

PROGRAM EVALUATION

PROGRAM EVALUATION BRANCH

EVALUATION PROJECTS

APRIL 1979

AFFAIRE

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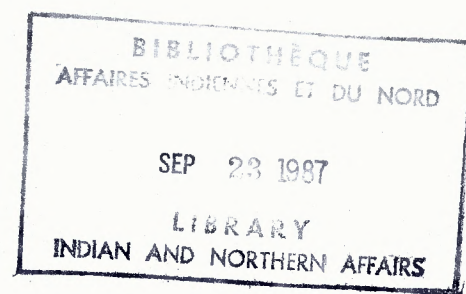


Indian and Northern Affairs
Indian and Inuit Affairs Program
Program Evaluation Branch

PROGRAM EVALUATION BRANCH

EVALUATION PROJECTS

APRIL 1979



April 1979

A handwritten signature in dark ink, appearing to read "Alan Gratias", written over a horizontal line.

Alan Gratias
Director
Program Evaluation Branch
Indian & Inuit Affairs Program

THE FOLLOWING EVALUATION PROJECTS ARE IN
APPROXIMATE ORDER OF PRIORITY FOR THE
FISCAL YEAR 1979-80 AS DETERMINED BY:

- (A) OUTSTANDING TREASURY BOARD
OBLIGATIONS AND EXPECTATIONS
- (B) RELATIVE EXPENDITURE AND PROGRAM SIZE
- (C) EVALUABILITY ASSESSMENT
- (D) POTENTIAL IMPACT ON POLICY AND
PROGRAM DEVELOPMENT

THERE ARE ABOUT FORTY ACTIVE PROJECTS DESCRIBED
IN THIS INVENTORY WITH A TOTAL PROGRAM EXPENDITURE
IN 1979-80 OF APPROXIMATELY \$120 MILLION. THIS
REPRESENTS IN THE ORDER OF 20% OF THE TOTAL 1979-80
BUDGET FOR THE INDIAN AND INUIT AFFAIRS PROGRAM.

THE CONSULTATION PROCESS

Because of the importance of consultation in the evaluation process in the context of the partnership policy, special consultative mechanisms have been established for each of the following evaluation projects. Typically they take the form of Evaluation Steering/Advisory Committees which have collective responsibility for:

- 1) describing and approving Terms of Reference;
- 2) approving choice of evaluator;
- 3) approving research design;
- 4) monitoring progress and ensuring field strategy consistent with Terms of Reference;
- 5) receiving and judging critically reports.

Evaluation Steering/Advisory Committees are composed of all interested parties to an evaluation and in all cases include Indians. The level of this Indian participation depends on the nature and scope of the activity under scrutiny. In most cases Provincial Associations participate in this process, although the Chief or Band Manager may be more appropriate in a 'case-study' approach.

In addition, all evaluation research designs incorporate Indian consultative process before the implementation of a field strategy to collect data. In some cases, the Ontario Social Services Review being the best example, a continuing and comprehensive evaluation/planning Indian consultative process is built into the research design. In the Ontario project, representatives from each of the four Provincial Indian associations spearhead a continuing process of involvement of Indian organizations concerned with the delivery of social services (e.g. Society of Indian Welfare Administrators).

In many projects, representatives from other Federal Departments (e.g. Health and Welfare Canada) and Provincial bodies (e.g. Department of Education, Ministry of Community and Social Services) also sit on Evaluation Steering/Advisory Committees. This facilitates the necessary cooperation and access to data in activity areas normally under Provincial jurisdiction.

SUMMARY OF EVALUATION PROJECTS

Summary of Evaluation Projects

* Evaluation completed
and report available

Activity/Project

Project Leader

Project Consultant

1. Program Administration

1. Northern Manitoba Flood Agreement Process Evaluation

Peter Fillipoff

2. Reserves and Trusts

1. Land Management - Sechelt

Peter Fillipoff

Doug Weir

3. Education

1. Evaluability Assessments
2. Education Operations Review

3. Old Sun Community College Program
4. Alberta Indian Education Secretariat
* 5. Cultural Grants Program
6. Post-secondary Demand
7. Onchaminahos School
8. Placement and Relocation/Mobility & T.O.J.
9. T.O.J. Demonstration Projects *Feasibility Study
T.O.J. Demonstration Projects Phase I
10. The Oo-Za-We-Kwun Centre (Program)
*11. Centre for Training Research & Development (CENTRAD)
*12. Indian Education Evaluation Strategy
*13. Cultural/Educational Centres Program
*14. Cultural/Educational Centres Program
Evaluation guidelines
15. Provincial vs. Federal Primary & Secondary Schools
*16. Amerindianization Project
*17. Counselling - A.N.A. Program
*18. Teacher Education Program - BUNTEP

Rob Jones
Rob Jones

Rob Jones
Rob Jones
Rob Jones
Rob Jones
Toru Uno
Toru Uno
Toru Uno
Toru Uno
Rob Jones
Rob Jones
Dick de Jong

Alan Gratias
Dick de Jong
Rob Jones
Rob Jones

Audit Services Bureau
and others

Bureau Mgt. Consulting
Peat Marwick

D.P.A.C.L.
D.P.A.C.L.
D.P.A.C.L.
C.I.R.
C.I.R.
B.M.C.
Evalucan

Verna Kirkness

Anne Noonan
Kim Clare

4. Economic and Employment Development

1. Band Stores
2. Band Economic Development Committee (Ontario)
3. Benefit Cost Agricultural Program - Peguis
4. Band Work Process and LEAP Joint Evaluation (Big Cove)
- * 5. Manitoba Indian Agricultural Program
- * 6. Saskatchewan Indian Agricultural Program
- * 7. Guarantee Loan
- * 8. B.C. Indian Fishermen's Assistance Program
- * 9. Sectoral Programs Program
- *10. National Indian Arts & Crafts
- *11. Summer Youth Employment Programs (1977)
- *12. Summer Youth Employment Programs (1978)
- *13. Summer Indian and Inuit Recruitment and Development Program

Peter Fillipoff
Toru Uno
Peter Fillipoff

P.M. Associates

Toru Uno
Peter Fillipoff
Peter Fillipoff
Peter Fillipoff
Peter Fillipoff
Peter Fillipoff
Dick de Jong
Dick de Jong

under negotiation
P.M. Associates
P.M. Associates
Woods, Gordon & Co.
Will McKay Cons. Ltd.
Hickling-Johnston
B.M.C.

Robert St-Georges

Dick de Jong

Gordon Lee

5. Social Services

1. Evaluability Assessments
2. Social Services Review (Ontario)
3. Child Welfare Services & Agreements
4. Alberta Social Services - Blackfoot
5. National Social Assistance Review
6. Native Alcohol Abuse Program (NAAP)
- * 7. Child Welfare Services - Sudbury - C.A.S.

Dick de Jong/Judy Girard
Dick de Jong
Dick de Jong/Judy Girard
Dick de Jong
Dick de Jong
Dick de Jong
Dick de Jong

TAP Associates

Judy Girard
P.S. Ross & Partners
Program Planning Cons.
Neil Stuart

6. Community Infrastructure and Services

1. Evaluability Assessments
2. Capital Program Evaluation Strategy
3. Capital Construction Cost Evaluation
4. Electrical Agreements
5. Band Management of Housing Program
6. New Housing Policy
7. Gull Bay Indian Policing Review
8. Dakota Ojibway Tribal Council Policing
9. Assessment of Coordinated Program Delivery:
A Case of the Housing Program

Peter Fillipoff/Andy Griener
Peter Fillipoff/Andy Griener
Toru Uno
Peter Fillipoff
Toru Uno
Toru Uno
Toru Uno
Toru Uno
Toru Uno

N. Matossian
Unies Ltd.

Executive Cons.
Dimension Dynamics
(under Solicitor General)
Irvin R. Silver Assoc.

- *10. Indian Special Constable Program (Option 3B)
- *11. Ontario Indian Housing Council Evaluation
- *12. Recreation Program Review
- *13. DREE Northlands Agreement Project

Toru Uno
Toru Uno
Dick de Jong
Peter Fillipoff

Evalucan
Charles Hill
David Elkins
W. Brese & Assoc.

7. Band Government

- 1. Syncrude Major Resources Impact
- 2. Kehewin Project
- 3. Band Work Process
- 4. Community Development Agreement - N.B.
- 5. Popular Education Program - N.S.
- 6. Big Trout Lake Reserve Community Development (CES/BWP)
- * 7. Local Government Process - Restigouche - Sandy Bay
- * 8. Band Development Training Program
- * 9. Advisory Services

Peter Fillipoff
Peter Fillipoff
Toru Uno
Peter Fillipoff
Peter Fillipoff
Toru Uno
Peter Fillipoff
Rob Jones
Peter Fillipoff

D.P.A.C.L.
William Hyder/John Williams
Mgt. Consulting Serv.
Okzana Zyla
Hickling-Johnston



PROGRAM ADMINISTRATION

Program Administration

1. Northern Manitoba Flood Agreement Process Evaluation

ACTIVITY/PROGRAM: Program Administration/Northern Manitoba
Flood Agreement Process Evaluation

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To evaluate the process used in arriving
at the Agreement.

To build on this experience for further
negotiations.

STATUS:

1. Discussions with Manitoba Regional Office and
Research Branch - October, 1978.
2. Terms of Reference developed - November, 1978.
3. Office of Native Claims approved Terms of Reference -
December, 1978.
4. Terms of Reference submitted to A.D.M. Cam Mackie
for concurrence - January, 1979.
5. Project approved by A.D.M. Cam Mackie - February, 1979.

SCHEDULE:

1. Project to be tabled in March at meeting of
Claims Policy Committee.
2. Project being tendered.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET:

RESERVES AND TRUSTS

Reserves and Trusts

1. Land Management - Sechelt

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Reserves and Trusts/Land Management - Sechelt

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To evaluate the operation of the Sechelt Indian Band Land Management Pilot Project.

STATUS:

1. Meeting held with Band Council and Project Leader - agreement reached to do evaluation on land management function - November 1978.
2. Terms of Reference agreed to and contract under negotiation with Reserve Management Limited, the Band and B.C. Regional Office - December, 1978.
3. Contract has been let - February, 1979.

SCHEDULE: 1. Completion date March 30, 1979

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET: \$3,500

EDUCATION

Education

1. Evaluability Assessments
2. Education Operations Review
3. Old Sun Community College Program
4. Alberta Indian Education Secretariat
- * 5. Cultural Grants Program
6. Post-secondary Demand
7. Onchaminahos School
8. Placement and Relocation/Mobility & T.O.J.
9. T.O.J. Demonstration Projects *Feasibility Study
T.O.J. Demonstration Projects Phase I
10. The Oo-Za-We-Kwun Centre (Program)
- * 11. Centre for Training Research and Development (CENTRAD)
- * 12. Indian Education Evaluation Strategy
- * 13. Cultural/Educational Centres Program
14. Cultural/Educational Centres Program Evaluation Guidelines
- * 15. Provincial vs. Federal Primary and Secondary Schools
- * 16. Amerindianization Project
- * 17. Counselling - A.N.A. Program
- * 18. Teacher Education Program - BUNTEP

* Evaluation completed and report available

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Evaluability Assessments

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To assess the readiness of the Education Activity for formal effectiveness evaluations.

STATUS:

1. Decision taken to focus on specific areas as a starting point, after preliminary versions representing entire Activity were developed - December 1978.
2. Documents Model - In-school Program and Post-school Program prepared - January 1979.
3. Initial meeting with Acting Director, Education and Skill Development - January 29, 1979.
4. Decision taken to not duplicate efforts of Auditor General's representative who is in process of doing assessments - February 13, 1979.

SCHEDULE:

1. Meetings/discussions to be held as required and feasible with Headquarters/Regional people to clarify goals and delineate indicators.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Operations Review

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To identify courses of action which will contribute to the efficiency and effectiveness of the Education Activity and facilitate its evaluation.

STATUS:

1. Meetings of Operations Review Team with consultant - November 8, 28, December 28 and January 5, 1979.
2. Presentation to Regional Directors of Education - November 15, 1978.
3. Meeting to discuss draft version of Background Paper - January 19, 1979.
4. Received final draft version of Background Paper - February 1, 1979.
5. Meetings with Saskatchewan Regional Education Personnel and F.S.I. Representatives - February 6 & 20, 1979.
6. Preliminary discussions held in Manitoba and Alberta - March 19 and 20, 1979.

SCHEDULE: Project to be completed in all Regions by March 31, 1980.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Post-School - Old Sun Community
College Program

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

1. to assess compliance with contract between Alberta Region, Old Sun Society and Blackfoot Indian Band.
2. to identify other costs and benefits associated with Program.

STATUS:

1. Motion passed by Old Sun Board of Directors seeking evaluation - December 21, 1978.
2. Preliminary meetings, discussions - January 17 & 21, 1979.
3. Received formal request from Alberta Region for assistance - February 6, 1979.
4. Discussion with Director, Old Sun re draft set of Terms of Reference received March 19, 1979.

SCHEDULE:

1. Consultants to be identified/selected/ratified by Board of Directors/Region/PEB.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Alberta Indian Education Secretariat

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To provide assistance, where requested, in furthering aims of Alberta Indian Education Secretariat which are related to evaluation.

STATUS:

1. Informed by Alberta Region of existence of AIES - September 6, 1978. Subsequently received proposal for its development.
2. Initial meeting of PEB with AIES - September 28, 1978.
3. Meetings with AIES - October 18-19, 1978.
4. Received proposal for evaluation; subsequent discussions with Chairman re magnitude, complexity, Steering Group formation.
5. Meetings with AIES; no decision taken by AIES as to specific project to be undertaken - January 15-16, 1979.
6. Letter to Chairman suggesting possible ways by which PEB might, if requested, provide assistance.
7. Letter received with respect to proposed workshop - February 21, 1979.

SCHEDULE:

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Cultural - Cultural Grants Program

PROGRAM OBJECTIVES: To provide grants and subsidies to individuals, groups or organizations requiring assistance in their cultural endeavours.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

- STATUS:
1. Terms of Reference drafted, revised and forwarded to NIB for revision (input) - October 24, 1978.
 2. Working group meeting to revise Work Plan and questionnaire - November 10, 1978.
 3. Terms of Reference and Work Plan tabled at meeting of Regional Directors of Education - November 15, 1978.
 4. Working group meeting to discuss preliminary results and recommendations - December 19, 1978.
 5. Working group meeting to discuss draft copy of final report - January 25, 1979.
 6. Received second draft of final report - February 6, 1979.
 7. Received final version - February 16, 1979.
 8. Briefing to Senior Management - March 23, 1979.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Post-School - Demand for Post-Secondary Assistance Funding

PROGRAM OBJECTIVES: To provide financial assistance for qualified post-secondary students.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

1. to study the various mechanisms by which Regions/Districts/Bands project their needs for Post-secondary assistance funding.
2. to provide recommendations for improving the accuracy of the overall demand projections.

STATUS:

1. Terms of reference drafted, revised and forwarded to N.I.B. for revision (input) - October 24, 1978.
2. Terms of Reference tabled at meeting of Regional Directors of Education - November 15, 1978.
3. First meeting of Steering Group to discuss and suggest revisions to proposal received from Peat-Marwick and Associates - December 12, 1978.
4. Meeting of Working group; decision to proceed; selection of Ontario as pilot region - February 2, 1979.
5. Contract forwarded to consultants for signature - February 20, 1979; returned March 8, 1979.
6. Second Meeting of Steering Group held March 16, 1979 to discuss proposed instrumentation and model.

SCHEDULE: 1. Report to be submitted by May 15, 1979.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Onchaminahos School

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To assist the Alberta Region to respond to a request from the Saddle Lake Band for an evaluation of the local school.

STATUS:

1. Initial request from Region for Assistance - February 16, 1979.
2. Band members voted to ask Bill Thomas to conduct the evaluation - February 20, 1979.
3. Meeting at Peguis with Saddle Lake, Regional and PEB representatives and consultant; discussion of preliminary Work Plan and Cost Proposal - March 1, 1979.

SCHEDULE:

1. Report to be submitted by consultant to Saddle Lake Band tentatively by end of April, 1979.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education/Placement and Relocation/Mobility and Training-on-the-Job		
<u>PROGRAM OBJECTIVES:</u>	To provide placement, mobility and T.O.J. assistance to Indian people.		
<u>RESOURCE ALLOCATION:</u>	T.O.J.	\$2 million	(1977-78)
	Relocation	\$700,000	
	Placement	\$860,000	TOTAL \$3.6 million

EVALUATION OBJECTIVES:

- To ascertain basic scope and characteristics of programs and their users and establish a base of comparative, longitudinal analysis with respect to future employability and income-earning power, more specifically:
 - a) the nature of users (and beneficiaries) in terms of socio-economic and locational characteristics;
 - b) the scope and volume of program utilization;
 - c) operational gross and unit costs;
 - d) program complementary in relation to M&I programs, including cost-sharing arrangement.
- To facilitate the development of data collection instrument/mechanism.

- STATUS:
1. General evaluation strategies developed.
 2. Key objectives and procedures incorporated into Operational Guidelines.
 3. Consultation with M&I, Strategic Planning and Evaluation Group, SPR to obtain comparative data.
 4. Analytical instruments, reporting forms being developed. All items relevant to evaluation and operational guidelines discussed at the National Workshop on Employment - July 5, 6 and 7, 1977.
 5. Regional input sought through Regional Workshop in September 1977 at Regina.
 6. New Operational guidelines and new DSS designed reporting forms forwarded to Regions for comments in late December 1977.
 7. Forms designed and finalized by the end of April 1978 with Regional inputs.
 8. Preparation of TB Submission (re: evaluation) for 1978-79 in March 1978 done.
 9. Forms designed and finalized with Regional input - April 1978.
 10. Application forms finalized and sent to Program Support who will distribute to Regions. Further course of action to be discussed once distribution has been made - October 1978.
 11. Ontario Regional District Officers Conference at Thunder Bay. The nature of evaluations and the new reporting form were discussed - December 1978.

SCHEDULE: Further discussions to be conducted on the specification of evaluation needs and strategy by June 1978.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Training-on-the-Job Demonstration Projects in Manitoba, Ontario and Atlantic Regions.

PROGRAM OBJECTIVES: To implement TOJ demonstration projects submitted by Manitoba, Ontario and Atlantic Regions.

RESOURCE ALLOCATION: \$280,000 (1977-78)

EVALUATION OBJECTIVES:

- To conduct an evaluation feasibility study.
- To assess the impact of the Program through pre/post-training comparisons in regard to:
 - a) employability and acquisition of marketable skills;
 - b) motivational change;
 - c) career patterns;
 - d) implication to Indian community
- Cost-effectiveness assessment.

STATUS:

1. Manitoba and Atlantic projects underway; other Regions just about to implement the program.
2. The first conference for four regional representatives dealing with the project, Employment Programs Branch (HQ) and PEB, held September 27, 1977 and accepted the parameters of evaluation.
3. Initial contact with potential consultants made.
4. The second Steering Group meeting held on November 23, 1977; Terms of Reference developed.
5. Third Steering Group meeting held in February 1978.
6. Development Planning Associate Consulting Ltd. officially commenced data gathering. Atlantic Region visited late May, 1978.
7. First draft received August 1978.
8. Steering Committee meeting held to assess draft report/proposal - September 1978.
9. Final report on Feasibility Study received and translation of Executive Summary completed - November 1978.
10. Completion of the Feasibility Study and distribution of report - December 1978.
11. Meetings held with contractor re: Phase I Evaluation - November 1978 - January 1979.
12. Project (Phase II) officially on. Conceptual issues discussed and interview scheme organized - February 1979.

SCHEDULE:

1. Atlantic Region to be visited first.
2. Ontario and Manitoba field works to be done by May 1979.
3. First draft report due by mid-June 1979.
4. Steering Committee to be convened (re: review of the draft report) in June 1979.
5. Final Report due by July 1979.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$20,000 (extended)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Education/The Oo-Za-We-Kwun Center (Program)
<u>PROGRAM OBJECTIVES:</u>	To provide life-skill and continuing education courses including training-on-the-job experience in on-site industries for Indian people aspiring to work in an urban and/or non-reserve context.
<u>RESOURCE ALLOCATION:</u>	\$8,718,433 from inception 1971 to end of fiscal year 1976-77. Allocation frozen at \$2 million per fiscal year since 1975, including current year 1978-79.

EVALUATION OBJECTIVES:

1. Program content and its impact upon participants and their communities.
2. Cost-effectiveness and analyses of expenditure patterns.
3. Operational issues related to recruitment and placement organizational coordination.

STATUS:

1. Terms of Reference developed through document reviews, on-site visit, etc.
2. Steering Group formed and approved the Terms of Reference - September 1977.
3. Proposal from consultants solicited; Steering Group approved CIR's Phase I plan - November 1977.
4. 3rd Steering Group meeting approved the CIR research design and general approach - January 1978.
5. Data collection and analysis (Interviewing, File analysis, etc)
6. The first rough draft of report developed - April 1978.
7. The first draft personally presented to Members of the Steering Group; the context and procedure of research explained.
8. After four weeks of studying time, the final Steering Group meeting held to discuss the draft - June 1978.
9. Senior Management briefed - June 20, 1978.
10. Briefing session with Executive Committee of M.I.B. held early July 1978.
11. Final report received and distributed - September 1978.
12. Project has been in the implementation stage. A special Study Committee established at Regional Office consisting of DIAND Regional Office, the M.I.B. and the Center representative to recommend an implementation plan.
13. A sub-committee for the Study Committee has reviewed options including the ones suggested by the Evaluation.

SCHEDULE: An implementation plan to be finalized by the Study Committee by May 1979.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$95,000 (estimate)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education Centre for Training Research
and Development (CENTRAD)

PROGRAM OBJECTIVES:

- To develop, test and distribute relevant training materials.
- To train Indian facilitators.
- To provide orientation to philosophy and programs of Centre for those concerned.
- To facilitate creation of job opportunities/employment for Indian and Inuit people.
- To develop an information centre of resources and data.

RESOURCE ALLOCATION: \$200,000/yr. for 5 yrs. (April 1/76-March 31/81)

EVALUATION OBJECTIVES:

- To assess the overall functioning of CENTRAD, including the quality of certain of its products and to suggest relevant improvements.
- To suggest built-in mechanisms for future evaluations, with possible MIS implications.

STATUS:

1. Request received from Program Support - November 21, 1977.
2. Meeting with CENTRAD staff - January 31, 1978.
3. Third draft of Terms of Reference forwarded to Program Support - March 15, 1978.
4. First Meeting of Evaluation Steering Group held in Winnipeg - April 27, 1978; Terms of Reference finalized - May 2, 1978.
5. Second Meeting of Evaluation Steering Group held to approve selection of consultant - July 5, 1978; CIR selected.
6. Third, Fourth, Fifth Steering Committee Meetings held on August 22, October 27, December 1, 1978, respectively to discuss various drafts.
7. Briefing of Board of Directors - January 12, 1978.
8. Final Report Received - March 7, 1979.

SCHEDULE:

1. Appropriate briefing sessions to be held.
2. Implementation plan to be drawn up.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET: \$85,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Indian Education Evaluation Strategy

PROGRAM OBJECTIVES: Provide Indian and Inuit people with access to a level of education that meets their preferences and aspirations.

RESOURCE ALLOCATION: (\$245 million)
Education Program represents roughly 40% of total budget.

EVALUATION OBJECTIVES:

- To develop an overall strategy for the Indian education program over the period 1978-81.
- To define priority evaluation tasks

STATUS:

1. Meetings of representatives of Program and PEB held March 10, 16 and 28, 1978.
2. Proposal from Bureau of Management Consulting (Jim Lahey) received; accepted on April 19, 1978.
4. Interim report from consultant discussed at meeting May 10, 1978; Policy Branch representative to attend future meetings.
5. Consultations held with regional and district staff, and others.
6. Official N.I.B. involvement sought - August 1978.
7. Presentation to EPC and distribution of report done - August 1978.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET: \$20,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Cultural Educational Centres Program

PROGRAM OBJECTIVES: - To fund cultural/Educational Centres at various Canadian locations for the purpose of developing Indian/Inuit educational curricula and resources. To conduct cultural activities to enhance Indian/Inuit identities.

RESOURCE ALLOCATION: \$5.3 million (1977-78)

EVALUATION OBJECTIVES: To determine to what extent the Program is meeting its objectives, cost-effectiveness, and assess the impact and benefits of this Program.

STATUS:

1. Evaluation strategy designed for inclusion in renewed funding submission - July-August 1977.
2. Funding authority to continue program received in December 1977.
3. Evaluation Steering Committee established and first meeting held in January 1978.
4. Terms of Reference for program evaluation prepared and accepted by Steering Committee.
5. Potential consultants approached and Evalucan Ltd. selected - April 1978.
6. Detailed proposal submitted by Evalucan Ltd. to PEB and Evaluation Steering Committee - June 1, 1978.
7. Steering Committee meeting held July 13, 1978.
8. Data collection completed - November 1978.
9. Draft report submitted and Steering Committee agreed to allow longer time for review of revised draft report.
10. Final report received in mid-January 1979. Steering Committee meeting held January 24, 1979 re: action plan.
11. Report distributed to all Centres - February 1979.

SCHEDULE:

1. Prog. Secretariat to develop action plan by April 1979 including input from Centres and National Program Steering Committee.
2. Briefing to Senior Management and other parties - April 1979.
3. General distribution of final report.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET: \$25,000 (design)
\$85,000 (implementation)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Cultural/Educational Centres Program
Evaluation Guidelines

PROGRAM OBJECTIVES: - To fund Cultural/Educational Centres at various Canadian locations for the purpose of developing Indian/Inuit educational curricula and resources.
- To conduct cultural activities to enhance Indian/Inuit identities.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

STATUS: 1. Draft evaluation guidelines prepared in January 1979.
2. Steering Committee meeting held January 24, 1979 re: individual Centres evaluation guidelines.

SCHEDULE: 1. Development of individual Centres' evaluation guidelines by end of April 1979.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Provincial and Federal Primary and Secondary schools.

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

- To analyze and compare relative performance of primary and secondary students in (a) Federal and (b) Provincial schools in Manitoba.
- To develop appropriate comparative indices.
- Analysis will use such comparative indicators as:
 - i) drop-out rates
 - ii) graduation rates
 - iii) student performance
 - iv) age-grade retardation
 - v) parental involvement in School Boards

- STATUS:
1. Consultant (Verna Kirkness) hired to design and implement evaluation framework - October 4, 1977.
 2. Manitoba Regional Office (George Ross) and Province involved in data gathering.
 3. Instrument designed and field tested in Manitoba.
 4. Data collection completed - July, 1978.
 5. Draft submitted - November, 1978.
 6. Meetings held to review draft - November, 1978.
 7. Final report submitted - December, 1978.
 8. Implementation plan being prepared by Manitoba Region - January, 1979.
 9. Briefings to Indian Associations, Indian communities and to Regional and Head Offices have started - January, 1979.
 10. Distribution of report - January, 1979.

SCHEDULE: 1. Presentation to Senior Management scheduled for end of April, 1979.

PROJECT LEADER: Alan Gratias (994-4311)

EVALUATION BUDGET: \$50,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Amerindianization Project

PROGRAM OBJECTIVES: An in-school native language instructional program, leading to qualifications of technolinguists and native language teachers, and development of native curricula.

RESOURCE ALLOCATION: \$353,800 (1977-78)

EVALUATION OBJECTIVES: To determine cost-effectiveness of the components of this Project, and the achievement of project objectives.

STATUS:

1. Initial discussions commenced - August 15, 1977.
2. PED participating in a DINA/UBA symposium on curriculum evaluation at end of September 1977.
3. Steering Committee created - October 1977.
4. Briefing meeting held in Quebec City - November 1977.
5. Production and utilization study completed - February 1978 and appended to T.B. Submission.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET: (In-house).

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Counselling - A.N.A. Program

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

COMPLETED
AND
AVAILABLE.

EVALUATION OBJECTIVES:

1. to assess the performance and impact of the pilot A.N.A. Program with the Ottawa Board of Education.

- STATUS:
1. Initial contact made April 21, 1978.
 2. Formal request for assistance received April 24, 1978.
 3. Possible consultant contacted; contract signed with A. Noonan, May 23, 1978.
 4. Final report received August 8, 1978; distribution began.
 5. Meeting of A.N.A. Committee - positive response to report, September 27, 1978.
 6. Briefing session with Program people - October 17, 1978.
 7. Meeting with ADM, Development, Education & PEB personnel - December 17, 1978.
 8. Formal request for implementation plan made December 22, 1978.
 9. Received implementation plan - January 1, 1979.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET: \$8,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Education/Teacher Education Program: B.U.N.T.E.P.

PROGRAM OBJECTIVES: To teach Indian students to teach in Northern Manitoba

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To design and present an evaluation research design which would be appropriate for use in an evaluation of BUNTEP by:

- providing assessment of evaluability
- specifying variables, describing goals, suggesting instruments
- describing a design, suggesting manner for data collection.

STATUS:

1. Initial contact with Carleton student, Kim Clare, January, 1978.
2. Proposal received by PEB - March 3, 1978; Meeting held with program representative March 15, 1978.
3. Contract drawn up and approved April 1978.
4. Visit to Manitoba Regional Office, Requis Indian Reserve (Bill Thomas) - April 3, 1978.
5. Copy of report submitted to Carleton University received by PEB - April 14, 1978.
6. Copies sent to Bill Thomas, Manitoba Regional office - May 2 and 5, 1978.

SCHEDULE:

1. Possible implementation of evaluation research design in context of overall education evaluation strategy.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET: Travel costs only paid (no per diem) (\$500)

ECONOMIC AND EMPLOYMENT DEVELOPMENT

Economic and Employment Development

1. Band Stores
 2. Band Economic Development Committee (Ontario)
 3. Benefit Cost Agricultural Program - Peguis
 4. Band Work Process and LEAP Joint Evaluation (Big Cove)
 - * 5. Manitoba Indian Agricultural Program
 - * 6. Saskatchewan Indian Agricultural Program
 - * 7. Guarantee Loan Program
 - * 8. B.C. Indian Fishermen's Assistance Program
 - * 9. Sectoral Programs
 - * 10. National Indian Arts and Crafts
 - * 11. Summer Youth Employment Programs (1977)
 - * 12. Summer Youth Employment Programs (1978)
 - * 13. Summer Indian and Inuit Recruitment and Development Program
- * Evaluation completed and report available

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Development/
Band Stores

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

STATUS: 1. Terms of Reference being discussed with Regional
Office - February, 1979.

SCHEDULE: Terms of Reference with Manitoba Regional Office
for approval.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Development/Ontario
Band Economic Development (BED) Committee

PROGRAM OBJECTIVES: To facilitate the establishment of Band Economic
Development Committee which intends to provide
a systematic economic development plan for bands.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

1. To ascertain the current activity patterns of the BED Committee in Ontario.
2. To review the impact of BEDC on Bands in terms of planning, Band perception, etc.
3. To provide recommendation to Ontario Regional Office and O.R.L.C. in regard to band development/planning.

STATUS:

1. Terms of reference drafted and a general evaluation approach discussed - June/July 1978. Steering Committee established including ORLC, Territorial Associations, Region, District and PEB.
2. Ontario All Chiefs Conference: An initial data (Chiefs perception) collected - August 1978.
3. Steering Committee meetings held: analyses and further data gathering done - August - October 1978.
4. First preliminary report to ORLC and Ontario Region - November 1978.
5. First Draft in; Briefings provided District Managers and CEIC staff at Ontario Employment Regional/District Workshop in Thunder Bay.
6. District inputs requested by Regional Office.

SCHEDULE:

1. District inputs to be compiled by Regional Office by March 1979.
2. Final draft to be ready by May 1979.
3. Presentation/briefing in June 1979.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: Staff time

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Development/
Benefit Cost Agricultural Program -Peguis

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: Benefit Cost Analysis of Agricultural investment.

STATUS:

1. Executive Director, Manitoba Indian Agricultural Program met with Peguis Band Council to discuss Terms of Reference - November, 1978.
2. Terms of Reference agreed to by Band Council - December, 1978.
3. Project Leader met with P.M. Associates and contract let - January, 1979.
4. Cost-benefit analysis of the agricultural program started - February, 1979.

SCHEDULE: Project should be completed by March 31, 1979

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET: \$15,000

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Economic and Employment Development/Band Work Process and Local Employment Assistance Program (LEAP) Joint Evaluation Project (Big Cove)
<u>PROGRAM OBJECTIVES:</u>	To conduct joint evaluation of BWP/LEAP projects.
<u>RESOURCE ALLOCATION:</u>	To be decided. (Minimum of \$300,000) (1977-78)

EVALUATION OBJECTIVES: Impact of BWP activities on community development and management (Terms of Reference to be prepared jointly by LEAP and PEB representatives).

STATUS:

1. Initial contact made between LEAP evaluation leader and BWP evaluation leader - October 1977.
2. The nature and scope of evaluation to be further defined.
3. A possible research area: Big Cove (New Brunswick) identified
4. LEAP entered into a contract with Big Cove reserve.
5. LEAP/BWP meeting held in May 1978; discussed the division of tasks and re-defined the approach.
6. On site visit to Big Cove made by PEB in June 1978. Agreement in principle from the BWP Committee in Big Cove given - June 1978.
7. Big Cove Project presented submission to the local Employment Assistance Program and Provincial Review Board Committee - July 1978.
8. Further contacts made with Regional Office and LEAP staff re progress and consultant selections - August 1978.
9. Meeting held with LEAP people and Regional Employment Co-ordinator - September 1978 in Ottawa.
10. LEAP approved the funding for Big Cove; detailed objectives of the evaluation discussed with the Big Cove BWP Committee, Regional and District representative - December 1978.
11. Meeting with LEAP New Brunswick Regional Officer, DIAND District Officer and PEB.
12. Big Cove BWP Committee and Chief and Council satisfied with general intent and objectives of evaluation - February 1979.
13. An official letter received from the Band approving the evaluation exercise - March 1979.

SCHEDULE:

1. Steering Committee to be formed to finalize Terms of Reference by May 1979.
2. Selection of research team done by May 1979 and finalize the time-table.
3. Field work to commence in June 1979.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$20,000

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Development/Manitoba
Indian Agricultural Program (MIAP)

PROGRAM OBJECTIVES: To increase agricultural production on Indian
reserves through training, land development,
mechanization improvements and better management.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: - To measure the overall performance of
the Program relative to the objectives,
e.g. training, establishment of farm
units, number of jobs, etc.

- To examine the systems in place for
administering the Program.

STATUS:

1. Terms of Reference developed by the Program Support Group and submitted to the ADM for approval.
2. Manitoba Regional Office submitted Terms of Reference to MIAP Board for comment early in January.
3. PM Associates retained as consultants.
4. Phase I results made available end of April.
5. Phase II results made available end of June.
6. Final report received July, 1978.
7. Distribution of report to Senior Management - July, 1978.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET: \$24,900

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Development/Saskatchewan
Indian Agricultural Program (SIAP)

PROGRAM OBJECTIVES: To increase agricultural production on Indian reserves through training, land development, mechanization improvements and better management.

RESOURCE ALLOCATION: To date, \$2.7 million in grants and contributions.
\$3.2 million in loans.

EVALUATION OBJECTIVES: To measure the overall performance of the program relative to the objectives, e.g. training, establishment of farm units, number of jobs, increased income, etc.

STATUS:

1. PM Associates (Winnipeg) retained as consultants - December, 1977)
2. Presentation made to Headquarters' Officials - February 2, 1978.
3. Presentation made to SIAP Board on February 7, 1978.
4. Final report completed and distributed to Senior Management, Saskatchewan Regional Office, NIB and the Treasury Board.
5. Major recommendations of the report included in a submission to the Treasury Board.
6. Distribution of report to senior management - March, 1978.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET: \$11,800

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Development/
Guarantee Loan Program

PROGRAM OBJECTIVES:

- To provide a link between the Indian entrepreneur and the Banks.
- To overcome the security problem of Indian people resident on reserves.
- To provide a line of credit to economic development projects.

RESOURCE ALLOCATION: \$30 million (authority)

EVALUATION OBJECTIVES: The program is to be assessed in terms of:

- usefullness to Indians
- impact on relations between financial institutions and Indians, and
- the viability of the mechanism as an Indian economic development tool.

STATUS:

1. Evaluation by Woods, Gordon & Co. completed.
2. Presentation made to senior management on November 18, 1977.
3. Copies of report distributed to Department of Finance, Treasury Board and NIB.
4. Program Support Branch developed an action plan for implementation of recommendations.
5. Director, Management Services assigned responsibility for monitoring the implementation of the major recommendations.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET: \$21,750

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Development/British Columbia Indian Fishermen's Assistance Program

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

COMPLETED
AND
AVAILABLE

EVALUATION OBJECTIVES: To undertake a comprehensive review of the Indian Fishermen's Assistance Program in British Columbia with emphasis on program expenditures, administrative capabilities, problems and overall effectiveness; attainment of major objectives and sub-objectives and economic performance.

STATUS:

1. Terms of Reference received from B.C. Regional Office - June 23, 1978.
2. Consultant chosen - Will McKay Limited - July, 1978.
3. Presentation of report to IFAP Board in Vancouver - November 16, 1978.
4. Report received - December, 1978.
5. Project completed and report distributed to Senior Management. Consultant has been retained by Native Brotherhood of British Columbia - February, 1979.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET \$12,823.91

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM:

Economic and Employment Development/
Sectoral Programs

PROGRAM OBJECTIVES:

To facilitate the maximum development of
natural resources on reserves and on Crown
lands available to Indian people, e.g.,
agriculture, wildlife, etc.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

To review the Sectoral Program delivery
system to determine its effectiveness as
an economic development mechanism. A
comparison to be made with Economic Devel-
opment Corporations in determining alter-
native mechanisms for future program
delivery. This study may be expanded to
evaluate planning techniques in the context
of an agreed upon Investment Strategy.

STATUS:

1. Hickling-Johnston retained as consultants - July, 1977.
2. Field visits completed.
3. Preliminary findings presented to NIB and Regional
Association representatives in Edmonton - January 19, 1978.
4. Final report received - July, 1978.
5. Presentation made to Senior Management.

PROJECT LEADER:

Peter Fillipoff (994-1203)

EVALUATION BUDGET: \$30,000

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Development/National Indian Arts and Crafts

PROGRAM OBJECTIVES: To foster the development of the Indian Arts and Crafts Industry.

RESOURCE ALLOCATION: \$3.4 million (1977-78)

EVALUATION OBJECTIVES: Based on an examination of the objectives of the Indian Arts and Crafts Corporation (NIACC), to develop evaluative criteria and/or milestones that would enable the Department to negotiate future funding arrangements with NIACC.

STATUS:

1. BMC retained as consultants - October, 1977.
2. Report (Part A) completed - January 27, 1978.
3. Final Report completed early May, 1978.
4. Major recommendations of the report included in a submission to the Treasury Board.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET: \$23,700

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Services/
Summer Youth Employment Programs (1977)

PROGRAM OBJECTIVES:

- Create youth employment opportunities to reduce rate of Indian youth unemployment
- Provide experience to youth in planning their own employment projects
- Provide concrete benefits (besides income) to youth and Indian communities.
- Improve future employability of youth.

RESOURCE ALLOCATION:

High School	\$2.15 million (1977-78)
Job Corps	\$1.50 million
TOTAL \$4.05 million	

EVALUATION OBJECTIVES:

- Establish a profile of youth employed this summer, including demographic characteristics, migration patterns, educational status and plans and career expectations.
- Determine youth involvement in employment planning, and youths perception of use and acquisition of skills and abilities.
- Determine Bands perception of youth employment opportunities and effects of unemployment on reserves.
- Assess direct benefits to Indian communities of youth employment projects.
- Determine Band and youth comments for program improvement.

STATUS:

1. Consultant (Robert St-Georges) hired to develop and coordinate field implementation strategy - May 1977.
2. Universal evaluative questionnaires distributed to, and collected from Band leaders and employed youth.
3. Questionnaires were coded and analysed (over 50% return rate on distribution of 5,800 surveys to youth).
4. Analysis completed and draft report prepared and circulated January 1978.
5. Meeting of Evaluation Steering Committee held discussion on draft report.
6. Final report completed - February 1978.
7. Briefing with senior management - May 17, 1978.
8. Planning for 1978 Youth Employment evaluation including detailed Band impact evaluation and focus on Indian and Inuit Recruitment and Development Program completed.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET: \$20,000 - estimated (1977-78)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Services/
Summer Youth Employment Programs (1978)

PROGRAM OBJECTIVES: To provide short-term community-based employment
to students and Indian and Inuit youth.

RESOURCE ALLOCATION: High School Program \$2,380,000 (1978) TOTAL
Summer Job Corps \$1,356,950 (1978) \$3,736,950

EVALUATION OBJECTIVES: To determine the extent and source of Band use of
various youth employment funds; the manner in which
youth are employed by their communities; the impact
and benefits associated with participants and
communities as a result of youth employment.

STATUS:

1. Evaluator hired and developing instruments for data gathering - Robert St. Georges.
2. Briefing to Regional Youth Employment Coordinators - June 21, 1978, describing their role in relation to Band Survey.
3. Meeting of Steering Committee held July 14. Evaluator leaving July 23 on field trip.
4. Survey of Band Chiefs/Administrators distributed during July, 1978 and returned to National Office.
5. Sample probes of selected Bands done during same period.
6. Coding of responses to survey completed late August 1978.
7. Data analysis and preliminary report completed. Draft report submitted November 1978.
8. Final report completed February 1979.

SCHEDULE:

1. Meeting of the Evaluation Steering Committee during mid-March 1979 to consider (a) action plan on recommendations; (b) planning for youth employment evaluator for summer 1979.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET: \$15,000 (1978-79)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Economic and Employment Services/Summer Indian and Inuit Recruitment and Development Program

PROGRAM OBJECTIVES: To provide short-term training opportunities and meaningful summer employment for Indian/Inuit students and youth.

RESOURCE ALLOCATION: (1978-79)

EVALUATION OBJECTIVES: To assess the viability of the program, determine its utilization, and assess the differential impacts and effectiveness of the three Program components (i.e. Departmental, Indian Associations, and Youth Coordinators).

STATUS:

1. Terms of reference for the evaluation have been completed and approved by Program Personnel and Operational Support Branches.
2. Consultant being recruited, expected by June 30, 1978 - Gordon Lee.
3. Detailed workplan developed by consultant - July 1978.
4. Development of instruments and field strategy completed - August 1978.
5. Data collection and analysis completed.
6. Final report submitted December 1979.

SCHEDULE:

1. Steering Committee to meet on manager's action plan during April.
2. Briefing to Senior Management and distribution of report to take place in April 1979.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET: \$10,000 (1978-79).

SOCIAL SERVICES

Social Services

1. Evaluability Assessments
2. Social Services Review (Ontario)
3. Child Welfare Services & Agreements
4. Alberta Social Services - Blackfoot
5. National Social Assistance Review
6. Native Alcohol Abuse Program (NAAP)
- * 7. Child Welfare Services Sudbury - C.A.S.

* Evaluation completed and report available

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Social Assistance
Evaluability Assessment

PROGRAM OBJECTIVES: To meet the basic costs of living for those individuals and families who are unable to meet these for themselves and who have no other resources on which to draw.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To complete an evaluability assessment of the social assistance program in Ontario and Alberta.

STATUS:

1. Documents' models prepared in November 1978 - January 1979 for both Social Assistance Programs (Ontario and Alberta).
2. Documents' models for the Ontario Program discussed with Program Manager - Ram Chopra - and revised. (This meeting was taped and transcript/tape are in Resource Center).
3. Revised model sent to Ontario Regional Office for comments - February 1979.

SCHEDULE:

1. Ontario document model to be discussed with Program Manager - April 1979.
2. Documents' model for Alberta to be discussed with Program Manager, Director of Social Development in April 1979.
3. Complete evaluability assessment by end of June 1979.

PROJECT LEADERS: Dick de Jong/Judy Girard (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Social Services Review (Ontario)

PROGRAM OBJECTIVES: To provide extensive social services to Indian people in Ontario through a Federal-Provincial Welfare Programs Agreement of 1966.

RESOURCE ALLOCATION: \$16.4 million (1977-78)

EVALUATION OBJECTIVES: Undertake a comprehensive evaluation of social services (broadly defined), currently delivered to Ontario's Indian people including child welfare, social assistance, day care and services for the elderly.

STATUS:

1. Evaluation Steering and Working Committees established and Terms of Reference developed.
2. Consultants (TAP Associates) on stream and conducting data inventory project and designing evaluation proposal - August 1977.
3. Working Group meet regularly to make recommendations on Phase I (project concept and work plan).
4. Data Inventory completed - Mid-November 1977.
5. Phase I completed - December 1977.
6. W.G. recommendations made to Steering Committee with workplan for (1) needs and impact assessment and (2) delivery system assessments.
7. Consultants hired and field work commencing - June 1978.
8. Data collection commenced and completed for most components - November 1978.
9. Special child welfare data collection instrument developed and fielded. Completed collection - January 1979, and analysis underway.
10. Ontario Tripartite discussions delayed due to lack of budget provisions for Indian participation - February 1979; consequently, Social Services Review Committee postponed further meetings to review draft needs report and impact report.

SCHEDULE:

1. Budget to be submitted by the Indian Associations in March 1979 for participation in Ontario Tripartite discussion. Following agreement, C.S.S. Committee to proceed receiving draft.
2. Overall Review tentatively scheduled for completion in April 1979.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET: \$35,000 (1977-78).

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Child Welfare Services and Agreements.

PROGRAM OBJECTIVES: To provide for child welfare services to Indian families and children on the basis of standards applicable in other communities.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To review the Department's delivery, directly or indirectly (through the purchase of provincial services, agency services or band-delivered service) of services to Indian families and children.

STATUS:

1. Background documentation on DIAND Child Welfare being developed, including identification of Regional delivery arrangements, policy/program issues, costs, etc. for discussion with Executive Planning Committee and Regions by May 1979.
2. Proposal developed for Alberta Regional Office on "case study" of Blackfoot Child Welfare Agreement - to Regional Office in early March 1979.

SCHEDULE:

1. Respond to request of Saskatchewan Regional Office and recommendation of Federation of Saskatchewan Indians that child welfare services be assessed and reviewed during April 1979.
2. Seek Regional Office views on background document - May - June 1979.
3. Develop detailed national core terms of reference for review of child welfare services and arrangements and develop proposed implementation plan by Region - June 1979.
4. Final completion of child welfare review proposed for June 1980.

PROJECT LEADER: Dick de Jong/Judy Girard (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Alberta Social Services -
Blackfoot

PROGRAM OBJECTIVES: Extend Provincial social services to members
of the Blackfoot Band as modified and adapted
to their needs.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

1. To develop evaluation plans, conditions,
clauses and mechanisms in relation to
the federal-provincial agreement for
social services to the Blackfoot Band.
2. Conduct a comprehensive assessment and
review of the effectiveness, efficiency
and economy of the federal-provincial
agreement.

STATUS: Develop a preliminary detailed document proposing evaluation
plans, conditions, clauses and mechanisms for Tripartite Branch.

SCHEDULE:

1. Participate in tripartite discussions on above-
mentioned document within framework and process
established for these discussions.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/National Social
Assistance Review

PROGRAM OBJECTIVES: To meet the basic costs of living for those individuals and families who are unable to meet these for themselves and who have no other resources on which to draw.

RESOURCE ALLOCATION: 1978-79 - \$106.5 million
1979-80 - \$112.4 million

EVALUATION OBJECTIVES:

1. To examine the policy, management and delivery of the social assistance program;
2. To examine alternative uses of social assistance funds that have been established with a view to achieving more developmental results than prevailing arrangements;
3. To identify factors that appear to significantly affect extent of dependence on social assistance.

STATUS:

1. Operational Review:
 - a) P.S. Ross & Partners (consultants) hired March 1979 for Alberta Region review;
 - b) data collection during March 1979.
2. Developmental Applications:
 - a) Bureau of Management Consulting hired December 1978;
 - b) data collection and draft report completed - March 1979.
3. Case Studies:
 - a) Program Planning Consultants hired - January 1979;
 - b) Initial Band data collection completed and analysis underway.
4. Information Systems Assessment:
 - a) Quasar Limited (consultants) hired;
 - b) data gathered, analyzed and draft report submitted - February 1979.

SCHEDULE:

1. All components in pilot region (Alberta) to be completed with data collection by end March 1979 and draft reports in by mid-April 1979.
2. Saskatchewan Region to commence mid-April and to be completed by end of June 1979.
3. Other Regions to be completed by end of current calendar year.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

<u>ACTIVITY/PROGRAM:</u>	Social Services/Native Alcohol Abuse Program (NAAP)		
<u>PROGRAM OBJECTIVES:</u>	To finance the development and operation of projects to address problems of alcohol and drug abuse among native people.		
<u>RESOURCE ALLOCATION:</u>	\$6.18 million (1978-79)	jointly with	
	\$20.14 million (1978-79 to 1980-81)	NH&W/DIAND	

EVALUATION OBJECTIVES:

1. To undertake a thorough administrative view of the program's organization and roles.
2. To determine the efficiency and effectiveness of the Program in meeting its goals of
 - a) arresting and reversing the present destructive physical, mental, social and economic trends in the outcome of the abuse of alcohol and
 - b) to test and evaluate a variety of approaches towards treatment of alcoholic problems.

STATUS:

1. Initial evaluation report (Clive Linklater) submitted - December 1977.
2. T.B. approval of joint NH&W/DIAND submission for funding from 1978-79 to 1980-81 received - March 23, 1978.
3. Evaluation framework for NAAP developed with NH&W, as requested by T.B..
4. Program Planning Consultants retained to assist in development of evaluation framework.
5. Evaluation framework submitted by NH&W to Treasury Board - October 1978.
6. Meeting held with NH&W; Treasury Board accepted evaluation framework - November 1978.
7. Hickling-Johnston hired to do operational review - January 1979.

SCHEDULE:

1. Completion of operational review - May - June 1979.
2. Commence implementation planning for effectiveness evaluation of project interventions - June 1979.
3. Completion of all evaluation components by September 1980 as provided for in Treasury Board submission evaluation framework.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET: Estimated \$125,000 over period 1978-79 to 1980-81.

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Social Services/Child Welfare Services
Sudbury - C.A.C.

PROGRAM OBJECTIVES: To provide protective and preventive services to children and families, including foster care and counselling.

RESOURCE ALLOCATION: (See Ontario Social Services Review).

EVALUATION OBJECTIVES: To determine the quality and nature of services provided to Indian families and communities compared to non-Indian families served by the same Agency.

To identify the manner of implementation of children's services under the Canada-Ontario Welfare Agreement, and its impact.

STATUS:

1. Project starting date was November 1977, with agreement of Agency to conduct study.
2. Graduate social work student at Carleton University, Neil Stuart, designed proposal for evaluation and has begun to collect data (January 15, 1978).
3. Data analysis completed and draft report submitted.
4. Final report submitted - September 1978.

SCHEDULE:

1. Briefing and distribution of report scheduled for April 1979 in Toronto.

PROJECT LEADER: Dick de Jong
Consultant/Evaluator: Neil Stuart (994-1203)

EVALUATION BUDGET: \$3,000 (expenses only, no fees)

COMMUNITY INFRASTRUCTURE AND SERVICES

Community Infrastructure and Services

1. Evaluability Assessments
 2. Capital Program Evaluation Strategy
 3. Capital Construction Cost Evaluation
 4. Electrical Agreements
 5. Band Management of Housing Program
 6. New Housing Policy
 7. Gull Bay Indian Policing Review
 8. Dakota Ojibway Tribal Council
 9. Assessment of Coordinated Program Delivery:
A Case of the Housing Program
 - * 10. Indian Special Constable Program (Option 3b)
 - * 11. Ontario Indian Housing Council Evaluation
 - * 12. Recreation Program Review
 - * 13. DREE Northlands Agreement Project
- * Evaluation completed and report available

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Evaluability Assessments

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To do an evaluability assessment of
the Capital Program

STATUS: Preliminary work done.

SCHEDULE: Term appointee to undertake comprehensive work
starting in April.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Capital Program Evaluation Strategy

PROGRAM OBJECTIVES: To support the physical improvement of
communities such as housing, educational
facilities and related amenities.

RESOURCE ALLOCATION: \$147 million

EVALUATION OBJECTIVES: To develop a strategy for the evaluation
of the Capital Program.

STATUS:

1. Preliminary discussions have been held with the Program Support and the Engineering and Architecture Branches.
2. Meetings have been held between Dr. Sebastyan, Mr. Edmonds and Project Leader - August, 1978.
3. Some preliminary work done.

SCHEDULE: A term appointee will undertake comprehensive work
in April, 1979.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Capital Construction Cost Evaluation

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To assess costs and benefits of constructing capital works projects by local labor arrangement as compared to conventional contract methods. Costs and benefits will be related to:

1. Capital investment and cost comparison.
2. Workmanship quality.
3. Impact on Employment of Indian people.
4. Provision of skill training and its transferability.
5. Facility maintenance.
6. Social benefits.

STATUS:

1. Steering Group formed - September 1977.
2. Working Group prepared Terms of Reference and discussed.
3. Contacts have been made with Regions by letters from E&A Branch and in person (T. Uno/Toronto; P. Fillipoff/Winnipeg; C. Crapper/Regina) to solicit names of appropriate projects to be investigated.
4. Terms of Reference to select a consulting team prepared - January 1978.
5. Final work plan developed and IIAP consultant (BMC staff) selected - May 1978.
6. Ontario, Manitoba, British Columbia, Quebec and Maritimes Regions visited - June/September 1978.
7. Task Force meetings held. Data collection completed - September 1978.
8. Initial draft re socio-economic aspect received and revisions done by November 1978.
9. Meetings held between E&A Branch and PEB to complete a draft report combining two aspects (Capital and Socio-Economic) of findings - November/December 1979.
10. A briefing provided (re: Nature and findings of the study) to National Conference of Regional E&A Advisors - January 1979.
11. Final Steering Group meeting to be held in February 1979.

SCHEDULE:

1. Briefing to Senior Management and distribution - April 1979.

PROJECT LEADER: Mr. John Luscombe (Engineering & Architecture)
Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$35,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Electrical Agreements

PROGRAM OBJECTIVES: To provide electrical services to Indian communities.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To examine the costs and level of electrical services to Indian communities. This information will be used for renegotiation of electrical agreements and for the development of required policies.

STATUS:

1. Terms of Reference for evaluation of the Manitoba Hydro agreements have been established and agreed to by a Steering Committee consisting of Headquarters, Region and MIB representatives.
2. Potential consultants have been approached.
3. Consultant selected - Unies Limited - September, 1978.
4. Project moving very well.

SCHEDULE: Project should be completed by March 31, 1979.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET: \$50,000

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Band Management of Housing Program

PROGRAM OBJECTIVES: To implement the (new) Housing Policy which encourages greater Indian participation in program management.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES:

1. To review the status of Indian housing program management primarily based on the data available from Ontario Region including the Ontario Indian Housing Council evaluation interview data.
2. To assess the implication of Indian control of housing program in general.

STATUS:

1. In conjunction with the Ontario Indian Housing Council Evaluation, issue areas identified and availability of data assessed - September - November 1979.
2. First draft received - discussions held with housing people - December 1978.
3. Background paper prepared by Judy Girard and distributed for comments to Policy Branch and Community Services Branch - February 1979.

SCHEDULE:

1. Final revision to be done including comments made by interested parties.
2. Final report due by April 1979.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
New Housing Policy

PROGRAM OBJECTIVES: The Program intends to build 12,000 new units and renovate 5,400 units through multi-Departmental resources and Indian people's active initiatives over a 5-year period.

RESOURCE ALLOCATION: \$47 million for the first year.

EVALUATION OBJECTIVES:

- Nature of user satisfaction, including attitudinal/behavioral change through home-ownership and home improvement.
- Environmental impact (e.g., nature and patterns of land use and their impact on community life).
- The volume, type and other characteristics of housing developed/constructed by the program and gross and unit costs incurred.
- Type and number of employment created through the projects and types of skills learned.
- Type, costs (operational and unit), of infrastructure planning and construction.
- The analysis of cost-sharing arrangement and other coordination-related problems involved in the program as an interdepartmental endeavour.

STATUS:

1. Evaluation objectives identified.
2. The evaluation section of Cabinet Document done.
3. 1977 Housing Survey content and format suggestions presented at the meetings of PEB, Housing Branch and Statistics Branch.
4. Informal meeting with NIB housing group on evaluation objectives in December 1977.
5. Inputs to 1977 Housing Need Survey made to develop data gathering instruments through working committee consisting of Housing Branch, Statistics Branch and PEB - September/December 1977.
6. Continuous inputs/advice provided to Statistics and housing people re Housing Need Survey.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$100,000 (approximate).

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Gull Bay Indian Policing Review

PROGRAM OBJECTIVES: To provide adequate policing services for
Reserve residents.

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: To review the Indian policing arrangement
presently operating in the Gull Bay Band
as a supplemental information to series of
evaluation exercises on Indian policing
program.

STATUS: 1. Terms of reference developed and discussed -
November/December 1977.
2. Evaluator (Executive Consultants) retained -
January 1978.
3. First working document submitted - April 1978.
4. Conference between Evaluation and PEB.

SCHEDULE: Evaluator to submit the revised version as soon
as necessary documentations become available.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$6,000

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Dakota Ojibway Tribal Council Policing

PROGRAM OBJECTIVES: To provide DOTC membership bands with
policing services under the management of
the DOTC Policing Committee.

RESOURCE ALLOCATION: \$218,000 (1978-81) Federal
\$ 80,000 (1978-81) Provincial

EVALUATION OBJECTIVES: To assess through long-term participatory
observation:

- a) Quality and quantity of policing services
provided;
- b) Policing services as a vehicle for
expanding Indian career option;
- c) Effectiveness and efficiency of the services
as a part of the Tribal Council government
activities.

STATUS: 1. Terms of Reference approved and interviewing/selection
of research team conducted by the Steering Committee
consisting of Federal and Provincial law enforcement
agencies, DIAND Region, PEB in addition to the DOTC
representative - (completed by November 1978).
2. Solicitor General Research Funding Committee approved
the project November/December 1978.
3. TB approved funding February 1979; the Research Team
is in the field.

SCHEDULE: 1. Preliminary findings/report given to the DOTC
regularly.
2. Interim report due Summer 1979.
3. Final project report due by 1980.

PROJECT LEADER: Interdepartmental Project: Dr. Toru Uno (DIAND) and
P. Engstad (Solicitor General)

EVALUATION BUDGET: \$80,000 (from Dept. of Solicitor General)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Assessment of Coordinated Program Delivery:
A Case of the Housing Program

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: - To ascertain the nature and problem of existing and/or intended financial and organizational coordination of program delivery, focusing on the Housing Program.

STATUS: 1. Terms of reference developed in conjunction with the development of the Cabinet Document background paper.
2. Consultation meetings with Policy Branch - January 1979.
3. Conferences with a potential evaluator conducted - February/March 1979.
4. Community Services Branch, Policy Branch and PEB discussed the nature and intent of study - March 1979.

SCHEDULE:

1. Further specification of terms of reference to be done by May 1979.
2. Evaluator to be retained by May 1979.
3. Project to be completed by September 1979.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$6,000 (Estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Indian Special Constable Program (Option 3B)

PROGRAM OBJECTIVES: Through RCMP training and management, provide Indian Special Constables policing services in Indian communities in B.C., Alberta, Saskatchewan, Manitoba, P.E.I. and Newfoundland.

RESOURCE ALLOCATION: \$750,000 (1977-78).

EVALUATION OBJECTIVES: To assess:

- quality and quantity of police services available to Indian people;
- policing program as a vehicle for expanding Indian career options;
- the effectiveness and efficiency of the ISC Program.

- STATUS:
1. Terms of Reference proposed by PEB and comments solicited from RCMP, law enforcement experts within and outside DIAND through joint meetings.
 2. Senior Steering Group on ISCP evaluation formed and first meeting held September 29, 1977 to discuss and finalize the revised Terms of Reference.
 3. Consulting firm, Evalucan Ltd., selected - October 1977.
 4. The 2nd Steering Group meeting held - November 24, 1977 re: Evalucan Ltd. introduction and presentation of Phase I proposal.
 5. Work meetings between Evalucan Ltd. and PEB conducted on November 16, December 13 and tel-conference on December 30, 1977.
 6. The 3rd Steering Group meeting held on January 24, 1978 re: Progress report by Evalucan Ltd., Fed-Provincial interaction and Phase II tentative plan.
 7. Collection of data development of analytical scheme and analysis: October to mid-February 1978.
 8. An interim report in February, 1978; Steering Group accepted it in principle.
 9. Briefing sessions with four Western Provincial Attorney-Generals' Offices and Indian Associations - April 1978.
 10. Final Steering Group meeting held and final draft with addendum approved - May 1978.
 11. Distribution of final report - June 1978.
 12. Briefing sessions to the Yukon Territorial Government and the RCMP Training Centre (Regina) - June 1978.
 13. Briefing for Departmental Senior Management including RCMP held September 1978.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$80,000 (estimated).

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Ontario Indian Housing Council Evaluation

PROGRAM OBJECTIVES: To provide Indian input for development of
housing related policies and implementation
strategies.

RESOURCE ALLOCATION: \$100,000 (1976-77/1977-78)

EVALUATION OBJECTIVES: To define the nature and scope of OIHC activities,
and examine its effectiveness for preparation of
Cabinet Document and DIAND-Associations negotia-
tions re: Regional Housing Councils.

STATUS:

1. Request for OIHC evaluation made by Housing Branch - December 1977.
2. Initial contact with Housing Branch staff made re: nature and function of OIHC program's evaluation interest.
3. Meetings with Regional office staff and the OIHC housing specialists held in Toronto and Ottawa - February 1978.
4. Terms of Reference developed and Steering Group formed.
5. 1st Steering Group Meeting approved the Terms of Reference and consultant (Mr. C. Hill) commenced the activities relevant to develop an evaluation strategy - May 1978.
6. 2nd Steering Group meeting to review research design - June 1978.
7. Basic instrument developed and field work started late August 1978.
8. Third Steering Group meeting to discuss outline of preliminary draft - September 1978.
9. First draft received - November 1978.
10. Steering Committee meeting held to review first draft - December 1978.
11. Final Steering Committee meeting held - January 11, 1979.
12. Final report received March 12, 1979.

SCHEDULE:

1. Briefing to Regional Office Executives and Ontario Indian Associations Presidents by April 1979.
2. DIAND Senior Management briefing in April 1979.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$40,000

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Community Infrastructure and Services/
Recreation Program Review

PROGRAM OBJECTIVES: To assist Indian communities to develop and
operate sport and recreational programs/
activities.

RESOURCE ALLOCATION: \$1.3 million (1977-78)

EVALUATION OBJECTIVES:

- Review past and current policy and resource commitments of DIAND to Recreation on reserves;
- Determining the effects/impacts of recreation programs on selected sample of Indian communities;
- Identify additional sources of recreation support for Indian Bands, and their purpose and utilization;
- Develop and test performance indicators for use in the evaluation of recreation programs.

STATUS:

1. Proposal and preliminary workplan developed - May-June 1978.
2. Consultant (David Elkins) identified and research design described.
3. Site visit to selected Band to further develop and pilot methodology for fieldwork of review - June 15.
4. Rough draft submitted - September 1978.
5. Draft report in distribution for comments - December 1978.

SCHEDULE: 1. Final report and distribution scheduled for April 1979.

PROJECT LEADER: Dick de Jong (994-1203)

EVALUATION BUDGET: (1978-79) \$15,000 (D. Elkins)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM:

Community Infrastructure and Services/
DREE Northlands Agreement Project

PROGRAM OBJECTIVES:

To facilitate socio-economic development
of the Prairie Provinces Northlands.

RESOURCE ALLOCATION:

DREE, DIAND, M & I. and the provincial
governments have resource inputs into these
Agreements.

EVALUATION OBJECTIVES:

To examine the DREE Northlands Agreements
in Manitoba and Saskatchewan from the point
of view of:

- (a) their impact in the budgetary and
planning process of the Band and
IEAP levels;
- (b) application of anticipated resource
demands and coordinating mechanisms
to the Alberta situation.

STATUS:

1. W. Brese & Associates (Edmonton) retained as
consultants.
2. Presentation of a draft report made to the Steering
Committee in Winnipeg in April.
3. A final report has been received and presented to
Senior Management, DIAND, DREE and TB Program Officers.
4. Project completed - September, 1978.
5. Presentation to DREE and the three Prairie R.D.G.'s
made in August, 1978.

SCHEDULE:

Consultant to be used to make presentation to Union
of New Brunswick Indians.- Possibility of a DREE
Agreement in northern Ontario.

PROJECT LEADER:

Peter Phillipoff (994-1203)

EVALUATION BUDGET:

\$22,625

BAND GOVERNMENT

Band Government

1. Major Resource Impact
 2. Kehewin Project
 3. Band Work Process
 4. Community Development Agreement - N.B.
 5. Popular Education Program - N.S.
 6. Big Trout Lake Reserve Community Development (CES/BWP)
 - * 7. Local Government Process - Restigouche - Sandy Bay
 - * 8. Band Development Training Program
 - * 9. Advisory Services
- * Evaluation completed and report available

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Band Government/ Major Resource Impact

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION:

EVALUATION OBJECTIVES: Through assessment of the impact on major resource developments on adjacent Indian communities, to assist the Cold Lake Band with its negotiations with the proposed Imperial Oil project at Cold Lake.

STATUS: 1. Meeting held with Regional staff and Cold Lake Reserve Band Council - March 2, 1979.

SCHEDULE:

1. Meeting scheduled at Cold Lake - March 28, 1979 to finalize Terms of Reference and identify proposed evaluations for the project.
2. Region examining other related projects to ensure there is no overlap in effort.

PROJECT LEADER: Peter Fillipoff

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Band Government/Kehewin Project

PROGRAM OBJECTIVES: To transfer increasing authority to Bands in order that they can better manage their own affairs.

RESOURCE ALLOCATION: Following the Mair Report, the NIB have tabled with their National Assembly a report that calls for a total community development approach on Indian reserves. An increase of \$75M (over 3 years) for planning and \$750M - \$1 billion (over 5 years) for socio-economic development has been proposed.

EVALUATION OBJECTIVES: To evaluate the results of the experimental "Total Community Development Approach" that was used at the Kehewin Reserve in 1971 by the Special Assignments and Review Group (Chatain).

STATUS: Terms of Reference agreed to March 1, 1979.

SCHEDULE: Evaluator to assist the Band to be selected by the end of March.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET: \$25,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Band Government/ Band Work Process

PROGRAM OBJECTIVES: To facilitate the development of (long-term) job-generating projects based on a Band-initiated, community development plan by allowing the Band to coordinate/pool resources including social assistance payments.

RESOURCE ALLOCATION: \$2 million (BWP Development Fund only) 1978-79

EVALUATION OBJECTIVES: Evaluation is to assess the impact of those processes and job-generating projects on the reserve in terms of:

- I Community economy/employment development
 - a) the number and types of jobs created at what cost, e.g., marginal gross, net and unit costs of jobs;
 - b) impact on volume of social assistance payment and caseload;
 - c) changes in social assistance and services and assets of the Band;
 - d) development of individual employability.
- II The effectiveness of BWP as a new mode of program delivery (the analysis of the planning and implementation process).

STATUS:

- 1. Provided input for TB Submission re: evaluation.
- 2. All aspects of evaluation strategies discussed and common agreements obtained at the National Conference on Employment, DIAND - July 5, 6, and 7, 1977.
- 3. Close consultations with relevant program organized by other Federal Departments such as CES and CDC (by H&W).
- 4. BWP reporting formats revised and designed by DSS professionals.
- 5. Reporting form distributed to Regions along with request for submission of Regional strategies - October 1977.
- 6. A model of national consolidation report prepared based on the interim report from Manitoba.
- 7. Regional data and implementation strategy requested through ADM (Operations) - August/September 1978.
- 8. Ontario Regional Workshop - December 1978.
- 9. Work Meeting with Manitoba Region.
- 10. Yukon Region BWP Workshop - February 1979.
- 11. As a developmental application of Social Assistance fund, BWP in Alberta has to be examined.

SCHEDULE:

- 1. Alberta BWP in conjunction with National Social Assistance Review to be finished by mid-April 1979.
- 2. Saskatchewan BWP to be examined (re: National Social Assistance Review).
- 3. Upon submission of Regional data by Program Support Group, a national overview to be prepared for FY 1978-79.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$70,000 (approximate).

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Band Government/Community Development Agreement, N.B.

PROGRAM OBJECTIVES: To assist people to participate in improving the social, economic and cultural conditions of life in this community.

RESOURCE ALLOCATION: 1978-79 N.B. \$180,000

EVALUATION OBJECTIVES: To evaluate the Community Development Agreement.

STATUS: 1. Alan Gratias and Project Leader met with Regional staff - January, 1979.
2. PEB offered to help with Terms of Reference.

SCHEDULE: Awaiting response from Union of N.B. Indians.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET: \$25,000 (estimated)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Band Government/Popular Education Program, N.S.

PROGRAM OBJECTIVES: To assist people to participate in improving the social, economic and cultural conditions of life in the community.

RESOURCE ALLOCATION: \$165,000 (1978-79)

EVALUATION OBJECTIVES: To establish a framework which can be used to evaluate the Popular Education Pilot project on Completion of the Agreement.

STATUS:

1. Steering Committee established.
2. Development Planning Associates Consulting Ltd. (DPACL) retained as consultants.
3. A presentation of the evaluation framework to the Steering Committee is tentatively scheduled for early June.
4. Report re feasibility study received July, 1978.
5. Contract for second phase let with DPACL.

SCHEDULE: Project to be completed by end of August, 1979.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET:

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Band Government/Big Trout Lake Reserve
Community Development (CES/BWP)

PROGRAM OBJECTIVES:

RESOURCE ALLOCATION: \$354,000 (1977-78) out of which \$100,000
from DIAND

EVALUATION OBJECTIVES:

- To conduct analysis of the impact of CES/BWP project in the Big Trout Lake Reserve jointly with CES evaluation group, M&I.
- Community impact and process of the program implementation will be stressed. (Details to be finalized by the Joint Committee consisting of CES and PEB groups).

STATUS:

1. Initial contact/discussion with CES evaluators on procedure and content made.
2. CES and BWP (PEB) joint meeting convened; PEB agreed in principle to assist CES group in terms of funding.
3. Terms of Reference and researchers to be decided through consultation between CES evaluation group and PEB representative (T. Uno).
4. A researcher (William Hyder) selected, and PEB officially agreed to share the funding for the consultant on November 1, 1977.
5. First meeting among CES, PEB and the researcher convened on December 15, 1977. DIAND needs and interest explained and general operational discussed strategies.
6. Evaluation analysis/strategies developed. Meetings held between PEB Ontario Regional Office and CES staff - March 1978.
7. Meeting between CES Evaluators HQ, evaluation coordinator, Ontario and PEB - May 1978.
8. Status and progress reports discussed between CES evaluators and PEB - May/July 1978.
9. Meeting of Interdepartmental Committee on Employment Strategy Advisory Group - July 1978.
10. Preliminary draft report received - September 1978.
11. Further field work in progress.

SCHEDULE: 1. Final report due June 1979.

PROJECT LEADER: Dr. Toru Uno (994-1203)

EVALUATION BUDGET: \$10,700 (from DIAND)

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Band Government/Community Affairs/Local
Government Process - Restigouche/Sandy
Bay project.

PROGRAM OBJECTIVES: To transfer increasing authority to Bands
in order that they can better manage their
own affairs.

RESOURCE ALLOCATION:

- EVALUATION OBJECTIVES:
- The Restigouche DISTRICT Office (a managerial level between the Restigouche Band and the Quebec Regional Office) was closed in 1972. The impact of this closing on the local government process will be evaluated.
 - For comparative purposes, the same evaluation approach will be used in the Manitoba Region (Sandy Bay Reserve).

STATUS: Restigouche

1. Quantitative material required to make comparisons between 1972 and 1977 has been collected (Phase I).
2. An indepth study of selected issues has been completed.
3. Report distributed to Senior Management, the Quebec Regional Office and to the Band Council.
4. Presentation to the Quebec Regional Office Management Committee - May.

Sandy Bay

1. Terms of Reference approved by Band Council.
2. Field work completed.
3. First draft completed.
4. Final report received August, 1978 and distributed to the Band and Senior Management.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET: Restigouche: \$7,300

Sandy Bay: \$6,900

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Band Government/Band Development Training Program

PROGRAM OBJECTIVES: To assist the Bands
i) in the development of a Band definition
of local government;
ii) in the identification of the skills
required in the development of local
government components;
iii) in the identification, implementation and
evaluation of appropriate training in the
process of skill development required in
i) and ii).

RESOURCE ALLOCATION: \$2.2 million (1977-78)

EVALUATION OBJECTIVES: To equip Regional Band-Training Committees
with evaluation methodology and guidelines
for application in the context of decentral-
ization of the Band Training Program.

STATUS:

1. Consultant hired (O. Zyla)
2. Basic requirements and necessary procedures for
establishing evaluation framework, along with a set
of models (instruments) prepared and presented to
National Workshop, Band Training Facilitators,
Vancouver, September 14, 1977.
3. Draft of material dealing with actual application of
framework completed and discussed on January 3, 1978
(Ottawa) and January 16, 17, 1978 (Quebec).
4. Presentation made to National Band Training Conference,
Ottawa - April 6, 1978.
5. Consultant's final report received - July 14, 1978.
6. Steering Group formed and met on September 25, 1978.
7. Final PEB Report forwarded to Program Manager -
October 6, 1978.

PROJECT LEADER: Dr. Rob Jones (994-1203)

EVALUATION BUDGET: \$22,000

PROGRAM EVALUATION BRANCH: EVALUATION PROJECTS

ACTIVITY/PROGRAM: Band Government/Advisory Services

PROGRAM OBJECTIVES: To provide professional advisory services both to Indian people planning economic development projects and to those requiring assistance with existing projects.

RESOURCE ALLOCATION: \$1.5 to \$2.0 million (estimated) (1977-78)

EVALUATION OBJECTIVES: Evaluation of advisory services being provided including CESO, University of Western Ontario, MBA Program, etc. Total advisory services needs will be identified and a model developed for the types of services required for different stages in project development, cost of services, methods of assessing services being provided, etc.

STATUS:

1. Hickling-Johnston retained as consultants - July, 1977).
2. The first phase evaluation and the development of a model approach to advisory services completed.
3. Phase two, model testing completed.
4. Final report completed and distributed to Senior Management Treasury Board, CESO and to Regional offices.
5. Program Support Branch developed an action plan for implementation of recommendations.
6. Presentation of the report to Senior Management - May, 1978.
7. Director, Management Services assigned responsibility for monitoring the implementation of the major recommendations.

PROJECT LEADER: Peter Fillipoff (994-1203)

EVALUATION BUDGET:

Phase I	-	\$24,850
Phase II	-	\$24,995