

PROGRAM EVALUATION

PROGRAM EVALUATION BRANCH

EVALUATION PROJECTS

1977-78

June 1978



Indian and Northern Affairs

Indian and Inuit Affairs Program

Program Evaluation Branch

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PROGRAM EVALUATION BRANCH

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Alan Gratias
Director
Program Evaluation Branch

THE FOLLOWING EVALUATION PROJECTS ARE IN
APPROXIMATE ORDER OF PRIORITY FOR THE
FISCAL YEAR 1977-78 AS DETERMINED BY:

- (A) OUTSTANDING TREASURY BOARD
OBLIGATIONS AND EXPECTATIONS
- (B) RELATIVE EXPENDITURE AND PROGRAM SIZE
- (C) EVALUABILITY ASSESSMENT
- (D) POTENTIAL IMPACT ON POLICY AND
PROGRAM DEVELOPMENT

THERE ARE ABOUT THIRTY ACTIVE PROJECTS DESCRIBED
IN THIS INVENTORY WITH A TOTAL PROGRAM EXPENDITURE
IN 1978/79 OF APPROXIMATELY \$120 MILLION. THIS
REPRESENTS IN THE ORDER OF 20% OF THE TOTAL 1977/78
BUDGET FOR THE INDIAN AND INUIT AFFAIRS PROGRAM.

THE CONSULTATION PROCESS

Because of the importance of consultation in the evaluation process in the context of the partnership policy, special consultative mechanisms have been established for each of the following evaluation projects. Typically they take the form of Evaluation Steering Groups which have collective responsibility for:

- 1) describing and approving Terms of Reference;
- 2) approving choice of evaluator;
- 3) approving research design;
- 4) monitoring progress and ensuring field strategy consistent with Terms of Reference;
- 5) receiving and judging critically reports.

Evaluation Steering Groups are composed of all interested parties to an evaluation and in all cases include Indians. The level of this Indian participation depends on the nature and scope of the activity under scrutiny. In most cases Provincial Associations participate in this process, although the Chief or Band Manager may be more appropriate in a 'case-study' approach.

In addition, all evaluation research designs incorporate Indian consultative process before the implementation of a field strategy to collect data. In some cases, the Ontario Review of Social Services being the best example, a continuing and comprehensive evaluation/planning Indian consultative process is built into the research design. In the Ontario project, representatives from each of the four Provincial Indian associations spearhead a continuing process of involvement of Indian organizations concerned with the delivery of social services (e.g., Society of Indian Welfare Administrators).

In many projects, representatives from other Federal Departments (e.g., National Health and Welfare) and Provincial bodies (e.g., Department of Education, Ministry of Community and Social Services) also sit on Evaluation Steering Groups. This facilitates the necessary cooperation and access to data in activity areas normally under Provincial jurisdiction.

** Completed and copy available

Summary of Evaluation Projects

Evaluation Project

Project Leader

Project Consultant

1. EDUCATION:

1. Indian Education Evaluation Strategy
2. Post-Secondary
3. Cultural Educational Centres Program
4. Provincial vs. Federal Primary and Secondary Schools
5. Local control in Alberta
- **6. Amerindianization Project
7. Counselling: A.N.A. Program
8. Teacher Education Program: Morning Star (Blue Quills School)
9. Teacher Education Program B.U.N.T.E.P.
10. Indian Social Worker Education Program
11. Training Activities in Support of Management of Economic Development Projects

Dr. Rob Jones
Dr. Rob Jones
Mr. Dick de Jong
Mr. Alan Grattias
Dr. Rob Jones
Mr. Dick de Jong
Dr. Rob Jones
Dr. Rob Jones
Dr. Rob Jones
Mr. Dick de Jong
Dr. Rob Jones

Management Consulting
Evalucan Ltd.
Verna Kirkness

Anne Noonan

Robert Nixon

2. EDUCATION TRAINING:

1. The Oo-Za-We-Kwun Centre (Program)
2. Centre for Training, Research and Development (CENTRAD)
3. Band Development Training Program
4. Indian and Inuit Recruitment and Development Program (IIRD)

Dr. Toru Uno
Dr. Rob Jones
Dr. Rob Jones
Dr. Rob Jones

Can. Institute for Research
Can. Institute for Research
Okzana Zyla

3. LOCAL GOVERNMENT:

- **1. Indian Special Constable Program (Option 3b)
2. Gull Bay Indian Policing
3. New Housing Policy
4. Ontario Indian Housing Council Evaluation
- **5. Community Affairs/Local Government Process - **Restigouche Sandy Bay Project
6. Kehewin Project
7. Community Development Agreement, N.B.
- Community Development Agreement, Sask.
8. Popular Education Program, N.S.
9. Recreation Program Review
10. Electrical Agreements

Dr. Toru Uno
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Dr. Toru Uno
Mr. Peter Fillipoff
Mr. Peter Fillipoff
Mr. Peter Fillipoff
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Mr. Peter Fillipoff
Mr. Peter Fillipoff
Mr. Peter Fillipoff

Evalucan Ltd.
Executive Consultants
Charles Hill

Development Planning Asso.
David Elkins

ECONOMIC DEVELOPMENT:

- **1. Guarantee Loan Program
- **2. Advisory Services
- **3. DREE Northlands Agreements Project
- **4. Sectoral Programs
- **5. Arts & Crafts
6. Saskatchewan Indian Agricultural Program (SIAP)
7. Manitoba Indian Agricultural Program (MIAP)
8. Wild Fur

Mr. Peter Fillipoff
Mr. Peter Fillipoff
Mr. Peter Fillipoff
Mr. Peter Fillipoff
Mr. Peter Fillipoff
Mr. Peter Fillipoff
Mr. Peter Fillipoff
Mr. Claude St-Jacques

Woods, Gordon & Co.
Hickling-Johnston
W. Brese & Associates
Hickling-Johnston
Management Consulting
P.M. Associates
P.M. Associates
P.M. Associates

5. EMPLOYMENT:

1. Band Work Process
2. Big Trout Lake Reserve Community
3. Band Work Process and Local Employment Assistance Program (LEAP) Joint Evaluation Project
4. Band Work Process (Carleton Student)
- **5. Summer Youth Employment Programs (1977)
6. Summer Youth Employment Programs (1978)
7. Summer Indian and Inuit Recruitment and Development Program
8. Employment Services (Placement & Relocation/Mobility, and Training-on-the-Job)
9. Training-on-the-Job Demonstration Projects in Alberta, Manitoba, Ontario and Atlantic Regions

Dr. Toru Uno
Dr. Toru Uno
Dr. Toru Uno
Dr. Toru Uno
Mr. Dick de Jong
Mr. Dick de Jong
Mr. Dick de Jong

William Hyder

Robert St-Georges
Robert St-Georges

Dev. Planning Assoc. Ltd.

6. SOCIAL SERVICES:

1. Social Services Review (Ontario)
2. Social Assistance Program Evaluation
3. Alberta Prevention Social Services (PSS)
4. Child Welfare Services - C.A.S., Ontario
5. Alberta Social Services - Sturgeon Lake Agreement
6. Native Alcohol Abuse Program (NAPP)
7. Native Alcohol Abuse Program (NAPP) (Carleton student)

Mr. Dick de Jong
Mr. Dick de Jong
Mr. Dick de Jong
Mr. Dick de Jong
Mr. Dick de Jong
Mr. Dick de Jong
Dr. Toru Uno

TAP Associates
Program Planning Consultant
Neil Stuart
Program Planning Consultant.

7. MISCELLANEOUS:

1. Capital Program
2. Capital Construction Cost Evaluation
3. Specific Claims Research and Development Funding (1977-78)
4. Council of Yukon Indians
5. Specific Claims Research and Development Funding (1978-79)

Mr. Peter Fillipoff
Dr. Toru Uno
Mr. Fred Glynn
Mr. Peter Fillipoff
Mr. Fred Glynn

Management Consulting
Tyler & Wright
Tyler & Wright

E D U C A T I O N

Education

1. Indian Education Evaluation Strategy
2. Post Secondary
3. Cultural Educational Centres Program
4. Provincial vs. Federal Primary and Secondary Schools
5. Local control in Alberta
- **6. Amerindianization Project
7. Counselling: A.N.A. Program
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** Completed and copy available

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education/Indian Education Evaluation Strategy
<u>PROGRAM OBJECTIVES:</u>	Provide Indian and Inuit people with access to a level of education that meets their preferences and aspirations.
<u>RESOURCE ALLOCATION:</u>	(\$245 million) Education Program represents roughly 40% of total budget.

EVALUATION OBJECTIVES:

- To develop an overall strategy for the Indian education program over the period 1978-1981.
- To define priority evaluation tasks for action during 1978-1979.

STATUS:

1. Meetings of representatives of Program and PEB held March 10, 16 and 28, 1978.
2. Proposal from Bureau of Management Consulting (Jim Lahey) received; accepted on April 19, 1978.
3. Meetings of group held April 17, 1978.
4. Interim report from consultant discussed at meeting May 10, 1978; Policy Branch representative to attend future meetings.
5. Consultations held with regional and district staff, and others.

SCHEDULE:

1. Final report to be available at end of July 1978 defining broad evaluation strategy with specification of components.

PROJECT LEADER: Dr. Rob Jones (995-8769)

EVALUATION BUDGET: \$20,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education/Post-Secondary
<u>PROGRAM OBJECTIVES:</u>	- To make post-secondary education more accessible to Indian and Inuit people by providing adequate financial resources.
<u>RESOURCE ALLOCATION:</u>	\$11.45 (1977-78)

- EVALUATION OBJECTIVES:
- To assess the impact and effectiveness of the post-secondary education program in terms of:
 - a) access to educational opportunities;
 - b) increased participation rates;
 - c) future employability especially in terms of participation in Band local government.
 - Special emphasis to be given to drop-out and re-entry phenomena.

- STATUS:
1. Initial review of E-12 with T.B. completed (June, 1977).
 2. E-12 approved by T.B. October 20, 1977.
 3. MIS and performance indicators being developed.
 4. Comprehensive evaluation framework to be developed in context of E-12 T.B. Report recommendations.
 5. Feasibility study for new MIS underway (Quasar).

- SCHEDULE:
1. Evaluation work plan to be submitted to T.B. within one year of final approval of E-12.

PROJECT LEADER: Dr. Rob Jones (995-8769)

EVALUATION BUDGET: \$100,000. (estimated)
\$ 23,000. (MIS) (Quasar)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY PROGRAM: Education/Provincial vs Federal Primary and Secondary Schools.

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

- To analyze and compare relative performance of primary and secondary students in (a) Federal and (b) Provincial schools in Manitoba.
- To develop appropriate comparative indices.
- Analysis will use such comparative indicators as:
 - i) drop-out rates
 - ii) graduation rates
 - iii) student performance
 - iv) age-grade retardation
 - v) parental involvement in School Boards

STATUS:

1. Consultant (Verna Kirkness) hired (October 4, 1977) - to design and implement evaluation framework.
2. Manitoba Regional Office (George Ross) and Province involved in data gathering.
3. Instrument designed and field tested in Manitoba.

SCHEDULE:

1. Preliminary results early summer 1978.
2. Examine application of evaluation model to other regions.

PROJECT LEADER:

Alan Gratias (992-6752)

EVALUATION BUDGET:

\$50,000. (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Local Control in Alberta.

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To conduct a pilot study for the purpose of

- defining the question of local control
- identifying and testing various possible research techniques
- obtaining some preliminary results.

STATUS:

1. Drafts of proposal prepared February 6 and 20, 1978.
2. Discussions held with Program and consultant, March 10, 1978.
3. Meeting in Alberta Regional Office with DINA, IAA and PEB representatives, April 12, 1978; decision taken to not continue at present time.

SCHEDULE:

1. Issue of local control to be re-examined in context of design of overall education evaluation strategy.

PROJECT LEADER: Dr. Rob Jones (995-8769)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education/Amerindianization Project
<u>PROGRAM OBJECTIVES:</u>	- An in-school native language instructional program, leading to qualifications of technolinguists and native language teachers, and development of native curricula.
<u>RESOURCE ALLOCATION:</u>	\$353,800. (1977-78)

EVALUATION OBJECTIVES: - To determine cost-effectiveness of the components of this Project, and the achievement of project objectives.

STATUS:

1. Initial discussions commenced August 15, 1977.
2. PED participating in a DINA/UBA symposium on curriculum evaluation at end of September 1977.
3. Steering Committee created October 1977.
4. Briefing meeting held in Quebec City in November 1977.
5. Production and utilization study completed, February 1978 and appended to T.B. Submission.

SCHEDULE:

1. Follow-up meeting with Education Support Branch and Quebec Regional Office in June, 1978, to review study process and consider recommendations.

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET: (In-house)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education/Counselling - A.N.A. Program
<u>PROGRAM OBJECTIVES:</u>	
<u>RESOURCE ALLOCATION:</u>	

EVALUATION OBJECTIVES: 1. to assess the performance and impact of the pilot A.N.A. Program with the Ottawa Board of Education.

STATUS: 1. Initial contact made April 21, 1978.
2. Formal request for assistance received April 24, 1978.
3. possible consultant contacted; contract signed with A. Noonan, May 23, 1978.

SCHEDULE: 1. Final report to be received in third week of July, 1978.

PROJECT LEADER: Dr. Rob Jones (995-8769)

EVALUATION BUDGET: \$8,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education/Teacher Education Program: Morning Star (Blue Quills School).
<u>PROGRAM OBJECTIVES:</u>	To teach Indian students to teach in Alberta.
<u>RESOURCE ALLOCATION:</u>	\$75,000 DINA \$75,000 Province of Alberta. (FY 1977-78)

EVALUATION OBJECTIVES: To conduct a follow-up evaluation of graduates.
To create a generalizable model for follow-up evaluation which might be applicable to other Blue Quills programs, (i.e., Public Administration).

STATUS:

1. Initial contact made late November, 1977.
2. Consultations held in Edmonton and at Blue Quills with program people and representatives of University of Alberta and Athabasca University, February 1-2, 1978.
3. Formal request to PEB, March 2, 1978 for assistance; follow-up made by phone.
4. University of Alberta and Athabasca University in process of evaluating their respective delivery systems.
5. Further PEB involvement deferred until Autumn, 1978.

SCHEDULE:

PROJECT LEADER: Dr. Rob Jones (995-8769)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education/Teacher Education Program: B.U.N.T.E.P.
<u>PROGRAM OBJECTIVES:</u>	To teach Indian students to teach in Northern Manitoba.
<u>RESOURCE ALLOCATION:</u>	Maintenance payments to students only.

EVALUATION OBJECTIVES: To design and present an evaluation research design which would be appropriate for use in an evaluation of BUNTEP by

- providing assessment of evaluability
- specifying variables, describing goals, suggesting instruments
- describing a design, suggesting manner for data collection.

STATUS:

1. Initial contact with Carleton student, Kim Clare, January, 1978.
2. Proposal received by PEB, March 3, 1978; Meeting held with program representative March 15, 1978.
3. Contract drawn up and approved, April, 1978.
4. Visit to Manitoba Regional office, Requis Indian Reserve (Bill Thomas), April 3, 1978.
5. Copy of report submitted to Carleton University received by PEB, April 14, 1978.
6. Copies sent to Bill Thomas, Manitoba Regional office, May 2 and 5, 1978.

SCHEDULE:

1. Possible implementation of evaluation research design in context of overall education evaluation strategy.

PROJECT LEADER: Dr. Rob Jones (995-8769)

EVALUATION BUDGET: Travel costs only paid (no per diem) (\$500)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education/Indian Social Worker Education Program
<u>PROGRAM OBJECTIVES:</u>	- To train Indian social workers at the Saskatchewan Indian Federated College in a two-year program with certificate in Social Work (C.S.W.).
<u>RESOURCE ALLOCATION:</u>	\$437,000. (1977-78)

- EVALUATION OBJECTIVES:
- Assess the effectiveness of the two year course in achieving its objectives.
 - Conduct a follow-up of graduates.

STATUS: 1. Preliminary discussions with Cultural College staff held in Summer 1977.

- SCHEDULE:
1. Determine how this study fits into broad evaluation framework of Departmental education programs.
 2. Negotiate a design and implementation schedule suitable to relevant parties by July, 1978.

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Training Activities in Support of
Management of Economic Development Projects.

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

- To identify and recommend Indian skill development needs, standards and guidelines for economic development projects, particularly in remote locations.
- Primary focus on small business management needs.

STATUS:

1. Robert Nixon has been retained as a consultant.
2. Study completed and presented to management (November 1977); report available for distribution.
3. Committee struck to examine recommendations and develop concrete operational plans (March 13, 1978).

SCHEDULE: 1. Committee to meet as required.

PROJECT LEADER: Dr. Rob Jones (995-8769)

EVALUATION BUDGET: \$14,000. (Paid for by the Program Support Branch) 1977-78

E D U C A T I O N

(T R A I N I N G)

Education Training

1. The Oo-Za-We-Kwun Centre (Program)
2. Centre for Training, Research and Development (CENTRAD)
3. Band Development Training Program
4. Indian and Inuit Recruitment and Development Program (IIRD)

** Completed and copy available

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education Training/The Oo-Za-We-Kwun Centre (Program)
<u>PROGRAM OBJECTIVES:</u>	- To provide life-skill and continuing education courses including training-on-the-job experience in on-site industries for Indian people aspiring to work in an urban and/or non-reserve context.
<u>RESOURCE ALLOCATION:</u>	\$8,718,433. from inception 1971 to end of fiscal year 1976-77. Allocation frozen at \$2 million per fiscal year since 1975, including current year 1978-79.

- EVALUATION OBJECTIVES:
1. Program content and its impact upon participants and their communities.
 2. Cost-effectiveness and analyses of expenditure patterns.
 3. Operational issues related to recruitment and placement organizational co-ordination.

- STATUS:
1. Terms of Reference developed through document reviews, on-site visit, etc.
 2. Steering Group formed and approved the Terms of Reference (September 1977).
 3. Proposal from consultants solicited; Steering Group approved CIR's Phase I plan (November 1977)
 4. 3rd Steering Group meeting approved the CIR research design and general approach (January 1978).
 5. Data collection and analysis (Interviewing, File analysis, etc.)
 6. The first rough draft of report developed (April 1978).
 7. The first draft personally presented to Members of the Steering Group; the context and procedure of research explained.
 8. After four weeks of studying time, the final Steering Group meeting held to discuss the draft (June, 1978).
 9. Senior Management briefed June 20, 1978.

- SCHEDULE:
1. Special session with the Executive Committee of M.I.B. to be held for briefing in July 1978.
 2. Implementation schedule to be drawn up.

PROJECT LEADER: Dr. Toru Uno (995-8769)

EVALUATION BUDGET: \$95,000. (estimate)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education Training/Centre for Training Research and Development (CENTRAD)
<u>PROGRAM OBJECTIVES:</u>	<ul style="list-style-type: none">- To develop, test and distribute relevant training materials.- To train Indian facilitators.- To provide orientation to philosophy and programs of Centre for those concerned.- To facilitate creation of job opportunities/employment for Indian and Inuit people.- To develop an information centre of resources and data.
<u>RESOURCE ALLOCATION:</u>	\$600,000/yr. for 5 yrs. (April 1/76 - March 31/81)

EVALUATION OBJECTIVES:

- To assess the overall impact of CENTRAD'S products in the development of Indian bands and Inuit communities, and to suggest relevant improvements.
- To suggest built-in mechanisms for future evaluations, with possible MIS implications.

STATUS:

1. Request received from Program Support, November 21, 1977.
2. Meeting with CENTRAD staff, January 31, 1977.
3. Third draft of Terms of Reference forwarded to Program Support, March 15, 1978.
4. First Meeting of Evaluation Steering Group held in Winnipeg, April 27, 1978; Terms of Reference finalized, May 2, 1978.
5. Proposal being developed by CIR.

SCHEDULE:

1. Second Meeting of Steering Group to be held to approve selection of consultant - July 5, 1978).
2. Consultant to commence by July 6, 1978.
3. Final report due November 1978.

PROJECT LEADER: Dr. Rob Jones (995-8769)

EVALUATION BUDGET: \$85,000. (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education Training/Band Development Training Program
<u>PROGRAM OBJECTIVES:</u>	<p>To assist the Bands</p> <ul style="list-style-type: none">i) in the development of a Band definition of local government;ii) in the identification of the skills required in the development of local government components;iii) in the identification, implementation and evaluation of appropriate training in the process of skill development required in i) and ii).
<u>RESOURCE ALLOCATION:</u>	\$2.21 million (1977-78)

EVALUATION OBJECTIVES: - To equip Regional Band-Training Committees with evaluation methodology and guidelines for application in the context of decentralization of the Band Training Program.

STATUS:

1. Consultant hired (O. Zyla).
2. Basic requirements and necessary procedures for establishing evaluation framework, along with a set of models (instruments) prepared and presented to National Workshop, Band Training Facilitators, Vancouver, September 14, 1977.
3. Draft of material dealing with actual application of framework completed and discussed on January 3, 1978 (Ottawa) and Jan. 16-17 (Quebec).
4. Presentation made to National Band Training Conference, Ottawa, April 6, 1978.

SCHEDULE:

1. Consultant's final report to be submitted by June 30, 1978.
2. Steering Group to be formed to assist with implementation phase.

PROJECT LEADER: Dr. Rob Jones (995-8769)

EVALUATION BUDGET: \$30,000. (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education Training/Indian and Inuit Recruitment and Development Program (IIRD)
<u>PROGRAM OBJECTIVES:</u>	To include a significant proportion of native people in the Department's junior, and eventually, middle and senior management positions through recruitment, training and counselling.
<u>RESOURCE ALLOCATION:</u>	

EVALUATION OBJECTIVES:

- To investigate all aspects of the Program, including a follow-up of former trainees.
- To provide suggestions/recommendations for program modification/development.

STATUS:

1. Initial contact with program made January 12, 1978.
2. Job description sent to IIRD with request for follow-up January 24, 1978.
3. Letter to clarify future status of a possible IIRD trainee sent February 23, 1978; no further contact from program.

SCHEDULE:

1. Summer component to be examined in context of summary youth employment programs '78.

PROJECT LEADER: Dr. Rob Jones (995-8769)

EVALUATION BUDGET:

LOCAL GOVERNMENT

Local Government

- ** 1. Indian Special Constable Program (Option 3B)
- 2. Gull Bay Indian Policing
- 3. New Housing Policy
- 4. Ontario Indian Housing Council Evaluation
- 5. Community Affairs/Local Government Process
 - ** Restigouche/Sandy Bay Project
- 6. Kehewin Project
- 7. Community Development Agreement, N.B.
Community Development Agreement, Sask.
- 8. Popular Education Program, N.S.
- 9. Recreation Program Review
- 10. Electrical Agreements

** Completed and copy available

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Local Government/Indian Special Constable Program (Option 3b)
<u>PROGRAM OBJECTIVES:</u>	- Through RCMP training and management, provide Indian Special Constables policing services in Indian communities in B.C., Alberta, Saskatchewan, Manitoba, P.E.I. and Newfoundland.
<u>RESOURCE:</u>	\$750,000. (1977-78)

EVALUATION OBJECTIVES: To assess:

- quality and quantity of police services available to Indian people;
- policing program as a vehicle for expanding Indian career options;
- the effectiveness and efficiency of the ISC Program.

STATUS:

1. Terms of Reference proposed by PEB and comments solicited from RCMP, law enforcement experts within and outside DIAND through joint meetings.
2. Senior Steering Group on ISCP evaluation formed and first meeting held September 29, 1977 to discuss and finalize the revised Terms of Reference.
3. Late October 1977 a consulting firm, Evalucan Ltd. selected.
4. The 2nd Steering Group meeting held November 24, 1977 re: Evalucan Ltd. introduction and presentation of Phase I proposal.
5. Work meetings between Evalucan Ltd. and PEB conducted on November 16, December 13 and tel-conference on December 30, 1977.
6. The 3rd Steering Group meeting held on January 24, 1978 re: Progress report by Evalucan Ltd., Fed-Provincial interaction and Phase II tentative plan.
7. Collection of data development of analytical scheme and analysis: October to mid-February 1978.
8. An interim report in February, 1978; Steering Group accepted it in principle.
9. Briefing sessions with the Provincial Attorney-General, and Indian Association held in April '78.
10. Final Steering Group held and approved the final draft with addendum in May '78.

SCHEDULE:

1. Briefing sessions planned for Senior Management, Yukon Government and R.C.M.P.
2. Implementation plan being drawn up by Program and R.C.M.P.

PROJECT LEADER: Dr. Toru Uno (995-8769)

EVALUATION BUDGET: \$80,000. (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Local Government/Gull Bay Indian Policing
<u>PROGRAM OBJECTIVES:</u>	- To provide adequate policing services for Reserve residents
<u>RESOURCE ALLOCATION:</u>	

EVALUATION OBJECTIVES: - To assess the Indian policing arrangement operating under the Gull Bay Band Council.

The assessment will be used in conjunction with reports about other Indian policing arrangements to form a comprehensive major report for future policy decisions.

STATUS: 1. Contractor - J. Pete (Executive Consultants) retained January, 1978.
 2. 1st draft submitted in April, 1978.

SCHEDULE: 1. Conference between the Contractor and PEB planned to discuss the draft.

PROJECT LEADER: Dr. Toru Uno (995-8769)

EVALUATION BUDGET: \$6,000. (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Local Government/New Housing Policy
<u>PROGRAM OBJECTIVES:</u>	- The Program intends to build 12,000 new units and renovate 5,400 units through multi-Departmental resources and Indian people's active initiatives over a 5-year period.
<u>RESOURCE ALLOCATION:</u>	\$47 million for the first year.

- EVALUATION OBJECTIVES:
- Nature of user satisfaction, including attitudinal/ behavioral change through home-ownership and home improvement.
 - Environmental impact (e.g., nature and patterns of land use and their impact on community life).
 - The volume, type and other characteristics of housing developed/constructed by the program and gross and unit costs incurred.
 - Type and number of employment created through the projects and types of skills learned.
 - Type, costs (operational and unit), of infrastructure planning and construction.
 - The analysis of cost-sharing arrangement and other coordination-related problems involved in the program as an interdepartmental endeavour.

- STATUS:
1. Evaluation objectives identified.
 2. The evaluation section of Cabinet Document done.
 3. 1977 Housing Survey content and format suggestions presented at the meetings of PEB, Housing Branch and Statistics Branch.
 4. Informal meeting with NIB housing group on evaluation objectives in December 1977.
 5. Inputs to 1977 Housing Need Survey made.

- SCHEDULE:
1. The 1977 short housing survey requested by Cabinet to be done by June 30, 1978 by Statistics and Housing Branches.
 2. Continuous contacts with Housing Branch and Indian Groups (re: specification of evaluation issue-area.)

PROJECT LEADER: Dr. Toru Uno (995-8769)

EVALUATION BUDGET: \$100,000. (approximate)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Local Government/Ontario Indian Housing Council Evaluation
<u>PROGRAM OBJECTIVES:</u>	- To provide Indian input for development of housing related policies and implementation strategies.
<u>RESOURCE ALLOCATION:</u>	\$100,000 (1976-77/1977-78)

EVALUATION OBJECTIVES: - To define the nature and scope of OIHC activities, and examine its effectiveness for preparation of Cabinet Document and DIAND-Associations negotiations re: Regional Housing Councils.

STATUS:

1. Request for OIHC evaluation made by Housing Branch in December 1977.
2. Initial contact with Housing Branch staff made re: Nature and Function of OIHC program's evaluation interest.
3. Meetings with Regional office staff and the OIHC housing specialists held in Toronto and Ottawa in February 1978.
4. Terms of Reference developed and Steering Group formed.
5. 1st Steering Group Meeting approved the Terms of Reference and consultant (Mr. C. Hill) commenced the activities relevant to develop an evaluation strategy in May, 1978.
6. 2nd Steering Group meeting to review research design (June 13, 1978).

SCHEDULE:

1. First draft to be ready by August, 1978.
2. First draft due in September, 1978.

PROJECT LEADER: Dr. Toru Uno (995-8769)

EVALUATION BUDGET: \$20,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Local Government/Community Affairs/Local Government Process - Restigouche/ Sandy Bay Project.
<u>PROGRAM OBJECTIVES:</u>	- To transfer increasing authority to Bands in order that they can better manage their own affairs.
<u>RESOURCE ALLOCATION:</u>	Could have broad national implications re Core Funding. \$13 million (estimated).

- EVALUATION OBJECTIVES:
- The Restigouche DISTRICT Office (a managerial level between the Restigouche Band and the Quebec Regional Office) was closed in 1972. The impact of this closing on the local government process will be evaluated.
 - For comparative purposes, the same evaluation approach will be used in the Manitoba Region (Sandy Bay Reserve).

- STATUS:
- Restigouche:
1. Quantitative material required to make comparisons between 1972 and 1977 has been collected (Phase I).
 2. An indepth study of selected issues has been completed.
 3. Report distributed to Senior Management, the Quebec Regional Office and to the Band Council.
 4. Presentation to the Quebec Regional Office Management Committee (May).

Sandy Bay:

1. Terms of Reference approved by Band Council.
2. Field work completed.
3. First draft completed.

- SCHEDULE:
1. Restigouche - A possible Phase III for the study to be considered at that time.
 2. Sandy Bay - Final report due July 1978.

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET:

<u>Restigouche:</u>	Band Researcher \$3,000 (Paid by Region)
	Consultants (MCS) \$7,300 (Travel costs only)
<u>Sandy Bay:</u>	\$10,000.00

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Local Government/Kehewin Project
<u>PROGRAM OBJECTIVES:</u>	- To transfer increasing authority to Bands in order that they can better manage their own affairs.
<u>RESOURCE ALLOCATION:</u>	- Following the Mair Report, the NIB have tabled with their National Assembly, a report that calls for a total Community development approach on Indian reserves. An increase of \$75 M (over 3 years) for planning and \$750 M - \$1 billion (over 5 years) for socio-economic development has been proposed.

- EVALUATION OBJECTIVES:
- To evaluate the results of the experimental "Total Community Development Approach" that was used at the Kehewin Reserve in 1971 by the Special Assignments and Review Group (Chatain).
 - Concurrently, a reserve that has made positive progress on its own will be evaluated in Saskatchewan.
 - Social indicators, from an Indian perspective, will be developed as well as guiding principles for implementing a total community development strategy for reserve development.

- STATUS:
1. The Alberta and Saskatchewan Regional Offices approached in January to obtain authority to proceed.
 2. Pending until Alberta Regional Office more completely staffed.

- SCHEDULE:
1. Anticipated starting date September 78.

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: \$40,000. (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Local Government/Community Development Agreement, N.B. Local Government/Community Development Agreement, Sask.
<u>PROGRAM OBJECTIVES:</u>	- To assist people to participate in improving the social, economic and cultural conditions of life in this community.
<u>RESOURCE ALLOCATION:</u>	1977-78 N.B. \$180,000. (National total 1977-78 \$2.7 million).

EVALUATION OBJECTIVES:

- To measure the impact of the program.
- To examine the organizational structure, both its relationships to the Program and to the Union of New Brunswick Indians.
- To determine uses made of funds.

STATUS:

1. Terms of Reference developed for approval by the Program Support Group. (late December 1977).
2. Project discussed with Regional office staff.
3. Saskatchewan. A request for evaluation of the Community Development Agreement in Saskatchewan has been received and is under consideration.

SCHEDULE: 1. New Brunswick. Awaiting Regional Office direction.

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: \$25,000. (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Local Government/Popular Education Program, N.S.
<u>PROGRAM OBJECTIVES:</u>	To assist people to participate in improving the social, economic and cultural conditions of life in the community.
<u>RESOURCE ALLOCATION:</u>	\$165,000 (1978-79)

EVALUATION OBJECTIVES: To establish a framework which can be used to evaluate the Popular Education pilot project on Completion of the Agreement.

STATUS:

1. Steering Committee established.
2. Development Planning Associates Ltd. (DPAL) retained as consultants.
3. A presentation of the evaluation framework to the Steering Committee is tentatively scheduled for early June.

SCHEDULE: 1. First report due early September.

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: \$6,000.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Local Government/Recreation Program Review
<u>ACTIVITY/PROGRAM:</u>	To assist Indian communities to develop and operate sport and recreational programs/activities.
<u>RESOURCE ALLOCATION:</u>	\$1.3 Million (1977-78)

EVALUATION OBJECTIVES:

- Review past and current policy and resource commitments of DIAND to Recreation on reserves;
- Determining the effects/impacts of recreation programs on selected sample of Indian communities;
- Identify additional sources of recreation support for Indian Bands, and their purpose and utilization;
- Develop and test performance indicators for use in the evaluation of recreation programs.

STATUS:

1. Proposal and preliminary workplan developed (May-June, 1978);
2. Consultant (David Elkins) identified and research design described.
3. Site visit to selected Band to further develop and pilot methodology for fieldwork of review (June 15);

SCHEDULE:

1. Band-level fieldwork to be conducted from June 15 - July 21, 1978;
2. Complete evaluation and produce final report by mid-August, 1978.

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET: (1978-79) \$15,000. (D. Elkins)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Local Government/Electrical Agreements
<u>PROGRAM OBJECTIVES:</u>	To provide electrical services to Indian communities.
<u>RESOURCE ALLOCATION:</u>	

EVALUATION OBJECTIVES: To examine the costs and level of electrical services to Indian communities. This information will be used for renegotiation of electrical agreements and for the development of required policies.

STATUS:

1. Terms of reference for evaluation of the Manitoba Hydro agreements have been established and agreed to by a Steering Committee consisting of Headquarters, Region and MIB representatives.
2. Potential consultants have been approached.

SCHEDULE:

1. A consultant will be selected at the July 20, 1978 Steering Committee meeting.
2. In addition to Manitoba, another region may be evaluated for comparative purposes.

BUDGET LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: \$60,000. (estimated)

E C O N O M I C D E V E L O P M E N T

Economic Development

- **1. Guarantee Loan Program
- **2. Advisory Services
- **3. DREE Northlands Agreements Project
- **4. Sectoral Programs
- **5. Arts and Crafts
 - 6. Saskatchewan Indian Agricultural Program (SIAP)
 - 7. Manitoba Indian Agricultural Program (MIAP)
 - 8. Wild Fur

** Completed and copy available

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Economic Development/Guarantee Loan Program
<u>PROGRAM OBJECTIVES:</u>	<ul style="list-style-type: none">- To provide a link between the Indian entrepreneur and the Banks.- To overcome the security problem of Indian people resident on reserves.- To provide a line of credit to economic development projects.
<u>RESOURCE ALLOCATION:</u>	\$30 million (authority)

EVALUATION OBJECTIVES: The program is to be assessed in terms of:

- usefullness to Indians,
- impact on relations between financial institutions and Indians, and
- the viability of the mechanism as an Indian economic development tool.

STATUS:

1. Evaluation by Woods, Gordon & Co. completed.
2. Presentation made to senior management on November 18, 1977.
3. Copies of report distributed to Dept. of Finance, Treasury Board and NIB.
4. Program Support Branch developed an action plan for implementation of recommendations.
5. Director, Management Services assigned responsibility for monitoring the implementation of the major recommendations.

SCHEDULE:

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: \$21,750.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic Development/Advisory Services

PROGRAM OBJECTIVES: - To provide professional advisory services both to Indian people planning economic development projects and to those requiring assistance with existing projects.

RESOURCE ALLOCATION: \$1.5 to \$2.0 million (estimated) (1977-78)

EVALUATION OBJECTIVES: -Evaluation of advisory services being provided including CESO, University of Western Ontario, MBA Program, etc. Total advisory services needs will be identified and a model developed for the types of services required for different stages in project development, cost of services, methods of assessing services being provided, etc.

STATUS:

1. Hickling-Johnston retained as consultants. (July, 1977).
2. The first phase evaluation and the development of a model approach to advisory services completed.
3. Phase two, model testing completed.
4. Final report completed and distributed to Senior Management Treasury Board, CESO and to Regional offices.
5. Program Support Branch has developed an action plan for implementation of recommendations.
6. Presentation of the report to Senior Management was made in May.

SCHEDULE: 1. Director, Management Services assigned responsibility for monitoring the implementation of the major recommendations.

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: Phase I - \$24,850.
Phase II - \$24,995.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic Development/DREE Northlands Agreement Project

PROGRAM OBJECTIVES: - To facilitate socio-economic development of the Prairie Provinces Northlands.

RESOURCE ALLOCATION: DREE, DIAND, M. & I. and the Provincial governments have resource inputs into these Agreements.

EVALUATION OBJECTIVES: To examine the DREE Northlands Agreements in Manitoba and Saskatchewan from the point of view of:

- (a) their impact in the budgetary and planning process of the Band and IEAP levels;
- (b) application of anticipated resource demands and coordinating mechanisms to the Alberta situation.

STATUS:

1. W. Brese & Associates (Edmonton) retained as consultants.
2. Presentation of a draft report made to the Steering Committee in Winnipeg in April.
3. A final report has been received and presented to Senior Management, DIAND, DREE and TB Program officers.

SCHEDULE:

1. Presentation to DREE and the three Prairie R.D.G.'s scheduled for early August.

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: \$20,000.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Economic Development/Sectoral Programs
<u>PROGRAM OBJECTIVES:</u>	- To facilitate the maximum development of natural resources on reserves and on Crown lands available to Indian people, e.g., agriculture, wild fur, etc.
<u>RESOURCE ALLOCATION:</u>	

EVALUATION OBJECTIVES: - To review the Sectoral Program delivery system to determine its effectiveness as an economic development mechanism. A comparison to be made with Economic Development Corporations in determining alternative mechanisms for future program delivery. This study may be expanded to evaluate planning techniques in the context of an agreed upon Investment Strategy.

STATUS: 1. Hickling-Johnston retained as consultants. (July, 1977).
 2. Field visits completed.
 3. Preliminary findings presented to NIB and Regional Association representatives in Edmonton on January 19, 1978.
 4. Final report anticipated by late June.

SCHEDULE: 1. Implementation plan to be prepared.

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: \$30,000.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Economic Development/Arts and Crafts
<u>PROGRAM OBJECTIVES:</u>	- To foster the development of the Indian Arts and Crafts industry.
<u>RESOURCE ALLOCATION:</u>	\$3.4 million (1977-78)

EVALUATION OBJECTIVES: - Based on an examination of the objectives of the Indian Arts and Crafts Corporation (NIACC), to develop evaluative criteria and/or milestones that would enable the Department to negotiate future funding arrangements with NIACC.

STATUS:

1. BMC retained as consultants. (October, 1977).
2. Report (Part A) completed January 27, 1978.
3. Final Report completed early May 1978.
4. Major recommendations of the report included in a submission to the Treasury Board.

SCHEDULE:

1. Presentation of the report to Senior Management is planned for June 1978.

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: \$23,700.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Economic Development Saskatchewan Indian Agricultural Program (SIAP)
<u>PROGRAM OBJECTIVES:</u>	- To increase agricultural production on Indian reserves through training, land development, mechanization improvements and better management.
<u>RESOURCE ALLOCATION:</u>	To date, \$2.7 million in grants and contributions \$3.2 million in loans.

EVALUATION OBJECTIVES: - To measure the overall performance of the program relative to the objectives, e.g., training, establishment of farm units, number of jobs, increased income, etc.

STATUS:

1. PM Associates (Winnipeg) retained as consultants (December 1977).
2. Presentation made to Headquarters' Officials, February 2, 1978.
3. Presentation made to SIAP Board on February 7, 1978.
4. Final report completed and distributed to Senior Management, Saskatchewan Regional Office, NIB and the Treasury Board.
5. Major recommendations of the report included in a submission to the Treasury Board.

SCHEDULE:

1. A presentation to Senior Management will be made after the MIAP evaluation is completed.

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: \$11,800.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic Development/Manitoba Indian Agricultural Program (MIAP)

PROGRAM OBJECTIVES: - To increase agricultural production on Indian reserves through training, land development, mechanization improvements and better management.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: - To measure the overall performance of the Program relative to the objectives, e.g. training, establishment of farm units, number of jobs, etc.

- To examine the systems in place for administering the Program.

STATUS:

1. Terms of Reference developed by the Program Support Group and submitted to the ADM for approval.
2. Manitoba Regional Office submitted Terms of Reference to MIAP Board for comment early in January.
3. PM Associates retained as consultants.
4. Phase I results made available end of April.
5. Phase II results anticipated by the end of June.

SCHEDULE:

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET: \$24,900 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic Development/Wild Fur

PROGRAM OBJECTIVES: To increase wild fur production in Northern Manitoba through training, improved trapping methods, better management, etc.

RESOURCE ALLOCATION: \$400,000. (1978-79)

EVALUATION OBJECTIVES: The Manitoba Wild Fur Sectoral Program is in its third year. The evaluation will provide information on the costs and benefits to date as well as recommendations on changes that may be required to improve the program.

STATUS: 1. PM Associates will conduct the evaluation under the direction of Regional and Provincial representatives.

SCHEDULE: 1. The terms of reference for the evaluation will be developed in June.

PROJECT LEADER: Claude St. Jacques (Winnipeg)

EVALUATION BUDGET: \$25,000 (estimated)

EMPLOYMENT

Employment

1. Band Work Process
2. Big Trout Lake Reserve Community
3. Band Work Process and Local Employment Assistance Program (LEAP) Joint Evaluation Project
4. Band Work Process (Carleton Student)
- ** 5. Summer Youth Employment Programs (1977)
6. Summer Youth Employment Programs (1978)
7. Summer Indian and Inuit Recruitment and Development Program
8. Employment Services (Placement & Relocation/Mobility and Training-on-the-Job)
9. Training-on-the-Job Demonstration Projects in Alberta, Manitoba, Ontario and Atlantic Regions.

** Completed and copy available.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Employment Programs/Band Work Process
<u>PROGRAM OBJECTIVES:</u>	- To facilitate the development of (long-term) job-generating projects based on a Band-initiated, community development plan by allowing the Band to co-ordinate/pool resources including social assistance payments.
<u>RESOURCE ALLOCATION:</u>	\$2 million (BWP Development Fund only) 1977-78

EVALUATION OBJECTIVES: Evaluation is to assess the impact of those job-generating projects on the reserve in terms of:

- Community economy/employment
 - a) the number and types of jobs created at what cost, e.g., marginal gross, net and unit costs of jobs;
 - b) impact on volume of social assistance payment and caseload;
 - c) changes in social assistance and services and assets of the Band.
- The nature and degree of changes in individual employability and attitudinal changes. In addition, the effectiveness of BWP as a new mode of program delivery will be assessed through the analysis of the planning and implementation process.

STATUS:

1. Provided input for TB Submission re: evaluation.
2. Developed and produced "Evaluation Strategies: A National Perspective" as a general guideline of implementation of evaluation.
3. All aspects of evaluation strategies including concepts, instruments of analyses discussed and common agreements obtained at the National Conference on Employment, DIAND (July 5, 6, and 7).
4. Close consultations with relevant program organized by other Federal Departments such as CES and CDC (by H & W).
5. Compilation of potential researchers and consulting firms.
6. Regional Evaluation Information session organized in August and September, 1977.
7. BWP reporting formats revised and designed by DSS professionals.
8. Reporting form distributed to Regions along with request for submission of Regional strategies October 1977.
9. A model of national consolidation report prepared based on the interim report from Manitoba.

SCHEDULE:

1. Data gathering system to be strengthened by the use of new reporting forms.
2. A status/progress report on 1977-78 to be completed once Region submits their data.

PROJECT LEADER: Dr. Toru Uno (995-8769)

EVALUATION BUDGET: \$70,000. (approximate)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Employment Programs/Big Trout Lake Reserve Community
Employment Strategy and Band Work Process Joint
Evaluation

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION: \$354,000 (1977-78) out of which \$100,000 from DIAND

EVALUATION OBJECTIVES:

- To conduct analysis of the impact of CES/BWP project in the Big Trout Lake Reserve jointly with CES evaluation group, M&I.
- Community impact and process of the program implementation will be stressed. (Details to be finalized by the Joint Committee consisting of CES and PEB groups).

STATUS:

1. Initial contact/discussion with CES evaluators on procedure and content made.
2. CES and BWP (PEB) joint meeting convened; PEB agreed in principle to assist CES group in terms of funding.
3. Terms of Reference and researchers to be decided through consultation between CES evaluation group and PEB representative (T. Uno).
4. A researcher (William Hyder) selected, and PEB officially agreed to share the funding for the consultant on November 1, 1977.
5. First meeting among CES, PEB and the researcher convened on December 15, 1977. DIAND needs and interest explained and general operational discussed strategies.
6. Evaluation analysis/strategies developed. Meetings held between PEB Ontario Regional Office and CES staff in March 1978.

SCHEDULE:

1. PEB, CES National and Ontario Region evaluators to discuss the final strategy and research scheduling in June 1978.
2. An Interim CES report due by the end of July 1978.

PROJECT LEADER:

Dr. Toru Uno (995-8769)

EVALUATION BUDGET:

\$10,700. (from DIAND)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Employment/Band Work Process and Local Employment Assistance Program (LEAP) Joint Evaluation Project
<u>PROGRAM OBJECTIVES:</u>	To conduct joint evaluation of BWP/LEAP projects.
<u>RESOURCE ALLOCATION:</u>	To be decided. (Minimum of \$300,000). (1977-78)

EVALUATION OBJECTIVES: Impact of BWP activities on community development and management (Terms of Reference to be prepared jointly by LEAP and PEB representatives.)

STATUS:

1. Initial contact made between LEAP evaluation leader and BWP evaluation leader. (October, 1977)
2. The nature and scope of evaluation to be further defined.
3. A possible research area: Big Cove (New Brunswick) identified.
4. LEAP entered into a contract with Big Cove reserve.
5. LEAP/BWP meeting held in May '78; discussed the division of tasks and re-defined the approach.
6. On site visit to Big Cove made by PEB in June '78. Agreement in principle from the BWP Committee in Big Cove given.

SCHEDULE:

1. Further contacts (re: Terms of Reference) to be made in mid-June 1978.
2. Actual data gathering to commence by the end of July.
3. Final report due in December 1978.

PROJECT LEADER: Dr. Toru Uno (995-8769)

EVALUATION BUDGET: \$20,000.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Employment Programs/Band Work Process
<u>PROGRAM OBJECTIVES:</u>	To facilitate the development of (long term) job-generating projects based on a Band-initiated, community development plan by allowing the Band to co-ordinate/pool resources including social assistance payments.
<u>RESOURCE ALLOCATION:</u>	\$2 million (BWP Development Fund only) 1977-78

EVALUATION OBJECTIVES:

1. To provide opportunity to Carleton University Students to observe and develop actual program evaluation design as a part of their course requirements toward completion of graduate degree.
2. To assist in introducing actual program operation and management situation and to provide information to develop evaluation design for the graduate students.

STATUS:

1. Initial contact with Carleton student, Susan Woolnar, made January 1978.
2. Several meetings held between students and supervisors re program description, clarification of objectives, etc.
3. Report on research design to be submitted.

SCHEDULE:

PROJECT LEADER:

Dr. Toru Uno (995-8769)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Employment/Summer Youth Employment Programs (1977)		
<u>PROGRAM OBJECTIVES:</u>	<ul style="list-style-type: none">- Create youth employment opportunities to reduce rate of Indian youth unemployment.- Provide experience to youth in planning their own employment projects.- Provide concrete benefits (besides income) to youth and Indian communities.- Improve future employability of youth.		
<u>RESOURCE ALLOCATION:</u>	High School	\$2.55 million	(1977-78)
	Job Corps	<u>\$1.50 million</u>	
	TOTAL: \$4.05 million		

- EVALUATION OBJECTIVES:
- Establish a profile of youth employed this summer, including demographic characteristics, migration patterns educational status and plans, and career expectations.
 - Determine youth involvement in employment planning, and youths perception of use and acquisition of skills and abilities.
 - Determine Bands perception of youth employment opportunities and effects of unemployment on reserves.
 - Assess direct benefits to Indian communities of youth employment projects.
 - Determine Band and youth comments for program improvement.

- STATUS:
1. Consultant (Robert St.-Georges) hired to develop and co-ordinate field implementation strategy, May 1977.
 2. Universal evaluative questionnaires distributed to, and collected from Band leaders and employed youth.
 3. Questionnaires were coded and analysed (over 50% return rate on distribution of 5,800 surveys to youth).
 4. Analysis completed and draft report prepared and circulated January 1978.
 5. Meeting of Evaluation Steering Committee held discussion on draft report.
 6. Final report completed, February, 1978.
 7. Briefing with senior management on May 17, 1978.

- SCHEDULE:
1. Planning for 1978 Youth Employment evaluation underway, including detailed Band impact evaluation and focus on Indian and Inuit Recruitment and Development Program.

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET: \$20,000. estimated (1977-78)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Employment/Summer Youth Employment Programs (1978)		
<u>PROGRAM OBJECTIVES:</u>	To provide short-term community-based employment to students and Indian and Inuit youth.		
<u>RESOURCE ALLOCATION:</u>	High School Program:	\$2,380,000 (1978)	
	Summer Job Corps:	\$1,356,950 (1978)	TOTAL: \$3,736,950

EVALUATION OBJECTIVES: To determine the extent and source of Band use of various youth employment funds; the manner in which youth are employed by their communities; the impact and benefits associated with participants and communities as a result of youth employment.

STATUS:

1. Evaluator hired and developing instruments for data gathering (Robert St. Georges).
2. Briefing to Regional Youth Employment Coordinators on June 21, 1978, describing their role in relation to Band survey.

SCHEDULE:

1. Survey of Band Chiefs/Administrators to be distributed during July, 1978 and returned to National Office by August 15.
2. Sample probes of selected Bands to take place during same period.
3. Coding of responses to survey conducted during late August mid-September.
4. Data analysis and preliminary report completed by October 15, 1978.
5. Final report due by November 10, 1978.

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET: \$15,000. (1978-79)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Employment/Summer Indian and Inuit Recruitment and Development Program
<u>PROGRAM OBJECTIVES:</u>	To provide short-term training opportunities and meaningful summer employment for Indian/Inuit students and youth.
<u>RESOURCE ALLOCATION:</u>	\$ (1978-79)

EVALUATION OBJECTIVES: To assess the evaluability of the program, determine its utilization, and assess the differential impacts and effectiveness of the three Program components (i.e. Departmental, Indian Associations, and Youth Coordinators).

STATUS:

1. Terms of reference for the evaluation have been completed and approved by Program Personnel and Operational Support Branches.
2. Consultant being recruited, expected by June 30, 1978.

SCHEDULE:

1. Detailed workplan to be developed by consultant, due July 15, 1978.
2. Development of instruments and field strategy, due by August 7, 1978.
3. Data collection phase conducted during August 14 - September 1, 1978.
4. Data analysis leading to preliminary report due tentatively on September 29, 1978.
5. Final report due October 15, 1978.

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET: \$10,000. (1978-79)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Employment Program/Employment Services (Placement and Relocation/Mobility, and Training-on-the-Job)		
<u>PROGRAM OBJECTIVES:</u>	To provide placement and mobility assistance to Indian people.		
<u>RESOURCE ALLOCATION:</u>	T.O.J.	\$2 million	(1977-78)
	Relocation	\$700,000	
	Placement	\$860,000	TOTAL \$3.6 million

EVALUATION OBJECTIVES:

- To ascertain basic scope and characteristics of programs and their users and establish a base of comparative, longitudinal analysis with respect to future employability and income-earning power, more specifically:
 - a) the nature of users (and beneficiaries) in terms of socio-economic and locational characteristics,
 - b) the scope and volume of program utilization,
 - c) operational gross and unit costs, and
 - d) program complementary in relation to M & I programs, including cost-sharing arrangement.

STATUS:

1. General evaluation strategies developed.
2. Key objectives and procedures incorporated into Operational Guidelines.
3. Consultation with M&I, Strategic Planning and Evaluation Group, SPR to obtain comparative data.
4. Analytical instruments, reporting forms being developed. All items relevant to evaluation and operational guidelines discussed at the National Workshop on Employment (July 5, 6 and 7, 1977).
5. Regional input sought through Regional workshop in September 1977 at Regina.
6. New Operational guidelines and new DSS designed reporting forms forwarded to Regions for comments in late December, 1977.
7. Forms designed and finalized by the end of April 1978 with Regional inputs.
8. Preparation of TB Submission (re: evaluation) for FY '78-79 in March 1978 done.

SCHEDULE:

1. Data collection process and placement of collection mechanism to be finalized.

PROJECT LEADER:

Dr. Toru Uno (995-8769)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Employment Program/Training-on-the-Job Demonstration Projects in Alberta, Manitoba, Ontario and Atlantic Regions.
<u>PROGRAM OBJECTIVES:</u>	- To implement TOJ demonstration projects submitted by four Regions, (Alberta, Manitoba, Ontario and Atlantic).
<u>RESOURCE ALLOCATION:</u>	\$280,000 (1977-78)

- EVALUATION OBJECTIVES:
- To assess the impact of the Program through pre/post-training comparisons in regard to:
 - a) employability and acquisition of marketable skills;
 - b) motivational change;
 - c) career patterns;
 - d) implication to Indian community.
 - Cost-effectiveness assessment.

- STATUS:
1. Manitoba and Atlantic projects underway; other Regions just about to implement the program.
 2. The first conference for four regional representatives dealing with the project, Employment Programs Branch (HQ) and PEB, held September 27, 1977 and accepted the parameters of evaluation.
 3. Initial contact with potential consultations made.
 4. The second Steering Group meeting held on November 23, 1977; Terms of Reference developed.
 5. Third Steering Group meeting held in February 1978.
 6. Development Planning Associate Ltd. officially commenced data gathering. Atlantic Region visited late May, 1978.

- SCHEDULE:
1. Toronto/Kenora (in June) and Winnipeg (in July) to be visited by researchers.
 2. The final report on the feasibility study due July 31, 1978.
 3. Further steps to be discussed by the Steering Group in part based on the feasibility study.

PROJECT LEADER: Dr. Toru Uno (995-8769)

EVALUATION BUDGET: \$20,000. (extended)

S O C I A L S E R V I C E S

Social Services

1. Social Services Review (Ontario)
2. Social Assistance Program Evaluation
3. Alberta Prevention Social Services (PSS)
4. Child Welfare Services - C.A.S., Ontario
5. Alberta Social Services - Sturgeon Lake Agreement
6. Native Alcohol Abuse Program (NAAP)
7. Native Alcohol Abuse Program (NAAP) (Carleton student)

** Completed and copy available.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Social Services Review (Ontario)

PROGRAM OBJECTIVES: - To provide extensive social services to Indian people in Ontario through a Federal-Provincial Welfare Programs Agreement of 1966.

RESOURCE ALLOCATION: \$16,388 million (1977-78)

EVALUATION OBJECTIVES: - Undertake a comprehensive evaluation of social services (broadly defined), currently delivered to Ontario's Indian people including child welfare, social assistance, day care, and services for the elderly.

STATUS:

1. Evaluation Steering and Working Committees established and Terms of Reference developed.
2. Consultants (TAP Associates) on stream and conducting data inventory project and designing evaluation proposal (August 1977).
3. Working Group meet regularly to make recommendations on Phase I (project concept and work plan).
4. Data Inventory completed mid-November, 1977.
5. Phase I completed December, 1977.
6. W.G. recommendations made to Steering Committee with workplan for (1) needs and impact assessment and (2) delivery system assessments.
7. Consultants hired and field work commencing, June, 1978. Work proposals submitted by Consultants.

SCHEDULE:

1. Tripartite mechanism and participation in Review yet to be determined.
2. Overall Review scheduled for completion, December, 1978.

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET: \$35,000 (1977-78)

(1978-79)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Social Assistance Program Evaluation

PROGRAM OBJECTIVES: To provide financial assistance to individuals and families to meet their basic costs of living when no other resources to do so are available.

RESOURCE ALLOCATION: \$92.5 million (1977-78)

EVALUATION OBJECTIVES:-

- Determine the utilization of S.A.P. and establish a user profile;
- Conduct an evaluability assessment to clarify S.A.P. purpose, objectives and delivery system characteristics;
- Assess the impact (intended and unintended) of S.A.P. and its effectiveness in achieving goals;
- Determine the relationship of S.A.P. to other income support and supplementation programs for Indian people.

STATUS:

1. Internal working document prepared and discussed with D.G.'s (Program Support/Policy, Research and Evaluation) and staff on June 2, 1978.
2. Prepare revision and elaborate on workplan and policy/program issues, due end June.
3. Initial contract entered into with Program Planning Consultants for evaluation planning tasks.
4. Conduct preliminary fieldwork with Regional and selected Band officials in elaborating on working document.

SCHEDULE:

1. Brief E.P.C. on June 22, 1978.
2. Meet with National Office staff for briefing and direction at end of June, and presentation of workplan.
3. Preliminary fieldwork and data collection to commence during July, 1978.

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET: (1978-79) \$100,000 (estimated)
(1979-80) (undetermined)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Social Services/Alberta Preventive Social Services (PSS)
<u>PROGRAM OBJECTIVES:</u>	To enhance individual and family life and to preclude public dependency.
<u>RESOURCE ALLOCATION:</u>	\$200,000 (1978-79)

EVALUATION OBJECTIVES: To identify the preventive aspects of projects funded under P.S.S. and determine immediate and longer-term impacts and effects associated with these preventive interventions.

STATUS:

1. Preliminary discussions held with Alberta Regional Office during March-April, 1978 in response to R.O. request.
2. PEB to meet with Regional Office contact (K. Lathem) to clarify nature of P.S.S. and clarify concept of "preventive services" as prelude to further evaluation work.

SCHEDULE:

1. Commence development work related to the evaluation during the period July-August, 1978.
2. Conduct fieldwork for evaluation during September-November, 1978.
3. Evaluation report of formative stage due by end January, 1979.

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET: \$40,000 (1978-79) (maximum estimate)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Child Welfare Services - C.A.S.
Ontario (case example)

PROGRAM OBJECTIVES: To provide protective and preventive services to children and families, including foster care and counselling.

RESOURCE ALLOCATION: (See Ontario Social Services Review)

EVALUATION OBJECTIVES: -To determine the quality and nature of services provided to Indian families and communities compared to non-Indian families served by the same Agency.
-To identify the manner of implementation of children's services under the Canada-Ontario Welfare Agreement, and its impact.

STATUS:

1. Project starting date was November 1977, with agreement of Agency to conduct study.
2. Graduate social work student at Carleton University, Neil Stuart, designed proposal for evaluation and has begun to collect data (January 15, 1978).
3. Data analysis completed and draft report submitted.

SCHEDULE: 1. Final report to be completed in June, 1978.

PROJECT LEADER: Dick de Jong. Consultant/Evaluator: Neil Stuart (992-0112)

EVALUATION BUDGET: \$3,000. (expenses only, no fees)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Alberta Social Services -
Sturgeon Lake Agreement

PROGRAM OBJECTIVES: To provide Provincial social services to an
Indian Band including: child welfare, social
allowance, rehabilitation and preventive
community services.

RESOURCE ALLOCATION: \$834,800. (annual), 1978-79.

EVALUATION OBJECTIVES:

- To draft suitable evaluation clauses for
inclusion in the Agreement.
- To assist in the design and implementation of an
evaluation strategy to determine the impact and
effectiveness of services.

STATUS:

1. Evaluation clauses drafted and negotiated (December 1977).
2. Awaiting signing of Agreement.

SCHEDULE:

1. Assist in the design of program and service monitoring
systems after Agreement signed.
2. Evaluation report due (2 years from date of signing
Agreement).

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET: \$30,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Native Alcohol Abuse Program (NAAP)

PROGRAM OBJECTIVES: To finance the development and operation of projects to address problems of alcohol and drug abuse among native people.

RESOURCE ALLOCATION: \$ 6.18 million (1978-79)
\$20.14 million (1978-79 to 1980-81) } jointly with
NH&W/DIAND

EVALUATION OBJECTIVES: To determine the efficiency and effectiveness of the Program in achieving, by demonstration of various intervention approaches, the extent to which abuse of alcohol among native people can be reduced/prevented and concomitant or related social and economic problems reduced.

STATUS:

1. Initial evaluation report (Clive Linklater) submitted Dec. 1977.
2. T.B. approval of joint NH&W/DIAND submission for funding from 1978-79 to 1980-81 received on March 23, 1978.
3. Evaluation framework for NAAP being developed with NH&W, as requested by Treasury Board, due June 30, 1978.
4. Program Planning Consultants retained to conduct evaluability assessments.

SCHEDULE:

1. Evaluability assessment activities to take place by end December 1978, to determine intervention approaches for detailed and comparative evaluation.
2. Evaluation methodology to be established and preliminary data gathering to take place by March, 1979.
3. Comprehensive evaluation report to be completed by September, 1980, as provided for in T.B. submission evaluation framework.

PROJECT LEADER: Dick de Jong (995-8769)

EVALUATION BUDGET: Estimated \$125,000 over period 1978-79 to 1980-81.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Native Alcohol Abuse Program (NAAP)
(Carleton University Student)

PROGRAM OBJECTIVES: To facilitate programs to deal with alcohol
abuse problems through education and
rehabilitation activities.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To provide opportunity to Carleton University
students to observe and develop actual program
evaluation design as a part of their course
requirements toward completion of graduate
degree.

STATUS:

1. Initial contact made with Carleton Student, Anne Madigan,
20 February 1978.
2. Approval given to work plan for student to assess
evaluability of alcohol abuse project at Caughnawaga.
3. Ensured contact made with project director.
4. Report submitted to student's instructor with
copy to PEB, June 1978.

SCHEDULE:

PROJECT LEADER: Dr. Toru Uno (995-8769)

EVALUATION BUDGET: \$50.00 for travel costs

M I S C E L L A N E O U S

Miscellaneous

1. Capital Program
2. Capital Construction Cost Evaluation
3. Specific Claims Research and Development
Funding (1977-78)
4. Council of Yukon Indians
5. Specific Claims Research and Development
Funding (1978-79)

** Completed and copy available

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Capital Program

PROGRAM OBJECTIVES: To support the physical improvement of communities such as housing, educational facilities and related amenities.

RESOURCE ALLOCATION: \$128 million

EVALUATION OBJECTIVES: To develop a strategy for the evaluation of the Capital Program.

STATUS: 1. Preliminary discussions have been held with the Program Support and the Engineering and Architecture Branches.

SCHEDULE: 1. An analysis of capital expenditures by Region will be the first stage of the project. This will be followed by an assessment of the evaluability of the various components of the program and the establishment of priorities.

PROJECT LEADER: Peter Fillipoff (995-8769)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Engineering and Architecture Branch /
Capital Construction Cost Evaluation.

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

To assess costs and benefits of constructing capital works projects by local labour arrangement as compared to conventional contract methods. Costs and benefits will be related to:

1. Capital investment and cost comparison.
2. Workmanship quality.
3. Impact on Employment of Indian people.
4. Provision of skill training and its transferability.
5. Facility maintenance.
6. Social benefits.

STATUS:

1. Steering Group formed September, 1977.
2. Working Group prepared Terms of Reference & discussed on September 29, 1977 at Steering Group meeting.
3. Contacts have been made with Regions by letters from E & A Branch and in person (T. Uno/Toronto; P. Fillipoff/Winnipeg; C. Crapper/Regina) to solicit names of appropriate projects to be investigated.
4. Terms of Reference to select a consulting team prepared in January, 1978.
5. Final work plan developed and IIAP consultant (BMC staff) selected in May, 1978.
6. Ontario Region visited June, 1978.

SCHEDULE:

1. Data gathering procedures to be further refined based on Toronto experience.
2. Winnipeg Regional Office to be visited by the Team and Alberta, B.C. and Atlantic to be covered subsequently.
3. Final report due in mid-October, 1978.

PROJECT LEADER: Mr. John Luscombe (Engineering & Architecture)
Dr. Toru Uno (995-8769)

EVALUATION BUDGET: \$35,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Policy, Research and Evaluation, Specific Claims Research and Development Funding (1977-78)
<u>PROGRAM OBJECTIVES:</u>	- To provide funding to enable Indian associations to research and develop Specific Claims for presentation to the Government of Canada.
<u>RESOURCE ALLOCATION:</u>	\$2.2 million (1977-78)

EVALUATION OBJECTIVES: - To evaluate progress made in researching and resolving Specific Claims and to identify future resource requirements.

STATUS:

1. Terms of Reference were established jointly by IAND and the National Indian Brotherhood.
2. Tyler and Wright, Research Consultants of Ottawa, were chosen to conduct evaluation under contract with the NIB.
3. Final report distributed to Senior Management, NIB and the Treasury Board.

SCHEDULE:

1. Refer to 1978-79 Specific Claim Research and Development Funding Evaluation Project description.

PROJECT LEADER: Fred Glynn (995-8882)

EVALUATION BUDGET: \$25,000. provided as an accountable contribution to the NIB by Policy, Research and Evaluation Group in 1977-78.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Council of Yukon Indians

PROGRAM OBJECTIVES: Negotiation of native claims in the Yukon

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To review the management process and make recommendations for improvements as may be required.

STATUS: 1. Terms of reference discussed with CYI.

SCHEDULE: 1. Agreement to proceed anticipated shortly.

PROJECT LEADER: Peter Fillipoff

EVALUATION BUDGET: \$45,000. (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Policy, Research and Evaluation/Specific
Claims Research and Development Funding (1978-79)

PROGRAM OBJECTIVES: To provide funding to enable Indian Associations
to research and develop Specific Claims for
presentation to the Government of Canada.

RESOURCE ALLOCATION: \$2.229 million (1978-79)

EVALUATION OBJECTIVES: To evaluate progress made in researching and
resolving Specific Claims and to identify future
resource requirements.

STATUS:

1. Terms of Reference established jointly by IAND and the National Indian Brotherhood.
2. Tyler and Wright Research Consultants of Ottawa were chosen to conduct evaluation under contract with the N.I.B.
3. Tyler and Wright commenced evaluation 1 May 1978.

SCHEDULE:

1. Evaluation project to be carried out between 1 April 1978 and 15 October 1978.
2. Final report to be submitted 16 October 1978 jointly to IAND (PRE) and NIB.

PROJECT LEADER: T.F. Glynn (995-8882)

EVALUATION BUDGET: \$35,000.