



Indian and Northern
Affairs Canada

Affaires indiennes
et du Nord Canada

REPORT

DEPARTMENTAL CONTRACT ACTIVITY

1986-1987

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DEPARTMENTAL CONTRACT ACTIVITY

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DEPARTMENTAL CONTRACT ACTIVITY 1986-1987

INDIAN AFFAIRS AND NORTHERN DEVELOPMENT

EXECUTIVE SUMMARY

This report provides a summary of the contract activity in Headquarters and the regions during the year 1986-87. Where appropriate, comparisons with previous years were made.

During 1986-87, a total of 1,690 contracts and change orders were processed in the department, for a total value of \$24,892,090 broken down as follows:

<u>Type of Contracts</u>	<u>Amount (\$)</u>	<u>% of Total</u>
- Construction Contracts.....	\$ 9,128,980.00	36.7%
- Consulting and Professional Service Contracts.....	\$ 8,557,970.00	34.4%
- Non-Professional Service Contracts.....	\$ 7,205,140.00	28.9%
TOTALS.....	\$24,892,090.00	100.0%

The 1986-87 value of contracts continues the declining trend in contracting which has seen the value decrease by 53% or \$27.7 million from the 1983-84 value of \$52,569,000. In comparison with the previous year, 1985-86, the decrease is 24.2% or \$8 million, when contracts had a value of \$32,835,100, and a decrease of 46% or \$21.2 million from 1984-85 when \$46,088,900 was awarded.

Over a 3 year period, the decrease occurs mainly in the regions with a reduction of \$24 million or 55% as compared to a reduction of \$3.7 million or 42% at Headquarters.

A reduction of \$3.0 million in construction contracts and of \$5.0 million in consulting and professional contracts and a slight increase of \$0.1 million in non-professional service contracts account for the overall \$7.9 million decrease in 1986-87 from 1985-86. Reasons for the decrease are explained in the report.

Of the three types of contracts referred to above, construction and non-professional services were almost exclusively awarded in the regions. For the remaining type, consulting and professional service contracts, approximately 58% of the total value were awarded at Headquarters and 42% in the regions.

With respect to the method of selection of contractors, the Department awarded on a competitive basis 55% of the value of construction contracts, 46% of consulting and professional service contracts and 58% of non-professional service contracts.

During the fiscal year, the Department entered into 165 contracts for a total value of \$4,015,680 with Native firms and individuals. Comparable figures for 1984-85 and 1985-86 are \$4,122,500 and \$3,696,600 respectively. Further details concerning contracts awarded to Natives are included in the report.

As for the use of temporary help services in the department for 1986-87, the total value of call-ups was \$1.21 million made up of \$0.88 million at Headquarters and \$0.33 million in the regions. The total in 1985-86 was \$1.25 million, made up of \$0.80 million at Headquarters and \$0.45 million in the regions. The 1986-87 values represent an increase of 10% at Headquarters and a decrease of 27% in the regions since 1985-86. Both of these fiscal years represent substantial decreases, however, from the value of temporary help in 1984-85. During 1984-85, the total value was \$1.96 million, made up of \$1.30 million at Headquarters and \$0.66 million in the regions.

Other contracting activities carried out during the year include:

- establishment of departmental procedures for contracting through Supply and Services Canada;
- establishment of departmental procedures to implement government initiatives such as selection of Engineering and Architecture consultants, contracting with former public servants, procurement of South African goods and services and employment equity program for contractors;
- participation in the development of federal contract policies, procedures and standards;
- performance of a functional review in the Manitoba region;
- assistance to the Expenditure Review Committee in the collection of contract and temporary help data on a national basis;
- organization of a contract administration workshop;
- implementation of an Automated Contract Report System at Headquarters;

- updating of consultant and Native firms inventories;
- study of the departmental contract function and identification of a feasible and effective method to continue to ensure quality of contracting;
- development and delivery of contract courses to departmental staff and Indian bands; and
- development of data and options and negotiations with PWC concerning the implementation of the government decision to consolidate all real property contracting to PWC.

DEPARTMENTAL CONTRACT ACTIVITY 1986-1987

1.0 INTRODUCTION

This report provides a summary of the contract activity in Headquarters and the Regions during the year 1986-87. Where appropriate, comparative data have been highlighted to permit evaluation of trends in contract values, methods of selection, etc.

This yearly report also includes the contracts awarded, on this department's behalf, by Supply and Services Canada, where the contract values exceeded the departmental authority. It does not, however, include the contracts awarded by Public Works Canada, the Territorial Governments and by Indian Bands through contribution arrangements (Vote 15).

The information provided on call-ups against standing offer contracts is based on actual amounts expended rather than on estimated contract amounts.

This report is intended to inform senior management on trends in the contract activity and the extent of compliance to the requirements of the Government Contracts Regulations.

2.0 CONTRACT VOLUME

2.1 Overview

Table I of the appendices summarizes the departmental contracting activity at Headquarters and Regions for the three types of contracts: construction, consulting and professional service and non-professional service.

During 1986-87, a total of 1,690 contracts and change orders were processed throughout the Department for a total value of \$24,892,100. The following chart shows the breakdown by type of contract and a comparison with the three previous years' activity.

<u>Type of Contract</u>	<u>No. of Contracts (including Change orders)</u>		
	<u>86-87</u>	<u>85-86</u>	<u>84-85</u>
Construction	356	541	1,014
Consulting and Professional	754	1,383	1,888
Non-Professional	<u>580</u>	<u>730</u>	<u>834</u>
TOTALS	1,690	2,654	3,736

<u>Type of Contract</u>	<u>\$ Value (000's)</u>		
	<u>86-87</u>	<u>85-86</u>	<u>84-85</u>
Construction	9,129.0	12,132.3	22,852.0
Consulting and Professional	8,558.0	13,570.1	16,318.2
Non-Professional	<u>7,205.1</u>	<u>7,132.7</u>	<u>6,918.7</u>
TOTALS	24,892.1	32,835.1	46,088.9

Over the three years' activity, the number of contracts and change orders has decreased for the three types of contracts. In monetary terms, the decreases occurred mainly in construction and in consulting and professional service contracting.

With respect to the method of selection, the percentage of values of contracts awarded on a competitive basis for the three types of contracts is as follows:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Construction	55%	76%	77%
Consulting and Professional	46%	48%	52%
Non-Professional	58%	32%	41%

The percentage of competitive awards for construction was 28% less than in 1985-86 while consulting and professional awards were virtually unchanged and non-professional competitive awards were virtually doubled on a percentage basis. The decline in the percentage of competitive awards for construction contracts is dealt with in the following section.

2.2 Construction Contracts

Table II breaks down the departmental construction contract activity according to size of contract and method of selection. All construction contracts were awarded at the regional level.

During 1986-87, construction contracts totalled \$9,128,980, compared with \$12,132,300 for 1985-86 and \$22,852,000 for 1984-85. These totals include change order amounts of \$574,590, \$831,900 and \$1,808,900 respectively.

An analysis of contracts awarded on a competitive basis shows:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Awarded Competitively (\$'s)....	55%	76%	77%
Awarded Competitively (#'s)....	56%	61%	50%

The decline in the percentage of competitive awards for construction contracts was partly due to emergency repairs required in several regions.

The volume of construction contracting awarded on a competitive basis is considered to be very good, in view of the fact that 82% of the number of 86-87 construction contracts were for less than \$30,000 and that Government Contract Regulations allow contracts under \$30,000 to be awarded without competition.

Since year 1984-85, the value of construction contracts has decreased by \$13.7 million. This decrease can be attributed to two factors:

1. a larger portion of the capital construction program being implemented by Indian Bands through Vote 15 (contribution arrangements); and
2. an increase in the utilization of Public Works Canada to provide design and construction services on our behalf, wherein they do the contracting themselves.

This overview of construction contracts does not reflect the whole construction activity in the Department, as it includes only departmentally awarded contracts. All construction work carried out under contribution arrangements or contracted for on our behalf by Public Works Canada and the Territorial Governments, is excluded from this report. The construction work contracted for by these means represents approximately 90% of the total construction activity of the Department.

2.3 Consulting and Professional Service Contracts

Table III breaks down the departmental consulting and professional service contract activity according to size of contracts and method of selection.

In 1986-87, these contracts had a total value of \$8,557,970 (85-86, \$13,570,100, 84-85, \$16,318,200). These totals include change order amounts of \$751,780, \$2,994,000 and \$2,663,900 respectively. 42% of these contracts were awarded in the Regions and 58% at Headquarters.

More than 90% in numbers of the 86-87 consulting and professional contracts were for less than \$30,000 and represented 48% in total value. Of the contracts in excess of \$30,000 in value, 55% were awarded through competition.

An analysis of contracts awarded on a competitive basis shows:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Awarded Competitively (\$'s)....	46%	48%	52%
Awarded Competitively (#'s)....	26%	28%	29%

The percentages of contracts awarded on a competitive basis has remained virtually unchanged for the past several years.

A comparison chart (Figure 1) for the consulting and professional service contracts shows the relative values of competitive versus sole source contract awards.

CONSULTING AND PROFESSIONAL SERVICES CONTRACTS COMPARISON WITH PREVIOUS YEARS

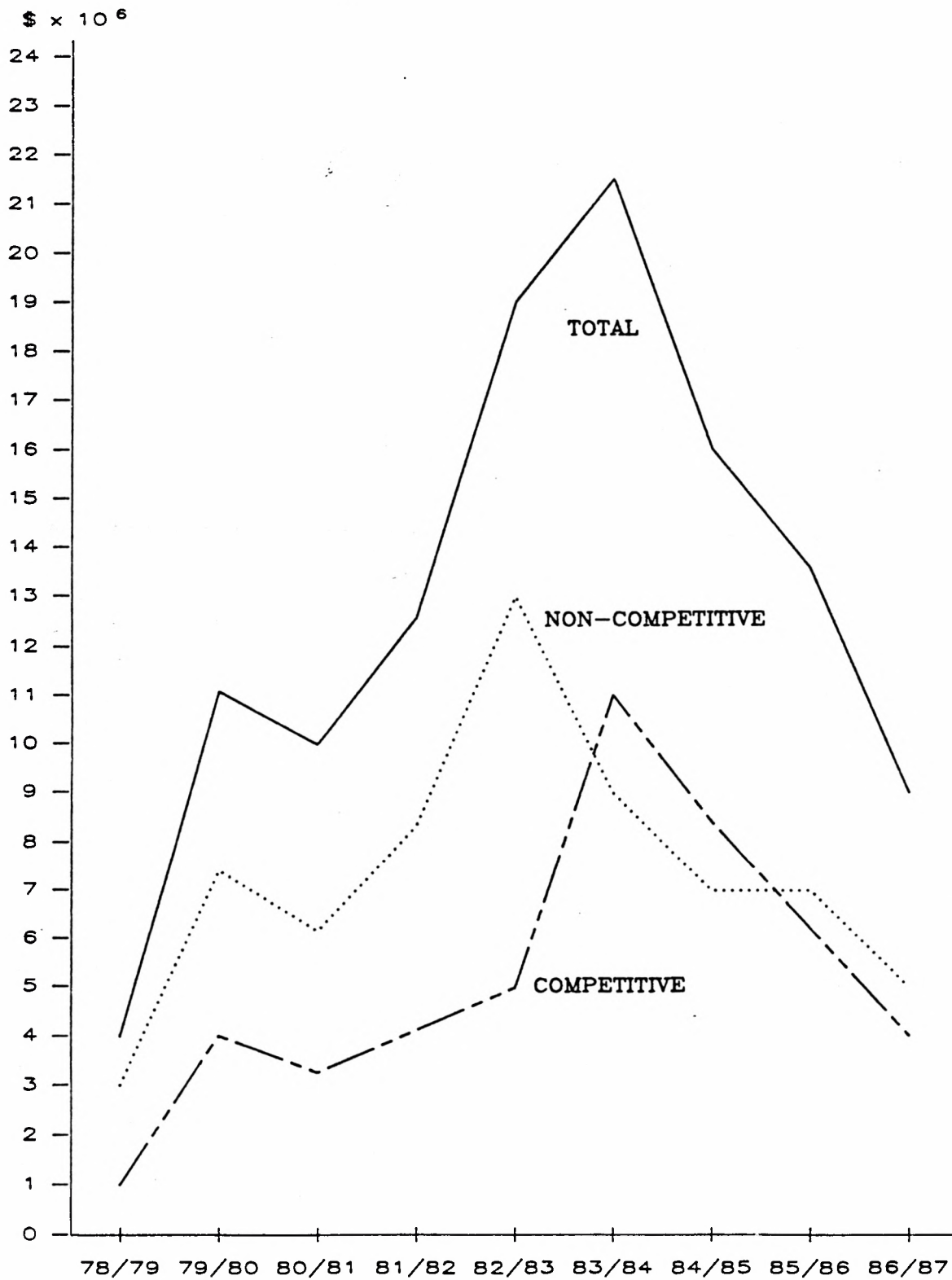


Figure 1

As the chart shows, the department's volume of consulting and professional service contracts peaked in 1983-84 at \$21.6 million. Until 1983-84, the value of non-competitive consulting and professional services contracts had been approximately double the value of competitive contracts. In 1983-84, the competitive value exceeded the non-competitive value, and this trend continued for 1984-85. For 1985-86 and 1986-87, however, the value of non-competitive awards has exceeded that of competitive awards by a few percentage points.

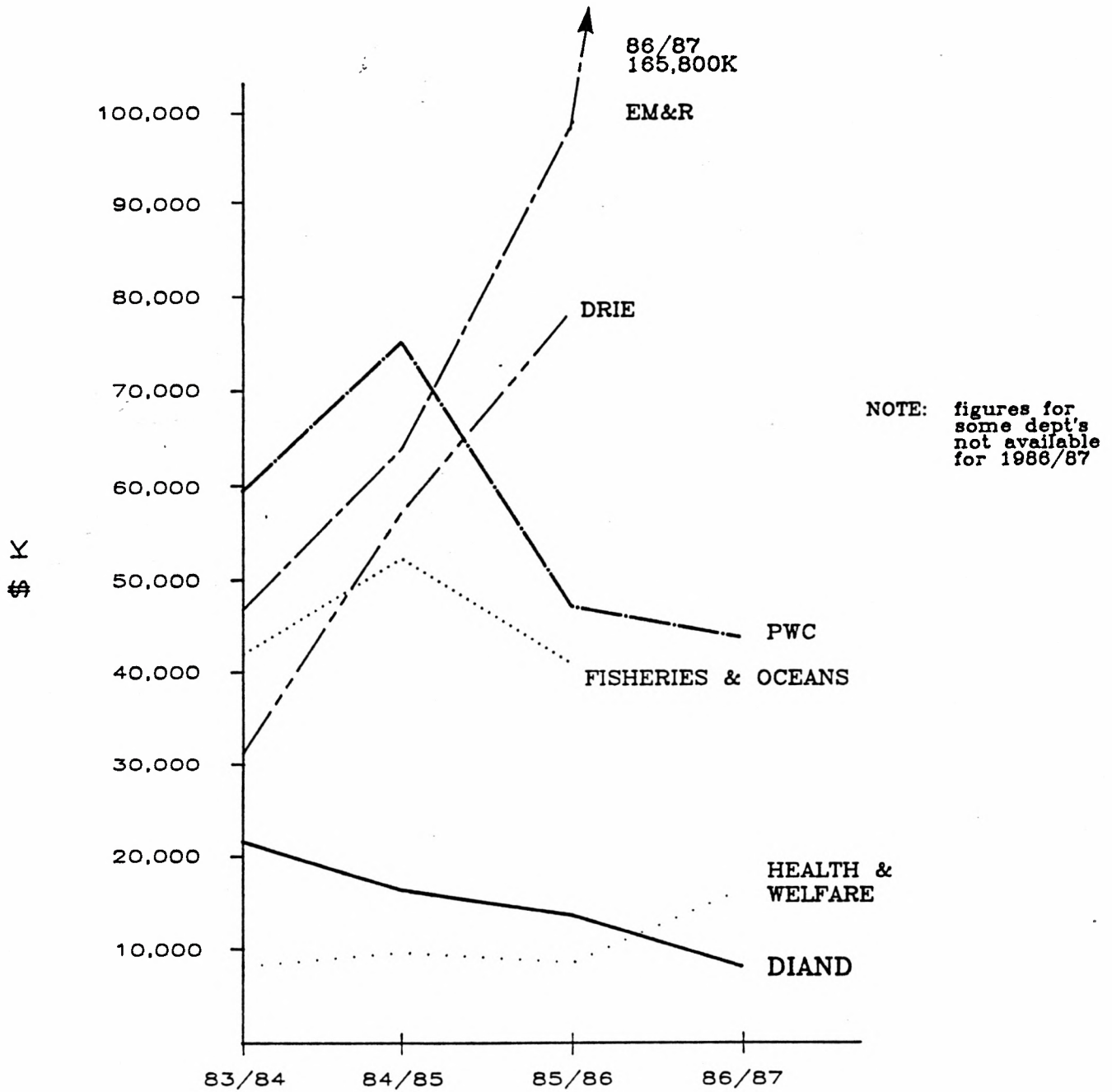
The reduction of \$5 million noted between years 1985-86 and 1986-87, is primarily a result of decreased contracting in three areas, namely \$2.2 million on Engineering and Architecture service contracts, \$0.7 million on Engineering and Science services contracts and \$2.1 million on other consulting and professional services contracts. The reduction in Engineering and Architecture contracts is attributed to the increase in the volume of the capital construction program being implemented by Bands through contribution arrangements and increase in the use of Public Works Canada to provide design and construction services on our behalf. As a result, Bands and/or Public Works Canada, rather than the department, contract directly with the consultants.

The freeze on discretionary spending announced on February 6, 1986, followed by the formation of the Departmental Expenditure Review Committee on July 24, 1986, may have been a factor contributing to the decrease in the consulting and professional service contracts.

Figure 2 makes a graphic comparison of the values of consulting and professional contracts awarded by DIAND and selected departments over the last four years.

The department with consulting and professional services contracts in the same dollar range as DIAND is Health and Welfare Canada. The other departments shown on Figure 2 all have much larger total values for their consulting and Professional Services Contracts. DIAND is the only department whose value has steadily decreased during the four year period shown.

CONSULTING AND PROFESSIONAL SERVICES CONTRACTS



Source: Annual Reports To Treasury Board

Figure 2

2.4 Non-Professional Service Contracts

Table IV gives a breakdown of these contracts by size and method of selection. Non-professional services can be described as services provided by non-professionals or tradespeople, such as snow removal, janitorial services, busing, repair to heating systems, fire-fighting, etc.

Headquarters awarded four contracts of this type and the rest were awarded in the regions. There were 580 such contracts and change orders with a total value of \$7,205,140. The comparative figures for 1985-86 were 730 and \$7,132,700 and for 1984-85, 834 and \$6,918,700 respectively. These numbers include change order amounts of \$254,090, \$530,700 and \$377,500 respectively.

94% of the number of 86-87 non-professional service contracts were for less than \$30,000 and represented 45% in total value. Of the contracts in excess of \$30,000, 65% in value were awarded through competition.

An analysis of non-professional service contracts awarded on a competitive basis shows:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Awarded Competitively (\$'s)....	58%	32%	41%
Awarded Competitively (#'s)....	38%	23%	31%

The percentage of competitive awards increased substantially from 1985-86 to 1986-87 while the percentage, in dollars, of awards on a competitive basis almost doubled. As stated earlier, 94% of the non-professional services contracts for 1986-87 were for \$30,000 or less. The competitive percentages attained are therefore considered excellent.

2.5 Contracts with Individuals

There were 344 contracts with individuals with a total value of \$2,738,820. The figures for 85-86 were 490 and \$4,075,424 and for 84-85, 775 and \$5,960,291 respectively.

During 1986-87, the Department entered into 7 contracts with former government officials in receipt of a pension for a total value of \$91,240. Comparable figures for 85-86 were 8 contracts for a value of \$37,810 and for 84-85, 23 contracts for a value of \$309,363.

Of the 7 contracts with former government officials in 1986-87, 5 were with former senior officials, for a value of \$80,690.

The Department entered into 8 personal service contracts with a total value of \$109,300. These contracts were approved by the Deputy Minister in accordance with policy requirements. Comparable figures for 85-86 were 2 contracts for a value of \$300,000 and for 84-85, 4 contracts for a value of \$49,948.

2.6 Contracts with Natives

During year 1986-87, the Department awarded a total of 165 contracts with a value of \$4,015,680 to Native firms or individuals. Comparable figures for year 1985-86 were 324 and \$3,696,600 and for 1984-85, 400 and \$4,122,500.

The details for the different types of contracts are highlighted as follows:

		<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Construction	#:	26	41	54
	\$:	\$ 330,230	\$ 282,300	\$ 497,700
		<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Consulting and Professional	#:	45	134	167
	\$:	\$ 505,170	\$1,611,100	\$1,190,500
		<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Non-Professional	#:	94	149	179
	\$:	\$3,180,280	\$1,803,200	\$2,434,300

Percentages of departmental volume awarded to Natives:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Construction.....	3.6%	2.3%	2.2%
Consulting and Professional.....	5.9%	11.9%	7.3%
Non-Professional....	44.1%	25.7%	35.2%
TOTALS	15.1%	11.3%	9.0%

The value of departmental contracts awarded to Native firms has remained fairly constant over the three-year period, but the total value of these contracts expressed as a percentage of the total departmental value of contracts, has increased over the same period.

2.7 Headquarters Contracts

Contracting at Headquarters is almost exclusively for consulting and professional services, with only four non-professional service contracts (\$123,680) awarded.

Tables V and VI give summaries of Headquarters activity for Consulting and Professional service contracts. Table V shows a listing by size and method of selection and Table VI is by program and method of selection.

The consulting and professional service contracts at Headquarters are further subdivided, within each program, in Tables VI-1 to VI-11.

Consulting and professional service contracts for Headquarters during 1986-87 totalled \$4,978,690, compared with \$7,372,300 for 1985-86 and \$7,085,000 for 1984-85. These totals include change order amounts of \$406,310, \$1,271,800 and \$1,338,600. The largest one year drop was from 1985-86 to 1986-87, when the value of Headquarters consulting and professional services fell by almost one third. As mentioned earlier, the volume of consulting and professional service contracts peaked in 1983-84. If we were to use the 1983-84 value of \$8,807,000 as representing 100%, then the percentages for 1984-85, 1985-86 and 1986-87 would be 80%, 84% and 57% respectively.

An analysis of contracts awarded on a competitive basis shows:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Awarded Competitively (\$'s)....	37%	37%	40%
Awarded Competitively (#'s)....	24%	22%	15%

In 1986-87, four programs accounted for approximately seventy percent of the total value of these contracts. These were:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Finance & Professional Services.....	\$ 937,270	\$1,570,300	\$1,727,500
Northern Affairs....	1,086,540	1,103,500	1,608,500
Lands, Revenues & Trusts.....	733,700	1,171,100	1,381,100
*Self-Government....	763,020	1,398,300	-

It can be noted that for these four programs, the values of contracts have experienced decreases.

The decrease in the Finance and Professional Services Program is due mostly to a reduction in the values of the Departmental Audit Branch contracts.

The decrease in the Lands, Revenues and Trusts Programs is due to a reduction in the values of the Lands, Revenues and Trusts Operations Branch contracts.

The decrease in the Self-Government Program is attributed to reductions in the values of the Policy and Constitutional Affairs and Comprehensive Claims Branches contracts.

A comparison of these 1986-87 contracts awarded on a competitive basis shows:

	<u>\$ % Competitive</u>		
	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Finance & Professional Services.....	75%	76%	81%
Northern Affairs.....	33%	34%	26%
Lands, Revenues & Trusts.....	0%	39%	50%
*Self-Government.....	0%	0%	-

* New program in 1985-86.

The only program showing substantial changes in the percentage of competitive awards is Lands, Revenues and Trusts. Their competitive awards dropped from 50% to 39% from 1984-85 to 1985-86 and to 0% in 1986-87. Similarly, the Self-Government program had 0% competitive awards. The major reason for these two programs to enter into non-competitive contracts was because of the specific requirements related to work on claims negotiations and court actions.

2.8 Regional Contracts

Table VII summarizes all regional contract activity for the three types of contracts: construction, consulting and professional, and non-professional.

Tables VII-1 to VII-11 give a breakdown, for each region, of contracts by size and by method of selection.

The following chart shows the breakdown by type of contract and a comparison with the previous years' activity in the Regions:

<u>Type of Contract</u>	<u>No. of Contracts (including Change orders)</u>		
	<u>86-87</u>	<u>85-86</u>	<u>84-85</u>
Construction	356	541	1,013
Consulting and Professional	402	763	1,112
Non-Professional	<u>580</u>	<u>730</u>	<u>834</u>
TOTALS	1,338	2,034	2,959

<u>Type of Contract</u>	<u>\$ Value (000's)</u>		
	<u>86-87</u>	<u>85-86</u>	<u>84-85</u>
Construction	9,129.0	12,124.3	22,834.0
Consulting and Professional	3,579.3	6,197.8	9,233.2
Non-Professional	<u>7,081.4</u>	<u>7,066.1</u>	<u>6,918.7</u>
TOTALS	19,789.7	25,388.2	38,985.9

The foregoing chart indicates that construction represented 46% of the regional contracts in value with consulting and professional services and non-professional services contracts, representing 18% and 36% respectively for 1986-87. The comparable figures for 1985-86 were construction 48%, consulting and professional services 25% and non-professional services 27%.

An analysis of regional contracts awarded on a competitive basis shows:

Construction Contracts:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Awarded Competitively (\$'s)....	55%	76%	77%
Awarded Competitively (#'s)....	54%	61%	50%

Consulting and Professional Contracts:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Awarded Competitively (\$'s)....	60%	60%	61%
Awarded Competitively (#'s)....	28%	32%	37%

Non-Professional Contracts:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Awarded Competitively (\$'s)....	58%	32%	41%
Awarded Competitively (#'s)....	38%	23%	31%

The volume of contracting varies substantially from region to region. The number of contracts in each region varied in 1986-87 from 71 in Manitoba to 224 in Alberta. On the basis of dollar values, the range was from the Atlantic region at \$643,240 to \$4,930,380 in the N.W.T.

2.9 Temporary Help

Tables VIII gives a breakdown of the temporary help call-up activity in Headquarters and the regions.

The amounts were compiled from estimates provided from call-up records and may vary from financial records based on paid amounts.

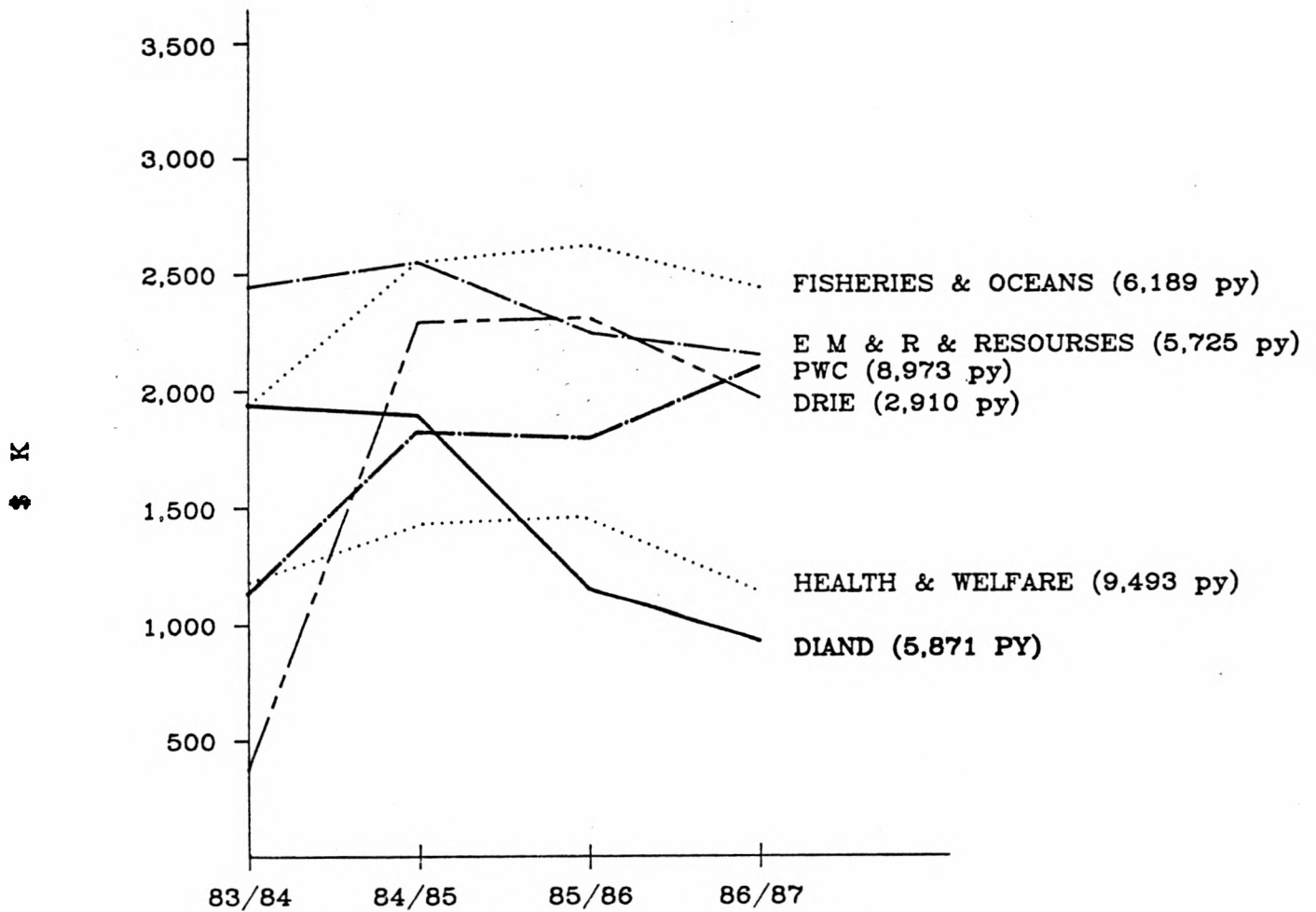
Temporary help call-ups for 1986-87 had a total value of \$1.21 million (1985-86: \$1.25 million; 1984-85: \$1.96 million), made up as follows:

	<u>1986-87</u>	<u>1985-86</u>	<u>1984-85</u>
Headquarters.....	0.88 M	0.80 M	1.30 M
Regions.....	0.33 M	0.45 M	0.66 M
TOTAL.....	1.21 M	1.25 M	1.96 M

Headquarters share of the temporary help expenditure for each of 1984-85, 1985-86 and 1986-87 was 66%, 64% and 73% respectively.

Figure 3 makes a graphic comparison of the values of temporary help activity in different departments of comparable person-year allocations over the last four years.

TEMPORARY HELP SERVICES COSTS FOR 83/84 TO 86/87



Source: Supply and Services Records

Figure 3

It can be noted that, except for Public Works Canada, the use of temporary help is decreasing, with DIAND presenting the greatest decrease. On a person-year basis, DIAND's expenditure on temporary help is substantially less than all other departments listed except Health and Welfare Canada.

3.0 Highlights of Other Contract Activities

Other contracting activities carried out during 1986-87 include:

1. Establish departmental procedures for contracting through Supply and Services Canada, thereby reducing the need for Treasury Board submissions, and facilitate the awarding of service contracts exceeding departmental authority.
2. Establish departmental procedures to implement government initiatives with respect to:
 - selection of Engineering and Architectural Services contracts;
 - contracting with Former Public Servants, Former Public Office Holders;
 - procurement of South African goods and services; and
 - employment equity program for contractors.
3. Participate in the development of federal contract policies, procedures and standards, e.g. new interest clauses, use of letters of credit, arbitration, standard contracts general conditions, employment equity program for contractors.
4. Conduct special review and a functional review of the contract administration activity in the Manitoba Region, to examine the degree of compliance with existing policy, guidelines and procedures as they apply to tendering contract award and administration of contracts. This will help the region improve the quality and effectiveness of its contract activity.
5. Assist the Expenditure Review Committee to carry out its mandate by developing methods and procedures to collect contract data and temporary help on a national basis and present it to the Committee for its consideration in a brief and comprehensive manner.

6. Organize a contract administration workshop to update regions on central agencies and departmental policies and procedures, and to help resolve contract problems of common interest.
7. Implement an Automated Contract Report System at Headquarters in order to provide more timely and efficient contract data reporting.
8. Update consultant inventory to provide more current contractor data to managers for use in selecting names of firms/individuals for inclusion in proposal calls or sole source negotiations.

Establish Native Consultant inventory to help managers identify native firms/individuals to be included in proposal calls or sole source negotiations.

9. Undertake a study to review the departmental contract function and to determine the most feasible and effective method of continuing to ensure quality of contracting in the Department.
10. Develop and deliver contract courses to departmental staff and Indian bands to help improve the quality and effectiveness of contract administration in the Department and at band levels.
11. Develop data and options, and negotiate with PWC concerning the implementation of the government decision to consolidate all real property contracting to PWC.

4.0 Conclusions

4.1 Volume of Contracting

Since 1983-84, the total value of departmental contracting has decreased by 53%. The major reduction was in construction contracts and to a somewhat lesser extent in consulting and professional services contracts. Non-professional services contracts changed little over the 1983-84 to 1986-87 time period.

The drop in value for Headquarters, generally consulting and professional services contracts only, was 42% from 1983-84 to 1986-87. During that same time period, the regions experienced a 60% drop in construction, a 72% drop in consulting and professional services, and a 12% drop in non-professional services.

4.2 Size of Contracts

For the last three years, the number of contracts more than and less than \$30,000 in value for each type of contract is as follows:

	<u>1986-87</u>		<u>1985-86</u>		<u>1984-85</u>	
	less than \$30,000	more than \$30,000	less than \$30,000	more than \$30,000	less than \$30,000	more than \$30,000
Construction:	204	44	292	66	645	126
Consultant and Professional:	468	49	837	83	914	140
Non-Professional:	459	28	609	32	686	45
SUB-TOTALS:	1,131	121	1,738	181	2,245	311

% OF TOTAL FOR CONTRACTS LESS THAN \$30,000

For 1986-87: 90.3%.

For 1985-86: 90.8%.

For 1984-85: 89.1%.

As can be noted, the percentage of the number of contracts under \$30,000 has remained fairly constant over the last four years.

4.3 Competitive Selection

For the three fiscal years 1984-85, 1985-86 and 1986-87, the percentages of competitive awards for construction contracts in terms of dollars, has been 77%, 76% and 55% respectively. For consulting and professional services and non-professional services, the percentages have been 52%, 48%, 46% and 41%, 32%, 58% respectively.

	<u>86-87</u>	<u>85-86</u>	<u>84-85</u>
Construction	55%	76%	77%
Consulting and Professional	46%	48%	52%
Non-Professional	58%	32%	41%

4.4 Temporary Help

The expenditures for temporary help, \$1.96 million for 1984-85, \$1.25 million for 1985-86 and \$1.21 million for 1986-87, represent reductions of 36% and 3% respectively over the previous fiscal year.

4.5 Geographic Distribution of Contracts Awarded

Of the total departmental contracting activity, Headquarters awarded 20.5% of the values of the contracts (\$5,102,370), while the two most active regions were the Northwest Territories, 19.8% (\$4,930,380) and Ontario, 15.5% (\$3,849,790). These three administrative units awarded 55.8% of all departmental contracts.

Of the values of contracts awarded by the Northwest Territories Region, approximately 50% were for fire-fighting services and ancillary activities, e.g. telecommunications, catering, etc. The fire-fighting activity has recently been transferred to the Territorial Government.

The total value of contracts during 1986-87 was lower than in 1985-86 at Headquarters, and in all regions, except the Yukon and the N.W.T.

YEAR 1986/87

TOTAL DEPARTMENTAL CONTRACTING ACTIVITY

	CONSTRUCTION			CONSULTING & PROFESSIONAL			NON-PROFESSIONAL			TOTALS		
	#	\$ (000's)	% \$	#	\$ (000's)	% \$	#	\$ (000's)	% \$	#	\$ (000's)	% \$
HEADQUARTERS	-	-	-	352	4,978.69	58.2	7	123.68	1.7	359	5,102.37	20.5
ATLANTIC	18	236.04	2.6	19	67.83	0.8	25	339.37	4.7	62	643.24	2.6
QUEBEC	57	812.01	8.9	23	110.11	1.3	46	296.93	4.1	126	1,219.05	4.9
ONTARIO	9	2,765.71	30.3	34	171.04	2.0	86	913.04	12.7	129	3,849.79	15.5
MANITOBA	27	417.13	4.6	24	137.66	1.6	20	256.24	3.6	71	811.03	3.3
SASKATCHEWAN	74	1,034.40	11.3	43	210.33	2.4	57	484.02	6.7	174	1,728.75	6.9
ALBERTA	111	1,582.37	17.3	62	314.97	3.7	51	494.96	6.9	224	2,392.30	9.6
BRITISH COLUMBIA	22	1,027.82	11.2	49	392.06	4.6	42	281.90	3.9	113	1,701.78	6.8
MINERALS (WEST)	-	-	-	19	80.38	0.9	9	17.40	0.2	28	97.78	0.4
N.W.T.	32	1,213.73	13.3	59	435.78	5.1	92	3,280.87	45.5	183	4,930.38	19.8
YUKON (NORTHERN)	4	35.35	0.4	66	1,645.14	19.2	144	712.73	9.9	214	2,393.12	9.6
YUKON (INDIAN & INUIT)	2	4.52	0.1	4	13.98	0.2	1	4.00	0.1	7	22.50	0.1
TOTALS	356	9,128.98	100	754	8,557.97	100	580	7,205.41	100	1,690	24,892.09	100

TOTAL - ALL CONTRACTS \$	24,892.09
PERCENTAGE - CONSTRUCTION	= 36.7 %
PERCENTAGE - CON. & PROF.	= 34.4 %
PERCENTAGE - NON-PROF.	= 28.9 %

TABLE I

CONSTRUCTION CONTRACTS

DEPARTMENTAL SUMMARY - 1986/87

**BY: SIZE OF CONTRACTS
METHOD OF SELECTION**

Method of Selection	CONTRACT SIZE GROUPINGS									TOTALS		
	0 – \$10,000			\$ 10,000 – \$ 30,000			OVER \$ 30,000					
	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$
COMPETITION	59	242.70	5.1	50	928.46	19.7	31	3,550.48	75.2	140	4,721.64	100
SOLE SOURCE	68	244.63	6.4	27	463.80	12.1	13	3,124.32	81.5	108	3,832.75	100
SUB-TOTALS	127	487.33	5.7	77	1,392.26	16.3	44	6,674.80	78.0	248	8,554.39	100
CHANGE ORDERS	93	47.22	8.3	8	136.42	23.7	7	390.95	68.0	108	574.59	100
TOTALS	220	534.55	5.8	85	1,528.68	16.8	51	7,065.75	77.4	356	9,128.98	100

TOTAL - ALL CONTRACTS \$ 9,128,980		
PERCENTAGE - COMPETITIVE	= 51.7	%
PERCENTAGE - SOLE SOURCE	= 42.0	%
PERCENTAGE - CHANGE ORDERS	= 6.3	%

TABLE II

CONSULTING AND PROFESSIONAL
SERVICE CONTRACTS

DEPARTMENTAL SUMMARY - 1986/87

**BY: SIZE OF CONTRACTS
METHOD OF SELECTION**

Method of Selection	CONTRACT SIZE GROUPINGS									TOTALS		
	0 – \$10,000			\$ 10,000 – \$ 30,000			OVER \$ 30,000					
	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$
COMPETITION	62	292.77	8.1	46	876.99	24.3	27	2,443.55	67.6	135	3,613.31	100
SOLE SOURCE	259	995.88	23.7	101	1,587.80	37.9	22	1,609.20	38.4	382	4,192.88	100
SUB-TOTALS	321	1,288.65	16.5	147	2,464.79	31.6	49	4,052.75	51.9	517	7,806.19	100
CHANGE ORDERS	213	232.54	30.9	19	300.24	40.0	5	219.00	29.1	237	751.78	100
TOTALS	534	1,521.19	17.8	166	2,765.03	32.3	54	4,271.75	49.9	754	8,557.97	100

TOTAL - ALL CONTRACTS \$ 8,557,970		
PERCENTAGE - COMPETITIVE	= 42.2	%
PERCENTAGE - SOLE SOURCE	= 49.0	%
PERCENTAGE - CHANGE ORDERS	= 8.8	%

TABLE III

NON-PROFESSIONAL SERVICE CONTRACTS

DEPARTMENTAL SUMMARY - 1986/87

**BY: SIZE OF CONTRACTS
METHOD OF SELECTION**

Method of Selection	CONTRACT SIZE GROUPINGS									TOTALS		
	0 – \$10,000			\$ 10,000 – \$ 30,000			OVER \$ 30,000					
	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$
COMPETITION	119	427.23	10.6	50	1,010.58	25.2	16	2,574.64	64.2	185	4,012.45	100
SOLE SOURCE	241	619.61	21.1	49	959.64	32.6	12	1,359.35	46.3	302	2,938.60	100
SUB-TOTALS	360	1,046.84	15.1	99	1,970.22	28.3	28	3,933.99	56.6	487	6,951.05	100
CHANGE ORDERS	86	149.63	58.9	7	104.46	41.1	0	0	0	93	254.09	100
TOTALS	446	1,196.47	16.6	106	2,074.68	28.8	28	3,933.99	54.6	580	7,205.14	100

TOTAL - ALL CONTRACTS \$ 7,205.14
PERCENTAGE - COMPETITIVE = 55.7 %
PERCENTAGE - SOLE SOURCE = 40.8 %
PERCENTAGE - CHANGE ORDERS = 3.5 %

TABLE IV

CONSULTING AND PROFESSIONAL
SERVICE CONTRACTS

HEADQUARTERS SUMMARY - 1986/87

BY: SIZE OF CONTRACTS
METHOD OF SELECTION

Method of Selection	CONTRACT SIZE GROUPINGS									TOTALS		
	0 – \$10,000			\$ 10,000 – \$ 30,000			OVER \$ 30,000					
	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$	No.	\$ (000's)	% \$
COMPETITION	21	117.55	7.0	17	325.41	19.5	16	1,228.89	73.5	54	1,671.85	100
SOLE SOURCE	98	445.21	15.3	59	1,075.15	37.1	18	1,380.17	47.6	175	2,900.53	100
SUB-TOTALS	119	562.76	12.3	76	1,400.56	30.6	34	2,609.06	57.1	229	4,572.38	100
CHANGE ORDERS	109	74.08	18.2	10	153.23	37.7	4	179.00	44.1	123	406.31	100
TOTALS	228	636.84	12.8	86	1,553.79	31.2	38	2,788.06	56.0	352	4,978.69	100

TOTAL - ALL CONTRACTS \$	4,978,690
PERCENTAGE - COMPETITIVE	= 33.6 %
PERCENTAGE - SOLE SOURCE	= 58.2 %
PERCENTAGE - CHANGE ORDERS	= 8.2 %

TABLE V

YEAR 1986/87

**CONSULTING & PROFESSIONAL
SERVICE CONTRACTS**

**HEADQUARTERS SUMMARY
BY: PROGRAM
METHOD OF SELECTION**

	COMPETITIVE			SOLE SOURCE			CHANGE ORDERS			TOTALS			% \$
	#	\$ (000's)	% \$	#	\$ (000's)	% \$	#	\$ (000's)	% \$	#	\$ (000's)	% \$	
MINISTER'S OFFICE	0	0	0	7	50.28	100	0	0	0	7	50.28	100	1.0
DEPUTY MINISTER'S OFFICE	0	0	0	0	0	0	4	0	0	4	0	100	0.0
FINANCE & PROFESSIONAL SERVICES	12	668.29	71.3	27	217.87	23.3	21	51.11	5.4	60	937.27	100	18.8
NORTHERN AFFAIRS	9	308.69	28.4	34	619.61	57.0	22	158.24	14.6	65	1,006.54	100	21.8
LANDS, REVENUES & TRUSTS	0	0	0	54	662.30	90.3	40	71.40	9.7	94	733.70	100	14.8
SELF-GOVERNMENT	0	0	0	11	694.15	91.0	7	68.87	9.0	18	763.02	100	15.3
ECONOMIC DEVELOPMENT	10	163.84	35.8	25	286.11	62.4	17	8.21	1.8	52	458.16	100	9.2
INDIAN SERVICES	0	0	0	2	53.90	51.9	3	50.00	48.1	5	103.90	100	2.1
HUMAN RESOURCES	0	0	0	3	126.41	100.0	0	0	0	3	126.41	100	2.5
COMMUNICATIONS	15	122.37	66.6	6	72.75	39.6	7	(11.42)	(6.2)	28	183.70	100	3.7
EXECUTIVE SUPPORT SERVICES	8	408.66	76.3	6	117.15	21.9	2	9.90	1.8	16	535.71	100	10.8
TOTALS	54	1,671.85	33.6	175	2,900.53	58.3	123	406.31	8.1	352	4,978.69	100	100.00

TABLE VI

HEADQUARTERS SUMMARY - 1986/87

H.Q. CONSULTING AND PROFESSIONAL SERVICE CONTRACTS

MINISTER'S OFFICE

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$10,000 - \$30,000		OVER \$30,000		No.	\$ (000's)
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)		
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	5	18.16	2	32.12	0	0	7	50.28
TOTAL	5	18.16	2	32.12	0	0	7	50.28
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	50.28

TABLE VI-I

HEADQUARTERS SUMMARY – 1986/87

H.Q. CONSULTING AND PROFESSIONAL SERVICE CONTRACTS

DEPUTY MINISTER'S OFFICE

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$10,000 – \$30,000		OVER \$30,000		No.	\$ (000's)
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)		
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	4	0	0	0	0	0	4	0
TOTAL							0	0

TABLE VI

HEADQUARTERS SUMMARY - 1986/87

H.Q. CONSULTING AND PROFESSIONAL SERVICE CONTRACTS

FINANCE AND PROFESSIONAL SERVICES

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$10,000 - \$30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
COMPETITION	3	20.70	5	98.48	4	549.11	12	668.29
SOLE SOURCE	21	63.01	5	109.86	1	45.00	27	217.87
TOTAL	24	83.71	10	208.34	5	594.11	39	886.16
CHANGE ORDERS	19	(4.09)	1	10.20	1	45.00	21	51.11
							TOTAL	937.27

TABLE VI-3

FINANCE AND PROFESSIONAL SERVICES

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$10,000 - \$30,000		OVER \$30,000		No.	\$ (000's)
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)		
	<u>ASSISTANT DEPUTY MINISTER</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	2	55.36	1	45.00	3	100.36
TOTAL	0	0	2	55.36	1	45.00	3	100.36
CHANGE ORDERS	0	0	0	0	1	45.00	1	45.00
	<u>TECHNICAL SERVICES AND CONTRACTS BRANCH</u>						TOTAL	145.36
COMPETITION	0	0	3	61.20	1	49.58	4	110.78
SOLE SOURCE	9	35.50	1	23.00	0	0	10	58.50
TOTAL	9	35.50	4	84.20	1	49.58	14	169.28
CHANGE ORDERS	2	0	0	0	0	0	2	0
	<u>DEPARTMENTAL AUDIT BRANCH</u>						TOTAL	169.28
COMPETITION	3	20.70	2	37.28	2	127.93	7	185.91
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	3	20.70	2	37.28	2	127.93	7	185.91
CHANGE ORDERS	17	(4.09)	0	0	0	0	17	(4.09)
							TOTAL	181.82

TABLE VI-3-A

FINANCE AND PROFESSIONAL SERVICES

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$10,000 - \$30,000		OVER \$30,000		No.	\$ (000's)
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)		
	<u>MANAGEMENT PRACTICES BRANCH</u>							
COMPETITION	0	0	0	0	1	371.60	1	371.60
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	1	371.60	1	371.60
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	371.60
	<u>FINANCE BRANCH</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	1	2.30	0	0	0	0	1	2.30
TOTAL	1	2.30	0	0	0	0	1	2.30
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	2.30
	<u>OPERATIONS MANAGEMENT SUPPORT</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	11	25.21	2	31.50	0	0	13	56.71
TOTAL	11	25.21	2	31.50	0	0	13	56.71
CHANGE ORDERS	0	0	1	10.20	0	0	1	10.20
							TOTAL	66.91

TABLE VI-3-B

HEADQUARTERS SUMMARY – 1986/87

NORTHERN AFFAIRS

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$10,000 – \$30 ,000		OVER \$30 ,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
COMPETITION	2	18.10	3	69.54	4	221.05	9	308.69
SOLE SOURCE	16	80.69	12	182.88	6	356.04	34	619.61
TOTAL	18	98.79	15	252.42	10	577.09	43	928.30
CHANGE ORDERS	16	43.23	5	81.01	1	34.00	22	158.24
							TOTAL	1,086.54

TABLE VI-4

NORTHERN AFFAIRS

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>ASSOCIATE DEPUTY MINISTER'S OFFICE</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	2	4.16	0	0	0	0	2	4.16
TOTAL	2	4.16	0	0	0	0	2	4.16
CHANGE ORDERS	1	0.28	0	0	0	0	1	0.28
							TOTAL	4.44
	<u>CONSTITUTIONAL DEVELOPMENT AND STRATEGIC PLANNING</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	9	47.77	4	50.00	1	87.17	14	184.94
TOTAL	9	47.77	4	50.00	1	87.17	14	184.94
CHANGE ORDERS	4	9.95	1	15.00	0	0	5	24.95
							TOTAL	209.89
	<u>NATURAL RESOURCES AND ECONOMIC DEVELOPMENT</u>							
COMPETITION	2	18.10	3	69.54	4	221.05	9	308.69
SOLE SOURCE	5	28.77	8	132.88	5	268.87	18	430.52
TOTAL	7	46.87	11	202.42	9	489.92	27	739.21
CHANGE ORDERS	11	32.99	4	66.01	1	34.00	16	133.00
							TOTAL	872.21

TABLE VI-4-A

NORTHERN AFFAIRS

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CORPORATE SERVICES</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	0
COMPETITION								
SOLE SOURCE								
TOTAL								
CHANGE ORDERS								
							TOTAL	
COMPETITION								
SOLE SOURCE								
TOTAL								
CHANGE ORDERS								
							TOTAL	

TABLE VI-4-B

HEADQUARTERS SUMMARY – 1986/87

LANDS, REVENUES AND TRUSTS PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	33	179.71	19	336.43	2	146.16	54	662.30
TOTAL	33	179.71	19	336.43	2	146.16	54	662.30
CHANGE ORDERS	37	28.25	3	43.15	0	0	40	71.40
							TOTAL	733.40

TABLE VI-5

LANDS, REVENUES AND TRUSTS PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>ASSISTANT DEPUTY MINISTER'S OFFICE</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	1	27.00	0	0	1	27.00
TOTAL	0	0	1	27.00	0	0	1	27.00
CHANGE ORDERS	3	0	0	0	0	0	3	0
							TOTAL	27.00
	<u>LANDS, REVENUES AND TRUSTS (OPERATIONS)</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	19	92.46	17	292.43	1	46.00	37	430.89
TOTAL	19	92.46	17	292.43	1	46.00	37	430.89
CHANGE ORDERS	22	14.50	3	43.15	0	0	25	57.65
							TOTAL	488.54
	<u>SPECIFIC CLAIMS</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	14	87.25	1	17.00	1	100.16	16	204.41
TOTAL	14	87.25	1	17.00	1	100.16	16	204.41
CHANGE ORDERS	12	13.75	0	0	0	0	12	13.75
							TOTAL	218.16

TABLE VI-5-A

LANDS, REVENUES AND TRUSTS PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>POLICY BRANCH</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
	<u>ENVIRONMENTAL ACTIVITIES</u>						TOTAL 0	
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL 0	
COMPETITION								
SOLE SOURCE								
TOTAL								
CHANGE ORDERS								
							TOTAL	

TABLE VI-5-B

HEADQUARTERS SUMMARY – 1986/87

SELF-GOVERNMENT PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	3	16.62	3	72.50	5	605.03	11	694.15
TOTAL	3	16.62	3	72.50	5	605.03	11	694.15
CHANGE ORDERS	5	0	1	18.87	1	50.00	7	68.87
							TOTAL	763.02

TABLE VI-6

SELF-GOVERNMENT PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>ASSISTANT DEPUTY MINISTER'S OFFICE</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	1	30.00	1	83.40	2	113.40
TOTAL	0	0	1	30.00	1	83.40	2	113.40
CHANGE ORDERS	1	0	0	0	1	50.00	2	50.00
							TOTAL	163.40
	<u>POLICY AND CONSTITUTIONAL AFFAIRS</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	1	7.50	0	0	0	0	1	7.50
TOTAL	1	7.50	0	0	0	0	1	7.50
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	7.50
	<u>DEVELOPMENT AND OPERATIONS</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	2	328.30	2	328.30
TOTAL	0	0	0	0	2	328.30	2	328.30
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	328.30

TABLE VI-6-A

SELF-GOVERNMENT PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>COMPREHENSIVE CLAIMS</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	1	0.50	2	42.50	2	193.33	5	236.33
TOTAL	1	0.50	2	42.50	2	193.33	5	236.33
CHANGE ORDERS	4	0	1	18.87	0	0	5	18.87
	<u>SPECIALIZED SERVICES</u>						TOTAL	255.20
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
	<u>SELF-GOVERNMENT NEGOTIATIONS</u>						TOTAL	0
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	1	8.62	0	0	0	0	1	8.62
TOTAL	1	8.62	0	0	0	0	1	8.62
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	8.62

TABLE VI-6-B

SELF-GOVERNMENT PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$30,000		No.	\$ (000's)
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)		
	<u>FINANCIAL TRANSFER ARRANGEMENTS</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	
								0
COMPETITION								
SOLE SOURCE								
TOTAL								
CHANGE ORDERS								
							TOTAL	
COMPETITION								
SOLE SOURCE								
TOTAL								
CHANGE ORDERS								
							TOTAL	

TABLE VI-6-C

HEADQUARTERS SUMMARY – 1986/87

ECONOMIC DEVELOPMENT PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
COMPETITION	4	23.46	4	71.73	2	68.65	10	163.84
SOLE SOURCE	13	66.04	11	185.07	1	35.00	25	286.11
TOTAL	17	89.50	15	256.80	3	103.65	35	449.95
CHANGE ORDERS	17	8.21	0	0	0	0	17	8.21
							TOTAL	458.16

TABLE VI-7

ECONOMIC DEVELOPMENT PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$ 30,000		No.	\$ (000's)
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)		
	<u>ASSISTANT DEPUTY MINISTER'S OFFICE</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	0
	<u>PLANNING AND OPERATIONS BRANCH</u>							
COMPETITION	3	19.34	4	71.73	2	68.65	9	159.72
SOLE SOURCE	13	66.04	9	151.16	0	0	22	217.20
TOTAL	16	85.38	13	222.89	2	68.65	31	376.92
CHANGE ORDERS	5	8.21	0	0	0	0	5	8.21
							TOTAL	385.13
	<u>POLICY AND CO-ORDINATION BRANCH</u>							
COMPETITION	1	4.12	0	0	0	0	1	4.12
SOLE SOURCE	0	0	2	33.91	0	0	2	33.91
TOTAL	1	4.12	2	33.91	0	0	3	38.03
CHANGE ORDERS	12	0	0	0	0	0	12	0
							TOTAL	38.03

TABLE VI-7-A

ECONOMIC DEVELOPMENT PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>INDIAN OIL AND GAS ADMINISTRATION</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	0
	<u>CLIENT INDUSTRY AND GOVERNMENT CO-ORDINATION</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	1	35.00	1	35.00
TOTAL	0	0	0	0	1	35.00	1	35.00
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	0
COMPETITION								
SOLE SOURCE								
TOTAL								
CHANGE ORDERS								
							TOTAL	

TABLE VI-7-B

HEADQUARTERS SUMMARY – 1986/87

INDIAN SERVICES PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	2	53.90	0	0	2	53.90
TOTAL	0	0	2	53.90	0	0	2	53.90
CHANGE ORDERS	2	0	0	0	1	50.00	3	50.00
							TOTAL	103.90

TABLE VI-8

INDIAN SERVICES PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>ASSISTANT DEPUTY MINISTER'S OFFICE</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	0
	<u>BAND SUPPORT AND CAPITAL MANAGEMENT</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	1	25.00	0	0	1	25.00
TOTAL	0	0	1	25.00	0	0	1	25.00
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	25.00
	<u>EDUCATION</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	0

TABLE VI-8-A

INDIAN SERVICES PROGRAM

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>SOCIAL DEVELOPMENT BRANCH</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	1	28.90	0	0	1	28.90
TOTAL	0	0	1	28.90	0	0	1	28.90
CHANGE ORDERS	2	0	0	0	1	50.00	3	50.00
							TOTAL	78.90
	<u>WORKING GROUP ON INDIAN SERVICES</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	0
	<u>SPECIAL PROJECT EXECUTIVE</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	0

TABLE VI-8-B

HEADQUARTERS SUMMARY – 1986/87

HUMAN RESOURCES

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	2	1.41	0	0	1	125.00	3	126.41
TOTAL	2	1.41	0	0	1	125.00	3	126.41
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	126.41

TABLE VI-9

HEADQUARTERS SUMMARY – 1986/87

COMMUNICATIONS

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
COMPETITION	11	47.84	3	39.15	1	35.38	15	122.37
SOLE SOURCE	3	9.43	2	30.37	1	32.95	6	72.75
TOTAL	14	57.27	5	69.52	2	68.33	21	195.12
CHANGE ORDERS	7	(11.42)	0	0	0	0	7	(11.42)
							TOTAL	183.70

TABLE VI-10

HEADQUARTERS SUMMARY – 1986/87

EXECUTIVE SUPPORT SERVICES

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
COMPETITION	1	7.44	2	46.52	5	354.70	8	408.66
SOLE SOURCE	2	10.15	3	72.00	1	35.00	6	117.15
TOTAL	3	17.59	5	118.52	6	389.70	14	525.81
CHANGE ORDERS	2	9.90	0	0	0	0	2	9.90
							TOTAL	535.71

TABLE VI-11

YEAR 1986/87

REGIONAL CONTRACTING ACTIVITY

REGION	CONSTRUCTION			CONSULTING & PROFESSIONAL			NON-PROFESSIONAL			TOTALS		
	#	\$ (000's)	% \$	#	\$ (000's)	% \$	#	\$ (000's)	% \$	#	\$ (000's)	% \$
ATLANTIC	18	236.04	2.6	19	67.83	1.9	25	339.37	4.8	62	643.24	3.2
QUEBEC	57	812.01	8.9	23	110.11	3.1	46	296.93	4.2	126	1,219.05	6.2
ONTARIO	9	2,765.71	30.3	34	171.04	4.8	86	913.04	12.9	129	3,849.79	19.5
MANITOBA	27	417.13	4.6	24	137.66	3.8	20	256.24	3.6	71	811.03	4.1
SASKATCHEWAN	74	1,034.40	11.3	43	210.33	5.9	57	484.02	6.8	174	1,728.75	8.7
ALBERTA	111	1,582.37	17.3	62	314.97	8.8	51	494.96	7.0	224	2,392.30	12.1
BRITISH COLUMBIA	22	1,027.82	11.3	49	392.06	10.9	42	281.90	4.0	113	1,701.78	8.6
MINERALS (WEST)	-	-	-	19	80.38	2.2	9	17.40	0.2	28	97.78	0.5
N.W.T.	32	1,213.73	13.3	59	435.78	12.2	92	3,280.87	46.3	183	4,930.38	24.9
YUKON (NORTHERN)	4	35.25	0.4	66	1,645.14	46.0	144	712.73	10.1	214	2,393.12	12.1
YUKON (INDIAN & INUIT)	2	4.52	0.1	4	13.98	0.4	1	4.00	0.1	7	22.50	0.1
TOTALS	356	9,128.98	100	402	3,579.28	100	573	7,081.46	100	1,331	19,789.72	100

TOTAL - ALL CONTRACTS \$	19,789.72
PERCENTAGE - CONSTRUCTION -	46.1%
PERCENTAGE - CON. & PROF. -	18.1%
PERCENTAGE - NON-PROF. -	35.8%

TABLE VII

REGIONAL SUMMARY - 1986/87

INDIAN AND INUIT AFFAIRS

ATLANTIC REGION

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	4	9.59	2	43.08	1	49.87	7	102.54
SOLE SOURCE	0	0	1	10.00	0	0	1	10.00
TOTAL	4	9.59	3	53.08	1	49.87	8	112.54
CHANGE ORDERS	7	14.33	2	22.34	1	86.83	10	123.50
							TOTAL	236.04
	<u>CONSULTING AND PROFESSIONAL</u>							
COMPETITION	0	0	1	17.78	0	0	1	17.78
SOLE SOURCE	10	23.08	0	0	0	0	10	23.08
TOTAL	10	23.08	1	17.78	0	0	11	40.86
CHANGE ORDERS	8	26.97	0	0	0	0	8	26.97
							TOTAL	67.83
	<u>NON-PROFESSIONAL</u>							
COMPETITION	5	4.25	0	0	2	298.80	7	303.15
SOLE SOURCE	13	39.41	0	0	0	0	13	39.41
TOTAL	18	43.66	0	0	2	298.80	20	342.56
CHANGE ORDERS	5	(3.19)	0	0	0	0	5	(3.19)
							TOTAL	339.37

TABLE VII-1

REGIONAL SUMMARY - 1986/87

INDIAN AND INUIT AFFAIRS

QUEBEC REGION

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	9	28.90	6	124.84	6	328.70	21	482.44
SOLE SOURCE	4	11.73	4	65.02	4	200.17	12	276.92
TOTAL	13	40.63	10	189.86	10	528.87	33	759.36
CHANGE ORDERS	21	5.00	3	47.65	0	'0	24	52.65
							TOTAL	812.01
	<u>CONSULTING AND PROFESSIONAL</u>							
COMPETITION	2	12.53	1	10.50	0	0	3	23.03
SOLE SOURCE	6	27.40	3	34.85	0	0	9	62.25
TOTAL	8	39.93	4	45.35	0	0	12	85.28
CHANGE ORDERS	10	14.09	1	10.74	0	0	11	24.83
							TOTAL	110.11
	<u>NON-PROFESSIONAL</u>							
COMPETITION	26	61.03	5	81.31	1	31.13	32	173.47
SOLE SOURCE	9	24.05	3	51.86	1	42.55	13	118.46
TOTAL	35	85.08	8	133.17	2	73.68	45	291.93
CHANGE ORDERS	1	5.00	0	0	0	0	1	5.00
							TOTAL	296.93

TABLE VII- 2

REGIONAL SUMMARY - 1986/87

INDIAN AND INUIT AFFAIRS

ONTARIO REGION

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$10,000 - \$30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	0	0	0	0	1	46.23	1	46.23
SOLE SOURCE	2	10.01	0	0	4	2,707.89	6	2,717.90
TOTAL	2	10.01	0	0	5	2,754.12	7	2,764.13
CHANGE ORDERS	2	1.58	0	0	0	0	2	1.58
							TOTAL	2,765.71
	<u>CONSULTING AND PROFESSIONAL</u>							
COMPETITION	2	9.00	1	22.00	0	0	3	31.00
SOLE SOURCE	12	48.57	2	24.27	0	0	14	72.84
TOTAL	14	57.57	3	46.27	0	0	17	103.84
CHANGE ORDERS	13	22.33	4	44.87	0	0	17	67.20
							TOTAL	171.04
	<u>NON-PROFESSIONAL</u>							
COMPETITION	6	15.31	22	483.50	0	0	28	498.81
SOLE SOURCE	36	96.12	11	244.63	2	62.97	49	403.72
TOTAL	42	111.43	33	728.13	2	62.97	77	902.53
CHANGE ORDERS	9	10.51	0	0	0	0	9	10.51
							TOTAL	913.04

TABLE VII-3

REGIONAL SUMMARY - 1986/87

INDIAN AND INUIT AFFAIRS

MANITOBA REGION

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	1	2.50	5	102.37	2	150.56	8	255.43
SOLE SOURCE	8	38.13	3	40.05	1	70.00	12	148.18
TOTAL	9	40.63	8	142.42	3	220.56	20	403.61
CHANGE ORDERS	7	13.52	0	0	0	0	7	13.52
							TOTAL	417.13
	<u>CONSULTING AND PROFESSIONAL</u>							
COMPETITION	1	2.50	5	103.44	0	0	6	105.94
SOLE SOURCE	7	18.96	0	0	0	0	7	18.96
TOTAL	8	21.46	5	103.44	0	0	13	124.90
CHANGE ORDERS	11	12.76	0	0	0	0	11	12.76
							TOTAL	137.66
	<u>NON-PROFESSIONAL</u>							
COMPETITION	1	0.80	0	0	0	0	1	0.80
SOLE SOURCE	9	28.27	1	20.59	2	180.00	12	228.86
TOTAL	10	29.07	1	20.59	2	180.00	13	229.66
CHANGE ORDERS	6	15.89	1	10.69	0	0	7	26.58
							TOTAL	256.24

TABLE VII-4

REGIONAL SUMMARY - 1986/87

INDIAN AND INUIT AFFAIRS

SASKATCHEWAN REGION

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	5	32.80	8	127.03	4	517.02	17	676.85
SOLE SOURCE	23	74.40	11	222.18	0	0	34	296.58
TOTAL	28	107.20	19	349.21	4	517.02	51	973.43
CHANGE ORDERS	20	(16.22)	2	38.57	1	38.62'	23	60.97
							TOTAL	1,034.40
	<u>CONSULTING AND PROFESSIONAL</u>							
COMPETITION	3	21.08	3	67.45	0	0	6	88.53
SOLE SOURCE	17	42.87	1	10.10	0	0	18	52.97
TOTAL	20	63.95	4	77.45	0	0	24	141.50
CHANGE ORDERS	17	23.83	2	45.00	0	0	19	68.83
							TOTAL	210.33
	<u>NON-PROFESSIONAL</u>							
COMPETITION	2	5.74	10	226.34	0	0	12	232.08
SOLE SOURCE	27	100.41	6	125.66	0	0	33	226.07
TOTAL	29	106.15	16	352.00	0	0	45	458.15
CHANGE ORDERS	11	15.87	1	10.00	0	0	12	25.87
							TOTAL	484.02

TABLE VII-5

REGIONAL SUMMARY - 1986/87

INDIAN AND INUIT AFFAIRS

ALBERTA REGION

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	38	153.91	19	354.27	10	747.14	67	1,255.32
SOLE SOURCE	10	45.29	6	102.37	3	107.78	19	255.44
TOTAL	48	199.20	25	456.64	13	854.92	86	1,510.76
CHANGE ORDERS	24	38.61	0	0	1	33.00	25	71.61
							TOTAL	1,582.37
	<u>CONSULTING AND PROFESSIONAL</u>							
COMPETITION	15	56.76	6	109.45	0	0	21	166.21
SOLE SOURCE	24	56.15	5	71.87	0	0	29	128.02
TOTAL	39	112.91	11	181.32	0	0	50	294.23
CHANGE ORDERS	12	20.74	0	0	0	0	12	20.74
							TOTAL	314.97
	<u>NON-PROFESSIONAL</u>							
COMPETITION	11	35.77	6	103.23	2	182.94	19	321.94
SOLE SOURCE	16	54.19	1	20.86	1	64.86	18	139.91
TOTAL	27	89.96	7	124.09	3	247.80	37	461.85
CHANGE ORDERS	14	33.11	0	0	0	0	14	33.11
							TOTAL	494.96

TABLE VII-6

REGIONAL SUMMARY - 1986/87

INDIAN AND INUIT AFFAIRS

BRITISH COLUMBIA REGION

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	0	0	4	87.24	1	886.39	5	973.63
SOLE SOURCE	8	19.05	0	0	0	0	8	19.05
TOTAL	8	19.05	4	84.24	1	886.39	13	992.68
CHANGE ORDERS	8	(13.96)	0	0	1	49.10	9	35.14
							TOTAL	1,027.82
	<u>CONSULTING AND PROFESSIONAL</u>							
COMPETITION	1	6.67	2	54.24	1	39.92	4	100.83
SOLE SOURCE	28	95.65	7	79.47	1	84.83	36	259.95
TOTAL	29	102.32	9	133.71	2	124.75	40	360.78
CHANGE ORDERS	8	9.88	1	21.40	0	0	9	31.28
							TOTAL	392.06
	<u>NON-PROFESSIONAL</u>							
COMPETITION	6	37.00	0	0	0	0	6	37.00
SOLE SOURCE	19	64.76	6	122.47	1	39.68	26	226.91
TOTAL	25	101.76	6	122.47	1	39.68	32	263.91
CHANGE ORDERS	9	7.99	1	10.00	0	0	10	17.99
							TOTAL	281.90

TABLE VII-7

REGIONAL SUMMARY - 1986/87

INDIAN MINERALS (WEST)

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0	0
CHANGE ORDERS	0	0	0	0	0	0	0	0
	<u>CONSULTING AND PROFESSIONAL</u>						TOTAL	0
COMPETITION	11	30.49	1	12.13	0	0	12	42.62
SOLE SOURCE	7	37.76	0	0	0	0	7	37.76
TOTAL	18	68.25	1	12.13	0	0	19	80.38
CHANGE ORDERS	0	0	0	0	0	0	0	0
	<u>NON-PROFESSIONAL</u>						TOTAL	80.38
COMPETITION	5	13.43	0	0	0	0	5	13.43
SOLE SOURCE	4	3.97	0	0	0	0	4	3.97
TOTAL	9	17.40	0	0	0	0	9	17.40
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	17.40

TABLE VII-8

REGIONAL SUMMARY - 1986/87

INDIAN AND INUIT AFFAIRS AND NORTHERN AFFAIRS PROGRAMS

NORTHWEST TERRITORIES REGION

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	1	8.38	4	61.00	6	824.57	11	893.95
SOLE SOURCE	11	41.49	2	24.18	1	38.48	14	104.15
TOTAL	12	49.87	6	85.18	7	863.05	25	998.10
CHANGE ORDERS	3	4.38	1	27.85	3	183.40	7	215.63
							TOTAL	1,213.73
	<u>CONSULTING AND PROFESSIONAL</u>							
COMPETITION	2	8.95	3	65.50	1	31.50	6	105.95
SOLE SOURCE	28	105.19	11	162.09	1	44.20	40	311.48
TOTAL	30	114.14	14	227.59	2	75.70	46	417.43
CHANGE ORDERS	13	18.35	0	0	0	0	13	18.35
							TOTAL	435.78
	<u>NON-PROFESSIONAL</u>							
COMPETITION	24	100.36	3	63.97	10	2,000.06	37	2,164.39
SOLE SOURCE	42	91.27	5	77.35	4	932.28	51	1,100.90
TOTAL	66	191.63	8	141.32	14	2,932.34	88	3,265.29
CHANGE ORDERS	3	5.58	1	10.00	0	0	4	15.58
							TOTAL	3,280.87

TABLE VII-9

REGIONAL SUMMARY - 1986/87

NORTHERN AFFAIRS PROGRAM

YUKON REGION

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 - \$10,000		\$ 10,000 - \$ 30,000		OVER \$30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	1	6.63	2	28.62	0	0	3	35.25
SOLE SOURCE	0	0	0	0	0	0	0	0
TOTAL	1	6.63	2	28.62	0	0	3	35.25
CHANGE ORDERS	1	0	0	0	0	0	1	0
	<u>CONSULTING AND PROFESSIONAL</u>						TOTAL	35.25
COMPETITION	3	24.36	6	89.09	9	1,143.24	18	1,256.69
SOLE SOURCE	19	83.94	13	130.00	2	100.00	34	313.94
TOTAL	22	108.30	19	219.09	11	1,243.24	52	1,570.63
CHANGE ORDERS	12	9.51	1	25.00	1	40.00	14	74.51
	<u>NON-PROFESSIONAL</u>						TOTAL	1,645.14
COMPETITION	33	153.33	4	52.25	0	0	37	205.78
SOLE SOURCE	62	108.03	16	296.22	1	37.02	79	441.27
TOTAL	95	261.56	20	348.47	1	37.02	111	647.05
CHANGE ORDERS	27	51.88	1	13.80	0	0	28	65.68
							TOTAL	712.73

TABLE VII-10

REGIONAL SUMMARY - 1986/87

INDIAN AND INUIT AFFAIRS

YUKON REGION

Method of Selection	CONTRACT SIZE GROUPINGS						TOTALS	
	0 – \$10,000		\$ 10,000 – \$ 30,000		OVER \$ 30,000			
	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)	No.	\$ (000's)
	<u>CONSTRUCTION</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	2	4.52	0	0	0	0	2	4.52
TOTAL	2	4.52	0	0	0	0	2	4.52
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	4.52
	<u>CONSULTING AND PROFESSIONAL</u>							
COMPETITION	1	2.88	0	0	0	0	1	2.88
SOLE SOURCE	3	11.10	0	0	0	0	3	11.10
TOTAL	4	13.98	0	0	0	0	4	13.98
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	13.98
	<u>NON-PROFESSIONAL</u>							
COMPETITION	0	0	0	0	0	0	0	0
SOLE SOURCE	1	4.00	0	0	0	0	1	4.00
TOTAL	1	4.00	0	0	0	0	1	4.00
CHANGE ORDERS	0	0	0	0	0	0	0	0
							TOTAL	4.00

TABLE VII- 11

TEMPORARY HELP SERVICES REPORT

YEAR 1986/87

HEADQUARTERS SUMMARY

PROGRAM	NUMBER OF CALL-UPS	NUMBER OF WORK DAYS	AMOUNT
MINISTER'S OFFICE	11	288	25,997.71
DEPUTY MINISTER'S OFFICE	1	13	1,545.38
FINANCE & PROFESSIONAL SERVICES	72	2,217	238,093.34
NORTHERN AFFAIRS	57	1,262	112,865.13
LANDS, REVENUES AND TRUSTS	66	1,739	161,975.51
INDIAN SERVICES	47	1,149	118,826.05
ECONOMIC DEVELOPMENT	27	674	72,314.63
SELF-GOVERNMENT	29	598	59,185.22
HUMAN RESOURCES	21	331	28,694.60
COMMUNICATIONS	19	261	29,492.56
EXECUTIVE SUPPORT SERVICES	19	291	30,393.84
TOTAL	369	8,823	879,383.97

REGIONAL SUMMARY

REGION	NUMBER OF CALL-UPS	NUMBER OF WORK DAYS	AMOUNT
ATLANTIC	6	60	3,010.32
QUEBEC	24	456	23,372.90
ONTARIO	45	809	57,784.60
MANITOBA	21	145	8,383.85
SASKATCHEWAN	17	265	22,957.40
ALBERTA	45	538	34,067.73
BRITISH COLUMBIA	43	514	37,047.64
YUKON (NORTHERN)	25	328	37,159.17
YUKON (INDIAN & INUIT)	-	-	-
N.W.T.	32	559	93,031.99
MINERALS (WEST)	10	171	16,812.30
TOTAL	268	3,845	333,627.90

DEPARTMENTAL SUMMARY

GRAND TOTAL	637	12,668	1,213,011.87
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TABLE VIII