligned}$ | $\begin{aligned} & 62 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Dther current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Dther assets | $\begin{array}{r}5 \\ 7 \\ 1 \\ \hline\end{array}$ | 1 - 2 1 | 6 2 - -8 3 2 | 2 <br>  | $\begin{array}{r} 13 \\ 20 \\ 3 \\ 1 \\ 37 \\ 15 \\ 5 \\ 2 \end{array}$ |
| Total assets | 18 | 3 | 9 | 4 | 49 |
| Liabilities and equity Cuprent loans Other cupent liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 3 <br> 6 <br> 9 <br> 6 | 3 2 5 | 2 | 2 3 -1 | 6 <br> 18 <br> 24 <br> 17 |
| Total liabilities Total equity | 15 3 | 5 -1 | 5 3 | 4 | 41 |

111 These estimates are based on a semple of businesses repoiting sales between $\$ 10.000$ and $\$ 2.000 .000$.
See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Columbia, Residential Renovation Contractors (SIC 4013)

|  | Total (2) | Bottom 25\% | Lower $\text { middle } 25 \%$ | $\begin{aligned} & \text { Upoer } \\ & \text { midde } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\{\$ 000$ 's $\}$ | $\left(\begin{array}{l} 52 \\ (1) \\ 1 \end{array}\right)$ | $\begin{array}{r} 11) \\ 23 \end{array}$ | 23 <br> 52 | $\begin{aligned} & 52 \\ & 97 \end{aligned}$ | $\begin{gathered} 97 \\ 11 \end{gathered}$ |
|  | Aversge |  |  |  |  |
| Liquidity retio <br> Current ratio (times) | 2.6 | 0.5 | 4.5 | 2.7 | 2.4 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt fatio (times) | $\begin{array}{r} -73.3 \\ -9.8 \\ 1.1 \end{array}$ | $\begin{array}{r} -1.8 \\ -105.4 \\ 1.4 \end{array}$ | $\begin{array}{r} -200.7 \\ 26.0 \\ 1.1 \end{array}$ | $\begin{array}{r} -69.1 \\ -0.7 \\ 1.0 \end{array}$ | -1.3 12.5 0.9 |

(1) The ratios represent the average of ratios for arach business in the group and cannot be calculated from the figures shown in table 2

121 These essimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities.
2. Leverage ratios:

Dabi/gquity $=$ qo\&al $1 i a b i l i t i e s / e q u i t y ~$
) Debtratio = total tiabilipies/total asse:s.
c) Interest coverage = neq profiq interes: Gwgese/fopres: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Residential Renovation Contractors (SIC 4013)

|  | Total(1) | $\begin{aligned} & \text { Bot tom } \\ & 25 \% \end{aligned}$ | Lower <br> middle $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( 8000 's) | $\begin{aligned} & 31 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11) \\ 25 \end{array}$ | 25 52 | $\begin{array}{r} 52 \\ 158 \end{array}$ | $\begin{aligned} & 158 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000{ }^{\text {a }}$ ) |  |  |  |  |
| Operating activities Cash from operations Dedreciatior Dther | $\begin{gathered} 10 \\ 1 \\ -3 \end{gathered}$ | $\begin{array}{r} 6 \\ 1 \\ -1 \end{array}$ | 10 -9 | $\begin{array}{r} -1 \\ 1 \\ 7 \end{array}$ | 24 4 -9 |
| Dividends | $-2$ | - | - | - | -9 |
| Investment activities Disposal of tixed assets Purchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r} 5 \\ -6 \\ -4 \\ 2 \end{array}$ | -1 | 12 | -16 | $\begin{array}{r} 8 \\ -6 \\ -17 \\ 8 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | 2 -5 - | - <br> - <br> - <br> - <br> - | -15 - - -2 | $\begin{array}{r}10 \\ \hline 1\end{array}$ | $\begin{array}{r}5 \\ \hline 4 \\ -4 \\ - \\ \hline\end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 2 21 23 | 6 36 42 | -3 6 3 | - | 8 48 55 |

$11\}$ These estimates are based on a semple of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporiing a statemeni of changes.
See Table 1 for symbols and notes
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
British Columbia, Residential Renovation Contractors (SIC 4013)
Business size expressed in
average labour unitsil)
(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the

Survey of Employment, Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unip could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canadz level. Thus if a business has at least 500 employees in Canada as a whole but lass than that number in any given province it is shown in the 500 end over group
${ }^{12}$ Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year.
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Toble 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia. Residential Renovation Contractors (SIC 4013)

|  | Total(9) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper midde $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br>  | $\begin{array}{r} 279 \\ 71.551 \\ 67.302 \\ 4.249 \end{array}$ | $\begin{array}{r} 15.060 \\ 12.200 \\ 2.860 \end{array}$ | $\begin{array}{r} 26.927 \\ 20.963 \\ 5.964 \end{array}$ | $\begin{array}{r} 44.192 \\ 41.133 \\ 3.059 \end{array}$ | $\begin{array}{r} 200.025 \\ 194.910 \\ 5.115 \end{array}$ |
| ```Businesses reporting a profit (No.) Average sales $ Average expense $ Average net profit $``` | $\begin{array}{r} 221 \\ 70.586 \\ 62.561 \\ 8,025 \end{array}$ | $\begin{array}{r} 15.287 \\ 10.684 \\ 4.603 \end{array}$ | $\begin{array}{r} 26.970 \\ 20.718 \\ 6.252 \end{array}$ | $\begin{array}{r} 44.325 \\ 36.425 \\ 7.900 \end{array}$ | $\begin{array}{r} 195.760 \\ 182.416 \\ 13.344 \end{array}$ |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 58 \\ 73.821 \\ 80.096 \\ -6.275 \end{array}$ | $\begin{array}{r} 14.442 \\ 16.324 \\ -1.882 \end{array}$ | $\begin{array}{r} 26.027 \\ 26,199 \\ -172 \end{array}$ | $\begin{aligned} & 43.912 \\ & 51.078 \\ & -7.166 \end{aligned}$ | $\begin{aligned} & 210.904 \\ & 226,783 \\ & -15.879 \end{aligned}$ |

1985

| Number of observations in sample | 281 81.583 | 14.440 | 25.120 | 45.570 | 241.602 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 69,865 | 7.430 | 18.518 | 18,596 | 234,914 |
| Average net prafif (loss) \$ | 11.818 | 7.010 | 6.602 | 26,974 | 6.688 |
| Businesses reporting a profit (No.) | 227 |  |  |  |  |
| Average sales \$ | 78.951 | 13.984 | 24.885 | 45,436 | 231.498 |
| Average expense \$ | 62. 147 | 5.735 | 15.989 | 10.591 | 216.271 |
| Average net profit \$ | 16.804 | 8,249 | 8.896 | 34,845 | 15,22? |
| Businesses reporting a loss (No.) | 54 |  |  |  |  |
| Average sales \$ | 93.485 | 18.428 | 26,537 | 46,070 | 282,906 |
| Average expense \$ | 103.933 | 22.266 | 33.742 | 48.592 | 311.132 |
| Average net loss \$ | -10,448 | $-3.838$ | -7.205 | -2.522 | -28.226 |

1986

| Number of observations in sample | 346 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 73.480 | 12.671 | 24.080 | 49.743 | 207.425 |
| Average expense \$ | 65.695 | 5.655 | 20.873 | 40.981 | 195,270 |
| Average net profit (loss) \$ | 7.785 | 7.016 | 3,207 | 8.762 | 12,155 |
| Businesses raporting a profit (Mo.) | 258 |  |  |  |  |
| Average sales \$ | 76,502 | 12.870 | 24.918 | 47.632 | 220,589 |
| Average expense \$ | 64.493 | 4.553 | 14.559 | 35.929 | 202.929 |
| Average net profit \$ | 12,009 | 8.317 | 10.359 | 11.703 | 17.660 |
| Businesses reporting a loss (No.) | 88 |  |  |  |  |
| Average sales \$ | 62.881 | 11.440 | 22,959 | 57.791 | 159.341 |
| Average expense \$ | 67,345 | 12.466 | 29.370 | 60.246 | 167.297 |
| Average net loss \$ | -4.464 | -1.025 | -6.419 | -2.455 | -7.956 |

(1) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See rable 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Excaveting and Grading Contractors (SIC 4214)

|  | Total 11 ? |  | $\begin{array}{r} \text { Bot } 10 \mathrm{~m} \\ 25 \% \end{array}$ |  | $\text { middle } 25 \%$ |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( 8000 's) | $\begin{aligned} & 12 i \\ & 11 \\ & 11 \end{aligned}$ |  | $\begin{array}{r} 19 \\ 34 \end{array}$ |  |  | $\begin{aligned} & 34 \\ & 66 \end{aligned}$ | $\begin{array}{r} 66 \\ 123 \end{array}$ |  |  | $\begin{aligned} & 123 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{array}{\|l\|} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | Upper midde 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd } 1 \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Uoper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 3.6 | 0.1 | 4.5 | 5.4 | 4.4 | 17.0 | 21.0 | 65.2 | 17.0 | 20.9 | 26.1 |
| Occupency expenses | 32.0 15.4 | 35.9 28.9 | 33.9 13.9 | 29.0 10.9 | 29.4 9.0 | 100.0 93.2 | 32.0 16.6 | 35.9 28.9 | 33.9 19.0 | 29.0 10.9 | 29.4 9.0 |
| Repaits \& maintenance | 15.0 | 4.8 | 19.0 | 16.5 | 18.8 | 90.0 | 16.7 | 7.6 | 19.0 | 16.5 | 19.4 |
| Hest, light \& telephone | 0.9 | 0.4 | 0.8 | 1.3 | 1.2 | 80.5 | 1.2 | 0.7 | 1.1 | 1.5 | 1.2 |
| Rent | 0.7 | 1.8 | 0.1 | 0.4 | 0.3 | 35.6 | 1.9 | 4.9 | 2.1 | 1.8 | 0.5 |
| Personnel expenses | 13.7 | - | 21.4 | 12.8 | 18.9 | 65.5 | 21.0 | 8.4 | 28.7 | 16.0 | 18.9 |
| Financial expenses | 3.9 | 2.5 | 4.9 | 5.5 | 3.3 | 98.4 | 4.0 | 2.5 | 5.2 | 5.5 | 3.3 |
| Interest \& bank charges | 2.6 | 2.0 | 3.2 | 3.0 | 2.3 | 86.5 | 3.0 | 3.2 | 3.6 | 3.2 | 2.4 |
| Professional fees | 1.3 | 0.5 | 1.6 | 2.5 | 1.0 | 83.8 | 1.6 | 0.7 | 1.8 | 2.6 | 1.3 |
| Other expenses | 31.2 | 28.7 | 29.9 | 23.5 | 39.5 | 100.0 | 31.2 | 28.7 | 30.0 | 23.5 | 39.5 |
| Protit (loss) | 15.5 | 32.8 | 5.4 | 23.8 | 4.6 | 99.0 | 15.7 | 33.5 | 5.4 | 24.4 | 4.6 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | $\cdots$ | $\cdots$ | $\ldots$ | $\cdots$ |

## Symbols

zero or no observerions

- 800 small too be expressed
not applicable
confidential


## Footnates

(1) These estimates are based on a sample of businasses raporiing sales between $\$ 10,000$ and $\$ 2.000 .000$.
2) Value in each celt $=$ lotal weighted expenditure on a given item
2) $\overline{\text { lotal weighted sales of all businesses in the sample }} \times$ loo for each quarile
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given ifem }}{\text { Totel weighted sales of businesses reporting this item of expenditure }} \times$ foo each quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these retios ere celculated individually and the total will not necessarily equal $100 \%$

## Notes

Data are shown by quartiles when of least 13 of the sempled businesses report the specific iqum.
Records were ranked in ascending order according to sales size. Each quartile fi e. bottom 25\%, lower middle 25\%, eic. 1 represents one quarter of the sotal number of businesses. Withim each quartile. the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

How to use the tables
(1) Locate the appropriaqe sales range that is displayed on the two lines entitled "Low sales value" and "High sales value"
(2) The selected range will indicate the proper quartile. i.e. the bottom $25 \%$, the lower middle $25 \%$, the upper middle $25 \%$ or the top $25 \%$
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Clastification Definition (SIC 1980):
SIC 4214 - Excavating and Grading Contractors
gusinesses primarily engaged in construction site excavaring and grading.

TABLE 2. Balance sheet profile for 1986
British Columbia, Excavating and Grading Contractors (SIC 4214)

|  | Total(1) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { midede } 25 \% \end{aligned}$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { To } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( 8000 's) | $\begin{aligned} & 121 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} \langle 1\} \\ 34 \end{array}$ | $\begin{aligned} & 34 \\ & 66 \end{aligned}$ | $\begin{array}{r} 66 \\ 123 \end{array}$ | $\begin{aligned} & \{23 \\ & \{1\} \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
|  |  |  |  |  |  |
| Cash | 6 | 3 | 3 | 8 | 9 |
| Accounts and notes receivable | 11 | $-$ | 5 |  | 30 |
| Inventory |  | - | 5 | - | 1 |
| Other cuppent assats | 1 | - | - | - | 2 |
| Total current assets | 18 | 3 | 8 | 12 | 43 |
| Fixed assets | 67 | 9 | 44 | 50 | 144 |
| Less: Accum. dep. On fixed assets | $39$ | 3 | $2 ?$ | 30 | 83 |
| Other assets |  |  |  | - |  |
| Total assets | 48 | 9 | 25 | 33 | 108 |
| Lisbilities and equity |  |  |  |  |  |
| Current loans Other cursent Jiabilities | 11 12 | - | 3 | 7 5 | 27 34 |
| Total current liabilities | 24 | 1 | 11 | 11 | 61 |
| Mortgages payable | - | - |  | - | - |
| Long term debt | 10 | 1 | 4 | 5 | 26 |
| Other liabilities | 1 | - | - | 1 | 2 |
| Total liabilities | 35 | $!$ | 15 | 17 | 90 |
| Total equity | 13 | $B$ | 10 | 16 | 18 |

(1) These astimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000,000$.

See table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986 British Columbia. Excavating and Grading Contractors (SIC 4214)

|  | Total(2) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 66 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11\} \\ 40 \end{array}$ | $\begin{array}{r} 40 \\ 100 \end{array}$ | $\begin{aligned} & 100 \\ & 153 \end{aligned}$ | $\begin{aligned} & 153 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity retio <br> Cuprent ratio (times) | 1.9 | 0.5 | 3.5 | 0.7 | 1.0 |
| ```Leverage retios Debt/equity patio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} 1.4 \\ 50.6 \\ 1.1 \end{array}$ | $\begin{aligned} & 9.2 \\ & 0.6 \\ & 1.3 \end{aligned}$ | -2.3 14.8 1.4 | $\begin{array}{r} 1.7 \\ 159.7 \\ 0.7 \end{array}$ | 2.5 12.0 0.8 |

[^2](2) These estimeles ape besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

Sea table 1 for symbols and notes

## Definitions:

1. Liquidity retio:

Curfent $=$ current assets / current biabiliqies.
2. Leverage ratios:
al Debt/equity $=$ sotal liabilities $/$ equity.
bl Debt ratio = total liabilities / total asse:a
c) Interast coverage $=$ nat profit - interest expense/foterest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986 British Columbia. Excavating and Grading Contractors (SIC 4214)

|  | Total(1) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 49 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 1 \\ & 43 \end{aligned}$ | $\begin{array}{r} 43 \\ 134 \end{array}$ | $\begin{aligned} & 134 \\ & 184 \end{aligned}$ | $\begin{aligned} & 184 \\ & \{1\rangle \end{aligned}$ |
|  |  |  | verage 1 \$000 |  |  |
| Operating activities Cash from operations Depreciation Other | 19 | 3 | -2 -3 -3 | $\begin{array}{r} 6 \\ 33 \\ -7 \end{array}$ | $\begin{array}{r} 17 \\ 22 \\ 9 \end{array}$ |
| Dividends | - | - | -1 | - | - |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | -24 | - $\begin{array}{r}1 \\ -\end{array}$ | - -7 | -5i- | 10 -44 -1 - |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 13 -14 4 -4 - - - | $\begin{array}{r}-9 \\ -9 \\ \hline\end{array}$ | -4 -4 2 -7 | $\begin{array}{r}34 \\ -29 \\ 4 \\ -3 \\ - \\ \hline\end{array}$ | 16 <br> -21 <br> 4 <br> -8 <br> - <br>  <br> - |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -3 16 14 | 4 2 6 | -8 35 28 | $\begin{array}{r} -13 \\ 28 \\ 15 \end{array}$ | 6 |

19: These estimates are based on a semple of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$. Sample count includes only those businesses reporting statement of changes.
See table 1 lor symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia, Excavating and Grading Contractors (SIC 4214)


[^3]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Excavating and Grading Contractors (Sic 4214)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { To } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 607 \\ 128.901 \\ 121.937 \\ 6.964 \end{array}$ | $\begin{array}{r} 23.817 \\ 20.959 \\ 2.858 \end{array}$ | $\begin{array}{r} 52.447 \\ 45.975 \\ 6.472 \end{array}$ | $\begin{array}{r} 90.631 \\ 82.804 \\ 7.827 \end{array}$ | $\begin{array}{r} 348.710 \\ 338.008 \\ 10.702 \end{array}$ |
| ```Businesses reporting a profit (No.) Average sales $ Average expense $ Average net profit $``` | $\begin{array}{r} 443 \\ 121.143 \\ 106.554 \\ 14.589 \end{array}$ | $\begin{array}{r} 24.320 \\ 17.487 \\ 6.833 \end{array}$ | $\begin{aligned} & 52.997 \\ & 40.947 \\ & 12.050 \end{aligned}$ | $\begin{aligned} & 89.693 \\ & 74.760 \\ & 14.933 \end{aligned}$ | $\begin{array}{r} 317.563 \\ 293.020 \\ 24.543 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales $\$$ <br> Averape expense \$ <br> Averape net loss \$ | $\begin{array}{r} 164 \\ 150.216 \\ 163.879 \\ -13,655 \end{array}$ | $\begin{aligned} & 22.615 \\ & 29,254 \\ & -6,639 \end{aligned}$ | $\begin{array}{r} 50.433 \\ 54.387 \\ -13.954 \end{array}$ | $\begin{aligned} & 92,486 \\ & 98,726 \\ & -6,240 \end{aligned}$ | $\begin{array}{r} 435.328 \\ 463.116 \\ -27.788 \end{array}$ |

1985

| Number of observations in sample Average sales $\$$ Average expense $\$$ Average net profit (loss) \$ | $\begin{array}{r} 644 \\ 124.905 \\ 117.008 \\ 7.897 \end{array}$ | $\begin{array}{r} 21.851 \\ 21.060 \\ 791 \end{array}$ | $\begin{array}{r} 47.113 \\ 42.544 \\ 4.569 \end{array}$ | $\begin{aligned} & 86.239 \\ & 75.221 \\ & 11.018 \end{aligned}$ | $\begin{array}{r} 344.418 \\ 329.207 \\ 15.211 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 501 \\ 128,794 \\ 114,417 \\ 14,377 \end{array}$ | $\begin{array}{r} 22.776 \\ 17.639 \\ 5.137 \end{array}$ | $\begin{array}{r} 46.939 \\ 39.362 \\ 7.577 \end{array}$ | $\begin{aligned} & 84,139 \\ & 67,795 \\ & 16,344 \end{aligned}$ | $\begin{array}{r} 361.327 \\ 332.87 \\ 28.450 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 143 \\ 116.350 \\ 125,810 \\ -9.460 \end{array}$ | $\begin{aligned} & 20.751 \\ & 25.124 \\ & -4.373 \end{aligned}$ | $\begin{array}{r} 48.036 \\ 59.383 \\ -19.347 \end{array}$ | $\begin{aligned} & 92.773 \\ & 9 B, 323 \\ & -5.550 \end{aligned}$ | $\begin{aligned} & 303.840 \\ & 320.411 \\ & -16.571 \end{aligned}$ |

1986

| Number of observations in sample | 682 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 128.503 | 20.177 | 48,284 | 98,274 | 347.278 |
| Averoge expense \$ | 120.529 | 16.880 | 46.371 | 89,590 | 329.273 |
| Average net profit (loss) \$ | 7,974 | 3.297 | 9.913 | 8.684 | 18.005 |
| Businesses reporting profit (No.) | 507 |  |  |  |  |
| Average sales \$ | 132,412 | 20,988 | 48,768 | 95,776 | 364,194 |
| Average expense \$ | 116.062 | 14.678 | 37.752 | 78.457 | 333.362 |
| Average net profit \$ | 16.350 | 5.310 | 11.096 | 17,399 | 30.752 |
| Businesses reporsing a loss (No.) | 175 |  |  |  |  |
| Avarage sales \$ | 117.367 | 17.295 | 47.731 | 103.717 | 300.724 |
| Average expense \$ | 128.181 | 24,706 | 56.206 | 113.843 | 317.968 |
| Average net loss \$ | -10.814 | $-7.411$ | -8,475 | -10.125 | -17.244 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Landscape Contractors (SIC 4219)

|  | Iotal(1) |  | Bot tom 25\% |  | $\begin{aligned} & \text { Lowe? } \\ & \text { middle } 25 \% \end{aligned}$ |  | $\begin{aligned} & \text { Uppep } \\ & \text { middle } 25 \% \end{aligned}$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 79 \\ & (1) \\ & (1) \end{aligned}$ |  | $(1)$ |  | $\begin{aligned} & 17 \\ & 22 \end{aligned}$ |  | $\begin{aligned} & 22 \\ & 59 \end{aligned}$ |  |  | $\begin{array}{r} 59 \\ 19) \end{array}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reparting businesses anly (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upoep } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middie } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Upper } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Too } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of salas |  |  |  |  |
| Cost of sales | 11.1 | 3.8 | - | 16.8 | 20.9 | 46.5 | 23.8 | 7.0 | - | 30.3 | 25.7 |
| Occupancy expenses | 19.1 | 15.6 | 9.9 | 11.2 | 9.2 | 100.0 | 11.1 | 15.6 | 9.9 | 11.2 | 9.2 |
| Depreciation | 3.0 | 2.2 | 3.2 | 3.2 | 2.9 | 76.5 | 3.9 | 4.9 | 4.8 | 3.4 | 3.3 |
| Repairs \& maintenance | 6.3 | 9.8 | 6.4 | 5.3 | 5.0 | 99.8 | 6.3 | 9.8 | 6.4 | 5.4 | 5.1 |
| Heat. light 8 telephone | 1.3 | 3.6 | 0.3 | 1.3 | 0.8 | 84.4 | 1.5 | 3.6 | 0.3 | 1.8 | 1.0 |
| Rent | 0.6 |  |  | 1.5 | 0.5 | 23.3 | 2.5 | - | - | 4.0 | 1.1 |
| Personnel expenses | 13.5 | 0.1 | 1.6 | 10.5 | 38.8 | 53.8 | 25.0 | 15.6 | 2.6 | 27.4 | 38.8 |
| Financial expenses | 2.8 | 7.9 | 0.7 | 2.8 | 1.9 | 80.4 | 3.5 | 7.9 | 1.1 | 3.9 |  |
| Interest 8 bank charges | 1.9 | 7.7 | 0.1 | 1.2 1.6 | 1.1 | 66.1 61.7 | 2.9 1.4 | 7.7 0.4 | 1.3 1.0 | 2.0 | 1.2 0.8 |
| Other expenses | 29.4 | 31.5 | 42.5 | 25.6 | 18.4 | 99.9 | 29.4 | 31.5 | 42.5 | 25.6 | 18.4 |
| Profit (loss) | 32.2 | 41.0 | 45.3 | 33.1 | 10.9 | 97.2 | 33.1 | 41.0 | 45.3 | 33.1 | 12.3 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | ... | ... | . . |  |

Syebols
zero or no observetions
too small too be expressed
not apolicable
confidential

## Footnotes

(1) These estimates are based on a sample of businesses reporting $\$$ eles between $\$ 10,000$ and $\$ 2,000,000$
12) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted seles of all businesses in the sample }} \times 100$ for each quartile
(3) Value in each cell=

Total weighted expenditure on a given item
iotal weighted sales of businesses reporting this iten of expenditure $\times 100$ for each guartile
This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necesserily equal $100 \%$.

## Notes

Data are shown by quartiles when at lesst 13 of the sampled busimesses report the specific item.
hecords were rankad in ascending order according to sales size. Each quartile li. ©. bottom $25 \%$, lower midde 25\%. etc.l represents one quarter of the total number of businesses. Withir each quartile, the average ratio is presented. For comper ison purposes. the high and low values of sales bre shown

How to use the tables
(11) Locate the appropi iate sales range that is displayed on the two lines entitled "tow sales value" and migh sales value"

121 The selected range will indicate the proper quartile. i.e. the bottom $25 \%$. the lower midde $25 \%$, the upper middle $25 \%$ or the top $25 \%$.
3 Data pertaining to the selected sales size range will be in that quartile

Standerd Industrisl CIessification Definition (SIC 1980):
SIC 4219 - Lendscepe Contractors
Businesses primarily engaged in site work involving the purchase and installation of nursery stock and sod

TABLE 2. Balance sheet profile for 1986
British Columbia, Landscape Contractors (SIC 4219)

|  | Total (1) | Bottom 25\% | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { To, } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ 's) | $\begin{array}{r} 79 \\ (1) \\ (1) \end{array}$ | $\begin{gathered} \{1\} \\ 17 \end{gathered}$ | $\begin{aligned} & 17 \\ & 22 \end{aligned}$ | $\begin{aligned} & 22 \\ & 59 \end{aligned}$ | $\begin{array}{r} 59 \\ \text { (1) } \end{array}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 1 | - | - | 1 | 3 |
| Accounts and notes receivable | 2 | - | - | - | 9 |
| Inventory |  | - | - | - | 1 |
| Other current assets | - | - | - | - | 1 |
| Total current assets | 4 | - | - | 1 | 14 |
| Fixed assets | 10 | - | - | 6 | 34 |
| Less: Accum. dep. on fixed assets | 5 | - | - | 4 | 17 |
| Other assets | - | - | - | - | - |
| Total assets | 9 | - | - | 3 | 31 |
| Liabilities and equity |  |  |  |  |  |
| Current loans Other current liabilities | 3 | - | - | - | 5 |
| Total current ilabilities |  | - | - | 1 | 15 |
| Mortgages payable | - | - | - | - | - |
| Long term debt | 3 | - | - | 1 | 11 |
| Dther liabilities | - | - | - | - | - |
| Total liabilities | 7 | - | - | 1 | 26 |
| Total equity | 2 | - | - | 2 | 5 |

(11) These estimates are based on sample of Dusinesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986 British Columbia, Landscape Contractors (SIC 4219)

|  | Total 121 | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25 \% \end{aligned}$ | Uppe middele $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 51 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 68 \end{array}$ | $\begin{array}{r} 68 \\ 107 \end{array}$ | $\begin{array}{r} 107 \\ 121 \end{array}$ | $\begin{aligned} & 121 \\ & \text { (1) } \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity patio Current ratio (times) | 1.6 | 1.6 | 3.0 | 1.3 | 1.3 |
| ```Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | 9.1 4.2 9.0 | -6.9 7.3 1.3 | 60.9 2.8 0.8 | $\begin{array}{r} 26.9 \\ 0.2 \\ 1.0 \end{array}$ | $\begin{array}{r} 48.1 \\ 15.4 \\ 0.6 \end{array}$ |

(1) The ratios pepresent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businesses reporting sales befween $\$ 10,000$ and $\$ 2.000,000$.

See Table 1 for symbols and notes.

Definitions:

1. biquidity ratio:

Curfent $=$ current assets / current liabilities.
2. Leverage rotios:
al Debt/equity = sotal liabilities / equ: :y
b) Debt ratio = total liabilities/tota asmess.
c) Interest coverage $=$ ne: profi , interes: exponse / interes: exagesen

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Landscape Contractors (SIC 4219)

|  | Total(1) | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ | Lowe: middle 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value (\$000's) | $\begin{gathered} 21 \\ (1) \\ (1) \end{gathered}$ | -- | -- | -- |  |
|  | Aversge ( 5000 's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Dthe: | 2 5 -3 | -- | -- | -- | - |
| Dividends | - | -- | -- | -- | -- |
| Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | -7 | -- -- -- | -- | -- -- -- | - |
| Financing activitios <br> Increase in long term debt Repayment of long term debt Loans from shareholders Repayment of loans from shereholders Advances \& laans from government Incrase in equity Decrease in equity Dther | 3 -1 3 -2 - - - -3 | - -- -- -- -- | - <br> - <br> - <br> - <br> - <br> - <br> - | - <br> - <br> - <br> - <br> - <br> - | - |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the rear | -4 6 2 | -- | -- | -- | -- |

11 These estimates are based on a sample of incorporeted businesses reporting sates between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes onty those businesses reporting a statement of changes
see Tabie i for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia. Landscape Contractors (SIC 4219)


(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Emplovment. Payroll and Hours, Statistics Canads. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the canade level. Thus it a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
121 Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly peporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Landscape Contractors (SIC 4219)

|  | Total(1) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 211 \\ 70.328 \\ 61.223 \\ 9.105 \end{array}$ | $\begin{array}{r} 13.942 \\ 7.912 \\ 6.030 \end{array}$ | $\begin{array}{r} 25.379 \\ 17.681 \\ 7.698 \end{array}$ | $\begin{array}{r} 54,603 \\ 46,263 \\ 8.340 \end{array}$ | $\begin{array}{r} 187,387 \\ 173.036 \\ 14,351 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 171 \\ 73.060 \\ 59.810 \\ 13.250 \end{array}$ | $\begin{array}{r} 14.343 \\ 6.582 \\ 7.761 \end{array}$ | $\begin{array}{r} 25.040 \\ 15.729 \\ 9.311 \end{array}$ | $\begin{aligned} & 54.497 \\ & 40.430 \\ & 14.067 \end{aligned}$ | $\begin{array}{r} 198.360 \\ 176.499 \\ 21.861 \end{array}$ |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 40 \\ 62.038 \\ 67.149 \\ -5.111 \end{array}$ | $\begin{array}{r} 11.830 \\ 14.919 \\ -3.089 \end{array}$ | $\begin{aligned} & 27,750 \\ & 31,340 \\ & -3,590 \end{aligned}$ | $\begin{aligned} & 54.850 \\ & 59.927 \\ & -5.077 \end{aligned}$ | $\begin{array}{r} 153.722 \\ 162.410 \\ -8.688 \end{array}$ |

1985

Number of observations in sample Average sales $\$$
Average expense $\$$
Average net profit (loss) $\$$

Businesses reporting a profit (Mo.)
Average sales $\$$
Average expense $\$$
Average net profit $\$$
220
90,111
90.111
81.396
8.715
15.020

32,143
32,625
78. 206
235.073
224.397
5.518
10.676

Uusinesses raporting loss (Mo.)
Average sales \$
Average expense $\$$
Average net loss \$

| 193 |  |
| ---: | ---: |
| 90.644 | 15.344 |
| 79.540 | 7.249 |
| 11.104 | 0.055 |
|  |  |
| 27 |  |
| 82.778 | 12.372 |
| 94.754 | 23.354 |
| -11.976 | -10.982 |

32.07

78,363
236.794
224.478
12.316

84,754
$-11,976$
23.354
-10.982
32.697
36.455
3.455
-3.758
77.177
96.049
$-18.872$
208.865
223.159

1986

Number of observations in sample
Average sales \$
Average expense $\$$
Average net drofit (loss) $\$$

Businesses reporting a profit \{No.\}
Average sales $\$$
Average expense $\$$
Average expense $\$$
Average net profit $\$$

Businesses reporting loss (No.)
Average sales $\$$
Average expense \$
Average expense $\$$
Average net loss $\$$

| 257 | 13.763 | 20.830 |
| ---: | ---: | ---: |
| 55.933 | 6.666 | 12.121 |
| 46.360 | 7.097 | 8.709 |
| 9.573 |  |  |
|  |  |  |
| 203 | 13.794 | 20.839 |
| 57.751 | 6.304 | 11.753 |
| 46.317 | 7.490 | 9.086 |
| 11.434 |  |  |
|  |  |  |
|  |  |  |
| 534 | 12.562 | 20.548 |
| 58.136 | 20.864 | -3.254 |
| -4.445 | -8.302 |  |

39.354
27.490
11.864

39.081
26.750
12.331

48.220
51.538
-3.318
149.785
(1) These estimates are based on a sample of businasses reporting seles between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia. Masonry Contractors (SIC 4231)

|  | Total(1) |  | Bot tom 25\% |  | Lower <br> middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{array}{r} 56 \\ (1) \\ \{1\} \end{array}$ |  | $\begin{array}{r} (1) \\ 25 \end{array}$ |  |  | $\begin{aligned} & 25 \\ & 55 \end{aligned}$ |  | $\begin{aligned} & 55 \\ & 88 \end{aligned}$ |  | $\begin{array}{r} 88 \\ (1) \\ \hline \end{array}$ |  |
| Selected expense item | Industiy average (2) |  |  |  |  | $\left\lvert\, \begin{gathered} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{gathered}\right.$ | Reparting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { miodle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lowe? } \\ \text { midd le } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Upder } \\ \text { middI } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 42.2 | 23.1 | 39.7 | 45.8 | 58.4 | 78.6 | 53.7 | 48.6 | 54.4 | 49.0 | 59.0 |
| Dccupancy expenses | 6.0 | 6.4 1.5 | 8.6 | 5.0 0.7 | 4.2 | 100.0 69.3 | 6.0 2.2 | 6.1 5.1 | 8.6 2.4 | 5.0 1.6 | 4.2 1.3 |
| Depreciation Repairs \& maintenance | 1.3 3.4 | 4.7 | 2.8 | 3.2 | 1.0 | 87.2 | 3.9 | 4.8 | 4.9 | 3.7 | 1.5 |
| Heat. light \% telephone | 0.7 | 0.3 | 1.4 | 0.3 | 0.7 | 61.8 | 1.1 | 1.0 | $\because .7$ | 0.5 | 1.1 |
| Rent | 0.6 | - | 0.1 | 0.8 | 1.3 | 26.5 | 2.2 | - | 0.9 | 1.3 | 4.4 |
| Personnel expenses | 10.0 | 2.7 | 6.9 | 8.9 | 20.0 | 77.8 | 12.8 | 10.4 | 7.8 | 8.9 | 20.6 |
| Financial expenses | 1.0 | 0.8 | 0.6 | 0.6 | 1.8 | 71.6 | 1.4 |  | 0.8 | 0.8 |  |
| interest \& bank charges professional fees | 0.5 0.5 | 0.4 0.5 | $\begin{aligned} & 0.3 \\ & 0.2 \end{aligned}$ | $\begin{aligned} & 0.2 \\ & 0.4 \end{aligned}$ | 0.9 0.8 | 63.0 64.8 | 1.8 0.7 | 1.4 0.9 | 0.5 | 0.5 | 1.0 |
| Other expenses | 12.7 | 12.2 | 11.0 | 17.4 | 10.7 | 98.3 | 12.8 | 12.6 | 11.0 | 17.4 | 10.7 |
| Profit (loss) | 28.2 | 54.7 | 33.2 | 22.2 | 5.1 | 99.8 | 28.2 | 54.7 | 33.2 | 22.4 | 5.1 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | $\cdots$ | - . | - $\cdot$ | -• |

## Symbols

zero or no observations
100 sinall too be expressed
not applicable
confidential
Foot notes
(1) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$
2) Value in each cell = loiel weighted expenditure on a given iem
. $\overline{\text { lotal weighted seles of all businesses in the sample }} \times 100$ for each quartile.
(3) Value in each cell $=\frac{\text { lotal weighted expenditure on a given item }}{10 t 81 \text { weighted sales of businesses reporting this item of expenditure }} \times$ loo each austile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these fatios spe culated
individually and the totel will not necessarily equal 100\%.

## Motes

Data are shown by quartiles when at least 13 of the sampled ousinesses report the specific item
Records were ranked in ascending order according to seles size. Each quertile li.e. bottom 25\%. lower middle 25\%, eic.\} rapresents one quarter of the total number of businesses. Kithin each quartile, the average ratio is presented. For comparison purposes. the high and low values of sales are shown.

## How to use the tables

(1) Locare the appropriate sales range that is displayed on the two lines entiqled "Low sales value" and "high sales value"
12) The selected range will indicate the proper quartile. i. e. the bottom $25 \%$. the lower midde $25 \%$. the upper midde $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

SIC 4231 - Masonry Contractors
Businesses primarily engaged in conventional or specialiy masonry work. except interior mapble wopk. Installation of architectural sione tlocklaying. brick or stone lining lchimney. kiln, bailer. etc. brickisying. installation of granite lexterior work), installation of marble lexterior work). masonry work. instaliation of ornamental stone, pointing masonry, installation of siate lexterior workl. sione culting and setting and installation of veneer facing stone or bick.

TABLE 2. Balance sheet profile for 1986
British Columbia, Masonry Contractors (SIC 4231)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> midde 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 56 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} \text { (1) } \\ 25 \end{array}$ | $\begin{aligned} & 25 \\ & 55 \end{aligned}$ | 55 88 | (1) 88 |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and rotes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixad assets <br> Other assets | $\begin{aligned} & 2 \\ & 3 \\ & 1 \\ & \hline 6 \\ & 6 \\ & 5 \\ & 3 \\ & 1 \end{aligned}$ | 2 | $?$ | 1 2 2 | 5 10 5 - 20 14 7 4 |
| Total assets | 10 | 2 | 1 | 1 | 31 |
| Liabilities and equity Cuprent loans Other curpant liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 1 <br> 3 <br> 5 | 2 | 1 1 1 | 1 | 4 11 15 1 23 1 |
| $\begin{aligned} & \text { Total liabilities } \\ & \text { Total equity } \end{aligned}$ | $\begin{aligned} & 12 \\ & -3 \end{aligned}$ | 2 | 2 -1 | 2 -1 | 39 -9 |

[1] These estimates afe based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia, Masonry Contractors (SIC 4231)

|  | Total (2) | Bottom $25 \%$ | Lower <br> middie $25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\left(\begin{array}{l} 33 \\ (1) \\ 1 \end{array}\right)$ | $\begin{array}{r} 1 \\ 57 \end{array}$ | $\begin{aligned} & 57 \\ & 64 \end{aligned}$ | $\begin{array}{r} 64 \\ 115 \\ \hline \end{array}$ | $\begin{aligned} & 115 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Cuprent ratio (times) | 2.1 | 5.0 | 0.6 | 3.1 | 1.6 |
| ```Leverage ratios Debt/eouity ratio (times) interest coverage ratio (times) Debt ratio (times)``` | $\begin{aligned} & 9.0 \\ & 2.2 \\ & 2.3 \end{aligned}$ | $\begin{array}{r} 33.3 \\ -14.5 \\ 4.1 \end{array}$ | $\begin{array}{r} -1.1 \\ -27.7 \\ 3.1 \end{array}$ | $\begin{array}{r} -1.8 \\ 9.9 \\ 2.0 \end{array}$ | $\begin{array}{r} 6.5 \\ 27.7 \\ 0.9 \end{array}$ |

(11) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .

121 These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$
See lable 1 for symbols and notes.

Definitions:

1. Liquidity retio:

Current = current assets / current liabilities.
2. Lever age ratios:
a) Debi/equity = total liabilities / equity
b) Debi tatio = totelliabilities/ iotal assets
c) Interest coverage $=$ net profit + inierest expense; irierest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Masonry Contractors (SIC 4231)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 22 \\ & (1) \\ & (1) \end{aligned}$ | -- |  | -- | -- |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | 3 5 | -- | -- | -- | -- |
| Dividends | - | -- | -- | -- | -- |
| Investment ectivities <br> Disposal of fixed assets <br> Purchase of iixed assets <br> Increase in investment <br> Decrease in investment | 3 -3 - | -- | -- | -- | -- -- -- |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of boans from shareholders <br> Advances 8 loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 5 -7 - - -1 | -- <br> - <br> - <br> - <br> - <br> - | - <br> - <br> - <br> - <br> - | -- <br> -- <br> -- <br> -- <br> -- <br> - | $\square$ <br> - <br> - <br> - <br> - |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 5 5 10 | -- | -- | -- | -- |

(i) These estimates are based on a sample of incorporated businasses reporing sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting o statement of chenges.
See Table i for symbols and notes.
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986 British Columbia, Masonry Contractors (SIC 4231)

| Business size expressed in average labour units(1) | Number of businesses | Total payroll $\begin{array}{r}\left(\$ 000^{\prime} \mathrm{s}\right)\end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }\{2\} \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 268 | 14,811 | 552 | 48 | 42 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and ove? } \end{aligned}$ | 265 3 - $=$ | $\begin{array}{r} 11,978 \\ 2.833 \\ - \\ - \end{array}$ | 447 105 - - | 48 - - | 42 - - |
| 1986 |  |  |  |  |  |
| Total | 362 | 15.877 | 634 | 79 | $\cdot$ |
| less than 20 <br> $20-99$ <br> 100-499 <br> 500 and ovet | 359 3 - | $\begin{array}{r} 13.346 \\ 2.531 \\ \hline \end{array}$ | 533 101 - | 79 | - |

(1) Average labour units are calculazed by dividing total payroll by the average annual wage and salary rate os feported in the Survey of Employment, Payroll and Hours. Statistics Canada, Catalogue 72-002. An average labout unit could pe interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Reters to businesses reporting no payroll deductions in the previous year.
(3) Refers 10 businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer peporting" businesses are assumed to have been in activity for six months and the information is adjusted sccordingly.

5ee table 1 for symbels and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, $1984-1986$
British Columbia. Masonry Contractors (SIC 4231)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Uoper <br> middle 25\% | $\begin{aligned} & \text { Ton } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 218 \\ 71.912 \\ 67.545 \\ 4.367 \end{array}$ | $\begin{array}{r} 13.948 \\ 11.860 \\ 2.088 \end{array}$ | $\begin{array}{r} 27.862 \\ 22.608 \\ 5.254 \end{array}$ | $\begin{array}{r} 56.709 \\ 50.035 \\ 6.674 \end{array}$ | $\begin{array}{r} 189.127 \\ 185.676 \\ 3.451 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit $\$$ | $\begin{array}{r} 170 \\ 64.215 \\ 56.542 \\ 7.673 \end{array}$ | $\begin{array}{r} 14.300 \\ 10.618 \\ 3.682 \end{array}$ | $\begin{array}{r} 28.385 \\ 21.312 \\ 7.073 \end{array}$ | $\begin{aligned} & 55,928 \\ & 45,571 \\ & 10,357 \end{aligned}$ | $\begin{array}{r} 158.245 \\ 148.666 \\ 9.579 \end{array}$ |
| ```Businesses reporting loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 48 \\ 98.048 \\ 105.095 \\ -9.047 \end{array}$ | $\begin{aligned} & 12,266 \\ & 17.805 \\ & -5.539 \end{aligned}$ | $\begin{array}{r} 25.434 \\ 28.640 \\ -3.206 \end{array}$ | $\begin{array}{r} 60.609 \\ 72.305 \\ -11.696 \end{array}$ | $\begin{array}{r} 285.882 \\ 301.630 \\ -15.748 \end{array}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) $\$$ | $\begin{array}{r} 222 \\ 105,801 \\ 100,508 \\ 5.293 \end{array}$ | $\begin{array}{r} 15,574 \\ 11,419 \\ 4,155 \end{array}$ | $\begin{array}{r} 32.567 \\ 25.968 \\ 6.599 \end{array}$ | $\begin{aligned} & 69,483 \\ & 58,802 \\ & 10,681 \end{aligned}$ | $\begin{array}{r} 305.581 \\ 305.841 \\ -260 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 182 \\ 110.090 \\ 97.722 \\ 12.368 \end{array}$ | $\begin{array}{r} 15,722 \\ 10,934 \\ 4,788 \end{array}$ | $\begin{array}{r} 31.783 \\ 22.765 \\ 9.018 \end{array}$ | $\begin{aligned} & 68.991 \\ & 54.279 \\ & 14.712 \end{aligned}$ | $\begin{array}{r} 323.865 \\ 302.910 \\ 20.95 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 40 \\ 93,513 \\ 113,846 \\ -20,333 \end{array}$ | $\begin{aligned} & 12.951 \\ & 20.008 \\ & -7.057 \end{aligned}$ | $\begin{aligned} & 37.110 \\ & 44.549 \\ & -7.439 \end{aligned}$ | $\begin{aligned} & 71.405 \\ & 76.490 \\ & -5.085 \end{aligned}$ | $\begin{aligned} & 252.584 \\ & 314.338 \\ & -61.754 \end{aligned}$ |

1986

| Number of observations in sample | 9968 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 91.511 | 17.784 |  |  |  |
| Average expense $\$$ (loss) $\$ 8$ Average net profit (loss) | 84.111 7.400 | 10.505 7.279 | $\begin{array}{r} 32.074 \\ 8.468 \end{array}$ | $\begin{array}{r} 60.738 \\ 8.860 \end{array}$ | $\begin{array}{r} 233.127 \\ 4.991 \end{array}$ |
| Average net profit (loss) \$ |  |  |  |  |  |
| Businesses reporting a profit (No.) | 212 |  |  |  |  |
| Average sales \$ | 84.089 | 17.669 | 40.221 | 68.345 | 210.120 |
| Average expense \$ | 71.997 | 9.044 | 31.441 | 57.879 | 189.622 |
| Average net prafit \$ | 12.092 | 8.625 | 8.780 | 10.466 | 20.498 |
| Businesses reporting a loss (Na.) | 56 |  |  |  |  |
| Average sales \$ | 113.466 | 19.175 | 50,569 |  |  |
| Average expense \$ | 124.574 | 28.199 | 51.842 | 78.523 | 339.730 |
| Average net loss \$ | -11.108 | -9.024 | $-1.273$ | -1.127 | -33.008 |

[^4]See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Plumbing Contractors (SIC 4241)

|  | Total(!) |  | Bottom 25\% |  | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ |  | Upder <br> middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 85 \\ 11 \\ (1) \end{array}$ |  | $\begin{array}{r} (1) \\ 18 \end{array}$ |  | $\begin{aligned} & 18 \\ & 50 \end{aligned}$ |  | $\begin{array}{r} 50 \\ 112 \\ \hline \end{array}$ |  |  | $\begin{aligned} & 112 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | \% businesses pepoiting | Reporting businesses only ( 3 ) |  |  |  |  |
|  | Total | Bottom 25\% | Lower middla 25\% | $\begin{gathered} \text { Upper } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { midd } 1 \text { e } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Upper } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 46.9 | 14.1 | 50.2 | 59.2 | 60.6 | 86.7 | 54.1 | 29.9 | 50.2 | 62.8 | 60.6 |
| Occupency expenses | 9.1 | 13.2 | 14.0 | 5.7 | 4.2 | 100.0 | 9.1 | 13.2 | 14.0 | 5.7 | 4.2 |
| Depreciation | 2.7 | 3.8 | 4.2 | 1.5 | 1.3 | 79.9 | 3.3 | 4.8 | 5.9 | 1.8 | 1.5 |
| Repairs \& maintenance | 3.1 | 4.4 | 4.5 | 2.4 | 1.6 | 93.6 | 3.3 | 5.4 | 4.5 | 2.4 | 1.7 |
| Heat. light \& telephone | 2.1 | 4.4 | 2.5 | 1.2 | 0.7 | 83.6 | 2.5 | 8.0 | 2.5 | 1.3 | 0.8 |
| Rent | 1.2 | 0.7 | 2.9 | 0.7 | 0.5 | 41.1 | 3.0 | 2.6 | 4.9 | 1.6 | 1.5 |
| Personnel expenses | 7.6 | 3.4 | 5.3 | 10.1 | 10.9 | 69.3 | 10.9 | 9.4 | 8.2 | 11.4 | 12.8 |
| Financial expenses | 2.9 | 2.7 | 2.8 | 2.4 | 3.4 | 100.0 | 2.9 | 2.7 | 2.8 | 2.4 | 3.4 |
| interest 8 bant chaiges | 1.2 | 9.4 | 1.4 | 0.8 | 1.0 | 90.6 | 1.3 | 2.0 | 1.4 | 0.9 | 1.0 |
| Professional fees | 1.7 | 1.3 | 1.3 | 1.6 | 2.5 | 83.4 |  | 2.4 |  |  | 2.5 |
| Other expenses | 15.0 | 24.5 | 13.4 | 13.0 | 10.7 | 100.0 | 15.0 | 24.5 | 13.4 | 13.0 | 10.7 |
| Profit (loss) | 18.5 | 42.0 | 14.3 | 9.6 | 10.2 | 100.0 | 18.5 | 42.0 | 14.3 | 9.6 | 10.2 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | - . | $\ldots$ | - . | -•• | $\cdots$ |

## Symbols

zero or no observations
too small too be expressed
not applicable

- confidential


## Footnotes

(1) These estimates are based on a semple of businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$.

21 value Total weighted expenditure on a given item
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given itam }}{\text { lotal weignted sales of businesses peporting this item of expenditure }} \times 100$ for each quartile

This portion of the table perqains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individualty and the total will not necessarily equel $100 \%$.

## Motes

Data are shown by quartiles when of lees? 13 of the sempled businesses report the specific item
Records were ranked in ascending order Bccofding to sales size. Each quarqile fi, boteom 25\%. lower middle 25\%, etc.l represents one quarter of the total number of businesses. Within each quertile, the average retio is pressented. For comparison purposes, the high and low values of sales are shown.

## How to ute the tables

(1) Locate the approp iate sales range that is displayed on the two lines entitiad wow sales value" and migh sales value"

121 The selected iange will indicate the proper quartile. i.e. the bottom $25 \%$. the lowor middle $25 \%$. the upper midde $25 \%$ or the top 25\%.
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):
SIC 4241 - Pluabing Contrectors $\quad$ Businessas primarily engaged in the installation and repair of primary hot and colo water piping sys?ems (i. e. except space haating) such os: installation of waste and vent systems drain. installation of hot water heaters and plumbing tanks. installation of water meters. installation of piping systems, installation of plumbing fixtures, installation of primary not water, installation of roof drainage sysiems lexc, eavestroughing', and installetion of sanitary ware

TABLE 2. Balance sheet profile for 1986
British Columbia, Plumbing Contractors (SIC 4241)

|  | Total(1) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{array}{r} 85 \\ (1) \\ 1 \end{array}$ | $\begin{array}{r} 11) \\ 18 \end{array}$ | $\begin{aligned} & 18 \\ & 50 \end{aligned}$ | $\begin{array}{r} 50 \\ 112 \end{array}$ | $\begin{aligned} & 112 \\ & 11) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total curpent assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | 5 15 5 - 26 12 6 5 | 1 - - 1 2 1 | 3 2 1 -6 6 1 | $\begin{array}{r} 3 \\ 4 \\ 2 \\ \hline 9 \\ 9 \\ 12 \\ 3 \end{array}$ | 11 43 14 1 70 26 14 14 |
| Total assets | 37 | 1 | 10 | 18 | 97 |
| Liabilities and equity Current loans Other current liabilities Tatal current liabilities Mortgages payable Lang term debt Other liabilities | $\begin{array}{r}4 \\ 17 \\ 20 \\ \hline 9\end{array}$ | 1 1 5 | 2 3 5 | 2 <br> 7 <br> 9 <br>  | 8 46 54 1 23 9 |
| ```Total liabilities Total equity``` | 30 7 | 6 -5 | 5 5 | 11 | 78 18 |

(1) These estimates are based on a sample of businesses reporting sules between $\$ 10,000$ and $\$ 2,000.000$

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Columbia, Plumbing Contractors (SIC 4241)

|  | Total (2) | Bottom 25\% | Lowe r <br> midole $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (Na.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 50 \\ (1) \\ 11 \end{array}$ | $\left.\begin{array}{r} 1 \\ 81 \end{array}\right)$ | $\begin{array}{r} 81 \\ 104 \end{array}$ | $\begin{aligned} & 104 \\ & 246 \end{aligned}$ | $\begin{aligned} & 246 \\ & 11) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 4.5 | 0.9 | 37.5 | 1.5 | 1.3 |
| ```Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} -10.4 \\ 7.1 \\ 15.2 \end{array}$ | -1.3 -3.2 76.0 | $\begin{array}{r} -3.6 \\ -21.7 \\ 0.7 \end{array}$ | $\begin{array}{r} -26.7 \\ 7.4 \\ 1.9 \end{array}$ | 2.3 23.9 0.8 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and nates.

Definitions:

1. Liquidity ratio:

Current $=$ curpent assets / current liabilities
2. Leverage ratios:

Debl/equity $=$ sotel liabilities / equity
b) Debt ratio = totel liabilities / total assets.
c) Interes coverage $=$ net profit + interest expense $;$ n:erest expense.

TABLE 4. Statement of changes in finamcial position for incorporated businesses only. 1986
British Columbia, Plumbing Contractors (SIC 4241)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 34 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 97 \end{array}$ | $\begin{array}{r} 97 \\ 159 \end{array}$ | $\begin{array}{r} 159 \\ 314 \end{array}$ | $\begin{aligned} & 314 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operations <br> Depreclation <br> Dthe: | 1 2 -7 | $\begin{array}{r} -2 \\ 1 \\ 1 \end{array}$ | 2 | 5 2 4 | -1 4 -29 |
| Dividends | -2 | - | - | -7 | - |
| Investment activities <br> Disposal of fixeo assets <br> Purchase of fixec assets <br> Increase in investment <br> Decrease in investment | 1 -2 - | 2 -1 - | - | $\begin{array}{r} 3 \\ -1 \\ -1 \\ 1 \end{array}$ | -4 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> 0 ther | -2 5 -1 - - -1 | -2 5 -2 - | - <br> - <br> $=$ <br> - | 14 -3 - - -1 | -4 -4 -1 - - -1 |
| Increaseldecrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -4 24 20 | $\begin{array}{r} 2 \\ 9 \\ 10 \end{array}$ | 2 3 | 17 42 59 | -33 39 6 |

(11 These estimates are besed on sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting a statement of changes
see table 1 fot symbols ano notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986 British Columbia, Plumblng Contractors (SIC 4241)


(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the

Survey of Employment. Payroll and hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at las? 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll daductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year

- Mewly reporting" and "no longer reporting" businesses are assumed to have been in activity for six monzts and the information is adjusted accordingly.

See Table i for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Plumbing Contractors (SIC 4241)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper <br> midde 25\% | $\begin{aligned} & \text { ToE } \\ & 25^{\circ} . \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 373 \\ 120.071 \\ 114.443 \\ 5.628 \end{array}$ | $\begin{array}{r} 18.806 \\ 14.334 \\ 4.472 \end{array}$ | $\begin{array}{r} 38.726 \\ 34.332 \\ 4.394 \end{array}$ | $\begin{aligned} & 87.269 \\ & 74.903 \\ & 12.366 \end{aligned}$ | $\begin{array}{r} 335.482 \\ 334.203 \\ 1.279 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 270 \\ 114.733 \\ 101,511 \\ 13.222 \end{array}$ | $\begin{array}{r} 18.790 \\ 13.192 \\ 5.598 \end{array}$ | $\begin{array}{r} 38.366 \\ 31.021 \\ 7.345 \end{array}$ | $\begin{aligned} & 89.313 \\ & 67.064 \\ & 22.249 \end{aligned}$ | $\begin{array}{r} 312.462 \\ 294.765 \\ 17.697 \end{array}$ |
| Businesses reporting a loss (Mo.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss $\$$ | $\begin{array}{r} 103 \\ 130.140 \\ 147.200 \\ -17.060 \end{array}$ | $\begin{aligned} & 18.987 \\ & 26.958 \\ & -7.971 \end{aligned}$ | $\begin{array}{r} 42.015 \\ 64.580 \\ -22.565 \end{array}$ | $\begin{aligned} & 82.746 \\ & 92.254 \\ & -9.508 \end{aligned}$ | $\begin{aligned} & 376.811 \\ & 405.006 \\ & -28.195 \end{aligned}$ |

1985

| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profiq \{loss) \$ | $\begin{array}{r} 378 \\ 148.146 \\ 144.011 \\ 4.135 \end{array}$ | $\begin{array}{r} 17.541 \\ 13.588 \\ 3.953 \end{array}$ | $\begin{array}{r} 39.853 \\ 33.952 \\ 5.901 \end{array}$ | $\begin{array}{r} 96.196 \\ 87.993 \\ 8.203 \end{array}$ | $\begin{array}{r} 438.994 \\ 440.512 \\ -1.518 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 277 |  |  |  |  |
| Average sales \$ | 139.104 | 18.548 | 39.497 | 98.059 | 400.312 |
| Average expense \$ | 128.135 | 11.115 | 32.205 | 83.968 | 385.257 |
| Average net profit \$ | 10.968 | 7.433 | 7.292 | 14.091 | 15.055 |
| Businesses reporting a loss (No.) | 101 |  |  |  |  |
| Average sales \$ | 165.311 | 15.040 | 42.174 | 90.413 | 513.616 |
| Average expense \$ | 178.176 | 19.730 | 45.371 | 100.493 | 547.108 |
| Average net loss \$ | -12.865 | -4.690 | -3.197 | -10.080 | -33.492 |

1986


[^5]TABLE 1. Selected operating ratios. in percent of sales, 1986
British Columbia, Electrical Contractors (SIt 4261)

|  | Total(1) |  | Bottom 25\% |  | Lower$\text { middle } 25 \%$ |  | Upper middele 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High seles value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 89 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{array}{r} 11 \\ 29 \end{array}$ |  | $\begin{aligned} & 29 \\ & 70 \end{aligned}$ |  | $\begin{array}{r} 70 \\ 135 \end{array}$ |  |  | $\begin{aligned} & 135 \\ & (11) \end{aligned}$ |  |
| Selected expense item | Industry average (2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses on\|y $\mathbf{l}^{\text {3 }}$ ) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { midd I e } \\ & 25 \% \end{aligned}$ | $\begin{array}{r} \text { Uoper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 36.8 | 45.3 | 26.6 | 33.9 | 42.6 | 83.8 | 43.9 | 69.8 | 34.9 | 35.0 | 46.2 |
| Occupency expenses | 19.6 | 15.9 | 15.1 | 9.5 | 7.1 | 100.0 | 11.6 | 15.9 | 15.1 | 9.5 | 7.1 |
| Depreciation | 3.9 | 6.0 | 5.3 | 3.2 | 1.6 | 94.5 | 4.9 | 6.2 | 5.7 | 3.4 | 1.7 |
| Repaits \& maintenance | 3.9 | 5.4 | 5.2 | 3.6 | 1.9 | 90.5 | 4.3 | 7.8 | 5.2 | 3.7 | 2.1 |
| Heat. light \& telephone | 1.6 | 0.7 | 2.3 | 1.6 | 1.4 | 91.2 | 1.7 | 1.0 | 2.5 | 1.7 | 1.4 |
| Rent | 2.2 | 3.8 | 2.2 | 1.1 | 2.2 | 50.4 | 4.5 | 5.7 | 5.4 | 3.7 | 3.1 |
| Personnel expenses | 18.5 | 3.4 | 11.9 | 32.3 | 23.7 | 86.8 | 21.3 | 5.4 | 12.1 | 35.1 | 25.9 |
| Financial expenses |  | 2.4 | 2.1 | 3.6 | 2.4 | 99.2 | 2.6 | 2.5 |  |  |  |
| Interest \& bank charges | 1.2 1.4 | 1.4 1.0 | 0.9 1.2 | 1.8 1.8 | 1.0 | 96.4 79.5 | 1.3 1.7 | 1.5 2.5 | 2.9 1.7 | 1.8 1.8 | 1.1 |
| Other expenses | 21.0 | 14.1 | 36.6 | 18.6 | 14.2 | 100.0 | 21.0 | 14.1 | 36.6 | 16.6 | 14.2 |
| Profit (loss) | 9.6 | 18.0 | 7.8 | 4.1 | 10.0 | 94.0 | 10.2 | 25.8 | 7.8 | 4.1 | 10.1 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | -•• | - | $\cdots$ | $\cdots$ | - . |

## Symbols

zero or no observarions
.. too small too be expressed
not 8pplicable

- confidential


## Footnotes

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

Total weighted expenditure on 3 given item
2) Value in each cell $=\frac{\text { Total weighted seles of all businesses in the sample }}{x}$ foo for each quartile.
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this itom of expenditure }} \times$ loo for each quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individuelly and the total will not necessarily aqual $100 \%$.

## Notes

Data are shown by quartiles when ot least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each qubrtile li, e. bottom 25\%. lower middle 25\%, etc.l represents one quarter of the sotal number of businesses. Within each quartile. the everage ratio is presented. For comprison purposes. the high and low values of sales are shown.

How to use the tables
(1) locate the appropr iate sales range that is displayed on the two lines entitled "low sales value" and migh sales value".
(2) The selected range wilt indicate the proper quertile. i.e. the bottom 25\%, the lower middle $25 \%$. the upper midde $25 \%$ or the pop $25 \%$
(3) Data pertaining to the selected sales size range will be in that quartile.

Standerd Industrial Classificetion Definition (SIC 1980):
SIC 4261-Elactrical Contractors
Businesses primarily engaged in the installation and repair of electrical and communication wiring systems, except transmission ano distribution lines.

TABLE 2. Balance sheet profile for 1986
British Columbia, Electrical Contractors (SIC 4261)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle $25 \%$ | Upper middle 25\% | Tos 25\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000$ 's) | $\begin{gathered} 89 \\ (1) \\ (1) \end{gathered}$ | $\begin{array}{r} (1) \\ 29 \end{array}$ | $\begin{aligned} & 29 \\ & 70 \end{aligned}$ | $\begin{array}{r} 70 \\ 135 \end{array}$ | $\begin{aligned} & 135 \\ & \text { (1) } \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivabie <br> Inventory <br> Other cuprent assets <br> Total current assets <br> Fixed assets <br> Less: Accum. ded. on fixed assets <br> Other assets | 5 20 5 4 33 26 12 10 | 1 - - 1 1 1 | 1 1 1 - 2 5 2 | 2 <br> 8 <br> 2 <br> 12 <br> 14 <br> 5 <br> 3 | $\begin{array}{r} 13 \\ 60 \\ 15 \\ 12 \\ 101 \\ 71 \\ 35 \\ 31 \end{array}$ |
| Total assets | 57 | 2 | 5 | 24 | 168 |
| Liabilities and equity <br> Current ioans <br> Other current liabiiities <br> Total current liabilities <br> Mortgages payable <br> Long term debt <br> Other liabilities | 10 15 24 1 5 | 1 | 2 2 4 -1 | 7 9 16 3 5 1 | $\begin{array}{r}25 \\ 40 \\ 65 \\ \hline 13 \\ \hline\end{array}$ |
| Total liabilities Total equity | 31 27 | 1 | 1 | 25 -1 | 79 90 |

11 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986 British Columbia. Electrical Contractors (SIC 4261)

|  | Total(2) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25 \% \end{aligned}$ | Upper <br> middie 25\% | $\begin{aligned} & 700 \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left(\begin{array}{l} 57 \\ 1 \\ 1 \end{array}\right)$ | $\begin{array}{r} (1) \\ 52 \end{array}$ | $\begin{array}{r} 52 \\ 119 \end{array}$ | $\begin{aligned} & 119 \\ & 197 \end{aligned}$ | $\begin{aligned} & 197 \\ & \text { (1) } \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 1.2 | 0.5 | 1.3 | 1.0 | 1.6 |
| ```Leverage ratios Debl/equity ratio (times) Interest coverage ratio (times) Oebt ratio (times)``` | $\begin{array}{r} 31.6 \\ 6.5 \\ 0.9 \end{array}$ | $\begin{array}{r} 203.0 \\ -1.6 \\ 1.2 \end{array}$ | -1.7 12.3 1.0 | $\begin{array}{r} -57.5 \\ 1.5 \\ 1.0 \end{array}$ | 19.5 12.6 0.7 |

[^6]
## ofinitions:

1. Liquidity retio:

Current = curfent assets / current liabilities.
2. Leverage ratios:
al Debr/equity = total liabilities / equity
b) Debtratio = total liabilities / total asse:s
c) Interest coveroge $=$ net profit . interest expense / inteles: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbla, Electrical Contractors (SIC 4261)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{r} 45 \\ (1) \\ 1 \end{array}\right)$ | $\begin{array}{r} 1 \\ 57 \end{array}$ | $\begin{array}{r} 57 \\ 118 \end{array}$ | $\begin{aligned} & 118 \\ & 226 \end{aligned}$ | $\begin{aligned} & 226 \\ & 111 \end{aligned}$ |
|  |  |  | verage $1 \$ 000$ |  |  |
| Operating activities <br> Cash from operations <br> Depreciation <br> Other | $\begin{array}{r} 11 \\ 4 \\ -14 \end{array}$ | $\begin{aligned} & 2 \\ & 1 \\ & 2 \end{aligned}$ | $\begin{array}{r} 4 \\ 4 \\ -16 \end{array}$ | $\begin{array}{r} 2 \\ 2 \\ -13 \end{array}$ | $\begin{array}{r} 29 \\ 7 \\ -29 \end{array}$ |
| Dividends | - | - | - | - | -1 |
| Investment ectivities <br> Disposal of fixed assets Purchase of fixed assets <br> increase in investment <br> Decrease in investment | 12 -7 - | - | 34 -20 - | -3 | $\begin{array}{r}9 \\ -3 \\ \hline 1\end{array}$ |
| Financing activities <br> !ncrease in long term debt Reoayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 3 -6 4 -3 - - - | - - - - - | 1 - -1 | 5 -2 -2 -2 | $\begin{array}{r}4 \\ -19 \\ 14 \\ -8 \\ - \\ \hline\end{array}$ |
| Increaseldecreasel in cash \& equivalents Cash equivalents-Beginning of the year Cash \& equivalents - End of the year | 3 8 11 | 4 -3 | 6 17 22 | -10 4 -7 | 12 10 22 |

19: These estimates are based on a sample of incorporated businesses paporing sales beiween $\$ 10.000$ and $\mathbf{\$ 2 . 0 0 0 . 0 0 0 \text { . Sample count includes }}$ only those businesses reporting a statement of changes.
see lable for symbols and notes.
TABLE 5. Employment changes by size of bustness, 1983-1986 based on SIC ciassification in 1986
British Columbia, Electrical Contractors (SIC 4261)

| Business size expressed in average labour units(1) | Number of businesses | Total payrol $\begin{gathered}\left.1 \$ 000^{\circ} \mathrm{s}\right)\end{gathered}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | ${ }_{\text {reporting }}^{\text {New }} \text { (2) }$ | No Ionger reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 1.612 | 205,907 | 7.729 | 156 | 191 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.558 \\ 34 \\ 12 \\ 8 \end{array}$ | $\begin{aligned} & 88.703 \\ & 29.904 \\ & 39.461 \\ & 47.839 \end{aligned}$ | $\begin{aligned} & 3,352 \\ & 1.122 \\ & 1,474 \\ & 1,781 \end{aligned}$ | $\begin{array}{r} 154 \\ ! \\ ! \\ - \end{array}$ | $\begin{array}{r} 186 \\ 2 \\ 3 \\ 0 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 1,878 | 186.920 | 7.691 | 253 | . $\cdot$ |
| less than 20 <br> 20-99 <br> 100-499 <br> 500 and over | $\begin{array}{r} 1.816 \\ 41 \\ 15 \\ 6 \end{array}$ | $\begin{array}{r} 108.157 \\ 30.302 \\ 19.985 \\ 28.476 \end{array}$ | $\begin{array}{r} 4.343 \\ 1.263 \\ 1799 \\ 1.286 \end{array}$ | 246 4 3 - | $\ldots$ $\cdots$ $\cdots$ |

[^7]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Electrical Contractors (SIC 4261)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | ower <br> middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { TOP } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 508 \\ 150.762 \\ 147.268 \\ 3.494 \end{array}$ | $\begin{array}{r} 16.725 \\ 14.586 \\ 2.139 \end{array}$ | $\begin{array}{r} 41.037 \\ 37.820 \\ 3.217 \end{array}$ | $\begin{array}{r} 93.587 \\ 93.781 \\ -194 \end{array}$ | $\begin{array}{r} 451.700 \\ 442.883 \\ 8.897 \end{array}$ |
| Businesses reporting a profit (No.) <br>  <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 357 \\ 155.913 \\ 143.914 \\ 11.999 \end{array}$ | $\begin{array}{r} 17,481 \\ 12,213 \\ 5.268 \end{array}$ | $\begin{array}{r} 44.488 \\ 36.099 \\ 8.389 \end{array}$ | $\begin{aligned} & 94.361 \\ & 83.601 \\ & 10.760 \end{aligned}$ | $\begin{array}{r} 467.323 \\ 443.742 \\ 23.581 \end{array}$ |
| ```Businesses reporting loss (No.) Average sales $ Average expense $ Average net loss$``` | $\begin{array}{r} 151 \\ 136.675 \\ 159.808 \\ -15.133 \end{array}$ | $\begin{aligned} & 15.140 \\ & 19.564 \\ & -4.424 \end{aligned}$ | $\begin{aligned} & 34.552 \\ & 41.055 \\ & -6.503 \end{aligned}$ | $\begin{array}{r} 92.632 \\ 106.333 \\ -13.701 \end{array}$ | $\begin{aligned} & 404,374 \\ & 440.281 \\ & -35,907 \end{aligned}$ |

1985

Number of observetions in sample Average sales 5
Average expense $\$$
Average net profit (loss) \$

Businesses reporting a profit (No.) Average sales $\$$
Average expense $\$$
Average net prof it $\$$

Businesses reporting a loss (No.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$
525

| 525 |
| ---: |
|  |
| 58.702 |
| 151.199 |

7.503

409
150.206
137.924
12.282
200. 116
200.758
214.783
-14.025
19.823
15.872
15.872
3.951
19.539
14.16
5.37
21.829
27.913
27.913
-6.084
51.035
43.675
$\begin{array}{lr}7.360 & 114.53\end{array}$
6.095
115.782
104.699
12.08

41,23
1.42
9.81
49.918
4.918
56.102
56.102
-6.184
129.433
137.042
137.042
-7.609
601.852
638.075
-36.223

1986

Number of observations in sample
5 Average sales \$
Average expense $\$$
Average net profit (loss) $\$$
169,785
160.713
21.180
18.595
57.4
54.3

| 21.180 | 57.414 | 114.007 | 486.537 |
| ---: | ---: | ---: | ---: |
| 18.595 | 54.344 | 108.430 | 461.483 |
| 2.585 | 3.070 | 5.577 | 25.054 |
|  |  |  |  |
|  |  |  |  |
| 21.155 | 56.816 | 115.061 | 522.622 |
| 96.920 | 8.277 | 102.923 | 488.229 |
| 4.235 | 12.138 | 34.393 |  |
|  |  |  |  |
|  |  |  |  |
| 21.352 |  |  |  |
| 30.343 | 64.540 | 112.370 | 334.680 |
| -8.991 | -6.120 | -4.984 | 348.931 |
|  |  |  |  |
|  |  |  |  |

Businesses reporting a profit (Mo.) Average sales $\$$
178.9
178.914
164.087
9.072
$\begin{array}{lr}\text { Average net profit } \$ & 14.827\end{array}$

Businesses reporting loss (No.) Average sales $\$$

138
131.706
140,200

[^8]See Table i for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia. Drywall Installation Contractors (SIC 4272)

|  | Total(1) |  | Bottom 25* |  | Lower middle $25 \%$ |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & \text { 25\% } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} ? 7 \\ \{1\} \\ 1 \end{array}\right\}$ |  | $(1)$ |  | $\begin{aligned} & 21 \\ & 25 \end{aligned}$ |  | $\begin{aligned} & 25 \\ & 58 \end{aligned}$ |  |  | $\begin{gathered} 58 \\ \text { (1) } \end{gathered}$ |  |
| Selected expense item | Industry average (2) |  |  |  |  | $\left\|\begin{array}{l\|} \text { \# busi- } \\ \text { nesses } \\ \text { reparting } \end{array}\right\|$ | Reparting businesses an\{y\} 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd } 1 e \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd } 1 \text { e } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  |  |  | cent of | sales |  |
| Cost of sales | 19.3 | 4.7 | 21.8 | 8.5 | 39.6 | 66.2 | 29.2 | 10.0 | 21.8 | 31.0 | 42.1 |
| Occupancy expenses | 7.9 | 14.0 | 10.8 | 5.5 | 3.9 | 99.8 | 7.9 | 14.0 | 10.8 | 5.5 | 4.0 |
| Depreciation | 2.7 | 8.6 | 0.6 | 2.1 | 1.2 | 79.1 | 3.4 | 8.6 | 1.9 | 2.2 | 1.4 |
| Repairs 8 maintenance | 4.2 | 5.0 | 8.7 | 2.2 | 1.8 | 89.4 | 4.6 | 5.0 | 8.7 | 3.2 | 1.8 |
| Heat, light 8 telephone | 0.8 | 0.4 | 0.9 | 1.1 | 0.5 | 61.7 | 1.2 | 0.4 | 1.9 | 2.2 | 0.7 |
| Rent | 0.3 | - | 0.7 | 0.1 | 0.4 | 18.9 | 1.7 | - | 2.4 | 2.0 | 1.2 |
| Personnel expenses | 8.8 | 3.9 | 1.8 | 16.7 | 9.1 | 78.1 | 11.2 | 8.4 | 1.8 | 20.3 | 12.3 |
| Financial expenses | 2.7 | 0.5 | 4.5 | 2.8 | 2.5 | 94.2 | 2.9 | 0.5 | 5.3 | 2.8 | 2.7 |
| Interest \& bank charges | 2.2 | - | 4.1 | 2.5 | 1.5 | 71.6 | 3.1 | 0.5 | 4.9 0.4 | 2.6 | 1.9 |
| Protessiona lees | 0.5 | 0.5 | 0.3 | 0.3 |  | 79.2 |  |  | 0.4 |  |  |
| Other expenses | 21.9 | 16.5 | 22.3 | 16.2 | 31.6 | 100.0 | 21.9 | 16.5 | 22.3 | 16.2 | 31.6 |
| Profit (loss) | 39.4 | 60.3 | 38.8 | 50.3 | 13.3 | 99.9 | 39.4 | 60.3 | 38.8 | 50.3 | 13.3 |
| Totel | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | -.. | $\cdots$ | - | . $\cdot$ | ... |

## Symbols

zero or no observations
-- too small too be expressed
not applicable
$\times$ confidential

## Pootnotes

(1) These estimates are based on a semple of businesses peporting sales between $\$ 10,000$ ano $\$ 2.000 .000$.
(2) Watue lotal weighted expenditure on a given item
(3) Value in each cell =

$$
\begin{aligned}
& \text { Total weighted sales of all businesses in the sample } \\
& \text { Total weighted expenditure on a given item } \\
& \text { Total weighted sales of businesses reporting this item of gxpenditure }
\end{aligned}
$$

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$.

## Notes

Date are shown by quertiles when et least 13 of the sampled businesses report ahe specific item
Records were ranked in ascending order accarding to seles size. Each quartile li. © Dottom 25\%. lower midde 25z. etc. lepresents one querter of the tois number of businasses. Within each quartile, the everage ratio is prasented. for comparison purposes, the high and low values of sales are shown.

## How to use the tables

(1) Locate the appropriate seles range that is displayed on the two lines entitled "Low sales value" and ahigh sales volue"
(2) The selected range will indicate the proper quartile. i.e. the bot tom $25 \%$. the lower middle $25 \%$, the upper middle $25 \%$ or the top 25\%.
(3) Data pertaining to ate selected seles size range will be in that quartile.

Standerd Industrial CIBssificstion Definition (SIC 1980):
SIC 4272 - Drywall Installetion Contractors
Businesses primarily engeged in the installation of drywall sheets or panels. including related taping of joints, sanding and other drywall finishing

TABLE 2. Balance sheet profile for 1986
British Columbia, Drywall Installation Contractors (SIC 4272)

|  | Total(1) | $\begin{aligned} & \text { Bot tom } \\ & 25 \% \end{aligned}$ | Lower <br> middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | Tos 25\%. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( 8000 's) | $\begin{aligned} & 97 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 1 \\ 21 \end{array}$ | $\begin{aligned} & 21 \\ & 25 \end{aligned}$ | $\begin{aligned} & 25 \\ & 58 \end{aligned}$ | $\begin{gathered} 58 \\ (1) \\ \hline \end{gathered}$ |
|  | Avarage ( $\$ 000$ 's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 1 | - | - | - | 2 |
| Accounts and notes receivable | 4 | - | - | - | 14 |
| Inventory | 1 | - | - | - | 3 |
| Dther current assets | 5 | - | - | - | - |
| Total current assets | 5 | - | - | - | 20 |
| Fixed assets | 3 | - | - | 1 | 10 |
|  | ? | - | - | - | $?$ |
| Other assets |  | - | - | - | 2 |
| Total assets | 7 | - | - | 1 | 25 |
| Lisbilities and equity |  |  |  |  |  |
| Other current liabilities | 4 | - | - | - | 13 |
| Total current liabilities | 4 | - | - | - | 16 |
| Mortgages payable | - | - | - | - | - |
| Long term debt. | 1 | - | - | - | 1 |
| Other liabilities | - | - | - | - | 1 |
| Total liabilities | 6 | - | - | 1 | 23 |
| Total equity | 1 | - | - | - | 2 |

111 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$
See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbla, Drywall Installation Contractors (SIC 4272)

|  | Total(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 41 \\ & (1) \\ & \text { (1) } \end{aligned}$ | -- | -- |  | -- |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.1 | -- | -- | -- | -- |
| Leverage ratios <br> Debt/equity rotio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} -16.5 \\ 10.7 \\ 1.3 \end{array}$ | -- | -- | -- | -- |

(1) The ratios represent the everege of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimetes are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$

See Table 1 for symbols and notes.

Definitions:

1. Liquidity retio:

Currens = cuprent assets / current liabilities
2. Leverage ratios:
el Debt/equity = total liabilitios / equity
b) Debt ratio = total liabilities / total asse:s
c) Interest coverage $=$ net profit . interest expense /interest expenss.

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Drywall Installation Contractors (SIC 4272)

|  | Total(1) | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (ko.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 23 \\ & (1) \\ & 11 \end{aligned}$ | -- | -- | -- | -- |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Other | 1 2 5 | -- | -- | -- | -- |
| Dividends | - | -- | $\cdots$ | -- | -* |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets increase in investment Decrease in investment | -1 -2 | -- -- -- | -- -- -- | -- -- - | -- |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of toans from shareholders Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | 8 -5 - | - <br> - <br> - <br> - <br> - | - <br> - <br> - <br> - <br> - <br> - | , | -- -- -- -- -- |
| Increaseldecrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash equivalents - End of the year | 8 -2 6 | - | -- | -- | -- |

(1) These estimates ere based on sample of incorporeted businasses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting a statement of changes.
jef lable 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on Sic classification in 1986 British Columbia. Drywall Installation Contractors (SIC 4272)

|  |  |  |
| :--- | :--- | :--- |
| Business size expressed in |  |  |
| average labour units(i) |  |  |

(11) Average labour units are calculated by dividing total payroll by the average ennual wage and salary rate as reported in the Survey of Employment. Payroll and Hours. Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a fult-lime employee. Note thet the business size groups used ate determined at the canade level. Thus if obusiness hes at least 500 employees in Canada as whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers 10 businesses reporting no payroll deductions in the foliowing year
"Newiy reporting" and "no longer reporting" businesses are assumed to hove been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Drywall Installation Contractors (SIC 4272)

|  | Total(1) | Bottom 25\% | Lower <br> middle $25 \%$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { To: } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net protit (loss) \$ | $\begin{array}{r} 262 \\ 80.242 \\ 73.910 \\ 6.332 \end{array}$ | $\begin{array}{r} 14.244 \\ 7.348 \\ 6.896 \end{array}$ | $\begin{aligned} & 20,161 \\ & 10,134 \\ & 10,027 \end{aligned}$ | $\begin{gathered} 44.684 \\ 34.826 \\ 9.858 \end{gathered}$ | $\begin{array}{r} 241.878 \\ 243.332 \\ -1.454 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 217 \\ 65.059 \\ 54.690 \\ 10.369 \end{array}$ | $\begin{array}{r} 14.271 \\ 7.196 \\ 7.075 \end{array}$ | $\begin{array}{r} 20.105 \\ 9.326 \\ 10.779 \end{array}$ | $\begin{aligned} & 44.992 \\ & 33.864 \\ & 1: .128 \end{aligned}$ | $\begin{array}{r} 180.868 \\ 168.373 \\ 12.495 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss $\$$ | $\begin{array}{r} 45 \\ 123.419 \\ 136.705 \\ -13.286 \end{array}$ | $\begin{array}{r} 12.829 \\ 15.098 \\ -2.269 \end{array}$ | $\begin{aligned} & 21.249 \\ & 25.768 \\ & -4.519 \end{aligned}$ | $\begin{aligned} & 41.191 \\ & 45.726 \\ & -4.535 \end{aligned}$ | $\begin{aligned} & 418.408 \\ & 460.226 \\ & -41.818 \end{aligned}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 281 \\ 93.892 \\ 86,879 \\ 7.013 \end{array}$ | $\begin{array}{r} 14,917 \\ 7,782 \\ 7,135 \end{array}$ | $\begin{aligned} & 26,822 \\ & 16,607 \\ & 10.215 \end{aligned}$ | $\begin{aligned} & 43.635 \\ & 32.729 \\ & 10.906 \end{aligned}$ | $\begin{array}{r} 290.194 \\ 290.396 \\ -202 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) | 254 |  |  |  |  |
| Average sales \$ | 79.150 | 14,889 | 26,756 | 43,757 | 231.199 |
| Average expense \$ | 67.767 | 7.622 | 16.244 | 30.806 | 216.395 |
| Average net profit \$ | 19.383 | 7.267 | 10.512 | 12,951 | 14.802 |
| Businsses reporting a loss (No.) | 27 |  |  |  |  |
| Average sales $\$$ | 174.204 | 18.266 | 30.000 | 42.285 | 606.265 |
| Average expense \$ | 200.448 | 26.901 | 34.000 | 54.029 | 686.861 |
| Average net loss \$ | -26.244 | -8.635 | -4,000 | -11.744 | -80.596 |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 314 \\ 79.496 \\ 60.050 \\ 11.446 \end{array}$ | $\begin{array}{r} 17.710 \\ 8.424 \\ 9.286 \end{array}$ | $\begin{array}{r} 26.606 \\ 22.639 \\ 3.967 \end{array}$ | $\begin{aligned} & 40.548 \\ & 23.275 \\ & 17.272 \end{aligned}$ | $\begin{array}{r} 201.129 \\ 185.860 \\ 15.261 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 275 |  |  |  |  |
| Average sales \$ | 65.023 | 17.738 | 27.149 | 40.560 | 174.644 |
| Average expense \$ | 50.794 | 8.290 | 15.534 | 22.862 | 156,488 |
| Average net profit \$ | 14.229 | 9.448 | 11.615 | 17.698 | 18,156 |
| Businesses reporting a loss (No.) | 39 |  |  |  |  |
| Average sales \$ | 127.980 | 15.456 | 24.850 | 39.806 | 431.809 |
| Average expense \$ | 138.926 | 19.153 | 45.576 | 49.208 | 441.767 |
| Average net loss \$ | -10,946 | -3.697 | -20.726 | -9.402 | -9.958 |

191 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales. 1986
British Columbia, Finish Carpentry Contractors (SIC 4274)

|  | Total(1) |  | Bottom 25\% |  | Lower$\text { middle } 25 \%$ |  | UpDer$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\{\$ 000$ 's) | $\begin{array}{r} 94 \\ (1) \\ (1) \end{array}$ |  | $\left(\begin{array}{l} 1 \\ 17 \end{array}\right.$ |  | $\begin{aligned} & 17 \\ & 25 \end{aligned}$ |  | $\begin{aligned} & 26 \\ & 40 \end{aligned}$ |  |  | $40$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3 ) |  |  |  |  |
|  | Total | $\begin{array}{r} \text { Bot+0m } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Unoer middie 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  | Total | Bot tom 25* | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{gathered} \text { Upoer } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 19.0 | 6.3 | 7.7 | 25.5 | 35.5 | 52.1 | 36.5 | 17.3 | 34.3 | 38.8 | 42.4 |
| Occupancy expenses | 8.9 | 10.6 | 8.6 | 12.5 | 4.1 | 90.6 | 9.8 | 12.8 | 8.6 | 12.5 | 5.3 |
| Depreciation | 2.9 | 2.4 | 2.1 | 6.1 | 1.1 | $59 . ?$ | 4.9 | 11.1 | 3.5 | 6.2 | 2.0 |
| Repairs \& maintenance | 4.2 | 5.4 | 5.4 | 4.6 | 1.5 | 86.5 | 4.9 | 6.5 | 6.0 | 4.6 | 2.1 |
| Heat. Iight \& telephone | 0.9 | 0.9 | 0.9 | 1.3 | 0.8 | 59.9 | 1.6 | 9.8 | 1.0 | 3.4 | 1.1 |
| Rent | 0.8 | 1.9 | 0.2 | 0.5 | 0.8 | 18.1 | 4.5 | 54.3 | 4.5 | 1.5 | 2.9 |
| Personnel expenses | 6.7 | 1.5 | 0.7 | 9.2 | 15.0 | 43.2 | 15.5 | 4.2 | 7.3 | 22.2 | 17.1 |
| Financial expenses | 1.3 | 1.8 | 0.2 | 2.0 | 1.3 | 76.7 | 1.7 | 3.8 | 0.4 | 2.0 | 1.3 |
| Interest \& bank charges | 0.9 | 1.6 | 0.1 | 1.6 | 0.7 | 55.1 | 1.7 | 5.5 | 0.3 | 1.9 | 0.9 |
| Professional fees | 0.3 | 0.2 | 0.1 | 0.4 | 0.6 | 61.1 | 0.6 | 1.0 | 0.4 | 0.5 | 0.6 |
| Other expenses | 20.5 | 13.1 | 24.7 | 16.4 | 26.1 | 99.9 | 20.5 | 13.1 | 24.7 | 16.4 | 26.2 |
| Profit (loss) | 43.7 | 66.7 | 58.1 | 34.4 | 18.0 | 95.1 | 45.9 | 66.7 | 58.1 | 34.4 | 22.2 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | *- | $\ldots$ | $\ldots$ | ... |

## Symbols

zero or mo observaiions
too small too be expressed
not applicable
confidential

## Foot notes

11) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

Total weighted expenditure on a given item
(3) Value in each cell $=\frac{\text { Total weighted sales of ail businesses in the sample }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ loo for each quartile

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individuslly and the total will not necessarily equal $100 \%$.

## Motes

Deta are shown by quartiles when ot least 13 of the sampled businesses report the specific item.
Records were panked in ascending order eccording to sales size. Each quertile (i. e. bottom 25\%. lower middie 25\%, etc.) feprasents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown

## how to use the tables

(1) Locate the appropriate sales pange that is displayed on the two lines entilled mow sales value" and migh sales value"
(2) The selected fange will indicate the proper quartile, i.e. the bottom $25 \%$, the lower middle $25 \%$. the upper midde $25 \%$ or the top $25 \%$
(3) Daia Deitaining to the selected sales size range will be in that quartile

Standard Industrial Classification Definition (SIC 1980):
SIC 4274 - Finish Carpentry Contrectors
Gusinesses primarily engaged in on-site cabinetry, millwork installation. pre-fabricated sash and door installation, garbge door installation, exterior and interior trimming and miscellanecus hardware installation

TABLE 2. Balance sheet profile for 1986
British Columbia, Finish Carpentry Contractors (SIC 4274)

|  | Total(1) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Tor } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 94 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & (1) \\ & 17 \end{aligned}$ | $\begin{aligned} & 17 \\ & 26 \end{aligned}$ | $\begin{aligned} & 26 \\ & 40 \end{aligned}$ | $(1)$ |
| Average ( $\$ 000$ 's) |  |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | 1 <br> 1 <br> - <br>  <br> 2 <br> 2 <br> 1 | - <br> - <br> - <br> - <br> - | - <br> - <br> - <br> - <br> - | - <br> - <br> - | 2 <br> 4 <br> 1 <br> 8 <br> 7 <br> 2 <br> 1 |
| Total assets | 4 | - | - | - | 14 |
| Liabilities and equity Current loans Other curcent liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 2 | - <br> - <br> - | - <br>  <br>  <br> - | - <br> - <br> - <br> - | 2 4 6 - 2 - |
| Total liabilities <br> Total equity | 2 | - | - | - | 9 5 |

(11 These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$
See lable 1 for symbols and motes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986 British Columbia, Finish Carpentry Contractors (SIC 4274)

|  | Total (2) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left\{\begin{array}{l} 31 \\ 1 \\ 1 \end{array}\right\}$ | -- | -- |  | -- |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.5 | -- | -- | -- | -- |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 227.5 \\ 4.4 \\ 1.2 \end{array}$ | -- | -- | -- | -- |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2
$(2)$ These estimates are based on ample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$.
See Table i for symools and notes.

## Definitions:

1. Liquidity ratio:

Current $=$ current assets / curtent liabilities
2. Leverage ratios:
a) Debt/equity = total |iabilities / equity,
b) Debt tatio $=$ total liabilities $/$ total assers
c) Interest coverbege $=$ net profit interest expense inqeres: expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Finish Carpentry Contractors (Sic 4274)

|  | Total (1) | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000$ 's) | $\begin{aligned} & 20 \\ & (1) \\ & (1) \end{aligned}$ | -- | -- |  |  |
|  |  |  | Average (\$000 |  |  |
| Operating activities <br> Cash from operations <br> Depreciation <br> Other | 2 2 -5 | -- | -- | -- | -- |
| Dividends | - | -- | - | -- | -- |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 1 -7 -1 | -- -- -- | -- | $\square$ <br> - <br> - | -- -- -- |
| Financing activities <br> increase in long term debt <br> Repayment of long term debt <br> Loans from sharehalders <br> Repayment of loans fyom shareholders <br> Advances $\&$ loans from government <br> lncrease in equity <br> Decrease in equity <br> Other | 4 - 6 -2 - | - - - - - - - | - - - - - - - | -- - - - - - - | - <br> - <br> - <br> - <br> - |
| Increase(dec ease) in cash sequivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 2 | -- | -- | -- | -- |

11 These estimates ere based on sample of incorporated businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes
see Toble 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia, Finish Carpentry Contractors (S1C 4274)

| Business size expressed in average labour units(1) | Number of businesses | Total payroll$(\$ 000$ s) | Average Iabour uniss(1) | Changes in number of businesses with pid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 163 | 5,854 | 217 | 35 | 42 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 162 \\ 1 \\ - \end{array}$ | $x$ $\times$ - | 217 - - | $35$ | $42$ |
| 1986 |  |  |  |  |  |
| Total | 284 | 10.748 | 429 | 91 | - |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 279 5 - - | $\begin{array}{r} 9.425 \\ 1.323 \\ = \end{array}$ | 377 52 - - | 89 2 - - | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the

Survey of Employment, Payrall and Hours. Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canads level. Thus il a business has at least 500 employees in Canada as a whole but less than thet number in any given province it is shown in the 500 and over group
(2) Refers 10 businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no paypoll deductions in the following yea
"Newly peporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols anc notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
British Columbia. Finlsh Carpentry Contractors (SIC 4274)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Tor } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (ioss) \$ | $\begin{array}{r} 286 \\ 42.824 \\ 33.666 \\ 9.158 \end{array}$ | $\begin{array}{r} 12.353 \\ 5.536 \\ 6.817 \end{array}$ | $\begin{array}{r} 18.154 \\ 9.792 \\ 8.362 \end{array}$ | $\begin{aligned} & 30.734 \\ & 19.437 \\ & 11.297 \end{aligned}$ | $\begin{array}{r} 110.054 \\ 99.898 \\ 10.156 \end{array}$ |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit $\$$ | $\begin{array}{r} 252 \\ 40.952 \\ 30.941 \\ 10.011 \end{array}$ | $\begin{array}{r} 12.346 \\ 5.505 \\ 6.841 \end{array}$ | $\begin{array}{r} 18.133 \\ 9.058 \\ 9.075 \end{array}$ | $\begin{aligned} & 30,742 \\ & 18,965 \\ & 11.777 \end{aligned}$ | $\begin{array}{r} 102.588 \\ 90.235 \\ 12.353 \end{array}$ |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 24 \\ 58.162 \\ 62.473 \\ -4.311 \end{array}$ | $\begin{array}{r} 14.459 \\ 14.696 \\ -237 \end{array}$ | $\begin{aligned} & 18,586 \\ & 24,891 \\ & -6,305 \end{aligned}$ | $\begin{array}{r} 30.479 \\ 33.952 \\ -3.473 \end{array}$ | $\begin{array}{r} 169.125 \\ 176.352 \\ -7.227 \end{array}$ |

Number of observations in sample Average sales $\$$
Average expense $\$$
Average net profit (loss) \$

Businesses reporting a profit (No.)
Average sales \$
Average expense $\$$
Average net profit \$

Businesses peporting a loss (Ho.)
Average sales $\$$
Average expense $\$$
Average net loss \$

362
43.827 43.827 33.743 10.084

328
43.116 31.796
11.320

34
49.199
49.199
55.875
-6.676
12.000
5.586
5. 414
12.004
5.409

6,595
11.831
13.875
8. 137
34.804
$-16.667$
7.694
8.977
8.717
17.662
17.120
7.1024
0.542
29. 577
17.471
12.106
116.038
102.936
29. 58
16.965
12.616
29.475
32.247
-2.77
1
13.102
113.2 .7
97.650
$97 . E 50$
15.527
137.350
142.574
42.574
-5.224

Number of observations in sample Average sales \$
Average expense \$
Average net profit (loss) \$

Businesses reporting a profit (No.)
Average sales $\$$
Average expense $\$$
Average net profit $\$$

Businesses reporting a loss (No.)
Average sales $\$$
Average expense \$
Average net loss $\$$

396
44,345
44,345
32.125
12,220

346
43.254
29.978
13.276

50
57.202
57.202
66.645
66.645
-9.443
14.188
6.427
$\begin{array}{r}61.150 \\ \hline .4 .565\end{array}$
9.565
11.585
33.319
19.795
13.524
14.201
6.067
8.134
13.829
16.448
16.446
-2.617
20.681
7.844
33. 308
19.595
104.824
86. 404
86.404
18,420
(1) These estimates are based on sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Painters and Decorators (SIC 4275)

|  | Total(1) |  | Bottom 25\% |  | Lower <br> midde 25\% |  | Upper midde 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\left(\$ 000^{\circ}\right.$ s) | $\begin{aligned} & 99 \\ & 11 \\ & 11 \end{aligned}$ |  | $\begin{array}{r} 11 \\ 24 \end{array}$ |  | $\begin{aligned} & 24 \\ & 45 \end{aligned}$ |  | $\begin{aligned} & 45 \\ & 85 \end{aligned}$ |  |  | $\begin{array}{r} 86 \\ (1) \end{array}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Udoer } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 18.7 | 7.2 | 24.0 | 22.3 | 21.3 | 72.7 | 25.7 | 47.1 | 27.6 | 24.5 | 22.4 |
| Decupancy expenses | 6.2 1.5 | 1.0 0.1 | 10.0 1.5 | 6.3 1.6 | 8.3 2.7 | 80.2 70.2 | 7.7 2.1 | 4.1 1.5 | 10.0 9.5 | 5.3 1.8 | 8.7 3.0 |
| Repaits \% maintenance | 2.5 | 0.6 | 3.6 | 3.0 | 3.1 | 75.2 | 3.4 | 3.6 | 4.1 | 3.0 | 3.3 |
| Heat. light \& telephone | 1.0 | 0.3 | 0.8 | 0.8 | 2.2 | 66.7 | 1.5 | 1.7 | 1.2 | 0.8 | 2.7 |
| Rent ${ }^{\text {a }}$ | 1.2 | . | 4.1 | 1.0 | 0.4 | 37.4 | 3.1 | 3.9 | 5.2 | 1.8 | 1.8 |
| Personnel expenses | 17.7 | 12.3 | 7.8 | 8.4 | 41.8 | 58.8 | 30.1 | 26.4 | 16.6 | 18.3 | 43.7 |
| Financial expenses | 1.8 | 0.4 | 1.4 | 1.8 | 3.6 |  | 2.1 |  |  |  |  |
| Inte: est \& bank charges Professional fees | 0.8 0.9 | 0.1 0.4 | 1.2 1.2 | 1.1 | 2.0 1.6 | 60.5 81.3 | 1.5 | 0.9 0.8 | 1.9 0.9 | 1.9 | 2.9 1.9 |
| Other expenses | 20.9 | 37.7 | 11.8 | 16.8 | 16.4 | 100.0 | 20.9 | 37.9 | 11.8 | 16.8 | 16.4 |
| Profit (loss) | 34.7 | 41.4 | 45.0 | 44.4 | 8.6 | 99.9 | 34.7 | 41.5 | 45.2 | 44.4 | 8.6 |
| Totel | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | . . | . . | . . | ... |

## Symbol:

zero or no observarions
too smell too be expressed
. not spplicable
$\times$ confidentiel

## Footnotes

(11) These estimates are based on a sample of businesses reporking sales between $\$ 10,000$ ano \$2,000.000
21) Value Total weighted expenditure on a given item
$\begin{aligned} & \text { (2) Value in each cell }= \text { Total weighted sales of all businesses in the semple } \times 100 \text { for each quartile. } \\ & \text { (3) Value in each cell }=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times 100\end{aligned}$
This portion of the table pertains only to the businesses raporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending or dep according to seles size. Each quartile li.e. bottom 25\%. lower middle 25\%. eic. 1 represents one quarter of the total number of businesses. Within each quartile. the aver age ratio is presented. Fop comparison purposes. the high and low values of sales are showr.

How to use the tables
It bocate the appropiate sales range that is displayed on the two lines entitled mbow sales value" and migh sales value"
12 The selected pange will indicate the proper quartile, i.e. the bottom $25 \%$, the lower midde $25 \%$, the upper middle $25 \%$ or the top 25\%.
(3) Data pertaining to the selected seles size range will be in that quartile.

Stenderd Industriel Classification Definition (SIC 1980):
SIC 4275 - Painters and Decorstors
Businesses primarily engaged in painting. paperhanging and decorating in buildings and painting of heavy (engineeringt structures.
lncluded are establisnments primarily engaged in paint or paper siripping and parking lot or road surface mapking.

TABLE 2. Balance sheet profile for 1986
British Columbia, Painters and Decorators (SIC 4275)

|  | Total(1) | Bottom 25\% | Lower <br> middle $25 \%$ | $\begin{array}{r} \text { Upper } \\ \text { middle } 25 \% \end{array}$ | $\begin{aligned} & i 00 \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 9 \\ (1) \\ 1 \end{array}\right)$ | $\begin{aligned} & 1 \\ & 24 \end{aligned}$ | $\begin{aligned} & 24 \\ & 45 \end{aligned}$ | $\begin{aligned} & 45 \\ & 86 \end{aligned}$ | $\begin{aligned} & 86 \\ & (1) \end{aligned}$ |
| Average ( $\$ 000$ 's) |  |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | 2 <br> 7 <br> 1 <br> 10 <br> 13 <br> 7 <br> 4 | - <br> - <br> - <br>  | - <br> - <br> - <br>  | $\begin{aligned} & 1 \\ & - \\ & 2 \\ & 2 \\ & 3 \\ & 2 \end{aligned}$ | $\begin{array}{r} 7 \\ 26 \\ 9 \\ 2 \\ 36 \\ 48 \\ 26 \\ 16 \end{array}$ |
| Total assets | 20 | - | 1 | 3 | 74 |
| Liabilities and equity <br> Current loans <br> Other curpent liabilities Total current liabilities Mortgages payable Long term debt other liabilities | 4 19 13 1 3 | - <br>  <br> - <br> - | - <br>  <br> - <br> - | 1 1 2 1 | $\begin{array}{r}15 \\ 34 \\ 49 \\ 2 \\ 9 \\ \hline\end{array}$ |
| Total liabilities Total equity | 16 | - | 1 | ${ }_{1}^{3}$ | 51 14 |

(1) These estimates are based on a sample of businesses reporting $\$ 81$ es between $\$ 10,000$ and $\$ 2,000,000$.

See iable 1 for symbols and notes.

TABLE 3. Financial patios(1) for incorporated businesses only, 1986 British Columbia, Painters and Decorators (SIC 4275)

|  | Total(2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lowep <br> midde 25\% | Uppe <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 46 \\ (1) \\ 1 \end{array}\right)$ | $\begin{aligned} & 11 \\ & 72 \end{aligned}$ | 72 126 | $\begin{aligned} & 126 \\ & 160 \end{aligned}$ | $\begin{aligned} & 160 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.6 | 1.0 | 5.2 | 0.2 | 1.8 |
| ```Leverage ratios Debi/equity ratio (times) interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} -16.1 \\ 11.8 \\ 1.5 \end{array}$ | $\begin{array}{r} -0.9 \\ 5.3 \\ 2.8 \end{array}$ | $\begin{array}{r} -3.1 \\ 12.8 \\ 1.7 \end{array}$ | $\begin{array}{r} -35.4 \\ 1.3 \\ 1.0 \end{array}$ | $\begin{array}{r} -10.2 \\ 31.8 \\ 1.0 \end{array}$ |

I11 The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in iable 2 .
121 These estimetes are based on a sample of businesses reporting s8les between $\$ 10,000$ and $\$ 2,000,000$
See iable 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current tiabilities.
2. Leverage ratios:
a) Debt/equity $=$ topal 1 iabilities $/$ equity.
b) Debi ratio $=$ total |iebililies $/$ tosal asse:s.
c) Interest coverage $=$ net profit + interest expense frierest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Palnters and Decorators (SIC 4275)

|  | Total (1) | Bottom $25 \%$ | Lower $\text { middle } 25 \%$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ 's) | $\begin{aligned} & 29 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 11 \\ & 72 \end{aligned}$ | 72 96 | $\begin{array}{r} 96 \\ 126 \end{array}$ | $\begin{aligned} & 126 \\ & (11) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Dperating activities Cash from operations Depreciation Other | 5 7 -3 | 1 2 -4 | -1 2 -6 | 18 -1 | 10 6 -3 |
| Dividends | - | - | - | - | - |
| Investment ectivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 1 -5 -6 | 1 -1 - | 1 - - | -2 | $\begin{array}{r}1 \\ -10 \\ -14 \\ \hline\end{array}$ |
| Financing activities <br> increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r}3 \\ -1 \\ 10 \\ -11 \\ \hline\end{array}$ | 3 -1 1 -1 | - <br>  <br> - <br> - <br> - | -5 25 -38 | $\begin{array}{r}5 \\ \hline \\ \hline\end{array}$ |
| Increase(decrease) in cash \& equivalents Cash 8 equivalents-Beginning of the year Cash \& equivalents - End of the year | -2 -3 | 1 -1 1 | 5 -2 3 | -3 2 -1 | -1 -5 -6 |

if) Shese estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes. See table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia, Painters and Decorators (SIC 4275)


11 Average labour units ate calculated by dividing total payroll by the avarage annual wage end solaty rate as reported in the
Survey of Employmen:. Paypoll and Hours. Statistics Canada. Catalague 72-002. An average labour unit could be interpreted as a full-time mployee. Note that the business size groups used are determined at the Canade level. Thus if a business has at leas? 500 employees in Canade as a whole but tess than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporsing no payroll deductions in the previous year.
(3) Refers to businesses reporting no paypall deductions in the following year
"Mewly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table , for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, $1984-1986$
British Columbla. Painters and Decorators (SIC 4275)


| Number of observations in sample Average sales \$ | 358 78.812 | 15,430 | 28.218 | 50.327 | 221.272 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average expense 5 | 70.627 | 10.609 | 18.799 | 40.286 | 212.895 |
| Average net profit (loss) \$ | 8.185 | 4.821 | 9.499 | 10.081 | B. 377 |
| Businesses reporting a profit (No.) | 298 |  |  |  |  |
| Average sales \$ | 76.805 | 15.376 | 27.975 | 49.759 | 214.109 |
| Average expanse \$ | 65.850 | 10.243 | 15.959 | 38.185 | 198.019 |
| Average net profit \$ | 10.955 | 5.133 | 11.016 | 11.574 | 16.098 |
| Businesses reporting a loss (No.) | 60 |  |  |  |  |
| Average sales \$ | 86.862 | 17.008 | 30.271 | 56.056 | 244.114 |
| Average expense \$ | 94.197 | 21.356 | 33.582 | 61,490 | 260,360 |
| Average net loss \$ | -7.335 | -4.348 | -3.311 | -5.434 | -16.246 |

Number of observations in sample Average sales \$ Average expense $\$$
Average net prof it (loss) $\$ 8$

Businesses reporting erofit (No.)
Average sales \$
Average expense $\$$
Average net profit $\$$

Businesses reporting s loss (Na.) Average sales \$
Average expense $\$$
Average net loss \$

331
79.009
79.009
69.107
9.902

301
71.085
58.881
12.204

30
134.756
144.67?
$-9.921$
4. 458
9.655
. 803
14.266
7.209
7.209
7.057
15.545
23.517
$-9.972$

26,90
14.93
1.970
26.791
14.394
$\begin{array}{lr}52.632 & 222.039 \\ 40.961 & 210.874 \\ 11.671 & 11.165\end{array}$
26.79
14.39
31.000
34.000
-3.000
38.345
13.125
56.450
72.092
$-5.642$
426.030
449.099
449.099
-23.069

1986

Number of observations in sample

| 373 |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| 82.572 | 15.153 | 34.550 | 64.953 | 215.631 |
| 71.499 | 9.780 | 21.964 | 46.826 | 207.426 |
| 11.073 | 5.373 | 12.586 |  |  |
|  |  |  |  |  |
| 302 |  |  |  |  |
| 93.093 | 15.486 | 34.697 | 65.829 | 256.359 |
| 77.227 | 9.272 | 19.344 | 44.191 | 236.099 |
| 15.865 | 6.214 | 15.353 | 21.638 | 20.260 |
|  |  |  |  |  |
| 71 |  |  |  |  |
| 66.322 | 12.551 | 33.204 | 59.332 | 160.200 |
| 72.937 | 13.743 | 45.861 | 63.740 | 168.403 |
| -6.615 | -1.192 | -12.657 | -4.408 | -8.203 |

Average sales
Average expense $\$$ Aversge net profit (loss) $\$$

Businesses reporting profit (No.)
Aversge sales $\$$
Average expense $\$$
Average net profit $\$$

Businesses reporting loss (No.) Average sales $\$$
Average expense $\$$
Average net loss $\$$
15.153
9.780
9.780
34.550
21.964
12.586
34.697
65.829
256.359
236.099
20.260
160.200
168.403
$-8.203$

111 These estimetes are based on a sample of businesses repoiting sales between $\$ 10,000$ and $\$ 2.000 .000$.
See Table 1 for symbols and notes

TABLE 1. Selected operating ratios. in percent of sales. 1986
British Columbia. Truck Transport Industry (SIC 456)

|  | Total(1) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) Low sales value ( $\$ 000$ 's) High sales value ( 8000 's) | $665$ <br> (1) <br> (1) |  | (1) |  | $\begin{aligned} & 37 \\ & 77 \end{aligned}$ |  | $\begin{array}{r} 77 \\ 133 \end{array}$ |  |  | $\begin{aligned} & 133 \\ & 11\} \end{aligned}$ |  |
| Selected expense itam | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reparting businesses only ( 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd le } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | Under middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  |  |  | ercent of | sales |  |  |  |  | rcent o | sales |  |
| Vohicle expenses <br> Dedreciation <br> Redaips \& maintenance <br> Fuel expense | $\begin{array}{r} 42.6 \\ 8.4 \\ 16.6 \\ 17.7 \end{array}$ | 41.6 7.0 18.4 16.2 | 43.8 7.7 17.3 18.7 | $\begin{aligned} & 49.0 \\ & 10.6 \\ & 17.8 \\ & 20.5 \end{aligned}$ | $\begin{array}{r} 36.6 \\ 8.3 \\ 13.0 \\ 15.4 \end{array}$ | 97.7 89.0 96.7 93.5 | 43.6 9.4 17.1 18.9 | 45.4 9.2 20.2 20.1 | 43.8 8.5 17.5 18.9 | $\begin{aligned} & 49.2 \\ & 11.2 \\ & 17.9 \\ & 20.7 \end{aligned}$ | 36.7 8.8 13.3 16.1 |
| Personnel expenses | 15.5 | 7.4 | 15.2 | 15.4 | 23.6 | 87.1 | 17.8 | 11.1 | 17.3 | 16.2 | 24.0 |
| Financial expenses Interest \& bank charges Professional fees | 5.1 3.5 1.6 | 3.9 2.6 1.3 | 4.1 2.8 1.3 | 5.8 4.2 1.7 | $\begin{aligned} & 6.5 \\ & 4.2 \\ & 2.2 \end{aligned}$ | 93.9 85.6 85.0 | 5.4 4.0 1.9 | 4.9 4.6 1.6 | 4.3 3.0 1.7 | $\begin{aligned} & 5.9 \\ & 4.5 \\ & 1.8 \end{aligned}$ | 6.5 4.3 2.3 |
| Other expenses | 18.5 | 18.4 | 16.6 | 13.9 | 24.7 | 99.9 | 18.5 | 18.4 | 16.6 | 13.9 | 24.7 |
| Profit (loss) | 18.3 | 28.7 | 20.3 | 15.9 | 8.7 | 99.1 | 18.4 | 28.7 | 21.0 | 15.9 | 8.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | $\cdots$ | $\cdots$ | $\cdots$ | - |

Symbols
zero or no observations
.- 100 small too be expressed
... no applicable

* confidential


## Footnotes

111 These estimates are based on a semple of businesses reporting sates between $\$ 10,000$ and $\$ 2,000,000$
Totel weighted expenditure on given item
(2) Value in each $c e: 1=\frac{\text { total meighted sales of all businesses in the sample }}{} \times 100$ for each quertile
(3) Value in each cell $=\frac{\text { Total weighted expendisure on given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ for each quartile

This portion of the table partains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal 100 z .

## Motes

Data are shown by quartiles when at least 13 of the sampled businesses report the spacific item.
Records were ranked in ascending order according to sales size. Each quartile li. e. botiom 25\%. lower midole 25\%, eic. represanis one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes. the high and low values of seles are shown

How to use the tables
lll Locate the appropriate sales range that is displayed on the two ines entitled wow sales valuem and migh sales value"
121 The selected range will indicate the proper quartile, i.e. the botiom $25 \%$. the lower midde $25 \%$, the upper midde $25 \%$ or the top $25 \%$
(3) Dats pe:taining to the selected seles size range will be in that quartile.

Standerd Industrisl Classificstion Definition (SIC 1980):
SIC 456 - Truck Transpore Industry
8usinesses primarily engaged in the provision of all types of trucking. transfer and related services. Truck "broker-operators" are included in inis industry

TABLE 2. Balance sheet profile for 1986
British Columbia. Truck Transport Industry (SIC 455)

|  |  |
| :--- | :--- | :--- | :--- | :--- |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See table, for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia, Truck Transport industry (sic 456)

|  | Total (2) | Bottom | Lowe I <br> middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 122 \\ & \{1\} \\ & 11 \end{aligned}$ | $\begin{aligned} & 1 \\ & 95 \end{aligned}$ | $\begin{array}{r} 95 \\ 149 \end{array}$ | $\begin{array}{r} 149 \\ 321 \\ \hline \end{array}$ | $\begin{aligned} & 321 \\ & 111 \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 2.7 | 5.7 | 2.8 | 1.1 | 1.5 |
| Leverage ratios <br> Debt/equity ratio \{times\} <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 10.8 \\ 10.4 \\ 1.0 \end{array}$ | $\begin{aligned} & 3.6 \\ & 2.9 \\ & 1.3 \end{aligned}$ | $\begin{array}{r} -6.0 \\ 4.9 \\ 0.9 \end{array}$ | $\begin{array}{r} 25.9 \\ -0.7 \\ 1.1 \end{array}$ | $\begin{array}{r} 17.7 \\ 33.6 \\ 0.7 \end{array}$ |

(1) The ratios represent the average of ratios for each business in the group and cannot de calculated from the figures shown in leble 2
(2) These estimetes are besed on a sample of businesses reporting sales between $\$ 10,000$ end $\$ 2,000.000$

See Table 1 for symbols and notes

## Definitions:

. Liquidity ratio:
Current $=$ current assets / current liabilities.
2. Leverage ratios:
a) Debt/equity $=$ total liabilities / equity
b) Debt ratio $=$ total liabilities / total assess
c) Interest coverage = net profit * interest expense ; Interes: expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Truck Transport Industry (SIC 456)

|  | Total(1) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 109 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 1) \\ 95 \end{array}$ | $\begin{array}{r} 95 \\ 130 \end{array}$ | $\begin{aligned} & 130 \\ & 347 \end{aligned}$ | $\begin{aligned} & 347 \\ & 11 \end{aligned}$ |
|  |  |  | Average $1 \$ 000$ |  |  |
| Dperating activities <br> Cash from operations <br> Depreciation Dther | $\begin{array}{r} 8 \\ 21 \end{array}$ | 5 2 | $\begin{array}{r} 7 \\ 14 \\ 5 \end{array}$ | $\begin{array}{r} -10 \\ 17 \\ -4 \end{array}$ | 37 45 -4 |
| Dividends | -3 | -6 | - | - | -5 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r}9 \\ -33 \\ \hline\end{array}$ | 1 -3 -1 | 11 -28 - - | 8 -35 - | 15 -63 -1 1 |
| Financing activities <br> Increase in long term deb: <br> Repayment of long term debt <br> Loans from shareholders <br> ReDaymen ? of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 18 \\ -18 \\ 8 \\ -6 \\ - \\ - \\ -1 \end{array}$ | 1 -3 7 -4 | 8 -6 2 -6 - | $\begin{array}{r}31 \\ -21 \\ 4 \\ -2 \\ - \\ \hline\end{array}$ | $\begin{array}{r}28 \\ -40 \\ 19 \\ -14 \\ - \\ \hline-3\end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents = End of the year | $\begin{array}{r} 3 \\ 9 \\ 12 \end{array}$ | $\frac{1}{1}$ | $\begin{array}{r} 9 \\ 19 \\ 27 \end{array}$ | -12 8 -4 | 14 10 25 |

(1) These estimates are based on a semple of incorporated businesses eporting sales berween $\$ 10,000$ and $\$ 2,000,000$. Sample count includes
only those businesses reporting a statement of changes.
See Table 1 for symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC ciassification in 1986 British Columbia. Truck Transport Industry (SIC 456)

| Business size expressed in average labour units(i) | Number of businesses | $\begin{array}{r} \text { Tosal payroll } \\ (\$ 000 \text { s }) \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\underset{\text { Newly }}{\substack{\text { Neporting(2) }}}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 2.483 | 342.923 | 13.825 | 371 | 450 |
| less than 20 <br> 20-99 <br> 100-499 <br> 500 and over | $\begin{array}{r} 2,380 \\ 66 \\ 23 \\ 14 \end{array}$ | $\begin{array}{r} 129,477 \\ 64.689 \\ 36,763 \\ 111.994 \end{array}$ | $\begin{aligned} & 5.130 \\ & 2.595 \\ & 1.555 \\ & 4.545 \end{aligned}$ | $\begin{array}{r} 364 \\ 3 \\ 2 \\ 2 \end{array}$ | $\begin{array}{r} 444 \\ 5 \\ 1 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Totel | 3,580 | 398.108 | 14.827 | 699 | . . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3.435 \\ 98 \\ 35 \\ 12 \end{array}$ | $\begin{array}{r} 177.047 \\ 83.522 \\ 62.975 \\ 74.564 \end{array}$ | $\begin{aligned} & 6.532 \\ & 3,169 \\ & 2.297 \\ & 2.829 \end{aligned}$ | 684 3 5 1 | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing total pavpoll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours. Stetistics Caneda. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used ere determined at the Conada level. Thus if obusiness has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refars to businesses reporting no payroll deductions in the following yaar
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the informetion is adjusted accordingly

See table 1 for symbols and notes.

TABLE 6 . Selected operating characteristics of small businesses by sales quartile, 1984-1986 Brltish Columbia, Truck Transport Industry (SIC 456)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.059 \\ 125.985 \\ 112.785 \\ 12.400 \end{array}$ | $\begin{array}{r} 25.422 \\ 20.303 \\ 5.119 \end{array}$ | $\begin{aligned} & 58,385 \\ & 45,000 \\ & 13,385 \end{aligned}$ | $\begin{aligned} & 99.947 \\ & 86.891 \\ & 13.056 \end{aligned}$ | $\begin{array}{r} 316.984 \\ 298.944 \\ 18.040 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 927 \\ 125.846 \\ 108.466 \\ 17.380 \end{array}$ | $\begin{array}{r} 25.981 \\ 17.485 \\ 8.496 \end{array}$ | $\begin{aligned} & 58,094 \\ & 42,166 \\ & 15,928 \end{aligned}$ | $\begin{array}{r} 100.540 \\ 83.990 \\ 16.550 \end{array}$ | $\begin{array}{r} 318.767 \\ 290.229 \\ 28.546 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 132 \\ 122.774 \\ 132.850 \\ -10.076 \end{array}$ | $\begin{aligned} & 23.397 \\ & 30.503 \\ & -7.106 \end{aligned}$ | $\begin{aligned} & 60.624 \\ & 66.804 \\ & -6.180 \end{aligned}$ | $\begin{array}{r} 96.374 \\ 104.399 \\ -8.025 \end{array}$ | $\begin{array}{r} 310.700 \\ 329.694 \\ -18.994 \end{array}$ |

1985

| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 1.194 \\ 139.373 \\ 19.652 \\ 19.721 \end{array}$ | $\begin{array}{r} 24.319 \\ 20.439 \\ 3.880 \end{array}$ | $\begin{aligned} & 59.362 \\ & 48.841 \\ & 10.521 \end{aligned}$ | $\begin{array}{r} 103.539 \\ 89.256 \\ 14.283 \end{array}$ | $\begin{array}{r} 338.273 \\ 320,072 \\ 18.201 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 1.029 |  |  |  |  |
| Average sales \$ | 135.767 | 26.117 | 59.041 | 103.285 | 354.625 |
| Average expense \$ | 117.281 | 16.996 | 44.260 | 84.726 | $323.14 \%$ |
| Average net profit \$ | 18.486 | 9.121 | 14.781 | 18.559 | 31.482 |
| Businesses reporting a loss (No.) | 165 |  |  |  |  |
| Average sales \$ | 119.001 | 20.895 | 60.844 | 104.947 | 289,316 |
| Average expense \$ | 130.553 | 26.995 | 69.998 | 114.341 | 310.877 |
| Average net loss \$ | -11.552 | -6, 100 | -9.154 | -9,394 | -21,561 |

1986

| Number of observations in sample | $\begin{array}{r} 1.361 \\ 135.890 \end{array}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 135.890 122.475 | 23.724 16.676 | 56.338 45.098 | 106.425 94.303 | $\begin{array}{r} 357.074 \\ 333.824 \end{array}$ |
| Aversge expense \$ Average net profit (loss) \$ | 122.475 13.415 | 16.676 7.048 | 11.240 | 12.122 | 23.250 |
| Businesses reporting profit (No.) | 1.171 |  |  |  |  |
| Average sales \$ | 141.417 | 23.393 | 56,518 | 105.940 | 379.818 |
| Average expense \$ | 121.327 | 12.820 | 42.283 | 87.387 | 342,817 |
| Average net profit \$ | 20.090 | 10.573 | 14.235 | 18.553 | 37.001 |
| Businesses reporting a loss (No.) | 190 |  |  |  |  |
| Average sales \$ | 199.322 | 25.196 | 55.257 | 108.058 | 288.775 |
| Average expense \$ | 130.06B | 33.811 | 62.048 | 117.594 | 306.818 |
| Average net loss \$ | -10.746 | -8.615 | -6.79 | -9,536 | $-18.043$ |

[^9]See rable 1 for symbols and notes

TABLE 1. Selected operating ratios. in percent of sales, 1986
British Columbla, Dry Bulk Materials Trucking Industry (SIC 4564)

|  | Total(1) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businasses in samole (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 52 \\ (1) \\ 1 \end{array}\right)$ | (1) 47 | $\begin{aligned} & 47 \\ & 69 \end{aligned}$ | $\begin{array}{r} 69 \\ 112 \end{array}$ | $\begin{aligned} & 112 \\ & 11 \end{aligned}$ |


| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Lomer } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Upper } \\ & \text { middie } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Vehicle expenses | 52.5 | 86.9 | 43.9 | 47.1 | 36.1 | 100.0 | 52.5 | 86.9 | 43.9 | 47.1 |  |
| Depreciation | 6.5 | 2.6 | 7.6 | 7.5 | 7.7 | 83.4 | 7.7 | 4.8 | 9.1 | 8.1 | 7.8 |
| Repairs 8 maintenance | 28.3 | 59.8 | 16.9 | 24.6 | 14.5 | 100.0 | 28.3 | 59.8 | 16.9 | 24.6 | 14.5 |
| Fuel expense | 17.8 | 24.6 | 19.3 | 15.1 | 13.9 | 98.3 | 18.1 | 24.6 | 19.3 | 15.1 | 14.8 |
| Personnel expenses | 15.9 | 9.6 | 6.5 | 21.4 | 21.9 | 87.9 | 18.1 | 9.8 | 12.2 | 23.2 | 21.9 |
| Financial expenses | 4.2 | 3.2 | 6.0 | 4.0 | 4.0 | 85.6 | 4.9 | 6.0 | 6.0 | 4.5 | 4.0 |
| Interest \& bank charges | 3.1 | 1.2 | 5.0 | 3.3 | 3.0 | 83.2 | 3.7 | 2.2 | 5.0 | 4.2 | 3.0 |
| Protessional fees | 1.1 | 2.1 | 1.1 | 0.6 | 1.0 | 65.9 | 1.7 | 3.8 | 1.2 | 1.6 | 1.1 |
| Dther expenses | 13.6 | 7.6 | 10.6 | 15.2 | 19.1 | 100.0 | 13.6 | 7.6 | 10.6 | 15.2 | 19.1 |
| Profit (loss) | 13.7 | -7.3 | 32.9 | 12.3 | 18.9 | 100.0 | 13.7 | -7.3 | 32.9 | 12.3 | 18.9 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | - . | $\cdots$ | -•• | -•• |

Symbole
zero or ho observations
-- 100 small too be expressed
not applicable
$\times \quad$ confidential

## Footnotes

(1) These estimates are based on a sample of businesses repor ing sales between $\$ 10,000$ and $\$ 2.000 .000$
2) Value in lotal weighted expenditure on given irem
(3) Value in each cell $=\frac{\text { Total weightad sbles of all businesses in the sample weighted expenditure on e given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ loo for each quartile.

This portion of the table pertains only to the businesses raporting the specific expense item. Therefore these ratios are calculated individually and the sotal will not necessarily equal $100 \%$

## Notes

Oate are show by quartiles when at least 13 of the sampled businasses report the specific item
Records were ranked in ascending order eccording to sales size. Each quartile li.e. Dottom 25\%. Iower miode 25\%. etc.l represents one quartar of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of seles ere showm

## How to use the tobles

III Locate the appropriate sales renge that is displayed on the two lines entitled "low sales value" and migh sales valuen
(2) The selected range will indicate the proper quartile, i.e. the bottom $25 \%$, the lower middle $25 \%$. the upper midde $25 \%$ or the top 25\%.
131 Data pertaining to the selpcted sales size renge will be in that quartile

Standerd Industrial CIstasification Definition (SIC 1980):
SIL 4564 = Dry Bulk Materials Trucking Industry
gusinesses primarily engaged in transporting. usually by oump-prucks. such dry bulk meterials as cement, fill, sand and debris including
snow as for example dry materials bulk hopper truck service. ory bult truck transporting service, bulk tank truck service of dry
chenicas. gump :ruck tansporting service lifl. sand. debt:st. snow häling truck service, and ory bulk iank iruck :ransporting service

TABLE 2. Balance sheet profile for 1986
British Columbia, Dry Bulk Materials Trucking Industry (SIt 4564)

|  | Total $\ 1$ \ | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lowe <br> middle 25\% | Uppef middle 25\% | $\begin{aligned} & \text { Ton } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 52 \\ (1) \\ 11 \end{array}$ | $\begin{array}{r} 41\rangle \\ 47 \end{array}$ | $\begin{aligned} & 47 \\ & 69 \end{aligned}$ | $\begin{array}{r} 69 \\ 112 \end{array}$ | $112$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total curpent assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 7 \\ 7 \\ 8 \\ 8 \\ 22 \\ 91 \\ 62 \\ 7 \end{array}$ | 1 - 1 7 1 | 2 4 - - 6 23 8 | $\begin{array}{r} 5 \\ 5 \\ - \\ 2 \\ 12 \\ 61 \\ 41 \\ 1 \end{array}$ | $\begin{array}{r} 21 \\ 18 \\ 1 \\ 25 \\ 65 \\ 247 \\ 179 \\ 24 \end{array}$ |
| Total assets | 58 | 7 | 21 | 32 | 158 |
| Liabilisties and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | $\begin{array}{r}17 \\ 19 \\ 29 \\ 4 \\ 13 \\ \hline\end{array}$ | 8 2 10 - 3 - | $\begin{array}{r}14 \\ 7 \\ 21 \\ \hline 6\end{array}$ | 10 13 23 - 11 | $\begin{aligned} & 37 \\ & 21 \\ & 57 \\ & 13 \\ & 31 \end{aligned}$ |
| Total liabilities Total equity | 46 12 | $\begin{aligned} & 13 \\ & -6 \end{aligned}$ | 27 -6 | 34 -2 | $\begin{array}{r} 102 \\ 56 \end{array}$ | Upper

(1) These estimates are based on a semple of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Collumbia. Dry Bulk Materlials Trucking Industry (SIC 4564)

|  | Total(2) | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ | Lower midde $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) High sales value ( $\$ 000^{\prime}$ s) | $\left.\begin{array}{l} 31 \\ (1) \\ 1 \end{array}\right)$ | $\begin{array}{r} (1) \\ 64 \end{array}$ | $\begin{aligned} & 64 \\ & 87 \end{aligned}$ | $\begin{array}{r} 87 \\ 149 \end{array}$ | $\begin{aligned} & 149 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 1.1 | 0.2 | 0.4 | 1.0 | 2.5 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 18.4 \\ 12.5 \\ 1.2 \end{array}$ | $\begin{array}{r} -2.0 \\ -10.2 \\ 1.9 \end{array}$ | $\begin{array}{r} -3.2 \\ 1.7 \\ 1.4 \end{array}$ | $\begin{array}{r} 39.3 \\ 7.4 \\ 1.0 \end{array}$ | $\begin{array}{r} 39.6 \\ 41.3 \\ 0.8 \end{array}$ |

(1) The patios represent the average of ratios for each ousiness in the group and cannot be calculated from the figures shown in table 2 .
(2) Thase estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$.

See Table 1 for symbols and notes

Definitions:

1. Liquidity retio:

Curpent $=$ current assets / current liabiliqies
2. Leverage retios
al Dedt/equity = posal liabilities / equity
bl Debt retio $=$ soial liabilities / total assets.
c) Interest coverage $=$ net profit + interest expense foteres: expen:is

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Dry Bulk Materials Trucking Industry (SIC 4564)

|  | Total(1) | Bottom $25 \%$ | Lower midole $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000{ }^{\circ} \mathrm{s}$ ) | $\begin{aligned} & 30 \\ & (1) \\ & (1) \end{aligned}$ | -- | -- | -- | -- |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Dperating activities <br> Cash from oderations Dedreciatior Other | 11 13 1 | -- | -- | --- | -- |
| Dividends | -1 | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r}7 \\ -18 \\ \hline 1\end{array}$ | -- | -- -- -- | -- | - |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> dncrease in equity <br> Decrease in equity <br> Other | $\begin{array}{r}6 \\ -9 \\ 3 \\ -4 \\ \hline\end{array}$ | -- - - - - - - | - - - - - - | - | - <br> - <br> - |
| Increase(decresse) in cash \& suivalents Cash \& equivalents-Beginning of the year Cash s equivalents - End of the year | 12 -4 8 | -- | -- | -- | - |

11) These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$. Sample count includes only those businesses reporting a statmment of changes.
see table 1 for symools and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia. Truck Transport Indusiry (SIC 456)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\prime}\right. \text { s) } \end{array}$ | Average labout units\{1\} | Cnanges in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly repprting(2) | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 2.483 | 342.923 | 13.825 | 371 | 450 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.380 \\ 66 \\ 23 \\ 14 \end{array}$ | $\begin{array}{r} 129.477 \\ 64.689 \\ 36.763 \\ 111.994 \end{array}$ | $\begin{aligned} & 5.130 \\ & 2.595 \\ & 1.555 \\ & 4.545 \end{aligned}$ | $\begin{array}{r} 364 \\ 3 \\ 2 \\ 2 \end{array}$ | $\begin{array}{r} 444 \\ 5 \\ 1 \\ \hline \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 3.580 | 398.108 | 14.827 | 699 | - $\cdot$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3.435 \\ 98 \\ 35 \\ 12 \end{array}$ | $\begin{array}{r} 177.047 \\ 83.522 \\ 62.975 \\ 74.564 \end{array}$ | $\begin{aligned} & 5.532 \\ & 3.169 \\ & 2.297 \\ & 2.899 \end{aligned}$ | 684 9 5 1 | $\square$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing total payrall by the average annual wage and satary pate as reported in the Surver of Employment. Payroll and Hours. Statistics Canada, Casologus 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the canada level. Thus if a business has at last 500 omployees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payrol! deductions in the previous yeer.
(3) Refers to businesses peporting no payroll deductions in the following year.
"Newly feporting" and "no longer reporting" businesses are assumed to have been in activity for six montis ano the information is adjusted accordingly.

See lable 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
British Columbia. Dry Bulk Materials Trucking Industry (SIC 4564)

|  | Total 1 ; | $\begin{array}{r} \text { Botiom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { midde } 25 \% \end{array}$ | $\begin{array}{r} \text { UDDE } \\ \text { middie } 25 \% \end{array}$ | $\begin{aligned} & \text { Toz } \\ & 252 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 48 \\ 97,699 \\ 84,772 \\ 12,927 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting e profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 42 \\ 98.693 \\ 82.564 \\ 16.129 \end{array}$ | -- | -- | -- | -- |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 6 \\ 97.873 \\ 115.962 \\ -18.089 \end{array}$ | -- | -- | -- | -- |

Number of observations in sample Average sales \$ Average expense Aversge net profit (loss) \$

Businesses reporting profit (Mo.) Average sales \$
Average expense
Average net profit \$

Businesses reporting a loss (No.)
Average sales \$
Average expense $\$$
Average net loss \$

67
107.823
96.377
11.445
11.446

57
112.185
96.563
15. 622

10
64.132
73.306
$-9,174$
17.075
16.065
1.010

31,364
33, 105
$-1.741$
34.890
27.892
6.998
0.510
5,592
18.105
$21.94 ?$
-3.842
25.533
41.726
-16.73

| 62.047 | 320.805 |
| :--- | ---: |
| 43.856 | 292.489 |
| 18.191 | 28.324 |

292.489
28.324
336.015
304. 86
42.986
18.745
78.323
134.565
140.859
$-6.294$

1986

Number of observations in sample
Average sales \$
Average expense $\$$
Average net Drofit (loss) \$

Businesses reporting a profit (NO.)
Average sales $\$$
Average expense \$
Average net profit $\$$
107
127.919
191.858
15.961
41.160
33.569
54.535
39.255
15.280
84.530
75.694
331.450
191.858

33,569
7,591
8.836
299.312
32.138

83
122.953
100.046
22.907
44,349
33.030
53.778
80.492
313.272
36.265
68. 963
251.925

Businesses reporting loss (No.)
24
150.283
166.518
27.474
17.513
11.449
51.347

Average sales \$
Average expense $\$$
166.518
-16.235

35,880
$-8,406$
60.949
64.606

| 104.316 | 408.391 |
| ---: | ---: |
| 108.031 | 457.556 |
| -3.715 | -49.165 |

(1) These estimetes are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$

See Table I for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Taxicab Industry (SIC 4581)

|  | Jotal(9) |  | Bottom 25\% |  | Lower middle $25 \%$ |  | $\begin{aligned} & \text { Upper } \\ & \text { miodle } 25 \% \end{aligned}$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value (\$000's) | $\begin{array}{r} 58 \\ (1) \\ (1) \end{array}$ |  | $\begin{array}{r} 1 \\ 22 \end{array}$ |  |  | $\begin{aligned} & 22 \\ & 30 \end{aligned}$ |  | $\begin{aligned} & 30 \\ & 6 B \end{aligned}$ |  | $\begin{gathered} 66 \\ (1) \end{gathered}$ |  |
| Selected expense item | Industry average (2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3 ) |  |  |  |  |
|  | Total | Bottom $25 \%$ | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{gathered} \text { Upoer } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Vehicle expensas | 32.8 | 50.9 | 20.2 | 30.8 | 30.8 | 100.0 | 32.8 | 50.9 | 20.2 | 30.8 | 30.8 |
| Depreciation | 4.5 | 3.4 | 3.3 | 3.4 | 7.7 | 77.8 | 5.7 | 5.0 | 4.8 | 4.1 | 8.7 |
| Repairs 8 maintenance | 13.4 | 20.3 | 9.0 | 13.1 | 11.6 | 99.3 | 13.5 | 20.6 | 9.0 | 13.1 | 11.8 |
| Fuel expense | 15.0 | 27.2 | 7.9 | 14.3 | 19.5 | 90.0 | 16.6 | 27.4 | 10.2 | 15.4 | 12.6 |
| Personnel expenses | 21.7 | 0.6 | 1.6 | 36.5 | 43.1 | 72.1 | 30.1 | 2.3 | 3.0 | 36.5 | 43.1 |
| Financial expenses | 17.3 | 25.4 | 30.3 | 7.5 | 8.7 | 100.0 | 17.3 | 25.4 | 30.3 | 7.5 | 8.7 |
| Interest 6 bank charges | 4.6 178 | $\begin{array}{r}9.6 \\ \hline 15.8\end{array}$ | 4.0 26.4 | 3.0 4.5 | 2.3 6.4 | 69.1 96.6 | 13.6 | 14.2 15.8 | 5.1 26.5 | 5.8 5.0 | 2.8 6.4 |
| Protessional fees |  |  |  |  |  |  |  |  |  |  |  |
| Other expenses | 16.1 | 18.7 | 17.4 | 13.7 | 15.2 | 92.7 | 17.4 | 18.7 | 25.0 | 13.7 | 15.2 |
| Profit (loss) | 12.1 | 4.4 | 30.5 | 11.5 | 2.3 | 100.0 | 12.1 | 4.4 | 30.5 | 11.5 | 2.3 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | - $\cdot$ | - . | -. | $\cdots$ | - |

## Symbol:

zero or no observations
.- too small too be expressed
... not applicable

* confidentisl


## Footnotes

(il These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000,000$.
21. Toisl weighted expenditure on a given item

21 Value in each cell $=\frac{\text { Toial weighted sales of all businesses in the sample }}{} \times 100$ for esch quartile.

131 Volue in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporiing this item of expenditure }} \times$ foo for each quariile.
This portion of the table pertains only to the businesses peporting the specific exponse item. Therefore these ratios are calculated individually and the total will not necessarily equal 100 .

## Notes

Data are shown by quartiles when a least i3 of the sampled businesses report the specific item
Records were ranked in ascending order according to seles size. Each quartile li. e. bottom 25\%. Iower middle 25z. eic. 1 epresents one quarter of the total number of businesses. Hithin each quartile. the average ratio is presented. For comparison purposes. the high end low values of sales are shown

How to use the tables
(1) Locate the appropriate salas range that is displayed on the two lines entitled "Low sales value" and migh stales value".
(2) The selected range will indicate the proper quertile. i.e. the botion $25 \%$, the lower middle $25 \%$. the upper middle $25 \%$ or the op 25\%
(3) Data per taining to the selected sales size range will be in that quariile

Standard Industriel Classification Definition ISIC 1980):
SIC 4581 - Taxicab Industry
Businesses primarily engaged in providing passenger transportation by automobiles not operated on regular schedules or between fixed terminals. Taxicab flee? owners and organizations are included regardless of whether drivers are hired, rent their cabs or ore otherwise compensaied. Also included are those who own and operate theif own iaxicabs, saxi dispatching. road motor vehicle taxi service. and taxican service.

TABLE 2. Balance sheet profile for 1986
British Columbia, Taxicab Industry (SIC 4581)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle $25 \%$ | TCF 25: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000$ 's) | $\begin{array}{r} 58 \\ (1) \\ (1) \end{array}$ | $\begin{array}{r} 1 \\ 22 \end{array}$ | $\begin{aligned} & 22 \\ & 30 \end{aligned}$ | $\begin{aligned} & 30 \\ & 66 \end{aligned}$ | $\begin{array}{r}66 \\ (1) \\ \hline\end{array}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 1 | - | - | 4 | 1 |
| Accounts and notes receivable | 1 | - | - | 1 | 2 |
| Inventory | - | - | - | - | - |
| Other current assets | - | - | - | - | - |
| Total current assets | 2 | - | - | 5 | 3 |
| Fixed assets | 2 | - | - | 2 | 6 |
| Less: Accum. dep. on fixed assets | - | - | - | 1 | 1 |
| Other assets | 2 | - | - | 3 | 7 |
| Total assets | 6 | - | - | 9 | 15 |
| Liabilities and equity |  |  |  |  |  |
| Current Ioans <br> Other cursent liabilities | 2 | - | $\because$ | 1 | 1 |
| Total current liabilities | 2 | - | - | 7 | 2 |
| Mortgages payable | - | - | - | - | - |
| Long term debt | 5 | - | - | - | 21 |
| Other liabilities | - | - | - | - | - |
| Total liabilities | - | - | - | 7 3 | 23 -8 |
| Total equity |  | - | - |  | -8 |

111 These estimates are based on sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$
See Table 1 for symbols and notes.

TABLE 3. Financial ratios(4) for incorporated businesses only, 1986
British Columbia, Taxicab Industry (SIC 4581)

|  | To4al:2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) |  |  |  |  |  |
| Low sales value (\$000's) | (1) | -* | -- | -- | -- |
| High sales value (\$000's) | (1) | -- | -- | -- | -- |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.4 | -- | -- | -- | -- |
| Leverage ratios |  |  |  |  | -- |
| Interest coverage ratio (times) | -6.9 | -- | -- | - | -- |
| Debt ratio (times) |  | - | -- | - " | -- |

(1) The ratios pepresent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These astimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities
2. Leverage ratios:
a) Debt/equity = total liabilities / equity
b) Debt retio = Lotal liabilities $/$ total assets
c) Interest coverage $=$ net profit interest expense interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia. Taxicab Industry (Sic 4581)

|  | Total(1) | Bottom 25\% | Lower midde 25\% | Upper midde 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.(1)^{4}\right)$ | -- | -- | -- | -- |
|  |  |  | verage (\$000 |  |  |
| Operating activities <br> Cash from operations Depreciatian Other | $\begin{array}{r} -8 \\ -3 \\ -35 \end{array}$ | -- | -- | -- | -- |
| Dividends | - | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r}3 \\ -5 \\ -44 \\ \hline\end{array}$ | -- -- -- | -- -- -- | - -- - | -- -- - |
| Financing activities <br> Incraase in long term debt <br> Repayment of long term debt <br> Loans fram shareholders <br> Redayment of loans from shareholders <br> Advances 8 loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | $\begin{array}{r}16 \\ -3 \\ 7 \\ -2 \\ - \\ \hline\end{array}$ | -- -- -- -- -- -- | - <br> - <br> - <br> - <br> - | -- <br> - <br> - <br> - <br> - <br> - | -- |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 1 7 8 | -- | -- | -- | -- |

(1) These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$. Semple count includes only those businesses reporting statement of changes.
see rable 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia. Taxicab Industry (SIC 4581)


(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as peported in the Survey of Employment, Payroll and Hours Statistics Caneda. Catalogue 72-002. An average labouf unit could be interpreted as a
full-time employee. Note that the business size groups used are determined at the canada level. Thus if business has at leas? 500 employees in Cenada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers 10 businesses reporting no peyroll deductions in the previous year
(3) Refers to businesses peporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted eccordingly.

See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Taxicab Industry (SiC 45B1)

|  | Total 11 ) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lowe : $\text { middie } 25 \%$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 91 \\ 60.728 \\ 54.887 \\ 5.841 \end{array}$ | $\begin{array}{r} 15.067 \\ 11.739 \\ 3.328 \end{array}$ | $\begin{array}{r} 23.280 \\ 18.497 \\ 4.783 \end{array}$ | $\begin{array}{r} 42.132 \\ 34,811 \\ 7.321 \end{array}$ | $\begin{array}{r} 162.431 \\ 154.501 \\ 7.930 \end{array}$ |
| Businesses reporting a profit (Mo.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit $\$$ | 76 56.579 48.771 7.808 | $\begin{array}{r} 14.925 \\ 10.808 \\ 4.117 \end{array}$ | $\begin{array}{r} 24.085 \\ 17.301 \\ 5.784 \end{array}$ | $\begin{array}{r} 41.211 \\ 31.676 \\ 9.535 \end{array}$ | $\begin{array}{r} 146.095 \\ 135.298 \\ 10.797 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss $\$$ | $\begin{array}{r} 15 \\ 91.757 \\ 97.432 \\ -5.675 \end{array}$ | $\begin{aligned} & 15.931 \\ & 17.392 \\ & -1.461 \end{aligned}$ | $\begin{aligned} & 19.640 \\ & 23.906 \\ & -4,266 \end{aligned}$ | $\begin{aligned} & 46.594 \\ & 50.007 \\ & -3.413 \end{aligned}$ | $\begin{array}{r} 284.862 \\ 298.421 \\ -13.559 \end{array}$ |


| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 107 \\ 76.856 \\ 70.096 \\ 6.760 \end{array}$ | $\begin{array}{r} 13.252 \\ 10.139 \\ 3.113 \end{array}$ | $\begin{array}{r} 26.281 \\ 20.513 \\ 5.768 \end{array}$ | $\begin{array}{r} 40.932 \\ 36.922 \\ 4.010 \end{array}$ | $\begin{array}{r} 226,960 \\ 212,809 \\ 14,151 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) | 90 |  |  |  |  |
| Average sales \$ | 82.073 | 13.620 | 26.544 | 42.244 | 245.883 |
| Average expense \$ | 72.576 | 9.403 | 19.440 | 34,683 | 226,777 |
| Average net Drofit \$ | 9,49? | 4.21 ? | 7.104 | 7.561 | 19.106 |
| Businesses reporting a loss (No.) | 17 |  |  |  |  |
| Average sales \$ | 54,841 | 11.786 | 23.310 | 35.631 | 148.638 |
| Average expense $\$$ | 61,670 | 13.076 | 32.640 | 45,969 | 154,995 |
| Average net loss \$ | -6,829 | -1.290 | -9.330 | -10.338 | -6, 357 |


| Number of observations in sample | 82 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 70.092 | 18.965 | 28.139 | 50,057 | 184.007 |
| Average expense \$ | 67.193 | 16.263 | 18.908 | 46,674 | 186.928 |
| Average net Drafit (loss) \$ | 2.899 | 1.902 | 9.231 | 3.383 | -2.921 |
| Businesses reporting a profit (No.) | 62 |  |  |  |  |
| Average sales \$ | 60.459 | 19.143 | 28.139 | 55.726 | 138.867 |
| Average expense \$ | 53.061 | 15.480 | 18.508 | 48.077 | 129.777 |
| Average net profit \$ | 7.408 | 3.663 | 9.231 | ?.645 | 9.090 |
| Businesses reporting loss (No.) | 20 |  |  |  |  |
| Average sales \$ | 98.083 | 15,690 | - | 43.761 | 234.798 |
| Average expense \$ | 104,865 | 18.243 | - | 45.116 | 251.235 |
| Average net loss \$ | -6.782 | -2.553 | - | -1.355 | -16.436 |

[^10]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia. Specialty Food Stores (SIC 6012)

|  | Total(1) |  | Bottom 25\% |  | Lowermiddle 25\% |  | Upper midde 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low salas value ( $\$ 000$ s) High sales value $\left(\$ 000^{\circ}\right.$ s) | $\begin{aligned} & 238 \\ & (1) \\ & (1) \end{aligned}$ |  | (1) |  | $\begin{array}{r} 56 \\ 143 \end{array}$ |  | $\begin{aligned} & 143 \\ & 240 \end{aligned}$ |  |  | $\begin{aligned} & 240 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | \% businesses reporting | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{array}{r} \text { Uoper } \\ \text { midole } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | Lower middie $25 \%$ | $\begin{array}{r} \text { Udper } \\ \text { middIe } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { ToD } \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of seles | 56.0 | 42.2 | 58.6 | 60.4 | 63.0 | 99.9 | 56.1 | 42.2 | 58.9 | 60.4 | 63.0 |
| Occupancy expenses | 14.9 | 19.1 | 19.3 | 12.2 | 9.0 | 95.7 | 15.5 | 23.1 | 19.3 | 12.2 | 9.0 |
| Depreciation | 3.5 | 5.2 | 4.5 | 2.6 | 1.8 | 80.2 | 4.4 | 9.3 | 5.3 | 2.9 | 2.0 |
| Repairs \& maintenance | 2.9 | 6.8 | 2.7 | 1.1 | 1.3 | 89.0 | 3.3 | 8.6 | 2.9 | 1.2 | 1.3 |
| Heat. light \& telephone | 2.9 | 4.7 | 3.2 | 2.1 | 1.6 | 93.8 | 3.1 | $5 . ?$ | 3.3 | 2.2 | 1.6 |
| Rent | 5.5 | 2.4 | 9.0 | 6.4 | 4.3 | 71.7 |  |  |  |  | 5.1 |
| Personnel expenses | 13.3 | 10.2 | 9.5 | 15.2 | 18.4 | 82.7 | 16.1 | 15.5 | 12.1 | 17.3 | 18.6 |
| Financial expenses | 2.6 | 2.8 | 3.0 | 2.4 | 2.1 | 92.9 | 2.8 |  |  |  |  |
| Interest \& bank charges | 1.8 0.8 | 2.1 0.8 | 2.2 0.8 | 1.5 0.9 | 1.4 0.8 | 90.7 87.6 | 2.0 0.9 | 2. 1.2 | 2.5 0.8 | 1.5 0.9 | 1.4 0.8 |
| Other expenses | 7.8 | 13.3 | 8.1 | 4.7 | 5.0 | 99.7 | 7.8 | 13.3 | 8.1 | 4.7 | 5.0 |
| Profit (loss) | 5.4 | 12.5 | 1.6 | 5.9 | 2.6 | 98.9 | 5.5 | 12.5 | 1.6 | 5.2 | 2.6 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | $\ldots$ | $\cdots$ | $\cdots$ | -•• |

## Symbols

zero or no observations
too smell 100 be expressed
. not applicable

- confidentisl


## Footnotes

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

21 Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of ail businesses in the sample }} \times 100$ for each quartile
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { lotal weighted sales of businesses reporting this item of expendivure }} \times$ for 00 fortile

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are celculated individually and the total will not necessarily equal 100 z .

## Notes

Data are shown by quartites when 8 least 13 of the sompled businesses report the specific ifom
Recores were ranked im ascending order according to sales size. Each quertile li.e. Dottom 25\%. lower midole 25\%, etc.l represents one quarter of the total number of businesses. Within each quartile. the average retio is presented. For comparison purposes. the high and low values of sales are shown

## How to use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value"
12) The selected range will indicate the proper quertile. i.e. the bottom $25 \%$, the lower middle $25 \%$, the upper midde $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

SIC 6012 - Specialty Food Stores
Businesses primarily engaged in petail dealing usually in one line of food. Includec in this industry are those retail bakeries which sell mainly purchased goods and shops which bake their products on the premises and sell them over-the-counter to final consumers. Businesses primarily engaged in selling fried chicken, doughnuts, pizzas, soft ice cream end the like for off-premises consumption are classified in 9213 -- lake-Out food Services.

This group includes the following tyoes of stores bread and pasipy shops, butcher shops, candy and nut stores, confectionery stores. dily produc:s stores, de ifcatessens, fish and sea food stores, fruit and vegetables stores. heal hh food stores, ice cream stores. milk stores, spec aliy food stores lexr, Take Unt food Servicest.

TABLE 2. Balance sheet profile for 1986
British Columbla, Specialty Food Stores (SIC 6012)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lowe • <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value $\left(\$ 000^{\prime} \mathrm{s}\right.$ ) | $\begin{aligned} & 238 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11\rangle \\ 56 \end{array}$ | $\begin{array}{r} 56 \\ 143 \end{array}$ | $\begin{aligned} & 143 \\ & 240 \end{aligned}$ | $\begin{aligned} & 240 \\ & \{1\rangle \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Dther assets | $\begin{array}{r} 6 \\ 3 \\ 9 \\ 1 \\ 19 \\ 49 \\ 20 \\ 5 \end{array}$ | 1 1 4 1 | $\begin{array}{r} 2 \\ 2 \\ 4 \\ 1 \\ 8 \\ 23 \\ 8 \\ 4 \end{array}$ | $\begin{array}{r} 7 \\ 1 \\ 12 \\ 1 \\ 21 \\ 43 \\ 22 \\ 7 \end{array}$ | $\begin{array}{r} 13 \\ 10 \\ 21 \\ 2 \\ 46 \\ 100 \\ 47 \\ 11 \end{array}$ |
| Total assets | 47 | 4 | 27 | 48 | 109 |
| Liabilities and equity Current loans Other curtent liabilities Total cutrent liabi!ities Mortgages Dayable Long term debt Other liabilities | $\begin{array}{r} 6 \\ 11 \\ 18 \\ 2 \\ 18 \\ 18 \end{array}$ | 1 | $\begin{array}{r} 2 \\ 9 \\ 10 \\ 1 \\ 6 \\ \hline \end{array}$ | 6 <br> 10 <br> 15 <br>  <br> 25 | $\begin{array}{r} 17 \\ 26 \\ 42 \\ 6 \\ 41 \\ 2 \end{array}$ |
| $\begin{aligned} & \text { Total liabilities } \\ & \text { Total equity } \end{aligned}$ | $\begin{array}{r} 38 \\ 9 \end{array}$ | 3 | $\begin{aligned} & 17 \\ & 10 \end{aligned}$ | 41 | $\begin{aligned} & 91 \\ & 19 \end{aligned}$ |

11 These estimates are based on a sample of businesses reporting sales beiween $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986 Britlsh Columbia. Specialey food Stores (SIC 6012)

|  | Total(2) | Bottom 25\% | Lower middle 25\% | Usper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime}$ s) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 90 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & \{1\} \\ & 113 \end{aligned}$ | $\begin{aligned} & 113 \\ & 206 \end{aligned}$ | $\begin{array}{r} 206 \\ 416 \end{array}$ | $\begin{aligned} & 416 \\ & 11 \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 2.1 | 3.3 | 2.3 | 1.9 | 1.1 |
| Leverage ratios <br> Debt/aquity patio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 32.8 \\ 15.8 \\ 3.5 \end{array}$ | $\begin{array}{r} -1.8 \\ 5.3 \\ 11.9 \end{array}$ | $\begin{array}{r} 92.4 \\ 48.7 \\ 1.1 \end{array}$ | $\begin{aligned} & 8.4 \\ & 1.8 \\ & 0.9 \end{aligned}$ | $\begin{array}{r} 23.1 \\ 4.8 \\ 1.0 \end{array}$ |

(11) The ratios represent the average of ratios for each business in the group and cannot be calculafed from the figures shown in table 2 .
(12) These estimstes are based on a sample of businesses reporting sates between $\$ 10,000$ and $\$ 2.000 .000$.

See lable 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities
2. Leverage ratios:
a) Debi/equity = lotal liabilities / equity
b) Debi raico $=$ total iabiliiies / total asse:s.
c) Interest coverage = net profit * interest expenst ; nterer: expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia. Specialty Food Stores (SIC 6012)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper <br> middie 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{array}{r} 51 \\ (1) \\ (1) \end{array}$ | $\begin{aligned} & (1) \\ & 162 \end{aligned}$ | $\begin{aligned} & 162 \\ & 221 \end{aligned}$ | $\begin{aligned} & 221 \\ & 488 \end{aligned}$ | $\begin{aligned} & 488 \\ & 11) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{array}{r} 3 \\ 8 \\ -3 \end{array}$ | $\begin{array}{r} -4 \\ 2 \\ -1 \end{array}$ | -3 9 - | 5 5 | $\begin{array}{r} 12 \\ 14 \\ -10 \end{array}$ |
| Dividends | -1 | - | - | -1 | -2 |
| Investment ectivities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 2 -5 -1 | 6 -6 - | -1 | -1 | 2 -13 -1 - |
| Financing activities <br> Increase in long term deb* <br> Repayment of long term debt <br> Loans fiom shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Diner | 3 -7 1 -2 | $\begin{array}{r} 1 \\ -3 \\ 3 \\ -2 \end{array}$ | -9 -9 | -6 -6 -1 | 12 -12 2 -3 - - - |
| Increaseldecrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 7 5 | -3 4 - | -1 3 1 | 3 7 10 | 1 7 8 |

(1) These estimates are based on a sample of incorporated businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a stetement of changes.
Soe table 1 for symbois and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
British Columbia, Food Stores (SIC 601)

|  |  |  |
| :--- | :--- | :--- |
| Business size expressed in |  |  |
| average labour units(1) |  |  |

[^11]TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986
British Columbia, Specialty Food Stores (SIC 5012)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Tov } \\ & 255 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 311 \\ 205.812 \\ 196.657 \\ 9.155 \end{array}$ | $\begin{array}{r} 39.785 \\ 41.285 \\ -1.500 \end{array}$ | $\begin{array}{r} 104.575 \\ 98.053 \\ 6.522 \end{array}$ | $\begin{array}{r} 187.344 \\ 171,450 \\ 15.894 \end{array}$ | $\begin{array}{r} 491.545 \\ 475,840 \\ 15.705 \end{array}$ |
| Businesses reporting e profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit $\$$ | $\begin{array}{r} 240 \\ 204.551 \\ 189.539 \\ 15.012 \end{array}$ | $\begin{array}{r} 35.514 \\ 31.451 \\ 4.063 \end{array}$ | $\begin{array}{r} 107.419 \\ 97.486 \\ 9.933 \end{array}$ | $\begin{array}{r} 185.469 \\ 166.592 \\ 18.877 \end{array}$ | $\begin{array}{r} 489.803 \\ 462.628 \\ 27.175 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 71 \\ 207,380 \\ 214,746 \\ -7.366 \end{array}$ | $\begin{aligned} & 42.441 \\ & 47.403 \\ & -4.962 \end{aligned}$ | $\begin{array}{r} 91.748 \\ 100,609 \\ -8,861 \end{array}$ | $\begin{array}{r} 199.562 \\ 203.102 \\ -3.540 \end{array}$ | $\begin{aligned} & 495.768 \\ & 507.868 \\ & -12.100 \end{aligned}$ |

1985

Number of observations in sample
Average sales \$
Average expense \$
Average net profit (loss) $\$$

Businesses reporting a profit (Mo.)
Average sales \$
Average expense \$
Average net profit $\$$
312
229.619
226.766
2.853
38.945
38.059
886
116.504
115.003
1.501

| 198.536 | 564.489 |
| ---: | ---: |
| 194.969 | 559.033 |
| 3.567 | 5.456 |

241
221.528
209.474
12.054
40.648
35.304
5.344
115.740
207.079
196.436
10.643
522.645
503.175
19.466

Businesses reporting loss (No.)
$25 \% 71$
Average sales
252.396

Average expense $\$$
256.036
34.926
187.646
669.748

Average expense $\$$
Average net loss $\$$
$-13.640$
44.558
-9.632
126.951
$193.098 \quad 699.536$
6
$-9.688$
$-5.452$
$-29.788$

1986
Number of observations in sample
Average sales $\$$
Average expense $\$$
Average net profit $\langle 10 s 5\rangle \$$
Businesses reporting profit (No.)
Average sales $\$$
Average expense $\$$
Average net profit $\$$
Businesses reporting lass (No.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$

| 367 |  |
| ---: | ---: |
| 204.911 | 29.224 |
| 201.298 | 32.468 |
| 3.613 | -3.244 |
|  |  |
| 266 |  |
| 216.082 |  |
| 203.605 | 27.729 |
| 12.477 |  |
|  |  |
|  |  |
| 101 | 26.461 |
| 196.153 | 37.403 |
| 204.383 | -10.556 |
| -8.230 |  |


| $\begin{array}{r} 94,336 \\ 91,79 \\ 2,545 \end{array}$ | $\begin{array}{r} 188.840 \\ 179.478 \\ 9.362 \end{array}$ | $\begin{array}{r} 507.245 \\ 501.454 \\ 5.791 \end{array}$ |
| :---: | :---: | :---: |
| 93.981 | 181.903 | 556,714 |
| 84,701 | 167.051 | 535,401 |
| 9.280 | 14,852 | 21.313 |
| 94.733 | 208.894 | 454,137 |
| 99.720 | 215.401 | 465,009 |
| -4.987 | -6.507 | -10.872 |

(1) These estimates are based on a sanple of businesses reporiing sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Pharmacies (SIC 6031)

|  | Total(1) |  | Bottom 25\% |  | Lowe r middle 25\% |  | Uppermiddle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ 's) | $\begin{aligned} & 102 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{aligned} & (1) \\ & 275 \end{aligned}$ |  | $\begin{aligned} & 275 \\ & 638 \end{aligned}$ |  | $\begin{array}{r} 638 \\ 1.115 \end{array}$ |  |  | $\begin{array}{r} 1.115 \\ (1) \end{array}$ |  |
| Selected expense item | Industry aversge(2) |  |  |  |  | $\left\lvert\, \begin{gathered} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{gathered}\right.$ | Reporting businesses on\|y ${ }^{\text {a }}$ 3\| |  |  |  |  |
|  | Total | Bottom 25\% | Lower 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom $25 \%$ | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{array}{r} \text { Upper } \\ \text { midd le } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Too } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 69.9 | 70.1 | 67.1 | 72.6 | 69.3 | 100.0 | 69.9 | 70.1 | 67.1 | 72.6 | 69.3 |
| Occupancy expenses |  | 9.9 | 6.4 | 4.6 | 4.8 | 100.0 | 6.4 | 9.9 | 6.4 0.8 | 4.6 0.6 | 4.8 0.8 |
| Depreciation Repairs \& maintenance | 0.7 | 0.8 | 0.8 | 0.4 | 0.8 | 84.6 95.9 | 0.6 | 0.9 | 0.5 | 0.4 | 0.5 |
| Heat. light \& telephone | 0.8 | 1.3 | 0.8 | 0.6 | 0.6 | 99.7 | 0.8 | 1.3 | 0.9 | 0.6 | 0.6 |
| Rent | 4.3 | 7.1 | 4.2 | 3.2 | 2.8 | 97.3 | 4.4 | 7.2 | 4.3 | 3.2 | 3.1 |
| Personnel expenses | 16.0 | 12.8 | 18.1 | 15.6 | 17.7 | 98.4 | 16.3 | 13.7 | 18.1 | 15.6 | 17.7 |
| Financial expenses | 2.3 | 2.9 | 1.6 | 2.8 | 1.8 | 100.0 | 2.3 | 2.9 | 1.6 | 2.8 | 1.8 |
| Interest \& bank charges | 1.1 | 2.0 | 0.8 | 0.7 | 0.8 | 98.1 | 1.1 | 2.0 | 0.8 | 0.7 | 0.9 |
| Professional fees | 1.3 | 0.9 | 0.9 | 2.2 | 0.9 | 100.0 | 1.3 | 0.9 | 0.9 | 2.2 | 0.9 |
| Other expenses | 3.3 | 3.2 | 2.8 | 3.6 | 3.7 | 100.0 | 3.3 | 3.2 | 2.8 | 3.6 | 3.7 |
| Profit (loss) | 2.1 | 1.0 | 4.0 | 0.8 | 2.8 | 99.8 | 2.1 | 1.0 | 4.0 | 0.8 | 2.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | -•• | . $\cdot$ | - | ... |

Symbols
zero or mo observations
too small too be expressed
... nor applicable
$\times$ confidensial

## Footnotes

111 These estimates ape based on a sample of businesses paporting seles between $\$ 10,000$ and $\$ 2,000,000$.
2) Value in each cell $=$ Total weighted expenditure on a given item
(3) Value in each cell $=\frac{\text { lotal weightad expenditure on a given item }}{\text { lotal weighted sales of businesses reporting this item of expenditure }} \times 100$

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these petios are calculated individually and the total will not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses repart the specific item.
Records were ranked in ascending order according to sales size. Each quertide li.e. bottom 25\%. lower midde 25\%. etc.) reprosenis one quarter of the total number of businessas. Within each quartile. the average ratio is presented. for comparison purposes. the high and low values of sales are shown

How to use the tebles
(1) Locate the appropriate sales range that is displayed on the two ines entitied "ow sales value" and "High soles value"
(2) The selected range will indicate the proper quatile. i.e. the bottom 25\%. the lower midde $25 \%$, the upper midde $25 \%$ or the 100 25\%.
(3) Data pertaining to the selected sales size pange will be in that quartile.

Standard Industrisl Classifiction Definition (SIC 1980):
SIC 6039 - Pharmacies
Businesses primarily engaged in feiail deating in drugs, pharmaceuticals and patent medicines and drug sundries. prescribed medicines must be sold but are not necessarily the source of greatest pevenue. They may be seconderily engaged in selling oiner lines such as cosmetics. loilefties, tobacco products, confectionery, stationery, giftware and novelty merchandise.

TABLE 2. Balance sheet proftle for 1986
British Columbia, Pharmacies (SIC 6031)

|  | Total(1) | Bottom 25\% | Lowe: $\text { middie } 25 \%$ | Uppe middle 25\% | Top 25: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $8000^{\prime} \mathrm{s}$ ) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 102 \\ & \{1\} \\ & (1) \end{aligned}$ | $\begin{aligned} & (1) \\ & 275 \end{aligned}$ | $\begin{array}{r} 275 \\ 638 \end{array}$ | $\begin{array}{r} 638 \\ 1.115 \end{array}$ | $\begin{array}{r} 1.115 \\ (1) \end{array}$ |
|  | Average ( 8000 's ) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 10 | 2 | 18 | 6 | 15 |
| Accounts and notes receivable | 26 | 6 | 18 | 42 | 35 |
| Inventory | 179 | 24 | 89 | 324 | 247 |
| Other current assets | 5 | 6 | 3 | 4 | $9{ }^{9}$ |
| Total current assets | 220 | 38 | 127 | 376 | 306 |
| Fixed assets | 54 | 11 | 33 | 41 | 129 |
| Less: Accum. dep. on fixed assets | 31 | 7 | 20 | 24 | 72 |
| Other assets | 24 | 8 | 15 | 33 | 37 |
| Total assets | 267 | 50 | 156 | 426 | 400 |
| Liabilities and equity |  |  |  |  |  |
| Current loans | 33 127 | 10 19 | 49 | 262 | 151 |
| Total current liabilities | 160 | 29 | 63 | 305 | 213 |
| Mortgages payable | - | $=$ | - | 1 | - |
| Long tarm debt | 44 | 23 | 35 | 66 | 47 |
| Other liabilities | 2 | - | - | 1 | 5 |
| Total liabilities | 206 | 52 | 98 | 373 53 | 265 135 |
| Total equity | 61 | -2 | 58 | 53 | 135 |

111 These estimates are basec on sample of businesses reporiing sales between \$10,000 and \$2.000.000.
See Table ? for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia. Phermacies (SIC 6031)

|  | Total(2) | Bottom 25\% | Lower middle 25\% | Uoper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( 8000 's) High sales value $\left(9000^{\prime}\right.$ s) | $\left.\begin{array}{r} 98 \\ (1) \\ 11 \end{array}\right)$ | $\begin{aligned} & (1) \\ & 308 \end{aligned}$ | $\begin{array}{r} 308 \\ 659 \end{array}$ | $\begin{array}{r} 659 \\ 1.115 \\ \hline \end{array}$ | $\begin{array}{r} 1.115 \\ (1) \\ \hline \end{array}$ |
|  | Average |  |  |  |  |
| Liquidity retio Current ratio (times) | 1.9 | 1.5 | 2.0 | 2.1 | 1.8 |
| ```Leverage ratios Debt/equity ratio {times} Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} 93.7 \\ 16.4 \\ 0.8 \end{array}$ | $\begin{array}{r} -11.8 \\ 11.5 \\ 1.0 \end{array}$ | $\begin{array}{r} 151.9 \\ 22.9 \\ 0.7 \end{array}$ | $\begin{array}{r} 207.6 \\ 5.9 \\ 0.8 \end{array}$ | 7.3 23.9 0.7 |

111 The ratios represent the average of ratios for each business in the group and cannat be calculated from the figures shown in fable 2 .
$(2)$ These estimates are based on a sample of businesses reporiting sales between \$10,000 and \$2.000,000.
See table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Curreni = current assets / curtent liabilities.
2. Leverage retios:
a) Debt/equity $=$ total liabilisies $/$ equily.
b) Debt ratio $=$ total | iabilities / total asseis
c) Interest coverege $=$ net profit interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Pharmacies (SIC 6031)

|  | Total (1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{c} 83 \\ (1) \\ 11 \end{array}\right)$ | $\begin{aligned} & (1) \\ & 307 \end{aligned}$ | $\begin{array}{r} 307 \\ 628 \end{array}$ | $\begin{array}{r} 628 \\ 1.058 \end{array}$ | $\begin{array}{r} 1.098 \\ (1) \end{array}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations <br> Depreciation <br> Dther | 12 7 -3 | $\begin{array}{r} -12 \\ 3 \\ -3 \end{array}$ | $\begin{array}{r} 17 \\ 6 \\ -9 \end{array}$ | 12 6 8 | $\begin{aligned} & 30 \\ & 11 \\ & -9 \end{aligned}$ |
| Dividends | -4 | - | -8 | -7 | -2 |
| Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | -10 -2 2 | $\begin{array}{r} -4 \\ -2 \\ 5 \end{array}$ | -2 | - -1 | - -25 -5 1 |
| Financing activities <br> Increase in long term debt <br> Repaymen: of lons term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> 0the: | $\begin{array}{r}10 \\ -5 \\ 1 \\ -17 \\ \hline\end{array}$ | 24 -4 - -17 - | -2 1 -15 | $\begin{array}{r}7 \\ -3 \\ -9 \\ -19 \\ \hline\end{array}$ | 6 -11 4 -15 - - |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -10 12 2 | -10 9 -1 | -13 31 18 | -2 2 - | -14 8 -6 |

:11 These estimates are based on a sample of incorporated businesses reporting sales betwaen $\$ 10,000$ and $\$ 2.000 .000$. Sample count includes
only those businesses reporting a statemen: of changes
See table 1 for symbls and notes
TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia. Pharmacies (SIC 6031)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{gathered} \text { Total paypoll } \\ \left(\$ 000^{\prime} 5\right) \end{gathered}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 422 | 74.872 | 5,365 | 23 | 31 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 344 \\ 76 \\ 1 \\ \hline \end{array}$ | $\begin{array}{r} 32.772 \\ 33.291 \\ x \\ x \end{array}$ | $\begin{array}{r} 2.348 \\ 2.386 \\ 910 \\ 521 \end{array}$ | $\begin{array}{r}18 \\ 5 \\ - \\ \hline\end{array}$ | $\begin{array}{r} 25 \\ 5 \\ 1 \\ \hline \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 503 | 95.324 | 6.149 | 49 | . . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 412 86 4 1 | $\begin{array}{r} 42.856 \\ 38.814 \\ x \\ x \end{array}$ | $\begin{array}{r} 2.761 \\ 2.501 \\ 396 \\ 543 \end{array}$ | $\begin{array}{r}41 \\ 8 \\ - \\ \hline\end{array}$ | $\cdots$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours. Statistics Conada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Centodelevel. Thus if a business has at least 500 employees in Canade as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and notas

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Pharmacies (SIC 6031)


1984

| Number of observations in sample | 64 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 708.704 | 226.920 | 490.092 | 784.679 | 1.333.126 |
| Average expense \$ | 680.424 | 217.669 | 470.405 | 749.142 | 1.284.479 |
| Average net profit (loss) \$ | 28.280 | 9.251 | 19.687 | 35,537 | 48.647 |
| Businesses reporting profit (No.) | 58 |  |  |  |  |
| Average sales \$ | 705.096 | 220.220 | 487,389 | 779.649 | 1.333.126 |
| Average expense \$ | 672.577 | 207.865 | 461.352 | 736.613 | 1.284.479 |
| Average net profit \$ | 32.519 | 12.355 | 26.037 | 43.036 | 48,647 |
| Businesses reporting a loss (No.) |  |  |  |  |  |
| Average sales \$ | 533.650 | 250.874 | 500.976 | 849.101 |  |
| Average expense \$ | 556.391 | 252,722 | 506.850 | 909.601 |  |
| Average net loss \$ | -22,741 | -1,848 | $-5.874$ | -60.500 | - |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 65 \\ 811.287 \\ 790.208 \\ 21.073 \end{array}$ | $\begin{array}{r} 273.179 \\ 264.600 \\ 8.571 \end{array}$ | $\begin{array}{r} 519.709 \\ 505.517 \\ 14.184 \end{array}$ | $\begin{array}{r} 959.837 \\ 936.589 \\ 23.256 \end{array}$ | $\begin{array}{r} 1.492 .415 \\ 1.454 .134 \\ 38.289 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit $\$$ | $\begin{array}{r} 56 \\ 798.093 \\ 771.291 \\ 26.802 \end{array}$ | $\begin{array}{r} 273.171 \\ 264.600 \\ 8.579 \end{array}$ | $\begin{array}{r} 515,338 \\ 499.551 \\ 15.787 \end{array}$ | $\begin{array}{r} 942.293 \\ 908.120 \\ 34.173 \end{array}$ | $\begin{array}{r} 1.461 .568 \\ 1.412 .894 \\ 48.674 \end{array}$ |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 1.085 .090 \\ 1.099 .136 \\ -14.126 \end{array}$ | - | $\begin{array}{r} 561.000 \\ 562.000 \\ -1.000 \end{array}$ | $\begin{array}{r} 1.035 .017 \\ 1.058,543 \\ -23,526 \end{array}$ | $\begin{array}{r} 1.659 .014 \\ 1.676 .865 \\ -17.851 \end{array}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) $\$$ | 122 682.811 672.933 9.878 | $\begin{array}{r} 168.289 \\ 169.348 \\ -1.059 \end{array}$ | $\begin{array}{r} 451,179 \\ 441,670 \\ 9,509 \end{array}$ | $\begin{array}{r} 740.965 \\ 736.065 \\ 4.900 \end{array}$ | $\begin{array}{r} 1.370 .809 \\ 1.344,647 \\ 26.162 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 84 |  |  |  |  |
| Average sales \$ | 692.398 | 192.648 | 487.179 | 711.333 | 1.378.430 |
| Average expense \$ | 668,441 | 169.724 | 467.027 | 698.263 | 1.338,749 |
| Average net profit \$ | 23.957 | 22.924 | 20.152 | 13.070 | 39.681 |
| Businesses reporting loss (No.) | 38 |  |  |  |  |
| Average sales \$ | 678.423 | 154.095 | 353.128 |  | 1,350.347 |
| Average expense \$ | 696,299 | 169.129 | 372.609 | $882,976$ | $1.360 .482$ |
| Average net loss \$ | -17.876 | -15.034 | -19,48 9 |  |  |

[^12]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Miscellaneous Clothing Stores (SIC 61\&1)

|  | Total(1) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sampie (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 57 \\ & (1) \\ & (1) \end{aligned}$ |  | $(1)$ |  |  | $\begin{aligned} & 27 \\ & 57 \end{aligned}$ |  | $\begin{array}{r} 57 \\ 154 \end{array}$ |  | $\begin{aligned} & 154 \\ & \text { (1) } \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\left\|\begin{array}{l\|} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bot tom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upoer middle 25\% | Top $25 \%$ |  | Total | Bottom 25\% | Lower midde 25\% | Upder <br> middie 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Pepcent of sales |  |  |  |  |
| Cost of sales | 50.7 | 8.1 | 51.6 | 55.8 | 63.7 | 89.1 | 56.9 | 59.1 | 51.6 | 55.8 | 63.7 |
| Occupancy expenses | 23.3 | 31.7 | 38.5 | 14.2 | 7.5 | 100.0 | 23.3 | 31.7 |  | 14.2 | 7.5 |
| Depreciation | 1.3 | 1.0 | 1.6 | 1.5 | 0.7 | 82.2 | 1.5 | 1.2 | 2.4 | 1.8 0.5 | 0.8 |
| Redaits 8 maintenance | 3.3 | 1.2 | 8.1 | 0.4 | 0.3 | 84.1 | 3.9 | 1.2 | 8.5 | 0.5 | 0.4 |
| Heat, light 8 telephone | 3.9 | 13.0 | 4.2 | 1.7 | 1.1 | 99.5 | 3.9 | 13.6 | 4.2 | 1.7 | 1.1 |
| Rent ${ }^{\text {a }}$ | 14.8 | 16.5 | 24.5 | 10.6 | 5.4 | 93.8 | 15.8 | 16.5 | 24.5 | 12.4 | 6.1 |
| Personnel expenses | 18.6 | 7.1 | 24.0 | 15.6 | 18.6 | 98.2 | 18.9 | 7.1 | 24.0 | 17.2 | 18.6 |
| Financial expenses | 2.3 | 2.2 | 2.0 | 3.1 | 2.2 | 99.5 | 2.3 | 2.3 | 2.0 | 3.1 | 2.2 |
| Interest \& bank charges Protessional fees | 1.6 0.7 | 1.5 0.7 | 1.5 0.5 | 2.2 0.9 | 1.4 0.9 | 98.0 87.2 | 1.6 0.8 | 1.6 0.9 | 1.5 0.7 | 2.2 0.9 | 1.4 0.9 |
| Other expenses | 13.6 | 12.7 | 22.3 | 9.8 | 5.2 | 100.0 | 13.6 | 12.7 | 22.3 | 9.8 | 6.2 |
| Profit (loss) | -8.5 | 38.2 | -38.3 | 1.5 | 1.7 | 100.0 | -8. 5 | 38.2 | -38.3 | 1.5 | 1.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | . $\cdot$ | $\cdots$ | $\cdots$ | $\ldots$ |

## Symbols

zero or mo observations
. 100 smell too be expressed
not spplicable
$\times$ contidential

## Footnotes

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

Value Total weighted expenditure on a given item
(2) Value in each cell $=\frac{100}{}$ for each quertile

Total weighted sales of all businesses in the sample

131 Value in each cell $=$
Totel weighted expenditure on a given item $\times 100$ for each quertile.
Total weighted sales of businesses reporting this item of expendiqure
This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the cotel will not necesserily equal $100 \%$.

## Noter

Data are shown by quartiles when at least 13 of the sampled businasses report the specific iten.
Records were ranked in ascending opder according to sales size. Each quertile (i. e. bottom 25\%. lower midde $25 \%$, etc. represents one quarter of the total number of businesses. Within each quartile, the averege ratio is presented. For comparison purposes, the high and low values of sales are shown

Mow to use the tocate the appropriate sales range that is dispiayed on the two lines entitled "Low sales value" and ahigh sales valuem.
121 The selected renge will indicate the proper quartile, i.e. the bottom 25\%, the lawer middle $25 \%$. the upper midde $25 \%$ or the top 25\%.
(3) Data pertaining to the selactad sales size range will be in that quertile

## Standard Industrisl Classification Definition (SIC 1980):

Sic 5i41 = Miscelianeous Clothing Stores
Businesses primarily engaged in retail dealing in a combination of men's, women's and children's clothing end accessories. Included in this industry are firms primarily engaged in retailing fur goods. Businesses may be described by product line such as: retail childran's and infants' clothing, children's clothing stores, retail children's coats, combination clothing stores (men's, women's and children'sl. retail childen's dresses, blouses and shirts. family clothing stores, retail fut goods, retail children's hosiery. petail infant's and codder"s clothing. retail children's pants and slacks. retail children's skiris, fetail children's sleepwear. petail children's suits. retais childen's sweaters and retail childen's underwear.

TABLE 2. Balance sheet profile for 1986
British Columbia. Miscellaneous Clothing Stores (SIC 6141)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 57 \\ (1) \\ (1) \end{array}$ | $\begin{array}{r} 1 \\ 27 \end{array}$ | $\begin{aligned} & 27 \\ & 57 \end{aligned}$ | $\begin{array}{r} 57 \\ 154 \end{array}$ | $\begin{aligned} & 154 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets $0^{\text {a }}$ |  |  |  |  |  |
| Cash | 5 | - | 1 | 6 | 12 |
| Accounts and notes receivable | 2 | - | - | 1 | 5 |
| Inventory | 32 | - | 6 | 32 | 76 |
| Other current assets | 5 | - | 2 | 2 | 14 |
| Total current assets | 44 | - | 9 | 40 | 107 |
| Fixed assets | 17 | - | 6 | 14 | 39 |
| Less: Accum. dep. on fixed assets | 7 | - | $!$ | 6 | 19 |
| Other assets |  |  |  |  |  |
| Total assets | 56 | - | 14 | 50 | 131 |
| Liabilities and equity - 4 - 40 |  |  |  |  |  |
| Current curnent liabilities | 17 | - | 1 | 19 | 41 |
| Total current liabilities | 21 | - | 1 | 23 | 51 |
| Mortgages payable | - | - | - | 1 | - |
| Long term debt | 18 | - | 12 | 15 | 35 |
| Other liabilities | 7 | - | 14 | - | 5 |
| Total liabilities | 46 | - | 27 | 39 | 91 |
| Total equity | 10 | - | -13 | 11 | 40 |

(1) These estimates are based on a sample of Dusinesses reporting sales detween $\$ 10,000$ and $\$ 2,000,000$.

See iable 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia, Miscellaneous Clothing Stores (SIC 614i)

|  | Total(2) | $\begin{aligned} & \text { Bot tom } \\ & 25 \% \end{aligned}$ | Lower $\text { middle } 25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value $\left(\$ 000^{\circ}\right.$ s) | $\left.\begin{array}{l} 36 \\ (1) \\ 11 \end{array}\right\}$ | $(1)$ | 11 102 | $\begin{array}{r} 102 \\ 199 \end{array}$ | $199$ |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Current iatio (times) | 5.9 | 3.7 | 10.1 | 1.3 | 3.5 |
| ```Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} -38.9 \\ -10.9 \\ \quad 1.4 \end{array}$ | $\begin{array}{r} -4.2 \\ 1.3 \end{array}$ | $\begin{array}{r} -103.8 \\ -26.3 \\ 9.9 \end{array}$ | 25.4 1.7 1.0 | $\begin{aligned} & 9.1 \\ & 3.0 \\ & 0.9 \end{aligned}$ |

(1) The ratios represent the avarage of ratios for each business in the group and cannor be calculated from the figures shown in table 2
(2) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table ; for symbols and notes

## Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities.
2. Leverage rotios:
al Debt/equity = total liabilities / equity
b) Debt ratio $=$ tatal liabilities/fotal assets
c) Interest coverage $=$ net profit interest expense/Interes: exoense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
Aritish Columbia. Miscellaneous Clothing Stores (SIC 6141)

|  | To:a1i1; | Bottom 25\% | Lower midde $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 30 \\ & (1) \\ & 1 \end{aligned}$ | $\begin{aligned} & 11 \\ & 102 \end{aligned}$ | $\begin{aligned} & 102 \\ & 153 \end{aligned}$ | $\begin{aligned} & 153 \\ & 213 \end{aligned}$ | $\begin{aligned} & 213 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating sctivities <br> Cash trom operations Depreciation Other | 9 3 -4 | $\begin{array}{r} -3 \\ 3 \\ 1 \end{array}$ | -1 2 2 | 5 1 -12 | 21 6 -3 |
| Dividends | -3 | - | - | -3 | -5 |
| Investment activities <br> Disposal of fixed assets Purchase of $f i x e d$ assets Increase in investment Decrease in investment | -1 | -1 | - | - <br> - | -3 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from governmen? <br> lncrease in equity <br> Decrease in equity <br> 0 ther | -3 6 -3 | -3 2 - | -1 -2 | -2 10 -2 - - -1 | 1 -5 7 -4 $=$ |
| Increase\{decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 4 | 1 | 1 | -3 6 3 | 14 -7 7 |

(1) These estimates are bused on a sanple of incorporated businesses reporting sales befween \$10,000 and s2.000.000. Sample count includes only those businesses reporting a statement of changes.
See Table 1 for symbols and notes
TABLE 5. Employment changes by size of business. 1983-1986 based on SIC ciassification in 1986 British Columbia, Miscellaneous Clothing Stores (SIC 6141)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\prime} \text { s }\right) \end{array}$ | Average labour units(1) | Cnanges in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }(2) \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 246 | 15.389 | 1,619 | 21 | 23 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 232 \\ 10 \\ 2 \\ 2 \end{array}$ | $\begin{array}{r} 7.808 \\ 3.903 \\ x \\ x \end{array}$ | $\begin{aligned} & 832 \\ & 420 \\ & 142 \\ & 225 \end{aligned}$ | 21 - | 23 |
| 1986 |  |  |  |  |  |
| Total | 306 | 21.027 | 2.076 | 48 | . . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 283 14 5 4 | $\begin{aligned} & 8.801 \\ & 4.334 \\ & 3.587 \\ & 4.305 \end{aligned}$ | $\begin{aligned} & 886 \\ & 441 \\ & 359 \\ & 390 \end{aligned}$ | 44 2 1 1 | $\cdots$ |

(1) average labour units are calculated by dividing total payroll by the overage annual wage and salary fate as raported in the Survey of Employmen:, Payroll and Hours. Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used ere determined at the Canada level. Thus if e business hes at leas? 500 employees in Canada as a whole but less than that number in any given province it is show in the 500 and over group.
121 Refers to businesses reporting no dayroll deductions in the previous year
(3) Refers to businesses reporting no peyroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses ape assumed to have been in activity for six months and the informetion is adjusted accordingly
see pable i for symbots and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Miscellaneous Clothing Stores (SIC 6141)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower $\text { middle } 25 \%$ | Upper middle $25 \%$ | $\begin{aligned} & \text { To\% } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\{l o s s\} \$$ | $\begin{array}{r} 37 \\ 150,390 \\ 146,324 \\ 4.066 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 21 \\ 160.001 \\ 149.613 \\ 10.388 \end{array}$ | -- | -- | -- | -- -- |
| ```Businesses reporting loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 16 \\ 860.499 \\ 867.759 \\ -7.260 \end{array}$ | -- | -- | -- | -- |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit \{loss) \$ | $\begin{array}{r} 46 \\ 197.653 \\ 194.940 \\ 2.713 \end{array}$ | -- | $\begin{aligned} & -- \\ & -- \end{aligned}$ | -- | -- |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average axpense $\$$ <br> Average net profit \$ | $\begin{array}{r} 21 \\ 197.270 \\ 179.939 \\ 17.331 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting loss (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 25 \\ 217.187 \\ 233.282 \\ -16.095 \end{array}$ | -- | -- | -- | -- |


| Number of observations in sample | 93 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales $\$$ | 143.165 | 27.483 | 43.279 | 111,665 | 390.238 |
| Average expense \$ | 148.749 | 24.040 | 76.089 | 110.421 | 384.445 |
| Average net profit (loss) \$ | -5.583 | 3.443 | -32,810 | 1.244 | 5,793 |
| Businesses reporting a profit (Mo.) | 51 |  |  |  |  |
| Average sales \$ | 173.687 | 22.980 | 58.469 | 109.578 | 503.719 |
| Average expense \$ | 164.256 | 13.608 | 55.280 | 103.985 | 484.151 |
| Average net profit \$ | 9.43 ${ }^{\text {\% }}$ | 3.372 | 3.189 | 5.593 | 19.568 |
| Businesses reporting a loss (No.) | 42 |  |  |  |  |
| Average sales \$ | 118.784 | 32.075 | 42.649 | 117.097 | 283.314 |
| Average expense \$ | 132.324 | 34.679 | 76.951 | 127.163 | 290.501 |
| Average net loss \$ | -13.540 | -2.604 | -34.302 | -10.066 | -7.187 |

[^13]TABLE 1. Selected operating ratios. in percent of sales. 1986
British Columbia, Fabric and Yarn Stores (SIC 6151)

|  | Total(1) |  | Bot tom 25\% |  | Lower middle 25\% |  | Upper <br> middle $25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value (\$000's) High sales value ( $\$ 0000^{\prime}$ s) | $\begin{array}{r} 60 \\ (1) \\ (1) \end{array}$ |  | $\begin{array}{r} 19 \\ 42 \end{array}$ |  |  | $\begin{aligned} & 42 \\ & 81 \end{aligned}$ | $\begin{array}{r} 81 \\ 165 \\ \hline \end{array}$ |  |  | $\begin{aligned} & 165 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average (2) |  |  |  |  | $\left\|\begin{array}{\|c\|} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Ubder middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Pepcent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 57.0 | 44.6 | 71.8 | 57.3 | 58.7 | 100.0 | 57.0 | 44.6 | 71.8 | 57.3 | 58.7 |
| Occupancy expenses | 19.3 | 44.6 | 14.5 | 14.5 | 8.5 | 91.9 | 21.0 | 72.6 | 14.5 | 14.5 | 8.5 |
| Bedreciation | 1.0 | 0.1 | 0.3 | 2.0 | 0.7 | 65.7 | 1.6 | 0.6 | 1.6 | 2.3 | 0.8 |
| Repairs 8 maintenance | 1.2 | 0.2 | 0.6 | 2.2 | 0.9 | 70.2 | 1.7 | 0.4 | 0.9 | 2.8 | 1.1 |
| Heat. light \& telephone | 3.0 | 5.7 | 2. 3 | 2.9 | 1.3 | 91.3 | 3.3 | 9.4 | 2.3 | 2.9 | 1.3 |
| Rent | 14.1 | 38.5 | 11.3 | 7.4 | 5.6 | 82.9 | 16.9 | 92.1 | 11.3 | 8.0 | 6.0 |
| Personnel expenses | 12.0 | 0.5 | 6.8 | 16.2 | 17.9 | 90.3 | 13.3 | 0.9 | 7.2 | 16.5 | 17.9 |
| Financial expenses | 6.8 | 15.1 | 1.9 | 5.9 | 3.9 | 100.0 | 6.8 | 15.4 | 1.9 | 5.9 | 3.9 |
| Interest \& bank charges | 3.1 | 3.6 | 0.9 | 4.7 | 1.6 | 100.0 | 3.1 | 13.6 | 0.9 | 4.7 | 1.6 |
| Professional fees | 3.7 | 11.9 | 1.0 | 1.2 | 2.3 |  | 3.8 | 11.9 | 1.0 | 1.3 | 2.3 |
| Other expenses | 12.3 | 29.5 | 6.3 | 9.1 | 6.3 | 100.0 | 12.3 | 29.5 | 6.3 | 9.1 | 6.3 |
| Profit (loss) | -7.5 | -34.7 | -1.3 | -3.0 | 4.7 | 81.0 | -8.2 | -56.6 | -1.3 | $-3.0$ | 4.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . | - | -• | $\cdots$ | . $\cdot$ |

## Symbol:

zero or no observetions
too small too be expressed
not bpplicable
confidentis

## Footnotes

(1) These estimstes are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
2) Varue in esch cell $=$ lotal weighted expenditure on given item
2) Value in esch cell $=\overline{\text { potal weighted sales of all businesses in the sample }} \times 100$ fop each quartile
(3) Value in each cell $=\frac{\text { Total weighted expenditupe on a given item }}{\text { Total weighted sales of businesses peporting this item of expenditure }} \times$ foo each quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculateo individually and the rotal will not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when Bi least 13 of the samplad businessas report the specific item.
Records were panked in ascending order accopding to saies size. Each quartile (i.e. botiom 25\%, lower middie 25\%. etc.l represents one quarter of the total number of businesses. Within each quartile. the average patio is presented. for comparison purposes. the high and low values of sales are shown

## How to use the tables

11 Locata the appiopriate sales range that is displayed on the two limes entitled "Low sales value" and "high sales value"
$(21$ The selected ange will indicate the proper quartile. i.e. the bottom 25\%. the lower middie $25 \%$, the upper midde $25 \%$ or the top $25 \%$.
(3) Data peptaining to the selected sales size pange will be in that quartile.

## Stendard Industrial Clessificetion Definition (SIC 1980):

SIC E15 : Fabic and Yarn Stores
8usinesses primarily engaged in retail dealing in yard gooos: yarns and pelaed merchandise such as: ory goods and notions stores, fabric stores, retail knitting yarn and accessories. mill-end stores leectile fabricl, retail diece goods itextile fabricl, retail sewing thread. retail lextile fabrics. retail yarn goods ltextile fabricl, and retail yarr.

TABLE 2. Balance sheet prof tle for 1986
British Columbia. Fabric and Yarn Stores (SIC 6151)

|  | Total(1) | 8ottom 25\% | Lower <br> middle $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 60 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{gathered} 1 \\ 42 \end{gathered}$ | $\begin{aligned} & 42 \\ & 81 \end{aligned}$ | $\begin{array}{r} 81 \\ 165 \end{array}$ | $\begin{aligned} & 165 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Dther curfent assets <br> Total curcent assets <br> Fixed assets <br> Less: Accum. deo. on fixed assets <br> Dther assets | $\begin{array}{r} 6 \\ 6 \\ 58 \\ 3 \\ 72 \\ 23 \\ 10 \\ 2 \end{array}$ | 6 <br>  <br> 7 <br> 1 | $\begin{array}{r} 4 \\ 39 \\ 5 \\ 48 \\ 48 \\ 9 \\ \hline \end{array}$ | $\begin{array}{r} 2 \\ 1 \\ 59 \\ 1 \\ 62 \\ 30 \\ 15 \\ 2 \end{array}$ | $\begin{array}{r} 18 \\ 21 \\ 108 \\ 8 \\ 155 \\ 38 \\ 18 \\ 3 \end{array}$ |
| Total assets | 86 | 7 | 56 | 80 | 178 |
| Liabilities and equity <br> Current Ioans <br> Dther current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 13 20 34 1 34 | 17 | $\begin{array}{r}4 \\ 10 \\ 14 \\ \hline 9\end{array}$ | $\begin{array}{r}9 \\ 13 \\ 21 \\ \hline\end{array}$ | $\begin{array}{r}36 \\ 55 \\ 90 \\ 4 \\ 42 \\ \hline\end{array}$ |
| Total liabilities Total equity | 69 17 | $\begin{array}{r} 18 \\ -10 \end{array}$ | $\begin{aligned} & 23 \\ & 33 \end{aligned}$ | $\begin{aligned} & 69 \\ & 11 \end{aligned}$ | 137 |

(1) These estimates are based on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$.
see iable 1 for symbols and notes.

TABLE 3. Financial rattos(1) for incorporated businesses only, 1986
British Columbia, Fabric and Yarn Stores (SIC E151)

|  | Total(2) | Bottom 25\% | Lower <br> middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle 25\% } \end{aligned}$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High salas value ( $\$ 000$ 's) | $\begin{gathered} 42 \\ (1) \\ (1) \end{gathered}$ | $\binom{1}{11}$ | 11 81 | $\begin{array}{r} 81 \\ 291 \end{array}$ | $\begin{aligned} & 291 \\ & 111 \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 7.8 | 17.0 | 40.9 | 3.5 | 2.0 |
| ```Leverage ratios Debt/equity fatio (times) Interest coverage ratio (imes) Debt ratio (times)``` | $\begin{array}{r} -1.7 \\ 2.2 \\ 1.4 \end{array}$ | $\begin{array}{r} -1.4 \\ -13.8 \\ 3.7 \end{array}$ | $\begin{array}{r} -15.5 \\ 5.3 \\ 0.9 \end{array}$ | $\begin{aligned} & 0.7 \\ & 1.9 \\ & 1.2 \end{aligned}$ | 5.2 9.0 0.7 |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates ere besed on sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

See lable 1 for symbols and notes.

Definitions:

1. Liquidity retio:

Currant = current assets/current liabilities.
2. Leverage ratios:
a) Debt/equity = totel liabilities / equity
b) Dabt ratio $=$ total liabilities / total assets
c) Interest coverage $=$ net profit interest expense / intetest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia. Fabric and Yarn Stores (SIC 6151)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upder middle 25\% | $\begin{aligned} & \text { Toc } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\left.\begin{array}{l} 23 \\ (1) \\ 11 \end{array}\right)$ | -- | -- | -- | -- |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash 4 rom operations Dedreciation Other | $\begin{array}{r} 1 \\ 2 \\ -1 \end{array}$ | -- | -- | -- | -- |
| Dividends | -1 | - - | -- | =- | -- |
| Investment activitles <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | -3 | -- | -- | -- | -- |
| Financing activities <br> Increase in lang term debt Repayment of lono term debt <br> Loans from shareholders <br> Redayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 2 \\ -2 \\ 6 \\ -3 \\ \hline \end{array}$ | -- | -- | -- | -- -- -- -- -- |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 9 5 6 | -- | -- | -- | -- |
| (i) These estimates are based on a sample of only those businesses reporting a statemen see table 1 for symbols and notes | porated bu changes | orting | $\text { ween } \$ 10.000$ | $000.000 \text {. Stan }$ |  |

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in i986 British Columbia. Fabric and Yarn Stores (SIC 6151)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{aligned} & \text { Total } \\ & \\ &(\$ 8 y r o l l \\ &(\$ 000 \text { s } \end{aligned}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 111 | 4.173 | 462 | 27 | 34 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 108 3 - - | $\begin{array}{r} 2.534 \\ 1.639 \\ = \\ - \end{array}$ | 280 182 - - | $\begin{array}{r} 26 \\ 1 \end{array}$ | 34 - - |
| 1986 |  |  |  |  |  |
| Total | 176 | 6.553 | 685 | 40 | $\cdots$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 172 \\ 1 \\ 3 \\ \hline \end{array}$ | $\begin{array}{r} 3.671 \\ x \\ x \end{array}$ | $\begin{array}{r} 383 \\ 24 \\ 278 \\ \hline \end{array}$ | $\begin{array}{r}39 \\ 1 \\ \hline\end{array}$ | $\cdots$ |

[^14]See table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Fabric and Yarn Stores (SIC 6151)

|  | Total (1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower $\text { middle } 25 \%$ | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 42 \\ 77.576 \\ 70.859 \\ 6.717 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 33 \\ 80.994 \\ 72.685 \\ 8.309 \end{array}$ | -- | -- | -- | -- |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 9 \\ 71.591 \\ 77.076 \\ -5.485 \end{array}$ | -- | -- | -- | -- |

145.855
140.983
140.983
4.872

| - | - | -- | - |
| :--- | :--- | :--- | :--- |
| -- | -- | -- | -- |
| -- | - |  |  |

33
147.056
147.056
137.535
9.521
$61.063^{8}$
67.111
$-6.048$

Number of observations in sample
Average sales $\$$
Average expense \$
Average net profit (loss) \$

Businesses reporting profit (No.)
Average sales $\$$
Average expense $\$$
Average net profit $\$$

Businesses reporting a loss (No.)
Average sales $\$$
Average expense \$
Averape net toss \$

Number of observations in sample
Average sales $\$$
Average expense $\$$
Average net profit (loss) \$

Businesses reporting a profit (No.)
Average sales \$
Average expense $\$$
Average net profit $\$$

Businesses reporting loss (No.l
Average sales $\$$
Average expense $\$$
Average net loss $\$$

92
139.306
137.533
137.533

5
152.120
142.084
10.03


37
104.431
110.819
10.819
-6.388
17.839
24.816
55.987
55.720 55.720
267
25.605
16.668 . 937
16.741
25.968
25.968
-9.227
65.138
60.817
60.817
4.321
48.929
51.789
51.789
-2.860

106,416
108,654
$-2.238$
119.84
112.91
12.915
6.93
100.96
106.925
-5.95 ?
376.980
360.940
16.040
397.886
377.936
19.950
251.085
251.085
258.592
-7.507

111 These estimates are based on a sample of businesses reporiing sales between $\$ 10.000$ and $\$ 2.000,000$

TABLE 1. Selected operating ratios. in percent of sales. 1986
British Columbia, Appllance, Television, Radio and Stereo Stores (SIC 622)

|  | Total\{1\} |  | Bottom 25\% |  | Lower <br> middle 25\% |  | Upper <br> middle 25\% |  |  | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 88 \\ (1) \\ (1) \end{array}$ |  | $\left.\begin{array}{r} 1 \\ 2 \end{array}\right)$ |  | $\begin{aligned} & 21 \\ & 74 \end{aligned}$ |  | $\begin{array}{r} 74 \\ 264 \end{array}$ |  |  | $\begin{aligned} & 264 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | Lower: middle 25\% | Upper middie $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Uoper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 52.5 | 70.6 | 32.0 | 43.5 | 64.4 | 97.4 | 53.9 | 70.6 | 35.0 | 44.1 | 64.6 |
| Occupancy expenses | 12.3 | 12.6 | 19.2 | 11.1 | 6.3 | 96.5 | 12.8 | 14.7 | 19.2 | 11.1 | 6.3 |
| Dedreciation | 2.3 | 3.4 | 2.9 | 1.4 | 1.3 | 71.3 62.6 | 3.2 | 6.8 4.3 | 6.7 1.3 | 1.6 0.6 | 1.3 |
| Repairs 8 maintenance | 1.0 | 1.9 | 1.0 5.0 | C. 4 3.5 | 0.6 1.6 | 62.6 92.9 | 1.6 | 4.3 7.2 | 1.3 5.0 | 1.6 3.5 | 1.0 |
| Heat, light \& telephone Rent. | 5.2 | 2.1 | 10.3 | 5.7 | 2.7 | 72.3 | 7.2 | 6.8 | 14.1 | 6.0 | 3.1 |
| Personnel expenses | 10.1 | - | 3.3 | 22.2 | 14.8 | 56.6 | 17.8 | - | 10.5 | 23.6 | 14.8 |
| Financial expenses | 4.4 | 5.2 | 5.7 | 3.1 | 3.7 | 97.5 | 4.5 | 5.8 | 5.7 | 3.1 | 3.7 |
| Interest \& bank charges | 3.0 | 4.2 | 4.8 | 1.7 | 2.3 | 81.3 | 3.3 | 4.6 | 5.0 1.9 | 1.7 | 2.4 1.6 |
| Professional fees | 1.4 | 1.0 | 1.7 | 1.4 |  |  |  |  |  |  |  |
| Dther expenses | 12.2 | 18.0 | 10.9 | 12.1 | 8.0 | 100.0 | 12.2 | 18.0 | 10.9 | 12.1 | B. 0 |
| Profit (loss) | 8.5 | -6.3 | 28.8 | 8.1 | 2.8 | 98.3 | B. 6 | -6.3 | 28.8 | 8.1 | 3.0 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | - . | $\ldots$ | - . | . . |

## Symbols

zero or no observations

- 200 small 200 be expressed
not applicable
$\times$ confidential


## Footnotes

(1) These estimares are based on sample of businesses reporqing sales berween $\$ 10,000$ and $\$ 2,000,000$

121 Value in esch cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { lotal weighted sales of all businesses in the sample }} \times 100$ for each quartile
lotal weighted sales of all businesses in the sample
(3) Value in each cell =
$\frac{\text { Total weighted expenditupe on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times 100$ for aech quertile

This portion of the table pertains only to the businasses reporting the specific expense item. Therefore these fatios are calculated individusily and the total will not necessarily equel $100 \%$

## Notes

Deta are shown by quartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile (i. a. bottom 25\%. Iower middle 25\%. etc. lepresents one quarter of the total number of businesses. Within each quaptile, the average ratio is presented. For comparison purposes. the high and low values of sales are shown

How to use the tables
111 Locate the appropriate sales range that is displayed on the two lines entitled "tow sales value" and migh sales valuem
(2) The selected range will indicate the proper quartile. i. e. the bottom $25 \%$, the lower middle $25 \%$. the upper midde $25 \%$ or the 100 $25 \%$
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrisl Classification Definition (SIC 19BO):
\$1C 622. Appliance. Television. Radio and stereo Stores
Businesses primarily engaged in retail dealing in major household appliances. small electrical appliances, television, radio and sound equipment. Repair shops for such appliances are included in this industry group.

TABLE 2. Balance sheet profile for 1986
British Columbia, Appliance, Televislon, Radio and Stereo Stores (SIC 622)

|  | Total (1) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { T0 } \\ & 25 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000{ }^{\circ}$ s) | $\begin{array}{r} 88 \\ (1) \\ (1) \end{array}$ | $\begin{gathered} (1) \\ 21 \end{gathered}$ | $\begin{aligned} & 21 \\ & 74 \end{aligned}$ | $\begin{array}{r} 74 \\ 264 \end{array}$ | 264 (1) |
|  | Average (\$000's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 7 | - | 8 | 3 | 16 |
| Accounts and notes receivable | 9 | - | - | 7 | 30 |
| Inventory | 35 | 2 | 3 | 17 | 114 |
| Other current assets | 11 | - | , | 1 | 42 |
| Total current assets | 62 | 2 | 12 | 28 | 203 |
| fixed assets | 33 | 2 | 35 | 14 | 78 |
| Less: Accum. dep. on fixed assets | 10 | 1 | 5 | 5 | 30 |
| Other assets | 5 | - | 2 | 1 | 17 |
| Total assets | 89 | 4 | 44 | 38 | 267 |
| Liabilities and equity 3 |  |  |  |  |  |
| Current loans | 12 30 | 1 | 2 | 10 15 | 36 103 |
| Dther current liabilities Total current liabilities | 30 42 | $\overline{1}$ | $\frac{1}{3}$ | 15 25 | 103 139 |
| Mortgeges payable | 4 | - | 15 | 2 | 4 |
| Long term debt | 24 | 1 | B | 3 | 83 |
| Other liabilities | 1 | - | - | , | 2 |
| Total liabilitios | 72 | 1 | 26 | 29 | 229 |
| Total equity | 17 | 2 | 19 | 10 | 38 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$.

See Table 1 for symbols and notes

TABLE 3. Financial patios(1) for incorporated businesses only. 1986 British Columbia, Appliance. Television, Radio and Stereo Stores (SIC 622)

|  | Total (2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High salas value ( $8000^{\prime} \mathrm{s}$ ) | $\left.\begin{array}{l} 34 \\ (1) \\ 1 \end{array}\right)$ | $\begin{array}{r} 1 \\ 60 \end{array}$ | $\begin{array}{r} 60 \\ 250 \end{array}$ | $\begin{array}{r} 250 \\ 464 \end{array}$ | $\begin{aligned} & 464 \\ & 11) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current tatio (times) | 1.4 | 1.3 | 1.0 | 1.7 | 1.5 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | 3.4 6.0 0.9 | 3.2 4.4 0.8 | 5.3 7.8 1.0 | 1.6 4.8 0.9 | 3.7 5.8 1.0 |

(11) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in tale 2
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See lable i for symbols and notes.

## Definitions:

1. Liquidity petio:

Current $=$ current assets / current liabiliiies
2. Leverage ratios:
a) Debt/equity = total liabilities / equity
b) Debt ratio = total liabilities/rotal assets
c) Interest coverage = net profit interes: expense in:eros: pxopnse

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Appliance, Television, Radio and Stereo Stores (SIC 622)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lowe! } \\ & \text { middle } 25 \% \end{aligned}$ | Upoer <br> midde $25 \%$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value $(\$ 000$ 's) | $\begin{aligned} & 24 \\ & (1) \\ & 11) \end{aligned}$ | -- | -- |  | -- |
|  | Average ( $8000{ }^{\prime} \mathrm{s}$ ) |  |  |  |  |
| Operating activities Cash from oderations Depreciation Other | -4 9 2 | "- | -- | -- | -- |
| Dividends | -3 | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 1 -8 -3 1 | -- -- -- | -- | - <br> -- <br> - | -- -- -- |
| Financing ectivities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 3 -4 11 -4 - 2 -1 | - <br> - <br> - <br> - <br> - | -" <br> - <br> - <br> - <br> - | -- -- -- -- -- -- | - - - - - - |
| Increase(decresse) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 2 8 10 | -- | -- | -- | -- |

[11 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2,000,000$. Sample count includes only those businesses feporting a statement of changes soe table 1 for symbols and no:es

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia, Appliance, Television, Radio and Stereo Stores (SIC 622)


(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the

Surver of Employment. Payroll and Hours, Statistics Canada. Latalogue 72-002. An average labour unit could be interpreted as a full-1ime employee, Note that the business size groups used are determined at the Canade level. Thus if business has at last 500 employees in Canade as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusiad accordingly.
see Table i for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Appliance, Television, Radio and Stereo Stores (SIC 622)

|  | Total(1) | $\begin{array}{r} B \circ t+0 m \\ 25 \% \end{array}$ | Lower $\text { middle } 25 \%$ | Upder middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 159 \\ 202.491 \\ 197.231 \\ 5.260 \end{array}$ | $\begin{array}{r} 20.735 \\ 18.558 \\ 2.177 \end{array}$ | $\begin{array}{r} 60.396 \\ 53.048 \\ 7,348 \end{array}$ | $\begin{array}{r} 134.936 \\ 133.317 \\ 1.619 \end{array}$ | $\begin{array}{r} 593.897 \\ 584.002 \\ 9.895 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 127 \\ 202.884 \\ 189.299 \\ 13.585 \end{array}$ | $\begin{array}{r} 26.352 \\ 20.120 \\ 6.232 \end{array}$ | $\begin{aligned} & 60.666 \\ & 44.693 \\ & 15.973 \end{aligned}$ | $\begin{array}{r} 142.523 \\ 127.521 \\ 15.002 \end{array}$ | $\begin{array}{r} 581.994 \\ 564,863 \\ 17.131 \end{array}$ |
| ```Businesses reporting lass (No.) Average sales $ Average expense $ Average ne: loss $``` | $\begin{array}{r} 32 \\ 208,346 \\ 224,590 \\ -16,244 \end{array}$ | $\begin{aligned} & 12.758 \\ & 16,339 \\ & -3,581 \end{aligned}$ | $\begin{array}{r} 59.445 \\ 82.464 \\ -23.019 \end{array}$ | $\begin{array}{r} 122.193 \\ 143.052 \\ -20.859 \end{array}$ | $\begin{array}{r} 638.987 \\ 656.505 \\ -17.518 \end{array}$ |


| Number of observations in sample Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 162 \\ 967.932 \\ 160.135 \\ 7.797 \end{array}$ | $\begin{array}{r} 21.880 \\ 17.976 \\ 3.904 \end{array}$ | $\begin{aligned} & 62.249 \\ & 48.971 \\ & 13.278 \end{aligned}$ | $\begin{array}{r} 104.630 \\ 99.721 \\ 4.909 \end{array}$ | $\begin{array}{r} 482.968 \\ 473.871 \\ 9.097 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 133 |  |  |  |  |
| Average sales \$ | 187.724 | 20.737 | 63.459 | 109.631 | 557.065 |
| Average expense \$ | 173.738 | 14.846 | 46.944 | 97.592 | 535.569 |
| Average net profit \$ | 13.986 | 5.891 | 16.515 | 12.039 | 21.500 |
| Businesses reporting a loss (No.) | 29 |  |  |  |  |
| Average sales \$ | 127.517 | 24.796 | 55.350 | 94.914 | 335.006 |
| Average expense \$ | 135.255 | 25,959 | 60.530 | 103.857 | 350.675 |
| Average net loss \$ | -7.738 | -1.163 | -5,180 | -8.943 | -15.669 |

1986

| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 136 \\ 217.616 \\ 218.526 \\ -910 \end{array}$ | $\begin{array}{r} 15,128 \\ 15,834 \\ -706 \end{array}$ | $\begin{array}{r} 53.320 \\ 46.747 \\ 6.573 \end{array}$ | $\begin{array}{r} 144.702 \\ 137.676 \\ 7.026 \end{array}$ | $\begin{aligned} & 657.312 \\ & 673.848 \\ & -16.536 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 102 |  |  |  |  |
| Average sales \$ | 224.772 | 16.093 | 60.246 | 160,082 | 662,666 |
| Average expense \$ | 209.595 | 14.430 | 44.625 | 140.758 | 638.56.8 |
| Average net Diofit \$ | 15.177 | 1.663 | 15,621 | 19.324 | 24.098 |
| Businesses reporting a loss (No.) | 34 |  |  |  |  |
| Average sales \$ | 205.838 | 13.647 | 45.183 | 118.383 | 646. 139 |
| Average expense \$ | 236.776 | 17.990 | 49.240 | 132.402 | 747.472 |
| Average net loss \$ | -30.938 | $-4.343$ | -4.057 | -14.019 | -101.333 |

[^15]TABLE 1. Selected operating ratios, in percent of sales. 1986
British Columbia, Gasoline Service Stations (SIC 6331)

|  | Cotal(1) | Bottom $25 \%$ | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. <br> Low sales value ( 8000 's) <br> High sales value $\left(\$ 000^{\prime}\right.$ s) | $\begin{aligned} & 270 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 11) \\ & 239 \end{aligned}$ | $\begin{array}{r} 239 \\ 463 \end{array}$ | $\begin{array}{r} 463 \\ 980 \end{array}$ | $\begin{aligned} & 980 \\ & \text { (1) } \end{aligned}$ |


| Selected expense item | Industry averagel2 |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bot tom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { midd I } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { middI } \\ 25 \% \end{array}$ | TOD 25\% |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 70.9 | 51.0 | 63.7 | 81.6 | 86.6 | 95.3 | 74.4 | 61.7 | 64.3 | 82.1 | 86.6 |
| Occupancy expenses <br> Depreciation <br> Repairs 8 maintenance <br> Heat. light \& telephone <br> Ren: | 4.3 | 4.4 | 6.4 | 3.9 | 2.8 | 99.9 | 4.3 | 4.4 | 6.4 | 3.8 | 2.8 |
|  | 1.1 | 1.1 | 1.9 | 0.7 | 0.7 | 90.4 | 1.2 | 1.4 | 2.0 | 0.8 | 0.8 |
|  | 0.9 | 1.3 | 1.2 | 0.7 | 0.4 | 95.6 | 0.9 | 1.5 | 1.2 | 0.7 | 0.4 |
|  | 1.1 | 1.4 | 1.4 | 0.9 | 0.6 | 94.1 | 1.2 | 1.8 | 1.4 | 0.9 | 0.6 |
|  | 1.2 | 0.5 | 1.9 | 1.6 | 1.0 | 55.1 | 2.2 | 2.5 | 3.1 | 2.0 | 1.6 |
| Personnel expenses | 15.8 | 26.8 | 21.0 | 9.1 | 6.6 | 98.4 | 16.0 | 28.3 | 21.3 | 9.1 | 5.6 |
| Financial expenses <br> interest \& bank charges <br> Protessional fees | 1.7 | 2.4 | 1.8 | 1.2 | 1.5 | 99.8 | 1.7 | 2.4 | 1.8 | 1.2 | 1.5 |
|  | 1.1 | 1.3 | 1.1 | 0.7 | 1.1 | 98.7 | 1.1 | 1.3 | 1.1 | 0.8 | 1.1 |
|  | 0.7 | 1.1 | 0.7 | 0.5 | 0.4 | 94.9 | 0.7 | 1.3 | 0.7 | 0.5 | 0.4 |
| Other expenses | 3.7 | 4.9 | 5.0 | 2.9 | 2.0 | 100.0 | 3.7 | 4.9 | 5.0 | 2.9 | 2.0 |
| Profit (loss) | 3.6 | 10.5 | 2.1 | 1.3 | 0.5 | 99.8 | 3.6 | 10.5 | 2.1 | 1.3 | 0.5 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . $\cdot$ | - | ... | - $\cdot$ | -•* |

## $5 y m b o l$ e

zero or no observations
too smell too be expressed
not applicable
$\times$ confidential

## Footnotes

11 These estimates are based on ample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$.
(2) Value in each cell $=\frac{\text { Toial weighted expendiqure on a given item }}{\text { Toial weighted sales of all businesses in the sample }} \times$ for each quar:ile.
(3) Value in each cell

Total weighted expendiqure on a given item
Totel weighted seles of businesses reporting this item of expendizure
Fhis portion of the table pertains only to the businesses reporting the specific expense itam. Therefore these ratios ape calculated individually and the ioial will not necesserily equal $100 \%$

## Notes

Data are shown by quartiles when et least 13 of the sampled businesses report the specific Item
Records were ranked in ascending order according to sales size. Each guartile li.e. bottom 25\%, lower middle 25\%, etc.l represents one quarter of the rotal number of businesses. Within each quartile, the overage ratio is presented. For comparison purposes, the high and low values of sales are shown

Mow to use the tables
111 Locate the appropriate sales range that is displayed on the two lines entitled low sales valuem and migh sales value"
(2) The selocred range will indicate the proper quartile. i.e. the bottom $25 \%$. the lower midde $25 \%$, the upper midale $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size range will be in that quartile.

## Sendard Industpisl Classification Definition (SIC 1980):

## SIC 6331 - Gasoline Service Stations

Businesses primarily engaged in retail dealing in gasoline, lubriceting oils and greases. included in this industry ore firms primarily engaged in fubricating motor vehicles. This group industry includes firms described as: retail diesel fuel, filifg stbtions, gas bars. gasoline service stations, retail gasoline. motor venicies lubrication serves. and setf-serve gasoline stations

TABLE 2. Balance sheet proflle for 1986
British Columbia, Gasoline Service Stations (SIC 6331)

|  | Total(1) | Bottom 25\% | Lower <br> middle $25 \%$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { To, } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value $\{\$ 000$ 's) | $\begin{aligned} & 270 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 111 \\ & 239 \end{aligned}$ | $\begin{array}{r} 239 \\ 463 \end{array}$ | $\begin{array}{r} 463 \\ 980 \end{array}$ | $\begin{aligned} & 980 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets 110 |  |  |  |  |  |
| Cash | 11 | 9 | 12 |  |  |
| Accounts and notes receivable | 7 | 4 | 6 25 | 8 18 | $\begin{aligned} & 10 \\ & 3 \end{aligned}$ |
| Inventory $\begin{aligned} & \text { Other current assets }\end{aligned}$ | 20 | 4 | $25$ | 18 3 | $\begin{array}{r} 31 \\ \hline \end{array}$ |
| Other current assets | 2 | 17 | 1 45 | 37 | $5^{2}$ |
| Total current assets | 39 | 17 | $\begin{aligned} & 45 \\ & 51 \end{aligned}$ | $\begin{aligned} & 37 \\ & 50 \end{aligned}$ | 58 135 |
| Fixed assets <br> Less: Accum. dep. on fixed assets | 65 20 | 25 8 | 51 19 | $\begin{aligned} & 50 \\ & 23 \end{aligned}$ | 135 32 |
| Other assets | 7 | 1 | 3 | 2 | 23 |
| Total assets | 91 | 35 | 79 | 66 | 183 |
|  |  |  |  |  |  |
| Current loans $\begin{aligned} & \text { Onher current liabilities } \\ & \text { Other }\end{aligned}$ | 15 22 | 4 | 15 26 | 12 | 31 33 |
| Total current liabilities | 37 | 14 | 41 | 30 | 64 |
| Mortgages payable | 7 | 2 | 4 | 3 | 19 |
| Long term debt | 29 | 2 | 35 | 20 | 58 |
| Other liabilisies | 3 | - | 4 |  | 10 |
| Total liabilities | 76 | 17 | 83 | 53 | 150 33 |
| Total equity | 15 | 18 | -4 | 13 | 33 |

111 These estimetes are based on a sample of businesses reporting soles between $\$ 10,000$ and $\$ 2,000.000$.
See table ifor symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Columbia, Gasoline Service Stations (SIC 6331)

|  | Total(2) | $\begin{aligned} & \text { Bot tom } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 79 \\ (1) \\ (1) \end{array}$ | $\begin{aligned} & (1) \\ & 306 \end{aligned}$ | 306 495 | $\begin{array}{r} 495 \\ 1.081 \end{array}$ | $\begin{gathered} 1.081 \\ (1) \end{gathered}$ |
|  | Avarage |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.4 | 1.4 | 1.8 | 1.4 | 1.2 |
| ```Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | 3.1 1.0 | -12.5 2.8 1.1 | 13.6 5.9 1.0 | $\begin{array}{r} -19.6 \\ 1.6 \\ 0.9 \end{array}$ | 1.8 0.8 |

[^16]Definitions:

1. Liquidity ratio:

Lurrent = current assets / current liabilities
2. Leverage ritios:
a) Debr/equity $=$ otal liabilities / equily
b) Debt ratio $=$ total liabilities / total assevs
c) interest coverage $=$ net profi个 + interest expensefirtetes: experse

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986 British Columbia, Gasoline Service Stations (SIC 6331)

|  | Total(1) | Bot tom 25\% | Lowe <br> middle 25\% | $\begin{aligned} & \text { Upoer } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value (\$000's) | $\begin{aligned} & 63 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 11\} \\ & 346 \end{aligned}$ | $\begin{aligned} & 346 \\ & 518 \end{aligned}$ | $\begin{array}{r} 518 \\ 1.081 \end{array}$ | $\begin{array}{r} 1.081 \\ (1) \end{array}$ |
|  | Average ( 8000 's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Other | $\begin{aligned} & 2 \\ & 8 \\ & 5 \end{aligned}$ | 3 9 -1 | 4 4 -2 | -1 8 -6 | 11 30 |
| Dividends | -3 | - | - | -2 | -9 |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r}2 \\ -15 \\ - \\ \hline\end{array}$ | $\begin{array}{r} 3 \\ -25 \\ -1 \\ 9 \end{array}$ | 2 -4 - | 1 -12 - | 3 -22 -1 5 |
| Financing activities <br> Increase in tong term debt Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r}11 \\ -15 \\ 8 \\ -4 \\ - \\ - \\ \hline\end{array}$ | 4 -12 6 - | $\begin{array}{r}8 \\ -8 \\ 3 \\ -5 \\ \hline\end{array}$ | 21 -7 8 -3 | 10 -32 14 -8 - - - -2 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 2 4 6 | -6 1 -5 | 2 | 8 -1 7 | 2 15 17 |

(11) These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting a statement of changes.
See table ifor symbols and notes.

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986 British Columbia, Gasoline Service Stations (SIC 6331)

| Business size expressed in average labour units(1) | Number of businesses | Total payroll $\begin{array}{r}(\$ 000 \text { 's })\end{array}$ | Average labout units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 1.077 | 32,277 | 8.336 | 126 | 163 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.044 \\ 27 \\ 3 \\ 3 \end{array}$ | $\begin{array}{r} 65.776 \\ 7.556 \\ 3.530 \\ 15.415 \end{array}$ | $\begin{array}{r} 5.932 \\ 694 \\ 293 \\ 1.417 \end{array}$ | 123 3 $=$ - | $\begin{array}{r} 158 \\ 3 \\ 2 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 1.418 | 121.228 | 9,137 | 192 | $\cdots$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.380 \\ 30 \\ 5 \\ 3 \end{array}$ | $\begin{array}{r} 85.019 \\ 10.568 \\ 6.377 \\ 19.264 \end{array}$ | $\begin{array}{r} 6.385 \\ 829 \\ 458 \\ 1.465 \end{array}$ | 199 $\vdots$ - | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing total payroll by the average ennual wege and salary rate as reported in the Surver of Employment. Paypoll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a fult-time employee. Note that the business size groups used are determined at the cangd level. Thus if business has at lest 500 enoloyees in Canada as a whole but less than that number in any given province it is show in the 500 and ovet group
(2) Reters io businesses reporting no payrall deductions in the previous year.
(3) Refers to busimesses reporting no payroll deductions in the following year.
"Newly peporting" and "no longer reporting" businesses are gssumed to have been in activity for six montins and the information is adjusted accordingly.
see Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986 British Columbia, Gasoline Service Stations (SIC 6331)

|  | Total 1 ) | Bottom 25\% | Lower <br> middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { To } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net protit iloss) \$ | $\begin{array}{r} 516 \\ 708,384 \\ 699.250 \\ 9.094 \end{array}$ | $\begin{array}{r} 140,365 \\ 122,172 \\ 18,193 \end{array}$ | $\begin{array}{r} 444.769 \\ 440.477 \\ 4.292 \end{array}$ | $\begin{array}{r} 835.875 \\ 829.449 \\ 6.225 \end{array}$ | $\begin{array}{r} 1.412 .728 \\ 1.405 .060 \\ 7.668 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br>  | $\begin{array}{r} 411 \\ 714.307 \\ 695.921 \\ 18.386 \end{array}$ | $\begin{array}{r} 151.822 \\ 119.800 \\ 32.022 \end{array}$ | $\begin{array}{r} 456.621 \\ 446,890 \\ 9.731 \end{array}$ | $\begin{array}{r} 837.582 \\ 823.488 \\ 14.094 \end{array}$ | $\begin{array}{r} 1,411.204 \\ 1,393.505 \\ 17.699 \end{array}$ |
| ```Businesses reporting loss (No.) Average sales $ Average expense $ Average net lass $``` | $\begin{array}{r} 105 \\ 694.058 \\ 705.276 \\ -11.218 \end{array}$ | $\begin{array}{r} 122,103 \\ 125,953 \\ -3,850 \end{array}$ | $\begin{array}{r} 407.614 \\ 420.375 \\ -12.761 \end{array}$ | $\begin{aligned} & 830.575 \\ & 845,386 \\ & -14.811 \end{aligned}$ | $\begin{array}{r} 1.415 .938 \\ 1.429 .391 \\ -13.453 \end{array}$ |

1985
Number of observations in sample
Average sales $\$$
Average expense $\$$
Average net profit (loss) $\$$
Businesses reporting a profit (No.)
Average sales $\$$
Average expense $\$$
Average net prof it $\$$
Businesses reporting a loss (Na.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$

| $\begin{array}{r} 526 \\ 695.824 \\ 684.519 \\ 11.305 \end{array}$ | $\begin{array}{r} 125.586 \\ 103.699 \\ 21.887 \end{array}$ | $\begin{array}{r} 406.021 \\ 396.714 \\ 9.307 \end{array}$ | $\begin{array}{r} 824.883 \\ 819.105 \\ 5,778 \end{array}$ | $\begin{array}{r} 1.426 .805 \\ 1.418 .556 \\ 8.249 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{r} 420 \\ 692.950 \\ 674.615 \\ 18.335 \end{array}$ | $\begin{array}{r} 127.483 \\ 103.382 \\ 24.101 \end{array}$ | $\begin{array}{r} 408.155 \\ 388.784 \\ 19.371 \end{array}$ | $\begin{array}{r} 843.973 \\ 830.099 \\ 13.874 \end{array}$ | $\begin{array}{r} 1.392 .192 \\ 1.376 .195 \\ 15.995 \end{array}$ |
| $\begin{array}{r} 106 \\ 700.478 \\ 710.592 \\ -10.114 \end{array}$ | $\begin{array}{r} 103.527 \\ 107.380 \\ -3.853 \end{array}$ | $\begin{array}{r} 401.994 \\ 411.669 \\ -9.675 \end{array}$ | $\begin{aligned} & 777.117 \\ & 791.598 \\ & -14.481 \end{aligned}$ | $\begin{array}{r} 1.519 .275 \\ 1.531 .721 \\ -12.446 \end{array}$ |

1986

Number of observations in sample
Average sales \$
Average expense \$
Average net protit (loss) \$

Businesses reparting a profit (No.)
Average sales $\$$
Average expense $\$$
Average expense $\$$
Average net profit $\$$

Businesses reporting loss (No.)
Average sales \$
Average expense \$
Average net loss \$

460
622,480
613,6
125.712
114.041

19,671

138,632
172,944
122,944
15,588
363
622.243
605.365
16.878

97
626.653
626.653
634.994
634.994
-8.341
75.948
$-5.515$
327.219
324.967
324.967
668.205
658.14
$10.065 \quad 1.357 .428$
339.490
328.835
328.835
10.655
314.023
320.806
320.806
-6.783

11 These estimstes are based on g sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
See Table 1 for symbols and notes

TABLE 1. Selected operating ratios. in percent of sales. 1986
British Columbia, Tire, Battery, Parts and Accessories Stores (SIC 6342)

|  | Total(1) |  | Bottom 25\% |  | Lawer <br> middle 25\% |  | U'pper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 82 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{aligned} & \{1 \\ & 108 \end{aligned}$ |  |  | $\begin{aligned} & 108 \\ & 400 \end{aligned}$ | $\begin{aligned} & 400 \\ & 688 \end{aligned}$ |  |  | $\begin{aligned} & 688 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry sveragel2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & 70 p \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sules | 58.2 | 43.3 | 60.8 | 63.5 | 63.7 | 99.4 | 58.6 | 44.6 | 60.8 | 63.5 | 63.7 |
| Occupancy expenses | ?. 3 | 7.1 | 9.2 | 8.0 | 5.4 | 96.1 | 7.6 | 8.6 | 9.2 | 8.0 | 5.4 |
|  | 1.1 | 0.8 | 1.2 | 1.3 | 1.2 | 81.3 | 1.4 | 1.3 | 1.7 | 1.3 | 1.3 |
| Repairs \& maintenance | 1.3 | 2.0 | 1.4 | 1.1 | 0.9 | 95.5 | 1.4 | 2.4 | 1.4 | 1.1 | 0.9 |
| Heat. light 8 telephone | 1.7 | 1.8 | 2.3 | 1.6 | 1.3 | 96.1 | 1.8 | 2.2 | 2.3 | 1.6 | 1.3 |
| Rent ${ }^{\text {a }}$ | 3.1 | 2.5 | 4.3 | 3.9 | 2.0 | 77.1 | 4.0 | 4.8 | 5.5 | 4.3 | 2.3 |
| Personnel expenses | 21.4 | 32.0 | 15.1 | 19.3 | 20.2 | 97.7 | 21.9 | 32.3 | 16.4 | 19.3 | 20.2 |
| Financial expenses | 2.9 | 2.6 | 3.7 | 2.4 | 2.9 | 100.0 | 2.9 |  | 3.7 | 2.4 | 2.9 |
| Interest $\%$ bank charges | 1.8 1.2 | 0.9 1.8 | 2.3 1.4 | 1.7 0.7 | 2.0 0.9 | 96.1 94.3 | 1.9 | 1.0 2.3 | 2.3 1.4 | 1.7 0.7 | 2.0 0.9 |
| Other expenses | 8.1 | 10.6 | 9.6 | 6.4 | 6.0 | 100.0 | 8.1 | 10.6 | 9.6 | 6.4 | 6.0 |
| Profit (loss) | 2.1 | 4.3 | 1.6 | 0.4 | 1.8 | 100.0 | 2.1 | 4.3 | 1.6 | 0.4 | 1.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | - . | $\cdots$ | - ${ }^{\text {a }}$ | - |

## Symbols

zero or no observalions
too small too be expressed
not applicable
confidential

## Footnotes

11 These estimates are based on a sample of businesses peporting 581 es between $\$ 10.000$ and $\$ 2.000,000$.
21 $\quad$ Tatal weighted expenditure on a given ilem
2) Value in each cell $=$ Toral weighted sales of all businesses in the sample $\times$ for each quartile
3) Velue in each cell $=\frac{\text { Total weighted expenditure on given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ for each quartile.

This portion of the table pertains only to the businesses roporting the specific expense fem. Therefore these retios are calculated individually and the totel will not necessarily equal $100 \%$.

## Motes

Data are shown by quartiles when at loast 13 of the sampled businesses report the specific item.
Racords were ranked in escending opder according to sales size. Each quartile li.e. Dottom 25\%. lower midole 25\%. etc.l represents one quarter of the rotel number of businesses. Within each quariile, the average ratio is pfesented. for comparison purposes, the high and low values of seles bep shown

## How to use the tebles

II Locate the eppropriate sales range that is displayed on the two lines entitled mow sales value" and migh salas valuem
$(21$ The selected range will indicate the proper quartile, i.e. the bottom $25 \%$. the lower middle $25 \%$. the upper midde $25 \%$ or the top 25\%.
(3) Data pertaining to the selected sales size range will be in that quartile

## Standard Industrial CIsesification Definition (SIC 1980):

## SIC E342 - Tire. Battery, Parts and Accestories Stores

Businesses primarily engaged in retail dealing in new or used iires, tubes botteries and other automobile parts ano accessories separetely or in combination. These establistments mey be secondarily engaged in tire installation and repair as well as in eutomobile repair. This ndusiry includes the following types of retail operations: retail automotive batteries, reqail autanotive parts and accessories. petail



TABLE 2. Balance sheet profile for 1986
British Columbia. Tire, Battery. Parts and Accessories Stores (SIC 6342)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { To } \\ & 25^{\circ} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value $(\$ 000$ 's) High sales value $\left(\$ 000^{\prime}\right.$ s) | $\left.\begin{array}{r} 82 \\ \{1 \\ 11 \end{array}\right\}$ | $\begin{aligned} & (1) \\ & 108 \end{aligned}$ | $\begin{aligned} & 108 \\ & 400 \end{aligned}$ | $\begin{aligned} & 400 \\ & 688 \end{aligned}$ | $\begin{aligned} & 688 \\ & (1) \end{aligned}$ |
|  | Average (\$000's ${ }^{\text {S }}$ |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 9 \\ 34 \\ 74 \\ 33 \\ 121 \\ 89 \\ 33 \\ 14 \end{array}$ | $\begin{array}{r} 3 \\ 8 \\ 3 \\ - \\ 14 \\ 1 \\ 1 \\ 6 \end{array}$ | $\begin{aligned} & 10 \\ & 18 \\ & 37 \\ & 2 \\ & 68 \\ & 64 \\ & 22 \\ & 33 \end{aligned}$ | $\begin{array}{r} 18 \\ 28 \\ 70 \\ 7 \\ 124 \\ 86 \\ 17 \\ 7 \end{array}$ | $\begin{array}{r} 7 \\ 69 \\ 157 \\ 5 \\ 238 \\ 183 \\ 74 \\ 8 \end{array}$ |
| Total assets | 191 | 21 | 143 | 180 | 355 |
| Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 30 67 97 1 41 4 | $\begin{array}{r}1 \\ 9 \\ 10 \\ 11 \\ \hline\end{array}$ | $\begin{array}{r} 17 \\ 25 \\ 42 \\ 1 \\ 59 \\ 3 \end{array}$ | $\begin{array}{r} 19 \\ 89 \\ 108 \\ 4 \\ 43 \\ 2 \end{array}$ | $\begin{array}{r} 67 \\ 128 \\ 196 \\ 1 \\ 47 \\ 6 \end{array}$ |
| ```Total liabilities Total equity``` | 143 48 | 24 -3 | $\begin{array}{r} 104 \\ 35 \end{array}$ | 156 24 | $\begin{aligned} & 249 \\ & 106 \end{aligned}$ |

111 These estimetes are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$ See Table 9 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986 British Columbia. Tire. Battery, Parts and Accessories Stores (SIC 6342)

|  | Total(2) | $\begin{array}{r} 80+10 m \\ 25 \% \end{array}$ | Lower <br> middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ s) | $\begin{array}{r} 72 \\ (1) \\ (1) \end{array}$ | $\begin{aligned} & 11 \\ & 231 \end{aligned}$ | $\begin{aligned} & 231 \\ & 468 \end{aligned}$ | $\begin{aligned} & 468 \\ & 689 \end{aligned}$ | $\begin{aligned} & 689 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 2.0 | 3.6 | 1.5 | 0.9 | 2.1 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 16.6 \\ 8.9 \\ 0.9 \end{array}$ | $\begin{array}{r} -4.2 \\ 10.6 \\ 1.4 \end{array}$ | $\begin{array}{r} 34.7 \\ 2.0 \\ 0.8 \end{array}$ | $\begin{aligned} & 6.0 \\ & 2.5 \\ & 0.9 \end{aligned}$ | $\begin{array}{r} 25.7 \\ 17.8 \\ 0.6 \end{array}$ |

(1) The ratios represent the average of patios for each business in the group and cannot be calculated from the figures shown in table 2
(2) These estimates are based on a sample of businesses reporting sales betwean $\$ 10,000$ and $\$ 2.000 .000$

See Table 1 for symbols and notes.

Definitions:

1. Liquidity rotio:

Current = current assets / current liabilities
2. Leverage ratios:
a) Dest/equity $=$ qotal liabiliqies $/$ equit..
bl Debt ratio $=$ total liabilities $/$ iotal assets.
c) Interest coverage $=$ nei profit interes. expense in:eres: expense

TABLE 4. Statement of changes in financlal position for incorporated businesses only, 1986
British Columbia, Tire, Battery. Parts and Accessories Stores (SIC 6342)

|  | Tota! (1) | Bot tom 25\% | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) <br> High sales value $\left(\$ 000^{\prime}\right.$ s) | $\begin{aligned} & 62 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 111 \\ & 231 \end{aligned}$ | $\begin{array}{r} 231 \\ 444 \end{array}$ | $\begin{aligned} & 444 \\ & 717 \end{aligned}$ | $\begin{aligned} & 717 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | 12 7 - | 1 -6 | 5 7 5 | $\begin{array}{r} 18 \\ 8 \\ -3 \end{array}$ | 26 11 5 |
| Dividends | -3 | - | -9 | -4 | - |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 1 -10 -3 1 | 1 -1 - | -3 -1 -1 | -9 -11 - | 3 -25 -2 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Redayment of loans from shapeholders <br> Advances \& loans from government <br> increase in equity <br> Decrease in equity <br> Cther | 11 -15 8 -5 - - - -1 | $\begin{array}{r}5 \\ -11 \\ 14 \\ -1 \\ - \\ \hline\end{array}$ | 4 -13 8 -5 | 29 -16 2 -3 -3 - - -4 | $\begin{array}{r}5 \\ -21 \\ 7 \\ -12 \\ - \\ \hline\end{array}$ |
| Increaseldecreasel in cash \& equivalents Cash s equivalents-Beginning of the year Cash equivalents - End of the year | 3 -4 -1 | 4 | -7 | $\begin{array}{r} 9 \\ -24 \\ -16 \end{array}$ | -1 1 1 |

111 These estimates are bosed on a sample of incorporated businessas reporting sales between $\$ 10,000$ and $\$ 2,000.000$. Sampla count includes only those businesses reporting statement of changes.
see table 1 for symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in igB6 British Columbia. Tire. Battery, Parts and Accessories Stores (SIC 6342)

| Business size expressed in average labour units(1) | Number of businesses | Total payroll | Average labour units(1) | Changes in number of businesses with peid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }(2) \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 280 | 21,671 | 1.270 | 25 | 35 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 274 6 - - | $\begin{array}{r} 19.773 \\ 1.898 \\ \hline \end{array}$ | $\begin{array}{r} 1.162 \\ 108 \end{array}$ | $\begin{array}{r}24 \\ \hline\end{array}$ | 35 $=$ |
| 1986 |  |  |  |  |  |
| Total | 377 | 28.754 | 1,568 | 52 | - . |
| less than 20 <br> 20 - 99 <br> 100-499 <br> 500 and over | $\begin{array}{r}366 \\ 11 \\ \hline\end{array}$ | $\begin{array}{r} 24.076 \\ 4.678 \end{array}$ | $\begin{array}{r}1.316 \\ 252 \\ - \\ \hline\end{array}$ | 50 2 - | $\cdots$ |

(1) Avarege labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the

Surver of Employment. Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could de interdretad as a full-ime employee. Note that the business size groups used are delermined at the Canade level. Thus if a business hes at least 500 employees in Canaca as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the pravious year
(3) Refers to businesses reporting no Dayroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted eccordingly.

See Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986 British Columbia, Tire, Battery, Parts and Accessories Stores (SIC 6342)

|  | Total\{1\} | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { Tor } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) $\$$ | $\begin{array}{r} 58 \\ 288.498 \\ 289.037 \\ -539 \end{array}$ | $\begin{array}{r} 57.307 \\ 57.239 \\ 68 \end{array}$ | $\begin{aligned} & 162.109 \\ & 190.840 \\ & -28.73 \end{aligned}$ | $\begin{array}{r} 292.913 \\ 28 \mathrm{~B} .824 \\ 4.089 \end{array}$ | $\begin{array}{r} 641.662 \\ 619.244 \\ 22.418 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net Drofit $\$$ | $\begin{array}{r} 40 \\ 299.039 \\ 279.022 \\ 20.017 \end{array}$ | $\begin{aligned} & 79.963 \\ & 69.293 \\ & 10.670 \end{aligned}$ | $\begin{array}{r} 159.379 \\ 138.820 \\ 20.559 \end{array}$ | $\begin{array}{r} 298,248 \\ 285,709 \\ 12.539 \end{array}$ | $\begin{array}{r} 658.567 \\ 622.266 \\ 36.301 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 18 \\ 271.866 \\ 290.474 \\ -18.608 \end{array}$ | $\begin{array}{r} 41.668 \\ 48.918 \\ -7.250 \end{array}$ | $\begin{array}{r} 163.001 \\ 207.831 \\ -44.830 \end{array}$ | $\begin{array}{r} 284,608 \\ 293,673 \\ -9.065 \end{array}$ | $\begin{aligned} & 598.186 \\ & 611.472 \\ & -13.286 \end{aligned}$ |

Number of observations in sample Average sales 5
Average expense \$
Average net profit |loss) $\$$

Businesses reporting a profit (No.)
Average sales
Average expense $\$$
Average net Drofit \$

Businesses reporting loss (No.) Average sales $\$$
Average expense $\$$
Average net loss \$

63
63
399.462
397.466
397.466
1.996

47 410.873
395.131
15.742

16
355.805
355.805
373.788
373.788
-17.983
104.452
122.580
$-18.128$
83. 355
68.739
14.616
117.138
117.138
154.956
154.956
-37.818
240.51
236.93 3.,58
243.67
239.08
4.59
223.000

225,000
$-2,000$
89.98
409.439
-19.451
890. 121
869.852
20.259
964.693
$\begin{array}{ll}351.764 & 964.69 ? \\ 340.723 & 931.971 \\ 11.041 & 37.79 ?\end{array}$
$11.041 \quad 32.721$

Number of observations in sample Average sales
Average expense $\$$
Average net piofit (loss) $\$$

Businesses reporting a profit (No.)
Average sales $\$$
Average expense $\$$
Average net profit $\$$

Businesses reporting a loss (No.) Average sales $\$$
Average expense $\$$
Average net loss $\$$
360.349
354.900
5.449

77
362.593
345.746
16.84

42
360,006
371,167
-11,161
18.37
17.47
.895
15.87
11.140
4.730
21.124
24.443
24.443
-3.319
100.269
105.022
-4.75
$\begin{array}{rrr}416.8931 & 884.808 \\ -4.753 & 412.291 & 21.052\end{array}$
122.47
107.03
15.43
88.615
103.966
-15.351
103.966
$-15,351$

| 362.756 | 890.121 |
| ---: | ---: |
| 360.485 | 869.862 |
| 2.271 | 20.259 |
|  |  |
|  |  |
| 351.764 | 964.693 |
| 340.723 | 931.971 |
| 11.041 | 32.721 |
|  |  |
|  |  |
| 389.988 | 693.093 |
| 409.439 | 705.758 |
| -19.451 | -12.665 |

[^17]See Table i for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, General Stores (SIC 6412)

|  | Tatal(1) | Bottom 25\% | Lawe : middle $25 \%$ | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 45 \\ & (1) \\ & (1) \end{aligned}$ | -- | -- | -- | -- |


| Selected expense item | Industry average(2) |  |  |  |  | \% businesses reporting | Neporting businesses only (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lowet } \\ \text { middle } \\ 25 \% \end{array}$ | Upper 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bot tom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd I e } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { UpDer } \\ & \text { middie } \\ & 25 \% \end{aligned}$ | ToD 25\% |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 76.2 | -- | -- | -- | -- | 100.0 | 76.2 | -- | -- | -- |  |
| Occupancy expenses | 9.4 | -- | =- | -- | -- | 100.0 | 9.4 | -- | -- | -- | -- |
| Deprecistion | 2.3 | .- | -- | -- | -- | 90.7 | 2.5 | -- | -- | -- |  |
| Repairs \& maintenance | 1.9 | -- | -- | -- | -- | 99.4 | 1.9 | -- | -- | -- | -- |
| Heat, light \& telephone | 2.2 | -- | -- | -- | -- | 100.0 | 2.2 | -- | -- | -- | -- |
| Rent | 3.0 | -- | -- | -- | -- | 33.7 | 8.9 | - | -- | -- | -- |
| Personnel expenses | 4.3 | -- | -- | -- | -- | 74.4 | 5.8 | -- | -- | -- |  |
| Financial expensas | 5.3 | -- | -- | -- | -- | 98.3 | 5.4 | -- | -- | -- | -- |
| Interest \& bank charges | 2.6 | - | -- | -- | -- | 83.4 | 3.1 | -- | -- | -- |  |
| Professional fees | 2.7 | -- | -- | -- | -- | 91.1 | 3.0 | -- | -- | -- |  |
| Other expenses | 12.4 | -- | - | -- | -- | 100.0 | 12.4 | -- | -- | -- | -- |
| Profit (loss) | -7.6 | -- | -- | -* | - | 100.0 | -7.6 | -- | =- | -- | -- |
| Total | 100.0 | -- | -- | -- | -- | 100.0 | . $\cdot$ | -- | =- | -- | - |

Symbols
Eero or no observations

- too smell too be expressed
not applicable
$\times$ confidentiol


## Footnotes

lll These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$
(2) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weignted sales of all businesses in the sample }} \times 100$ for gach quartile
(3) Value in each cell

Total weighted expenditure on a given item
Totel weighted seles of businesses reporting this item of expenditure
This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios ere ealculatac individually and the total will not necessar ily equal 100\%

## Notes

Dats re shown by gutrtiles when at laas: 13 of the sompled businesses pepopt ths specific ifem.
Records were panked in escending ofder according to seles size. Each quartile li.e. bottom 25\%, lower middle 25\%, etc.l pepresents one quarter of the total number of businesses. Within each quartile, the averge patio is presenter. For comperison purposes, the high and low valuas of sales are shown.

How to use the tables
(1) Locate the appropriste sales pange that is displayed on the two lines entitled "low seles value" and "high seles value"
(2) The selected pange will indicate the proper quartile, i.e. the bottom $25 \%$, the lower midde $25 \%$, the upper middle $25 \%$ or the top 25\%.
(3) Data pertaining to the selected sales size pange will be in that quartile

## Standerd Industrial CIsesificetion Definition (SIC 1980):

## SIC 6412 = General Stores

Businesses primarily engaged in ratail deeling in a general line of merchandise on a non-departmental basis, the most important of which is food. Other merchandise sold usually includes ready-to-wear apparbl. toiletries, cosmetics, hardware. \{arm supplies and housewales Businesses may de described as: couniry general stores and general stores

TABLE 2. Balance sheet profile for 1986
British Columbia, General Stores (SIC 6412)

|  | Total(1) | Bottom $25 \%$ | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { To } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 45 \\ & (1) \\ & (1) \end{aligned}$ | -- | -- | -- | -- |
|  | Average ( $\$ 000{ }^{\prime} \mathrm{s}$ ) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 7 | -- | -- | - | -- |
| Accounts and notes receivable | 4 | -- | -- | -- | -- |
| Inventory | 30 | -- | -- | -- | -- |
| Other current assets | 1 | -- | -- | - | $\cdots$ |
| Total current assets | 42 | -- | -- | -- | -- |
| Fixed assets | 59 | -- | -- | -- | -- |
|  | 18 | -- | -- | -- | - |
| 0 ther assets | 11 | -- | -- | -- | -- |
| Total assets | 93 | -- | -- | -- | -- |
| Liabilities and equity |  |  |  |  |  |
| Other current liabilities | 9 | .- | -- | -. | -- |
| Total current liabilities | 17 | -- | -- | -- | -- |
| Mortgages payable | 14 | -- | -- | -- | -- |
| Long term debt | 33 | -- | -- | -- | -- |
| Other liabilities | - | -- | -- | -- | -- |
| Total liabilities | 64 | -- | -- | -- | -- |
| Total equity | 30 | -- | -- | -- | -- |

(1) These estimates are based on semple of businesses reporing sales between $\$ 10.000$ and $\$ 2.000 .000$
see table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Columbia, General Stores (SIC 6412)

|  | Total(2) | $\begin{aligned} & \text { Bot tom } \\ & 25 \% \end{aligned}$ | Lower <br> middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value (\$000's) | $\begin{aligned} & 20 \\ & (1) \\ & (1) \end{aligned}$ |  | -- | -- | -- |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (imes) | 3.8 | -- | -- | -- | -- |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage patio (times) <br> Debt ratio (times) | 4.8 1.7 0.8 | -- | -- | -- | -- |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are besed on e sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table i for symbols and notes.

Definitions:

1. Liquidity ratio:

Curpent $=$ curpent assets / current liabilities
2. Leverage ritios:
a) Debt/equity = total liabiliqies / equity.
b) Debt ratio = iotal liabilities / tota asse:s
c! Interest coverage $=$ net profit + interes: expense, ir:eres: expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, General Stores (SIC 6412)

|  | Total:1: | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper: middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime}$ s) High sales value ( $\$ 000{ }^{\prime} \mathrm{s}$ ) | $\begin{aligned} & 16 \\ & 11 \\ & 11) \end{aligned}$ | -- | -- | -- | -- |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations Deprecistion Other | $\begin{array}{r} 16 \\ 6 \\ -2 \end{array}$ | -- | -- | -- | -- |
| Dividends | -5 | - | -- | - | - |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 1 -6 -1 -1 | -- -- -- | -- <br> -- <br> - | -- | - <br> - <br> -- |
| Financing activities <br> lncrease in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Redayment of loans from sharghalders <br> Advances 8 loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 1 -5 5 -1 - - -1 | -- <br> -- <br> - <br> - <br> - | - - - - - -- -- | - <br> - <br> - <br> - <br> - <br> - | -- -- -- -- -- |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 9 24 32 | -- | -- | -- | -- |

1) These estimetes me based on a semple of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes.
see Table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification tn 1986 Britiah Columbia. General Stores (SIC 6412)

| Business size expressed in average labour units\{1\} | Number of businesses | Total payroll | Avarage labour units(1) | Changes in number of businesses with Daid emoloyees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { New } 1 \text { y } \\ \text { reporting } \end{array}$ | No Ionger reporting\{3) |
| 1983 |  |  |  |  |  |
| Total | 64 | 6.112 | 464 | 12 | 20 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 61 \\ ? \\ ! \\ \hline \end{array}$ | $\begin{array}{r} 2.609 \\ x \\ x \\ x \end{array}$ | $\begin{array}{r} 196 \\ 58 \\ 210 \\ = \end{array}$ | 12 | 20 |
| 1986 |  |  |  |  |  |
| Total | 99 | 7.328 | 511 | 12 | . $\cdot$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 96 2 1 - | $3,519$ | $\begin{array}{r}244 \\ 71 \\ \hline 96 \\ \hline\end{array}$ | 12 | $\cdots$ $\cdots$ $\cdots$ |

(11) Average labour units are calculated by dividing total payroll by the overage annual wage and salary rate os reported in the Survey of Employment, Payroll and Hours. Statistics Canada, Catalague 22-002. An averbge labour unit could be interpreted as a tull-time amployee. Note that the business size groups used are determined al the Canada level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 ond over group.
(2) Refers to businessas peporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following yaar
"Newly peporting" and "no longer reporting" businesses are assumed to have been in activity for six months end the information is adiusted accordingly.

See table 1 for symbols ane notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, General Stores (SIC 6412)

|  | Total(1) | Bottam 25\% | Lowe <br> middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & 10 \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net prolit lloss: \$ | $\begin{array}{r} 66 \\ 198.829 \\ 192.965 \\ 5.864 \end{array}$ | $\begin{aligned} & 14.891 \\ & 18.112 \\ & -3.221 \end{aligned}$ | $\begin{aligned} & 73.851 \\ & 75.709 \\ & -1.858 \end{aligned}$ | $\begin{array}{r} 195,089 \\ 188.390 \\ 6.099 \end{array}$ | $\begin{array}{r} 511.484 \\ 489.049 \\ 22.435 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit \$ | 52 210.370 200.416 9.954 | $\begin{array}{r} 15.368 \\ 15.294 \\ 74 \end{array}$ | $\begin{array}{r} 119.848 \\ 109.433 \\ 10.415 \end{array}$ | $\begin{array}{r} 193.397 \\ 186.967 \\ 6,430 \end{array}$ | $\begin{array}{r} 512.868 \\ 489.968 \\ 22.900 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 14 \\ 184,638 \\ 193.799 \\ -9.161 \end{array}$ | $\begin{aligned} & 14.619 \\ & 19.723 \\ & -5.104 \end{aligned}$ | $\begin{aligned} & 47.096 \\ & 56.093 \\ & -8.997 \end{aligned}$ | $\begin{array}{r} 272.347 \\ 281.398 \\ -9.051 \end{array}$ | $\begin{array}{r} 404.491 \\ 417.980 \\ -13.489 \end{array}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 71 \\ 285.447 \\ 278,397 \\ 7.050 \end{array}$ | $\begin{array}{r} 31.473 \\ 31.301 \\ 172 \end{array}$ | $\begin{array}{r} 106.868 \\ 102.826 \\ 4.042 \end{array}$ | $\begin{array}{r} 290.519 \\ 277.353 \\ 13.166 \end{array}$ | $\begin{array}{r} 712.929 \\ 702.106 \\ 10.823 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 62 \\ 280.716 \\ 271.456 \\ 9.250 \end{array}$ | $\begin{array}{r} 25.930 \\ 21.106 \\ 4.824 \end{array}$ | $\begin{array}{r} 105.967 \\ 101.799 \\ 4.168 \end{array}$ | $\begin{array}{r} 295.462 \\ 280.889 \\ 14.573 \end{array}$ | $\begin{array}{r} 695,506 \\ 682.030 \\ 13,476 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 9 \\ 335.535 \\ 344.006 \\ -8.471 \end{array}$ | $\begin{aligned} & 36,342 \\ & 41,360 \\ & -4.418 \end{aligned}$ | $\begin{array}{r} 144,305 \\ 145.547 \\ -1.242 \end{array}$ | $\begin{array}{r} 225.894 \\ 231.116 \\ -5.222 \end{array}$ | $\begin{array}{r} 935,000 \\ 958.000 \\ -23.000 \end{array}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 71 \\ 288.115 \\ 282,774 \\ 5,349 \end{array}$ | $\begin{array}{r} 35.607 \\ 48.974 \\ -13.367 \end{array}$ | $\begin{array}{r} 147.353 \\ 144.626 \\ 2.727 \end{array}$ | $\begin{array}{r} 323.258 \\ 316.308 \\ 6,850 \end{array}$ | $\begin{array}{r} 646.241 \\ 621.186 \\ 25.055 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (Mo.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit $\$$ | $\begin{array}{r} 50 \\ 342.506 \\ 320.106 \\ 22.400 \end{array}$ | $\begin{array}{r} 87.783 \\ 86.558 \\ 1.225 \end{array}$ | $\begin{array}{r} 151.657 \\ 141.705 \\ 9.952 \end{array}$ | $\begin{array}{r} 311.923 \\ 295,135 \\ 16,788 \end{array}$ | $\begin{array}{r} 818.659 \\ 757.026 \\ 61.633 \end{array}$ |
| ```Businesses reporting loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 21 \\ 253.326 \\ 266.537 \\ -13.211 \end{array}$ | $\begin{array}{r} 27.846 \\ 43.383 \\ -15.537 \end{array}$ | $\begin{aligned} & 137.225 \\ & 151.496 \\ & -14.271 \end{aligned}$ | $\begin{aligned} & 350.398 \\ & 367.004 \\ & -16.606 \end{aligned}$ | $\begin{array}{r} 497.835 \\ 504.264 \\ -6.429 \end{array}$ |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, General Merchandise Stores (SIC 6413)

|  | Tctal(1) |  | Bot tom 25\% |  | Lower middle 25\% |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. <br> Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) <br> High sales value ( $\$ 000$ 's) |  | $\begin{aligned} & 16 \\ & (1) \\ & (1) \end{aligned}$ |  | -- |  | -- |  |  |  |  |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{array}{\|c} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | Bot tom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upoer } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{array}{r} \text { Upper } \\ \text { middIe } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Perceni of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 55.9 | -- | -- | -- | -- | 98.3 | 56.8 | -- | -- | -- | -- |
| Occupancy expenses | 16.6 | -- | -- | - | -- | 100.0 | 16.6 | -- | - | -- | - |
| Depreciation | 2.5 | -- | -" | -- | -- | 80.9 | 3.1 | -- | -- | -- | -- |
| Repairs 8 maintenance | 4.5 | - | -- | -- | -- | 100.0 | 4.5 | -- | -- | -- | -- |
| Heat. light \& telephone | 4.4 | -- | -- | -- | -- | 85.9 | 5.1 | -" | -- | -- | "- |
| Rent | 5.3 | -- | -- | -* | -- | 57.9 | 9.1 | -" | -- | -- | -- |
| Personnel expenses | 8.9 | -- | -- | -- | - | 60.5 | 14.8 | -- | - | - | -- |
| Financial expenses | 5.7 | -- | -- | -- | -- | 94.0 | 6.1 | - | -- | -- | -- |
| Interest \& bank charges protessiona tees | 4.5 1.2 | --- | -- | -- | -- | 94.0 86.8 | 4.8 1.4 | -- | -- | -- | -- |
| Other expenses | 14.5 | -- | -- | - | -- | 100.0 | 14.5 | -- | -- | -- | -- |
| Profit (loss) | -1.7 | -- | -- | -* | -- | 100.0 | -1.7 | -- | -- | =- | -- |
| Totel | 100.0 | -- | -- | - | -- | 100.0 | -•• | =- | -" | -- | -- |

## Symbols

zero or no observalions
-- too smal! too be expressed
not applicable

- contidential


## cotnotes

(1) These estimates are based on sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$
2) Total weighted expenditure on a given item
(3) Value in aach cell $=\frac{\text { Total weighted sales of all businesses in the sample }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ loo for each quartile

Ihis portion of the toble pertains only to the businesses reporting the specific expense item. Therefore these fatios are colculated individuelly and the total will not necessarily equal $100 \%$

## Mote:

Dats are shown by quartiles when ol least 13 of the sompled businesses peport the specific item
Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25\%, lower middle 25\%, etc. represents one quarter of the total number of busimesses. Within each quartile, the average ratio is presentad. For comparison purposes. the high and low values of sales are shown.

## How to tse the taloles

(11 Locate the appropriate sales range that is displayed on the two lines entited "Low sales value" and whigh sales value"
(2) The selected fange will indicate the proper quartile, i.e. the bottom $25 \%$. the lower middle $25 \%$, the upper midde $25 \%$ or the top 25\%.
(3) Data per asining to the selected sales size renge will be in that quartile

## Standard Industrial Classificstion Definition (SIC 1980):

SIC 6413 - Generel Merchandise Stores
Businesses primarily engaged in reiail dealing in a general lime of merchandise on non-deparpmental besis including ready-q-wear apparel, tolletries. cosmet cs. hardware and housewares. where food and household furniture are not normalty commodity lines and where no one commodity line accounts ior more inan $50 \%$ of ictai pevenue.

TABLE 2. Balance sheet profile for 1986
British Columbia, General Merchandise Stores (SIC 6413)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 16 \\ & (1) \\ & (1) \end{aligned}$ | -- | -- | -- | -- |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 8 | -- | -- | -- | -- |
| Accounts and notes receivable | 4 | -- | -- | -- | -- |
| Inventary | 36 | -- | -- | -- | -- |
| Other current assets | 1 | -- | -- | -- | -- |
| Total current assets | 48 | -- | -- | -- | -- |
| Fixed assets | 42 | -- | -- | -* | -- |
|  | 12 | -- | -- | -- | -- |
| Other assets |  | -- | -- | -- | -- |
| Total assets | 81 | -- | -- | -- | -- |
| Liabilities and equity . .-. .- . . |  |  |  |  |  |
| Other current liabilities | 8 | -- | -- | -- | -- |
| Total current liabilities | 23 | -- | -- | -- | -- |
| Mortgages dayable | 2 | -* | -" |  | -- |
| Lang term debt | 23 | -- | -- | -- | -- |
| Other I iabilities | - | -- | -- | -- | -- |
| Total liabilities | 48 | -- | -- | - | -- |
| Total equity | 33 | -- | -- | -- | -- |

(1) These estimates are based on sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Columbia, General Merchandise Stores (SIC 6413)

|  | Total(2) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upoer } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 10 \\ & (1) \\ & (1) \end{aligned}$ |  | -- |  |  |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 7.7 | -- | "- | -- | -- |
| ```Leverage ratios Oebt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | 5.0 5.5 1.0 | -- | -- | -- | -- |

(1) The ratios represent the avarage of ratios for each business in the group and cannot de calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.
see table 1 for symbols and notes.

Definitions:

1. Liquidity retio:

Current = current assets / current liabilities.
2. Leverage ratios:
a) Debt/equity $=$ cotal liabilities / equity-
b) Debt ratio = lotal liabilities/total assets
c) Interest coverage = net profit + interest expense interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, General Merchandise Stores (SIC 6413)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle $25 \%$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ s) | $\left(\begin{array}{l} 9 \\ (1) \end{array}\right.$ | -- | -- | -- | -- |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Deprecistion Other | $\begin{array}{r} -4 \\ 2 \\ 14 \end{array}$ | -- | -- | -- | -- |
| Oividends | - | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | -13 | - <br> - <br> - | -- | -- | $-=$ -- |
| Financing activities <br> increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decresse in equity <br> Othe: | 7 -4 8 -6 | - <br> - <br> - <br> - <br> - <br> - <br> - | -- <br> -- <br> -- <br> -- <br> -- <br> - | -- <br> -- <br> -- <br> -- <br> - | -- -- -- -- $-=$ |
| Incresse(decrease) in cash \& equivalents Cash 8 equivalents-Beginning of the year Cash 8 equivalents - End of the year | 5 3 9 | -- | -- | -- | -- |

191 These estimates ape based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000,000$. Sample count incluces only those businesses reporting a stetement of changes.
See Table 9 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia, General Merchandise Stores (SIC 6413)

| Business size expressed in overage labour units(l) | Number of businesses | $\begin{gathered} \text { Total payroll } \\ (\$ 000 \text { s }) \end{gathered}$ | Average labour units (1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger <br> reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 27 | 23.112 | 1.750 | 10 | 8 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 22 \\ 2 \\ 2 \\ 1 \end{array}$ | $\begin{array}{r} 846 \\ x \\ x \\ x \end{array}$ | $\begin{array}{r} 59 \\ 70 \\ 288 \\ 1.353 \end{array}$ | 10 | 8 |
| 1986 |  |  |  |  |  |
| Total | 42 | 25.807 | 1.810 | 10 | - $\cdot$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 38 2 1 1 | $\begin{array}{r} 1.634 \\ x \\ x \\ x \end{array}$ | $\begin{array}{r} 112 \\ 115 \\ 111 \\ 1.472 \end{array}$ | 10 | $\cdots$ $\cdots$ $\cdots$ |

Ill average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours, statistics Canada. Catalogue 72-002. An everage labour unit could be interpreted as a full-time employee. Note that the business size proups used are determined at the Canade level. Thus if a business has at least 500 employees in Canado as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.
see table 1 for symbols and nores

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, General Merchandise Stores (SIt 6413)

|  | Total (i) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | UDDe: $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 2 E: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 11 \\ 292.992 \\ 289.278 \\ 3.714 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 359.976 \\ 330.545 \\ 29.431 \end{array}$ | -- | -- | -- | -- -- |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{aligned} & 480.835 \\ & 491.019 \\ & -10.184 \end{aligned}$ | -- | -- | -- | -- |

Number of observations in sample
Average sales $\$$


Average sales $\$$
Average expense $\$$
Average net profit (loss) \$

Businesses reporting profit (No.)
Average sales $\$$
Average expense $\$$
$\begin{array}{ll}\text { Average net Drofit \$ } & 22.669\end{array}$

Businesses reporting a loss (No.) Avgrage sales \$ 56.268 $\begin{array}{ll}\text { Average sales } \$ & 56.268 \\ \text { Average expense } \$ & 63.536\end{array}$
Average net loss \$
292.992
289.278
359.976

330,545
39.431
480.835
$-10.184$

1986

| Number of observations in sample | 31 |
| :---: | :---: |
| Average sales \$ | 137.303 |
| Average expense \$ | 138, 110 |
| Average net profit (loss) \$ | -807 |
| Businesses reporting a profit (No.) | 19 |
| Average sales \$ | 131.839 |
| Average expense \$ | 122.042 |
| Average net profit \$ | 9,797 |
| Businesses reporting loss (Mo.) | 12 |
| Average sales | 186.492 |
| Average expense \$ | 194.713 |
| Average net loss \$ | -8.221 |


| -- | - | -- | -- |
| :---: | :---: | :---: | :---: |
| -- | -- | -- | -- |
| - | -- | -- | - |
| - | - | -- | - |
| -- | -- | --- | -- |
| -- | -- | -- | -- |
| - | -- | - | - |
| -- | -- | -- | -- |
| -- | -- | -- | -- |

[^18]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia. Hardware Stores (SIC 6531)

|  | Total (1) |  | Bottom 25\% |  | Lowermiddle 25\% |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value (\$000's) | $\begin{aligned} & 65 \\ & (1) \\ & (1) \end{aligned}$ |  | $\begin{aligned} & (1) \\ & 164 \end{aligned}$ |  | $\begin{aligned} & 164 \\ & 273 \end{aligned}$ |  | $\begin{array}{r} 273 \\ 466 \\ \hline \end{array}$ |  |  | $\begin{aligned} & 465 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industiy average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reborting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Totel | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 64.8 | 62.1 | 59.5 | 65.3 | 71.2 | 97.7 | 66.4 | 67.5 | 59.5 | 65.3 | 72.4 |
| Occupancy expenses | 8.0 | 8.7 | 10.3 | 8.5 | 5.0 | 100.0 | 8.0 | 8.7 | 10.3 | 8.5 | 5.0 |
| Depreciation | 2.0 | 2.8 | 2.6 | 2.0 | 0.7 | 83.4 | 2.3 | 5.0 | 2.7 | 2.0 | 0.8 |
| Repairs 8 maintenance | 0.7 | 1.1 | 0.9 | 0.3 | 0.4 | 78.6 | 0.8 | 2.3 | 1.3 | 0.3 | 0.4 |
| Heat, light \& telephone | 1.5 | 1.8 | 1.8 | 1.4 | 1.2 | 96.9 | 1.6 | 2.1 | 1.8 | 1.4 | 1.2 |
| Rent lit | 3.9 | 3.0 | 5.0 | 4.9 | 2.7 | 73.3 | 5.3 | 5.9 | 6.1 | 5.9 | 3.5 |
| Persomnel expenses | 10.1 | 3.6 | 9.1 | 14.4 | 12.7 | 84.7 | 11.9 | 8.0 | 9.8 | 14.7 | 12.7 |
| Financil expenses | 3.0 | 2.5 | 2.7 | 3.0 | 3.5 |  | 3.0 |  |  |  | 3.5 |
| Interest \& bank charges Professional tees | 2.0 1.0 | 2.1 0.5 | 1.9 0.8 | 1.7 | 2.2 1.2 | 95.2 89.5 | 2.1 | 2.5 0.7 | 1.9 0.9 | 1.7 | 2.2 1.2 |
| Other expenses | 9.3 | 11.2 | 13.4 | 6.5 | 6.4 | 100.0 | 9.3 | 11.2 | 13.4 | 6.5 | 6.4 |
| Profit (loss) | 4.9 | 11.8 | 5.0 | 2.2 | 1.1 | 98.5 | 4.9 | 12.5 | 5.0 | 2.2 | 1.1 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | $\cdots$ | - . | $\cdots$ | -. |

## 5ymbol:

zero or no observations
-- 100 small 100 be expressed
no: applicable
$\times$ confidential

## Footnotes

(1) These estimetes are based on a sample of businesses reporiing sales between $\$ 10,000$ and $\$ 2,000,000$.
lotal weighted expenditure on a given item
(3) Volue in each cell $=\frac{\text { Total weighted expenditure on s given item }}{\text { Total weighted sales of businesses reporting this iem of expenditure }} \times$ loo for each quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these patios are celculated individually end the cotal will not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the sampied businesses peport the specific iten
Records were ranked in ascending order according to sales size. Each quartile li. bottom 25\%. lower midde 25z, etc. represents one quarter of the total number of businesses. Hithin each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown.

How to use the tables
(1) Locate the appropriate sales range that is displayed on the two lines entitied wow sales value" and migh sales value"
(2) The selected range will indicate the proper quartile. i.e. The bottom 25\%, the lower midde $25 \%$, the upper midde $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):
SIC 6531 - Hardware Stores
Businesses primarily engaged in retail dealing in any combination of the basic lines of hardware. such as hand and power tools. builders" hardware. fasieners, electrical and plumbing supplies these businesses may be secondarily engaged in reqaling housewares, electrical appliances. Deint, spo:ting goods. eic.

TABLE 2. Balance sheet profile for 1986
British Columbia. Mardware Stores (SIC 6531)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper <br> middie 25\% | $\begin{aligned} & 708 \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 65 \\ (19 \\ (1) \end{array}$ | $\begin{aligned} & (1) \\ & 164 \end{aligned}$ | $\begin{aligned} & 164 \\ & 273 \end{aligned}$ | $\begin{aligned} & 273 \\ & 466 \end{aligned}$ | $\begin{aligned} & 466 \\ & 11) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets $0^{\text {a }}$ |  |  |  |  |  |
| Cash | 10 | 4 | 6 | 10 | 17 |
| Accounts and notes receivable | 18 | 6 | 6 | 19 | 38 |
| Inventory | 102 | 27 | 66 | 119 | 182 |
| Other current assets | 2 | 1 | 1 | $1{ }^{2}$ | ${ }^{3}$ |
| Total current assets | 132 | 38 | 79 | 151 | 241 |
| Fixed assets | 45 | 15 | 27 | 59 | 73 |
| Less: Accum. dep. on fixed assets | 15 | 7 | 8 | 19 | 25 |
| Other assets | 10 | 1 | 9 | 3 | 33 |
| Total assets | 172 | 48 | 98 | 193 | 322 |
|  |  |  |  |  |  |
| Current loans Other current liabilities | $2 ?$ 41 | ? | 24 | 20 32 | 68 90 |
| Other current ${ }^{\text {Total current liabilities }}$ | 68 | 16 | 31 | 52 | 158 |
| Mortgages payable | - | - | 1 | 9 | 9 |
| Long term debt | $5 ?$ | 8 | 26 | 98 | 91 |
| Other liabilities | 6 | - | - | 14 | 10 |
| Total liabilities | 131 | 24 | 57 40 | 164 29 | 259 63 |
| Total equity | 40 | 24 | 40 | 29 | 63 |

(1) These estimates are based on a sample of dusinesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$.

See table 1 far symbals and nates.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986 British Collumbia. Mardware Stores (SIC 5531)

|  | Total(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middie } 25 \% \end{array}$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 0000^{\prime}$ s) High sales value ( $8000^{\circ}$ s) | $\begin{gathered} 36 \\ 11 \\ (1) \end{gathered}$ | $\begin{array}{r} 11 \\ 157 \end{array}$ | $\begin{aligned} & 157 \\ & 322 \end{aligned}$ | $\begin{aligned} & 322 \\ & 517 \end{aligned}$ | $\begin{aligned} & 517 \\ & 11 \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Curfent ratio (times) | 2.4 | 1.0 | 3.0 | 2.5 | 1.8 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt iatio (times) | 3.0 0.8 | 0.7 0.0 | 6.6 3.5 0.8 | 24.0 1.3 0.9 | $\begin{array}{r} -166.7 \\ 5.1 \\ 0.8 \end{array}$ |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are Dased on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols ano notes.

## Definitions:

1. Liquidity ratio:

Curtent = current assets / current liabilities
2. Leverage ratios:
al Debt/equity = toial liabilities / equity
b) Debt ratio = total liabilities / total assets
c) Interest coverage a net profit interes: excense ; ipterest expenst

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia. Hardware Stores (SIC 6531)

|  | Total ${ }^{\text {d }}$ ) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left(\begin{array}{c} 29 \\ (1) \\ (1) \end{array}\right.$ | $\begin{aligned} & \{1\} \\ & 121 \end{aligned}$ | $\begin{aligned} & 121 \\ & 318 \end{aligned}$ | $\begin{aligned} & 318 \\ & 466 \end{aligned}$ | $\begin{aligned} & 466 \\ & \text { (1) } \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Other | $\begin{array}{r} 5 \\ -10 \end{array}$ | $\begin{array}{r} -4 \\ 3 \\ -50 \end{array}$ | $\begin{array}{r} 5 \\ 5 \\ -36 \end{array}$ | 13 4 15 | $\begin{array}{r} 5 \\ 6 \\ 24 \end{array}$ |
| Dividends | - | - | - | - | - |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r} 13 \\ -12 \\ -1 \\ -1 \end{array}$ | -20 | 12 -15 -1 - | 3 -3 - | $\begin{array}{r} 28 \\ -12 \\ -4 \\ - \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Redayment of lang zerm debt <br> Loans from shareholders <br> Redayment of loans from shareholders <br> Advances \& loans from government <br> lncrease in equity <br> Decrease in equity <br> Dine: | 11 -12 4 -9 - $=$ -2 | 48 <br>  <br> -1 | 6 -9 1 -2 - - -1 | 2 -3 1 - | $\begin{array}{r} 2 \\ -28 \\ 10 \\ -26 \\ - \\ - \\ -6 \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalenis - End of the year | -14 8 -5 | -18 12 -6 | -37 34 -2 | 6 -7 - | -12 -12 |

i1) These estimates are based on a sample of incorporated businesses reporing sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only enose businesses peoorting a statement of changes.
see table for symbo!s and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia. Hardware, Paint, Glass and Wallpaper Stores (SIC 653)


111 average labour units are calculated by dividing total paypoll by the average annual wage and salary rate as reported in the Survey of Employment. Payrol! and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used ape determined at the conade level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporiing no payroll deductions in the previous year.
13) Refers to businesses reporting no payroll deductions in the following year.
"Newly reporting" and "no longer peporting" businesses are assumed to have been in activity for six months and the information is adjusied accordingly

See Tato 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Hardware Stores (SIC 6531)

|  | Total 1 1) | Bottom 25\% | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { To: } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 58 \\ 343.130 \\ 343.664 \\ -534 \end{array}$ | $\begin{array}{r} 52.155 \\ 52.538 \\ -383 \end{array}$ | $\begin{array}{r} 119.282 \\ 108.324 \\ 2.958 \end{array}$ | $\begin{array}{r} 359.525 \\ 361.400 \\ -1.875 \end{array}$ | $\begin{array}{r} 849.556 \\ 852.395 \\ -2.839 \end{array}$ |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 41 \\ 328.950 \\ 317,382 \\ 11,568 \end{array}$ | $\begin{array}{r} 53.463 \\ 59.013 \\ 2,450 \end{array}$ | $\begin{array}{r} 109.795 \\ 104.182 \\ 5.613 \end{array}$ | $\begin{array}{r} 372.485 \\ 359.795 \\ 20.690 \end{array}$ | $\begin{array}{r} 780.057 \\ 762.539 \\ 17.518 \end{array}$ |
| Businesses reporting a loss (Mo.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 17 \\ 359.883 \\ 380.908 \\ -21.025 \end{array}$ | $\begin{array}{r} 41.663 \\ 64.776 \\ -23.113 \end{array}$ | $\begin{aligned} & 120.779 \\ & 134.787 \\ & -14.008 \end{aligned}$ | $\begin{aligned} & 348.540 \\ & 369.549 \\ & -21.001 \end{aligned}$ | $\begin{aligned} & 928.548 \\ & 954.526 \\ & -25.978 \end{aligned}$ |

1985

| Number of observations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 57 \\ 402.369 \\ 392.126 \\ 10.235 \end{array}$ | $\begin{array}{r} 83,958 \\ 82,300 \\ 1,658 \end{array}$ | $\begin{array}{r} 172.537 \\ 139.354 \\ 33,183 \end{array}$ | $\begin{array}{r} 468.959 \\ 471.600 \\ =2.641 \end{array}$ | $\begin{array}{r} 883.991 \\ 875.248 \\ 8.743 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 42 \\ 412.866 \\ 389.979 \\ 22.887 \end{array}$ | $\begin{array}{r} 94.131 \\ 91.445 \\ 2.686 \end{array}$ | $\begin{array}{r} 172.539 \\ 122.984 \\ 49.547 \end{array}$ | $\begin{array}{r} 503.267 \\ 499.691 \\ 19.576 \end{array}$ | $\begin{array}{r} 881,536 \\ 853,794 \\ 27,74 ? \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Averape net loss \$ | $\begin{array}{r} 15 \\ 380.702 \\ 406.445 \\ -25.743 \end{array}$ | $\begin{aligned} & 42.973 \\ & 45,454 \\ & -2.481 \end{aligned}$ | $\begin{array}{r} 172.567 \\ 226.432 \\ -53.865 \end{array}$ | $\begin{array}{r} 419.130 \\ 442.420 \\ -23.290 \end{array}$ | $\begin{aligned} & 888,137 \\ & 911,474 \\ & -23,337 \end{aligned}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 117 \\ 339.755 \\ 333.179 \\ 6.576 \end{array}$ | $\begin{array}{r} 74.814 \\ 68.414 \\ 6.400 \end{array}$ | $\begin{array}{r} 192.907 \\ 181.568 \\ 11.339 \end{array}$ | $\begin{array}{r} 326.554 \\ 318.539 \\ 8.015 \end{array}$ | $\begin{array}{r} 764.744 \\ 764.193 \\ 551 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 83 |  |  |  |  |
| Average sales \$ | 313.167 | 81.068 | 192.771 | 317.645 | 661.182 |
| Average expense \$ | 296,130 | 68.402 | 179.571 | 302.710 | 633.838 |
| Average net profit \$ | 17,03? | 12.666 | 13.200 | 14.935 | 27,344 |
| Businesses reporting loss (No.) | 34 |  |  |  |  |
| Average sales \$ | 367.189 | 52.851 | 194.220 | 343.480 | 878.204 |
| Average expense \$ | 381.215 | 68.456 | 200.786 | 348.613 | 907.006 |
| Average net loss \$ | -14.026 | -15.605 | -6.566 | $-5.133$ | -28.802 |

[^19]See table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Sporting Goods Stores (SIC 6541)

|  | Total 1 ) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ 's) | $\begin{array}{r} 97 \\ 11 \\ (1) \end{array}$ |  | $\begin{array}{r} 11) \\ 40 \end{array}$ |  | $\begin{array}{r} 40 \\ 112 \end{array}$ |  | $\begin{aligned} & 112 \\ & 258 \end{aligned}$ |  |  | $\begin{aligned} & 258 \\ & \text { (1) } \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | Lower $\begin{array}{r} \text { midole } \\ 25 \% \end{array}$ | Upper midde $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottam 25\% | Lower middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { To0 } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 57.4 | 38.0 | 62.5 | 64.7 | 64.1 | 90.1 | 63.7 | 63.0 | 62.5 | 64.7 | 64.1 |
| Occupancy expenses | 9.4 | 11.2 | 8.3 | 9.5 | 8.6 | 100.0 | 9.4 | 11.2 | 8.3 | 5.5 | 8.6 |
| Depreciation. | 2.6 | 4.8 | 1.0 | 2.9 | 1.8 | 95.7 | 2.7 | 4.9 | 1.1 | 2.9 | 1.8 0.7 |
| Repairs \& maintenance | 1.2 | 3.4 | 0.2 | 0.6 | 0.5 | 58.5 | 2.0 | 7.9 | 0.7 | 0.7 | 0.7 |
| Heat, light \& teleptone | 1.6 | 1.2 | 1.8 | 1.6 | 1.7 | 83.1 | 1.9 | 2.8 | 1.9 | 1.7 | 1.7 |
| Rent | 4.1 | 1.7 | 5.4 | 4.5 | 4.8 | 77.5 | 5.2 | 2.8 | 5.9 | 5.7 | 5.8 |
| Personnel expenses | 12.8 | 6.5 | 12.3 | 16.8 | 15.4 | 86.0 | 14.9 | 11.2 | 14.3 | 17.0 | 15.4 |
| Financial expenses | 3.4 | 3.2 |  | 3.8 |  |  | 3.4 |  | 4.0 | 3.8 | 2.7 |
| !nterest \& bank charges Professional fees | 2.1 1.2 | 1.8 | 2.0 1.9 | 2.8 0.9 | 1.8 0.8 | 98.9 89.2 | 2.2 1.4 | 1.8 2.2 | 2.1 2.0 | 2.8 1.0 | 1.8 0.8 |
| Other expenses | 10.3 | 17.6 | 8.7 | 7.3 | 7.8 | 100.0 | 10.3 | 17.6 | 8.7 | 7.3 | 7.8 |
| Profit (loss) | 6.7 | 23.5 | 4.2 | -2.0 | 1.3 | 97.1 | 6.9 | 23.5 | 4.6 | $-2.1$ | 1.4 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | -•• | . $\cdot$ | . . | - . |  |

## Symbols

zero or no observations
too smell too be expressed
not applicable
$\times \quad$ confidential

## Footnotes

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$.

Total weighted expenditure on a given item
(3) Value in each cell $=\frac{\text { Total weighted sales of all businesses in the somple }}{\text { Total waighted seles of businesses reporting this item of expenditure }} \times$ fox for eature on a given ifem

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios ere calculated individually and the total will not necesserily equel $100 \%$.

## Motes

Dete are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile li.e. Dottom 25z, lower middle 25\%. eic. Fepresents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. for comparison purposes. the high and low values of sales are shown

## Mow to use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entitled mlow sales value" and migh sales valuem
(2) The selected range will indicate the proper quartile. i.e. the bottom $25 \%$. the lower middle $25 \%$, the uppar middle $25 \%$ or the top $25 \%$.
(3) Oata pertaining to the selected sales size range will be in that quastile.

## Standard Industrial Clastification Definition (SIC 1980):

SIC 6541 - Sporting Goods Stores
Businesses primarily engaged in retaif dealing in sporting goods. playground and gymasium aquipment. Businesses may be described by product line such as: retail archery equipment. retail athletic clothing linc. uniformsl, retai: athletic footwear, retail baseball equipment. retail bowling equipment. retail camping equipment (exc. tent prailess), retail sports and fishing tackle, petail footbell eguipment. retail golf equipment, retail hockey equipment, eetail hunging equipment. retail playground equipment. retail skiing equipment.


TABLE 2. Balance sheet profile for 1986
British Columbia, Sporting Goods Stores (SiC 6541)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper <br> middie 25\% | $\begin{aligned} & \text { TOE } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value (\$000's) High sales value $1 \$ 000$ 's | $\begin{aligned} & 97 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} \langle 1\rangle \\ 40 \end{array}$ | $\begin{array}{r} 40 \\ 112 \end{array}$ | $\begin{aligned} & 112 \\ & 258 \end{aligned}$ | $\begin{aligned} & 258 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000 \mathrm{~s}$ ) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current asseis <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Dther assets | $\begin{array}{r} 7 \\ 6 \\ 58 \\ 9 \\ 71 \\ 30 \\ 13 \\ 9 \end{array}$ | 3 <br> 3 <br>  <br> 10 <br> 1 | $\begin{array}{r} 3 \\ 1 \\ 24 \\ - \\ 28 \\ 9 \\ 4 \\ 3 \end{array}$ | $\begin{array}{r} 8 \\ 3 \\ 69 \\ 2 \\ 81 \\ 24 \\ 10 \\ 16 \end{array}$ | $\begin{array}{r} 16 \\ 14 \\ 130 \\ 2 \\ 162 \\ 75 \\ 34 \\ 17 \end{array}$ |
| Total assets | 98 | 16 | 36 | 112 | 220 |
| Lisbilities and equity <br> Current loans <br> Other current liabilities <br> Total current liabilities <br> Mortgages payable <br> Long term debt <br> Other I iabilities | $\begin{array}{r} 12 \\ 25 \\ 36 \\ 2 \\ 31 \\ 1 \end{array}$ | $=$ <br>  <br> 4 | $\begin{array}{r}2 \\ 23 \\ 25 \\ - \\ 3 \\ \hline\end{array}$ | $\begin{array}{r} 12 \\ 22 \\ 33 \\ 5 \\ 73 \\ 9 \end{array}$ | 31 53 84 2 41 5 |
| ```Total liabilities Total equi&y``` | $\begin{aligned} & 71 \\ & 27 \end{aligned}$ | 5 | 28 8 | 112 -1 | 132 88 |

(1) inese estimates are based on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$

Sae table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia. Sporting Goods Stores (SIE 6541)

|  | Total(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upoer <br> middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value $\{\$ 000$ 's) High sales value $\{\$ 000$ 's | $\begin{array}{r} 75 \\ 11 \\ 11! \end{array}$ | $\begin{aligned} & 11 \\ & 104 \end{aligned}$ | $\begin{aligned} & 104 \\ & 248 \end{aligned}$ | $\begin{array}{r} 248 \\ 360 \end{array}$ | $\begin{aligned} & 360 \\ & 11) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 6.1 | 11.8 | 5.8 | 2.7 | 4.2 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} -20.5 \\ 4.6 \\ 0.9 \end{array}$ | $\begin{array}{r} -106.4 \\ 6.1 \\ 0.9 \end{array}$ | 46.1 2.7 1.1 | 7.3 5.7 1.0 | -22.9 4.4 0.6 |

(1) The ratios represent the average of ratios for each businass in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$.

See Table 1 for symbols and notes.

Definitions:

1. Biquidity retio:

Curfent $=$ current assets / current liabilities.
2. Leverage ratios:
al Debt/equity = total liabilities / equity.
b) Debt ratio = cotal libbilities/tatal assets
c) Interest coverage $=$ net proti t interes? expense interes: expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Sporting Goods Stores (SIC 6541)

|  | Total 11 ! | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upder <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value (\$000's) <br> High sales value ( $\$ 000$ 's) | $\begin{array}{r} 40 \\ (1) \\ (1) \end{array}$ | $\begin{aligned} & (1) \\ & 106 \end{aligned}$ | $\begin{aligned} & 106 \\ & 248 \end{aligned}$ | $\begin{aligned} & 248 \\ & 360 \end{aligned}$ | $\begin{aligned} & 360 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Other | $\begin{array}{r} 9 \\ 8 \\ -7 \end{array}$ | $\begin{array}{r} 9 \\ 9 \\ -8 \end{array}$ | $\begin{array}{r} 1 \\ 1 \\ -15 \end{array}$ | 8 12 -1 | 16 8 -3 |
| Dividends | -3 | - | - | - | $-11$ |
| Investment activities <br> Disposal of lixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 3 -5 -1 - | $\begin{array}{r} 7 \\ -3 \\ - \\ i \end{array}$ | -1 | 4 -10 - | 1 -7 -2 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from sharehol ders <br> Redayment of loans from sharehaldeis <br> Advances \& loans trom government <br> Incresse in equity <br> Decrease in equity <br> Other | 2 -6 5 -5 - - -1 | -6 -7 | 2 -4 18 | ? <br> -11 <br> -7 <br> - <br>  <br> -1 | 1 -2 4 -4 - - -1 |
| Increase (decrease) in cash \& equivalents Cash 8 equivalents-Beginning of the year Cash \& equivalents - End of the year | 7 | 4 | 2 12 14 | 1 11 12 | -1 1 -1 |

111 These estimates ere based on sample of incorporated businasses reporting seles between $\$ 10.000$ and $\$ 2.000 .000$. Semple count includes only those businesses reporting a statement of changes
See lable 1 for symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986 British Columbia, Sporting Goods Stores (SIC 6541)
Business size expressed in
average labour units(1)

III Average labour units are calculazed oy dividing total payroll by the average annual wage and salary rate as reported in the
Survey of Employment. Payrall and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time amployae. Note that the business size groups used are determined at the Canada level. Thus if ousiness has at least 500 employees in Canade as a whole but less than that number in any givan province is is show in the 500 and over group
2) Refers to businesses reporting no paypoll deductions in the previous year
(3) Refers to businesses reporting no payroll deducsions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See pable ! for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Sporting Goods Stores (SIC 6541)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 49 \\ 180.060 \\ 179.068 \\ 992 \end{array}$ | -- | -- | -- | -- |
| ```Businesses reporting a profit (No.) Average sales $ Average expense $ Average net profit $``` | $\begin{array}{r} 29 \\ 184.447 \\ 174.979 \\ 9.468 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 20 \\ 173.347 \\ 185.871 \\ -12.524 \end{array}$ | -- | -- | -- | -- |

Number of observations in sample Average sales $\$$
Average expense $\$$
Average net profit (loss) $\$$

Businesses reporting profit (No.)
Average sales $\$$
Average expense
Average net profit $\$$

Businesses reporting loss (No.) Average sales
Average expense $\$$
Average net loss $\$$

89
226.572
221.777 221.777 4.795

62 237.807 225.314
12.493

2027 202.961
217.641 217.641
-14.680
24.248
24.112
24. 112
3.745
352
30.016

25,869
25.869
4.147
18. 129

22,248
$-4,119$
217.407
209.726
7.681
570.536
570.536
559.523
559.523
11.013
$\begin{array}{rr}211.793 & 611.768 \\ 197.552 & 584.559 \\ 14.241 & 27.207\end{array}$
$\begin{array}{rr}211.793 & 511.768 \\ 197.552 & 584.559 \\ 14.241 & 27.207\end{array}$
238.56

255,594
469.081
497.919
497.919
-28.838

Number of observations in sample Average sales $\$$
Average expense $\$$
Average net profit (loss) \$
101119

Businesses reporting profit (Na.)
Average sales \$
73
522
336
Average expense \$
26.52
17.95
15.35
2.35
73. 86

867
72.455
1.412
171.316
171.31
176.963
500.935
492.422
8.513

Average net profit $\$$
186.522
174.336
. 8 B 3

- 13
.299
.719
5.355
( 3.228

| 144.566 | 499.771 |
| ---: | ---: |
| 136.274 | 471.832 |
| 8.292 | 27.939 |

Businesses reporting a loss (No.)
46
Average sales \$ 197.989
Average expense \$ $\quad 212.198$
-12.198
-14.209
12,561
16,909
83.22
76.35

Average net
$-4,348$
66.305
69.304

| 210.233 | 502.857 |
| :--- | :--- |
| 236.158 | 526.419 |
| -25.925 | -23.562 |

[^20]TABLE 1. Selected operating ratios, in percent of sales. 1986
British Columbia, Toy, Hobby. Novelty and Souvenir Stores (SIC 658)

|  | Total(1) |  | Bottom 25\% |  | Lawer middle 25\% |  | Upde I middle 25\% |  |  | $\begin{aligned} & \text { Too } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ s) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 116 \\ (1) \\ 1 \end{array}\right)$ |  | $\begin{aligned} & 1 \\ & 19 \end{aligned}$ |  |  | $\begin{aligned} & 19 \\ & 56 \end{aligned}$ | $\begin{array}{r} 56 \\ 177 \end{array}$ |  |  | $\begin{aligned} & 177 \\ & \langle 1\rangle \end{aligned}$ |  |
| Selected expense item | Industry average (2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middie } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & \text { 25\% } \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middI } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upoer } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 48.7 | 34.9 | 42.0 | 58.8 | 56.5 | 89.1 | 54.6 | 44.1 | 56.7 | 58.8 | 56.5 |
| Oceupancy expenses | 17.4 | 20.8 | 18.3 | 17.2 | 13.9 | 99.8 | 17.4 | 20.8 | 18.4 | 17.2 | 13.9 |
| Depreciation | 3.8 | 10.9 | 2.3 | 1.6 | 1.0 | 68.2 | 5.5 | 13.9 | 5.3 | 2.0 | 1.4 |
| Repairs \& maintenance | 1.3 | 0.1 | 3.7 | 0.7 | 0.8 | 55.7 | 2.4 | 0.5 | 5.5 | 1.6 | 1.0 |
| Heat. Iight \& telephone | 3.7 | 6.7 | 5.3 | 2.2 | 1.1 | 93.4 | 4.0 | 8.0 | 5.9 | 2.3 | 1.1 |
| Rent | 8.6 | 3.0 | 7.0 | 12.6 | 10.9 | 75.2 | 11.4 | 8.0 | 10.3 | 13.2 | 11.2 |
| Personnel expenses | 9.7 | 2.9 | 3.1 | 15.8 | 15.4 | 80.9 | 12.0 | 5.4 | 4.6 | 16.3 | 15.4 |
| Financial expenses | 3.8 | 3.8 | 2.2 | 4.6 | 4.3 | 100.0 | 3.8 | 3.8 | 2.2 | 4.6 | 4.3 |
| Interest \& bank charges | 2.7 | 3.2 | 1.0 | 3. 1 | 3.4 0.9 | 88.4 83.8 | 3.1 1.3 | 4.1 0.9 | 1.1 1.3 | 3.8 1.9 | 3.4 0.9 |
| Other expenses | 15.1 | 22.5 | 23.6 | 11.7 | 4.9 | 99.9 | 15.2 | 22.5 | 23.7 | 11.7 | 4.9 |
| Profit (loss) | 5.3 | 15.1 | 10.8 | -8.1 | 5.1 | 96.1 | 5.6 | 15.1 | 10.9 | -8. 1 | 5.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | . $\cdot$ | . $\cdot$ | . . | . . |

## Symbol:

zero or no observetions

- too small too be expressed
not applicable
$\times$ confidentiol


## Footnates

111 These estimates are besed on sample of businesses peporing sales betwean $\$ 10.000$ and $\$ 2,000.000$.
(1) Toial weighied expendiqure on a given item
2) Value in each cell :
13) Value in each cell $=\frac{\text { Totel weighted expenditure on a given iqem }}{\text { Tatal weighted sales of businesses reporting this iqem of expenditupe }} \times 100$ for each quartile.

This portion of the toble pertains only 10 the businesses reporting the specific expense iten. Therefore these patios arte calculated individually and the total will not necesserily equal $100 \%$.

Notes
Deta are shown by quartites when at laast 13 of the sampled businesses report the specific irem
Records were ranked in escending order according to sales size. Eech quartile li.e. Dottom 25\%, lower middle 25\%. etc.l represents one quarter of the total number of businesses. Within each quartile. the sverage patio is presanted. For comparison purposes. the high and low values of sales are shown

## How to use the tables

(1) Locate the appropriate sales range that is displayed on the two lines entitled mow sales valuem and migh sblas value
(2) The selected range will indicate the proper quartile, i.e. the bottom $25 \%$, the lower middla $25 \%$. the upper midele $25 \%$ or the 10D 25\%.
(3) Daqa pertaining to the selected sales size range will be in that quartile.

Stendard Industrisl Classification Definition (S1C 1980):
SIC 658 - Toy, Hooby, Novelty and Souvenir Stores
Businesses primarily engaged in retail dealing in toys, hobby supplies, gifts. novelties and souvenirs

TABLE 2. Balance sheet profile for 1986
British Columbla. Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { To } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. <br> Low sales value ( $\$ 000^{\circ}$ s) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 116 \\ & 110 \\ & 19 \end{aligned}$ | $\begin{array}{r} 11) \\ 19 \end{array}$ | $\begin{aligned} & 19 \\ & 56 \end{aligned}$ | $\begin{array}{r} 56 \\ +77 \end{array}$ | $\begin{aligned} & 177 \\ & 191 \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 5 \\ 5 \\ 59 \\ 9 \\ 70 \\ 22 \\ 8 \\ 2 \end{array}$ | $\begin{array}{r} 1 \\ - \\ 9 \\ 9 \\ 9 \\ 12 \\ 6 \end{array}$ | $\begin{aligned} & 6 \\ & 7 \\ & 7 \\ & 3 \\ & 1 \\ & 2 \end{aligned}$ | $\begin{array}{r} 3 \\ 1 \\ 30 \\ 1 \\ 34 \\ 16 \\ 5 \\ 2 \end{array}$ | $\begin{array}{r} 15 \\ 18 \\ 175 \\ 2 \\ 209 \\ 54 \\ 19 \\ 5 \end{array}$ |
| Total assets | 87 | 15 | 11 | 47 | 249 |
| Liabilities and equity <br> Curpent loans <br> Other current liabilities <br> Total current liabilities <br> Mortgages payable <br> Long term debt <br> Other liabilities | $\begin{array}{r}22 \\ 18 \\ 39 \\ \hline\end{array}$ | $!$ | 3 1 3 | 5 8 13 1 34 | $\begin{array}{r} 71 \\ 56 \\ 127 \\ 108 \\ \hline \end{array}$ |
| Total liabilities Total equity | 78 8 | 14 | 4 | 48 -1 | 237 12 |

11 inese estimates are based on a sample of businesses peporiing sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and noses.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia. Toy, Hobby. Novelty and Souvenir Stores (SIC 658)

|  | Total(2) | Bottom 25\% | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 51 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 58 \end{array}$ | $\begin{array}{r} 58 \\ 176 \end{array}$ | $\begin{aligned} & 176 \\ & 331 \end{aligned}$ | $\begin{aligned} & 331 \\ & 11 \end{aligned}$ |
|  | Average |  |  |  |  |
| Llquidity ratio Current ratio (times) | 2.9 | 3.5 | 3.8 | 2.5 | 1.8 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | 0.2 8.5 1.1 | $\begin{array}{r} -10.6 \\ 19.8 \\ 1.1 \end{array}$ | $\begin{aligned} & 6.7 \\ & 0.5 \\ & 1.3 \end{aligned}$ | $\begin{array}{r} -7.9 \\ 1.7 \\ 1.3 \end{array}$ | $\begin{array}{r} 12.1 \\ 9.0 \\ 0.9 \end{array}$ |

(1) The ratios represent the average of retios for each business in the group and cannot be calculated from the figures shown in table 2 .

121 These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
See Table i for symbols and notes.

Definitions

1. Liquidity ratio:

Current $=$ current assets / curreni |iabilities
2. Leverage ratios:
a) Debt/equity = total |iabilities / equ:!y
b) Dedt fatio $=$ qotal liadilities f rota! asse:s
c) Interest coverage $=$ net profi? interes: expense foteres. exderse

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986 British Columbia. Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

|  | Total(9) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Susinesses in sample \{Mo.) Low sales value ( $\$ 000$ 's) High sales value ( 9000 's) | $\begin{array}{r} 44 \\ \{1\} \\ 11\} \end{array}$ | $\begin{array}{r} 11 \\ 60 \end{array}$ | $\begin{array}{r} 60 \\ 119 \end{array}$ | $\begin{array}{r} 119 \\ 344 \end{array}$ | $\begin{aligned} & 344 \\ & 111 \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Dperating activities Cash from operations Depreciation Dther | $\begin{array}{r} 7 \\ 4 \\ -3 \end{array}$ | 2 9 -29 | -8 1 - | 10 7 -2 | $\begin{array}{r} 25 \\ 6 \\ 9 \end{array}$ |
| Dividends | - | * | - | - | - |
| Investment activities <br> Disposal of tixed assets <br> Purchase of fixed assets <br> lncrease in investment <br> Decrease in investment | $\begin{array}{r}1 \\ -3 \\ - \\ \hline\end{array}$ | - | -1 | 1 -2 - | 2 -7 - - |
| Financing activities <br> increase in long term debt <br> Repayment of lang term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 8 -3 2 -7 | 29 - -1 | 3 -3 3 - | 2 -4 1 -10 - - | 4 -5 3 -17 - - - |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the rear | 5 7 12 | 3 2 5 | -5 26 20 | 3 2 5 | 21 -8 13 |

11 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. $\$$ ample count includes only those businesses reporiing a statement of changes.
ee Table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986 British Columbia. Toy. Hobby, Novelty and Souvenir Stores (SIC 658)


(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rata as reported in the Survey of Employment. Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employoe. Wote that the business size groups used are determined at the canada level. Thus if a business has at loast 500 employes in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
121 Refers to businesses reparting na payroll deductions in the previous year
(3) Refers to businesses reporiing no payrall deductions in the following year.
"Newly reporting" and "no longer raporting" businesses are assumed to have been in ectivity for six months and the information is adjusied accordingly
bee table i fo: sumbols and no:es

TABLE 6. Selected operating characteristics of small businesses by sales quartile, $1984-1986$
British Columbia, Toy, Hobby, Novelty and Souvenir Stores (SIC 658)

| British Columbia, Toy, Hobby, Novelty and Souventr Stores (SIC 658) |
| :--- | :--- | :--- |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Avefage net profit (loss) \$ | $\begin{array}{r} 96 \\ 196.301 \\ 117.741 \\ -9.440 \end{array}$ | $\begin{aligned} & 13.581 \\ & 17.809 \\ & -4.228 \end{aligned}$ | $\begin{array}{r} 29.318 \\ 26.124 \\ 3.194 \end{array}$ | $\begin{array}{r} 93.133 \\ 108,281 \\ -15.148 \end{array}$ | $\begin{array}{r} 329.172 \\ 318.750 \\ 10.422 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 69 \\ 123.313 \\ 111,103 \\ 12.210 \end{array}$ | $\begin{array}{r} 14,449 \\ 10,570 \\ 3,879 \end{array}$ | $\begin{array}{r} 29.475 \\ 22.354 \\ 7.121 \end{array}$ | $\begin{array}{r} 87.566 \\ 79.128 \\ 8.438 \end{array}$ | $\begin{array}{r} 361.760 \\ 332,359 \\ 29.40 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 27 \\ 99.203 \\ 125,763 \\ -26,560 \end{array}$ | $\begin{aligned} & 13,093 \\ & 21,888 \\ & -8.795 \end{aligned}$ | $\begin{aligned} & 28.981 \\ & 34.208 \\ & -5.227 \end{aligned}$ | $\begin{aligned} & 103.122 \\ & 160.593 \\ & -57.471 \end{aligned}$ | $\begin{aligned} & \begin{array}{l} 251.617 \\ 286,36 \\ -34.746 \end{array} \end{aligned}$ |

1986

Number of observations in sample Average sales $\$$
Average expense
Average net profit (loss) \$
181
139.002
126.052
4.950

116
133.269
120.498
12.771
14.716
15.820
-1.104

12.171
6.135
6.036

17.014
24.563
-7.549
34.663
30.954
3.709

35.986
27.887
8.099

| 88.778 | 385.850 |
| ---: | ---: |
| 93.530 | 363.903 |
| -4.752 | 21.947 |
|  |  |
|  |  |
| 108.956 | 375.962 |
| 97.346 | 350.622 |
| 11.610 | 25.340 |
|  |  |
|  |  |
|  |  |
| 99.159 | 464.091 |
| 91.711 | 468.990 |
| -12.552 | -4.899 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$.

See iable 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales. 1986
British Columbia, Gift, Novelty and Souvenir Stores (SIC 6582)

|  | Total (1) |  | Bottom: 25\% |  | $\begin{array}{r} \text { Lower } \\ \text { middie } 25 \% \end{array}$ |  | $\begin{aligned} & \text { Upoer } \\ & \text { middie } 25 \% \end{aligned}$ |  |  | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Zusinesses in sample (No.) Low sales value ( $\$ 000$ ' 5 ) High sales value ( $\$ 000^{\prime}$ s) | $\begin{array}{r} 96 \\ (1) \\ (1) \end{array}$ |  | $19\}$ |  | $\begin{aligned} & 18 \\ & 54 \end{aligned}$ |  | $\begin{array}{r} 54 \\ 176 \end{array}$ |  |  | $\begin{array}{r} 176 \\ 11) \\ \hline \end{array}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{array}{\|l} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middie 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd } 1 \text { e } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 47.5 | 33.5 | 37.5 | 58.3 | 57.9 | 87.5 | 54.3 | 44.7 | 51.9 | 58.3 | 57.9 |
| Occupancy expenses | 17.8 | 16.4 | 23.3 | 17.5 | 14.1 | 99.8 | 17.8 | 16.4 | 23.6 | 17.5 | 14.1 |
| Depreciation | 3.9 | 9.0 | 4.9 | 1.5 | 1.1 | 68.5 | 5.6 | 12.1 | 9.1 | 2.0 | 1.5 |
| Repaits \& maintenance | 1.4 | 0.1 | 3.9 | 0.8 | 0.8 | 57.8 | 2.4 | 0.4 | 5.0 | 1.6 | 0.9 |
| Heat. light \& telephone | 3.9 | 3.9 | 8.5 | 2.2 13.0 | 11.2 | 72.7 | 4.2 11.5 | 4.8 | 9.6 10.6 | ${ }_{13}{ }^{2.2}$ | 11.3 |
| Rent | 8.7 | 3.5 |  |  |  |  |  |  |  |  |  |
| Personnel expenses | 9.9 | 2.9 | 3.0 | 16.7 | 15.4 | 80.7 | 12.3 | 6.4 | 4.1 | 17.1 | 15.4 |
| Financial expenses | 3.8 | 3.8 | 2.6 | 4.5 | 4.3 | 100.0 | 3.8 | 3.8 | 2.6 | 4.5 | 4.3 |
| Interest 8 bank charges | 2.8 1.0 | 3.1 0.7 | 1.7 0.9 | 3.0 1.5 | 3.4 0.9 | 87.4 82.3 | 3.2 1.2 | 4.1 0.8 | 1.8 1.3 | 3.9 1.9 | 3.4 1.0 |
| Other expenses | 15.6 | 22.1 | 26.2 | 11.8 | 4.4 | 99.9 | 15.5 | 22.1 | 26.4 | 11.8 | 4.4 |
| Profit (loss) | 5.4 | 21.4 | 7.4 | -8.8 | 4.0 | 95.4 | 5.7 | 21.4 | 7.4 | -8.8 | 4.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | - | $\cdots$ | $\cdots$ | $\cdots$ | . . |

## Symbols

zero or no observations
too \$nall too be expressed
not applicable
confidential

## Footnotes

11. These estimates are based on a sample of businesses peporting sales between $\$ 10.000$ and $\$ 2.000 .000$.
(2) Value in each cell $=\frac{\text { Total weighted expendizure on given item }}{\text { Total weighted sales of all businesses in the sample }} \times 100$ for etch quartile.
(3) Value in each cell $=\frac{\text { lotal weighted expenditure on given item }}{\text { lotal weighted seles of businesses reporting this iten of expendipure }} \times 100$

This portion of the able pertains only to the businesses reporting the specific expense item, Theretore these ratios are celculated individually and the cotal will not necesserily equel 100 \%

## Notes

Oeta are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in escending order according to sales size. Each quartile li. e. botton 25\%. Iower midde 25\%. etc.) represents one querter of the total number of businasses. Within each quartile. the average ratio is presented. For comparison purposes. the high and low values of sales are shown.

How to use the tables
(1) Locate the appropriate sales range that is displeyed on the two limes entitled bow sales value" and "High sales velue".
(2) The selected range will indicate the proper quartile, i, e. the bottom $25 \%$, the lower niddle $25 \%$, the upper middie $25 \%$ or the 100 25\%.
(3) Data pertaining to the selacted sales size range will be in that quartile

Standerd Industrisl Classification Definition (SIC 1980):
SIC 6582 - Gift, Novelty and Souvenir Stores
businesses primarily engaged in retail dealing in gifts, noveliy merchandise and souvenirs such as: reqail carvings and artcraft. retail handicpaft ceremics, retail seasonal and holiday decorations, retail handicraft o'coupage, retail eskimo capvings, retail gift wrap supplies, gift shops, retail handerefted goods (novelties, souvenirs), joke shops. retail hendicraft macramé pelail handicpaft matelwork. retail novelty merchandise. retell handicratt pottery, and retail souvenirs.

TABLE 2. Balance sheet profile for 1986
British Columbla, Gift, Novelty and Souvenir Stores (SIC 6582)

\begin{tabular}{|c|c|c|c|c|c|}
\hline \& Total(1) \& \[
\begin{array}{r}
\text { Bot tom } \\
25 \%
\end{array}
\] \& \begin{tabular}{l}
Lower \\
middle 25\%
\end{tabular} \& \[
\begin{aligned}
\& \text { Upper } \\
\& \text { middle } 25 \%
\end{aligned}
\] \& \[
\begin{aligned}
\& \text { Ton } \\
\& 25 \%
\end{aligned}
\] \\
\hline Businesses in sample (No.) Low sales value ( \(\$ 000\) 's) Migh sales value ( 8000 's) \& \[
\begin{array}{r}
96 \\
\{1\} \\
\{1\}
\end{array}
\] \& \[
\begin{gathered}
19 \\
18
\end{gathered}
\] \& \[
\begin{aligned}
\& 18 \\
\& 54
\end{aligned}
\] \& \[
\begin{array}{r}
54 \\
176
\end{array}
\] \& \[
\begin{aligned}
\& 175 \\
\& 111
\end{aligned}
\] \\
\hline \& \multicolumn{5}{|c|}{Average \(\left\{\$ 000\right.\) s \({ }^{\text {c }}\)} \\
\hline \begin{tabular}{l}
Assets \\
Cash \\
Accounts and notes receivable \\
Inventory \\
Other current assets \\
Total current assets \\
Fixed assets \\
Less: Accum. dep. on fixed assets \\
Other assets
\end{tabular} \& \[
\begin{array}{r}
5 \\
6 \\
59 \\
1 \\
71 \\
23 \\
8 \\
2
\end{array}
\] \& 2

3
3

1 \& $$
\begin{array}{r}
1 \\
11 \\
12 \\
12 \\
11 \\
6 \\
2
\end{array}
$$ \& \[

$$
\begin{array}{r}
3 \\
1 \\
31 \\
1 \\
37 \\
18 \\
5 \\
2
\end{array}
$$

\] \& \[

$$
\begin{array}{r}
16 \\
20 \\
172 \\
22 \\
210 \\
54 \\
18 \\
3
\end{array}
$$
\] <br>

\hline Total assets \& BB \& 5 \& 19 \& 51 \& 249 <br>

\hline | Liabilities and equity |
| :--- |
| Current Ioans |
| Other current liabilities Total current liabilities Mortgages payable Long term deb Dther liabilities | \& | 23 |
| :--- |
| 17 |
| 40 |
| 40 |
| - | \& | - |
| :--- |
| - |
| - |
| - | \& 4 \& 5

8
13
1

38 \& $$
\begin{array}{r}
74 \\
54 \\
129 \\
109 \\
\hline
\end{array}
$$ <br>

\hline Total lisbilities Total equity \& 80
7 \& 5 \& ${ }_{14}^{4}$ \& 51

-1 \& $$
\begin{array}{r}
238 \\
10
\end{array}
$$ <br>

\hline
\end{tabular}

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

Ses Table 1 for symbols end notes.

TABLE 3. Financtal ratios(1) for incorporated businesses only. 1986 British Columbia. Gift, Novelty and Souvenir Stores (SIC 6582)

|  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates ape based on e sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See rable 1 for symbols and notes.

Definitions:

1. Liquidity fatio:

Current = current assets / current liabilities

## 2. Leverage patios:

a) Debt/equity = potal liabilities / equity
bl Det. rata = total liabilities total asse:t


TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986 Brltish Columbia, Gift, Novelty and Souvenir Stores (SIC 6582)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 40 \\ & \{1\} \\ & \{1\} \end{aligned}$ | $\begin{aligned} & (1) \\ & 60 \end{aligned}$ | $\begin{array}{r} 60 \\ 102 \end{array}$ | $\begin{array}{r} 102 \\ 255 \end{array}$ | $\begin{aligned} & 255 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Oper ang activities Cash from operations Depreciation Other | $\begin{array}{r} 7 \\ 4 \\ -3 \end{array}$ | $\begin{array}{r} 2 \\ 1 \\ -29 \end{array}$ | -8 1 - | 8 3 -7 | $\begin{array}{r} 24 \\ 9 \\ 13 \end{array}$ |
| Dividends | - | - | - | - | - |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 1 -3 - | - | - | -3 | 1 -6 - - |
| Financing activities <br> Increase in lang term debt <br> Repayment of lang term debt <br> Loans from shareholders <br> Repayment of loans from sharehalders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 8 -4 3 -7 | 29 - -1 | 3 -3 3 -1 | $\begin{array}{r}4 \\ -6 \\ 1 \\ \hline\end{array}$ | $\begin{array}{r}3 \\ -7 \\ 6 \\ -22 \\ - \\ \hline\end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 5 7 13 | 3 2 5 | -5 27 22 | 5 5 | 21 -8 13 |

t11 These estimates are based on sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes.
see table 1 for symbols and notes.

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986 British Columbia, Gift, Novelty and Souvenir Stores (SIC 6582)

| Business size expressed in |
| :--- | :--- | :--- | :--- |
| overage labour units (1) |

[^21]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbis. Gift. Novelty and Souvenir stores (SiC 6582)

|  | Total(1) | Bottom 25* | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upper } \\ & \text { middie } 25 \% \end{aligned}$ | $\begin{aligned} & \text { iop } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 80 \\ 117.350 \\ 113.285 \\ 4.065 \end{array}$ | $\begin{array}{r} 27.554 \\ 26.692 \\ 862 \end{array}$ | $\begin{array}{r} 48.628 \\ 48.577 \\ 51 \end{array}$ | $\begin{array}{r} 100,573 \\ 96,950 \\ 3,623 \end{array}$ | $\begin{array}{r} 292.646 \\ 280.922 \\ 11.724 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average saies $\$$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 57 \\ 125,342 \\ 115,189 \\ 11.153 \end{array}$ | $\begin{array}{r} 29.122 \\ 22.898 \\ 6.224 \end{array}$ | $\begin{array}{r} 48.813 \\ 41.466 \\ 7.347 \end{array}$ | $\begin{array}{r} 111.551 \\ 99.777 \\ 11.774 \end{array}$ | $\begin{array}{r} 315.883 \\ 296.616 \\ 19.267 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br>  | $\begin{array}{r} 23 \\ 99.428 \\ 106.315 \\ -5.887 \end{array}$ | $\begin{aligned} & 25.855 \\ & 30.802 \\ & -4.947 \end{aligned}$ | $\begin{aligned} & 48,448 \\ & 55,492 \\ & -7.044 \end{aligned}$ | $\begin{array}{r} 80.851 \\ 91.871 \\ -11.020 \end{array}$ | $\begin{array}{r} 242.55 ? \\ 247.094 \\ -4.537 \end{array}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 76 \\ 114,848 \\ 120,845 \\ -5.997 \end{array}$ | $\begin{aligned} & 13.064 \\ & 18.121 \\ & -5.057 \end{aligned}$ | $\begin{array}{r} 27.828 \\ 22.320 \\ 5.509 \end{array}$ | $\begin{array}{r} 93.980 \\ 118.553 \\ -24.573 \end{array}$ | $\begin{array}{r} 324.518 \\ 324.387 \\ 139 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 54 \\ 120.820 \\ 110.609 \\ 10.211 \end{array}$ | $\begin{array}{r} 13.162 \\ 10,539 \\ 2,623 \end{array}$ | $\begin{array}{r} 26.649 \\ 17.829 \\ 8.820 \end{array}$ | $\begin{aligned} & 80.665 \\ & 69.716 \\ & 10.949 \end{aligned}$ | $\begin{array}{r} 362.81 \% \\ 344.360 \\ 18.45 ? \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 22 \\ 101.286 \\ 129.487 \\ -28.201 \end{array}$ | $\begin{aligned} & 13.019 \\ & 21.640 \\ & -8.621 \end{aligned}$ | $\begin{aligned} & 31.879 \\ & 37.657 \\ & -5.778 \end{aligned}$ | $\begin{aligned} & 108.630 \\ & 172.288 \\ & -63.658 \end{aligned}$ | $\begin{aligned} & 251.61 \\ & 285.36 \\ & -34.746 \end{aligned}$ |

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 153 \\ 125.438 \\ 120.832 \\ 4.606 \end{array}$ | $\begin{array}{r} 13.431 \\ 12,403 \\ 1,028 \end{array}$ | $\begin{array}{r} 29,231 \\ 28,524 \\ 707 \end{array}$ | $\begin{aligned} & 88.059 \\ & 93.109 \\ & -5.050 \end{aligned}$ | $\begin{array}{r} 371.032 \\ 349.292 \\ 21.740 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting arofit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 100 \\ 133.172 \\ 19.962 \\ 13.210 \end{array}$ | $\begin{array}{r} 11,802 \\ 5.498 \\ 6.304 \end{array}$ | $\begin{array}{r} 34.279 \\ 24.694 \\ 9.585 \end{array}$ | $\begin{array}{r} 111.671 \\ 99.741 \\ 11.930 \end{array}$ | $\begin{array}{r} 374.936 \\ 349.915 \\ 25.021 \end{array}$ |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 53 \\ 114,129 \\ 122,496 \\ -8,367 \end{array}$ | $\begin{aligned} & 15,824 \\ & 22,551 \\ & -6,727 \end{aligned}$ | $\begin{aligned} & 23,339 \\ & 32,993 \\ & -9,654 \end{aligned}$ | $\begin{array}{r} 77.299 \\ 90.087 \\ -12.788 \end{array}$ | $\begin{array}{r} 340.054 \\ 344.353 \\ -4.299 \end{array}$ |

[^22]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Direct Sellers (SIC 6921)

|  | Total(1) |  | Bottom 25\% |  | Lower$\text { middle } 25 \%$ |  | Upper <br> middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{array}{r} 50 \\ \{1 \\ 11 \\ 11 \end{array}$ |  | (1) |  | $\begin{aligned} & 18 \\ & 23 \end{aligned}$ |  | $\begin{aligned} & 23 \\ & 69 \end{aligned}$ |  |  | $\begin{array}{r} 69 \\ (1) \end{array}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{array}{\|l} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only (3) |  |  |  |  |
|  | Tota! | $\begin{array}{r} \text { Bottam } \\ 25 \% \end{array}$ | Lower middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & \hline 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  |  |  | rcent of | sales |  |
| Cost of sales | 54.9 | 20.9 | 41.0 | 69.4 | 68.5 | 79.4 | 69.1 | 48.5 | 72.4 | 69.4 | 72.0 |
| Occupancy expenses | 8.6 | 0.9 | 12.1 | 11.9 | 5.2 | 91.7 | 9.4 | 2.2 | 12.1 | 11.9 | 5.2 |
| Dedreciation | 2.1 | 0.5 | 4.9 | 1.4 | 1.2 | 48-6 | 4.4 | 17.1 | 7.2 | 4.8 | 1.5 |
| Redairs 8 maintenance | 3.4 | 0.3 | 6.4 | 4.0 | 1.6 | 82.0 | 4.2 | 8.5 | 6. 5 | 4.1 | 1.8 |
| Heat, light \& telephone | 0.7 | 0.1 | 0.3 | 1.2 | 0.8 | 59.4 | 1.2 | 0.3 | 1.3 | 11.3 | 1.3 2.3 |
| Rent | 2.4 | - | 0.5 | 5.4 | 1.6 |  |  | - | 1.4 |  |  |
| Personnel expenses | 5.4 | - | 1.7 | 9.8 | 6.4 | 53.4 | 10.2 | - | 2.6 | 19.3 | 8.8 |
| Financial expenses | 2.2 | 6.0 | 1.6 | 1.5 | 1.5 | 92.8 | 2.4 | ${ }^{8.0}$ | 1.6 | 1.9 | 1.5 |
| Interest 8 bank charges | 0.8 | 6. ${ }^{-}$ | O. ${ }^{\text {O }}$ | 0.8 | 1.1 | 60.5 90.7 | 1.3 1.6 | 0.7 6.0 | 1.3 0.8 | 1.1 0.9 | 1.5 0.4 |
| Professional fees |  | 6.0 |  |  | 0.4 |  | 1.6 | 6.0 | 0.8 | 0.9 | 0.4 |
| Dther expenses | 21.1 | 45.0 | 21.0 | 16.5 | 13.9 | 100.0 | 21.1 | 45.0 | 21.0 | 16.5 | 13.9 |
| Profit (loss) | 7.7 | 27.2 | 22.6 | -9.1 | 4.4 | 99.4 | 7.8 | 27.2 | 23.2 | -9.1 | 4.4 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . . | $\cdots$ | --- | *. | $\ldots$ |

## Symbols

zero or no observations
too small too be expressed
not applicable
confidentisl

## Foot rotes

(1) These estimates are based on a sample of businesses reporting salas between $\$ 10,000$ and $\$ 2,000,000$
(2) Value in eech cell =
Total weighted axpenditure on a given item $\times 100$ for each quartile.
Total waighted sales of all businesses in the sample $\times 100$ fer sech quartile.
Iotal weighted expenditure on a given item
io:al weighted sales of businesses reporting ihis item of expenditure
inls gortion of the table pertains only to the businesses reporting the specific expense item. Therefore these patios are calculated individually anc the cotal will not necessarily equal $100 \%$

## Notes

Biata are shown by quertiles when et leas? 13 of the sampled businesses report the specific item
Aecords were ranked in ascending order according to sales size. Each quartile (i.e. botton $25 \%$, lower middle 25\%, etc.) represents ane quarter of the total number of businesses. Within each quartile, the average retio is presented. For comparison purposes. the aigh and low values of sales are shown

## How to use the tobles

(i) locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value"

121 The selected range will indicate the proper quartile, i.e. the bottom $25 \%$, the tower middle $25 \%$. the upper middle $25 \%$ of the top 25\%
(3) Date pertaining to the selected sales size range will be in that quartile

## Standard Industrial Classification Definition (SIC 1980):

SIC 6921 - Direct Sellers
Businesses primarily engaged in retail dealing in a vapiety of products such as deiry products, bevereges, cosmetics and kithcenware by means of relephone. door-io-door canvassing or parties arranged in customers' homes. The salespeople involved normatly work on a commission basis and each salesperson is considered to be a seperate business. Mail-order houses are included here.

TABLE 2. Balance sheet profile for 1986
British Columbla, Direct Sellers (SIC 6921)

|  | Total (1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & 105 \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 50 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & (1) \\ & 18 \end{aligned}$ | $\begin{aligned} & 18 \\ & 23 \end{aligned}$ | $\begin{aligned} & 23 \\ & 69 \end{aligned}$ | $\begin{aligned} & 69 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Asset 5 <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. ded. on fixed assets <br> Other assets | 1 1 2 4 3 1 2 | - <br> - <br> - <br> - <br> - | 1 | - - - - 1 | $\begin{array}{r} 4 \\ 3 \\ 6 \\ 6 \\ 14 \\ 10 \\ 6 \\ 6 \end{array}$ |
| Total assets | 7 | - | 1 | 1 | 24 |
| Liabilities and equity <br> Current loans <br> Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 2 3 -1 | - <br> - <br> - <br> - | - <br>  | ; | $\begin{array}{r}5 \\ 6 \\ 11 \\ 5 \\ \hline\end{array}$ |
| Total liabilities Total equity | 5 2 | - | 1 | 1 | 16 8 |

(11) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia. Direct Sellers (SIt 6921)

|  | Total (2) | Bottom $25 \%$ | Lowe ! $\text { middle } 25 \%$ | $\begin{array}{r} \text { Upper } \\ \text { middle } 25 \% \end{array}$ | $\begin{aligned} & \text { Tov } \\ & \text { Sit } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.\} <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 12 \\ & (1) \\ & (1) \end{aligned}$ | -- |  |  |  |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 5.7 | -- | -- | -- | $\cdots$ |
| ```Leverage ratios Debt/equity ratio {times} Interest coverage ratio (times) Debt iatio (times)``` | $\begin{array}{r} 81.8 \\ -37.1 \\ 0.9 \end{array}$ | -- | -- | -- | $\cdots$ |

(1) The ratios fepresent the average of ratios for each business in the group and cannot be celculated from the figures shown in Table 2 .
(21 These estimates are based on bample of businesses peporiing sales betwaen $\$ 10,000$ and $\$ 2,000,000$
See iable 1 for symbols and notes

Definitions:

1. Liquidity patio:

Current $=$ current assets / cuppent liabilities

## . Leversge ratios:

a) Debi/equity $=$ total liabilities / equity,
b) Debt fatio $=$ total liabilities/tota assets.
c) Inierest coverage $=$ net protit - interes: expense interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Direct Sellers (S|C 6921)

|  | Total(1) | Bottom 25\% | Lower <br> midde 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000$ 's) | $\left(\begin{array}{l} 7 \\ \{1 \end{array}\right\}^{7}$ | -- | -- |  |  |
|  | Aversge ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations Depreciation Other | -1 4 -1 | -- | -- | -- | -- |
| Dividends | - | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets lncrease in investment <br> Decrease in investment | 1 -7 -3 - | -- | - -- -- | -- | -- |
| Financing activities <br> Increase in long term debt <br> ReDayment of long term debt <br> Loans ifom shareholders <br> Repayment of loans from sharehalders <br> Advances \& loans from government <br> lncrease in equity <br> Decrease in equity <br> Dthe: | 2 4 -6 - | - <br> - <br> - <br> - <br> - <br> - | - <br> - <br> - <br> - <br> - <br> - | - - - - - - - |  |
| Increase(decrease) in eash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -7 -14 -20 | -- | -- | -- | -- |

(1) These estimates are based on sample of incorporated businesses reporting seles between $\$ 10,000$ end $\$ 2,000,000$. Sample count includes only those businesses reporting a stetement of changes.
Ee Table? for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986 British Columbia, Direct Sellers (SIC 6921)
Business size expressed in
average labour unitsli)
(1) Average labour units are calculated by dividing total payroli by the overege annual wage and salary rate as roported in the Surver of Employment. Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpteted es a full-time employee. Note that the business size groups used are determined at the canada tevel. Thus if a business hes at least 500 employees in Cansda as a whole but less than thet number in any given province it is shown in the 500 and over group
121 Refers to businesses reporting no payioll deductions in the previous year.
(3) Refers to businesses repotting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses ara assumed to have been in activity for six months and the information is adjusted eccordingly.

See table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Direct Sellers (SIC 6.21)

|  | Total(1) | Bottom 25\% | Lowe P <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & 100 \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profip (loss) \$ | $\begin{array}{r} 148 \\ 55.512 \\ 53.023 \\ 2.489 \end{array}$ | $\begin{array}{r} 12.658 \\ 13.565 \\ -907 \end{array}$ | $\begin{array}{r} 17.698 \\ 16.223 \\ 1.475 \end{array}$ | $\begin{array}{r} 30.205 \\ 27.475 \\ 2.730 \end{array}$ | $\begin{array}{r} 161.485 \\ 154.827 \\ 6.658 \end{array}$ |
| Businesses reporting a piofit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit $\$$ | $\begin{array}{r} 81 \\ 60.196 \\ 51.875 \\ 8.321 \end{array}$ | $\begin{array}{r} 12.511 \\ 9.169 \\ 3.342 \end{array}$ | $\begin{array}{r} 17.996 \\ 10.953 \\ 7.043 \end{array}$ | $\begin{array}{r} 30.013 \\ 21.814 \\ 8.199 \end{array}$ | $\begin{array}{r} 180.263 \\ 165.563 \\ 14.700 \end{array}$ |
| Businesses raporting loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss $\$$ | $\begin{array}{r} 67 \\ 42.666 \\ 49.913 \\ -7.247 \end{array}$ | $\begin{array}{r} 12.779 \\ 17.195 \\ -4.416 \end{array}$ | $\begin{aligned} & 17.423 \\ & 21.089 \\ & -3.666 \end{aligned}$ | $\begin{array}{r} 30.495 \\ 35,993 \\ -5.498 \end{array}$ | $\begin{aligned} & 109.968 \\ & 125,373 \\ & -15.405 \end{aligned}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 107 \\ 75.183 \\ 67.309 \\ 7.874 \end{array}$ | $\begin{array}{r} 12.146 \\ 9.287 \\ 2.859 \end{array}$ | $\begin{array}{r} 17.017 \\ 10.655 \\ 6.362 \end{array}$ | $\begin{array}{r} 31,505 \\ 21,835 \\ 9.670 \end{array}$ | $\begin{array}{r} 240.064 \\ 227.459 \\ 12.605 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 76 |  |  |  |  |
| Average sales \$ | 78.518 | 12.403 | 17.151 | 30.755 | 253.764 |
| Average expense \$ | 66.987 | 8.589 | 6.027 | 16,333 | 236.985 |
| Average net profit \$ | 11.531 | 3.814 | 11.124 | 14.422 | 16,765 |
| Businesses reporting a loss (Mo.) | 31 |  |  |  |  |
| Average sales \$ | 43.243 | 11.131 | 16.789 | 34.451 | 110.601 |
| Average expense \$ | 52.837 | 12.044 | 18.570 | 43.429 | 137.306 |
| Average net loss \$ | -9.594 | -913 | $-1.781$ | $-8.978$ | -25.705 |

1986

| Number of observations in sample | 89 72.051 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ Average expense \$ | 72.051 67.086 | 14.381 12.865 | 19.800 14.432 | 42.192 41.958 | 211.830 199.089 |
| Average net profit (loss) \$ | 4.965 | 1.516 | 5.368 | 234 | 12.749 |
| Businesses reporting a profit (No.) | 67 |  |  |  |  |
| Average sales \$ | 75.794 | 33.221 | 19,516 | 46,328 | 224.111 |
| Average expense \$ | 66.992 | 9,317 | 12.141 | 39,845 | 206.663 |
| Average net profit \$ | 8.802 | 3,904 | 7.375 | 6.483 | 17.448 |
| Businesses reporting a loss (No.) | 22 |  |  |  |  |
| Average sales \$ | 58.162 | 15.439 | 21.365 | 33.256 | 162.587 |
| Average expense \$ | 64.611 | 16.101 | 27,100 | 46.522 | 158.721 |
| Average net loss \$ | -6.449 | -662 | $-5,735$ | $-13,266$ | -6.134 |

[^23]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia. Operators of Buildings and Dwellings (SIC 751)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 284 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} \{1\} \\ 29 \end{array}$ | $\begin{aligned} & 29 \\ & 67 \end{aligned}$ | $\begin{array}{r} 67 \\ 162 \end{array}$ | $\begin{aligned} & 162 \\ & (1) \end{aligned}$ |


| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3 ) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Unoer } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 25.9 | 30.3 | 27.9 | 20.5 | 25.1 | 95.2 | 27.2 | 34.2 | 29.4 | 21.1 | 25.1 |
| Deprecistion | 14.7 | 19.1 | 15.5 | 11.5 | 13.0 | 84.8 | 17.4 | 27.4 | 16.9 | 12.7 | 15.0 |
| Redairs \& maintenance | 5.9 | 7.5 | 4.7 | 4.8 | 6.6 | 66.7 | 8.8 | 15.7 | 8.0 | 6.6 | 7.5 |
| Heat. Iight \& telephone | 4.2 | 3.5 | 4.3 | 3.9 | 5.2 | 55.6 | 7.6 | 9.6 | 10.1 | 6.0 | 6. |
| Rent | 1.0 | 0.2 | 3.5 | 0.3 | 0.3 | 7.2 | 14.5 | 99.7 | 4.1 | 3.6 | 1.8 |
| Personnel expenses | 15.7 | 16.3 | 13.5 | 20.4 | 12.5 | 52.8 | 29.7 | 51.1 | 34.1 | 31.6 | 16.9 |
| Financial expenses | 43.2 | 39.8 | 53.0 | 33.9 | 46.4 | 96.2 | 44.9 | 46.9 | 53.0 | 33.9 | 46.4 |
| Interest \& bank charges | 36.3 | 31.0 | 47.0 | 25.3 | 42.0 | 88.2 | 49.9 | 43.2 | 50.3 | 28.6 | 42.5 |
| Professional fees | 6.9 | 8.8 | 6.0 | 8.6 | 4.3 | 92.6 | 7.5 | 10.4 | 6.4 | 9.1 | 4.4 |
| Other expenses | 18.3 | 24.3 | 16.6 | 17.0 | 15.6 | 93.1 | 19.7 | 26.7 | 18.0 | 17.5 | 16.1 |
| Profit (loss) | -3.1 | -10.7 | -11.0 | 8.3 | 0.4 | 89.3 | -3.5 | -12.2 | -12.4 | 10.2 | 0.4 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\cdots$ | - . | . $\cdot$ | - | -.. |

## Symbols

zero or no observetions
too small too be expressed
. not applicable

- confidential


## Footnotes

(1) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$.
(2) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of ell busingsses in the sample }} \times$ for fortile
(3) value in each cell= Votal weighted expenditure on a given item rotal weighted sales of businesses reporting this iqem of expenditure

This portion of the table perteins only to the businesses reporting the specific expense item. Therefore these ratios are calculated individualiy and the total will not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Eech quartile (i.e. bottom 25\%. Iower midde 25\%, etc.) represents one quarter of the total number of businesses. Within each quartile. the average ratio is presented. For comparison purposes. the high and low values of sales are shown.

How to use the tables
(1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value"
(2) The selected range will indicate the proper quartile, i.e. the bot om $25 \%$, the lower middle $25 \%$. the upper midde $25 \%$ or the top $25 \%$.
$\{31$ Data pertaining to the selected seles size range will be in that quartile

## Standard Industriai Classification Definition (SIC 1980):

SIC 751 - Operators of Buildings and Dwellinge
Businesses primarily engaged in the operating or in owning and operating buildings and dwellings

TABLE 2. Balance sheet profile for 1986
British Columbia, Operators of Buildings and Dwellings (SIC 751)

|  | Total:1: | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle $25 \%$ | Upper <br> midde $25 \%$ | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ 's) | $\begin{aligned} & 284 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11\} \\ 29 \end{array}$ | $\begin{aligned} & 29 \\ & 67 \end{aligned}$ | $\begin{array}{r} 67 \\ 162 \end{array}$ | $\begin{aligned} & 162 \\ & \text { (1) } \end{aligned}$ |
| Average (\$000's) |  |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes peceivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 27 \\ 25 \\ 16 \\ 20 \\ 89 \\ 734 \\ 109 \\ 174 \end{array}$ | $\begin{array}{r} 2 \\ 12 \\ 2 \\ 6 \\ 22 \\ 190 \\ 22 \\ 261 \end{array}$ | $\begin{array}{r} 20 \\ 9 \\ \hline 3 \\ 32 \\ 255 \\ 59 \\ 43 \end{array}$ | $\begin{array}{r} 15 \\ 16 \\ 17 \\ 4 \\ 52 \\ 438 \\ 77 \\ 82 \end{array}$ | $\begin{array}{r} 72 \\ 65 \\ 43 \\ 68 \\ 248 \\ 2.034 \\ 284 \\ 310 \end{array}$ |
| Total assets | 888 | 451 | 278 | 495 | 2.308 |
| Liabilities and equity <br> Current loans <br> Dther current liabilities Total current liabilities Mortoages payable Long term debt Other liabilities | $\begin{array}{r} 79 \\ 38 \\ 117 \\ 318 \\ 261 \\ 24 \end{array}$ | $\begin{array}{r} 30 \\ 13 \\ 43 \\ 21 \\ 153 \\ 12 \end{array}$ | $\begin{aligned} & 55 \\ & 11 \\ & 66 \\ & 78 \\ & 96 \\ & 9 \end{aligned}$ | $\begin{array}{r} 55 \\ 28 \\ 83 \\ 137 \\ 192 \\ 19 \end{array}$ | $\begin{array}{r} 173 \\ 98 \\ 272 \\ 1.025 \\ 598 \\ 54 \end{array}$ |
| $\begin{aligned} & \text { Total liabilities } \\ & \text { Total equity } \end{aligned}$ | $\begin{array}{r} 719 \\ 169 \end{array}$ | 228 222 | 249 29 | 431 64 | 1.948 360 |

(1) These estimates ere based on a sample of businesses repopting soles between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbla. Operators of Buildings and Dwellings (SIC 751)

|  | Total:2; | Bottom 25\% | owe <br> middle 25\% | Uppe: middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\left(\$ 000^{\prime}\right.$ s) | $\begin{aligned} & 239 \\ & (1) \\ & \text { (1) } \end{aligned}$ | (1) | $\begin{aligned} & 31 \\ & 68 \end{aligned}$ | $\begin{array}{r} 68 \\ 165 \end{array}$ | $\begin{aligned} & 165 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Cuprent iatio (times) | 4.7 | 0.7 | 12.7 | 2.2 | 2.9 |
| Laverage ratios Debt/equity ratio (limes) Interest coverage patio (times) Debt ratio (times) | $\begin{array}{r} -6.8 \\ 20.4 \\ 0.9 \end{array}$ | $\begin{array}{r} -50.6 \\ 8.2 \\ 0.9 \end{array}$ | $\begin{array}{r} 11.2 \\ 3.2 \\ 0.9 \end{array}$ | $\begin{array}{r} 8.1 \\ 65.1 \\ 0.9 \end{array}$ | $\begin{aligned} & 3.5 \\ & 5.5 \\ & 0.8 \end{aligned}$ |

(11) The ratios represent the average of ratios for each business in the group end cannot be calculated fom the figures shown in table 2 .

121 These estimates are based on a sample of businesses reporting sales berween $\$ 10,000$ and $\$ 2,000,000$
See iable 1 for symbols and notes.

Definitions:

1. Liquidity retio:

Curfent $=$ current assets / cuprent liabilities.
2. Leverege ratios:
a) Debt/equity = total liabilities $/$ equity
b) Debt ratio $=$ total liabilities / tota asse:s
c) Interest coverage $=$ net profit + interes: expense, interes: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Operators of Buildings and Dwellings (SiC 751)

|  | Total(i) | Bottom 25\% | Lower <br> midde $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\left.\begin{array}{l} 137 \\ (1) \\ 11 \end{array}\right)$ | $\begin{array}{r} 1 \\ 34 \end{array}$ | $\begin{aligned} & 34 \\ & 69 \end{aligned}$ | $\begin{array}{r} 69 \\ 160 \end{array}$ | $\begin{aligned} & 160 \\ & 11) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{array}{r} 2 \\ 21 \\ -9 \end{array}$ | $\begin{array}{r} -10 \\ 5 \\ 5 \end{array}$ | $\begin{array}{r} -3 \\ 9 \\ 9 \end{array}$ | 17 -9 | $\begin{array}{r} 20 \\ 52 \\ -45 \end{array}$ |
| Dividends | -8 | - | -2 | - | -26 |
| Investment ectivities <br> Disposal of fixed assets Pufchase of fixed assets Increase in investment Decrease in investment | $\begin{array}{r} 23 \\ -107 \\ -13 \\ 8 \end{array}$ | 7 -1 -1 | $\begin{array}{r} 6 \\ -56 \\ -1 \\ 1 \end{array}$ | $\begin{array}{r} 3 \\ -21 \\ -4 \\ 12 \end{array}$ | $\begin{array}{r} 73 \\ -330 \\ -44 \\ 17 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& laans from government <br> increase in equity <br> Decrease in equity <br> Dther | $\begin{array}{r} 102 \\ -39 \\ 40 \\ -28 \\ - \\ 1 \\ - \end{array}$ | 56 -34 5 -34 - | $\begin{array}{r} 25 \\ -11 \\ 14 \\ -3 \\ - \\ - \\ - \\ 1 \end{array}$ | $\begin{array}{r}19 \\ -35 \\ 15 \\ -12 \\ \hline\end{array}$ | $\begin{array}{r} 293 \\ -73 \\ 117 \\ -61 \\ - \\ 5 \\ -1 \\ -7 \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the vear | $\begin{aligned} & -6 \\ & 33 \\ & 27 \end{aligned}$ | -1 2 1 | 1 19 20 | -14 24 10 | -12 84 72 |

(11) These estimates are based on sample of incorporated businesses reporting sales between \$10.000 and \$2.000.000. Sample count includes only those businesses reporting a statement of changes
See table 1 for symbols ond notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia. Operators of Buildings and Dwellings (SIC 751)

| Business size expressed in average labour units(1) | Number of businesses | Total payroll $\left(\$ 000^{\prime} \mathrm{s}\right)$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }(2) \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 3.106 | 228.861 | 12.854 | 408 | 466 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.973 \\ 100 \\ 24 \\ 9 \end{array}$ | $\begin{array}{r} 117.891 \\ 59,355 \\ 38,239 \\ 13,376 \end{array}$ | $\begin{array}{r} 6.512 \\ 3.320 \\ 2.172 \\ 750 \end{array}$ | $\begin{array}{r} 401 \\ 3 \\ 4 \\ - \end{array}$ | $\begin{array}{r} 452 \\ 9 \\ 3 \\ 2 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 3.933 | 279.835 | 12.720 | 563 | . . |
| less than 20 <br> 20-99 <br> 100-499 <br> 500 and over | 3.776 115 31 11 | $\begin{array}{r} 151.244 \\ 69.256 \\ 38.630 \\ 20.696 \end{array}$ | $\begin{array}{r} 5.862 \\ 3.770 \\ 1.75 \mathrm{~F} \\ 932 \end{array}$ | 544 14 5 - | . |

(1) Average labour units are calculated by dividing total paypoll by the everage annual wage and salary rate as reported in the Survay of Employment. Payroll and Hours. Statistics Cenada. Catalogue 72-002. An average labour unit could be interppeted as a full-time emploype. Note that the business size groups used are determined at the Canada level. Thus if o business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses feporting no poyroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year.
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjustad accordingly.
see Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Operators of Buildings and Dwellings (SIC 751)

|  | Tota! (1) | Bottom 25\% | Lower middele $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Too } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 369 \\ 120,377 \\ 103.212 \\ 17,165 \end{array}$ | $\begin{aligned} & 17.126 \\ & 19.957 \\ & -2.031 \end{aligned}$ | $\begin{aligned} & 38.723 \\ & 41.784 \\ & -3.069 \end{aligned}$ | $\begin{aligned} & 74.337 \\ & 53.961 \\ & 20.376 \end{aligned}$ | $\begin{array}{r} 351.323 \\ 297.945 \\ 53.378 \end{array}$ |
| Businesses reporting a profit (Mo.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 241 \\ 131.164 \\ 77.462 \\ 53.702 \end{array}$ | $\begin{array}{r} 16.890 \\ 14.633 \\ 2.257 \end{array}$ | $\begin{array}{r} 39.417 \\ 30,734 \\ 8,683 \end{array}$ | $\begin{aligned} & 75.698 \\ & 35.200 \\ & 40.498 \end{aligned}$ | $\begin{aligned} & 392.650 \\ & 229.279 \\ & 163.371 \end{aligned}$ |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 128 \\ 105.387 \\ 145.106 \\ -39.719 \end{array}$ | $\begin{array}{r} 17.645 \\ 29.114 \\ -11.469 \end{array}$ | $\begin{array}{r} 36.612 \\ 75.410 \\ -38.798 \end{array}$ | $\begin{array}{r} 72,109 \\ 84,673 \\ -12,564 \end{array}$ | $\begin{aligned} & 295.183 \\ & 391.225 \\ & -96.042 \end{aligned}$ |


| Number of abservations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br>  | $\begin{array}{r} 359 \\ 111.355 \\ 98.386 \\ 12.969 \end{array}$ | $\begin{aligned} & 17.867 \\ & 21,379 \\ & -3.512 \end{aligned}$ | $\begin{aligned} & 35,204 \\ & 18,075 \\ & 17,129 \end{aligned}$ | $\begin{array}{r} 61.637 \\ 59.518 \\ 2.119 \end{array}$ | $\begin{array}{r} 330.710 \\ 294.571 \\ 36.139 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 244 |  |  |  |  |
| Average sales \$ | 107.689 | 18.343 | 35.125 | 60.869 | 316.415 |
| Average expense \$ | 73.467 | 8,400 | 4,877 | 50.494 | 230.096 |
| Average net profit \$ | 34,222 | 9.943 | 30.248 | 10.375 | 86.323 |
| Businesses reporting a loss (No.) | 115 |  |  |  |  |
| Average sales \$ | 120.854 | 17,146 | 35.407 | 63.507 | 367.355 |
| Average expense \$ | 158,616 | 41.075 | 51.976 | 89.514 | 459,897 |
| Average net loss \$ | $-37.762$ | -23,929 | -16.569 | -18.007 | -92.542 |

1986

| Number of observetions in sample | 434 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 143.860 | 20.704 | 46.870 | 98.857 | 409.010 |
| Average expense \$ | 137,708 | 23,344 | 49.094 | 94,338 | 384.057 |
| Average net profit (loss) \$ | 6, 152 | -2,640 | -2.224 | 4,519 | 24,953 |
| Businesses reporting a profit (No.) | 283 |  |  |  |  |
| Average sales $\$$ | 151.702 | 20,219 | 46,836 | 97.201 | 442.550 |
| Average expense \$ | 123.232 | 14.925 | 39.967 | 84.399 | 353,635 |
| Average net profit \$ | 28,470 | 5,294 | 6.869 | 12.802 | 88,915 |
| Businesses reporting a loss (No.) | 151 |  |  |  |  |
| Average sales \$ | 130,437 | 21.129 | 46.911 | 102.957 | 350.749 |
| Average expense \$ | 161,677 | 30.719 | 60.150 | 118.937 | 436.909 |
| Average net loss \$ | -31.240 | -9,590 | -13,239 | -15.980 | -86.152 |

[^24]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia. Dperators of Non-Residentlal Bulldings (SIC 7512)

|  | Total: 1 \% |  | Bottom 25\% |  | Lower middle 25\% |  | Upder middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.i Low sales value ( $\$ 000$ 's ) High sales value $\left(\$ 000^{\prime}\right.$ s) | $\begin{aligned} & 119 \\ & (1) \\ & 11 \end{aligned}$ |  | $\begin{array}{r} 11 \\ 31 \end{array}$ |  |  | $\begin{aligned} & 31 \\ & 66 \end{aligned}$ | $\begin{array}{r} 66 \\ 162 \end{array}$ |  |  | $\begin{aligned} & 162 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses on\|y (3) |  |  |  |  |
|  | Total | Bottom 25\% | Lower midde 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Lower } \\ & \text { midd } 1 \text {. } \\ & 25 \% \end{aligned}$ | Upper midde $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 25.6 18.4 | 21.3 16.9 | 28.3 20.7 | 19.7 12.7 | 31.3 22.2 | 96.8 85.9 | 26.4 21.5 | 24.7 24.3 | 28.4 23.1 | 19.7 12.8 | 31.3 26.3 |
| Depreciation Repairs \& maintenance | 18.4 3.3 | 2.3 | 2.8 | 4.0 | 4.1 | 58.2 | - 5.7 | 5.3 | 5.0 | 6.4 | 6.0 |
| Heat. light \& telephone | 2.7 | 1.5 | 2.1 | 2.4 | 4.5 | 46.3 | 5.8 | 4.8 | 5.7 | 4.0 | 7.9 |
| Rent | 1.1 |  |  |  |  | 7.4 | 15.1 | . . |  | ... | ... |
| Personnel expenses | 15.7 | 23.2 | 19.2 | 13.1 | 8.2 | 49.1 | 31.9 | 81.3 | 34.4 | 23.1 | 15.4 |
| Financial expenses | 43.5 | 57.8 | 44.3 | 34.0 | 38.8 |  |  |  |  |  |  |
| Interest \& bank charges Professional fees | 37.5 5.9 | 48.9 8.8 | 40.8 3.5 | 24.3 9.7 | 36.0 2.8 | 88.3 93.3 | 42.5 6.4 | 57.6 10.3 | 45.6 3.9 | 32.0 9.7 | 36.0 2.8 |
| Other expenses | 16.1 | 19.8 | 16.4 | 18.3 | 10.8 | 86.0 | 18.7 | 23.0 | 23.4 | 18.3 | 12.0 |
| Profit (loss) | -0.8 | -22.1 | -8.3 | 14.8 | 11.0 | 92.8 | -0.8 | -26.3 | -8.5 | 16.9 | 11.0 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | ... | . . | . $\cdot$ | + $\cdot$ | . . |

## Symbols

zero or mo observations
too small too be expressed
... not applicable

* conlidential


## Footnotes

(1) These estimetes are based on ample of businesses reporing sales betweer $\$ 10,000$ and $\$ 2,000,000$
2) Valus weighted expendiqure on given item
(2) Value in each cell $=\overline{\text { Total weighted sales of all businesses in the sample }} \times 100$ for esch quartile
(3) Value in esch cell $=\frac{\text { Total weighted expenditure on g given item }}{\text { Totel weighted sales of businesses reporting this item of expenditure }} \times 100$

Ihis portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the 10 al will not necessarily equal $100 \%$

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according 10 sales size. Each quartile li.e. bottom 25z, lower middle 25\%. etc.l represents one quarter of the cotal number of businesses. Within esch quartile, the averege rotio is presented. For comparison purposes. the high and low values of sales are shown

## How to use the tables

111 Locate the appropriate sales range that is displayed on the two linas entited "Low sales value" and migh sales value"
(2) The selectad range will indicate the propar quartile. i.e. the bottom $25 \%$, the lower midde $25 \%$. the upper middle $25 \%$ or the top $25 \%$
(3) Data pertaining to the selected sales size range will be in thet quertile

## Standard Industrith Classification Definition (SIC 1980):

SIC 7512 - Operator of Non-Residential Buildings
Businesses primarily engaged in operating. or owning and operating buildings and dweilings such as: arens operating. conterence/convention centre operating. Ieasing non-residential buldings, mee:ing hall operating, oftice building rental, real estate operating - non-residential buildings. shopping centre operating. stadiur operating and theatre building operating

TABLE 2. Balance sheet proflle for 1986
British Columbia. Operators of Non-Residential Buildings (SIC 7512)

|  | Total ${ }^{\text {a }}$ ) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle $25 \%$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { To: } \\ & 25^{*} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\circ}$ s) High sales value ( $\$ 000^{\circ}$ s) | $\begin{aligned} & 119 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 31 \end{array}$ | $\begin{aligned} & 39 \\ & 66 \end{aligned}$ | $\begin{array}{r} 66 \\ 162 \end{array}$ | $\begin{aligned} & 162 \\ & 19 \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assots <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. an fixed assets <br> Other assets | $\begin{array}{r} 21 \\ 49 \\ 1 \\ 15 \\ 87 \\ 726 \\ 117 \\ 114 \end{array}$ | $\begin{array}{r} 3 \\ 31 \\ 6 \\ 15 \\ 55 \\ 173 \\ 28 \\ 71 \end{array}$ | $\begin{array}{r} 31 \\ 22 \\ 5 \\ 58 \\ 288 \\ 65 \\ 75 \end{array}$ | $\begin{array}{r} 19 \\ 20 \\ - \\ 3 \\ 42 \\ 421 \\ 82 \\ 67 \end{array}$ | $\begin{array}{r} 28 \\ 113 \\ \hline 36 \\ 178 \\ 1.869 \\ 277 \\ 228 \end{array}$ |
| Total assets | 810 | 271 | 356 | 448 | 2.003 |
| Liabilities and equity <br> Current loans <br> Other current liabilities Total current liabilities Mortgages Dayable Long term debt Other Iiabilities | $\begin{array}{r} 78 \\ 30 \\ 109 \\ 238 \\ 307 \\ 19 \end{array}$ | $\begin{array}{r} 50 \\ 29 \\ 79 \\ 17 \\ 131 \\ 10 \end{array}$ | $\begin{array}{r} 96 \\ 13 \\ 108 \\ 52 \\ 114 \\ 1 \end{array}$ | $\begin{array}{r} 58 \\ 22 \\ 60 \\ 77 \\ 217 \\ 16 \end{array}$ | $\begin{array}{r} 102 \\ 56 \\ 157 \\ 739 \\ 718 \\ 46 \end{array}$ |
| $\begin{aligned} & \text { Total liabilities } \\ & \text { Total equity } \end{aligned}$ | $\begin{aligned} & 673 \\ & 137 \end{aligned}$ | 238 33 | $\begin{array}{r} 275 \\ 81 \end{array}$ | 390 58 | $\begin{array}{r} 1.660 \\ 343 \end{array}$ |

(1) These estimates are based on semple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia. Dperators of Non-Residentlal Buildings (Sic 7512)

|  | Total 22 ? | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middie } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 107 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{gathered} (1) \\ 31 \end{gathered}$ | $\begin{aligned} & 31 \\ & 66 \end{aligned}$ | $\begin{array}{r} 66 \\ 162 \end{array}$ | $\begin{aligned} & 162 \\ & (1) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 9.0 | 0.7 | 28.5 | 1.1 | 4.0 |
| Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times) | $\begin{array}{r} -12.7 \\ 3.2 \\ 0.9 \end{array}$ | 2.3 0.9 | $\begin{array}{r} 17.3 \\ 6.1 \\ 0.9 \end{array}$ | $\begin{array}{r} 211.0 \\ 1.8 \\ 0.9 \end{array}$ | $\begin{array}{r} 12.8 \\ 2.2 \\ 0.8 \end{array}$ |

111 The fatios represent the average of ratios for each business in the group and cannot be colculated from the figures shown in table 2 .
121 Thase estimates are based on a sample of dusinesses reporting sales between $\$ 10.000$ and $\$ 2.000,000$.
See lable for symbols and notes.

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities.
2. Leverage ratios:
a) Debs/equity $=$ total liabilities / equity
b) Debi ratio = total liabilities/ total assets.
c) Interest covefage = net profit interest expense/interest expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986 British Columbia, Operators of Non-Residential Buildings (SIC 7512)

|  | Total(1) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 60 \\ & \langle 1\} \\ & \text { (1) } \end{aligned}$ | $\begin{aligned} & 111 \\ & 27 \end{aligned}$ | $\begin{aligned} & 27 \\ & 60 \end{aligned}$ | $\begin{array}{r} 60 \\ 174 \end{array}$ | $\begin{aligned} & 174 \\ & (1) \end{aligned}$ |
|  |  |  | Average (\$000 |  |  |
| Operating activities <br> Cast from operations <br> Depreciation <br> Other | $\begin{array}{r} 4 \\ 25 \\ -21 \end{array}$ | -10 3 1 | -3 10 40 | -4 41 -24 | $\begin{array}{r} 30 \\ 43 \\ -100 \end{array}$ |
| Dividends | -5 | - | -1 | -14 | -3 |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment <br> Decrease in investment | $\begin{array}{r} 16 \\ -162 \\ -2 \\ 9 \end{array}$ | 25 -2 -2 | -134 -1 - | 18 -26 -4 3 | $\begin{array}{r} 24 \\ -463 \\ -2 \\ 33 \end{array}$ |
| Financing activities <br> increase in long term deb: <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from sharehoiders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r}121 \\ -39 \\ 72 \\ -31 \\ - \\ 3 \\ \hline 6\end{array}$ | $\begin{array}{r}92 \\ -68 \\ 8 \\ -47 \\ \hline\end{array}$ | $\begin{array}{r}65 \\ -20 \\ 29 \\ -4 \\ \hline \\ \hline\end{array}$ | 11 -33 91 -59 - - - -2 | 321 <br> -44 <br> 147 <br> -18 <br> 11 <br> -2 <br> -3 |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -4 15 11 | -1 2 2 | 10 9 19 | -1 4 4 | -25 45 19 |

(1) These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting a stapement of changes.
see table 1 for symbols and notes

TABLE 5. Employment changes by stze of business. 1983-1986 based on SIC classiftcation in 1986 British Columbla, Operators of Non-Residential Buildings (SIC 7512)

| Business size expressed in average labour units(1) | Number of businesses | $\left.\begin{array}{rl} \text { Total payrol } \\ \\ (\$ 000 \end{array}\right)$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger reporting (3) |
| 1983 |  |  |  |  |  |
| Total | 3.106 | 228.861 | 12.854 | 408 | 465 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 2.973 \\ 100 \\ 24 \\ 9 \end{array}$ | $\begin{array}{r} 17.891 \\ 59.355 \\ 38.239 \\ 13.376 \end{array}$ | $\begin{array}{r} 6.612 \\ 3.320 \\ 2.172 \\ \\ 7550 \end{array}$ | 401 3 4 | $\begin{array}{r} 452 \\ 9 \\ 3 \\ 2 \end{array}$ |
| 1986 |  |  |  |  |  |
| Tota! | 3.933 | 279.836 | 12,720 | 563 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 3.776 \\ 115 \\ 39 \\ 11 \end{array}$ | $\begin{array}{r} 151.244 \\ 69.266 \\ 38.630 \\ 20.696 \end{array}$ | $\begin{array}{r} 6.862 \\ 3.170 \\ 1.756 \\ 992 \end{array}$ | 544 14 5 - | $\cdots$ $\cdots$ $\cdots$ |

191 Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reperted in the Survey of Employment. Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit coulo be interpreted as a full-time employee. Note that the business size groups used are determined at the Conada level. Thus if a business has at leas? 500 employees in canada as a whole but less than that number in any given province it is shown in the 500 and over group.
121 Refers to businesses reporting no poyroll oeductions in the previous year.
(3) Refers to businesses reporting no payroll oeductions in the following year.
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted bccordingly.

See iabie 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quarti1e, 1984-1986
British Columbia, Operators of Non-Residential Buildings (SIC 7512)


Number of observations in sample Average sales \$
Average expense
Average net profit (loss) \$

Businesses peporting profit (Mo.)
Average sales $\$$
Average expense $\$$
Average net profit $\$$

Businesses reporting a loss (No.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$

106
106
135.042
119.585
15.457

77
130.878
82.893
47.985

29
146.562
229.405
229.405
-82.843
40.80
33.71
7.08
20.718
23.800
-3.082
21.175
20,505

+ 669
40.338
24.666
15.672
18.887
37.011
37.011
-18.124
$-18.124$
42.277
62.643
-20.366

82. 233
69.090

13,143

| 77.236 | 384.761 |
| :--- | :--- |
| 53.336 | 233.064 |
| 23.900 | 151.697 |

1985

Number of observations in sample
Average sales $\$$
Average expense $\$$
Average expense $\$$
Average net profit (loss) $\$ 0$

Businesses reporting profit (Mo.)
Average sales $\$$
Average expense $g$
Average expense $\$$
Average net prof it $\$$

Businesses reporting loss (No.)
Average sales \$
Average expense $\$$
Average net loss $\$$

114
103.518
83.712
83.712
19.806

74
98.431
98.431
42.531
55.500

40
119,516
162.462
$-42.945$
16.734
26.244
-9.510
17.287

269
7.018
17,018

16,179
52,791
52,791
$-36,612$
62.083
65.316
-3.233
304.129
31.12
10.629
20.497
29.365
71.165
$-41.804$
32.908
50.646
-17.730
94.374
14.
-33.54
62.450
284.623
193.198
91.425
49.96
31.425
367.604
451.494
-83.890

1986

Number of observations in sample Average sales $\$$
Average expense $\$$
Average net profit (loss) \$

Businesses reporting a profit (No.)
Average sales $\$$
Average expense $\$$
Average expense $\$$
218
155.986
145.559
20.916
24.492
50.140
53.817
-3.677

100,405
98,889
9,596
452.481
405.037

145
155.849
122.383
122,383
33.466
22,987
18,983
50.239
94.298
76.464
17.834
455.872
349.393
106.479

Businesses reporting a loss (No.)
73
155.668
Average sales $\$$
194.700
$-39.032$
Average net lass $\$$
19.662
27.829
50.025
64.408
-14.382
109.582
132.584
-23.002
443.404
553.979
$-110,575$

111 These estimates are based on a sample of businesses reporting salas between $\$ 10.000$ and $\$ 2,000,000$
See Table for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Insurance and Real Estate Agencies (SIC 7611)

|  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

5ymbols
zero or no observations
too small 100 be expressed
... not applicable
$\times$ confidential
Footnotes
111 These estimates are based on a sample of businesses raporting sales between $\$ 10.000$ and $\$ 2.000 .000$ Total weighted expenditure on aiven item $\times 100$ for each quartile
2) Value in aach call rotal weighted sales of all businesses in the sample
Total weighted expenditure on a given item
(3) Value in each cell $=$ for each quartile Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businessas reporting the specific expense item. Therefore thesa ratios are calculated individually and the total will not necessarily equal $100 \%$

## Notes

Data are shown by quartiles when at last 13 of the sampled businesses report the specific item
Recopds were ranked in ascending order according to sales size. Each quartile li.e. bottom 25\%, lower middle 25\%. etc. 1 represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes. tha high and low valuas of sales are shown

## How to use the tebles

lll locste the appropriate sales range that is displayad on the two lines entitled alow sales value and whigh salas value"
22 The selected range will indicate the proper quartile. i.e. the bottom 25\%, the lower middla $25 \%$, the upper middle $25 \%$ or the 1op 25\%.
131 Data pertaining 20 the selected sales size range will be in that quartile.

Standerd Industrial Classification Definition (SIC 1980):
SIC 7611 - Insursince and Real Estate Agencies
Businesses primarily engaged in either the selling of insurance and pension products as an independent agent or broker or dealing in rea estate such as buying and selling for athers. managing and appreising real estate for others or whose activities encompass both fields such as: peal estate appraisal services. independent insurance claim adjusters. insurance agents and brokers. insurance and raal estate agencies. insurance broke services and real estate agencies

TABLE 2. Balance sheet profile for 1986
British Columbla. Insurance and Real Estate Agencies (SIC 7611)

|  | Total(1) | Bottom $25 \%$ | Lowe: <br> middle 25\% | Upper middle 25\% | Tor 25: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 112 \\ & 11 \\ & 19 \end{aligned}$ | $\begin{aligned} & (1) \\ & 34 \end{aligned}$ | $\begin{array}{r} 34 \\ 119 \end{array}$ | $\begin{aligned} & 119 \\ & 235 \end{aligned}$ | $\begin{aligned} & 235 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. ded. on fixed assets Other assets | $\begin{aligned} & 23 \\ & 32 \\ & 7 \\ & 71 \\ & 73 \\ & 53 \\ & 18 \\ & 54 \end{aligned}$ | $\begin{array}{r} 5 \\ 1 \\ -8 \\ 14 \\ 44 \\ 18 \\ 39 \end{array}$ | $\begin{array}{r} 10 \\ 21 \\ \hline 1 \\ 32 \\ 19 \\ 9 \\ 7 \end{array}$ | $\begin{array}{r} 30 \\ 13 \\ 9 \\ 10 \\ 63 \\ 21 \\ 10 \\ 25 \end{array}$ | $\begin{array}{r} 45 \\ 93 \\ 18 \\ 24 \\ 180 \\ 125 \\ 33 \\ 141 \end{array}$ |
| Total assets | 162 | 79 | 49 | 98 | 413 |
| Liabilities and equity <br> Current loans <br> Other current liabilities Total current liabilities Mortgages Dayable Long term debt Other liabilities | $\begin{array}{r} 17 \\ 53 \\ 70 \\ 7 \\ 26 \\ 15 \end{array}$ | $\begin{array}{r}11 \\ 17 \\ \hline 8\end{array}$ | 6 21 27 | 7 <br> 34 <br> 41 <br> 24 <br> 4 | $\begin{array}{r} 45 \\ 146 \\ 191 \\ 29 \\ 66 \\ 55 \end{array}$ |
| ```Total liabilities Total equity``` | $\begin{array}{r} 119 \\ 43 \end{array}$ | $\begin{aligned} & 26 \\ & 54 \end{aligned}$ | 35 15 | 69 29 | $\begin{array}{r} 361 \\ 73 \end{array}$ |

(1) These estimates are besed on sample of businesses reporing sales between $\$ 10,000$ and $\$ 2,000,000$

See table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986 British Columbla, Insurance and Real Estate Agencies (SIt 7619)

|  | Total(2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lowe! middle 25\% | UpDer $\text { middle } 25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 72 \\ (1) \\ 11 \end{array}\right)$ | $\begin{array}{r} (1) \\ 56 \end{array}$ | $\begin{array}{r} 56 \\ 142 \end{array}$ | $\begin{array}{r} 142 \\ 276 \end{array}$ | $\begin{aligned} & \begin{array}{l} 76 \\ 11) \end{array} \\ & \hline \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 2.4 | 1.1 | 1.5 | 4.9 | 1.9 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 293.6 \\ 32.9 \\ 1.9 \end{array}$ | 3.7 13.5 1.6 | $\begin{array}{r} -101.9 \\ 12.7 \\ 0.9 \end{array}$ | 4.9 13.9 1.0 | 80.6 0.9 |

(1) The ratios represent the average of ratios for each business in the group and cannat be calculated from the figures shown in lable 2 .
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See lable 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Curren: = current assets / current liab:tities
2. Lever age ratios:

Debtequity $=$ total liabilities $/$ equity
b) Debt ratio = total iabilities / total assets
c) Interest coverage $=$ net profit + interest expense, foteres: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Insurance and Real Estate Agencies (SIC 7611)

|  | Total(1) | Bottom $25 \%$ | Lowe <br> middle 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $\{\$ 000$ 's | $\left.\begin{array}{r} 61 \\ \{1 \\ 11 \end{array}\right\}$ | $\begin{array}{r} 11) \\ 82 \\ \hline \end{array}$ | $\begin{array}{r} 82 \\ 159 \end{array}$ | $\begin{aligned} & 159 \\ & 310 \end{aligned}$ | $\begin{aligned} & 310 \\ & (1) \end{aligned}$ |
|  |  |  | Average $1 \$ 000$ |  |  |
| Operating activities Cash from operations Depreciation Dther | $\begin{array}{r} 12 \\ 7 \\ 11 \end{array}$ | $\begin{array}{r} 5 \\ 1 \\ -11 \end{array}$ | $\begin{array}{r} 5 \\ 4 \\ 10 \end{array}$ | 6 4 15 | $\begin{aligned} & 32 \\ & 18 \\ & 26 \end{aligned}$ |
| Oividends | $-11$ | -2 | $-13$ | -12 | $-16$ |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> increase in investment <br> Decrease in investment | $\begin{array}{r} 23 \\ -11 \\ -8 \\ 3 \end{array}$ | -2 | 76 -6 - 3 | 2 -8 - | $\begin{array}{r} 5 \\ -26 \\ -25 \\ 8 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Ropayment of long term debt <br> Loans from shareholders <br> Repayment of loans fiom shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dtne ${ }^{\text {P }}$ | 9 <br> -21 <br> 6 <br> -11 <br>  <br> 2 <br> -1 | - <br>  <br>  <br>  | $\begin{array}{r}2 \\ -54 \\ - \\ - \\ \hline \\ \hline\end{array}$ | -3 3 -14 -14 | $\begin{array}{r} 31 \\ -19 \\ 18 \\ -29 \\ -8 \\ -1 \\ -1 \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 10 24 34 | -12 18 6 | 24 34 58 | -8 22 14 | 29 22 51 |

i) These estimares are based on a sample of incorporated businesses reporting seles between $\$ 10.000$ anc $\$ 2.000 .000$. Sample count inciudes only those businesses reporting a statement of changes
See table 1 for symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986
British Columbia. Insurance and Real Estate Agencies (SIC 7611)

| Business size expressed in |
| :--- | :--- | :--- | :--- |
| average labour units(1) |

[^25]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Insurance and Real Estate Agencies (SIC 7611)

|  | Total ${ }^{\text {(1) }}$ | Bot tom 25\% | Lower <br> middie $25 \%$ | Upper middee $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 181 \\ 181.599 \\ 171.192 \\ 10.407 \end{array}$ | $\begin{array}{r} 26.062 \\ 22.121 \\ 3.941 \end{array}$ | $\begin{array}{r} 67.173 \\ 60.620 \\ 6.553 \end{array}$ | $\begin{array}{r} 139.383 \\ 121.934 \\ 17.449 \end{array}$ | $\begin{array}{r} 493.776 \\ 480.093 \\ 13.683 \end{array}$ |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 121 \\ 180.493 \\ 155.051 \\ 25.442 \end{array}$ | $\begin{array}{r} 26.622 \\ 18.470 \\ 8.152 \end{array}$ | $\begin{aligned} & 69.698 \\ & 57.807 \\ & 11.891 \end{aligned}$ | $\begin{array}{r} 139.912 \\ 105.761 \\ 34.151 \end{array}$ | $\begin{array}{r} 485.738 \\ 438.165 \\ 47.573 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 60 \\ 183.524 \\ 207.223 \\ -23.699 \end{array}$ | $\begin{array}{r} 23.544 \\ 38.543 \\ -14.999 \end{array}$ | $\begin{aligned} & 61.643 \\ & 66.782 \\ & -5.139 \end{aligned}$ | $\begin{array}{r} 138.282 \\ 155.569 \\ -17.287 \end{array}$ | $\begin{array}{r} 510.628 \\ 567.998 \\ -57.370 \end{array}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 138 \\ 228.440 \\ 211.800 \\ 16,640 \end{array}$ | $\begin{array}{r} 23.100 \\ 22.864 \\ 236 \end{array}$ | $\begin{aligned} & 69.988 \\ & 74.098 \\ & -4.110 \end{aligned}$ | $\begin{array}{r} 202.484 \\ 183.034 \\ 19,450 \end{array}$ | $\begin{array}{r} 618.187 \\ 567.204 \\ 50.983 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net protit \$ | $\begin{array}{r} 101 \\ 223.472 \\ 194.878 \\ 28.594 \end{array}$ | $\begin{array}{r} 18.640 \\ 14.260 \\ 4.380 \end{array}$ | $\begin{aligned} & 61.898 \\ & 47.488 \\ & 14.410 \end{aligned}$ | $\begin{array}{r} 201.964 \\ 172.841 \\ 29.123 \end{array}$ | $\begin{array}{r} 611.386 \\ 544.924 \\ 66,462 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 37 \\ 240.895 \\ 258.025 \\ -17.130 \end{array}$ | $\begin{aligned} & 28.342 \\ & 32.976 \\ & -4.634 \end{aligned}$ | $\begin{array}{r} 82.701 \\ 115.918 \\ -33.217 \end{array}$ | $\begin{aligned} & 204.238 \\ & 217.359 \\ & -13.121 \end{aligned}$ | $\begin{aligned} & 648.298 \\ & 655.847 \\ & -17.549 \end{aligned}$ |

1986

| Number of observations in sample | 176 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 209.411 | 22.873 | 86.248 | 174.727 | 553.795 |
| Average expense \$ | 193.498 | 19.397 | 75.283 | 163.148 | 516.165 |
| Average net profit (loss) \$ | 15.913 | 3.476 | 10.965 | 11.579 |  |
| Businesses reporting oprofit (No.) | 142 |  |  |  |  |
| Average sales \$ | 209.609 | 23.542 | 89.051 | 175.817 | 550.027 |
| Average expense \$ | 185.863 | 16.758 | 73.656 | 160.341 | 492,697 |
| Average net profit \$ | 23.746 | 6.784 | 15.395 | 15.476 | 57.330 |
| Businesses reporting a loss (No.) | 34 |  |  |  |  |
| Average sales \$ | 207.111 | 20.471 | 75.417 | 168.254 | 564.301 |
| Average expense \$ | 217.967 | 28.879 | 81.570 | 179.818 | 581.602 |
| Average net loss \$ | -10.856 | $-8.408$ | -6.153 | -11.564 | -17.301 |

[^26]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Computer Services (SIC 7721)

|  | Total(1) |  | Bottom 25\% |  | Lower$\text { middle } 25 \%$ |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\left.\begin{array}{r} 83 \\ (1) \\ 1 \\ 1 \end{array}\right\}$ |  | $\begin{array}{r} (1) \\ 25 \end{array}$ |  | $\begin{aligned} & 25 \\ & 35 \end{aligned}$ |  | $\begin{aligned} & 35 \\ & 98 \end{aligned}$ |  |  | $\begin{array}{r} 98 \\ (1) \end{array}$ |  |
| Selected expense item | Industry average 2 ) |  |  |  |  | $\left\|\begin{array}{l} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | Uoper midde 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottam 25\% | $\begin{gathered} \text { Lawer } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 15.8 | 19.3 | 22.4 | 5.3 | 18.6 | 83.9 | 18.9 | 23.9 | 32.4 | 6.3 | 18.7 |
| Depreciation | 8.0 | 1.5 | 20.8 | 1.7 | 9.1 | 64.9 | 12.3 | 16.7 | 30.2 | 2.2 | 9.3 |
| Reoairs \& maintenance | 1.5 | 0.5 | 1.0 | 0.5 | 3.7 | 47.8 | 3.1 | 0.7 | 3.3 | 2.8 | 5.1 |
|  | 2.4 | 8.3 | 0.1 | 0.8 | 1.2 | 52.6 | 4.6 | 11.0 | 2.6 | 1.6 | 1.6 |
| Rent | 4.0 | 9.0 | 0.4 | 2.4 | 4.5 | 50.0 | 7.9 | 21.6 | 5.4 | 3.6 | 5.9 |
| Personnel expenses | 33.1 | 18.3 | 31.5 | 40.2 | 39.3 | 59.2 | 55.9 | 85.1 | 77.6 | 58.2 | 40.9 |
| Financial expenses | 4.7 | 3.5 | 9.3 | 2.0 | 4.8 | 99.1 | 4.8 | 3.5 | 9.3 | 2.0 | 4.8 |
| Interest \& bank charges | 1.5 | 0.3 | 2.1 | 0.9 | 2.5 | 95.2 | 1.5 | 0.3 | 2.1 | 1.0 | 2.7 |
| Professional fees | 3.3 | 3.2 | 7.3 | 1.1 | 2.3 | 96.2 | 3.4 | 3.2 | 7.4 | 1.2 | 2.4 |
| Other expenses | 37.5 | 65.8 | 34.8 | 21.6 | 33.3 | 99.6 | 37.7 | 66.9 | 34.8 | 21.6 | 33.3 |
| Prolit (loss) | 8.7 | -6.9 | 2.0 | 31.0 | 4.0 | 91.0 | 9.5 | -8. 4 | 2.0 | 31.0 | 4.9 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . $\cdot$ | $\cdots$ | $\cdots$ | $\cdots$ | . $\cdot$ |

## Symbols

zero or no observations
too small too be expressed
not applicable
confidential

## Fooknotes

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$

Total weighted expenditure on a given item
2) Value in each cell $=\overline{\text { Total weighted sales of all businesses in the sample }}$
(3) Value in each cell Total weighted expenditure on a given item Total weighted sales of businesses reporting this item of expenditure

This portion of the table pertains only to the businesses reporting the specific expense flem. Therefore these ratios ara calculatad individually and the total will not necessarily equal $100 \%$.

Notes
Notes
Data are shown by quartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Ebch quartile fi. e. bottom 25\%, lower middle 25\%, etc. represents one quarter of the total number of businesses. Within each quartile, the average railo is presented. For comparison purposes, the high and low values of sales are shown

How to use the tables
11 Locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and "High sales value"
121 The selpcted range will indicate the proper quartile. i.e. the bot tom $25 \%$. the lower middle $25 \%$, the upper middle $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrial Classification Definition (S1C 1980):
SIC 7721 - Computer Services
Businesses primarily engaged in providing computer facililies on a rental. leasing of time sharing basis and such activities as programming, planminc and systems work.

TABLE 2. Balance sheet profile for 1986
British Columbia, Computer Services (SIC 7721)

|  | Total(1) | Bottom 25\% | $\begin{aligned} & \text { Lowe } \\ & \text { middle } 25 \% \end{aligned}$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 83 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (i) \\ 26 \end{array}$ | $\begin{aligned} & 26 \\ & 35 \end{aligned}$ | $\begin{aligned} & 35 \\ & 98 \end{aligned}$ | $\begin{gathered} 98 \\ (1) \end{gathered}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 4 \\ 12 \\ 3 \\ 12 \\ 31 \\ 40 \\ 20 \\ 32 \end{array}$ | 1 2 -1 4 4 1 | $\begin{array}{r} 2 \\ 3 \\ -1 \\ 6 \\ 43 \\ 9 \\ 9 \\ 49 \end{array}$ | 7 5 - - 12 5 2 5 | $\begin{array}{r} 7 \\ 33 \\ 10 \\ 44 \\ 94 \\ 103 \\ 65 \\ 75 \end{array}$ |
| Total assets | 83 | 8 | 89 | 21 | 207 |
| Liabilities and equity <br> Current laans <br> Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | $\begin{array}{r}13 \\ 16 \\ 29 \\ 19 \\ \hline\end{array}$ | 1 | 18 <br> 1 <br> 19 <br> 13 <br> 6 | $\begin{array}{r}3 \\ 4 \\ 7 \\ 12 \\ \hline\end{array}$ | $\begin{array}{r} 30 \\ 55 \\ 85 \\ 1 \\ 41 \\ 4 \end{array}$ |
| Total liabilities Total equity | $\begin{aligned} & 52 \\ & 31 \end{aligned}$ | 10 -2 | $\begin{aligned} & 38 \\ & 59 \end{aligned}$ | 20 | $\begin{array}{r} 132 \\ 75 \end{array}$ |

I11 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia, Computer Services (SIC 7721)

|  | Total (2) | Bot tom 25\% | Lower middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 60 \\ (1) \\ 1 \end{array}\right)$ | (1) | $\begin{aligned} & 30 \\ & 35 \end{aligned}$ | $\begin{array}{r} 35 \\ .104 \end{array}$ | $\begin{aligned} & 104 \\ & \{1\} \end{aligned}$ |
| Average |  |  |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 2.9 | 10.3 | 0.3 | 2.8 | 2.4 |
| ```Leverage ratios Debt/eauity ratio {times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} 67.7 \\ 10.3 \\ 1.2 \end{array}$ | $\begin{array}{r} 18.2 \\ -32.4 \\ 1.3 \end{array}$ | $\begin{array}{r} -13.1 \\ -6.0 \\ 0.8 \end{array}$ | $\begin{array}{r} 233.7 \\ 8.5 \\ 1.5 \end{array}$ | $\begin{array}{r} 2.2 \\ 59.2 \\ 1.0 \end{array}$ |
| H1 The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in rable 2 . |  |  |  |  |  |
| See Table 1 for symbols and notes. |  |  |  |  |  |

Definitions:

1. Liquidity refio:

Current $=$ current assets / current liabilities.
2. Leverage ratios:
a) Debt/equity = total liabilities / equity.
b) Debt ratio = total liabilities / total asse:s
c) Interest coverage $=$ net profit + interest expense/ interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia. Computer Services (SIC 7721)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value $\left(\$ 000^{\prime} \mathrm{s}\right.$ ) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 23 \\ (1) \\ (1) \end{array}$ | -- | -- | -- | -- |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Deprec iation Other | $\begin{array}{r} 10 \\ 11 \\ 1 \end{array}$ | -- | -- | -- | -- |
| Dividends | - | -- | -- | -- | - |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assers <br> Increase in investment <br> Decrease in investmen? | $\begin{array}{r} 6 \\ -12 \\ -57 \\ 9 \end{array}$ | -- | -- | -- -- -- | - |
| Financing activities <br> Increase in long term debt <br> Redayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r}11 \\ -7 \\ 3 \\ -3 \\ - \\ 44 \\ \hline 1\end{array}$ | -- | -- -- - -- - -- | -- -- - - - - - - | -- -- -- -- -- -- |
| Incresse(decrase) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivelents - End of the year | 9 17 25 | -- | -- | -- | -- |

(1) These estimates are based on a sample of incorporated businesses reporting seles between $\$ 10,000$ and $\$ 2.000,000$. $\$ 8 m p l e$ count includes only those businesses reporting e statement of changes.
See Table i for symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC ciassification in 1986 Brltish Columbia, Computer Services (SIC 7721)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\prime} \mathrm{s}\right) \end{array}$ | Average labour units(i) | Changes in number of businasses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No Ionger reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 281 | 93.664 | 3.492 | 71 | 153 |
| $\begin{aligned} & \text { lass than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 244 \\ 20 \\ 11 \\ 6 \end{array}$ | $\begin{aligned} & 14.797 \\ & 11.201 \\ & 18.625 \\ & 49.041 \end{aligned}$ | $\begin{array}{r} 517 \\ 426 \\ 833 \\ 1.716 \end{array}$ | $\begin{array}{r} 65 \\ 5 \\ 1 \\ = \end{array}$ | $\begin{array}{r} 141 \\ 6 \\ 6 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 623 | 145.409 | 4.776 | 188 | -. |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 558 40 19 5 | $\begin{aligned} & 40,260 \\ & 12.67 B \\ & 42.338 \\ & 50.133 \end{aligned}$ | $\begin{aligned} & 1.244 \\ & 410 \\ & 1.305 \\ & 1.817 \end{aligned}$ | 173 13 2 - | $\cdots$ $\cdots$ $\cdots$ |

(1) Average Iabour units are calculated by dividing total peyroll by the average annual wage and salary rate as raported in the

Survey of Employment. Payroll and Hours. Statistics Canade. Catalogue 92-002. An average labour unit could be interpreted as e
fulf-time employee. Note that the business size groups used are determined at the canada level. Thus if a business has at least
500 employees in Canada as a whole but less then thet number in any given province it is shown in the 500 and over group.
121 Refers to businesses reporting no payroll deductions in the previous year.
131 Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and mo longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted eccordingly.

Table if for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Computer Services (SIc 7721)

|  | Total(1) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{array}{r} \text { Upoer } \\ \text { midole } 25 \% \end{array}$ | Tof 25*: |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 23 \\ 159.256 \\ 146.565 \\ 12.699 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 19 \\ 174.138 \\ 149.689 \\ 24.449 \end{array}$ | -- | -- | -- -- | -- |
| Businesses reporting a loss (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net loss $\$$ | $\begin{array}{r} 4 \\ 109.790 \\ 146.158 \\ -36.368 \end{array}$ | -- | -- | -- | -- |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) $\$$ | $\begin{array}{r} 17 \\ 145.355 \\ 161.393 \\ -16.038 \end{array}$ |
| :---: | :---: |
| Businesses reporting profit (No.) | 14 |
| Average sales \$ | 136,978 |
| Average expense \$ | 127.287 |
| Average net profit \$ | 9,691 |
| Businesses reporting loss (No.) | 3 |
| Average sales \$ | 388.968 |
| Average expense \$ | 693.798 |
| Average net loss \$ | -304.830 |

1985

Number of observations in sample Average sales $\$$
Average expense $\$$
Average net profit (loss) $\$$
104
105.057
89.113
15.944
17,504
17,046
31.048
30.947
61.571
37.497
24.074

310,106

Businesses reporting a profit (No.)
Average sales \$
Average expense $\$$
Average net profit \$
77
108,133
85,617
22.516
17.219
12,324
31.768
28,647
3,121
50.051

323,492
12.824
4.895
21.006
53.002

Businesses reporting a loss (No.)
27
96.106
102.884
-5.778
18.030
25.790
30.784
31.790
71.842
81.357
-9.515
263.757

Average sales $\$$
Average expense \$
$-7,760$
31.790
-1.006
272.598
-8.831
(1) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

See fable, for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Management Consulting Services (SIC 7771)


Symbols
zero or no observations
too smell too be expresseo
not applicable
$\times \quad$ confidential
Footnotes
(1) These estimates are besed on sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$

Total weighted expenditure on a given item
2) Velue in each cell $=\frac{\text { Total weighted sales of all businesses in the somple }}{\text { Toter }} \times 100$ for quartile

31 Value in each cell
Total weighted expenditure on a given item

Total weighted sales of businesses reporting this item of expenditure
This portion of the table perteins only to the businesses reporting the specific expense item, Therefore these ratios are calculated individually end the totel will not necesssily equal 100\%.

## Notes

Dete are shown by quartiles when at laast 13 of the sampied businesses report the specific item
Records were ranked in escending order accoroing to sales size. Each quartile li. e. bottom 25\%. lower middte 25\%, atc. represents one querter of the cotel number of businesses, Within each queritie, the gverage ratio is presented. For comparison purposes. the high and low values of sales are shown

## How to ute the tebles

(1) Locate the appropriate sales range that is displayed on the ewo lines entitled bow sales value" and migh sales value"
(2) The selected range will indicate the proper quartile, i.e. the botcom 25\%, the lower midde $25 \%$, the upper middle $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected seles size range witl be in that quartile

Standerd Industriel Classification Definition (SIC 1980):
SIC 7771 - Management Consulting Services
Businesses prima; ily engaged in providing business and management consulting services such as: business managenent consulting servicas customs consultanis. financial management consultants, manager development consultanis, organization management consultants. personnel manegement consuliants and tariff and customs consuliants.

TABLE 2. Balance shaet profile for 1986
British Columbia, Management Consulting Services (SIC 7771)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower $\text { middle } 25 \%$ | Upper <br> midde 25\% | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.\begin{array}{l} 123 \\ \{1 \\ 11 \\ 1 \end{array}\right)$ | $\begin{aligned} & 11 \\ & 17 \end{aligned}$ | $\begin{aligned} & 17 \\ & 25 \end{aligned}$ | $\begin{aligned} & 25 \\ & 58 \end{aligned}$ | $\begin{array}{r} 58 \\ 111 \end{array}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 15 \\ 7 \\ 9 \\ 99 \\ 39 \\ 7 \\ 67 \end{array}$ | 1 - 1 2 1 | 3 4 - 11 | $\begin{array}{r} 1 \\ 2 \\ - \\ 9 \\ 12 \\ 22 \\ 3 \\ 3 \end{array}$ | $\begin{array}{r} 53 \\ 25 \\ 1 \\ 23 \\ 101 \\ 89 \\ 22 \\ 241 \end{array}$ |
| Total assets | 120 | 3 | 15 | 34 | 408 |
| Liabilities and equity <br> Current loans <br> Other curcent liabilities <br> Total current iiabilities <br> Mortgages payable <br> Long term debt <br> Other liabilities | $\begin{array}{r} 8 \\ 19 \\ 19 \\ 6 \\ 36 \\ 2 \end{array}$ | $\begin{array}{r}3 \\ 3 \\ 19 \\ \hline\end{array}$ | 12 | $\begin{array}{r}3 \\ 3 \\ 14 \\ 12 \\ \hline\end{array}$ | $\begin{array}{r} 27 \\ 40 \\ 67 \\ 10 \\ 98 \\ 7 \end{array}$ |
| Total liabilities Total equity | $\begin{aligned} & 63 \\ & 57 \end{aligned}$ | $\begin{array}{r} 22 \\ -19 \end{array}$ | 13 | 30 5 | $\begin{array}{r} 181 \\ 227 \end{array}$ |

1) These estimbtes are based on e sample of businesses reporiting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
Britieh Columbia, Management Consulting Services (Sic 77Ti)


[^27](2) These estimates are based on a sample of businesses peporting sales between $\$ 10.000$ and $\$ 2.000,000$

See lable 1 for symbols and notes.

Definitions:

1. Liquidity patio:

Current $=$ curren: asse:s / current liabilifies
2. Leverage retios:
a) Dobt/equity = total liabilities / equity
b) Debt retio = total liabilisies/total assets.
c) Interest coverage = net piofit + interest experse / interest expenst

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Management Consulting Services (SIC 7771)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 31 \\ (1) \\ (1) \end{array}$ | $\begin{array}{r} 1 \\ 41 \end{array}$ | $\begin{aligned} & 41 \\ & 97 \end{aligned}$ | $\begin{array}{r} 97 \\ 155 \end{array}$ | $\begin{aligned} & 155 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{array}{r} 5 \\ 4 \\ -1 \end{array}$ | $\begin{aligned} & -5 \\ & - \\ & -3 \end{aligned}$ | $\begin{array}{r} 4 \\ 2 \\ -6 \end{array}$ | 1 1 6 | 15 10 -1 |
| Dividends | -13 | - | - | - | -49 |
| Investment activities <br> Oisposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 3 -5 -5 9 | 6 | -5 | -1 | $\begin{array}{r} 7 \\ -13 \\ -18 \\ 36 \end{array}$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 5 \\ -5 \\ 13 \\ -11 \\ - \\ 3 \\ -2 \\ -1 \end{array}$ | - <br> - <br> - <br> - | 3 -2 4 - | $\begin{array}{r}- \\ -2 \\ 4 \\ -6 \\ - \\ - \\ - \\ \hline\end{array}$ | $\begin{array}{r} 16 \\ -16 \\ 42 \\ -36 \\ - \\ 11 \\ -9 \\ -4 \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -2 35 33 | -2 2 - | 1 4 6 | 3 10 12 | $\begin{array}{r} -11 \\ 118 \\ 108 \end{array}$ |

11 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$. 5ample count includes only those businesses reparting a statement of changes.
see lable, for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia, Management Consulting Services (SIC 7771)


(1) Averege labour units are calculated by dividing total payroll by the average annual wage and salary rate as reportad in the Survey of Employment, Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as a whole but tess than that number in any given province it is shown in the 500 and over group
(21) Refers to businesses peporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll daductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbals and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Management Consulting Services (SIC 7771)

|  | Total(1) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 226 \\ 90,764 \\ 76,871 \\ 13,893 \end{array}$ | $\begin{array}{r} 12.635 \\ 5,631 \\ 7,004 \end{array}$ | $\begin{array}{r} 22,999 \\ 14,822 \\ 8,177 \end{array}$ | $\begin{aligned} & 52.442 \\ & 30.945 \\ & 21.497 \end{aligned}$ | $\begin{array}{r} 274.981 \\ 256.087 \\ 18.894 \end{array}$ |
| ```Businesses reporting a profit (No.) Average sales $ Average expense $ Average net profit $``` | $\begin{array}{r} 188 \\ 102.027 \\ 77.377 \\ 24.650 \end{array}$ | $\begin{array}{r} 12.708 \\ 3.108 \\ 9.600 \end{array}$ | $\begin{array}{r} 22.233 \\ 6.602 \\ 15.631 \end{array}$ | $\begin{aligned} & 52.311 \\ & 20.129 \\ & 32.182 \end{aligned}$ | $\begin{array}{r} 320.856 \\ 279.670 \\ 41.166 \end{array}$ |
| ```Businesses reporting a loss (No.) Average sales $ Average expense $ Average net loss$``` | $\begin{array}{r} 31 \\ 65,665 \\ 80,638 \\ -10,973 \end{array}$ | $\begin{aligned} & 12.215 \\ & 19.836 \\ & -7.617 \end{aligned}$ | $\begin{aligned} & 24,742 \\ & 33,525 \\ & -8.783 \end{aligned}$ | $\begin{aligned} & 52.761 \\ & 57.333 \\ & -4.572 \end{aligned}$ | $\begin{aligned} & 188,938 \\ & 211,856 \\ & -22,918 \end{aligned}$ |
|  |  |  | 1985 |  |  |
| Number of observations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 230 \\ 85.835 \\ 70,380 \\ 15,455 \end{array}$ | $\begin{array}{r} 12,144 \\ 5,935 \\ 6,209 \end{array}$ | $\begin{array}{r} 23.615 \\ 921 \\ 22.694 \end{array}$ | $\begin{aligned} & 48.728 \\ & 35.149 \\ & 13.579 \end{aligned}$ | $\begin{array}{r} 25 B, 852 \\ 239.513 \\ 19.339 \end{array}$ |
| ```Businesses reporting profit (No.) Average sales $ Average expense $ Average net profit $``` | $\begin{array}{r} 206 \\ 89.101 \\ 63,001 \\ 26,100 \end{array}$ | $\begin{array}{r} 12.282 \\ 3.493 \\ 8.789 \end{array}$ | $\begin{array}{r} 24,028 \\ 3,676 \\ 20,352 \end{array}$ | $\begin{aligned} & 51.171 \\ & 26,335 \\ & 24,836 \end{aligned}$ | $\begin{array}{r} 268,92 n \\ 225,850 \\ 43,072 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 24 \\ 74,091 \\ 103,805 \\ -29,714 \end{array}$ | $\begin{array}{r} 10.055 \\ 42,737 \\ -32.682 \end{array}$ | $\begin{aligned} & 21,554 \\ & 23.861 \\ & -2.307 \end{aligned}$ | $\begin{array}{r} 41.686 \\ 60.557 \\ -18.871 \end{array}$ | $\begin{array}{r} 223.069 \\ 288.063 \\ -64,994 \end{array}$ |

1986

| Number of observations in sample | 325 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 69.826 | 11.685 | 18.313 | 38.607 | 210.697 |
| Average expense $\$$ | 52,173 | 4,228 | 7.453 | 21.197 | 175.815 |
| Average net profit (loss) \$ | 17.653 | 7.45? | 10.860 | 17.410 | 34.882 |
| Businesses reporting a profit (No.) | 289 |  |  |  |  |
| Average sales \$ | 65.489 | 11.556 | 18.428 | 36.932 | 211.039 |
| Average expense \$ | 45,954 | 2.573 | 4.906 | 13.572 | 162.764 |
| Average net profit \$ | 23.535 | 8.983 | 13,522 | 23.360 | 48.275 |
| Businesses reporting loss (No.) | 36 |  |  |  |  |
| Average sales \$ | 71.207 | 12.573 | 17.189 | 45,545 | 203,119 |
| Average expense \$ | 84.623 | 15.603 | 32.425 | 54.593 | 235,870 |
| Average net loss\$ | -13.416 | -3.030 | -15,236 | $-8.648$ | -26,751 |

[^28]see Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia. Hotels and Motor Hotels (SIC 9111)

|  | Total 1 : |  | Bottom 25\% |  | Lowermidole 25\% |  | Upper middle 25\% |  |  | TOD |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{gathered} 80 \\ 19 \\ 11 \end{gathered}$ |  | $\begin{array}{r} 11) \\ 99 \end{array}$ |  | $\begin{array}{r} 99 \\ 406 \end{array}$ |  | $\begin{array}{r} 406 \\ 749 \end{array}$ |  |  | $\begin{aligned} & 749 \\ & \text { (1) } \end{aligned}$ |  |
| Selected expense itam | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businasses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | Lower midde 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middie } \\ 25 \% \end{array}$ | Uppe? middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percerit of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 22.4 | 33.2 | 25.1 | 15.8 | 15.8 | 100.0 | 22.4 | 33.2 | 25.1 | 15.8 | 15.8 |
| Dedreciation | 4.5 | 2.8 | 4.5 | 6.7 | 4.0 | 77.2 | 5.8 | 5.1 | 7.4 | 6.9 | 4.3 |
| Repairs \& maintenance | 5.3 | 7.8 | 3.5 | 3.5 | 6.3 | 97.4 | 5.4 | 7.8 | 3.9 | 3.5 | 6.3 |
| Heat. light \& telephone | 7.3 | 11.6 | 7.9 | 5.6 | 4.1 | 96.7 | 7.5 | 11.9 | 8.9 | 5.6 | 4.1 |
| Rent | 5.4 | 11.0 | 8.2 |  | 1.4 | 22.9 | 23.5 | 22.5 | 53.6 | 0.3 | 11.9 |
| Personnel expenses | 21.9 | 19.5 | 21.4 | 19.5 | 26.6 | 91.9 | 23.8 | 25.1 | 23.9 | 19.5 | 26.6 |
| Financial expenses | 12.3 | 7.3 | 15.4 | 16.3 | 10.5 | 100.0 | 12.3 |  | 15.4 | 16.3 | 10.5 |
| Interest $\delta$ bank charges | 10.2 2.1 | 5.9 1.3 | 14.2 1.2 | 12.0 4.4 | 8.8 1.7 | 88.5 93.5 | 11.5 2.3 | 8.9 1.4 | 16.5 1.5 | 12.0 4.4 | 8.8 1.7 |
| Other expenses | 43.4 | 33.1 | 39.6 | 48.2 | 52.3 | 100.0 | 43.4 | 33.1 | 39.6 | 48.2 | 52.3 |
| Profit (loss) | - | 7.0 | $-1.6$ | 0.2 | $-5.2$ | 100.0 |  | 7.0 | -1.6 | 0.2 | -5.2 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | - $\cdot$ | - . | ... | . $\cdot$ |

## 5ymbols

zero or no observations
\$00 small too be expressed
. not applicable
confidential

## Footnotes

(1) These estimares ape besed on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$
(2) Total weighted expenditure on given item
(3) Value in each cell $=\frac{\text { Total weighted seles of all businesses in the sample }}{\text { Total weighted sales of businesses reporting this isem of expenditure }} \times 100$ for each quartile

This portion of the tabte partains only to the businesses reporting the specific axpense fem. Therefore these ratios are calculateo individually and the cotal will not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quartile li. e. bottom 25\%, lower midde 25\%, etc. represents one quarter of the total number of businesses. Within each quartile. the average ratio is presented. For comparison purposes, the high and low values of sales are shown

## How to use the tibles

111 Locete the appropiate sales range that is displayed on the two lines entitled "Low seles value" and wigh sales value"
12) The selacted range will indicate the proper quartile, i.e. the botton 25\%. the lower middle $25 \%$. the upper middle $25 \%$ or the top $25 \%$
(3) Data pertaining to the selected sales size range will be in thet quartile.

## Standard Industrial CIAssification Definition (SIC 1980):

SIC 8111 - Hotels and Motor Hotels
Business primarily engaged in providing short term accommodation to the public with or witnout food. Dever age and other services. A hotel-iype room has nccess only from the inierior of the building and a motethotel iype room has access from both the interior and ex:e:10!

TABLE 2. Balance sheet profile for 1986
British Columbia. Hotels and Motor Hotels (SIC 9111)

|  | Total 11 ) | Bottom $25 \%$ | Lower $\text { middle } 25 \%$ | Uppe: middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ s) Migh sales value ( $\$ 000^{\prime}$ s) | $\begin{array}{r} 80 \\ (1) \\ (1) \end{array}$ | $\begin{array}{r} 11 \\ 99 \end{array}$ | $\begin{array}{r} 99 \\ 406 \end{array}$ | $\begin{array}{r} 406 \\ 749 \end{array}$ | $\begin{aligned} & 749 \\ & 11) \end{aligned}$ |
| Average ( 8000 's) |  |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other curtent assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. On fixed assets <br> Other assets | $\begin{array}{r} 20 \\ 6 \\ 10 \\ 12 \\ 48 \\ 692 \\ 168 \\ 57 \end{array}$ | $\begin{array}{r} 2 \\ - \\ - \\ 3 \\ 32 \\ 6 \\ \hline \end{array}$ | $\begin{array}{r} 28 \\ 4 \\ 4 \\ 8 \\ 44 \\ 651 \\ 79 \\ 46 \end{array}$ | $\begin{array}{r} 16 \\ 8 \\ 18 \\ 13 \\ 56 \\ 833 \\ 331 \\ 64 \end{array}$ | $\begin{array}{r} 32 \\ 13 \\ 18 \\ 23 \\ 87 \\ 1.208 \\ 257 \\ 114 \end{array}$ |
| Total assets | 629 | 29 | 662 | 622 | 1.152 |
| Liabilities and equity Curren: Ioans Other current liabilities Total current liabilities Mortgages payable Lang term debt Other Iiabilities | $\begin{array}{r} 91 \\ 45 \\ 137 \\ 128 \\ 315 \\ 26 \end{array}$ | 1 <br> 1 <br> 1 <br> 6 <br> 1 | $\begin{array}{r} 17 \\ 17 \\ 34 \\ 95 \\ 289 \\ 38 \end{array}$ | $\begin{array}{r} 78 \\ 63 \\ 141 \\ 122 \\ 360 \\ 1 \end{array}$ | $\begin{array}{r} 257 \\ 99 \\ 355 \\ 275 \\ 590 \\ 59 \end{array}$ |
| Total liabilities Total equity | $\begin{array}{r} 606 \\ 23 \end{array}$ | 9 20 | $\begin{aligned} & 456 \\ & 206 \end{aligned}$ | 624 -2 | $\begin{array}{r} 1.279 \\ -127 \end{array}$ |

111 These estimetes are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
Ser Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986 British Columbia, Hotels and Motor Hotels (SIC 9111)

|  | Total:2) | Bottom $25 \%$ | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { TOP } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) Migh sales value ( $\$ 000^{\prime} \mathrm{s}$ ) | $\left.\begin{array}{c} 32 \\ (1) \\ 11 \end{array}\right)$ | $\begin{aligned} & 11) \\ & 386 \end{aligned}$ | $\begin{array}{r} 386 \\ 499 \end{array}$ | $\begin{array}{r} 499 \\ 794 \end{array}$ | $\begin{aligned} & 794 \\ & \{1\} \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity patio <br> Current ratio (times) | 0.7 | 1.5 | 0.6 | 0.6 | 0.4 |
| ```Leverage ratios Debt/equity :atio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} -1.2 \\ -10.1 \\ 1.1 \end{array}$ | $\begin{array}{r} 1.7 \\ -57.1 \\ 0.7 \end{array}$ | -4.6 0.8 1.0 | $\begin{array}{r} -16.5 \\ -1.3 \\ 1.3 \end{array}$ | $\begin{array}{r} 13.2 \\ 0.5 \\ 1.2 \end{array}$ |

[^29](2) These estimates are based on a somple of businesses reporting sales between $\$ 90,000$ and $\$ 2,000,000$

See Table 1 for symbels and notes

Definitions:
१. Liquidity rafio:

Current $=$ current assets / current |iabilities.
2. Leverage ratios:
a) Debt/equity = total liabilities / equity
b) Debt ratio $=$ total liabilities / total essets.
c) Interest coverage $=$ net profit * interest expense / interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia. Hotels and Motor Motels (SIC 9111)

|  | Total:1) | Bottom $25 \%$ | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 19 \\ & (1) \\ & \text { (1) } \end{aligned}$ | -- | -- | -- | -- |
|  |  |  | verage $1 \$ 000$ |  |  |
| Dperating activities Cash from operations Depreciation Other | $\begin{array}{r} -8 \\ 35 \\ -12 \end{array}$ | -- | -- | -- | -- |
| Dividends | -6 | -- | -- | -- | -- |
| Investment activities <br> Disposal of lixed assets <br> Purchase of fixed assets <br> lncrease in investment <br> Decrease in investment | $\begin{array}{r} 38 \\ -37 \\ -13 \\ 1 \end{array}$ | -- -- -- | -- | -- | - |
| Financing activities <br> Increase in long term debt <br> Fiepayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 59 \\ -50 \\ 15 \\ -11 \\ - \\ = \\ -2 \end{array}$ | - <br> - <br> - <br> - <br> - | - <br> - <br> - <br> -- <br> -- <br> - | - <br> - <br>  <br>  <br> - <br> - | - |
| Incresse(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 9 12 21 | -- | -- | -- | - |

11 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2,000,000$. Sample count incluofes only those businesses reporiing a statement of changes.
see leble i for symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986 British Columbia. Motels and Motor Hotels (SIC 9111)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\prime} s\right) \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 461 | 203,337 | 15.814 | 53 | 68 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { ond over } \end{aligned}$ | $\begin{array}{r} 285 \\ 143 \\ 23 \\ 10 \end{array}$ | 27.594 <br> 77.788 <br> 37.862 <br> 60.093 | $\begin{aligned} & 2.186 \\ & 6.145 \\ & 2.972 \\ & 4.551 \end{aligned}$ | $\begin{array}{r} 39 \\ 9 \\ 4 \\ 1 \end{array}$ | $\begin{array}{r} 50 \\ 16 \\ 1 \\ 1 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 663 | 273.364 | 20.405 | 117 | - . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and ovet } \end{aligned}$ | 440 170 39 14 | $\begin{aligned} & 39,534 \\ & 88,732 \\ & 71,500 \\ & 73,598 \end{aligned}$ | $\begin{aligned} & 2,911 \\ & 6.609 \\ & 5,153 \\ & 5,732 \end{aligned}$ | $\begin{array}{r} 84 \\ 18 \\ 11 \\ 4 \end{array}$ | $\cdots$ |

(11) Average labour units are celculated by dividing total payfoll by the average annual wage and salary rate as raported in the Survey of Emplovment. Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as o full-time emplovee. Note that the business size groups used are determined at the Caneda level. Thus if businass has at least 500 employees in Conada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer peporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly
see Table 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia. Hotels and Motor Hotels (SIC 9111)

|  | Total(1) | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upder $\text { middle } 25 \%$ | $\begin{aligned} & 10 \% \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| ```Number of observations in sample Average sales $ Average expense $ Average net profit {loss) $``` | $\begin{array}{r} 101 \\ 425.223 \\ 433.812 \\ -8.589 \end{array}$ | $\begin{aligned} & 17,538 \\ & 24,147 \\ & -6,609 \end{aligned}$ | $\begin{array}{r} 94,825 \\ 86,158 \\ 8.674 \end{array}$ | $\begin{array}{r} 425.756 \\ 426.759 \\ -1.003 \end{array}$ | $\begin{array}{r} 1.162 .774 \\ 1.198 .190 \\ -35.416 \end{array}$ |
| Businesses reporting a profit (Mo.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 57 \\ 426.591 \\ 393.564 \\ 33.027 \end{array}$ | $\begin{aligned} & 19.922 \\ & 19.922 \end{aligned}$ | $\begin{array}{r} 113.039 \\ 93.248 \\ 19.791 \end{array}$ | $\begin{array}{r} 500.806 \\ 474.873 \\ 25.933 \end{array}$ | $\begin{array}{r} 1.072 .595 \\ 986.214 \\ 86.381 \end{array}$ |
| Businesses reporting loss (Mo.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 44 \\ 419.490 \\ 472.197 \\ -52.707 \end{array}$ | $\begin{aligned} & 16,434 \\ & 26,105 \\ & -9,671 \end{aligned}$ | $\begin{array}{r} 55.711 \\ 70.910 \\ -15.199 \end{array}$ | $\begin{array}{r} 351.936 \\ 379.432 \\ -27.496 \end{array}$ | $\begin{array}{r} 1.253 .878 \\ 1.412,341 \\ -158.463 \end{array}$ |

1985

Number of observations in sample Average sales $\$$
Average expense $\$$
Average net profit (loss) $\$$

Businesses reporting e profit (Mo.)
Average sales \$
Average expense $\$$
Average net profit $g$

Businesses reporting loss (No.) Average sales $\$$
Average expense $\$$
Average net loss $\$$

11
537.944

540,491
$-2,547$
514.70
514.032
487.969
26.063
$572 \cdot 61$
572,962
622.967
622.967
-50.805

### 63.487 <br> 60.06

274.765
273.002
1.763
1.763
69.098
56.518
12.58
44.514
72.067
72.067
-27.553
307.993
345.901
$-37.908$
619.0 628.0 9.0
609.42
585.86
23. 56
631.535
682.903
$-51,368$

1,194,484

1. 200.837
$-6.353$
1.115 .847
1.065.04
50.805
1.304. 604
$1,390.997$
1.390 .997
-86.393

Number of observations in sample Average sales \$
Average expense $\$$
Average net prof it (ioss) $\$$

Businesses reporting a profit (No.) Average saies $\$$
Average expense $\$$
Average net prolit \$

Businesses reporting a loss (No.) Average sales \$
Average expense $\$$
Average net loss \$
5. 128
539.734
526.837
12.897

83
516.521
516.521
455.746
60.775

45
568.209
638.635
-70.426
52.994
46. 568
6. 426
54.300
38.865
45.435

49,796
65,423
65,423
65,423
-15.627
$\begin{array}{lr}-15.627 & 408,433\end{array}$
408.433
-72.286

| 561.655 | 1.259 .296 |
| ---: | ---: |
| 478.296 | 1.276 .786 |
| 83.359 | -17.490 |
|  |  |
| 551.607 | 1.242 .063 |
| 432.817 | 1.179 .916 |
| 118.790 | 62.147 |
|  |  |
|  |  |
| 602.820 | 1.284 .073 |
| 664.617 | 1.416 .068 |
| -61.797 | -131.995 |

[^30]See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Motels (SIC 9112)

|  | Total(1) |  | Bottom 25\% |  | Lower middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 81 \\ (1) \\ (1) \end{array}$ |  | $\begin{array}{r} (1) \\ 59 \end{array}$ |  |  | $\begin{array}{r} 59 \\ 118 \end{array}$ | $\begin{aligned} & 118 \\ & 149 \end{aligned}$ |  |  | $\begin{aligned} & 149 \\ & \langle 1\rangle \end{aligned}$ |  |
| Selected expense item | Industry average (2) |  |  |  |  | \% businesses reporting | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bot tom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 30.5 | 37.1 | 33.1 | 28.8 | 24.6 | 100.0 | 30.5 | 37.1 | 33.1 | 28.8 | 24.6 |
| Dedreciation | 10.8 | 14.3 | 8.0 | 16.8 | 7.6 | 93.3 | 11. | 14.4 | 8.7 | 18.9 | 8.3 |
| Repaiss \& maintenance | 6.4 | 7.2 | 9.3 | 3.0 | 5.4 | 95.5 | 6.7 | 7.5 | 9.3 | 3.0 | 5.9 |
| Heat. light \& telephone | 12.1 | 14.4 | 15.8 | 8.1 | 9.6 | 98.8 | 12.3 | 15.2 | 15.8 | 8.1 | 9.6 |
| Rent | 1.1 |  |  | . . | . . . |  | 5.5 | . . | ... | ... |  |
| Personnel expenses | 12.1 | 1.4 | 17.3 | 3.4 | 20.1 | 77.2 | 15.7 | 12.9 | 17.9 | 3.5 | 20.1 |
| Financial expenses | 26.4 | 33.4 | 15.8 | 39.4 | 23.0 | 100.0 | 26. | 33.4 | 15.8 |  | 23.0 |
| interest \& bank charges Protessional fees | 23. 2. 6 | 30.9 2.4 | 13.8 2.1 | 34.8 4.6 | 20.9 2.9 | 99.1 | 24.0 | 32.1 3.0 | 13.8 2.1 | 34.8 4.6 | 20.9 2.1 |
| Protessional fees | 2.6 |  |  |  |  |  |  |  |  |  | 2.1 |
| Other expenses | 21.5 | 15.2 | 22.8 | 24.1 | 24.1 | 100.0 | 21.6 | 15.2 | 22.8 | 24.1 | 24.1 |
| Profit (loss) | 9.4 | 12.9 | 10.9 | 4.2 | 8.2 | 90.2 | 10. | 12.9 | 17.7 | 4.2 | 8.2 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | $\ldots$ | $\ldots$ | . $\cdot$ | ... |

## Symbol

zero or no observaiions
too small too be expressed
not applicable
$\times$ confioential

## Footnotes

(1) These estimates are based on a sample of businesses reporiing sales between $\$ 10,000$ and $\$ 2,000,000$
(2) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { lotal weighted sales of all businesses in the sample }} \times 100$ for each quartile.
(3) Value in each cell
Tosal weighted expenditure on a given item

Total weighted sales of businesses peporting this item of expendizure
This portion of the sable pertains only to the businesses reporting the specific expense item. Therefore thase ratlos are calculated individually and the toval will not necessarily equal $100 \%$

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.
Records were ranked in ascending order according to sales size. Each quariile li.e. bottom 25\%, lower midde $25 \%$, atc.l pepresents one quarter of the total number of businesses. Within each quertile, the average ratio is presented. For comparison purposes. ithe high and low values of sales are shown

How to use the tables
(il locate the appropriate sales range that is displayed on the two lines entitled "Low sales value" and migh sales value"
121 The selected range will indicate the proper quartile. i.e. the bottom $25 \%$, the lower midde $25 \%$, the upper midde $25 \%$ or the top $25 \%$.
|3| Data periaining to the selected sales size range will be in that quartile.

Standerd Industrial Classification Definition |SIC 1880;:
SIC 9112 - Moteis
Businesses primarily engaged in short term eccommodetion to the public with or without food, beverage and other services. A motel-type room has access from the exterior only and generally has pasking facilities in close proximity.

TABLE 2. Balance sheet profile for 1986
British Columbia, Motels (SIC 9112)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower <br> middie $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { TO } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( 8000 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 81 \\ (1) \\ (1) \end{array}$ | $\begin{array}{r} (1) \\ 59 \end{array}$ | $\begin{array}{r} 59 \\ 118 \end{array}$ | $\begin{array}{r} 118 \\ 149 \end{array}$ | $\begin{aligned} & 149 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 19 | 1 | 39 | 6 | 23 |
| Accounts and notes receivable | 2 | - | - | - | 6 |
| Inventory | 1 | - | - | 2 | 2 |
| Other current assets | 8 | 1 | 10 | - | 17 |
| Total current ossets | 31 | 1 | 49 | 9 | 48 |
| Fixed assets | 394 | 34 | 152 | 498 | 785 |
| Less: Accum. dep on fixed assers | 105 | 6 | 44 | 88 | 230 |
| Other assets | 19 | - | 22 |  | 41 |
| Total assets | 339 | 29 | 179 | 419 | 544 |
| Lisbilities and equity $0^{40} 40$ |  |  |  |  |  |
| Current loans | 26 | 1 | 4 | 3 | 42 |
| Other current | 42 | 2 | 12 | 4 | 112 |
| Mortgages payable | 108 | 12 | 47 | 18 | 266 |
| Long term debt | 149 | 3 | 39 | 424 | 206 |
| Other liabilities | 12 | 3 | 1 | 11 | 27 |
| Total liabilities | 311 | 20 | 100 | 457 -35 | 611 |
| Total equity | 27 | 10 | 79 | -35 | 32 |

(1) These estimetes are based on a sample of businesses reporting $\$ 8$ les between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and noies.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Columbia. Motels (Sic 9112)

| Total(2) Bottom | Lower | Upper | Top |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $25 \%$ | middle $25 \%$ | midde $25 \%$ | $25 \%$ |


| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 11 \\ & (1) \\ & (1) \end{aligned}$ |  | -- | -- |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average |  |  |  |  |
| Liquidity retio <br> Current ratio (times) | 6.4 | -- | -- | -- | -- |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} -55.3 \\ 1.9 \\ 0.9 \end{array}$ | -- | -- | -- | -- |

(19) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See table 1 for symbols and notes.

## Definitions:

1. Liquidity patio:

Current $=$ current assets / current liabilities
2. Leverage retios:
8) Dobt/equity = total liabilities / equity
b) Debt ratio = total liabilities/total asseis
c) Interest coverage $=$ net profit intepes: expense inierest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Motels (SIC 9112)

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample ? No. Low sales value ( $\$ 000$ 's: High sales value ( $\$ 000^{\prime}$ s) | $\left(\begin{array}{l} 8 \\ (1) \end{array}\right.$ | -- | -- | -- | -- |
|  |  |  | verage $1 \$ 000$ |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{array}{r} 10 \\ 27 \\ -22 \end{array}$ | -- | -- | -- | -- |
| Dividends | - | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | -121 9 | -- -- -- | -- -- -- | -- -- -- | -- -- -- |
| Financing activities <br> Increase in long term deb Repayment of long term debt <br> Loans from shareholders <br> Redayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r}105 \\ -24 \\ 4 \\ -6 \\ \hline\end{array}$ | -- -- - -- -- -- | -- -- - - - - | -- <br> - <br> -- <br> -- <br> -- <br> - | -- -- - - -- -- |
| Increaseldecrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -19 47 28 | -- | -- | -- | -- |

(1) These estimates are besed on a sampla of incorporated businasses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting a statement of changes.
See table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in ig86 British Columbia, Motels (SIC 9112)


(1) Average labour units ape calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment, Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined bt the Canada level. Thus if a business has at least 500 employees in Conada as a whole but less than that number in any given province it is shown in the 500 and over group
2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See lable 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Motels (SIC 9112)

|  | Total (1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 98 \\ 132.979 \\ 126.895 \\ 6.076 \end{array}$ | $\begin{aligned} & 17.785 \\ & 20.780 \\ & -2.985 \end{aligned}$ | $\begin{array}{r} 51.656 \\ 47,999 \\ 3.665 \end{array}$ | $\begin{array}{r} 114,304 \\ 111,059 \\ 3.235 \end{array}$ | $\begin{array}{r} 348.128 \\ 327.740 \\ 20.388 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 60 \\ 133.129 \\ 117.095 \\ 16.034 \end{array}$ | $\begin{array}{r} 17.037 \\ 16.356 \\ 681 \end{array}$ | $\begin{array}{r} 55,557 \\ 48,415 \\ 7,142 \end{array}$ | $\begin{array}{r} 117,346 \\ 105,431 \\ 12,515 \end{array}$ | $\begin{array}{r} 341.975 \\ 298.176 \\ 43.799 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 38 \\ 131,384 \\ 151.688 \\ -20.304 \end{array}$ | $\begin{aligned} & 18,410 \\ & 24,373 \\ & -5.963 \end{aligned}$ | $\begin{aligned} & 41.330 \\ & 46,868 \\ & -5,538 \end{aligned}$ | $\begin{array}{r} 101.626 \\ 130.693 \\ -29.067 \end{array}$ | $\begin{aligned} & 364.169 \\ & 404.817 \\ & -40.648 \end{aligned}$ |

1985

Number of observations in sample Average sales $\$$
Average expense $\$$
Average net profit (loss) \$
Average net profit (loss) $\$$
Businesses reporting a profit (No.) Average sales \$
Average expense $\$$
Average expense $\$$
111
129.465
140.553
-11.086

65
126.879
107.367
19.512

46
137.649
191.835
-54.186

18,194
24,270
49,36
81.766
93.751
93.751

368,532
399,459
26.879
07.367

Businesses reporting a loss (No.)
Average sales \$
Average expense $\$$
Average net loss $\$$
$-54,186$
24.443
24.443
-6.480
44.273
53.224
80.700

98,092
497.658
591.581

- 4
$-17.39$
$-183.923$

1986

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 136 \\ 183,276 \\ 164,166 \\ 19,108 \end{array}$ | $\begin{array}{r} 35.803 \\ 33.751 \\ 2.052 \end{array}$ | $\begin{array}{r} 79.048 \\ 70.468 \\ 8.580 \end{array}$ | $\begin{array}{r} 143.390 \\ 148.939 \\ -5.543 \end{array}$ | $\begin{array}{r} 474.863 \\ 403.513 \\ 71.350 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | 101 178.191 146.824 31.367 | $\begin{array}{r} 37,366 \\ 30,706 \\ 6,660 \end{array}$ | $\begin{aligned} & 78.075 \\ & 63.556 \\ & 14.519 \end{aligned}$ | $\begin{array}{r} 147.428 \\ 128,982 \\ 18,446 \end{array}$ | $\begin{array}{r} 449.894 \\ 364.050 \\ 85.844 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | 35 214.308 226.894 -12.586 | $\begin{aligned} & 33.031 \\ & 39,150 \\ & -6.119 \end{aligned}$ | $\begin{array}{r} 83.063 \\ 98.969 \\ -15.906 \end{array}$ | $\begin{aligned} & 139.896 \\ & 166,203 \\ & -26,307 \end{aligned}$ | $\begin{array}{r} 601.242 \\ 603.252 \\ -2.010 \end{array}$ |

111 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Licensed Restaurants (SIC 9211)

|  | Total (1) |  | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ |  | Lower middle $25^{*}$ |  | $\begin{aligned} & \text { Upper } \\ & \text { midde } 25 \% \end{aligned}$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value $1 \$ 000$ 's High sales value ( $\$ 000$ 's) | $\begin{aligned} & 245 \\ & \{1\} \\ & 11 \end{aligned}$ |  | $\begin{aligned} & (1) \\ & 129 \end{aligned}$ |  | $\begin{aligned} & 129 \\ & 297 \end{aligned}$ |  | $\begin{aligned} & 297 \\ & 498 \end{aligned}$ |  |  | $\begin{aligned} & 498 \\ & 11 \end{aligned}$ |  |
| Selected expense item | Industry average 12 ) |  |  |  |  | \% businesses reporting | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | Upder middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 40.4 | 45.8 | 36.6 | 41.7 | 37.7 | 100.0 | 40.4 | 45.9 | 36.6 | 41.7 | 37.7 |
| Occupancy expenses | 17.5 | 24.4 | 18.3 | 13.7 | 14.0 | 100.0 | 17.5 | 24.4 | 18.3 | 13.7 | 14.0 |
| Depreciation | 3.5 | 3.3 | 4.7 | 2.4 | 3.5 | 86.9 | 4.0 | 4.2 | 5.5 | 2.9 | 3.6 |
| Repairs \& maintenance | 2.3 | 2.2 | 2.3 | 2.1 | 2.8 | 97.7 | 2.4 | 2.4 | 2.3 | 2.1 | 2. 8 |
| Heat, light \& telephone | 4.6 | 6.2 | 5. 4 | 3.7 | 3.0 4.8 | 99.7 | 4.6 9.4 | 6.2 18.0 | 5. 4 | 3.7 | 3.0 5.7 |
| kent | 7.2 |  | 5.9 | 5.4 |  |  |  |  | 8.4 |  |  |
| Personnel expenses | 26.4 | 17.5 | 26.5 | 28.3 | 33.0 | 91.8 | 28.8 | 24. ${ }^{\text {B }}$ | 26.5 | 29.6 | 33.0 |
| Financial expenses |  |  |  |  |  |  | 5.3 3.7 |  |  |  |  |
| Interest \& bank charges Professional fees | 3.7 1.5 | 4.3 1.8 | 3.7 1.2 | 4.1 1.7 | 2.8 9.5 | 99.8 98.6 | 3.7 9.6 | 4.3 1.9 | 3.7 1.2 | 1.7 | 2.8 1.5 |
| Other expenses | 9.9 | 11.2 | 8.7 | 9.3 | 10.3 | 100.0 | 9.9 | 11.2 | 8.7 | 9.3 | 10.3 |
| Profit (loss) | 0.5 | -5.1 | 5.1 | 1.1 | 0.7 | 96.2 | 0.5 | -6.0 | 5.1 | 1.1 | 0.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | . $\cdot$ | $\cdots$ | $\cdots$ | $\cdots$ | $\cdots$ |

## Symbols

zera ar no observations
.- too small too be expressed
. nat applicatie
$\times$ confidential

## Footnotes

111 These estimates ore based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$
2) Value in each cell $=$ Total weighted expenditure on a given item
Total weighted sales of all businesses in the sample $\times 100$ for each quartile
$(3)$ Value in each celi $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted salas of businesses reporting this item of axpenditure }} \times$ for each quartile.
This portion of the table perteins only to the businesses reporting the specific axpense item. Therefore these patios are calculated individually and the tatal will not necessarily equal $100 \%$.

Notes
Data are shown by quartiles when at least 13 of the sampled dusinesses report the specific irem
Records were ranked in ascending order according to sales size. Each quariile li.e. bottom $25 \%$, lawer middle $25 \%$, etc.l represents one quarter of the totel number of businesses. Within each quartile. the average ratio is presented. Far comparison purposes. the high and low values of sales are shown.

How to use the tables
(t) bocate the appropriate seles range that is displayed on the two lines entitled low sales walue" and "high sales value"
(21 The selected range will indicate the proper quartile, i.e. the bot tom $25 \%$, the lower midde $25 \%$, the upper midde $25 \%$ or the top 25\%.
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industrisl Clessification Definition (SIC 1980):
S1C 5211 - Licensed Restaurants
Businesses primarily engaged in preparing and serving meals for consumption on the premises and licensed to serve alcoholic beverages

TABLE 2. Balance sheet profile for 1986
British Columbia, Licensed Restaurants (Sic 9211)

|  | Total(1) | $\begin{array}{r} 80+t 0 m \\ 25 \% \end{array}$ | Lawer $\text { middle } 25 \%$ | Upper middle 25\% | Top 25: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> Migh sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 245 \\ & 11 \\ & 11 \end{aligned}$ | $\begin{aligned} & \text { (1) } \\ & 129 \end{aligned}$ | $\begin{array}{r} 129 \\ 297 \end{array}$ | $\begin{aligned} & 297 \\ & 498 \end{aligned}$ | $\begin{aligned} & 498 \\ & \langle 1\rangle \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> inventory <br> Other current assets <br> Total curfent assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 11 \\ 4 \\ 9 \\ 4 \\ 28 \\ 181 \\ 68 \\ 17 \end{array}$ | $\begin{array}{r} 4 \\ 9 \\ 5 \\ 10 \\ 59 \\ 18 \\ 2 \end{array}$ | $\begin{array}{r} 5 \\ 1 \\ 4 \\ 3 \\ 13 \\ 81 \\ 42 \\ 4 \end{array}$ | $\begin{array}{r} 11 \\ 2 \\ 10 \\ 2 \\ 24 \\ 258 \\ 72 \\ 14 \end{array}$ | $\begin{array}{r} 26 \\ 12 \\ 18 \\ 10 \\ 63 \\ 496 \\ 135 \\ 47 \end{array}$ |
| Total assets | 158 | 53 | 57 | 124 | 391 |
| Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | $\begin{array}{r} 15 \\ 29 \\ 44 \\ 23 \\ 80 \\ 1 \end{array}$ | 3 10 14 2 24 | $\begin{array}{r} 6 \\ 19 \\ 17 \\ 2 \\ 37 \\ 1 \end{array}$ | $\begin{array}{r} 14 \\ 25 \\ 43 \\ 16 \\ 72 \\ 1 \end{array}$ | $\begin{array}{r} 35 \\ 67 \\ 102 \\ 72 \\ 185 \\ 3 \end{array}$ |
| ```Total liabilities Total equity``` | 150 | 39 14 | 57 | 132 -8 | 362 28 |

(11) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See rable 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986 British Columbia, Licensed Restaurants (SIC 9211)

|  | Total(2) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upoer } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value $1 \$ 000$ 's) High sales value ( 8000 's) | $\left\{\begin{array}{l} 158 \\ \{1\} \end{array}\right.$ | $\begin{aligned} & 1 \\ & 182 \end{aligned}$ | $\begin{aligned} & 182 \\ & 344 \end{aligned}$ | $\begin{aligned} & 344 \\ & 601 \end{aligned}$ | $\begin{aligned} & 601 \\ & \{1\} \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Cuprent ratio (times) | 1.2 | 1.8 | 1.0 | 1.1 | 1.0 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} -16.7 \\ 5.7 \\ 1.7 \end{array}$ | $\begin{array}{r} -2.2 \\ 5.4 \\ 1.1 \end{array}$ | $\begin{array}{r} 10.6 \\ 4.2 \\ 1.0 \end{array}$ | $\begin{array}{r} -47.7 \\ 5.3 \\ 1.0 \end{array}$ | $\begin{array}{r} -23.6 \\ 7.7 \\ 1.0 \end{array}$ |

(11 The ratios represent the overage of ratios for each business in the group and cannot be calculated from the figures shown in Table 2 . 121 These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$

See table 1 for symbols and notes.

## Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities.
2. Leverage ratios:
a) Debi/equity = total liabilities / equiqy
b) Debt relio = total liabilities/total assers
c) Interest coverage $=$ net profit * interes: expense; interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Licensed Restaurants (SIC 9211)

|  | Total 1 ! | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lowe ! middle $25 \%$ | Upper midde 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 103 \\ & (1) \\ & 11 \end{aligned}$ | $\begin{aligned} & 11) \\ & 204 \end{aligned}$ | $\begin{aligned} & 204 \\ & 366 \end{aligned}$ | $\begin{aligned} & 366 \\ & 621 \end{aligned}$ | $\begin{aligned} & 621 \\ & (1) \end{aligned}$ |
|  |  |  | erage $1 \$ 00$ |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{array}{r} 8 \\ 14 \\ 2 \end{array}$ | $\begin{aligned} & 5 \\ & 6 \\ & 4 \end{aligned}$ | $\begin{array}{r} 15 \\ 4 \\ -15 \end{array}$ | $\begin{array}{r} 2 \\ 14 \\ -4 \end{array}$ | $\begin{array}{r} 7 \\ 39 \\ 24 \end{array}$ |
| Dividends | $-2$ | - | -4 | $-3$ | $-2$ |
| Investmont sctivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r} 6 \\ -22 \\ -2 \\ -1 \end{array}$ | $\begin{array}{r}-6 \\ - \\ \hline\end{array}$ | 4 -2 - | $\begin{array}{r} 20 \\ -9 \\ -8 \\ 9 \end{array}$ | 9 -69 - 2 |
| Financing activities <br> increase in lang term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances 8 loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r} 15 \\ -14 \\ 9 \\ -9 \\ - \\ - \\ - \\ - \end{array}$ | -1 - -5 | 1 -8 3 -1 - - - 1 | 9 -8 7 -6 - - - -1 | $\begin{array}{r} 49 \\ -38 \\ 24 \\ -25 \\ - \\ = \\ - \\ -1 \end{array}$ |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | $\begin{array}{r} 5 \\ 10 \\ 14 \end{array}$ | 5 9 13 | -2 8 6 | 13 5 18 | 3 17 20 |

1) These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$. Semple count includes only those businesses peporting atetement of changes.
see Table 1 for symbols and hores

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 British Columbia, Licensed Restaurants (SIC 9211)

| Business size expressed in |
| :--- | :--- | :--- | :--- |
| average labour units(l) |

In Average labour units are colculated by dividing total payroll by the average annual wage and salary rate as reportad in the
Survey of Employment. Payroll and Hours, Statistics Canada. Casalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note thet the business size groups used are determined at the Cansde level. Thus if a business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers $i 0$ businesses reporting no payroll deductions in the previous year
(3) Refers 10 businesses reporting no payroll deductions in the following year.
"Newly reporting" and "no longer reporting" businesses are assumed to heve been in activity for six months and the information is adjusted accordingly.

See rable 1 for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile. $1984-1986$
British Columbia, Licensed Restaurants (SIC 9211)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lawer middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 254 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 242 \\ 330.423 \\ 328.462 \\ 1.961 \end{array}$ | $\begin{aligned} & 60.727 \\ & 62.093 \\ & -1.366 \end{aligned}$ | $\begin{array}{r} 180.230 \\ 180.538 \\ -308 \end{array}$ | $\begin{array}{r} 340.969 \\ 342.101 \\ -1.132 \end{array}$ | $\begin{array}{r} 739.767 \\ 729.114 \\ 10.653 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profiq \$ | $\begin{array}{r} 155 \\ 341.357 \\ 325.425 \\ 15.932 \end{array}$ | $\begin{array}{r} 63.921 \\ 56.511 \\ 7.410 \end{array}$ | $\begin{array}{r} 177.169 \\ 169.768 \\ 7.401 \end{array}$ | $\begin{array}{r} 349.199 \\ 326.303 \\ 14.896 \end{array}$ | $\begin{array}{r} 783.137 \\ 749.19 \\ 34.018 \end{array}$ |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 87 \\ 314.375 \\ 331.550 \\ -17.175 \end{array}$ | $\begin{array}{r} 55.836 \\ 70.641 \\ -14.805 \end{array}$ | $\begin{array}{r} 183.727 \\ 192.849 \\ -9.114 \end{array}$ | $\begin{array}{r} 340,673 \\ 362.434 \\ -21.761 \end{array}$ | $\begin{array}{r} 677.263 \\ 700.283 \\ -23.020 \end{array}$ |

1985


1986

| Number of observations in sample Average sales \$ | 385 369.877 | 67.002 | 194.607 | 368.517 | 849.380 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales ${ }^{\text {Average }}$ expense $\$$ | 368.023 | 65.225 | 199.644 | 362.600 | 849.3801 844.621 |
| Average net profit (loss) \$ | 1.854 | 1,777 | $-5.037$ | 5.917 | 4.759 |
| Businesses reperting a profit (No.) | 257 |  |  |  |  |
| Average sales \$ | 383.919 | 63.613 | 176.673 | 371.667 | 923.724 |
| Average expense \$ | 362.072 | 56.853 | 161.175 | 353.673 | 876.588 |
| Average net prolit \$ | 21.847 | 6.760 | 15,498 | 17.994 | 47.136 |
| Businesses reporting loss (Mo.) | 128 |  |  |  |  |
| Average sales \$ | 359.677 | 76.690 | 219.204 | 364,840 | 777.974 |
| Averape expense \$ | 382.129 | 89.163 | 252.409 | 373.024 | 813.918 |
| Average net loss \$ | -22,452 | -12.473 | -33.205 | -8.184 | -35.944 |

[^31]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbla, Unlicensed Restatants (including Drive-ins) (Sic 9212)

|  | Total(1) |  | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ |  | Lower$\text { middle } 25 \%$ |  | Upper <br> middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000^{\prime}$ s) High sales value ( $\$ 000$ 's) | 184 <br> (1) <br> (1) |  | $\begin{array}{r} 1 \\ 20 \end{array}$ |  | $\begin{aligned} & 20 \\ & 71 \end{aligned}$ |  | $\begin{array}{r} 71 \\ 160 \end{array}$ |  |  | $\begin{aligned} & 160 \\ & \text { (1) } \end{aligned}$ |  |
| Selected expense item | Industry average (2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Tota | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upoer } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Tota | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { midd It } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of soles | 36.4 | 39.8 | 27.7 | 46.6 | 37.7 | 86.7 | 42.0 | 39.8 | 42.8 | 46.6 | 37.7 |
| Decupancy expenses | 23.1 | 37.9 | 25.4 | 17.7 | 18.0 | 100.0 | 23.1 | 37.9 | 25.4 | 17.7 | 18.0 |
| Depreciation | 4.4 | 16.5 | 2.0 | 2.9 | 3.7 | 73.6 | 6.0 | 17.7 | 4.8 | 3.1 | 4.0 |
| Repairs \& maintenance | 4.0 | 3.0 | 6.6 | 1.8 | 2.7 | 97.5 | 4.1 | 3.0 | 6.9 | 1.9 | 2.7 |
| Heat, light \& telephone | 5.5 | 2.4 | 8.3 | 4.4 | 4.0 | 99.1 | 5.6 | 2.4 | 8.4 | 4.5 | 4.0 |
| Rent | 5.2 | 16.0 | 8.5 | 8.6 | 7.6 | 77.3 | 11.3 | 16.0 | 15.2 | 9.8 | 8.7 |
| Personnel expenses | 18.8 | 6.3 | 11.4 | 23.3 | 31.2 | 95.9 | 19.6 | 6.3 | 12.7 | 23.6 | 31.2 |
| Financial expenses | 7.2 | 4.2 | 12.3 | 4.4 | 3.8 | 99.7 | 7.2 | 4.2 | 12.4 | 4.4 | 3.9 |
| Interest \& bank charges | 5.4 | 3.4 | 10.4 | 1.9 | 2.4 | 88.6 | 6.1 | 3.8 | 13.8 | 2.0 | 2.5 |
| Professional fees | 1.8 | 0.8 | 1.9 | 2.5 | 1.4 | 90.8 | 2.0 | 1.9 | 2.0 | 2.6 | 1.4 |
| Other expenses | 11.2 | 12.3 | 15.9 | 6.7 | 8.1 | 100.0 | 11.2 | 12.3 | 15.9 | 6.7 | 8.1 |
| Profit (loss) | 3.3 | -0.5 | 7.3 | 1.3 | 1.2 | 98.5 | 3.3 | -0.5 | 7.3 | 1.3 | 1.2 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | $\ldots$ | - . | -. | ... |

Symbols

- zera or no observetions
-- too sma!। too be expressed
... not applicable
$\times$ confidential
Footnotes
(1) These estimates bre based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
(2) Vatue in asch cell $=$ Tota weighted expenditure on given item
(2) Value in agch cell $=\overline{\text { lotal weighted sales of all businesses in the sample }} \times 100$ for each quertile.
(3) Value in each cell $=\frac{\text { lotal weighted expenditure on a given iten }}{\text { lotal weighted sales of businesses reporting this item of expenditure }} \times$ for each quertile

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are culated individually and the total will not necessarily equal $100 \%$.

Notes
Data are shown by quartiles when at least 13 of the sampled businesses raport the specific item
Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25\%. lower middle 25\%, etc.) represents one quarter of the total number of businesses. Within esch quartilo, the average ratio is presented. For comparison purposes, the high and low values of sales are shown

How to use the tables
(1) Locate the appropriate sales fange that is displayed on the two lines entitled "Low sales value" and "Migh sales valuem
(2) The selected range will indicste the proper quartile. i.e. the bottom $25 \%$, the lower midde $25 \%$. the upper middle $25 \%$ or the top $25 \%$
(3) Data pertaining to the selected sales size range will be in that quartile

Standard Industrial Classification Definition (SIC 1980):
S1C 9212 - Unlicensed Restaurants (Including Drive-Ins)
Businesses primarily engaged in preparing and serving meals for consumption on the premises and not ficensed io serve alcoholic beverbees Included are businesses commonly referred to as "drive-ins" where food is consumed either in customers' motor vehicles or at tables in or aboul the premises

TABLE 2. Balance sheet proftle for 1986
British Columbla, Unlicensed Restaurants (including Drive-ins) (SIC 9212)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{gathered} \text { Lower } \\ \text { middle } 25 \% \end{gathered}$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Toc } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime}$ s) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 184 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 20 \end{array}$ | $\begin{aligned} & 20 \\ & 71 \end{aligned}$ | $\begin{array}{r} 71 \\ 160 \end{array}$ | $\begin{aligned} & 160 \\ & 11 \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 4 \\ 2 \\ 2 \\ 1 \\ 7 \\ 70 \\ 19 \\ 11 \end{array}$ | - <br>  <br>  <br>  | 1 - - 1 80 8 2 | $\begin{array}{r} 1 \\ \hline 2 \\ - \\ 4 \\ 28 \\ 8 \\ 3 \end{array}$ | $\begin{array}{r} 12 \\ 1 \\ 7 \\ 3 \\ 22 \\ 133 \\ 57 \\ 39 \end{array}$ |
| Total assets | 70 | - | 76 | 27 | 137 |
| Liabilities and equity Current Ioans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 8 7 15 10 31 3 | 1 | 5 2 7 24 29 | $\begin{array}{r} 3 \\ 2 \\ 5 \\ 2 \\ 15 \\ \hline \end{array}$ | 22 22 44 1 67 10 |
| Total liabilities Total equity | 59 11 | 1 -1 | 60 16 | 22 5 | $\begin{array}{r} 122 \\ 15 \end{array}$ |

(11) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000.000$.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986 British Columbia, Unlicensed Restaurants (including Orive-ins) (Sic 9212)

|  | Total (2) | Bot tom $25 \%$ | Lower <br> middle 25\% | Joper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) High sales value ( $\$ 000$ 's) | $\begin{gathered} 82 \\ (1) \\ (1) \end{gathered}$ | $\begin{array}{r} (1) \\ 8 S \end{array}$ | $\begin{array}{r} 89 \\ 166 \\ \hline \end{array}$ | $\begin{aligned} & 166 \\ & 293 \end{aligned}$ | $\begin{aligned} & 293 \\ & \text { (1) } \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 1.2 | 1.2 | 1.9 | 1.3 | 0.6 |
| Leverage ratias <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 240.8 \\ -9.2 \\ 3.1 \end{array}$ | $\begin{array}{r} -1.8 \\ -51.1 \\ 9.7 \end{array}$ | 51.8 2.4 1.0 | 19.9 -1.0 | -2.1 7.4 1.0 |

(1) The ratios represent the average of potios for each business in the group and cennot be calculated from the figures shown in Table 2 .
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$.

See Table : for symbols and notes.

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities.
2. Leverage ratios:
a) Debt/equity $=$ total liabilities / equity
b) Debt ratio $=$ cotal $\mid$ iabilities $/$ total assets
cl Interest coverage $=$ net profit + interest expense/interest expense.

TABLE 4. Statenent of changes in financial position for incorporated businesses only. 1986 British Columbia. Unlicensed Restaurants (including Drive-ins) (SIC 9212)

|  | Total 19 | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{\prime} \mathrm{s}$ ) High sales value ( $\$ 0000^{\prime} \mathrm{s}$ ) | $\left.\begin{array}{l} 48 \\ \{1 \\ 11 \end{array}\right\}$ | $\begin{array}{r} 1 \\ 69 \end{array}$ | $\begin{array}{r} 69 \\ 137 \end{array}$ | $\begin{aligned} & 137 \\ & 286 \end{aligned}$ | $\begin{aligned} & 286 \\ & (1) \end{aligned}$ |
| Average (\$000's) |  |  |  |  |  |
| Operating activities <br> Cash from operations <br> Depreciation <br> Other | $\begin{array}{r} 17 \\ 9 \\ -13 \end{array}$ | $\begin{array}{r} 2 \\ -1 \end{array}$ | 4 1 -4 | -2 9 - | $\begin{array}{r} 45 \\ 17 \\ -33 \end{array}$ |
| Dividenos | - | - | - | - | -1 |
| Investment ctivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Deciease in investment | $\begin{array}{r}3 \\ -5 \\ -2 \\ \hline\end{array}$ | - | - 1 | $\begin{array}{r} 7 \\ -13 \\ -2 \\ \hline \end{array}$ | 3 -5 -3 1 |
| Financing activities <br> lnctease in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances 8 loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | 4 -8 4 -8 - - - | -1 | -1 5 -5 | 11 -11 6 -8 - - - | 4 -16 4 -14 $=$ - - - |
| Increase(decrease) in cash 8 equivalents Cash 8 equivalents-Beginning of the year Cash g equivalents - End of the year | 4 | - 2 2 | -1 6 5 | -3 4 1 | 3 2 5 |

11: These estimetes are based on ample of incorporated businesses reporting sales beiween $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting a siaremen: of changes.
jee Table f for symbols anc notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC ciassification in 1986 British Columbie, Unlicensed Restaurents (including Drive-ins) (Sic 9212)

| Business size expressed in average labour units\{1\} | Number of businesses | Total payrall | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }(2) \end{array}$ | No Ianger reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 555 | 54.423 | 6.235 | 73 | 158 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100 \text { - } 499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 583 \\ 67 \\ 2 \\ 3 \end{array}$ | $\begin{array}{r} 28,248 \\ 18,832 \\ x \\ x \end{array}$ | $\begin{array}{r} 3.265 \\ 2.186 \\ 212 \\ 572 \end{array}$ | $\begin{array}{r} 61 \\ 11 \\ ! \\ 6 \end{array}$ | $\begin{array}{r}150 \\ 8 \\ \hline\end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 900 | 70.897 | 7.836 | 129 | - $\cdot$ |
| less than 20 20-99 <br> 100-499 <br> 500 and over | 796 86 5 3 | $\begin{array}{r} 34.239 \\ 26.693 \\ 4.286 \\ 5.679 \end{array}$ | $\begin{array}{r} 3.807 \\ 2.979 \\ 417 \\ 633 \end{array}$ | $\begin{array}{r}107 \\ 20 \\ 2 \\ \hline\end{array}$ | $\cdots$ $\cdots$ $\cdots$ |

(i) Average labour units are calculated by dividing total payroll by the average ennual wage and salary rate as peported in the Survey of Employment. Payroll and Hours, Stai isics Canada. Catalogue 72-002. An average labour unit could be inierpreqed as e full-time employee. Note that the business size groups used are determined at tha Canads level. Thus if business hes at last 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
$(21$ Refers to businesses reporiing no payroll deductions in the previous year.
(3) Refers to businesses reporting no peyroll deductions in the following year
"Newly reporting" and "no fonger reporting" businesses bre assumed to heve been in activity for six months and the informetion is adjustad accordingly

See Table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Unlicensed Restaurants (including Drive-ins) (Sic 9212)

| British Columbia, Unlicensed Restaurants (including orive-ins) (Sic 9212) |
| :--- | :--- | :--- | :--- |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 225 \\ 161.729 \\ 156.818 \\ 4.919 \end{array}$ | $\begin{array}{r} 15.875 \\ 12.219 \\ 3,656 \end{array}$ | $\begin{array}{r} 44.676 \\ 41.820 \\ 2.856 \end{array}$ | $\begin{array}{r} 134.083 \\ 129.482 \\ 4.581 \end{array}$ | $\begin{array}{r} 452.300 \\ 443.750 \\ 8.550 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 169 |  |  |  |  |
| Average sales \$ | 167.247 | 16.194 | 45,721 | 139.566 | 467.505 |
| Average expense \$ | 155.002 | 7.647 | 34.997 | 127.787 | 449.578 |
| Average net protit \$ | 12.245 | 8.547 | 10.724 | 11,779 | 17.927 |
| Businesses reporting loss (No.) | 56 |  |  |  |  |
| Average sales \$ | 145.838 | 15.135 | 43.309 | 124.729 | 400.188 |
| Average expense \$ | 157.431 | 22.852 | 50.738 | 132.358 | 423.776 |
| Average net loss \$ | -11.593 | $-7.717$ | -7.429 | -7.637 | -23.588 |

1986

| Number of observations in sample | 294 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales $\$$ | 143.103 | 23.128 | 55.311 | 105.986 | 387.988 |
| Average expense \$ | 137.916 | 15.551 | 52.062 | 103.122 | 380,929 |
| Average net protit (lass) \$ | 5,167 | 7.577 | 3.249 | 2.864 | 7.059 |
| Businesses reporting a profit (No.) | 223 |  |  |  |  |
| Average sales \$ | 143.965 | 22.678 | 56.697 | 104.249 | 392.234 |
| Average expense \$ | 131.709 | 12.553 | 49,444 | 94.726 | 370.113 |
| Average net profit $\$$ | 12.256 | 10.125 | 7.253 | 9.523 | 22,121 |
| Businesses reporting a loss (No.) | 71 |  |  |  |  |
| Average sales \$ | 142.545 | 24.891 | 51.143 | 110.648 | 383, 497 |
| Average expense \$ | 151.316 | 27.294 | 59.941 | 125.658 | 392.369 |
| Average net loss \$ | -8,771 | $-2.403$ | -8.798 | -15.010 | -8.872 |

11 These estimates ore besed on a sample of businesses reporing sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia. Take-0ut Food Services (SIC 9213)

|  | Total (1) |  | Bottom 25\% |  | Lower$\text { middle } 25 \%$ |  | Upper$\text { middle } 25 \%$ |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left\{\begin{array}{l} 122 \\ 11 \\ 19 \end{array}\right.$ |  | $\begin{array}{r} 11 \\ 22 \end{array}$ |  |  | $\begin{aligned} & 22 \\ & 80 \end{aligned}$ |  | $\begin{array}{r} 80 \\ 134 \end{array}$ |  | $\begin{aligned} & 134 \\ & (1) \end{aligned}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{array}{\|c} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | Bot 40 m $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upder middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Cost of sales | 37.9 | 53.5 | 27.0 | 43.3 | 34.5 | 93.4 | 40.6 | 53.9 | 34.4 | 43.3 | 34.5 |
| Occupancy expenses | 26.0 | 37.7 | 25.1 | 24.2 | 20.2 | 100.0 | 26.0 | 37.7 | 25. 1 | 24.2 | 20.2 |
| Depreciatior. | 6.8 | 14.6 | 5.1 | 5.8 | 3.7 | 83.6 | 8.1 | 21.8 | 7.1 | 6.1 | 3.8 |
| Repoirs \& maintenance | 3.7 | 7.0 | 4.1 | 1.2 | 2.9 | 80.4 | 4.6 | 9.8 | 5.4 | 1.7 | 2.9 |
|  | 3.7 | 3.7 | 4.5 | 2.7 | 3.5 | 87.8 | 4.2 | 5.2 | 4.5 | 3.9 | 3.5 |
| Rent |  | 12.3 | 11.4 | 14.5 | 10.0 | 93.5 | 12.7 | 14.4 | 12.2 | 14.8 | 10.5 |
| Personnel expenses | 24.2 | 10.8 | 34.6 | 17.4 | 27.5 | 91.5 | 26.4 | 17.7 | 34.9 | 17.9 | 27.5 |
| Financial expenses | 8.0 | 16.7 | 9.8 | 3. 1 | 3.8 | 99.0 | 8.1 | 16.7 | 9.8 | 3.3 | 3.8 |
| Interest \& bank charges | 4.6 | 12.4 | 3.1 | 1.9 | 2.7 | 92.5 | 4.9 3.8 | 12.4 6.0 | 3.1 | 2.8 1.3 | 2.7 |
| Professional fees |  |  | 6.7 |  |  |  |  |  |  |  |  |
| Other expenses | 10.2 | 20.7 | 5.7 | 6.7 | 10.5 | 100.0 | 10.2 | 20.7 | 5.7 | 6.7 | 10.5 |
| Profit (loss) | -6. 2 | -39.4 | -2. 1 | 5.2 | 3.5 | 99.7 | -6.3 | -39.4 | -2.1 | 5.2 | 3.5 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | $\ldots$ | $\cdots$ | $\cdots$ | $\cdots$ | $\cdots$ |

## Symbols

zero or no observations
too small too be expressed
not applicable

- confideniial
footnotes
(1) These estimates are based on e sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$.
(2) Value in each cell $=\frac{\text { Total weighted expenditure on given item }}{} \times 100$ for each quartile.
io:al weighted sales of all businesses in the sample
(3) Value in each cell= $\frac{\text { Total weighted expenditure on a given isem }}{\text { Total weighted sales of businesses peporting this item of expenditure }} \times 100$ for each guartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these retios are calculateo individually and the totel will not necessarily equal $100 \%$.

## Motes

Date are shown by quartiles when eq least 13 of the sampled businesses report the specific item.
Records were ranked in ascending opder according to sales size. Each quartile (i.e. botion 25\%. lower middle 25\%. etc.) represents one quarter of the total number of businesses. Within each quartile. the average ratio is presented. for conparison purposes. the high and low values of sales are shown

## Mow to use the tables

Ill Locate the appropriate sales pange that is displayed on the two ines entitled "Low sules value" and migh sales value"
(2) The selected range will indicate the proper quartile. i.e. the bottom $25 \%$, the lower middle $25 \%$. the upper midde $25 \%$ or the $10025 \%$
(3) Data periaining to the selacted sales size range wil! be in that quartile.

Standard Industrisl Classificetion Defint ion (SIC 19BO):
SIC 9213 - Take-Out Food Services
Businesses primarily engaged in preparing and selling packaged or wrapped food to the public for consumprion awey from the premises such as: take-out chinese foods. doughnu: shops, take-oup fish and chips. take-out fried chicken. hot dog stands. ice cream stands, iake-out plzzerias. refrestmer: booths. and prepared food take-out service (exce caterers and motile food servicest

TABLE 2. Balance sheet profile for 1986
British Columbia, Take-Dut Food Services (SIC 9213)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Uppe? $\text { middle } 25 \%$ | $\begin{aligned} & \text { To } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 122 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 1 \\ 22 \end{array}$ | $\begin{aligned} & 22 \\ & 80 \end{aligned}$ | $\begin{array}{r} 80 \\ 134 \end{array}$ | $\begin{aligned} & 134 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Dther current assets <br> Total curient assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Dther assets | $\begin{array}{r} 10 \\ 2 \\ 2 \\ 1 \\ 14 \\ 44 \\ 15 \\ 17 \end{array}$ | 2 1 - 4 20 - | $\begin{array}{r} 15 \\ 5 \\ - \\ 21 \\ 21 \\ 15 \\ 2 \\ 3 \end{array}$ | 4 <br> 1 <br> 9 <br> 6 <br> 36 <br> 13 <br> 10 | $\begin{array}{r} 13 \\ 2 \\ 4 \\ 3 \\ 22 \\ 100 \\ 40 \\ 49 \end{array}$ |
| Total assets | 61 | 23 | 37 | 39 | 131 |
| Liabilities and equity <br> Current loans <br> Dther current liabilities <br> Total current liabilities <br> Mortgages payable <br> Long term debt <br> Other liabilities | $\begin{array}{r} 7 \\ 10 \\ 18 \\ 3 \\ 27 \\ 1 \end{array}$ | 2 14 2 | $\begin{array}{r} 4 \\ 19 \\ 14 \\ \hline 18 \end{array}$ | 3 5 8 2 8 1 | 19 21 40 2 69 3 |
| Total liabilities Total equity | 49 12 | 14 9 | 32 5 | 19 20 | 114 17 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ ano $\$ 2,000.000$.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Columbia. Take-Dut Food Services (SIC 9213)

|  | Total $\langle 2$ ) | Bot tom 25\% | Lowe? <br> middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( 8000 's) | $\begin{aligned} & 65 \\ & (1) \\ & (9) \end{aligned}$ | $\begin{array}{r} 1 \\ 70 \end{array}$ | $\begin{array}{r} 70 \\ 129 \end{array}$ | $\begin{array}{r} 129 \\ 331 \end{array}$ | $\begin{aligned} & 331 \\ & \text { (1) } \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.6 | 1.6 | 0.6 | 3.7 | 0.7 |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt fatio (times) | 2.5 0.5 1.7 | 3.4 -0.6 1.4 | $\begin{array}{r} -12.1 \\ -2.1 \\ 3.4 \end{array}$ | $\begin{aligned} & 9.4 \\ & 2.0 \\ & 0.8 \end{aligned}$ | $\begin{array}{r} 10.9 \\ 1.5 \\ 0.9 \end{array}$ |

[^32]
## Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities
2. Leverage ratios:
a) Debt/equity = total I iabilities / equily
D) Debt ratio $=$ total liabilities / total asse:t.
c) interest coverage $=$ net profit . interest expanss interes: expanse

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia. Take-Out Food Services (SIC g213)

|  | Total(1) | Bottom 25\% | Lower <br> middle 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 39 \\ (1) \\ (1) \end{array}$ | $\begin{array}{r} 11) \\ 76 \end{array}$ | $\begin{aligned} & 76 \\ & 87 \end{aligned}$ | $\begin{array}{r} 87 \\ 369 \end{array}$ | $\begin{aligned} & 369 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash trom operations Depreciation Other | $\begin{array}{r} ? \\ 19 \\ 2 \end{array}$ | $\begin{array}{r} -5 \\ 6 \\ -7 \end{array}$ | 5 6 2 | 10 | $\begin{aligned} & 17 \\ & 18 \\ & 10 \end{aligned}$ |
| Dividends | -4 | - | - | -1 | -12 |
| Investment activities <br> Disposal of tixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | 2 -18 -1 2 | $\begin{array}{r} -\overline{8} \\ -1 \\ -1 \end{array}$ | -15 -6 | 3 -6 -1 | 2 -42 - |
| Financing activities <br> Increase in long term debt <br> Repayment of lang term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances of loans from government <br> increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r}8 \\ -6 \\ 5 \\ -7 \\ \hline\end{array}$ | 4 -2 11 | -1 | 5 -8 3 -93 - - - -9 | 22 -10 5 -6 - - |
| Increaseldecrease) in cash \& equivalents Cesh $\&$ equivalents-Beginning of the year Cesh \& equivalents - End of the year | 2 2 4 | 2 1 3 | 4 | - | 4 8 12 |

(i) These estimates are based on sample of incorporated businesses reporting seles between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting a statement of changes.
See table 1 for symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986 British Columbia, Take-Out Food Services (SIC 9213)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total } \left.\begin{array}{c} \text { paypoil } \\ (\$ 000 \end{array}\right) \end{array}$ | Average labour units(1) | Changes in number of businesses with paidemployees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 290 | 15.993 | 1.844 | 47 | 85 |
| $\begin{aligned} & 1 \text { ass than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 276 14 - - | $\begin{array}{r} 11.915 \\ 4.078 \\ - \end{array}$ | $\begin{array}{r} 1.371 \\ 473 \\ - \end{array}$ | 46 1 - | $\begin{gathered} 82 \\ 3 \\ - \\ - \end{gathered}$ |
| 1986 |  |  |  |  |  |
| Total | 590 | 28.121 | 3.118 | 185 | - $\cdot$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r}555 \\ 33 \\ 2 \\ \hline\end{array}$ | $\begin{array}{r} 17.751 \\ x \\ x \end{array}$ | $\begin{array}{r} 1.962 \\ 927 \\ 229 \\ \hline \end{array}$ | 177 8 - - | . |

(1) Average labour units are calculated by dividing total payrall by the average annual wage and salary rate as raported in the

Survey of Employment. Payrall and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a fult-time employee. Note thet the business size groups used are determined et the Canada level. Thus if business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 end over group
(2) Refars to businesses reporting no peyroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See table i for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
Aritish Columbia, Take-Out Food Services (SIC 9213)

| Total ${ }^{\text {a }}$ ( | Bottom | Lower | Upder | ToF |
| :---: | :---: | :---: | :---: | :---: |
|  |  | midde 25\% | middle $25 \%$ | 25: |

Number of observations in sample Average sales \$
$\begin{array}{ll}\text { Average sales } \\ \text { Average expense } \$ & 125.086\end{array}$
Average net profit (loss) \$

Businesses reporting o profit (Mo.)
Average sales \$
Average expanse $\$$
Average net profit $\$$

Businesses reporting loss (No.)
Average sales
Average expense $\$$
Average net loss \$
. 396
133.6
120.519
13.085

24
125.562
138.604
$-13.042$
4.751
9. 408
$\begin{array}{ll}9.408 & 32.640 \\ 5.343\end{array}$
74.715
5.294
92.31
79.98
$12.330 \quad 379.514$
15.068
4.975
0.093
13.760
23.248
-9.488
34.499
25.602
8.897
28.314

42,476
$-14.162$
55.75
64.33
$\begin{array}{ll}-8.573 & 424.360 \\ -19.942\end{array}$

1985

| Number of observations in sample <br> Average salos \$ <br> Average expense $\$$ <br> Average net profit (loss) $\$$ | $\begin{array}{r} 94 \\ 224.257 \\ 292.985 \\ 11.272 \end{array}$ | $\begin{array}{r} 31.040 \\ 30.623 \\ 417 \end{array}$ | $\begin{array}{r} 72.055 \\ 66,125 \\ 5,930 \end{array}$ | $\begin{array}{r} 182.999 \\ 170.678 \\ 12.321 \end{array}$ | $\begin{array}{r} 610.933 \\ 584.515 \\ 26.418 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) | 74 |  |  |  |  |
| Average sales \$ | 244.986 | 33.451 | 72.108 | 202,487 | 671.898 |
| Average expense \$ | 223,872 | 30.369 | 66.016 | 171.638 | 627.463 |
| Average net profit \$ | 21.114 | 3,082 | 6,092 | 30.849 | 44.435 |
| Businesses reporting a loss (No.) | 20 |  |  |  |  |
| Average sales \$ | 181.004 | 22,770 | 57.337 | 162.899 | 481.010 |
| Average expense \$ | 197.590 | 31,496 | 96.187 | 169.688 | 482,988 |
| Average net loss \$ | -16.586 | -8,726 | -38.850 | -6.789 | -11.978 |

1985

(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Taverns, Bars, and Night Clubs (SIC 9221)


## Symbols

zero or no observations
.- 100 small too be expressed
not applicable
$\times$ confidential

## Pootnotes

(1) These estimates are based on a sample of businesses reporting sales batween $\$ 10,000$ and $\$ 2,000,000$
(2) Value in each cel = lotal weighted expenditure on a given item
2) Value in each $\mathrm{cel}=\overline{\text { Total weightad salas of all businesses in the sample }} \times 100$ for each quarlile
3) Volue in each cell
$\frac{\text { lotal weighted expenditure on a given item }}{\text { Total weightad sales of businesses reporting this item of expenditure }} \times 100$ for aach quartile.

This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total witl not necessarily equal $100 \%$.

## Notes

Data are shown by quartiles when at laast 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile li. e. Dottom $25 \%$. Iower midde $25 \%$, etc. lepresents one quarter of the cotal number of businesses. Within each quartile. the average ratio is presented. For comparison purposes, the high and low values of sales are shown

## How to use the tables

(1) Locate the appropriate sales pange that is displayed on the two ines entitled "tow sales value" and migh sales value"
(2) The selected range will indicate the proper quartile, i.e. the bottom $25 \%$. the lower middle $25 \%$. the upper middle $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected sales size range will be in that quartile.

Standard Industribl Clastification Definition (SIC 1980):
SIC 9221- Taverns. Bars and Nighs Clubs
Businesses primar ily engaged in selling alcoholic beverages for consumption on the premises. Food may be sold as a secondary activity

TABLE 2. Balance sheet profile for 1986
British Columbia, Taverns, Bars, and Night Clubs (SIC 9221)

|  | Tota:111 | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { To: } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 88 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{array}{r} 11 \\ 35 \end{array}$ | $\begin{array}{r} 35 \\ 481 \end{array}$ | $\begin{array}{r} 481 \\ 773 \end{array}$ | $\begin{aligned} & 773 \\ & (11) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets |  |  |  |  |  |
| Cash | 25 | 16 | 21 | 12 | 45 |
| Accounts and notes receivable | 7 | - | 17 | 1 | 5 |
| Inventory | 17 | 2 | 22 | 14 | 21 |
| Other current assets | 4 | - | 4 | 3 | 77 |
| Total curtent assets | 52 | 18 | 63 | 31 | 77 |
| Fixed assets | 354 | - | 201 | 546 | 570 |
| Less: Accum. dep. on fixed assets | 87 | - | 34 | 169 | 126 |
| 0 ther assets | 88 | - | 20 | 94 | 221 |
| Total assets | 408 | 18 | 250 | 502 | 741 |
|  |  |  |  |  |  |
| Current loans Other current iabilities | 69 38 | 1 | 97 35 | 51 57 | 89 46 |
| Total current liabilities | 107 | 1 | 132 | 107 | 135 |
| Mortgages payable | 79 | - | 29 | 169 | 103 |
| Long term debt | 180 | - | 82 | 187 | 400 |
| Other liabilities | 18 | - | , | 4 | 63 |
| Totall liabilities | 384 | 17 | 244 | 467 | 702 |
| Total equity | 24 | 17 | 6 | 35 | 40 |

(11) These estimates are based on a sample of businesses reporting sales detween $\$ 10,000$ and $\$ 2.000,000$

See Toble ifor symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia. Taverns, Bars, and Night Clubs (SIC 9221)

|  | Total(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper <br> middie 25\% | $\begin{aligned} & 100 \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000^{2}$ s) High sales value (\$000's) | $\left(\begin{array}{l} 72 \\ 1 \\ 1 \end{array}\right)$ | $\begin{aligned} & \{1\} \\ & 299 \end{aligned}$ | $\begin{array}{r} 299 \\ 588 \end{array}$ | $\begin{array}{r} 588 \\ 854 \end{array}$ | $\begin{aligned} & 854 \\ & 11) \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 0.8 | 1.5 | 0.4 | 0.4 | 0.6 |
| Leverage ratios <br> Oebt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times) | $\begin{array}{r} -49.5 \\ -0.7 \\ 1.0 \end{array}$ | $\begin{array}{r} -14.5 \\ -9.6 \\ 1.1 \end{array}$ | 1.9 1.3 0.8 | $\begin{array}{r} -125.8 \\ 1.6 \\ 1.0 \end{array}$ | $\begin{array}{r} -59.9 \\ 3.3 \\ 0.9 \end{array}$ |

[^33]See table 1 for symbols and notes.

## Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilipies
2. Leverage ratios:
a) Debt/equity $=$ total liabilities / equitr
b) Debt retio $=$ total liabilities / total essets
c) Interest coversge $=$ net profit + interes: expense/interes; expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Taverns, Bars, and Night Clubs (SIC 9221)

|  | Total(i) | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ | Lower <br> middle $25 \%$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 58 \\ \{1\} \end{array}$ | $\begin{aligned} & (1) \\ & 467 \end{aligned}$ | $\begin{array}{r} 467 \\ 649 \end{array}$ | $\begin{aligned} & 649 \\ & 854 \end{aligned}$ | $\begin{aligned} & 854 \\ & (1) \end{aligned}$ |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Dperating activities <br> Cash from operations <br> Depreciation <br> Other | $\begin{array}{r} 12 \\ 33 \\ 5 \end{array}$ | $\begin{array}{r} -28 \\ 28 \\ 9 \end{array}$ | $\begin{array}{r} 2 \\ 23 \\ 2 \end{array}$ | $\begin{array}{r} 30 \\ 33 \\ 5 \end{array}$ | $\begin{array}{r} 42 \\ 48 \\ 3 \end{array}$ |
| Dividends | -7 | - | - | -5 | $-20$ |
| Investment activities Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | -21 -1 - | -19 | -6 | -13 -2 | -44 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $\begin{array}{r}23 \\ -46 \\ 26 \\ -20 \\ - \\ \hline\end{array}$ | $\begin{array}{r}-47 \\ 61 \\ \hline\end{array}$ | 1 -23 17 -19 - - - -1 | 48 -65 6 -16 - - - -3 | 43 -50 24 -41 - - - |
| Increase(decrease) in cash \& equivalents Eash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 6 20 26 | 3 16 19 | -4 17 14 | 20 6 26 | 7 39 46 |

11 These estimates are based on a sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2,000.000$. Sample count includes only those businesses reporting a statement of changes.
see Table f for symbols and notes.

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classificatiom in 1986 British Columbia, Taverns, Bars, and Night Clubs (SIC 9221)


181 Average labour units are calculated by dividing total paypoll by the average annual wage and salary rate bs reported in the
Survey of Employment. Peyrall and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as o full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at leest 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
12) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the informetion is adjusted accordingly.

See table 1 for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Taverns, Bars, and Night clubs (SIC 9221)

|  | Total (1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 57 \\ 485.398 \\ 474.781 \\ 10.617 \end{array}$ | $\begin{array}{r} 186.890 \\ 191.455 \\ -4,565 \end{array}$ | $\begin{array}{r} 316.585 \\ 329.626 \\ -13.041 \end{array}$ | $\begin{array}{r} 476.351 \\ 478.562 \\ -2.211 \end{array}$ | $\begin{array}{r} 961.767 \\ 999.480 \\ 62.287 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 29 \\ 478.243 \\ 440,497 \\ 37.746 \end{array}$ | $\begin{array}{r} 177.406 \\ 163,945 \\ 13.461 \end{array}$ | $\begin{array}{r} 332.299 \\ 315.027 \\ 17.272 \end{array}$ | $\begin{array}{r} 514.729 \\ 492.512 \\ 22.217 \end{array}$ | $\begin{array}{r} 888.538 \\ 790.503 \\ 98.035 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss $\$$ | $\begin{array}{r} 28 \\ 522.899 \\ 547.757 \\ -24.868 \end{array}$ | $\begin{aligned} & 193.181 \\ & 209.701 \\ & -16.520 \end{aligned}$ | $\begin{aligned} & 304,156 \\ & 341.173 \\ & -37,017 \end{aligned}$ | $\begin{array}{r} 449.867 \\ 468.934 \\ -19.067 \end{array}$ | $\begin{array}{r} 1.144,393 \\ 1.171,258 \\ -26,865 \end{array}$ |


| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 57 \\ 426.630 \\ 368.834 \\ 57.795 \end{array}$ | $\begin{aligned} & 44.625 \\ & 32.806 \\ & 11.819 \end{aligned}$ | $\begin{array}{r} 210.313 \\ 2.075 \\ 208,238 \end{array}$ | $\begin{array}{r} 502.972 \\ 516.913 \\ -13.941 \end{array}$ | $\begin{array}{r} 948.610 \\ 923.542 \\ 25.068 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit $\$$ | $\begin{array}{r} 25 \\ 447.707 \\ 350.274 \\ 97,433 \end{array}$ | $\begin{aligned} & 41,484 \\ & 13,923 \\ & 27,561 \end{aligned}$ | $\begin{array}{r} 206,432 \\ 65.007 \\ 141.425 \end{array}$ | $\begin{array}{r} 566.900 \\ 545.826 \\ 27.074 \end{array}$ | $\begin{array}{r} 976,012 \\ 906,353 \\ 69,659 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 31 \\ 417,449 \\ 457,902 \\ -40.453 \end{array}$ | $\begin{array}{r} 51.911 \\ 75.800 \\ -24.889 \end{array}$ | $\begin{aligned} & 228.131 \\ & 310.050 \\ & -81.919 \end{aligned}$ | $\begin{aligned} & 471.218 \\ & 502.551 \\ & -31.333 \end{aligned}$ | $\begin{aligned} & 918.536 \\ & 942.406 \\ & -23.870 \end{aligned}$ |

1986

| Number of observations in sample | 49715 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 492.067 |  |  |  |  |
| Average expense \$ | 474.247 17.820 | 20.280 15.902 | $\begin{array}{r} 231.827 \\ -6 \end{array}$ | $\begin{array}{r} 614,423 \\ 4,399 \end{array}$ | $\begin{array}{r} 1.030 .457 \\ 57.842 \end{array}$ |
| Average net profit \{loss) \$ | 17.820 |  |  |  |  |
| Businesses reporting a profit (No.) | 67 |  |  |  |  |
| Average sales \$ | 512,376 | 35.837 | 281.086 | 633.465 | 1.099.115 |
| Average expense \$ | 476.645 | 9.367 | 267.867 | 606.736 | 1.022 .610 |
| Average net profit $\$$ | 35.731 | 26.470 | 13.219 | 26.729 | 76,505 |
| Businesses reporting loss (No.) | 48 |  |  |  |  |
| Average sales \$ | 474.797 | 37.008 | 210.353 | 610.296 | 1.041.529 |
| Average expense \$ | 488.036 | 46.410 | 222,445 | 618.899 | 1.064,388 |
| Average net loss $\$$ | -13.239 | $-9.402$ | -12.092 | -8.603 | -22.859 |

[^34]TABLE 1. Seiected operating ratios, in percent of sales, 1986
British Columbia, Barber Shops (SIC 9711)

|  | Total(1) |  | $\begin{array}{r} \text { Bot } 10 \mathrm{~m} \\ 25 \% \end{array}$ |  | Lower <br> middle 25\% |  | Upper middle 25\% |  |  | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ s) <br> High sales value ( $\$ 000$ 's) |  | $\begin{aligned} & 14 \\ & \{1\} \\ & \{1\} \end{aligned}$ |  | -- |  |  |  |  |  |  |  |
| Selected expense item | Industry average (2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } \\ & 25 \% \end{aligned}$ | Upoe: <br> middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | $\begin{aligned} & 80+\text { tom } \\ & 25 \% \end{aligned}$ | $\begin{array}{r} \text { Lower } \\ \text { middIe } \\ 25 \% \end{array}$ | Upoer middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 30.1 | -- | -- | -- | -- | 100.0 | 30.1 | - | - | -- | -- |
| Depreciation | 0.6 | -- | -- | -- | -- | 49.3 | 1.2 | -- | -- | -- | -- |
| Redaits 8 maintenance | 7.6 | -- | -- | -- | -- | 67.3 | 11.2 | -- | -- | -- | -- |
| Heat. Iight \& telephone | 2.2 | -- | -- | -- | -- | 77.8 | 2.8 | -- | -- | -- | -- |
| Rent | 19.8 | -- | -- | -- | -- | 81.5 | 24.3 | -- | -- | -- | -- |
| Personnel expenses | 13.9 | - | -- | -- | -- | 44.7 | 31.1 | -- | -- | -- | -- |
| Financiat expenses | 1.6 | -- | -- | -- | -- | 76.6 | 2.1 | -- | -- | -- | -- |
| Interest \& bank charges | 0.4 | -- | -- | -- | -- | 47.0 | 0.9 | -- | -- | -- | -- |
| Protessional fees | 1.2 | -- | -- | -- | -- | 57.0 | 2.2 | -- | -- | -- | -- |
| Other expenses | 13.0 | -- | -- | - | -- | 86.0 | 15.2 | -- | -- | -- | -- |
| Profit (loss) | 41.3 | -- | -- | -- | -- | 100.0 | 41.3 | -- | -- | -- | -- |
| Total | 100.0 | -- | -- | -- | -- | 100.0 | . | -- | -- | - | - |

## Symbol:

zero or no observations
too small too be expressed
not applicable
contidenta

## footnotes

11 These estimbtes are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$
21 Toial weighted expenditure on a given icer: $-\times 100$ for each quertile.
Total weighted sales of all businesses in the sample
(3) Velue in each cell

Total weighted expenditure on given item
Total weighted sales of businesses reporting this item of expenditure 100 for each quartile
This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equel $100 \%$

Notes
Deta are shown by quar tiles when at least 13 of the sampled busimesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile fi. e. Dottom $25 \%$, lower middle 25\%, etc.) represents one quarter of the toral number of businesses. Within each quartile. the averege ratio is presented. For comparison purposes, the high and low values of sales are shown

How to use the tables
(li Locate the appropriste sales range that is displayed on the two lines entitled "Low sales value" and migh sales value"
$\{2 \mid$ The selected range will indicate the proper quartile, i.e. the bottom $25 \%$, the lower middle $25 \%$. the upper middte $25 \%$ or tha 1op $25 \%$.
(3) Data pertaining to the selected soles size range will be in that quartile.

Standard Industrial Classification Definition (SIC 1980):
SIC 9711 - Barber Shops
Esiablishments primarily enaaged in providing men's barbering and hair styling services.

TABLE 2. Balance sheet profile for 1986
British Columbia, Barber Shops (SIC 9711)


| Businesses in sample (No.) | 14 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Low sales value (\$000's) | (1) | -- | -- | -- | -- |
| High sales value ( 8000 's) | (1) | -- | -- | -- | -- |

## Assets <br> Cash

Accounts and notes receivable
Inventory
Other current assets
Total current assets
Fixed assets
Less: Accum, dep. on fixed assets
Other assets
Total assets 2
Lisbilities and equity
Current loans
Other current liabilities
Total current liabilities
Mortgages payable
Long term debt
Other liabilities

Total liabilities | -- | -- |
| :--- | :--- |
| -- | -- |
| -- | -- |
| -- | -- |
| -- | -- |
| -- | -- |
| -- | -- |
| -- | -- |
| -- | -- |
| -- | -- |
| -- | - |
| -- | - |
| -- | - |
| -- | - |
| -- | - | $\begin{array}{ll}-- & -- \\ -- & -- \\ -- & -- \\ -- & -- \\ -- & -- \\ -- & - \\ -- & - \\ -- & - \\ & -- \\ -- & -- \\ -- & -- \\ -- & -- \\ -- & - \\ -- & \end{array}$

Total equity $\quad-1$
11) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbis, Barber Shops (SIC 9711)

|  | Total (2) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upoet } \\ & \text { midde } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $(1)$ |  |  |  |  |
|  | Average |  |  |  |  |
| Liquidity ratio Cuprent ratio (times) | $x$ | -- | -- | -- | -- |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $x$ $x$ $x$ | -- | -- | -- | -- |

(1) The ratios represent the average of ratios for each business in the group and canno be calculated from the figures shown in table 2 .
(2) These estimates ere based on a semple of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes.

## Definitions:

1. Liquidity ratio:

Current $=$ current assets / current liabilities
2. Leverage ratios:
a) Debt/equity = Rotal liabilities / equity
b) Debt ratio = total liabilities/total asseis
c) Interest coverage = net profi + interes: expense, interest expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Barber Shops (SIC 9711)

|  | Total $\{1\}$ | Bottom 25\% | Lower middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) |  |  |  |  |  |
| Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000^{\prime}$ s) | - | -- | -- |  | -- |
|  | Average ( $\$ 000{ }^{\circ} \mathrm{s}$ ) |  |  |  |  |
| Dperating activities |  |  |  |  | -- |
| Cash from operations | - | -- | -- | -- | -- |
| ather | - | -- | -- | -- | -- |
| Dividends | - | -- | -- | -- | -- |
| Investment activities | - |  |  |  |  |
| Disposal of fixed assets | - | -- | -- |  | -- |
| Purchase of tixed assets Increase in investment | - | -- | -- | -- | -- |
| Decrease in investment | - | -- | -- | -- | -- |
| Financing activities | - |  |  |  |  |
| lncrease in long term debt | - | -- | -- | -- |  |
| Repayment of lang term debt | - | -- | -. | -- |  |
| Loans from shareholders | - |  |  |  |  |
| Repayment of loans from shareholders | - | -- |  | -- |  |
| Advances \& loans from government |  |  |  | -- |  |
| Increase in eauity |  | -- |  | -- |  |
| Decrease in equity Dther | - | -- | -- | -. | -- |
| Increase(decrease) in cash \& equivalents | - | -- | -- | -- | -- |
| Cash \& equivalents-Beginning of the year | - | -- | -- | -- | -- |
| Cash \& equivalents - End of the year | - | -- | -- | -- | -- |

11) These estimetes are besed on a sample of incorporaied businesses reporting sales between $\$ 10.000$ end $\$ 2.000 .000$. Sample count includes only those businesses reporting a statement of changes
see table ifor symbols and notes.

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986 BrItish Columbia, Barber Shops (SIC 9711)

| Business size expressed in |
| :--- | :--- | :--- |
| average labour units(1) |

[1] Average \{abour units are colculated by dividing total paypoll by the average annual wage and salary sate as reported in the Survey of Employment. Payroll and Hours, Statistics Canada, Catalogue 72-002. An average labour unit could be interpresed as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has al leas 1 500 employees in Canada as a whole Dut less than that number in any given province it is shown in the 500 and over group
(2) Refers 10 businesses reporting no payroll deductions in the previous year
(3) Refers 10 businesses reporting no payrall deductions in the following year.
"Newly reporting" and "no longer reporting" businesses are assumed so have been in activity for six months and the information is adjusted accordingly.

See Table i for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia, Barber Shops (SIC 9711)

|  | Total(1) | Bot tom 25\% | Lower <br> middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net prafit \{lass\} \$ | $\begin{array}{r} 33 \\ 26.903 \\ 10.780 \\ 16,123 \end{array}$ | --- | -- | -- | -- |
| ```Businesses reporting a profit (No.) Average sales $ Average expense $ Average net profit $``` | $\begin{array}{r} 33 \\ 26.903 \\ 10.780 \\ 16.123 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting loss (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net loss $\$$ | - - - | -- | -- | --- | -- |


| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 34 \\ 27.449 \\ 16.091 \\ 11.358 \end{array}$ |  | -- | -- | -- |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net prafit \$ | $\begin{array}{r} 33 \\ 27.498 \\ 15.842 \\ 11.656 \end{array}$ | -- | -- |  | - - - |
| Businesses reporting loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 1 \\ 11,879 \\ 12.532 \\ -653 \end{array}$ | -- | -- | -- | -- |

Number of observations in sample Average sales $\$$
Average expense $\$$

| ${ }^{27}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 22,953 | -- | -- | -- | -- |
| 13.433 9.520 | -- | -- | -- | -- |
| 23 |  |  |  |  |
| 23.698 | -- | -- | -- | -- |
| 12.096 |  |  |  |  |
| 11.602 | -- | -- | -- | -- |
| 4 |  |  |  |  |
| 27.191 | -- | -- |  | -- |
| 41.782 | -- | -- |  |  |
| -14,591 | -- | -- | -- | -- |

Businesses reporting a profit (No.) Average sales $\$$
23.698

Average expense $\$$
12.096

Average net profit \$ $\quad 11.602$

Businesses reporting a loss (No.)
Average sales $\$$
27.191

Average expense $\$$
41.782
-14.591

[^35]TABLE 1. Selected operating ratios, in percent of sales. 1986
British Columbia, Beauty Shops (5ic 9712)

|  | Total(1) |  | Bottom 25\% |  | Lowermiddle 25\% |  | Upper midde 25\% |  |  | $\begin{aligned} & \text { Tot } \\ & 25 \% \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 86 \\ (1) \\ (1) \end{array}$ |  | $\begin{array}{r} (1) \\ 23 \end{array}$ |  | $\begin{aligned} & 23 \\ & 46 \end{aligned}$ |  | $\begin{aligned} & 46 \\ & 87 \end{aligned}$ |  |  | $\begin{gathered} 87 \\ (9) \end{gathered}$ |  |
| Selected expense item | Industry average(2) |  |  |  |  | $\begin{aligned} & \text { \% busi- } \\ & \text { nesses } \\ & \text { reporting } \end{aligned}$ | Reporting businesses only (3) |  |  |  |  |
|  | Total | Botiom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { midd } 1 \text { e } \\ & 25 \% \end{aligned}$ | Uoper middle 25\% | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | Lowe: middle 25\% | Upper middle $25 \%$ | ToD |
|  | Percent of sales |  |  |  |  |  |  |  | cent of | sales |  |
| Occupancy expenses | 21.9 | 26.9 | 23.5 | 21.5 | 16.4 | 100.0 | 21.9 | 26.9 | 23.5 | 21.5 | 16.4 |
| Depreciation | 2.4 | 2.0 | 2.9 | 1.8 | 2.9 | 74.8 | 3.2 | 4.6 | 3.5 | 2.4 | 3.2 |
| Repairs \& maintenance | 2.0 | 3.2 | 2.3 | 1.8 | 0.8 | 89.3 | 2.4 | 4.9 | 2.3 | 2.1 | 1.1 |
| Heat. Iight \& telephone | 4.0 | 6.0 | 4.9 | 2.9 | 2.5 | 100.0 | 4.0 | 6.0 | 4.9 | 2.9 | 2.5 |
| Rent | 13.5 | 15.7 | 13.4 | 14.9 | 10.3 | 94.1 | 14.4 | 20.9 | 13.4 | 14.9 | 10.5 |
| Persannel expenses | 29.5 | 3.1 | 14.6 | 38.6 | 56.1 | 80.6 | 36.6 | 7.7 | 16.8 | 43.7 | 56.1 |
| Financial expenses | 2.6 | 2.2 | 2.5 | 3.3 | 2.4 | 95.5 | 2.7 | 2.7 | 2.5 | 3.3 | 2.4 |
| Interes \& bank charges | 1.3 | 1.4 | 0.8 | 1.6 | 1.4 | 74.6 | 1.8 | 2.1 | 1.4 | 1.7 | 1.8 |
| Protessional tees | 1.3 | 0.8 | 1.7 | 1.7 | 1.0 | 85.1 | 1.5 | 1.2 | 1.7 | 2.1 | 1.0 |
| Other expenses | 24.6 | 30.0 | 30.3 | 20.2 | 19.5 | 100.0 | 24.6 | 30.0 | 30.3 | 20.2 | 19.5 |
| Prolit (loss) | 21.4 | 37.8 | 29.1 | 16.5 | 5.5 | 95.4 | 22.4 | 37.8 | 29.1 | 19.6 | 5.5 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | - $\cdot$ | $\cdots$ | - | $\cdots$ | - |

## Symbols

zero or no observations
too smbll 100 be expressed
... not applicable
$x$ confidensial

## Footnotes

111 These estimates are based on a sample of businesses peporing sales between $\$ 10,000$ and $\$ 2,000,000$
2) Yolutal weighted expenditure on a given item
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ loo for each quartile.

This portion of the table pertains only to the businesses reporting the specific expense itam. Therefore these ratios are calculated individually and the total will not mecessarily equal $100 \%$

## Notes

Data are shown by quartiles when at least 13 of the sampled businesses report the specific item.

Records were ranked in ascending order according to soles size. Each gustile li.e. bottom 25\%, lower midote 25x, etc. repibsents one quarter of the total number of businesses. Within each quartile. the average ratio is presented. For comparison purposes. the high and low values of sales are shown

How to use the tobles
(11 Locate the appropriate sales range that is displayed on the two lines entitled blow sales velue" and "High sales value
21 The selected range will indicate the proper quartile. i. e. the bottom $25 \%$, the lower midde 25\%. the upper midde $25 \%$ or the top 25\%
3) Deta pertaining to the selected sales size range will be in that quartile.

Stenderd Industrial Classification Definition (SIC 1980):
SIC 8712 - Baauty Shops
Businesses primarily engaged in providing women's hairdressing and beauty services.

TABLE 2. Balance sheet profile for 1986
British Columbla, Beauty Shops (SIC 9712)

|  | Total(1) | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | Upper <br> middle 25\% | $\begin{aligned} & 107 \\ & 255 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{array}{r} 86 \\ (1) \\ (1) \end{array}$ | $\begin{array}{r} (1) \\ 23 \end{array}$ | $\begin{aligned} & 23 \\ & 46 \end{aligned}$ | $\begin{aligned} & 46 \\ & 87 \end{aligned}$ | (i) |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 3 \\ - \\ 2 \\ \hline 6 \\ 16 \\ 8 \\ 2 \end{array}$ | - <br> - <br> - <br>  <br> - | $\begin{aligned} & 1 \\ & i \\ & 1 \\ & 2 \\ & 2 \\ & 5 \\ & 5 \\ & 1 \end{aligned}$ | $\begin{aligned} & 1 \\ & -1 \\ & 1 \\ & 3 \\ & 9 \\ & 2 \\ & 1 \end{aligned}$ | $\begin{array}{r}11 \\ 1 \\ 4 \\ \hline\end{array}$ |
| Total assets | 15 | 1 | 7 | 10 | 41 |
| Liabilities and equity Current loans Other eurrent liabilities Total cuprent liabilities Mortgages payable Long term debt Other liabilities | 2 <br> 5 <br> 7 | - <br>  <br>  | 1 | $\begin{aligned} & 2 \\ & 3 \\ & 5 \\ & 1 \\ & 3 \\ & - \end{aligned}$ | $\begin{array}{r}5 \\ 16 \\ 21 \\ 11 \\ \hline 2\end{array}$ |
| Total liabilities Total equity | 11 | $\overline{7}$ | 2 5 | 8 | 34 7 |

111 These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.
See table i for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986 British Columbia. Beauty Shops (SIC 9712)

|  | Total 12 \} | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value (\$000's) High seles value ( $\$ 000$ 's) | $\begin{array}{r} 8 \\ (1)^{8} \end{array}$ | -- | -- | -- | -- |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Curpent ratio (times) | 0.7 | -- | -- | -- | -- |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | 1.5 0.9 | -- | -- | -- | -- |

(1) The ratios represent the avep日ge of patios for each business in the group and cannot be calculated fom the figures shown in table 2 (2) These estimates are based on sample of businesses peporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table for symbols and notes.

Definitions:

1. Liquidity ratio

Current = current essets / current liabilities
2. Lewerage ratios:
a) Debi/equity = total liabilities / equit,
D) Debt fatio = total liabilities/fotal asse:s
C) Interest coverage $=$ net profiq - intepes: expense I Ineres: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Beauty Shops (SIC 9712)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime} \mathrm{s}$ ) | $(1\}^{7}$ | -- | -- | -- | -- |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations <br> Depreciation Dine: | 1 5 -2 | -- | -- | -- | -- |
| Dividends | -1 | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets Pupchase of fixed assets Increase in investment <br> Decrease in investment | $\begin{array}{r} 1 \\ -8 \\ \hline \end{array}$ | - - -- | - <br> - <br> - | -- -- -- | -- -- -- |
| Financing activities <br> lncrease in long term debt Repayment of lang term debt Loans from shareholders <br> Repayment of loans from sharaholders Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Dther | 1 -3 3 -2 - | - <br> - <br>  | - - - - - - -- | - | $-=$ -- -- -- -- |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the yeer | $\begin{array}{r} -5 \\ 12 \\ 7 \end{array}$ | -- | -- | -- | -- |

(1) These estimates are based on sample of incorporated businesses reporting soles between $\$ 10,000$ and $\$ 2.000 .000$. Semple count incluoes only those businesses reporting statement of chenges.
see tate 1 for symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC ciassificition in 1986 British Columbia, Beauty Shops (SIC 9712)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ (\$ 000 \text { s }) \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer <br> reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 1.308 | 66,771 | 6.674 | 250 | 327 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.261 \\ 43 \\ 1 \\ 3 \end{array}$ | $\begin{array}{r} 45.966 \\ 11.449 \\ x \\ x \end{array}$ | $\begin{array}{r} 4.594 \\ 1.145 \\ 16 \\ 919 \end{array}$ | 246 4 $\vdots$ - | 321 6 - - |
| 1986 |  |  |  |  |  |
| Total | 2.166 | 103,628 | 9,818 | 447 | ... |
| less than 20 <br> 20-99 <br> $100=499$ <br> 500 and over | $\begin{array}{r} 2.102 \\ 58 \\ 1 \\ 5 \end{array}$ | $\begin{array}{r} 71.052 \\ 17.261 \\ x \\ x \end{array}$ | $\begin{array}{r} 6.732 \\ 1.636 \\ 46 \\ 1.404 \end{array}$ | 437 10 - | $\cdots$ $\cdots$ $\cdots$ |

(1) Averege labour units are calculated by dividing total payroll by the average annual wage and salary rate as feported in the Survey of Employment. Payroll and Hours, Siatistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 employees in Canada as whole but lass than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year.
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table 1 for symbols and nolas

TABLE 6. Selected operating characteristics of small businesses by sales quartile, $1984=1986$ British Columbia, Beauty Shops (SIC 9712)

|  | Total(1) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upoer <br> middle 25\% | $\begin{aligned} & \text { To: } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 89 \\ 65.937 \\ 57.785 \\ 8.152 \end{array}$ | $\begin{array}{r} 20.099 \\ 14.403 \\ 5.688 \end{array}$ | $\begin{array}{r} 35.954 \\ 32.374 \\ 3.580 \end{array}$ | $\begin{aligned} & 58,869 \\ & 45,405 \\ & 13.264 \end{aligned}$ | $\begin{array}{r} 149.032 \\ 138.956 \\ 10.076 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net Drofit $\$$ | $\begin{array}{r} 80 \\ 65.219 \\ 54.735 \\ 10.476 \end{array}$ | $\begin{array}{r} 20.008 \\ 12.874 \\ 7.134 \end{array}$ | $\begin{array}{r} 35.961 \\ 31.743 \\ 4.218 \end{array}$ | $\begin{aligned} & 59,153 \\ & 45,198 \\ & 13,955 \end{aligned}$ | $\begin{array}{r} 145.720 \\ 129.124 \\ 16.596 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 9 \\ 65.351 \\ 69.121 \\ -3.760 \end{array}$ | $\begin{array}{r} 20.634 \\ 24.389 \\ -3.755 \end{array}$ | $\begin{aligned} & 35,828 \\ & 43,825 \\ & -7.997 \end{aligned}$ | $\begin{array}{r} 49.253 \\ 49.437 \\ -184 \end{array}$ | $\begin{array}{r} 155.729 \\ 158.831 \\ -3.102 \end{array}$ |

1985

Number of observations in smple Average sales \$
Average expense $\$$
Average net profiq (loss) \$

Businesses reporting profit (No.) Average sales \$
Average expense \$
Average net profit $\$$

Businesses reporting loss (No.)
Average sales \$
Average expense \$
Average expense $\$$
Average net loss $\$$

133
65.649
58.459

190

12
64.20
54.885
9.322

12
70.320
75.819
-5.499
14.220
8.022
8.022
14. 112
7.692
6.420
17.761
18.854
$-1.093$
32.72

22,701
10,02B

32,730
22.340

10,390
32.725
36.090
$-3.365$
57.288
48.19
9.09
158.357
154.923
3.434
152.943
142.379
47.04
47.128

10,564
62.385
70.125
168.407
178.208

1985

## Number of observations in sample

Average sales
Average expense $\$$
Average net profit (loss) \$

Businesses reporting a profit (No.)
Average sales $\$$
Average expense \$
Average expense $\$$
Average net prof it $\$$
12
78,53
69,32
9.21
18.52
18.524
10.536
37.020
69.999
188. 608
180.218
8.390

112
78,442
68,388
18.593
5.976
14.510
189.069

Businesses reporting loss (No.)
Average sales \$
Average expense $\$$
Average net loss $\$$
9
68.486
76.002
-7.516
10.312
8.289
36.39
28.03
69.716
180.595
8.360
54.612
8.474
38.628
88.299
131.246
15.771
19.572
9.572
3.801
38.736
112.395
133.306
-2.060
(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Comblnation Barber and Beauty Shops (SIC 9713)

|  | Total ${ }^{\text {a }}$ | Bottom 25\% | Lower $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 22 \\ & (1) \\ & 11) \end{aligned}$ | -- | -- | -- | -- |


| Selected expense item | Industry average(2) |  |  |  |  | \% busi- <br> nesses <br> reporting | Reporting businesses anly (3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & 70 p \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle 25\% | $\begin{aligned} & \text { Toe } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Oecupancy expenses | 26.2 | -- | -- | -- | - | 100.0 | 2 E .2 | -- | -- | -- | -- |
| Depreciation | 3.7 | -- | -- | -- | -- | 94.1 | 4.0 | - | -- | -- |  |
| Repairs \& maintenance | 1.5 | -- | -- | -- | -- | 99.7 | 1.5 | -* | - | -- | -- |
| Heat. light \& telephone | 5.4 | -- | -- | -- | -- | 100.0 | 5.4 | -- | -- | -- | -- |
| Rent ${ }^{\text {a }}$ | 15.7 | -- | -- | -- | -- | 100.0 | 15.7 | -- | -- | -- | -- |
| Personnel expenses | 43.9 | -- | -- | -- | -- | 100.0 | 43.9 | -- | -- | -- | -- |
| Financial expenses | 2.7 | -- | -- | -- | -- | 99.7 |  | -- | -- | -- | -- |
| Interest \& bank charges | 0.6 2.1 | -- |  |  |  | 86.2 99.1 | 0.7 2.1 | -- | -- | -- | -- |
| Protessional fees | 2.1 | -- | -- | -- | -- |  |  | -- | -- | -- | -- |
| Other expenses | 19.5 | -- | -- | -- | -- | 100.0 | 19.5 | -- | -- | - | - |
| Profit (loss) | 7.7 | -- | -- | -- | -- | 100.0 | 7.7 | -- | -- | - | -- |
| Total | 100.0 | -- | -- | -- | -- | 100.0 | ... | -- | -- | = | -- |

## Symbols

zero or no observations
too small too be expressed
no: applicable
confidential

## Footnotes

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$ Total weighted expenditure on a given iqem
2) Value in each cell $=\frac{\text { loqal weighted sales of all businesses in the sample }}{} \times 100$ for each quartile
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ foo for auertile.

This portion of the table pertains only 20 the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the total will not necessarily equal $100 \%$

## Notes

Data are shown by quartiles when at least i3 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile (i, e, bottom 25\%, lower middle $25 \%$. etc. 1 represents one quarter of the total number of businesses. Within each quartile, the average raqio is presented. For comparison purposes, the high and low values of sales are shown

## How to use the sables

(1) Locate the appropriate sales range that is displayed on the two lines entitled "Low sales valuem and migh sales value"
2) The selected range will indicate the proper quartile, i. te. The bottom $25 \%$, the lower middle $25 \%$, the upper middle $25 \%$ or the lop $25 \%$
3) Gata pertaining to the selected sales size range will be in tha: quartile

Standard Industrisl Classification Definition (SIC 1980):
5169713 - Combination Barber and Beauty Shops
Businesses primarily engaged in providing men's barbering or hair styling and woman's hairdressing andfor beauty services on the same premises.

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia, Combination Barber and Beauty Shops (SIC 9713)

|  | Total (2) | $\begin{aligned} & \text { Bottom } \\ & 25 \% \end{aligned}$ | Lower middle 25\% | Upper <br> middele 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime} \mathrm{s}$ ) | $\left\{\begin{array}{l} 3 \\ \{1 \end{array}\right\}$ | -- | -- | -- | -- |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 116.5 | -- | -- | -- | -- |
| Leverage ratios <br> Debt/equity ratio (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} -6.2 \\ -4.6 \\ 0.9 \end{array}$ | -- | -- | -- | -- |

11 The ratios reprasent the average of ratios for each business in the group and cannot be calculated from the figures shown in Table 2 .
121 These estimates are based an sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$.
See Table 1 for symbols and notes.

Definitions:

1. Liquidity ratio:

Current = current assets/current liabilities
2. Leverage ratios:
a) Debt/equity = total I iabilities / equity.
b) Debt ratio = total liabilities/total assets
c) Inierest coverage $=$ net profit + interest expense / interes: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Combination Barber and Beauty Shops (SIC 9713)

|  | Total! 1 ! | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( 8000 s) | $\left.\begin{array}{l} 1 \\ (11 \end{array}\right)$ | -- |  | -- | -- |
|  |  |  | verage (\$000 |  |  |
| Operating activities <br> Cash from operations Depreciation Dther | $\begin{aligned} & x \\ & x \\ & x \end{aligned}$ | -- | -- | -- | -- |
| Dividends | X | -- | -* | -- | -- |
| Investment activities <br> Disposal of dixed assets <br> Purcrase of dixed assets <br> Increase in investment <br> Decrease in investment | $\begin{aligned} & x \\ & x \\ & k \\ & x \end{aligned}$ | -- <br> - <br> - | - -- -- | - <br> - <br> -- | - <br> - <br> - |
| Financing activities <br> Increase in long term debt <br> Repayment of lang term debt <br> Loans from shareholders <br> Repayment of loans drom shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | $x$ $x$ $x$ $x$ $x$ $x$ $x$ $x$ $x$ $x$ | -- <br> -- <br> - <br> - <br> - <br> - | - <br> - <br>  | - - - - - - | -- -- -- -- -- -- |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | $x$ $\times$ $\chi$ $\chi$ | -- | -- | -- | -- |

:1) These estimates are besed on a semple of incorporated businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting statement of changes. see table 1 for symbols and notes

TABLE 5. Employment changes by size of business, 1983-1986 based on SIC classification in 1986
British Columbia. Combination Barber and Beauty Shops (SIC 9713)


111 Average labour units ara colculated by dividing total payroll by the average annual wage and salary rate as reported in the
Survay of Employment. Payroll and Hours. Statistics Conada. Catalogue 72-002. An average labour unit could be interpreqed bs a
full-time amployee. Note that the business size groups used ere determined at the canma lavel. Thus it business has at lest
500 employees in Canada es whole but less than thet number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroli deductions in the following year
"Newly paporting" and "no longer reporting" businesses are assumad to have been in activity for six months and the information is adjusied accordingly.

See Table 1 for $\$$ ymools and notes


|  | 1984 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 33 \\ 56.088 \\ 51.205 \\ 4.883 \end{array}$ | -- | -- | - | -- |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 27 \\ 50.522 \\ 39.703 \\ 10.819 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 6 \\ 57.756 \\ 67.843 \\ -10.087 \end{array}$ | -- | -- | -- | -- |

1985

Number of observations in sample
Average sales \$
Average expense
37
94.710
Average expense $\$$ (loss) $\$ 0$.

Businesses reporting profit (Mo.)
Average sales
Average net profit 8 18.498

Businesses reporting loss (No. Average sales \$
Average expense
Average net loss $\$$
54.873
1.813
61.813
-6.940
79.390
15.320
-
--
-
$\begin{array}{ll}-- & -- \\ -- & --\end{array}$

$-6.940$

1986
Number of observations in sample
Average sales $\$$
Average expense $\$$

usinesses reporting protit (No.)
Average sales
Average expense \$
Average net pofiit 5

Businesses reporting loss (No. Average sales \$
Average expense
Average net loss
2. 94
8.884

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Laundries and Cleaners (sic 972)


| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 38 \\ & (1) \\ & (1) \end{aligned}$ |  | -- |  | -- |  | -- |  |  | -- |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Selected expense item | Industry overage\{2\} |  |  |  |  | $\left\|\begin{array}{l} \text { \% busi- } \\ \text { nesses } \\ \text { reporting } \end{array}\right\|$ | Reporting businesses only ( 3) |  |  |  |  |
|  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{aligned} & \text { Upper } \\ & \text { middie } \end{aligned}$ $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{array}{r} \text { Upper } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
|  | 34.2 | - | -- | -- | -- | 100.0 | 34.2 | -- | -- | -- | -- |
| Depreciation | 8.5 | -- | -- | -- | -- | 97.0 | 8.8 | -- | -- | -- | -- |
| Repairs \& maintenance | 5.4 | -- | -- | - | -- | 83.0 | 6.5 | -- | -- | -- | -- |
| Heat. light \& telephone Rent | 10.2 10.1 | -- | -- | -- | -- | 86.9 66.3 | 11.7 15.2 | -- | -- | -- | -- |
| Personnel expenses | 25.0 | -- | -- | -- | -* | 69.0 | 36.2 | -- | -- | -- | - |
| Financial expenses | 5.2 | -- | -- | -- | -- | 100.0 | 5.2 | -- | -- | -- | - |
| Interest \& bank charges | 4.2 | -- | -- | -- | - | 82.7 | 5.0 | -- | - | - | -- |
| Professional fees | 1.0 | -- | -- | - | -- | 98.6 | 1.0 | -- | -- | -- | -- |
| Other expenses | 24.6 | -- | -- | -- | -- | 100.0 | 24.6 | -- | -- | -- | -- |
| Prafit (loss) | 11.0 | -- | -- | - | -- | 79.8 | 13.8 | -- | -- | -- | -- |
| Total | 100.0 | -- | -- | - | -- | 100.0 | ... | -- | -- | -- | - |

Symbols
zero or no observations
200 small too be expressed
... not applicable
$\times$ confidentisl

## footnotes

11. These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$.
(2) Velue in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { lotal weighted sales of all businesses in the sample }} \times 100$ for each quartile.
(3) Value in each celf $=\frac{\text { Tolal welghed expenditure on a given item }}{\text { lotal weighted sales of businesses reporting this item of expenoiture }} \times$ foo for eaertile

This portion of the table periains only to the businesses reporting the specific expense item, Therefore these ratios are calculated individually and the toral will not necessarily equal looz

## Notes

Data are shown by quertiles when at least 13 of the sampleobusinesses report the specific item
Recoros were ranked in ascending order bccording to sales size. Each quartile li.e. boirom 25\%, lower middle 25\%. etc.l rapresenis one quarter of the qatal number of businesses. Within each quartile. the average ratio is presented. For comparison purposes. the high end low values of sales are shown.

## How to use the tebles

III Locate the appropriate seles range that is displayed on the two lines entilled "Low sales value" end "High sales value"
121 The selected range will indicate the proper quartile, i.e. the bot om $25 \%$, the lower middle $25 \%$, the upper midde $25 \%$ or the top $25 \%$.
(3) Deia pertaining to the selected sales size pange will be in thet quarite

Standard Industrial Classification Definition (SIC 1980):
SIC 972 - Laundries and Cleaner:
Businesses primarily engaged in providing laundering. diy cleaning. valet. cappet cleaning and linen supply services

## TABLE 2. Balance sheet profile for 1986 <br> British Columbia, Laundries and Cleaners (Sic 972)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | To: $25^{*}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 38 \\ & (1) \\ & (1) \end{aligned}$ |  |  | -- | -- |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 4 \\ 3 \\ 1 \\ 1 \\ 9 \\ 81 \\ 33 \\ 6 \end{array}$ | -- -- -- -- -- | - - - - - - - - | - | - |
| Total assets | 63 | -- | -- | -- | - |
| Liabilities and equity Current loans Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | $\begin{array}{r} 5 \\ 9 \\ 14 \\ 17 \\ 27 \\ 3 \end{array}$ | - - - - -- | -- -- -- -- | - | - |
| ```Total liabilitias Total equity``` | 61 2 | -- | -- | -- | -- |

11 These estimates are based on a semple of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.
See table i for symols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Columbia, Laundries and cleaners (SIC 972)

|  | Total(2) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | Lowe <br> middle $25 \%$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 13 \\ & (1)^{13} \\ & 11 \end{aligned}$ |  | -- | -- | -- |
|  | Average |  |  |  |  |
| Liquidity ratio <br> Current ratio (times) | 0.8 | -- | -- | -- | -- |
| ```Leverage ratios Debt/equity ratio {imes) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} -101.0 \\ 0.3 \\ 1.3 \end{array}$ | -- | -- | -- | -- |

(1) The patios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimetes are based on a sample of businesses reporing sales between $\$ 10.000$ and $\$ 2.000 .000$

See Table 1 for symbols and nozes

Definitions:

1. Liquidity ratio:

Current $=$ current assets / current lidbilities.
2. Leversge retios:
a) Debi/equity = sotal liabilities / equ:iv-
b) Bebr ratio $=$ total |iabilities / total asse:s
c) Interest coverage = net profir . interes. expense fotesesi experse.

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Laundries and Cleaners (SIC 972)

|  | Total(1) | $\begin{array}{r} \text { Bot tom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value $(\$ 000$ 's) | $\begin{aligned} & 7 \\ & (1) \end{aligned}$ | -- | -- | -- | -- |
|  | Average (\$000's) |  |  |  |  |
| Dperating activities Cast from operations Depreciation Other | $\begin{array}{r} -6 \\ 15 \\ 2 \end{array}$ | -- | -- | -- | -- |
| Dividends | - | - - | -- | -- | -" |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investmen? <br> Decrease in investment | -4 | -- | -- | -- | -- -- $=-$ |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity Dthe: | 17 -35 10 -2 - - - 1 | $-\infty$ -- -- -- -- -- -- | -- -- -- -- -- -- |  | -- -- -- -- -- -- |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-8eginning of the year Cash \& equivalents - End of the year | -1 -1 | -- | -- | -- | -- |

(1) These estimates are based on sample of incorporatad businesses reporing sales between $\$ 10.000$ and $\$ 2.000,000$. Sample count includes only those businesses reporting a statement of changes.
see table 1 for symbols and notes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in ig86
British Columbia, Laundries and Cleaners (SIC 972)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\prime} s\right) \end{array}$ | Average Iabour units(l) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting(2) } \end{array}$ | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Tote 1 | 561 | 44.376 | 3.459 | 78 | 82 |
| $\begin{aligned} & \text { 1ess than } 20 \\ & 20-99 \\ & 800-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 539 \\ 18 \\ 3 \\ 1 \end{array}$ | $\begin{array}{r} 22.957 \\ 8.369 \\ x \\ x \end{array}$ | $\begin{array}{r} 9.818 \\ 638 \\ 599 \\ 404 \end{array}$ | 78 - - - | $\begin{array}{r} 79 \\ 1 \\ 2 \\ - \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 743 | 58.820 | 4.220 | 115 | - |
| less than 20 <br> $20-99$ <br> 100-499 <br> 500 and over | 707 27 8 1 | $\begin{array}{r} 28.651 \\ 12.070 \\ x \\ x \end{array}$ | $\begin{array}{r} 2.079 \\ 854 \\ 882 \\ 405 \end{array}$ | 109 3 3 - | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units Bre calculated by dividing total payrall by the average annual wage and salary tate as reported in the Surver of Employmeni. Payroll and Hours. Statistics Canada. Catalogue $72-002$. An average labour unit could be interpreied as a fut1-i ime employee. Note that the business size groups used are determined et the Canede level. Thus if a business has at last 500 employees in Caneds as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no payroll deductions in the previous year.
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

See Table ifor symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Laundries and Cleaners (SIC 972)

|  | Total(1) | Bottom 25\% | $\begin{aligned} & \text { Lower } \\ & \text { midole } 25 \% \end{aligned}$ | Upper middle 25\% | Top: 25: |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in smmple <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 85 \\ 112.292 \\ 107.410 \\ 4.882 \end{array}$ | $\begin{array}{r} 19.668 \\ 19.536 \\ 132 \end{array}$ | $\begin{array}{r} 51.649 \\ 46.069 \\ 5.580 \end{array}$ | $\begin{array}{r} 87.569 \\ 83.029 \\ 4.540 \end{array}$ | $\begin{array}{r} 290.281 \\ 281.005 \\ 9.276 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit $\$$ | $\begin{array}{r} 68 \\ 113.587 \\ 104.717 \\ 8.870 \end{array}$ | $\begin{array}{r} 21.775 \\ 18.454 \\ 3.321 \end{array}$ | $\begin{aligned} & 52,897 \\ & 41,283 \\ & 11.614 \end{aligned}$ | $\begin{array}{r} 87,450 \\ 82,727 \\ 4.723 \end{array}$ | $\begin{array}{r} 292.225 \\ 276.402 \\ 15.823 \end{array}$ |
| ```Businesses reporting loss (No.) Average sales $ Average expense $ Average net loss$``` | $\begin{array}{r} 17 \\ 113.484 \\ 124.957 \\ -11.473 \end{array}$ | $\begin{array}{r} 16,097 \\ 21.371 \\ -5.274 \end{array}$ | $\begin{aligned} & 4 B .437 \\ & 5 B .3 B 1 \\ & -9.944 \end{aligned}$ | $\begin{aligned} & 104.585 \\ & 126.139 \\ & -21.554 \end{aligned}$ | $\begin{array}{r} 284.818 \\ 293.937 \\ -9.119 \end{array}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 80 \\ 106.259 \\ 103,740 \\ 2.519 \end{array}$ | $\begin{aligned} & 27.269 \\ & 29.718 \\ & -2.449 \end{aligned}$ | $\begin{array}{r} 57.177 \\ 53.876 \\ 3.301 \end{array}$ | $\begin{array}{r} 86.144 \\ 81.507 \\ 4,637 \end{array}$ | $\begin{array}{r} 254.447 \\ 249.857 \\ 4.590 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 60 \\ 124.194 \\ 116.617 \\ 7.577 \end{array}$ | $\begin{array}{r} 27.999 \\ 20.392 \\ 7.607 \end{array}$ | $\begin{array}{r} 57.728 \\ 52.066 \\ 5.662 \end{array}$ | $\begin{array}{r} 90.205 \\ 83,812 \\ 6.393 \end{array}$ | $\begin{gathered} 320.845 \\ 310.198 \\ 10.646 \end{gathered}$ |
| Businesses reporting loss (No.) <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 20 \\ 79.370 \\ 85,489 \\ -6.119 \end{array}$ | $\begin{array}{r} 26.330 \\ 41,704 \\ -15.374 \end{array}$ | $\begin{aligned} & 55.493 \\ & 59.407 \\ & -3.914 \end{aligned}$ | $\begin{aligned} & 71.955 \\ & 73.454 \\ & -1.499 \end{aligned}$ | $\begin{array}{r} 163.701 \\ 167.392 \\ -3.691 \end{array}$ |

Number of observations in sample
Average sales $\$$
Average expense $\$$ Average net prafit (loss) \$

Businesses reporting profit (No.)

## Average sales \$

Average expense $\$$
Average net profit $\$$

Businesses reporting loss (No.)
Average sales $\$$
Average expense $\$$
Average net loss \$

| 65 |  |
| ---: | ---: |
| 101.416 | 18.203 |
| 105.007 | 17.780 |
| -3.591 | 423 |

16.240
12.578
3.662
19.423
21.016
-1.593
30.04
31.04
28.62
28.628
26.58
2.04
2.04
32.046
37.336
37.336
$-5.290$

76

| 76.011 | 281.402 |
| ---: | ---: |
| 84.563 | 286.639 |
| -8.552 | -5.237 |
|  |  |
|  |  |
| 75.439 | 301.577 |
| 69.783 | 285.006 |
| 5.656 | 16.571 |
|  |  |
| 77.855 | 263.043 |
| 132.177 | 288.126 |
| -54.322 | -25.083 |

(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

See Table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Industrial Machinery and Equipment Rental and Leasing (SIC 99il)


Symbols
zero or no observations
too smal! 100 be expressed
not applicable
confidential

## Footnotes

11 These estimetes are based on a sample of businesses reporting soles between $\$ 10,000$ and $\$ 2,000,000$. Toial weighted expenditure on a given item
21 Value in each cell $=\frac{\text { Total weighted sales of all businesses in the sample }}{} \times 100$ for each quartile
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Toeal weighted sales of businesses reporting this item of expenditure }} \times 100$ for each quartile

Total weighted sales of businesses reporting this item of expenditur
This portion of the toble pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculatad individuelly and the total will not necessarily equal 1002

## Motes

Dete are shown by quartiles when at least 13 of the sampled businesses report the specilic item.
Records were ranked in ascending order according to sales size. Each quartile (i, e. bottom 25\%. lower midde 25\%, etc.l represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and iow values of sales are shown.

Now to use the tables
(1) Locate the appropriape sales range that is displayed on the two lines entitled "Low sales value" and migh sales value"
(2) The selected range will indicate the proper quartile. i. e. the bot tom $25 \%$, the lower middele $25 \%$, the upper midie $25 \%$ or the top $25 \%$.
(3) Data pertaining to the selected soles size range will be in that quartile.

Standerd Industrial CIassification Definition (SIC 1980):
5IC 8511 - Industrial machinery and Equipment Rental and Leasing
Businesses primarily engaged in the rental or leasing of machinery, equipmen*. furniture anc fixiures

TABLE 2. Balance sheet profile for 1986

|  | Total(1) | Bottom 25\% | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { TOF } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime} \mathrm{s}$ ) | $\left.\begin{array}{l} 21 \\ (1) \\ 1 \end{array}\right)$ | -- |  |  |  |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventary <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 9 \\ 25 \\ 18 \\ 1 \\ 53 \\ 234 \\ 149 \\ 8 \end{array}$ | - - - - - - - | - - - - - - - | -- -- -- -- -- -- | -- -- -- - - - |
| Total assets | 145 | -- | -- | -- | -- |
| Liabilities and equity <br> Current loans <br> Other current liabilities Total current liabilisies Mortgages Dayable Long term deb t <br> Other \|iabilities | $\begin{array}{r} 21 \\ 35 \\ 56 \\ 1 \\ 46 \\ 2 \end{array}$ | -- -- -- -- | -- -- - - - | -- -- -- -- | - <br> -- <br> -- <br> - |
| Total lisbilities Total equity | $\begin{array}{r} 105 \\ 41 \end{array}$ | -- | -- | -- | -- |

I11 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$
See Table i for symbols and notes

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
Brltish Columbia. Industrial Machinery and Equipment Rental and Leasing (Sic g911)

|  | Total(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middie } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( 8000 's) | $\left(\begin{array}{l} 11 \\ (1) \\ 1 \end{array}\right)$ |  |  |  |  |
|  | Average |  |  |  |  |
| Liquidity retio Current ratio (times) | 4.9 | -- | -- | -- | -- |
| Leverage ratios <br> Debt/equity ratia (times) <br> Interest coverage ratio (times) <br> Debt ratio (times) | $\begin{array}{r} 7.9 \\ 128.7 \\ 0.7 \end{array}$ | -- | -- | -- | -- |

(1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes

Definitions:

1. Liquidity retio:

Current = current assets / current liabilities.
2. Leverage ratios:
a) Debt/equity $=$ tatal liabilities / equity
b) Debt ratio = total |iabilities / total ásse: 3
cl Interest cover age $=$ net profit + interes: expegse foteses: experse

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986 British Columbia, Industrial Machinery and Equipment Rental and Leasing (SIc 9911)


11 These estimates are based on sample of incorporated businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting statement of changes.
see Table 1 for symbots and notes

TABLE 5. Employment changes by size of business. 19B3-1986 based on SIC ciassificatton in 1986 British Columbia, Industrial Machinery and Equipment Rental and Leasing (SIC g911)


(11) Average labour units are colculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours, Statistics Canada, Catalogue 72-002. An average Iabour unit could be interpreted as a full-time employee. Note that the busimess size groups used are determined et the Canade level. Thus if business hes teast 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporting no paypoll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingiy.

See Table 1 for symbols and notes

TABLE 6. Seiected operating characteristics of smail businesses by sales quartile, 1984-1986 British Columbia, Industrial Machinery and Equipment Rental and Leasing (SIC 9911)

|  | Totai(1) | Bot tom 25\% | Lower middele 25\% | Upper middle 25\% | $\begin{aligned} & \text { To } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales $\$$ <br> Average expense $\$$ <br> Average net profit (loss) \$ | $\begin{array}{r} 45 \\ 280.318 \\ 297.821 \\ -17.503 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 26 \\ 245.909 \\ 228.177 \\ 19.732 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 19 \\ 370.960 \\ 459.195 \\ -88.235 \end{array}$ | -- | -- | -- | -- |


| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | 38 96.493 91,147 5,348 |  | -- | -- |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 8usinesses reporting a profit (Mo.) <br> Average sales \$ <br> Average expense $\$$ <br> Average net profit \$ | $\begin{array}{r} 29 \\ 96.445 \\ 86.144 \\ 10.301 \end{array}$ | -- | -- |  | -- -- |
| Businesses reporting loss (No.) <br> Average sales <br> Average expense $\$$ <br> Average net loss \$ | $\begin{array}{r} 9 \\ 97.687 \\ 125.072 \\ -27.385 \end{array}$ | -- | -- | -- | - |


| Number of observations in sample Average sales \$ | $\begin{array}{r} 38 \\ 167.767 \end{array}$ | -- |  |  | -- |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales $\$$ | 148.694 | -- | -- | -- | .- |
| Average net drofit (loss) \$ | 19.073 | -- | -- |  |  |
| Businesses reporting a profit (Mo.) | 28 |  |  |  |  |
| Average sales ${ }^{\text {a }}$ | 159.971 | -- | -- |  |  |
| Average expense \$ | 133.916 | -- | -- |  |  |
| Average net profit \$ | 26.055 | -- | -- | - |  |
| Businesses reporting loss (No.) | 10 |  |  |  |  |
| Average sales \$ | 112.352 | -- | -- |  |  |
| Average expense \$ | 125.240 | -- | -- |  |  |
| Average net loss\$ | -92.888 | -- | -- |  | -- |

[^36]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Video Movies and Audio-Visual Equipment Rental (SIc 9912)


## Symbols

$$
\begin{aligned}
& \text { zero or no observations } \\
& \text { too small too be expressed } \\
& \text { not applicable } \\
& \times \text { confidential }
\end{aligned}
$$

## Footnotes

11 These estimates are based on a sample of businesses reporting sales between \$10.000 and \$2.000,000. Total weighted expenditure on a given isem $\times 100$ for each quapiile
(2) Value in each cell $=\frac{\text { Totai weighted sales of all businesses in the sampl }}{\text { Tol }}$

131 Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { lotal weighted sales of businesses reporting this item of expenditure }} \times$ foo each quartile.
This portion of the table pertains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individually and the potal will not necessarily equal 100\%.

## Notes

Detto are shown by quartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order accopding to sales size. Eech quartile (i.e. botrom 25\%, lower midde 25\%, etc.) represents one quarter of the rotal number of businesses. Within each quartile, the average ratio is presented. for comparison purposes, the high and low values of seles are shown

## How to ute the tables

(1) Locate the appropriate sales range that is displayed on the two lines entited "Low soles value" and "Migh sales value"
(2) The selected range will indicate the proper quattile. i.e. the bottom $25 \%$. the lower midole $25 \%$. the upper midde $25 \%$ or the 1op 25\%.
(3) Data pertaining to the selected sales size range will be in that quartile.

## Standerd Industrial Clessification Definition (SIC 1980):

S1C 9912 - Video Movies and Audio-Visual Equipment Rental
Businesses primarily engaged in renting and leasing audio-visual equipment such as: audio-visual equipment rental end lasing. tape recorder rental. television rental, video cassette recorder rental and video movie pental

TABLE 2. Balance sheet profile for 1986
British Columbia, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> midde $25 \%$ | Upper <br> middle 25\% | $\begin{aligned} & \text { Tof } \\ & 25: \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ s) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 31 \\ & (1) \\ & (1) \end{aligned}$ | -- |  | -- |  |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 11 \\ 2 \\ 9 \\ 1 \\ 24 \\ 69 \\ 32 \\ 2 \end{array}$ | -- -- - - - -- | -- -- - -- -- -- | - - - - - - -- | - - - - - - - |
| Total assets | 63 | -- | -- | -- | -- |
| Lisbilities and equity <br> Cuprent loans <br> Other current liabilities <br> Total curient liabilities <br> Mortgages payable <br> Long term debt <br> Other \|iabilities | $\begin{array}{r} 7 \\ 13 \\ 20 \\ 1 \\ 30 \\ 1 \end{array}$ | - <br> - <br> - <br> - <br> - | -- -- -- -- | - <br> - <br> - <br> - | - |
| Total liabilitios Total equity | $\begin{aligned} & 52 \\ & 11 \end{aligned}$ | -- | -- | -- | -- |

(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Columbia. Video Movies and Audio-Visual Equipment Rentel (SIC 9s12)

|  | Tatal(2) | Bottom 25\% | Lower <br> middle $25 \%$ | $\begin{array}{r} \text { Uppe } \\ \text { middle } 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 0000^{\prime}$ s) | $\binom{9}{(1)}$ |  |  |  |  |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 3.4 | -- | -- | -- | -- |
| Leverage ratios ```Oebt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} -4.5 \\ -4.4 \\ 0.9 \end{array}$ | -- | -- | -- | -- |

11) The fatios represent the average of ratios for each business in the group and cannot be celculated from the figures shown in table 2 .
(2) These estimates ere besed on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols end notes.

Definitions:

1. Liquidity ratio:

Current = curtent assets / current liabilities.
2. Leverage ratios:
a) Debt/equity = torai liabilisies / equity
b) Debt ratio = total liabilities fotal assets
c) Interest coverage $=$ net profit . interest expense / in:eres; expase

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986 British Columbia, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

|  | To:al(1) | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { middle } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value (\$000's) | $(1)^{3}$ | -- |  | -- | -- |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities <br> Cash from operations Deprecistion Dther | $\begin{aligned} & -7 \\ & 69 \\ & 13 \end{aligned}$ | -- | -- | -- | -- |
| Dividends | - | - | -- | -- | - |
| Investment ectivities Disposal of fixed assets Purchase of lixed assets Increase in investment Decrease in investment | -62 | -- <br> - <br> - | -- | -- - - | , |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Kepayment of loans from shareholders <br> Advances 8 laans from government <br> Increase in equity <br> Decrease in equity <br> Other | -13 1 - | -- -- -- -- -- | - <br> - <br> - <br> - <br> - <br> - |  | - |
| Increase(decrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | 1 -13 -11 | - | -- | - | - |

(1) These estimates are bast on a semple of incorporated businesses reporiting sales betmeen $\$ 10.000$ and $\$ 2.000 .000$. Sample count includes only those businesses reporting a statement of changes
See Table 1 for symbols and notes
TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986 British Columbia, Video Movies and Audio-Visual Equipment Rental (SIC 9912)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ (\$ 000 \text { s }) \end{array}$ | Average labout units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { reporting }(2) \end{array}$ | No Ionger reporting(3) |
| 1983 |  |  |  |  |  |
| Tota! | 250 | 14.090 | 527 | 89 | 73 |
| less than 20 <br> $20-99$ <br> $100-499$ <br> 500 and over | $\begin{array}{r} 240 \\ 6 \\ 3 \\ 1 \end{array}$ | $\begin{array}{r} 9.960 \\ 1.230 \\ x \\ x \end{array}$ | $\begin{array}{r} 373 \\ 47 \\ 49 \\ 58 \end{array}$ | 89 | $\begin{gathered} 72 \\ 1 \\ - \\ - \end{gathered}$ |
| 1985 |  |  |  |  |  |
| Total | 387 | 25.101 | 1.176 | 81 | $\cdots$ |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 373 9 4 1 | $\begin{array}{r} 16.058 \\ 5.229 \\ x \\ x \end{array}$ | 749 248 65 114 | 80 1 - | $\cdots$ $\cdots$ $\cdots$ |

(1) Average labour units are calculated by dividing potal payroll by the average annual wage and salapy rate as reported in the Survey of Emplovment. Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time employee. Note that the business size groups used are determined at the Canado lovel. Thus if a business hes of least 500 employees in Canada as whole buf less than that number in ony given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous vear.
(3) Refers to businesses feporting no payrall deductions in the following year
"Newly reporting" end "no longer reporting" businesses are assumed to hove been in activity for six months and the information is aojusted accordingly.

See Table i for symbols and notes.

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbla, Video Movies and Audio-Visual Equipment Rental (SIC g912)


1984

Number of observations in sample Average sales \$
Average expense $\$$
Average net profit (loss) \$
37
122.594
120.944
1.650

27
123.661
112.903
10.758

10
121.496
140.739
-19.243

| -- | -- |
| :--- | :--- |
| -- | -- |
| -- |  |
|  | - |
| -- | -- |
| -- |  |
| -- | -- |
|  | - |
| -- | - |
| -- |  |


| -- | -- |
| :--- | :--- |
| -- | -- |
|  |  |
| -- | -- |
| -- | -- |
|  |  |
| - | - |
| - | -- |
| - |  |

usinesses reporting a profit (No.)
Average sales \$
123.651

Average expense \$
t $\$$
2.903

Businesses reporting loss (No.)
Average sales \$
Average expense $\$$
Average net loss \$
$-19.243$

Number of observations in sample Average sales \$
Average expense
Average net profit (loss) $\$$

Businesses reporting profit (No.)
Average sales $\$$
Average expense $\$$
Average net prof it $\$$

Businesses reporting loss (No.)
Average sales $\$$
Average expense $\$$
Average expense $\$$
Average net loss $\$$
(17) 40
177.361
177.361
165.520
165.520
11.841
$\begin{array}{r}30 \\ 1641212 \\ 141.835 \\ \hline 23.477\end{array}$
22,477
10
213.627
222,839
-9.212
222,839
$-9,212$

| -- | - |
| :--- | :--- |
| -- | - |
| -- |  |


| -- | -- |
| :--- | :--- |
| -- | -- |


| - | - |
| :--- | :--- |
| -- | - |
| -- |  |

------

1986

| 52 95,100 | 20.135 | 33.677 | 72.677 | 253.910 |
| :---: | :---: | :---: | :---: | :---: |
| 89.887 | 21.544 | 23.102 | 74.615 | 240.288 |
| 5.213 | $-1.409$ | 10.575 | -1.938 | 13,622 |
| 42 |  |  |  |  |
| 103.901 | 12.836 | 33.677 | 98.400 | 270.689 |
| 90.499 | 5.906 | 23,102 | 86.421 | 245.567 |
| 13.402 | 5.930 | 10.575 | 11.979 | 25.122 |
| 10 |  |  |  |  |
| 98.879 | 20.257 | - | 55,686 | 220.693 |
| 106. 148 | 21.788 | - | 66.818 | 229.837 |
| -7.269 | -1.531 | - | -11.132 | -9,144 |

Number of observations in sample Average sales \$
Average expense $\$$
Average net profit (loss) $\$$

Businesses reporting a profit (No.)
Average sales
Average expense $\$$
Average expense $\$$
Average net profit $\$$

Businesses teporting loss (No.)
Average sales $\$$
Average expense $\$$
Average net loss $\$$

TABLE 1. Selected operating ratios, in percent of sales. 1986
British Columbiz, Welding (SIC 9942)

|  | Total 1 1 | Bottom $25 \%$ | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Uppe: } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( 8000 's) | $\begin{aligned} & 24 \\ & \{1\} \\ & \{1\} \end{aligned}$ | -- | -- | -- | -- |


| Selected expense item | Industry average:2\} |  |  |  |  | \% businesses reporting | Reporting businesses only ${ }^{\text {a }}$ 3) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Bot tom 25\% | $\begin{gathered} \text { Lower } \\ \text { middle } \\ 25 \% \end{gathered}$ | $\begin{array}{r} \text { Upoer } \\ \text { middle } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |  | Total | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } \\ 25 \% \end{array}$ | Upper middle $25 \%$ 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
|  | Percent of sales |  |  |  |  |  | Percent of sales |  |  |  |  |
| Occupancy expenses | 20.7 | -- | -- | -- | -- | 90.3 | 22.9 | -- | -- | - | - |
| Depreciation | 8.2 | -- | -- | -- | -- | 81.3 | 10.1 | -- | - | -- |  |
| Repairs \& maintenance | 8.7 | -- | -- | - | -- | 78.7 | 11.1 | -- | -- | -- | - |
| Heat. light \& telephone | 2.0 | - | -- | -- | -- | 78.3 22.6 | 2.6 7.8 | -- | -- | -- | -- |
| Personnel expenses | 12.5 | -- | -- | -- | -- | 62.0 | 20.1 | -- | -- | -- | -- |
| Financial expenses | 1.4 | -- | -- | -- | -- | 81.1 | 1.7 | -- | -- | -- | -- |
| Interest \& bank charges | 0.5 0.9 | -- | -- | -- | -- | 65.9 78.9 | 0.7 1.1 | -- | -- | -- | -- |
| Other expenses | 39.8 | -- | -- | -- | -- | 100.0 | 39.8 | -- | -- | -- | -- |
| Profit (loss) | 25.7 | -- | -- | -- | -- | 100.0 | 25.7 | -- | -- | -- | -- |
| Total | 100.0 | -- | -- | -- | -- | 100.0 | $\ldots$ | -- | -- | -- | - |

Symbols
zero or no observations
too small too be expressed
not applicable
confidential

## Foot notes

(1) These estimates are based on a sample of businesses reporing sales betwaen $\$ 10,000$ and $\$ 2,000,000$ Total weighted expenditure on a given item
(2) Value in each cell $=\overline{\text { Total weighted sales of all businesses in the sample }} \times 100$ for each quartile
(3) Value in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weighted sales of businesses reporting this item of expenditure }} \times$ loo for each auartile.

This portion of the table perqains only to the businesses reporting the specific expense item. Therefore these ratios are calculated individualiy and the cotal will not mecessarily equal $100 \%$.

## Notes

Data are shown Dy quartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile (i.e. bottom 25\%. Iower middle 25\%, etc.) represents one quarter of the total number of businesses. Within each quartile, the average ratio is presented. For comparison purposes, the high and low values of sales are shown

## How to use the tables

111 Locate the appropriate sales range thet is displayed on the two lines entited "how sales value" and migh sales valuem
121 The selected range will indicate the proper quartile, i.e. the bottom $25 \%$. the lower middle $25 \%$, the upper middle $25 \%$ or the lop 25\%.
131 Data pertaining to the selected sales size range will be in that quattile

Standerd Induttrial CIassification Definition (SIC 1980):

## SIC 9942 - Welding

Businesses primarily engaged in pepair work by welding such as: acetylene welding service, blacksmith service, brazing welding service. electric welding service lexc. construction sitel, welding rebair work. and welding shops

TABLE 2. Balance sheet profile for 1986
British Columbla, Welding (SIC 9942)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { middie } 25 \% \end{aligned}$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { Tof } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in samole (No.) Low sales value (\$000's) High sales value ( 8000 's) | $\left\{\begin{array}{l} 24 \\ \{1 \\ 11 \end{array}\right\}$ | -- | -- | -- | -- |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 5 \\ 3 \\ 2 \\ 10 \\ 44 \\ 44 \\ 17 \end{array}$ | - <br> - <br> - <br> - <br> - <br> -- <br> - | -- -- -- -- -- - | - | - |
| Total assets | 38 | -- | -- | -- | -- |
| Liabilities and equity <br> Cuprent loans <br> Other current liabilities <br> Total current liabilities <br> Mortgages payable <br> Long term debt <br> Other liabilities | $\begin{array}{r}6 \\ 4 \\ 9 \\ -19 \\ \hline\end{array}$ | -- -- -- -- | -- -- -- -- | -- <br> -- <br> -- <br> -- <br> - | -- |
| ```Total liabilities Total equity``` | 29 5 | -- | -- | -- | -- |

(1) These estimates are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000 .000$.

See Table for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986
British Columbia, Welding (Sic 9942)

|  | Total(2) | Bot tom 25\% | Lower <br> midde 25\% | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $(9)^{4}$ | -- | -- | -- | -- |
|  | Average |  |  |  |  |
| Liquidity retio <br> Current ratio (times) | 0.3 | -- | -- | -- | -- |
| ```Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} 28.6 \\ 84.0 \\ 1.0 \end{array}$ | -- | -- | -- | , |

(1) The ratios represent the average of patios for each business in the group and cannot be calculated from the figures shown in table 2 .
(2) These estimates are besed on e sample of businesses reporting soles between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and notes.

## Definitions:

1. Liquidisy ratio:

Current = current assets / current liabilities.
2. Leverage ratios:
a) Debefequity = total liabilities / equity
D) DeDt ratio = total liabilities/total icisa:3.
c) Interest coverage $=$ net profit + interes: expense i Isierts: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia, Welding (SIC 9942)

|  | Total(1) | Bot $\ddagger$ om $25 \%$ | Lowe? $\text { middle } 25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left.(1)^{4}\right)$ | -- | -- | -- | -- |
|  |  |  | verage ( $\$ 000$ |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{array}{r} 23 \\ 7 \\ 1 \end{array}$ | -- | -- | -- | -- |
| Dividends | -8 | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets <br> Puichase of fixed assets <br> lnciease in investment <br> Decrease in investment | $\begin{aligned} & -6 \\ & -1 \end{aligned}$ | - <br> - <br> - | -- <br> - | -- <br> - <br> - | -- -- -- |
| Financing activities <br> Increase in long term debt Redayment of long term debt Loans from shareholders Repayment of loans from shareholders Advances \& loans from government Inciease in equity Decrease in equity Other | $\begin{array}{r} -13 \\ 42 \\ -12 \\ - \\ - \\ -i \end{array}$ | - <br> - <br> - <br> - <br> - <br> - | -- <br> - <br> - <br> - <br> - <br> -- <br> - | -- - - -- - - - | - - - -- -- -- |
| Increaseldecrease) in cash \& equivalents Cash 8 equivalents-Beginning of the year Cash 8 equivalents - End of the year | 33 1 33 | -- | -- | - | -- |

"11 These Estimates are based on a sample of incorporated businesses reporting sales between \$10.000 and $\$ 2.000,000$. 5 ample count includes only those businesses reporting a stetement of changes
See toble 1 for symbols and motes

TABLE 5. Employment changes by size of business. 1983-1986 based on SIC classification in 1986 British Columbis. Welding (SIC 9942)

| Business size expressed in |
| :--- | :--- | :--- |
| average labour units(1) |

(1) Average labour units are calculated by dividing total parrol: by the average annual wage and salary pate as feported in the

Surver of Employment. Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interppeted as a full-time employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at leas? 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses reporting no payroll deductions in the following year
"Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingiy.

See Table f for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile. 1984-1986 British Columbia, Welding (SIC 9942)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | $\begin{aligned} & \text { Lower } \\ & \text { midde } 25 \% \end{aligned}$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense ${ }^{\text {Q }}$ <br> Average net profit (loss) \$ | $\begin{array}{r} 66 \\ 69.040 \\ 61.962 \\ 7.078 \end{array}$ | $\begin{array}{r} 12,758 \\ 8,354 \\ 4,404 \end{array}$ | $\begin{array}{r} 27.719 \\ 23.026 \\ 4.685 \end{array}$ | $\begin{aligned} & 42.94\} \\ & 27,474 \\ & 15,467 \end{aligned}$ | $\begin{array}{r} 192.749 \\ 188.993 \\ 3.756 \end{array}$ |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 57 \\ 87.330 \\ 69.988 \\ 17.342 \end{array}$ | $\begin{array}{r} 12.758 \\ 8.354 \\ 4.404 \end{array}$ | $\begin{aligned} & 26.499 \\ & 14.060 \\ & 12.439 \end{aligned}$ | $\begin{aligned} & 42,876 \\ & 27,183 \\ & 15,693 \end{aligned}$ | $\begin{array}{r} 267.187 \\ 230.353 \\ 36.834 \end{array}$ |
| Businesses reporting ass (No.) <br> Average soles \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 9 \\ 69.455 \\ 81.851 \\ -12.996 \end{array}$ | - | $\begin{array}{r} 30.264 \\ 41.922 \\ -11.658 \end{array}$ | $\begin{aligned} & 47.653 \\ & 48,653 \\ & -1,000 \end{aligned}$ | $\begin{aligned} & 130.448 \\ & 154.377 \\ & -23.929 \end{aligned}$ |

1985


| Number of observations in sample <br> Average salas \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 52 \\ 79.275 \\ 70.847 \\ 8.428 \end{array}$ | $\begin{array}{r} 14.208 \\ 8.913 \\ 5.295 \end{array}$ | $\begin{array}{r} 29.378 \\ 19.905 \\ 9.473 \end{array}$ | $\begin{aligned} & 64.591 \\ & 54.237 \\ & 10.354 \end{aligned}$ | $\begin{array}{r} 208.921 \\ 200.331 \\ 8.590 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting a profit (No.) | 49 |  |  |  |  |
| Average sales \$ | 90.461 | 14.175 | 29,378 | 64.591 | 253.700 |
| Average expense \$ | 79,218 | 8.746 | 19,905 | 54.237 | 233.985 |
| Average net profit \$ | 11,243 | 5.429 | 9.473 | 10.354 | 19.715 |
| Businesses reporting loss (Mo.) | 3 |  |  |  |  |
| Average sales \$ | 55.650 | 15.769 | - | - | 95.531 |
| Average expense \$ | 65.905 | 16.700 | - | - | 115.109 |
| Average met loss \$ | -10.255 | -931 | - | - | -19.578 |

[^37]Sae table 1 for symbols and notes

TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Services to Buildings and Dwellings (SIC 995)


## symbols

zero or no observations
. 100 small too be expressed
**. not applicable
$\times$ confidential

## Footnotes

11 These estimates are besed on a sample of Dusinesses reporiing sales between $\$ 10.000$ and $\$ 2,000,000$
121 Value in each cell $=\underline{\text { Total weighted expendisure on a given ifem }} \times 100$ for each quartile
(3) Velue in each cell $=\frac{\text { Total weighted expenditure on a given item }}{\text { Total weightedseles of businesses reporting shis item of expenditure }}$ for each quartile

This portion of the table perisins only to the businesses reporting the specific expense item. Therefore these retios ere calculatod individually and the sotel will not necessarily equal $100 \%$.

## Notes

Date are shown by guartiles when at least 13 of the sampled businesses report the specific item
Records were ranked in ascending order according to sales size. Each quartile (i.e. botrom 25\%. Iower midde 25\%, eic.) represents one quarier of the total number of businesses. Within each quertile, the average ratio is presented. For comparison putposes, she high and low values of sales are shown.

## How to use the tables

111 Locate the appropriate sales range that is displayed on the two lines entiblad whow sales value" and "High sales valuew
(2) The selected range will indicate the proper quartile, i. e. the bottom 25\%. the lower middle 25\%. the upper midde 25\% or the TOP 25\%.
(3) Data pertaining to the selected sales size range will be in that quartile.

## Standard Industrial Classification Definition (SIC 1980):

SIC 995 - Services to Buildings and Dwellings
Businesses primarily engaged in disinfecting and exterminating. Window cleaning. janizorisl and other services to buildings and owellitgs.

TABLE 2. Balance sheet profile for 1986
British Columbia. Services to Buildings and Dwellings (SIC 995)

|  | Total(1) | Bottom 25\% | Lower middie $25 \%$ | Upper middle 25\% | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000$ 's) | $\begin{aligned} & 134 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} (1) \\ 15 \end{array}$ | 15 22 | $\begin{aligned} & 22 \\ & 44 \end{aligned}$ | $(14)$ |
|  | Average (\$000's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | $\begin{array}{r} 1 \\ 3 \\ 1 \\ - \\ 5 \\ 19 \\ 6 \\ 2 \end{array}$ | - <br>  <br> - <br>  | - <br>  <br> 1 | 1 | 5 11 2 2 20 70 22 6 |
| Total assets | 20 | - | 2 | - | 74 |
| Liabilities and equity <br> Curtent loans <br> Other current liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 2 4 6 7 3 | - - - - | - 1 - - | - - - - | 7 14 21 28 9 1 |
| $\begin{aligned} & \text { Total liabilities } \\ & \text { Total equity } \end{aligned}$ | 16 | - | 1 | - | 59 15 |

(1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

See table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986 British Columbia. Services to Buildings and Dwellings (SIC 995)

|  | Total(2) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lowe r <br> midde 25\% | Upper <br> middle $25 \%$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000^{\prime}$ s) | $\begin{aligned} & 42 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{array}{r} 11 \\ 30 \end{array}$ | $\begin{aligned} & 30 \\ & 47 \end{aligned}$ | $\begin{array}{r} 47 \\ 120 \end{array}$ | $\begin{aligned} & 120 \\ & \text { (1) } \end{aligned}$ |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 1.5 | 1.3 | 0.5 | 1.6 | 2.0 |
| ```Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Debt ratio (times)``` | $\begin{array}{r} 41.6 \\ -7.1 \\ 1.0 \end{array}$ | $\begin{array}{r} -21.0 \\ -45.6 \\ 1.5 \end{array}$ | $\begin{array}{r} -28.7 \\ 4.4 \\ 1.2 \end{array}$ | $\begin{array}{r} 108.1 \\ 1.2 \\ 0.9 \end{array}$ | 53.5 4.0 0.8 |

(1) The ratios represent the avarage of ratios for each business in the group and cannot be calculbted from the figures shown in table 2
(2) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See table 1 for symbols and notes

Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities
2. Leverage ratios:
al Debt/equity = total liabilities / equity
b) Debt ratio = total liabilities/ total asse:d.
c) Interest coverage $=$ net profit interest expense : : : e: es: expense

TABLE 4. Statement of changes in financial position for incorporated businesses only, 1986
British Columbia, Services to Buildings and Dwellings (SIC 995)

|  | Tota:11) | Bottom $25 \%$ | Lower <br> middle 25\% | $\begin{aligned} & \text { Upper } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { TOD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 32 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{aligned} & 1 \\ & 44 \end{aligned}$ | $\begin{aligned} & 44 \\ & 95 \end{aligned}$ | $\begin{array}{r} 95 \\ 129 \end{array}$ | $\begin{aligned} & 129 \\ & (1) \end{aligned}$ |
|  | Average (\$000's) |  |  |  |  |
| Operating activities Cash from operations Depreciation Other | $\begin{aligned} & 2 \\ & 5 \\ & 2 \end{aligned}$ | - ${ }^{3}$ | 2 1 | -3 3 10 | $\begin{array}{r} 8 \\ 12 \\ 2 \end{array}$ |
| Dividends | - | - | - | - | - |
| Investment activities <br> Disposal of fixed assets Purchase of fixed assets Increase in investment Decrease in investment | 1 -9 -9 | 1 -10 - | -1 | - | 2 -28 -1 - |
| Financing activities <br> Increase in long term debt <br> Redayment of long term debt <br> Loans from shareholders <br> Repayment of loans from sharehalders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> Other | 2 -5 3 -1 | -8 | -3 -1 | -11 | 9 -6 3 -3 - - - -1 |
| Increaseldecrease) in cash \& equivalents Cash \& equivalents-Beginning of the year Cash \& equivalents - End of the year | -2 1 -1 | -4 7 2 | - | -1 -6 -7 | -2 4 2 |

11 These estimates are based on somple of incorporbteo businesses reporting sates berween $\$ 10.000$ and $\$ 2.000 .000$. Semple count includes only those businesses reporting a statement of changes.
see rable 1 for symbols and notes
TABLE 5. Employment changes by size of business, 1983-19B6 based on SIC classification in 1986 British Columbia, Services to Buildings and Dwellings (SIC 995)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Totai payroll } \\ (\$ 000 \text { s }) \end{array}$ | Average labour units(1) | Changes in number of businesses with oaid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Nawly reporting(2) | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 781 | 57.301 | 5,374 | 150 | 198 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 736 \\ 32 \\ 9 \\ 4 \end{array}$ | $\begin{array}{r} 25.236 \\ 9.411 \\ 11.944 \\ 10.710 \end{array}$ | $\begin{array}{r} 2.288 \\ 895 \\ 1.155 \\ 1.036 \end{array}$ | $\begin{array}{r} 146 \\ 2 \\ 2 \\ \hline \end{array}$ | $\begin{array}{r} 194 \\ 3 \\ - \\ 1 \end{array}$ |
| 1986 |  |  |  |  |  |
| Total | 1.338 | 75,555 | 7,775 | 331 | ... |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.254 \\ 65 \\ 12 \\ 7 \end{array}$ | $\begin{aligned} & 33,441 \\ & 19,416 \\ & 10,637 \\ & 12.061 \end{aligned}$ | $\begin{aligned} & 3.342 \\ & 1.982 \\ & 1.149 \\ & 1.302 \end{aligned}$ | 317 9 4 1 | $\because$ $\cdots$ $\cdots$ |

[^38]TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Services to Buildings and Dwellings (SiC 995)

| British Columbia, Services to Buildings and Dwellings (SiC 995) |
| :--- | :--- | :--- |

$19 B 5$


1986

| Number of observations in sample | 239 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average sales \$ | 53.106 | 12.264 | 17.887 | 33.690 | 148,581 |
| Average expense $\$$ | 43.204 | 7.291 | 9.056 | 20.119 | 136.350 |
| Average net profit (loss) \$ | 9.902 | 4.973 | B. 831 | 13.571 | 12,231 |
| Businesses reporting profit (No.) | 194 |  |  |  |  |
| Average sales $\$$ | 48.484 | 12.322 | 17.879 | 32.884 | 130.849 |
| Average expense \$ | 35.467 | 6.051 | 8.854 | 17.272 | 113.592 |
| Average net profit \$ | 12,017 | 6.271 | 8,925 | 15.612 | 17.257 |
| Businesses reporting a loss (Mo.) | 45 |  |  |  |  |
| Average sales \$ | 71.003 | 11.955 | 18.665 | 39.761 | 213.631 |
| Avarage expense | 73,720 | 13.990 | 19.484 | 41.566 | 219.840 |
| Average net loss\$ | -2.717 | -2,035 | -819 | -1.805 | -6.209 |

[^39]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Janitorlal Services (SIC 9953)


Symbels
zero or no observations

- 200 small too be expressed
not applicable
$\times$ confidentisl


## Footnotes

11 These estimbtes are based on a sample of businesses reparting sales between $\$ 10.000$ and $\$ 2.000 .000$.
(2) Velue in each cell $=\frac{\text { Toial weighted expenditure on a given item }}{\text { Toial weighted sales of all businesses in the sample }} \times$ poo for each quariile. Total weighted expenditure on a given item
(3) Value in each cell =

Totel weighted sates of businesses repor:ing this iten of expenditure
This portion of the teble pertains oniy to the businesses reporting the specific expense item, therefore these retios ere calculated individually and the iotel will not necessarily equal $100 \%$.

## Notez

Dete are shown by quartiles when af leas: 13 of the sampled businesses report the specific item.
Records were ranked in ascending order sccording to sales size. Each quartile (i. e. bottom 25\%, lower midde 25\%, etc.) represents one quarter of the total number of businesses. Within each quertile, the average ratio is presented. For comparison purposes. the high and low values of seles are shown.

How to use the tablet
(1) Locate the appropriate sales range that is displayed on the wo lines entitled "low sales value" and "High seles value"
(2) The seleçed range will indicate the proper quartile, i.e. the bot:om $25 \%$. the lower midde $25 \%$, the upper middle $25 \%$ or the Iop 25\%.
(3) Data periaining to the selected soles size range will be in that quarite

Standard Industrial CIsssification Definition (SIC 1980):

[^40]TABLE 2. Balance sheet profile for 1986
British Columbia, Janitorial Services (SIC 9953)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower <br> middle 25\% | Upper <br> middle 25\% | $\begin{aligned} & \text { Tor } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 107 \\ & (1) \\ & (1) \end{aligned}$ | $\begin{gathered} \{1\} \\ 14 \end{gathered}$ | $\begin{aligned} & 14 \\ & 21 \end{aligned}$ | $\begin{aligned} & 21 \\ & 42 \end{aligned}$ | $\begin{gathered} 42 \\ (1) \end{gathered}$ |
|  | Average ( 8000 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on fixed assets <br> Other assets | 1 <br> 3 <br> - <br> 5 <br> 19 <br> 4 <br> 2 | - <br> - <br> - <br> - | 1 | 1 | 5 <br> 10 <br>  <br> 9 <br> 17 <br> 65 <br> 14 <br> 7 |
| Total assets | 22 | - | 1 | - | 75 |
| Liabilities and equity Current Ioans Other cutrent liabilities Total current liabilities Mortgages payable Long term debt Other liabilities | 2 4 6 10 2 | $=$ $=$ $=$ $=$ | 1 | - <br> - <br> - | $\begin{array}{r} 6 \\ 13 \\ 19 \\ 34 \\ 7 \\ 7 \end{array}$ |
| ```Total Iiabilities Total equity``` | 18 | - | 1 | - | 60 15 |

111 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.
See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only, 1986
British Columbia, Jenitorlal Services (SIC 9953)

|  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |

(11) The ratios represent the everage of ratios for each business in the group and cannot be calculated from the figures shown in table 2 (2) These estimates are based on sample of businesses peporting sales between $\$ 10,000$ and $\$ 2,000,000$

See Table 1 for symbols and notes.

## Definitions:

1. Liquidity ratio:

Current = current assets / current liabilities
. Leverage retios:
a) Debt/equity $=$ qotal liabilites / equi:.
b) Debt ratio = total liabilities/tota; nsse.
c) Interest coverage = net profit interest expenst topes: expense.

TABLE 4. Statement of changes in financial position for incorporated businesses only. 1986
British Columbia. Janitorial Services (Sic 9953)

|  | Total: $:$ | Bottom 25* | Lower $\text { middle } 25 \%$ | $\begin{aligned} & \text { Upoer } \\ & \text { middle } 25 \% \end{aligned}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\begin{aligned} & 29 \\ & (1) \\ & 11 \end{aligned}$ | $\begin{array}{r} \text { 1) } \\ 30 \end{array}$ | 30 95 | $\begin{array}{r} 95 \\ 222 \end{array}$ | $\begin{aligned} & 222 \\ & (1) \end{aligned}$ |
|  | Average $\left\{\$ 000{ }^{\text {s }}\right.$ \} |  |  |  |  |
| Operating activitias Cash from operations Depreciation Other | $\begin{array}{r} 1 \\ 6 \\ -2 \end{array}$ | ! | 1 4 -7 | $\begin{aligned} & -2 \\ & 4 \\ & -3 \end{aligned}$ | 6 12 3 |
| Dividends | - | - | - | - | - |
| Investment ectivities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | $\begin{array}{r}1 \\ -8 \\ \hline\end{array}$ | $\bar{\square}$ | -10 | 1 -2 -2 | 1 -17 -1 -1 |
| Financing activities <br> Increase in long term debt <br> Repayment of long term debt <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Dectease in equity <br> Other | $\begin{array}{r}1 \\ -3 \\ 5 \\ -2 \\ \hline\end{array}$ | $-2$ | -9 8 -1 | $\begin{array}{r}1 \\ -4 \\ 6 \\ \hline\end{array}$ | 3 -7 9 -4 - - -1 |
| Increase(decrease) in cash s aquivalents Cash 8 equivalents-Beginning of the year Cash 8 equivalents - End of the year | -2 5 3 | - 3 3 | -4 5 2 | 1 -4 -3 | -4 14 10 |

(1) These estimetes are based on sample of incorporated businesses reporting sales between $\$ 10,000$ end $\$ 2,000,000$. Sample count includes only those businesses reporting a statement of changes see Table 1 for symbols ana nores

TABLE 5. Employment changes by size of business. 1983-1986 based on sIC classification in 1986 British Columbia, Services to Bulldings and Dwellings (SIC 995)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total parroll } \\ (\$ 000 \text { s) } \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{array}{r} \text { Newly } \\ \text { repoting }\{2\} \end{array}$ | No ionger reporting(3) |
| 1583 |  |  |  |  |  |
| Total | 781 | 57.301 | 5,374 | 150 | 198 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 736 \\ 32 \\ 9 \\ 4 \end{array}$ | $\begin{array}{r} 25.236 \\ 9.419 \\ 19.944 \\ 10.710 \end{array}$ | $\begin{array}{r} 2.288 \\ 895 \\ 1.155 \\ 1.036 \end{array}$ | $\begin{array}{r} 146 \\ 2 \\ 2 \\ - \end{array}$ | $\begin{array}{r} 194 \\ 3 \\ \hline 9 \end{array}$ |
| 1986 |  |  |  |  |  |
| Totel | 1.338 | 75.555 | 7.775 | 331 | - . |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 1.254 \\ 65 \\ 12 \\ 7 \end{array}$ | $\begin{aligned} & 33.441 \\ & 19.416 \\ & 10.637 \\ & 12.061 \end{aligned}$ | $\begin{aligned} & 3,342 \\ & 1.982 \\ & 1.149 \\ & 1.302 \end{aligned}$ | 317 9 4 1 | $\because$ $\cdots$ $\because$ |

(1) Average labour units are calculated by dividing total payroll by the average annual wage and salary tate as reported in the

Survey of Employment. Payrall and Hours. Statistics Canada, Catalogue 72-002. An average labour unit cauld be interpreted as a full-time employee. Note that the business size groups used are determined at the Canade level. Thus if business has at leas? 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and over group.
(2) Refers to businesses reporsing no payroll deductions in the previous year
(3) Refers to businesses raporting no payroll deductions in the following year.
"Newly reporting" and "no longer roporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.
see rable i for symbols and notes

TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986 British Columbia. Janitorial Services (SIC 9953)

|  | Total 11 ) | Bottom $25 \%$ | ower <br> middle $25 \%$ | Upoer middie 25\% | $\begin{aligned} & \text { Top } \\ & 255 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 139 \\ 54.083 \\ 45.483 \\ 8.600 \end{array}$ | $\begin{array}{r} 14.349 \\ 7.318 \\ 7.023 \end{array}$ | $\begin{array}{r} 22.427 \\ 13.414 \\ 9.013 \end{array}$ | $\begin{aligned} & 45.603 \\ & 33.431 \\ & 12.172 \end{aligned}$ | $\begin{array}{r} 133.959 \\ 127.770 \\ 6.189 \end{array}$ |
| Businesses reporting a profit (No.) <br> Average sales $\$$ <br> Average expense \$ <br> Average net profit \$ | $\begin{array}{r} 131 \\ 49.836 \\ 38.928 \\ 10.908 \end{array}$ | $\begin{array}{r} 14,517 \\ 7,087 \\ 7,430 \end{array}$ | $\begin{aligned} & 22.513 \\ & 12.280 \\ & 10.233 \end{aligned}$ | $\begin{aligned} & 45.699 \\ & 32.901 \\ & 12.798 \end{aligned}$ | $\begin{array}{r} 116.614 \\ 103.442 \\ 13.172 \end{array}$ |
| ```Businesses reporting loss (No.) Average sales $ Average expense $ Average net loss $``` | $\begin{array}{r} 8 \\ 74.708 \\ 84.725 \\ -10.097 \end{array}$ | $\begin{array}{r} 11.086 \\ 11.609 \\ -523 \end{array}$ | $\begin{aligned} & 21.714 \\ & 22.714 \\ & -1.000 \end{aligned}$ | $\begin{aligned} & 42.429 \\ & 59.063 \\ & -8.634 \end{aligned}$ | $\begin{array}{r} 223.602 \\ 253.512 \\ -29.910 \end{array}$ |

1985

| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 150 \\ 55.168 \\ 47.119 \\ 8.049 \end{array}$ | $\begin{array}{r} 13.791 \\ 8.601 \\ 5.190 \end{array}$ | $\begin{array}{r} 22.654 \\ 12.747 \\ 9.907 \end{array}$ | $\begin{array}{r} 41.513 \\ 31.839 \\ 9.674 \end{array}$ | $\begin{array}{r} 142.712 \\ 135.290 \\ 7.422 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 136 \\ 53.616 \\ 41.859 \\ 11.757 \end{array}$ | $\begin{array}{r} 13.608 \\ 7.678 \\ 5.930 \end{array}$ | $\begin{array}{r} 22.654 \\ 12.747 \\ 9.907 \end{array}$ | $\begin{aligned} & 40.184 \\ & 27.460 \\ & 12.724 \end{aligned}$ | $\begin{array}{r} 138.017 \\ 19.559 \\ 18.466 \end{array}$ |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense <br> Average net loss \$ | $\begin{array}{r} 14 \\ 73.464 \\ 84.489 \\ -11.025 \end{array}$ | $\begin{array}{r} 15.581 \\ 17.649 \\ -2.068 \end{array}$ | - | $\begin{aligned} & 47.060 \\ & 50.116 \\ & -3.056 \end{aligned}$ | $\begin{array}{r} 157.750 \\ 185.703 \\ -27.953 \end{array}$ |

1986

| Number of observations in sample <br> Average sales <br> Average expense $\$$ <br> Average net profil (loss) \$ | $\begin{array}{r} 189 \\ 53.050 \\ 42.302 \\ 10.748 \end{array}$ | $\begin{array}{r} 12.07 ? \\ 7.098 \\ 4.979 \end{array}$ | $\begin{array}{r} 16.593 \\ 7.450 \\ 9.143 \end{array}$ | $\begin{aligned} & 33,770 \\ & 19,613 \\ & 14,157 \end{aligned}$ | $\begin{array}{r} 149,758 \\ 135,047 \\ 14,711 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses reporting o profit (No.) | 153 |  |  |  |  |
| Average sales \$ | 48.459 | 11.940 | 96,583 | 32.822 | 132.457 |
| Average expense \$ | 35.986 | 5.939 | 7.260 | 16.184 | 114.569 |
| Average net profit \$ | 12.465 | 6.009 | 9,323 | 16,638 | 17.888 |
| Businesses reporting a loss (No.) | 36 |  |  |  |  |
| Average sales \$ | 84.562 | 13.138 | 17.130 | 39.825 | 268.156 |
| Average expense \$ | 87.641 | 16.117 | 17.735 | 41,522 | 275.188 |
| Average net loss \$ | -3.079 | -2.979 | -605 | -1,697 | -7.032 |

[^41]TABLE 1. Selected operating ratios, in percent of sales, 1986
British Columbia, Ticket and Travel Agencies (SIC 9961)


## Symbols

zero or no observations

- too small too be expressed
*. not spplicable
* confidential


## Footnotes

11 These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000,000$.
2) Value in each coll lotal woighted expenditure on given item
2) Value in each cell= $\overline{\text { fotal weighted soles of all ousinesses in the sample }} \times 100$ for each quartile
(3) Value in each cell= Total weighted expenditure on a given item $\times 100$ for esch quartile Total weighted sales of businesses reporting this izem of expenditure

This portion of the table pertains only to the businesses reporting the specific expense item. inerefore these ratios are calculated individually and the total will not necessarily equel $100 \%$.

## Notes

Deta are shown by auartiles when af least 13 of the sampled businessas report the specific item.
Records were ranked in ascending order according to sales size. Each quartila (i. e. bottom 25z, lower middle 25\%, etc.l represents one quarter of the total number of businasses. Within each quartile, the average ratio is presentad. for comparison purposes, the high and low values of sales are shown

How to use the tables
(1) Locste the appropriate sales range that is displayed on the two lines entitled whow sales value" and migh sales value",
(2) The selected range will indicate the proper quartile, i.e. the bottom $25 \%$. the lower middle $25 \%$. the upper middle $25 \%$ or the top $25 \%$.
(3) Dats pertaining to the selacted sales size range will be in that quartile

## Standard Industrial CI畐sificetion Definition ISIC 19801:

SIC 9961 - Ticket and Trovel Agencies
Businesses Drimarily engaged in furnishing travel information, acting as agents in arranging tours, accommodation and transportation for iravellers or acting as independent agencies for iransportation establishments

TABLE 2. Balance sheet profile for 1986
British Columbia, Ticket and Travel Agencies (SIC 9961)

|  | Total (1) | Bottom $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { midde } 25 \% \end{array}$ | Upper <br> middie 25\% | $\begin{aligned} & \text { Tor } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No.) Low sales value (\$000's) High sales value ( $\$ 000$ 's) | $\begin{array}{r} 36 \\ (1) \\ (1) \end{array}$ | -- | -- |  | -- |
|  | Avarage ( $\$ 000$ 's) |  |  |  |  |
| Assets <br> Cash <br> Accounts and notes receivable <br> Inventory <br> Other current assets <br> Total current assets <br> Fixed assets <br> Less: Accum. dep. on $\ddagger i x e d$ assets <br> Other assets | $\begin{aligned} & 44 \\ & 13 \\ & - \\ & 10 \\ & 67 \\ & 23 \\ & 12 \\ & 35 \end{aligned}$ | -- <br> - <br> - <br> - <br> - <br> - | - - - - - - - | $-=$ - - - - - | - |
| Total assets | 113 | -- | -- | -- | -- |
| Liabilities and equity <br> Current loans <br> Other current liabilities Total current liabilities Mortgages payable bong term deb Other liabilities | 5 24 30 1 27 8 | -- -- -- -- | -- -- -- | - <br> - <br> - <br> - | - |
| $\begin{aligned} & \text { Total liabilities } \\ & \text { Total equity } \end{aligned}$ | $\begin{aligned} & 66 \\ & 47 \end{aligned}$ | -- | -- | -- | -- |

(1) These estimates are based on sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

See Table 1 for symbols and notes.

TABLE 3. Financial ratios(1) for incorporated businesses only. 1986 British Columbia. Ticket and Travel Agencies (SIC 9961)

|  | Total (2) | Bot tom $25 \%$ | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ | $\begin{array}{r} \text { Upper } \\ \text { midole } 25 \% \end{array}$ | $\begin{aligned} & \text { Top } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. Low sales value ( $\$ 000$ 's) High sales value ( $\$ 000$ 's) | $\left\{\begin{array}{l} 23 \\ \{1 \\ 1 \end{array}\right\}$ |  | -- | -- | -- |
|  | Average |  |  |  |  |
| Liquidity ratio Current ratio (times) | 5.2 | -- | -- | -- | -- |
| ```Leverage ratios Debt/equity ratio (times) Interest coverage ratio (times) Oebt ratio \times)``` | $\begin{array}{r} 1.2 \\ 13.1 \\ 0.7 \end{array}$ | -- | -- | -- | -- |

11) The ratios represant the average of patios for each business in the group and cannot be calculated from the figures shown in lable 2
(2) These estimates are based on a sample of businesses reporting saies between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbols and no es.

Definitions:

1. Liquidity retio:

Current = current assets / current liabilities.
2. Leverage ratios:

日) Debt/equity = tozal liabilities / 日quity
D) Debt ratio = qotal liabilities / total assets.
c) Interest coverage = net profit interest expense; interes: expense.

TABLE 4. Statement of changes in financial position for incorporated businesses oniy, 1986 British Columbia, Ticket and Travel Agencies (SIC 9961)

|  | Total(1) | Bottom 25\% | $\begin{array}{r} \text { Lower } \\ \text { middle } 25 \% \end{array}$ | Upper $\text { middle } 25 \%$ | $\begin{aligned} & \text { ToD } \\ & 25 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Businesses in sample (No. <br> Low sales value ( $\$ 000$ 's) <br> High sales value ( $\$ 000^{2}$ s) | $\left\{\begin{array}{l} 13 \\ (1) \end{array}\right.$ | -- | -- | -- |  |
|  | Average ( $\$ 000$ 's) |  |  |  |  |
| Operating activities Cash from oderations Dedreciation Other | 7 -39 | -- | -- | -- | -- |
| Dividends | -2 | -- | -- | -- | -- |
| Investment activities <br> Disposal of fixed assets <br> Purchase of fixed assets <br> Increase in investment <br> Decrease in investment | -3 -2 2 | - -- -- | -- -- -- | -- <br> -- <br> - | - |
| Financing activities <br> Increase in long term debt Repayment of long term deot <br> Loans from shareholders <br> Repayment of loans from shareholders <br> Advances \& loans from government <br> Increase in equity <br> Decrease in equity <br> 0ther | -1 18 -3 - 1 - | $=-$ <br> -- <br> -- <br> -- <br> - | -- -- -- - - -- | - | : |
| Increase(decrease) in cash \& equivalents Cash $\&$ equivalents-Beginning of the year Cash \& equivalents - End of the year | -10 38 28 | -- | -- | -- | - |

[^42]TABLE 5. Employment changes by size of business, 1983-1986 based on SIC ciassification in 1986 British Columbia, Ticket and Travel Agencies (SiC 9961)

| Business size expressed in average labour units(1) | Number of businesses | $\begin{array}{r} \text { Total payroll } \\ \left(\$ 000^{\prime}\right. \text { s) } \end{array}$ | Average labour units(1) | Changes in number of businesses with paid employees |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Newly reporting(2) | No longer reporting(3) |
| 1983 |  |  |  |  |  |
| Total | 390 | 38.098 | 1.975 | 44 | 56 |
| $\begin{aligned} & \text { less than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | $\begin{array}{r} 365 \\ 17 \\ 6 \\ 2 \end{array}$ | $\begin{array}{r} 22.517 \\ 8.821 \\ x \\ x \end{array}$ | $\begin{array}{r} 1.179 \\ 445 \\ 193 \\ 158 \end{array}$ | 42 2 - - | 54 2 - - |
| 1986 |  |  |  |  |  |
| Total | 539 | 51.890 | 2.857 | 88 | -. |
| $\begin{aligned} & \text { 1ess than } 20 \\ & 20-99 \\ & 100-499 \\ & 500 \text { and over } \end{aligned}$ | 511 19 6 3 | $\begin{array}{r} 29.686 \\ 9.680 \\ 6.626 \\ 5.898 \end{array}$ | $\begin{array}{r} 1.677 \\ 564 \\ 327 \\ 289 \end{array}$ | 85 3 - - | $\cdots$ |

(11) Average labour units are calculated by dividing total payroll by the overage annual wage and salary rate as reported in the Survey of Employment, Payrall and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interprered as e full-time employee. Note that the business size groups used are determined at the Canada level. Thus if business has at least 500 employees in Canada as a whole but less than that number in any given province it is shown in the 500 and ovar group.
(2) Refers to businesses reporting no payroll deductions in the previous year
(3) Refers to businesses peporting no payroll deductions in the following year
"Newly reporting" and "no longer raporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly

See Table 1 for symbols and notes.


TABLE 6. Selected operating characteristics of small businesses by sales quartile, 1984-1986
British Columbia, Ticket and Travel Agencies (SIC 9961)

|  | Total(1) | $\begin{array}{r} \text { Bottom } \\ 25 \% \end{array}$ | Lower middle 25\% | Upper middle 25\% | $\begin{aligned} & \text { Tor } \\ & 255 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1984 |  |  |
| Number of observations in sample <br> Average sales \$ <br> Average expense \$ <br> Average net profit (loss) \$ | $\begin{array}{r} 47 \\ 376.024 \\ 379.751 \\ -3.727 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting a profit (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net profit $\$$ | $\begin{array}{r} 30 \\ 329.136 \\ 308.903 \\ 20.233 \end{array}$ | -- | -- | -- | -- |
| Businesses reporting a loss (No.) <br> Average sales \$ <br> Average expense \$ <br> Average net loss \$ | $\begin{array}{r} 17 \\ 446.633 \\ 462.697 \\ -16.064 \end{array}$ | -- | -- | -- | -- |

1985

Number of observations in sample
49
345.535
341.180
4.355
$\begin{array}{ll}-- & -- \\ -- & -- \\ -- & \end{array}$
Average expense $g$
Average net profit (loss) \$
341.180

Businesses reporting profit (No.) Average sales \$

31
319.439
Average expense $\$$
296.253

Average net profit $\$$
23.186

Businesses reporting a loss (Mo.)
Average sales $\$$
18
539,177
574.980
Average expense $\$$
$-35.803$

1986

Number of observations in sample Average sales \$
Average expense \$
Average net profit (loss) $\$$
53
185.202
182.204
2.998
47.201
56.269
-9.068

93,734
99.517
150.771
130.364
20.407
449.100

Businesses reporting a profit (Mo.)
Average sales $\$$
30
182.786
170.877
11.909

| 57.500 | 81.576 |
| ---: | ---: |
| 49.760 | 80.590 |
| 7.740 | 986 |

147.921
119.291
28.630
444.146

Average expense $\$$
43.760
7.740
80.590
986
28.630
433.868

Average net profit $\$$

23
198.519
213.011
-14.492
45.112
57.589
-12.477
106.335
119.136
-12.801
163.268
178.915
479.362

Businesses reporting lass (Mo.)
$-15.647$
496.404
$\begin{array}{ll}\text { Average expense } \$ & 213.01 \\ \text { Average net } & -14.492\end{array}$
(11) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

See Table 1 for symbots and notes


[^0]:    STATISTICS
    CANADA

[^1]:    1) The ratios represent the average of ratios for ach business in the group and cannot be colculated from the figures shown in table 2
    (2) These estimetes are besed on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$
[^2]:    (1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .

[^3]:    (1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Surver of Employment, Payroll and Hours, Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as o full-ime emplovee. Note that the business size groups used are determined at the Canada level. Thus if business has at least 500 emplovees in Canada as a whole but less than thet number in any given province it is shown in the 500 and over group
    (2) Reters to businesses reporting no payroll deductions in the previous year
    (3) Reters to businesses reporting no payroll deductions in the following year
    "Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusted accordingly.

    See Table 1 for symbols and notes.

[^4]:    11 These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

[^5]:    (1) These estimates are based on sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

    See Tole i for symbols and notes

[^6]:    (1) The ratios represent the avetage of ratios for each business in the group and cannot de calculated from the figures shown in Table 2

    121 These estimates are based on a sample of businesses peparting sales between $\$ 10,000$ and $\$ 2.000,000$
    See Table 9 for symbols and notes.

[^7]:    (1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours, Siatistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a full-time amployee. Note that the business size groups used are determined at the Canada level. Thus if a business has at last 500 employaes in Canade as a whale but less than that number in any given province it is shown in the 500 and over group.
    (2) Refers to businesses reporting no payroll deductions in the orevious year
    (3) Refers to businesses reporting no payroll deductions in the following year.
    "Newly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is bdjusted accordingly.
    see Table 1 for symbols and notes.

[^8]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

[^9]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

[^10]:    (1) These estimates are based on sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

    See Table 1 for symbols and notes

[^11]:    (1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as reparted in the

    Survey of Employment Payroll and Hours Statistics Canada, Catalogue 72-002. An average labour unit could be interpreted as a full-time emplover Note that the business size groups used are determined at the caneda level. Thus if a business has at least 500 employees in Canada as a whole but lass than thas number in any given province it is shown in the 500 and over group.
    (2) Refers 10 businesses reporting no payroll daductions in the previous year
    (3) Refers to businesses reporting no payroll deductions in the following year
    "Newly reporting" and "no longer reporting" businesses are assumed to heve been in activity for six months and the information is adjusted accordingly.

    See Table 1 for symbols and notes.

[^12]:    (11 These estimates are based on a sample of businessas reparting salas between $\$ 10,000$ and $\$ 2.000 .000$
    See Table 1 for symbols and notes

[^13]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000.000$.

    See Table i for symbols and nates

[^14]:    (1) Average labour units are calculated by dividing total payroll by the avarage annual wage and salary rate as peported in the

    Survey of Employment. Payroll and Hours, Statistics Canada. Catalogue 72-002. An average fabour unit could be interpreted as a full-time employee. Note that the business size groups used are determined a? the Canada level. Thus if a business has at least 500 employees in Canada as o whole but less than that number in any given province it is shown in the 500 and over group.
    2) Refers to businesses reporting no payroll deductions in the previous year.
    (3) Refers to businesses reporting no payroll deductions in the following year.
    "Newly reporting" and "no longer reporting" businesses are assumed to have been in sctivity for six months and the information is adjusted accordingly.

[^15]:    (11) These estimates are based on a sample of businesses reporiing sales between $\$ 10,000$ and $\$ 2.000,000$

    See Table 1 for symbols and notes

[^16]:    111 The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2 .
    (2) These estimetes are based on a sample of businesses reporting seles between $\$ 10,000$ and $\$ 2,000,000$

    See Table 1 for symbols and notes

[^17]:    11) These estimetes are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$
[^18]:    1) These estimetes ore based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$

    See Table f for symbols and notes

[^19]:    (1f These estimates are based on a sample of businesses raporting sales between $\$ 10.000$ and $\$ 2.000 .000$

[^20]:    131 These estimetes are based on a sample of businesses reporting sales batween $\$ 10,000$ and $\$ 2,000,000$
    See Table 1 for symbols and notes

[^21]:    (1) Average labour units are calculated by dividing total payroll by the average annual wage and salary rate as raported in the Survey of Employment, Payroll and Hours. Statistics Canada. Catalogue 72-002. An average labour unit could be interpreted as a fult-time emplovee Note that the business size groups used are determined at the Cande level. Thus if a business has at leas? 500 enoloyees in Canada as a whate but less than that number in any given province it is shown in the 500 and over group.
    (2) Refers to businesses reporting no payroll deductions in the previous year
    (3) Refers to Dusinesses reporting no payroll deductions in the following year
    "Newty reporting" and "no longer reporting" businesses are assumed to have been in activily for six months and the information is adjusted accordingly.
    she laste h for symbers and noters.

[^22]:    111 These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.
    See Table 1 for symbols and notes

[^23]:    (1) These estimares are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

    See Table i for symbols and notes

[^24]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2.000,000$

    Sae iable i for symbols and notes

[^25]:    (1) Average tabour units are calculated by dividing total payrall by the average annual wage and salary rate as reported in the Survey of Employment. Payroll and Hours. Statistics Canaca. Caralogue 72-002. An average labour unit could be interpreted as a full-fime employee. Note that the business size groups used are determined at the Canada level. Thus if a business has at least 500 emplovees in Cansda as a whole but less than that number in any given province it is shown in the 500 and over group.
    (2) Refers to businesses reporting no paypoll deductions in the previous year
    (3) Refers 10 businesses reporting no payrall deductions in the following year
    "Newly reporting" and "no longer reporting" businesses are assumed to hove been in activity for six months and the information is adjusted accordingly.

    See Table 1 for symbols and notes

[^26]:    (1) These estimates are based on e semple of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$.

    See Table 1 for symbols and notes

[^27]:    (1) The ratios represent the average of ratios for each business in the group and cannot be calculated from the figures shown in table 2

[^28]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2.000 .000$

[^29]:    (1) The ratios represent the average of ratios for each business in the group and cannot be celculated from the figures shown in table 2 .

[^30]:    11 These estimates are besed on sample of businesses pepoting saies between $\$ 10,000$ and $\$ 2,000.000$

[^31]:    11 These estimates are based on a sample of businesses reporting sales beiween $\$ 10.000$ and $\$ 2.000 .000$
    See Table 1 for symbols and notes

[^32]:    (1) The ratios represan the average of ratios for each business in the group and cannot be calculated from the figures shown in lable 2
    (2) These estimates are based on stmple of businesses reporting sales beiween \$10.000 and \$2.000.000.

    See Table 1 for symbols and notes

[^33]:    1) The ratios reprasent the bverage of ratios for each business in the group and cannot be calculated from the figures shown in table 2
    (2) These estimates are based on a sample of businesses feporiing sales between $\$ 10,000$ and $\$ 2,000,000$
[^34]:    (1) These estimates bre based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$.

    See Table 1 for symbols and notes

[^35]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10,000$ and $\$ 2,000,000$

    See Table 1 for symbols and notes

[^36]:    (1) These estimates are based on a sample of businesses reporting sales between $\$ 10.000$ and $\$ 2,000,000$.

    See Table 1 for symbols and notes

[^37]:    (1) These estimates are based on a sample of businesses reporting seles between $\$ 10.000$ and $\$ 2,000.000$

[^38]:    (1) Average labour units are calculated by dividing potal payroll by the average annual wage and salary rate as reportad in the

    Survey of Employment. Payroll and Hours. Statistics Canada. Catalogue 72-002. An average fabour un it could be interpreted as B
    full-time employee. Note that the business size groups useo are determimed ar the Canade level. Ihus if a business has at least
    500 employees in Canada as a whole but less than that mumber in any given province if is shown in the 500 and over group
    121 Refers to businesses peporting no payroll deductions in the previous year.
    (3) Refers to businesses peporting no payroll deductions in the following year.
    "Nowly reporting" and "no longer reporting" businesses are assumed to have been in activity for six months and the information is adjusied accordingly.

    See lable 1 for symbals and notes

[^39]:    (1) These estimetes are based on a sample of businesses reporing sales beiween $\$ 10,000$ and $\$ 2,000,000$.

    See Table 1 for symbals and notes

[^40]:    SIC 9953 - Jenisorisl Services
    Businesses primarily engaged in cleaning and maintenance of buildings and owellings such as char service, floor waxing, jenitorial services. An tor at mantenance of buildirgs and dwellings and office cleaning

[^41]:    (11) These estimates are based on a sample of businesses reporing sales between $\$ 10.000$ and $\$ 2.000,000$.

    See table i for symbols and notes

[^42]:    (11) These estimates are based on a sample of incorporated businesses reporting soles between $\$ 10,000$ and $\$ 2.000,000$. Sanple count includes only those businesses reporting a statement of changes.
    see Table 1 for symools and notes

