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CANADA

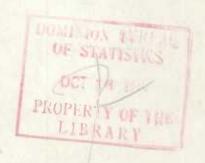
DOMINION BUREAU OF STATISTICS

CENSUS OF MERCHANDISING AND SERVICE ESTABLISHMENTS

FOOD CHAINS IN CANADA

CALENDAR YEAR

1939



Published by Authority of the Hon. James A. MacKinnon, M.P.,
Minister of Trade and Commerce.

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DEPARTMENT OF TRADE AND COMMERCE DOMINION BUREAU OF STATISTICS INTERNAL TRADE BRANCH OTTAWA, CANADA

Dominion Statistician: Chief, Internal Trade Branch: Statistician: R.H. Coats, LL.D., F.R.S.C., F.S.S. (Hon.) Herbert Marshall, B.A., F.S.S. A.C. Steedman, B.A.

CENSUS OF MERCHANDISING AND SERVICE ESTABLISHMENTS

Food Chains in Canada, 1939

Final figures relating to the operations of food chains in Canada during 1939 vary but little from those contained in the preliminary bulletin issued earlier in the year. An average net increase of 5 per cent in dollar volume of food chain business over 1938 notwithstanding a decline of 8 per cent in number of units operated, a substantial reduction in chain business in the city of Montreal, a slight increase in the proportion of the total food retailing business secured by chains in all provinces except New Brunswick and Quebec and a continuation of the trend towards larger unit stores constitute the outstanding features of food chain operations in Canada last year.

There were 87 food chain companies in Canada in 1939, including grocery chains, combination store chains and meat market chains and these operated a total of 2,044 stores with annual sales of \$127,945,900 or 30.7 per cent of the total annual business of all similar stores including both chains and independents. In the preceding year there were 91 chain store companies with 2,212 stores and \$121,371,500 sales, an amount which formed 29.4 per cent of the total annual business of all food stores. Ratios of chain to total sales for earlier years were 29.3 per cent for 1937, 28.9 per cent for 1936, and 28.5 per cent for 1935. The ratio has changed but slightly since 1931 when it stood at 29.0 per cent.

The above ratios represent the proportion of chain sales to total sales for grocory stores, combination stores and meat markets combined. There are but a small number of chains engaged in the retailing of meat products only. When figures for straight meat markets are excluded from the calculations and data for grocory and combination stores only are considered the ratio of chain to total sales stands at 35.2 per cent for 1939 and 33.7 per cent for 1938.

Results on a provincial basis show that food chain sales increased in 1939 over 1938 in all provinces excepting Quebec while figures for individual cities of 30,000 population or over reveal that increases were general excepting in Montreal, Halifax and St. John. Food chain sales in British Columbia averaged 13 per cent higher in 1939 than in 1938; Vancouver sales were up by 19 per cent and Victoria 14 per cent. Alberta sales were up by 4 per cent with results for Calgary and Edmonton slightly better than the provincial average. Sales in Saskatchewan were up 10 per cent but the increase for Saskaton was considerably greater at 17 per cent. Regina sales were up by 13 per cent. Chain sales in Manitoba gained 17 per cent. Ontario reported a gain of 7 per cent, results for individual cities ranging from an increase of 2 per cent in London to 16 per cent in Kitchener. Toronto chain sales were up 4 per cent, Hamilton 8 per cent and Ottawa 11 per cent.

A decline from 358 to 289 in the number of food chain units operating in Quebec province resulted in a decrease of 9 per cent in dellar volume of business. This must be attributed almost completely to a reduction in the number of stores operated in Montreal from 197 in 1938 to 143 in 1939, a reduction in units which was accompanied by a decrease of 25 per cent in dellar sales.

Chain sales in New Brunswick and Neva Scotia were up by 6 per cent, an increase of 14 per cent in the smaller localities more than offsetting declines of 6 per cent and 13 per cent in Halifax and St. John respectively.

The trond towards the operation of larger unit stores which has been evident during recent years was continued in 1939, the number of stores with annual sales of \$100,000 or over and the proportion of the total chain business transacted by such stores providing some indication of this tendency. There were 313 units of food chains each with annual sales of \$100,000 or more in 1939 and these transacted 47 per cent of the total business of all food chains. In the preceding year there were 263 stores above the same size limit and they accounted for 39 per cent of the total business; in 1937 there were 225 large stores doing 33 per cent of the business, while in 1934 there were only 152 similar sized stores and they accounted for only 16 per cent of the total chain trade. Or taking \$300,000 as the lower limit it is found that there were 41 stores above this size in 1939, 22 in 1938, 14 in 1937 and only one in 1934.

The figures contained in the previous paragraph relate to the operations of corporate chains only; that is, groups of four or more units under the same ownership or management and engaged in the retail distribution of groceries, meats or groceries and meats together. Voluntary chains are not included. While information relating to the total annual turnover of voluntary chains is not available, statistics furnished by the affiliated wholesale firms give some indication of the development in this field. The absence of clearly defined methods of operation of these voluntary groups makes complete enumeration difficult but returns secured from 31 voluntary chain organizations in the food retailing field show 6,706 individual members whose purchases at wholesale prices from affiliated wholesalers amounted to \$32,427,479 or an average of \$44,836 per member. Of course, not all the food purchases by members of these voluntary chains are made from the affiliated wholesale houses. Nor are voluntary chains restricted to the sale of food products. Many of them are to be found amongst country general stores, affiliation in the voluntary chain group applying only in so far as the purchase of all or part of their food products is concerned.

A number of wholesalers who reported that they sponsored voluntary chains in earlier years indicated in their 1939 returns that the same privileges were now extended to all customers. There were 39 voluntary chains reported in 1938 with 7,158 members whose purchases from the affiliated wholesale houses amounted to \$29,435,237.

Chain inventories were somewhat higher at the end of 1939 than at the close of the preceding year. Store inventories increased from \$6,238,100 at the end of 1938 to \$6,605,200 at the end of 1939. The relative increase in warehouse inventories was considerably greater; warehouse stocks increased from \$3,349,000 to \$4,485,700 in the same comparison.

Customers' accounts outstanding on the books of food chain companies declined slightly from \$1,601,400 at the end of 1938 to \$1,470,500 at the close of 1939. Salaries and wages paid to store employees totalled \$9,072,300 for 1939, practically unchanged from the preceding year.

Table 1. -- Summary of Food Chain Stores in Canada, 1939

	Total Food Chains	Grocery Store Chains	Combination Store Chains	Meat Warket Chains
Number of Chains	87 1,867 2,044	30 433 452	43 1,285 1,435	14 149 157
Store sales	\$127,945,900 \$131,907,500		\$105,786,100 \$106,033,800	§4,119,700 §4,119;700
In retail stores		\$ 1,592,900 920,400		\$ 104,100 \$ 18,500
Salaries and wages	\$ 9,072,300 \$ 1,470,500 1.1	0 1,332,700 0 402,000 1.8		\$ 470,900 \$ 147,500 3.6

⁽¹⁾ Derived from number of units at beginning, middle and end of year.
(2) Includes any sales at wholesale prices direct from warehouses.

Table 2 -- Kinds of Stores Operated by Combination Store Chains in 1938 and 1939

Size of Chain	Number	Total	Units(1)	Grocery	Units	Combinat	ion Units
or or or or or		Number		Number	Sales	Number	Sales
- 1 7 7 7 7 7 8 8 8 8 8 8 8 8			Q Q		\$	2 8 11	· Beece

			1938				
All Combination Store Chains, Total	46	1,570	97,194,300	635	22,192,200	927	74,775,200
Chains having Less than 10 units 10 - 99 units 100 units and over		194 136 1,240	12,668,100 5,196,300 79,329,900	42 56 537	1,963,700 1,513,800 18,714,700	146 79 702	10,575,700 3,678,300 60,521,200

			1939				
All Combination Store Chains, Total'	43	1,434	105.734,600	529	19,752,300	902	85,885,800
Chains having Less than 10 units 10 - 99 units 100 units and over	32 6 5	185 120 1,129	12,279,700 5,086,200 88,368,700	30 42 457	1,473,900 1,264,800 17,013,600	153 78 671	10,790,100 3,821,400 71,274,300

⁽¹⁾ These figures include a few stores other than grocery and combination stores.

Tehla 3 -- Principal Statistics of Food Chains by Provinces, 1930, 1933 and 1937 - 1939 (Grocery, Combination and Meat Market Chains Combined)

Total sales	87 2,044 27,945,900
No. of stores (maximum) 2,352 2,398 2,287 2,212 3127,582,500 3103,638,500 3121,054,800 3121,371,500 312 312 313 Total sales	2,044
Net chain sales, amount \$127,582,500 \$103,638,500 \$121,054,800 \$121,371,500 \$12 \\ Index, 1930 = 100 \\ Total sales \tag{0.1} \\ \[\frac{348}{488},429,600 \\ \[\frac{347}{347},397,000 \\ \[\frac{4412}{412},617,000 \\ \[\frac{29.8}{29.3} \\ \] British Columbia Number of chains \tag{0.1} \\ \[\frac{19}{17} \] Number 17	27,945,900
Index, 1930 = 100 . 100.00 81.23 94.88 95.13 Total sales	700 20
Total sales	100.28
%, chains to total 26.1 29.8 29.3 29.4 British Columbia Number of chains 19 17 15 14	
British Columbia Number of chains 19 17 15 14	30.7
Training of Granting Training	
	13
No. of stores (maximum) 244 282 292 281	266
Net chain sales, amount 0 10,117,100 0 8,862,400 0 11,888,200 0 11,199,600 0 1	12,653,300
Index, 1930 = 100 . 100.00 87.60 117.51 110.70 Total sales 37,196,100 24,455,000 31,308,000 30,575,000 3	125.07
%, chains to total 27.2 36.2 38.0 36.6	40.2
Alberta-	10-2
Number of chains 8 11 9	8
No. of stores (maximum): 120 127 128 124	119
Net chain sales, amount 0 5,587,000 0 4,519,100 0 6,200,700 0 6,296,500 0	6,564,600
Index, 1930 = 100 100.00 80.89 110.98 112.70	117.50
Total sales \$ 23,469,400 \$ 15,970,000 \$ 20,089,000 \$ 20,641,000 \$ 2	20,590,000
%, chains to total 23.8 28.3 30.9 30.5	31.9
Saskatchewan Number of chains 10 8 5	6
No. of stores (maximum) 165 138 127 130	127
Net chain sales, amount 3 6,969,300 3 4,177,600 5 5,135,900 5 5,193,700	5,685,100
Index, 1930 = 100 100.00 59.94 73.69 74.52	81.57
Total sales \$ 21,690,500 \$ 13,109,000 \$ 15,006,000 \$ 15,020,000 \$ 1	15,678,000
%, chains to total 32.1 31.9 34.2 34.6	36.3
Manitoba Number of chains 8 6 5	_
Number of chains 8 6 5 5 10 10 111 109	106
Net chain sales, amount \$ 5,689,100 \$ 4,697,600 \$ 5,414,300 \$ 4,974,500 \$	
	102.20
Total sales 3 22,225,200 \$ 15,480,000 \$ 18,480,000 \$ 18,318,000 \$ 1	18,975,000
%, chains to total 25.6 30.3 29.3 27.2	30.6
Ontario	10
Number of chains 37 45 48	47
No. of stores (maximum) 1,107 1,113 1,101 1,076 Net chain sales, amount \$ 70,769,300 \$ 55,450,700 \$ 66,561,000 \$ 68,503,400 \$	1,002
Index, 1930 = 100 . 100.00 78.35 94.05 96.80	103.80
Total sales \$206,749,300 \$146,528,000 \$174,393,000 \$173,440,000 \$17	
%, chains to total 34.2 37.8 38.2 39.5	41.6
Quebec	^
Number of chains 13 12 9	8
No. of stores (maximum); 4751 4.121 3071 3091	289
Net chain sales, amount \$ 23,708,400 \$ 20,456,500 \$ 19,602,500 \$ 19,031,600 \$ 1 20,000 \$ 100.00 \$ 100.00	72.80
Index, 1930 = 100 100.00 86.28 82.68 80.27 Total sales \$140,527,500 \$104,204,000 \$119,267,000 \$120,765,000 \$1	
%, chains to total 16.9 19.6 16.4 15.8	14.4
New Brunswick-	
Number of chains 5 5 5	5
	36
No. of stores (natimum) 30 41 36 Net chain sales, amount 0 1,267,300 0 1,519,900 0 1,480,800 0 1,408,100 0	1,428,800
	112.74
Total sales 0 13,117,200 0 9,638,000 0 11,461,000 0 11,169,000 0 1,000 0 12.6	12.5
%, chains to total 9.7 15.8 12.9 12.6 Nova Scotia	14.
Number of chains 9 14 13 12	12
No. of stores (maximum) 66 113 100 95	96
Net chain sales, mount 3 3,189,100 3 3,844,700 3 4,535,800 4,531,400	4,863,100
Index. 1930 = 100 100.00 120.56 142.23 142.09	152.49
Total sales 21,248,900 0 16,313,000 0 20,490,000 0 20,303,000 0 2	
%, chains to total 15.0 23.6 22.1 22.3	23.4

⁽¹⁾ Includes Prince Edward Island, Yukon and Northwest Territories.

Table 4. -- Food Chain Stores and Sales by Provinces and Principal Cities, 1938 and 1939

	Numbe		Va	lue of Sales	
Province and City	Stor 1938		1938	1939	Per cent of change
CANADA, Total(1)			\$	127,945,900	+ 5.4
Places 30,000 and over, total Places under 30,000, total	1,234	1,105	68,576,000 52,795,500	70,282,800 57,663,100	+ 2.5 + 9.2
British Columbia, Total	281	266	11,199,600	12,653,300	+ 13.0
Places 30,000 and over, total Vancouver Victoria Places under 30,000, total	177 164 13 104	163 150 13 103	6,861,000 5,848,900 1,012,100 4,338,600	8,089,700 6,940,000 1,149,700 4,563,600	+ 17.9 + 18.7 + 13.6 + 5.2
Alberta, Total	124	119	6,296,500	6,564,600	+ 4.3
Places 30,000 and over, total Calgary Edmonton Places under 30,000, total	76 51 25 48	75 50 25 44	3,922,400 2,520,700 1,401,700 2,374,100	4,145,400 2,651,700 1,493,700 2,419,200	+ 5.7 + 5.2 + 6.6 + 1.9
Saskatchewan, Total	130	127	5,193,700	5,685,100	+ 9.5
Places 30,000 and over, total Regina	42 27 15 88	27 15 85	2,117,900 1,252,100 865,800 3,075,300	2,430,300 1,414,000 1,016,300 3,254,800	+ 14.8 + 12.9 + 17.4 + 5.8
Manitoba, Total	109	106	4,974,500	5,814,000	+ 16.9
Places 30,000 and over, total Winnipeg(2) Places under 30,000, total	93 93 16	90 90 16	(x) (x)	(x) (x)	(X) (X) (X)
Ontario, Total	1,076	1,002	68,503,400	73,459,400	+ 7.2
Places 30,000 and over, total Brantford Hamilton Kitchener London Ottawa Toronto(3) Windsor Places under 30,000, total	563 13 124 5 28 50 277 66 513	519 14 122 5 24 45 251 58 483	36,311,800 980,800 5,609,700 738,400 1,935,200 3,469,200 20,948,800 2,629,700 32,191,600	38,292,100 1,014,100 6,038,100 858,800 1,980,800 3,860,300 21,681,700 2,858,300 35,167,300	+ 5.5 + 3.3 + 7.6 + 16.3 + 2.4 + 11.3 + 3.5 + 8.7 + 9.2
Quebec, Total	358	289	19,031,600	17,259,200	- 9.3
Places 30,000 and over, Total Montreal(4) Quebec Three Rivers Verdun Places under 30,000, total	238 197 4 6 31 120	176 143 4 5 24 113	13,275,400 10,878,300 (X) (X) 1,741,600 5,755,200	10,676,700 8,180,400 (x) (x) 1,776,800 6,582,500	- 19.6 - 24.8 (X) (X) + 2.0 + 14.4
New Brunswick and Nova Scotia, Total	131	132	5,939,500	6,291,900	+ 5.9
Places 30,000 and over, total Halifax	45 33 12 86	40 32 8 92	2,137,000 1,554,200 582,800 3,802,500	1,971,100 1,465,200 505,900 4,320,800	- 7.8 - 5.7 - 13.2 + 13.6

⁽¹⁾ Includes Prince Edward Island, Yukon and Northwest Territories. (2) Includes suburbs. (3) Toronto proper only. (4) Montreal proper only. (X) Indicates that figures are withheld to avoid disclosing individual operations, but these are included in the totals.

Table 5 .-- Chain Units Classified According to Amount of Annual Sales, by Years

(Grocery, Combination and Neat Markets)

		193	4			193	7			193	8			193	9	
Amount of	Number	S	ales													
Annual Sales	of Stores	Amount	70	Cum.	of Stores	Amount	%	Cum.	of Stores	Amount	%	Cum.	of Stores	Amount	1/0	Cum.
3		\$				\$				\$				4		
300,000-& over	1	302,700	.29	-29	14	4,959,800	4.10	4.10	22	7,667,800	6.32	6-32	41	14,844,400	11.60	11-60
200,000-299,999	24	5,639,700	5.38	5.67	54	12,874,600	10.64	14-74	62	15,166,200	12.50	18.82	69	16,855,500	13-17	24.77
100,000-199,999	127	16,843,900	16.06	21.73	157	21,721,100	17.94	32.68	179	24,618,600	20-28	39.10	203	28,511,900	22-28	47.05
50,000- 99,999	566	38,138,600	36.35	58.08	612	41,514,500	34.29	66-97	522	35,532,300	29.28	68-38	532	36,767,700	28-74	75.79
30,000- 49,999	594	23,164,600	22.08	80.16	625	24,408,900	20.16	87.13	580	22,719,100	18.72	87.10	473	18,315,600	14.32	90-11
20,000-29,999	543	13,529,700	12.90	93.06	414	10,268,700	8.48	95.61	402	10,013,400	8.25	95-35	331	8,241,200	6.44	96.55
10,000- 19,999	413	6,631,300	6.32	99.38	289	4,584,000	3.79	99-40	314	4,881,700	4.02	99.37	240	3,618,900	2.83	99-38
5,000- 9,999	69	506,800	- 48	99.86	73	570,600	-47	99.87	82	629,500	.52	99.89	80	591,100	-46	99.84
less than 5,000	58	155,500	.14	100.00	49	152,600	-13	100.00	49	142,900	-11	100.00	75	199,600	.16	100.00

Table 6.--Voluntary Food Chains in Canada, 1930 - 1939

(Number of Chains, Stores, Value of Purchases and Average Purchases per Store)

Number of Chains	Number of Stores	Total Purchases by Members (at Wholesale Prices)	Average Purchases Per Store	Index of Purchases (1930 = 100)
		\$	\$	HARLING TO SECURITY
23	4,472	22,720,500	5,081	100-0
26	5,198	23,626,800	4,545	104.0
26	5,790	25,433,100	4,392	111-9
27	6,025	26,725,400	4,435	117.6
23	5,659	26,842,200	4,743	118-1
30	6,525	27,703,200	4,246	121.9
32	6,670	27,336,200	4,098	120.3
37	6,949	28,417,700	4,089	125-1
39	7,158	29,435,200	4,112	129-6
31	6,706	32,427,500	4,836	142.7
	23 26 26 27 23 30 32 37 39	of Chains Stores 23 4,472 26 5,198 26 5,790 27 6,025 23 5,659 30 6,525 32 6,670 37 6,949 39 7,158	of Chains of Stores by Members (at Wholesale Prices) 23 4,472 22,720,500 26 5,198 23,626,800 26 5,790 25,433,100 27 6,025 26,725,400 23 5,659 26,842,200 30 6,525 27,703,200 32 6,670 27,336,200 37 6,949 28,417,700 39 7,158 29,435,200	of Chains of Stores by Members (at Wholesale Prices) Purchases Per Store 23 4,472 22,720,500 5,081 26 5,198 23,626,800 4,545 26 5,790 25,433,100 4,392 27 6,025 26,725,400 4,435 23 5,659 26,842,200 4,743 30 6,525 27,703,200 4,246 32 6,670 27,336,200 4,098 37 6,949 28,417,700 4,089 39 7,158 29,435,200 4,112

⁽¹⁾ Revised figures.

LIST OF FOOD CHAINS IN CANADA

Grecery Store Chains

B. & K. Economy Cash Stores Ltd. B. & K. Economy Such Bassin's Food Markets Black & White Stores Carroll's Limited Charbonneau, L.A. Curry's Grocery The T. Eaton Co. Ltd. (Ontario Groceterias) Elliott's Stores Ltd.
Gowman, The Grocery Hickman Stores, The Jenkins Groceteria Ltd. (Alberta) Jewel Stores Ltd. McBride's Limited Model Grocery Ltd. Neal Brothers Ltd. O. K. Economy Stores Overwaitea Ltd. Quality Groceterias Company Ramsay's Market Steinberg's Wholesale Groceterias Ltd. 445 River St. Sterling Stores Ltd. Superior Stores (B. C.) Ltd. Tait, Harry Groceterias Ltd. Thomas Bros. Thomson Groceries Ltd.
Toronto Grocery Stores
United Pure Food Stores Regd. Welch, H. W. Ltd. Wilbie's Service Stores

1484 V. Broadway

405 Jane St.

10402 - 97th St.

19 Hughson St. S.

127 Hotel de Ville

6115 Fraser St.

as)

5339 West Boulevard
181 Colborne St.

843 Bank St.

Vancouver, B.C.

Brantford, Ont.

Ottawa, Ont.

Calcary Alta 1484 V. Broadway

Rear of 302 Greenwood Ave. Toronto, Ont.

290 Queen St. E. Toronto, Ont.

es Regd. 960 St. Paul St. W. Montreal, Que.

Deer Island Leonardville, N.B.

6027 Fraser St. Vancouver, B.C.

149 Pembroke St. W. Pembroke, Ont.

181 Colborne St.

843 Bank St.

702 - 9th Ave. W.

592 Main St.

1333 Garnet St.

283 Stanley St.

301 Ontario Ave.

181 Richards St.

71 Emerald St. S.

445 River St.

605 Barrington St.

207 W. Hastings St.

10012 - 101st Ave.

438 Dundurn St.

Regina, Ont.

Winnipeg, Man.

Regina, Sask.

Winnipeg, Man.

Saskatoon, Sask.

Vancouver, B.C.

Hamilton, Ont.

Petrolia, Ont.

Verdun, Que.

605 Barrington St.

Vancouver, B.C.

Edmonton, Alta.

Hamilton, Ont.

Rear of 302 Greenwood Ave.

Toronto, Ont.

Combination Store Chains

Ziebell, A.

Acadia Stores Limited

Adam and Co. Limited

Barker's Stores Ltd.

Barker's Grocery

Boyle, H.J. Co. Ltd.

Butti, Sam

Buywell Food Markets Inc.

Buy Right, The Stores Ltd.

Compbellton's Cash & Carry Stores

Consumer's Cooperative Society Ltd.

Cosmopolitan, The Stores

Constis Markets

Consti T. Eaton Co. Ltd. (Maritime Groceterias) T. Eaton Co. Ltd. (Western Groceterias) Empire Meat Co. Ltd. Fitzpatrick and Geraghty Ltd. Gilmer and Thomson Great A. & P. Tea Co. Ltd., The International Provisions Co. Ltd.

Loblaw Groceterias Co. Ltd.

Luckin's Ltd.

M. & P. Stores Ltd.

MacDonald, B.O.

Mason's Grocery Stores

Miracle Marketerias Ltd.

Phillips Markets Ltd.

Pinch, The J.C. Stores

Power Food, The Markets

135 Laughton Ave.

626 Barrington St.

Halifax, N.S.

Halifax, N.S.

Toronto, Ont.

Windsor, Ont.

Windsor, Ont.

Windsor, Ont.

Power Food, The Markets

118 King St. E.

Toronto, Ont.

Sault Ste. Marie, Ont.

Toronto, Ont.

Sault Ste. Marie, Ont.

Toronto, Ont.

Sault Ste. Toronto, Ont.

Sault Ste. Marie, Ont.

Toronto, Ont.

Sault Ste. Marie, Ont.

Toronto, Ont.

Sault Ste. Toronto, Ont.

3 Sullivan St.

Sydney, N.S. Toronto, Ont. Toronto, Ont.
Toronto, Ont.
Toronto, Ont.
Toronto, Ont.
Saskatoon, Sask.
Peterborough, Ont.
Catharines, Ont.
St. Gatharines, Ont.
Toronto, Ont.
Halifax, N.S.
Fleet & Bathurst St.

LIST OF FOOD CHAINS IN CANADA -- (Contd.)

Combination Store Chains -- (Contd.)

Progressive Trading Cooperative Ltd. Quality Food Stores Ray's Limited Safeway Stores Ltd. Shop-Easy Stores Limited Shoprite Stores Shore, Max Sobey, J.W. Sosowsky & Slobodsky, Messrs. Thrift Stores Limited Whyte Packing Company, The Ltd. Worker's Cooperative of New Ontario Ltd. 64 - 3rd Ave.

638 Queen St. W. Toronto, Ont. 420 Bathurst St. Toronto, Ont. 1105 Dominion Bldg. 313 Pacific Ave. 312 Confederation Life Bldg. Winnipeg, Man. 1502 - 12th Ave. W. Calgary, Alta. 3 Ingraham's Lane Glace Bay, N.S. 546 Simpson St.

Vancouver, B.C. Winnipeg, Man. Stellarton, N.S. Fort William, Ont. Miontreal, Que. Stratford, Ont. Timmins, Ont.

Meat Market Chains

Brooker's Heat Market Buehler Bros. Limited Burns and Co. Limited Calvert, Willis
Collins, Len
Cooper, Joseph Ltd.
Cross' Stores Duff's Meat Stores and Master Meat Markets Co. of Canada Gordon, D.K. Ltd. Poyntz, Arthur Pure Food Meat Markets Sterling Food Markets Ltd. Swanwick, A. Wilson Bros. Ltd.

Talbot St. E. 2896 Dundas St. W.

960 Outremont Ave.

Linton Ave.

1232 Dundas St. W. 475 Danforth Ave. 466 Queen St. W. 1310 - 1312 Douglas St.

100 Vine St. Bernard Ave. 790 St. Clair Ave. W. 1505 Gerrard St. E. 724 Vancouver Block 428 King St. W. 2010 - 12th Ave.

Leamington, Ont. Toronto, Ont. Calgary, Alta. Toronto, Ont. Toronto, Ont. Toronto, Ont. Victoria, B.C.

Hamilton, Ont. Kelowna, B.C. Toronto, Ont. Toronto, Ont. Vancouver, B.C. Hamilton, Ont. Regina, Sask.



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