

DOMINION BUREAU OF STATISTICS

MERCHANDISING AND SERVICES SECTION

OTTAWA, CANADA

RETAIL FOOD STORE CHAINS

COMPRISING

GROCERY STORES COMBINATION STORES MEAT MARKETS

1947



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January 1949

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DEFINITIONS

Chains

For the purpose of this survey, a retail chain is an organization operating four or more retail stores under the same ownership.

Chain classification

A chain is classified according to the kind of business carried on by the majority of its stores. The chains included in this report are the three principal types of food stores - grocery, combination grocery and meat, and meat markets. Due to the broader chain classification it follows that some combination type chains may operate some strictly grocery stores. In a few instances food chains operate stores entirely outside of the food classification, such as a general store.

Stores - average

The average number of stores operated is obtained by averaging the number in operation at January 1st, June 30 and December 31st.

Maximum

The maximum number is the total number of stores operated throughout the year, whether continuous or part year.

Sales

Net retail sales are gross sales less any returns or allowances. Sales at wholesale are not included.

Salaries and wages

Salaries and wages shown in this report are those paid to store employees only as comparable to store sales. Salaries and wages paid to head office and warehouse employees are not included.

Accounts outstanding

This represents the amounts owing on charge, instalment or open accounts at the end of the year. It does not include any accounts written off.

Stocks

The inventory of stocks on hand at the end of the year in both stores and warehouses is at cost or invoice value.

DOMINION BUREAU OF STATISTICS

MERCHANDISING AND SERVICES SECTION

OTTAWA

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RETAIL FOOD STORE CHAINS, 1947

The Dominion Bureau of Statistics conducts an annual survey on the operation of retail chains of which retail food store chains form a part. The results of this survey yield figures on retail chain food store sales, salaries and wages paid to store employees, accounts outstanding at the end of the year and store and warehouse inventories at the end of the year. Reports are received from all known firms coming within the definition of a chain giving this study complete coverage. While forming part of a general report on retail chains, information on retail food stores in the chain category is presented here in considerably more detail than in the comprehensive report on chain stores, "Retail Chains in Canada, 1947". This latter bulletin will be made available shortly. As explained in the definitions, the food chains whose results comprise this report are the three major food classifications i.e., grocery stores, combination stores and meat markets.

Summary

1. Comparison with previous years:

In 1947 there were 64 retail food chains operating 1,301 stores the sales from which amounted to \$308,826,700. This represented an increase of 26 per cent in sales from the previous year. The greatest increase over 1946 in any item presented in this report was made in warehouse stocks, 34.8 per cent. The introduction and growth of the "super market" type of food chain store is evidenced in average sales per store which rose from \$45,041 in 1933 to \$244,906 in 1947 representing an increase of 444 per cent. While some of this increase may be attributed to price changes, there is no doubt that retailing units of food chains have become larger in volume of business handled. (Table 1).

A comparison in the trends of <u>total</u> dollar volume is shown in the chart on page 6 and of <u>average</u> dollar volume per store in the chart on page 7.

2. Provincial comparison:

All regions of the country shared in the sales increase, ranging from 13 per cent in Saskatchewan to 29 per cent in Ontario. No major change in number to stores operated in the provinces was recorded. (Table 2).

3. Chains classed by number of units and size:

One chain dropped from the "100 units and over" class to the next lower unit-number bracket but the proportion of sales done by the largest range did not change materially. Increased dollar volume of business brought the number of chains doing over \$1,000,000 in 1947 to 24 from 20 in 1946. These large firms increased the proportion of food chain business for that group to 94.2 per cent compared to 91.7 per cent in the previous year and 85.8 per cent in 1941. (Tables 3 and 4).

4. Stores classed by size:

The "super-market" type of new chain food stores is again brought out in comparison of store size. In 1947, 165 stores were over \$500,000 sales volume as compared to 96 the previous year. In 1945 the number was 62. Part of this upward shifting may be the natural result of a general increase in dollar volume but the building of new stores of the large type is now being evidenced. This group of large stores accounted for 40 per cent of the food chain business in 1947 - (25.5 per cent in 1946). (Table 5).

5. Locality distribution of sales:

In the Prairie provinces and the Maritimes food chains made greater increases in sales volume in cities over 30,000 population than they did in places under 30,000. In British Columbia, Ontario, and Quebec, greater increases in dollar volume of sales were made in places under 30,000 population. Ontario towns and villages registered the greatest increases over 1946 (33.4 per cent). (Table 6).

6. Kind of business composition:

The 64 chain firms included in this report were comprised of 19 grocery chains, 32 combination type chains and 13 meat market chains. Exclusion of some firms as chains from the grocery classification and the addition of new firms as combination grocery and meat chains resulted in an increase in the percentage of business done by combination chains. (Table 7).

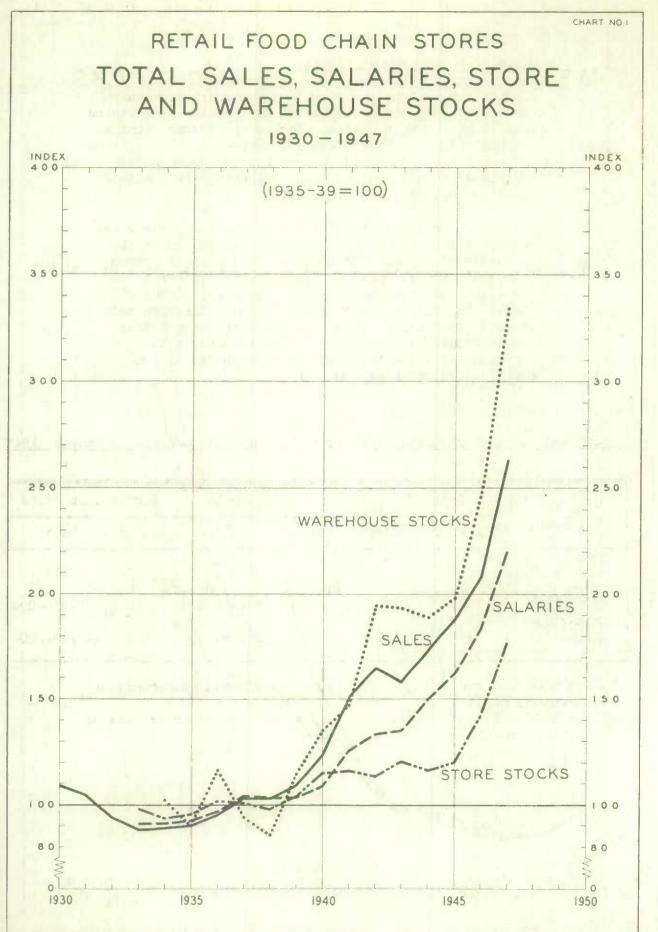
According to classification, chain firms are classified by the kind of business carried on in the majority of stores. In the food field, it is common for some grocery firms to operate stores where a considerable proportion of fresh meat is sold (over 20% to be classed as a combination store). Likewise many combination chains operate stores where very little or no fresh meat is sold. The individual units operated by these two types of food chains in 1947 were as follows:

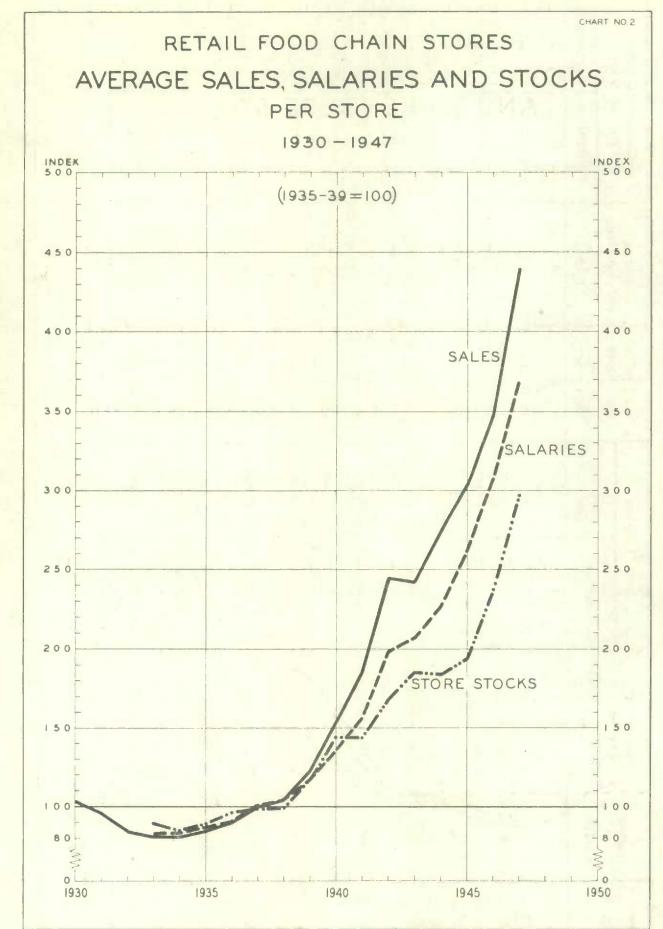
Grocery and Combination units operated by Grocery and Combination Chains, 1947

Kind of	Tot	al Units	Groce	ry Units	Combination Units		
Business	Number	Sales	Number	Sales	Number	Sales	
	2-3-8-8-8-8-8-8-8-8-8-8-8-8-8-8-8-8-8-8-	\$		\$		\$	
Grocery chains (1) . Combination	299	25, 394, 200	282	22,488,400	15	2,850,200	
chains (2) .	860	275,539,000	226	27,484,300	629	247,694,200	

(1) Includes 2 stores with \$55,600 sales not classed as grocery or combination.

(2) Includes 5 stores with \$360,500 sales not classed as grocery or combination.





Year	Number		Number of Stores		Sales	Salaries and Wages	Accounts Outstanding	Stocks of End of	
1041	Chains	Aver- age(1)	Max- imum	Amount	Average per Store	to Store Employees	End of Year	Stores	Warehouses
				\$	\$	\$	\$	\$	\$
1930	87	2, 218	2,352	127, 582, 500	5 7,521	9,801,400	(a)	6,468,600	(a)
1931	90	2,310	2,410	123, 753, 000	53, 573	(a)	(a)	(a)	(a)
1932	90	2,347	2,436	109,814,400	46,789	(a)	(a)	(a)	(a)
1933	91	2,301	2,398	103,638,500	45,041	7,976,000	(a)	6, 221, 500	(a)
1934	86	2,310	2,395	104, 912, 800	45,417	7, 958, 200	(a)	5,894,500	4,011,700
1935	86	2,241	2,309	105,635,900	47, 138	8,094,500	1, 172, 300	6,046,900	3,530,600
1936	89	2,229	2,334	111, 511, 900	50,028	8,441,900	1,261,300	6, 474, 300	4, 534, 000
1937	89	2,179	2,287	121,054,800	55,555	9,138,800	1,351,900	6,435,000	3,679,400
19 <mark>38</mark>	91	2,093	2,212	121,371,500	57, 989	9,080,800	1,601,400	6,238,100	3,349,000
1939	87	1,867	2,044	127, 945, 900	68,530	9,072,300	1,473,500	6,604,900	4,485,700
1940	82	1,684	1:817	145, 193, 900	86, 220	9,545,900	1,366,600	7,322,100	5,276,300
19 <mark>41</mark>	79	1,692	1,707	177,405,900	103, 928	11,056,400	1,088,000	7,386,800	5,758,900
1942	70	1,416	1,431	193,488,500	136,644	11,664,800	(a)	7,168,300	7,591,200
1943	69	1,378	1,394	185, 974, 600	134,960	11, 833, 800	740,200	7,669,300	7,553,300
1944	67	1,335	1,364	204, 852, 500	153,448	13, 134, 300	733, 200	7,393,000	7,397,700
1945	66	1,304	1,325	220,285,300	168,930	14, 191, 200	708,600	7,631,600	7,744,900
1946	65	1,262	1,289	245, 278, 100	194,357	16,108,800	764,700	9,017,600	9,705,300
1947	64	1,261	1,301	308, 826, 700	244,906	19,294,700	881,500	11,271,300	13,080,900

Table 1 .-- Summary of Food Store Chains, 1930-1947

(1) Obtained by averaging the number at the beginning, middle and end of year. (a) Not available.

Table 2 .-- Principal Statistics of Food Store Chains by Provinces

(G	rocery,	combination	and meat	market	chains	combined)	
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		1930	1941	1946	1947	Per cent change in sales 1946-1947
CANADA, TOTAL	Chains Stores Sales	87 2,352 \$127,582,500	79 1,707 \$177,405,900	65 1,289 \$245,278,100	64 1,301 \$308,826,700	+25.9
British Columbia(1)	Chains Stores Sales	19 246 \$ 10,194,900	14 282 \$ 18,765,300	13 220 \$ 28,037,600	12 223 \$ 33,205,300	+18.4
Alberta	Chains Stores Sales	8 120 \$ 5,587,000	8 103 \$ 7,932,100	4 76 \$ 12,027,700	3 76 \$ 13,762,400	+14.4
Saskatchewan	Chains Stores Sales	10 165 \$ 6,969,300	4 111 \$ 6,794,100	6 77 \$ 9,874,7 00	6 76 \$ 11,177,200	+13.2
Manitoba	Chains Stores Sales	8 121 \$ 5,689,100	4 85 \$ 8,247,500	4 62 \$ 13,220,200	4 64 \$ 15,890,900	+20.2
Ontario	Chains Stores Sales	37 1,107 \$ 70,769,300	41 790 \$ 99,318,600	34 601 \$128,608,200	33 598 \$166,142,100	+29.2
Quebec	Chains Stores Sales	13 495 \$ 23,706:400	7 214 \$ 28,477,200	7 161 \$ 43, 476, 3 00	9 170 \$ 55,953,100	+28.7
Maritime Provinces	Chains Stores Sales	12 98 \$ 4,664,500	14 122 \$ 7,871,100	10 90 \$ 10,033,400	11 94 \$ 12,695,700	+26.5

(1) Includes Yukon and Northwest Territories.

			1941		1945				
Number of units	Number	Number	Total s	Number	Number	Total sales			
	of chains	of stores	Amount	Per cent of total	of chains	of stores	Amount	Per cent of total	
			\$				\$		
All food chains, Total	79	1,707	177, 405, 900	100.0	66	1,325	220, 285, 300	100.0	
Less than 10 units	56 19	318 602	21, 33 1,200 34,103,000	12.0	47	251 448	23,552,500 44,316,000	10.7 20.1	
100 units and over	4	787	121, 971, 700	68.8	4	626	152, 416, 800	69.2	

(Grocery, combination and meat market chains combined)

			1946		1947				
Number of units	Number	Number	Total sales		Number	Number	Total sales		
	of chains	of stores	Amount	Per cent of total	of chains	of stores	Amount	Per cent of total	
			\$				\$		
All food chains, Total	65	1,289	245, 278, 100	100,0	64	1,301	308,826,700	100.0	
Less than 10 units 10-99 units 100 units and over	46 14 5	247 393 649	25,214,100 46,249,900 173,814,100	10.3 18.9 70.8	45 15 4	239 441 621	28,009,700 58,640,100 222,176,900	9.1 19.0 71.9	

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Table 4 .-- Food Store Chains Classified According to Amount of Annual Sales, 1941, and 1945-1947

			1941				1945	
Annual sales	Number	Number	Total s	ales	Number	Number	Total s	ales
	of chains	of stores	Amount	Per cent of total	of chains	of stores	Amount	Per cent of total
	_		\$			1	\$	
All food chains, Total	79	1,707	177, 405, 900	100.0	66	1,325	220, 285, 300	100.0
\$1,000,000 and over 500,000 - \$999,999 300,000 - \$499,999 \$ 200,000 - \$299,999 Less than \$200,000	14 21 13 13 18	1,154 285 96 86 86	152, 322, 200 14, 859, 600 5, 061, 700 3, 059, 900 2, 102, 500	85.8 8.4 2.9 1.7 1.2	18 16 12 13 7	1,044 126 61 62 32	$199, 273, 300 \\ 11, 719, 900 \\ 4, 977, 500 \\ 3, 312, 300 \\ 1, 002, 300 \\ 1, 002, 300 \\ 1, 002, 300 \\ 1, 002, 300 \\ 1, 002, 000 \\ 1, 000, 000 \\ 1, 000, 000 \\ 1, 000, 000$	90.4 5.3 2.3 1.5 0.5

(Grocery, combination and meat market chains combined)

			1946		1947				
Annual sales	Number	Number of stores	Total s	Number	Number	Total sales			
	of chains		Amount	Per cent of total	of chains	of stores	Amount	Per cent of total	
			\$				\$		
All food chains, Total	65	1,289	245, 278, 100	100.0	64	1,301	308,826,700	100.0	
\$1,000,000 and over	20	1,015	225,039,700	91.7	24	1,074	290,857,200	94.2	
\$ 500,000 - \$999,999	18	139	12,638,800	5.2	16	108	10,893,500	3.5	
\$ 300,000 - \$499,999	13	73	4,978,200	2.0	12	66	4,885,700	1.6	
\$ 200,000 - \$299,999	5	24	1,241,700	0.5	4	18	993,900	0.3	
Less than \$200,000	9	38	1,379,700	0.6	8	35	1,196,400	0.4	

Table 5 .-- Food Store Chain Units Classified by Size of Business, 1946 and 1947

(Grocery, combination and meat market chains combined)

(mmup)		19	46		1947				
Annual sales	Number	Sales	Per cent of total	Cumulative per cent	Number	Sales	Per cent of total	Cumulative per cent	
		\$				\$			
l food chains, Total	1,289	245, 278, 100	100.0	-	1,301	308, 826, 700	100.0	-	
\$500,000 and over	96	62, 521, 000	25.5	25.5	165	123, 864, 700	40.1	40.1	
\$300,000 - \$499,999	175	67,356,900	27.4	52.9	194	75,646,600	24.5	64.6	
\$200,000 - \$299,999	171	42,372,700	17.3	70.2	161	39,812,900	12.9	77.5	
\$100,000 - \$199,999	273	39,475,600	16.1	86.3	268	38,705,100	12.5	90.0	
\$ 50,000 - \$ 99,999	376	26,341,600	10,8	97.1	345	25,361,800	8.2	98.2	
\$ 30,000 - \$ 49,999	147	6,095,200	2.5	99.6	108	4,473,300	1.5	99.7	
\$ 20,000 - \$ 29,999	30	793,100	0.3	99.9	23	605,800	0.2	99.9	
\$ 10,000 - \$ 19,999	12	174, 700	0.1	100.0	19	259,300	0.1	100.0	
Less than \$10,000	9	57,300	(a)	-	18	97,200	(a)	_	

(a) Less than 0.05 per cent.

Note - Small size units may represent stores operated part year.

Table 6.--Food Store Chains - Stores and Sales by Provinces and for Cities of 30,000 Population and Over, 1946 and 1947

	1 200000	r of	Value o	Per cen	
Province and City	stor	the second s	1946	1947	change
	1946	1947	\$	\$	
1 M M			*	₽	
CANADA: Total	1,289	1,301	245, 278, 100	308,826,700	+25.9
laces 30,000 and over, total	727	744	156,071,300	194,814,500	+24.8
laces under 30,000, total	562	557	89,206,800	114,012,200	+27.8
British Columbia, Total	220	223	28,037,600	33,205,300	+18.4
Places 30,000 and over, total	137	141	17,813,100	21,033,600	+18.1
Vancouver	126	127	15,168,100	17,861,900	+17.8
Victoria	11	14	2,645,000	3, 171, 700	+19.9
Places under 30,000, total	83	82	10,224,500	12, 171, 700	+19.0
Alberta, Total	78	76	12,027,700	13,762,400	+14.4
Places 30,000 and over, total	51	52	8,502,600	9, 928, 700	+16.8
Calgary	38	40	5, 374, 900	(x)	(x)
Edmonton	13	12	3,127,700	(x)	(x)
Places under 30,000, total	27	24	3,525,100	3,833,700	+ 8.8
Saskatchewan, Total	77	76	9,874,700	11, 177, 200	+13.
Places 30,000 and over, total	29	29	5,045,200	5,981,000	+18.
Regina	19	19	(x)	(x)	(x)
Saskatoon	10	10	(x)	(x)	(x)
laces under 30,000, total	48	47	4,829,500	5,196,200	+ 7.0
Manitoba, Total	62	64	13, 220, 200	15,890,900	+20
Places 30,000 and over, total	45	47	9,248,100	11, 228, 700	+21 .4
Winnipeg	45	47	9, 248, 100	11,228,700	+21.
laces under 30,000, total	17	17	3, 972, 100	4,662,200	+17.
Ontario, Total	601	598	128,608,200	166,142,100	+29.
Places 30,000 and over, total	332	335	76,922,100	97, 172, 900	+26 .
Brantford	11	12	1,654,700	2,119,400	+28.
Fort William	7	6	1,277,700	1,528,400	+19.
Hamilton	78	79	8,835,600	11,140,900	+26.
Kingston	4	3	1,556,300	1, 945, 500	+25.
Litchener	4	5	1,831,200	2,692,900	+47.
London	11	11	3,714,100	4,802,500	+29.
Ottawa	35	35	8:743:300	10,831,500	+23.
Peterborough	18	18	2:638:800	3,337,800	+26 .
St. Catherines	11	11	2, 897, 300	3,693,200	+27
Sudbury	3 132	3 136	1,507,400 37,091,200	2, 225, 100 45, 790, 500	+47.
Toronto	132	106	5,234,500	45,790,500	+35.
	10	1 10	0,202,000	68,969,200	+33.

Table 6.--Food Store Chains - Stores and Sales by Provinces and for Cities of 30,000 Population and Over, 1946 and 1947 - Concl.

	Number of stores		Value of sales		Per cent
Province and City			1946	1947	change
	1946	1947	\$	\$	
Quebec, Total	161	170	¥ 43,476,300	55,953,10 0	+28.7
Places 30,000 and over, total Hull	113 1	120 1	34,476,300 (x)	44,151,100 (x)	+28.1 (x)
Montreal	82	87	24,265,600	31,026,400	+27.9
Outremont	73	7 4	2,201,700 (x)	2,755,200 (x)	(x)
Sherbrooke	2	2	(x)	(x)	(x)
Three Rivers	3 15	3 16	(x) 3,943,100	(x) 5,363,600	(x) +36.0
Places under 30,000, total	48	50	9,088,500	11,802,000	+29.9
Maritime Provinces, Total	90	94	10,033,400	12,695,700	+26.5
Places 30,000 and over, total Halifax	20 18	20 18	4,152,400 (x)	5,318,500 (x)	+28.1 (x)
Saint John Places under 30,000, total	2 70	2 74	(x) 5,881,000	(x) 7,377,200	(x) +25.4

(x) Indicates figures are withheld to avoid disclosing individual operations, but these are included in the totals.

		All food store chains	Grocery store chains	Combination store chains	Meat market chains
1930 •	No. of chains	87	43	23	21
	No. of stores (average)	2,218	722	1,282	214
	Value of chain sules	\$127,582,500	\$44,698,400	\$ 74,800,200	\$8,083,900
	Per cent of all food chain sales	100.0	35.0	58.6	6.4
	Average sales per store	\$57,521	\$61,909	\$58,346	\$37,775
1941 •	No. of chains	79	28	34	17
	No. of stores (average)	1,692	446	1,083	163
	Value of chain sales	\$177,405,900	\$26,523,300	\$145,794,100	\$5,088,500
	Per cent of all food chain sales	100.0	14.9	82.2	2.9
	Average sales per store	\$104,850	\$59,469	\$134,621	\$31,218
1945	No. of chains	66	23	31	12
	No. of stores (average)	1,304	358	843	103
	- Value of chain sales	\$220,285,300	\$34,453,600	\$179,216,900	\$6,614,800
	Per cent of all food chain sales	100.0	15.6	81.4	3.0
	Average sales per store	\$168,930	\$96,239	\$212,594	\$64,221
1946	No. of chains	65	23	29	13
	No. of stores (average)	1,262	334	820	108
	- Value of chain sales	\$245,278,100	\$37,018,200	\$200,659,100	\$7,600,800
	Per cent of all food chain sales	100.0	15.1	81.8	3.1
	Average sales per store	\$194,357	\$110,833	\$256,901	\$70,378
1947	No. of chains	64	19	32	13
	No. of stores (average)	1,261	299	860	102
	Value of chain sales	\$308,826,700	\$25,394,200	\$275,539,000	\$7,893,500
	Per cent of all food chain sales	100.0	8.2	89.2	2.6
	Average sales per store	\$244,906	\$84,930	\$320,394	\$77,387

Table 7 .-- Principal Statistics of Food Store Chains Classified by Kind of Business, 1930, and 1941-1947

LIST OF FOOD CHAIN STORE FIRMS IN CANADA, 1947

Greery Store Chains

```
B. & K. Economy Stores Ltd.
Capital Grocers Ltd.
Carroll's Ltd.
Curry's Grocery Ltd.
Ford's Groceterias Co. Ltd.
Gowman Grocery, The
Heglin, V. J.
Hickman's Stores
Jenkins' Groceteria Ltd.
Mitchell, Donald
O.K. Economy Stores, The
Overwaitea Ltd.
Pinch Stores, The J.C.
Pollock Wholesale Ltd., Sam
Robertson Ltd., S.M.
Superior Food Stores Ltd.
Thomson Groceries Ltd.
Toronto Grocery Stores
Wilbee's Foodland Stores Ltd.
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Combination Store Chains

Acadia Stores Ltd. Bélanger & Cie, E. Braund, Ernest Campbellton Cash and Carry Stores Canada Safeway Ltd. Carload Groceteria Cohen, Louis Consumers Co-operative Society Ltd., The 114 Algonquin Blvd. Cosmopolitan Stores, The Curtis Markets David's Market Ltd. Dionne Ltée. Dominion Stores Ltd. Eaton Co. Ltd., The T. Fitzpatrick & Geraghty Ltd. Great A. & P. Tea Co. Ltd., The International Provision Co. Ltd. Jewel Stores Ltd. Loblaw Groceterias Co. Ltd. Mason Stores, The E.F. Powell & Co. Ltd. Power Food Markets Ray's Limited

1490 West Broadway 1333 Garnet St. 19 Hughson St. S. 6115 Fraser St. 1221 St. James St. 181 Colborne St. 211 River St. W. 843 Bank St. 702-9th Ave. W. 3 Coteau St. W. 301 Ontario Ave. 1181 Richards St. 536 Queen St. E. 71 Emerald St. S. Water St. 501 Dominion Bldg. 296 Greenwood Ave. 290 Queen St. E. 6027 Fraser St.

245 Hollis St. 1977 Frontenac St. 718 George St. 88 Water St. 1425 Standard Bldg. 82 Geary Ave. 134 Sterling Road 214 Townsend St. 1028 Pape Ave. 106 Townsend St. 1221 St.Catherine St. W. 832 Old Weston Rd.

198 Rubidge St. 135 Laughton Ave. 626 Barrington St. 288 Princess St. Fleet & Bathurst Sts. 433 George St. King & Main Sts. 118 King St. E. 501 Dominion Bldg.

Vancouver, B.C. Regina, Sask Hamilton, Ont. Vancouver, B.C. Montreal, P.Q. Brantford, Ont. Moose Jaw, Sask. Ottawa, Ont. Calgary, Alta. Moose Jaw, Sask. Saskatoon, Sask. Vancouver, B.C. Sault Ste.Marie, Ont. Hamilton, Ont. Shelburne, N.S. Vancouver, B.C. Toronto, Ont. Toronto, Ont. Vancouver, B.C.

Halifax, N.S. Montreal, P.Q. Peterborough, Ont. Campbellton, N.B. Vancouver, B.C. Toronto, Ont. Glace Bay, N.S. Timmins, Ont. Sydney, N.S. Toronto, Ont. Sydney, N.S. Montreal, P.Q. Toronto, Ont. Toronto, Ont. Peterborough, Ont. Toronto, Ont. Halifax, N.S. Winnipeg, Man. Toronto, Ont. Peterborough, Ont. Dundas, Ont. Toronto, Ont. Vancouver, B.C.

LIST OF FOOD CHAIN STORE FIRMS IN CANADA, 1947 (Concl'd.)

Combination Store Chains (Concl'd.)

Schwartz & Sons, D. Shop-Easy Stores Ltd.

Shore's Chain Stores Sobey's Stores Ltd. Steinberg's Wholesale Groceterias Ltd. 5400 Hochelaga St. Thomson's Food Markets 8 Ontario St. Thrift Stores Ltd. Whyte Packing Co. Ltd., The Workers' Co-operative of New Ontario 64-3rd Ave. Ltd.

1845 Lordon St. 203 Confederation Life Winnipeg, Man. Bldg. 71 Main St. King St. 960 Outremont Ave. 78 Linton Ave.

Windsor, Ont.

Glace Bay, N.S. Stellarton, N.S. Montreal, P.Q. St.Catharines, Ont. Montreal, P.Q. Stratford, Ont. Timmins, Ont.

Meat Market Chains

Buehler Bros. Ltd. Collins Ltd., Len Cooper Ltd., Joseph Cross' Stores Ltd. Duff's Meat Stores Home Service Meat Markets

Johnson Markets, S.E. Minor's Meat Markets O.K. Stores Ltd. Poyntz, A. Pure Food Meat Markets Sterling Food Markets Ltd. Swanwick, A.

2896 Dundas St. W. 475 Danforth Ave. 1018 Bloor St. 1310 Douglas St. 73 King St. 815 W. Hastings St. Room 112. 2657 Commercial Drive 2130 Albert St. 501 Dominion Bldg. 790 St. Clair Ave. W. Toronto, Ont. 203 First Ave. 18 West Hastings St. 428 King St. W.

Toronto, Ont. Toronto, Ont. Toronto, Ont. Victoria, B.C. Hamilton, Ont. Vancouver, B.C.

Vancouver, B.C. Regina, Sask. Vancouver, B.C. Toronto, Ont. Vancouver, B.C. Hamilton, Ont.



1900x U. G