MANAGEMENT ACTION PLANS

FOLLOW-UP FOR EVALUATION

**Annual Report
as at March 31, 2011**

Audit and Evaluation Directorate

June 2011

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Implementation summary

This follow-up report on the implementation of management action plans concludes the program evaluation and outlines the measures taken by the various entities concerned in response to findings and recommendations. As part of the follow-up process in effect, management action plans are to be reviewed annually until they are fully implemented, and the extent of implementation is to be assessed and reported to the Departmental Evaluation Committee (DEC).

This annual report contains the follow-up findings as at March 31, 2011, for one evaluation project for which the report and management action plans have been submitted to and approved by the Departmental Evaluation Committee (DEC). The following charts give an overview of the implementation status of the management action plan elements.

Evaluation of the RADARSAT-2 Major Crown Project	8

The following page sets out in detail the progress of the action plan for the evaluation project.

■ To be done   ■ In progress ≤ 50%   ■ In progress > 50%   ■ Completed 100%

8

Evaluation project: 570-2782-3

EVALUATION OF THE **RADARSAT-2** MAJOR CROWN PROJECT

Evaluation project objective

The evaluation of RADARSAT-2 Major Crown Project was conducted in May 2009 to respond to requirements of an evaluation of the project outlined in the Treasury Board Secretariat's policies on Project Management and on the Management of Major Crown Projects. The evaluation objectives were to assess the Major Crown Project's relevance, implementation, management and impact.
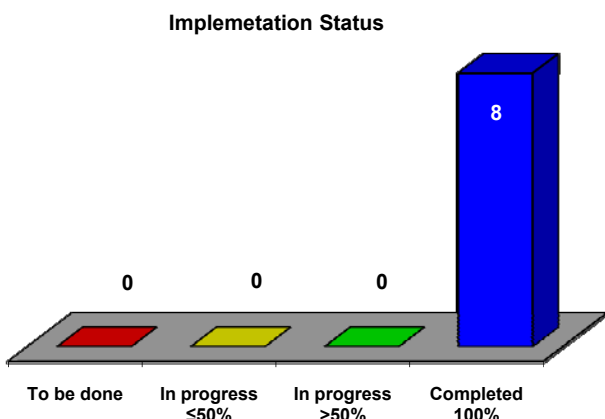
Nature of recommendations

The evaluation report provided recommendations relating to the lack of clarity of common objectives and to the fact that the roles and responsibilities of each partner were not clearly defined. The need to make security issues a priority was also identified as a key recommendation. The report also shed light on the need to implement a proper performance monitoring system to assess the impacts and the benefits of the project on the value-added sector. The evaluation report recommended various measures intended to ensure that these issues are addressed at the onset of future projects.
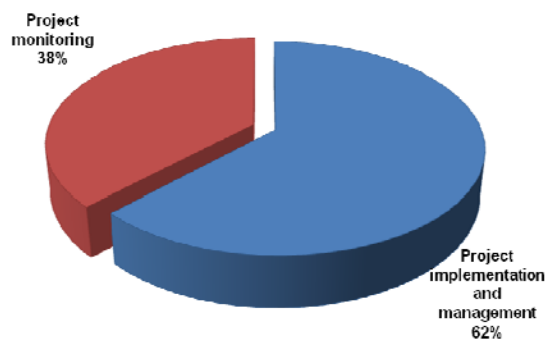
Implementation status

All the eight recommendations have been implemented. The majority of recommendations were targeted to new projects and therefore applied to the Space Utilization Directorate, the Space Exploration Directorate, and the Space Science & Technology Directorate. Actions stemming from the recommendations have been integrated in the CSA's internal procedures and hiring practices. For example, project documents (such as PIPs, PADs, SOWs) now contain sections that require project managers to address key security issues and review lessons learned from previous projects, clearly articulate the objectives of the project, and ensure that the roles and responsibilities of CSA representatives and those of our partners are documented and clear to all parties. The CSA continues to invest its efforts in facilitating the use of data by other government departments through various mechanisms. A performance measurement strategy which includes indicators that measure the impact of RADARSAT-2 on the Earth Observation value-added sector has also been implemented.