CANADA
DOMINION BUREAU OF STATISTICS
CENSUS OF MERCHANDISING AND SERVICE ESTABLISHMENTS

FOOD CHAINS IN CANADA

CALENDAR YEAR

1938

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## DOMINION BUREAU OF STATISTICS - CAIJADA

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## CENSUS OF MERCHANDISING AND SERVICE ESTABLISHMENTS

## Food Chains in Canada, 1938

Notwithstandine a roduction in the number of stores in operation, food chains maintained thoir position in the total food retailing trade last year. There were 91 food chain companies in Canada in 1938, including grocery chains, combination store chains and meat market chains, and these operated 2,212 unit stores with annual sales of $\$ 121,371,500$ or 29.4 per cont of the total annual turnover of all similar stores including both chains and independents. In 1937 there were 89 chain companies with 2,287 stores whose annual sales totalled $\$ 121,054,800$ or 29.3 per cent of the total food store business. Fatios of chain sales to total sales for earlier years are 28.9 per cent for $1936,28.5$ per cent for $1935,28.9$ per cent for $1934,29.8$ per cent for $1933,29.7$ per cert for 1932, 29.0 per cent for 1931, and 26.1 per cent for 1930.

Although aggregate food chain sales for the country varied but little 1 n 1938 from the preceding year, results for individual provinces reveal mixed trends of varying proportions. Chain sales in Alberta, Saskatchewan and the Maritime Provinces were maintained close to the 1937 level. There were 14 food chain companios 1 n British Columbia in 1938 and the se oporated 28.1 unit stores within the province whose annual sales of $\$ 11,199,-$ 600 were down by 6 per cent from the volume of business transacted by chalng in the preceding year. Total sales of all food stores in this province also declined but to a smaller degree with the result that the ratio of chain to total sales declined from 38.0 per cent in 1937 to 36.6 per cent in 1938. Food chains transacted 8 per cent less business in Manitoba in 1938 than in the preceding year while the ratio of chain to total sales declined from 29.3 per cent to 27.2 per cent. Ontario chains secured a greater proportion of the food store business in 1938 than in 1937. In 1938 there were 48 ohain companies operating 1,076 stores in this province and these had sales totalling $\$ 68,503,400$ or 39.5 per cent of the total business of all food stores. In 1937 there were 45 companies with 1,101 stores and $\$ 66,561,000$ sales, an amount which formed 33.2 per cent of the total sales of all food stores including both chains and independents. Nine chain companies operated 358 stores in Quebec province in 1938 and these had sales of $\$ 19,031$, 600 or 15.8 per cent of the total food store business. In the preceding ycar a like number of chains operated 389 stores and these transacted 16.4 per cont of the total business.

Figures given in the proceding paragraphs relate to the operations of corporate chains only; that is, groups of four or more units under the same ownership or managemont and engaged in the retail distribution of groceries, meats or meats and groceries together. Voluntary chains are not 1ncluded. Whilo information regarding the annual turnover of voluntary chains is not availablo, statistics furaished by the affiliated wholesale firms give some indication of tho development in this type of merchandising. There were 39 voluntary chains in the food retailing field in canada la at year and these were conpilsed of 7,158 individual stores whose annual purchases from afflliated wholesalers at wholesale prices totalled $\$ 29,435,200$ or an averago of $\$ 4,112$ per storv。 In 1937 there were 37 voluntary chain groups with 6,949 members whose annual purchases at wholesalo prices from affillated wholcsalcrs amounted to $\$ 28,417,700$ or an average of $\$ 4,089$ per store. Thus it is apparcnt that whe number of stores retailing food products and belonging to voluntary chains greatiy exceeds the number of cor porate chain units. The relatively small figure of $\$ 4,112$ for average purchases por store for voluntary chains may require a word of explanation.
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Many of these voluntary chains include a great number of country general stores whose affiliation in the group is restricted to thoir grocery departments. Purchasos of othor than food products are normally mado from wholesalers not connected with the voluntary chain. It should also be noted that there is groat variation in the degree to which members of voluntary chains restrict their purchasus of food products to the affiliatod wholesalo houses. For theso reasons the figure of $\$ 4,112$ cannot be taken to give any indication of the average annual turnover of stores in these voluntary chains.

A significant development in chain store operation in the food retalling field during recent yoars is the shift towards largor stores, the proportion of total food chain business transactod by stores with annual sales of $\$ 100,000$ or more almost doubling since 1934. In that year there were 152 chain units with annual sales of $\$ 100,000$ or more and the se transacted 21.7 per cent of the annual food chain business. In 1935 there were 164 stores in this category and the se transacted 23.9 per cent of the total chain business; in 1936 thore were 180 large stores with 26.3 per cent of the sales; in 1937 there wore 225 stores with 32.7 per cent of the total business: while 1938 witnessed a continuation of the same trend. In that year there were 263 stores each with annual sales of $\$ 100,000$ or more and these accounted for 39.1 per cent of the tot al food chain business. This transition has naturally been accompanied by a reduction in the proportion of the total business transacted by the smaller stores. Stores with annual salos of betwoon $\$ 20,000$ and $\$ 100,000$ transacted 71.3 per cent of the total food chain business in 1934; in 1938 the proportion for the same range had declined to 56.3 per cent. Novertheless, a considerable number of relatively small chain units are still in operation. There were 445 chain units in operation in 1938, each with angual sales of less than $\$ 20,000$. But included in this were a considerable number of stores which were opened in the yoar under review and which had less than a twelve-month period on which to report.

Food chains analyzed in this report are divided into three main types: grocery chains, combination store chains (selling both groceries and meats) and meat market chains. There were 31 grocery chains in Canada in 1938 and these operated 484 stores and had $\$ 19,655,500$ sales. There were 46 combination store chains with 1,570 unit stores and $\$ 97,194,300$ sales and 14 meat market chains with 158 stores and $\$ 4,521,700$ sales.

The 46 combination store chains were not comprised exclusively of stores of the combination type. These chains operated 635 units of the purely grocery type in addition to 927 units in which both groceries and meats were sold. They also operated 8 units engaged almost exclusively in the sale of meat products.

Salaries and wages paid to store employees engaged in food chains were reported at $\$ 9,080,800$ for 1938 , down slightly from the $\$ 9,138,800$ reported for 1937. Stocks on hand in the retail outlets were valued at $\$ 6,238,100$ at the close of 1938 while warchouse stocks were valued at another $\$ 3,349,000$ making a total inventory of $\$ 9,587,100$. Total stocks at the end of the preceding year wore valued at $\$ 10,114,400$.

Customers' accounts outstanding were valued at $\$ 1,601,400$ at the end of 1938 , up slightly from the $\$ 1,351,900$ reported at the end of 1937 but forming only 1.3 per cent of the annual sales.

|  | Total Food Chains | Grocery Store Chains | Combination Store Chains | Meat Market Chains |
| :---: | :---: | :---: | :---: | :---: |
| Number of chains | 91 | 31 | 46 | 14 |
| Number of stores, average (1) | 2,093 | 460 | 1,478 | 155 |
| Number of stores, maximum ... | 2,212 | 484 | 1,570 | 158 |
| Net Sales: |  |  |  |  |
| Store sales | \$121,371,500 | \$19,655,500 | \$97,194,300 | \$4,521,700 |
| Total sales (2) | \$123,230,300 | \$20,901,000 | \$97,807,600 | \$4,521,700 |
| Stocks on hand, end of year, at cost: |  |  |  |  |
| In retail stores ....... | \$ 6,238,100 | \$ 1,300,900 | \$ 4,828,400 | \$ 108,800 |
| In warehouses | \$ 3,349,000 | \$ 592,000 | \$ 2,752,700 | \$ 4,300 |
| Salaries and wages | \$ 9,080,800 | \$ 1,322,600 | \$ 7,261,500 | \$ 496,700 |
| Total accounts outstanding, Dec. 31: Amount $\qquad$ Per cent of total sales | \$ $1,601,400$ 1.3 | $\begin{array}{cc} \$ 345,400 \\ & 1.7 \end{array}$ | $\begin{gathered} \$ 1,107,500 \\ 1.1 \end{gathered}$ | $\begin{gathered} \$ 148,500 \\ 3.3 \end{gathered}$ |

(1) Derived from number of units at beginning, middle and end of year.
(2) Includes any sales at wholesale prices direct from warehouses.

Table 2.--Kinds of Stores Operated by Combination Store Chains in 1937 and 1938.

(1) These figures include a few stores other than grocery and combination stores.
(Grocery, Combination and Meat Market Chains Combined)

|  | 1930 | 1933 | 1936 | 1937 | 1938 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CANADA, Total(1) -- <br> Number of chains <br> No. of stores (maximum) <br> Net chain sales, amount <br> Index, 1930=1.00 <br> Total seles $\qquad$ <br> \%, chains to total .... | $\begin{array}{r} 87 \\ 2,352 \\ 127,532,500 \\ 100,00 \\ \$ 483,42,600 \end{array}$ | $\begin{array}{r} 91 \\ 2,398 \\ 8103,638,500 \\ 81,23 \\ \$ 24,397,000 \\ 29,8 \end{array}$ | 2,334 <br> $111,511,900$ <br> 87.40 <br> $385,840,000$ <br> 28.9 | $\begin{array}{r} 89 \\ 2,287 \\ 4121,054,800 \\ 94,88 \\ \$ 412,617,000 \\ 29.3 \end{array}$ | 91 <br> 2,212 <br> $\$ 121,371,500$ <br> 95.13 <br> $\$ 412,292,000$ <br> 29.4 |
| British Columbia -Number of chains ...... No, of stores (maximum) Net chain sales, amount Index, 1930=100 <br> Total sales | $\begin{array}{\|c}  \\ \# \\ \hline \end{array} 10,127,100\left\|\begin{array}{c} 244 \\ 100.00 \\ \% \\ 37,196,100 \\ 27 \ldots z \end{array}\right\|$ | $\begin{array}{r} 17 \\ 282 \\ 8,862,400 \\ 87.50 \\ \$ 24,45,000 \\ 36.2 \end{array}$ | $\begin{array}{r} 16 \\ 298 \\ \hline 10,699,600 \\ 105.76 \\ \cdots 28,890,000 \\ 37.0 \end{array}$ | $\begin{gathered} 292 \\ 11,888,200 \\ 117.51 \\ 31,308,000 \\ 38.0 \end{gathered}$ | $\begin{gathered} \$ 11,199,600 \\ 110.70 \\ \$ 30,575,000 \\ 36.6 \end{gathered}$ |
| Alberta -- <br> Number of chains <br> NO. of stores (maximum) <br> Net chain sales, amount <br> Index, $1930=100 \ldots$. <br> Total sales <br> \%, chains to total =... | 3 $5,587,000$ <br> 200.00  <br> $\$ 23,46,400$  <br> 23.5  | $\left\{\begin{array}{cc} \$ & 4,519,127 \\ 80.89 \\ \$ 15,970,000 \\ 28.3 \end{array}\right.$ | $\begin{array}{r} 10 \\ \\ 5,585,131 \\ 99.97 \\ 18,655,000 \\ 29.9 \end{array}$ | $\left\lvert\, \begin{array}{cc} 4,200,728 \\ 110,98 \\ 20,089,000 \\ 30,9 \end{array}\right.$ | $\begin{array}{r} 8 \\ \$ \quad 5,296,504 \\ 112.70 \\ \$ 20,641,000 \\ \$ 30.5 \end{array}$ |
| Saskatchewan -Number of chains |  |  | 5 |  | 6 |
| No. of stores (naximum) | 165 | 138 | 125 |  |  |
| Net chain sales, arnount Index, 1930=100 <br> Total sales ........... <br> \%, chains to total .... | $\left\|\begin{array}{cc} \xi & 6,969,300 \\ 100.00 \\ 3 & 21,690,500 \\ 32.1 \end{array}\right\|$ | $\left\|\begin{array}{c}  \\ 4,177,600 \\ 59.94 \\ \$ 13,109,000 \\ 31.9 \end{array}\right\|$ | $\left\{\begin{array}{c} 4,767,300 \\ 68.40 \\ 14,373,000 \\ 33.2 \end{array}\right.$ | $\begin{array}{cc} \text { W, } & 5,135,900 \\ 73.69 \\ 15,016,000 \\ 34.2 \end{array}$ | $\begin{gathered} 5,1.93,700 \\ 74.52 \\ \$ 75,020,000 \\ 31.6 \end{gathered}$ |
| Manitoba -Number of chains No. of $s$ tores (maximum) Net chain sales, amount Index, 1930=100 $\qquad$ Total sales $\qquad$ \%, chains to total... |  |  |  |  |  |
|  |  |  |  |  | 5 109 |
|  | \% $5,689,100$ <br> 100.00 | $\left\lvert\, \begin{array}{cc}\text { W } & 4,697,600 \\ 82.57\end{array}\right.$ | 菏 $4,908,600$ 85,28 | \$ 5,414,300 | (4,974,500 |
|  | \% $22,225,200$ | \| $45.480,000 \mid$ | $\left\lvert\, \begin{gathered} \$ 17,372,000 \\ 28.3 \end{gathered}\right.$ | $\$ 18,480,000$ 29.3 | $\begin{gathered} \$ 18,318,000 \\ 27.2 \end{gathered}$ |
| ontario -- <br> Number of chains ...... <br> No. of stores (maximum) |  |  |  |  |  |
|  |  | 37 |  |  | 8 |
|  | 1:107 | 1,113 | 1,095 | 1,101 | 076 |
| Net chain sales, amount Index, $1930=100 \ldots$. | $* 70,769,300$ 10000 | $\left\|\begin{array}{c}\text { \% } 55,450,700 \\ 78.35\end{array}\right\|$ |  |  |  |
| Total seles ...... <br> \%, chains to total | $\$ 206,749,300$ 34.2 | $1126,528,000$ 37.8 | $\begin{gathered} 8163,219,000 \\ 36.9 \end{gathered}$ | $\left\lvert\, \begin{gathered} \$ 174,393,000 \\ 38.2 \end{gathered}\right.$ | $\begin{gathered} \$ 1 \%, 440,000 \\ 39.5 \end{gathered}$ |
| Quebec -- <br> Number of chat ns <br> No. of stores (maximin) |  |  |  |  |  |
|  |  |  |  |  | 9 358 |
| Net chain sales, amount Index, 1930=100 .... . | $\left\|\begin{array}{c} \$ 23,703,400 \\ 100.00 \end{array}\right\|$ | $\left\|\begin{array}{c} * 20,456,500 \\ 86.28 \end{array}\right\|$ | $\begin{gathered} 19,595,300 \\ 82.65 \end{gathered}$ | $\left\lvert\, \begin{gathered} \$ 19,602,500 \\ 32,68 \end{gathered}\right.$ | $\begin{gathered} \$ 19,031,600 \\ 80.27 \end{gathered}$ |
| Total sales chains to total | $\$ 140,527,500$ 16.9 | $\left\lvert\, \begin{gathered}104,204,000 \\ 19.0\end{gathered}\right.$ | $\$ 111,831,000$ 17.5 | $\$ 119,267,000$ 16.4 | $\begin{gathered} \$ 120,765,000 \\ 15.8 \end{gathered}$ |
| New Brunswick -Number of chains No. Of stores (mexirum) |  |  |  |  |  |
|  |  |  | 39 |  | 36 |
| Net chain sales, amount Index, $1930=100 \ldots$. | $\left\|\begin{array}{ll} \$ 1,257,300 \\ 100.00 \end{array}\right\|$ | $\left\lvert\, \begin{array}{ll}\$ 1,519,900 \\ 119.93\end{array}\right.$ | \$ $1,498,900$ 118.28 | $\left\lvert\, \begin{array}{ll} \$ 1,180,800 \\ & 116.85 \end{array}\right.$ | $\$ 1,408,100$ |
| Total sales ..... <br> $\%$, chains to total | \$ 23,117:200 | $\|$\% | (10,608,000 | $\$ 11,461,000$ | $\$ 11,169,000$ |
| Nova Scotia ... |  |  |  |  |  |
| Number of chains |  |  | 13 |  | 12 |
| No. of stores (maximum) |  |  |  |  | 95 |
| Net chain sales, amount Index: $\quad 1930=100$ | $\left\|\begin{array}{l} 3,133,100 \\ 100,00 \end{array}\right\|$ | $\left\{\begin{array}{l} 3,841,700 \\ 120.56 \end{array}\right.$ | $\begin{array}{ll} \$ \quad 4,091,200 \\ & 128.29 \end{array}$ | $\begin{aligned} & 4.535,800 \\ & 142.23 \end{aligned}$ | $\left\lvert\, \begin{aligned} & \text { 4,531,400 } \\ & 142.09 \end{aligned}\right.$ |
| Total sales \%, chains to total... | 管 21:243, 900 | $\begin{gathered} 16,313,000 \\ 23.6 \end{gathered}$ | $\begin{gathered} 18,874,000 \\ 21.7 \end{gathered}$ | $\left\lvert\, \begin{gathered} \$ 20,490,000 \\ 22.1 \end{gathered}\right.$ | $\begin{gathered} \$ 20,303,000 \\ 22.3 \end{gathered}$ |

Ti) Includes France Mward Islan, Yuod and Northest Territories,

Thable 4.--Food Chain Stores a:d Sales by Provinces anú wincipal Cities, 1937 and 1938

| Province and City | $\begin{aligned} & \text { Number ot } \\ & \text { Stores } \\ & 1937 \quad 1930 \end{aligned}$ |  | 1.937 | 1938 | Per Cent of Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CANADA, Total (1) | 2,297 | $2 \operatorname{col}^{2}$ | 121,054,800 | \$ ${ }^{\text {121,371,500 }}$ | + 0.3 |
| Places 30,000 and over, total ..... Places under 30,000 , total ...... | 1,318 969 | 1.234 973 | $70,130,500$ $50,924,300$ | $68,576,000$ $52,795,500$ | $\begin{array}{r} 2.2 \\ +\quad 3.7 \end{array}$ |
| British Columbia, Total ..... | 292 | 281 | $11,888,200$ | 11,199,600 | - 5.8 |
| Places 30,000 and over, total ..... | 188 | $17 \%$ | 7,365,100 | 6,861,000 | - 6.8 |
| Vancouver .................... | 176 | 154 | 6,631,700 | 5,848,900 | - 11.8 |
| Victoria | 12 | 13 | 733,400 | 1,012,100 | + 38.0 |
| Places under 30,000, total ...... | $10 \pm$ | 104 | 4,523,100 | 4,338,600 | - 4.1 |
| Alberta, Total | 128 | 124 | 6.800 .00 | 6,296,500 | + 1.5 |
| Places 30,000 and over, total .... | 80 | 76 | 3,850,400 | 3,922,400 | + 1.9 |
| Crlgary ................. | 54 | 51 | 2,468,600 | 2,520,700 | + 2.1 |
| Edmonton | 26 | 25 | 1,381,800 | 1,401,700 | + 1.4 |
| Places under 30,000 , total | 48 | 48 | 2,350,300 | 2,374,100 | + 1.0 |
| Saskatchewan, Total | 127 | 130 | 5,135,900 | 5,193,700 | + 1.1 |
| Places 30,000 and over, total .... | 37 | 42 | $1,931,600$ | 2,117,900 | + 9.6 |
| Regina...................... | 22 | 27 | (X) | (X) | (X) |
| Saskatoon .................... | 15 | 15 | (X) | (X) | (X) |
| Places under 30,000, total. | 90 | 88 | 3,204,300 | 3,075,800 | - 4.0 |
| Manitoba, Total | 111 | 109 | $5,414,300$ | 4,974,500 | - 8.1 |
| Places 30,000 and over, Total | 92 | 93 | 4,20n,200 | (X) | (X) |
| Winnipeg(2) | 92 | 93 | 4,202,200 | (X) | (X) |
| Places under 30,000, total ....... | 19 | 16 | 1,212,100 | (X) | (X) |
| Ontario, Total | 1,101 | 1.076 | $66,561,000$ | 68,503,400 | + 2.9 |
| Places 30,000 and over, total ..... | 600 | 563 | 36,472,000 | $36,311,800$ |  |
| Brantford | 13 | 13 | 991.500 | -980,800 | - 1.1 |
| Hamiltor | 127 | 124 | 5, 206,400 | 5,609, 700 | + 2.1 |
| Kitchener ................... | 6 | 5 | 655,900 | 738,400 | + 12.6 |
| London . . . . . . . . . . . . . . . . . | 27 | 28 | 1,807,400 | 1,935,200 | + 7.1 |
| Ottawa | 51 | 50 | 3,415,100 | 3,469,200 | + 1.6 |
| Toronto (3) ................. | 305 | 277 | 21,145,600 | 20,948,800 | - 0.9 |
| Windsor ..... | 71 | 66 | 2,960,100 | 2,629,700 | - 11.2 |
| Places under 30,000, total ....... | 501 | 513 | 30,069,000 | 32,191,600 | + 7.0 |
| Quebec, Total ............... | 389 | 359 | 19,602,500 | 19,031,600 | - 2.9 |
| places 30,000 and over, total .... | 271 | 338 |  |  |  |
| Montreal (4) ................. | 220 | 3.97 | 11,761,300 | 10,878,300 | $-7.5$ |
| Quebec ....................... | 7 | 4 | (X) | (X) | (X) |
| Three Rivers ................. | 8 | $\varepsilon$ | (X) | (X) | (X) |
| Verdun ...................... | 36 | 31 | 1,717,300 | 1,741,600 | + 1.4 |
| Places under 30,000, total ....... | 118 | 120 | 5,495,600 | 5,756,200 | + 4.7 |
| New Brunswick and Nova Scotia, Total ........ | 136 | 131 | 6,015,600 | 5,939,500 | - 1.3 |
| Places 30,000 and over, Total.... | 50 | 45 | 2,202,300 | 2,137,000 | - 3.0 |
| Hal if ax | 37 | 33 | 1,595,000 | 1,554,200 | - 2.6 |
| St. John | 13 | 12 | 607,300 | 582,800 | - 4.0 |
| Places under 30,000, total ....... | 86 | 86 | 3,3i4,300 | 3,802,500 | - 0.3 |

(1) Includes Prince Edward Island, Yukon and Northwest Termitories. (2) Includes suburbs. (3) Toronto proper only. (4) Montreal proper only. (X) LDicates that figures are wi thheld to avoid disclosing individual operations, bus these are included in the totals.

## Table 5.

(Grocery, Combination and Meat Markets)


Table 6.--Voluntary Food Chains in Canada, 1930-1938
(Number of Chains, Stores, Value of Purchases end Average Purchases Per Store)

| Year | $\begin{aligned} & \hline \text { Number } \\ & \text { of } \\ & \text { Chains } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Number } \\ & \text { of } \\ & \text { Stores } \\ & \hline \end{aligned}$ | Total Purchases by Members (at Wholesale Prices) | $\begin{aligned} & \text { Average } \\ & \text { purchases } \\ & \text { Per Store } \end{aligned}$ | Index of Purchases $(1930=100)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1930 | 23 | 4,472 | 22,720,500 | 5,081 | 100.0 |
| 1931 | 26 | 5,198 | 23,626,800 | 4,545 | 104.0 |
| 1932 | 26 | 5,790 | 25,433,100 | 4,392 | 111.9 |
| 1933 | 27 | 6,025 | 26,725,400 | 4,436 | 117.6 |
| 1934 | 23 | 5,659 | 26,842,200 | 4,743 | 118.1 |
| 1935(1) | 30 | 6,525 | 27,703,200 | 4,246 | 121.9 |
| 1936 | 32 | 6,670 | 27,336,200 | 4,098 | 120.3 |
| 1937 | 37 | 6,949 | 28,417,700 | 4,089 | 125.1 |
| 1938 | 39 | 7,158 | 29,435,200 | 4,112 | 129.6 |

(1) Revised figures.
－Grongte Stera omas．as

Alan＇d B．acir and Hito Stores
B．End N Ecomony Gash Stcres，Ltd．
Bassia＇s pood Sures
Carroll＇s Linitua
Charbonnazu，2．A．
Cuiry＇s Grocery
The T．Faton Co．Lid．（Ontario Groceteriea
Elliott＇s ssoren Iti。
Foster＇s Icomomy Stores
Gommal，The Grocery
Gust：The En E．Btores
Hicisar Stores．The
Jemins acocersala Itã（Alverta）
Jewel storecs Ľa．
Jent sorcs Ly．
McBridoic ごanited
Mocial Grocery ita．
Neal Browners Lt ．
O．K．Ficonoray Brores
over aites It 5.
Quelity Grocetories
Ransey，II．II。
Steiaterg＇s Whoiesale Groceterias Ltd． Steriing Stores Zid。
Superict scorez（E．C．）Itd．
Tait，Maximy Groceteaias Jid．
Themas Brue．
Thomsen Grooeries zitu
Toronto Crocery Stores

Wilbie＇s Service Stares

20408－97th St． 148\＆W．Broadway tug tome st．
1．）Buehsor 3t．S． 127 Motel do 711 e
GIIJ Preser St．
E339 Wast Boulevard
233 Ecriveuvalles Ave．
181 Colborne St．
625u3ad St。
843 Benis Ev．
「02－2tt Ave，W．
59？Main 3t．
2zas Majn St．
15゙33 ．iamet st．
328．ith El ．
203 Stayley St．
301 Citario Ave．
Illi tionards St ．
33 serufora five．

605 paraington St．
207 West Eastings St．
zou：2－10ist．Ave．
4588 Duncuara St ．
Reser of j 02 Greenwood Ave．
290 queen St．E．
122 Imperial Ave．
602：Iraser St．

Edmonton：Alta．
Vencouver，B．C．
Toronto，Ont．
HemiIton，Ont．
Quebec，wa．
Vancouver，B．C． Toronto，Ont． Vancoliver，B．C． Toronto，ont． Brantford，ont． Medicine Eat，Alta． Ottawa，ont．
Calgary，Alta．
Winnipeg，Man．
Vancouver，B．C．
Regina，Sask．
New Westminster，B．C．
Winnipeg，Man．
Saskatoon，Sask．
Vancouver，B．C，
Eamilton，Ont．
工etrolia，ont．
Verdun，que．
Palifax，$N, S$ ．
Vancouter，B．C．
Edmonton，Aita．
Eamilton，Cnt．
Torouto，Ont．
Toronto，ont．
Montreal，Que．
Vencouver，B．C．

Halifax，N．S． Sudbury，ont． London，Ont． Saint John，N．B． New Glasgow，N．S． Peterboro，ont． Sydney，N．S．
Nerin Bay，Ont． Falifax，N．S． Montreal，Que， Campbellton，N．B．
Timmine，Oant． Sydney，N．S． Toronto，ont． Sydney：N．S． Toronto，Oat． Toronto ont．

१＂
Saskatoun，Sask．
Peterborough，ont．
St．Catharines，ont． Toronto，ont． Falifay：N．S． Toronto，ont． Montraej，Que． Torcnto，ont． Toronto，Ont． Windsor，ont． Ealifax，N．S． Peter＇borcugh，ont． Toronto，Ont． Windsor，ont， Sault Ste Marie，Ont． Dindas，Ont．
ombination Store Chains--Cont'd.


## Meat Market Chains

Brooker's Meat Market
Buehler Bros. Limited
Burns and Co., Itd.
Calvert, Willis
Collins, Len
Cooper, Joseph Ltd.
Cross Stores
Duff's Meat Stores and Master Meat
Meat Markets Co, of Canada
Gordon, D. K. Ltd.
Poyntz, Arthur
Pure Food Meat Markets
Sterling Food Markets Ltd.
Swanwick, A.
Wilson Bros. Ltd.

Talbot St. E. 2896 Dundas St. W.

1232 Dundas St. W.
475 Danforth Ave.
466 Queen St. W.
1310-1312 Douglas st.

100 Vine St Bernardo Avenue
790 St. Clair Ave. W. 1505 Gerrard St. E.
724 Vancouver Block
428 King St. W.
Familton St and leth Aro


