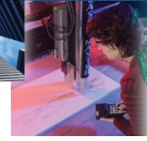




Western Economic Diversification Canada
Diversification de l'économie de l'Ouest Canada



WESTERN ECONOMIC
DIVERSIFICATION CANADA
FUTURE-ORIENTED STATEMENT OF OPERATIONS
(unaudited)
FOR THE YEAR ENDING MARCH 31

Western Economic Diversification Canada
Future-Oriented Statement of Operations (unaudited)
For the year ending March 31
(in dollars)

	Forecast results 2016-17	Planned results 2017-18
Expenses		
Business Development and Innovation	\$ 70,745,939	\$ 77,754,252
Community Economic Growth	84,299,322	80,512,672
Policy, Advocacy and Coordination	8,594,521	9,763,273
Internal Services	14,494,747	13,760,637
Expenses incurred on behalf of government	(3,290,058)	(912,085)
Total expenses	174,844,471	180,878,749
Revenues		
Amortization of discount	64,597	58,265
Interest	44,917	54,431
Other	2,146	2,326
Revenues earned on behalf of government	(109,587)	(112,753)
Total revenues	2,073	2,269
Net cost of operations before government funding and transfers	\$ 174,842,398	\$ 180,876,480

The accompanying notes form an integral part of the Future-Oriented Statement of Operations.

Western Economic Diversification Canada

Notes to the Future-Oriented Statement of Operations (unaudited)

For the year ending March 31

1. Methodology and significant assumptions

The Future-Oriented Statement of Operations has been prepared on the basis of government priorities and departmental plans as described in the Departmental Plan.

The information in the forecast results for fiscal year 2016–17 is based on actual results as at November 30, 2016 and on forecasts for the remainder of the fiscal year. Forecasts have been made for the planned results for fiscal year 2017–18.

The main assumptions underlying the forecasts are as follows:

- The department's activities will remain substantially the same as in the previous year.
- Expenses and revenues, including the determination of amounts internal and external to the government, are based on past experience. The general historical pattern is expected to continue.
- Allowances for uncollectible accounts are based on historical experience. The general historical pattern is expected to continue.

These assumptions are made as at November 30, 2016.

2. Variations and changes to the forecast financial information

Although every attempt has been made to forecast final results for the remainder of 2016–17 and for 2017–18, actual results achieved for both years are likely to differ from the forecast information presented, and this variation could be material.

In preparing this Future-Oriented Statement of Operations, Western Economic Diversification Canada (WD) has made estimates and assumptions about the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and assumptions are based on past experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances, and are continually evaluated.

Factors that could lead to material differences between the Future-Oriented Statement of Operations and the historical statement of operations include:

- the timing and the amount of acquisitions and disposals of property, plant and equipment, which may affect gains, losses and amortization expense;
- the implementation of new collective agreements;
- economic conditions, which may affect both the amount of revenue earned and the collectability of loan receivables;
- interest rates in effect at the time of issue, which will affect the net present value of non-interest bearing loans; and
- other changes to the operating budget, such as new initiatives or technical adjustments later in the fiscal year.

After the Departmental Plan is tabled in Parliament, WD will not be updating the forecasts for any changes in financial resources made in ensuing supplementary estimates. Variances will be explained in the Departmental Results Report.

3. Summary of significant accounting policies

The Future-Oriented Statement of Operations has been prepared using the Government of Canada's accounting policies in effect for fiscal year 2016–17, and is based on Canadian public sector accounting standards. The presentation and results using the stated accounting policies do not result in any significant differences from Canadian public sector accounting standards.

Significant accounting policies are as follows:

a) Expenses

WD records expenses on an accrual basis.

Expenses for WD's operations are recorded when goods are received or services are rendered, including services provided without charge for accommodation, employer contributions to health and dental insurance plans, legal services and workers' compensation, which are recorded as expenses at their estimated cost. Vacation pay and compensatory leave, as well as severance benefits, are accrued and expenses are recorded as the benefits are earned by employees under their terms of employment.

Transfer payments are recorded as expenses when the recipients have met all the eligibility criteria and the transfers are authorized by March 31. In the case of transfers that do not form part of an existing program, the transfers are considered to be authorized when the government announces a decision to make a non-recurring transfer, provided the enabling legislation or authorization for payment receives parliamentary approval prior to the completion of the financial statements.

Expenses also include provisions to reflect changes in the value of assets, including provisions for bad debt on accounts receivable, provision for valuation on loans, investments and advances and inventory obsolescence, or liabilities, including contingent liabilities and environmental liabilities, to the extent the future event is likely to occur and a reasonable estimate can be made.

Expenses also include amortization of tangible capital assets, which are capitalized at their acquisition cost. Amortization of tangible capital assets is done on a straight-line basis over the estimated useful life of the asset.

b) Revenues

Revenues from regulatory fees are recognized in the accounts based on the services provided in the fiscal year.

Funds received from external parties for specified purposes are recorded upon receipt as deferred revenue. These revenues are recognized in the period in which the related expenses are incurred.

Funds that have been received are recorded as deferred revenue, provided WD has an obligation to other parties for the provision of goods, services or the use of assets in the future.

Other revenues are accounted for in the period in which the underlying transaction or event that gave rise to the revenue takes place.

Revenues that are non-respendable are not available to discharge WD's liabilities. Although the deputy head is expected to maintain accounting control, he has no authority over the disposition of non-respendable revenues. As a result, non-respendable revenues are considered to be earned on behalf of the Government of Canada and are therefore presented as a reduction of WD's gross revenues.

4. Parliamentary authorities

WD is financed by the Government of Canada through parliamentary authorities. Financial reporting of authorities provided to WD differs from financial reporting according to generally accepted accounting principles because authorities are based mainly on cash flow requirements. Items recognized in the Future-Oriented Statement of Operations in one year may be funded through parliamentary authorities in prior, current or future years. Accordingly, WD has different net cost of operations for the year on a government funding basis than on an accrual accounting basis. The differences are reconciled in the following tables:

a) Reconciliation of net cost of operations to requested authorities

	Forecast results 2016-17	Planned results 2017-18
(in dollars)		
Net cost of operations before government funding and transfers	\$ 174,842,398	\$ 180,876,480
Adjustments for items affecting net cost of operations but not affecting authorities:		
Amortization of tangible capital assets	(37,768)	(19,671)
Gain (loss) on disposal of tangible capital assets	2,073	2,269
Services provided without charge by other government departments	(5,221,350)	(5,285,981)
Decrease in vacation pay and compensatory leave	79,356	24,692
Decrease (increase) in employee future benefits	132,437	(197,746)
Decrease in accrued liabilities not charged to authorities	789,845	806,234
Refunds of previous years' expenditures	69,587	456,369
Total items affecting net cost of operations but not affecting authorities	(4,185,820)	(4,213,834)
Adjustments for items not affecting net cost of operations but affecting authorities:		
Unconditionally repayable transfer payments	33,462,504	22,956,413
Total items not affecting net cost of operations but affecting authorities	33,462,504	22,956,413
Forecast current year lapse	251,000	0
Requested authorities	\$ 204,370,082	\$ 199,619,059

b) Authorities requested

	Forecast results 2016-17	Planned results 2017-18
	(in dollars)	
Authorities requested		
Vote 1 - Operating expenditures	\$ 36,722,090	\$ 34,394,598
Vote 5 - Transfer payments	163,559,924	161,523,000
Statutory amounts	4,088,068	3,701,461
Total authorities requested	\$ 204,370,082	\$ 199,619,059