Indigenous and Northern Affairs Canada Five-Year Departmental Evaluation Plan

2017-18 to 2021-22

Evaluation, Performance Measurement and Review Branch

Audit and Evaluation Sector











Table of Contents

Depu	uty Head Confirmation Note	i
Exec	utive Summaryi	ii
1. 1.1	Introduction	
1.2	·	
1.3	B Departmental Mandate	2
1.4	Program Structures and Performance	3
1.5	Planned Expenditures and Transfer Payments	3
2.	Reporting on Status and Coverage	
2.1	Drivers for Evaluation Planning	4
2.2	What's New in the Plan	4
2.3	Planned Evaluation Coverage of Direct Program Spending, Internal Services and	
Re	views	5
2.4	Planned Evaluation Coverage of Ongoing Programs of Grants and Contributions	7
2.5 2.6 2.7	Implementing the Plan	7
3.	Appendix A: INAC's 2017-18 Program Alignment Architecture 1	1
4.	Appendix B: Five-Year Evaluation Schedule	2
5	Appendix C: Ongoing Programs of Grants and Contributions2	2
	Appendix D: Evaluation and Performance Measurement Review Committee – 2017- Planned Schedule of Items4	4

DEPUTY HEAD CONFIRMATION NOTE

I approve the Departmental Evaluation Plan of Indigenous and Northern Affairs Canada for the fiscal years 2017-18 to 2021-22, which I submit to the Treasury Board of Canada Secretariat as required by the *Policy on Results*.

I confirm that the following evaluation coverage requirements are met and reflected in this five-year plan:

- Plans for evaluation of all ongoing programs of grants and contributions with fiveyear average actual expenditures of \$5 million or greater per year;
- Meets the requirements of the Mandatory Procedures for Evaluation; and
- Supports the requirements of the expenditure management system, including, as applicable, Memoranda to Cabinet, Treasury Board submissions, and resource alignment reviews.

I will ensure that this plan is updated annually, and I will provide information about its implementation to the Treasury Board of Canada Secretariat, as required.

Hálàna Laurandaa
Hélène Laurendeau
Deputy Minister
Indigenous and Northern Affairs Canada
Date:

EXECUTIVE SUMMARY

This document presents the Indigenous and Northern Affairs Canada (INAC) *Five-Year Departmental Evaluation Plan 2017-18 to 2021-22* ("the Plan"). The Plan calls for 40 program areas to be evaluated over the next five years. In 2017-18 specifically, the Evaluation, Performance Measurement and Review Branch (EPMRB) of INAC will submit ten evaluations for approval. Horizontal evaluations in which INAC was a participant may be submitted for information.

- Six evaluations that began in 2016-17, with scheduled completion dates in 2017-18,
- Three evaluations in which INAC was a horizontal participant;
- One evaluation that will launch and be completed within the fiscal year; and
- One Internal Services evaluation that was launched in 2015-16 and will be completed in 2017-18.

In addition, five evaluations will be launched this year that are planned to be completed in the 2018-19 fiscal year.

The current Plan was developed in accordance with the evaluation planning guidance provided by Treasury Board Secretariat and was developed to reflect the requirements set out in the Treasury Board Secretariat *Policy on Results*, which came into effect on July 1, 2016. The Policy continues to ask departments to report on both direct program spending and ongoing programs of grant and contribution evaluation coverage, but grants greater flexibility by allowing for risk-based planning for direct program spending coverage, and the option to defer evaluations beyond five years where average yearly expenditures are less than \$5 million (over the preceding five year period).

Thus, the Plan aligns with, and supports the Department's Management Resources and Results Structure, which is still in effect until the end of Fiscal Year 2017-18. In addition, EPMRB planning ensures a risk-based approach is taken for the conduct of evaluations of Internal Service programs/activities, and other studies or reviews as requested by the Department.

Finally, the Plan provides an overview of the drivers that contribute to the timing, scope and level of effort of each evaluation. These are based on such factors as the timing of previous evaluations, program materiality, risk levels and complexity. It also provides a summary of recent branch initiatives that are meant to support and strengthen the Department's evaluation and performance measurement activities.

1. Introduction

This document presents the INAC rolling plan for evaluation for the period 2017-18 to 2021-22. Implementation and monitoring of the Plan falls to the Evaluation and Performance Measurement Review Branch (EPMRB), Audit and Evaluation Sector, at Indigenous and Northern Affairs Canada (INAC).

Across the Government of Canada, evaluation is understood as the systematic collection and neutral analysis of information pertaining to the use of public resources. This is done to provide an assessment of, and allow for the judgement of the relevance, performance, and efficiency with which these resources are utilised. It helps to identify possible alternative ways to contribute to or achieve the same results, outcomes or outputs in a more effective and efficient manner. The information evaluation provides is used to inform decision making and make improvements.

This Plan adheres to the *Policy on Results,* which came into effect July 1, 2016, to every extent possible, given the department's Late Adopter status. "Late Adopter" status means that INAC has until November 2017 to fully implement and meet the requirements of the *Policy on Results.* The new *Policy on Results* represents an integration of the *Policy on Evaluation* (2009), the *Policy on Management, Resources and Results Structures* (2010) and the *Policy on Reporting of Federal Institutions and Corporate Interests to Treasury Board Secretary* (2007).

Under the new policy, the federal evaluation function will be called upon to provide evidence that helps the Government of Canada demonstrate that its spending contributes to results that matter to Canadians, rather than simply supporting programs where efficacy is not always clear. The current government has committed to this modernization in its platform, mandate letters, Speech from the Throne, and public statements. EPMRB evaluators scope and plan new projects as per the Policy in order to ensure that INAC's evaluation function can contribute fully to helping to address questions related to the delivery of results for Canadians.

1.1 Purpose of the Five-Year Plan

The primary purpose of the Plan is to help the Deputy Head ensure that credible, timely and neutral information on the ongoing relevance and performance of direct program spending and ongoing programs of grants and contributions is available to support evidence-based decision making and speaks to results for Canadians. The Plan also:

✓ Provides an opportunity to align evaluations to ensure that the information needs of the Department and other evaluation users (e.g., other government departments) are being met;

- ✓ Helps ensure that evaluations supporting program redesign are planned and completed in advance of program renewal;
- ✓ Allows departmental units responsible for the development of the Departmental Plan and the Departmental Performance Reports, as well as other groups engaged in strategic planning and reporting activities, to identify when evaluations will be available to inform their work;
- ✓ Initiates regular communication and consensus-building on evaluation needs and priorities across the Department; and
- ✓ Provides central agencies with advanced notice of when evaluations will be available to inform their work (e.g., in support of Memoranda to Cabinet, Treasury Board submissions, etc.).

Moreover, the Plan serves as an important tool for the Head of Evaluation and the Branch in managing project workflows and planning the activities of its human resources. Status reports on the Plan are typically presented at all regular meetings of the Evaluation and Performance Measurement Review Committee (EPMRC) to provide assurance of timely implementation, and alert the Committee to any required changes or additions. The EPMRC typically meets four times during the fiscal year.

1.2 Background and Departmental Context

The Plan has been developed using the Treasury Board's Interim Guide on Results which was updated to support the new Policy on Results. The Policy on Results allows departments to establish a results framework that identifies core responsibilities, associated results, and appropriate indicators. It also limits requirements so that departments will collect performance information while remitting only some of this to Treasury Board. It allows departments to prioritize evaluation coverage and issues, while professionalizing the evaluation function. It will continue to ask departments to report on both direct program spending and ongoing programs of grant and contribution evaluation coverage, but will grant greater flexibility by allowing for risk-based planning for direct program spending coverage, and the option to defer evaluations beyond five years where average yearly expenditures are less than \$5 million (over the preceding five year period).

1.3 Departmental Mandate

INAC is the federal department primarily responsible for meeting the Government of Canada's obligations and commitments to Indigenous peoples (First Nations, Inuit and

Métis) and for fulfilling the federal government's constitutional responsibilities in the North. The Department's overall mandate derives from: the *Constitution Act (1982)*, the *Indian Act*; the *Department of Indian Affairs and Northern Development Act*; territorial acts; treaties; comprehensive claims and self-government agreements, as well as various other statutes affecting Indigenous people and the North. A significant amount of the Department's mandate also derives from policy decisions and program practices that have evolved over time. Its mandate is also framed by judicial decisions where there are direct policy implications for the Department. ²

1.4 Program Structures and Performance

Departmental activities are largely structured by funding arrangements or formal agreements with First Nations and/or provincial or territorial governments. Most departmental programs, representing a majority of INAC spending are, in fact, delivered through partnerships with Indigenous communities and federal-provincial or federal-territorial agreements. INAC also works with urban Indigenous peoples, Métis and non–status Indians, many of whom live in rural areas.

1.5 Planned Expenditures and Transfer Payments

According to the 2016 *Public Accounts of Canada*, INAC is the fifth largest federal department in terms of total ministerial net expenditures, and the third largest in terms of total transfer payments and grants and contributions, after Finance Canada and Employment and Social Development Canada.

According to the 2017–2018 Main Estimates³, INAC plans to spend over \$10 billion annually, with approximately 89 percent (\$8.96 billion) going directly to recipients through transfer payments. Total forecasted spending for 2017-18 is outlined in the table below according to the Department's strategic outcomes.

¹ Note that a further 33 departments and agencies also hold responsibilities for delivering Indigenous and northern programs and services.

² (Further details regarding INAC's mandate can be found at: http://www.aadnc-aandc.gc.ca/eng/1100100010023/1100100010027)

https://www.canada.ca/en/treasury-board-secretariat/services/planned-government-spending/government-expenditure-plan-main-estimates/2017-18-estimates/main-estimates.html#toc7_48

Table 1:

INAC Total Forecasted Spending (2017-18) by Strategic Outcome											
Strategic Outcome	2017-18 Forecast Spending										
The Government	\$2,322,855,611										
The People	\$4,304,635,350										
The Land and Economy	\$2,706,442,919										
The North	\$ 488,082,676										
Internal Services	\$234,773,957										
Total	\$ 10,056,790,513										

Source: 2017-18 *Main Estimates*. Figures include the following expenditures: salary; operations and maintenance; capital; statutory and grants and contributions funding; and, the costs of employee benefit plans.

2. REPORTING ON STATUS AND COVERAGE

2.1 Drivers for Evaluation Planning

Program evaluations are required as per the current Treasury Board *Policy on Results* (2016). There is also a requirement under the *Financial Administration Act* (Section 42.1) to evaluate all ongoing programs of grants and contributions every five years. Evaluation planning is conducted with those requirements in mind.

Each year, the Audit and Assurance Services Branch develops priority rankings for auditable units in the Department in a manner consistent with guidance from the Office of the Comptroller General. Risk considerations include: the impact of identified risks on the achievement of departmental outcomes; materiality; scope; potential for public scrutiny; legal risk; prevalence of risk; and the severity of consequences. This Plan is developed with alignment to the *Risk-Based Audit Plan* (2017-2018 to 2019-2020) in mind. Risk rankings are shown in Appendix B and are colour-coded to reflect the level of risk identified in the *Risk-Based Audit Plan*.⁴

2.2 What's New in the Plan

Note that the Government's Results Agenda, driven by publicly articulated ministerial mandates, the *Policy on Results*, and key government priorities being communicated to INAC, are collectively poised to spur change in program structures and available performance information in the Department. This will likely result in the creation of new program entities and the articulation of new results expectations and associated performance indicators. Notwithstanding this, Treasury Board Secretariat guidance clarifies that 2017-18 planning is to be done according to existing policies and coverage requirements.

_

⁴ Risk-Based Audit Plans are publicly available in both officials languages on the INAC website http://www.aadnc-aandc.gc.ca/eng/1100100011253/1100100011254

The first step in preparing the 2017-18 to 2021-22 Plan included ensuring that all ongoing program spending is being evaluated every five years. Credit for evaluation coverage is granted upon deputy head approval of a report, under the premise that approval allows for the sharing of information in support of management action and the sharing of results with the public. This review was based on INAC's 2017-18 Program Alignment Architecture (Appendix A).

It also included the review of program areas within the Department to ensure that each is evaluated prior to program renewal or according to timing commitments made to the Treasury Board, and that *Federal Accountability Act* requirements are being met.

This document includes two 'coverage tables', which all departments must complete and submit to the Treasury Board Secretariat on an annual basis.

Appendix B – Indigenous and Northern Affairs Canada – Five-year Evaluation Schedule 2017-18 to 2021-22, outlines the sequencing of all program evaluations over the next five years with planned start and end dates. As a result, the Plan shows the expected conduct of 40 evaluations covering 93.8 percent of direct program spending from 2017-18 to 2021-22. Programs below the \$ 5 million average over five years, and thus, not selected for evaluations at this point represent 6.3 percent of total organizational spending.

Appendix C – Indigenous and Northern Affairs Canada – Coverage of Ongoing Programs of Grants and Contributions – 2017-18 to 2021-22, includes an overview of the timing of evaluations as required by the *Financial Administration Act* and presented in a template required by Treasury Board Secretary.

2.3 Planned Evaluation Coverage of Direct Program Spending, Internal Services and Reviews

Looking back on the previous year, six evaluation reports addressing direct program spending were approved in 2016-17. These evaluations represent \$950 million (9.7 percent) of the Department's direct program spending and include:

- Evaluation of Governance and Institutions of Government;
- Evaluation of On-Reserve Housing;
- Evaluation of the Emergency Management Assistance Program;
- Evaluation of the Urban Aboriginal Strategy;
- Evaluation of Northern Governance Support for Territorial Relations and Northern Organizations; and
- Evaluation of the Grants to the Government of Northwest Territories and the Government of Nunavut for Health Care of Indians and Inuit.

_

⁵ Planned start and end dates may be subject to change.

In addition to the above evaluations that address direct program spending, additional work completed in 2016-17 included the delivery of Internal Services reviews and lessons learned studies:

- Evaluation of the Implementation of Workplace 2.0 (formerly Accommodation 2.0) (Internal Services Evaluation);
- Review of the Implementation of the Tripartite Education Agreement (formerly identified as the First Nations Education Steering Committee) (Review); and
- Lessons Learned Study of Personal Credits (Review/Lessons Learned Study).

The following evaluation, initially scheduled for 2016-17 has been rescheduled for 2017-18:

 Evaluation of Annual Agreement Management (formerly Accelerated Annual Funding Cycle (Internal Services Evaluation)

Looking forward to 2017-18, the following evaluations, which began in 2016-17 and address direct program spending, are planned to be completed and approved:

- Evaluation of Implementation and Enforcement Supports for the Family Homes on Reserves and Matrimonial Interests or Rights Act (Matrimonial Real Property);
- Evaluation of Income Assistance;
- Evaluation of Assisted Living;
- Evaluation of Family Violence Prevention;
- Horizontal Evaluation of Climate Change Adaptation (to be completed jointly with Environment Canada)⁶; and
- Evaluation of Land and Water Management.

As per the *Policy on Results*, where programs below the \$ 5 million average over five years so not need to be evaluated every five years, the following program and sub-programs are not scheduled for evaluation:

- Pre-1975 ("Historic") Treaties
- Treaty Commissions
- Estates

Residential Schools Resolution

- Administration of Reserve Land
- Climate Resilience
- Petroleum and Minerals

⁶ INAC is awaiting a final report from Environment Canada following approval from their Performance Measurement and Evaluation Committee.

Appendix D — Evaluation and Performance Measurement Review Committee — 2017-2018 Planned Schedule of Items, provides a list of all commitments and milestones/deliverables for the Branch.

2.4 Planned Evaluation Coverage of Ongoing Programs of Grants and Contributions

INAC currently delivers 36 authorities (voted grants and contributions). A one-to-one relationship between the authorities listed in the *Main Estimates* and the inventory of ongoing programs of grants and contributions deemed a 'program' by the Department exists in only seven instances. A number of programs draw on multiple grants and contributions. Conversely, there are grants and contributions that contribute to multiple departmental programs.

The Branch takes the above into account when planning in an effort to ensure that evaluations examine the relevance and performance of all voted grants and contributions over a five-year cycle. Evaluation activities are organized to capture necessary information either through discrete evaluations of individual authorities/grants and contributions, or through evaluations that speak to the relevance and performance of authorities imbedded in larger programs. Each evaluation report will clearly identify the authorities that have been addressed through the evaluation activities.

On this basis, the Plan outlines the planned timing of evaluations in Appendix C – Indigenous and Northern Affairs Canada – Coverage of Ongoing Programs of Grants and Contributions – 2017-18 to 2021-22. This table links all authorities to all departmental programs. This helps clarify the links that exist between and amongst authorities and programs in order to support the Department's efforts to meet *Federal Accountability Act* requirements.

2.5 Evaluation, Performance Measurement and Review Branch Performance Metrics

EPMRB has established performance measures to ensure progress towards coverage requirements. The *Audit and Evaluation Sector Business Plan 2017-18* has set targets for the Branch regarding the initiation, progression and completion of scheduled evaluations.

2.6 Implementing the Plan

Evaluations conducted by EPMRB are used to inform decision-making and reporting (such as the Departmental Plan, Departmental Performance Reports), to assess progress made by programs in achieving expected results and to incorporate lessons learned in order to improve program design and delivery.

Increasingly, as a means of managing workload, improving the timeliness of evaluations and ensuring the greatest relevance of the evaluation function, the Branch will work to focus on priority issues in its evaluations, and will seek to scope them to respond to the most pressing relevance, performance and efficiency theme as determined in its planning phase. Policy changes provide for more flexibility in the identification of issues, allowing EPMRB more flexibility in scoping its work. Once defined, the Terms of Reference for each evaluation are approved by the EPMRC.

The table below provides an overview of evaluation expenditures and human resources, both planned and actual over a three year period. Note that this does not reflect cost recovery amounts.

Table 2:

Table 2.			
Evaluation, Performance M	leasurement and Re	view Branch	
Actual and Planned Expend	litures		
Expenditure Type	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18
	(Actuals)	(Actuals)	(Budget)
Salaries	\$1,868,062	\$1,885,779	\$1,985,098
Contracted Services -	\$165,456	\$430,533	\$300,000
Specific to evaluations	\$105,450	Ş 4 50,355	\$300,000
Operations and			
Maintenance -			
Excluding Contracted	\$319,978	\$339,188	
Services (specific to			
evaluations)			
Total	\$2,353,496	\$2,655,501	\$2,285,098
Full-Time Equivalents (#)	21.38	20.47	19.92

While 20 full time equivalent positions are listed, the Branch must work to address position vacancies on an ongoing basis as it has seldom been at full capacity given the general movement of staff to other opportunities and the timelines needed to fill positions. The Branch also leverages the skills and talents of undergraduate and graduate students throughout the year.

2.7 Other Branch Activities

In addition to conducting evaluations, the Branch undertakes a wide range of activities to support and strengthen the Department's evaluation and performance measurement work. These include providing advice and support on performance measurement, corporate planning and reporting at the departmental level (e.g., Program Alignment Architecture and Performance Management Framework), supporting capacity building and outreach activities, and developing research and special studies on evaluation and performance measurement issues.

Performance Measurement

EPMRB works closely with other key internal service offices to provide advice and guidance on performance measurement strategies and other performance measurement-related activities in the Department. In previous years, the role of the EPMRC has been to review and recommend that the Deputy Head approve performance measurement strategies. In light of forthcoming changes that will affect all areas of performance measurement, EPMRB will continue to provide advice and guidance to programs on new performance measurement requirements (e.g. Program Information Profiles), as well as the roles and responsibilities flowing from the new *Policy on Results*.

Reviews

The Branch also undertakes reviews, which are distinct from evaluations and conducted on a case-by-case basis as directed by the Deputy Minister. EPMRB and other branches of the Audit and Evaluation Sector conduct or commission these reviews, discussion papers and studies on topics of relevance to their mandates.

Corporate Advice

The Branch provides advice and support across the Department on the development of Treasury Board submissions and Memoranda to Cabinet, on the Department's Departmental Plan and the Departmental Performance Report, and other related activities.

Capacity Development

In support of increased capacity within the federal evaluation function, EPMRB team members deliver presentations and course work within the evaluation community. In 2016-17, INAC presented at the Canadian Evaluation Society Conference on the results of its 2015-16 Internship project, which supported INAC's Strategic Policy Directorate on the analysis of public reporting against departmental performance metrics. "Navigating the Unchartered Waters of INAC's Performance Story: Where program outcomes meet community impacts" details the work done by the Department to analyze the robustness of its strategic outcomes and program indicators.

Summer Internship Program

Since 2008, the Branch has offered a unique internship program whereby eight to ten graduate students from selected universities⁷ across Canada, enrolled in Public Policy or Administration, are hired for a period of 16 weeks over the summer. Now in its tenth year, EPMRB welcomes twelve students to the branch from May to August. Students are placed in positions throughout the Department to gain a deeper understanding of INAC activities, work in teams on a research project, and participate in learning sessions that provide them with the knowledge and skills necessary to complete their research project and to support their career development.

In 2016, the students produced a thought-provoking report, "Reconciliation and Evaluation", that explored how Canada's renewed focus on Indigenous reconciliation affects performance measurement and evaluation. The Department is considering piloting some of the recommendations of this study in future evaluation work.

The project this summer, selected by the Deputy Minister, asks the students to explore the incentives and disincentives to First Nations leaving the *Indian Act* for other governance options, such as self-government and modern treaties, to advance self-determination. Internship alumni have a high employment success rate across the Government of Canada. The program has recruited 82 interns since 2008: 12 percent still work for INAC and 60 percent are currently employed in the federal or provincial public service.

Engagement Support

Sector staff has participated as note-takers in the Department's Engagement with First Nation leaders and organizations on the way forward on mutual transparency and accountability being led by Regional Operations. EPMRB is working with Regional Operations, at Headquarters and with regions, and is undertaking the planning and coordination work for the Sector to provide note-takers (two per session to approximately 33 scheduled sessions). Note-takers travel to the regions and act as official note-takers in order to provide a neutral and objective record of the engagements. A record of notes and a summary record are prepared and provided back to Regional Operations. Once approved and made public, the notes will also contribute to the Evaluation of Annual Agreement Management identified in this Plan for 2017-18.

_

⁷ University of Victoria, Simon Fraser University, University of Regina, University of Manitoba, University of Winnipeg, University of Toronto, Ryerson University, University of Ottawa, Carleton University, Concordia University, Dalhousie University, and Memorial University.

3. APPENDIX A: INAC'S 2017-18 PROGRAM ALIGNMENT ARCHITECTURE

1 The Government Support good governance, rights and interests of Indigenous Peoples **Governance and Institutions** of Government 1.1.1 First Nation Governments 1.1.2 Indigenous Governance Institutions and Organizations 1.2 Rights and Interests of Indigenous Peoples 1.2.1 Negotiations of Claims and Self-Government Agreements 1.2.2 Specific Claims Consultation and Accommodation 1.2.4 Métis Relations and Rights Management, and Non-Status **Indian Relations** 1.3 **Management and Implementation** of Agreements and Treaties Other Claims

2 The People Individual, family and community well-2.1 Education 2.1.1 Elementary and Secondary Education Post-Secondary Education 2.2 **Social Development** 2.2.1 Income Assistance 2.2.2 Assisted Living 2.2.3 First Nations Child and Family Services 2.2.4 Family Violence Prevention 2.3 First Nations Individual Affairs 2.3.1 Registration and Membership 2.3.2 Estates 2.4 **Residential Schools Resolution**

3 The Land and Economy Full participation of First Nations, Métis, Non-Status Indians and Inuit individuals and communities in the economy **Indigenous Entrepreneurship** 3.1 3.1.1 **Business Capital and Support Services** 3.1.2 **Business Opportunities** Community Economic Development Lands and Economic Development 3.2.1 Services 3.2.2 Investment in Economic Opportunities Administration of Reserve Land 3.2.3 Contaminated Sites (On Reserve) 3.2.4 **Strategic Partnerships Infrastructure and Capacity** 3.4.1 Water and Wastewater **Education Facilities** 3.4.2 3.4.3 Housing Other Community Infrastructure 3.4.4 and Activities Climate Resilience **Emergency Management Assistance Urban Indigenous Participation**

4 The North Self-reliance, prosperity and well-being for the people and communities of the North 4.1 Northern Governance and People Political Development, Intergovernmental and Inuit Relations 4.1.2 Nutrition North 4.1.3 Climate Change Adaptation and Clean Energy 4.2 Northern Science and Technology 4.2.1 Northern Contaminants 4.2.2 Science Initiatives Northern Land. Resources and **Environmental Management** Petroleum and Minerals 4.3.1 **Contaminated Sites** 4.3.2 4.3.3 Land and Water Management

5.1 Internal Services

4. Appendix B: Five-Year Evaluation Schedule

Name of the organization (full name)	Indigenous and Northern Affairs Canada
Identify fiscal year of the PAA used:	2017-2018
Identify total number of sub-programs in PAA (at lowest level)	38
Spending Source Used (include Year):	Main Estimates 2017-2018
Identify total organizational spending (\$) (Total	
Budget Main Estimates.)	10,056,790,513

PART A - Five-Year Evaluation Schedule

Title of the Evaluation		Name of Program or Sub-Program in Program Alignment Architecture	Mandatory Evaluation (Externally- Defined)	Thematic Evaluation (Indicate Y/N)	Horizontal Evaluation (Indicate No/Lead/ Participant)	Title of Related Audit	Rating as per Risk-Based Audit Plan 2017-18 to 2019-2020	Planned Audit Completion as per Risk-Based Audit Plan 2017-18 to 2019-2020	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	Planned Evaluation Start Date (PESD) (M/Y) Terms of Reference to EPMRC	Planned Preliminary Findings Presented Date (PPFP) (M/Y)	Planned Deputy Head Approval Date (Q/Y)	Estimated G&C Value (\$)	Planned Spending associated with the program(s) \$ (million)	Comments
Evaluation of Implementation and Enforcement Supports for the Family Homes on Reserves and Matrimonial Interests or Rights Act (Matrimonial Real Property)	1.1.2(b)	Indigenous Governance Institutions and Organizations	Evaluation Commitment in TB submission	No	Horizontal Lead	Audit of INAC's Capacity Strengthening Supports to Community Governments Program	High	2017/18	Never evaluated	Jun-16	Jan-17	Aug-17	\$1,300,907	\$1,638,850	

Evaluation of Specific Claims	1.2.2	Specific Claims	Evaluation required by the FAA	No	Non- Horizontal	Audit of INAC Support to the Specific Claims Process	Very High	2018/19	Apr-13	May-17	n/a	Aug-17	\$920,701,361	\$925,736,008	
Evaluation of Income Assistance	2.2.1	Income Assistance	Evaluation required by the FAA	No	Horizontal Lead	Audit of the Income Assistance Program	Very High	2018/19	Feb-09	Sep-16	May-17	Aug-17	\$958,683,076	\$963,190,248	
Evaluation of Assisted Living	2.2.2	Assisted Living	Evaluation required by the FAA	No	Horizontal Lead	Audit of the Assisted Living Program	High	2019/20	Feb-09	Jan-17	Nov-17	Mar-18	\$82,716,207	\$84,580,804	
Evaluation of Family Violence Prevention	2.2.4	Family Violence Prevention	Evaluation required by the FAA	No	Non- Horizontal	Audit of the Family Violence Prevention Program	High	2018/19	Feb-12	Jun-16	Dec-16	May-17	\$36,646,140	\$38,410,239	
Horizontal Evaluation of the National Action Plan to Combat Human Trafficking	2.2.4	Family Violence Prevention	Other (If so, please explain the reason in the comment section)	No	Horizontal Participant	Audit of the Family Violence Prevention Program	High	2018/19	Never evaluated	Jun-16	n/a	May-17	\$0	\$0	Evaluation of National Action Plan - PSC led
Evaluation of the Horizontal Coordination Function of the Family Violence Initiative	2.2.4	Family Violence Prevention	Other (If so, please explain the reason in the comment section)	No	Horizontal Participant	Audit of the Family Violence Prevention Program	High	2018/19	Dec-11	n/a	n/a	Jun-17	\$0	\$0	Government- wide Family Violence Initiative; PHAC-led evaluation that focused on PHAC co- ordination function (as recommende d in 2011 evaluation)

Evaluation of Climate Change Adaptation and Clean Energy	4.1.3	Climate Change Adaptation and Clean Energy	Other (If so, please explain the reason in the comment section)	No	Horizontal Participant	No audit planned	Moderate	n/a	Feb-11	May-15	Nov-18	Mar-18	\$0	\$0	
Evaluation of Land and Water Management	4.3.3	Land and Water Management	Evaluation required by the FAA	No	Non- Horizontal	No audit planned	Moderate	n/a	Apr-13	Sep-16	Mar-17	May-17	\$1,228,555	\$15,838,109	Next Eval to include Nunavut General Monitroing Plan in scope
Evaluation of Annual Agreement Management	5.1	Internal Services	Other (If so, please explain the reason in the comment section)	No	Non- Horizontal	Audit of Integrated Business Planning	High	2018/19	Never evaluated	Sep-15	Jan-17	Nov-17	\$0	\$0	Internal Services
											Total Year 1 - 2017-18		\$2,001,276,246	\$2,029,394,258	
Evaluation of Negotiations of Claims and Self- Government Agreements	1.2.1	Evaluation of Negotiations of Claims and Self- Government Agreements	Evaluation required by the FAA	No	Non- Horizontal	Audit of Negotiations of Comprehensive Land Claims and Self Government Agreements	Very High	2019/20	Nov-13	Nov-17	May-18	Nov-18	\$25,768,631	\$41,360,056	
Evaluation of Métis and Non-Status Indian Relations and Métis Rights Management (Formerly the Federal Interlocutor Program)	1.2.4	Métis Relations and Rights Management, and Non-Status Indian Relations	Evaluation required by the FAA	No	Non- Horizontal	Audit of Métis Relations and Rights Management, and Non-Status Indian Relations Program	High	2019/20	Sep-13	Mar-18	Nov-18	Mar-19	\$3,663,588	\$4,473,955	
Evaluation of Elementary and Secondary Education	2.1.1	Education	Evaluation required by the FAA	No	Non- Horizontal	Audit of the Elementary and Secondary Education Program	Very High	Q1 2017/18	Jun-12	May-17	Mar-18	Jun-18	\$1,778,582,387	\$1,805,680,374	

Evaluation of Post- Secondary Education (note: to include Indspire)	2.1.2	Education	Evaluation required by the FAA	No	Non- Horizontal	No audit planned	Moderate	n/a	Jun-12	May-17	Mar-18	Jun-18	\$366,235,578	\$367,689,510	
INAC Evaluation of the Strategic Partnerships Initiative (SPI) Component of the West Coast Energy Initiative	3.3	Strategic Partnerships	Evaluation Commitment in TB submission	No	Horizontal Lead	No audit planned	Moderate	n/a	Sep-14	May-17	Nov-17	May-18	\$10,300,000	\$10,300,000	Required in fiscal year - no month specified
Evaluation of the Infrastructure and Capacity Program - Water and Wastewater	3.4.1	Infrastructure and Capacity	Evaluation required by the FAA	No	Horizontal Lead	Audit of the On- Reserve Housing Program	Very High	2019/20	Sep-13	Mar-18	Nov-18	Mar-19	\$505,604,647	\$523,734,963	
Evaluation of Nutrition North Canada	4.1.2	Nutrition North Canada	Evaluation required by the FAA	No	Horizontal Lead	No audit planned	Moderate	n/a	Sep-13	May-17	Nov-17	May-18	\$84,641,748	\$88,893,222	
Evaluation of the Contaminated Sites Program	4.3.2	Contaminated Sites	Evaluation required by the FAA	No	Non- Horizontal	Audit of Contingent Liabilities Audit of Contaminated Sites Program	Very High	Q4 2017/18 2019/20	Sep-13	Mar-18	Nov-18	Mar-19	\$64,646,693	\$238,271,987	
Evaluation of the Federal Contaminated Sites Action Plan	3.2.4 and 4.3.2	Contaminated Sites	Other (If so, please explain the reason in the comment section)	No	Horizontal Participant	Audit of Contingent Liabilities Audit of Contaminated Sites Program	Very High	Q4 2017/18 2019/20	Feb-14	Jan-17	Mar-18	Jun-18	\$0	\$0	Scoping may identify funds specific to this - INAC funds all attached to INAC's evaluations 3.4.5 and 4.3.2. If funds identified, Gs&Cs coverage table will need to be adjusted

Aboriginal Leadership Development Initiative	5.1	Internal Services	Other (If so, please explain the reason in the comment section)	No	Non- Horizontal	No audit planned	Moderate	n/a	Never evaluated	Jan-17	Apr-17	Apr-18	\$0	\$0	Study effectiveness of learning program
											Total Year 2 - 2018-19		\$2,839,443,272	\$3,080,404,067	
Evaluation of Consultation and Accommodation	1.2.3	Consultation and Accommodation	Evaluation required by the FAA	No	Non- Horizontal	Audit of Consultation and Accommodation	Very High	2017/18	Apr-15	Mar-19	Nov-19	Mar-20	\$54,784,548	\$60,588,458	
INAC Evaluation of the Whole of Government Approach to Modern Treaty Implementation	1.3	Management and Implementation of Agreements and Treaties	Other (If so, please explain the reason in the comment section)	No	Non- Horizontal	Audit of the Implementation of Modern Treaty Obligations	Very High	2019/20	Never evaluated	Jun-18	Mar-19	Jun-19	\$0	\$2,807,941	Evaluation led by Modern Treaty Implementati on Office; Approved by Cabinet; all Salary and O&M No Gs and Cs
Evaluation of the Youth Employment Strategy	2.1	Education	Program renewal requirement	No	Horizontal Participant	Audit of the Elementary and Secondary Education Program	Very High	Q1 2017/18	Feb-15	May-17	Apr-19	Jan-20	\$26,175,000	\$26,175,000	
Evaluation of Registration and Membership	2.3.1	First Nations Individual Affairs	Evaluation required by the FAA	No	Non- Horizontal	System Under Development Audit of the Indian Registration and Estates Management System	Very High	Q4 2017/18	Sep-10	Jan-19	Nov-19	Mar-20	\$8,110,515	\$22,768,987	Program needs to inform
Evaluation of the Investment in Economic Opportunities Program	3.2.2	Investment in Economic Opportunities	Evaluation required by the FAA	No	Non- Horizontal	Audit of Economic Development Programs	High	Q4 2017/18	Feb-15	Mar-19	Nov-20	Mar-20	\$30,052,781	\$33,378,736	
Evaluation of the Strategic Partnerships Initiative (SPI)	3.3	Strategic Partnerships	Evaluation required by the FAA	No	Horizontal Lead	No audit planned	Moderate	n/a	Sep-14	Sep-18	Jan-19	Sep-19	\$14,450,000	\$21,489,069	

Evaluation of Climate Change Adaptation and Clean Energy	4.1.3	Climate Change Adaptation and Clean Energy	Other (If so, please explain the reason in the comment section)	No	Horizontal Participant	No audit planned	Moderate	n/a	Mar-18	Mar-21	Nov-21	Mar-22	\$ 8,800,000	\$ 10,890,295	
Evaluation of the Northern Science and Technology Program	4.2	Northern Science and Technology Program	Evaluation required by the FAA	No	Non- Horizontal	No audit planned	Moderate	n/a	Sep-13	Mar-19	Nov-20	Mar-20	\$4,356,444	\$47,231,198	Scope must include CHARS; Northern Contaminant s is LOW risk
											Total Year 3 - 2019-20		\$146,729,288	\$225,329,684	
Evaluation of Management and Implementation of Agreements and Treaties	1.3	Management and Implementation of Agreements and Treaties	Evaluation required by the FAA	No	Non- Horizontal	Audit of the Implementation of Modern Treaty Obligations	Very High	2019/20	Jan-16	Mar-20	Nov-20	Mar-21	\$779,987,937	\$793,923,273	Evaluation of the MTIO in 2019-2020 has \$2.8M Salary and O&M - no Gs and Cs
Evaluation of the First Nations Child and Family Services Program	2.2.3	First Nations Child and Family Services	Evaluation required by the FAA	No	Non- Horizontal	Audit of the First Nations Child and Family Services Program	Very High	2019/20	Apr-14	Apr-17	Nov-20	Mar-21	\$781,852,922	\$788,115,848	
Evaluation of Indigenous Entrepreneurship	3.1	Indigenous Entrepreneurship	Evaluation required by the FAA	No	Non- Horizontal	No audit planned	Moderate	n/a	Jan-16	Mar-20	Nov-20	Mar-21	\$41,450,000	\$46,615,886	3.1.2 Business Opportunitite s is Low risk
Evaluation of Lands and Economic Development Services	3.2.1	Lands and Economic Development Services	Evaluation required by the FAA	No	Non- Horizontal	Audit of Economic Development Programs	High	Q4 2017/18	Jan-16	Mar-20	Nov-20	Mar-21	\$114,464,076	\$138,487,686	
Evaluation of Contaminated Sites (On Reserve)	3.2.4	Contaminated Sites (On Reserve)	Evaluation required by the FAA	No	Non- Horizontal	Audit of Contingent Liabilities Audit of Contaminated Sites Program	High	Q4 2017/18 2019/20	Jan-16	Mar-20	Nov-20	Mar-21	\$157,357,816	\$164,565,047	

Evaluation of Education Facilities and Community Infrastructure (Other Community Infrastructure and Activities)	3.4.2 and 3.4.4	Education Facilities and Community Infrastructure (Other Community Infrastructure and Activities)	Evaluation required by the FAA	No	Non- Horizontal	Audit of the On- Reserve Housing Program	High	2019/20	Jun-15	Mar-20	Nov-20	Mar-21	\$1,191,764,086	\$1,223,681,573	
											Total Year 4 -2020-21		\$3,066,876,837	\$3,155,389,313	
Evaluation of Governance and Institutions of Government	1.1	Governance and Institutions of Government	Evaluation required by the FAA	No	Non- Horizontal	Audit of INAC's Capacity Strengthening Supports to Community Governments Program	Very High	2017/18	Mar-17	Mar-21	Nov-21	Mar-22	\$ 374,543,170	\$ 407,318,856	1.1.1 is Very High risk 1.1.2 is High risk
Evaluation of On- Reserve Housing	3.4.3	Housing	Evaluation required by the FAA	No	Non- Horizontal	Audit of the On- Reserve Housing Program	Very High	2019/20	Jan-17	Mar-21	Nov-21	Mar-22	\$ 359,954,158	\$ 368,163,438	
Evaluation of the Emergency Management Assistance Program	3.4.6	Emergency Management Assistance Program	Evaluation required by the FAA	No	Non- Horizontal	Audit of the Emergency Management Assistance Program	Very High	2019/20	Mar-17	Mar-21	Nov-21	Mar-22	\$ 64,977,822	\$ 66,902,728	
Evaluation of the Urban Indigenous Participation	3.5	Urban Indigenous Participation	Evaluation required by the FAA	No	Non- Horizontal	Audit of Urban Indigenous Participation Program	High	2018/19	Jan-17	Mar-21	Nov-21	Mar-22	\$ 27,363,051	\$ 29,354,449	
Evaluation of Political Development, Intergovernmental and Inuit Relations	4.1.1	Political Development, Intergovernmental and Inuit Relations	Evaluation required by the FAA	No	Non- Horizontal	No audit planned	Moderate	n/a	Sep-16	Mar-21	Nov-21	Mar-22	\$ 11,021,089	\$ 19,513,894	

Evaluation of Grants to the Government of the Northwest Territories and the Government of Nunavut for health care of Indians and Inuit	4.1.1	Northern Hospital and Physician Services	Evaluation required by the FAA	No	Non- Horizontal	No audit planned	Moderate	n/a	Mar-17	Mar-21	Nov-21	Mar-22	\$ 55,454,000	\$ 55,454,000	
											Total Year 5 - 2021-22		\$893,313,290	\$946,707,365	
											Fiv	e-year Total	\$8,947,638,933	\$9,437,224,687	
													93.84%		
													40		

Version 2017-18

PART B - Organizational Spo	ending and Programs not Pla	nned for an Evaluation over Five Years						
Name of Program or Sub-Program in Program Alignment Architecture	If Gs and Cs, Title of Ongoing Program of Gs&Cs (Note: only list the G&Cs progams with average actual expenditure under \$5M)	Rationale for Not Evaluating over the Five-Year Period (Select from drop down menu) (Note: Identify the main rationale. If there is more than one rationale, please include the additional information in the Comments column.)	Date Last Evaluated (Deputy Head Approval Date) (M/Y)	If never evaluated, insert Never Evaluated	If Gs and Cs, Indicate Expected Renewal Date	Estimated G&C Value (\$)	Planned spending associated with the program(s) (Including Gs&Cs)	Comments
Management and Implementation of Agreements and Treaties (1.3)	Pre-1975 ("Historic") Treaties (1.3 a)	Low program materiality (e.g., low cost, small target population, not complex)	Apr-13		2021	\$821,183	\$2,750,166	Sub-sub program in 1.3;
Management and Implementation of Agreements and Treaties (1.3)	Treaty Commissions (1.3 b)	Low program materiality (e.g., low cost, small target population, not complex)	Feb-10		2021	\$5,715,521	\$5,715,521	Sub-sub program in 1.3; program has repeatedly requested delays; no Commissioners currently in place
First Nations Individual Affairs (2.3)	Estates (2.3.2)	Low program materiality (e.g., low cost, small target population, not complex)	Apr-13		n/a	\$209,039	\$3,857,238	Covered under Audit
Residential Schools Resolution (2.4)	Residential Schools Resolution (2.4)	No senior management or program need for evaluation (e.g., as determined through Departmental Evaluation Plan and Performance Measurement and Evaluation Committee consultations).	n/a	Never evaluated	n/a	\$750,000	\$193,251,064	
Administration of Reserve Land (3.2.3)	Administration of Reserve Land (3.2.3)	Low program materiality (e.g., low cost, small target population, not complex)	Sep-15		Funded from 4 Gs&Cs	\$5,658,000	\$30,488,923	5 year average under \$5M

Climate Resilience (3.4.5)	Climate Resilience (3.4.5)	Low program materiality (e.g., low cost, small target population, not complex)	Jun-15	2020	\$4,000,000	\$4,989,488	
Northern Land, Resources and Environmental Management (4.3)	Petroleum and Minerals (4.3.1)	Low program materiality (e.g., low cost, small target population, not complex)	Mar-16	2021	\$1,900,000	\$6,191,971	
Internal Services 5.1	n/a	Other (please use the comment section if there is a different or an additional reason)		n/a	\$0	\$234,773,957	Internal Services on PAA
Other Statutory Spending						\$153,259,103	Statutory spending
		Total	organizational spending with no pl	anned evaluations	\$19,053,743	\$635,277,431	
			ding not evaluated		6.32%		
		Total	number of sub-programs not planr	ned for evaluations			

5. Appendix C: Ongoing Programs of Grants and Contributions

This table (Part A and B) must be completed to ensure the requirements of Section 42.1 of the Financial Administration Act are being met. All columns in Part A and B must be completed.

The Policy on Results states that DEPs must include evaluations of all ongoing programs of grants and contributions (Gs & Cs) that have five-year average actual expenditures of \$5 million or greater per year. These should be recorded in Part A. The Policy on Results also requires that the decision to evaluate ongoing programs of G&Cs with average actual expenditures of less than \$5M be determined through the annual departmental evaluation planning exercise. If the decision is to not evaluate the program, then those ongoing G&Cs should be recorded in Part B.

Use the Public Accounts as the starting point. All ongoing G&Cs listed in the Public Accounts must be accounted for in column D. Include the five-year retrospective average in Column J. Insert the amount for each year prior to the current year in Columns G through I.

This table also allows for the distinction between how voted grants and contributions are expressed in the Public Accounts (Column D) and how an organization views its programs of grants and contributions (Column B).

The identification of ongoing programs of grants and contributions is the responsibility of departments and must be done in consultation with TBS.

Please note that further clarification on information requested in the table can be found in the Explanatory Notes at the end of the table.

Organization	Indigenous and Northern Affairs
Enter the total value (\$) of Voted Grants and Contributions from the Public Accounts for FY 5 (current year)	\$6,486,296,60 ⁴ .00

PART A - Status of Evaluation Coverage of Ongoing Programs of Grants and Contributions subject to evaluation as per section 42.1 of the FAA requirements*

				Actual exper	nditures as per Publ	ic Accounts									
Title of Ongoing Program of Gs&Cs	Name the corresponding sub program in the PAA	Title of Corresponding Voted Gs&Cs Listed in the Public Accounts	FY 1 (Current - 4) 2011-12	FY2 (Current -3) 2012-13	FY 3 (Current -2) 2013-14	FY 4 (Current -1) 2014-15	FY 5 (current year) 2015-16	Five-Year Retrospective Average	Program Start Date (M\Y)	Program End Date (M/Y or ongoing)	Program Renewal Date (M/Y or ongoing)	Date of Next Planned Evaluation (Expected Deputy Head Approval Date) (M/Y)	Date Last Evaluated (Deputy Head Approval Date) (M/Y) (If never evaluated, indicate Never Evaluated)	Title of Last Evaluation	Comments
Indigenous Governance Institutions and Organizations	Indigenous Governance Institutions and Organizations (Matrimonial Real Property)	Contributions to supply public services in Indian Government Support and to build strong governance, administrative and accountability systems	\$0	\$0	\$529,200	\$1,215,965	\$1,104,420	\$569,917.00	Nov-13	Mar-18		Sep-2017	Never evaluated	N/A	

Specific Claims	Specific Claims	Contributions to support the negotiation and implementation of Treaties, Claims and self-government agreements or initiatives	\$8,971,347	\$11,113,833	\$10,934,489	\$8,801,778	\$8,891,551	\$9,742,599.66	Dec-08	Mar-18		Sep-2017	Apr-13	Summative Evaluation of Specific Claims	
Specific Claims	Specific Claims	Grants to First Nations to settle specific and special claims negotiated by Canada and/or awarded by the Specific Claims Tribunal	\$309,621,752	\$556,685,516	\$369,287,077	\$35,972,153	\$28,996,054	\$260,112,510.23	Dec-08	Mar-18		Sep-2017	Apr-13	Summative Evaluation of Specific Claims	
Social Development	Income Assistance	Financial Transfer Agreement	\$298,442,981	\$301,850,619	\$304,355,207	\$302,427,164	\$294,959,762	\$300,407,146.56	Dec-06	Ongoing	Ongoing	Sep-17	Jan-16	Joint Evaluation of the On- Reserve Income Assistance Reform	
Social Development	Income Assistance	Contributions to provide income support to on-reserve residents	\$537,377,533	\$555,805,114	\$557,500,764	\$595,055,825	\$597,250,564	\$568,597,959.97	Dec-06	Ongoing	Ongoing	Sep-17	Feb-09	Impact Evaluation of the Income Assistance, National Child Benefit Reinvestme nt and Assisted Living Programs	
Social Development	Income Assistance	Grants to provide income support to on-reserve residents	\$2,731,073	\$3,162,691	\$4,044,775	\$4,647,326	\$4,799,556	\$3,877,084.30	Dec-06	Ongoing	Ongoing	Sep-17	Feb-09	Impact Evaluation of the Income Assistance, National Child Benefit Reinvestme nt and Assisted Living Programs	

Social Development	Assisted Living	Financial Transfer Agreement	\$32,181,436	\$32,678,112	\$33,043,199	\$33,398,856	\$33,004,437	\$32,861,208.00	Dec-06	Ongoing	Ongoing	Mar-18	Feb-09	Impact Evaluation of the Income Assistance, National Child Benefit Reinvestme nt and Assisted Living Programs
Social Development	Assisted Living	Grants to provide income support to on- reserve residents	\$6,685,019	\$6,857,647	\$6,918,761	\$4,746,789	\$2,524,098	\$5,546,462.63	Dec-06	Ongoing	Ongoing	Mar-18	Feb-09	Impact Evaluation of the Income Assistance, National Child Benefit Reinvestme nt and Assisted Living Programs
Social Development	Assisted Living	Contributions to provide income support to on-reserve residents	\$60,926,352	\$58,611,543	\$58,319,247	\$61,057,671	\$68,742,061	\$61,531,374.76	Dec-06	Ongoing	Ongoing	Mar-18	Feb-09	Impact Evaluation of the Income Assistance, National Child Benefit Reinvestme nt and Assisted Living Programs
Social Development	Family Violence Prevention	Contributions for the purpose of consultation and policy development	\$0	\$50,000	\$25,000	\$0	\$1,317,932	\$278,586.47	Dec-06	Ongoing	Ongoing	May-17	Feb-12	Family Violence Prevention
Social Development	Family Violence Prevention	Contributions to provide women, children and families ordinarily resident on reserve with Protection and Prevention services	\$31,991,860	\$33,969,978	\$31,428,789	\$31,036,124	\$32,007,890	\$32,086,928.12	Dec-06	Ongoing	Ongoing	May-17	Feb-12	Family Violence Prevention

Northern Land, Resources and Environment Management	Land and Water Management	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources, and promoting scientific development	\$9,628,416	\$9,258,003	\$9,389,881	\$5,141,285	\$1,309,540	\$6,945,425.07	Dec-06	Ongoing	Ongoing	May-17	Apr-2013	Evaluation of the Advancing Conservatio n Interest in the Northwest Territories: The Governmen t of Canada's Involvement in the NWT Protected Areas Strategy
		Total Year 1	\$1,298,557,768.26	\$1,570,043,05 5.82	\$1,385,776,388 .33	\$1,083,500,936 .60	\$1,074,907,864 .86							
Rights and Interests of indigenous Peoples	Negotiations of Claims and Self- Government Agreements	Contributions to support the negotiation and implementation of Treaties, Claims and self-government agreements or initiatives	\$28,327,251	\$38,855,125	\$25,855,122	\$36,227,445	\$38,000,046	\$33,452,997.65	Dec- 2006	Ongoing	Ongoing	Mar-2019	Feb-2009	Impact Evaluation of Treaty Related Measures in British Columbia
Rights and Interests of indigenous Peoples	Negotiations of Claims and Self- Government Agreements	Contributions to promote social and political development in the North	\$11,813,842	\$0	\$13,498,540	\$0	\$0	\$5,062,476.40	Dec- 2006	Ongoing	Ongoing	Mar-2019	Nov-2013	Evaluation of the Process for Negotiating Comprehen sive Land Claims and Self- Governmen t Agreements
Rights and Interests of indigenous Peoples	Negotiations of Claims and Self- Government Agreements	Contributions to supply public services in Indian Government Support and to build strong governance, administrative and accountability systems	\$9,228,074	\$8,191,914	\$8,260,449	\$7,613,224	\$6,373,566	\$7,933,445.40	Dec- 2006	Ongoing	Ongoing	Mar-2019	Apr-2014	Evaluation of Engagement and Policy Developme nt Authority
Rights and Interests of indigenous Peoples	Negotiations of Claims and Self- Government Agreements	Contributions for the purpose of consultation and policy development	\$0	\$0	\$0	\$0	\$140,000	\$28,000.00	Dec- 2006	Ongoing	Ongoing	Mar-2019	Apr-2014	Evaluation of Engagement and Policy

														Developme nt Authority
Rights and Interests of indigenous Peoples	Métis Relations and Rights Management, and Non-Status Indian Relations	Federal Interlocutor's Contribution Program	\$19,890,048.00	\$19,097,200.9 3	\$10,917,591.74	\$7,441,474.00	\$14,465,692.00	\$14,362,401.33	Dec-06	Mar-17	Ongoing	Mar-2019	Sep-13	Evaluation of the Federal Interlocutor' s Contributio n Program and Powley Initiative
Education	Elementary and Secondary Education	Financial Transfer Agreement	\$324,299,242	\$328,951,770	\$336,965,767	\$341,469,480	\$337,855,815	\$333,908,414.80	Dec- 2006	Ongoing	Ongoing	Jun-2018	Jun-2012	Summative Evaluation of the Elementary and Secondary Education Program on Reserve
Education	Elementary and Secondary Education	Contributions to support First Nations Elementary and Secondary Educational Advancement	\$955,200,864	\$1,011,698,20 6	\$1,038,455,187	\$1,029,190,133	\$1,061,959,205	\$1,019,300,719.1 7	Dec- 2006	Ongoing	Ongoing	Jun-2018	Apr-2015	Review of Federally Managed Schools on Reserve in Ontario
Education	Elementary and Secondary Education	Grants to support First Nations Elementary and Secondary Educational Advancement	\$7,152	\$4,946	\$0	\$8,007	\$9,259	\$5,872.60	Dec- 2006	Ongoing	Ongoing	Jun-2018	Jun-12	Summative Evaluation of the Elementary and Secondary Education Program on Reserve
Education	Elementary and Secondary Education	Contributions to increase First Nations and Inuit Youth Participation in Education and Labour Market Opportunities	\$0	\$0	\$0	\$16,268,018	\$7,631,448	\$4,779,893.20	Dec- 2006	Ongoing	Ongoing	Jun-2018	Jun-12	Summative Evaluation of the Elementary and Secondary Education Program on Reserve

Education	Elementary and Secondary Education	Grants to increase First Nations and Inuit Youth Participation in Education and Labour Market Opportunities	\$45,000	\$45,000	\$0	\$35,000	\$45,000	\$34,000.00	Dec- 2006	Ongoing	Ongoing	Jun-2018	Jun-12	Summative Evaluation of the Elementary and Secondary Education Program on Reserve	
Education	Post-Secondary Education	Financial Transfer Agreement	\$127,218,756	\$128,750,641	\$131,860,377	\$133,398,173	\$133,175,032	\$130,880,595.80	Dec- 2006	Ongoing	Ongoing	Jun-2018	Jun-12	Summative Evaluation of the Post- Secondary Education Program	
Education	Post-Secondary Education	Contributions to support First Nations and Inuit Post- Secondary Educational Advancement	\$203,959,291	\$202,583,004	\$202,547,824	\$198,140,477	\$201,926,361	\$201,831,391.44	Dec- 2006	Ongoing	Ongoing	Jun-2018	Jun-12	Summative Evaluation of the Post- Secondary Education Program	
Education	Post-Secondary Education	Grants to support First Nations and Inuit Post- Secondary Educational Advancement	\$776,235	\$914,491	\$0	\$1,047,102	\$994,120	\$746,389.42	Dec- 2006	Ongoing	Ongoing	Jun-2018	Jun-12	Summative Evaluation of the Post- Secondary Education Program	
Education	Post-Secondary Education	Contributions to increase First Nations and Inuit Youth Participation in Education and Labour Market Opportunities	\$0	\$0	\$0	\$7,216,997	\$2,817,000	\$2,006,799.40	Dec- 2006	Ongoing	Ongoing	Jun-2018	Jun-12	Summative Evaluation of the Post- Secondary Education Program	
Strategic Partnerships Initiative (SPI) Component of the West Coast Energy Initiative	Strategic Partnerships	Contributions to support Aboriginal Economic Development Strategic Partnerships Initiative	\$0	\$0	\$0	\$0	\$0	\$0.00	Dec-06	Ongoing	Ongoing	May-18	Sep-2014	Evaluation of Strategic Partnership Initiatives	WCEI is a subcompon ent - launched in 2016 only; funded through SPI which is captured below
Infrastructure and Capacity	Water and Wastewater	Financial Transfer Agreement	\$22,139,982	\$22,472,923	\$22,956,656	\$0	\$23,604,973	\$18,234,906.80	Dec- 2006	Ongoing	Ongoing	Mar-2019	Sep-2013	Evaluation of the First Nations Water and Wastewater Action Plan	22.50

Infrastructure and Capacity	Water and Wastewater	Contributions to support the construction and maintenance of community infrastructure	\$221,849,924	\$157,193,516	\$143,550,681	\$171,062,163	\$182,112,355	\$175,153,727.64	Dec- 2006	Ongoing	Ongoing	Mar-2019	Sep-2013	Evaluation of the First Nations Water and Wastewater Action Plan	
Nutrition North Canada	Nutrition North Canada	Contributions to support access to healthy foods in isolated northern communities	\$57,467,786	\$62,317,423	\$63,879,237	\$65,499,766	\$68,498,325	\$63,532,507.40	Dec-06	Ongoing	Ongoing	May-18	Sep-2013	Nutrition North Implementa tion	
Northern Land, Resources and Environment Management	Contaminated Sites	Contribution for promoting the safe use, development, conservation and protection of the North's natural resources and promoting scientific development	\$1,325,392	\$1,959,647	\$2,096,327	\$1,607,993	\$2,973,433	\$1,992,558.41	Dec- 2006	Ongoing	Ongoing	Mar-2019	Sep-2013	Evaluation of Federal Contaminat ed Sites Action Plan - led by Environmen t Canada	
Northern Land, Resources and Environment Management	Contaminated Sites	Transfer Payments to the Government of Yukon for the remediation of the Marwell Tar Pit Site to support the Contaminated Sites Program	\$139,200	\$129,800	\$250,000	\$90,600	\$1,717,900	\$465,500.00	Dec- 2006	Ongoing	Ongoing	Mar-2019	Sep-2013	Evaluation of Federal Contaminat ed Sites Action Plan - led by Environmen t Canada	
Northern Land, Resources and Environment Management	Contaminated Sites	Transfer payments to the Government of Yukon for the care and maintenance, remediation and management of the closure of contaminated sites in Yukon	\$24,946,827	\$34,790,193	\$41,121,324	\$51,251,987	\$42,852,121	\$38,992,490.34	Dec- 2006	Ongoing	Ongoing	Mar-2019	Sep-2013	Evaluation of Federal Contaminat ed Sites Action Plan - led by Environmen t Canada	
		Total Year 2	\$2,008,634,866.62	\$2,017,955,79 8.64	\$2,042,215,081 .88	\$2,067,568,039 .17	\$2,127,151,649 .65								
Rights and Interests of indigenous Peoples	Consultation and Accommodatio n	Contributions for the purpose of consultation and policy development	\$119,541.00	\$789,186.00	\$387,500.00	\$9,574,620.53	\$9,623,249.22	\$4,098,819.35	Dec-06	Ongoing	Ongoing	Mar-20	Apr-14	Evaluation of Engagement and Policy Developme nt Authority	
Rights and Interests of indigenous Peoples	Consultation and Accommodatio n	Federal Interlocutor's Contribution Program	\$0.00	\$0.00	\$0.00		\$435,500.00	\$108,875.00	Dec-06	Ongoing	Ongoing	Mar-20	Apr-15	Evaluation of Consultatio n and	

														Accommoda tion Unit
Rights and Interests of indigenous Peoples	Consultation and Accommodatio n	Contributions to supply public services in Indian Government Support and to build strong governance, administrative and accountability systems	\$0.00	\$0.00	\$0.00	\$0.00	\$3,756,487.50	\$751,297.50	Dec-06	Ongoing	Ongoing	Mar-20	Apr-14	Evaluation of Engagement and Policy Developme nt Authority
Rights and Interests of indigenous Peoples	Consultation and Accommodatio n	Contributions to support the basic organizational capacity of representative Aboriginal organizations	\$0.00	\$0.00	\$0.00	\$21,108,800.00	\$21,172,161.00	\$8,456,192.20	Dec-06	Ongoing	Ongoing	Mar-20	Feb-09	Evaluation of Consultatio n and Policy Developme nt and Basic Organizatio nal Capacity Funding
Education	Youth Employment Strategy	Contributions to increase First Nations and Inuit Youth Participation in Education and Labour Market Opportunities	\$21,755,136.13	\$25,568,081.7 7	\$25,588,555.74	\$26,175,000.00	\$25,942,341.12	\$25,005,822.95	Dec-06	Ongoing	Ongoing	Jan-20	Feb-15	ESDC-led Horizontal Summative Evaluation of the Youth Employmen t Strategy
First Nations Individual Affairs	Registration and Membership	Financial Transfer Agreement	\$309,361	\$316,572	\$329,012	\$1,082,291	\$1,884,082	\$784,263.60	Dec-06	Ongoing	Ongoing	Mar-18	Sep-10	Summative Evaluation of the Contributio ns Made to Indian Bands for the Registration Administrati on
First Nations Individual Affairs	Registration and Membership	Contributions to Indian Bands for registration administration	\$5,023,776	\$4,789,056	\$4,213,627	\$4,341,747	\$4,522,379	\$4,578,117.02	Dec-06	Ongoing	Ongoing	Mar-18	Sep-10	Summative Evaluation of the Contributio ns Made to Indian Bands for the Registration Administrati on

First Nations Individual Affairs	Registration and Membership	Contribution to Indian Bands for land	\$1,947,427	\$1,970,849	\$2,020,054		\$0	\$1,484,582.51	Dec-06	Ongoing	Ongoing	Mar-18	Sep-10	Summative Evaluation of the Contributio ns Made to Indian Bands for the Registration Administrati on
First Nations Individual Affairs	Registration and Membership	Contributions to support Land Management and Economic Development	\$0	\$152,000	\$50,000	\$1,302,947	\$464,758	\$393,941.00	Dec-06	Ongoing	Ongoing	Mar-18	Sep-10	Summative Evaluation of the Contributio ns Made to Indian Bands for the Registration Administrati on
Community Economic Development	Investment in Economic Opportunities	Contributions to support Land Management and Economic Development	\$33,387,899.00	\$22,965,888.0 0	\$31,685,780.00	\$37,073,887.00	\$38,906,752.00	\$32,804,041.20	Dec-06	Ongoing	Ongoing	Mar-20	Feb-15	Evaluation of the Investment in Economic Opportuniti es
Strategic Partnerships Initiative (SPI)	Strategic Partnerships	Contributions to support Aboriginal Economic Development Strategic Partnerships Initiative	\$14,145,561	\$15,001,321	\$13,398,857	\$24,183,110	\$30,652,147	\$19,476,199.05	Dec-06	Ongoing	Ongoing	Mar-18	Sep-14	Evaluation of Strategic Partnership Initiatives
Climate Change Adaptation and Clean Energy	Climate Change Adaptation and Clean Energy	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources, and promoting scientific development	\$494,000	\$2,122,415	\$3,793,492	\$2,189,362	\$2,365,000	\$2,192,853.74	Dec-06	Ongoing	Ongoing	Mar-18	Feb-2011	Environmen t Canada Horizontal Evaluation of Climate Change Adaptation

Northern Science and Technology	Northern Contaminants	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources, and promoting scientific development	\$2,629,616.00	\$2,844,449.35	\$3,372,319.62	\$3,140,760.00	\$3,130,365.00	\$3,023,501.99	Dec-06	Ongoing	Ongoing	Mar-20	Sep-2012	Evaluation of the Northern Contaminat es Program and Northern Scientific Training Program	Under \$5 million but there's a commitmen t to evaluate CHARS
Northern Science and Technology	Northern Contaminants	Contribution for Inuit Counselling in the South	\$80,000.00	\$80,000.00	\$80,000.00	\$187,000.00	\$452,000.00	\$175,800.00	Dec-06	Ongoing	Ongoing	Mar-20	Never evaluated		Under \$5 million but there's a commitmen t to evaluate CHARS
Northern Science and Technology	Science Initiatives	Contributions to support the Advancement of Northern Science and Technology	\$0.00	\$0.00	\$0.00	\$2,396,736.10	\$2,414,757.50	\$962,298.72	May- 2014	Ongoing	Ongoing	Mar-20	Sep-2012	Evaluation of the Northern Contaminat es Program and Northern Scientific Training Program	Under \$5 million but there's a commitmen t to evaluate CHARS
Northern Science and Technology	Science Initiatives	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources, and promoting scientific development	\$3,171,156.00	\$282,699.54	\$400,118.00	\$0.00	\$15,000.00	\$773,794.71	May- 2014	Ongoing	Ongoing	Mar-20	Sep-12	Evaluation of the Northern Contaminat es Program and Northern Scientific Training Program	Under \$5 million but there's a commitmen t to evaluate CHARS
		Total Year 3	\$83,063,473.01	\$76,882,517.8	\$85,319,315.05	\$132,756,260.6 2	\$145,736,978.6 9								
Management and Implementatio n of Agreements and Treaties	Management and Implementatio n of Agreements and Treaties	Grants to participating First Nations and the First Nation Education Authority pursuant to the First Nations Jurisdiction over Education in British Columbia Act	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Dec-06	Ongoing	Ongoing	Mar-21	Jan-16	Evaluation of the Impact of Self Governmen t Agreements	Funds in Main Estimates for 2017/18.

Management and Implementatio n of Agreements and Treaties	Management and Implementatio n of Agreements and Treaties	Contributions to support the negotiation and implementation of Treaties, Claims and self-government agreements or initiatives	\$297,969,557.64	\$213,281,787. 43	\$0.00	\$231,228,721.8 0	\$288,449,753.9 1	\$206,185,964.16	Sep-07	Ongoing	Ongoing	Mar-21	Jan-16	Evaluation of the Impact of Self Governmen t Agreements	
Management and Implementatio n of Agreements and Treaties	Management and Implementatio n of Agreements and Treaties	Grants to implement comprehensive land claims and self-government agreements	\$302,279,363.50	\$392,156,994. 94	\$616,200,737.2 9	\$415,905,951.3 3	\$436,540,831.3 3	\$432,616,775.68	Sep-07	Ongoing	Ongoing	Mar-21	Jan-16	Evaluation of the Impact of Self Governmen t Agreements	
Management and Implementatio n of Agreements and Treaties	Management and Implementatio n of Agreements and Treaties	Contributions to support First Nations Elementary and Secondary Educational Advancement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Sep-07	Ongoing	Ongoing	Mar-21	Jan-16	Evaluation of the Impact of Self Governmen t Agreements	Funds in Main Estimates for 2017/18. Could be 26/17?
Social Development	First Nations Child and Family Services	Financial Transfer Agreement	\$4,103,481	\$4,205,056	\$4,137,437	\$0	\$0	\$2,489,194.80	Dec-06	Ongoing	Ongoing	Mar-21	Apr-14	Enhanced Prevention Approach for the First Nations Child and Family Services Program in Manitoba	
Social Development	First Nations Child and Family Services	Contributions to provide Income Support to on-reserve residents	\$639,508,738	\$647,259,490	\$656,957,657	\$0	\$0	\$388,745,176.94	Dec-06	Ongoing	Ongoing	Mar-21	Apr-14	Enhanced Prevention Approach for the First Nations Child and Family Services Program in Manitoba	
Social Development	First Nations Child and Family Services	Contributions to provide women, children and families ordinarily resident on reserve with Protection and Prevention services	\$0	\$0	\$0	\$647,517,714	\$676,781,894	\$264,859,921.61	Dec-06	Ongoing	Ongoing	Mar-21	Apr-14	Enhanced Prevention Approach for the First Nations Child and Family Services Program in	

														Manitoba
Indigenous Entrepreneursh ip	Business Capital and Support Services	Contributions to support Land Management and Economic Development	\$46,802,355	\$43,159,013	\$31,692,985	\$33,933,630	\$33,437,070	\$37,805,010.63	Dec-06	Ongoing	Ongoing	Mar-21	Jan-16	Evaluation of Business Capital and Support Services Program
Indigenous Entrepreneursh ip	Business Opportunities	Contributions to support Land Management and Economic Development	\$423,840	\$2,871,122	\$5,209,420	\$3,348,616	\$2,037,242	\$2,778,048.06	Dec-06	Ongoing	Ongoing	Mar-21	Jun-14	Evaluation of the Procuremen t Strategy for Aboriginal Businesses
Community Economic Development	Lands and Economic Development Services	Financial Transfer Agreement	\$20,727,915	\$22,644,475	\$20,614,609	\$17,847,933	\$18,639,470	\$20,094,880.40	Dec-06	Ongoing	Ongoing	Mar-21	Jun-15	Evaluation of Economic and Developme nt Services
Community Economic Development	Lands and Economic Development Services	Contributions to support Land Management and Economic Development	\$63,368,612	\$73,369,601	\$70,204,822	\$81,466,261	\$85,565,867	\$74,795,032.71	Dec-06	Ongoing	Ongoing	Mar-21	Jun-15	Evaluation of Economic and Developme nt Services
Community Economic Development	Lands and Economic Development Services	Contributions to First Nations for the management of contaminated sites	\$0	\$0	\$0	\$0	\$22,725	\$4,545.00	Dec-06	Ongoing	Ongoing	Mar-21	Jun-15	Evaluation of Economic and Developme nt Services
Community Economic Development	Contaminated Sites (on- reserve)	Contributions to First Nations for the management of contaminated sites	\$18,254,086	\$29,879,184	\$32,497,133	\$29,434,295	\$22,859,619	\$26,584,863.59	Dec-06	Ongoing	Ongoing	Mar-21	Jan-16	Evaluation of Contaminat ed Sites South of 60 Program
Infrastructure and Capacity	Education Facilities	Financial Transfer Agreement	\$34,050,204	\$34,471,184	\$35,097,791	\$0	\$34,811,561	\$27,686,148.00	Dec-06	Ongoing	Ongoing	Mar-21	Jun-15	Evaluation of Education Facilities and

														Community Infrastructu re
Infrastructure and Capacity	Education Facilities	Contributions to support the construction and maintenance of community infrastructure	\$85,230,950	\$112,377,283	\$99,285,670	\$146,111,819	\$126,937,915	\$113,988,727.42	Dec-06	Ongoing	Ongoing	Mar-21	Jun-15	Evaluation of Education Facilities and Community Infrastructu re
Infrastructure and Capacity	Other Community Infrastructure and Activities	Financial Transfer Agreement	\$110,183,786.00	\$111,293,447. 00	\$113,354,874.0 0	\$0.00	\$112,775,457.0 0	\$89,521,512.80	Dec-06	Ongoing	Ongoing	Mar-21	Jun-15	Evaluation of Education Facilities and Community Infrastructu re
Infrastructure and Capacity	Other Community Infrastructure and Activities	Contributions to support the construction and maintenance of community infrastructure	\$193,276,956.58	\$169,076,622. 97	\$132,913,130.3 7	\$137,023,497.9 5	\$116,027,827.7 8	\$149,663,607.13	Dec-06	Ongoing	Ongoing	Mar-21	Jun-15	Evaluation of Education Facilities and Community Infrastructu re
		Total Year 4	\$1,816,179,844.11	\$1,856,045,26 2.26	\$1,818,166,265 .56	\$1,743,818,438 .59	\$1,954,887,234 .10							
Governance and Institutions of Government	First Nation Governments	Financial Transfer Agreement	\$114,192,429.00	\$115,451,481. 00	\$114,999,678.0 0	\$99,397,092.00	\$97,520,567.00	\$108,312,249.40	Dec-06	Ongoing	Ongoing	Mar-22	Jul-09	Evaluation of the Indian Governmen t Support Program
Governance and Institutions of Government	First Nation Governments	Grant for Band Support Funding	\$151,629,492.00	\$151,571,905. 00	\$152,355,432.0 0	\$154,748,327.0 0	\$157,748,998.0 0	\$153,610,830.80	Dec-06	Ongoing	Ongoing	Mar-22	Jul-09	Evaluation of the Indian Governmen t Support Program
Governance and Institutions of Government	First Nation Governments	Grant to the Miawpukek Indian Band to support designated programs	\$9,823,000.00	\$10,020,000.0 0	\$10,220,400.00	\$10,424,808.00	\$10,633,304.00	\$10,224,302.40	Dec-06	Ongoing	Ongoing	Mar-22	Feb-11	Evaluation of Miawpukek First Nation Grant Agreement

Governance and Institutions of Government	First Nation Governments	Grants to British Columbia Indian bands in lieu of a per capita annuity	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	Dec-06	Ongoing	Ongoing	Mar-22	Feb-09	Impact Evaluation of Treaty Related Measures in British Columbia
Governance and Institutions of Government	First Nation Governments	Contributions to supply public services in Indian Government Support and to build strong governance, administrative and accountability systems	\$76,964,042.15	\$96,181,860.3	\$100,575,765.7 8	\$67,944,248.46	\$70,323,907.69	\$82,397,964.88	Dec-06	Ongoing	Ongoing	Mar-22	Jul-09	Evaluation of the Indian Governmen t Support Program
Governance and Institutions of Government	First Nation Governments	Contributions for the purpose of consultation and policy development	\$23,989,241.80	\$20,172,985.3 5	\$17,021,172.54	\$206,380.00	\$0.00	\$12,277,955.94	Dec-06	Ongoing	Ongoing	Mar-22	Jul-09	Evaluation of the Indian Governmen t Support Program
Governance and Institutions of Government	First Nation Governments	Contributions to promote social and political development in the North	\$638,415.00	\$638,415.00	\$638,415.00	\$638,415.00	\$638,415.00	\$638,415.00	Dec-06	Ongoing	Ongoing	Mar-22	Jul-09	Evaluation of the Indian Governmen t Support Program
Governance and Institutions of Government	Indigenous Governance Institutions and Organizations	Financial Transfer Agreement	\$0.00	\$0.00	\$0.00	\$8,300,000.00	\$8,345,422.00	\$3,329,084.40	Dec-06	Ongoing	Ongoing	Mar-22	Apr-11	Evaluation of the Implementa tion of the First Nations Fiscal and Statistical Manageme nt Act
Governance and Institutions of Government	Indigenous Governance Institutions and Organizations	Contributions to supply public services in Indian Government Support and to build strong governance, administrative and accountability systems	\$63,882,341.65	\$39,404,741.0 0	\$30,361,963.00	\$34,715,206.23	\$35,178,709.00	\$40,708,592.18	Dec-06	Ongoing	Ongoing	Mar-22	Apr-11	Evaluation of the Implementa tion of the First Nations Fiscal and Statistical Manageme nt Act

Governance and Institutions of Government	Indigenous Governance Institutions and Organizations	Contributions for the purpose of consultation and policy development	\$848,448.00	\$1,899,072.00	\$0.00	\$1,226,560.00	\$474,770.00	\$889,770.00	Dec-06	Ongoing	Ongoing	Mar-22	Apr-11	Evaluation of the Implementa tion of the First Nations Fiscal and Statistical Manageme nt Act
Governance and Institutions of Government	Indigenous Governance Institutions and Organizations	Grant to the First Nations Finance Authority pursuant to the First Nations Fiscal and Statistical Management Act	\$500,000.00	\$500,000.00	\$11,841,351.00	\$500,000.00	\$500,000.00	\$2,768,270.20	Dec-06	Ongoing	Ongoing	Mar-22	Apr-11	Evaluation of the Implementa tion of the First Nations Fiscal and Statistical Manageme nt Act
Infrastructure and Capacity	Housing	Financial Transfer Agreement	\$28,730,946.00	\$26,564,407.0 0	\$27,913,081.00		\$28,973,525.00	\$28,045,489.75	Dec-06	Ongoing	Ongoing	Mar-22	Jun-12	First Nations Market Housing Fund
Infrastructure and Capacity	Housing	Contributions to support the construction and maintenance of community infrastructure	\$99,733,854.90	\$86,200,752.0 2	\$109,970,868.0 8	\$95,207,105.00	\$94,662,662.00	\$97,155,048.40	Dec-06	Ongoing	Ongoing	Mar-22	Jun-12	First Nations Market Housing Fund
Infrastructure and Capacity	Emergency Management Assistance	Contributions for emergency management assistance for activities on-reserve	\$161,258,765.16	\$56,307,351.8 0	\$77,129,659.00	\$36,771,058.34	\$27,697,669.84	\$71,832,900.83	Nov-04	Ongoing	Ongoing	Mar-22	Jun-12	Review of the Performanc e of the Emergency Manageme nt Assistance Program during the 2011-2012 Manitoba Floods

Infrastructure and Capacity	Emergency Management Assistance	Response and Recovery	\$0.00	\$0.00	\$0.00	\$68,528,152.23	\$84,284,648.11	\$30,562,560.07	Nov-04	Ongoing	Ongoing	Mar-22	Jun-12	Review of the Performanc e of the Emergency Manageme nt Assistance Program during the 2011-2012 Manitoba Floods
Infrastructure and Capacity	Emergency Management Assistance	Manitoba Flood Building Canada Fund	\$263,439,401.32	\$317,217,983. 48	\$320,434,155.5 6	\$348,583,968.0 0	\$401,769,527.0 7	\$330,289,007.09	Nov-04	Ongoing	Ongoing	Mar-22	Jun-12	Review of the Performanc e of the Emergency Manageme nt Assistance Program during the 2011-2012 Manitoba Floods
Urban Indigenous Participation	Urban Indigenous Participation	Contributions to support the Urban Aboriginal Strategy	\$10,228,445.75	\$47,888,762.9 8	\$47,710,516.15	\$47,494,745.00	\$48,999,433.33	\$40,464,380.64	Dec-06	Ongoing	Ongoing	Mar-22	Jun-11	Impact Evaluation of the Urban Aboriginal Strategy
Northern Governance and People	Political Development, Intergovernme ntal and Inuit Relations	Grants for the Political Evolution of the Territories, particularly as it pertains to Devolution	\$1,450,000.00	\$3,387,331.00	\$26,946,842.16	\$8,632,697.00	\$7,356,558.27	\$9,554,685.69	Dec-06	Ongoing	Ongoing	Mar-22	Nov-16	Evaluation of Northern Governance - Support for Territorial Relations and Northern Organizatio ns

Northern Governance and People	Political Development, Intergovernme ntal and Inuit Relations	Contributions to promote social and political development in the North	\$2,872,681.00	\$1,872,571.65	\$4,723,182.00	\$3,250,431.22	\$2,838,850.00	\$3,111,543.17	Dec-06	Ongoing	Ongoing	Mar-22	Nov-16	Evaluation of Northern Governance - Support for Territorial Relations and Northern Organizatio ns
Northern Governance and People	Political Development, Intergovernme ntal and Inuit Relations	Contribution for promoting the safe use, development, conservation and protection of the North's natural resources and promoting scientific development	\$0.00	\$0.00	\$0.00		\$194,000.00	\$48,500.00	Dec-06	Ongoing	Ongoing	Mar-22	Nov-16	Evaluation of Northern Governance - Support for Territorial Relations and Northern Organizatio ns
Northern Governance and People	Political Development, Intergovernme ntal and Inuit Relations	Contributions for enhancing the financial management capability and networking facilities of the Government of Nunavut	\$2,723,200.00	\$1,364,995.81	\$0.00	\$0.00	\$0.00	\$817,639.16	Dec-06	Ongoing	Ongoing	Mar-22	Nov-16	Evaluation of Northern Governance - Support for Territorial Relations and Northern Organizatio ns
Northern Governance and People	Political Development, Intergovernme ntal and Inuit Relations (Hospital and Physician Services)	Grants to the Government of the Northwest Territories and the Government of Nunavut for health care of Indians and Inuit	\$49,241,000.00	\$50,226,000.0 0	\$51,231,000.00	\$52,256,000.00	\$53,301,000.00	\$51,251,000.00	Dec-06	Ongoing	Ongoing	Mar-22	Feb-17	Evaluation of the Grants to the Governmen t of Northwest Territories and the Governmen t of Nunavut for Health Care of Indians and Inuit

			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00							
		Total Year 5	\$1,062,445,703.73	\$1,027,170,61 5.42	\$1,104,373,481 .27	\$1,039,125,193 .48	\$1,131,741,966 .31								
						Total	\$6,434,425,693 .61								
							99.20%								
			PART B - Ong	oing G&Cs progra	ms exempted from	section 42.1 of the	FAA as per the Pol	icy on Results				Date Last			
Title of Ongoing Program of Gs&Cs	Name the corresponding sub program in the PAA (Note: at the lowest level of the PAA)	Title of Corresponding Voted Gs&Cs Listed in the Public Accounts2	FY 1 (Current - 4)	FY2 (Current -3)	FY 3 (Current -2)	FY 4 (Current -1)	FY 5 (current year)	Five-Year Retrospective Average	Program Start Date (M\Y)	Program End Date (M/Y or ongoing)	Program Renewal Date (M/Y or ongoing)	Evaluated (Deputy Head Approval Date) (M/Y) (If never evaluated, indicate Never	Title of Last Evaluation	Rationale	Comments
Management and Implementatio n of Agreements and Treaties	Management and Implementatio n of Agreements and Treaties (Pre-1975 ("Historic") Treaties)	Contributions for the purpose of consultation and policy development	\$834,697	\$1,160,000	\$80,000	\$0	\$0	\$414,939	Sep-07	Ongoing	Ongoing	Mar-19	Feb-10	Treaty Commission S	Very low materiality; historic treaty focus; included Exploratory Treay Tables (down to \$80k)

Management and Implementatio n of Agreements and Treaties	Management and Implementatio n of Agreements and Treaties (Treaty Commissions)	Contributions for the purpose of consultation and policy development	\$525,000	\$3,768,822	\$4,667,092	\$3,539,780	\$0	\$2,500,139	Sep-07	Ongoing	Ongoing	Jun-18	Feb-10	Treaty Commission s	Program delayed on basis of redesign; deferred twice; currently no Commission ers in Place; under \$5 million
Management and Implementatio n of Agreements and Treaties	Management and Implementatio n of Agreements and Treaties (Treaty Commissions)	Contributions to support the negotiation and implementation of Treaties, Claims and self-government agreements or initiatives	\$2,663,000	\$0		\$0	\$3,385,280	\$1,512,070	Sep-07	Ongoing	Ongoing	Jun-18	Feb-10	Treaty Commission S	Program delayed on basis of redesign; deferred twice; currently no Commission ers in Place; under \$5 million
First Nations Individual Affairs	Estates	Contributions to supply public services in Indian Government Support and to build strong governance administrative and accountability systems	\$243,900	\$174,000	\$392,260	\$511,721	\$322,882	\$328,952	Dec-06	Ongoing	Ongoing	Mar-19	Apr-13	Evaluation of Indian Moneys, Estates and Treaty Annuities	Under \$5 million
Community Economic Development	Administration of Reserve Land	Contributions to support the negotiation and implementation of Treaties, Claims and self-government agreements or initiatives	\$1,619,066	\$2,623,300	\$1,348,695	\$41,117	\$0	\$1,126,436	Dec-06	Ongoing	Ongoing	Mar-21	Sep-15	Evaluation of Administrati on of Reserve Land	Under \$5 million

Community Economic Development	Administration of Reserve Land	Grants to First Nations to settle specific and special claims negotiated by Canada and/or awarded by the Specific Claims Tribunal	\$0	\$509,931	\$557,336	\$487,201	\$217,145	\$354,323	Dec-06	Ongoing	Ongoing	Mar-21	Sep-15	Evaluation of Administrati on of Reserve Land	
															Under \$5 million
Community Economic Development	Administration of Reserve Land	Contributions for the purpose of consultation and policy development	\$900,000	\$900,000	\$1,094,029	\$920,906	\$900,000	\$942,987	Dec-06	Ongoing	Ongoing	Mar-21	Sep-15	Evaluation of Administrati on of Reserve Land	Under \$5 million
Community Economic Development	Administration of Reserve Land	Contributions to support Land Management and Economic Development	\$0	\$0	\$1,612,233	\$1,308,385	\$0	\$584,124	Dec-06	Ongoing	Ongoing	Mar-21	Sep-15	Evaluation of Administrati on of Reserve Land	Under \$5 million
Infrastructure and Capacity	Climate Resililence	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources, and promoting scientific development	\$403,799	\$728,828	\$1,027,308	\$922,174	\$1,370,847	\$890,591	Dec-06	Ongoing	Ongoing	Mar-21	Jun-15	EcoEnergy for Aboriginal and Northern Communitie	Under \$5 million
Infrastructure and Capacity	Climate Resililence	Contributions to support the construction and maintenance of community infrastructure	\$2,415,988	\$2,165,217	\$1,683,668	\$1,754,176	\$1,450,129	\$1,893,836	Dec-06	Ongoing	Ongoing	Mar-21	Jun-15	EcoEnergy for Aboriginal and Northern Communitie	Under \$5 million
Northern Land, Resources and Environment Management	Petroleum and Minerals	Contributions for promoting the safe use, development, conservation and protection of the North's natural resources, and promoting scientific development	\$2,807,089	\$2,937,114	\$2,551,919	\$1,641,450	\$20,000	\$1,991,514	May- 2014	Ongoing	Ongoing	Mar-21	Jan-16	Evaluation of Petroleum and Minerals	Discrepancy is NCRB - stopped evaluating

Sub-Total	\$12,412,539.28	\$14,967,212.6 2		\$11,126,909.95	\$7,666,282.20	\$12,539,910.78	
% of the dollar value of Grants and Contributions from the Po	ublic Accounts not sul	ject to evaluation	(total FY 5/ Total v	value of G&Cs):	0.12%		

Explanatory Notes:

Column B: This is intended to provide an inventory of all ongoing programs of grants or contributions managed by the organization. A program of Gs&Cs may have a one to one relationship with the Gs&Cs listed in the public accounts. It may include more than one grant or contribution. Or it is possible that one grant or contribution is distributed across multiple programs of Gs&Cs. The inventory should reflect how programs of Gs&Cs are viewed within the organization.

Column C: All sub-programs should be identified as the lowest level of the PAA.

Column D: All ongoing Gs&Cs listed in the Public Accounts for the Fiscal Year 5/Current Year of the Departmental Evaluation Plan should be accounted. Include actual expenditures (\$) of grants and/or contributions from the Public Accounts for the past five fiscal years. Once those expenditures are recorded, calculate the retrospective average. If this average is higher than \$5M, the ongoing grant and/or contribution should be evaluated as per section 42.1 of the FAA requirements and should be recorded in Part A of his table. The decision to evaluate G&Cs with average annual expenditures of less than \$5M should be based on the department's annual evaluation planning exercise and based on risk, priorties and needs. If low risk, priorty or need, it can be included in Part B of the table.

Column K: The date when the department obtained the original (as opposed to renewed) required policy and legal authorities for the program (e.g., approved TB submission and spending authority).

The Policy on Results requires that the decision to evaluate assessed contributions to international organizations also be determined through the annual departmental evaluation planning exercise and based on risk, priorties and needs. If low risk, priorty or need, it can be included in Part B of the table.

Please refer to the Departmental Evaluation Plan Chapter of the Interim Guide on Results for further information under the heading CALCULATING THE FIVE-YEAR AVERAGE ACTUAL EXPENDITURES OF PROGRAMS OF GRANTS AND CONTRIBUTIONS.

Helpful Resources: Authorities and Actual Expenditures as per Public Accounts of Canada - Transfer Payments (Five years) https://www.canada.ca/en/treasury-board-secretariat/services/planned-government-spending/budgets-expenditures.html

6. APPENDIX D: EVALUATION AND PERFORMANCE MEASUREMENT REVIEW COMMITTEE - 2017-2018 PLANNED SCHEDULE OF ITEMS

	EPMRC — MAY 2017	
Evaluation Reports	Evaluation Terms of Reference	Evaluation Report Preliminary Findings
Evaluation of Family Violence Prevention (2.2.5)	Evaluation of Specific Claim (1.2.2)	
Evaluation of Land and Water Management (4.3.3)	Evaluation of Elementary and Secondary Education (2.1.1)	
	Evaluation of Post-Secondary Education (Note to include Indspire) (2.1.2)	
	INAC Evaluation of the Strategic Partnerships Initiative (SPI) Component of the West Coast Energy Initiative (3.3)	
	Evaluation of Nutrition North Canada (4.1.2)	

Au	dits and Audit Activity as they
	relate to Evaluations
Audit o	of the Family Violence Prevention
Progra	am is scheduled for 2018-19
Audit	of the Income Assistance Program
is sch	eduled for 2018/19
Audit	of INAC Support to the Specific
Claims	s Process is scheduled for 2018/19
Audit	of the Elementary and Secondary
Educa	ition Program is scheduled for
compl	etion in Q1 2017/18
Audit o	of Nutrition North Canada is
sched	uled for 2018/19.
No Au	dits are scheduled for Post-
Secon	dary Education (2.1.2), the
Strate	gic Partnerships Initiative (SPI)
(3.3) c	or Land and Water (4.3.3)

EPMRC – AUGUST 2017		
Evaluation Reports	Evaluation Terms of Reference	Evaluation Report Preliminary Findings
Evaluation of Implementation and Enforcement Supports for the Family Homes on Reserves and Matrimonial Interests or Rights Act (Matrimonial Real Property) (1.1.2)	Evaluation of Elementary and Secondary Education (2.1.1) (Part 2)	Summer Intern Project
Evaluation of Specific Claim	Evaluation of Post-Secondary	
(1.2.2)	Education (Note to include Indspire)	

Audits and Audit Activity as they relate to Evaluations
Audit of Elementary and Secondary Education Program is scheduled for completion in Q1 2017/18
Audit of INAC Support to the Specific Claims Process is scheduled for 2018/19

	(2.1.2) (Part 2)	
Evaluation of Income Assistance (2.2.1)		

Audit of the Income Assistance Program
is scheduled for 2018/19
No Audit is scheduled for Post-
Secondary Education (2.1.2)

E	PMRC — NOVEMBER/DECEMBER 20	17
Evaluation Reports	Evaluation Terms of Reference	Evaluation Report Preliminary Findings
Evaluation of the Annual Agreement Management Cycle (5.1)	Evaluation of Negotiations of Claims and Self-Government Agreements (1.2.1)	Evaluation of Assisted Living (2.2.2)
Summer Intern Project		INAC Evaluation of the Strategic Partnerships Initiative (SPI) Component of the West Coast Energy Initiative – 3.3
		Evaluation of Nutrition North Canada – 4.1.2

Audits and Audit Activity as they relate to Evaluations
Audit of the Negotiation of Comprehensive Land Claims and Self- Government Agreements is scheduled for 2019/20
No Audits are scheduled for the Strategic Partnerships Initiative (SPI)
Audit of Nutrition Nord Canada is scheduled for 2018/19
No Audits are scheduled for Post- Secondary Education (2.1.2), the Strategic Partnerships Initiative (SPI) (3.3) or Land and Water (4.3.3)

	EPMRC — MARCH 2018	
Evaluation Reports	Evaluation Terms of Reference	Evaluation Report Preliminary Findings
Evaluation of Assisted Living (2.2.2)	Evaluation of Métis and Non-Status Indian Relations and Métis Rights Management (Formerly the Federal Interlocutor Program) (1.2.4)	Environment and Climate Change Canada (ECCC)-Led Evaluation of the Federal Contaminated sites Action Plan (3.2.4 and 4.3.2)
Environment Canada Horizontal Evaluation Adaptation (4.1.3)	Evaluation of the Contaminated Sites Program (4.3.2)	Evaluation of Elementary and Secondary Education (2.1.1)

Audits and Audit Activity as they relate to Evaluations
Audit of the Assisted Living Program is scheduled for 2019-/20
Audit of Métis Relations and Rights Management, and Non-Status Indian Relations Program is scheduled for 2019/20

Evaluation of the Infrastructure and Capacity Program - Water and Wastewater (3.4.1)	Evaluation of Post-Secondary Education (note to include Indspire) (2.1.2)	Audit of the On-Reserve Housing Program is scheduled for 2019/20 (Infrastructure and Capacity Program)
		Audit of Contingent Liabilities (Q4 2017/18) and Audit of Contaminated Sites Program (2019/20)

	EPMRC — MAY 2018		
Evaluation Reports	Evaluation Terms of Reference	Evaluation Report Preliminary Findings	Audits and A
ECCC-Led Evaluation of the Federal Contaminated sites Action Plan (3.2.4 and 4.3.2)	Evaluation of Métis and Non-Status Indian Relations and Métis Rights Management (Formerly the Federal Interlocutor Program) (1.2.4)		Audit of Continge 2017/18) and Aud Sites Program (20
INAC Evaluation of the Strategic Partnerships Initiative (SPI) Component of the West Coast Energy Initiative (3.3)	Evaluation of the Contaminated Sites Program (4.3.2)	Evaluation of Elementary and Secondary Education (2.1.1)	No Audits are sch Partnerships Initia
Evaluation of Nutrition North Canada (4.1.2)	Evaluation of the Infrastructure and Capacity Program - Water and Wastewater (3.4)	Evaluation of Post-Secondary Education (note to include Indspire) (2.1.2)	Audit of Nutrition scheduled for 201
Aboriginal Leadership Development Initiative (5.1)			
			Audit of the Contains scheduled for 2
	EPMRC — SEPTEMBER 2018		
Evaluation Reports	Evaluation Terms of Reference	Evaluation Report Preliminary Findings	Audits and Aurelate to
Evaluation of Elementary and Secondary Education	Evaluation of the Strategic Partnership Initiative (3.3)		Audit of the Eleme Education Progra completion in Q1
Evaluation of Post-Secondary Education (note to include Indspire)			No audit is sched Secondary Educa
. ,			No audits are sch Partnerships Initia

Audits and Audit Activity as they relate to Evaluations
Audit of Contingent Liabilities (Q4
2017/18) and Audit of Contaminated
Sites Program (2019/20)
No Audits are scheduled the Strategic
Partnerships Initiative (SPI)
Audit of Nutrition North Canada is
scheduled for 2018/19
Audit of the Contaminated Sites Program
is scheduled for 2019-20.
Audits and Audit Activity as they relate to Evaluations
Audit of the Elementary and Secondary
Education Program is scheduled for
completion in Q1 2017/18
No audit is scheduled for Post-
Secondary Education (2.1.2)
No audits are scheduled the Strategic
Partnerships Initiative (SPI)