STRONG
SECURE
ENGAGED

PROTECTION
SÉCURITÉ
ENGAGEMENT

CANADA'S DEFENCE POLICY
LA POLITIQUE DE DÉFENSE DU CANADA
Strong. Secure. Engaged: Canada’s New Defence Policy

Putting People First

Long-term Capability Investments

Spending Growth and Financial Transparency

Bold New Vision
Putting People First

People are the Canadian Armed Forces’ (CAF) most valuable asset – highly skilled and well-supported personnel are at the core of Canada’s new defence policy.

**Grow the Force**
- + 3,500 Regular Force (71,500 total)
- + 1,500 Reserve Force (30,000 total)
- + 1,150 Civilians (approx. 25,000 total)

Additional capacity and flexibility to sustain operations, support new priorities and deliver on new investments.

**Enhance Care and Support**
- $198.2 M for a new Total Health and Wellness Strategy
- 200 new Medical Services Branch personnel
- Establish 1,200 personnel strong CAF Transition Group
- $6 M/year to enhance support for military families
- Well-supported personnel and families enhance operational output and deliver on our responsibility to our people

**Improve Recruitment, Training, Retention**
- 25% women in CAF by 2026
- Tax-free Pay for International Operations
- Significantly reduced enrollment times
- Comprehensive retention strategy
- CAF able to recruit, train and retain highly skilled Canadians, fully take advantage of Canada’s diverse population, and meet the personnel needs of modern military
Strong, Secure, Engaged is affordable, achievable, and has been informed by a rigorous, evidence-based analysis of Canada’s defence needs and the resources required to effectively deliver upon them over a 20-year horizon.

Stable, Predictable, Realistic Funding

- Defence spending will grow from $18.9 billion to $32.7 billion in 2026-27, an increase of more than 70%
- $62.3 billion in new funding over 20 years for $553 billion total defence spending
- $47.2 billion over 20 years for 52 critical new equipment, infrastructure and information technology projects

By 2024-25, defence spending will grow to 1.4% of GDP. Defence expenditure spent on major equipment will also reach 32%, significantly exceeding the NATO target of 20%.
Reinvesting in and Modernizing Core Capability

Joint Capabilities
- Joint command and control systems and communications
- Joint signals intelligence
- Improved joint deployable HQ and signals regiment
- Improved crypto, info ops and cyber capabilities
- Improved Chemical, Biological, Radiological, Nuclear and Explosive detection and response capabilities

Special Operations Forces
- Next generation integrated soldier system, land and maritime mobility and fighting vehicle platforms
- Modernized C4
- Airborne ISR platforms
- Recapitalize commercial pattern armoured vehicles

Royal Canadian Navy
- 15 Canadian Surface Combatants
- 2 Joint Support Ships
- 5-6 Arctic Offshore Patrol Ships
- Modernized Victoria-class submarines
- Enhanced naval intelligence, surveillance and reconnaissance systems, upgraded armaments, systems for future platforms

Canadian Army
- Light Forces Modernization
- LAV mobility and survivability
- Modernized logistics and heavy engineering vehicles; C-IED
- Replace armoured combat support vehicles
- Ground-based air defence
- Enhanced ability to operate in remote regions
- Arctic mobility enhancements

Canadian Air Force
- 88 new advanced fighter aircraft
- Next generation multi-mission aircraft (CP-140 replacement)
- Next generation air-to-air tanker-transport
- Replace utility transport aircraft
- Range of remotely piloted systems
- Space capabilities (global satellite communications, surveillance of space, ISR)
A New Canadian Vision for Defence: STRONG, SECURE, ENGAGED.

STRONG at home
- Steadfast defence of Canada
- Rapid disaster response
- Effective search and rescue
- Enhanced presence in the Arctic
- Innovative defence sector

SECURE in North America
- Continuous watch over Canadian air and sea approaches
- Modern and effective NORAD
- Strong defence relationship with the U.S.
- Cutting edge defence research

ENGAGED in the world
- Robust commitment to NATO, UN and Coalitions
- Support to Canadian interests and humanitarian assistance
- Improved early warning
- Integrated capacity building with partners

AGILE, COMBAT READY CANADIAN ARMED FORCES AND RESILIENT PEOPLE AND FAMILIES
A New Canadian Approach: ANTICIPATE, ADAPT, ACT.

**ANTICIPATE**
- Enhance surveillance and domain awareness
- Enhance satellite communications
- Expand intelligence analysis
- Build collaborative networks of defence experts

... to better understand threats and challenges

**ADAPT**
- New Technology
- Strong Workforce
- Innovative Ideas

... to a changing environment

**ACT**

![Map showing CANADIAN ARMED FORCES MISSIONS]

- Detect, Deter and Defend Against Threats to Canada
- Detect, Deter and Defend Against Threats to North America
- Lead/Contribute Forces to International Peace Operations
- Lead/Contribute Forces to NATO/Coalition Efforts
- Assistance to Civil Authorities/Law Enforcement
- Conduct Search and Rescue
- Response to Intl and Domestic Disasters/Major Emergencies
- Engage in Capacity Building

... with decisive military capability across 8 core missions, with modern equipment and highly trained personnel
Better meeting CAF needs through enhanced procurement and innovation

**Effective Procurement**

*Growth and professionalization of the procurement workforce*

*50% reduction* in Departmental timelines for low-risk and low-complexity projects

*Enhanced contracting authority* to allow Defence to manage over *80%* of procurement contracts internally

*Regular report cards on major procurements* to enhance transparency with industry and Canadians

**Innovation for Defence Excellence and Security (IDEaS)**

*$313 million over five years / $1.6 billion over 20 years to:*

- Create *clusters* of defence innovators to conduct research and development
- Hold *competitions* that invite innovators to present solutions to specific defence and security challenges
- Implement *flexible new procurement mechanisms* that allow Defence to develop and test ideas and follow through by acquiring the most promising ones

**Well-equipped, modern, relevant, combat-ready Canadian Armed Forces**

**Well-paying jobs for Canadians**

**Export opportunities for Canadian Industry**
### STRONG. SECURE. ENGAGED: AT A GLANCE

<table>
<thead>
<tr>
<th>STRONG AT HOME</th>
<th>SECURE IN NORTH AMERICA</th>
<th>ENGAGED IN THE WORLD</th>
</tr>
</thead>
</table>
| • Enhanced air and maritime surveillance and control, including Arctic  
  • Concurrent response to multiple domestic emergencies  
  • Support to counter-terrorism  
  • Search and rescue support  
  • Innovative defence sector | • Modernize NORAD with the US  
  • Expanded aerospace and maritime domain awareness and control  
  • Cutting edge defence research | CAF prepared to conduct:  
  • 2 major sustained deployments  
  • 1 major time-limited deployment (6-9 months)  
  • 2 minor sustained and 2 minor time-limited deployments  
  • 1 DART mission  
  • 1 Non-combatant Evacuation Operation |

### DEFENCE FUNDING

Increase defence spending from $18.9B in 2016-17 to **$32.7B** by 2026-27

### NEW INITIATIVES

<table>
<thead>
<tr>
<th>Put our People First</th>
<th>Invest in the Future Force</th>
<th>Modernize the Business of Defence</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Total Health and Wellness Strategy</td>
<td>Reinvented transition of ill and injured to service/civilian life</td>
<td>A transformative innovation agenda with defence research clusters linked to procurement</td>
</tr>
<tr>
<td>Develop a comprehensive military family plan</td>
<td>Grant tax relief for deployed operations</td>
<td>More accountable, transparent, and streamlined defence procurement process</td>
</tr>
<tr>
<td>Integrate GBA+ and meet gender &amp; diversity targets</td>
<td>Increase of 3,500 Regular Force for key priorities</td>
<td>Reduced carbon footprint through green infrastructure and focus on energy efficiency</td>
</tr>
<tr>
<td>Increase of 1,500 Reserve Force – full-time capability through part-time service</td>
<td>Capability enhancements, including intelligence, satellite communications, surveillance and logistics</td>
<td>Modernized infrastructure management through expanded partnership with the private sector</td>
</tr>
</tbody>
</table>
An Unprecedented Consultation Process

**Public**
Over 20,000 entries on public consultation portal, strong social media engagement and public interest

**Parliament**
House and Senate defence committees conducted studies, and over 50 MPs hosted community consultation events

**Experts**
Nine expert roundtable discussions across the country, including special events on industry, gender and indigenous issues

**Allies**
Minister and officials exchanged insights and lessons learned with allies and partners – including a number who have recently completed or have ongoing reviews
IMPLICATIONS OF A CHANGING GLOBAL CONTEXT – CANADA MUST:

- Promote peace and stability abroad to maintain security at home
- Have a well-educated, flexible, diverse, combat-ready military capable of conducting a wide range of operations
- Develop sophisticated awareness of the operating environment and the human dimension of conflict to better predict and respond to crises
- Develop advanced capabilities to keep pace with allies and potential adversaries
- Bolster its ability to respond to increasingly severe natural disasters at home and abroad
- Continue to be a responsible, value-added partner with NORAD, NATO and Five Eyes
- Balance traditional relationships with the need to engage emerging powers
- Address threats stemming from terrorism and the actions of violent extremist organizations, including in ungoverned spaces
- Enhance its ability to operate in the North and work closely with allies and partners
- Work closely together with the US on NORAD modernization to defend North America