



Affaires indiennes  
et du Nord Canada

Indian and Northern  
Affairs Canada

MANAGEMENT IMPROVEMENT PROJECT  
TASK 6.2

BAND SERVICES PROFILE

ATLANTIC REGION

Ministère des Affaires indiennes  
et du Nord canadien

Department of Indian Affairs  
and Northern Development

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MANAGEMENT IMPROVEMENT PROJECT

TASK 6.2

BAND SERVICES PROFILE

ATLANTIC REGION

JAMES OVENS  
DECEMBER 1981



Indian and Northern  
Affairs Canada

Affaires indiennes  
et du Nord Canada

September 30, 1981

Mr. R.J. Fournier  
Senior Assistant Deputy Minister

Your file    Votre référence

Our file    Notre référence

Mr. D.K. Goodwin  
Assistant Deputy Minister  
Indian and Inuit Affairs

A3725-4-R1

RE:    MIP TASK 6.2 REPORT  
      BAND SERVICES PROFILE

Gentlemen:

In accordance with the terms of my contract with the Department and further to your instructions, I am pleased to forward herewith the report of Management Improvement Project Task 6.2.

MIP Task 6.2 presents, in tabular format, a profile of services provided by the Indian and Inuit Affairs program and received by Bands. In addition to the seven tables presented in this three volume report, a narrative analysis and a method for updating this information is provided.

Respectively submitted,

James J. Ovens  
Project Executive

MANAGEMENT IMPROVEMENT PROJECT

TASK 6.2

BAND SERVICES PROFILE

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#### 4. EXECUTIVE SUMMARY

Management Improvement Project Task 6.2 is a survey of 592 Indian bands and Inuit communities which identifies the management of each discrete service provided by the Department, the Departmental accountability for each service, and sources of technical and advisory support. The Task also examines the relationship of bands to the Department at different levels, and the roles of tribal and district councils, provinces and other agencies such as schoolboards. In so doing, it addresses planning and control problems identified by the Auditor General relating to transfers of programs to Indian bands by documenting in a comprehensive manner the degree to which services of the Indian and Inuit Program have already been transferred to Indian Administration.

A total of 155 services of a total possible 177 services to bands in the current Chart of Accounts were included in the questionnaire. Questionnaires were completed in the regions, at both regional and district offices. The survey was undertaken during the last two weeks of July 1981 and presents the situation as of July 1, 1981.

IT SHOULD BE NOTED THAT THIS REPORT CONSIDERS ONLY THE NUMBER OF SERVICES DELIVERED AND RECEIVED AT THE SUB-ACTIVITY LEVEL. IT DOES NOT GIVE WEIGHT TO ANY GIVEN SERVICE RELATIVE TO ANOTHER. NOR DOES IT CONSIDER FINANCIAL AND BUDGETARY IMPLEMENTATIONS OF ANY INDIVIDUAL SERVICE OR GROUPS OF SERVICES.

#### STATISTICAL SUMMARY

##### MANAGEMENT

The "snapshot" or balance sheet presentation of MIP Task 6.2 is composed of 592 band and community questionnaires which identify the organizations and agencies which deliver each of the 155 services to the 592 bands and communities. A total of 31,005 discrete units of service were identified. Of these services:

45% are delivered by the Department

51% are delivered by Indian Administration

44% by bands

4% by Tribal/District Councils

3% by Other Indian Administration

4% are delivered by Other Non-Indian Administration

For comparative purposes, it is interesting to note that, as a percentage of total Indian and Inuit Program BUDGET (i.e. dollars), MIP Task 6.1 identified the following shared responsibility:

	<u>FY1980/81</u>
DEPARTMENT	41%
INDIAN	40
PROVINCES AND OTHER	19

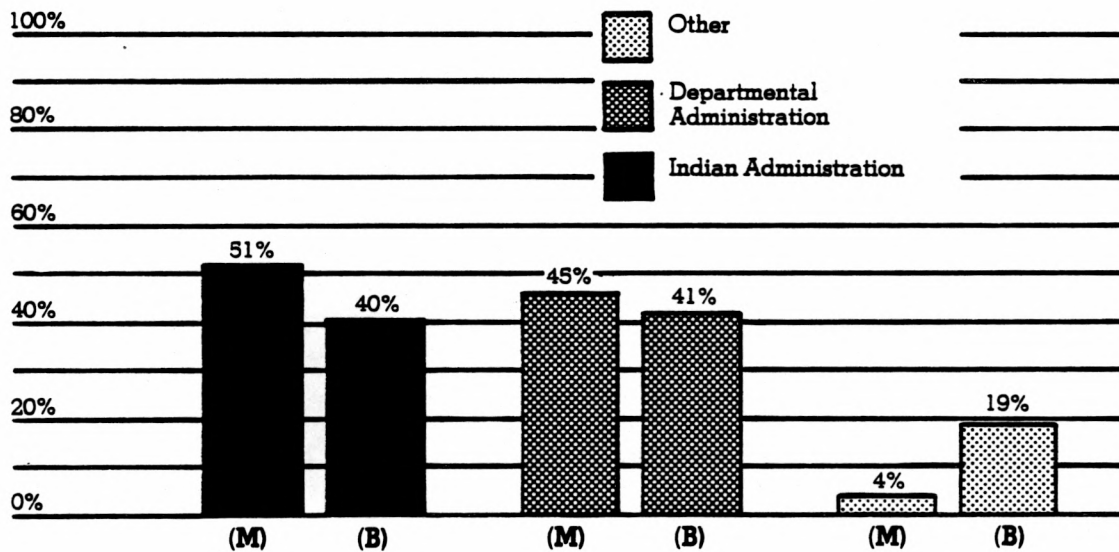
This contrast between percentage of services delivered and percentage of budget spent is displayed graphically in Figure 1.

## DEPARTMENTAL SERVICES

Figure : 1

### MANAGEMENT VS. BUDGET (FY1980/81)

(M) (B)



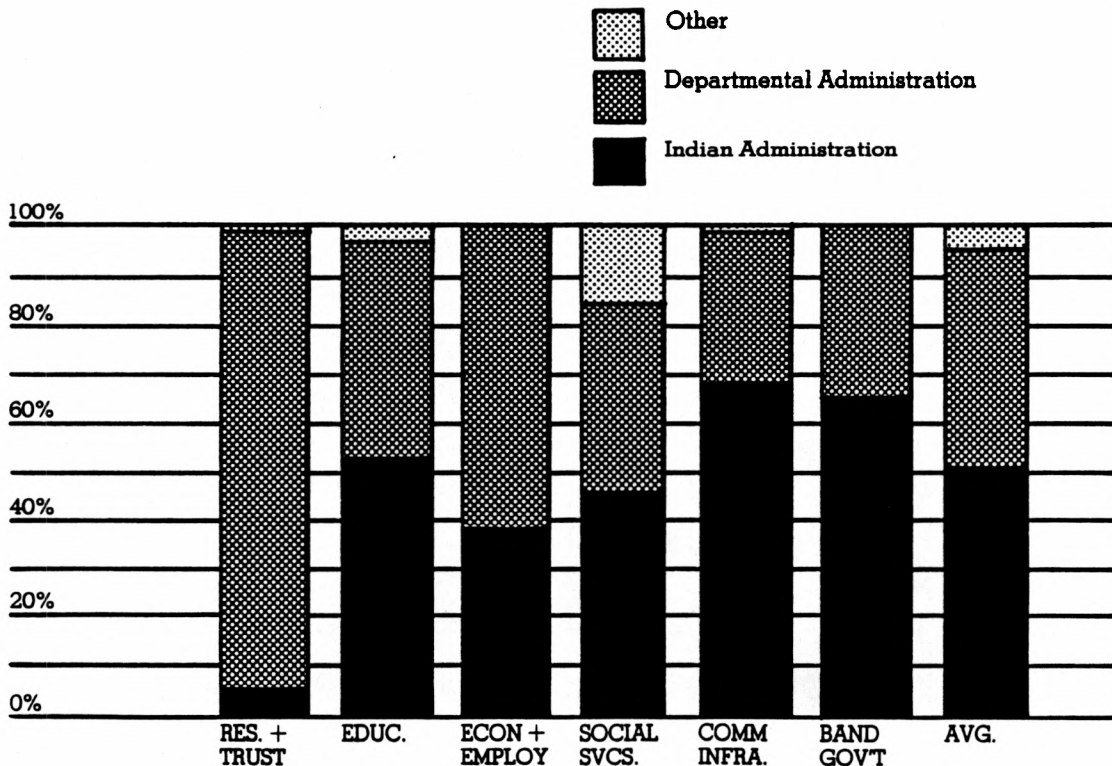
Management by Activity

The Department's role as a deliverer of services varied considerably from Activity to Activity. For example, the Department managed the delivery of 94% of all "services" in Reserves and Trusts, but only 31% in Community Infrastructure. Most services delivered are managed either by the Department or by Indian Administration. The only significant contribution from other organizations is in the area of Social Services, where 16% of the services are provided by provincial agencies. Other variations can be noted in the following chart and in Figure 2.

	<u>DEPARTMENT</u>	<u>INDIAN</u>	<u>OTHER</u>
Reserves & Trusts	94%	5%	1%
Education	43	53	3
Econ. & Employment	62	38	
Social Services	38	46	16
Community Infrastructure	31	68	1
Band Government	35	65	
Average	45%	51%	4%

**MANAGEMENT BY ACTIVITY**

Figure :2





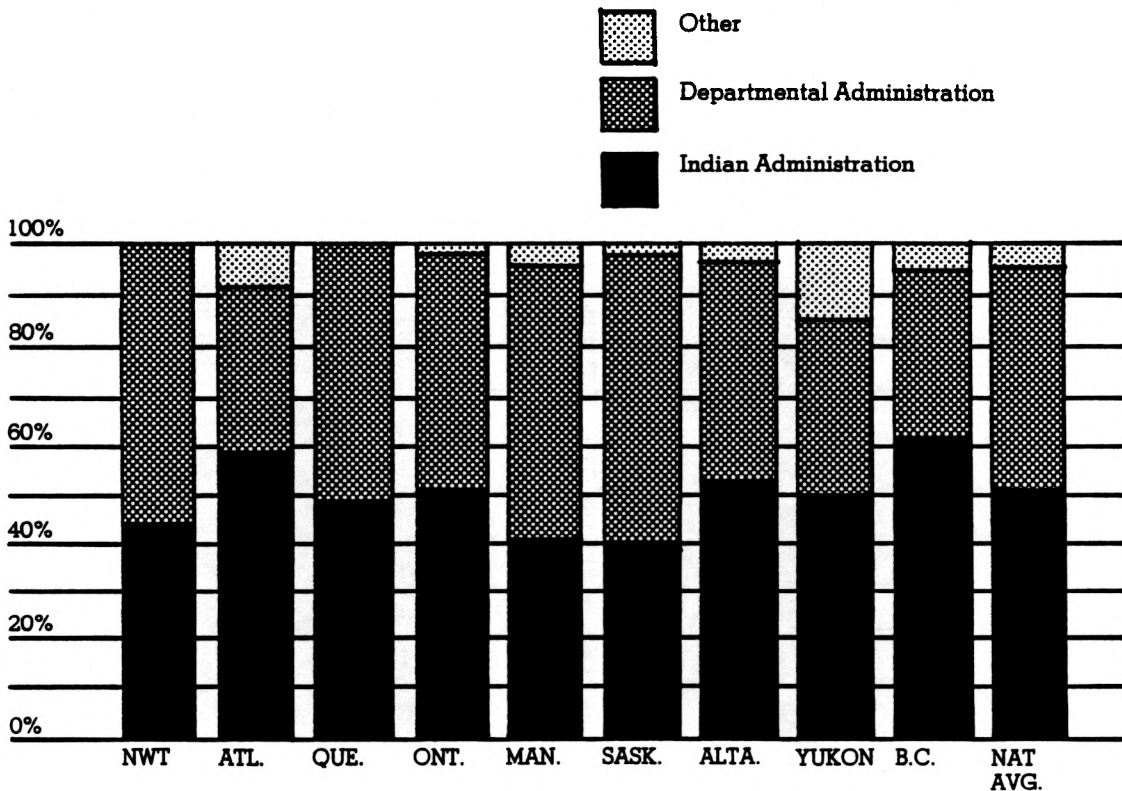
Management by Region

The ratio of Department/Indian management varied considerably from region to region. Indian management ranged from a high of 62% in British Columbia to a low of 40% in Saskatchewan. The role of other agencies (usually provincial social service agencies and school boards) as deliverers of services also varied markedly among regions. This information is displayed in the following chart and graphically in Figure 3.

	<u>DEPARTMENT</u>	<u>INDIAN</u>	<u>OTHER</u>
NWT	56%	44%	
Atlantic	33	59	8%
Quebec	51	49	
Ontario	47	51	2
Manitoba	55	41	4
Saskatchewan	58	40	2
Alberta	44	53	3
Yukon	35	50	15
B.C.	33	62	5
Average	45%	51%	4%

**MANAGEMENT BY REGION**

Figure :3



ACCOUNTABILITY

For each of the 31,005 discrete units of service delivered, a departmental Responsibility Centre Manager is accountable. Accountability lies:

at the District level in 66%, of the cases;  
at the Regional level in 34% of the cases, and  
at Headquarters level in \* of the cases.

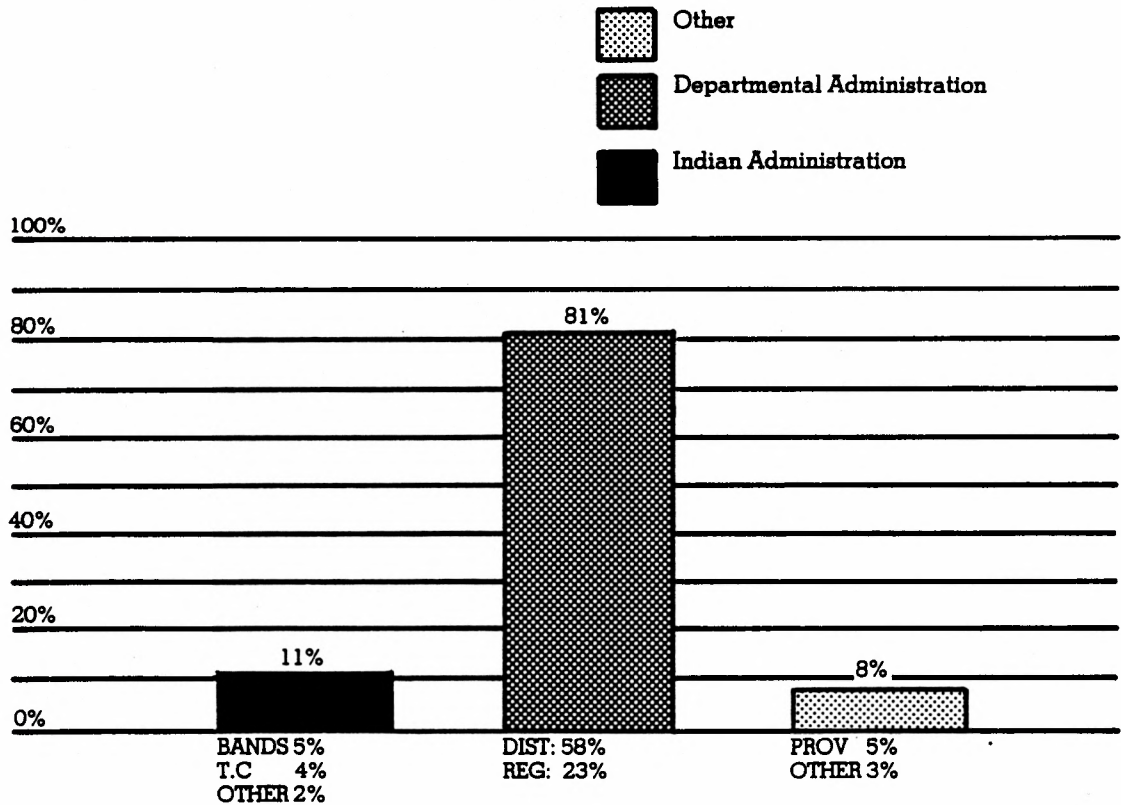
\* less than 1%.

TECHNICAL/ADVISORY SUPPORT

Technical Advisory Support was supplied in 30,362 of the 31,005 cases. The Department furnished the majority of the support at the District and Regional levels. Figure 4 shows the sources of technical support.

**TECHNICAL/ADVISORY SUPPORT**

Figure :4



### REPORT UTILIZATION

It is hoped that officers throughout the Indian and Inuit Program at headquarters and in regional and district offices will find this Report a useful management tool. It may be regarded as a management information system to assist in planning future transfers. It will also be useful in preparation of the Operational Plan, as a basis for comparison among districts and regions, and in support of the Band Profile Systems currently being developed.

In addition to the Report's immediate short-term benefit, it will assist in identifying managerial accountability and responsibility networks.

### UPDATE

MIP Task 6.2 is complete in its present form and can be updated via a computer turnaround document. The revised Chart of Accounts, reflecting new service definitions developed in MIP Task 1.1 will be in place April 1, 1982. As a continuing source of information, therefore, this Report will require considerable amendment. Amendments will also permit the inclusion of services omitted in the initial survey.

The design of a system to provide a timely update of the information gathered will be undertaken in co-operation with the Management Systems Directorate. This will ensure that the goals of the Task are achieved while the Department's standards are maintained.

Since a number of activity codes will be affected by integration of this Report with the MIP Task 1.1 Directory of Services, a new questionnaire will be transmitted to the field in Fiscal Year 1982/83. Completion of the questionnaire during the months of July and August will allow managers to use the information in Operational Planning, and in planning future transfers to Indian Administration. It is recommended that the maintenance of the information contained in this Report be the ongoing responsibility of the Program Planning and Policy Co-ordination Directorate of the Indian and Inuit Program.

The budget of MIP Task 6.2 was \$341,000. The exact costs of developing an ongoing system will be determined in consultation with Management Systems and will be a function, in part, of the demands imposed by the systems development process. Maintenance costs of annual updates should be minimal.

## 5. INTRODUCTION

### BACKGROUND

Management Improvement Project Task 6.2 reflects the Department's concern with the issue of the transfer to Indian administration of responsibility for the delivery of its programs. The Department has long recognized that self-delivery of services assists in the attainment of self-determination among Indian people. Other studies, such as MIP Task 6.1, suggest a greater utilization of services as local residents acquire a sense of proprietorship.

Transfer policy then, may be regarded as a strategy to assist in the development of self-reliance among Indian people in general. It is also a means to encourage the development of a cadre of professionals as greater numbers of Indians acquire skills as administrators.

The transfer of program delivery responsibility has been practised since 1965 and became national policy in 1974. However, the lack of an explicit policy framework and guidelines at the national and regional levels has led to confusion in implementing transfers as well as a perception of loss of financial accountability.

In the absence of explicit guidelines, policy implementation has, to a large extent, been at the discretion of individual managers. The ensuing problems have been documented in the Auditor General's most recent report to the House of Commons. The Auditor General made specific reference to the following:

"In our opinion, the Department had not adequately planned the implementation of this (transfer) policy. Without an implementation plan, no clear objectives or schedules can be set out against which managers can judge progress. We also concluded that the Department was not adequately managing the implementation of the policy."

Concern was also expressed by the Auditor General and officials of central agencies regarding accountability for Departmental contributions to bands.

In putting together an operational profile of the Department at the band level, MIP Task 6.2 addresses these concerns by identifying which transfers of services have taken place, and the inter-relationship between the bands and departmental responsibility centres. Other aspects of the transfer policy will be dealt with by other MIP projects, as well as those to be carried out during subsequent phases of the Management Improvement Project.

OBJECTIVES

The objectives of this project as assigned by the MIP Steering Committee are as follows:

1. To identify and document the organizational profile of districts to regions and bands to districts,
2. To identify any cases (e.g., B.C. Manitoba) where the organizational relationship is direct between the regional office and bands.
3. To identify and document those bands that:
  - a) manage a complete range of services
  - b) manage a partial range
  - c) have services wholly delivered by the Department.
4. To identify and document bands to whom services are delivered by tribal councils, and whether wholly or partially.
5. To develop and implement procedures to keep the above data updated as changes occur.

## 6. METHODOLOGY

Management Improvement Project Task 6.2 is a survey of 592 Indian bands and Inuit communities across the country which identifies the management of each discrete service provided by the Department, the Departmental accountability for each service, and sources of technical and advisory support. The Task also examines the relationship of bands to the Department at different levels, and the roles of tribal and district councils, provinces and other agencies such as schoolboards.

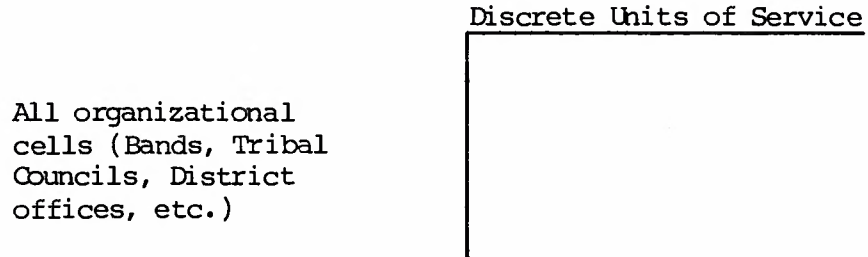
The information presented in this Report was obtained through a direct survey of Departmental Responsibility Centre Managers at National Headquarters and in all regions. The survey was conducted during the month of July 1981 and records the situation as of July 1.

The Work Plan for MIP Task 6.2 was approved by the MIP Steering Committee on April 7, 1981. It is attached to this Report as Appendix "A".

The approach taken was to construct a network profile of the linkages among "organizational cells", (i.e., all relevant deliverers and recipients of services), mapping patterns on selected dimensions. Senior Management agreed that the most appropriate functions to be examined are:

1. Management of Service Delivery, i.e.; who delivers the service to the band,
2. Accountability; i.e., where in the Department does accountability lie, when the service is delivered by the band or other Indian administration. For the purposes of this Report, accountability is defined as Section 27 of the Financial Administration Act, and
3. Technical/Advisory Support; i.e., to whom does the band turn for advice of a technical nature when it delivers the service itself.

Having determined the functions to be addressed, a conceptual model matrix was constructed as follows:



It was then necessary to select the appropriate organizational cells on one hand, and the discrete units of service on the other.

#### ORGANIZATIONAL CELLS

It was decided that, as recipients of services, bands would be the primary focus of the survey. All other organizational cells, (e.g., Departmental Responsibility Centres, Tribal Councils), were considered only as deliverers of service to the bands.

A total of 592 bands and communities were identified. As of July 1, 1981, 575 Indian bands and 17 Inuit communities in northern Quebec were listed. For the purposes of this report, these Inuit communities are treated as if they are bands. Throughout this Report the term "band" is used to mean band and/or community.

The survey population was identified as Departmental Responsibility Centre Managers (RCM's). The maximum RCM population at Headquarters, and in regional and district offices was determined to be 576.

#### DISCRETE UNITS OF SERVICE

The definition of what would constitute "services" necessitated prolonged discussion with activity managers and members of other MIP project teams.

Initially, the Activity Structure was examined to choose the most appropriate services. All seven Main Activities were considered but the Administration Activity was rejected as a possible "service" to bands. In consultation with headquarters activity managers, as well as selected field managers, 146 discrete units of service of a total maximum of 177 were selected as follows:

Reserves and Trusts	4
Education	29
Economic and Employment Development	31
Social Services	19
Community Infrastructure	51
Band Government	12
Sub-Total	146
Subsequently 9 additional services in the Reserves and Trusts Activity were added	9
Total	155

The survey, therefore was conducted using 155 services at the levels of sub-activities 1, 2, and 3. (see Appendix 'B').

#### CONSIDERATION OF MIP TASK 1.1

Concern was expressed by some MIP Project Team members that Task 6.2 should not proceed until the completion of Task 1.1. It was suggested that following the completion of Task 1.1, the Activity Structure and the Chart of Accounts would be considerably altered and expanded. It was argued, therefore, that a survey conducted with existing service codes would not lend itself to comparisons with future surveys using new codes.

A delay of approximately five weeks ensued and the survey was postponed accordingly. However, Senior Management decided that Task 6.2 would be of sufficient immediate and medium-term benefit to proceed without further delay, and the project team was instructed to continue.



### CONSULTATION AND FIELD SURVEY

The information contained in this Report was obtained on the basis of survey questionnaires administered by project team members within each region to the level of RCM, usually district manager or designate.

Regional officials were contacted and briefed on several occasions including meetings of the Executive Planning Committee.

A questionnaire and instructions were produced. Questionnaire forms were printed with the name and code number of each band or community and batched by region and district.

MIP Task 6.2 project members visited each region to administer the survey which was undertaken during the last two weeks of July, 1981.

The manner in which the questionnaire was completed was determined in consultation with Regional Directors of Operations. While each Region handled survey completion to suit particular circumstances, the general practice was to have district officials complete the questionnaires after a workshop had been conducted by a Project Team Coordinator. Without exception, all regions were very cooperative and greeted the project team members enthusiastically. Questionnaires from all regions were completed, reviewed at regional headquarters and transmitted to national headquarters by the first week of August.

### PROGRAM DEVELOPMENT AND DATA ANALYSIS

In excess of 40 possible tables were devised to display the project data. These tables were presented for management review and the set of seven shown in the enclosed List of Tables was selected. A computerized process was developed to compile statistics for the task data according to the work plan objectives.

When the questionnaires were returned to Headquarters, they were subjected to a rigorous quality review after which the data were entered on computer files by key entry. Qualifications or anomalies pertaining to the data were considered in an attempt to balance any conclusions drawn. The resulting observations are recorded in the Analysis Section of the report.

INFORMATION DISPLAY

Three basic groupings of raw data were developed. "Group A" lists each discrete unit of service that cleared editing. This information is sequenced organizationally, i.e. region/district/band.

"Group B" displays the same information but it is sequenced by activity, i.e., Main Activity/Sub-Activity.

"Group C" is a statistical account of the frequency of service within each region.

These three groupings of data, not included in this Report, form the foundation upon which the seven tables presented herein have been constructed.

PROJECT MEMBERS

The following persons constituted the MIP Task 6.2 Project Team:

Project Executive

James Ovens

Team Members

Rod Brown

Alex Jenkins

Rosemary Kralik

Wayne Sole

Cecil Thompson

Dennis Wallace

Quasar Systems Ltd.

Barry Lowe

## 7. ANALYSIS

This section provides an analysis of data nationally and by region. Analysis, for the most part, was prepared by the Project Team Co-ordinator who conducted the survey in each region.

General qualifications and report findings pertaining to regional analysis are presented in this section, 5(a). Detailed Region analyses including specific qualifications and findings are in the regional analyses sections which follow.

### (a) NATIONAL

The main qualification to the MIP Task 6.2 report is field interpretation of the questionnaire and instructions. Most frequently, Reserves and Trusts activity managers found that the number of services listed under this activity was insufficient to properly set out their provision to bands. Additionally, these managers felt that the trust nature of their services was such that they provided a service to all bands regardless of whether they were utilized.

Many regions had more than one manager of a given discrete service. A combination of a band, a tribal council, the Department or another entity could be involved in providing a portion of a service to a band. Since only one service manager could be entered on the questionnaire, the actual management could not be shown with precision.

Most regions indicated a preference for the inclusion of all services on the questionnaire. Alberta, for example, added nine services to Reserves and Trusts. Quebec was concerned with accurately displaying its range of fire protection services.

Differences of interpretation by some regions have resulted in distortion of data within certain activities. More detailed qualifications are appended to this section.

Notable variations were observed among regional approaches to service management and accountability. Among the factors contributing to this are differences in organizational structure and differences in the application of financial control systems.

In Alberta, for example, accountability for services is relatively high at the Regional level (65.7%), compared to Ontario (9.7%). This may be a function of the BCS structure where financial accountability in Alberta flows from Regional Program Directors (RCM's) to District Program Superintendents (CCM's), whereas in Ontario funds flow from the Regional Director General (RCM) to District Managers (RCM's), to Program Superintendents (CCM's or RCM's). It may also be a function of the relative importance placed on line and functional management at the Activity level between Regions and Districts. In Alberta functional accountability is very clear, whereas in Ontario line accountability is clear.

#### MANAGEMENT OF SERVICES

The chart on the following page and Figure 5 show management of services by the three main management groupings (Department, Indian, Other), and the nine sub-groups. Regional and national percentages are shown.

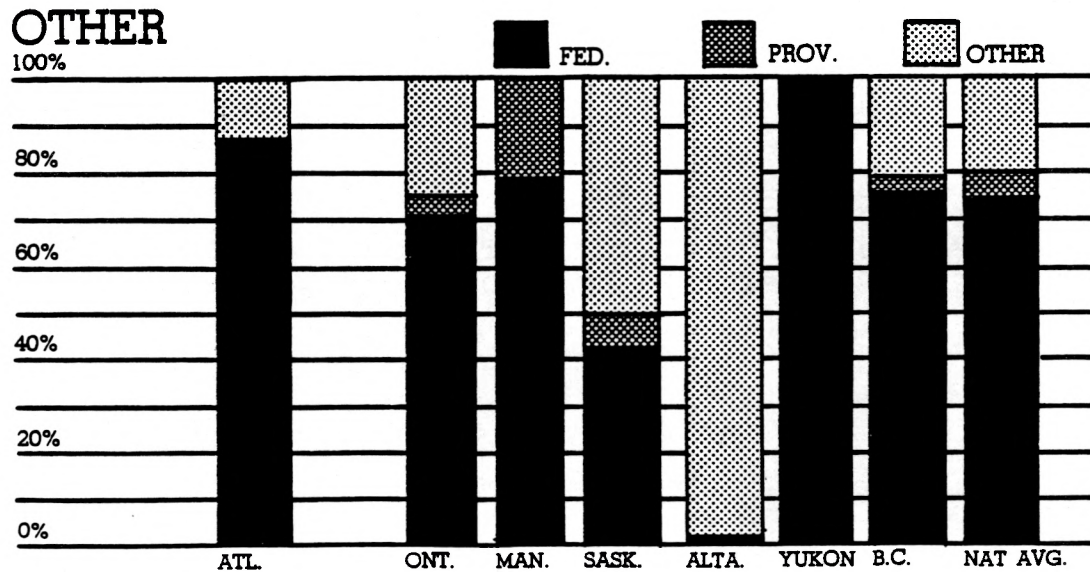
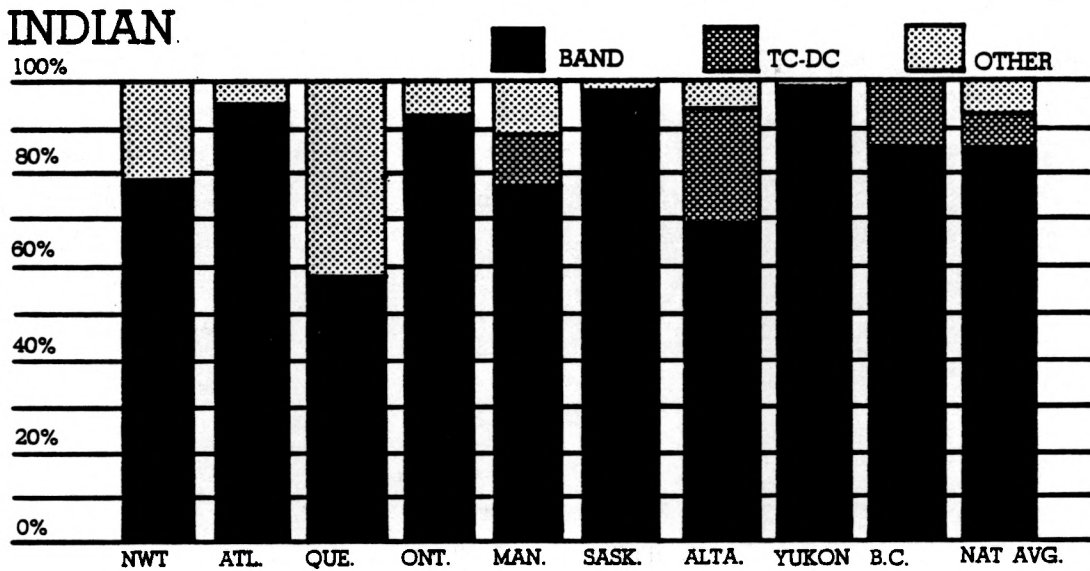
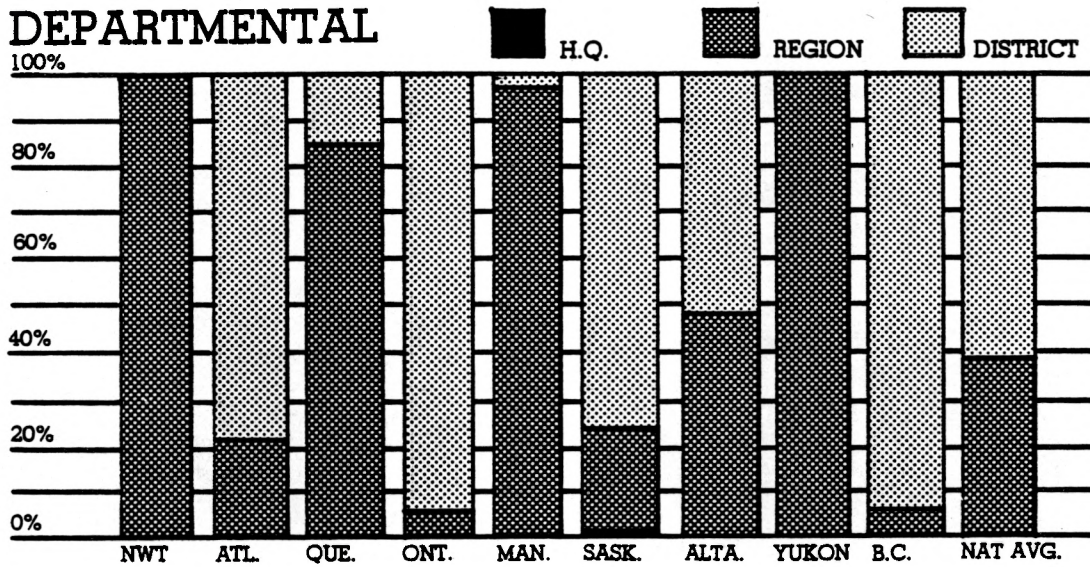
This information shows that, excepting NWT and Yukon Regions, Departmental Management of services is greatest in Saskatchewan at 58% and lowest in B.C. and the Atlantic at 33%. Nationally, the average of Departmental Service Management is 45%. Indian management of service is greatest in B.C. at 62% and lowest in Saskatchewan at 40%. Nationally the average is 51%.

Within the Indian Administration, Tribal and District Councils are prominent in Manitoba, Alberta and B.C. where they manage 12%, 25% and 14% respectively of all Indian administered services.

MANAGEMENT OF SERVICES: MANAGEMENT GROUPINGS

	<u>NWT</u>	<u>ATLANTIC</u>	<u>QUEBEC</u>	<u>ONTARIO</u>	<u>MANITOBA</u>	<u>SASK.</u>	<u>ALTA.</u>	<u>YUKON</u>	<u>B.C.</u>	<u>NATIONAL AVERAGE</u>
<u>DEPARTMENT</u>										
H.Q.						1%				
REGION	100%	22%	85%	6%	97%	23	48%	100%	6%	39%
DISTRICT		78	15	94	3	76	52		94	61
% TOTAL MGT.	56%	33%	51%	47%	55%	58%	44%	35%	33%	45%
<u>INDIAN ADMIN.</u>										
BAND	79%	96%	58%	93%	77%	98%	69%	99%	86%	86%
TC/DC					12		25		14	7
OTHER	21	4	42	6	11	2	6	1		7
% TOTAL MGT.	44%	59%	49%	51%	41%	40%	53%	50%	62%	51%
<u>OTHER ADMIN.</u>										
FED.		87%		71%	79%	43%	2%	100%	76%	74%
PROV.				4	21	7			3	6
OTHER		13		25		49	98		21	20
% TOTAL MGT.		8%		2%	4%	2%	3%	15%	5%	4%

# MANAGEMENT OF SERVICES: Figure :5 MANAGEMENT GROUPINGS



ACCOUNTABILITY

The following chart and Figure 6 set out Departmental Accountability for services nationally and by Region:

ACCOUNTABILITY

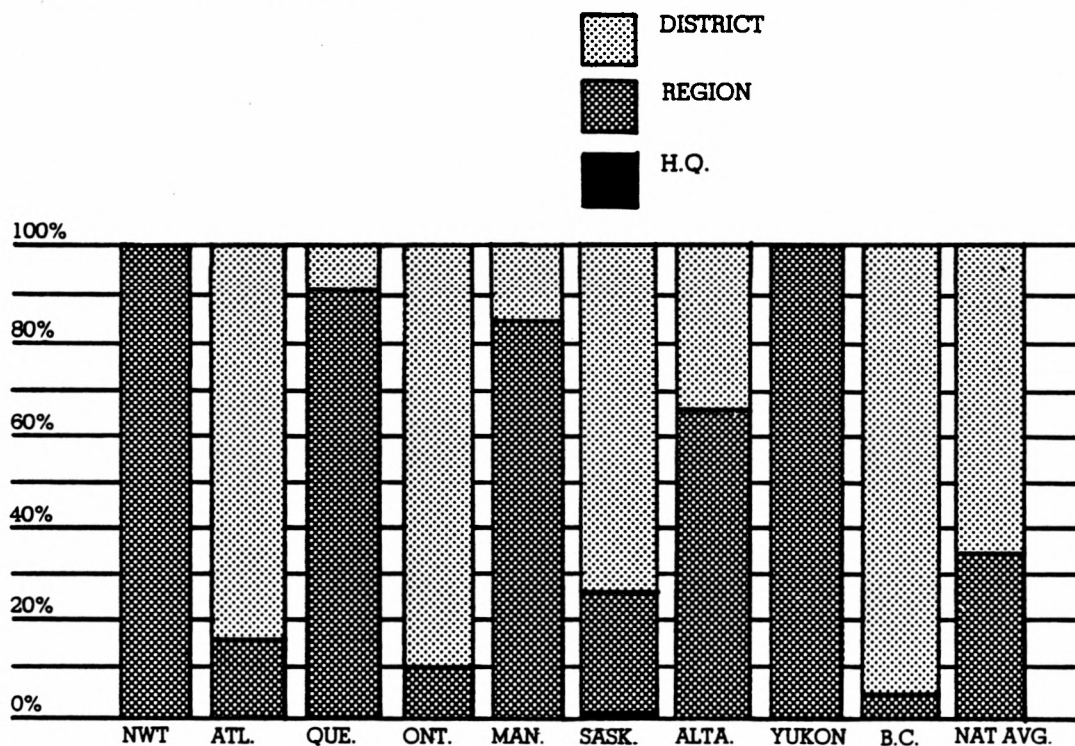
NATIONAL %

DEPT.	NWT	ATL.	QUE.	ONT.	MAN.	SASK.	ALTA.	YUK.	B.C.	NAT.
H.Q.						1%				*
REG.	100%	16%	91%	10%	84%	25	66%	100%	4%	34%
DIST.		84	9	90	16	74	34		96	66

\* less than 1%

**ACCOUNTABILITY**

Figure :6



It is interesting to note that Headquarters accountability of services is relatively insignificant with only one Region, Saskatchewan, reporting 1% of its services accounted for at that level.

Regional organization, in great part, dictates where accountability lies. Manitoba, Quebec and Alberta have a high level of service accountability at the regional level with 84%, 91% and 66% respectively. The reverse is the case in Ontario and B.C. where 90% and 96% respectively of the services are accounted for at the District level.

On the basis of this Report there is not a clear correlation between regional centralization and Indian administration of services. For example, Ontario and B.C. are highly decentralized and have respectively 51% and 62% Indian administration of services. Manitoba and Quebec on the other hand are highly centralized yet Indian administration of services is 49% and 41% respectively.

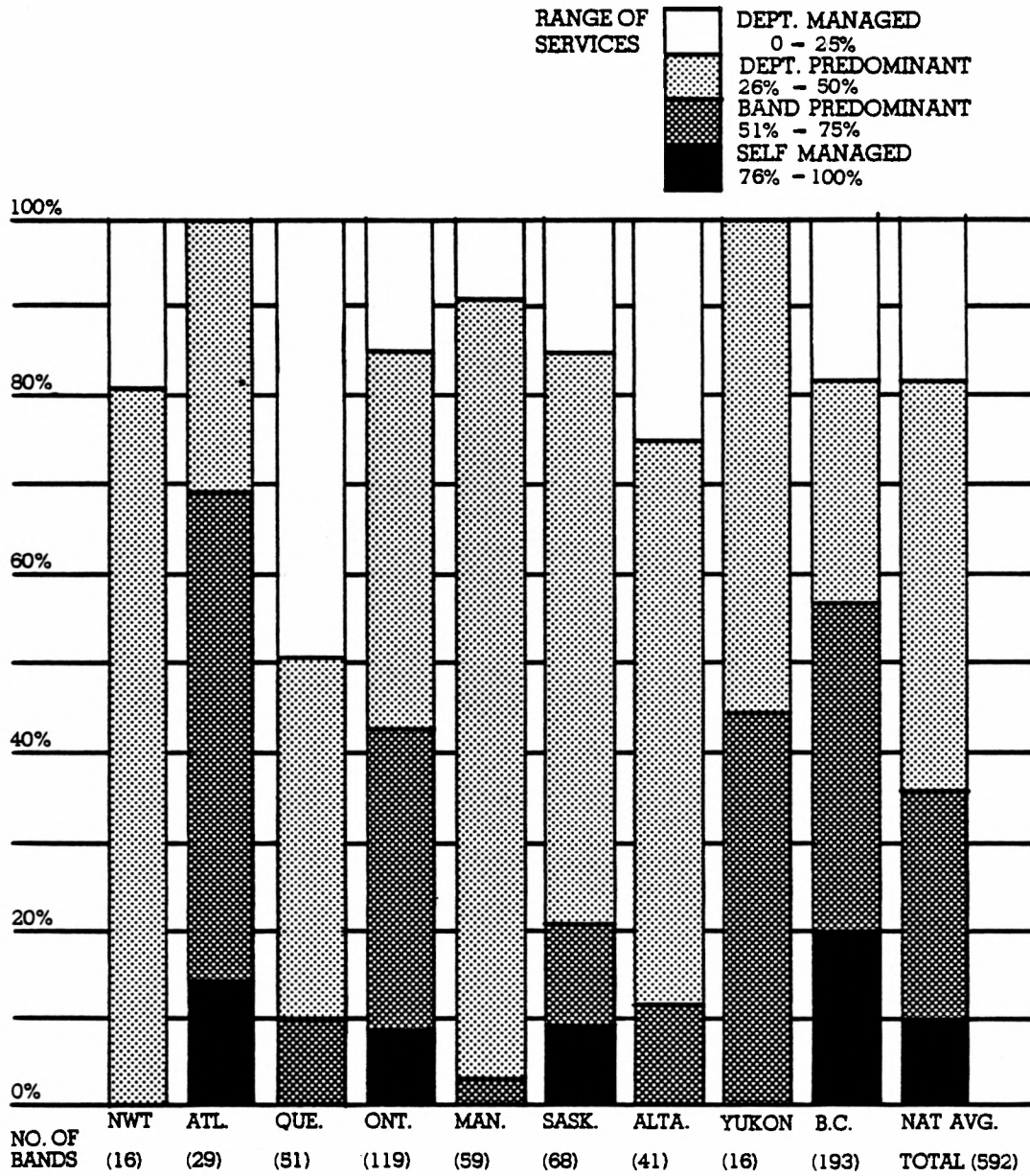
#### BAND MANAGED SERVICES

The following chart and Figure 7 compare by region the range of services received by Bands and managed by Indian Administration. For example, in Quebec, 25 Bands representing 49% of the region's 51 bands manage less than 25% of services received.

RANGE	0-25%		26-50%		51-75%		76-100%		TOTAL
	NO. OF BANDS	%	NO. OF BANDS	%	NO. OF BANDS	%	NO. OF BANDS	%	NO. OF BANDS
NWT	3	19%	13	81%	Ø		Ø		16
ATLANTIC	Ø		9	31	16	55%	4	14%	29
QUEBEC	25	49	21	41	5	10	Ø		51
ONTARIO	18	15	50	42	42	35	9	8	119
MANITOBA	5	9	52	88	2	3	Ø		59
SASK.	11	16	43	63	8	12	6	9	68
ALBERTA	10	25	26	63	5	12	Ø		41
YUKON	Ø		9	56	7	44	Ø		16
B.C.	34	18	49	25	72	37	38	20	193
TOTAL	106	18%	272	46%	157	26%	57	10%	592



# BAND MANAGED SERVICES Figure :7



### REGIONAL COMMENTS

In addition to general concerns regarding time constraints, delays and difficulties of an organizational nature, regional officials expressed the following observations:

- The questionnaire format on pages 1 and 2, (i.e. Name, Title, Ident. Code) should have been included on all pages. The format precluded the identification of program managers who, in most cases, completed the questionnaires.
- Reserves and Trusts had too few sub-activities. Additions varied by District and Region.
- Education was inconsistent since it is sometimes at level 2 and sometimes at level 3. Variation in rollup or breakout resulted in interpretation difficulties. Saskatchewan had difficulties in separating schools and residences, i.e. Code 6050 - Maintenance.
- Economic Development tended to include programs funded by other departments.
- Social Services was broken out as a data base. Funding had to be grouped, e.g. Adult Care 5006 included 5019, 5020, 5008; Child Care 5009 included 5010, 5011, 5021. Rehabilitation and Alcohol and Drug Abuse were often confused. The latter is funded on a national basis.
- Where many departmental units were involved in the same service delivery (quite common) it was often necessary to record at a higher RCM or arbitrarily select a RCM.
- Variation in activity definitions due to individual interpretations occurred.
- The delegation of BCS/EAS authority varies among activities and from region to region.
- Services that are available on request but that had not been utilized were often recorded as delivered. Most noticeable was Reserves and Trusts.

### INTERPRETATION

By Main Activity, the following qualifications to the interpretation of the questionnaire should be noted.

Reserves and Trusts:

There was some variation in the interpretation of who manages and the source of technical/advisory support. Part of the problem stems from the lack of an RCM in the field. Since the instructions required the use of RCM or CCM number some distortion in profile resulted.

Education:

There is considerable variation among districts of services rendered. This results, in part, from variations in interpretations of instructions. As pointed out previously, there was also concern expressed regarding duplication caused by level 2 and level 3 breakouts.

Economic and Employment:

Perception had a major influence. Some districts were extremely generous in their interpretation of services delivered even though no funds existed. There is some question as to the ability of RCM's to substantiate some delivery claims.

Social Services:

There was considerable variation in the detail of completion. Concern was expressed about level 2 and level 3 duplication. Data tended to be available in a Data Base format which did not duplicate the questionnaire layout.

Community Infrastructure:

One of the major problems was to determine if the service was in fact provided. Some districts rationalized inclusion on the basis that the service was available (See Reserves and Trusts) and had been provided in the past: some on the basis that it would be provided in the future. Multiple management of services were very common in this area with several major inputs being common but not recorded because of format.

Band Government:

Few comments were received in this area.

7. ANALYSIS

(b) NORTHWEST TERRITORIES

In the Northwest Territories, Cecil Thompson acted as Project Team Coordinator. He worked with Larry Hagan, A/Regional Director and the Directors of Economic Development and Finance. Since NWT is a relatively small Region, the questionnaires were completed, in the main, by the aforementioned individuals.

Management Control, in a financial sense, is vested in the management positions listed in the previous paragraph and the Director of Community Affairs. A relatively limited service range reduces the requirement for several RCM's or CQM's.

Northwest Territories Region is unique in its operations compared to other regions as the Territorial government provides most of the non-discretionary services to bands through a comprehensive agreement with the Government of Canada. Because only a total of 73 services are recorded as being delivered in the NWT, the percentage breakouts of 56% Departmentally administered services and 44% Indian administered services are distorted. The total services refer primarily to basic programs such as Core Funding, Committees and Recreation Grants.

MANAGEMENT OF SERVICES

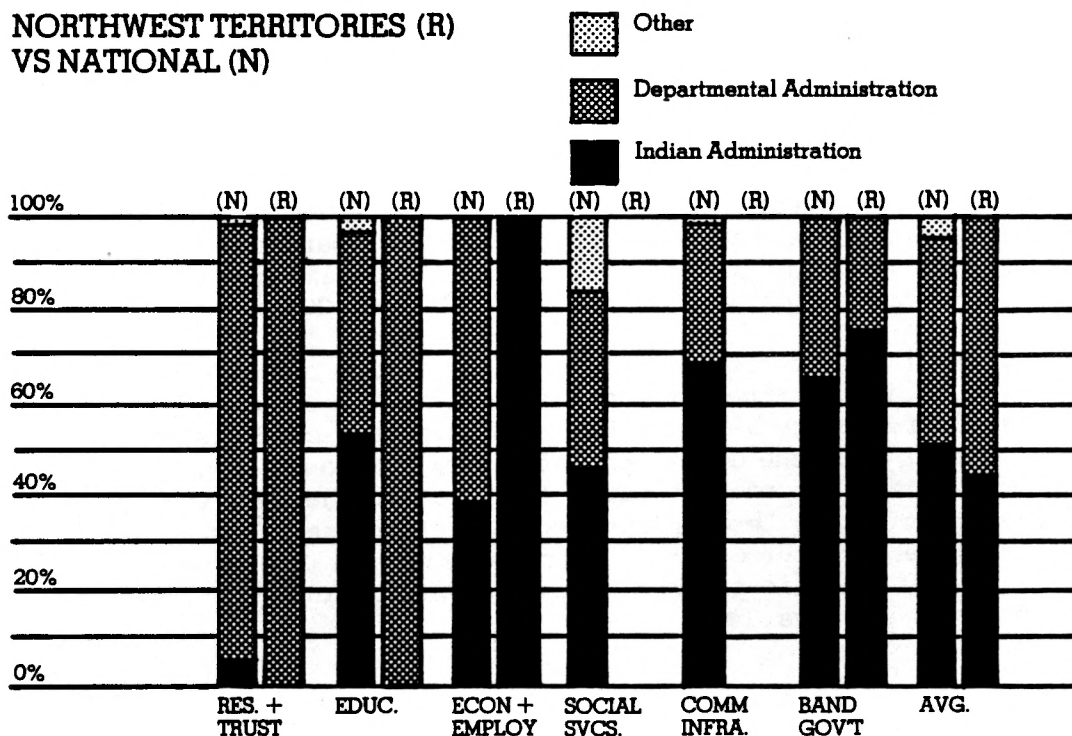
As these are no districts in the NWT, all programs are handled through the regional offices in Yellowknife. This is illustrated in the following chart and in Figure 8.

	<u>DEPARTMENT</u>		<u>INDIAN ADMIN.</u>		<u>OTHER ADMIN.</u>	
	<u>NAT.</u>	<u>NWT.</u>	<u>NAT.</u>	<u>NWT.</u>	<u>NAT.</u>	<u>NWT.</u>
Res. & Trust	94%	100%	5%		1%	
Education	43	100	53		3	
Ec. & Employ.	62		38	100		
Soc. Serv.	38		46		16	
Comm. Infra.	31		68		1	
Band Gov't.	35	24	65	76		
Average	45%	56%	51%	44%	4%	

Only the Economic Development and Band Government programs are handled directly by the Department through the Regional office. Within these two Activities, 44% of the services delivered are managed by Indians.

## MANAGEMENT OF SERVICES

Figure :8



### ACCOUNTABILITY

In the Northwest Territories, all funds handled by the Department are accounted for by the Regional office. Obviously, the total centralization is well above the national average as may be seen in the following chart.

	H.Q.		REG.		DIST.	
	NAT.	NWT.	NAT.	NWT.	NAT.	NWT.
Res. & Trust	2%		46%	100%	52%	
Education	*		31	100	69	
Ec. & Employ.			28	100	72	
Soc. Serv.	*		41		59	
Comm. Infra.			32		68	
Band Gov't.			40	100	60	
Average	*		34%	100%	66%	

\* Less than 1%.

TECHNICAL/ADVISORY SUPPORT

In spite of the fact that only a small proportion of services delivered to Indian people in the Northwest Territories are managed by the department, the following chart shows that the regional office is involved in providing technical and advisory support in the majority of cases. The major exception is Social Services where the Territorial Government is the major delivering agent.

	<u>DEPT.</u>		<u>INDIAN</u>		<u>OTHER</u>	
	<u>NAT.</u>	<u>NWT.</u>	<u>NAT.</u>	<u>NWT.</u>	<u>NAT.</u>	<u>NWT.</u>
Res. & Trust	99%	100%			1%	
Education	78	100	14%		8	
Ec. & Employ.	91	57	4		5	
Soc. Serv.	70		5		25	43%
Comm. Infra.	81		16		4	14
Band Gov't.	79	97	16	3%	4	
Average	81%	94%	11%	2%	8%	5%

7. ANALYSIS

(c) ATLANTIC

In the Atlantic Region, Rod Brown acted as Project Team Coordinator and Dolores Gottenburg as Regional coordinator. They organized Regional workshops for the package which was distributed to District and Activity Managers for completion.

Management Control in Atlantic Region, as evidenced by the Budgetary Control System, is geared towards service both at the District level and by the Regional Office. All Program Directors and the Director of Operations are RCM's. The same holds true for the two District Managers (Nova Scotia and New Brunswick) and the Director of Operations. Program Superintendents also are RCM's. As in Ontario, the District Managers effectively have control over their program budgets. This has implications for Regional Program Directors and the District Program Superintendents who functionally report to them.

MANAGEMENT OF SERVICES

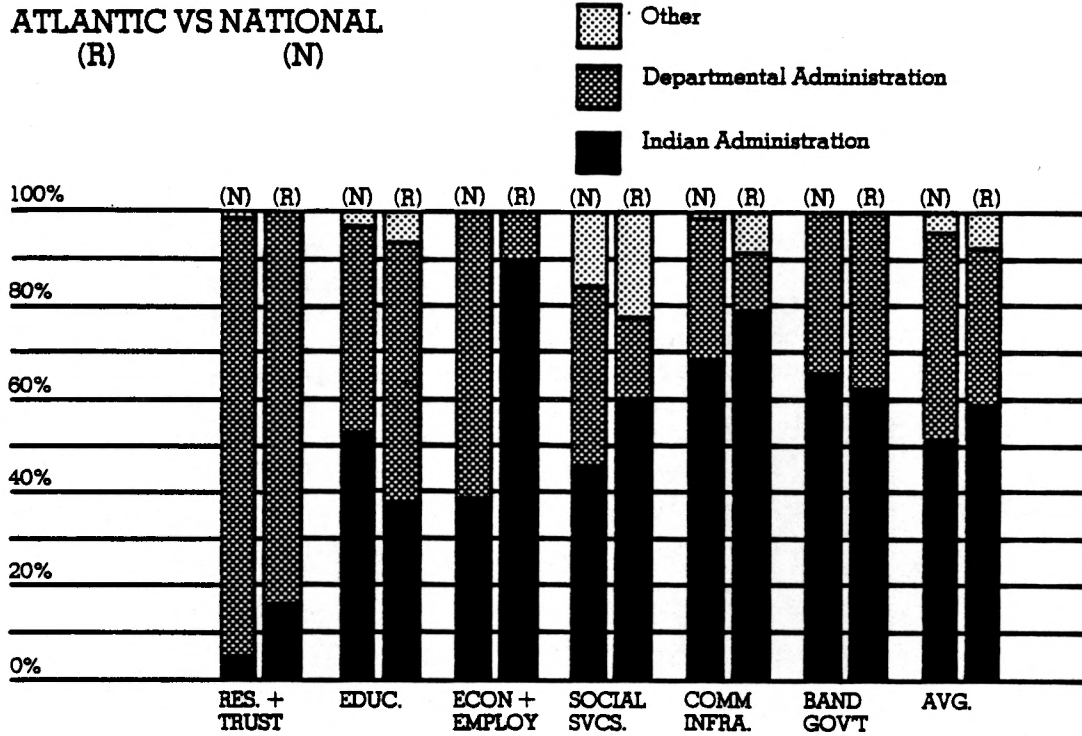
The following chart and Figure 9 illustrate the Department/Indian ratio of management by Main Activity.

	<u>DEPARTMENT</u>		<u>INDIAN ADMIN.</u>		<u>OTHER ADMIN.</u>	
	<u>NAT.</u>	<u>ATL.</u>	<u>NAT.</u>	<u>ATL.</u>	<u>NAT.</u>	<u>ATL.</u>
Res. & Trust	94%	84%	5%	16%	1%	
Education	43	56	53	37	3	6%
Ec. & Employ.	62	10	38	90		
Soc. Serv.	38	17	46	60	16	23
Comm. Infra.	31	12	68	79	1	9
Band Gov't.	35	38	65	62		
Average	45%	33%	51%	59%	4%	8%

While overall figures confirm the degree of band administration, analysis by program shows that Economic Development with 90% management by bands is well above the national average. A trend toward band management of Reserves and Trusts is also evident. Management of Social Services indicates a significant provincial involvement.

# MANAGEMENT OF SERVICES

Figure :9



## ACCOUNTABILITY

With the exception of Reserves and Trusts where accountability is almost equally divided between district and region, the majority of the programs are accounted for at district level as shown in this chart.

	H.Q.		REG.		DIST.	
	NAT.	ATL.	NAT.	ATL.	NAT.	ATL.
Res. & Trust	2%		46%	51%	52%	49%
Education	*		31	7	69	93
Ec. & Employ.			28	3	72	97
Soc. Serv.	*		41	8	59	92
Comm. Infra.			32	23	68	77
Band Gov't.			40	20	60	80
Average	*		34%	17%	66%	83%

\* Less than 1%.



TECHNICAL/ADVISORY SUPPORT

	DEPT.		INDIAN		OTHER	
	<u>NAT.</u>	<u>ATL.</u>	<u>NAT.</u>	<u>ATL.</u>	<u>NAT.</u>	<u>ATL.</u>
Res. & Trust	99%	100%			1%	
Education	78	97	14%		8	3%
Ec. & Employ.	91	67	4		5	33
Soc. Serv.	70	75	5		25	25
Comm. Infra.	81	76	16	2%	4	22
Band Gov't.	79	54	16	35	4	12
Average	81%	80%	11%	4%	8%	16%

While Indians provide considerable technical advisory support only in Band Government, other agencies are prominent in several activities including Economic Development, Social Services and Community Infrastructure.

DISTRICT ANALYSIS

In Atlantic Region, the two bands on Prince Edward Island are administered from regional office.

<u>District</u>	<u>No. Bands</u>	<u>Dept.</u>	<u>Indian</u>	<u>Other</u>
New Brunswick	15	40%	52%	8%
Nova Scotia	12	26%	65%	9%
Regional Office	2	16%	80%	4%

BAND MANAGED SERVICES

The following chart illustrates the range of services received by the 29 bands and managed by Indian Administration:

<u>Range</u>	<u>0-25%</u>	<u>26-50%</u>	<u>51-75%</u>	<u>76-100%</u>
No. of Bands		9	16	4
% of Bands		31%	55%	14%

## 7. ANALYSIS

### (d) QUEBEC REGION

Quebec Region has undergone a process of centralization over the past few years. This development is reflected in the Budgetary Control System where financial control is within the Regional Office, exclusive of Pointe-Bleue and Sept-Isles Districts. Like Manitoba Region, Quebec Region has designated Program Directors as RCM's and, under these positions, various program manager specialists provide services to bands across the Region as Cost Centre Managers.

The Quebec survey was co-ordinated by Rosemary Kralik of the Project Team and J.F. Nault from Regional office. Antonio Blouin completed the forms in the Regional office and coordinated the review. Activity managers reviewed the forms for any errors or omissions. Final review was made by Regional Director General, R.M. Connelly and Director of Operations, V. Caissie.

The approach was parallel to that of Task 1.1 in acknowledging that although all the services were offered, only those that had been delivered in the 1980-81 fiscal year were noted.

At the end of the exercise it was agreed that a representative profile had been given. The system however neglected areas in which more than one activity manager might be involved in a project. This occurred in Economic Development, and Community Infrastructure.

Social Services in Quebec region are delivered by the provincial government and the funds are identified by code 5016. However this could not be adequately reflected in the computer printout. Code 6058 designates local contracts for forest fire protection services for 24 bands. There are two instances of funding for off reserve housing. For 12 Inuit communities, Reserves and Trusts, Social Services, Community Infrastructure, Band Government and Education all fall under provincial jurisdiction. Education is administered under the conditions of the James Bay Agreement for 20 Bands, and Placement and Relocation (3030) is the concern of Employment and Immigration Canada.

The area that was the most difficult to complete was Band Government because the system did not provide for involvement of more than one responsibility manager. In reality, as many as three different agencies can be involved in planning and managing activities. This also applies to (4019) Economic Development Projects.

MANAGEMENT OF SERVICES

Management of services shows a very highly centralized control in Regional Office, similar to Manitoba. This is displayed in the following chart and in Figure 10.

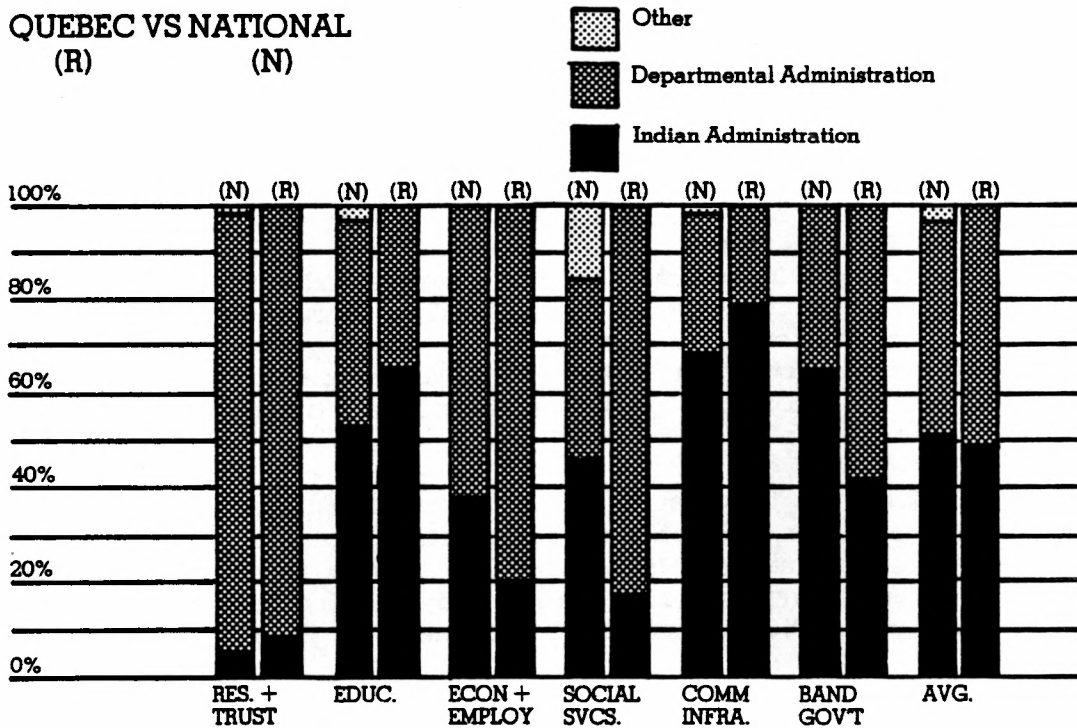
	<u>DEPARTMENT</u>		<u>INDIAN ADMIN.</u>		<u>OTHER ADMIN.</u>	
	<u>NAT.</u>	<u>QUE.</u>	<u>NAT.</u>	<u>QUE.</u>	<u>NAT.</u>	<u>QUE.</u>
Res. & Trust	94%	91%	5%	9%	1%	
Education	43	35	53	65	3	
Ec. & Employ.	62	80	38	20		
*Soc. Serv.	38	83	46	17	16	
Comm. Infra.	31	21	68	79	1	
Band Gov't.	35	58	65	42		
Average	45%	51%	51%	49%	4%	

\*Social services are delivered by the province and paid for by the Department.

**MANAGEMENT OF SERVICES**

Figure :10

**QUEBEC VS NATIONAL**  
(R) (N)



ACCOUNTABILITY

The statistics also show that, as in the case of Manitoba, a similarly centralized structure with only two districts, most of the accountability resides in Regional Office.

	<u>H.Q.</u>		<u>REG.</u>		<u>DIST.</u>	
	<u>NAT.</u>	<u>QUE.</u>	<u>NAT.</u>	<u>QUE.</u>	<u>NAT.</u>	<u>QUE.</u>
Res. & Trust	2%		46%	100%	52%	
Education	*		31	99	69	1%
Ec. & Employ.			28	97	72	3
Soc. Serv.	*		41	60	59	40
Comm. Infra.			32	79	68	21
Band Gov't.			40	93	60	7
Average	*		34%	91%	66%	9%

\* Less than 1%.

TECHNICAL/ADVISORY SUPPORT

Quebec employs a higher percentage of outside expertise than the national average. The particularly high count in Education is caused by involvement with various local school boards as a result of the James Bay Agreement.

	<u>DEPT.</u>		<u>INDIAN</u>		<u>OTHER</u>	
	<u>NAT.</u>	<u>QUE.</u>	<u>NAT.</u>	<u>QUE.</u>	<u>NAT.</u>	<u>QUE.</u>
Res. & Trust	99%	100%			1%	
Education	78	45	14%		8	55%
Ec. & Employ.	91	94	4		5	6
Soc. Serv.	70	78	5	8%	25	14
Comm. Infra.	81	89	16	6	4	5
Band Gov't.	79	58	16	4	4	38
Average	81%	71%	11%	2%	8%	26%

DISTRICT AND REGION ANALYSIS

In Quebec Region there are two Districts which provide services to Bands. The remaining Bands are served by the Regional office. To measure levels of service management between the two Districts and the Region, the following chart is helpful.

<u>DISTRICT</u>	<u>NO. BANDS</u>	<u>DEPT.</u>	<u>INDIAN</u>	<u>OTHER</u>
Regional Office	38	47%	53%	0
Pointe Bleue	4	55	45	0
Sept-Isles	9	62	38	0

BAND MANAGED SERVICES

The following chart illustrates the range of services received by the 51 bands and managed by Indian Administration:

<u>Range</u>	<u>0-25%</u>	<u>26-50%</u>	<u>51-75%</u>	<u>76-100%</u>
No. of Bands	25	21	5	
% of Bands	49%	41%	10%	

No bands manage a full range of services; only 5 bands manage a majority of the services; 21 manage up to half the services and 25 bands manage the delivery of 1/4 of the services or fewer.

## 7. ANALYSIS

### (e) ONTARIO REGION

In Ontario Region, Rod Brown acted as Project Team Coordinator. He conducted a Regional workshop for the task which was attended by District representatives. MIP questionnaires and instructions were taken back to Districts for completion. When questionnaires were returned to Region by Districts, Mr. Brown and Dan Patterson, Regional MIP coordinator, reviewed them for accuracy and uniformity of completion.

Generally, there are few qualifications to the data presented in Ontario Region questionnaires. It should be noted, however, that under the Federal-Provincial Agreement (1965) the Province delivers Social Services to most bands. In these cases Departmental accountability lies in the Regional office with the Director of Economic Development. Districts provide 20% of the bands' Social Services budget and the balance (80%) is provided by the Province. Technical advice to bands comes from the Province.

In instances where a band is in a state of co-management with the Department or the Department delivers all Social Services, accountability and technical advisory support lie with the district office, most often in the position of the Superintendent of Local Government. Another anomaly in Ontario is the policing program whereby funds are provided to the Province to hire band constables under the auspices of the Ontario Provincial Police. Departmental accountability for funds transferred is in the Regional Office.

The organizational and financial structure of Ontario Region is geared towards decentralization to the district level. This fact is borne out by Departmental accountability for services which indicates that districts are accountable for 89% of services provided in the Region. The Budgetary Control System further supports the concept of decentralization to districts. Funds flow from the Regional Director General to the District Manager then, through the District Manager, to Program Superintendents. Regional Program Directors do not exert direct control over the budgets of District Superintendents.

In Ontario Region, 119 bands were surveyed. Generally, the Ontario Region's profile is very close to National averages. Compared to the National Services Summary (Table 2.4) the following comparisons are of value.

MANAGEMENT OF SERVICES

In terms of transfer of services to Indian Administration, Ontario equals the national average with 51% of the services delivered to bands managed by Indian Administration. The following chart and Figure 11 provide a breakdown of service management by activity both nationally and in Ontario:

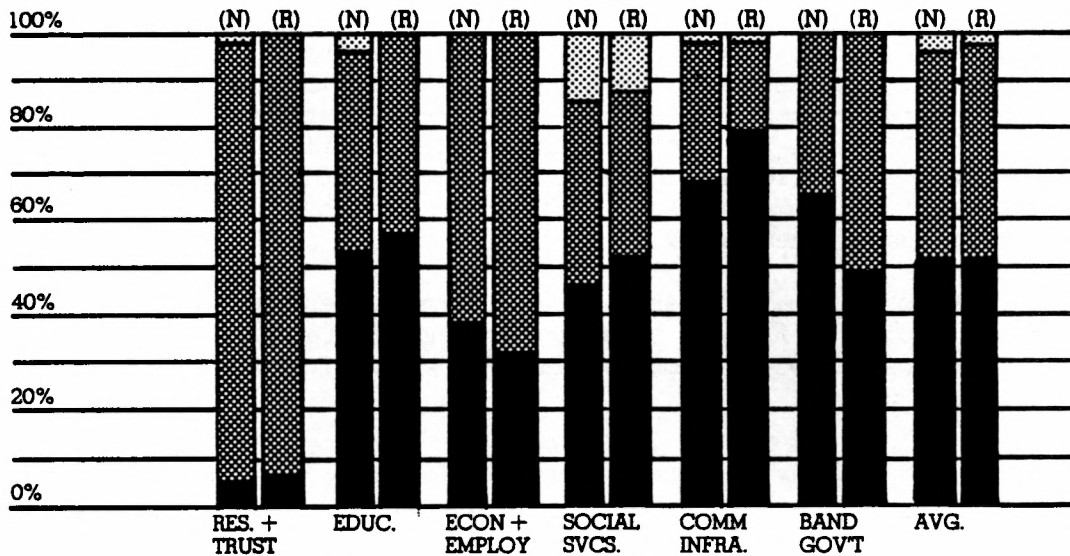
	<u>DEPT.</u>		<u>INDIAN ADMIN.</u>		<u>OTHER ADMIN.</u>	
	<u>NAT.</u>	<u>ONT.</u>	<u>NAT.</u>	<u>ONT.</u>	<u>NAT.</u>	<u>ONT.</u>
Res. & Trust	94%	94%	5%	6%	1%	
Education	43	43	53	57	3	
Ec. & Employ.	62	68	38	31		
Soc. Serv.	38	34	46	52	16	14%
Comm. Infra.	31	20	68	80	1	1
Band Gov't.	35	51	65	49		
Average	45%	47%	51%	51%	4%	2%

**MANAGEMENT OF SERVICES**

Figure : 11

ONTARIO VS NATIONAL  
(R) (N)

Other  
Departmental Administration  
Indian Administration



MANAGEMENT OF SERVICES (Cont'd.)

Tribal Councils and District Councils represent .3% of service management in Ontario whereas the national average is 3.7%. In part this variation may be a function of the fact that average band population in Ontario is higher than other regions such as B.C. The role of the province in delivering certain Social Services in Ontario (Federal-Provincial Agreement 1965) is reflected in the fact that technical advisory support is provided in 61% of the cases by the Province compared to the National average of 25%.

ACCOUNTABILITY

In Ontario, Departmental accountability for services lies, for the most part at the district level (85%). Exceptions include Social Services because there is a province-wide agreement which places 49.1% of the Activity accountability at the Regional level. The reverse is Education where the absence of a master tuition agreement has 100% accountability at the district level. This decentralization permits Ontario, unlike other regions, to have greater district and band flexibility in negotiating tuition agreements.

Other information concerning accountability within Ontario Region is shown in the following chart:

	<u>H.Q.</u>		<u>REG.</u>		<u>DIST.</u>	
	<u>NAT.</u>	<u>ONT.</u>	<u>NAT.</u>	<u>ONT.</u>	<u>NAT.</u>	<u>ONT.</u>
Res. & Trust	2%	1%	46%	22%	52%	76%
Education	*		31		69	100
Ec. & Employ.			28	2	72	98
Soc. Serv.	*	1	41	49	59	50
Comm. Infra.			32	7	68	93
Band Gov't.			40	5	60	95
Average	*	*	34%	10%	66%	90%

\* Less than 1%.



It should be noted, too, that Ontario Region's Budgetary Control System structure permits much greater control at the district level and, in particular, district manager control over services.

TECHNICAL/ADVISORY SUPPORT

With regards to this aspect of the survey, Ontario Region is close to the National averages by activity, as illustrated by the following chart:

	<u>DEPT.</u>		<u>INDIAN</u>		<u>OTHER</u>	
	<u>NAT.</u>	<u>ONT.</u>	<u>NAT.</u>	<u>ONT.</u>	<u>NAT.</u>	<u>ONT.</u>
Res. & Trust	99%	96%			1%	3%
Education	78	91	14%	7%	8	2
Ec. & Employ.	91	100	4		5	
Soc. Serv.	70	39	5	1	25	61
Comm. Infra.	81	88	16	7	4	5
Band Gov't.	79	95	16	5	4	
Average	81%	87%	11%	4%	8%	9%

The main exception to national averages is Social Services where the Region contracts with the Province to deliver several services in the Social Services Activity.

DISTRICT ANALYSIS

Comparison of individual Districts indicates some differences in service management as indicated by the following chart:

<u>DISTRICT</u>	<u>NO. OF BANDS</u>	<u>DEPT.</u>	<u>INDIAN</u>	<u>OTHER</u>
Bruce Service Centre	2	47%	52%	1%
Sudbury	30	52	47	1
London	8	44	55	1
Peterborough	13	40	60	
Brantford	2	92	8	
Fort Frances	10	20	80	
James Bay	6	43	57	
Kenora	13	45	53	2
Nakina	8	52	36	12
Lakehead	9	58	38	4
Sioux Lookout	18	48	51	1

Geographical location is not a prime determining factor for band and other Indian management of service if Sudbury and James Bay are compared.

BAND MANAGED SERVICES

The following chart illustrates the range of services received by the 119 bands and managed by Indian Administration:

<u>Range</u>	<u>0 - 25%</u>	<u>26 - 50%</u>	<u>51 - 75%</u>	<u>76 - 100%</u>
No. of Bands	18	50	42	9
% of Bands	15%	42%	35%	8%

From this chart it can be determined that 9 bands in Ontario manage a complete range of services, 42 bands manage the majority of services offered while 50 manage a partial range and 18 relatively few.

7. ANALYSIS

(f) MANITOBA

As Manitoba Region is a highly centralized organization, the MIP Task 6.2 survey was completed entirely in the Regional office in Winnipeg. Dennis Wallace acted as Project Team Co-ordinator for the survey and Russ Tawes as Regional MIP Coordinator. Regional activity managers completed the survey questionnaires.

Qualifications to the Manitoba survey are relatively few but they do have some impact. Reserves and Trusts managers, for example, felt that, since their activity is of a trust nature and can only be a Departmental responsibility, the Department is the service manager in all cases. They also felt that Reserves and Trusts was an activity available to all bands, regardless of usage, therefore all bands are shown as receiving Reserves and Trusts services.

In the area of Economic and Employment Development, Manitoba Region has negotiated an arrangement with Employment and Immigration Canada which provides Placement and Relocation services (3030) to bands. Environment Canada provides bands with necessary environmental studies (7016). In several instances (4014 for example), it was noted that a given service might be delivered to a band by the Department, a tribal council and the band itself. The main reason for this was the uneven skill level of managers in different organizations while it was acknowledged that the Department had particular skills (forestry, fisheries, tourism) not available elsewhere.

The Budgetary Control System in Manitoba reflects centralization of the Region. Only the Island Lake Service Centre and Thompson District are shown as RCM's outside of the Regional Office. Regional Program Directors are RCM,s and have delegated subordinate RCM authority to particular program specialities (education support, elementary and secondary education, for example) to carry out program sub-activities.

Manitoba has 59 bands ranging from developed areas of Southwestern Manitoba to isolated sections of the province near Hudson's Bay. These locational factors have an impact on management of service and sources of technical advisory assistance.

MANAGEMENT OF SERVICES

In Manitoba, the Department manages 55% of the services delivered to bands compared with the National average of 45%.

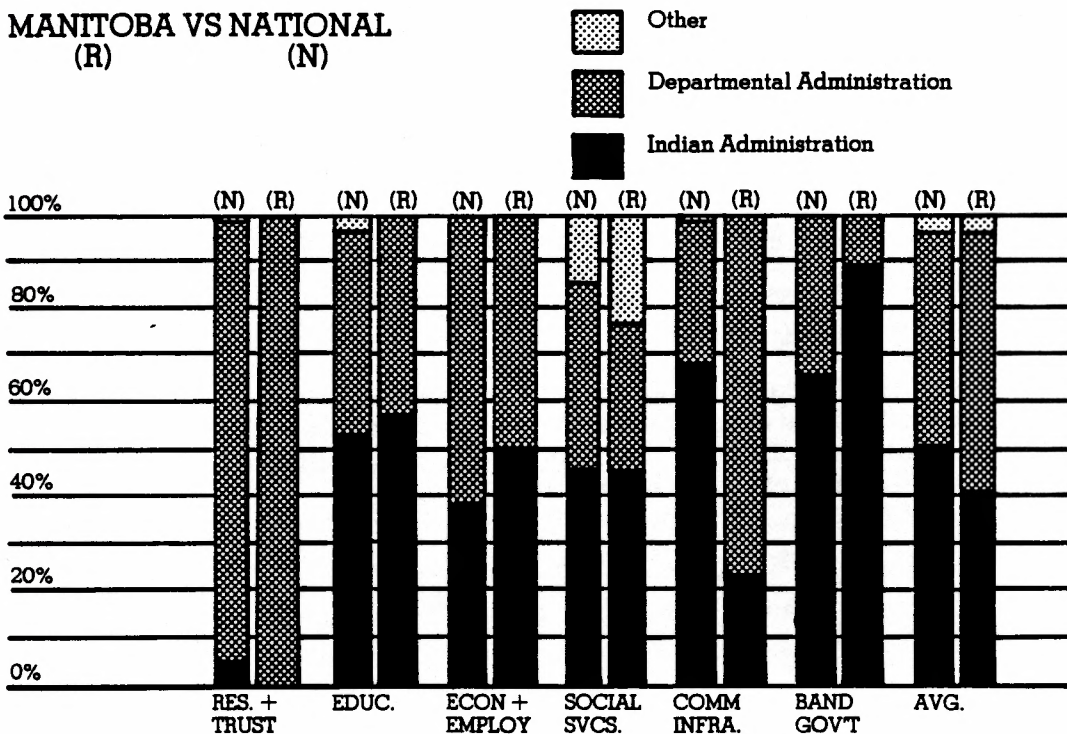
The following chart and Figure 12 show management of service by activity:

	<u>DEPARTMENT</u>		<u>INDIAN ADMIN.</u>		<u>OTHER ADMIN.</u>	
	<u>NAT.</u>	<u>MAN.</u>	<u>NAT.</u>	<u>MAN.</u>	<u>NAT.</u>	<u>MAN.</u>
Res. & Trust	94%	100%	5%		1%	
Education	43	43	53	57%	3	
Ec. & Employ.	62	50	38	50		
Soc. Serv.	38	30	46	46	16	24%
Comm. Infra.	31	77	68	23	1	
Band Gov't.	35	11	65	89		
Average	45%	55%	51%	41%	4%	4%

**MANAGEMENT OF SERVICES**

Figure :12

MANITOBA VS NATIONAL  
(R) (N)



MANAGEMENT OF SERVICES (Cont'd.)

Reserves and Trusts is shown as being managed 100% by the Department. However, this statistic must be put in the perspective of the introductory qualifications. While Education shows Indian administration being equal to the National average at 46%, this figure should move significantly towards greater Indian administration over the next 12 months.

Interestingly, the bands manage a greater proportion of Band Government services with 89% compared to the National average of 65%. The role of the provincial government in Manitoba Region is slightly higher in the area of Social Services at 24% than the National average of 16%. Community Infrastructure has a high Departmental management of services at 77% compared to the National average of 23%.

Tribal/District Councils in Manitoba provide 4.5% of total Regional band service management compared to the National average of 3.7%.

ACCOUNTABILITY

Manitoba Region's high degree of centralization is supported in the following accountability statistics:

	<u>H.Q.</u>		<u>REG.</u>		<u>DIST.</u>	
	<u>NAT.</u>	<u>MAN.</u>	<u>NAT.</u>	<u>MAN.</u>	<u>NAT.</u>	<u>MAN.</u>
Res. & Trust	2%		46%	100%	52%	
Education	*		31	96	69	4%
Ec. & Employ.			28	92	72	8
Soc. Serv.	*		41	92	59	8
Comm. Infra.			32	68	68	32
Band Gov't.			40	94	60	6
Average	*		34%	83%	66%	17%

\* Less than 1%.

Headquarters plays a very limited role in Reserves and Trusts (2%), Education (\*) and Social Services (\*). Overall the Region is accountable, on average, for 97% of services provided to bands. The national average for Regions is 39% with Ontario and B.C. at the opposite extreme with 6%.

TECHNICAL/ADVISORY SUPPORT

The following statistical grouping are helpful in comparing Manitoba with the National averages:

	<u>DEPT.</u>		<u>INDIAN</u>		<u>OTHER</u>	
	<u>NAT.</u>	<u>MAN.</u>	<u>NAT.</u>	<u>MAN.</u>	<u>NAT.</u>	<u>MAN.</u>
Res. & Trust	99%	100%			1%	
Education	78	64	14%	36%	8	
Ec. & Employ.	91	38	4	38	5	23%
Soc. Serv.	70	76	5	1	25	23
Comm. Infra.	81	82	16	18	4	
Band Gov't.	79	64	16	36	5	

It is interesting to note that in Manitoba, Canadian Executive Services Overseas (CESO) provides nearly 23% of technical/advisory support to Bands in the Economic and Employment Development Activity.

BAND MANAGED SERVICES

The following chart illustrates the range of services received by the 59 bands and managed by Indian Administration:

<u>Range</u>	<u>0-25%</u>	<u>26-50%</u>	<u>51-75%</u>	<u>76-100%</u>
No. of Bands	5	52	2	
% of Bands	9%	88%	3%	

According to the statistical summary no bands in the Region manage a full range of services, 2 manage 51-75%, 52 manage 26-50% and 5 manage 25% or less.

7. ANALYSIS

(g) SASKATCHEWAN

In Saskatchewan, Alex Jenkins acted as Project Team Co-ordinator and Emile Korchinski, Director of Operations, as Regional MIP Co-ordinator.

Messrs. Jenkins and Korchinski conducted a workshop for MIP field contacts who visited each District Office. Forms were completed at the District level and then vetted in the Region before they were transmitted to Headquarters.

The financial accountability (BCS) system of Saskatchewan is organized so that program directors, District Managers and District Program Superintendents each are RCM's. The only program exception is Economic Development where the Supervisor is a CCM under the District Manager. District managers have relative flexibility in the utilization of District budgets when one considers their RCM status. Like Ontario, the BCS structure raises the issue of line management control versus program functional control.

MANAGEMENT OF SERVICES

The percentage of band managed services in Saskatchewan Region is similar to that of Manitoba, but lower than the national average. The percentage of programs delivered by other agencies also tends to be lower than the national average as the Province of Saskatchewan delivers very few of these services.

While levels of management within Indian Affairs show considerable variation, Saskatchewan was the only region to show services managed from Headquarters to any extent.

The following chart and Figure 13 indicate that Saskatchewan Region has a lower incidence of Band managed programs than the national average with the central programs, Education, Social Services and Band Management being considerably below the national average.

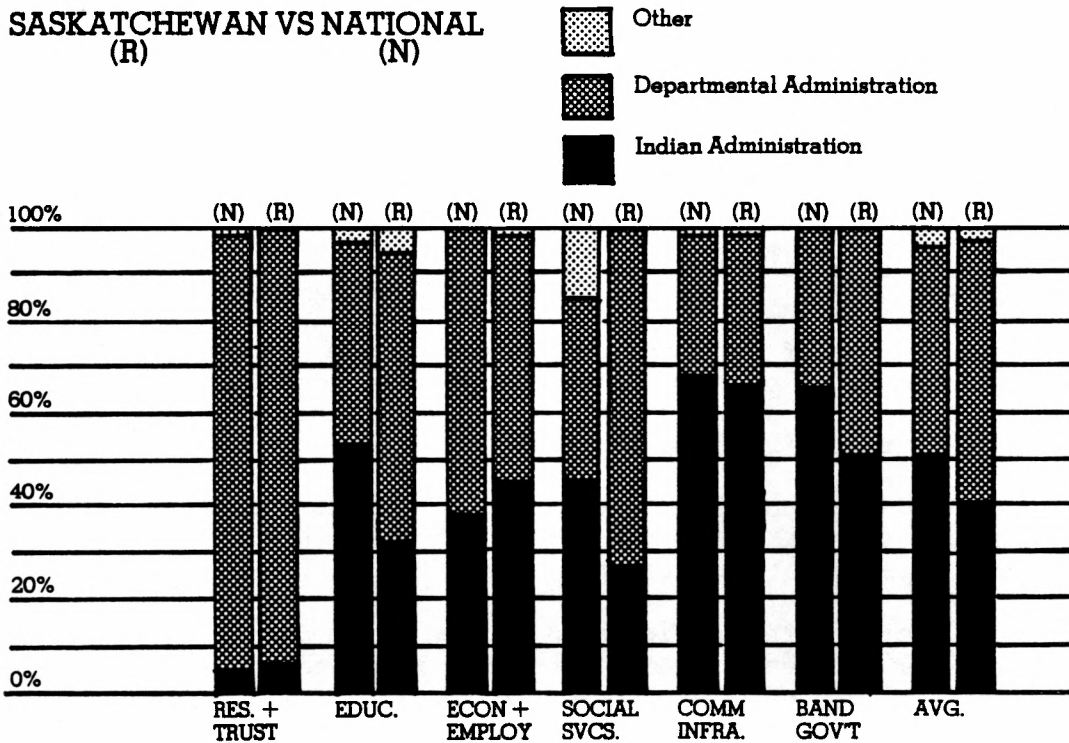
MANAGEMENT OF SERVICES (Cont'd.)

	<u>DEPARTMENT</u>		<u>INDIAN ADMIN.</u>		<u>OTHER ADMIN.</u>	
	<u>NAT.</u>	<u>SASK.</u>	<u>NAT.</u>	<u>SASK.</u>	<u>NAT.</u>	<u>SASK.</u>
Res. & Trust	94%	94%	5%	6%	1%	
Education	43	64	53	32	3	5%
Ec. & Employ.	62	54	38	46		1
Soc. Serv.	38	73	46	27	16	
Comm. Infra.	31	33	68	66	1	1
Band Gov't.	35	49	65	51		
Average	45%	58%	51%	40%	4%	2%

**MANAGEMENT OF SERVICES**

Figure : 13

SASKATCHEWAN VS NATIONAL  
(R) (N)





MANAGEMENT OF SERVICES (Cont'd.)

Analysis by program shows that Reserves and Trusts is an almost totally Departmentally managed program, probably because of the statutory responsibilities. Community Infrastructure, on the other hand, is two thirds managed by Bands. It should be noted that the two largest programs, Education and Social Services, are both less than a third managed by Bands.

With 23% of services administered by region as opposed to districts, Saskatchewan differs considerably from Manitoba with 97% regional delivery and British Columbia at the other end of the scale with only 6% delivery. Obviously the degree of decentralization is not standard.

ACCOUNTABILITY

While the degree of decentralization of accountability from region to districts in Saskatchewan exceeds the national average, it falls far short of some regions. With about three quarters of the programs accounted for at district level, a noticeable decentralization is evident as indicated in this chart.

	<u>H.Q.</u>		<u>REG.</u>		<u>DIST.</u>	
	<u>NAT.</u>	<u>SASK.</u>	<u>NAT.</u>	<u>SASK.</u>	<u>NAT.</u>	<u>SASK.</u>
Res. & Trust	2%	9%	46%	34%	52%	57%
Education	*		31	25	69	75
Ec. & Employ.			28	31	72	69
Soc. Serv.	*		41	26	59	74
Comm. Infra.			32	18	68	82
Band Gov't.			40	21	60	79
Average	*	1%	34%	25%	66%	74%

\* Less than 1%.

TECHNICAL/ADVISORY SUPPORT

	<u>DEPT.</u>		<u>INDIAN</u>		<u>OTHER</u>	
	<u>NAT.</u>	<u>SASK.</u>	<u>NAT.</u>	<u>SASK.</u>	<u>NAT.</u>	<u>SASK.</u>
Res. & Trust	99%	97%			1%	3%
Education	78	96	14%	2%	8	1
Ec. & Employ.	91	97	4	1	5	1
Soc. Serv.	70	97	5		25	3
Comm. Infra.	81	87	16	6	4	7
Band Gov't.	79	100	17		5	
Average	81%	95%	11%	2%	8%	3%

DISTRICT ANALYSIS

A comparison of management among districts in Saskatchewan Region shows some consistency yet considerable range:

<u>District</u>	<u>No. of Bands</u>	<u>DEPT.</u>	<u>Indian</u>	<u>Other</u>
North Battleford	10	61%	39%	
Prince Albert	12	66	27	7%
Yorkton	8	68	32	1
Saskatoon	8	22	77	1
TFHQ	16	62	38	
Meadow Lake	10	45	54	
Shellbrook	4	100		

Since Indian leaders refuse to administer any programs in the Shellbrook Indian Agency area, departmental management is 100%. In Saskatoon District, which borders Shellbrook, the Department manages only 22% of the programs - the lowest in the Region. While there is a wide variation in the percentage of programs managed by the Department there is no north-south or rural-urban trend.

BAND MANAGED SERVICES

The following chart illustrates the range of services received by the 68 bands and managed by Indian Administration:

<u>Range</u>	<u>0-25%</u>	<u>26-50%</u>	<u>51-75%</u>	<u>76-100%</u>
No. of Bands	11	43	8	6
% of Bands	16%	63%	12%	9%

7. ANALYSIS

(h) ALBERTA REGION

The survey was conducted in Alberta Region by Cecil Thompson of the Project Team, with the assistance and co-operation of MIP Regional Co-ordinators Harvey Allen and Wally Easton.

Financial accountability structures in Alberta are organized differently than in other regions. In this Region, Program Directors are RCM's and under them District Program Superintendents are listed as CCM's. District Managers are not RCM's, thus financial accountability for services is directly between a Regional Program Director and a District Program Superintendent. The number of RCM's and CCM's in Alberta also is limited compared to Saskatchewan where the total number of RCM's and CCM's is 50 and 207 respectively.

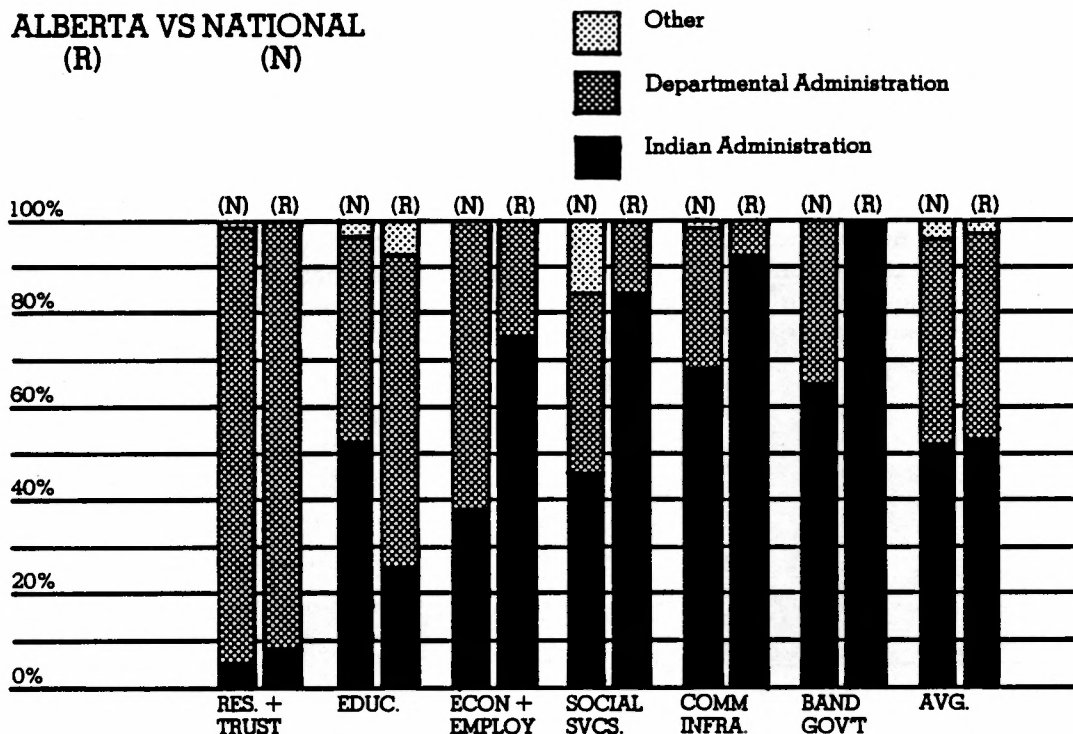
MANAGEMENT OF SERVICES

The survey indicates a commitment on behalf of the region toward the transfer of program to bands. Of a total of 1412 services delivered, 743 (53%) are managed by Indian administration. The Department administers 628 (44%) and 41 (5%) are managed by other organizations. This information is displayed in the following chart and in Figure 14.

	<u>DEPARTMENT</u>		<u>INDIAN ADMIN.</u>		<u>OTHER ADMIN.</u>	
	<u>NAT.</u>	<u>ALTA.</u>	<u>NAT.</u>	<u>ALTA.</u>	<u>NAT.</u>	<u>ALTA.</u>
Res. & Trust	94%	91%	5%	9%	1%	
Education	43	65	53	26	3	8%
Ec. & Employ.	62	25	38	75		
Soc. Serv.	38	17	46	83	16	
Comm. Infra.	31	8	68	92	1	
Band Gov't.	35		65	100		
Average	45%	44%	51%	53%	4%	3%

# MANAGEMENT OF SERVICES

Figure : 14



Tribal and District Councils in Alberta play an important role in the delivery of services to the Indian population. There are 1412 services being delivered to Indian Bands in Alberta and Tribal and District Councils manage 183 (12.9%) of them. The major emphasis is on the Education program with Tribal and District Councils managing 50 (9.6%) of the 483 services being delivered. Management by Councils for all activities is as follows:

Reserves and Trust	19
Education	50
Economic and Employment	18
Social Services	24
Community Infrastructure	48
Band Government	24
	<u>183</u>

ACCOUNTABILITY

In Alberta Region, accountability lies, for the most part, at the regional level, except for Education and Social Services where accountability rests within the districts.

	<u>H.Q.</u>		<u>REG.</u>		<u>DIST.</u>	
	<u>NAT.</u>	<u>ALTA.</u>	<u>NAT.</u>	<u>ALTA.</u>	<u>NAT.</u>	<u>ALTA.</u>
Res. & Trust	2%		46%	100%	52%	
Education	*		31	29	69	71%
Ec. & Employ.			28	100	72	
Soc. Serv.	*		41	23	59	77
Comm. Infra.			32	91	68	9
Band Gov't.			40	100	60	
Average	*		34%	66%	66%	34%

\* Less than 1%.

TECHNICAL/ADVISORY SUPPORT

Technical and Advisory support is provided for 1411 services. The Department is responsible in 1036 (93%) of these cases; Indian Administration, 333 (24%), and 42 (3%) are provided by other non-Indian organizations.

	<u>DEPT.</u>		<u>INDIAN</u>		<u>OTHER</u>	
	<u>NAT.</u>	<u>ALTA.</u>	<u>NAT.</u>	<u>ALTA.</u>	<u>NAT.</u>	<u>ALTA.</u>
Res. & Trust	99%	100%			1%	
Education	78	100	14%		8	
Ec. & Employ.	91	73	4		5	27%
Soc. Serv.	70	99	5	1%	25	
Comm. Infra.	81	11	16	89	4	
Band Gov't.	79	10	16	90	4	
Average	81%	73%	11%	24%	8%	3%

DISTRICT ANALYSIS

Comparison of individual Districts reveals the following differences in service management.

<u>DISTRICT</u>	<u>NO. OF BANDS</u>	<u>DEPT.</u>	<u>INDIAN</u>	<u>OTHER</u>
Fort McMurray	5	58%	40%	3%
Blackfoot/Stoney/ Sarcee	5	49	49	2
Blood/Peigan	2	43	55	2
Edmonton/Hobbema	8	53	44	3
Fort Vermillion	4	52	45	3
Lesser Slave Lake	11	16	80	4
Saddle Lake/Athabaska	6	53	44	3

The range of Band and other Indian management of service varies from 40% in Fort McMurray Districts to 80% in Lesser Slave Lake. The role of tribal councils is very apparent for example, in Lesser Slave Lake District where they manage 77% of the services under Indian administration.

BAND MANAGED SERVICES

The following chart illustrates the range of services received by the 41 bands and managed by Indian Administration:

<u>Range</u>	<u>0-25%</u>	<u>26-50%</u>	<u>51-75%</u>	<u>76-100%</u>
No. of Bands	10	26	5	
% of Bands	24%	64%	12%	

This shows that only 5 bands manage a majority of the services, while 26 manage a partial range, and 10 manage very few.

7. ANALYSIS

(i) YUKON REGION

The MIP Task 6.2 survey was conducted in the Yukon by Project Team Co-ordinator, Dennis Wallace. Vic Carson, A/Director of Operations, acted as Regional MIP coordinator. Since Yukon Region's offices are located in Whitehorse the questionnaires were completed there by respective activity managers.

Qualifications to Yukon's survey are not so much as to the data quality as they are for circumstances unique to the Region. Champagne/Aishihik Bands have amalgamated and use Aishihik's band number 00490. The Yukon Territorial Government provides the majority of Education services to bands via a master tuition agreement with Headquarters. Yukon Hall, a residential school, is charged to (3011), maintenance of students, by the Region. EAS code (3008) is used for In-school programs, (3014), counselling and referral, is used for cross cultural coordinators and (3032), Development, is used to code curriculum development by the Council for Yukon Indians. Social Services Code (5004), Basic Needs, includes Welfare Wood Program.

The Budgetary Control System in Yukon Region reflects the relatively small size of the Regional office. There are 10 RCM's in the Region including the Directors of Economic Development, Finance, Education, Social Development, Local Government, Engineering and Architecture, Planning, and Information services. The structure is not unlike a large District Office in Ontario.

MANAGEMENT OF SERVICES

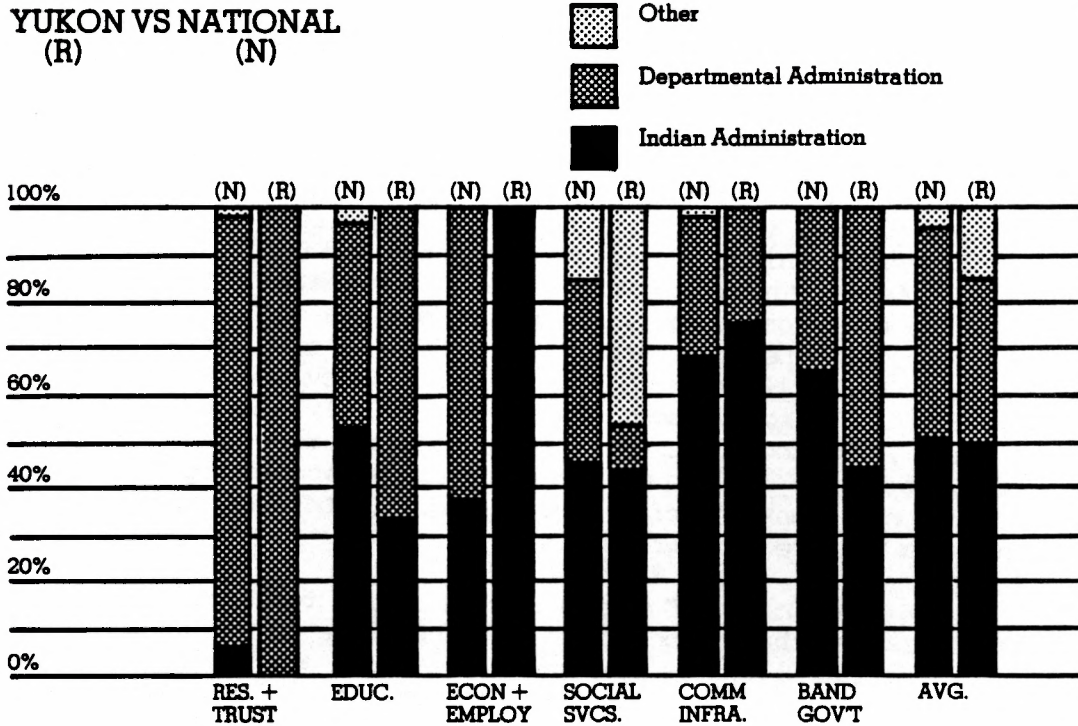
There are 16 bands and settlements in Yukon Region which, generally, are isolated by National standards. Management of services is displayed in the following chart and in Figure 15.

	<u>DEPT.</u>		<u>INDIAN ADMIN.</u>		<u>OTHER ADMIN.</u>	
	<u>NAT.</u>	<u>YUK.</u>	<u>NAT.</u>	<u>YUK.</u>	<u>NAT.</u>	<u>YUK.</u>
Res. & Trust	94%	100%	5%		1%	
Education	43	67	53	33%	3	
Ec. & Employ.	62		38	100		
Soc. Serv.	38	10	46	44	16	46%
Comm. Infra.	31	24	68	76	1	
Band Gov't.	35	56	65	44		
Average	45%	35%	51%	50%	4%	15%



# MANAGEMENT OF SERVICES

Figure :15



Despite isolated band locations it is of note that bands manage about the same percentage of services (50%) as the national average (57%).

The relatively low level of band management of services in Education is partly attributable the master tuition agreement with the Yukon Territorial Government (YTG) administered from Headquarters. Social Services is primarily managed by the YTG (46%), to a lesser degree by bands (44%) and least by the Department (6%). Bands in the Yukon manage a large proportion (76%) of Community Infrastructure projects.

ACCOUNTABILITY

Yukon varies from national averages in a number of respects as the following chart illustrates.

	<u>H.Q.</u>		<u>REG.</u>		<u>DIST.</u>	
	<u>NAT.</u>	<u>YUK.</u>	<u>NAT.</u>	<u>YUK.</u>	<u>NAT.</u>	<u>YUK.</u>
Res. & Trust	2%		46%	100%	52%	
Education	*		31	100	69	
Ec. & Employ.			28	100	72	
Soc. Serv.	*		41	100	59	
Comm. Infra.			32	100	68	
Band Gov't.			40	100	60	
Average	*		34%	100%	66%	

\* Less than 1%.

Yukon has no district offices so the Region is accountable for all services. The Education statistics are distorted because the agreement between Headquarters and the YTG was not reflected in the questionnaire.

TECHNICAL/ADVISORY SUPPORT

The following chart shows the predominant role of the Region in providing technical advisory support to bands:

	<u>DEPT.</u>		<u>INDIAN</u>		<u>OTHER</u>	
	<u>NAT.</u>	<u>YUK.</u>	<u>NAT.</u>	<u>YUK.</u>	<u>NAT.</u>	<u>YUK.</u>
Res. & Trust	99%	100%			1%	
Education	78	98	14%	2%	8	
Ec. & Employ.	91	100	4		5	
Soc. Serv.	70	54	5		25	46%
Comm. Infra.	81	100	16		4	
Band Gov't.	79	100	16		4	
Average	81%	84%	11%	1%	8%	16%

Only in Social Services where the YTG provides 46% of technical/ advisory services to bands, does the Region's role vary markedly from the national average.

BAND MANAGED SERVICES

The following chart illustrates the range of services received by the 16 bands and managed by Indian Administration:

<u>Range</u>	<u>0-25%</u>	<u>26-50%</u>	<u>51-75%</u>	<u>76-100%</u>
No. of Bands		9	7	
% of Bands		56%	44%	

7. ANALYSIS

(j) BRITISH COLUMBIA REGION

Alex Jenkins acted as Project Team Co-ordinator and Gabor Szalay, Director of Finance, as Regional MIP Co-ordinator. Orientation meetings were conducted at Regional headquarters in Vancouver and questionnaires were completed at the District level. Despite the occupation of Regional Offices, completed questionnaires were returned to Headquarters in a timely fashion.

Financial Control in B.C. Region is decentralized to the District level for program services. At the Regional level the Director General, Director of Operations and Program Directors are RCM's. Funds flow from the Region to District Managers, who are RCM's, and then to Program Superintendents who are CCM's. The BCS system structure in B.C. Region is not unlike that used in Ontario Region. At the District level, the District Manager has control over Program funds.

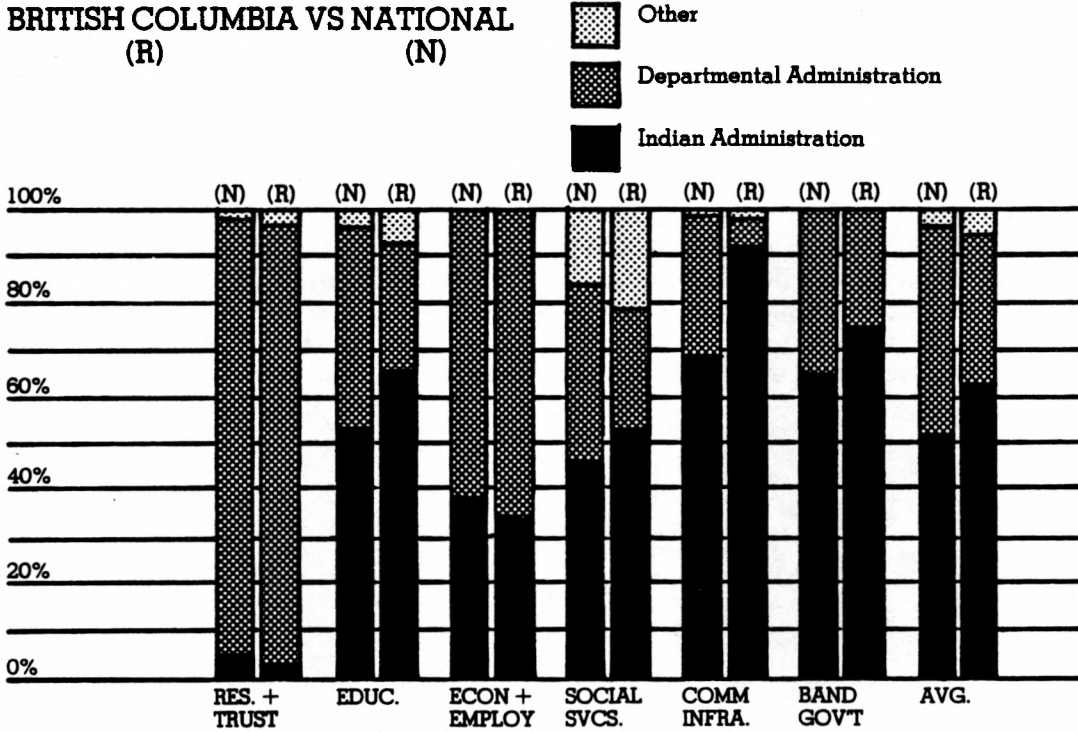
MANAGEMENT OF SERVICES

The following chart and Figure 16 indicate that British Columbia Region far exceeds the national average in Indian Administration of programs. Among individual activities, both Education and Community Infrastructure are particularly noteworthy as Indian administered programs well exceeding the national average. As usual, Reserves and Trusts is almost totally managed by the Department. A significant portion of Social Services (21%) is managed by non-Indian agencies, reflecting the provincial involvement in this area.

	<u>DEPARTMENT</u>		<u>INDIAN ADMIN.</u>		<u>OTHER ADMIN.</u>	
	<u>NAT.</u>	<u>B.C.</u>	<u>NAT.</u>	<u>B.C.</u>	<u>NAT.</u>	<u>B.C.</u>
Res. & Trust	94%	95%	5%	3%	1%	2%
Education	43	26	53	67	3	6
Ec. & Employ.	62	66	38	34		
Soc. Serv.	38	26	46	53	16	21
Comm. Infra.	31	6	68	92	1	2
Band Gov't.	35	25	65	75		
Average	45%	33%	51%	62%	4%	5%

# MANAGEMENT OF SERVICES

Figure :16



With only 6% of services managed at the regional level compared to 94% managed at the district level, British Columbia Region approximates Ontario Region in the degree of program decentralization. The Accountability Table further supports the observation that this is a highly decentralized region. This profile contrasts decidedly with Manitoba Region where 97% of departmental programs are administered by regional office.

ACCOUNTABILITY

Further supporting the trend to decentralization of authority to districts in British Columbia, the following chart shows that 96% of program services are accountable at the District level. This is considerably higher than the national average of 66%.

	<u>H.Q.</u>		<u>REG.</u>		<u>DIST.</u>	
	<u>NAT.</u>	<u>B.C.</u>	<u>NAT.</u>	<u>B.C.</u>	<u>NAT.</u>	<u>B.C.</u>
Res. & Trust	2%		46%	21%	52%	79%
Education	*	1%	31	4	69	94
Ec. & Employ.			28		72	100
Soc. Serv.	*		41		59	100
Comm. Infra.			32		68	100
Band Gov't.			40		60	100
Average	*	*	34%	3%	66%	96%

\* Less than 1%.

TECHNICAL/ADVISORY SUPPORT

British Columbia Region shows a significant trend toward technical advisory support being provided by Indian groups themselves. This trend is most noticeable in the two largest programs, Education and Social Services which are considerably above the national average.

	<u>DEPT.</u>		<u>INDIAN</u>		<u>OTHER</u>	
	<u>NAT.</u>	<u>B.C.</u>	<u>NAT.</u>	<u>B.C.</u>	<u>NAT.</u>	<u>B.C.</u>
Res. & Trust	99%	100%			1%	
Education	78	66	14%	30%	8	5%
Ec. & Employ.	91	93	4	6	5	1
Soc. Serv.	70	62	5	17	25	21
Comm. Infra.	81	77	16	21	4	2
Band Gov't.	79	83	17	16	5	1
Average	81%	76%	11%	19%	8%	5%

DISTRICT ANALYSIS

Comparison of districts indicates a range of management.

<u>District</u>	<u>No. Bands</u>	<u>Dept.</u>	<u>Indian</u>	<u>Other</u>
Gitksan Carrier	8	25%	69%	6%
Nanaimo	31	17	72	11
Campbell River	16	48	50	2
Central	37	12	83	5
Prince George	21	60	34	6
Northwest	15	39	57	4
Vancouver	50	33	66	1
Williams Lake	15	34	58	8

In spite of the tendency toward Indian managed programs, the above chart shows a considerable range within the region. Central District, centered in Vancouver, has the highest proportion of programs managed by Indians followed closely by several other districts. The lowest proportion of Indian managed programs is in Prince George District. Nanaimo, on the other hand, has the highest percentage of programs managed by other agencies.

BAND MANAGED SERVICES

The following chart illustrates the range of services received by the 193 bands and managed by Indian Administration:

<u>Range</u>	<u>0-25%</u>	<u>26-50%</u>	<u>51-75%</u>	<u>76-100%</u>
No. of Bands	34	49	72	38
% of Bands	18%	25%	37%	20%

The large number of bands managing a full range of services is noted. Only in British Columbia Region and in Atlantic Region do a majority of bands manage 50% or more of the services received.

## 8. REPORT UTILIZATION

It is hoped that officers throughout the Indian and Inuit Program at headquarters and in regional and district offices will find the Report of Management Improvement Project Task 6.2 to be a useful management tool.

This Report may be regarded as an information system which will prove to be of assistance to managers. In combination with existing and planned systems it may become an important component of the Departmental planning process.

In addition to enumerating the services provided by the Department and received by each band at a given time (July 1, 1981), the Report identifies the role played by other federal and provincial agencies as well as that of Indian Government. Managers will find this information to be important in planning future transfers to bands and Tribal Councils. It will also be useful in preparation of the Operational Plan and as a basis of comparison among districts and regions.

Within the Department, managers will know precisely who is accountable for each service delivered to every band. This knowledge will prove valuable in identifying managerial responsibility and accountability networks within the Department, from Headquarters to Regions to Districts.

MIP Task 6.2 Report lends itself to being integrated with existing and planned information systems to provide managers with a more complete planning tool. Integration of Task 6.2 with Task 1.1 is the first step. Consideration may also be given to integrating the Report with the BCS/EAS system to add the additional dimension of dollars to services delivered to bands.

The Report will be of assistance to other information systems currently being developed within the Department such as the Band Profile Systems. Managers will find this Report to be a useful data base upon which to plan with bands the best use of resources available from the Department. At the same time, bands will have access to a data base regarding their own communities which should be useful for community planning purposes.



9. PROCEDURES FOR UPDATING

Management Improvement Project Task 6.2 was completed according to the work plan objectives approved by the MIP Steering Committee. It presents a "snapshot" or balance sheet presentation of Departmental services received by each band in the country and identifies management of services, Departmental accountability for each service and sources of technical/advisory support. At the same time, relationships between the various levels of the Department and bands as well as relationships with tribal councils and other federal and provincial agencies are traced.

The process of accumulating and analyzing the above data is complete within the MIP Task 6.2 project. Subsequent surveys therefore, have an established base against which changes may be measured.

SURVEY FREQUENCY AND TIME

Because of the volume of information and the nature of the data collected, it is recommended that subsequent surveys be conducted once annually. Optimum utility can be obtained from data gathered if the survey is conducted in the period July-October of each year. During this period, proposed transfers to Bands will have taken place.

In addition, if the survey is conducted in July it should not conflict with major events in the planning cycle such as the Operational Plan. Indeed, the results of the survey may be used for planning purposes.

### SURVEY CONTENT

The current MIP Task 6.2 survey was completed using 155 of a total possible 177 services in six Main Activities of the existing Activity Structure. Field comments indicated that it would be preferable to include all services in future surveys to present a more complete picture of the Indian Program. Given that the current Activity Structure will be revised effective April 1, 1982 to include service definitions developed in the MIP Task 1.1 project, it will be necessary to amend the present MIP Task 6.2 questionnaire.

The number of discrete services on the questionnaire will increase from 155 to as many as 400 services in the next fiscal year. Since preliminary review indicates that only 25% of the current survey can accurately be mapped to the new Activity Structure, it will be necessary to administer a new questionnaire.

Updates in years to follow can be accomplished via a turnaround document, that is, a computer printout of the previous year will be mailed to each region for its amendment by exception. This will significantly reduce field time necessary to maintain the information.

It should be noted that detailed comparison of the current survey to future surveys must be made with caution. Since the Activity Structure will change, close comparison would be akin, using an accounting analogy, to comparing a firm's balance sheets when there has been a change in the accounting methods used.

### SYSTEMS DEVELOPMENT

The design of a system to provide a timely update of the information contained in this Report will be undertaken in co-operation with the Management Systems Directorate. This will ensure that the goals of the task are achieved while the Department's standards are maintained. It may be necessary to subject the design to the Directorate's systems development process. However, this process should be simpler, and the time required should be reduced as a result of the field tests and analysis methods already developed in carrying out the Task.

#### SYSTEMS RESPONSIBILITY

The responsibility for MIP Task 6.2 should be transferred to an ongoing section of the Department. Survey results will be of value both for the purposes of accountability and responsibility in systems planning and in planning future transfers to Indian administration. It is recommended therefore, that the maintenance of the information contained in this Report be the ongoing responsibility of the Program Planning and Policy Coordination Directorate of the Indian and Inuit Program.

#### SYSTEMS COST

The budget of MIP Task 6.2 was \$341,000. This amount included MIP staff salaries, consultants contract fees, travel and operational expenses. The exact costs of developing an ongoing system will be determined in consultation with Management Systems and will be a function, in part, of the demands imposed by the systems development process. Total costs will consider the determination of user requirements, the development of computer programs and systems, and the preparation of software packages.

It should be recognised that MIP Task 6.2 involves a massive amount of data which can only be analyzed efficiently by computer. Field staff time to complete the next questionnaire has not been calculated. However, ongoing maintenance costs to transmit turnaround updating documents and to carry out annual analyses will be relatively minor.

#### SYSTEMS INTEGRATION

When MIP Project teams begin to review systems integration, this Report's complementary effects on a number of other existing and planned systems should be considered. For example, if dollar figures are added to the survey, either via questionnaire or computer search of EAS files (R145), much additional information would become available to managers.

This Report should assist in the preparation of the Band Profile Systems currently being developed. Additionally, accountability and responsibility networks, under review by the MIP Task 1 series, could be supported by the Task 6.2 Report.

10. LIST OF TABLES

Table 1.1	Detailed Band Management Profile
Table 2.1	Service Summary by Band
Table 2.2	Service Summary by District
Table 2.3	Service Summary by Region
Table 2.4	National Services Summary
Table 3.1	National Management Summary by Activity
Table 4.1	National Service Delivery role

MIP TASK 6.2

TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

NOTE: This Section contains only that portion of Table 1.1 relating to Atlantic Region.

TABLE 1.1DETAILED BAND MANAGEMENT PROFILEATLANTIC REGION2. INTRODUCTION

Table 1.1 provides a profile of the services delivered to each of the 592 Bands (and communities) in Canada. For each service delivered, three functions are examined: first, who delivers the service to the band (MANAGES SERVICE); second, who is accountable within the Department for the delivery of that service (ACCOUNTABILITY); and third, who provides technical and advisory support for that service (TECH/ADVISORY/SERVICE).

For each function, where applicable, a category name and a valid code from the Expenditure Coding Manual is given. For example, page 17 profiles service delivery for Abegweit Band in Atlantic Region. Among the services delivered to this Band as part of the Education Activity is "Non-Federal School: Instruction 3009". This service is managed by the Band (Band 00001.) which is accountable to REG DIR 29300, the Director of Education, PEI.

The band also receives the service "Care and Rehab. Adt. Care, 5006", part of Social Services. In this case, however, the Department manages the service, REG DIR 29500 (Director, Social Services - PEI), who is also accountable, and receives technical support from the provincial government (PROV A2222).

The fifteen categories are abbreviated as follows:

<u>CATEGORY</u>	<u>ABBREVIATION</u>
1. Assistant Deputy Minister	ADM
2. Headquarters Director General	HQ DG
3. Headquarters Director	HQ DIR
4. Regional Director General	REG DG
5. Regional Director	REG DIR
6. District Manager	DIST MGR
7. Program Manager	PROG MGR

8. Band	BAND
9. Tribal/District Council	TC/DC
10. Indian Associations	IND ASSOC
11. Federal Agencies	FED A1111
12. Provincial Agencies	PROV A2222
13. School Board	SCHOOL BD A3333
14. Other Non-Indian Organizations	OTHER A4444
15. Other Indian Organizations	OTHER IND A5555

## NOTE:

This report seeks to determine accountability as defined (i.e. F.A.A., Sec. 27), and to describe the provision of technical and advisory support ONLY when the service is delivered by Band or other Indian Administration.

In many cases, regional officials attempted to trace accountability and technical support within the Department. This was not part of the mandate of this project and although the information supplied is reproduced in this table, the precision of much of it cannot be vouched for. Accordingly, accuracy is claimed only when the first column (MANAGES SERVICE) shows management by Indian Administration.

In future editions of this Report, it may be decided to delete reference to "ACCOUNTABILITY" and "TECH/ADVISORY/ SERVICE" where the service is managed by the Department. Alternatively, when the Report is updated, this information may be gathered for the Department in a more exacting manner.

M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PRDFILE

JULY 1, 1981

REGIDN: ATLANTIC  
DISTRICT: REGIONAL OFFICE  
BAND: ABEGWEIT

20000  
00000  
00001

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		MANAGES SERVICE	ACCDUNTABILITY	TECH/ADVISDRY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG DIR	29200	REG DIR 29200
LAND SURVEYS	2006	REG DIR	29200	REG DIR 29200
MEM: INDIAN REG	2012	BAND	00001	REG DIR 29200
PRDPERY & ESTATES	2013	REG DIR	29200	REG DIR 29200
<b>EDUCATIDN</b>				
-----				
NDNFED SCHDDL S INSTR	3009	BAND	00001	REG DIR 29300
CURRICULUM DEVELDP	3010	BAND	00001	REG DIR 29300
MAINT DF STUDENTS	3011	BAND	00001	REG DIR 29300
TRANSPDRT NDNFED SCH	3012	BAND	00001	REG DIR 29300
CDMMITTEES & BDARDS	3013	BAND	00001	REG DIR 29300
CDUNSEL & REFERRAL	3014	BAND	00001	REG DIR 29300
GUIDANCE	3015	BAND	00001	REG DIR 29300
UNIVER. & PRDFESS.	3017	BAND	00001	REG DIR 29300
MAINT DF STU DT U&PRF	3018	BAND	00001	REG DIR 29300
TRANSPT UNIV & PROF	3019	BAND	00001	REG DIR 29300
TUITIDN	3020	BAND	00001	REG DIR 29300
DCC. SKILL TRAINING	3021	BAND	00001	REG DIR 29300
MAINT DF STU DT DCC.	3022	BAND	00001	REG DIR 29300
TRANS DCC SKILL TRNG	3023	BAND	00001	REG DIR 29300
INSTR DCC SKILL TRNG	3024	BAND	00001	REG DIR 29300
ADULT EDUCATIDN	3025	BAND	00001	REG DIR 29300
DEVELDPMENT CULTURAL	3032	BAND	00001	REG DIR 29300
<b>ECDN &amp; EMPLDY</b>				
-----				
ECDN DEV CDMMITTEE	4005	BAND	00001	REG DIR 29400
<b>SDCIAL SERVICES</b>				
-----				
INCDME SUPP SDC ASST	5002	BAND	00001	REG DIR 29500
SDCIAL SERV WDRKERS	5003	BAND	00001	REG DIR 29500
BASIC NEEDS	5004	BAND	00001	REG DIR 29500
SPECIAL NEEDS	5005	BAND	00001	REG DIR 29500
CARE &REHAB ADT CARE	5006	REG DIR	29500	REG DIR 29500
IN-HDME CARE	5008	BAND	00001	PRDV A2222
CHILD CARE	5009	PRDV	A2222	PRDV A2222
INSTIT. CARE	5010	PRDV	A2222	PRDV A2222
FDSTER HDME CARE	5011	PRDV	A2222	PRDV A2222



REGION: ATLANTIC  
DISTRICT: REGIONAL OFFICE  
BAND: ABEGWEIT

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		MANAGES SERVICE	ACCDUNTABILITY	TECH/ADVISDRY/SERVICE	
		-----	-----	-----	
CDMM. INFRA					
-----					
BAND HOUSING	6003	BAND	00001	REG DIR	29600
DESIGN BAND HOUSING	6004	BAND	00001	REG DIR	29600
CDNSTRUCT. BAND-HOUS	6005	BAND	00001	REG DIR	29600
MAINTENAN. BAND-HDUS	6006	BAND	00001	REG DIR	29600
RENDVATIDN BAND-HDUS	6011	BAND	00001	REG DIR	29600
RDADS & BRGS CDM-INF	6012	BAND	00001	REG DIR	29600
DESIGN RDS&BRIDG	6013	BAND	00001	REG DIR	29600
CDNSTRUCT. RDS&BRIDG	6014	BAND	00001	REG DIR	29600
MAINTEN. RDS&BRIDG	6015	BAND	00001	REG DIR	29600
SEWER SYSTEMS	6022	BAND	00001	REG DIR	29600
DESIGN SEWER SYS	6023	BAND	00001	REG DIR	29600
CONSTRUCT. SEWER SYS	6024	BAND	00001	REG DIR	29600
MAINTEN. SEWER SYS	6025	BAND	00001	REG DIR	29600
OPERATION SEWER SYS	6026	BAND	00001	REG DIR	29600
WATER SYSTEM	6028	BAND	00001	REG DIR	29600
DESIGN WATER SYS	6029	BAND	00001	REG DIR	29600
CDNSTRUCT. WATER SYS	6030	BAND	00001	REG DIR	29600
MAINTEN. WATER SYS	6031	BAND	00001	REG DIR	29600
DPERATIDN WATER SYS	6032	BAND	00001	REG DIR	29600
ELECTRIFICATIDN	6034	BAND	00001	REG DIR	29600
MAINTENANCE ELECTR	6037	BAND	00001	REG DIR	29600
DPERATIDN ELECTR	6038	BAND	00001	REG DIR	29600
CDMMUNITY BUILDINGS	6040	BAND	00001	REG DIR	29600
DESIGN CDMM BLDG	6041	BAND	00001	REG DIR	29600
CDNSTRUCT. CDMM BLDG	6042	BAND	00001	REG DIR	29600
MAINTENAN. CDMM BLDG	6043	BAND	00001	REG DIR	29600
DPERATIDN CDMM BLDG	6044	BAND	00001	REG DIR	29600
MUNICIPAL SERVICES	6045	BAND	00001	REG DIR	29600
PRDTECTIDN PDLICING	6053	BAND	00001	REG DIR	29600
BAND CDNSTABLE PRDG.	6054	BAND	00001	REG DIR	29600
FIRE PRDT. & SAFETY	6056	BAND	00001	REG DIR	29600
FIRE & SAFETY	6059	BAND	00001	REG DIR	29600
BAND GDV"T					
-----					
CDRE FUND. BAND SUPP	7002	BAND	00001	REG DIR	29600
DVERHEAD BAND SUPP	7003	BAND	00001	REG DIR	29600
PLANNING MGT SUPP	7009	REG DIR	29600	REG DIR	29600
STUDIES PLANNING	7010	REG DIR	29600	REG DIR	29600
PHYSICAL SITE PLANS	7011	REG DIR	29600	REG DIR	29600
CDNSULT. BAND SUPP	7018	REG DIR	29000	REG DIR	29000

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGIDN: ATLANTIC  
DISTRICT: REGIONAL OFFICE  
BAND: LENNDX ISLAND

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		MANAGES SERVICE	ACCDUNTABILITY	TECH/ADVISDRY/SERVICE	
		-----	-----	-----	
<b>RES &amp; TRUST</b>					
-----					
LAND REGISTER	2005	REG DIR	29200	REG DIR	29200
LAND SURVEYS	2006	REG DIR	29200	REG DIR	29200
MEM: INDIAN REG	2012	BAND	00002	REG DIR	29200
PRDPERTY & ESTATES	2013	REG DIR	29200	REG DIR	29200
<b>EDUCATIDN</b>					
-----					
FED SCHDDL INSTRUCT	3003	BAND	00002	REG DIR	29300
CDMMITTEES & BDARDS	3007	BAND	00002	REG DIR	29300
NDNFED SCHDDL INSTR	3009	BAND	00002	REG DIR	29300
TRANSPDRT NDNFED SCH	3012	BAND	00002	REG DIR	29300
CDUNSEL & REFERRAL	3014	BAND	00002	REG DIR	29300
GUIDANCE	3015	BAND	00002	REG DIR	29300
<b>ECDN &amp; EMPLDY</b>					
-----					
ECDN DEV CDMMITTEE	4005	BAND	00002	REG DIR	29400
BAND WDRK PRDCESS	4030	BAND	00002	REG DIR	29400
TRAINING DN THE JOB	4033	BAND	00002	REG DIR	29400
<b>SOCIAL SERVICES</b>					
-----					
INCDME SUPP SDC ASST	5002	BAND	00002	REG DIR	29500
SDCIAL SERV WDRKERS	5003	BAND	00002	REG DIR	29500
BASIC NEEDS	5004	BAND	00002	REG DIR	29500
SPECIAL NEEDS	5005	BAND	00002	REG DIR	29500
CARE & REHAB ADT CARE	5006	REG DIR	29500	REG DIR	29500
IN-HDME CARE	5008	BAND	00001	REG DIR	29500
CHILD CARE	5009	PRDV	A2222	REG DIR	29500
INSTIT. CARE	5010	PRDV	A2222	REG DIR	29500
FDSTER HDME CARE	5011	PRDV	A2222	REG DIR	29500
<b>CDMM. INFRA</b>					
-----					
BAND HDUSING	6003	BAND	00002	REG DIR	29600
DESIGN BAND HDUSING	6004	BAND	00002	REG DIR	29600
CONSTRUCT. BAND-HDUS	6005	BAND	00002	REG DIR	29600
MAINTENAN. BAND-HDUS	6006	BAND	00002	REG DIR	29600
RENVATIDN BAND-HDUS	6011	BAND	00002	REG DIR	29600
RDADS & BRGS CDM-INF	6012	BAND	00002	REG DIR	29600
DESIGN RDS&BRIDG	6013	BAND	00002	REG DIR	29600
CDNSTRUCT. RDS&BRIDG	6014	BAND	00002	REG DIR	29600

DETAILED BAND MANAGEMENT PROFILE

REGION: ATLANTIC  
DISTRICT: REGIONAL OFFICE  
BAND: LENNOX ISLAND

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00002

			MANAGES SERVICE	ACCDUNTABILITY	TECH/ADVISDRY/SERVICE
			-----	-----	-----
MAINTEN.	RDS&BRIDG	6015	BAND 00002	REG DIR 29600	REG DIR 22700
JT AGREE.	RDS&BRIDG	6016	REG DIR 29600	REG DIR 29600	
SEWER SYSTEMS		6022	BAND 00002	REG DIR 29600	REG DIR 22700
DESIGN	SEWER SYS	6023	BAND 00002	REG DIR 29600	REG DIR 22700
CDNSTRUCT.	SEWER SYS	6024	BAND 00002	REG DIR 29600	REG DIR 22700
MAINTEN.	SEWER SYS	6025	BAND 00002	REG DIR 29600	REG DIR 22700
OPERATION	SEWER SYS	6026	BAND 00002	REG DIR 29600	REG DIR 22700
WATER SYSTEM		6028	BAND 00002	REG DIR 29600	REG DIR 22700
DESIGN	WATER SYS	6029	BAND 00002	REG DIR 29600	REG DIR 22700
CDNSTRUCT.	WATER SYS	6030	BAND 00002	REG DIR 29600	REG DIR 22700
MAINTEN.	WATER SYS	6031	BAND 00002	REG DIR 29600	REG DIR 22700
OPERATION	WATER SYS	6032	BAND 00002	REG DIR 29600	REG DIR 22700
ELECTRIFICATIDN		6034	BAND 00002	REG DIR 29600	PRDV A2222
MAINTENANCE	ELECTR	6037	BAND 00002	REG DIR 29600	PRDV A2222
OPERATION	ELECTR	6038	BAND 00002	REG DIR 29600	PRDV A2222
COMMUNITY BUILDINGS		6040	BAND 00002	REG DIR 29600	REG DIR 22700
DESIGN	CDMM BLDG	6041	BAND 00002	REG DIR 29600	REG DIR 22700
CDNSTRUCT.	CDMM BLDG	6042	BAND 00002	REG DIR 29600	REG DIR 22700
MAINTENAN.	CDMM BLDG	6043	BAND 00002	REG DIR 29600	
OPERATION	CDMM BLDG	6044	BAND 00002	REG DIR 29600	
MUNICIPAL SERVICES		6045	BAND 00002	REG DIR 29600	
SCHODLS		6047	BAND 00002	REG DIR 29600	REG DIR 22700
DESIGN	SCHOOLS	6048	REG DIR 22700	REG DIR 29600	REG DIR 22700
CDNSTRUCT.	SCHOOLS	6049	REG DIR 22700	REG DIR 29600	REG DIR 22700
MAINTENAN.	SCHODLS	6050	BAND 00002	REG DIR 29600	REG DIR 22700
OPERATION	SCHOOLS	6051	BAND 00002	REG DIR 29600	REG DIR 22700
FIRE PRDT. & SAFETY		6056	BAND 00002	REG DIR 29600	REG DIR 22700
FIRE & SAFETY		6059	BAND 00002	REG DIR 29600	REG DIR 22700
BAND GDV"T					
-----					
CDRE FUND.	BAND SUPP	7002	BAND 00002	REG DIR 29600	
DVERHEAD	BAND SUPP	7003	BAND 00002	REG DIR 29600	
BAND TRAIN.	BD. SUPP	7004	REG DIR 29600	REG DIR 29600	REG DIR 29600
PLANNING	MGT SUPP	7009	REG DIR 29600	REG DIR 29600	REG DIR 29600
STUDIES	PLANNING	7010	REG DIR 29600	REG DIR 29600	REG DIR 29600
PHYSICAL SITE PLANS		7011	REG DIR 29600	REG DIR 29600	REG DIR 29600
ENVIRDN.	PLANNING	7014	REG DIR 29600	REG DIR 29600	REG DIR 29600
CONSULT.	BAND SUPP	7018	REG DIR 29000	REG DIR 29000	

REGION: ATLANTIC 20000  
 OISTRICT: NEW-BRUNSWICK 27100  
 BANO: BIG CDVE 00003

		MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISDRY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
LAND SURVEYS	2006	REG DIR 21200	REG DIR 21200	HO DIR 11300
MEM: INOIAN REG	2012	BANO 00003	PROG MGR 26200	REG OIR 21200
PRDPERTY & ESTATES	2013	PRDG MGR 26200	PRDG MGR 26200	REG DIR 21200
<b>EDUCATION</b>				
-----				
EDUC ACTIVITY ADMIN	3001	PRDG MGR 26300	PRDG MGR 26300	PRDG MGR 26300
FED SCHDDL INSTRUCT	3003	PRDG MGR 26300	PROG MGR 26300	
TRANSPDRT-FED SCHDDL	3006	PRDG MGR 26300	PROG MGR 26300	PRDG MGR 26300
NONFED SCHODLS INSTR	3009	PROV A2222	PROG MGR 26300	
TRANSPDRT NDNFEO SCH	3012	PRDG MGR 26300	PROG MGR 26300	PRDG MGR 26300
CDMMITTEES & BDAROS	3013	BANO 00003	PROG MGR 26300	
GUIDANCE	3015	BANO 00003	PRDG MGR 26300	PROG MGR 26300
MAINT OF STUOT U&PRF	3018	PRDG MGR 26300	PRDG MGR 26300	PRDG MGR 26300
TRANSPT UNIV & PROF	3019	PRDG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PRDG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PRDG MGR 26300	PROG MGR 26300
TRANS DCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PRDG MGR 26300
INSTR DCC SKILL TRNG	3024	PRDG MGR 26300	PRDG MGR 26300	PRDG MGR 26300
INSTRUCTION ADULT EO	3026	BANO 00003	PRDG MGR 26300	
<b>ECDN &amp; EMPLDY</b>				
-----				
ASSOC. SOCID-ECON	4008	BANO 00003	PRDG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BANO 00003	PRDG MGR 26400	PRDG MGR 26400
AOVISE&SUPP BUS-ENT	4012	BANO 00003	PRDG MGR 26400	DOTHER A4444
ACTIV. SUPP JDB-CR	4015	PRDG MGR 26400	PRDG MGR 26400	PRDG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BANO 00003	PRDG MGR 26400	PROG MGR 26400
BANO WDRK PROCESS	4030	BANO 00003	PRDG MGR 26400	PRDG MGR 26400
TRAINING DN THE JDB	4033	BANO 00003	PRDG MGR 26400	PRDG MGR 26400
<b>SOCIAL SERVICES</b>				
-----				
SDCIAL SERV ACT-ADM	5001	BANO 00003	PROG MGR 26500	PRDG MGR 26500
INCME SUPP SDC ASST	5002	BANO 00003	PROG MGR 26500	PRDG MGR 26500
SOCIAL SERV WDRKERS	5003	BANO 00003	PRDG MGR 26500	PROG MGR 26500
BASIC NEEOS	5004	BANO 00003	PROG MGR 26500	PRDG MGR 26500
SPECIAL NEEDS	5005	BANO 00003	PRDG MGR 26500	PRDG MGR 26500
IN-HOME CARE	5008	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
FDSTER HDME CARE	5011	PROV A2222	PRDG MGR 26500	PRDV A2222
COMM. ACTIDN PRDJ.	5017	BANO 00003	PRDG MGR 26500	PROG MGR 26500
INTENS. CARE LEVEL 2	5020	PRDV A2222	PROG MGR 26500	PROV A2222

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: BIG COVE

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00003

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/AOISORY/SERVICE -----
<b>COMM. INFRA</b> -----				
COMM INFRA ACT-ADMIN	6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
HOUSING PRIV/ON-RESV	6002	REG OIR 21600	REG OIR 21600	PROG MGR 26600
CONSTRUCT. BANO-HOUS	6005	BAND 00003	PROG MGR 26600	PROG MGR 26600
RENOVATION BANO-HOUS	6011	BAND 00003	PROG MGR 26600	PROG MGR 26600
ROADS & BRGS COM-INF	6012	BAND 00003	PROG MGR 26600	PROG MGR 26600
JT AGREE. ROS&BRIOG	6016	PROV A2222	PROG MGR 26600	PROV A2222
SEWER SYSTEMS	6022	BAND 00003	PROG MGR 26600	PROG MGR 26600
WATER SYSTEM	6028	BAND 00003	PROG MGR 26600	PROG MGR 26600
ELECTRIFICATION	6034	BAND 00003	PROG MGR 26600	PROV A2222
MUNICIPAL SERVICES	6045	OTHER A4444	PROG MGR 26600	OTHER A4444
SCHOOLS	6047	BAND 00003	PROG MGR 26600	PROG MGR 26600
MAINTENAN. SCHOOLS	6050	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
OPERATION SCHOOLS	6051	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
BANO CONSTABLE PROG.	6054	BAND 00003	PROG MGR 26600	FEO A1111
FIRE PROT. & SAFETY	6056	BAND 00003	PROG MGR 26600	PROG MGR 26600
<b>BANO GOV"T</b> -----				
BANO GOVT ACTIV-AOM	7001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CORE FUNO. BANO SUPP	7002	BAND 00003	PROG MGR 26600	
OVERHEAD BANO SUPP	7003	BAND 00003	PROG MGR 26600	PROG MGR 26600
BANO TRAIN. BO. SUPP	7004	REG OIR 21600	REG OIR 21600	REG OIR 21600
POLICY DEV AS. SUPP	7012	INO ASSOC 02104	PROG MGR 26600	INO ASSOC 02104
CONSULT. ASSOC SUPP	7013	INO ASSOC 02104	PROG MGR 26600	INO ASSOC 02104
CONSULT. BANO SUPP	7018	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600

REGION: ATLANTIC 20000  
 OISTRICT: NEW-BRUNSWICK 27100  
 BANO: BUCTOUCHE 00004

		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADOVISORY/SERVICE -----
<b>RES &amp; TRUST</b> -----				
LAND REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
LANO SURVEYS	2006	REG DIR 21200	REG OIR 21200	HQ DIR 11300
MEM: INOIAN REG	2012	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
<b>EDUCATION</b> -----				
EDUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFEO SCHOOLS INSTR	3009	BAND 00004	PROG MGR 26300	
COMMITTEES & BOARDS	3013	BAND 00004	PROG MGR 26300	
<b>ECON &amp; EMPLOY</b> -----				
ASSOC. SOCIO-ECON	4008	BAND 00004	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BAND 00004	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BAND 00004	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BAND 00004	PROG MGR 26400	PROG MGR 26400
BANO WORK PROCESS	4030	BAND 00004	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BAND 00004	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b> -----				
SOCIAL SERV ACT-ADM	5001	BAND 00003	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	BAND 00003	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	BAND 00003	PROG MGR 26500	PROG MGR 26500
BASIC NEEDS	5004	BAND 00003	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEOS	5005	BAND 00003	PROG MGR 26500	PROG MGR 26500
IN-HOME CARE	5008	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
<b>COMM. INFRA</b> -----				
COMM INFRA ACT-ADMIN	6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CONSTRUCT. BANO-HOUS	6005	BAND 00004	PROG MGR 26600	PROG MGR 26600
SEWER SYSTEMS	6022	BAND 00004	PROG MGR 26600	PROG MGR 26600
FIRE PROT. & SAFETY	6056	OTHER A4444	PROG MGR 26600	OTHER A4444

M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGIDN: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BAND: BUCTOUCHE

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MANAGES SERVICE  
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ACCDUNTABILITY  
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TECH/ADVISDRY/SERVICE  
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BAND GDV" T  
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BAND GOVT ACTIV-AOM 7001  
CDRE FUND. BAND SUPP 7002  
OVERHEAD BAND SUPP 7003  
BAND TRAIN. BO. SUPP 7004  
POLICY DEV AS. SUPP 7012  
CONSULT. ASSOC SUPP 7013  
CDNSULT. BAND SUPP 7018

PROG MGR 26600  
BAND 00004  
BAND 00004  
REG DIR 21600  
IND ASSOC 02104  
IND ASSDC 02104  
PRDG MGR 26600

PROG MGR 26600  
PRDG MGR 26600  
PRDG MGR 26600  
REG DIR 21600  
PROG MGR 26600  
PROG MGR 26600  
PRDG MGR 26600

PROG MGR 26600  
PROG MGR 26600  
OTHER A4444  
IND ASSOC 02104  
IND ASSDC 02104  
PROG MGR 26600

REGION: ATLANTIC 20000  
DISTRICT: NEW-BRUNSWICK 27100  
BAND: BURNT CHURCH 00005

		MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	PRDG MGR 26200	PRDG MGR 26200	REG DIR 21200
LAND SURVEYS	2006	REG DIR 21200	REG DIR 21200	HQ DIR 11300
MEM: INDIAN REG	2012	PROG MGR 26200	PROG MGR 26200	HQ DIR 11400
PRDPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
<b>EDUCATION</b>				
-----				
EDUC ACTIVITY ADMIN	3001	PRDG MGR 26300	PRDG MGR 26300	PRDG MGR 26300
FED SCHOOLS INSTRUCT	3003	PROG MGR 26300	PROG MGR 26300	
TRANSPORT-FED SCHDOL	3006	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFED SCHOOLS INSTR	3009	BAND 00005	PRDG MGR 26300	
TRANSPDRT NDNFED SCH	3012	PRDG MGR 26300	PRDG MGR 26300	PRDG MGR 26300
COMMITTEES & BOARDS	3013	BAND 00005	PRDG MGR 26300	
GUIDANCE	3015	BAND 00005	PROG MGR 26300	
MAINT OF STUdT U&PRF	3018	PROG MGR 26300	PRDG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PRDF	3019	PROG MGR 26300	PRDG MGR 26300	PRDG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUdT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PRDG MGR 26300	PROG MGR 26300	PRDG MGR 26300
INSTRUCTION ADULT ED	3026	BAND 00005	PRDG MGR 26300	
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BAND 00005	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BAND 00005	PRDG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BAND 00005	PRDG MGR 26400	OTHER A4444
ACTIV. SUPP JDB-CR	4015	PRDG MGR 26400	PRDG MGR 26400	PRDG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BAND 00005	PROG MGR 26400	PROG MGR 26400
BAND WDRK PROCESS	4030	BAND 00005	PROG MGR 26400	PROG MGR 26400
TRAINING DN THE JDB	4033	BAND 00005	PROG MGR 26400	PRDG MGR 26400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV ACT-ADM	5001	BAND 00005	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	BAND 00005	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	BAND 00005	PRDG MGR 26500	PRDG MGR 26500
BASIC NEEDS	5004	BAND 00005	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEDS	5005	BAND 00005	PROG MGR 26500	PROG MGR 26500
FOSTER HOME CARE	5011	PROV A2222	PRDG MGR 26500	PROV A2222
COMM. ACTION PROJ.	5017	BAND 00005	PROG MGR 26500	PROG MGR 26500
SUPERV. CARE LEVEL 1	5019	PRDV A2222	PROG MGR 26500	PRDV A2222
INTENS. CARE LEVEL 2	5020	PROV A2222	PROG MGR 26500	PROV A2222



M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: BURNT CHURCH

20000  
27100  
00005

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISORY/SERVICE -----
<b>COMM. INFRA</b> -----				
COMM INFRA ACT-ADMIN	6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CONSTRUCT. BAND-HOUS	6005	BAND 00005	PROG MGR 26600	PROG MGR 26600
RENOVATION BAND-HOUS	6011	BAND 00005	PROG MGR 26600	PROG MGR 26600
ROADS & BRGS COM-INF	6012	BAND 00005	PROG MGR 26600	PROG MGR 26600
JT AGREE. ROS&BRIOG	6016	PROV A2222	PROG MGR 26600	PROV A2222
SEWER SYSTEMS	6022	BAND 00005	PROG MGR 26600	PROG MGR 26600
WATER SYSTEM	6028	BAND 00005	PROG MGR 26600	PROG MGR 26600
ELECTRIFICATION	6034	BAND 00005	PROG MGR 26600	PROV A2222
SCHOOLS	6047	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
BANO CONSTABLE PROG.	6054	BAND 00005	PROG MGR 26600	FEO A1111
FIRE PROT. & SAFETY	6056	OTHER A4444	PROG MGR 26600	OTHER A4444
<b>BANO GOV"T</b> -----				
BANO GOVT ACTIV-ADM	7001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CORE FUNO. BANO SUPP	7002	BAND 00005	PROG MGR 26600	
OVERHEAD BANO SUPP	7003	BAND 00005	PROG MGR 26600	PROG MGR 26600
BANO TRAIN. BO. SUPP	7004	REG DIR 21600	REG DIR 21600	OTHER A4444
POLICY DEV AS. SUPP	7012	INO ASSOC 02104	PROG MGR 26600	INO ASSOC 02104
CONSULT. ASSOC SUPP	7013	INO ASSOC 02104	PROG MGR 26600	INO ASSOC 02104
CONSULT. BANO SUPP	7018	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: EOMUNSTON

20000  
27100  
00006

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		MANAGES SERVICE	ACCOUNTABILITY	TECH/AOVSORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LANO REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
LANO SURVEYS	2006	REG OIR 21200	REG OIR 21200	HQ OIR 11300
MEM: INDIAN REG	2012	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
<b>EDUCATION</b>				
-----				
EOUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFEO SCHOOLS INSTR	3009	PROG MGR 26300	PROG MGR 26300	
TRANSPORT NONFEO SCH	3012	BANO 00006	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BOARDS	3013	BANO 00006	PROG MGR 26300	
MAINT OF STUOT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION AOULT EO	3026	BANO 00006	PROG MGR 26300	
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BANO 00006	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BANO 00006	PROG MGR 26400	PROG MGR 26400
AOVISE&SUPP BUS-ENT	4012	BANO 00006	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BANO 00006	PROG MGR 26400	PROG MGR 26400
BANO WORK PROCESS	4030	BANO 00006	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BANO 00006	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV ACT-AOM	5001	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
BASIC NEEDS	5004	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEDS	5005	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 26500	PROV A2222

M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: EOMUNSTON

20000  
27100  
00006

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MANAGES SERVICE  
-----

ACCOUNTABILITY  
-----

TECH/ADVISORY/SERVICE  
-----

COMM. INFRA  
-----

COMM INFRA ACT-ADMIN	6001	PROG MGR	26600	PROG MGR	26600	PROG MGR	26600
CONSTRUCT. BANO-HOUS	6005	BANO	00006	PROG MGR	26600	PROG MGR	26600
RENOVATION BANO-HOUS	6011	BANO	00006	PROG MGR	26600	PROG MGR	26600
SEWER SYSTEMS	6022	BANO	00006	PROG MGR	26600	PROG MGR	26600
WATER SYSTEM	6028	BANO	00006	PROG MGR	26600	PROG MGR	26600
ELECTRIFICATION	6034	BANO	00006	PROG MGR	26600	PROV	A2222
FIRE PROT. & SAFETY	6056	OTHER	A4444	PROG MGR	26600	OTHER	A4444

BANO GOV'T  
-----

BANO GOVT ACTIV-AOM	7001	PROG MGR	26600	PROG MGR	26600	PROG MGR	26600
CORE FUNO. BANO SUPP	7002	BANO	00006	PROG MGR	26600		
OVERHEAO BANO SUPP	7003	BANO	00006	PROG MGR	26600		
BANO TRAIN. BO. SUPP	7004	REG OIR	21600	REG OIR	21600	OTHER	A4444
POLICY DEV AS. SUPP	7012	INO ASSOC	02104	PROG MGR	26600	INO ASSOC	02104
CONSULT. ASSOC SUPP	7013	INO ASSOC	02104	PROG MGR	26600	INO ASSOC	02104
CONSULT. BANO SUPP	7018	PROG MGR	26600	PROG MGR	26600	PROG MGR	26600

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: EEL GROUND

2000  
27100  
00007

		MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG OIR 21200	PROG MGR 26200	REG OIR 21200
LAND SURVEYS	2006	REG OIR 21200	REG OIR 21200	HQ OIR 11300
MEM: INDIAN REG	2012	BANO 00007	PROG MGR 26200	REG OIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
<b>EDUCATION</b>				
-----				
EOUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
FED SCHOOLS INSTRUCT	3003	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPORT-FED SCHOOL	3006	BANO 00007	PROG MGR 26300	PROG MGR 26300
NONFED SCHOOLS INSTR	3009	BANO 00007	PROG MGR 26300	PROG MGR 26300
TRANSPORT NONFED SCH	3012	BANO 00007	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BOARDS	3013	BANO 00007	PROG MGR 26300	PROG MGR 26300
GUIDOANCE	3015	BANO 00007	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION ADULT ED	3026	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BANO 00007	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BANO 00007	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BANO 00007	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BANO 00007	PROG MGR 26400	PROG MGR 26400
BANO WORK PROCESS	4030	BANO 00007	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BANO 00007	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV ACT-AOM	5001	BANO 00007	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	BANO 00007	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	BANO 00007	PROG MGR 26500	PROG MGR 26500
BASIC NEEOS	5004	BANO 00007	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEOS	5005	BANO 00007	PROG MGR 26500	PROG MGR 26500
IN-HOME CARE	5008	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 26500	PROV A2222
COMM. ACTION PROJ.	5017	BANO 00007	PROG MGR 26500	PROG MGR 26500

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BAND: EEL GROUND

20000  
27100  
00007

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	MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
	-----	-----	-----
COMM. INFRA			
-----			
COMM INFRA ACT-ADMIN 6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CONSTRUCT. BAND-HOUS 6005	BAND 00007	PROG MGR 26600	PROG MGR 26600
RENOVATION BAND-HOUS 6011	BAND 00007	PROG MGR 26600	PROG MGR 26600
ROADS & BRGS COM-INF 6012	BAND 00007	PROG MGR 26600	PROG MGR 26600
JT AGREE. RDS&BRIDG 6016	PROV A2222	PROG MGR 26600	PROV A2222
SEWER SYSTEMS 6022	BAND 00007	PROG MGR 26600	PROG MGR 26600
WATER SYSTEM 6028	BAND 00007	PROG MGR 26600	PROG MGR 26600
ELECTRIFICATION 6034	BAND 00007	PROG MGR 26600	PROV A2222
SCHOOLS 6047	BAND 00007	PROG MGR 26600	PROG MGR 26600
MAINTENAN. SCHOOLS 6050	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
OPERATION SCHOOLS 6051	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
BAND CONSTABLE PROG. 6054	BAND 00007	PROG MGR 26600	PROG MGR 26600
FIRE PROT. & SAFETY 6056	BAND 00007	PROG MGR 26600	PROG MGR 26600
BAND GOV"T			
-----			
BAND GOVT ACTIV-ADM 7001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CORE FUND. BAND SUPP 7002	BAND 00007	PROG MGR 26600	
OVERHEAD BAND SUPP 7003	BAND 00007	PROG MGR 26600	PROG MGR 26600
BAND TRAIN. BD. SUPP 7004	REG DIR 21600	REG DIR 21600	OTHER A4444
POLICY DEV AS. SUPP 7012	IND ASSOC 02104	PROG MGR 26600	IND ASSOC 02104
CONSULT. ASSOC SUPP 7013	IND ASSOC 02104	PROG MGR 26600	IND ASSOC 02104
CONSULT. BAND SUPP 7018	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600

REGION: ATLANTIC 20000  
DISTRICT: NEW-BRUNSWICK 27100  
BANO: EEL RIVER 00008

		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/AOVSORY/SERVICE -----
<b>RES &amp; TRUST</b> -----				
LANO REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
LANO SURVEYS	2006	REG OIR 21200	REG OIR 21200	HQ OIR 11300
MEM: INDIAN REG	2012	BANO 00008	PROG MGR 26200	REG OIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
<b>EDUCATION</b> -----				
EOUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 26300	PROV A2222
TRANSPORT NONFEO SCH	3012	BAND 00008	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BOARDS	3013	BANO 00008	PROG MGR 26300	PROG MGR 26300
GUIDOANCE	3015	BANO 00008	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION AOULT EO	3026	BANO 00008	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLOY</b> -----				
ASSOC. SOCIO-ECON	4008	BANO 00008	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BANO 00008	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BANO 00008	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BANO 00008	PROG MGR 26400	PROG MGR 26400
BAND WORK PROCESS	4030	BANO 00008	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BANO 00008	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b> -----				
SOCIAL SERV ACT-ADM	5001	BANO 00008	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	BANO 00008	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	BANO 00008	PROG MGR 26500	PROG MGR 26500
BASIC NEEDS	5004	BANO 00008	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEDS	5005	BANO 00008	PROG MGR 26500	PROG MGR 26500
IN-HOME CARE	5008	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 26500	PROV A2222
COMM. ACTION PROJ.	5017	BANO 00008	PROG MGR 26500	PROG MGR 26500

M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGIDN: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BAND: EEL RIVER

20000  
27100  
00008

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISDRY/SERVICE -----
COMM. INFRA -----				
COMM INFRA ACT-ADMIN	6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CDNSTRUCT. BAND-HDUS	6005	BAND 00008	PRDG MGR 26600	PRDG MGR 26600
RENOVATIDN BAND-HDUS	6011	BAND 00008	PRDG MGR 26600	PRDG MGR 26600
RDADS & BRGS CDM-INF	6012	BAND 00008	PRDG MGR 26600	PRDG MGR 26600
JT AGREE. RDS&BRIDG	6016	PRDV A2222	PRDG MGR 26600	PRDV A2222
SEWER SYSTEMS	6022	BAND 00008	PROG MGR 26600	PROG MGR 26600
JT AGREE. SEWER SYS	6027	PRDV A2222	PRDG MGR 26600	PRDV A2222
WATER SYSTEM	6028	BAND 00008	PROG MGR 26600	PRDG MGR 26600
JT AGREE. WATER SYS	6033	PRDV A2222	PROG MGR 26600	PRDG MGR 26600
ELECTRIFICATIDN	6034	BAND 00008	PRDG MGR 26600	PRDV A2222
COMMUNITY BUILDINGS	6040	BAND 00008	PROG MGR 26600	PROG MGR 26600
BAND CDNSTABLE PRDG.	6054	BAND 00008	PRDG MGR 26600	FED A1111
FIRE PROT. & SAFETY	6056	OTHER A4444	PROG MGR 26600	OTHER A4444
BAND GDV"T -----				
BAND GOVT ACTIV-ADM	7001	PROG MGR 26600	PROG MGR 26600	PRDG MGR 26600
CDRE FUND. BAND SUPP	7002	BAND 00008	PRDG MGR 26600	
DVERHEAD BAND SUPP	7003	BAND 00008	PROG MGR 26600	PROG MGR 26600
BAND TRAIN. BO. SUPP	7004	REG DIR 21600	REG DIR 21600	DOTHER A4444
POLICY DEV AS. SUPP	7012	IND ASSOC 02104	PROG MGR 26600	IND ASSDC 02104
CDNSULT. ASSOC SUPP	7013	IND ASSDC 02104	PRDG MGR 26600	IND ASSOC 02104
CDNSULT. BAND SUPP	7018	PRDG MGR 26600	PRDG MGR 26600	PRDG MGR 26600

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BAND: FDRT FOLLY

20000  
27100  
00009

		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISORY/SERVICE -----
<b>RES &amp; TRUST</b> -----				
LAND REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
LAND SURVEYS	2006	REG DIR 21200	REG DIR 21200	HQ DIR 11300
MEM: INDIAN REG	2012	PROG MGR 26200	PRDG MGR 26200	REG DIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
<b>EDUCATION</b> -----				
EDUC ACTIVITY ADMIN	3001	PRDG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 26300	PROV A2222
CDMMITTEES & BOARDS	3013	BAND 00009	PRDG MGR 26300	PROG MGR 26300
MAINT DF STUdT U&PRF	3018	PRDG MGR 26300	PRDG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PRDF	3019	PRDG MGR 26300	PRDG MGR 26300	PRDG MGR 26300
TUITION	3020	PROG MGR 26300	PRDG MGR 26300	PROG MGR 26300
MAINT DF STUdT DCC.	3022	PRDG MGR 26300	PRDG MGR 26300	PRDG MGR 26300
TRANS DCC SKILL TRNG	3023	PRDG MGR 26300	PRDG MGR 26300	PRDG MGR 26300
INSTR DCC SKILL TRNG	3024	PROG MGR 26300	PRDG MGR 26300	PROG MGR 26300
INSTRUCTION ADULT ED	3026	BAND 00009	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLDY</b> -----				
ASSDC. SDCIO-ECDN	4008	BAND 00009	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BAND 00009	PRDG MGR 26400	PRDG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BAND 00009	PROG MGR 26400	DOTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BAND 00009	PRDG MGR 26400	PROG MGR 26400
BAND WORK PRDCESS	4030	BAND 00009	PROG MGR 26400	PRDG MGR 26400
TRAINING DN THE JDB	4033	BAND 00009	PRDG MGR 26400	PROG MGR 26400
<b>SDCIAL SERVICES</b> -----				
SOCIAL SERV ACT-ADM	5001	PRDG MGR 26500	PRDG MGR 26500	PRDG MGR 26500
INCOME SUPP SDC ASST	5002	PRDG MGR 26500	PROG MGR 26500	PROG MGR 26500
SDCIAL SERV WDRKERS	5003	PRDG MGR 26500	PRDG MGR 26500	PRDG MGR 26500
BASIC NEEOS	5004	PRDG MGR 26500	PRDG MGR 26500	PROG MGR 26500
SPECIAL NEEDS	5005	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
IN-HDME CARE	5008	PRDG MGR 26500	PRDG MGR 26500	PRDG MGR 26500
<b>COMM. INFRA</b> -----				
CDMM INFRA ACT-ADMIN	6001	PRDG MGR 26600	PRDG MGR 26600	PRDG MGR 26600
CONSTRUCT. BAND-HDUS	6005	BAND 00009	PROG MGR 26600	PROG MGR 26600
RENDVATIDN BAND-HDUS	6011	BAND 00009	PRDG MGR 26600	PROG MGR 26600



M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BAND: FDRT FDLLY

20000  
27100  
00009

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		MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
		-----	-----	-----
RDADS & BRGS CDM-INF	6012	BAND 00009	PRDG MGR 26600	PRDG MGR 26600
SEWER SYSTEMS	6022	BAND 00009	PRDG MGR 26600	PRDG MGR 26600
WATER SYSTEM	6028	BAND 00009	PRDG MGR 26600	PRDG MGR 26600
ELECTRIFICATIDN	6034	BAND 00009	PRDG MGR 26600	PRDV A2222
FIRE PROT. & SAFETY	6056	DOTHER A4444	PRDG MGR 26600	DOTHER A4444
BAND GOV"T				
-----				
BAND GOVT ACTIV-AOM	7001	PRDG MGR 26600	PRDG MGR 26600	PRDG MGR 26600
CORE FUND. BAND SUPP	7002	BAND 00009	PRDG MGR 26600	
OVERHEAD BAND SUPP	7003	BAND 00009	PRDG MGR 26600	PRDG MGR 26600
BAND TRAIN. BD. SUPP	7004	REG DIR 21600	REG DIR 21600	DOTHER A4444
POLICY DEV. AS. SUPP	7012	IND ASSOC 02104	PRDG MGR 26600	IND ASSOC 02104
CDNSULT. ASSOC SUPP	7013	IND ASSDC 02104	PRDG MGR 26600	IND ASSDC 02104
CDNSULT. BAND SUPP	7018	PRDG MGR 26600	PRDG MGR 26600	PRDG MGR 26600

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: INOIAN ISLAND

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/AOVISORY/SERVICE -----
<b>RES &amp; TRUST</b> -----				
LAND REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
LAND SURVEYS	2006	REG OIR 21200	REG OIR 21200	HQ DIR 11300
MEM: INOIAN REG	2012	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
<b>EDUCATION</b> -----				
EDUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 26300	PROV A2222
TRANSPORT NONFEO SCH	3012	BANO 00010	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BOAROS	3013	BANO 00010	PROG MGR 26300	PROG MGR 26300
GUIDOANCE	3015	BANO 00010	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION AOULT EO	3026	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLOY</b> -----				
ASSOC. SOCIO-ECON	4008	BANO 00010	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BANO 00010	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BANO 00010	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BANO 00010	PROG MGR 26400	PROG MGR 26400
BANO WORK PROCESS	4030	BANO 00010	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BANO 00010	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b> -----				
SOCIAL SERV ACT-AOM	5001	BANO 00010	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	BANO 00010	PROG MGR 26500	PROG MGR 26500
BASIC NEEOS	5004	BANO 00010	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEOS	5005	BANO 00010	PROG MGR 26500	PROG MGR 26500
INSTIT. CARE	5010	PROV A2222	PROG MGR 26500	PROV A2222
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 26500	PROV A2222
COMM. ACTION PROJ.	5017	BANO 00010	PROG MGR 26500	PROG MGR 26500

M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: INDIAN ISLAND

20000  
27100  
00010

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISORY/SERVICE -----
<b>COMM. INFRA</b> -----				
COMM INFRA ACT-ADMIN	6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CONSTRUCT. BANO-HOUS	6005	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
RENOVATION BANO-HOUS	6011	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
ROADS & BRGS COM-INF	6012	BAND 00010	PROG MGR 26600	PROG MGR 26600
JT AGREE. ROS&BRIDG	6016	PROV A2222	PROG MGR 26600	PROV A2222
SEWER SYSTEMS	6022	BAND 00010	PROG MGR 26600	PROG MGR 26600
WATER SYSTEM	6028	BAND 00010	PROG MGR 26600	PROG MGR 26600
ELECTRIFICATION	6034	BAND 00010	PROG MGR 26600	PROV A2222
FIRE PROT. & SAFETY	6056	OTHER A4444	PROG MGR 26600	OTHER A4444
 <b>BANO GOV"T</b> -----				
BANO GOVT ACTIV-AOM	7001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CORE FUND. BANO SUPP	7002	BAND 00010	PROG MGR 26600	
OVERHEAD BANO SUPP	7003	BAND 00010	PROG MGR 26600	PROG MGR 26600
BANO TRAIN. BO. SUPP	7004	REG DIR 21600	REG DIR 21600	OTHER A4444
POLICY DEV AS. SUPP	7012	IND ASSOC 02104	PROG MGR 26600	IND ASSOC 02104
CONSULT. ASSOC SUPP	7013	IND ASSOC 02104	PROG MGR 26600	IND ASSOC 02104
CONSULT. BANO SUPP	7018	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600

REGION: ATLANTIC 20000  
 OISTRICT: NEW-BRUNSWICK 27100  
 BANO: KINGSCLEAR 00011

		MANAGES SERVICE	ACCOUNTABILITY	TECH/AOVISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LANO REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
LANO SURVEYS	2006	REG OIR 21200	REG OIR 21200	HQ OIR 11300
MEM: INDIAN REG	2012	BAND 00011	PROG MGR 26200	REG DIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
<b>EDUCATION</b>				
-----				
EOUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFED SCHOOLS INSTR	3009	BAND 00011	PROG MGR 26300	PROG MGR 26300
TRANSPORT NONFED SCH	3012	BAND 00011	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BOARDS	3013	BANO 00011	PROG MGR 26300	PROG MGR 26300
GUIDOANCE	3015	BAND 00011	PROG MGR 26300	PROG MGR 26300
BANO OPER. SCHOOLS	3016	BANO 00011	PROG MGR 26300	PROG MGR 26300
MAINT OF STUdT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUdT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION AOULT EO	3026	BANO 00011	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BANO 00011	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BAND 00011	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BANO 00011	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BANO 00011	PROG MGR 26400	PROG MGR 26400
BANO WORK PROCESS	4030	BAND 00011	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BAND 00011	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV ACT-AOM	5001	BAND 00011	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	BAND 00011	PROG MGR 26500	PROG MGR 26500
BASIC NEEOS	5004	BANO 00011	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEOS	5005	BAND 00011	PROG MGR 26500	PROG MGR 26500
IN-HOME CARE	5008	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 26500	PROV A2222
COMM. ACTION PROJ.	5017	BAND 00011	PROG MGR 26500	PROG MGR 26500
SUPERV. CARE LEVEL 1	5019	PROV A2222	PROG MGR 26500	PROV A2222

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: KINGSCLEAR

20000  
27100  
00011

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	MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISORY/SERVICE -----
COMM. INFRA -----			
COMM INFRA ACT-ADMIN 6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CONSTRUCT. BANO-HOUS 6005	BAND 00011	PROG MGR 26600	PROG MGR 26600
RENOVATION BAND-HOUS 6011	BAND 00011	PROG MGR 26600	PROG MGR 26600
ROADS & BRGS COM-INF 6012	BAND 00011	PROG MGR 26600	PROG MGR 26600
JT AGREE. ROS&BRIOG 6016	PROV A2222	PROG MGR 26600	PROV A2222
SEWER SYSTEMS 6022	BAND 00011	PROG MGR 26600	PROG MGR 26600
WATER SYSTEM 6028	BAND 00011	PROG MGR 26600	PROG MGR 26600
ELECTRIFICATION 6034	BAND 00011	PROG MGR 26600	PROV A2222
COMMUNITY BUILOINGS 6040	BAND 00011	PROG MGR 26600	PROG MGR 26600
MAINTENAN. SCHOOLS 6050	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
OPERATION SCHOOLS 6051	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
BANO CONSTABLE PROG. 6054	BAND 00011	PROG MGR 26600	FEO A1111
FIRE PROT. & SAFETY 6056	BAND 00011	PROG MGR 26600	PROG MGR 26600
BANO GOV" T -----			
BANO GOVT ACTIV-AOM 7001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CORE FUNO. BANO SUPP 7002	BAND 00011	PROG MGR 26600	
OVERHEAO BANO SUPP 7003	BAND 00011	PROG MGR 26600	PROG MGR 26600
BANO TRAIN. BO. SUPP 7004	REG OIR 21600	REG OIR 21600	OTHER A4444
POLICY DEV AS. SUPP 7012	BAND 00011	PROG MGR 26600	INO ASSOC 02104
CONSULT. ASSOC SUPP 7013	BAND 00011	PROG MGR 26600	INO ASSOC 02104
CONSULT. BANO SUPP 7018	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600

REGION: ATLANTIC 20000  
DISTRICT: NEW-BRUNSWICK 27100  
BANO: OROMOCTO 00012

		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISORY/SERVICE -----
<b>RES &amp; TRUST</b> -----				
LANO REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
LANO SURVEYS	2006	REG OIR 21200	REG OIR 21200	HQ OIR 11300
MEM: INDIAN REG	2012	BAND 00012	PROG MGR 26200	REG OIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
<b>EDUCATION</b> -----				
EOUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 26300	PROV A2222
TRANSPORT NONFEO SCH	3012	BANO 00012	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BDAROS	3013	BANO 00012	PROG MGR 26300	PROG MGR 26300
GUIDANCE	3015	BANO 00012	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION ADULT EO	3026	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLOY</b> -----				
ASSOC. SOCIO-ECON	4008	BANO 00012	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BANO 00012	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BANO 00012	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BANO 00012	PROG MGR 26400	PROG MGR 26400
BANO WORK PROCESS	4030	BANO 00012	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BANO 00012	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b> -----				
SOCIAL SERV ACT-ADM	5001	BAND 00012	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	BANO 00012	PROG MGR 26500	PROG MGR 26500
BASIC NEEDS	5004	BANO 00012	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEDS	5005	BANO 00012	PROG MGR 26500	PROG MGR 26500
IN-HOME CARE	5008	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
FOSTER HOME CARE	5011	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
COMM. ACTION PROJ.	5017	BAND 00012	PROG MGR 26500	PROG MGR 26500

M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: OROMOCTO

20000  
27100  
00012

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/AOISORY/SERVICE -----
COMM. INFRA -----				
COMM INFRA ACT-ADMIN	6001	PROG MGR 26600	PRDG MGR 26600	PROG MGR 26600
CONSTRUCT. BANO-HOUS	6005	BAND 00012	PROG MGR 26600	PROG MGR 26600
RENOVATION BANO-HOUS	6011	BAND 00012	PROG MGR 26600	PROG MGR 26600
ROADS & BRGS COM-INF	6012	BAND 00012	PROG MGR 26600	PROG MGR 26600
SEWER SYSTEMS	6022	BAND 00012	PROG MGR 26600	PROG MGR 26600
WATER SYSTEM	6028	BAND 00012	PROG MGR 26600	PROG MGR 26600
MUNICIPAL SERVICES	6045	OTHER A4444	PROG MGR 26600	OTHER A4444
BANO CONSTABLE PROG.	6054	BAND 00012	PROG MGR 26600	FEO A1111
FIRE PROT. & SAFETY	6056	OTHER A4444	PROG MGR 26600	OTHER A4444
BANO GOV"T -----				
BAND GOVT ACTIV-AOM	7001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CORE FUNO. BANO SUPP	7002	BAND 00012	PROG MGR 26600	
OVERHEAD BANO SUPP	7003	BAND 00012	PROG MGR 26600	PROG MGR 26600
BANO TRAIN. BO. SUPP	7004	REG OIR 21600	REG OIR 21600	OTHER A4444
POLICY DEV AS. SUPP	7012	INO ASSOC 02104	PROG MGR 26600	INO ASSOC 02104
CONSULT. ASSOC SUPP	7013	INO ASSOC 02104	PROG MGR 26600	INO ASSOC 02104
CONSULT. BANO SUPP	7018	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600

REGION: ATLANTIC 20000  
 OISTRICT: NEW-BRUNSWICK 27100  
 BAND: PABINEAU 00013

		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/AOVISORY/SERVICE -----
<b>RES &amp; TRUST</b> -----				
LAND REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
LAND SURVEYS	2006	REG OIR 21200	REG OIR 21200	REG OIR 21300
MEM: INOIAN REG	2012	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
<b>EDUCATION</b> -----				
EDUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFED SCHOOLS INSTR	3009	PROV A2222	PROG MGR 26300	PROV A2222
TRANSPORT NONFEO SCH	3012	BANO 00013	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BOAROS	3013	BANO 00013	PROG MGR 26300	PROG MGR 26300
GUIDANCE	3015	BANO 00013	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION AOUTLT ED	3026	BANO 00013	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLOY</b> -----				
ASSOC. SOCIO-ECON	4008	BANO 00013	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BANO 00013	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BANO 00013	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BANO 00013	PROG MGR 26400	PROG MGR 26400
BANO WORK PROCESS	4030	BANO 00013	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BANO 00013	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b> -----				
SOCIAL SERV ACT-ADM	5001	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
BASIC NEEOS	5004	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEOS	5005	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
COMM. ACTION PROJ.	5017	BANO 00013	PROG MGR 26500	PROG MGR 26500
INTENS. CARE LEVEL 2	5020	PROV A2222	PROG MGR 26500	PROV A2222



M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BAND: PABINEAU

20000  
27100  
00013

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MANAGES SERVICE  
-----

ACCOUNTABILITY  
-----

TECH/ADVISORY/SERVICE  
-----

COMM. INFRA  
-----

COMM INFRA ACT-ADMIN	6001	PROG MGR	26600	PROG MGR	26600	PROG MGR	26600
CONSTRUCT. BANO-HOUS	6005	BAND	00013	PROG MGR	26600	PROG MGR	26600
RENOVATION BANO-HOUS	6011	BAND	00013	PROG MGR	26600	PROG MGR	26600
ROADS & BRGS COM-INF	6012	BAND	00013	PROG MGR	26600	PROG MGR	26600
SEWER SYSTEMS	6022	BAND	00013	PROG MGR	26600	PROG MGR	26600
WATER SYSTEM	6028	BAND	00013	PROG MGR	26600	PROG MGR	26600
ELECTRIFICATION	6034	BAND	00013	PROG MGR	26600	PROV	A2222
FIRE PROT. & SAFETY	6056	OTHER	A4444	PROG MGR	26600	OTHER	A4444

BAND GOV"T  
-----

BANO GOVT ACTIV-AOM	7001	PROG MGR	26600	PROG MGR	26600	PROG MGR	26600
CORE FUND. BANO SUPP	7002	BAND	00013	PROG MGR	26600		
OVERHEAD BANO SUPP	7003	BAND	00013	PROG MGR	26600	PROG MGR	26600
BANO TRAIN. BO. SUPP	7004	REG DIR	21600	REG DIR	21600	OTHER	A4444
POLICY DEV AS. SUPP	7012	IND ASSOC	02104	PROG MGR	26600	IND ASSOC	02104
CONSULT. ASSOC SUPP	7013	IND ASSOC	02104	PROG MGR	26600	IND ASSOC	02104
CONSULT. BANO SUPP	7018	PROG MGR	26600	PROG MGR	26600	PROG MGR	26600

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BAND: REO BANK

20000  
27100  
00014

		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISORY/SERVICE -----
<b>RES &amp; TRUST</b> -----				
LAND REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
LAND SURVEYS	2006	REG DIR 21200	REG DIR 21200	HQ DIR 11300
MEM: INDIAN REG	2012	BAND 00014	PROG MGR 26200	REG DIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
<b>EDUCATION</b> -----				
EOUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
FEO SCHOOLS INSTRUCT	3003	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPORT-FEO SCHOOL	3006	BAND 00014	PROG MGR 26300	PROG MGR 26300
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 26300	PROV A2222
TRANSPORT NONFED SCH	3012	BAND 00014	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BOARDS	3013	BAND 00014	PROG MGR 26300	PROG MGR 26300
GUIDOANCE	3015	BAND 00014	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION ADULT ED	3026	BAND 00014	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLOY</b> -----				
ASSOC. SOCIO-ECON	4008	BAND 00014	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BAND 00014	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BAND 00014	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BAND 00014	PROG MGR 26400	PROG MGR 26400
BAND WORK PROCESS	4030	BAND 00014	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BAND 00014	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b> -----				
SOCIAL SERV ACT-ADM	5001	BAND 00014	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	BAND 00014	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	BAND 00014	PROG MGR 26500	PROG MGR 26500
BASIC NEEOS	5004	BAND 00014	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEOS	5005	BAND 00014	PROG MGR 26500	PROG MGR 26500
IN-HOME CARE	5008	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
COMM. ACTION PROJ.	5017	BAND 00014	PROG MGR 26500	PROG MGR 26500

M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BAND: RED BANK

20000  
27100  
00014

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISORY/SERVICE -----
COMM. INFRA -----				
COMM INFRA ACT-ADMIN	6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CONSTRUCT. BAND-HOUS	6005	BAND 00014	PROG MGR 26600	PROG MGR 26600
RENOVATION BAND-HOUS	6011	BAND 00014	PROG MGR 26600	PROG MGR 26600
ROADS & BRGS COM-INF	6012	BAND 00014	PROG MGR 26600	PROG MGR 26600
JT AGREE. RDS&BRIDG	6016	PROV A2222	PROG MGR 26600	PROV A2222
SEWER SYSTEMS	6022	BAND 00014	PROG MGR 26600	PROG MGR 26600
WATER SYSTEM	6028	BAND 00014	PROG MGR 26600	PROG MGR 26600
ELECTRIFICATION	6034	BAND 00014	PROG MGR 26600	PROV A2222
SCHOOLS	6047	BAND 00014	PROG MGR 26600	PROG MGR 26600
DESIGN SCHOOLS	6048	REG DIR 21600	REG DIR 21600	REG DIR 21600
MAINTENAN. SCHOOLS	6050	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
OPERATION SCHOOLS	6051	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
BAND CONSTABLE PROG.	6054	BAND 00014	PROG MGR 26600	FED A1111
FIRE PROT. & SAFETY	6056	BAND 00014	PROG MGR 26600	PROG MGR 26600
BAND GOV'T -----				
BAND GOVT ACTIV-ADM	7001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CORE FUND. BAND SUPP	7002	BAND 00014	PROG MGR 26600	
OVERHEAD BAND SUPP	7003	BAND 00014	PROG MGR 26600	PROG MGR 26600
BAND TRAIN. BD. SUPP	7004	REG DIR 21600	REG DIR 21600	OTHER A4444
POLICY DEV AS. SUPP	7012	IND ASSOC 02104	PROG MGR 26600	IND ASSOC 02104
CONSULT. ASSOC SUPP	7013	IND ASSOC 02104	PROG MGR 26600	IND ASSOC 02104
CONSULT. BAND SUPP	7018	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600

REGION: ATLANTIC 20000  
DISTRICT: NEW-BRUNSWICK 27100  
BANO: ST MARY'S 00015

		MANAGES SERVICE	ACCOUNTABILITY	TECH/AOISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
LAND SURVEYS	2006	REG OIR 21200	REG OIR 21200	HQ OIR 11300
MEM: INDIAN REG	2012	BANO 00015	PROG MGR 26200	REG OIR 21200
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
<b>EDUCATION</b>				
-----				
EOUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
FED SCHOOLS INSTRUCT	3003	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 26300	PROV A2222
TRANSPORT NONFEO SCH	3012	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BOARDS	3013	BANO 00015	PROG MGR 26300	PROG MGR 26300
GUIDOANCE	3015	BANO 00015	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION ADULT EO	3026	BANO 00015	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BANO 00015	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BANO 00015	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BANO 00015	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BANO 00015	PROG MGR 26400	PROG MGR 26400
BANO WORK PROCESS	4030	BANO 00015	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BANO 00015	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV ACT-AOM	5001	BANO 00015	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	BANO 00015	PROG MGR 26500	PROG MGR 26500
BASIC NEEOS	5004	BANO 00015	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEOS	5005	BANO 00015	PROG MGR 26500	PROG MGR 26500
IN-HOME CARE	5008	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
FOSTER HOME CARE	5011	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
PREV SERV COUNS&REF	5015	PROG MGR 26500	PROG MGR 26500	PROV A2222
COMM. ACTION PROJ.	5017	BANO 00015	PROG MGR 26500	PROG MGR 26500

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BAND: ST MARY'S

20000  
27100  
00015

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/AOVSORY/SERVICE -----
COMM. INFRA -----				
COMM INFRA ACT-ADMIN	6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
HOUSING PRIV/ON-RESV	6002	REG DIR 21600	REG DIR 21600	FEO A1111
CONSTRUCT. BANO-HOUS	6005	BAND 00015	PROG MGR 26600	PROG MGR 26600
RENOVATION BANO-HOUS	6011	BAND 00015	PROG MGR 26600	PROG MGR 26600
JT AGREE. ROS&BRIDG	6016	PROV A2222	REG DIR 21600	PROV A2222
SEWER SYSTEMS	6022	BAND 00015	PROG MGR 26600	PROV A2222
MAINTEN. SEWER SYS	6025	PROV A2222	PROG MGR 26600	PROV A2222
OPERATION SEWER SYS	6026	PROV A2222	PROG MGR 26600	PROV A2222
JT AGREE. SEWER SYS	6027	PROV A2222	REG DIR 21600	PROV A2222
MAINTEN. WATER SYS	6031	PROV A2222	PROG MGR 26600	PROV A2222
OPERATION WATER SYS	6032	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
JT AGREE. WATER SYS	6033	PROV A2222	REG DIR 21600	PROV A2222
ELECTRIFICATION	6034	BAND 00015	PROG MGR 26600	PROV A2222
MUNICIPAL SERVICES	6045	OTHER A4444	PROG MGR 26600	OTHER A4444
MAINTENAN. SCHOOLS	6050	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
OPERATION SCHOOLS	6051	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
FIRE PROT. & SAFETY	6056	OTHER A4444	PROG MGR 26600	OTHER A4444
BANO GOV"T -----				
BANO GOVT ACTIV-AOM	7001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CORE FUNO. BANO SUPP	7002	BAND 00015	PROG MGR 26600	
OVERHEAD BANO SUPP	7003	BAND 00015	PROG MGR 26600	PROG MGR 26600
BANO TRAIN. BO. SUPP	7004	REG DIR 21600	REG DIR 21600	OTHER A4444
POLICY DEV AS. SUPP	7012	INO ASSOC 02104	PROG MGR 26600	INO ASSOC 02104
CONSULT. ASSOC SUPP	7013	INO ASSOC 02104	PROG MGR 26600	INO ASSOC 02104
CONSULT. BANO SUPP	7018	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: TOBIQUE

20000  
27100  
00016

		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/AOISORY/SERVICE -----
<b>RES &amp; TRUST</b> -----				
LAND REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
LAND SURVEYS	2006	REG OIR 21200	REG OIR 21200	HQ DIR 11300
MEM: INOIAN REG	2012	BANO 00016	PROG MGR 26200	HQ OIR 11400
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG OIR 21200
<b>EDUCATION</b> -----				
EOUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
FEO SCHOOLS INSTRUCT	3003	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPORT-FEO SCHOOL	3006	BANO 00016	PROG MGR 26300	PROG MGR 26300
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 26300	PROV A2222
TRANSPORT NONFEO SCH	3012	BAND 00016	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BOARDS	3013	BANO 00016	PROG MGR 26300	PROG MGR 26300
GUIOANCE	3015	BANO 00016	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION ADULT EO	3026	BANO 00016	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLOY</b> -----				
ASSOC. SOCIO-ECON	4008	BANO 00016	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BANO 00016	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BANO 00016	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BAND 00016	PROG MGR 26400	PROG MGR 26400
BANO WORK PROCESS	4030	BAND 00016	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BANO 00016	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b> -----				
SOCIAL SERV ACT-AOM	5001	BANO 00016	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	BANO 00016	PROG MGR 26500	PROG MGR 26500
BASIC NEEDS	5004	BANO 00016	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEDS	5005	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
IN-HOME CARE	5008	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 26500	PROV A2222
COMM. ACTION PROJ.	5017	BANO 00016	PROG MGR 26500	PROG MGR 26500
SUPERV. CARE LEVEL 1	5019	PROV A2222	PROG MGR 26500	PROV A2222

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BAND: TOBIQUE

20000  
27100  
00016

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISORY/SERVICE -----
<b>COMM. INFRA</b> -----				
COMM INFRA ACT-ADMIN	6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
HDUSING PRIV/ON-RESV	6002	REG DIR 21600	REG DIR 21600	REG DIR 21600
CONSTRUCT. BAND-HOUS	6005	BAND 00016	PROG MGR 26600	PROG MGR 26600
RENOVATION BAND-HOUS	6011	BAND 00016	PROG MGR 26600	PROG MGR 26600
ROADS & BRGS COM-INF	6012	BAND 00016	PROG MGR 26600	PROG MGR 26600
JT AGREE. RDS&BRIDG	6016	PROV A2222	PROG MGR 26600	PROV A2222
SEWER SYSTEMS	6022	BAND 00016	PROG MGR 26600	PROG MGR 26600
WATER SYSTEM	6028	BAND 00016	PROG MGR 26600	PROG MGR 26600
ELECTRIFICATIDN	6034	BAND 00016	PRDG MGR 26600	PROV A2222
SCHOOLS	6047	BAND 00016	PROG MGR 26600	PROG MGR 26600
MAINTENAN. SCHOOLS	6050	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
BAND CONSTABLE PROG.	6054	BAND 00016	PROG MGR 26600	FED A1111
FIRE PROT. & SAFETY	6056	BAND 00016	PROG MGR 26600	PROG MGR 26600
<b>BAND GOV"T</b> -----				
BAND GOVT ACTIV-ADM	7001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CORE FUND. BAND SUPP	7002	BAND 00016	PROG MGR 26600	
OVERHEAD BAND SUPP	7003	BAND 00016	PROG MGR 26600	
BAND TRAIN. BD. SUPP	7004	REG DIR 21600	REG DIR 21600	OTHER A4444
POLICY DEV AS. SUPP	7012	IND ASSOC 02104	PROG MGR 26600	IND ASSOC 02104
CDNSULT. ASSOC SUPP	7013	IND ASSDC 02104	PROG MGR 26600	IND ASSDC 02104
CONSULT. BAND SUPP	7018	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600

REGION: ATLANTIC 20000  
DISTRICT: NEW-BRUNSWICK 27100  
BAND: WOODSTOCK 00017

		MANAGES SERVICE	ACCOUNTABILITY	TECH/AOVSORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
LAND SURVEYS	2006	REG OIR 21200	REG OIR 21200	PROG MGR 26200
MEM: INDIAN REG	2012	PROG MGR 26200	PROG MGR 26200	HQ DIR 11400
PROPERTY & ESTATES	2013	PROG MGR 26200	PROG MGR 26200	REG DIR 21200
<b>EDUCATION</b>				
-----				
EDUC ACTIVITY ADMIN	3001	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
NONFED SCHOOLS INSTR	3009	PROV A2222	PROG MGR 26300	PROV A2222
TRANSPORT NONFEO SCH	3012	BAND 00017	PROG MGR 26300	PROG MGR 26300
COMMITTEES & BOARDS	3013	BAND 00017	PROG MGR 26300	PROG MGR 26300
GUIDOANCE	3015	BAND 00017	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT U&PRF	3018	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANSPT UNIV & PROF	3019	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TUITION	3020	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
MAINT OF STUOT OCC.	3022	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
TRANS OCC SKILL TRNG	3023	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTR OCC SKILL TRNG	3024	PROG MGR 26300	PROG MGR 26300	PROG MGR 26300
INSTRUCTION ADULT ED	3026	BAND 00017	PROG MGR 26300	PROG MGR 26300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BAND 00017	PROG MGR 26400	OTHER A4444
ACTIV. SUPP BUS-ENT	4010	BAND 00017	PROG MGR 26400	PROG MGR 26400
ADVISE&SUPP BUS-ENT	4012	BAND 00017	PROG MGR 26400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	PROG MGR 26400	PROG MGR 26400	PROG MGR 26400
SUMMER YOUTH EMPLOY.	4027	BAND 00017	PROG MGR 26400	PROG MGR 26400
BAND WORK PROCESS	4030	BAND 00017	PROG MGR 26400	PROG MGR 26400
TRAINING ON THE JOB	4033	BAND 00017	PROG MGR 26400	PROG MGR 26400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV ACT-ADM	5001	BAND 00017	PROG MGR 26500	PROG MGR 26500
INCOME SUPP SOC ASST	5002	BAND 00017	PROG MGR 26500	PROG MGR 26500
SOCIAL SERV WORKERS	5003	BAND 00017	PROG MGR 26500	PROG MGR 26500
BASIC NEEDS	5004	BAND 00017	PROG MGR 26500	PROG MGR 26500
SPECIAL NEEDS	5005	BAND 00017	PROG MGR 26500	PROG MGR 26500
IN-HOME CARE	5008	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
FOSTER HOME CARE	5011	PROG MGR 26500	PROG MGR 26500	PROG MGR 26500
COMM. ACTION PROJ.	5017	BAND 00017	PROG MGR 26500	PROG MGR 26500



M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NEW-BRUNSWICK  
BANO: WOOSTOCK

20000  
27100  
00017

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISORY/SERVICE -----
COMM. INFRA -----				
COMM INFRA ACT-ADMIN	6001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
HOUSING PRIV/ON-RESV	6002	REG DIR 21600	REG DIR 21600	FEO A1111
CONSTRUCT. BANO-HOUS	6005	BAND 00017	PROG MGR 26600	PROG MGR 26600
RENOVATION BANO-HOUS	6011	BAND 00017	PROG MGR 26600	PROG MGR 26600
ROADS & BRGS COM-INF	6012	BAND 00017	PROG MGR 26600	PROG MGR 26600
JT AGREE. ROS&BRIOG	6016	PROV A2222	PROG MGR 26600	PROV A2222
SEWER SYSTEMS	6022	BAND 00017	PROG MGR 26600	PROG MGR 26600
WATER SYSTEM	6028	BAND 00017	PROG MGR 26600	PROG MGR 26600
ELECTRIFICATION	6034	BAND 00016	PROG MGR 26600	PROV A2222
MAINTENAN. SCHOOLS	6050	BAND 00016	PROG MGR 26600	PROG MGR 26600
BANO CONSTABLE PROG.	6054	BAND 00016	PROG MGR 26600	FEO A1111
FIRE PROT. & SAFETY	6056	OTHER A4444	PROG MGR 26600	OTHER A4444
BANO GOV" T -----				
BANO GOVT ACTIV-AOM	7001	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600
CORE FUND. BANO SUPP	7002	BAND 00017	PROG MGR 26600	
OVERHEAD BANO SUPP	7003	BAND 00017	PROG MGR 26600	PROG MGR 26600
BANO TRAIN. BO. SUPP	7004	REG DIR 21600	REG DIR 21600	OTHER A4444
POLICY DEV AS. SUPP	7012	INO ASSOC 02104	PROG MGR 26600	INO ASSOC 02104
CONSULT. ASSOC SUPP	7013	INO ASSOC 02104	PROG MGR 26600	INO ASSOC 02104
CONSULT. BANO SUPP	7018	PROG MGR 26600	PROG MGR 26600	PROG MGR 26600

DETAILED BANO MANAGEMENT PROFILE

REGIDN: ATLANTIC  
DISTRICT: NDVA SCDTIA  
BAND: ACADIA

20000  
27400  
00018

		MANAGES SERVICE	ACCDUNTABILITY	TECH/ADVISDRY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG OIR 29200	REG OIR 29200	REG OIR 29200
LAND SURVEYS	2006	REG DIR 29200	REG DIR 29200	REG DIR 29200
MEM: INDIAN REG	2012	DIST MGR 27400	PRDG MGR 28600	PRDG MGR 28600
PROPERTY & ESTATES	2013	REG OIR 29200	REG OIR 29200	REG OIR 29200
<b>EDUCATIDN</b>				
-----				
NDNFED SCHDDL INSTR	3009	PRDV A2222	PRDG MGR 28300	PRDG MGR 28300
TRANSPORT NDNFED SCH	3012	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
CDMMITTEES & BDARDS	3013	BAND 00018	PRDG MGR 28300	PRDG MGR 28300
GUIDANCE	3015	BAND 00018	PRDG MGR 28300	PRDG MGR 28300
MAINT OF STUOT U&PRF	3018	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
TRANSPT UNIV & PROF	3019	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
TUITION	3020	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
<b>ECDN &amp; EMPLDY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BAND 00018	PRDG MGR 28400	OTHER A4444
ACTIV. SUPP JDB-CR	4015	BAND 00018	PRDG MGR 28400	PRDG MGR 28400
BANO WORK PROCESS	4030	BAND 00018	PRDG MGR 28400	PRDG MGR 28400
<b>SDCIAL SERVICES</b>				
-----				
<b>COMM. INFRA</b>				
-----				
CONSTRUCT. BAND-HDUS	6005	BAND 00018	PRDG MGR 28600	PRDG MGR 28694
MAINTEN. ROS&BRIDG	6015	BAND 00018	PRDG MGR 28600	BAND 00018
SEWER SYSTEMS	6022	BAND 00018	PRDG MGR 28600	BAND 00018
MAINTEN. SEWER SYS	6025	BAND 00018	PRDG MGR 28600	BAND 00018
DPERATIDN SEWER SYS	6026	BAND 00018	PRDG MGR 28600	BAND 00018
WATER SYSTEM	6028	BAND 00018	PRDG MGR 28600	BAND 00018
MAINTEN. WATER SYS	6031	BAND 00018	PRDG MGR 28600	BAND 00018
OPERATION WATER SYS	6032	BAND 00018	PRDG MGR 28600	BAND 00018
OPERATION ELECTR	6038	BAND 00018	PRDG MGR 28600	PROV A2222
<b>BAND GOV" T</b>				
-----				
CORE FUND. BAND SUPP	7002	BAND 00018	PRDG MGR 28600	BAND 00018
OVERHEAD BAND SUPP	7003	BAND 00018	PRDG MGR 28600	BAND 00018

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BANO: AFTON

20000  
27400  
00019

		MANAGES SERVICE	ACCOUNTABILITY	TECH/AOISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LANO REGISTER	2005	REG OIR 29200	REG OIR 29200	REG OIR 29200
LANO SURVEYS	2006	REG OIR 29200	REG OIR 29200	REG OIR 29200
MEM: INDIAN REG	2012	BAND 00019	PROG MGR 28600	REG DIR 29200
PROPERTY & ESTATES	2013	REG OIR 29200	REG OIR 29200	REG DIR 29200
<b>EDUCATION</b>				
-----				
NONFED SCHDOLS INSTR	3009	PROV A2222	PROG MGR 28300	PROG MGR 28300
TRANSPORT NONFEO SCH	3012	BAND 00019	PROG MGR 28300	PROG MGR 28300
COMMITTEES & BOARDS	3013	BAND 00019	PROG MGR 28300	PROG MGR 28300
GUIDANCE	3015	BAND 00019	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT U&PRF	3018	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TUITION	3020	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT OCC.	3022	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
INSTR OCC SKILL TRNG	3024	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BAND 00019	PROG MGR 28400	OTHER A4444
SUMMER YOUTH EMPLOY.	4027	BAND 00019	PROG MGR 28400	PROG MGR 28400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV WORKERS	5003	BAND 00019	PROG MGR 28500	PROG MGR 28500
BASIC NEEDS	5004	BAND 00019	PROG MGR 28500	PROG MGR 28500
SPECIAL NEEDS	5005	BAND 00019	PROG MGR 28500	PROG MGR 28500
IN-HOME CARE	5008	BAND 00019	PROG MGR 28500	PROG MGR 28500
CHILO CARE	5009	PROV A2222	PROG MGR 28500	PROV A2222
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 28500	PROV A2222
COMM. ACTION PROJ.	5017	BAND 00019	PROG MGR 28500	PROG MGR 28500
SUPERV. CARE LEVEL 1	5019	PROV A2222	PROG MGR 28500	PROV A2222
<b>COMM. INFRA</b>				
-----				
CONSTRUCT. BANO-HOUS	6005	BAND 00019	PROG MGR 28600	PROG MGR 28694
MAINTEN. ROS&BRIOG	6015	BAND 00019	PROG MGR 28600	PROG MGR 28600
OPERATION ELECTR	6038	BAND 00019	PROG MGR 28600	PROG MGR 28600
PROTECTION POLICING	6053	BAND 00019	PROG MGR 28600	PROG MGR 28600
FIRE PROT. & SAFETY	6056	BAND 00019	PROG MGR 28600	PROG MGR 28694

M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCDTIA  
BAND: AFTON

20000  
27400  
00019

PAGE 53

MANAGES SERVICE  
-----

ACCOUNTABILITY  
-----

TECH/ADVISORY/SERVICE  
-----

BAND GDV"T  
-----

CORE FUND. BAND SUPP 7002  
DVERHEAD BAND SUPP 7003

BAND 00019  
BAND 00019

PROG MGR 28600  
PROG MGR 28600

PROG MGR 28600  
PRDG MGR 28600

M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BANO: ANNAPOLIS VALLEY

2000  
27400  
00020

PAGE 54

		MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG OIR 29200	REG OIR 29200	REG OIR 29200
LAND SURVEYS	2006	REG DIR 29200	REG OIR 29200	REG OIR 29200
MEM: INDIAN REG	2012	OIST MGR 27400	PROG MGR 28600	REG OIR 29200
PROPERTY & ESTATES	2013	REG OIR 29200	REG OIR 29200	REG OIR 29200
<b>EDUCATION</b>				
-----				
NONFED SCHOOLS INSTR	3009	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANSPORT NONFED SCH	3012	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT U&PRF	3018	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANSPT UNIV & PROF	3019	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TUITION	3020	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BAND 00020	PROG MGR 28400	OTHER A4444
BANO WORK PROCESS	4030	BAND 00020	PROG MGR 28400	
<b>SOCIAL SERVICES</b>				
-----				
<b>COMM. INFRA</b>				
-----				
CONSTRUCT. BANO-HOUS	6005	BAND 00020	PROG MGR 28600	PROG MGR 28694
MAINTEN. ROS&BRIOG	6015	BAND 00020	PROG MGR 28600	PROG MGR 28600
WATER SYSTEM	6028	BAND 00020	PROG MGR 28600	PROG MGR 28600
MAINTEN. WATER SYS	6031	BAND 00020	PROG MGR 28600	PROG MGR 28600
OPERATION WATER SYS	6032	BAND 00020	PROG MGR 28600	PROG MGR 28600
<b>BANO GOV'T</b>				
-----				
CORE FUNO. BANO SUPP	7002	BAND 00020	PROG MGR 28600	BAND 00020
OVERHEAO BANO SUPP	7003	BAND 00020	PROG MGR 28600	PROG MGR 28600

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BANO: BEAR RIVER

20000  
27400  
00021

PAGE 55

		MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG OIR 29200	REG OIR 29200	REG OIR 29200
LAND SURVEYS	2006	REG OIR 29200	REG OIR 29200	REG OIR 29200
MEM: INDIAN REG	2012	DIST MGR 27400	PROG MGR 28600	REG OIR 29200
PROPERTY & ESTATES	2013	REG OIR 29200	REG OIR 29200	REG OIR 29200
<b>EDUCATION</b>				
-----				
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 28300	PROG MGR 28300
TRANSPORT NONFEO SCH	3012	BANO 00021	PROG MGR 28300	PROG MGR 28300
COMMITTEES & BOARDS	3013	BANO 00021	PROG MGR 28300	PROG MGR 28300
GUIDANCE	3015	BANO 00021	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT U&PRF	3018	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANSPT UNIV & PROF	3019	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TUITION	3020	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BANO 00021	PROG MGR 28400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	BANO 00021	PROG MGR 28400	PROG MGR 28400
SUMMER YOUTH EMPLOY.	4027	BANO 00021	PROG MGR 28400	
BAND WORK PROCESS	4030	BANO 00021	PROG MGR 28400	PROG MGR 28400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV WORKERS	5003	BANO 00021	PROG MGR 28500	PROG MGR 28500
BASIC NEEDS	5004	BANO 00021	PROG MGR 28500	PROG MGR 28500
SPECIAL NEEDS	5005	BANO 00021	PROG MGR 28500	PROG MGR 28500
IN-HOME CARE	5008	BANO 00021	PROG MGR 28500	PROG MGR 28500
COMM. ACTION PROJ.	5017	BANO 00021	PROG MGR 28500	PROG MGR 28500
<b>COMM. INFRA</b>				
-----				
CONSTRUCT. BANO-HOUS	6005	BANO 00021	PROG MGR 28600	PROG MGR 28694
MAINTEN. ROS&BRIOG	6015	BANO 00021	PROG MGR 28600	PROG MGR 28600
SEWER SYSTEMS	6022	BANO 00021	PROG MGR 28600	PROG MGR 28600
MAINTEN. SEWER SYS	6025	BANO 00021	PROG MGR 28600	PROG MGR 28600
OPERATION SEWER SYS	6026	BANO 00021	PROG MGR 28600	PROG MGR 28600
WATER SYSTEM	6028	BANO 00021	PROG MGR 28600	PROG MGR 28600
MAINTEN. WATER SYS	6031	BANO 00021	PROG MGR 28600	PROG MGR 28600
OPERATION WATER SYS	6032	BANO 00021	PROG MGR 28600	PROG MGR 28600
OPERATION ELECTR	6038	BAND 00021	PROG MGR 28600	PROG MGR 28600
CONSTRUCT. COMM BLOG	6042	BANO 00021	PROG MGR 28694	PROG MGR 28694

M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BAND: BEAR RIVER

20000  
27400  
00021

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			MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
			-----	-----	-----
MUNICIPAL SERVICES	6045		BAND 00021	PROG MGR 28600	PROG MGR 28600
BANO GOV"T					
-----					
CORE FUND.	BAND SUPP	7002	BAND 00021	PROG MGR 28600	BAND 00021
OVERHEAD	BAND SUPP	7003	BAND 00021	PROG MGR 28600	PROG MGR 28600

REGION: ATLANTIC  
DISTRICT: NOVA SCDTIA  
BAND: CHAPEL ISLAND

20000  
27400  
00022

		MANAGES SERVICE	ACCDUNTABILITY	TECH/AOVISDRY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG DIR 29200	REG DIR 29200	REG OIR 29200
LAND SURVEYS	2006	REG DIR 29200	REG OIR 29200	REG DIR 29200
MEM: INDIAN REG	2012	BAND 00022	PRDG MGR 28600	REG DIR 29200
PROPERTY & ESTATES	2013	REG DIR 29200	REG OIR 29200	REG OIR 29200
<b>EDUCATION</b>				
-----				
NONFED SCHDOLS INSTR	3009	PRDV A2222	PRDG MGR 28300	PRDG MGR 28300
MAINT OF STUDENTS	3011	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
TRANSPORT NONFED SCH	3012	BAND 00022	PRDG MGR 28300	PRDG MGR 28300
CDMMITTEES & BDARDS	3013	BAND 00022	PRDG MGR 28300	PRDG MGR 28300
BAND DPER. SCHOOLS	3016	BAND 00022	PRDG MGR 28300	PRDG MGR 28300
MAINT DF STUdT U&PRF	3018	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
TRANSPT UNIV & PROF	3019	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
TUITION	3020	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
MAINT OF STUdT OCC.	3022	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
TRANS OCC SKILL TRNG	3023	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
INSTR OCC SKILL TRNG	3024	PRDG MGR 28300	PRDG MGR 28300	PRDG MGR 28300
<b>ECDN &amp; EMPLOY</b>				
-----				
ASSDC. SDCID-ECDN	4008	BAND 00022	PRDG MGR 28400	OTHER A4444
ADVISE&SUPP BUS-ENT	4012	BAND 00022	PRDG MGR 28400	OTHER A4444
ACTIV. SUPP JDB-CR	4015	BAND 00021	PRDG MGR 28400	
SUMMER YOUTH EMPLOY.	4027	BAND 00022	PRDG MGR 28400	
BAND WORK PROCESS	4030	BAND 00022	PRDG MGR 28400	
<b>SOCIAL SERVICES</b>				
-----				
SDCIAL SERV WDRKERS	5003	BAND 00022	PRDG MGR 28500	PRDG MGR 28500
BASIC NEEDS	5004	BAND 00022	PRDG MGR 28500	PRDG MGR 28500
SPECIAL NEEDS	5005	BAND 00022	PRDG MGR 28500	PRDG MGR 28500
IN-HOME CARE	5008	BAND 00019	PRDG MGR 28500	PRDG MGR 28500
CHILD CARE	5009	PROV A2222	PRDG MGR 28500	PROV A2222
FOSTER HOME CARE	5011	PROV A2222	PRDG MGR 28500	PROV A2222
COMM. ACTION PROJ.	5017	BAND 00022	PRDG MGR 28500	PRDG MGR 28500
SUPERV. CARE LEVEL 1	5019	PRDV A2222	PRDG MGR 28500	PRDV A2222



M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BAND: CHAPEL ISLAND

20000  
27400  
00022

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		MANAGES SERVICE -----	ACCOUNTABILITY -----	TECH/ADVISORY/SERVICE -----
COMM. INFRA -----				
CONSTRUCT. BANO-HOUS	6005	BAND 00022	PROG MGR 28600	PROG MGR 28694
MAINTEN. ROS&BRIOG	6015	BAND 00022	PROG MGR 28600	PROG MGR 28694
SEWER SYSTEMS	6022	BAND 00022	PROG MGR 28600	PROG MGR 28694
MAINTEN. SEWER SYS	6025	BAND 00022	PROG MGR 28600	PROG MGR 28694
OPERATION SEWER SYS	6026	BAND 00022	PROG MGR 28600	PROG MGR 28600
WATER SYSTEM	6028	BAND 00022	PROG MGR 28600	PROG MGR 28600
MAINTEN. WATER SYS	6031	BAND 00022	PROG MGR 28600	PROG MGR 28600
OPERATION WATER SYS	6032	BAND 00022	PROG MGR 28600	PROG MGR 28600
MUNICIPAL SERVICES	6045	BAND 00022	PROG MGR 28600	OTHER A4444
MAINTENAN. SCHOOLS	6050	BAND 00022	PROG MGR 28694	PROG MGR 28694
FIRE PROT. & SAFETY	6056	BAND 00022	PROG MGR 28600	PROG MGR 28694
BAND GOV" T -----				
CORE FUNO. BAND SUPP	7002	BAND 00022	PROG MGR 28600	BAND 00022
OVERHEAD BAND SUPP	7003	BAND 00022	PROG MGR 28600	PROG MGR 28600

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BAND: ESKANSONI

20000  
27400  
00023

		MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG DIR 29200	REG OIR 29200	REG OIR 29200
LAND SURVEYS	2006	REG DIR 29200	REG DIR 29200	REG DIR 29200
MEM: INDIAN REG	2012	BAND 00023	PROG MGR 28600	REG DIR 29200
PROPERTY & ESTATES	2013	REG DIR 29200	REG OIR 29200	REG DIR 29200
<b>EDUCATION</b>				
-----				
NONFED SCHOOLS INSTR	3009	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
BAND OPER. SCHOOLS	3016	BAND 00023	PROG MGR 28300	PROG MGR 28300
MAINT OF STUdT U&PRF	3018	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANSPt UNIV & PROF	3019	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TUITION	3020	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
MAINT OF STUdT OCC.	3022	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANS OCC SKILL TRNG	3023	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
INSTR OCC SKILL TRNG	3024	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BAND 00023	PROG MGR 28400	OTHER A4444
ADVISE&SUPP BUS-ENT	4012	BAND 00023	PROG MGR 28400	OTHER A4444
SUMMER YOUTH EMPLOY.	4027	BAND 00023	PROG MGR 28400	
BAND WORK PROCESS	4030	BAND 00023	PROG MGR 28400	PROG MGR 28400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV WORKERS	5003	BAND 00023	PROG MGR 28500	PROG MGR 28500
BASIC NEEDS	5004	BAND 00023	PROG MGR 28500	PROG MGR 28500
SPECIAL NEEDS	5005	BAND 00023	PROG MGR 28500	PROG MGR 28500
IN-HOME CARE	5008	BAND 00023	PROG MGR 28500	PROG MGR 28500
CHILD CARE	5009	PROV A2222	PROG MGR 28500	PROV A2222
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 28500	PROV A2222
COMM. ACTION PROJ.	5017	BAND 00023	PROG MGR 28500	PROG MGR 28500
SUPERV. CARE LEVEL 1	5019	PROV A2222	PROG MGR 28500	PROV A2222
INTENS. CARE LEVEL 2	5020	PROV A2222	PROG MGR 28500	PROV A2222
GROUP HOMES	5021	PROV A2222	PROG MGR 28500	PROV A2222
<b>COMM. INFRA</b>				
-----				
CONSTRUCT. BANO-HOUS	6005	BAND 00023	PROG MGR 28600	PROG MGR 28694
MAINTEN. RDS&BRIDG	6015	BAND 00023	PROG MGR 28600	PROG MGR 28600
SEWER SYSTEMS	6022	BAND 00023	PROG MGR 28600	PROG MGR 28600
MAINTEN. SEWER SYS	6025	BAND 00023	PROG MGR 28600	PROG MGR 28600

M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BANO: ESKANSONI

20000  
27400  
00023

PAGE 60

	MANAGES SERVICE	ACCOUNTABILITY	TECH/AOISORY/SERVICE
	-----	-----	-----
OPERATION SEWER SYS 6026	BAND 00023	PROG MGR 28600	PROG MGR 28600
WATER SYSTEM 6028	BAND 00023	PROG MGR 28600	PROG MGR 28600
MAINTEN. WATER SYS 6031	BAND 00023	PROG MGR 28600	PROG MGR 28600
OPERATION WATER SYS 6032	BAND 00023	PROG MGR 28600	PROG MGR 28600
OPERATION ELECTR 6038	BAND 00023	PROG MGR 28600	PROG MGR 28600
MUNICIPAL SERVICES 6045	BAND 00023	PROG MGR 28600	OTHER A4444
MAINTENAN. SCHOOLS 6050	BAND 00023	PROG MGR 28300	PROG MGR 28600
OPERATION SCHOOLS 6051	BAND 00023	PROG MGR 28300	PROG MGR 28600
PROTECTION POLICING 6053	BAND 00023	PROG MGR 28600	PROG MGR 28600
FIRE PROT. & SAFETY 6056	BAND 00023	PROG MGR 28600	PROG MGR 28694
BANO GOV"T			
-----			
CORE FUND. BANO SUPP 7002	BAND 00023	PROG MGR 28600	BAND 00023
OVERHEAD BANO SUPP 7003	BAND 00023	PROG MGR 28600	PROG MGR 28600

REGION: ATLANTIC 20000  
DISTRICT: NOVA SCOTIA 27400  
BANO: PICTOU LANDING 00024

		MANAGES SERVICE	ACCOUNTABILITY	TECH/AOVSORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG OIR 29200	REG OIR 29200	REG OIR 29200
LAND SURVEYS	2006	REG OIR 29200	REG OIR 29200	REG OIR 29200
MEM: INDIAN REG	2012	BANO 00024	PROG MGR 28600	REG OIR 29200
PROPERTY & ESTATES	2013	REG OIR 29200	REG OIR 29200	REG OIR 29200
<b>EDUCATION</b>				
-----				
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 28300	PROG MGR 28300
TRANSPORT NONFEO SCH	3012	BANO 00024	PROG MGR 28300	PROG MGR 28300
COMMITTEES & BOARDS	3013	BANO 00024	PROG MGR 28300	PROG MGR 28300
GUIDOANCE	3015	BANO 00024	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT OCC.	3022	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANS OCC SKILL TRNG	3023	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
INSTR OCC SKILL TRNG	3024	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BANO 00024	PROG MGR 28400	OTHER A4444
BANO WORK PROCESS	4030	BANO 00024	PROG MGR 28400	PROG MGR 28400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV WORKERS	5003	BANO 00024	PROG MGR 28500	PROG MGR 28500
BASIC NEEOS	5004	BANO 00024	PROG MGR 28500	PROG MGR 28500
SPECIAL NEEOS	5005	BANO 00024	PROG MGR 28500	PROG MGR 28500
IN-HOME CARE	5008	BANO 00024	PROG MGR 28500	PROG MGR 28500
CHILD CARE	5009	PROV A2222	PROG MGR 28500	PROV A2222
INSTIT. CARE	5010	PROV A2222	PROG MGR 28500	PROV A2222
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 28500	PROV A2222
COMM. ACTION PROJ.	5017	BANO 00024	PROG MGR 28500	PROG MGR 28500
SUPERV. CARE LEVEL 1	5019	PROV A2222	PROG MGR 28500	PROV A2222
<b>COMM. INFRA</b>				
-----				
CONSTRUCT. BANO-HOUS	6005	BANO 00024	PROG MGR 28694	PROG MGR 28694
MAINTEN. ROS&BRIG	6015	BANO 00024	PROG MGR 28600	PROG MGR 28600
WATER SYSTEM	6028	BANO 00024	PROG MGR 28600	PROG MGR 28600
MAINTEN. WATER SYS	6031	BANO 00024	PROG MGR 28600	PROG MGR 28600
OPERATION WATER SYS	6032	BANO 00024	PROG MGR 28600	PROG MGR 28600
OPERATION ELECTR	6038	BANO 00024	PROG MGR 28600	PROG MGR 28600
FIRE PROT. & SAFETY	6056	BANO 00024	PROG MGR 28600	PROG MGR 28694

M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BAND: PICTOU LANDING

20000  
27400  
00024

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MANAGES SERVICE  
-----

ACCOUNTABILITY  
-----

TECH/ADVISORY/SERVICE  
-----

BAND GOV"T  
-----

CORE FUND. BAND SUPP 7002  
OVERHEAD BAND SUPP 7003

BAND 00024  
BAND 00024

PROG MGR 28600  
PROG MGR 28600

BAND 00024  
PROG MGR 28600

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BANO: SHUBENACAOIE

20000  
27400  
00025

		MANAGES SERVICE	ACCOUNTABILITY	TECH/AOVSORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG OIR 29200	REG OIR 29200	REG OIR 29200
LAND SURVEYS	2006	REG OIR 29200	REG OIR 29200	REG OIR 29200
MEM: INDIAN REG	2012	BANO 00025	PROG MGR 28600	REG OIR 29200
PROPERTY & ESTATES	2013	REG OIR 29200	REG OIR 29200	REG OIR 29200
<b>EDUCATION</b>				
-----				
FEO SCHOOLS INSTRUCT	3003	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
CURRICULUM DEVELOP	3004	BANO 00025	PROG MGR 28300	PROG MGR 28300
TRANSPORT-FEO SCHOOL	3006	BANO 00025	PROG MGR 28300	PROG MGR 28300
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 28300	PROG MGR 28300
TRANSPORT NONFEO SCH	3012	BANO 00025	PROG MGR 28300	PROG MGR 28300
COMMITTEES & BOARDS	3013	BANO 00025	PROG MGR 28300	PROG MGR 28300
GUIDANCE	3015	BAND 00025	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT U&PRF	3018	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANSPT UNIV & PROF	3019	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TUITION	3020	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT OCC.	3022	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANS OCC SKILL TRNG	3023	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
INSTR OCC SKILL TRNG	3024	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
<b>ECON &amp; EMPLOY</b>				
-----				
ACTIV. SUPP BUS-ENT	4010	BANO 00025	PROG MGR 28400	
ADVISE&SUPP BUS-ENT	4012	BANO 00025	PROG MGR 28400	OTHER A4444
SUMMER YOUTH EMPLOY.	4027	BANO 00025	PROG MGR 28400	PROG MGR 28400
BAND WORK PROCESS	4030	BANO 00025	PROG MGR 28400	OTHER A4444
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV WORKERS	5003	BANO 00025	PROG MGR 28500	PROG MGR 28500
BASIC NEEOS	5004	BANO 00025	PROG MGR 28500	PROG MGR 28500
SPECIAL NEEOS	5005	BANO 00025	PROG MGR 28500	PROG MGR 28500
IN-HOME CARE	5008	BAND 00025	PROG MGR 28500	PROG MGR 28500
CHILD CARE	5009	PROV A2222	PROG MGR 28500	PROV A2222
INSTIT. CARE	5010	PROV A2222	PROG MGR 28500	PROV A2222
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 28500	PROV A2222
COMM. ACTION PROJ.	5017	BANO 00025	PROG MGR 28500	PROG MGR 28500
SUPERV. CARE LEVEL 1	5019	BANO 00025	PROG MGR 28500	PROG MGR 28500

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BANO: SHUBENACAOIE

20000  
27400  
00025

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			MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
			-----	-----	-----
COMM. INFRA					
-----					
CONSTRUCT. BANO-HOUS	6005	BAND	00025	PROG MGR 28600	PROG MGR 28694
MAINTEN. RDS&BRIOG	6015	BAND	00025	PROG MGR 28600	PROG MGR 28600
SEWER SYSTEMS	6022	BAND	00025	PROG MGR 28600	PROG MGR 28600
MAINTEN. SEWER SYS	6025	BAND	00025	PROG MGR 28600	PROG MGR 28600
OPERATION SEWER SYS	6026	BAND	00025	PROG MGR 28600	PROG MGR 28600
WATER SYSTEM	6028	BAND	00025	PROG MGR 28600	PROG MGR 28600
MAINTEN. WATER SYS	6031	BAND	00025	PROG MGR 28600	PROG MGR 28600
OPERATION WATER SYS	6032	BAND	00025	PROG MGR 28600	PROG MGR 28600
OPERATION ELECTR	6038	BAND	00025	PROG MGR 28600	PROG MGR 28600
MUNICIPAL SERVICES	6045	BAND	00025	PROG MGR 28600	PROG MGR 28600
MAINTENAN. SCHOOLS	6050	BAND	00025	PROG MGR 28300	PROG MGR 28300
OPERATION SCHOOLS	6051	PROG MGR	28300	PROG MGR 28300	PROG MGR 28300
FIRE PROT. & SAFETY	6056	BAND	00025	PROG MGR 28600	PROG MGR 28694
BANO GOV'T					
-----					
CORE FUNO. BANO SUPP	7002	BAND	00025	PROG MGR 28600	BANO 00025
OVERHEAD BANO SUPP	7003	BAND	00025	PROG MGR 28600	PROG MGR 28600

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BAND: SYDNEY (MEMBERTOU)

20000  
27400  
00026

		MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG DIR 29200	REG DIR 29200	REG DIR 29200
LAND SURVEYS	2006	REG DIR 29200	REG DIR 29200	REG DIR 29200
MEM: INDIAN REG	2012	BAND 00026	PROG MGR 28600	REG DIR 29200
PROPERTY & ESTATES	2013	REG DIR 29200	REG DIR 29200	REG DIR 29200
<b>EDUCATION</b>				
-----				
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 28300	PROG MGR 28300
TRANSPORT NONFED SCH	3012	BAND 00026	PROG MGR 28300	PROG MGR 28300
COMMITTEES & BOARDS	3013	BAND 00026	PROG MGR 28300	PROG MGR 28300
COUNSEL & REFERRAL	3014	BAND 00026	PROG MGR 28300	PROG MGR 28300
MAINT OF STUDT U&PRF	3018	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANSP UNIV & PROF	3019	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TUITION	3020	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT OCC.	3022	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANS OCC SKILL TRNG	3023	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
INSTR OCC SKILL TRNG	3024	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BAND 00026	PROG MGR 28400	
ACTIV. SUPP JOB-CR	4015	BAND 00026	PROG MGR 28400	
SUMMER YOUTH EMPLOY.	4027	BAND 00026	PROG MGR 28400	
BAND WORK PROCESS	4030	BAND 00026	PROG MGR 28400	PROG MGR 28400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV WORKERS	5003	BAND 00026	PROG MGR 28500	PROG MGR 28500
BASIC NEEDS	5004	BAND 00026	PROG MGR 28500	PROG MGR 28500
SPECIAL NEEOS	5005	BAND 00026	PROG MGR 28500	PROG MGR 28500
IN-HOME CARE	5008	BAND 00026	PROG MGR 28500	PROG MGR 28500
CHILD CARE	5009	PROV A2222	PROG MGR 28500	PROV A2222
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 28500	PROV A2222
COMM. ACTION PROJ.	5017	BAND 00026	PROG MGR 28500	PROG MGR 28500
<b>COMM. INFRA</b>				
-----				
CONSTRUCT. BAND-HOUS	6005	BAND 00026	PROG MGR 28600	PROG MGR 28694
MUNICIPAL SERVICES	6045	BAND 00026	PROG MGR 28600	OTHER A4444
PROTECTION POLICING	6053	BAND 00026	PROG MGR 28600	BAND 00026



M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PRDFILE

JULY 1, 1981

REGIDN: ATLANTIC  
DISTRICT: NDVA SCDTIA  
BAND: SYDNEY (MEMBERTOU)

20000  
27400  
00026

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MANAGES SERVICE  
-----

ACCDUNTABILITY  
-----

TECH/ADVISORY/SERVICE  
-----

BAND GOV"T  
-----

CDRE FUND. BAND SUPP 7002  
OVERHEAD BAND SUPP 7003

BAND 00026  
BAND 00026

PRDG MGR 28600  
PRDG MGR 28600

BAND 00026  
PRDG MGR 28600

M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BANO: TRURO (MILBROOK)

20000  
27400  
00027

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		MANAGES SERVICE	ACCOUNTABILITY	TECH/AOISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG DIR 29200	REG DIR 29200	REG DIR 29200
LAND SURVEYS	2006	REG DIR 29200	REG DIR 29200	REG DIR 29200
MEM: INDIAN REG	2012	BANO 00027	PROG MGR 28600	REG DIR 29200
PROPERTY & ESTATES	2013	REG DIR 29200	REG DIR 29200	REG DIR 29200
<b>EDUCATION</b>				
-----				
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 28300	PROG MGR 28300
TRANSPORT NONFEO SCH	3012	BANO 00027	PROG MGR 28300	PROG MGR 28300
COMMITTEES & BOARDS	3013	BANO 00027	PROG MGR 28300	PROG MGR 28300
GUIDOANCE	3015	BANO 00027	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT U&PRF	3018	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANSPT UNIV & PROF	3019	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TUITION	3020	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT OCC.	3022	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANS OCC SKILL TRNG	3023	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
INSTR OCC SKILL TRNG	3024	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BANO 00027	PROG MGR 28400	OTHER A4444
ADVISE&SUPP BUS-ENT	4012	BANO 00027	PROG MGR 28400	OTHER A4444
SUMMER YOUTH EMPLOY.	4027	BANO 00027	PROG MGR 28400	
BANO WORK PROCESS	4030	BANO 00027	PROG MGR 28400	PROG MGR 28400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV WORKERS	5003	BANO 00027	PROG MGR 28500	PROG MGR 28500
BASIC NEEDS	5004	BANO 00027	PROG MGR 28500	PROG MGR 28500
SPECIAL NEEDS	5005	BANO 00027	PROG MGR 28500	PROG MGR 28500
IN-HOME CARE	5008	BANO 00027	PROG MGR 28500	PROG MGR 28500
CHILDO CARE	5009	PROV A2222	PROG MGR 28500	PROV A2222
INSTIT. CARE	5010	PROV A2222	PROG MGR 28500	PROV A2222
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 28500	PROV A2222
COMM. ACTION PROJ.	5017	BANO 00027	PROG MGR 28500	PROG MGR 28500
SUPERV. CARE LEVEL 1	5019	BANO 00027	PROG MGR 28500	PROG MGR 28500
<b>COMM. INFRA</b>				
-----				
CONSTRUCT. BAND-HOUS	6005	BANO 00027	PROG MGR 28600	PROG MGR 28694
MUNICIPAL SERVICES	6045	BANO 00027	PROG MGR 28600	OTHER A4444

M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BANO: TRURO (MILBROOK)

20000  
27400  
00027

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MANAGES SERVICE  
-----

ACCOUNTABILITY  
-----

TECH/ADVISORY/SERVICE  
-----

BAND GOV"T  
-----

CORE FUND. BANO SUPP 7002  
OVERHEAD BANO SUPP 7003

BAND 00027  
BAND 00027

PROG MGR 28600  
PROG MGR 28600

BAND 00027  
PROG MGR 28600

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BAND: WAGMATCOOK

20000  
27400  
00028

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		MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LAND REGISTER	2005	REG OIR 29200	REG DIR 29200	REG DIR 29200
LAND SURVEYS	2006	REG OIR 29200	REG OIR 29200	REG OIR 29200
MEM: INDIAN REG	2012	BAND 00028	PROG MGR 28600	REG OIR 29200
PROPERTY & ESTATES	2013	REG OIR 29200	REG OIR 29200	REG OIR 29200
<b>EDUCATION</b>				
-----				
FEO SCHOOLS INSTRUCT	3003	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
CURRICULUM DEVELOP	3004	BAND 00028	PROG MGR 28300	PROG MGR 28300
TRANSPORT-FEO SCHOOL	3006	BAND 00028	PROG MGR 28300	PROG MGR 28300
NONFEO SCHOOLS INSTR	3009	PROV A2222	PROG MGR 28300	PROG MGR 28300
TRANSPORT NONFEO SCH	3012	BAND 00028	PROG MGR 28300	PROG MGR 28300
COMMITTEES & BOARDS	3013	BAND 00028	PROG MGR 28300	PROG MGR 28300
GUIDANCE	3015	BAND 00028	PROG MGR 28300	PROG MGR 28300
<b>ECON &amp; EMPLOY</b>				
-----				
ASSOC. SOCIO-ECON	4008	BAND 00028	PROG MGR 28400	OTHER A4444
ACTIV. SUPP JOB-CR	4015	BAND 00028	PROG MGR 28400	
BAND WORK PROCESS	4030	BAND 00028	PROG MGR 28400	PROG MGR 28400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV WORKERS	5003	BAND 00028	PROG MGR 28500	PROG MGR 28500
BASIC NEEDS	5004	BAND 00028	PROG MGR 28500	PROG MGR 28500
SPECIAL NEEDS	5005	BAND 00028	PROG MGR 28500	PROG MGR 28500
IN-HOME CARE	5008	BAND 00028	PROG MGR 28500	PROG MGR 28500
CHILD CARE	5009	PROV A2222	PROG MGR 28500	PROV A2222
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 28500	PROV A2222
COMM. ACTION PROJ.	5017	BAND 00028	PROG MGR 28500	PROG MGR 28500
<b>COMM. INFRA</b>				
-----				
CONSTRUCT. BAND-HOUS	6005	BAND 00028	PROG MGR 28600	PROG MGR 28694
MAINTEN. ROS&BRIG	6015	BAND 00028	PROG MGR 28600	PROG MGR 28600
SEWER SYSTEMS	6022	BAND 00028	PROG MGR 28600	PROG MGR 28600
MAINTEN. SEWER SYS	6025	BAND 00028	PROG MGR 28600	PROG MGR 28600
OPERATION SEWER SYS	6026	BAND 00028	PROG MGR 28600	PROG MGR 28600
WATER SYSTEM	6028	BAND 00028	PROG MGR 28600	PROG MGR 28600
MAINTEN. WATER SYS	6031	BAND 00028	PROG MGR 28600	PROG MGR 28600
OPERATION WATER SYS	6032	BAND 00028	PROG MGR 28600	PROG MGR 28600
MUNICIPAL SERVICES	6045	BAND 00028	PROG MGR 28600	PROG MGR 28600

M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BAND: WAGMATCOOK

20000  
27400  
00028

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			MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
			-----	-----	-----
MAINTENAN.	SCHOOLS	6050	BAND 00028	PROG MGR 28300	PROG MGR 28300
OPERATION	SCHOOLS	6051	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
FIRE PROT.	& SAFETY	6056	BAND 00028	PROG MGR 28600	PROG MGR 28694
BAND GOV"T					
-----					
CORE FUND.	BAND SUPP	7002	BAND 00028	PROG MGR 28600	BAND 00028
OVERHEAD	BAND SUPP	7003	BAND 00028	PROG MGR 28600	PROG MGR 28600

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BANO: WHYCOCOMAGH

20000  
27400  
00029

		MANAGES SERVICE	ACCOUNTABILITY	TECH/ADVISORY/SERVICE
		-----	-----	-----
<b>RES &amp; TRUST</b>				
-----				
LANO REGISTER	2005	REG OIR 29200	REG OIR 29200	REG OIR 29200
LANO SURVEYS	2006	REG OIR 29200	REG OIR 29200	REG OIR 29200
MEM: INOIAN REG	2012	BANO 00029	PROG MGR 28600	REG OIR 29200
PROPERTY & ESTATES	2013	REG OIR 29200	REG OIR 29200	REG OIR 29200
<b>EDUCATION</b>				
-----				
FED SCHOOLS INSTRUCT	3003	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
CURRICULUM OEVELOP	3004	BANO 00029	PROG MGR 28300	PROG MGR 28300
TRANSPORT-FED SCHOOL	3006	BANO 00029	PROG MGR 28300	PROG MGR 28300
NONFED SCHOOLS INSTR	3009	PROV A2222	PROG MGR 28300	PROG MGR 28300
TRANSPORT NONFEO SCH	3012	BANO 00029	PROG MGR 28300	PROG MGR 28300
COMMITTEES & BOARDS	3013	BANO 00029	PROG MGR 28300	PROG MGR 28300
GUIDANCE	3015	BANO 00029	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT U&PRF	3018	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANSPT UNIV & PROF	3019	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TUITION	3020	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
MAINT OF STUOT OCC.	3022	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
TRANS OCC SKILL TRNG	3023	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
INSTR OCC SKILL TRNG	3024	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
<b>ECON &amp; EMPLOY</b>				
-----				
ACTIV. SUPP JOB-CR	4015	BANO 00029	PROG MGR 28400	
SUMMER YOUTH EMPLOY.	4027	BANO 00029	PROG MGR 28400	
BANO WORK PROCESS	4030	BANO 00029	PROG MGR 28400	PROG MGR 28400
<b>SOCIAL SERVICES</b>				
-----				
SOCIAL SERV WORKERS	5003	BANO 00029	PROG MGR 28500	PROG MGR 28500
BASIC NEEDS	5004	BANO 00029	PROG MGR 28500	PROG MGR 28500
SPECIAL NEEDS	5005	BANO 00029	PROG MGR 28500	PROG MGR 28500
IN-HOME CARE	5008	BANO 00029	PROG MGR 28500	PROG MGR 28500
CHILD CARE	5009	PROV A2222	PROG MGR 28500	PROV A2222
FOSTER HOME CARE	5011	PROV A2222	PROG MGR 28500	PROV A2222
COMM. ACTION PROJ.	5017	BANO 00029	PROG MGR 28500	PROG MGR 28500
<b>COMM. INFRA</b>				
-----				
CONSTRUCT. BANO-HOUS	6005	BANO 00029	PROG MGR 28600	PROG MGR 28694
MAINTEN. ROS&BRIOG	6015	BANO 00029	PROG MGR 28600	PROG MGR 28600
SEWER SYSTEMS	6022	BANO 00029	PROG MGR 28600	PROV A2222

M.I.P. 6.2  
TABLE 1.1

DETAILED BANO MANAGEMENT PROFILE

JULY 1, 1981

REGION: ATLANTIC  
DISTRICT: NOVA SCOTIA  
BANO: WHYCOCOMAGH

20000  
27400  
00029

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			MANAGES SERVICE	ACCOUNTABILITY	TECH/AOISORY/SERVICE
			-----	-----	-----
MAINTEN.	SEWER SYS	6025	BAND 00029	PROG MGR 28600	PROV A2222
OPERATION	SEWER SYS	6026	BAND 00029	PROG MGR 28600	PROV A2222
WATER SYSTEM		6028	BAND 00029	PROG MGR 28600	PROG MGR 28600
MAINTEN.	WATER SYS	6031	BAND 00029	PROG MGR 28600	PROG MGR 28600
OPERATION	WATER SYS	6032	BAND 00029	PROG MGR 28600	PROG MGR 28600
OPERATION	ELECTR	6038	BAND 00029	PROG MGR 28600	PROV A2222
OPERATION	SCHOOLS	6051	PROG MGR 28300	PROG MGR 28300	PROG MGR 28300
FIRE PROT. & SAFETY		6056	BAND 00029	PROG MGR 28600	PROG MGR 28600
BANO GOV'T					
-----					
CORE FUND.	BANO SUPP	7002	BAND 00029	PROG MGR 28600	BAND 00029
OVERHEAD	BANO SUPP	7003	BAND 00029	PROG MGR 28600	PROG MGR 28600

M.I.P. 6.2  
TABLE 1.1

DETAILED BAND MANAGEMENT PROFILE

JULY 1, 1981



MIP TASK 6.2

TABLE 2.1

SERVICE SUMMARY BY BAND

NOTE: This Section contains only that portion of Table 2.1 relating to Atlantic Region.

TABLE 2.1  
SERVICE SUMMARY BY BAND  
ATLANTIC REGION

2. INTRODUCTION

Table 2.1 provides a statistical summary of services delivered to each band (or community). For each band, a statistical analysis, by Main Activity, is given for the three functions of the matrix; management, accountability and the provision of technical advisory support.

Table 2.1 differs from Table 1.1 in that the former (2.1) gives a statistical breakdown of services received, whereas the latter (1.1) gives the name and code of the responsible parties.

Page 32 of Table 2.1 profiles the Tobique Band, in New Brunswick District, Atlantic Region. Under the heading "MANAGEMENT OF SERVICES", the Community Infrastructure Activity is analysed. Of a possible total of 51 services, Tobique receives 13 or 25%. Of these 13 services, 3 (23%) are administered by the Department; 9 (69%) are band administered and 1 (8%) are administered by other bodies.

Under the heading "ACCOUNTABILITY" it is noted that of the 13 Community Infrastructure services, accountability lies at the District level in 12 instances and at the Regional level in the other instance.

Under the heading, "TECH/ADVIS SRV", it is noted that for all activities, and in all instances where the technical support was sought, it was provided in 78% of the cases by the Department, 4% by Indian, and 18% by other bodies. Please note that technical support is not always provided and therefore the total in this function does not always equal that of the services delivered.

REGION: ATLANTIC 20000  
 DISTRICT: REGIONAL OFFICE 00000  
 BAND: ABEGWEIT 00001

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN			OTHER NON-INDIAN			TOTAL RCVD	
	H.Q.	REG. DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV		OTHER
RES & TRUST		3	3 75%	1		1 25%					4
EDUCATION				17		17 100%					17
ECON. & EMPLOYMENT				1		1 100%					1
SOCIAL SERVICES		1	1 11%	5		5 56%		3		3 33%	9
COMM. INFRA				32		32 100%					32
BAND GOV'T		4	4 67%	2		2 33%					6
TOTAL		8	8 12%	58		58 84%		3		3 4%	69
ACCOUNTABILITY											
RES & TRUST		4	4								
EDUCATION		17	17								
ECON. & EMPLOYMENT		1	1								
SOCIAL SERVICES		9	9								
COMM. INFRA		32	32								
BAND GOV'T		6	6								
TOTAL		69	69								
TECH/AOVIS. SRV											
RES & TRUST		4	4 100%								4
EDUCATION		16	16 100%								16
ECON. & EMPLOYMENT											
SOCIAL SERVICES		4	4 44%					5		5 56%	9
COMM. INFRA		21	21 81%					2	3	5 19%	26
BAND GOV'T		4	4 100%								4
TOTAL		49	49 83%					2	8	10 17%	59

REGION: ATLANTIC 20000  
 DISTRICT: REGIONAL OFFICE 00000  
 BAND: LENNOX ISLAND 00002

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN			OTHER NON-INDIAN			TOTAL RCVD
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER TOTAL	FED	PROV	OTHER TOTAL	
RES & TRUST		3	3 75%	1		1 25%				4
EDUCATION				6		6 100%				6
ECON. & EMPLOYMENT				3		3 100%				3
SOCIAL SERVICES		1	1 11%	5		5 56%	3		3 33%	9
COMM. INFRA		3	3 8%	33		33 92%				36
BAND GOV'T		6	6 75%	2		2 25%				8
TOTAL		13	13 20%	50		50 76%	3		3 5%	66
ACCOUNTABILITY										
RES & TRUST		4	4							4
EDUCATION		6	6							6
ECON. & EMPLOYMENT		3	3							3
SOCIAL SERVICES		9	9							9
COMM. INFRA		36	36							36
BAND GOV'T		8	8							8
TOTAL		66	66							66
TECH/AOVIS. SRV										
RES & TRUST		4	4 100%							4
EDUCATION		6	6 100%							6
ECON. & EMPLOYMENT		2	2 100%							2
SOCIAL SERVICES		4	4 50%				4		4 50%	8
COMM. INFRA		27	27 90%				3		3 10%	30
BAND GOV'T		5	5 100%							5
TOTAL		48	48 87%				7		7 13%	55

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: BIG COVE 00003

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST		1	2	3	75%	1		1	25%				4			
EDUCATION			10	10	71%	3		3	21%	1		1	7%	14		
ECON. & EMPLOYMENT			1	1	14%	6		6	86%					7		
SOCIAL SERVICES			1	1	11%	6		6	67%	2		2	22%	9		
COMM. INFRA		1	3	4	27%	9		9	60%	1	1	2	13%	15		
BAND GOV'T		1	2	3	43%	2		2	57%					7		
<b>TOTAL</b>		<b>3</b>	<b>19</b>	<b>22</b>	<b>39%</b>	<b>27</b>		<b>2</b>	<b>29</b>	<b>52%</b>	<b>4</b>	<b>1</b>	<b>5</b>	<b>9%</b>	<b>56</b>	
<b>ACCDUNTABILITY</b>																
RES & TRUST		1	3	4												
EDUCATION			14	14												
ECON. & EMPLOYMENT			7	7												
SOCIAL SERVICES			9	9												
COMM. INFRA		1	14	15												
BAND GOV'T		1	6	7												
<b>TOTAL</b>		<b>3</b>	<b>53</b>	<b>56</b>												
<b>TECH/ADVIS. SRV</b>																
RES & TRUST	1	3		4	100%									4		
EDUCATION			10	10	100%									10		
ECON. & EMPLOYMENT			5	5	71%						2	2	29%	7		
SOCIAL SERVICES			7	7	78%						2	2	22%	9		
COMM. INFRA			11	11	73%					1	2	1	4	27%	15	
BAND GOV'T		1	3	4	67%			2	2	33%				6		
<b>TOTAL</b>	<b>1</b>	<b>4</b>	<b>36</b>	<b>41</b>	<b>80%</b>			<b>2</b>	<b>2</b>	<b>4%</b>	<b>1</b>	<b>4</b>	<b>3</b>	<b>8</b>	<b>16%</b>	<b>51</b>

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: BUCTOUCHE 00004

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		1	3	4									4
EDUCATION			1	1	2		2	67%					3
ECON. & EMPLOYMENT			1	1	6		6	86%					7
SOCIAL SERVICES			1	1	5		5	83%					6
COMM. INFRA			1	1	2		2	50%		1	1	25%	4
BAND GOV'T		1	2	3	2		2	43%					7
<b>TOTAL</b>		<b>2</b>	<b>9</b>	<b>11</b>	<b>17</b>		<b>2</b>	<b>19</b>	<b>61%</b>	<b>1</b>	<b>1</b>	<b>3%</b>	<b>31</b>
<b>ACCOUNTABILITY</b>													
RES & TRUST		1	3	4									
EDUCATION			3	3									
ECON. & EMPLOYMENT			7	7									
SOCIAL SERVICES			6	6									
COMM. INFRA			4	4									
BAND GOV'T		1	6	7									
<b>TOTAL</b>		<b>2</b>	<b>29</b>	<b>31</b>									
<b>TECH/AOVIS. SRV</b>													
RES & TRUST	1	3		4									4
EDUCATION			1	1									1
ECON. & EMPLOYMENT			5	5						2	2	29%	7
SOCIAL SERVICES			6	6									6
COMM. INFRA			3	3						1	1	25%	4
BAND GOV'T			3	3			2	2	33%	1	1	17%	6
<b>TOTAL</b>	<b>1</b>	<b>3</b>	<b>18</b>	<b>22</b>			<b>2</b>	<b>2</b>	<b>7%</b>	<b>4</b>	<b>4</b>	<b>14%</b>	<b>28</b>

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: BURNT CHURCH 00005

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		1	3	4									4
EDUCATION			9	9	4		4	31%					13
ECON. & EMPLOYMENT			1	1	6		6	86%					7
SOCIAL SERVICES					6		6	67%		3		3	9
COMM. INFRA			2	2	7		7	64%					11
BAND GOV'T		1	2	3	2		2	4	57%	1	1	2	7
TOTAL		2	17	19	25		2	27	53%	4	1	5	51
ACCOUNTABILITY													
RES & TRUST		1	3	4									
EDUCATION			13	13									
ECON. & EMPLOYMENT			7	7									
SOCIAL SERVICES			9	9									
COMM. INFRA			11	11									
BAND GOV'T		1	6	7									
TOTAL		2	49	51									
TECH/AOVIS. SRV													
RES & TRUST	2	2		4									4
EDUCATION			8	8									8
ECON. & EMPLOYMENT			5	5							2	2	7
SOCIAL SERVICES			6	6						3		3	9
COMM. INFRA			7	7					1		1	4	11
BAND GOV'T			3	3			2	2	33%		1	1	6
TOTAL	2	2	29	33			2	2	4%	1	5	4	45

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: EDMUNSTON 00006

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		1	3	4									4
EDUCATION			8	8	3		3	27%					11
ECON. & EMPLOYMENT			1	1	6		6	86%					7
SOCIAL SERVICES			5	5					1		1	17%	6
COMM. INFRA			1	1	5		5	71%		1	1	14%	7
BAND GOV'T		1	2	3	2		2	43%					7
TOTAL		2	20	22	16		2	43%	1	1	2	5%	42
ACCOUNTABILITY													
RES & TRUST		1	3	4									
EDUCATION			11	11									
ECON. & EMPLOYMENT			7	7									
SOCIAL SERVICES			6	6									
COMM. INFRA			7	7									
BAND GOV'T		1	6	7									
TOTAL		2	40	42									
TECH/AOVIS. SRV													
RES & TRUST	1	3		4				100%					4
EDUCATION			8	8				100%					8
ECON. & EMPLOYMENT			5	5				71%		2	2	29%	7
SOCIAL SERVICES			5	5				83%	1		1	17%	6
COMM. INFRA			5	5				71%	1	1	2	29%	7
BAND GOV'T			2	2			2	40%		1	1	20%	5
TOTAL	1	3	25	29			2	5%	2	4	6	16%	37



REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: EEL GROUND 00007

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN			TOTAL RCVO			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER		TOTAL		
RES & TRUST		2	1	3	75%	1		1	25%				4		
EDUCATION			9	9	64%	5		5	36%				14		
ECON. & EMPLOYMENT			1	1	14%	6		6	86%				7		
SOCIAL SERVICES			1	1	13%	6		6	75%	1		1	13%	8	
COMM. INFRA			3	3	23%	9		9	69%	1		1	8%	13	
BAND GOV'T		1	2	3	43%	2		2	57%				7		
TOTAL		3	17	20	38%	29		2	31	58%	2		2	4%	53
ACCOUNTABILITY															
RES & TRUST		1	3	4											
EDUCATION			14	14											
ECON. & EMPLOYMENT			7	7											
SOCIAL SERVICES			8	8											
COMM. INFRA			13	13											
BAND GOV'T		1	6	7											
TOTAL		2	51	53											
TECH/AOVIS. SRV															
RES & TRUST	1	3		4	100%								4		
EDUCATION			12	12	100%								12		
ECON. & EMPLOYMENT			5	5	71%					2		2	29%	7	
SOCIAL SERVICES			7	7	88%					1		1	13%	8	
COMM. INFRA			11	11	85%					2		2	15%	13	
BAND GOV'T			3	3	50%			2	2	33%		1	1	17%	6
TOTAL	1	3	38	42	84%			2	2	4%	3	3	6	12%	50

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: EEL RIVER 00008

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	DTHR	TOTAL				
RES & TRUST		1	2	3	75%	1		1	25%				4			
EDUCATION			7	7	58%	4		4	33%				12			
ECON. & EMPLOYMENT			1	1	14%	6		6	86%	1		1	8%	7		
SOCIAL SERVICES			1	1	13%	6		6	75%	1		1	13%	8		
COMM. INFRA			1	1	8%	8		8	62%	3	1	4	31%	13		
BAND GOV'T		1	2	3	43%	2		2	4	57%				7		
TOTAL		2	14	16	31%	27		2	29	57%	5	1	6	12%	51	
ACCOUNTABILITY																
RES & TRUST		1	3	4												
EDUCATION			12	12												
ECON. & EMPLOYMENT			7	7												
SOCIAL SERVICES			8	8												
COMM. INFRA			13	13												
BAND GOV'T		1	6	7												
TOTAL		2	49	51												
TECH/AOVIS. SRV																
RES & TRUST	1	3		4	100%									4		
EDUCATION			11	11	92%					1		1	8%	12		
ECON. & EMPLOYMENT			5	5	71%						2	2	29%	7		
SOCIAL SERVICES			7	7	88%					1		1	13%	8		
COMM. INFRA			8	8	62%					1	3	1	5	38%	13	
BAND GOV'T			3	3	50%			2	2	33%		1	1	17%	6	
TOTAL	1	3	34	38	76%			2	2	4%	1	5	4	10	20%	50

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: FORT FOLLY 00009

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO	
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		1	3	4									4	
EDUCATION			7	7	2		2	20%		1		1	10%	10
ECON. & EMPLOYMENT			1	1	6		6	86%						7
SOCIAL SERVICES			6	6			6	100%						6
COMM. INFRA			1	1	6		6	75%		1		1	13%	8
BAND GOV'T		1	2	3	2		2	43%						7
TOTAL		2	20	22	16		2	43%		1	1	2	5%	42
ACCOUNTABILITY														
RES & TRUST		1	3	4										4
EDUCATION			10	10										10
ECON. & EMPLOYMENT			7	7										7
SOCIAL SERVICES			6	6										6
COMM. INFRA			8	8										8
BAND GOV'T		1	6	7										7
TOTAL		2	40	42										42
TECH/AOVIS. SRV														
RES & TRUST	1	3		4				100%						4
EDUCATION			9	9				90%		1		1	10%	10
ECON. & EMPLOYMENT			5	5				71%			2	2	29%	7
SOCIAL SERVICES			6	6				100%						6
COMM. INFRA			6	6				75%		1	1	2	25%	8
BAND GOV'T			3	3			2	33%			1	1	17%	6
TOTAL	1	3	29	33			2	5%		2	4	6	15%	41

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: INDIAN ISLAND 00010

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TDTAL RCVD	
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		1	3	4									4	
EDUCATION			8	8	3		3	25%		1		1	8%	12
ECON. & EMPLOYMENT			1	1	6		6	86%						7
SOCIAL SERVICES			1	1	5		5	63%		2		2	25%	8
COMM. INFRA			3	3	4		4	44%		1	1	2	22%	9
BAND GOV'T		1	2	3	2		2	57%						7
TOTAL		2	18	20	20		2	47%		4	1	5	11%	47
ACCOUNTABILITY														
RES & TRUST		1	3	4										
EDUCATION				12										
ECON. & EMPLOYMENT				7										
SOCIAL SERVICES				8										
COMM. INFRA				9										
BAND GOV'T		1	6	7										
TOTAL		2	45	47										
TECH/ADVIS. SRV														
RES & TRUST	1	3		4				100%						4
EDUCATION			11	11				92%		1		1	8%	12
ECON. & EMPLOYMENT			5	5				71%			2	2	29%	7
SOCIAL SERVICES			6	6				75%		2		2	25%	8
COMM. INFRA			6	6				67%		2	1	3	33%	9
BAND GOV'T			3	3			2	33%			1	1	17%	6
TOTAL	1	3	31	35			2	4%		5	4	9	20%	46

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: KINGSCLEAR 00011

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD		
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST		1	2	3	75%	1		1	25%				4		
EDUCATION			7	7	54%	6		6	46%				13		
ECON. & EMPLOYMENT			1	1	14%	6		6	86%				7		
SOCIAL SERVICES			2	2	22%	5		5	56%	2		2	22%	9	
COMM. INFRA			3	3	23%	9		9	69%	1		1	8%	13	
BAND GOV'T		1	2	3	43%	4		4	57%				7		
TOTAL		2	17	19	36%	31		31	58%	3		3	6%	53	
ACCOUNTABILITY															
RES & TRUST		1	3	4											
EDUCATION			13	13											
ECON. & EMPLOYMENT			7	7											
SOCIAL SERVICES			9	9											
COMM. INFRA			13	13											
BAND GOV'T		1	6	7											
TOTAL		2	51	53											
TECH/ADVIS. SRV															
RES & TRUST	1	3		4	100%								4		
EDUCATION			13	13	100%								13		
ECON. & EMPLOYMENT			5	5	71%					2		2	29%	7	
SOCIAL SERVICES			7	7	78%							2	22%	9	
COMM. INFRA			10	10	77%					1		2	23%	13	
BAND GOV'T			3	3	50%		2	2	33%			1	17%	6	
TOTAL	1	3	38	42	81%		2	2	4%	1	4	3	8	15%	52

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: OROMOCTO 00012

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		1	2	3	75%	1		1	25%				4
EDUCATION			8	8	67%	3		3	25%				12
ECON. & EMPLOYMENT			1	1	14%	6		6	86%	1		1	7
SOCIAL SERVICES			3	3	38%	5		5	63%				8
COMM. INFRA			1	1	11%	6		6	67%		2	2	9
BAND GOV'T		1	2	3	43%	2		2	57%				7
TOTAL		2	17	19	40%	23		2	25	1	2	3	47
ACCOUNTABILITY													
RES & TRUST		1	3	4									
EDUCATION			12	12									
ECON. & EMPLOYMENT			7	7									
SOCIAL SERVICES			8	8									
COMM. INFRA			9	9									
BAND GOV'T		1	6	7									
TOTAL		2	45	47									
TECH/AOVIS. SRV													
RES & TRUST	1	3		4	100%								4
EDUCATION			11	11	92%					1		1	12
ECON. & EMPLOYMENT			5	5	71%						2	2	7
SOCIAL SERVICES			8	8	100%								8
COMM. INFRA			6	6	67%					1		2	9
BAND GOV'T			3	3	50%			2	2		1	1	6
TOTAL	1	3	33	37	80%			2	2	1	1	5	46

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: PABINEAU 00013

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD				
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL					
RES & TRUST		1	3	4									4				
EDUCATION			7	7	4		4	33%		1		1	8%	12			
ECON. & EMPLOYMENT			1	1	6		6	86%						7			
SOCIAL SERVICES			5	5	1		1	14%		1		1	14%	7			
COMM. INFRA			1	1	6		6	75%			1	1	13%	8			
BAND GOV'T		1	2	3	2		2	4	57%					7			
TOTAL		2	19	21	19		2	21	47%	2	1	3	7%	45			
ACCOUNTABILITY																	
RES & TRUST			1	3										4			
EDUCATION				12				12						12			
ECON. & EMPLOYMENT				7				7						7			
SOCIAL SERVICES				7				7						7			
COMM. INFRA				8				8						8			
BAND GOV'T		1	6	7				7						7			
TOTAL		2	43	45				45						45			
TECH/ADVIS. SRV																	
RES & TRUST			4	4				4	100%					4			
EDUCATION				11				11	92%		1		1	8%	12		
ECON. & EMPLOYMENT				5				5	71%			2	2	29%	7		
SOCIAL SERVICES				6				6	86%		1		1	14%	7		
COMM. INFRA				6				6	75%		1	1	2	25%	8		
BAND GOV'T				3				3	50%			1	1	17%	6		
TOTAL		4	31	35				35	80%	2	2	5%	3	4	7	16%	44

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: RED BANK 00014

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST		1	2	3	75%	1		1	25%				4			
EDUCATION			8	8	57%	5		5	36%				14			
ECON. & EMPLOYMENT			1	1	14%	6		6	86%	1		1	7			
SOCIAL SERVICES			1	1	14%	6		6	86%				7			
COMM. INFRA		1	3	4	29%	9		9	64%	1		1	14			
BAND GOV'T		1	2	3	43%	2		2	57%				7			
TOTAL		3	17	20	38%	29		2	31	58%	2	2	4%	53		
ACCOUNTABILITY -----																
RES & TRUST		1	3	4												
EDUCATION			14	14												
ECON. & EMPLOYMENT			7	7												
SOCIAL SERVICES			7	7												
COMM. INFRA		1	13	14												
BAND GOV'T		1	6	7												
TOTAL		3	50	53												
TECH/AOVIS. SRV -----																
RES & TRUST	1	3		4	100%								4			
EDUCATION			13	13	93%					1		1	7%	14		
ECON. & EMPLOYMENT			5	5	71%						2	2	29%	7		
SOCIAL SERVICES			7	7	100%									7		
COMM. INFRA		1	10	11	79%					1	2	3	21%	14		
BAND GOV'T			3	3	50%			2	2		1	1	17%	6		
TOTAL	1	4	38	43	83%			2	2	4%	1	3	3	7	13%	52



REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: ST MARY'S 00015

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				D'THER NDN-INDIAN				TD TAL RCVD -----		
	H. Q.	REG.	DIST.	TOTAL	BAND	TC/OC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST		1	2	3	75%	1		1	25%				4		
EDUCATION			9	9	69%	3		3	23%				13		
ECON. & EMPLOYMENT			1	1	14%	6		6	86%	1		1	8%	7	
SOCIAL SERVICES			4	4	44%	5		5	56%				9		
COMM. INFRA	1	4	5	29%	4		4	24%	6	2	8	47%	17		
BAND GOV'T	1	2	3	43%	2		2	4	57%				7		
TOTAL		3	22	25	44%	21		2	23	40%	7	2	9	16%	57
ACCOUNTABILITY															
RES & TRUST		1	3	4											
EDUCATION			13	13											
ECON. & EMPLOYMENT			7	7											
SOCIAL SERVICES			9	9											
COMM. INFRA	4	13	17												
BAND GOV'T	1	6	7												
TOTAL		6	51	57											
TECH/ADVIS. SRV															
RES & TRUST	1	3	4	100%									4		
EDUCATION			12	12	92%					1		1	8%	13	
ECON. & EMPLOYMENT			5	5	71%						2	2	29%	7	
SOCIAL SERVICES			8	8	89%					1		1	11%	9	
COMM. INFRA		6	6	35%					1	8	2	11	65%	17	
BAND GOV'T		3	3	50%			2	2	33%		1	1	17%	6	
TOTAL	1	3	34	38	68%		2	2	4%	1	10	5	16	29%	56

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: TOBIQUE 00016

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST		1	2	3	75%	1		1	25%				4			
EDUCATION			8	8	57%	5		5	36%		1	1	7%	14		
ECON. & EMPLOYMENT			1	1	14%	6		6	86%					7		
SDCIAL SERVICES			2	2	25%	4		4	50%		2	2	25%	8		
CDMM. INFRA		1	2	3	23%	9		9	69%		1	1	8%	13		
BAND GOV'T		1	2	3	43%	2		2	4	57%				7		
TOTAL		3	17	20	38%	27		2	29	55%	4	4	8%	53		
ACCDUNTABILITY																
RES & TRUST		1	3	4												
EDUCATION			14	14												
ECDN. & EMPLOYMENT			7	7												
SDCIAL SERVICES			8	8												
CDMM. INFRA		1	12	13												
BAND GDV'T		1	6	7												
TOTAL		3	50	53												
TECH/ADVIS. SRV																
RES & TRUST		2	2	4	100%									4		
EDUCATION			13	13	93%						1	1	7%	14		
ECON. & EMPLOYMENT			5	5	71%							2	2	29%	7	
SDCIAL SERVICES			6	6	75%						2	2	25%	8		
COMM. INFRA		1	9	10	77%						1	2	3	23%	13	
BAND GDV'T			2	2	40%			2	2	40%		1	1	20%	5	
TOTAL		2	3	35	40	78%		2	2	4%	1	5	3	9	18%	51

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 BAND: WOODSTOCK 00017

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		1	3	4									4
EDUCATION			7	7	4			4		1		1	12
ECON. & EMPLOYMENT			1	1	6			6					7
SDCIAL SERVICES			2	2	6			6					8
COMM. INFRA		1	1	2	8			8		1	1	2	12
BAND GDV'T		1	2	3	2		2	4					7
TOTAL		3	16	19	26		2	28		2	1	3	50
ACCOUNTABILITY													
RES & TRUST		1	3	4									
EDUCATION			12	12									
ECON. & EMPLOYMENT			7	7									
SDCIAL SERVICES			8	8									
COMM. INFRA		1	11	12									
BAND GDV'T		1	6	7									
TOTAL		3	47	50									
TECH/ADVIS. SRV													
RES & TRUST	1	2	1	4									4
EDUCATION			11	11					1		1		12
ECON. & EMPLOYMENT			5	5						2	2		7
SDCIAL SERVICES			8	8									8
COMM. INFRA			7	7					2	2	1	5	12
BAND GDV'T			3	3			2	2			1	1	6
TOTAL	1	2	35	38			2	2	2	3	4	9	49

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: ACADIA 00018

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO	
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		3	1	4									4	
EDUCATION			4	4	2		2	29%			1	1	14%	7
ECON. & EMPLOYMENT					3		3	100%						3
SOCIAL SERVICES														
COMM. INFRA					9		9	100%						9
BAND GOV'T					2		2	100%						2
TOTAL		3	5	8	16		16	64%		1	1	4%	25	
ACCOUNTABILITY														
RES & TRUST		3	1	4										
EDUCATION				7			7							
ECON. & EMPLOYMENT				3			3							
SOCIAL SERVICES														
COMM. INFRA				9			9							
BAND GOV'T				2			2							
TOTAL		3	22	25										
TECH/AOVIS. SRV														
RES & TRUST		3	1	4				100%						4
EDUCATION				7			7	100%						7
ECON. & EMPLOYMENT				2			2	67%			1	1	33%	3
SOCIAL SERVICES														
COMM. INFRA				1			1	11%			1	1	11%	9
BAND GOV'T							2	100%						2
TOTAL		3	11	14	9		9	36%		1	1	2	8%	25

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: AFTON 00019

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD	
	H.O.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		3		3	1		1	25%					4	
EDUCATION			4	4	3		3	38%		1		1	13%	8
ECON. & EMPLOYMENT					2		2	100%						2
SOCIAL SERVICES					5		5	63%		3		3	38%	8
COMM. INFRA					5		5	100%						5
BAND GOV'T					2		2	100%						2
TOTAL		3	4	7	18		18	62%		4		4	14%	29
ACCOUNTABILITY														
RES & TRUST		3	1	4										
EDUCATION			8	8										
ECON. & EMPLOYMENT			2	2										
SOCIAL SERVICES			8	8										
COMM. INFRA			5	5										
BAND GOV'T			2	2										
TOTAL		3	26	29										
TECH/AOVIS. SRV														
RES & TRUST		4		4				100%						4
EDUCATION			8	8				100%						8
ECON. & EMPLOYMENT			1	1				50%		1		1	50%	2
SOCIAL SERVICES			5	5				63%		3		3	38%	8
COMM. INFRA			5	5				100%						5
BAND GOV'T			2	2				100%						2
TOTAL		4	21	25				86%		3	1	4	14%	29

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: ANNAPOLIS VALLEY 00020

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST	3	1	4	100%									4
EDUCATION		5	5	100%									5
ECON. & EMPLOYMENT					2		2	100%					2
SOCIAL SERVICES													
COMM. INFRA					5		5	100%					5
BAND GOV'T					2		2	100%					2
TOTAL	3	6	9	50%	9		9	50%					18
ACCOUNTABILITY													
RES & TRUST	3	1	4										
EDUCATION		5	5										
ECON. & EMPLOYMENT		2	2										
SOCIAL SERVICES													
COMM. INFRA		5	5										
BAND GOV'T		2	2										
TOTAL	3	15	18										
TECH/AOVIS. SRV													
RES & TRUST	4		4	100%									4
EDUCATION		5	5	100%									5
ECON. & EMPLOYMENT									1	1	100%		1
SOCIAL SERVICES													
COMM. INFRA		5	5	100%									5
BAND GOV'T		1	1	50%	1		1	50%					2
TOTAL	4	11	15	88%	1		1	6%	1	1	6%		17

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: BEAR RIVER 00021

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD	
	H.O.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		3	1	4									4	
EDUCATION			3	3	3		3	43%		1		1	14%	7
ECON. & EMPLOYMENT					4		4	100%						4
SOCIAL SERVICES					5		5	100%						5
COMM. INFRA					11		11	100%						11
BAND GOV'T					2		2	100%						2
TOTAL		3	4	7	25		25	76%		1		1	3%	33
ACCOUNTABILITY														
RES & TRUST		3	1	4										
EDUCATION							7	7						
ECON. & EMPLOYMENT							4	4						
SOCIAL SERVICES							5	5						
COMM. INFRA							11	11						
BAND GOV'T							2	2						
TOTAL		3	30	33										
TECH/ADVIS. SRV														
RES & TRUST		4		4				100%						4
EDUCATION			7	7				100%						7
ECON. & EMPLOYMENT			2	2				67%		1		1	33%	3
SOCIAL SERVICES			5	5				100%						5
COMM. INFRA			11	11				100%						11
BAND GOV'T			1	1		1		50%						2
TOTAL		4	26	30		1		3%		1		1	3%	32

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: CHAPEL ISLAND 00022

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		3		3 75%	1		1 25%						4
EDUCATION			7	7 64%	3		3 27%		1		1 9%		11
ECON. & EMPLOYMENT					5		5 100%						5
SOCIAL SERVICES					5		5 63%		3		3 38%		8
COMM. INFRA					11		11 100%						11
BAND GOV'T					2		2 100%						2
TOTAL		3	7	10 24%	27		27 66%		4		4 10%		41
ACCOUNTABILITY													
RES & TRUST		3	1	4									
EDUCATION			11	11									
ECON. & EMPLOYMENT			5	5									
SOCIAL SERVICES			8	8									
COMM. INFRA			11	11									
BAND GOV'T			2	2									
TOTAL		3	38	41									
TECH/AOVIS. SRV													
RES & TRUST		4		4 100%									4
EDUCATION			11	11 100%									11
ECON. & EMPLOYMENT										2	2 100%		2
SOCIAL SERVICES			5	5 63%					3		3 38%		8
COMM. INFRA			10	10 91%						1	1 9%		11
BAND GOV'T			1	1 50%	1		1 50%						2
TOTAL		4	27	31 82%	1		1 3%		3	3	6 16%		38



REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: ESKANSONI 00023

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NDN-INDIAN				TOTAL RCVD	
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		3		3	75%	1		1	25%				4	
EDUCATION			7	7	88%	1		1	13%				8	
ECON. & EMPLOYMENT						4		4	100%				4	
SOCIAL SERVICES						5		5	50%	5		5	50%	10
COMM. INFRA						14		14	100%				14	
BAND GOV'T						2		2	100%				2	
TOTAL		3	7	10	24%	27		27	64%	5		5	12%	42
ACCDUNTABILITY														
RES & TRUST		3	1	4										
EDUCATION			8	8										
ECON. & EMPLOYMENT			4	4										
SOCIAL SERVICES			10	10										
COMM. INFRA			14	14										
BAND GOV'T			2	2										
TOTAL		3	39	42										
TECH/ADVIS. SRV														
RES & TRUST		4		4	100%								4	
EDUCATION			8	8	100%								8	
ECON. & EMPLOYMENT			1	1	33%					2	2	67%	3	
SOCIAL SERVICES			5	5	50%					5	5	50%	10	
COMM. INFRA			13	13	93%						1	1	7%	14
BAND GOV'T			1	1	50%	1		1	50%				2	
TOTAL		4	28	32	78%	1		1	2%	5	3	8	20%	41

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: PICTOU LANDING 00024

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN			OTHER NON-INDIAN			TOTAL RCVD
	H.Q.	REG.	DIST. TOTAL	BAND	TC/OC	OTHER TOTAL	FED	PROV	OTHER TOTAL	
RES & TRUST		3	3 75%	1		1 25%				4
EDUCATION			3 43%	3		3 43%	1		1 14%	7
ECON. & EMPLOYMENT				2		2 100%				2
SOCIAL SERVICES				5		5 56%	4		4 44%	9
COMM. INFRA				7		7 100%				7
BAND GOV'T				2		2 100%				2
TOTAL		3	3 6 19%	20		20 65%	5		5 16%	31
ACCOUNTABILITY										
RES & TRUST		3	1 4							
EDUCATION			7 7							
ECON. & EMPLOYMENT			2 2							
SOCIAL SERVICES			9 9							
COMM. INFRA			7 7							
BAND GOV'T			2 2							
TOTAL		3	28 31							
TECH/ADVIS. SRV										
RES & TRUST		4	4 100%							4
EDUCATION			7 100%							7
ECON. & EMPLOYMENT			1 50%							2
SOCIAL SERVICES			5 56%				4	1	1 50%	9
COMM. INFRA			7 100%						4 44%	7
BAND GOV'T			1 50%	1		1 50%				2
TOTAL		4	21 25 81%	1		1 3%	4	1	5 16%	31

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: SHUBENACADIE 00025

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO		
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST		3		3	75%	1		1	25%				4		
EDUCATION			7	7	54%	5		5	38%		1	1	8%	13	
ECON. & EMPLOYMENT						4		4	100%					4	
SOCIAL SERVICES						6		6	67%		3	3	33%	9	
COMM. INFRA			1	1	8%	12		12	92%					13	
BAND GOV'T						2		2	100%					2	
TOTAL		3	8	11	24%	30		30	67%		4	4	9%	45	
ACCOUNTABILITY															
RES & TRUST		3		1	4										
EDUCATION				13	13										
ECON. & EMPLOYMENT				4	4										
SOCIAL SERVICES				9	9										
COMM. INFRA				13	13										
BAND GOV'T				2	2										
TOTAL		3	42	45											
TECH/AOVIS. SRV															
RES & TRUST		4		4	100%									4	
EDUCATION			13	13	100%									13	
ECON. & EMPLOYMENT			1	1	33%						2	2	67%	3	
SOCIAL SERVICES			6	6	67%						3	3	33%	9	
COMM. INFRA			13	13	100%									13	
BAND GOV'T			1	1	50%	1		1	50%					2	
TOTAL		4	34	38	86%	1		1	2%		3	2	5	11%	44

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: SYDNEY (MEMBERTOU) 00026

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD -----	
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		3		3	75%	1		1	25%				4	
EDUCATION			6	6	60%	3		3	30%		1	1	10%	10
ECON. & EMPLOYMENT						4		4	100%				4	
SOCIAL SERVICES						5		5	71%		2	2	29%	7
COMM. INFRA						3		3	100%				3	
BAND GOV'T						2		2	100%				2	
TOTAL		3	6	9	30%	18		18	60%		3	3	10%	30
ACCOUNTABILITY -----														
RES & TRUST		3	1	4										
EDUCATION			10	10										
ECON. & EMPLOYMENT			4	4										
SOCIAL SERVICES			7	7										
COMM. INFRA			3	3										
BAND GOV'T			2	2										
TOTAL		3	27	30										
TECH/ADVIS. SRV -----														
RES & TRUST		4		4	100%								4	
EDUCATION			10	10	100%								10	
ECON. & EMPLOYMENT			1	1	100%								1	
SOCIAL SERVICES			5	5	71%					2	2	29%	7	
COMM. INFRA			1	1	33%	1	1	33%		1	1	33%	3	
BAND GOV'T			1	1	50%	1	1	50%					2	
TOTAL		4	18	22	81%	2	2	7%		2	1	3	11%	27

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: TRURO (MILBROOK) 00027

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD		
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/OC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST		3		3	75%	1		1	25%				4		
EDUCATION			6	6	60%	3		3	30%		1	1	10%	10	
ECON. & EMPLOYMENT						4		4	100%				4		
SOCIAL SERVICES						6		6	67%		3	3	33%	9	
COMM. INFRA						2		2	100%				2		
BAND GOV'T						2		2	100%				2		
TOTAL		3	6	9	29%	18		18	58%		4	4	13%	31	
ACCOUNTABILITY															
RES & TRUST		3	1	4											
EDUCATION			10	10											
ECON. & EMPLOYMENT			4	4											
SOCIAL SERVICES			9	9											
COMM. INFRA			2	2											
BAND GOV'T			2	2											
TOTAL		3	28	31											
TECH/ADVIS. SRV															
RES & TRUST		4		4	100%								4		
EDUCATION			10	10	100%								10		
ECON. & EMPLOYMENT			1	1	33%						2	2	67%	3	
SOCIAL SERVICES			6	6	67%						3	3	33%	9	
COMM. INFRA			1	1	50%						1	1	50%	2	
BAND GOV'T			1	1	50%	1		1	50%				2		
TOTAL		4	19	23	77%	1		1	3%		3	3	6	20%	30

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: WAGMATCOOK 00028

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		3		3 75%	1		1 25%						4
EDUCATION			1	1 14%	5		5 71%		1		1 14%		7
ECON. & EMPLOYMENT					3		3 100%						3
SOCIAL SERVICES					5		5 71%		2		2 29%		7
COMM. INFRA			1	1 8%	11		11 92%						12
BAND GOV'T					2		2 100%						2
TOTAL		3	2	5 14%	27		27 77%		3		3 9%		35
ACCOUNTABILITY													
RES & TRUST		3	1	4									
EDUCATION			7	7									
ECON. & EMPLOYMENT			3	3									
SOCIAL SERVICES			7	7									
COMM. INFRA			12	12									
BAND GOV'T			2	2									
TOTAL		3	32	35									
TECH/ADVIS. SRV													
RES & TRUST		4		4 100%									4
EDUCATION			7	7 100%									7
ECON. & EMPLOYMENT			1	1 50%						1	1 50%		2
SOCIAL SERVICES			5	5 71%					2		2 29%		7
COMM. INFRA			12	12 100%									12
BAND GOV'T			1	1 50%	1		1 50%						2
TOTAL		4	26	30 88%	1		1 3%		2	1	3 9%		34

REGION: ATLANTIC 20000  
 DISTRICT: NOVA SCOTIA 27400  
 BAND: WHYCOCOMAGH 00029

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN			OTHER NON-INDIAN			TOTAL RCVD			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV		OTHER	TOTAL	
RES & TRUST		3		3	75%	1		1	25%				4	
EDUCATION			7	7	54%	5		5	38%	1		1	8%	13
ECON. & EMPLOYMENT						3		3	100%					3
SOCIAL SERVICES						5		5	71%	2		2	29%	7
COMM. INFRA			1	1	9%	10		10	91%					11
BAND GOV'T						2		2	100%					2
TOTAL		3	8	11	28%	26		26	65%	3		3	8%	40
ACCOUNTABILITY														
RES & TRUST		3		1	4									
EDUCATION				13	13									
ECON. & EMPLOYMENT				3	3									
SOCIAL SERVICES				7	7									
COMM. INFRA				11	11									
BAND GOV'T				2	2									
TOTAL		3	37	40										
TECH/ADVIS. SRV														
RES & TRUST		4		4	100%								4	
EDUCATION			13	13	100%								13	
ECON. & EMPLOYMENT			1	1	100%								1	
SOCIAL SERVICES			5	5	71%					2		2	29%	7
COMM. INFRA			7	7	64%					4		4	36%	11
BAND GOV'T			1	1	50%	1		1	50%					2
TOTAL		4	27	31	82%	1		1	3%	6		6	16%	38

MIP TASK 6.2

TABLE 2.2

SERVICE SUMMARY BY DISTRICT



TABLE 2.2

SERVICE SUMMARY BY DISTRICT

ATLANTIC REGION

INTRODUCTION

Table 2.2 provides a statistical summary of services delivered at the District level. For each of the approximately 40 Districts a statistical analysis, by Main Activity, is given for the three functions of the matrix; management, accountability and the provision of technical/advisory support. In several cases where a direct region/band relationship exists, the regional office is treated as if it were a district office.

Page 3 of Table 2.2 profiles the New Brunswick District of Atlantic Region. Under the heading "MANAGEMENT OF SERVICES" it is noted that a total of 731 services are delivered to the 15 bands in the District. Of these 731 services, 295 (40%) are administered by the Department; 381 (52%) by Indian Administration; and 55 (8%) by other bodies.

Under the heading, "ACCOUNTABILITY" it is noted that of the 731 services, accountability lies at the District level in 693 instances and at the Regional level in the other 38 instances.

Under the heading, "TECH/ADVIS SRV", it is noted that for all activities, and in all instances where technical support was sought, it was provided in 78% of the cases by the Department, 4% by Indian Administration and 17% by other bodies. Please note that technical support is not always provided and therefore the total in this function does not always equal that of the services delivered.

REGION: N.W.T.  
 DISTRICT: REGIONAL OFFICE  
 NO. OF BANDS: 16

01000  
 00000

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN				OTHER NON-INDIAN			TOTAL RCVO			
	H.Q.	REG	DIST. TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER		TOTAL		
RES & TRUST		49	49									49		
EDUCATION		10	10									10		
ECON. & EMPLOYMENT				14			14					14		
SOCIAL SERVICES														
COMM. INFRA														
BAND GOV'T		14	14	32		12	44					58		
TOTAL		73	73	46		12	58					131		
ACCOUNTABILITY														
RES & TRUST		49	49											
EDUCATION		10	10											
ECON. & EMPLOYMENT		14	14											
SOCIAL SERVICES														
COMM. INFRA														
BAND GOV'T		58	58											
TOTAL		131	131											
TECH/AOVIS. SRV														
RES & TRUST	16	33	49									49		
EDUCATION		10	10									10		
ECON. & EMPLOYMENT		8	8					6	6	43%		14		
SOCIAL SERVICES														
COMM. INFRA														
BAND GOV'T		56	56			2	2					58		
TOTAL	16	107	123			2	2			2%	6	6	5%	131

REGION: ATLANTIC  
 DISTRICT: REGIONAL OFFICE  
 NO. OF BANDS: 2

20000  
 00000

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN			OTHER NON-INDIAN			TOTAL RCVD
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER TOTAL	FED	PROV	OTHER TOTAL	
RES & TRUST EDUCATION	6		6 75%	2		2 25%				8
ECDN. & EMPLDYMENT				23		23 100%				23
SOCIAL SERVICES	2		2 11%	4		4 100%				4
COMM. INFRA	3		3 4%	10		10 56%	6		6 33%	18
BAND GOV'T	10		10 71%	65		65 96%				68
TOTAL	21		21 16%	4		4 29%				14
TOTAL	21		21 16%	108		108 80%	6		6 4%	135
ACCDUNTABILITY										
RES & TRUST EDUCATION	8		8							8
ECON. & EMPLOYMENT	23		23							23
SDCIAL SERVICES	4		4							4
COMM. INFRA	18		18							18
BAND GOV'T	68		68							68
TDTAL	14		14							14
TDTAL	135		135							135
TECH/ADVIS. SRV										
RES & TRUST EDUCATION	8		8 100%							8
ECON. & EMPLOYMENT	22		22 100%							22
SOCIAL SERVICES	2		2 100%							2
COMM. INFRA	8		8 47%				9		9 53%	17
BAND GOV'T	48		48 86%				2	6	8 14%	56
TOTAL	9		9 100%							9
TOTAL	97		97 85%				2	15	17 15%	114

REGION: ATLANTIC 20000  
 DISTRICT: NEW-BRUNSWICK 27100  
 NO. OF BANDS: 15

MANAGEMENT OF SERVICES	OEPT. ADMIN				INOIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD		
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST	16	36	52	87%	8		8	13%					60		
EDUCATION		113	113	63%	56		56	31%	10		10	6%	179		
ECON. & EMPLOYMENT		15	15	14%	90		90	86%					105		
SOCIAL SERVICES		35	35	30%	66		66	57%	15		15	13%	116		
COMM. INFRA	5	30	35	21%	101		101	61%	17	13	30	18%	166		
BAND GOV'T	15	30	45	43%	32		28	60	57%				105		
<b>TOTAL</b>	<b>36</b>	<b>259</b>	<b>295</b>	<b>40%</b>	<b>353</b>		<b>28</b>	<b>381</b>	<b>52%</b>	<b>42</b>	<b>13</b>	<b>55</b>	<b>8%</b>	<b>731</b>	
<b>ACCOUNTABILITY</b>															
RES & TRUST		15	45	60											
EDUCATION			179	179											
ECON. & EMPLOYMENT			105	105											
SOCIAL SERVICES			116	116											
COMM. INFRA	8	158	166												
BAND GOV'T	15	90	105												
<b>TOTAL</b>	<b>38</b>	<b>693</b>	<b>731</b>												
<b>TECH/AOVIS. SRV</b>															
RES & TRUST	16	43	1	60	100%								60		
EDUCATION			154	154	94%				9		9	6%	163		
ECON. & EMPLOYMENT			75	75	71%						30	30	29%	105	
SOCIAL SERVICES			100	100	86%					16	16	14%	116		
COMM. INFRA	2	111	113	68%					10	30	13	53	32%	166	
BAND GOV'T	1	43	44	50%			30	30	34%		14	14	16%	88	
<b>TOTAL</b>	<b>16</b>	<b>46</b>	<b>484</b>	<b>546</b>	<b>78%</b>		<b>30</b>	<b>30</b>	<b>4%</b>	<b>10</b>	<b>55</b>	<b>57</b>	<b>122</b>	<b>17%</b>	<b>698</b>

REGION: ATLANTIC  
 DISTRICT: NOVA SCOTIA  
 NO. OF BANDS: 12

20000  
 27400

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		36	3	39	81%	9		9	19%				48
EDUCATION			60	60	57%	36		36	34%	10	10	9%	106
ECON. & EMPLOYMENT						40		40	100%				40
SOCIAL SERVICES						52		52	66%	27	27	34%	79
COMM. INFRA			3	3	3%	100		100	97%				103
BAND GOV'T						24		24	100%				24
<b>TOTAL</b>		<b>36</b>	<b>66</b>	<b>102</b>	<b>26%</b>	<b>261</b>		<b>261</b>	<b>65%</b>	<b>37</b>	<b>37</b>	<b>9%</b>	<b>400</b>
<b>ACCOUNTABILITY</b>													
RES & TRUST		36	12	48									
EDUCATION			106	106									
ECON. & EMPLOYMENT			40	40									
SOCIAL SERVICES			79	79									
COMM. INFRA			103	103									
BAND GOV'T			24	24									
<b>TOTAL</b>		<b>36</b>	<b>364</b>	<b>400</b>									
<b>TECH/ADVIS. SRV</b>													
RES & TRUST		47	1	48	100%								48
EDUCATION			106	106	100%								106
ECON. & EMPLOYMENT			12	12	46%					14	14	54%	26
SOCIAL SERVICES			52	52	66%					27	27	34%	79
COMM. INFRA			86	86	83%	8	8	8	8%	5	4	9	9%
BAND GOV'T			12	12	50%	12	12	12	50%				24
<b>TOTAL</b>		<b>47</b>	<b>269</b>	<b>316</b>	<b>82%</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>5%</b>	<b>32</b>	<b>18</b>	<b>50</b>	<b>13%</b>

REGION: QUEBEC 30000  
 DISTRICT: REGIONAL OFFICE 00000  
 NO. OF BANDS: 38

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST		80		80	86%	13		13	14%				93			
EDUCATION		185	1	186	29%	95		361	456	71%			642			
ECON. & EMPLOYMENT		342		342	83%	48		20	68	17%			410			
SOCIAL SERVICES		84		84	76%	25		1	26	24%			110			
COMM. INFRA		46		46	14%	204		89	293	86%			339			
BAND GOV'T		95		95	55%	45		33	78	45%			173			
TOTAL		832	1	833	47%	430		504	934	53%			1767			
ACCOUNTABILITY																
RES & TRUST		93		93												
EDUCATION		642		642												
ECON. & EMPLOYMENT		410		410												
SOCIAL SERVICES		110		110												
COMM. INFRA		339		339												
BAND GOV'T		173		173												
TOTAL		1767		1767												
TECH/AOVIS. SRV																
RES & TRUST		93		93	100%								93			
EDUCATION		211		211	33%	1		1	2	%	2	361	66	429	67%	642
ECON. & EMPLOYMENT		396		396	97%						1		13	14	3%	410
SOCIAL SERVICES		87		87	79%			2	2	2%			21	21	19%	110
COMM. INFRA		315		315	93%	9		8	17	5%			6	6	2%	338
BAND GOV'T		113		113	65%	1		1	2	1%			58	58	34%	173
TOTAL		1215		1215	69%	11		12	23	1%	3	361	164	528	30%	1766

REGION: QUEBEC  
 DISTRICT: POINTE-BLEUE  
 NO. OF BANDS: 4

30000  
 35000

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		16		16	100%								16
EDUCATION		26	4	30	38%	49		49	62%				79
ECON. & EMPLOYMENT		32		32	65%	17		17	35%				49
SOCIAL SERVICES			24	24	83%	5		5	17%				29
COMM. INFRA		14	24	38	43%	46	4	50	57%				88
BAND GOV'T		22		22	63%	5	8	13	37%				35
TOTAL		110	52	162	55%	122	12	134	45%				296
ACCOUNTABILITY													
RES & TRUST		16		16									
EDUCATION		76	3	79									
ECON. & EMPLOYMENT		45	4	49									
SOCIAL SERVICES		1	28	29									
COMM. INFRA		40	48	88									
BAND GOV'T		31	4	35									
TOTAL		209	87	296									
TECH/ADVIS. SRV													
RES & TRUST		16		16	100%								16
EDUCATION		79		79	100%								79
ECON. & EMPLOYMENT		31	15	46	94%					3	3	6%	49
SOCIAL SERVICES		24	4	28	97%					1	1	3%	29
COMM. INFRA		60	12	72	82%		4	4	5%	12	12	14%	88
BAND GOV'T		17		17	49%		2	2	6%	16	16	46%	35
TOTAL		227	31	258	87%		6	6	2%	32	32	11%	296

REGION: QUEBEC 30000  
 DISTRICT: SEPT-ILES 37000  
 NO. OF BANDS: 9

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD	
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		36		36	100%								36	
EDUCATION		82	9	91	54%	76		76	46%				167	
ECON. & EMPLOYMENT		7	73	80	75%	27		27	25%				107	
SOCIAL SERVICES		7	48	55	95%	2		1	3	5%			58	
COMM. INFRA		18	11	29	28%	67		9	76	72%			105	
BAND GOV'T		45		45	63%	16		11	27	38%			72	
TOTAL		195	141	336	62%	188		21	209	38%			545	
ACCOUNTABILITY														
RES & TRUST		36		36										
EDUCATION		158	9	167										
ECON. & EMPLOYMENT		92	15	107										
SOCIAL SERVICES		7	51	58										
COMM. INFRA		42	63	105										
BAND GOV'T		57	15	72										
TOTAL		392	153	545										
TECH/ADVIS. SRV														
RES & TRUST		36		36	100%								36	
EDUCATION		104	2	106	63%	1		1	1%	17	43	60	36%	
ECON. & EMPLOYMENT		83	5	88	82%					19	19	18%	107	
SOCIAL SERVICES		39		39	67%			14	14	5	5	9%	58	
COMM. INFRA		79	9	88	84%			9	9	8	8	8%	105	
BAND GOV'T		30		30	43%			8	8	32	32	46%	70	
TOTAL		371	16	387	71%	1		31	32	6%	17	107	124	23%



REGION: ONTARIO 40000  
 DISTRICT: BRUCE SERVICE CENTRE 40301  
 NO. OF BANDS: 2

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		8		8 100%									8
EDUCATION			19	19 51%	18		18	49%					37
ECON. & EMPLOYMENT			25	25 61%	15		15	37%	1	1	2%		41
SOCIAL SERVICES		2		2 22%	7		7	78%					9
COMM. INFRA		2		2 9%	21		21	91%					23
BAND GOV'T		2		2 33%	4		4	67%					6
TOTAL		14	44	58 47%	65		65	52%	1	1	1%		124
ACCOUNTABILITY -----													
RES & TRUST		8		8									
EDUCATION			37	37									
ECON. & EMPLOYMENT			41	41									
SOCIAL SERVICES		9		9									
COMM. INFRA		20	3	23									
BAND GOV'T		6		6									
TOTAL		43	81	124									
TECH/ADVIS. SRV -----													
RES & TRUST													
EDUCATION			18	18 100%									18
ECON. & EMPLOYMENT			41	41 100%									41
SOCIAL SERVICES		7		7 100%									7
COMM. INFRA		18	3	21 100%									21
BAND GOV'T		4		4 100%									4
TOTAL		29	62	91 100%									91

REGION: ONTARIO 40000  
 DISTRICT: SUDBURY 41100  
 NO. OF BANDS: 30

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST			106 106 88%	14		14	12%					120
EDUCATION			117 117 39%	176	5	181	61%					298
ECON. & EMPLOYMENT			299 299 84%	49	6	55	16%					354
SOCIAL SERVICES				78		78	85%		14	14	15%	92
COMM. INFRA			16 16 9%	155		155	91%					171
BAND GOV'T			51 51 50%	51		51	50%					102
TOTAL			589 589 52%	523	11	534	47%		14	14	1%	1137
ACCOUNTABILITY												
RES & TRUST			120 120									
EDUCATION			298 298									
ECON. & EMPLOYMENT	23		331 354									
SOCIAL SERVICES	70		22 92									
COMM. INFRA			171 171									
BAND GOV'T			102 102									
TOTAL	93	1044	1137									
TECH/AOVIS. SRV												
RES & TRUST			120 120 100%									120
EDUCATION			5 5 7%	62		62	93%					67
ECON. & EMPLOYMENT	2	352	354 100%									354
SOCIAL SERVICES		4	4 4%					74	14	88	96%	92
COMM. INFRA		170	170 100%									170
BAND GOV'T		101	101 100%									101
TOTAL	2	752	754 83%	62		62	7%	74	14	88	10%	904

REGION: ONTARIO  
 DISTRICT: LONDON  
 NO. OF BANDS: 8

40000  
 47100

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN			OTHER NON-INDIAN				TOTAL RCVD			
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST		21	21	75%	7		7	25%				28		
EDUCATION		86	86	62%	53		53	38%				139		
ECON. & EMPLOYMENT		77	77	53%	63		63	43%	6	6	4%	146		
SOCIAL SERVICES					33		33	100%				33		
COMM. INFRA					94		94	100%				94		
BAND GOV'T		34	34	61%	14	8	22	39%				56		
TOTAL		218	218	44%	264	8	272	55%	6	6	1%	496		
ACCOUNTABILITY														
RES & TRUST		2	26	28										
EDUCATION			139	139										
ECON. & EMPLOYMENT	3		143	146										
SOCIAL SERVICES		33		33										
COMM. INFRA			94	94										
BAND GOV'T		2	54	56										
TOTAL	3	37	456	496										
TECH/ADVIS. SRV														
RES & TRUST		19	19	95%	1		1	5%				20		
EDUCATION		83	83	73%	16		16	14%	2		13	15	13%	114
ECON. & EMPLOYMENT		141	141	98%						3	3	2%	144	
SOCIAL SERVICES									32		32	100%	32	
COMM. INFRA		74	74	79%					14	6	20	21%	94	
BAND GOV'T		56	56	100%									56	
TOTAL		373	373	81%	17		17	4%	2	46	22	70	15%	460

REGION: ONTARIO 40000  
 DISTRICT: PETERBOROUGH 47600  
 NO. OF BANDS: 13

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN			OTHER NON-INDIAN			TOTAL RCVD
	H.O.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER TOTAL	FED	PROV	OTHER TOTAL	
RES & TRUST		46	46 88%	6		6 12%				52
EDUCATION		49	49 26%	139		139 74%				188
ECON. & EMPLOYMENT		110	110 76%	34		34 24%				144
SOCIAL SERVICES		21	21 24%	68		68 76%				89
COMM. INFRA		2	2 3%	71		71 97%				73
BAND GOV'T		2	2 7%	26		26 93%				28
TOTAL		230	230 40%	344		344 60%				574
ACCOUNTABILITY										
RES & TRUST	6		46 52							
EDUCATION			188 188							
ECON. & EMPLOYMENT			144 144							
SOCIAL SERVICES		58	31 89							
COMM. INFRA			73 73							
BAND GOV'T			28 28							
TOTAL	6	58	510 574							
TECH/ADVIS. SRV										
RES & TRUST	26		26 67%				13		13 33%	39
EDUCATION			137 98%					3	3 2%	140
ECON. & EMPLOYMENT			142 99%	2		2 1%				144
SOCIAL SERVICES			34 38%					55	55 62%	89
COMM. INFRA			73 100%							73
BAND GOV'T			26 100%							26
TOTAL	26		412 86%	2		2 %	13	55	3 71 14%	511

REGION: ONTARIO 40000  
 DISTRICT: BRANTFORD 47900  
 NO. OF BANDS: 2

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN			OTHER NON-INDIAN			TOTAL RCVD
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER TOTAL	FED	PROV	OTHER TOTAL	
RES & TRUST			8 8 100%							8
EDUCATIDN			31 31 97%	1		1 3%				32
ECON. & EMPLOYMENT			38 38 100%							38
SDCIAL SERVICES			2 2 20%	8		8 80%				10
COMM. INFRA			44 44 92%	4		4 8%				48
BANO GDV'T			18 18 100%							18
TOTAL			141 141 92%	13		13 8%				154
ACCDUNTABILITY										
RES & TRUST			8 8							
EOUCATIDN			32 32							
ECON. & EMPLOYMENT			38 38							
SDCIAL SERVICES	8		2 10							
COMM. INFRA			48 48							
BAND GDV'T			18 18							
TDAL	8		146 154							
TECH/ADVIS. SRV										
RES & TRUST		1	6 7 88%				1		1 13%	8
EDUCATIDN			32 32 100%							32
ECDN. & EMPLOYMENT			38 38 100%							38
SDCIAL SERVICES			2 2 20%				8		8 80%	10
COMM. INFRA			48 48 100%							48
BANO GOV'T			18 18 100%							18
TDAL	1	144	145 94%				1	8	9 6%	154

REGION: ONTARIO 40000  
 DISTRICT: FORT FRANCES 48500  
 NO. OF BANDS: 10

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN			OTHER NON-INDIAN			TOTAL RCVD
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER TOTAL	FED	PROV	OTHER TOTAL	
RES & TRUST			40 40 100%							40
EDUCATION			26 26 21%	97		97 79%				123
ECON. & EMPLOYMENT			8 8 6%	123		123 94%				131
SOCIAL SERVICES			13 13 26%	37		37 74%				50
COMM. INFRA			9 9 7%	120		120 93%				129
BAND GOV'T			10 10 18%	45		45 82%				55
TOTAL			106 106 20%	422		422 80%				528
ACCOUNTABILITY										
RES & TRUST			40 40							
EDUCATION			123 123							
ECON. & EMPLOYMENT			131 131							
SOCIAL SERVICES	29		21 50							
COMM. INFRA	13		116 129							
BAND GOV'T			55 55							
TOTAL	42		486 528							
TECH/AOVIS. SRV										
RES & TRUST			40 40 100%							40
EDUCATION			123 123 100%							123
ECON. & EMPLOYMENT			131 131 100%							131
SOCIAL SERVICES			21 21 42%				29	29 58%		50
COMM. INFRA			116 116 90%				13	13 10%		129
BAND GOV'T			55 55 100%							55
TOTAL			486 486 92%				42	42 8%		528

REGION: ONTARIO  
 DISTRICT: JAMES BAY  
 NO. OF BANDS: 6

40000  
 48600

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN			OTHER NON-INDIAN			TDTAL RCVD	
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV		OTHER
RES & TRUST		24		24								24
EDUCATIDN			43	43	29		29	40%				72
ECON. & EMPLDYMENT					6		6	100%				6
SDCIAL SERVICES			5	5	10		10	67%				15
CDMM. INFRA			9	9	52		52	85%				61
BAND GOV'T					12		12	100%				12
TOTAL		24	57	81	109		109	57%				190
ACCOUNTABILITY												
RES & TRUST		24		24								
EDUCATION			72	72								
ECON. & EMPLDYMENT			6	6								
SOCIAL SERVICES		6	9	15								
CDMM. INFRA			61	61								
BAND GOV'T			12	12								
TDTAL		30	160	190								
TECH/ADVIS. SRV												
RES & TRUST		24		24								24
EDUCATIDN			72	72								72
ECDN. & EMPLDYMENT			6	6								6
SDCIAL SERVICES			9	9				60%	6	6		15
COMM. INFRA			60	60				100%				60
BAND GOV'T			12	12				100%				12
TDTAL		24	159	183				97%	6	6	3%	189

REGION: ONTARIO  
 DISTRICT: KENORA  
 NO. OF BANDS: 13

40000  
 48700

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		51	51	98%	1		1	2%					52
EDUCATION		96	96	60%	63		63	40%					159
ECON. & EMPLOYMENT		106	106	59%	74		74	41%					180
SOCIAL SERVICES		48	48	39%	64		64	52%	12		12	10%	124
COMM. INFRA	65	14	79	22%	269		269	75%	2	9	11	3%	359
BAND GOV'T	12	26	38	60%	25		25	40%					63
TOTAL	77	341	418	45%	496		496	53%	14	9	23	2%	937
ACCOUNTABILITY													
RES & TRUST			52	52									
EDUCATION		1	158	159									
ECON. & EMPLOYMENT			180	180									
SOCIAL SERVICES	4	65	55	124									
COMM. INFRA		80	279	359									
BAND GOV'T		12	51	63									
TOTAL	4	158	775	937									
TECH/ADVIS. SRV													
RES & TRUST			52	52	100%								52
EDUCATION			50	50	91%				1	4	5	9%	55
ECON. & EMPLOYMENT			180	180	100%								180
SOCIAL SERVICES			33	33	27%				4	74	13	91	73%
COMM. INFRA	58	156	214	60%	105		105	29%	29	11	40	11%	359
BAND GOV'T	12	26	38	60%	25		25	40%					63
TOTAL	70	497	567	68%	130		130	16%	4	104	28	136	16%



REGION: ONTARIO 40000  
 DISTRICT: NAKINA 48900  
 NO. OF BANDS: 8

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				DOTHER NDN-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		32		32									32
EDUCATION			85	85	44		44	34%					129
ECON. & EMPLOYMENT			40	40	19		19	32%					59
SDCIAL SERVICES			6	6	1		1	2%	5	40		45	87%
CDMM. INFRA			22	22	52		52	69%		1		1	1%
BAND GOV'T		8	8	16	20		20	56%					36
TOTAL		40	161	201	136		136	36%	5	41		46	12%
ACCOUNTABILITY													
RES & TRUST		32		32									
EDUCATION				129	129								
ECON. & EMPLOYMENT				59	59								
SOCIAL SERVICES	5	38		9	52								
COMM. INFRA		1		74	75								
BAND GOV'T		8		28	36								
TOTAL	5	79		299	383								
TECH/ADVIS. SRV													
RES & TRUST		32		32	100%								32
EDUCATION			129	129	100%								129
ECON. & EMPLOYMENT			59	59	100%								59
SDCIAL SERVICES			6	6	12%				5	41		46	88%
COMM. INFRA			75	75	100%								75
BAND GOV'T		1	35	36	100%								36
TOTAL		33	304	337	88%				5	41		46	12%

REGION: ONTARIO  
 DISTRICT: LAKEHEAD  
 NO. OF BANDS: 9

40000  
 49200

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN			OTHER NON-INDIAN				TOTAL RCVD			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER		TOTAL		
RES & TRUST		35		35	97%	1		1	3%				36		
EDUCATION			37	37	53%	33		33	47%				70		
ECON. & EMPLOYMENT			76	76	70%	32		32	30%				108		
SOCIAL SERVICES			48	48	56%	20		20	24%	17		17	20%	85	
COMM. INFRA						57		57	100%				57		
BAND GOV'T			51	51	76%	16		16	24%				67		
TOTAL		35	212	247	58%	159		159	38%	17		17	4%	423	
ACCOUNTABILITY															
RES & TRUST		35		1	36										
EDUCATION				70	70										
ECON. & EMPLOYMENT				108	108										
SOCIAL SERVICES	1	17		67	85										
COMM. INFRA				57	57										
BAND GOV'T				67	67										
TOTAL	1	52		370	423										
TECH/ADVIS. SRV															
RES & TRUST		18		18	36	100%							36		
EDUCATION				69	69	100%							69		
ECON. & EMPLOYMENT				108	108	100%							108		
SOCIAL SERVICES				25	25	29%	5		5	6%	1	54	55	65%	85
COMM. INFRA				54	54	96%					1	1	2	4%	56
BAND GOV'T				44	44	100%								44	
TOTAL		18	318	336	84%	5		5	1%	1	55	1	57	14%	398

REGION: ONTARIO 40000  
 DISTRICT: SIOUX LOOKOUT 49400  
 NO. OF BANDS: 18

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN				OTHER NON-INDIAN			TOTAL RCVD
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER TOTAL	
RES & TRUST		54	54	100%							54
EDUCATION		75	75	26%	36	174	210	74%			285
ECON. & EMPLOYMENT		222	222	85%	19	19	38	15%			260
SOCIAL SERVICES		93	93	65%	39		39	27%	12	12	144
COMM. INFRA		120	120	27%	329		329	73%			449
BAND GOV'T		72	72	55%	58		58	45%			130
TOTAL		636	636	48%	481	193	674	51%	12	12	1322
ACCOUNTABILITY											
RES & TRUST		54	54								
EDUCATION		285	285								
ECON. & EMPLOYMENT		260	260								
SOCIAL SERVICES	12	132	144								
COMM. INFRA		449	449								
BAND GOV'T		130	130								
TOTAL	12	1310	1322								
TECH/AOVIS. SRV											
RES & TRUST		54	54	100%							54
EDUCATION		285	285	100%							285
ECON. & EMPLOYMENT		260	260	100%							260
SOCIAL SERVICES		127	127	91%					12	12	139
COMM. INFRA		444	444	100%							444
BAND GOV'T		130	130	100%							130
TOTAL		1300	1300	99%					12	12	1312

REGION: MANITOBA  
 DISTRICT: REGIONAL OFFICE  
 NO. OF BANDS: 50

50200  
 00000

MANAGEMENT OF SERVICES	DEPT. ADMIN				INOIAN ADMIN					OTHER NON-INOIAN				TOTAL RCVD		
	H.O.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST		200		200	100%									200		
EDUCATIDN		290	2	292	37%	236	111	149	496	63%				788		
ECON. & EMPLOYMENT		109	1	110	53%	18	30	50	98	47%				208		
SOCIAL SERVICES		206	5	211	28%	272	63	29	364	48%	36	142	178	24%	753	
COMM. INFRA		1326	3	1329	76%	410			410	24%				1739		
BAND GOV'T		50		50	11%	400			400	89%				450		
<b>TOTAL</b>		<b>2181</b>	<b>11</b>	<b>2192</b>	<b>53%</b>	<b>1336</b>	<b>204</b>	<b>228</b>	<b>1768</b>	<b>43%</b>	<b>36</b>	<b>142</b>	<b>178</b>	<b>4%</b>	<b>4138</b>	
<b>ACCOUNTABILITY</b>																
RES & TRUST		200		200												
EDUCATIDN		782	6	788												
ECON. & EMPLDYMENT		206	2	208												
SOCIAL SERVICES		739	14	753												
COMM. INFRA		1204	535	1739												
BAND GOV'T		447	3	450												
<b>TOTAL</b>		<b>3578</b>	<b>560</b>	<b>4138</b>												
<b>TECH/ADVIS. SRV</b>																
RES & TRUST		200		200	100%										200	
EDUCATION		452	6	458	58%	9	147	170	326	41%	2		2	4	1%	788
ECON. & EMPLOYMENT		77	1	78	38%		30	50	80	38%			50	50	24%	208
SDCIAL SERVICES		560	11	571	76%	10		3	13	2%	40	129		169	22%	753
COMM. INFRA		719	705	1424	82%	315			315	18%						1739
BAND GOV'T		273	2	275	61%	1	65	109	175	39%						450
<b>TOTAL</b>		<b>2281</b>	<b>725</b>	<b>3006</b>	<b>73%</b>	<b>335</b>	<b>242</b>	<b>332</b>	<b>909</b>	<b>22%</b>	<b>42</b>	<b>129</b>	<b>52</b>	<b>223</b>	<b>5%</b>	<b>4138</b>

REGION: MANITOBA  
 DISTRICT: THOMPSON  
 NO. OF BANDS: 9

50200  
 57800

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO	
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		36		36				100%					36	
EDUCATION		87	16	103	23		23	18%					126	
ECON. & EMPLOYMENT		9	9	18	11	18	29	62%					47	
SOCIAL SERVICES		46	12	58	42	9	51	35%	8	27		35	144	
COMM. INFRA		234	18	252	61		61	19%					313	
BAND GOV'T		9	1	10	72		72	88%					82	
TOTAL		421	56	477	209	27	236	32%	8	27		35	5%	748
ACCOUNTABILITY														
RES & TRUST		36		36										
EDUCATION		91	35	126										
ECON. & EMPLOYMENT		29	18	47										
SOCIAL SERVICES		90	54	144										
COMM. INFRA		200	113	313										
BAND GOV'T		54	28	82										
TOTAL		500	248	748										
TECH/ADVIS. SRV														
RES & TRUST		36		36				100%					36	
EDUCATION		89	33	122		2	2	2%					124	
ECON. & EMPLOYMENT		11	9	20		18	18	38%					47	
SOCIAL SERVICES		55	54	109				76%			9	9	19%	144
COMM. INFRA		117	144	261	52		52	17%	8	27		35	24%	313
BAND GOV'T		45	19	64		18	18	22%					82	
TOTAL		353	259	612	52	38	90	12%	8	27	9	44	6%	746

REGION: SASK.  
 DISTRICT: NORTH BATTLEFORD  
 NO. OF BANDS: 10

60000  
 67100

MANAGEMENT OF SERVICES	DEPT. ADMIN					INDIAN ADMIN				OTHER NON-INDIAN			TOTAL RCVD	
	H.Q.	REG.	DIST.	TOTAL		BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER		TOTAL
RES & TRUST	8	20	60	88	96%	4		4	4%				92	
EDUCATIDN			144	144	59%	100		100	41%				244	
ECON. & EMPLOYMENT			156	156	95%	9		9	5%				165	
SOCIAL SERVICES			70	70	63%	42		42	38%				112	
COMM. INFRA			26	26	15%	142		142	85%				168	
BAND GDV'T			20	20	39%	31		31	61%				51	
TDTAL	8	20	476	504	61%	328		328	39%				832	
ACCDUNTABILITY														
RES & TRUST	8	20	64	92										
EDUCATIDN				244	244									
ECON. & EMPLOYMENT			147	18	165									
SDCIAL SERVICES				112	112									
COMM. INFRA			1	167	168									
BAND GDV'T				51	51									
TDTAL	8	168	656	832										
TECH/ADVIS. SRV														
RES & TRUST	8	14	70	92	100%								92	
EDUCATIDN			236	236	97%					8		8	3%	244
ECON. & EMPLOYMENT			165	165	100%								165	
SDCIAL SERVICES			112	112	100%								112	
CDMM. INFRA			168	168	100%								168	
BAND GDV'T			51	51	100%								51	
TOTAL	8	14	802	824	99%					8		8	1%	832

REGION: SASK.  
 DISTRICT: PRINCE ALBERT  
 NO. OF BANDS: 12

60000  
 87200

MANAGEMENT OF SERVICES	DEPT. ADMIN					INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL		BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST	28	60	12	100	100%									100
EDUCATION			91	91	38%	89		89	37%		27	33	60	25%
ECON. & EMPLOYMENT		8	97	105	72%	37		4	41	28%				146
SOCIAL SERVICES			144	144	86%	24			24	14%				168
COMM. INFRA		12	72	84	56%	62			62	41%	1		3	4
BAND GOV'T			67	67	72%	26			26	28%				93
TOTAL	28	80	483	591	66%	238		4	242	27%	1	27	36	64
ACCOUNTABILITY														
RES & TRUST	28	60	12	100										
EDUCATION				240	240									
ECON. & EMPLOYMENT		35		111	146									
SOCIAL SERVICES				168	168									
COMM. INFRA		18		132	150									
BAND GOV'T				93	93									
TOTAL	28	113	756	897										
TECH/ADVIS. SRV														
RES & TRUST				100	100	100%								100
EDUCATION				240	240	100%								240
ECON. & EMPLOYMENT		8		137	145	99%		1	1	1%				146
SOCIAL SERVICES				168	168	100%								168
COMM. INFRA		2		148	150	100%								150
BAND GOV'T				93	93	100%								93
TOTAL		10	886	896	100%			1	1	%				897

REGION: SASK.  
 DISTRICT: YORKTON  
 NO. OF BANDS: 8

60000  
 67300

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN			TOTAL RCVO -----
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	
RES & TRUST	16	16	32	97%	1		1	3%				33
EDUCATION		174	174	85%	31		31	15%				205
ECON. & EMPLOYMENT		91	91	81%	22		22	19%				113
SOCIAL SERVICES		74	74	65%	36		39	35%	3			113
COMM. INFRA	6	46	52	38%	85		85	62%				137
BAND GOV'T		10	10	26%	29		29	74%				39
<b>TOTAL</b>	<b>22</b>	<b>411</b>	<b>433</b>	<b>68%</b>	<b>204</b>		<b>3</b>	<b>207</b>	<b>32%</b>			<b>640</b>
<b>ACCOUNTABILITY</b> -----												
RES & TRUST	16	17	33									
EDUCATION		205	205									
ECON. & EMPLOYMENT	2	111	113									
SOCIAL SERVICES		113	113									
COMM. INFRA	6	131	137									
BAND GOV'T		39	39									
<b>TOTAL</b>	<b>24</b>	<b>616</b>	<b>640</b>									
<b>TECH/AOVIS. SRV</b> -----												
RES & TRUST		33	33	100%								33
EDUCATION		205	205	100%								205
ECON. & EMPLOYMENT		113	113	100%								113
SOCIAL SERVICES		110	110	97%					3		3	3%
COMM. INFRA	14	123	137	100%								137
BAND GOV'T		39	39	100%								39
<b>TOTAL</b>	<b>14</b>	<b>623</b>	<b>637</b>	<b>100%</b>					<b>3</b>		<b>3</b>	<b>%</b>



REGION: SASK. 60000  
 DISTRICT: SASKATOON 67400  
 NO. OF BANDS: 8

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN			OTHER NON-INDIAN			TOTAL RCVD			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV		OTHER	TOTAL	
RES & TRUST			31	31	74%	11		11	26%				42	
EDUCATION			21	21	19%	83		83	74%	8		8	7%	112
ECON. & EMPLOYMENT			15	15	19%	63		63	81%					78
SOCIAL SERVICES			33	33	51%	32		32	49%					65
COMM. INFRA	4		18	22	9%	211		211	91%					233
BAND GOV'T	3			3	8%	34		34	92%					37
TOTAL	7		118	125	22%	434		434	77%	8		8	1%	567
ACCOUNTABILITY														
RES & TRUST	8		34	42										
EDUCATION			112	112										
ECON. & EMPLOYMENT			78	78										
SOCIAL SERVICES			65	65										
COMM. INFRA	4		229	233										
BAND GOV'T			37	37										
TOTAL	8	4	555	567										
TECH/AOVIS. SRV														
RES & TRUST			42	42	100%									42
EDUCATION			78	78	70%	24	24	21%		10		10	9%	112
ECON. & EMPLOYMENT			78	78	100%									78
SOCIAL SERVICES			65	65	100%									65
COMM. INFRA	12		185	197	86%						32	32	14%	229
BAND GOV'T			37	37	100%									37
TOTAL	12		485	497	88%	24	24	4%		10	32	42	7%	563

REGION: SASK. 60000  
 DISTRICT: TOUCHWOOD/FILEHILLS/QUAP. 67500  
 NO. DF BANDS: 16

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD	
	H. O.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		4	115	119	90%	13		13	10%				132	
EDUCATION		279		279	78%	78		78	22%				357	
ECON. & EMPLOYMENT			16	16	19%	70		70	81%				86	
SOCIAL SERVICES		166		166	75%	56		56	25%				222	
COMM. INFRA		19	1	20	15%	117		117	85%				137	
BAND GOV'T		31	8	39	41%	56		56	59%				95	
TOTAL		499	140	639	62%	390		390	38%				1029	
ACCOUNTABILITY														
RES & TRUST			4	128	132									
EDUCATION			357		357									
ECON. & EMPLOYMENT			4	82	86									
SOCIAL SERVICES			222		222									
COMM. INFRA			135	2	137									
BAND GOV'T			80	15	95									
TOTAL			802	227	1029									
TECH/ADVIS. SRV														
RES & TRUST			4	111	115	87%				17		17	13%	132
EDUCATION			357		357	100%								357
ECON. & EMPLOYMENT			4	82	86	100%								86
SOCIAL SERVICES			222		222	100%								222
COMM. INFRA			19	19	38	28%	71	71	52%	1	27	28	20%	137
BAND GOV'T			80	14	94	99%				1		1	1%	95
TOTAL			686	226	912	89%	71	71	7%	19	27	46	4%	1029

REGION: SASK.  
 DISTRICT: MEADOW LAKE  
 NO. OF BANDS: 10

60000  
 67600

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST	5	60	65	100%									65			
EDUCATION		125	125	61%	80		80	39%					205			
ECON. & EMPLOYMENT		2	2	1%	102		37	139	95%	5		5	3%	146		
SOCIAL SERVICES		87	87	73%	33			33	28%					120		
COMM. INFRA	29	47	76	29%	184		1	185	70%		4	4	2%	265		
BAND GOV'T	1	28	29	48%	32			32	52%					61		
TOTAL	35	349	384	45%	431		38	469	54%	5	4	9	1%	862		
ACCOUNTABILITY																
RES & TRUST		65		65												
EDUCATION			205	205												
ECON. & EMPLOYMENT		43	103	146												
SOCIAL SERVICES			120	120												
COMM. INFRA		32	233	265												
BAND GOV'T		1	60	61												
TOTAL		141	721	862												
TECH/ADVIS. SRV																
RES & TRUST		65		65	100%									65		
EDUCATION			195	195	95%	9		1	10	5%				205		
ECON. & EMPLOYMENT		26	105	131	90%			10	10	7%	4		5	3%	146	
SOCIAL SERVICES			96	96	80%						14	1	24	20%	120	
COMM. INFRA		27	213	240	91%							10	25	9%	265	
BAND GOV'T		8	52	60	98%			1	1	2%				61		
TOTAL		126	661	787	91%	9		12	21	2%	4	14	36	54	6%	862

REGION: SASK. 60000  
 DISTRICT: SHELLBROOK INDIAN AGENCY 67700  
 NO. OF BANDS: 4

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST			24	24	100%								24
EDUCATION			88	88	100%								88
ECON. & EMPLOYMENT			20	20	100%								20
SOCIAL SERVICES			52	52	100%								52
COMM. INFRA	16	104	120	120	100%								120
BAND GOV'T	4	24	28	28	100%								28
TOTAL	20	312	332	332	100%								332
ACCOUNTABILITY													
RES & TRUST			24	24									
EDUCATION			88	88									
ECON. & EMPLOYMENT			20	20									
SOCIAL SERVICES			52	52									
COMM. INFRA	16	104	120	120									
BAND GOV'T	4	24	28	28									
TOTAL	20	312	332	332									
TECH/ADVIS. SRV													
RES & TRUST			24	24	100%								24
EDUCATION			88	88	100%								88
ECON. & EMPLOYMENT			16	16	80%	4			4	20%			20
SOCIAL SERVICES			51	51	100%								51
COMM. INFRA	20	100	120	120	100%								120
BAND GOV'T	4	24	28	28	100%								28
TOTAL	24	303	327	327	99%	4			4	1%			331

REGION: ALBERTA  
 DISTRICT: FORT MCMURRAY  
 NO. OF BANDS: 5

70000  
 70200

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN			TOTAL RCVD			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/OC	OTHER	TOTAL	FED	PROV	OTHER		TOTAL		
RES & TRUST		28		28	100%								28		
EDUCATION		3	51	54	82%	7		7	11%		5	5	8%	66	
ECON. & EMPLOYMENT		5		5	29%	7		5	12	71%				17	
SOCIAL SERVICES		3	10	13	100%									13	
COMM. INFRA			2	2	5%	35		2	37	95%				39	
BAND GOV'T						14			14	100%				14	
TOTAL		39	63	102	58%	63		7	70	40%		5	5	3%	177
ACCOUNTABILITY															
RES & TRUST		28		28											
EDUCATION		10	56	66											
ECON. & EMPLOYMENT		17		17											
SOCIAL SERVICES		13		13											
COMM. INFRA		37	2	39											
BAND GOV'T		14		14											
TOTAL		119	58	177											
TECH/ADVIS. SRV															
RES & TRUST		28		28	100%									28	
EDUCATION		11	55	66	100%									66	
ECON. & EMPLOYMENT		12		12	71%						5	5	29%	17	
SOCIAL SERVICES			13	13	100%									13	
COMM. INFRA		3	2	5	13%	33		1	34	87%				39	
BAND GOV'T		4		4	29%	10			10	71%				14	
TOTAL		58	70	128	72%	43		1	44	25%		5	5	3%	177

REGION: ALBERTA 70000  
 DISTRICT: BLACKFDDT/STDNEY/SARCEE 77200  
 NO. OF BANDS: 5

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO -----		
	H.O.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST		35		35	100%								35		
EDUCATION		3	51	54	72%	16		16	21%		1	4	5	7%	75
ECON. & EMPLOYMENT		5		5	25%	10		5	15	75%					20
SOCIAL SERVICES						24			24	100%					24
COMM. INFRA			5	5	14%	31			31	86%					36
BAND GOV'T						13			13	100%					13
<b>TOTAL</b>		<b>43</b>	<b>56</b>	<b>99</b>	<b>49%</b>	<b>94</b>		<b>5</b>	<b>99</b>	<b>49%</b>	<b>1</b>	<b>4</b>	<b>5</b>	<b>2%</b>	<b>203</b>
<b>ACCOUNTABILITY</b> -----															
RES & TRUST		35		35											
EDUCATION		14	61	75											
ECON. & EMPLOYMENT		20		20											
SOCIAL SERVICES		4	20	24											
COMM. INFRA		31	5	36											
BAND GOV'T		13		13											
<b>TOTAL</b>		<b>117</b>	<b>86</b>	<b>203</b>											
<b>TECH/ADVIS. SRV</b> -----															
RES & TRUST		35		35	100%										35
EDUCATION		14	61	75	100%										75
ECON. & EMPLOYMENT		15		15	79%						4	4	21%		19
SOCIAL SERVICES			23	23	96%	1		1	4%						24
COMM. INFRA			5	5	14%	31		31	86%						36
BAND GOV'T		4		4	31%	9		9	69%						13
<b>TOTAL</b>		<b>68</b>	<b>89</b>	<b>157</b>	<b>78%</b>	<b>41</b>		<b>41</b>	<b>20%</b>		<b>4</b>	<b>4</b>	<b>2%</b>		<b>202</b>

REGION: ALBERTA  
 DISTRICT: BLOOD/PEIGAN  
 NO. OF BANDS: 2

70000  
 77300

MANAGEMENT OF SERVICES	OEPT. ADMIN				INOIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		14		14									14
EDUCATION		2	19	21	9		9	28%		2	2	6%	32
ECON. & EMPLOYMENT		1		1	7		2	90%					10
SOCIAL SERVICES					10			100%					10
COMM. INFRA			2	2	17			89%					19
BAND GOV'T					4			100%					4
TOTAL		17	21	38	47		2	49	55%	2	2	2%	89
ACCOUNTABILITY													
RES & TRUST		14		14									
EDUCATION		7	25	32									
ECON. & EMPLOYMENT		10		10									
SOCIAL SERVICES			10	10									
COMM. INFRA		17	2	19									
BAND GOV'T		4		4									
TOTAL		52	37	89									
TECH/AOVIS. SRV													
RES & TRUST		14		14				100%					14
EDUCATION		7	25	32				100%					32
ECON. & EMPLOYMENT		8		8				80%		2	2	20%	10
SOCIAL SERVICES			10	10				100%					10
COMM. INFRA			2	2	17			89%					19
BAND GOV'T					4			100%					4
TOTAL		29	37	66	21		21	24%		2	2	2%	89

REGION: ALBERTA 70000  
 DISTRICT: EDMONTON/HOBBEMA 77400  
 NO. OF BANDS: 8

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		51		51									51
EDUCATION		8	74	82	28			28			8	8	118
ECON. & EMPLOYMENT		8		8	8		8	16					24
SOCIAL SERVICES					34			34					34
COMM. INFRA			7	7	34			34					41
BAND GOV'T					8		2	10					10
<b>TOTAL</b>		<b>67</b>	<b>81</b>	<b>148</b>	<b>112</b>		<b>10</b>	<b>122</b>			<b>8</b>	<b>8</b>	<b>278</b>
<b>ACCOUNTABILITY</b>													
RES & TRUST		51		51									
EDUCATION		23	95	118									
ECON. & EMPLOYMENT		24		24									
SOCIAL SERVICES			34	34									
COMM. INFRA		34	7	41									
BAND GOV'T		10		10									
<b>TOTAL</b>		<b>142</b>	<b>136</b>	<b>278</b>									
<b>TECH/ADVIS. SRV</b>													
RES & TRUST		51		51									51
EDUCATION		23	95	118									118
ECON. & EMPLOYMENT		16		16						8	8		24
SOCIAL SERVICES			34	34									34
COMM. INFRA			7	7	34			34					41
BAND GOV'T					8		2	10					10
<b>TOTAL</b>		<b>90</b>	<b>136</b>	<b>226</b>	<b>42</b>		<b>2</b>	<b>44</b>			<b>8</b>	<b>8</b>	<b>278</b>



REGION: ALBERTA  
 DISTRICT: FORT VERMILLION  
 NO. OF BANDS: 4

70000  
 77500

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO		
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST		25		25	100%								25		
EDUCATION		4	36	40	83%	4		4	8%		4	4	8%	48	
ECON. & EMPLOYMENT		4		4	25%	8		4	12	75%				16	
SOCIAL SERVICES						14			14	100%				14	
COMM. INFRA		3	2	5	16%	27			27	84%				32	
BAND GOV'T						8			8	100%				8	
<b>TOTAL</b>		<b>36</b>	<b>38</b>	<b>74</b>	<b>52%</b>	<b>61</b>		<b>4</b>	<b>65</b>	<b>45%</b>		<b>4</b>	<b>4</b>	<b>3%</b>	<b>143</b>
<b>ACCOUNTABILITY</b>															
RES & TRUST		25		25											
EDUCATION		8	40	48											
ECON. & EMPLOYMENT		16		16											
SOCIAL SERVICES			14	14											
COMM. INFRA		30	2	32											
BAND GOV'T		8		8											
<b>TOTAL</b>		<b>87</b>	<b>56</b>	<b>143</b>											
<b>TECH/AQVIS. SRV</b>															
RES & TRUST		25		25	100%									25	
EDUCATION		8	40	48	100%									48	
ECON. & EMPLOYMENT		12		12	75%						4	4	25%	16	
SOCIAL SERVICES			14	14	100%									14	
COMM. INFRA		3	2	5	16%	27			27	84%				32	
BAND GOV'T						8			8	100%				8	
<b>TOTAL</b>		<b>48</b>	<b>56</b>	<b>104</b>	<b>73%</b>	<b>35</b>		<b>35</b>	<b>24%</b>		<b>4</b>	<b>4</b>	<b>3%</b>	<b>143</b>	

REGION: ALBERTA  
 DISTRICT: LESSER SLAVE LAKE  
 NO. OF BANDS: 11

70000  
 77700

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN				OTHER NON-INDIAN			TOTAL RCVD -----			
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER TOTAL				
RES & TRUST		34	34	61%	3	19	22	39%				56		
EDUCATION					3	50	53	83%		11	11	17%	64	
ECON. & EMPLOYMENT		11	11	25%	4	18	11	33	75%				44	
SOCIAL SERVICES		2	2	6%	8	24		32	94%				34	
COMM. INFRA					18	48		66	100%				66	
BAND GOV'T					7	24		31	100%				31	
TOTAL		47	47	16%	43	183	11	237	80%		11	11	4%	295
ACCOUNTABILITY -----														
RES & TRUST		56	56										56	
EDUCATION		64	64										64	
ECON. & EMPLOYMENT		44	44										44	
SOCIAL SERVICES		7	27	34									34	
COMM. INFRA		66	66										66	
BAND GOV'T		31	31										31	
TOTAL		268	27	295										
TECH/ADVIS. SRV -----														
RES & TRUST		56	56	100%									56	
EDUCATION		64	64	100%									64	
ECON. & EMPLOYMENT		31	31	70%						13	13	30%	44	
SOCIAL SERVICES		7	27	34	100%								34	
COMM. INFRA		2	2	3%	16	48		64	97%				66	
BAND GOV'T		1	1	3%	6	24		30	97%				31	
TOTAL		161	27	188	64%	22	72	94	32%		13	13	4%	295

REGION: ALBERTA 70000  
 DISTRICT: SADDLE LAKE/ATHABASCA 77900  
 NO. OF BANDS: 6

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO
	H.O.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST		37		37				100%					37
EDUCATION		5	59	64	10			13%		6	6	8%	80
ECON. & EMPLOYMENT		6		6	16		6	79%					28
SOCIAL SERVICES		6	5	11	12			52%					23
COMM. INFRA			2	2	46		1	96%					49
BAND GOV'T					10			100%					10
TOTAL		54	66	120	94		7	44%		6	6	3%	227
ACCOUNTABILITY													
RES & TRUST		37		37									
EDUCATION		14	66	80									
ECON. & EMPLOYMENT		28		28									
SOCIAL SERVICES		11	12	23									
COMM. INFRA		43	6	49									
BAND GOV'T		10		10									
TOTAL		143	84	227									
TECH/AOVIS. SRV													
RES & TRUST		37		37				100%					37
EDUCATION		14	66	80				100%					80
ECON. & EMPLOYMENT		22		22				79%		6	6	21%	28
SOCIAL SERVICES		3	20	23				100%					23
COMM. INFRA			5	5	43		1	90%					49
BAND GOV'T					10			100%					10
TOTAL		76	91	167	53		1	24%		6	6	3%	227

REGION: YUKON  
 DISTRICT: REGIONAL OFFICE  
 NO. OF BANDS: 16

80000  
 00000

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN				OTHER NON-INDIAN			TOTAL RCVD	
	H.Q.	REG. DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER		TOTAL
RES & TRUST		52	52									52
EDUCATION		68	68	18		15	33					101
ECON. & EMPLOYMENT				16			16					16
SOCIAL SERVICES		22	22	100			100		104		104	226
COMM. INFRA		54	54	166		3	169					223
BAND GOV'T		51	51	40			40					91
TOTAL		247	247	340		18	358		104		104	709
ACCOUNTABILITY												
RES & TRUST		52	52									
EDUCATION		101	101									
ECON. & EMPLOYMENT		16	16									
SOCIAL SERVICES		226	226									
COMM. INFRA		223	223									
BAND GOV'T		91	91									
TOTAL		709	709									
TECH/AOVIS. SRV												
RES & TRUST		52	52									52
EDUCATION		45	45	1		1	2%					46
ECON. & EMPLOYMENT		16	16									16
SOCIAL SERVICES		121	121					105		105	46%	226
COMM. INFRA		223	223									223
BAND GOV'T		91	91									91
TOTAL		548	548	1		1	%	105		105	16%	654

REGION: B. C.  
 DISTRICT: GITKSAN CARRIER  
 NO. OF BANDS: 8

90000  
 97100

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN			OTHER NON-INDIAN				TOTAL RCVO
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER TOTAL	FED	PROV	OTHER	TOTAL	
RES & TRUST			32 32 100%								32
EDUCATION			11 11 12%	83		83 88%					94
ECON. & EMPLOYMENT			39 39 75%	13		13 25%					52
SOCIAL SERVICES			8 8 10%	52		52 62%	16	8	24	29%	84
COMM. INFRA			8 8 6%	133		133 94%					141
BAND GOV'T			10 10 42%	14		14 58%					24
TOTAL			108 108 25%	295		295 69%	16	8	24	6%	427
ACCOUNTABILITY											
RES & TRUST			32 32								
EDUCATION			94 94								
ECON. & EMPLOYMENT			52 52								
SOCIAL SERVICES			84 84								
COMM. INFRA			141 141								
BAND GOV'T			24 24								
TOTAL			427 427								
TECH/AOVIS. SRV											
RES & TRUST			32 32 100%								32
EDUCATION			94 94 100%								94
ECON. & EMPLOYMENT			52 52 100%								52
SOCIAL SERVICES			60 60 71%				24		24	29%	84
COMM. INFRA			141 141 100%								141
BAND GOV'T			24 24 100%								24
TOTAL			403 403 94%				24		24	6%	427

REGION: B. C.  
 DISTRICT: NANAIMO  
 NO. OF BANDS: 31

90000  
 97400

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD		
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST			122	122	100%								122		
EDUCATION		30	27	57	20%	182		182	65%		42	42	15%	281	
ECON. & EMPLOYMENT						52		52	98%	1		1	2%	53	
SOCIAL SERVICES			47	47	15%	123	12	135	44%		125	125	41%	307	
COMM. INFRA						633		633	100%					633	
BAND GOV'T			31	31	27%	83		83	73%					114	
TOTAL		30	227	257	17%	1073	12	1085	72%	1	125	42	168	11%	1510
ACCOUNTABILITY															
RES & TRUST			122	122											
EDUCATION	1	31	249	281											
ECON. & EMPLOYMENT			53	53											
SOCIAL SERVICES			307	307											
COMM. INFRA			633	633											
BAND GOV'T			114	114											
TOTAL	1	31	1478	1510											
TECH/AOVIS. SRV															
RES & TRUST			122	122	100%									122	
EDUCATION			59	59	21%	180		180	64%		1	41	42	15%	281
ECON. & EMPLOYMENT			7	7	13%	16	28	44	83%	2			2	4%	53
SOCIAL SERVICES			124	124	40%		63	63	21%		120		120	39%	307
COMM. INFRA			384	384	61%	13	234	247	39%	1			1	%	632
BAND GOV'T			71	71	62%	9	34	43	38%						114
TOTAL			767	767	51%	218	359	577	38%	3	121	41	165	11%	1509

REGION: B. C.  
 DISTRICT: CAMPBELL RIVER  
 NO. OF BANDS: 16

90000  
 97800

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD	
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		63	63	98%	1		1	2%				64	
EDUCATION		166	166	61%	107		107	39%				273	
ECON. & EMPLOYMENT		9	9	47%	10		10	53%				19	
SDCIAL SERVICES		43	43	59%	15		15	21%	15		15	73	
COMM. INFRA		11	11	7%	155		155	93%				166	
BAND GOV'T		15	15	32%	24	8	32	68%				47	
TOTAL		307	307	48%	312	8	320	50%	15		15	2%	642
ACCDUNTABILITY													
RES & TRUST		64	64									64	
EDUCATION		273	273									273	
ECON. & EMPLOYMENT		19	19									19	
SDCIAL SERVICES		73	73									73	
COMM. INFRA		166	166									166	
BAND GOV'T		47	47									47	
TOTAL		642	642									642	
TECH/ADVIS. SRV													
RES & TRUST		64	64	100%								64	
EDUCATION		174	174	64%	99		99	36%				273	
ECON. & EMPLOYMENT		9	9	47%	10		10	53%				19	
SDCIAL SERVICES		35	35	48%	19	4	23	32%	15		15	21%	73
COMM. INFRA		29	29	18%	136		136	82%				165	
BAND GOV'T		15	15	32%	24	8	32	68%				47	
TOTAL		326	326	51%	288	12	300	47%	15		15	2%	641

REGION: B. C.  
 DISTRICT: CENTRAL  
 NO. OF BANDS: 37

90000  
 98100

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO -----		
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST		111	13	124	84%	15	9	24	16%				148		
EDUCATION						243	141	384	90%	25	18	43	10%	427	
ECON. & EMPLOYMENT						11	7	18	100%					18	
SOCIAL SERVICES						70	31	4	105	97%	3	3	3%	108	
COMM. INFRA						157	41		198	100%				198	
BAND GOV'T						52	43		95	100%				95	
<b>TOTAL</b>		<b>111</b>	<b>13</b>	<b>124</b>	<b>12%</b>	<b>548</b>	<b>272</b>	<b>4</b>	<b>824</b>	<b>83%</b>	<b>28</b>	<b>18</b>	<b>46</b>	<b>5%</b>	<b>994</b>
<b>ACCOUNTABILITY</b> -----															
RES & TRUST		113	35	148											
EDUCATION		25	402	427											
ECON. & EMPLOYMENT			18	18											
SOCIAL SERVICES			108	108											
COMM. INFRA			198	198											
BAND GOV'T			95	95											
<b>TOTAL</b>		<b>138</b>	<b>856</b>	<b>994</b>											
<b>TECH/AOVIS. SRV</b> -----															
RES & TRUST		144	4	148	100%									148	
EDUCATION		13	389	402	94%					25		25	6%	427	
ECON. & EMPLOYMENT			18	18	100%									18	
SOCIAL SERVICES			101	101	94%			4	4	4%	3	3	3%	108	
COMM. INFRA			182	182	92%	4	11		15	8%				197	
BAND GOV'T			95	95	100%									95	
<b>TOTAL</b>		<b>157</b>	<b>789</b>	<b>946</b>	<b>95%</b>	<b>4</b>	<b>11</b>	<b>4</b>	<b>19</b>	<b>2%</b>	<b>28</b>	<b>28</b>	<b>3%</b>	<b>993</b>	



REGION: B. C.  
 DISTRICT: PRINCE GEORGE  
 NO. OF BANDS: 21

90000  
 98500

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO	
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST			83 83 99%	1		1	1%					84	
EDUCATION			108 108 48%	96		96	43%	21		21	9%	225	
ECON. & EMPLOYMENT			298 298 96%		14	14	4%					312	
SOCIAL SERVICES			48 48 44%	31		31	28%	29	1	30	28%	109	
COMM. INFRA			48 48 20%	177		177	75%		12	12	5%	237	
BAND GOV'T			65 65 60%	43		43	40%					108	
TOTAL			650 650 60%	348	14	362	34%	50	13	63	6%	1075	
ACCOUNTABILITY													
RES & TRUST		1	83 84										
EDUCATION	2	17	206 225										
ECON. & EMPLOYMENT			312 312										
SOCIAL SERVICES			109 109										
COMM. INFRA			237 237										
BAND GOV'T			108 108										
TOTAL	2	18	1055 1075										
TECH/AOVIS. SRV													
RES & TRUST			84 84 100%									84	
EDUCATION	2		160 162 72%	46		46	20%	17		17	8%	225	
ECON. & EMPLOYMENT			312 312 100%									312	
SOCIAL SERVICES			79 79 72%					29	1	30	28%	109	
COMM. INFRA			221 221 93%					16		16	7%	237	
BAND GOV'T			108 108 100%									108	
TOTAL	2		964 966 90%	46		46	4%	16	46	1	63	6%	1075

REGION: B. C.  
 DISTRICT: NORTHWEST  
 NO. OF BANDS: 15

90000  
 98600

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD		
	H.Q.	REG.	DIST. TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST		118	118	100%								118		
EDUCATION		145	145	58%	104		104	42%				249		
ECON. & EMPLOYMENT		15	15	19%	66		66	81%				81		
SOCIAL SERVICES		96	96	59%	52		52	32%	15		15	163		
COMM. INFRA		33	33	8%	343	3	346	85%	13	15	28	407		
BAND GOV'T		26	26	28%	53	13	2	68	72%			94		
TOTAL		433	433	39%	618	16	2	636	57%	28	15	43	4%	1112
ACCOUNTABILITY														
RES & TRUST		118	118											
EDUCATION		249	249											
ECON. & EMPLOYMENT		81	81											
SOCIAL SERVICES		163	163											
COMM. INFRA		407	407											
BAND GOV'T		94	94											
TOTAL		1112	1112											
TECH/ADVIS. SRV														
RES & TRUST		118	118	100%									118	
EDUCATION		249	249	100%									249	
ECON. & EMPLOYMENT		81	81	100%									81	
SOCIAL SERVICES		148	148	91%					15		15	9%	163	
COMM. INFRA		375	375	92%	7		7	2%	3	22	25	6%	407	
BAND GOV'T		90	90	96%	1		1	1%	1	3	2	3%	94	
TOTAL		1061	1061	95%	8		8	1%	1	18	24	4%	1112	

REGION: B. C. 90000  
 DISTRICT: VANCOUVER 98700  
 NO. OF BANDS: 50

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN					OTHER NON-INDIAN				TOTAL RCVD		
	H.O.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST		2	207	209	97%	6			6	3%				215		
EDUCATION			93	93	14%	289	258	9	556	86%				649		
ECON. & EMPLOYMENT			280	280	67%	136			136	33%				416		
SOCIAL SERVICES			40	40	17%	52	112	1	165	71%	27		27	12%	232	
COMM. INFRA			1	1	%	299			299	100%				300		
BAND GOV'T						95			95	100%				95		
TOTAL		2	621	623	33%	877	370	10	1257	66%	27		27	1%	1907	
ACCOUNTABILITY																
RES & TRUST		51	164	215												
EDUCATION			649	649												
ECON. & EMPLOYMENT			416	416												
SOCIAL SERVICES			232	232												
COMM. INFRA			300	300												
BAND GOV'T			95	95												
TOTAL		51	1856	1907												
TECH/ADVIS. SRV																
RES & TRUST		4	211	215	100%										215	
EDUCATION			286	286	44%	83	279	1	363	56%					649	
ECON. & EMPLOYMENT			395	395	95%	1	12		13	3%	5		2	7	2%	415
SOCIAL SERVICES			88	88	38%	4	112	1	117	50%		27	27	12%	232	
COMM. INFRA			194	194	65%	14	88		102	34%			4	4	1%	300
BAND GOV'T			61	61	64%		32		32	34%			2	2	2%	95
TOTAL		4	1235	1239	65%	102	523	2	627	33%	5	27	8	40	2%	1906

REGION: B. C.  
 DISTRICT: WILLIAMS LAKE  
 NO. OF BANDS: 15

90000  
 98900

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO	
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL		
RES & TRUST		15	106	121						15		15	11%	136
EDUCATION			51	51	93			93	49%		44	44	23%	188
ECON. & EMPLOYMENT			46	46	33	15		48	51%					94
SOCIAL SERVICES			26	26	67			67	63%	14		14	13%	107
COMM. INFRA		1	38	39	245			245	86%					284
BAND GOV'T			19	19	52	19		71	79%					90
<b>TOTAL</b>		<b>16</b>	<b>286</b>	<b>302</b>	<b>490</b>	<b>34</b>		<b>524</b>	<b>58%</b>	<b>15</b>	<b>58</b>	<b>73</b>	<b>8%</b>	<b>899</b>
<b>ACCOUNTABILITY</b>														
RES & TRUST		29	107	136										
EDUCATION	15	28	145	188										
ECON. & EMPLOYMENT			94	94										
SOCIAL SERVICES			107	107										
COMM. INFRA		1	283	284										
BAND GOV'T			90	90										
<b>TOTAL</b>	<b>15</b>	<b>58</b>	<b>826</b>	<b>899</b>										
<b>TECH/AOVIS. SRV</b>														
RES & TRUST			136	136										136
EDUCATION			139	139	5	15		20	11%	29		29	15%	188
ECON. & EMPLOYMENT			94	94										94
SOCIAL SERVICES			94	94						13		13	12%	107
COMM. INFRA		4	278	282							2	2	1%	284
BAND GOV'T			90	90										90
<b>TOTAL</b>	<b>4</b>	<b>831</b>	<b>835</b>	<b>93%</b>	<b>5</b>	<b>15</b>		<b>20</b>	<b>2%</b>	<b>42</b>	<b>2</b>	<b>44</b>	<b>5%</b>	<b>899</b>

MIP TASK 6.2

TABLE 2.3

SERVICE SUMMARY BY REGION

TABLE 2.3

SERVICE SUMMARY BY REGION

ATLANTIC REGION

INTRODUCTION

Table 2.3 provides a statistical summary of services delivered at the Regional level. For each of the nine regions, a statistical analysis, by Main Activity, is given for the three functions of the matrix; management, accountability and the provision of technical/advisory support.

Page 2 of Table 2.3 profiles the Atlantic Region. Under the heading "MANAGEMENT OF SERVICES" it is noted that a total of 1266 services are delivered to the 29 bands in the Region. Of these 1266 services, 418 (33%) are administered by the Department; 750 (59%) by Indian Administration; and 98 (8%) by other bodies.

Under the heading, "ACCOUNTABILITY" it is noted that of the 1266 services, accountability lies at the District level in 1057 instances, and at the Regional level in 209 instances.

Under the heading, "TECH/ADVIS SRV", it is noted that for all activities, and in all instances where technical support was sought, it was provided in 80% of the cases by the Department, 4% by Indian Administration and 16% by other bodies. Please note that technical support is not always provided and therefore the total in this function does not always equal that of the services delivered.

REGION: N.W.T. 01000

NO. OF BANDS: 16

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN				OTHER NON-INDIAN			TOTAL RCVD
	H.Q.	REG.	DIST. TOTAL	BAND	TC/OC	OTHER	TOTAL	FED.	PROV	OTHER	
RES & TRUST		49	49 100%								49
EDUCATION		10	10 100%								10
ECON. & EMPLOYMENT				14			14 100%				14
SOCIAL SERVICES											
COMM. INFRA											
BAND GOV'T		14	14 24%	32		12	44 76%				58
TOTAL		73	73 56%	46		12	58 44%				131
ACCOUNTABILITY											
RES & TRUST		49	49								
EDUCATION		10	10								
ECON. & EMPLOYMENT		14	14								
SOCIAL SERVICES											
COMM. INFRA											
BAND GOV'T		58	58								
TOTAL		131	131								
TECH/AOVIS. SRV											
RES & TRUST	16	33	49 100%								49
EDUCATION		10	10 100%								10
ECON. & EMPLOYMENT		8	8 57%					6	6	43%	14
SOCIAL SERVICES											
COMM. INFRA											
BAND GOV'T		56	56 97%			2	2 3%				58
TOTAL	16	107	123 94%			2	2 2%	6	6	5%	131

REGION: ATLANTIC 20000

NO. OF BANDS: 29

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO			
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/OC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST	58	39	97	84%	19		19	16%					116			
EDUCATION		173	173	56%	115		115	37%	20		20	6%	308			
ECON. & EMPLOYMENT		15	15	10%	134		134	90%					149			
SOCIAL SERVICES	2	35	37	17%	128		128	60%	48		48	23%	213			
COMM. INFRA	8	33	41	12%	266		266	79%	17	13	30	9%	337			
BAND GOV'T	25	30	55	38%	60		28	88	62%				143			
TOTAL	93	325	418	33%	722		28	750	59%	85	13	98	8%	1266		
ACCOUNTABILITY																
RES & TRUST	59	57	116													
EDUCATION	23	285	308													
ECON. & EMPLOYMENT	4	145	149													
SOCIAL SERVICES	18	195	213													
COMM. INFRA	76	261	337													
BAND GOV'T	29	114	143													
TOTAL	209	1057	1266													
TECH/AOVIS. SRV																
RES & TRUST	16	98	2	116	100%								116			
EDUCATION		22	260	282	97%				9		9	3%	291			
ECON. & EMPLOYMENT		2	87	89	67%					44	44	33%	133			
SOCIAL SERVICES		8	152	160	75%					52	52	25%	212			
COMM. INFRA		50	197	247	76%	8		8	2%	12	41	17	70	22%	325	
BAND GOV'T		10	55	65	54%	12		30	42	35%		14	14	12%	121	
TOTAL	16	190	753	959	80%	20		30	50	4%	12	102	75	189	16%	1198



REGION: QUEBEC 30000

NO. OF BANDS: 51

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN				OTHER NON-INDIAN					TOTAL RCVO		
	H.O.	REG.	DIST.	TOTAL	BAND	TC/OC	OTHER	TOTAL	FED	PROV.	OTHER	TOTAL				
RES & TRUST		132		132	91%	13		13	9%					145		
EDUCATION		293	14	307	35%	220		361	581	65%				888		
ECON. & EMPLOYMENT		381	73	454	80%	92		20	112	20%				566		
SOCIAL SERVICES		91	72	163	83%	32		2	34	17%				197		
COMM. INFRA		78	35	113	21%	317		102	419	79%				532		
BAND GOV'T		162		162	58%	66		52	118	42%				280		
<b>TOTAL</b>		<b>1137</b>	<b>194</b>	<b>1331</b>	<b>51%</b>	<b>740</b>		<b>537</b>	<b>1277</b>	<b>49%</b>				<b>2608</b>		
<b>ACCDUNTABILITY</b>																
RES & TRUST		145		145												
EDUCATION		876	12	888												
ECON. & EMPLOYMENT		547	19	566												
SOCIAL SERVICES		118	79	197												
COMM. INFRA		421	111	532												
BAND GOV'T		261	19	280												
<b>TOTAL</b>		<b>2368</b>	<b>240</b>	<b>2608</b>												
<b>TECH/ADVIS. SRV</b>																
RES & TRUST		145		145	100%									145		
EDUCATION		394	2	396	45%	2		1	3	%	2	378	109	489	55%	888
ECON. & EMPLOYMENT		510	20	530	94%						1		35	36	6%	566
SOCIAL SERVICES		150	4	154	78%			16	16	8%			27	27	14%	197
COMM. INFRA		454	21	475	89%	9		21	30	6%			26	26	5%	531
BAND GOV'T		160		160	58%	1		11	12	4%			106	106	38%	278
<b>TOTAL</b>		<b>1813</b>	<b>47</b>	<b>1860</b>	<b>71%</b>	<b>12</b>		<b>49</b>	<b>61</b>	<b>2%</b>	<b>3</b>	<b>378</b>	<b>303</b>	<b>684</b>	<b>26%</b>	<b>2605</b>

REGION: ONTARIO 40000

NO. OF BANDS: 119

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN					OTHER NON-INDIAN					TOTAL RCVO	
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST		99	326	425	94%	29			29	6%				454		
EDUCATION			664	664	43%	689	5	174	868	57%				1532		
ECON. & EMPLOYMENT			1001	1001	68%	434	6	19	459	31%		7	7	1467		
SOCIAL SERVICES		2	236	238	34%	365			365	52%	5	81	14	703		
COMM. INFRA		67	236	303	20%	1224			1224	80%		3	9	1539		
BAND GOV'T		22	272	294	51%	271		8	279	49%			12	573		
TOTAL		190	2735	2925	47%	3012	11	201	3224	51%	5	84	30	6268		
ACCOUNTABILITY																
RES & TRUST	6	101	347	454												
EDUCATION		1	1531	1532												
ECON. & EMPLOYMENT	3	23	1441	1467												
SOCIAL SERVICES	10	345	348	703												
COMM. INFRA		114	1425	1539												
BAND GOV'T		28	545	573												
TOTAL	19	612	5637	6268												
TECH/ADVIS. SRV																
RES & TRUST	26	75	309	410	96%	1			1	%	14		14	3%	425	
EDUCATION			1003	1003	91%	16	62		78	7%	2	1	20	23	2%	1104
ECON. & EMPLOYMENT		2	1458	1460	100%	2			2	%			3	3	%	1465
SOCIAL SERVICES		7	261	268	39%	5			5	1%	10	385	27	422	61%	695
COMM. INFRA		76	1273	1349	88%	105			105	7%		57	18	75	5%	1529
BAND GOV'T		17	503	520	95%	25			25	5%						545
TOTAL	26	177	4807	5010	87%	154	62		216	4%	26	443	68	537	9%	5763

REGION: MANITOBA 50200

NO. OF BANDS: 59

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN					DOTHER NON-INDIAN				TOTAL RCVO
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL		FED	PROV	OTHER	TOTAL	
RES & TRUST	236			236	100%									236
EDUCATION	377	18		395	43%	259	111	149	519	57%				914
ECDN. & EMPLDYMENT	118	10		128	50%	29	48	50	127	50%				255
SOCIAL SERVICES	252	17		269	30%	314	72	29	415	46%	44	169	213	24%
COMM. INFRA	1560	21		1581	77%	471			471	23%				2052
BAND GOV'T	59	1		60	11%	472			472	89%				532
TDTAL	2602	67		2669	55%	1545	231	228	2004	41%	44	169	213	4%
ACCOUNTABILITY														
RES & TRUST	236			236										
EDUCATION	873	41		914										
ECDN. & EMPLDYMENT	235	20		255										
SOCIAL SERVICES	829	68		897										
COMM. INFRA	1404	648		2052										
BAND GOV'T	501	31		532										
TOTAL	4078	808		4886										
TECH/ADVIS. SRV														
RES & TRUST	236			236	100%									236
EDUCATION	541	39		580	64%	9	149	170	328	36%	2		2	4
ECON. & EMPLDYMENT	88	10		98	38%		48	50	98	38%			59	59
SDCIAL SERVICES	615	65		680	76%	10		3	13	1%	48	156	204	23%
COMM. INFRA	836	849		1685	82%	367			367	18%				2052
BAND GOV'T	318	21		339	64%	1	83	109	193	36%				532
TDTAL	2634	984		3618	74%	387	280	332	999	20%	50	156	61	267

REGION: SASK. 60000

NO. OF BANDS: 68

MANAGEMENT OF SERVICES	DEPT. ADMIN					INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO		
	H.Q.	REG.	DIST.	TOTAL	%	BAND	TC/DC	OTHER	TOTAL	%	FED	PROV	OTHER		TOTAL	%
RES & TRUST	36	105	318	459	94%	29		29	6%						488	
EDUCATION		279	643	922	64%	461		461	32%		35	33	68	5%	1451	
ECON. & EMPLOYMENT		8	397	405	54%	303		41	344	46%	5		5	1%	754	
SOCIAL SERVICES		166	460	626	73%	223		3	226	27%					852	
COMM. INFRA		86	314	400	33%	801		1	802	66%	1		7	8	1210	
BAND GOV'T		39	157	196	49%	208			208	51%					404	
<b>TOTAL</b>	<b>36</b>	<b>683</b>	<b>2289</b>	<b>3008</b>	<b>58%</b>	<b>2025</b>		<b>45</b>	<b>2070</b>	<b>40%</b>	<b>6</b>	<b>35</b>	<b>40</b>	<b>81</b>	<b>2%</b>	<b>5159</b>
<b>ACCOUNTABILITY</b>																
RES & TRUST	44	165	279	488												
EDUCATION		357	1094	1451												
ECON. & EMPLOYMENT		231	523	754												
SOCIAL SERVICES		222	630	852												
COMM. INFRA		212	998	1210												
BAND GOV'T		85	319	404												
<b>TOTAL</b>	<b>44</b>	<b>1272</b>	<b>3843</b>	<b>5159</b>												
<b>TECH/ADVIS. SRV</b>																
RES & TRUST	8	83	380	471	97%						17			17	3%	488
EDUCATION		357	1042	1399	96%	9		25	34	2%		18		18	1%	1451
ECON. & EMPLOYMENT		38	696	734	97%			11	11	1%	8		1	9	1%	754
SOCIAL SERVICES		222	602	824	97%							17	10	27	3%	851
COMM. INFRA		94	956	1050	87%	71			71	6%	1		84	85	7%	1206
BAND GOV'T		92	310	402	100%			1	1	%	1			1	%	404
<b>TOTAL</b>	<b>8</b>	<b>886</b>	<b>3986</b>	<b>4880</b>	<b>95%</b>	<b>80</b>		<b>37</b>	<b>117</b>	<b>2%</b>	<b>27</b>	<b>35</b>	<b>95</b>	<b>157</b>	<b>3%</b>	<b>5154</b>

REGION: ALBERTA 70000

NO. OF BANDS: 41

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN					OTHER NON-INDIAN				TOTAL RCVD		
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL				
RES & TRUST		224		224	91%	3	19		22	9%				246		
EDUCATION		25	290	315	65%	77	50		127	26%		1	40	41	8%	483
ECON. & EMPLOYMENT		40		40	25%	60	18	41	119	75%					159	
SOCIAL SERVICES		11	15	26	17%	102	24		126	83%					152	
COMM. INFRA		3	20	23	8%	208	48	3	259	92%					282	
BAND GOV'T						64	24	2	90	100%					90	
TOTAL		303	325	628	44%	514	183	46	743	53%		1	40	41	3%	1412
ACCOUNTABILITY																
RES & TRUST		246		246												
EDUCATION		140	343	483												
ECON. & EMPLOYMENT		159		159												
SOCIAL SERVICES		35	117	152												
COMM. INFRA		258	24	282												
BAND GOV'T		90		90												
TOTAL		928	484	1412												
TECH/ADVIS. SRV																
RES & TRUST		246		246	100%											246
EDUCATION		141	342	483	100%											483
ECON. & EMPLOYMENT		116		116	73%								42	42	27%	158
SOCIAL SERVICES		10	141	151	99%		1		1	1%						152
COMM. INFRA		8	23	31	11%	201	48	2	251	89%						282
BAND GOV'T		9		9	10%	55	24	2	81	90%						90
TOTAL		530	506	1036	73%	257	72	4	333	24%		42	42	3%		1411

REGION: YUKON 80000

NO. OF BANDS: 16

MANAGEMENT OF SERVICES	DEPT. ADMIN			INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVO -----
	H.O.	REG.	DIST. TOTAL	BAND	TC/OC	OTHER	TOTAL	FED	PRDV	OTHER	TOTAL	
RES & TRUST		52	52									52
EDUCATION		68	68	18		15	33	33%				101
ECON. & EMPLOYMENT				16			16	100%				16
SOCIAL SERVICES		22	22	100			100	44%	104		104	226
COMM. INFRA		54	54	166		3	169	76%				223
BAND GOV'T		51	51	40			40	44%				91
TOTAL		247	247	340		18	358	50%	104		104	709
ACCOUNTABILITY -----												
RES & TRUST		52	52									52
EDUCATION		101	101									101
ECON. & EMPLOYMENT		16	16									16
SOCIAL SERVICES		226	226									226
COMM. INFRA		223	223									223
BAND GOV'T		91	91									91
TOTAL		709	709									709
TECH/AOVIS. SRV -----												
RES & TRUST		52	52									52
EDUCATION		45	45	1			1	2%				46
ECON. & EMPLOYMENT		16	16									16
SOCIAL SERVICES		121	121						105		105	226
COMM. INFRA		223	223									223
BAND GOV'T		91	91									91
TOTAL		548	548	1			1	%	105		105	654

REGION: B. C. 90000

NO. OF BANDS: 193

MANAGEMENT OF SERVICES	DEPT. ADMIN				INDIAN ADMIN					D'THER NON-INDIAN					TDTAL RCVD		
	H.Q.	REG.	DIST.	TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL					
RES & TRUST		128	744	872	95%	23	9	32	3%	15		15	2%	919			
EDUCATION		30	601	631	26%	1197	399	9	1605	67%		90	60	150	6%	2386	
ECDN. & EMPLDYMENT			687	687	66%	321	36		357	34%	1			1	%	1045	
SOCIAL SERVICES			308	308	26%	462	155	5	622	53%		244	9	253	21%	1183	
CDMM. INFRA		1	139	140	6%	2142	44		2186	92%		13	27	40	2%	2366	
BAND GOV'T			166	166	25%	416	83	2	501	75%						667	
TOTAL		159	2645	2804	33%	4561	726	16	5303	62%	16	347	96	459	5%	8566	
ACCDUNTABILITY																	
RES & TRUST			194	725	919												
EDUCATION	18		101	2267	2386												
ECDN. & EMPLDYMENT				1045	1045												
SOCIAL SERVICES				1183	1183												
CDMM. INFRA		1		2365	2366												
BAND GOV'T				667	667												
TDTAL	18	296	8252	8566													
TECH/ADVIS. SRV																	
RES & TRUST			148	771	919	100%										919	
EDUCATION	2		13	1550	1565	66%	413	294	1	708	30%		72	41	113	5%	2386
ECON. & EMPLDYMENT				968	968	93%	27	40		67	6%	7		2	9	1%	1044
SDCIAL SERVICES				729	729	62%	23	179	5	207	17%		246	1	247	21%	1183
CDMM. INFRA		4		1804	1808	77%	174	333		507	21%	17	3	28	48	2%	2363
BAND GOV'T				554	554	83%	34	74		108	16%	1		4	5	1%	667
TDTAL	2	165	6376	6543	76%	671	920	6	1597	19%	25	321	76	422	5%	8562	

MIP TASK 6.2

TABLE 2.4

NATIONAL SERVICES SUMMARY



TABLE 2.4

NATIONAL SERVICES SUMMARY

INTRODUCTION

Table 2.4 provides a statistical summary of services delivered nationally. A composite statistical analysis of the services provided to Indian Bands by Main Activity, is given for the three functions of the matrix; management, accountability and the provision of technical advisory support.

This table shows that a total of 31,005 discrete units of service are received by the 592 bands (and communities) across the country.

Under the heading "MANAGEMENT OF SERVICES", it is noted that 45% of all services are managed by the Department, 51% by Indian Administration, and 4% by other bodies.

Under the heading, "ACCOUNTABILITY" it is noted that of the 31,005 total services, accountability lies at the District level in approximately 20,300 instances, at the Regional level in approximately 10,600 instances, and at Headquarters level in only 81 instances.

Under the heading, "TECH/ADVIS SRV", it is noted that for all activities, and in all instances where technical support was sought, it was provided in 81% of the cases by the Department, 11% by Indian Administration and 8% by other bodies. Please note that technical support is not always provided and therefore the total in this function does not always equal that of the services delivered.

MANAGEMENT OF SERVICES -----	DEPT. ADMIN		INDIAN ADMIN				OTHER NON-INDIAN				TOTAL RCVD -----		
	H.Q.	REG. DIST. TOTAL	BAND	TC/DC	OTHER	TOTAL	FED	PROV	OTHER	TOTAL			
RES & TRUST	36	1083 1427 2546	116	28	144	15	146	133	15	2705			
EDUCATION		1082 2403 3485	3036	565	708	4309	5%			8073			
ECON. & EMPLOYMENT		547 2183 2730	1403	108	171	1682	53%			8073			
SOCIAL SERVICES		546 1143 1689	1726	251	39	2016	38%	7	13	4425			
COMM. INFRA		1857 798 2655	5595	92	109	5796	46%	49	23	4423			
BAND GOV'T		372 626 998	1629	107	104	1840	68%	1	33	8541			
TOTAL	36	5487 8580 14103	13505	1151	1131	15787	65%	71	825	219	1115	4%	31005
ACCOUNTABILITY -----													
RES & TRUST	50	1247 1408 2705											
EDUCATION	18	2482 5573 8073											
ECON. & EMPLOYMENT	3	1229 3193 4425											
SOCIAL SERVICES	10	1793 2620 4423											
COMM. INFRA		2709 5832 8541											
BAND GOV'T		1143 1695 2838											
TOTAL	81	10603 20321 31005											
TECH/ADVIS. SRV -----													
RES & TRUST	66	1116 1462 2644	1	505	197	1152	1	478	172	31	656	31	2676
EDUCATION	2	1523 4238 5763	450	88	61	178	15%	6	192	6	208	6	7571
ECON. & EMPLOYMENT		780 3239 4019	29	179	24	242	4%	16	65	16	1084	16	4405
SOCIAL SERVICES		1133 1954 3087	39	381	23	1339	5%	58	173	58	304	58	4413
COMM. INFRA		1745 5123 6868	935	181	155	464	16%	30	101	30	304	30	8511
BAND GOV'T		753 1443 2196	128	1334	460	3376	17%	2	124	2	126	2	2786
TOTAL	68	7050 17459 24577	1582	1334	460	3376	11%	143	1540	143	2409	143	30362

MIP TASK 6.2

TABLE 3.1

NATIONAL MANAGEMENT SUMMARY BY ACTIVITY

TABLE 3.1

NATIONAL MANAGEMENT SUMMARY BY ACTIVITY

INTRODUCTION

Table 3.1 analyses the management of services by Main Activity for each region and nationally. For each Main Activity, statistics are displayed by the three management groupings: Departmental administration; Indian administration; Other administration, (i.e., non-Department; non-Indian).

This table invites comparisons within and among regions and against national averages. For example, the degree to which the Education Activity is either Departmentally administered or Indian administered can be seen in examining management in selected regions. The following summary, taken from this table is shown as an example:

	Man.	Sask.	B.C.	Total (National)
Managed by Depart. (%)	43	64	26	43
Managed by Indian Adm. (%)	57	32	67	53

Caution must be exercised in making inter-regional comparisons. To point out, for example that 43% of all Education Activity services in Manitoba are Departmentally administered versus 57% Indian administered does not indicate that 43% of the Education BUDGET is delivered by the Department. This table, and indeed this entire Report, considers only the number of services delivered and received at the sub-activity level. It does not give weight to any given service relative to another. Nor does it consider financial and budgetary implications of any individual service or group of services.

This table provides additional regional information. For example, in Quebec Region, of all services delivered, 6% were in the Reserves and Trusts Activity, 34% were in Education, and 22% were in Economic and Employment. This contrasts with Ontario Region where the respective percentages were 7%, 24% and 23%. The utility of this information however, is questionable.

TABLE 3.1

## NATIONAL MANAGEMENT SUMMARY BY ACTIVITY

JULY 1, 1981

	N.W.T.		ATLANTIC		QUEBEC		ONTARIO		MANITOBA		SASK		ALBERTA		YUKON		B.C.		TOTAL	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
RES. & TRUST																				
DEPT	49	100	97	84	132	91	425	94	236	100	459	94	224	91	52	100	872	95	2546	94
INDIAN			19	16	13	9	29	6			29	6	22	9			32	3	144	5
OTHER																	15	2	15	1
TDTAL	49	37	116	9	145	6	454	7	236	5	488	9	246	17	52	7	919	11	2705	9
EDUCATION																				
DEPT	10	100	173	56	307	35	664	43	395	43	922	64	315	65	68	67	631	26	3485	43
INDIAN			115	37	581	65	868	57	519	57	461	32	127	26	33	33	1605	67	4309	53
OTHER			20	6							68	5	41	8			150	6	279	3
TDTAL	10	8	308	24	888	34	1532	24	914	19	1451	28	483	34	101	14	2386	28	8073	26
ECON. & EMPLOYMENT																				
DEPT			15	10	454	80	1001	68	128	50	405	54	40	25			687	66	2730	62
INDIAN	14	100	134	90	112	20	459	31	127	50	344	46	119	75	16	100	357	34	1682	38
OTHER							7				5	1					1		13	
TOTAL	14	11	149	12	566	22	1467	23	255	5	754	15	159	11	16	2	1045	12	4425	14
SOCIAL SERVICES																				
DEPT			37	17	163	83	238	34	269	30	626	73	26	17	22	10	308	26	1689	38
INDIAN			128	60	34	17	365	52	415	46	226	27	126	83	100	44	622	53	2016	46
OTHER			48	23			100	14	213	24					104	46	253	21	718	16
TOTAL			213	17	197	8	703	11	897	18	852	17	152	11	226	32	1183	14	4423	14
COMM. INFRA.																				
DEPT			41	12	113	21	303	20	1581	77	400	33	23	8	54	24	140	6	2655	31
INDIAN			266	79	419	79	1224	80	471	23	802	66	259	92	169	76	2186	92	5796	68
OTHER			30	9			12	1			8	1					40	2	90	1
TOTAL			337	27	532	20	1539	25	2052	42	1210	23	282	20	223	31	2366	28	8541	28
BAND GOVT																				
DEPT	14	12	55	38	162	58	294	51	60	11	196	49			51	56	166	25	998	35
INDIAN	44	38	88	62	118	42	279	49	472	89	208	51	90	100	40	44	501	75	1840	65
OTHER																				
TDTAL	58	44	143	11	280	11	573	9	532	11	404	8	90	6	91	13	667	8	2838	9
GRAND TOTAL																				
DEPT	73	24	418	33	1331	51	2925	47	2669	55	3008	58	628	44	247	35	2804	33	14103	45
INDIAN	58	19	750	59	1277	49	3224	51	2004	41	2070	40	743	53	358	50	5303	62	15787	51
OTHER			98	8			119	2	213	4	81	2	41	3	104	15	459	5	1115	4
TOTAL	131		1266	4	2608	8	6268	20	4886	16	5159	17	1412	5	709	2	8566	28	31005	100

MIP TASK 6.2

TABLE 4.1

NATIONAL SERVICE DELIVERY ROLE

TABLE 4.1

NATIONAL SERVICE DELIVERY ROLE

INTRODUCTION

Table 4.1 highlights the roles played by each of the "deliverers" of services, which are categorized into the following three main groupings and nine sub-groupings.

Departmental Administration

Headquarters  
Region  
District

Indian Administration

Band  
Tribal or District Council (TC/DC)  
Other Indian

Other Non-Indian

Federal (Other Departments)  
Provincial  
Other

Information is displayed for each region and nationally. There is no subdivision by Main Activity; all services delivered are tabulated, and are considered collectively.

For example, in British Columbia Region, 2804 discrete units of service are delivered by the Department. Of these, the overwhelming majority, 2645 or 94% are managed at the district level, while only 159 (6%) are managed at the regional level. This contrasts with Manitoba Region where the district/regional roles are reversed (37% vs 97%). The national average is: district-61%; region-39%.

Within the Indian Administration category, the role of Tribal Councils can be examined. This table shows that in most regions, tribal and district councils do not deliver any services to bands. However in Ontario, 11 services are delivered; in Manitoba 231 (or 12% of all Indian-administered services); in Alberta 183 (25%); and in British Columbia, 726 (14%).

Subsequent editions of this report, might indicate any trends towards an increasingly important role played by tribal councils in the delivery of the Department's program.

MIP 6.2 TABLE 4.1

## NATIONAL SERVICE DELIVERY ROLE

JULY 1, 1981

DEPT ADMIN	NWT		ATLANTIC		QUEBEC		ONTARIO		MANITOBA		SASK		ALBERTA		YUKON		B.C.		TOTAL		
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	
H.G.	MANAGEMENT											36	1							36	0
	ACCOUNT						19				44						18			81	
	TECH/ADVISE	16		16			26				8						2			68	
REG	MANAGEMENT	73	100	93	22	1137	85	190	6	2602	97	683	23	303	48	247	100	159	6	5487	39
	ACCOUNT	131		209		2368		612		4078		1272		928		709		296		10603	
	TECH/ADVISE	107		190		1813		177		2634		886		530		548		165		7050	
OIST	MANAGEMENT			325	78	194	15	2735	94	67	3	2289	76	325	52			2645	94	8580	61
	ACCOUNT			1057		240		5637		808		3843		484				8252		20321	
	TECH/ADVISE			753		47		4807		984		3986		506				6376		17459	
TOTAL	MANAGEMENT	73	56	418	33	1331	51	2925	47	2669	55	3008	58	628	44	247	35	2804	33	14103	45
	ACCOUNT	131		1266		2608		6268		4886		5159		1412		709		8566		31005	
	TECH/ADVISE	123		959		1860		5010		3618		4880		1036		548		6543		24577	
INDIAN ADMIN																					
BAND	MANAGEMENT	46	79	722	96	740	58	3012	93	1545	77	2025	98	514	69	340	95	4561	86	13505	86
	TECH/ADVISE			20		12		154		387		80		257		1		671		1582	
TC/OC	MANAGEMENT							11		231	12			183	25			726	14	1151	7
	TECH/ADVISE							62		280				72				920		1334	
OTHER	MANAGEMENT	12	21	28	4	537	42	201	6	228	11	45	2	46	6	18	5	16		1131	7
	TECH/ADVISE	2		30		49		332		37		37		4				6		460	
TOTAL	MANAGEMENT	58	44	750	59	1277	49	3224	51	2004	41	2070	40	743	53	358	50	5303	62	15787	51
	TECH/ADVISE	2		50		61		216		999		117		333		1		1597		3376	
OTHER NON-IND																					
FED	MANAGEMENT						5	4	44	21	6	7					16	3	71	6	
	TECH/ADVISE			12		3	26		50		27						25		143		
PROV	MANAGEMENT			85	87		84	71	169	79	35	43	1	2	104	100	347	76	825	74	
	TECH/ADVISE			102		378	443		156		35				105		321		1540		
OTHER	MANAGEMENT			13	13		30	25		40	49	40	98				96	21	219	20	
	TECH/ADVISE	6		75		303	68		61		95		42				76		726		
TOTAL	MANAGEMENT			98	8		119	2	213	4	81	2	41	3	104	15	459	5	1115	4	
	TECH/ADVISE	6		189		684	537		267		157		42		105		422		2409		
TOTAL SERVICES PROVIDED																					
		131		1266	4	2608	8	6268	20	4886	16	5159	17	1412	5	709	2	8566	28	31005	



WORK PLAN FOR TASK 6.2  
REGIONAL/DISTRICT/BAND SERVICE PROFILE

Prepared for:

The Assistant Deputy Minister  
Indian and Inuit Affairs

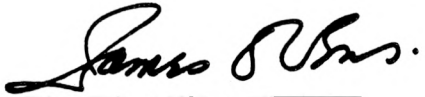
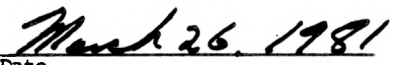
By:

James Ovens (Project Leader)  
Paul Kyba

March 20, 1981

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Detailed Task Plan	Task No: MIP 6.2
	File No: A-3725-4-R1
	Date Prepared: March 20, 1981
REGIONAL/DISTRICT/BAND SERVICE PROFILE	
<p>I <u>OVERVIEW OF TASK</u></p> <p>A. <u>OBJECTIVES</u></p> <ol style="list-style-type: none"> <li>To develop a profile of operational relationships between Bands and Departmental and other organizations at the level of service delivery; and</li> <li>To develop and introduce procedures to regularly maintain this profile.</li> </ol> <p>B. <u>RESPONSIBILITIES</u></p> <p><u>Accountable ADM:</u> ADM Indian &amp; Inuit Affairs Program</p> <p><u>Project Leader:</u> To be appointed</p> <p><u>MIP Task Priority:</u> 1 (top priority)</p> <p>C. <u>SUMMARY OF TASK</u></p> <p>The task is intended to produce the following:</p> <ol style="list-style-type: none"> <li>A comprehensive description of the operational relationships between all Bands, District/Tribal Councils or other Indian institutions and Headquarters, Regional, District and other Departmental responsibility centres for each specific activity identified within the Program Activity Structure; and</li> <li>A system for the updating of this data base.</li> </ol> <p>This product will provide a comprehensive picture of existing operational linkages and answer these questions:</p> <ol style="list-style-type: none"> <li>which Bands manage a complete range of services;</li> <li>which Bands manage a partial range of services; and</li> <li>which Bands have services wholly delivered by the Department.</li> </ol> <p>The task will produce a "snapshot" from the Department's point of view, and in doing so will deal with three existing structural linkages (i.e. delivery of service, accountability, and technical/ advisory services).</p> <p>The information produced by this task will be quickly dated as additional transfers of program delivery responsibility take place. Importance is therefore attached to designing a system which may be updated at regular and timely intervals.</p> <p>The project will be undertaken during a six-month period beginning April 1 and terminating September 30, 1981. It is estimated that 46 person months (4 PY) of effort and an additional \$125 K of operating expenses will be required.</p>	
<u>Task Plan Approvals</u>	
 Recommended: Project Leader	 Date
Approval: ADM, Indian and Inuit Affairs Program	Date

Detailed Task Plan	Task No: MIP 6.2
REGIONAL/DISTRICT/BAND SERVICE PROFILE	File No: A-3725-4-R1
	Date Prepared: March 20, 1981

II PROBLEM DEFINITION

A. BACKGROUND

The transfer of program delivery responsibilities to Indian Bands is regarded as a significant means to enable Indian people to make the major decisions affecting their political, social economic and cultural well-being.

The transfer of program delivery responsibility has been practised since 1965 and became national policy in 1974. However, the lack of an explicit policy framework and guidelines at the national and regional levels has led to confusion in implementing transfers as well as a perception of loss of financial accountability.

In the absence of explicit guidelines, policy implementation has, to a large extent, been at the discretion of individual managers. The ensuing problems have been documented in the Auditor General's most recent report to the House of Commons. The Report identified "a number of major planning and control inadequacies."

In addition to the Auditor General's criticisms, the manner in which transfers have taken place has been the subject of concern to central agencies.

Task 6.2 addresses these concerns first of all, by identifying the degree to which transfers of services have already taken place, and the inter-relationship between the bands on one hand and the departmental responsibility centres on the other.

Other tasks which are being conducted concurrently will identify future transfers, describe existing guidelines and list existing criteria. Phase II projects will attempt to develop and implement new policies and criteria.

It is hoped that in addition to the ultimate utility of this information, a short-term result will be to satisfy central agency requirements needed to release resources which have been frozen.

B. TASK OBJECTIVES

As specified in the MIP task description, the objectives of Task 6.2 are:

1. To identify and document the organizational profile of districts to regions and bands to districts.
2. To identify any cases (e.g. BC, Man.) where the organizational relationship is direct between the regional office and bands.
3. To identify and document those bands that
  - a) manage a complete range of services
  - b) manage a partial range
  - c) have services wholly delivered by the Department.
4. To identify and document bands to whom services are delivered by Tribal Councils, and whether wholly or partially.
5. To develop and implement procedures to keep the above data updated as changes occur.

Detailed Task Plan	Task No: MIP 6.2
REGIONAL/DISTRICT/BAND SERVICE PROFILE	File No: A-3725-4-R1
	Date Prepared: March 20, 1981

III PROJECT METHODOLOGY

The approach of this project is to construct a network profile of the linkages between all relevant "organizational cells" involved in the provision or receipt of services. The profile will map present linkage patterns on selected dimensions.

The task will be undertaken in five stages as listed below. Results of each stage will be reported formally for approval of the ADM (I&I) and the Senior A.D.M.

Stage 1. Design  
 Stage 2. Data Collection  
 Stage 3. Data Organization  
 Stage 4. Data Analysis and Presentation  
 Stage 5. Data Base Update System

Activities to be carried out during each stage are as follows:

Stage 1. Design

a) During this stage a conceptual model will be constructed within which decisions can be taken pertaining to the shape and scale of the network profile. The responsible A.D.M.'s will be asked to select which additional specific dimensions are to be mapped. (e.g. organizational linkages, authorities, service delivery relationships, technical/advisory support provided, administrative services provided, flows of money and information).  
 b) A data collection process will be developed and survey instruments designed and tested. The purpose is to produce questionnaires that can be administered to the level of District activity manager. This will be carried out by officers of the Department who are to be identified by each Regional Director General and provided with appropriate training and orientation. Planning for the collection of data will be synchronized with Tasks 1.1 and 6.3 in order that, where feasible, personnel, work instruments and other resources may be shared.  
 c) Relevant organizational cells will be identified (HQ, Regional, District, Services Centres, Tribal Councils, Indian institutions, Bands, Other).

Stage 2. Data Collection

a) Data will be collected, where possible, in conjunction with Tasks 1.1 and 6.3.  
 b) The survey population will be appropriate Departmental Responsibility Centre Managers (max. population: 576).  
 c) Indian Bands and organizations will not be interviewed.

Detailed Task Plan	Task No: MIP 6.2
REGIONAL/DISTRICT/BAND SERVICE PROFILE	File No: A-3725-4-R1
	Date Prepared: March 20, 1981

Stage 3. Data Organization

During this stage, the data will be aggregated and displayed on matrices as follows:

a) Management of service delivery

All organizational cells (Bands, Tribal Councils District Offices)	<u>Unit of Service</u>
--	------------------------

b) Accountability

All organizational cells	<u>Dept. Responsibility Centres</u>
--------------------------	-------------------------------------

c) Technical/Advisory Services

Bands	<u>All Organizational cells</u>
-------	---------------------------------

Stage 4. Data Analysis and Presentation

During this stage the data will be consolidated and analysed.

Stage 5. Data Base Update System

a) A review of existing and proposed Departmental information systems will be undertaken to determine the extent to which the data requirements for the maintenance of the network profile can be satisfied through existing structures including the Operational Planning process itself - the most likely vehicle.

b) The feasibility of computer storage will be determined.

Detailed Task Plan  REGIONAL/DISTRICT/BAND SERVICE PROFILE	Task No: MIP 6.2
	File No: A-3725-4-R1
	Date Prepared: March 20, 1981

IV RESOURCE REQUIREMENTS

It is estimated that 46 persons months (4 PY) of effort will be required to complete this task. An additional \$125 K of operating expenses will be required.

Detailed resource requirements are outlined below.

RESOURCE PLAN: PERSON DAYS & COST

	<u>Full Time</u>	<u>H.Q.</u>	<u>Field</u>	<u>Total</u>	<u>\$ Per Day</u>	<u>Total \$</u>
Indian & Inuit	300	20	600	920	200	184,000
Consultants	180	-	-	180	300	54,000
Travel & Other						<u>50,000</u>
TOTAL COST						288,000

Detailed Task Plan					V WORK PLAN AND PROJECT OUTPUTS
REGIONAL/DISTRICT/BAND SERVICE PROFILE					
<u>STAGE I</u>	<u>DESIGN</u>				
<u>Activity</u>	<u>Description</u>	<u>Outputs</u>	<u>Approval</u>	<u>Target</u>	
1.0	<u>Project Start-Up</u>				
1.1	Inform program managers of task				
1.2	Assemble H.Q. Team				
1.3	Review task plan				
1.4	Confirm activities, timing and resources	Final Organization Structure	D.G.M.I.	April 30	
2.0	<u>Establish Functional Requirements</u>				
2.1	Interviews with key personnel involved in strategic planning				
2.2	Synthesize requirements	Functional Requirements of Data Base	Sr. ADM and ADM, I & I	April 15	
3.0	<u>Identify Optional Models</u>				
3.1	Define options in consultation with Information Systems Branch	Optional Models	D.G.M.I.	April 21	
4.0	<u>Feasibility of Models</u>				
4.1	Test models and estimate costs (financial and personnel)	Recommended Model	D.G.M.I.	April 30	
5.0	<u>Identify Detailed Requirements</u>				
5.1	Establish specific output specifications through interviews/discussions with senior Departmental personnel and central agencies	Detailed Specification for Data Base	Sr. ADM and ADM, I & I	May 7	
6.0	<u>Establish Methodology for Data Collection</u>				
6.1	Design questionnaire				
6.2	Pre-test questionnaire				
6.3	Revise questionnaire	Questionnaire	D.G.M.I.	May 15	

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Detailed Task Plan

REGIONAL/DISTRICT/BAND SERVICE PROFILE

Task No: MIP 6.2

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Date Prepared: March 20, 1981

V WORK PLAN AND PROJECT OUTPUTS (cont'd.)

STAGE II

DATA COLLECTION

<u>Activity</u>	<u>Description</u>	<u>Outputs</u>	<u>Approval</u>	<u>Target</u>
7.0	<u>Organization</u>			
7.1	Identify Regional Co-ordinators			
7.2	Confirm Co-ordinators			
7.3	Develop orientation package			
7.4	Orientation workshop for Coordinators	Field organization in place	ADM, I & I	May 15
8.0	<u>Planning</u>			
8.1	Develop Regional Interview Schedules	Interview Schedules	R.D.G.'s	May 30
8.2	Brief Regional Sr. Management			
9.0	<u>Data Collection</u>			
9.1	Administer questionnaire to R.C.M.'s	Raw Data	Project Leader	July 15

Detailed Task Plan

REGIONAL/DISTRICT/BAND SERVICE PROFILE

Task No: MIP 6.2

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V WORK PLAN AND PROJECT OUTPUTS (cont'd.)

<u>STAGE III</u>	<u>DATA ORGANIZATION</u>	<u>Outputs</u>	<u>Approval</u>	<u>Target</u>
10.0	<u>Complete Information System</u>			
10.1	User Instructions	Manual	D.G.M.I.	May 30
10.2	Data Input			July 30
10.3	Output	Print-outs	Project Leader	Aug. 15

Detailed Task Plan	
REGIONAL/DISTRICT/BAND SERVICE PROFILE	
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V WORK PLAN AND PROJECT OUTPUTS (cont'd.)

<u>STAGE IV</u>	<u>DATA ANALYSIS</u>			
<u>Activity</u>	<u>Description</u>	<u>Outputs</u>	<u>Approval</u>	<u>Target</u>
11.0	<u>Analytical Framework</u>			
11.1	Develop Indicators	Optional Indicators	D.G.M.I.	April 30
11.2	Test Indicators with selected managers	Recommended Indicators	Sr. ADM and ADM, I & I	May 15
12.0	<u>Analysis</u>			
12.1	Present Data to Work Group of Sr. Managers in each Region	Preliminary Findings	Sr. ADM and ADM, I & I	Sept. 1
12.2	Prepare Final Report	Findings and Conclusions	MIP, Steering Committee	Sept. 30

Detailed Task Plan

REGIONAL/DISTRICT/BAND SERVICE PROFILE

Task No: MIP 6.2

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Date Prepared: March 20, 1981

V WORK PLAN AND PROJECT OUTPUTS (cont'd.)

STAGE V                      SYSTEMS DESIGN FOR UPDATE

<u>Activity</u>	<u>Description</u>	<u>Outputs</u>	<u>Approval</u>	<u>Target</u>
13.0	<u>Feasibility</u>			
13.1	Study feasibility of optional approaches (including integrative approaches with existing information systems)	Report to D.G.M.I.	D.G.M.I.	Aug. 30
13.2	<u>Design</u>			
	Develop information system to update data base	Process and format	D.G. Mgt. Systems	Sept. 30

Detailed Task Plan	Task No: MIP 6.2
REGIONAL/DISTRICT/BAND SERVICE PROFILE	File No: A-3725-4-R1
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VI PROJECT ORGANIZATION

The project will be staffed primarily by departmental staff. External expertise may be required particularly in the areas of survey design. The anticipated project organization is described in Figure 1.

Relative responsibilities are outlined as follows.

Project Leader: Monitors progress and ensures co-ordination with other MIP tasks and Program activities. Reports to Sr. A.D.M. through Dir. Gen. MIP (line) and to ADM, I&I (functional).

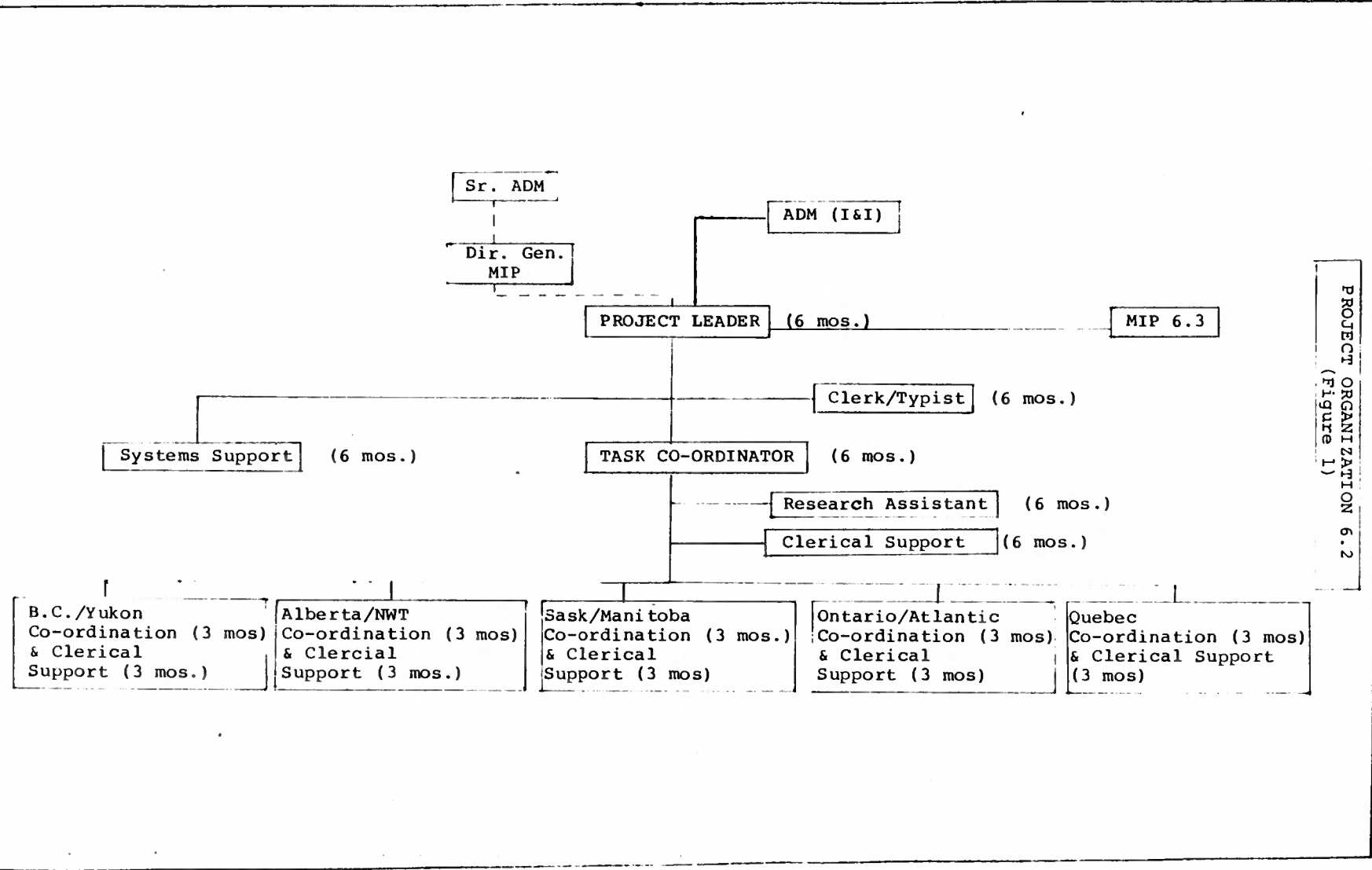
Task Co-ordinator: Manages the planning of methodology, design of work/research instruments, and ensures collection and organization of data. Reports to Project Leader.

Systems Support: Provides technical advice and guidance to Task Co-ordinator in development of methodology, design of work/survey instruments. Reviews existing and proposed information systems (including Operational Planning process) to determine adjustments that might enable collection of data to maintain network profile. Reports to Project Leader.

Regional Director General: Designates regional co-ordinators, monitors progress and approves results. Reports to ADM, I&I.

Regional Co-ordinator: Identifies all organizational cells involved in the delivery of Departmental services. Prepares interview schedules and administers survey to Regional/District R.C.M.'s. Responsible for preliminary organization of data. Reports to Regional Director General (line) and Task Co-ordinator (functional).

PROJECT ORGANIZATION 6.2  
(Figure 1)



Task No: MIP 6.2

File No: A-3725-4-R1

Date Prepared: March 20, 1981

Detailed Task Plan  REGIONAL/DISTRICT/BAND SERVICE PROFILE	Task No: MIP 6.2
	File No: A-3725-4-R1
	Date Prepared: March 20, 1981
<p>VII <u>PROJECT SCHEDULE</u></p> <p>Figure 2 shows the schedule for Task 6.2 and its component activities. This schedule is dependent on the availability of the resources identified as required.</p>	

ACTIVITY PLANNING REPORT

PLANIFICATION D'ACTIVITÉS RAPPORT DE

Project No. - N° du projet: **MIP 6.2**

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Pour dactylographier utiliser 10 caractères par pouce

Page 14 of 15

Project Name - Nom du projet: **Regional/District/Band Profile**

Stage (or event) - Stage (ou événement)


Responsible individual - Individu responsable: **OVENS**

Date completed - Terminé le: **March 23, 1981**

Activity - Activité	1981		April				May				June				July				August				September				
	3	10	17	23	1	8	15	22	29	5	12	19	26	3	10	17	24	31	7	14	21	28	4	11	18	25	
1. Design	████████████████████																										
2. Data Collection								████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████									
3. Data Organization																			████████████████████	████████████████████							
4. Data Analysis & Presentation	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████															████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	
5. Data Base Update System																				████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	████████████████████	



Detailed Task Plan	Task No: MIP 6.2
	File No: A-3725-4-RI
	Date Prepared: March 20, 1981
<u>REGIONAL/DISTRICT/BAND SERVICE PROFILE</u>	
<u>APPENDIX "A" - LIST OF IDENTIFIED ACTIVITIES</u>	
<u>A. RESERVES AND TRUSTS</u>	
1. Indian Register (Membership)	
<u>B. EDUCATION</u>	
1. Federal Schools: Instruction	
2. Federal Schools: Cultural Enrichment	
3. Federal Schools: Maintenance of Students	
4. Federal Schools: Transportation	
5. Federal Schools: Education Committees/Boards	
6. Non Federal Schools: Instruction	
7. Non Federal Schools: Cultural Enrichment	
8. Non Federal Schools: Maintenance of Students	
9. Non Federal Schools: Transportation	
10. Non Federal Schools: Education Committees/Boards	
11. Counselling and Referral (Education)	
12. University and Professional (Education)	
13. Occupational Skill Training	
14. Adult Education	
15. Employment and Relocation	
16. Training-on-the-Job	
17. Cultural Centres and Development	
<u>C. ECONOMIC DEVELOPMENT</u>	
1. Development Corporations	
2. Economic Development Projects	
3. Job Creation Projects	
4. Economic Development Committees	
<u>D. SOCIAL SERVICES</u>	
1. Social Assistance: Social Service Workers	
2. Social Assistance: Basic Needs	
3. Social Assistance: Special Needs	
4. Adult Care: Institutional	
5. Adult Care: In-Home	
6. Alcohol and Drug Abuse	
7. Day Care	
8. Preventive	
<u>E. COMMUNITY INFRASTRUCTURE &amp; SERVICES</u>	
1. Band Housing: Construction	
2. Band Housing: Maintenance	
3. Band Housing: Committees	
5. Community Infrastructure: Roads	
6. Community Infrastructure: Bridges	
7. Community Infrastructure: Sewer Systems	
8. Community Infrastructure: Water Systems	
9. Community Infrastructure: Electrification	
10. Community Infrastructure: Community Buildings	
11. Community Infrastructure: School Construction	
12. Band Constables	
13. Fire Protection	
<u>F. BAND GOVERNMENT</u>	
1. Core Funding	
2. Overhead	
3. Band Training	
4. Planning	
5. Associations Support	

 Assistant Deputy Minister  
Indian and Northern Affairs Canada  
Indian and Inuit Affairs

Sous-ministre adjoint  
Affaires indiennes et du Nord Canada  
Affaires indiennes et inuit

File # A3725-4-R1  
Référence

July 16, 1981

le 16 juillet 1981

All Regional Directors  
General,  
Regional Directors,  
Northwest Territories and  
Yukon Regions,  
Directors General,  
Economic and Social  
Development,  
Reserves and Trusts.

Tous les directeurs généraux  
régionaux  
Directeurs régionaux  
Territoires du Nord-Ouest et  
du Yukon  
Directeurs généraux  
Développement économique et  
social  
Réserves et fidéicomis

MANAGEMENT IMPROVEMENT PROJECT  
6.2, REGIONAL/DISTRICT/BAND  
SERVICE PROFILE

TÂCHE 6.2 DU PAG  
APPERÇU DES SERVICES  
DISPENSÉS PAR LES RÉGIONS,  
LES DISTRICTS ET LES BANDES

The purpose of this memorandum is to remind you that the survey portion of MIP Task 6.2 is about to begin and to ask that you and your staff give it your complete support.

La présente note de service a pour but de vous rappeler que la partie sondage de la tâche 6.2 du PAG va bientôt commencer et de vous demander, à vous et à votre personnel, de bien vouloir nous apporter votre appui le plus complet.

From our discussions at EPC and during Mr. Fournier's visits to the Regions, you will recall the importance attached to the issue of program transfer to Bands and other Indian Administration. MIP Task 6.2 will play a major role in addressing this important issue.

Vous vous souvenez sans doute, à la suite des discussions tenues au Comité de direction de la planification et des visites de M. Fournier dans les régions, de l'importance que nous accordons au transfert des programmes aux bandes et aux autres niveaux de l'administration indienne. La tâche 6.2 du PAG aura donc une importance majeure car elle portera sur cette question essentielle.

...2

The project will produce a comprehensive picture of existing operational linkages and levels of service to Bands. In order to update the "snapshot" resulting from this survey, the MIP Team is developing a system which will maintain the data.

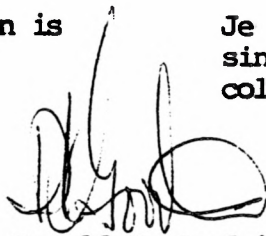
Le projet permettra d'obtenir une vision globale des divers niveaux opérationnels de prestation des services aux bandes et des liens entre ces niveaux. Afin de pouvoir conserver à jour le "tableau" fourni par ce sondage, l'équipe du PAG élabore actuellement un système qui permettra de rajuster en permanence les données recueillies.

The survey will be carried out in the Regions during the early summer. The exact schedule will be determined in consultation with Directors of — Operations. The attached Information Sheet describes the project in detail and provides instructions for completion of the forms. There will, of course, be a Regional Co-ordinator from the Project Team in every region.

Nous réaliserons le sondage dans les régions au début de l'été et établirons le calendrier exact de ce dernier en consultation avec le directeur des Opérations. La feuille de renseignements ci-jointe décrit le projet en détail et indique comment remplir les formulaires de réponse. Un coordonnateur régional faisant partie de l'équipe du projet sera à votre disposition dans chaque région.

Your continued co-operation is greatly appreciated.

Je termine en vous remerciant sincèrement de votre collaboration soutenue.



Donald K. Goodwin

Attach.

P.J.

MIP TASK 6.2, PHASE I  
REGIONAL/DISTRICT/BAND SERVICE  
PROFILE  
INFORMATION SHEET -  
INSTRUCTIONS

A. OBJECTIVES

1. To develop a description of the operational relationships between all bands, district/tribal councils or other Indian institutions; and Headquarters, Regional, District and other Departmental responsibility centres for each specific activity identified within the Program Activity Structure.
2. To devise a system for the updating of this data base. The task will provide a "snapshot" view of three linkages (i.e. delivery of service, accountability and technical/advisory services).

Task 6.2 will address the degree to which transfers have taken place, and the inter-relationship between the bands on one hand and the Departmental responsibility centres on the other.

B. METHODOLOGY

Questionnaires, devised to address the objectives of 6.2, identify each band in Canada.

TACHE 6.2 DU PAG, PHASE I  
APERÇU DES SERVICES DISPENSÉS PAR  
LES RÉGIONS, LES DISTRICTS  
ET LES BANDES  
FEUILLE DE RENSEIGNEMENTS -  
INSTRUCTIONS

A. OBJECTIFS

1. Décrire les relations opérationnelles entre les bandes, les conseils de district, les conseils tribaux et les autres institutions indiennes, d'une part, et l'administration centrale, les régions, les districts et les autres centres de responsabilité du Ministère, d'autre part, et ce pour chacune des activités définies dans le cadre des activités du Programme.
2. Mettre au point un système de mise à jour de la base de données ainsi obtenue. Le sondage permettra d'obtenir un "tableau" des liens qui existent sur le triple plan de la prestation des services, de l'imputabilité et des services de conseils techniques.

La tâche 6.2 examinera dans quelle mesure les transferts ont été réalisés et étudiera l'interdépendance des bandes et des centres de responsabilité du Ministère.

B. METHODE

Chacun des questionnaires utilisés dans le cadre de la tâche 6.2 porte le nom d'une bande.

The questionnaires are batched by region and district for completion by the appropriate Responsibility Centre Manager. It is expected that the majority of data will be prepared by districts. Regions should complete those activities listed in the questionnaires, where they fund bands directly.

Questionnaires will be identified by Region, District and Band. This information will be preprinted on the questionnaires. Please check for errors upon receipt.

The deadline for submission of completed questionnaires will be set by the MIP Project Team in conjunction with the Director of Operations. Any questions regarding completion of the forms may be directed to regional coordinators, c/o the Director of Operations or Dennis Wallace at National Headquarters: (819) 994-0341.

Each Responsibility Centre Manager, or designate, should complete the questionnaire based on the situation as of July 1, 1981.

In completing the questionnaire, respondents will need as resource tools:

- (a) The Financial Management Manual - Expenditure Coding,  
and

Les questionnaires sont en outre groupés par région et par district afin de pouvoir être remplis plus facilement par les administrateurs de centre de responsabilité pertinents. Nous prévoyons que la majorité des données seront fournies par les districts. Les régions doivent cependant remplir les espaces correspondant aux activités pour lesquelles elles financent directement les bandes.

Les questionnaires porteront chacun le nom d'une région, d'un district et d'une bande, imprimés à l'avance. Veuillez, cependant, vous assurer, en les recevant, qu'ils ne comportent pas d'erreurs.

La date limite pour la présentation des questionnaires remplis sera établie par l'équipe du projet du PAG, de concert avec le directeur des Opérations. Si vous avez des questions à poser sur la façon de remplir les formulaires, vous pouvez vous adresser aux coordonnateurs régionaux, a/s du directeur des Opérations, ou à Dennis Wallace, à l'administration centrale, au numéro de téléphone (819) 994-0341.

Chaque administrateur de centre de responsabilité ou fonctionnaire désigné aux fins du sondage doit répondre au questionnaire selon la situation au premier juillet 1981.

Les personnes qui remplissent le questionnaire auront besoin pour ce faire des documents suivants:

- (a) Manuel de gestion financière - Codage des dépenses, et

- (b) Program Activity Structure and Definitions. Use only the codes listed in the manuals as identifiers. Where a province or agency such as Children's Aid Society provides a Management and/or technical advisory support service the code AAAAAA will be used for identification.

Districts and regions will utilize various sources for information when completing the questionnaires including BCS input and printouts (R135 and R145), approved contribution arrangements, etc.

C. QUESTIONNAIRE HEADINGS

1. Completed by: Each section may be completed by one or more R.C.M.'s. or CCM's.  
  
The program headings are:  
  - (a) Reserves and Trusts
  - (b) Education
  - (c) Economic and Employment
  - (d) Social Services
  - (e) Community Infrastructure
  - (f) Band Government.
2. Services: Services are identified in the left hand column along with the function code as listed in the Financial Management Manual.

- (b) Cadre et définitions des activités du Programme. Utilisez seulement les codes fournis dans les manuels comme éléments d'identification. Lorsqu'une province ou un organisme, telle la Société de l'aide à l'enfance, fournit des services de soutien en matière de gestion et (ou) de conseils techniques, on doit utiliser comme élément d'identification le code.

Les districts et les régions utiliseront diverses sources d'information pour remplir le formulaire, notamment les documents pour l'introduction des données et les imprimés d'ordinateur du S.C.B. (R135 et R145), les accords approuvés sur les contributions, etc.

C. EN-TETES DES QUESTIONNAIRES

1. Rempli par: Chaque section peut être remplie par un ou plusieurs A.C.R. ou A.C.C.  
  
Les titres des programmes sont:  
  - (a) Réserves et fidéicommiss
  - (b) Education
  - (c) Développement économique et création d'emplois
  - (d) Services sociaux
  - (e) Infrastructure et services communautaires
  - (f) Administration des bandes
2. Services: Dans la colonne de gauche apparaissent les noms des services et les codes de fonction correspondants fournis par le Manuel de gestion financière.

3. Services Provided: If the band listed on the questionnaire receives a service from any source funded by the Department directly or indirectly, please insert an X. If they do not receive a particular service leave the box blank.
4. MGT (Management of Service Delivery) - Management, for the purposes of this questionnaire, can be defined as the entity responsible for administering the service received by the band. For example, the entity could be a superintendent of education, a tribal council, a province or a band. Once the service manager has been identified please insert the identification code for the appropriate manager using the Financial Management Manual for expenditure coding (e.g. District Manager Kenora, 48700; Blackfoot Band, 00430; etc.). Please note that the recorded responsibility for administration of service does not go below the code level found in the Financial Management Manual.
5. Dept. Accounted (Departmental Accountability) - For the purposes of this study, Departmental Accountability is defined in Section 27 of the Financial Administration Act as the responsible individual
3. Services dispensés: Si la bande dont le nom apparaît sur le questionnaire reçoit un service donné d'une source quelconque financé directement ou indirectement par le Ministère, inscrivez un X. Si la bande ne bénéficie pas du service en question, laissez la case libre.
4. Gestion de la prestation des services: Dans le présent questionnaire, on désigne par le mot gestion l'entité responsable d'administrer tel ou tel service dispensé à la bande. L'entité en question pourrait, par exemple, être un directeur de l'éducation, un conseil tribal, une province ou une bande. Une fois que vous avez indiqué qui administre le service, inscrivez le code d'identification correspondant en vous référant au Manuel de gestion des finances - Codage des dépenses (par exemple, pour le directeur du district de Kenora, 48700; pour la bande des Pieds-Noirs, 00430; etc.). A noter qu'on ne peut inscrire comme responsable de l'administration d'un service une entité se situant en-dessous du code le plus bas apparaissant dans le Manuel de gestion financière.
5. Responsabilité ministérielle. Aux fins de la présente étude, le détenteur de la responsabilité ministérielle est défini, à l'article 27 de la Loi sur l'administration financière, comme la personne

who, "certifies that the work has been completed (performance), the goods received or the services rendered and that the price is reasonable or in accordance with the contract or previous agreement." Using the Financial Management Manual - Expenditure Coding, please insert the code of the Departmental manager accountable for the management of the particular service provided. Where programs exceeding the Delegated Signing Authority must receive approval at a higher level, the manager at the level responsible for ensuring performance should be entered. For example, a program that required ADM approval would still be accounted for at District or Region level.

6. Tech/Adv Support (Technical Advice and Support) - The entity that provides the major portion of advice or support. If more than one level or organization provides significant service record the major source and note the secondary organization in the comment section.

7. Comments

Where further explanation or comment is necessary please enter in this space.

responsable attestant que les travaux ont été accomplis (exécution), les matières fournies ou les services rendus, et que le prix exigé est raisonnable ou conforme au contrat ou à l'accord préalablement conclu. Inscrivez, en vous référant au Manuel de gestion financière Codage des dépenses, le code du gestionnaire du Ministère responsable de la gestion du service fourni. Lorsqu'un programme dépasse le cadre de la délégation de signature qui s'y applique et doit recevoir l'approbation d'un niveau plus élevé, on indique comme responsable le gestionnaire du niveau auquel incombe la prestation du service. Par exemple, la responsabilité d'un programme exigeant l'approbation du sous-ministre adjoint serait malgré tout imputée à la région ou au district en cause.

6. Soutien et conseils techniques. L'entité qui fournit la majeure partie des services de conseils ou du soutien. Si plus d'un niveau ou d'une organisation participent à la prestation d'un service important, indiquez le prestataire principal et mentionnez l'organisation secondaire dans la section des remarques.

7. Remarques

Lorsque des explications ou des observations supplémentaires sont nécessaires, inscrivez les dans cet espace.





### REGIONAL/DISTRICT/BAND SERVICES PROFILE

MIP Task 6.2

	Name	Number
Region		
District		
Band		

Completed by:

Name	Title	Identification Code

#### Reserves & Trusts

Services	Services provided	Mgt.	Dept. Accounted	Tech./Adv. Support
Lands Land Register	2005			
Land Surveys	2006			
Membership Indian Register	2012			
Property & Estates	2013			

Comments



**BAND SERVICES PROFILE**

MIP Task 6.2

Band	Band Number
------	-------------

Completed by:

Name	Title	I.D. Code
------	-------	-----------

**Education**

Services	Services provided	Mgt.	Dept. Accounted	Tech./Adv. Support
Activity Administration	3001			
Federal Schools Instruction	3003			
Curriculum Development	3004			
Maintenance of Students	3005			
Transportation	3006			
Committees and Boards	3007			
Non-Federal Schools Instruction	3009			
Curriculum Development	3010			
Maintenance of Students	3011			
Transportation	3012			
Committees and Boards	3013			
Counselling and Referral	3014			
Guidance	3015			
Band Operated Schools	3016			
Post-School University & Professional	3017			

Services	Services provided	Mgt.	Dept. Accounted	Tech./Adv. Support
Maintenance of Students	3018			
Transportation	3019			
Tuition	3020			
Occupational Skill Training	3021			
Maintenance of Students	3022			
Transportation	3023			
Instruction	3024			
Adult Education	3025			
Instruction	3026			
Public Library Service	3028			
Counselling Guidance	3029			
Placement and Relocation	3030			
Cultural Education Centres	3031			
Development	3032			

Comments



**BAND SERVICES PROFILE**

MIP Task 6.2

<b>Band</b>	<b>Band Number</b>
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**Economic and Employment**

Services	Services Provided	Mgt.	Dept. Accounted	Tech./Adv. Support
Socio-Economic Activity Support	4001			
Monitor and Analyse	4002			
Advise and Support	4003			
Band Support	4004			
Economic Development Committees	4005			
Development Corporations	4006			
Projects	4007			
Associations	4008			
Activity Administration	4009			
Business Enterprises Activity Support	4010			
Monitor and Analyse	4011			
Advise and Support	4012			
Development Corporations	4013			
Projects	4014			
Job Creation Activity Support	4015			

Services	Services Provided	Mgt.	Dept. Accounted	Tech./Adv. Support
Monitor and Analyse	4016			
Advise and Support	4017			
Development Corporations	4018			
Projects	4019			
Associations	4020			
Youth Job Corps	4021			
Summer Students	4022			
Year-Round Non-Students	4023			
High School	4024			
Operating Expenses	4025			
Employment	4026			
Summer Youth Employment	4027			
Associations	4028			
I.I.R.D.	4029			
Band Work Process	4030			
Training on the Job	3033			

Comments



### BAND SERVICES PROFILE

MIP Task 6.2

Band	Band Number
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#### Social Services

Services	Services provided	Mgt.	Dept. Accounted	Tech./Adv. Support
Activity Administration	5001			
Income Support Social Assistance	5002			
Guardian Social Allowance	5018			
Basic Needs	5004			
Special Needs	5005			
Social Service Workers	5003			
Care & Rehabilitation Adult Care	5006			
Supervisory Care (Level 1)	5019			
Intensive Personal (Level 2)	5020			
In-Home Care	5008			
Child Care	5009			
Institutional Care	5010			
Foster-Home Care	5011			
Group Homes	5021			
Rehabilitation	5012			
Alcohol and Drug Abuse	5013			
Day-Care	5014			
Preventative Services Counselling & Referral	5015			
Community Action Projects	5017			

Comments



**BAND SERVICES PROFILE**

MIP Task 6.2

**Community Infrastructure**

Band					Band Number				
Services	Services provided	Mgt.	Dept. Accounted	Tech./Adv. Support	Services	Services provided	Mgt.	Dept. Accounted	Tech./Adv. Support
Activity Administration	6001				Maintenance	6031			
Housing Private/On-Reserve	6002				Operation	6032			
Band Housing	6003				Joint Agreements	6033			
Design	6004				Electrification	6034			
Construction	6005				Design	6035			
Maintenance	6006				Construction	6036			
Committees and Authorities	6007				Maintenance	6037			
Renovations	6011				Operation	6038			
Comm. Infra. & Facilities Roads and Bridges	6012				Joint Agreements	6039			
Design	6013				Community Buildings	6040			
Construction	6014				Design	6041			
Maintenance	6015				Construction	6042			
Joint Agreements	6016				Maintenance	6043			
Residences	6017				Operation	6044			
Student Residences	6018				Municipal Services	6045			
Teacher Accomodation	6019				Joint Agreements	6046			
Sewer Systems	6022				Schools	6047			
Design	6023				Design	6048			
Construction	6024				Construction	6049			
Maintenance	6025				Maintenance	6050			
Operation	6026				Operation	6051			
Joint Agreement	6027				Joint Agreements	6052			
Water System	6028				Protection Policing	6053			
Design	6029				Band Constable Program	6054			
Construction	6030				Fire protection and safety	6056			
					Fire and safety	6059			



**BAND SERVICES PROFILE**

MIP Task 6.2

Band

Band No.

**Band Government**

Services	Services provided	Mgt.	Dept. Accounted	Tech./Adv. Support
Activity Administration	7001			
Band Support Core Funding	7002			
Overhead	7003			
Band Training	7004			
Consultation	7018			
Management Support Planning	7009			
Studies	7010			
Physical Site Plans	7011			
Environment	7014			
Association Support Policy Development	7012			
Consultation	7013			
Environment	7016			

Comments





## APERÇU DES SERVICES DISPENSÉS AUX BANDES/RÉGIONS/DISTRICT

PAG Tâche 6.2

	Nom	Numéro
Région		
District		
Bande		

Rempli par:

Nom	Titre	Code d'identification

### Réserves et fidéicomis

Services	Services dispensés	Gestion	Responsabilité ministérielle	Soutiens et conseils techniques
Terres et ressources Cadastré	2005			
Levés des terrains	2006			
Effectif des bandes Inscription des Indiens	2012			
Immobilier et successions	2013			

Remarques:





**APERÇU DES SERVICES DISPENSÉS AUX BANDES**

PAG Tâche 6.2

Bande	Numéro de bande
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Rempli par:

Nom	Titre	Code d'identification
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**Éducation**

Services	Services dispensés	Gestion	Responsabilité ministérielle	Soutiens et conseils techniques
Administration de l'activité	3001			
Écoles fédérales Enseignement	3003			
Perfectionnement culturel	3004			
Indemnités de subsistance aux étudiants	3005			
Transport	3006			
Comités et commissions	3007			
Écoles non-fédérales Enseignement	3009			
Perfectionnement culturel	3010			
Indemnités de subsistance aux étudiants	3011			
Transport	3012			
Comités et commissions	3013			
Services d'orientation et de consultation	3014			
Orientation	3015			
Écoles dirigées par les bandes	3016			
Postsecondaire Universitaire/Professionnel	3017			

Services	Services dispensés	Gestion	Responsabilité ministérielle	Soutiens et conseils techniques
Indemnités de subsistance aux étudiants	3018			
Transport	3019			
Frais de scolarité	3020			
Formation professionnelle	3021			
Indemnités de subsistance aux étudiants	3022			
Transport	3023			
Enseignement	3024			
Éducation permanente	3025			
Enseignement	3026			
Services de bibliothèques	3028			
Orientation	3029			
Placement et réinstallation	3030			
Enseignement culturel Centres d'éducation	3031			
Perfectionnement culturel	3032			

Remarques:



**APERÇU DES SERVICES DISPENSÉS AUX BANDES**

PAG Tâche 6.2

Bande	Numéro de bande
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**Développement économique et création d'emplois**

Services	Services dispensés	Gestion	Responsabilité ministérielle	Soutiens et conseils techniques
Socio-économique Soutien de l'activité	4001			
Surveillance et analyses	4002			
Conseils et soutien	4003			
Soutien des bandes	4004			
Comité de développement économique	4005			
Sociétés de développement	4006			
Projets	4007			
Associations	4008			
Administration de l'activité	4009			
Entreprises commerciales Soutien de l'activité	4010			
Surveillance et analyses	4011			
Conseils et soutien	4012			
Sociétés de développement	4013			
Projets	4014			
Création d'emplois Soutien de l'activité	4015			

Services	Services dispensés	Gestion	Responsabilité ministérielle	Soutiens et conseils techniques
Surveillance et analyses	4016			
Conseils et soutien	4017			
Sociétés de développement	4018			
Projets	4019			
Associations	4020			
Emploi des jeunes	4021			
Étudiants d'été	4022			
Non-étudiants annuels	4023			
École secondaire	4024			
Dépenses d'exploitation	4025			
Emploi	4026			
Emploi d'été des jeunes	4027			
Associations	4028			
(P.P.R.I.I.)	4029			
Méthodes de travail (bandes)	4030			
Formation en cours d'emploi	3033			

Remarques



**APERÇU DES SERVICES DISPENSÉS AUX BANDES**

PAG Tâche 6.2

Bande

Numéro de bande

**Services sociaux**

Services	Services dispensés	Gestion	Respon- sabilité ministérielle	Soutiens et conseils techniques
Administration de l'activité	5001			
Aide de revenu Assistance sociale	5002			
Allocation des assistants sociaux	5018			
Besoin fondamentaux	5004			
Besoins particuliers	5005			
Travailleurs sociaux	5003			
Soins et réadaptation Soins aux adultes	5006			
Projets	5019			
Soins personnels intensifs (niveau 2)	5020			
Soins à domicile	5008			
Soins aux enfants	5009			
Soins dans des institutions	5010			
Soins dans des foyers nourriciers	5011			
Soins dans des maisons communautaires	5021			
Réadaptation	5012			
Abus de l'alcool et des drogues	5013			
Maternelles	5014			
Services préventifs Orientation et conseils	5015			
Projets d'action communautaire	5017			

Remarques:



**APERÇU DES SERVICES  
DISPENSÉS AUX BANDES**

PAG Tâche 6.2

**Infrastructure et service communautaires**

Bande					Numéro de bande				
Services	Services dispensés	Gestion	Responsabilité ministérielle	Soutiens et conseils techniques	Services	Services dispensés	Gestion	Responsabilité ministérielle	Soutiens et conseils techniques
Administration de l'activité	6001				Entretien	6031			
Logement Habitations dans réserves	6002				Exploitation	6032			
Logement des bandes	6003				Accords conjoints	6033			
Plans	6004				Électrification	6034			
Construction	6005				Conception	6035			
Entretien	6006				Construction	6036			
Comités et compétences en matière de logement	6007				Entretien	6037			
Rénovations	6011				Exploitation	6038			
Infrastructure comm. Routes et ponts	6012				Accords conjoints	6039			
Conception	6013				Bâtiments communautaires	6040			
Construction	6014				Conception	6041			
Entretien	6015				Construction	6042			
Accords conjoints	6016				Entretien	6043			
Résidences	6017				Exploitation	6044			
Résidences d'étudiants	6018				Services municipaux	6045			
Logement des enseignants	6019				Accords conjoints	6046			
Réseaux d'égout	6022				Écoles	6047			
Conception	6023				Conception	6048			
Construction	6024				Construction	6049			
Entretien	6025				Entretien	6050			
Exploitation	6026				Exploitation	6051			
Accords conjoints	6027				Accords conjoints	6052			
Réseaux d'adduction de l'eau	6028				Protection Services de police	6053			
Conception	6029				Programme d'agents de police de bandes	6054			
Construction	6030				Protection contre les incendies et sécurité	6056			
					Incendies et sécurité	6059			



**APERÇU DES SERVICES DISPENSÉS AUX BANDES**

PAG Tâche 6.2

<b>Bande</b>	<b>Numéro de bande</b>
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**Administration des bandes**

Services	Services dispensés	Gestion	Respon- sabilité ministérielle	Soutiens et conseils techniques
Administration de l'activité	7001			
Soutien aux bandes Financement de base	7002			
Administration générale	7003			
Formation des bandes	7004			
Consultation	7018			
Soutien de la gestion Planification	7000			
Études	7010			
Plans-lieux physiques	7011			
Environnement	7014			
Soutien des associations Elaboration de la politique	7012			
Consultation	7013			
Environnement	7016			

Remarques

