

PRIVY COUNCIL OFFICE

FUTURE-ORIENTED FINANCIAL STATEMENTS

FOR THE YEARS ENDING MARCH 31, 2012 AND MARCH 31, 2013

Privy Council Office

Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

Statement of Management Responsibility

Departmental management is responsible for these future-oriented financial statements, including responsibility for the appropriateness of the assumptions on which these statements are prepared. These statements are based on the best information available and assumptions adopted as at December 31, 2011 and reflect the plans described in the Report on Plans and Priorities.

These statements have not been subject to an external audit or review but have been reviewed by the Privy Council Office Audit Committee.

Wayne G. Wouters
Clerk of the Privy Council and
Secretary to the Cabinet

Ottawa, Canada
Date

Michelle Doucet
Assistant Deputy Minister
Corporate Services

Ottawa, Canada
Date

Privy Council Office

Future-Oriented Statement of Financial Position (Unaudited)

For the Year Ending March 31

	Estimated Results	Planned Results
	2012	2013
Assets		
	(in thousands of dollars)	
Financial Assets		
Due from Consolidated Revenue Fund	14,088	10,205
Accounts receivable and advances (Note 6)	978	628
Total financial assets	15,066	10,833
Non-financial assets		
Prepaid expenses	590	700
Tangible capital assets (Note 7)	5,632	5,090
Total non-financial assets	6,222	5,790
Total	21,288	16,623

Liabilities and Equity of Canada

Liabilities

Accounts payable and other liabilities (Note 8)	15,086	10,735
Vacation pay and compensatory leave	5,758	5,002
Employee future benefits (Note 9)	7,563	6,569
Total liabilities	28,407	22,306
Equity of Canada	(7,119)	(5,683)
Total	21,288	16,623

Information for the year ended March 31, 2012 includes actual amounts from April 1, 2011 to December 31, 2011. The information for the remainder of the fiscal year 2011-12 and for fiscal year 2012-13 is based on estimates.

Contractual obligations (Note 10)

The accompanying notes form an integral part of these future-oriented financial statements.

Privy Council Office

Future-Oriented Statement of Operations (Unaudited)

For the Year Ending March 31

	Estimated Results 2012	Planned Results 2013
	(in thousands of dollars)	
Expenses (note 12)		
Prime Minister and portfolio ministers' support and advice	65,589	66,742
Cabinet and Cabinet committees' advice and support	18,861	15,688
Public service leadership and direction	4,600	3,998
Commissions of inquiry	12,712	1,145
Internal Services	68,819	62,102
Total Expenses	170,581	149,675
Revenues (note 12)		
Prime Minister and portfolio ministers' support and advice	-	-
Cabinet and Cabinet committees' advice and support	1	1
Public service leadership and direction	-	-
Commissions of inquiry	-	-
Internal Services	119	125
Total Revenues	120	126
Net Cost of Operations without Shared Services Canada	170,461	149,549
Expenses - Related to Shared Services Canada (note 11)	3,426	-
Net Cost of Operations	173,887	149,549

Information for the year ended March 31, 2012 includes actual amounts from April 1, 2011 to December 31, 2011. The information for the remainder of the fiscal year 2011-12 and for fiscal year 2012-13 are based on estimates.

Segmented information (Note 12)

The accompanying notes form an integral part of these future-oriented financial statements.

Privy Council Office

Future-Oriented Statement of Equity of Canada (Unaudited)

For the Year Ending March 31

	Estimated Results 2012	Planned Results 2013
	(in thousands of dollars)	
Equity of Canada, beginning of year	(15,898)	(7,119)
Net cost of operations	(173,887)	(149,549)
Net cash provided by Government	166,192	134,032
Change in due to/from the Consolidated Revenue Fund	(2,737)	(3,883)
Capital assets transfer (from) to Other Government Departments (note 13)	(2,746)	-
Services provided without charge by other government departments (note 11)	21,957	20,836
Equity of Canada, end of year	(7,119)	(5,683)

Information for the year ended March 31, 2012 includes actual amounts from April 1, 2011 to December 31, 2011. The information for the remainder of the fiscal year 2011-12 and for fiscal year 2012-13 are based on estimates.

The accompanying notes form an integral part of these future-oriented financial statements.

Privy Council Office

Future-Oriented Statement of Cash Flow (Unaudited)

For the Year Ending March 31

	Estimated Results 2012 (in thousands of dollars)	Planned Results 2013
Operating Activities		
Net cost of operations	173,887	149,549
Non-cash items:		
Amortization of tangible capital assets (Note 7)	(1,999)	(1,474)
Gain (Loss) on disposal of tangible capital assets	29	44
Tangible capital asset adjustments	(2,785)	-
Services provided without charge by other government departments (Note 11)	(21,957)	(20,836)
	(26,712)	(22,266)
Variations in Statement of Financial Position:		
Increase (decrease) in accounts receivable and advances	(746)	(350)
Increase (decrease) in prepaid expenses	28	110
(Increase) decrease in liabilities:		
Accounts payable and other liabilities	3,455	4,351
Vacation pay and compensatory leave	197	756
Future-employee benefits	11,832	994
	14,766	5,861
Cash used in operating activities	161,941	133,144
Capital Investing Activities:		
Acquisition of tangible capital assets (Note 7)	1,549	938
Transfer of tangible capital assets with no monetary impact	2,746	-
Proceeds from disposal of tangible capital assets	(44)	(50)
Cash used in capital investing activities	4,251	888
Net cash provided by Government of Canada	166,192	134,032

Information for the year ended March 31, 2012 includes actual amounts from April 1, 2011 to December 31, 2011. The information for the remainder of the fiscal year 2011-12 and for fiscal year 2012-13 are based on estimates.

The accompanying notes form an integral part of these future-oriented financial statements.

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

1. Authority and Objectives

The Privy Council Office is a division of the Public Service of Canada as set out in column 1 of Schedule I.1 of the Financial Administration Act and reports to Parliament through the Prime Minister.

The Privy Council Office reports directly to the Prime Minister and is headed by the Clerk of the Privy Council and Secretary to the Cabinet. The Clerk is also the Head of the Public Service. The mandate of the Privy Council Office is to serve Canada and Canadians by providing the best non-partisan advice and support to the Prime Minister, ministers within the Prime Minister's portfolio and Cabinet. Privy Council Office's work requires close and continuous contact with other federal departments and agencies to support their ability to work effectively and to ensure overall consultation and coordination.

Commissions of inquiry established under the Inquiries Act are designated as departments under the Financial Administration Act and the Prime Minister is designated as the "appropriate Minister" under that same Act. The Privy Council Office provides administrative and financial management support to commissions. The Privy Council Office currently provides support to the Commission of inquiry into the Decline of Sockeye Salmon in the Fraser River.

2. Methodology and significant assumptions

The future-oriented financial statements have been prepared on the basis of government priorities and the plans of the Privy Council Office as described in the Report on Plans and Priorities.

The main assumptions are as follows:

- (a) The Privy Council Office's activities will remain substantially the same as the previous year to the exception of the transfer of a portion of PCO's information technology activities to Shared Services Canada and the sunseting of some initiatives.
- (b) Expenses and revenues, including the determination of amounts internal and external to the government, are based on forecasted or historical information. The general historical pattern is expected to continue.
- (c) Allowances for uncollectibility are based on historical experience. The general historical pattern is expected to continue.
- (d) Estimated year end information for 2011-12 is used as the opening position for the 2012-13 planned results.

These assumptions are adopted as at December 31, 2011.

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

3. Variations and Changes to the Forecast Financial Information

While every attempt has been made to forecast final results for the remainder of 2011-12 and for 2012-13, actual results achieved for both years are likely to vary from the forecast information presented, and this variation could be material.

In preparing these future-oriented financial statements, the Privy Council Office has made estimates and assumptions concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Factors that could lead to material differences between the future-oriented financial statements and the historical financial statements include:

- (a) The timing and amounts of equipment acquisitions and disposals may affect gains/losses and amortization expenses.
- (b) Implementation of new collective agreements
- (c) Further changes to the operating budget through additional new initiatives or technical adjustments later in the year.

Once the Report on Plans and Priorities is presented, the Privy Council Office will not be updating the forecasts for any changes to authorities or forecast financial information made in ensuing supplementary estimates. Variances will be explained in the Departmental Performance Report.

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

4. Summary of Significant Accounting Policies

These future-oriented financial statements have been prepared in accordance with Treasury Board accounting policies in effect for the 2011-2012 fiscal year. These accounting policies, stated below, are based on Canadian generally accepted accounting principles for the public sector. The presentation and results using the stated accounting policies do not result in any significant differences from Canadian generally accepted accounting principles.

Significant accounting policies are as follows:

(a) Parliamentary authorities – The Privy Council Office is financed by the Government of Canada through Parliamentary authorities. Financial reporting of authorities provided to the department do not parallel financial reporting according to generally accepted accounting principles since authorities are primarily based on cash flow requirements. Consequently, items presented in the future-oriented statement of operations and the future-oriented statement of financial position are not necessarily the same as those provided through authorities from Parliament. Note 5 provides a reconciliation between the bases of reporting.

(b) Net Cash Provided by Government – The Privy Council Office operates within the Consolidated Revenue Fund (CRF), which is administered by the Receiver General for Canada. All cash received by the Privy Council Office is deposited to the CRF and all cash disbursements made by the Privy Council Office are paid from the CRF. The net cash provided by Government is the difference between all cash receipts and all cash disbursements including transactions between departments of the Government.

(c) Amounts due from/to the CRF are the result of timing differences at year-end between when a transaction affects authorities and when it is processed through the CRF. Amounts due from the CRF represent the net amount of cash that the Privy Council Office is entitled to draw from the CRF without further parliamentary expenditures authorities to discharge its liabilities.

(d) Revenues – are recorded on an accrual basis:

- Revenues from regulatory fees are recognized in the accounts based on the services provided in the year.
- Other revenues are accounted for in the period in which the underlying transaction or event occurred that gave rise to the revenues.

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

(e) Expenses – are recorded on an accrual basis:

- Contributions are recognized in the year in which the recipient has met the eligibility criteria or fulfilled the terms of a contractual transfer agreement, provided that the transfer is authorized and a reasonable estimate can be made.
- Vacation pay and compensatory leave are accrued as the benefits are earned under their respective terms of employment.
- Services provided without charge by other government departments for accommodation, the employer's contribution to the health and dental insurance plans, legal, workers' compensation and other services are reported as operating expenses at their estimated cost.

(f) Employee future benefits

(i) Pension benefits: Eligible employees participate in the Public Service Pension Plan, a multiemployer plan administered by the Government. The Privy Council Office's contributions to the Plan are charged to expenses in the year incurred and represent the total departmental obligation to the Plan. Current legislation does not require the Privy Council Office to make contributions for any actuarial deficiencies of the Plan.

(ii) Severance benefits: Employees are entitled to severance benefits under labour contracts or conditions of employment. These benefits are accrued as employees render the services necessary to earn them. The obligation relating to the benefits earned by employees is calculated using information derived from the results of the actuarially determined liability for employee severance benefits for the Government as a whole.

(g) Accounts receivables are stated at the lower of cost and net recoverable value; a valuation allowance is recorded for receivables where recovery is considered uncertain.

(h) Contingent liabilities – Contingent liabilities are potential liabilities which may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur or fail to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded. If the likelihood is not determinable or an amount cannot be reasonably estimated, the contingency is disclosed in the notes to the future-oriented financial statements.

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

(i) Tangible capital assets – All tangible capital assets having an initial cost of \$5,000 or more are recorded at their acquisition cost. The Privy Council Office does not capitalize intangibles, works of art and historical treasures that have cultural, aesthetic or historical value, assets located on Indian Reserves and museum collections.

Amortization of tangible capital assets is done on a straight-line basis over the estimated useful life of the asset as follows:

Asset Class	Amortization Period
Machinery and equipment	5 to 15 years
Informatics hardware	3 to 5 years
Informatics software	3 to 5 years
Other equipment	10 to 15 years
Motor vehicles	3 to 10 years

Assets under construction are recorded in the applicable capital asset class in the year that they become available for use and are not amortized until they become available for use.

(j) Measurement uncertainty - The preparation of these future-oriented financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses reported in the future-oriented financial statements. At the time of preparation of these statements, management believes the estimates and assumptions to be reasonable. Actual results could significantly differ from those estimated.

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

5. Parliamentary Authorities

The Privy Council Office receives most of its funding through expenditure authorities provided by Parliament. Items recognized in the future-oriented statements of operations and financial position in one year may be funded through Parliamentary authorities in prior, current or future years. Accordingly, the Privy Council Office has different net results of operations for the year on a government funding basis than on an accrual accounting basis. The differences are reconciled in the following tables:

a) Authorities requested

	Estimated Results 2012	Planned Results 2013
	(in thousands of dollars)	
Authorities requested:		
Vote 1 Program Expenditures	133,433	110,950
Vote 15 Compensation Adjustments	25	-
Vote 22 Operating Budget Carry Forward	6,284	-
Vote 30 Paylist Requirements	11,988	3,096
Statutory amounts	18,040	16,363
Forecast authorities available	169,770	130,409

Authorities presented reflect current forecasts of statutory items, approved initiatives included and expected to be included in Estimates documents and, when reasonable estimates can be made, estimates of amounts to be allocated from Treasury Board central votes.

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

b) Reconciliation of net cost of operations to requested authorities:

	Estimated 2012	Planned 2013
	(in thousands of dollars)	
Net cost of operations	173,887	149,549
Adjustments for items affecting net cost of operations but not affecting authorities:		
Add (less):		
Amortization of tangible capital assets	(1,999)	(1,474)
Gain (loss) on disposal of tangible capital assets	29	44
Services provided without charge by other government departments (Note 11)	(21,957)	(20,836)
Prepaid expenses	(882)	(792)
Vacation pay and compensatory leave	197	756
Employee future benefits	11,832	994
Refund of prior years' expenditures	100	100
Revenue not available for spending	8	7
Tangible capital asset adjustments	(2,785)	-
Other	3,137	271
	(12,320)	(20,930)
Adjustments for items not affecting net cost of operations but affecting authorities:		
Add:		
Acquisition of tangible capital assets	1,549	938
Proceeds from disposal of tangible capital assets	(44)	(50)
Acquisition of prepaid expenses	910	902
	2,415	1,790
Forecast current year lapse	5,788	-
Forecast authorities available	169,770	130,409

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

6. Accounts receivables and advances

The following table presents details of the Privy Council Office's accounts receivable and advances balances:

	Estimated Results 2012	Planned Results 2013
(in thousands of dollars)		
Receivables from other government departments and agencies	797	533
Receivables from external parties	178	72
Employee advances	21	23
Subtotal	996	628
Less:		
Allowance for doubtful accounts on receivables from external parties	(18)	-
Total	978	628

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

7. *Tangible capital assets*

(in thousands of dollars)

Capital Asset Class	Cost				Accumulated Amortization				Net book value	
	2013 Opening Balance	Acquisitions	Disposal and write-offs	2013 Closing Balance	2013 Opening Balance	Amortization	Disposal and write-offs	2013 Closing Balance	2012	2013
Machinery and equipment	80	5	-	85	35	6	-	41	45	44
Informatics hardware	4,193	199	(237)	4,155	4,169	174	(237)	4,106	24	49
Informatics software	6,994	30	-	7,024	5,392	545	-	5,937	1,602	1,087
Other equipment	6,348	192	(146)	6,394	3,357	602	(146)	3,813	2,991	2,581
Motor vehicles	523	96	(91)	528	338	147	(85)	400	185	128
Work-in-progress - software	714	416		1,130	-	-	-	-	714	1,130
Work-in-progress - other	71	-		71	-	-	-	-	71	71
Total	18,923	938	(474)	19,387	13,291	1,474	(468)	14,297	5,632	5,090

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

8. Accounts payable and accrued liabilities

The following table presents details of the Privy Council Office's accounts payable and accrued liabilities:

	Estimated Results 2012	Planned Results 2013
	(in thousands of dollars)	
Accounts payable to other government departments and agencies	2,514	1,922
Accounts payable to external parties	12,294	8,742
Subtotal	14,808	10,664
Accrued liabilities	278	71
Total	15,086	10,735

9. Employee benefits

a) Pension benefits:

The Privy Council Office's employees participate in the Public Service Pension Plan, which is sponsored and administered by the Government. Pension benefits accrue up to a maximum period of 35 years at a rate of 2 percent per year of pensionable service, times the average of the best five consecutive years of earnings. The benefits are integrated with Canada/Québec Pension Plans benefits and they are indexed to inflation.

Both the employees and the department contribute to the cost of the Plan. The forecast expenses are \$16,918,455 in 2011-12 and \$14,029,448 in 2012-13, representing approximately 1.9 times the contributions of employees.

The Privy Council Office's responsibility with regard to the Plan is limited to its contributions. Actuarial surpluses or deficiencies are recognized in the financial statements of the Government of Canada, as the Plan's sponsor.

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

b) Severance benefits:

The Privy Council Office provides severance benefits to its employees based on eligibility, years of service and final salary. These severance benefits are not pre-funded. Benefits will be paid from future authorities. Information about the severance benefits, estimated as at the date of these statements, is as follows:

	Estimated Results 2012	Planned Results 2013
	(in thousands of dollars)	
Accrued benefits obligation, beginning of year	19,395	7,563
Expense for the year	(22,396)	(2,798)
Expected benefits payments during the year	10,564	1,804
Accrued benefits obligation, end of year	7,563	6,569

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

10. Contractual Obligations

The nature of the Privy Council Office's activities can result in some large multi-year contracts and obligations whereby the Privy Council Office will be obligated to make future payments when the services/goods are received. Significant contractual obligations that can be reasonably estimated are summarized as follows:

	2012	2013	2014	2015	2016 and thereafter	Total
(in thousands of dollars)						
Privy Council Office						
Salaries and employee benefits	212	-	-	-	-	212
Transport and telecommunications	581	657	50	-	-	1,288
Information	1,386	1,389	850	-	-	3,625
Professional and special services	4,111	1,157	130	45	45	5,488
Rental	432	522	242	121	59	1,376
Purchased repair and maintenance	619	130	-	-	-	749
Utilities, materials and equipment	178	3	-	-	-	181
Acquisition of machinery and equipment	840	11	2	-	-	853
Transfer Payment	2,038	-	-	-	-	2,038
Other	-	-	-	-	-	-
Total	10,397	3,869	1,274	166	104	15,810

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

11. Related Party Transactions

The Privy Council Office is related, as a result of common ownership, to all Government of Canada departments, agencies, and Crown corporations. The Privy Council Office enters into transactions with these entities in the normal course of business and on normal trade terms. In addition, the Privy Council Office has agreements with the Security and Intelligence Review Committee and the Public Appointments Commission Secretariat related to the provision of finance and administration services.

As of November 15, 2011, the department transferred its information technologies activities to Shared Service Canada (SSC). During the transition period, the department continued to administer those activities on behalf of SSC. The administered expenses for the period of November 15, 2011 to March 31, 2012 amounted to \$4,112,526 and are not recorded in these financial statements. However, the expenses for the period starting April 1 to November 14, 2011 are totalling \$3,425,777 and is shown separately in our statement of operations.

During the year, the Privy Council Office received common services which were obtained without charge from other Government departments as disclosed below:

(a) Common services provided without charge by other government departments

During the year, the Privy Council Office receives services without charge from certain common service organizations, related to accommodation, the employer's contribution to the health and dental insurance plans and workers' compensation coverage. These services provided without charge have been recorded in the department's future-oriented statement of operations as follows:

	Estimated Results 2012	Planned Results 2013
	(in thousands of dollars)	
Accommodation	13,079	13,307
Employer's contribution to the health and dental insurance plans	8,877	7,528
Worker's compensation coverage	1	1
Total	21,957	20,836

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

The Government has centralized some of its administrative activities for efficiency, cost-effectiveness purposes and economic delivery of programs to the public. As a result, the Government uses central agencies and common service organizations so that one department performs services for all other departments and agencies without charge. The costs of these services, such as the payroll and cheque issuance services provided by Public Works and Government Services Canada and audit services provided by the Office of the Auditor General are not included in the Privy Council Office's future-oriented statement of operations.

(b) Other transactions with related parties:

	Estimated Results 2012	Planned Results 2013
	(in thousands of dollars)	
Expenses – Other Government departments and agencies	33,583	28,887
Revenues – Other Government departments and agencies	75	74

12. Segmented information

Presentation by segment is based on the Privy Council Office's program activity architecture. The presentation by segment is based on the same accounting policies as described in the Summary of significant accounting policies in note 4. The following table presents the expenses incurred and revenues generated for the main program activities, by major object of expenses and major type of revenues. The segment results for the period are as follows:

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

(in thousands of dollars)

	2012	2013					
	Total	Prime Minister and portfolio minister's support and advice	Cabinet and Cabinet committee's advice and support	Public Service leadership and direction	Commissions of inquiry	Internal Services	Total
Expenses							
Salaries and employee benefits	119,416	58,834	13,988	3,714	368	35,912	112,816
Professional and special services	13,796	2,921	821	207	333	4,686	8,968
Accommodation	13,464	-	-	-	194	13,307	13,501
Transportation and telecommunications	6,034	2,753	426	43	41	928	4,191
Acquisition of machinery and equipment	4,018	169	97	7	-	3,040	3,313
Purchased repair and maintenance	2,533	50	3	-	16	1,532	1,601
Information	2,227	1,046	161	9	161	55	1,432
Amortization of tangible capital assets	1,999	-	-	-	-	1,474	1,474
Rental	1,694	691	155	15	4	222	1,087
Utilities, materials and equipment	1,352	136	36	3	3	616	794
Transfer payments	3,424	-	-	-	25	-	25
Loss on disposal of tangible capital assets	9	-	-	-	-	-	-
Other	615	142	1	-	-	330	473
Total Expenses	170,581	66,742	15,688	3,998	1,145	62,102	149,675
Revenues							
Miscellaneous	45	-	1	-	-	51	52
Financial and Administration services (note 11)	75	-	-	-	-	74	74
Total Revenues	120	-	1	-	-	125	126
Net Cost of Operations without Shared Services	170,461	66,742	15,687	3,998	1,145	61,977	149,549
Expenses - Shared Services Canada	3,426	-	-	-	-	-	-
Net Cost of Operations	173,887	66,742	15,687	3,998	1,145	61,977	149,549

Privy Council Office

Notes to Future-Oriented Financial Statements (Unaudited)

For the Year Ending March 31

13. Transfers from/ to other government departments

Effective November 15, 2011, the Privy Council Office transferred responsibility for a portion of the information technologies activities to Shared Services Canada in accordance with the Order in Council P.C. 2011-1297, including the stewardship responsibility for the assets and liabilities related to the program. Accordingly, the Privy Council Office transferred the following assets and liabilities related to part of the information technologies activities to Shared Services Canada on November 15, 2011:

	Estimated Results 2012
<i>Assets</i>	(in thousands of dollars)
Tangible capital assets (net book value)	2,746
	2,746
<i>Liabilities</i>	
Accounts payable and accrued liabilities	577
Vacation pay and compensatory leave	55
Employee future benefits	187
	819
Adjustment to Equity of Canada	1,927