QUEEN HG 5158 .V4 1993

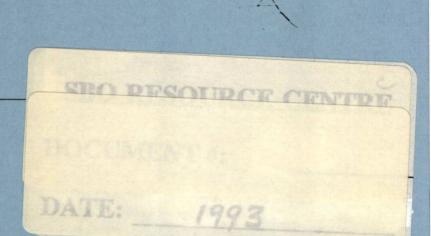


lacdonald & Associates

enture Capital and Private Equity Advisory Services

o5 St. Clair Avenue East; 9th Floor Toronto, Ontario M4T 2Y3

Tel.: (416) 964-1265 Fax: (416) 964-0539



THE VENTURE CAPITAL MARKET IN CANADA

An Analysis of Recent Venture Capital Activity

March 31, 1993

THE INFORMATION AND DATA CONTAINED IN THIS REPORT ARE FOR INTERNAL USE ONLY AND ARE NOT TO BE RELEASED

Macdonald & Associates

Venture Capital and Private Equity Advisory Services

65 St. Clair Avenue East; 9th Floor Toronto, Ontario M4T 2Y3

Tel.: (416) 964-1265 Fax: (416) 964-0539

THE VENTURE CAPITAL MARKET IN CANADA

An Analysis of Recent Venture Capital Activity Industry Canada

Library - Queen

SEP 2 5 2007

Industrie Canada Bibliothèque - Queen

Submitted to: Industry, Science and Technology Canada Department of Finance

March 31, 1993

THE INFORMATION AND DATA CONTAINED IN THIS REPORT ARE FOR INTERNAL USE ONLY AND ARE NOT TO BE RELEASED QUEEN-S SBPB IHG 5158' .VH 1993

Table of Contents

Under Management Has not Grown ructure of Supply - Who's Managing the Money al Distribution of Capital - Quebec Captures all of the Growth s of New Capital - Individuals Have Become	2 2 3 5
ructure of Supply - Who's Managing the Money al Distribution of Capital - Quebec Captures all of the Growth s of New Capital - Individuals Have Become	3 5
al Distribution of Capital - Quebec Captures all of the Growth s of New Capital - Individuals Have Become	5
all of the Growth s of New Capital - Individuals Have Become	
s of New Capital - Individuals Have Become	
-	6
ment Activity - Industry Disbursements	9
	9
sements by Region and Investor Type - Who	
_	
· · · · · · · · · · · · · · · · · · ·	16
sitions	16
	tment Activity - Industry Disbursements gate Investment Activity - Showing Modest Recovery sements by Region and Investor Type - Who g What Where? sements by Sector - Technology Companies a Large Share sements by Stage - Underlying Trends Have not ed Much sitions

Appendix

List of Figures

<u>Figure</u>		Page
1.	Industry's Resources Stay Flat	
2.	New Capital Offset by Capital Leaving Industry	3
3.	Hybrids Accounting for Growing Share of Capital	4
4.	Quebec's Share of Capital Growing Quickly	5
5.	Investor Type Varies by Province	6
6.	Individuals Becoming Key Source of New Capital	7
7.	Liquidity Appears Stable and Adequate	8
8.	But Heavily Concentrated in Hybrid Funds	8
9.	Total Disbursement Up Slightly	
10.	Private Independent Still Dominant Investors	10
11.	Ontario's Share of Disbursements Jumps in 1992	11
12.	Importance of Investor Type Varies by Province, 1992	12
13.	More Big Deals Done in 1992	13
14.	Sharp Increase in Shares Going to Technology Firms	14
15.	Communications, Computer and Environmental	•
	Firms Big Winners	15
16.	Private and Crown Groups Most Likely to Finance Technology	15
17.	Investments by Stage Reasonably Stable	16
18.	1992 Dispositions by Exit Mechanism	17
19.	1992 Dispositions by Investor Type	17

THE VENTURE CAPITAL MARKET IN CANADA

An Analysis of Recent Venture Capital Activity

I. Introduction

The venture capital market in Canada has been in a state of some flux in recent years. The rapid growth which occurred in the mid-1980s flattened abruptly in the latter part of the 1980s and industry indicators have stayed fairly flat since that time. The structure on the supply side has changed quite dramatically in recent years as institutional investors, (traditionally a key source of capital for venture investors) have cooled on the asset class, and individuals, responding to tax incentives, have stepped in to take their place.

Venture investment activity peaked at just over \$350 million in 1988, fell to \$270 million in 1990 and showed some signs of recovery by reaching \$308 million in 1992. However, a more detailed look at the 1992 data suggests that the apparent recovery has been driven by a handful of very large deals.

Finally, on the exit side, Canadian venture investors liquidated a total of 42 investments in 1992, including write-offs, and registered a gain of 1.63 times the cost of their investments overall. Private venture funds and crown investors together accounted for more than 80% of the dispositions.

This report analyses recent trends in the Canadian venture capital market, looking specifically at the supply of capital, at the investment activity of venture investors, and at their dispositions. The goal is to provide a sufficiently detailed understanding of the market trends to properly support government policy making. The key observations arising from the analysis are documented in the body of the report, but detailed tables can be found in the Appendix.

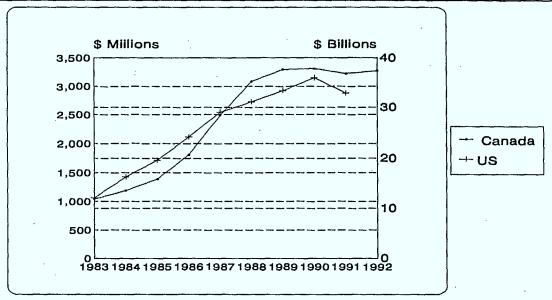
II. The Supply of Capital

2.1 Capital Under Management Has Not Grown

At the end of 1992, the Canadian venture capital industry had almost \$3.3 billion of capital under management¹. Total capital under management represents all capital formally committed to venture capital funds, including capital that these venture firms have already invested in their portfolio companies and which they are still actively managing. It is important to note that while the amount of capital under management is an important indicator of the size of the industry, it does not, in and of itself, provide any indication of the amount of capital available for investment.

As figure 1 clearly indicates, the industry's aggregate resources have been relatively flat since 1988. In the four years prior to 1988, total resources increased by 250%; in the four years following, the increase plummeted to a meager 6%. This trend was not significantly different from that experienced in the US. over the same period.

FIGURE 1
Industry's Resources Stay Flat
Capital Under Management; 1983-1992



Source: Macdonald & Associates

Although there has been little change on the surface with respect to the industry's resources, capital has in fact been moving in and out of the industry during this period. Some venture funds

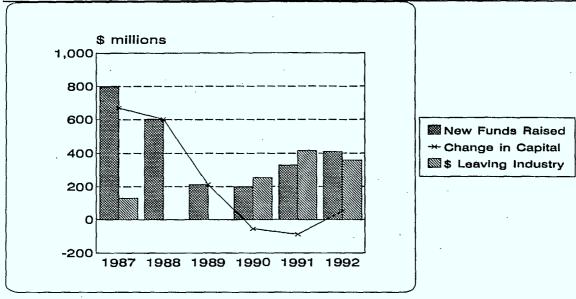
¹ Since three of the labour sponsored venture funds, including Working Ventures, The Crocus Fund, and The Working Opportunity Fund raise the bulk of their funds during the RRSP season, their capital is measured as of the end of February. Solidarité, which raises much of its capital through payroll deductions, is measured on a calendar year basis for the purposes of our database.

that were formed in the early 1980s are maturing now, distributing capital back to the investors, which results in capital leaving the industry. Several other groups, particularly those with corporate affiliations, have ceased operations altogether, taking more capital out of the system.

At the same time, over the past five years, other venture groups have been successful in their efforts to raise new capital, thereby augmenting the industry's resources, as evidenced by figure 2. In 1987 and 1988, Canadian venture investors together brought significant amounts of new capital into the industry, resulting in a healthy net increase in the amount of capital under management. However, by 1989, many institutional investors were stepping to the sidelines and not making any new commitments. As a result, the amount of new capital raised fell sharply, and by 1990 was not sufficient to offset the capital leaving the industry. As a result, there was a net outflow of capital in 1990 and 1991.

FIGURE 2

New Capital Offset by Capital Leaving Industry



Source: Macdonald & Associates

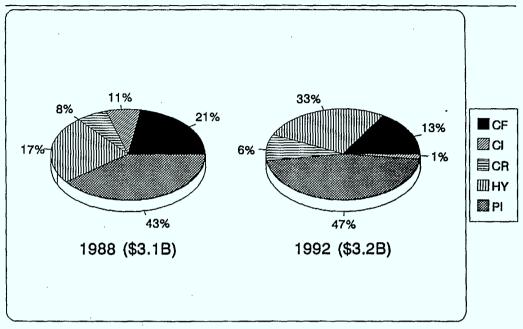
This downward trend started to reverse itself in 1992, with a net increase in capital under management of \$52 million. Although the \$409 million of new capital committed to the venture capital industry last year was only 50% of the new capital raised in 1987, it represented a 20% increase from 1991 and a 100% increase from 1990.

2.2 The Structure of the Supply - Who's Managing the Money?

Although the total amount of capital under management did not change significantly between 1988 and 1992, the distribution of that capital across the different types of investors did. As figure 3 illustrates, a considerable restructuring has taken place with respect to the management of the industry's capital.

FIGURE 3

Hybrids Accounting for Growing Share of Capital
(Capital Under Management by Investor Type)



Source: Macdonald & Associates

The private independent venture groups, which raise most or all of their capital from outside investors, and which manage the largest share of the pool, managed a slight increase in their share of the industry's resources between 1988 and 1992, although much of this increase resulted from the establishment of CAI Capital in 1991, with its \$185 million of committed capital.

Perhaps the most dramatic evidence of the restructuring is the almost doubling of the share of capital being managed by the hybrid funds (which include Vencap Equities and the labour sponsored venture capital funds). There are only five hybrid funds in total, three of which account for more that \$1 billion of the \$3.2 billion under management across the industry as a whole.

In the other direction, we have seen a very sharp decline in the presence of the venture capital arms of industrial corporations, whose share of the industry's capital has fallen from 11% to only 1% over this period. Virtually all of these wholly owned corporate groups have closed down their venture operations. Molsons, Manvest, BCE, and most recently Noranda are but a few examples of corporate groups that have left the market. While some of these decisions were performance driven, many were also a function of the economic cycle and the need of large corporations to conserve cash and focus on core businesses.

The share of capital being managed by the venture arms of financial corporations is also down significantly (from 21% in 1988 to 13% on 1992), reflecting the decision of groups like Great West Life, Crown Life and the National Bank to get out of the venture capital business.

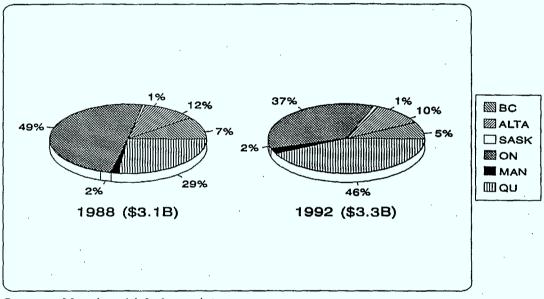
2.3 Regional Distribution of Capital - Quebec Captures Almost all of the Growth

While the amount of capital being managed by venture capital firms in B.C., Alberta and Ontario declined in absolute terms between 1988 and 1992, the amount of capital being managed in Quebec almost doubled.² As a result, Quebec's share of the industry's resources rose from 29% in 1988 to 46% by the end of 1992, as shown in figure 4.

FIGURE 4

Quebec's Share of Capital Growing Quickly

Capital under management by province



Source: Macdonald & Associates

When one examines the capital under management in each province by the types of investors managing that capital, significant differences between provinces are immediately apparent (see figure 5). At the end of 1992, 45% of the \$160 million managed from B.C. was in the hands of private independent funds, while just over a third was managed by crown-related venture firms. In Alberta, 91% of the capital under management is managed by the hybrid fund, Vencap Equities.

Macdonald & Associates

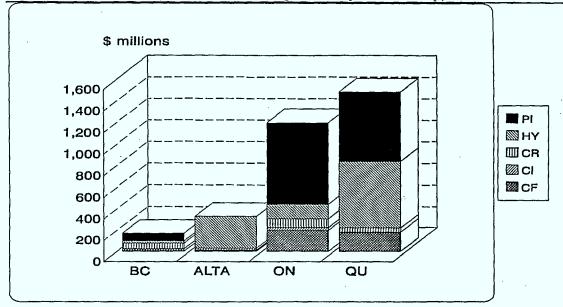
Page 5

² The \$300 million committed by the Quebec government to the recently formed Innovatec is not included in these figures.

FIGURE 5

Investor Type Varies by Province

Capital Under Management by Investor Type; 1992



Source: Macdonald & Associates

In Ontario, 63% of the \$1.2 billion managed from that province, as of the end of 1992, was in the hands of private independent funds, while 52% of Quebec's \$1.5 billion was managed by hybrid funds (i.e. Solidarité). Given these significant structural differences, the availability of capital for investment in emerging growth companies could vary significantly between provinces in the near future.

2.4 Sources of New Capital - Individuals Have Become the Key Source

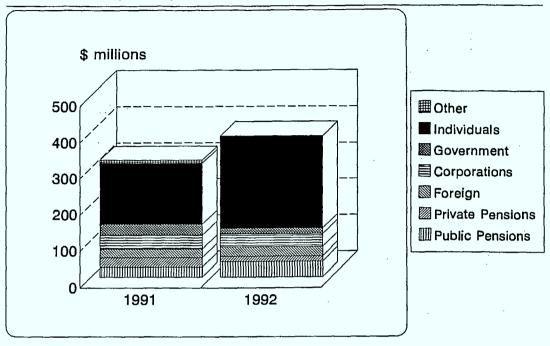
In 1991, individual investors committed \$168 million to venture capital funds, or 50% of all new commitments. In 1992, individual commitments accounted for 63% of new capital raised, primarily because of their investments in labour sponsored venture funds. Pension funds committed just over \$50 million of new capital in each of the two years.

As noted at the outset, the amount of capital under management is not indicative of the amount of capital available for investment. To calculate the liquidity within the venture industry, one must subtract the amount of capital already invested or committed to portfolio companies by each of the venture capital firms from their total pool of committed capital.

FIGURE 6

Individuals Becoming Key Source of New Capital

(New Capital Commitments by Source; 1991-1992)



Source: Macdonald & Associates

Figure 7 suggests that, aside from a rather steep dip in liquidity in 1990, the amount of capital available for investment in emerging growth companies has been fairly stable at about \$1.2 billion. Since the industry as a whole has invested somewhere around \$300 million a year in the past several years, the current supply of available capital should be sufficient to support the industry's investment activities overall for about 4 years. A four year supply of capital would normally be deemed to represent adequate liquidity.

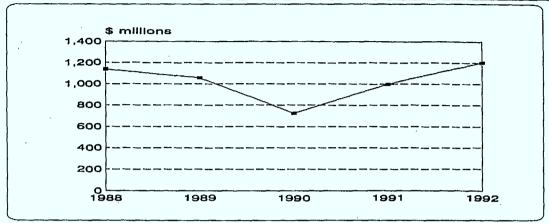
However, when one takes a closer look at the composition of the liquidity, the conclusions are less obvious. It is to be expected that most of the available capital is being managed by the private independent and hybrid funds, since corporate and government groups tend to receive annual allocations rather than long term capital commitments.

The private independent funds collectively had about \$420 million available for investment at the end of 1992 having invested \$176 million during the year. At this rate, their existing supply of capital would sustain their investment activity for only slightly more than 2 years. The hybrid funds, by contrast, had \$676 million available for investment at the end of 1992 and invested less than \$60 million during the year, suggesting that their existing supply could sustain them at current activity levels for more than 10 years.

FIGURE 7

Liquidity Appears Stable and Adequate

Aggregate Capital Available for Investments

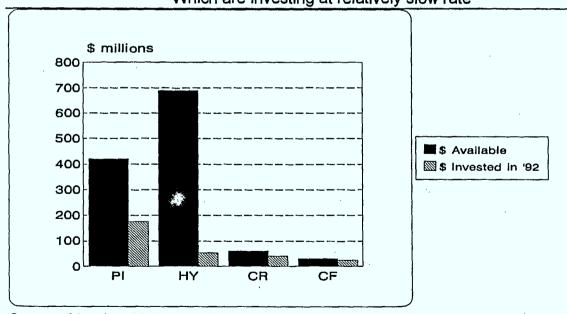


Source: Macdonald & Associates

FIGURE 8

But Heavily Concentrated in Hybrid Funds

Which are investing at relatively slow rate



Source: Macdonald & Associates

While the industry has a considerable amount of capital still available for investment, a large portion of it is concentrated in the hands of a very small number of investors. While these

investors might well increase the rate at which they put the money out, it is unlikely that the pace will pick up enough to dramatically shift the balance. Furthermore, given recent experience, it is reasonable to assume that the labour sponsored venture capital funds are likely to continue to attract significantly more new capital each year than they invest.

On the other hand, if the amount of new capital coming from traditional institutional sources continues to be depressed, private independent funds could invest their liquid capital and have trouble replenishing it with new supplies. Such a trend would clearly result in an even greater concentration of the industry's resources.

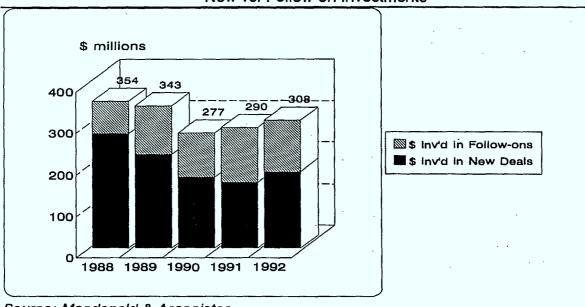
III. Investment Activity - Industry Disbursements

3.1 Aggregate Investment activity - Showing Modest Signs of Recovery

In 1992, the Canadian venture capital industry invested a total of \$308 million in 239 companies. This capital was disbursed through 276 rounds of financing (so some companies received two or more rounds of financing during the course of the year) which involved 333 investments (so some financings involved more than one investor). While total disbursements were up somewhat from 1990-91, they did not recover to the level achieved by the industry in 1988-89, as evidenced by figure 9.

FIGURE 9

Total Disbursements Up Slightly
New vs. Follow-on Investments



It is important to note at the outset that the apparent recovery in investment activity in 1992 was driven primarily by 3 unusually large transactions which together accounted for \$50 million of the \$308 million invested.

In 1988, almost 80% of the total amount invested by the industry went to new investments (as opposed to follow-on investments in existing portfolio companies). However, since then, the share of disbursements going to new deals has hovered in the 55%-65% range. In 1992, \$185 million was invested in new deals, or 60% of the industry's disbursements. When the three previously noted large transactions (all of which were first time investments) are excluded, the share of capital going to new investments was only 52%, or less than the average experienced in recent years. When one looks at the number of financings rather than dollars invested, only 48% of the transactions done in 1992 represented new deals, which is not significantly different from experience in recent years.

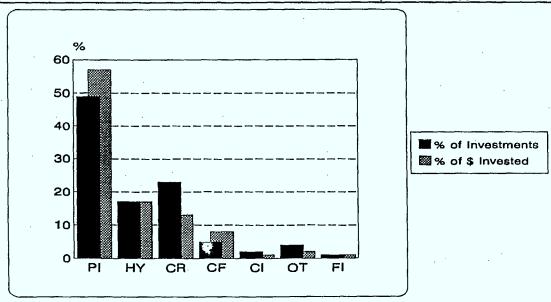
3.2 Disbursements by Region and Investor Type - Who is Doing What Where?

When the investment activity is broken down by the types of investors putting the money out, it becomes apparent that the private independent funds are still, by far, the most dominant in the market (see figure 10). In 1992, these funds were responsible for 57% of all capital disbursed and accounted for 49% of all investments. The hybrid funds accounted for 17% of both the dollars invested and the investments made. The crown-owned venture funds accounted for 23% of all the investments made although they accounted for only 13% of the disbursements. This suggests that the government funds typically invest smaller amounts of capital.

FIGURE 10

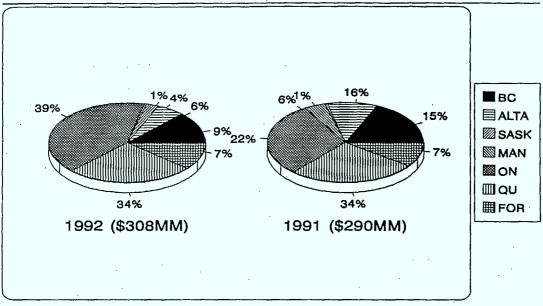
Private Independent Still Dominant Investors

Share of investments and disbursements by investor type; 1992



Some very broad swings in the size of deals done in different parts of the country between 1991 and 1992 resulted in some dramatic shifts in the regional distribution of investment activity from year to year. As Figure 11 illustrates, B.C.'s share of total disbursements fell from 15% to 9%, representing an actual decline from \$43 million to \$27 million. While the number of deals done did not change significantly between the two years, the size of those deals did. In 1991, there was one \$10 million financing in B.C., and several other deals involved financings in the \$4-\$5 million range. While there was another \$10 million deal done in 1992, 30 of the 35 investments made in B.C. last year involved less than \$750,000 resulting in a decline in the aggregate amount invested.

FIGURE 11
Ontario's Share of Disbursements Jumps in 1992



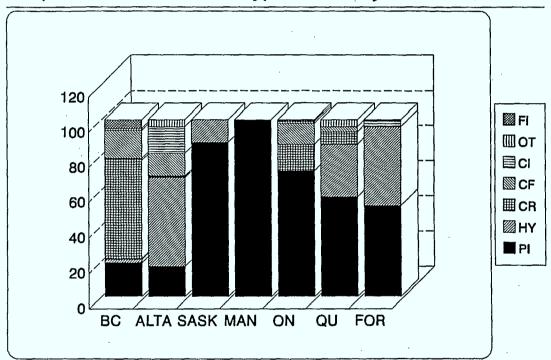
Source: Macdonald & Associates

Alberta's share also declined from 16% in 1991 to only 6% of disbursements in 1992, simply because there were fewer deals done and the average deal size was smaller. In 1991, twelve Alberta firms attracted more than \$1 million and together they secured \$43 million. In 1992, only 5 firms attracted more than \$1 million for an aggregate investment value of \$12 million.

Ontario's share, by contrast, jumped from 22% in 1991 to 39% in 1992. This increase can be entirely explained by 9 Ontario-based deals done in 1992. These 9 transactions involved 13 investments, or 11% of all investments in Ontario, but accounted for \$65 million or 54% of the total amount invested in Ontario last year. These investments averaged \$5 million apiece, compared with an average of \$520,000 for the remaining 105 investments. The provincial data clearly reflects two quite different types of investment activity. Quebec's share of total disbursements stayed constant between the two years, as did the share going to foreign firms.

When the regional data is superimposed on the investor type data (figure 12), it becomes readily apparent that different types of investors play very different roles within the provincial markets. Private independent funds account for the lion's share of investment activity in Saskatchewan, Manitoba, and Ontario, although crown and corporate financial groups together accounted for about 25% of the amount invested in Ontario. It is interesting to note that while the crown related groups accounted for only 14% of the amount invested in Ontario, they accounted for 43% of all investments made. This further reinforces the observation that some of the government groups do tend to do smaller deals. The average investment by a crown related fund in Ontario in 1992 was \$330,000 compared with an average investment of \$1.5 million by private independent funds (although this average is skewed upwards by the handful of large deals).

FIGURE 12
Importance of Investor Type Varies by Province; 1992



Source: Macdonald & Associates

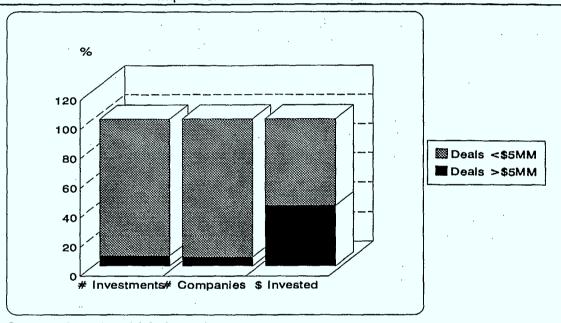
In Alberta and Quebec, Vencap Equities and Solidarité, which are both hybrid funds, accounted for 50% and 30% respectively of the amount invested in their respective provinces. In British Columbia, crown related groups played an unusually large role in 1992, accounting for 57% of the \$27 million invested. This was up from the 16% share in 1991. Ironically, the B.C. deals done by crown investors in 1992 were generally smaller than those done in 1991. However, a number of government groups joined forces to invest more than \$10 million in one B.C. company last year, driving the government's share way up in a year when total venture investment activity in the province was down by almost 40%.

The impact of a handful of larger deals on the aggregate data cannot be ignored. As figure 13 shows, only 7% of all investments made in 1992 went into transactions of \$5 million or more, which involved only 6% of all companies financed. But these transactions absorbed 41% of the total amount invested in Ontario last year. These larger deals play a very important role in building threshold technology companies, and should not be discounted in any way. However, it is important to recognize the impact they have on the aggregate data so that one does not assume that investment activity levels are higher than they really are.

FIGURE 13

More Big Deals Done in 1992

Impact of transactions worth \$5MM or more



Source: Macdonald & Associates

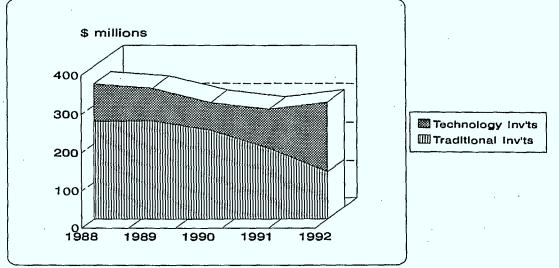
3.3 Disbursements by Sector - Technology Companies Garner a Larger Share

At the aggregate level at least, technology companies appeared to be big winners in 1992. Of the \$308 million invested in 1992, \$182 million or 59% went to technology companies, representing a very sharp increase from prior years (see figure 14). A number of factors contributed to this increase. First, the venture community did 7 unusually large technology financings last year, which together accounted for \$79 million or 43% of the total amount invested in all technology companies. These deals obviously had a significant positive impact on the total amount of money invested in technology-based firms, and as previously noted, their importance should not be understated. However, they do perhaps suggest a greater level of activity than is, in fact, the case.

FIGURE 14

Sharp Increase in Shares Going to Technology Firms

But a handful of large deals driving trend



7 technology deals in 1992 had total value of \$79MM Source: Macdonald & Associates

A second, and undoubtedly minor factor in the increase was the reclassification of industry sectors done by Macdonald & Associates over the course of the past year. To more adequately reflect the nature of specific investments, the industrial equipment sector used in the past was split into industrial automation and equipment, which captures technology-based firms in this area, and manufacturing, which encompasses those firms engaged in more traditional manufacturing activity. Environmental technology firms are also now classified separately (along with energy related ventures). Both of these changes have, in all likelihood, allowed us to capture more "technology-based" deals than we did in prior years.

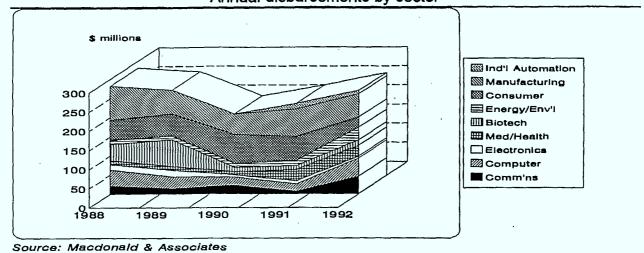
When the data is analysed by sector (figure 15), one can see that there was a significant uptick in the amount invested in communications, computer and environmental related firms in 1992. While the trend in technology financings established last year is encouraging, it must be maintained in future years if the venture community is to make a useful contribution to creating the critical mass required in these emerging sectors.

Given the analysis of the industry's liquidity presented in section 2.4, the investment patterns suggested in figure 16 could be a cause for some concern with respect to future technology investment activity. The private independent and the crown related firms were by far the most active technology investors in 1992, as they were in 1991. However, the private independent firms had only about a two year supply of capital on hand at the end of 1992, and are facing a difficult fundraising environment.

FIGURE 15

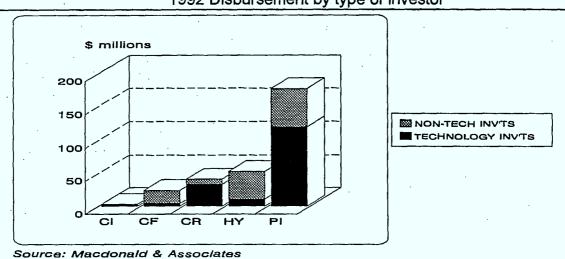
Communications, Computer and Environmental Firms Big Winners

Annual disbursements by sector



Private and Crown Groups Most Likely to Finance Technology 1992 Disbursement by type of investor

FIGURE 16



By contrast, the hybrid funds have considerably more liquidity, but overall, they have not, as a group, been very active investors in technology-based companies. The structure of the industry and distribution of liquid capital could therefore have a significant impact on the ability of Canadian technology companies to access venture capital in the coming years. A detailed

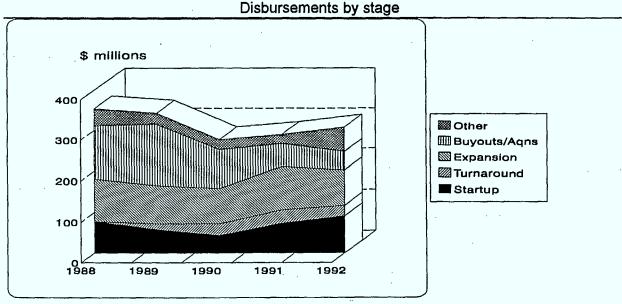
breakdown of the investment activity of each type of investor within each sector can be found in Table 2.8 in the Appendix.

3.4 Disbursements by Stage - Underlying Trends Have not Changed Much

Overall, early stage investments accounted for almost 30% of the total amount invested in 1992 which represents a significant increase over prior years. However, the impact of a few larger deals again imply a change in direction when in fact the change involves only two or three deals. When the two unusually large investments totaling \$30 million are removed, the share of capital going to early stage companies falls to 21%, which is line with historical trends.

The amount of capital going to finance acquisitions and leveraged buyouts continue to fall last year, which was expected given the prevailing economic and market environments. The one notable difference from prior year trends was a significant increase in the amount invested in secondary purchases in 1992, reflected in the "other" category in figure 17.

FIGURE 17
Investments by Stage Reasonably Stable



Source: Macdonald & Associates

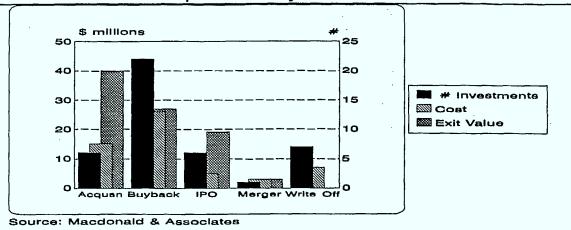
IV. Dispositions

Canadian venture investors exited from 42 investments over the course of 1992, compared with the 40 exits made in 1991. More than half of the dispositions were made through company buybacks, although, across the 22 transactions, investors just got their money back. Only 7 of the 42 exits made in 1992 were write-offs, compared with 15 of the 40 transactions in 1991.

Investors registered a gain of 1.63 on the basket of dispositions, with most of the gains achieved by exiting through an acquisition (2.7 times cost) or an IPO (4.8 times cost).

FIGURE 18

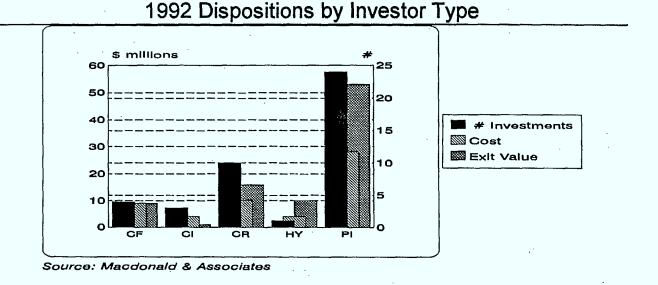
1992 Dispositions by Exit Mechanism



Private independent investors were most active in exiting from investments last year, disposing of 24 investments over the course of the year and recovering 1.9 times their cost. Crown related venture funds exited from 10 investments and recovered 1.6 times their cost.

from 10 investments and recovered 1.6 times their cost.

FIGURE 19



Appendix

Statistical Tables

List of Tables

<u> [able</u>	
1.1	Capital Under Management 1983-1992: Canada and the US
1.2	Flows of Capital Within Venture Capital Industry 1987-1992
1.3	Capital Under Management by Investor Type
1.4	Capital Under Management by Province
1.5	Capital Under Management by Province by Investor Type
1.6	New Capital Commitments by Sources
1.7	Capital Available for Investments by Investor Type
2.1	Annual Disbursements 1988-1992
2.2	Share of Financings and Dollars Invested: New vs. Follow-on Investments
2.3	Total Investments and Dollars Invested by Investor Type
2.4	Disbursements by province 1991-1992
2.5	Total Investments and Dollars by Province by Investor Type 1991-1992
2.6	Disbursements(1988-1992) - Traditional vs. Technology-Based
2.7	Annual Disbursements by Industry Sector
2.8	Total Investments and Dollars Invested by Sector, by Investor Type 1991-1992
2.9	Disbursements by Stage 1988-1992
2.10	Disbursements by Sector and by Stage 1991-1992
3.1	Dispositions by Exit Mechanism: 1991-1992
3.2	Dispositions by Investor Type: 1991-1992

Table 1.1 Capital Under Management 1983 - 1992 Canada and the US (\$Millions)

	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992
CANADA	\$1,039	\$1,186	\$1,387	\$1,810	\$2,480	\$3,082	\$3,294	\$3,307	\$3,220	\$3,272
USA	\$12,100	\$16,300	\$19,600	\$24,100	\$29,000	\$31,100	\$33,400	\$35,950	\$32,870	n/a

Table 1.2 Flows of Capital Within Canadian Venture Capital Industry 1987 - 1992 (\$Millions)

	1987	1988	1989	1990	1991	1992
New Funds Raised	\$800	\$602	\$212	\$200	\$329	\$409
Capital Leaving Industry	\$130	\$0	\$0	\$253	\$416	\$357
Change in Industry's Capital	\$670	\$602	\$212	(\$53)	(\$87)	\$52

Table 1.3 Capital Under Management by Investor Type (\$ Millions)

	1	1988	1	989	1	1990	1	991		000
CF	\$644	21%	\$699	21%						992
CI	\$353				\$639	19%	\$502	16%	\$408	12%
		11%	\$339	10%	\$263	8%	\$128	4%	\$38	1%
CR	\$245	8%	\$252	8%	\$244	7%	\$196	6%		
HY	\$516	17%	\$560	17%	\$681				\$194	6%
PR	\$1,348					21%	\$865	27%	\$1,079	33%
		43%	\$1,510	45%	\$1,480	45%	\$1,529	47%	\$1,553	47%
Total	\$3,106	100%	\$3,360	100%	\$3,307	100%	\$3,220	100%	\$3,272	
				'			Ψ3,220	10070	\$3,212	100%

Note:

CF = Corporate (financial) subsidiary

CI = Corporate (industrial) subsidiary

CR = Crown owned

HY = Hybrid

PI = Private independent

Table 1.4 Capital Under Management by Province (\$ Millions)

Province	1988	1989	1990	1991	1992	
British Columbia	\$211	\$228	\$227	\$233	\$172	
Alberta	\$387	\$387	\$372	\$358	\$331	
Saskatchewan	\$22	\$27	\$23	\$20	\$36	
Manitoba	\$70	\$70	\$70	\$22	\$50	
Ontario	\$1,530	\$1,653	\$1,524	\$1,238	\$1,197	
Quebec	\$885	\$989	\$1,084	\$1,340	\$1,486	
Atlantic Canada	\$2	\$8	\$8	\$0	\$0	
Total	\$3,107	\$3,362	\$3,308	\$3,211	\$3,272	

Table 1.5 Capital Under Management by Province, by Investor Type (%)

	Timo	1988	1989	1990	1991	1992 15%
rovince	Туре	18%	16%	17%	16%	31%
British Columbia	CF	40%	37%	37%	27%	
	CR	0%	0%	0%	3%	12%
	HY		47%	47%	54%	42%
Pl	PI	42%	\$228	\$227	\$233	\$172
Sub-Total (\$MM)		\$211	\$220			
	•				6%	4%
	- CIT	10%	10%	12%		5%
Alberta CI CR HY		9%	9%	7 %	9%	91%
		74%	74%	82%	85%	0%
		7%	7%	0%	0%	
	PI		\$387	\$372	\$358	\$331
Sub-Total (\$MM)		\$387	4501	, and the second second	,	
Saskatchewan	PI	\$22	\$27	\$23	\$20	\$36
			00/	0%	7%	10%
3.6	HY	0%	0%	26%	93%	90%
Manitoba	PI	26%	26%		0%	0%
	CF	74%	74%	74%	\$22	\$50
Sub-Total (\$MM)		\$70	\$70	\$70	322	

Table 1.5 Capital Under Management by Province, by Investor Type (%)

TO TALL (GIVINI)	· · · · · · · · · · · · · · · · · · ·	\$3,106	\$3,360	\$3,307	\$3,210	\$3,272
TOTAL (\$MM)		62.106				
Sub-Total (\$MM)		\$2	\$8	\$8	\$0	\$0
Cub Total (C) (10	PI	0%	73%	73%	0%	0%
Atlantic Canada	CI	100%	27%	27%	0%	0%
One Total (WIFIIFI)		\$885	\$989	\$1,084	\$1,340	\$1,486
Sub-Total (\$MM)	TI TI	40%	42%	40%	47%	44%
	HY PI	26%	28%	35%	38%	42%
	CR	8%	7%	7%	2%	3%
	CI	4%	4%	2%	2%	0%
Quebec	CF	22%	20%	16%	11%	12%
		φ1,330	\$1,653	\$1,524	\$1,238	\$1,197
Sub-Total (\$MM)		\$1,530	55% \$1.653	59%	59%	63%
	PI	55%	0%	0%	4%	11%
	HY	4% 0%	4%	4%	6%	7%
	CR	18%	16%	13%	7%	2%
Ondaro	CI	24%	25%	25%	25%	17%
Province Ontario	Type CF	2.101				

Table 1.6 New Capital Commitments by Source (\$ Millions)

1991

	Public Pensions	Private Pensions	Foreign	Corporations	Government	Individuals	Other	TOTAL
British Columbia	\$0	\$0	\$10	\$0	\$0	\$0	\$0	\$10
Alberta-	\$0	\$0	\$0	\$0	\$2	\$0	\$0	\$2
Manitoba	\$0	\$0	\$0	\$0	\$0	\$2	\$0	\$2
Ontario	\$6	\$0	\$0	\$15	\$16	\$45	\$0	\$83
Quebec	\$21	\$25	\$23	\$22	\$12	\$121	\$9	\$233
Total	\$27	\$25	\$23	\$38	\$31	\$168	\$9	\$330

1992

	Public	Private						
	Pensions	Pensions	Foreign	Corporations	Government	Individuals	Other	TOTAL
British Columbia	\$0	\$0	\$0	\$0	\$0	\$21	\$0	\$21
Alberta	\$0	\$0	\$0	\$0	\$2	\$0	\$0	\$2
Manitoba	\$1	\$1	\$5	\$0	\$0	. \$4	\$0	\$11
Saskatchewan	\$0	\$0	\$10	\$0	\$0	\$0	\$0	\$10
Ontario	\$8	\$5	\$10	\$17	\$14	\$136	\$1	\$191
Quebec	\$33	\$8	\$0	\$17	\$0	\$116	\$0	\$175
Total	\$42	\$14	\$25	\$35	\$16	\$256	\$1	\$409

Table 1.7 Capital Available for Investment by Investor Type (\$ Millions)

Туре	1:	992	15	991
Type PI	\$420	35%	\$382	38%
ΗΥ	\$689	57%	\$551	55%
CR	\$60	5%	\$42	4%
CF	\$31	3%	\$22	2%
CI Total	\$2	0%	\$3	0%
Total	\$1,202	100%	\$1,000	100%

Table 2.1 Annual Disbursements: Number of Investments, Financings, and Total Dollars 1988 - 1992 (\$ Millions)

	# Investments	# Financings	# Companies	\$ Invested*
1992	333	276	239	\$308
1991	289	241	232	\$290
1990	299	271	263	\$277
1989	359	325	300	\$343
1988	325	288	271	\$354

^{* 1992} investment data includes 3 deals of more than \$10 million with a total value of \$50 million.

Table 2.2 Share of Financings and Dollars Invested New vs. Follow-on Investments (\$ Millions)

	1992		1991		1990		1989		1988	
	#	\$	#	\$	#	\$	#	\$	#	\$
Follow-on	172	123	151	130	144	105	134	117	147	78
New	161	185	138	160	155	172	225	226	178	276
Total	333	308	289	290	299	277	359	343	325	354

Table 2.3 Total Investments and Dollars Invested by Investor Type (\$ Millions)

٠	1992				1991			
Туре	#	%	\$	%	#_	%	\$	%
PI	162	49%	\$176	57%	123	43%	\$140	48%
HY	55	17%	\$5 3	17%	43	15%	\$72	25%
CR	76	23%	\$41	13%	89	31%	\$36	12%
CF	17	5%	\$25	8%	14	5%	\$21	7%
CI	6	2%	\$4	1%	14	5%	\$14	5%
OT	13	4%	\$7	2%	4	1%	\$4	1%
FI	4	1%	\$3	1%	2	1%	\$3	1%
Total	333	100%	\$308	100%	289	100%	\$290	100%

Table 2.4 Disbursements by Province 1991, 1992 (\$ Millions)

	19	1991		
Province	s	%	•	0/
BC	\$27	9%	042	%
Alberta	\$19		\$43	15%
Saskatchewan		6%	\$47	16%
	\$12	4%	\$2	1%
Manitoba	\$3	1%	\$16	6%
Ontario*	\$120	39%	\$64	
Quebec**	\$104			22%
Atlantic Canada		34%	\$97	33%
	\$0	0%	\$2	1%
Foreign	\$23	7%	\$19	7%
Total	\$308	100%	\$290	100%

^{* 1992} Ontario investment data includes 9 transactions (13 investments) with individual values of \$5 million or more, and a total value of \$65 million.

^{** 1992} Qubec investment data includes only 2 transactions (7 investments) with values of \$5 million or more which together accounted for \$36 million.

Table 2.5 Total Investments and Dollars Invested by Province, by Investor Type (\$ Millions)

		-		-JPo (+ IIIIIIII)		
•			1992	1	1991	
Destan	_	#Investments	\$ Invested	#Investments	\$ Invested	
Region	Туре	%	%	%	%	
British Columbia	PI	37%	18%	40%	58%	
	HY	6%	2%	3%	6%	
	CR	43%	57%	40%	16%	
	·CF	6%	15%	3%	5%	
	CI	0%	0%	7%	8%	
	OT	6%	1%	3%	2%	
	FI	3%	5%	3%	4%	
Sub-Total		35	\$27	30	\$43	
Alberta	PI	25%	17%	100/	4007	
•	HY	39%	50%	18%	48%	
	CR	4%	1%	35%	41%	
	CF	4%	13%	32%	8%	
	CI	18%	15%	0%	0%	
	OT	11%	4%	12%	2%	
Sub-Total		28	\$19	3%	1% \$47	
Cost of t					Ψ11	
Saskatchewan	PI	92%	87%	100%	100%	
0.1 m . i	HY	8%	13%	0%	0%	
Sub-Total		12	\$12	5	\$2	
Manitoba	PI	100%	100%	71%	000/	
4	CR	0%	0%		88%	
	HY	0%	0%	14%	6%	
Sub-Total		8	\$3	14% 7	<u>6%</u> \$16	
		· · · · · · · · · · · · · · · · · · ·			210	

Table 2.5 Total Investments and Dollars Invested by Province, by Investor Type (\$ Millions)

		#Investments	\$ Invested	#Investments	\$ Invested
Region	Туре	%	%	%	%
Ontario	PI	47%	71%	36%	50%
	CR	43%	14%	53%	22%
	CF	5%	12%	4%	16%
	CI	0%	0%	5%	10%
	OT	2%	1%	1%	3%
	FI	3%	1%		3% 0%
Sub-Total		118	\$120	96	\$64
Quebec	PI	48%	56%	4504	
•	HY	30%	30%	45%	35%
	CR	9%		26%	47%
	CF	8%	7%	17%	10%
	OT		3%	10%	7%
	FI	6%	4%	1%	0%
Sub-Total	r _I	0%	0%	1%	1%
0.00 10.00.		105	\$105	84	\$98
Atlantic Canada	PI	1	\$0	1	\$2
Foreign	PI	62%	51%	66%	48%
	HY	35%	45%	22%	19%
	CF	0%	0%	3%	11%
	CI	4%	4%	9%	22%
Sub-Total		26	\$23	32	\$19
TOTAL		333	\$308	289	\$290

Table 2.6 Disbursement, 1988 - 1992 Traditional vs. Technology-Based (\$ Millions)

	1992	1991	1990	1989	1988
Traditional	\$126	\$188	\$205	\$259	\$258
Technology-based*	\$182	\$102	\$72	\$84	\$96
TOTAL	\$308	\$290	\$277	\$343	\$354

Note: Data for 1992 includes 7 large transactions with an aggregate value of \$79 millon.

Table 2.7 Annual Disbursements by Industry Sector (\$ Millions)

Sector	1992	1991	1990	1989	1988
Biotechnology	\$14	\$10	\$11	\$7	\$4
Communications	\$46	\$7	\$22	\$14	\$21
Computer-Related	\$47	\$19	\$22	\$31	\$42
Electronic Components & Instrumentation	\$5	\$8	\$6	\$17	\$14
Energy/Environmental Technology	\$33	\$13	\$11	\$10	\$11
Industrial Automation & Equipment	\$ 9	\$15			
Medical/Health Related	\$28	\$30	\$8	\$10	\$11
Consumer Related	\$27)	\$63	\$75	\$58	\$53
Manufacturing	\$60/126	\$71	\$53	\$62	\$89
Miscellaneous	\$39	\$54	\$69	\$134	\$109
Total	\$308	\$290	\$277	\$343	\$354

Note: Because of re-classification of industry sectors beginning in 1991, data on the Energy, Industrial, Manufacturing, and Miscellaneous sector will not be comparable throughout the period.

Table 2.8 Total Investments and Dollars Invested by Sector, by Investor Type (\$ Millions)

		19:	92	1991		
To J. A. CO. V. V.		#Investments	\$ Invested	#Investments	\$ Invested	
Industry(Technology)	Туре	%	%	%		
Biotechnology	PI	87%	86%	58%	<u>%</u>	
	HY	4%	6%		46%	
	CR	9%	9%	17%	8%	
	CI	0%	0%	17%	25%	
Sub-Total		23	\$14	8%	21%	
			Φ1 4	12	\$10	
Communications	PI	45%	700/	•		
	HY	9%	78%	40%	15%	
	CR.		2%	13%	25%	
	CF	23%	7%	27%	18%	
		9%	6%	7%	11%	
	CI	5%	2%	7%	20%	
	OT	9%	4%	0%	0%	
Sub-Total	FI	0%	0%	7%	11%	
5u0-10tat		22	\$47	15	\$7	
Computer-Related						
Computer-Related	PI	30%	69%	26%	34%	
•	HY	2%	1%	0%	0%	
•	CR	50%	15%	57%	38%	
	CF	4%	8%	0%	0%	
	CI	7%	5%	17%	·	
	OT	7%	2%		28%	
Sub-Total		46	\$47	0%	0%	
		· · · · · · · · · · · · · · · · · · ·	<u> </u>	42	\$19	

Table 2.8 Total Investments and Dollars Invested by Sector, by Investor Type (\$ Millions)

		199	92	1991		
* •		# Investments	\$ Invested	# Investments	\$ Invested	
Industry(Technology)	Туре	%	%	%	%	
Electronic Components	PI	56%	58%	40%	47%	
& Instrumentation	HY	0%	0%	5%	2%	
	CR	31%	34%	50%	27%	
	CF	0%	0%	5%	27% 25%	
	OT	13%	8%	0%	23% 0%	
Sub-Total		16	\$5	20	\$8	
Energy &	PI ,	54%	470/			
Environmental Technology	HY	3%	47%	42%	62%	
	CR		1%	0%	0%	
	CF CF	37%	46%	42%	11%	
	FI FI	3%	1%	8%	12%	
Sub-Total		3%	5%	8%	14%	
Suo-Totat		30	\$33	12	\$13	
Industrial Automation &	PI	40%	41%	35%	46%	
Equipment	HY	7%	29%	4%	9%	
	CR	46%	28%	53%	33%	
	CF	7%	2%	4%	33% 10%	
	CI	0%	0%	4%	2%	
Sub-Total		15	\$8	23	\$15	
Medical/Health Related	PI	(10)				
modean Heath Kelateu		61%	67%	57%	77%	
	HY	18%	24%	17%	10%	
	CR	21%	9%	22%	6%	
Sub-Total	OT	0%	0%	4%	6%	
0110-101111		28	\$29	23	\$30	

Table 2.8 Total Investments and Dollars Invested by Sector, by Investor Type (\$ Millions)

	1992		92	1991		
		# Investments	\$ Invested	# Investments	\$ Invested	
Industry(Traditional)	Туре	%	%	%	%	
Consumer Related	PI	47%	39%	49%	52%	
	HY	31%	28%	29%	26%	
	CR	9%	9%	10%	5%	
	CF	- 6%	19%	2%	8%	
	CI	3%	3%	7%	7%	
	ОТ	3%	2%	2%	1%	
Sub-Total		32	\$27	41	\$63	
Manufacturing	PI	43%	36%	400/	<u> </u>	
· ·	HY	21%	31%	48%	61%	
	CR	14%	7%	14%	16%	
	CF	11%	20%	25%	10%	
	CI	1%	0%	12%	13%	
	OT	6%	3%	0%	0%	
	FI	4%	2%	2%	1%	
Sub-Total		72	\$60	0% 65	9% \$71	
Miscellaneous					4/1	
iviiscenaneous	PI	49%	55%	39%	18%	
	HY	39%	38%	33%	70%	
	CR	8%	3%	19%	7%	
	CF	2%	1%	3%	3%	
	CI	0%	. 0%	3%	2%	
C. I. T I	ОТ	2%	2%	3%	0%	
Sub-Total		49	\$39	36	\$54	
TOTAL	***	333	\$308	289	\$290	

Table 2.9 Disbursements by Stage (\$ Millions)

Stage	1992*	1991	1990	1989	1988
Early Stage	\$ 91	\$74	\$44	\$58	\$78
Expansion	\$85	\$104	\$86	\$93	\$103
Acquisition/MBO	\$45	\$ 57	\$94	\$151	\$131
Turnaround	\$26	\$32	\$28	\$14	\$0
Other	\$61	\$23	\$25	\$27	\$42
Total	\$308	\$290	\$277	\$343	\$354

^{* 1992} early stage investment data includes 2 unusual large investments totalling \$30 million and a further \$6 million invested in other VC funds.

Table 2.10 Disbursements by Industry Sector and by Stage 1991, 1992 (\$ Millions)

			92	19	91
T 1 4 (77)		#Investments	\$ Invested	#Investments	\$ Invested
Industry(Technology)	Stage	%	%	%	
Biotechnology	Early Stage	70%	68%	83%	<u>%</u> 92%
	Expansion	17%	32%	17%	
	Other	13%	0%	0%	8%
Sub-Total		23	\$14	12	0% \$10
G					
Communications	Early Stage	59%	63%	67%	61%
	Expansion	27%	29%	26%	37%
•	Acquisition/MBO	5%	1%	0%	0%
	Turnaround	9%	7%	7%	2%
Sub-Total		22	\$47	15	\$7
Computer-Related	Early Stage	C10/			
Company Rolling	• •	51%	15%	50%	26%
	Expansion	20%	45%	34%	36%
	Acquisition/MBO	7%	13%	7%	20%
	Turnaround	7%	3%	2%	1%
Sub-Total	Other	15%	24%	7%	17%
Suo-Totat		46	\$47	42	\$19
Electronic Components	Early Stage	69%	67%	700/	
& Instrumentation	Expansion	6%	3%	50%	20%
	Turnaround	19%	26%	35%	50%
	Other	6%		10%	6%
Sub-Total		16	4% \$5	5% 20	24% \$8

Table 2.10 Disbursements by Industry Sector and by Stage 1991, 1992 (\$ Millions)

		19	92	1991		
T . T	_	#Investments	\$ Invested	#Investments	\$ Invested	
Industry(Technology)	Stage	%	%			
Energy & Environmental	Early Stage	47%	19%		%	
Technology	Expansion	26%	20%	33%	16%	
	Acquisition/MBO	0%		58%	65%	
	Turnaround		0%	9%	19%	
	Other	7%	21%	0%	0%	
Sub-Total	Other	20%	40%	0%	0%	
Duo-Tetai		30	\$33	12	\$13	
Industrial Automation &	Early Stage	53%	57%			
Equipment	Expansion	33%		57%	47%	
	Turnaround	7%	35%	35%	40%	
	Other		2%	4%	10%	
Sub-Total	Odici	7%	6%	4%	3%	
200 10101	· · · · · · · · · · · · · · · · · · ·	15	\$8	23	\$15	
Medical/Health Related	Early Stage	54%	31%	700/		
	Expansion	28%		70%	30%	
	Acquisition/MBO		10%	21%	66%	
•	Turnaround	4%	1%	0%	0%	
	- · · · · -	0%	0%	9%	4%	
Sub-Total	Other	14%	58%	0%	0%	
DHO-10IUI		28	\$29	23	\$30	

Table 2.10 Disbursements by Industry Sector and by Stage 1991, 1992 (\$ Millions)

		19	92	19	1991		
T. 1 4 (77)		#Investments	\$ Invested	#Investments	\$ Invested		
Industry(Traditional)	Stage	%	%	%			
Consumer Related	Early Stage	19%	15%	27%	<u>%</u>		
	Expansion	34%	34%	41%	16%		
	Acquisition/MBO	16%	24%		42%		
	Turnaround	12%	2%	22%	38%		
	Other	19%	25%	2%	0%		
Sub-Total		32	\$27	8%	4%		
		32	<u> </u>	41	\$63		
Manufacturing	Early Stage	17%	40/				
6	Expansion		4%	14%	8%		
	Acquisition/MBO	22%	28%	23%	14%		
	Turnaround	21%	43%	20%	39%		
•		32%	19%	23%	29%		
Sub-Total	Other	8%	6%	20%	10%		
Suo-10tat		72	\$60	65	\$71		
Miscellaneous	Early Stage	39%	43%	2(0/	4004		
	Expansion	22%	18%	36%	40%		
	Acquisition/MBO	14%	16%	39%	34%		
	Turnaround	. 8%		0%	0%		
	Other		2%	3%	13%		
Sub-Total	Outer	17%	21%	22%	13%		
200 20108		49	\$39	36	\$54		
TOTAL		333	\$308	289	\$290		

Table 3.1 Dispositions by Exit Mechanism 1991, 1992 (\$ Thousands)

		1992			1991	
Exit Mechanism	#	Cost	Exit Value	#	Cost	Exit Value
Acquisition	6	\$14,612	\$39,826	7	\$14,377	\$70,474
Company Buyback	22	\$26,464	\$26,662	9	\$21,312	\$36,253
IPO	6	\$3,998	\$19,339	9	\$15,714	\$36,319
Merger	1	\$2,500	\$3,200	0	\$0	\$0
Write Off	7	\$7,052	\$0	15	\$18,343	\$0
TOTAL	42	\$54,626	\$89,027	40	\$69,746	\$143,046

Table 3.2 Dispositions by Investor Type 1991, 1992 (\$ Thousands)

		1992			1991	
Туре	#	Cost	Exit Value	#	Cost	Exit Value
CF	4	\$8,900	\$9,200	6	\$6,537	\$12,000
CI	3	3,774	656	3	7,477	14,900
CR	10	10,021	16,129	6	16,529	18,656
HY	1	3,700	10,300	4	5,776	4,216
PI	24	28,230	52,742	21	33,427	93,274
Total	42	\$54,625	\$89,028	40	\$69,746	\$143,046



QUEEN HG 5158 V4 1993 Macdonald & Associates Limit The venture capital market i

DATE DUE DATE DE RETOUR			
CARR MCI FAN			

