## CANADA

## DOMINION BUREAU OF STATISTICS

## FOOD CHAINS

## IN

## CANADA

1944


OTTAWA


# DEPARTNLINT OF TRADE AND COMMERCE <br> DOMINICN: BUREAU OF STATISTICS <br> MERCHANDISING AND SERVICES BRANCH <br> OTTAWA, CANADA 

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## SUMMARY

An increase of about 10 per cent in sales for 1944 over 1943 contrasted with a drop of almost 4 per cent in 1943 from 1942, a probable relative gain in chain sales at the expense of independent food retailers, an increase in average sales per chain store, and comparative stability during 1943 and 1944 in the distribution of chain sales throughout the different size-groups of chain companies are the principal conclusions to be drawn from the annual survey of food chains for 1944 recently compiled ky the Merchandising and Services Branch of the Bureau of Statistics.

Total sales made by all grocery, combination and meat market chains during 1944 amounted to $204,852,500$, up by 10.2 per cent from the $\$ 185,974,600$ realized in the preceding calendar period and constituting a new high in the sales volume of these systems. This relative increase in dollar volume is also indicative of some gain in the physical volune of merchandise sold, for the Bureau's Retail Food Price Index for chain stores averagine 127.6 for 1943 rose only to an average of 128.0 for 1944. The gain in sales volume was also spread fairly evenly throughout the different economic regions of Canada, less-than-average increases being made in British Columbia, Manitoba and the Maritime Provinces, where gains of 5.5 per cent, 9.9 per cent, and ? 8 ber ceat, respectively were recorded

Certain evidence suggesting that the food chains on an overall basis were able to better their competitive position during 1944 at the expense of independent food stores arises from a comparison of the sales increases recorded by the food chains and independent stores during the same year. Thus the gain of 10.2 per cent in total chain sales compares with an average increase of only 4.5 per cent for the other main type of retail food outlets. It should be noted that the independents! sales increase of 4.5 per cent over 1943 is based on the monthly sales of a continuing sample of these stores. The percentage gain for independents therefore does not reflect the additional sales resulting from any net increase in the number of independent stores between the two years. Thus the gain in the food chains' share of the sales of all food stores is probably not as great as that suggested from a comparison of the two rates of increase. These proportions for the food chains stood at 26.5 per cent for 1941, the Census Year, and at estimated ratios of 25.2 per cent for 1942 and 23.0 per cent for 1943.

Combination store chains, principally composed of combination outlets handing both groceries and fresh meats, as in other recent years dominated the food
chain trade during 1944 with sales of $\$ 167,732,700$ for about 82 per cent of the volume of all the food chains. This of course is the result of the pronounced trend toward the establishment of this larger and more integrated kind of store which featured the period between 1930 and 1940. Indeed in the earlier year only 58.6 per cent of the sales of the food chains were made by the combination systems, with 35.0 per cent and 6.4 of the dollar volume being made by the grocery and meat narket chains. In this regard it will be noted that stores operated by combination chains in general were considerably larger than either the grocery or the meat market chain outlets, the average turnover for combination chains being $\$ 193,240$ per store in 1944 against $\$ 82,436$ per store for grocery and $\$ 50,768$ for meat market chain units.

Classification of the food chains according to number of units operated indicated that the four companies operating 100 or more units in both 1943 and 1944 obtained in the latter year a slightly larger share of the total trade with 69.7 per cent of the sales in 1944 against 67.7 per cent in the earlier year. This relative improvement was made partly at the expense of systems having between 10 and 100 outlets and those with less than 10 units, the former doing 20.3 per cent of the business in 1944 against 21,2 per cent in the previous year, while the percentages for the smallest group stood at 10,0 in 1944 and 11.1 per cent in the earlier period.

Stability characterized the proportionate distribution of chain sales in. the two recent years when these systems were classified into 5 size groups according to their sales volumes. The largest group of chains with annual sales volumes of $\$ 1,000,000$ or over, howewer, dominated these distributions accounting for about 90 per cent of the sales of the food chain trade in 1943 and 1944. Eighteen of the 67 chain firms reporting for 1944 had total sales of over ${ }^{6} 1,000,000$ and operated 1,061 of the 1,364 outlets reported by all food chains. On the average these concerns realized an annual turnover of $\$ 174,667$ per store in 1944 against an average of $\$ 64,457$ per store for the remaining chains, a comparison which indicates the importance the larger chains place upon high store volumes and the success they have had over a period of years in developing these outlets. That this is due primarily to the use of the combination kind of store is shown by the fact that combination chains had average sales of $\$ 193,240$ per store in 1944 . The trend to this kind of food store, however, has not been confined to the chain systers for combination food stores as a class recorded increases of about 20 per cent in number and 86 per cent in sales between 1930 and 1941.

During 1944 individual outlets of the food chains shifted upward in the size-of-business scale when classified according to their dollar volumes. This of course is partly at least the result of tho overall gain of 10.2 per cent in chain sales which by increasing the sales of indiviaucl outlets caused many to shift to higher sales-size categories. As a consequence, the relative share of the total sales made by stores with annual turnovers in excess of $\$ 500,000$ per store rose from 10.9 per cent in 1943 to 15.9 per cent in the later period. The rumber of stores in this bracket also increased from 33 to 53 in the two periods, due largely to the transference of stores from the $\$ 300,000$ to $\$ 500,000$ category. Sales-wise, this group augmented by stores moving upward from the lower group was able to retain its proportionate position between the two years, a situation also true of the 4200,000 to 4300,000 store sales bracket. Due to this upward shift, stores with annual sales below $\$ 200,000$ in 1944 were responsible for smaller proportions of the total sales than in 1943.

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## Table 1.- Principal Statistics of Food Chains for Selected Years

(Grocery, combination and meat market chains combined)

|  | 1930 | 1939 | 1941 | 1942 | 1943 | 1944 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of chains ............. | 87 | 87 | 79 | 70 | 69 | 67 |
| Maximum number of stores .... | 2,352 | 2,044 | 1,707 | 1,431 | 1,394 | 1,364 |
| Total sales (at retail) ..... | \$127,582,500 | \$127,945,900 | \$177,405,900 | \$193,488,500 | \$185, 974,600 | \$204,852,500 |
| Chair sales index ( $1930=100$ ).. | 100.0 | 100.3 | 139.1 | 151.7 | 145.8 | 160.6 |
| Per cent change in sales from preceding year | - | $+5.4$ | + 22.2 | +9.1 | -3.9 | $+10.2$ |

Table 2.-- Principal Statistics of Food Chains by Provinces
(Grocery, combination and meat market chains combined)

|  |  | 1930 | 1941 | 1943 | 1944 | Per cent change in sales 1943-1944 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CANADA, TOTAL | Chains .... Stores Sales | $\begin{array}{r} 87 \\ 2,352 \\ \$ 127,582,500 \end{array}$ | $\begin{array}{r} 79 \\ 1,707 \\ \$ 177,405,900 \end{array}$ | $\begin{array}{r} 69 \\ 1,394 \\ \$ 185,974,600 \end{array}$ | $\begin{array}{r} 67 \\ 1,364 \\ 204,852,500 \end{array}$ | + 10.2 |
| British Columbia ${ }^{(1)}$ | Chains .... <br> Stores .... <br> Sales | $\begin{array}{r} 19 \\ 246 \\ \$ 10,194,900 \end{array}$ | $\begin{array}{r} 14 \\ 282 \\ \$ 18,765,300 \end{array}$ | $\begin{array}{r} 13 \\ 229 \\ \$ 21,364,500 \end{array}$ | $\begin{array}{r} 12 \\ 224 \\ \$ 22,537,500 \end{array}$ | $+5.5$ |
| Alberta | $\begin{aligned} & \text { Chains .... } \\ & \text { Stores .... } \\ & \text { Sales ..... } \end{aligned}$ | $\begin{array}{r} 8 \\ 120 \\ \$ 5,587,000 \end{array}$ | $\begin{array}{r} 8 \\ 103 \\ \$ 7,932,100 \end{array}$ | $\begin{array}{r} 8 \\ 89 \\ \$ 9,718,900 \end{array}$ | $\begin{array}{r} 7 \\ 91 \\ \$ 10.772,100 \end{array}$ | $+10.8$ |

(Grocery, combination and meat mariet chains combined)

| Par cent |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
| in sales |

(1) Includes Yukon and Northwest Territories.

Table 3.-- Principal Statistics of Food Chains Classified by Kind of Business, 1930, and 1940-1944



|  | Number of chains | Total Units |  | Grocery Units |  | Combination Units |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Number | Seles | Number | Sales | Number | Sales |
|  | 1942 |  |  |  |  |  |  |
| All combination store chains, total | 32 | (1) 899 | 158,785,700 | 260 | 19,269,300 | 632 | 139,214,000 |
| Less than 10 units ... | 24 | (1) 136 | 13,403,000 | 25 | 1,364,000 | 104 | 11,736,600 |
| 10-99 units .... | 4 | 118 | 10,624,100 | 42 | 2,425,000 | 76 | 8,199,100 |
| 100 units and over | 4 | 645 | 134, 758,600 | 193 | 15,480,300 | 452 | 119,278,300 |

1943


1944

(1) Includes 7 stores with 302,400 sales which cannot be classified as either grocery or combination stores.
(2) Includes ? stores with $\$ 343,800$ sales which cannot be classified as either grocery or combination stores.
(3) Includes 4 stores with sales of $\$ 20,800$ which cannot be classified as either grocery or combination stores.

Table 5.- Food Chains Classified According to Number of Stores Oporated, 1942, 1943 and 1944
(Grocery, combination and meat market chains combined)


| Number of Units | 1944 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Number } \\ & \text { of } \\ & \text { chains } \end{aligned}$ | $\begin{gathered} \text { Number } \\ \text { of } \\ \text { stores } \end{gathered}$ | Total sales |  |
|  |  |  | Amount | Fer cent of total |
| All food chains, Total | 67 | 1,364 | $204,852,500$ | 100.0 |
| Less than 10 units ........... | 46 | 245 | 20,360,600 | 10.0 |
|  | 17 | 487 | 41,664,200 | 20.3 |
| 100 units and over ........... | 4 | 632 | 142,827,700 | 69.7 |

(Grocery, combination and meat market chains combined)

| Annual Sales | 1342 |  |  |  | 1943 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Number } \\ & \text { of } \\ & \text { chains } \end{aligned}$ | $\begin{gathered} \text { Number } \\ \text { of } \\ \text { stores } \end{gathered}$ | Total Sales |  | $\begin{aligned} & \text { Number } \\ & \text { of } \\ & \text { chains } \end{aligned}$ | $\begin{aligned} & \text { Number } \\ & \text { of } \\ & \text { stores } \end{aligned}$ | Total Sales |  |
|  |  |  | Amount | Per cent of total |  |  | Amount | Par cent of total |
| All food chains, Total ........ | 70 | 1,431 | $\begin{gathered} \$ \\ 193,488,500 \\ \hline \end{gathered}$ | 100.0 | 69 | 1,394 | $\begin{gathered} \$ \\ 185,974,600 \\ \hline \end{gathered}$ | 100.0 |
| *1,000,000 and over ......... | 17 | 1,047 | 172,739,500 | 89.3 | 19 | 1,083 | 167,058,600 | 89.6 |
| \$ 500,000-\$999,999 ...... | 16 | 183 | 11,004,700 | 5.7 | 12 | 114 | 8,344,000 | 4.5 |
| \$ 300,000-\$499,999 ...... | 14 | 77 | 5,601,500 | 2.9 | 15 | 84 | 6,053,700 | 3.3 |
| - 200,000-\$299,999 ..... | 11 | 72 | 2,645,800 | 1.4 | 12 | 65 | 2,975,800 | 1.6 |
| Less than \$200,000 ......... | 12 | 52 | 1,497,000 | 0.7 | 11 | 48 | 1,542,500 | 0.8 |


| Annual Sales | 1944 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Number } \\ & \text { of } \\ & \text { chains } \end{aligned}$ | $\begin{aligned} & \text { Number } \\ & \text { of } \\ & \text { stores } \end{aligned}$ | Total Sales |  |
|  |  |  | Amount | Per cont of total |
| All food chains, Total | 67 | 1,364 | $204,852,500$ | 100.0 |
| \$1,000,000 and over .. | 18 | 1,061 | 185,321,900 | 90.5 |
| \$ 500,000 - \$999,999. | 16 | 126 | 10,501,700 | 5.1 |
| \$ 300,000 - \$499,999. | 13 | -81 | 5,048,400 | 2.5 |
| $200,000-\$ 299,999$ | 12 | 62 | 2,958,500 | 1.4 |
| Less than $\$ 200,000 \ldots$ | 8 | 34 | 1,022,000 | 0.5 |

(Grocery, combination and meat market chains combined)

| Annual Sales | 1943 |  |  |  | 10.6 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Sales | Per cent of total | Cumulative per cent | Number | Sales | Per cent of total | Cumulative per cent |
| All food chains, Total .... | 1,394 | 185,974,600 | 100.0 | - | 1,364 | $204,852,500$ | 100.0 | - |
| \$1,000,000 and over .... | - | - | - | - | - | - | - | - |
| \$ 500,000-\$999,999 ... | 33 | 20.271 .900 | 10.3 | 10.9 | 53 | 32,521,500 | 15.9 | 15.9 |
| \$ 300,000-\$499,999 | 132 | 49,709,600 | 26.7 | 37.6 | 138 | 53,696,700 | 26.2 | .42 .1 |
| \$ 200,000-\$299,999 . | 149 | 36,277,300 | 19.5 | 57.1 | 163 | 40,334,100 | 19.7 | 61.8 |
| \$ 100,000-\$199,999 ... | 275 | $39,817,600$ | 21.4 | 78.5 | 280 | 40,500,100 | 19.8 | 81.5 |
| \$ $50,000=\$ 99,999 \ldots$ | 353 | 24,825,200 | 13.3 | 91.8 | 357 | 25,140,500 | 12.3 | 93.8 |
| * 30,000-\$49,999 | 296 | 11,853,600 | 6.4 | 98.2 | 260 | 10,507,700 | 5.0 | 98.9 |
| \$ 20,000-\$29,999 $\quad$. | 98 | 2,550,600 | 1.4 | 99.6 | 60 | 1,569,000 | 0.8 | 99.7 |
| \$ 10,000-\$ 19,999 ... | 36 | 565,500 | 0.3 | 99.9 | 27 | 442,500 | 0.2 | 99.9 |
| \$ 5,000-\$ 9,999 ... | 12 | 81.700) |  |  | 14 | 103,800) |  |  |
| Less than $\$ 5,000 \ldots$ | 10 | 21,600) |  |  | 12 | $36,500)$ |  |  |

Tablo 8.- Food Chains - Stores and Sales by Provinces and for Cities
of 30,000 Population or Over, 1943 and 1944

| Province and City | Number of Stores |  | Value of Sales |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1943 | 1944 | Per cent of change |
| CANADA, Total ............ | 1,394 | 1,364 | \$185,974,600 | \$204, 852,400 | +10.7 |
| Places 30,000 and over, total... | 734 | 7301 | 114,728,060 | 127,827,900 | +11.4 |
| Places under 30,000. total ..... | 668 | 634 | 71,256 600 | 77.024 .600 | $+8.1$ |
| British Columbia, Total | 229 | 224 | 21,364,500 | 22,537,500 | + 5.5 |
| Places 30,000 and over, total... | 122 | 12.5 | 12.922 .200 | 14,016,300 | +8.5 |
| Vancouver ................... | 111 | 112 | 10,704,100 | 1].612.400 | +8.5 |
| Tictoria | 11 | 13 | 2,218,100 | 2,403,900 | + 8.4 |
| Places under 30,000, total | 107 | 99 | 8,442,300 | 8,521,200 | + 0.9 |
| Alberta, Total ....... | 89 | 91 | 9,718,900 | 10,772,100 | +10.8 |
| Places 30.000 and over, total | 58 | 58 | 6.808 .100 | 7,557,800 | +11.0 |
| Calgary ..................... | 47 | 40 | 4,195,100 | 4,626,700 | +10.3 |
| Edmonton | 17 | 18 | 2,613,000 | 2,931,100 | +12. 2 |
| Places under 30,000, total | 31 | 33 | 2,910,800 | 3,214,300 | +10.4 |
| Saskatchewan, Total ..... | 94 | 901 | 8,177,600 | 9,088,300 | +11.1 |
| Places 30,000 and over, total .... | 31 | 301 | 4,064,400 | 4,663,400 | +14.7 |
|  |  | 21 |  |  | (x) |
| Saskatoon | 11 | 9 | (x) | (x) | (x) |
| Placos under 30,000, total | 63 | 601 | 4,113,200 | 4,424,900 | + 7.6 |
| Manitoba, Total | 60 | 60 | 9,223,500 | 9,867,900 | $+7.0$ |
| $\frac{\text { Places } 30,000 \text { and over, total }}{\text { Winnipeg }}$ | 44 | 44 | 6,569,300 | 6,932,300 | $+5.5$ |
| Winnipeg <br> Places under 30,000, total | 44 | 44 | (x) | (x) | (x) |
| Ontario, Total | 654 | 633 | 96,692,400 | 108,121,500 | +11.8 |
| Places 30,000 and over, total | 344 | 339 | $57.186,200^{-}$ | 64,425,100 | +12.7 |
| Brantford | 11 | 12 | 1,291.400 | 1,467,500 | +13.6 |
| Fort William | 5 | 5 | (x) | (x) | (x) |
| Hamilton | 83 | 82 | $7.296,300$ | 7,941,000 | +8.8 |
| Kingston | 4 | 4 | (x) | (x) | (x) |
| Kitchener | 4 | 4 | 1,356,200 | 1,489,900 | +9.9 |
| London | 11 | 11 | 2,840,600 | 3,280,500 | +15.5 |
| Ottawa | 38 | 39 | 6,571,600 | 7,585,300 | +15.4 |
| St. Catherines | 10 | 9 | 1,986,100 | 2,094,300 | + 5.4 |
| Sudbury | 8 | 6 | 1,542,400 | 1,788,300 | +15.9 |
| Toronto | 152 | 154 | 28,266,300 | 32,270,500 | +14.2 |
| Windsor | 18 | 13 | 4,215,600 | 4,421,000 | + 4.9 |
| Places under 30, 000, total 3. | 310 | 294 | 39,506,200 | 43,696,400 | $+10.6$ |
| Quebec, Total ............. | 171 | 172 | 31,890,600 | 34, 864,000 | + 9.3 |
| Places 30,000 and over, total ... | 110 | 113 | 22,503,100 | 26,430,900 | +12.5 |
| Hull | 1 | 1 | (x) | (x) | (x) |
| Montreal | 87 | 89 | 18,067,300 | 20,056,800 | +11.0 |
| Queboc | 3 | 3 | (x) | $(x)$ | (x) |

Table 8.-- Food Chains - Stores and Sales by Provinces and for Cities of 30,000 Population or Over, 1943 and 1944 - (Concl'd)

| Province and City | Number of Stores |  | Value of Sales |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1943 | 1944 | Per cent of change |
|  | 194\% | 1944 |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Three Rivers | 3 | 3 | (x) | ( x ) | (x) |
| Verdun | 14 | 15 | \$2,960,300 | \$3,229,600 | + 9.1 |
| Places under 30,000, total | 61 | 59 | 8,387,500 | 8,433,100 | + 0.5 |
| Maritime Provinces, Total... | 97 | 94 | 8,907,100 | 9,601,100 | + 7.8 |
| Places 30,000 and over, total ... | 25 | 21 | 3,674,700 | 3,802,000 | +3.5 |
| lialifax ...................... | 19 | 19 | (x) | (x) | (x) |
| Saint John .................. | 6 | 2 | (x) | (x) | (*) |
| Places under 30,000, total ..... | 72 | 73 | 5,232,400 | 5,799,100 | +10.8 |

## LIST OF FOOD CHATN STORE FIRMS IN CANADA, 1944

## Grocery Store Chains

B. \& K. Economy Stores, Ltd.,

Boyle, H. J. Co., Ltd.,
Butti, Sam (Carload Groceterias)
Carroll's Ltd.
Cash Foods Ltd.,
Curry's Grocery
Ford's Groceteria
Gowman, The Grocery
Hickman Stores, The
Jenkins' Groceteria, Ltd.,
McBride's, Ltd. .
Model Grocery, Ltd. .
O. K. Economy Stores

Overwaitea, Ltd.,
Pinch, The J. C. Stores
Quality Groceteria Co.,
Rey's Superior Stores, Ltd.,
Robertson, S. M., Ltd.,
Steinberg's Wholesale Groceterias, Ltd.,
Tait, Harry Groceterias Ltd.,
Thomson Groceries, Ltd.,
Toronto Grocery Stores
Wilbee's ©orvice Stores, Ltd.,
Ziebell Stores

1484 West Broadway 60 Hunter St., E., 268 Ferguson St., 19 Hughs on St., So, 10316-107th St. 61.15 Fraser St. 1221 St. James St., 181 Colborne St., 843 Bank St., 702-9th Ave., W., 1333 Garnet St., 308-6th St.,

301 Ontario Ave。. 1181 Richards St., 536 Queen St., E.,

71 Emerald St., S., Hamilton, Ont. 207 West Hastings St., Vancouver, B.C. Water St., 1430 Overdale 10012-101st Ave., 296 Greenwood Ave., 290 Queen St., E., 6027 Fraser St., 149 Pembroke St., W.

Vancouver, B.C.
Peterborough, Ont. North Bay, Ont. Hamilton, Ont. Edmonton, Alta. Vancouver, B. C. Montreal, Que. Brantford, ont. Ottawa, Ont. Calgary, Alta. Regina, Sask.
New Westminster, B.C.

Saskatoon, Sask. Vancouver, B.C. Sault Ste. Marie, ont.

Shelburne, N.S. Montreal, Que. Edmonton, Alta. Toronto, Ont. Toronto, ont. Vancouver, B.C. Pembroke, Ont.

## LIST OF FOOD CHAIN STORE FIRMS IN CANADA, 1944 - (Concl'd)

Combination Store Chains

Acadia Stores, Ltd.,
Barker's Stores, Ltd.,
Bassin's Food Markets
Carload Grocery (Bertrand Bros.)
Cohen, Louis
The Consumers Cooperative Society Ltd.,
Cosmopolitan, The Stores
Curtis Markets
David's Market, Ltd.,
Dionne Ltee
Dominion Stores, Lta.,
Fitzpatrick \& Geraghty, Ltd.,
Five United Markets, Ltd.,
Great A. \& P. Tea CO., Ltd.,
International Provision Co., Ltd.,
Jewel Stores, Ltd.,
Loblaw Groceterias Co., Ltd.,
E.F. Mason Stores, The

Powell \& Co., Ltd.,
Power Food Markets
Progressive Trading Cooperative Ltd.,
Ray's Limited
Safeway Stores, Ltd.
Shop-Easy Stores, Ltd.,
Shoprite Stores
Shore's Chain Stores
J. W. Sobey

Thrift Stores, Ltd.
Welch, H. N., Ltd.,
Whyte Packing Co., The Ltd.,
Workers' Cooperative of New Ontario, Ltd. 64-3rd Ave.,
245 Hollis St., Provost St., 405 Jane St.,
634 Notre Dame St., 134 Sterling Road 64-4th Ave., 214 Townsend St., 1028 Pape Ave., 106 Townsend St., 5005 Blvd. Decarie 3 Sullivan St., 198 Rubidge St., 552 Pitt St.,
135 Laughton Ave.,
626 Barrington St.,
288 Princess St.,
429 George St.,
King \& Main Sts.,
118 King St. E.,
454 King St. W.,
313 Pacific Ave., Bldg.,
1502-12th Ave., W., Main St.,

960 Outremont Ave.,

78 Linton Ave..

Fleet \& Bathurst Sts.,

501 Dominion Bank Bldg. ,
204 Confederation Life

Meat Market Chains
Buehler Bros., Ltd.,
Burns $x$ CO., Ltd.,
Calvert - Willis
Len Collins, Ltd., Cooper, Joseph, Ltd.,
Cross' Stores, Ltd.,
Duff's Meat Stores
O.K. Stores, Ltd.,
poyntz, A.
Pure Food Meat Markets
Sterling Food Markets, Ltd. .
Swanwick, A.

2896 Dundas St., W.,
1232 Dundas St., W.,
475 Danforth Ave.,
565 Danforth Ave.,
1310 Douglas St.,
73 King St.,
501 Dominion Bank Bldg. ,
790 St. Clair Ave., W.,
203 First Ave.,
18 West Hastings St., 428 King St. W.,

Halifax, N.S. New Glasgow, N.S. Toronto, Ont. Sudbury, Ont. Glace Bay, N.S. Timmins, Ont. Sydney, N.S. Toronto, ont. Sydney, N.S. Montreal, Que. Toronto, Ont. Peterborouph, Ont. Findsor, Ont. Toronto, Ont. Halifax, N. S. Winnipeg, Man. Toronto, Ont. Peterborough, Ont. Dundas, Ont. Toronto, Ont. Toronto, Ont. Vancouver, B.C. Winnipeg, Man. Winniper, Man.

Calgary, Alta. Glace Bay, N.S. Stellarton, N.S. Montreal, Que. Fairhaven, N.B. Stratford, Ont. Timmins, Ont.

Toronto, Ont. Calpary, Alta. Toronto, Ont. Toronto, Ont. Toronto, Ont. Victoria, B.C. Hamilton, Ont. Vancouver, B.C. Toronto, Ont. Toronto, ont. Vancouver, B.C. Hamilton, Ont.

