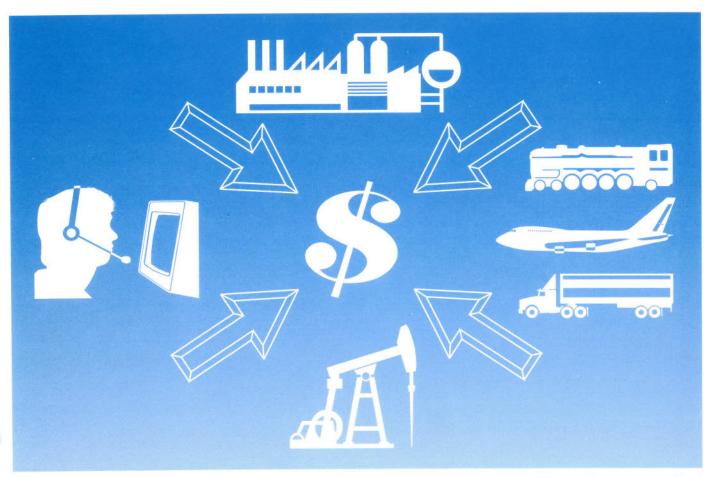


Financial Performance Indicators For Canadian Business





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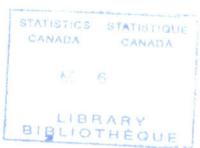
Statistics Canada Industrial Organization and Finance Division

Financial Performance Indicators for Canadian Business

VOLUME 2: SMALL AND MEDIUM FIRMS

(Firms with revenues under \$25 million)

1993 Reference Year



Published by authority of the Minister responsible for Statistics Canada

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Note of Appreciation

Canada owes the success of its statistical system to a long-standing cooperation involving Statistics Canada, the citizens of Canada, its businesses, governments and other institutions. Accurate and timely statistical information could not be produced without their continued cooperation and goodwill.

Symbols

THE !

The following standard symbols are used in Statistics Canada publications:

- .. figures not available.
- ... figures not appropriate or not applicable.
- nil or zero.
- -- amount too small to be expressed.
- preliminary figures.
- revised figures.
- x confidential to meet secrecy requirements of the Statistics Act.

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FINANCIAL PERFORMANCE INDICATORS FOR CANADIAN BUSINESS FOR SMALL AND MEDIUM SIZED FIRMS - Volume 2

CONTENT

This product provides valuable information on the financial performance and the Balance Sheet structures of small and medium sized Canadian businesses. The data represent norms or averages for groups of firms and can be used as a benchmark against which to compare the performance and structures of similar individual firms, or for inter-industry comparisons.

The data are presented in two tables. The first table contains a set of financial performance ratios. It also indicates the number of firms in the group. The second table sets out the Balance Sheet structure of a typical firm based on the average for the group of firms. The ratios are based on one year's annual financial statements.

The performance indicators are grouped under three themes: profitability, solvency and operating efficiency. There are 15 ratios indicating rates of return, profit margins, debt to equity, liabilities to assets, working capital and other indicators of performance, solvency and operating efficiency. The first table also shows the percentage of firms that experienced net losses and net profits for the year.

The second table displays a year-end "common-sized" Balance Sheet that indicates the financial structure of a typical firm. It illustrates the distribution of assets, liabilities and shareholders' equity. For example, this tells the reader about the capital structure and financial leverage of a typical firm. A typical firm is represented by the aggregate Balance Sheet for all firms in the group.

MEDIAN - AVERAGE OR TYPICAL FIRM - for the financial ratios table

Each financial ratio is ranked from highest to lowest. The typical ratio is the median (M), or the ratio in the middle of the ranking.

QUARTILES

The quartile (Q) data display the median ratio (50% position in the ranking) and the ratio for two other positions. The first position is the ratio at the 75th percentile and the other position is the ratio at the 25th percentile in the ranking. Quartile data are disclosed when the number of firms in the group is sufficient to preserve confidentiality. Otherwise, only median values are shown. The full quartile presentation tells not only the average but the distribution of the ratios in the group.

DATA SUPPRESSIONS

If the number of firms in a size group is too small the data are suppressed as confidential to meet the secrecy requirements of the Statistics Act. The symbol used is "X".

Data that are not appropriate (symbol "...")

Industries that produce and sell services as opposed to goods do not have a gross margin (sale of goods minus cost of goods sold). These industries have very little or no inventory of goods for sale. Therefore, the gross margin ratio and inventory turnover ratio are not shown.

If the sample for a size group is small and the firms are widely distributed, the quartile and median data may not be representative or meaningful. In these cases the data are suppressed using the symbol "...". The general guidelines used for suppressions are set out as follows:

- 1. If the number of firms in the sample is less than 7, the ratios in the median and quartile columns are suppressed.
- 2. If the number of firms in the sample is less than 16, the ratios in the 25th and 75th percentile columns of the quartile distribution are suppressed.

Ratios are not meaningful when the number in the denominator of the ratio formula is close to zero, zero, or negative. In such cases the ratio is suppressed as not appropriate "..." except the debt to equity ratio.

At the firm level, a ratio is not calculated when the number in the denominator of the ratio formula is zero or negative. For example, firms with zero or negative equity are excluded from the return-on-equity ratio. The portion of firms in a size group having this condition is displayed at the bottom of the ratio table. The one exception to this rule is the debt to equity ratio. If equity is very small, zero, or negative the debt to equity ratio is defaulted to 20:1. If debt is zero the debt to equity ratio is defaulted to 0.5:1.

INDUSTRY GROUPS

The firms cover business enterprises classified to the non-financial industries in the incorporated business sector of the Canadian economy. They are grouped into 241 industries listed on page 12. The industry groups are based on the Standard Industrial Classification for Establishments (SIC-E) at the 3 digit level.. Refer to catalogue no. 12-501E.

REVENUE SIZE GROUPS

Each industry is further sub-divided into 3 revenue size groups of small and medium sized firms based on the annual revenues of individual firms. The size groups are \$50 thousand to \$499 thousand, \$500 thousand to \$4.9 million, and \$5 million to \$25 million.

SOURCE OF DATA

The database covers the most current financial statements of approximately 30,000 business enterprises that conduct business in Canada. The data have been extracted from the 1993 financial statements filed with annual corporate income tax returns. The data used to compile these tables are treated in confidence and used for statistical purposes only. The confidentiality provisions of the Statistics Act are not affected by either the Access to Information Act or any other Legislation.

BALANCE SHEET STRUCTURE FOR A TYPICAL FIRM

The balance sheet table sets out the distribution of assets, liabilities and shareholders' equity by expressing them as a percentage of total assets. The distributions are based on the combined balance sheets of all firms in each industry and revenue size groups. This presentation is also referred to as a "common-sized" balance sheet, and it permits the comparison of individual firms to the average for the industry. For example, this balance sheet will indicate whether a firm's portion of total assets in inventory is higher or lower than a typical firm, or whether the portion of shareholders' equity (owners invested capital) is higher or lower than a typical firm for an industry.

FINANCIAL RATIOS EXPLANATIONS AND FORMULAS

Net profit margin

sales. It tells how many cents of a revenue	ons for the year. It is an after-tax profit that is available to the owners of a ferred to as "net return on sales", because it is expressed as a percentage of the dollar remain in the net earnings after all expense deductions. It is a control the level of costs or expenses relative to sales revenue.
Net profit margin:	net profit total operating revenue
Pretax profit margin This ratio measures the results of operations f many cents of a revenue dollar remain in earn is expressed as a percentage of operating revenue.	for the year before taking into account income tax expense. It indicates how alongs after all expenses, except income tax expense, are deducted. The ratio canue.
Pretax profit margin:	pretax profit total operating revenue
disposal of assets, and income tax expense.	ipal business activities of a firm. This profit is before taking into account urring losses from the write-down of assets, gains or losses realized on the This ratio indicates management's ability to generate earnings from the tio is expressed as a percentage of operating revenue.
Operating profit margin:	operating profit total operating revenue

Gross profit margin

Gross profit is the excess of sales over cost of sales. Gross profit margin is expressed as a percentage of sales. This ratio indicates the efficiency of management in turning over the firm's goods and services at a profit, by measuring the gross profit generated by each dollar of sales. For retailers and wholesalers, the cost of sales represents the cost of goods purchased for resale. For other types of businesses, such as manufacturers, it represents the direct costs that are the cost of the goods or services sold.

Gross profit margin:

gross profit
sales of goods & services

Operating revenue to net operating assets

The net operating assets turnover ratio measures how efficiently a firm has used its net operating assets (current assets, capital assets, other assets, less accounts payable and other current liabilities) to generate operating revenue. It provides a basis for assessing a firm's ability to generate revenue from a particular level of investment in assets. The ratio expresses operating revenue as a percentage of net operating assets.

Operating revenue to net operating assets:

total operating revenue

total operating assets - accounts payable
and other current liabilities

Return on net operating assets

This ratio provides a measure of the profitability from operations. It tells how many cents of operating profit are generated to every dollar of net operating assets.

Return on net operating assets:

operating profit

total operating assets - accounts payable
and other current liabilities

Pretax profit to assets

This ratio indicates how many cents of pretax profits are earned for a dollar of total assets. Pretax profit is the excess of operating and other revenue over operating and non-operating expenses before accounting for income tax on profits.

Return on capital employed

This ratio measures profitability and how well management has employed the assets, by calculating the percentage return on total capital provided by the owners' and lenders (creditors). The earnings figure is before taking into account interest expense (payments to lenders) and dividends (payments to owners). The ratio indicates how many cents are returned to every dollar of capital invested.

Return on capital employed:

net profit + interest expense
short-term loans + long-term loans and debt +
shareholders' equity

Return on equity

This ratio measures the level of return to the owners (investors) and it represents their measure of profitability. The earnings figure is the after-tax profits, including a deduction for interest expense (payments to lenders). It is the net profit available to the owners (investors). The ratio indicates how many cents are returned to every dollar invested by the owners.

Receivable turnover

This ratio provides a measure of the quality and relative size of accounts receivable. It indicates the effectiveness of a firm's credit policy by calculating how often accounts receivable are converted into cash during the year. The ratio divides the outstanding receivables figure at year-end into the year's sales.

Receivable turnover: sales of goods & services accounts receivable

Inventory turnover

This ratio is a measure of the adequacy of inventory for the volume of business and how efficiently management turns over the inventory in relation to other firms in the industry. The ratio divides the year-end inventory into the cost of sales for the year.

Working capital

This ratio examines the relationship of current assets to current liabilities. It measures the ability to pay short-term debts easily when they become due.

Working capital:

current liabilities

Debt to equity

This ratio examines the relationship of debt (loans, bonds, debentures) to shareholders' equity. It compares the relative size of debt to resources invested by the owners. It indicates the extent to which a firm relies on borrowed funds to finance its operations. Firms that rely heavily on borrowed funds are said to be highly leveraged.

Debt to equity:

short-term loans + long-term loans and debt shareholders' equity

Liabilities to assets

This ratio indicates the relationship of liabilities to assets. It tells what portion of the assets are financed by debt and other liabilities.

Liabilities to assets:

total liabilities

Interest coverage

This ratio measures the ability to pay interest charges on debt and to protect creditors from interest payment default. The ratio indicates the number of dollars of earnings available to pay interest for every dollar of interest expense incurred.

Interest coverage:

pretax profit + interest expense interest expense

RATIO DEFAULTS

If the ratio of a firm was extremely high, and thus not meaningful because the denominator in the ratio formula is very small compared to the numerator, it was defaulted. The number of firms meeting these conditions represented less than 5% of all firms in most industries.

Ratios that exceeded the following upper limits were defaulted to:

50% for return on capital employed,

75% for return on equity,

Ratios:

- 30 for receivable turnover,
- 50 for inventory turnover,
- 20 for working capital,
- 20 for debt to equity,
- 50 for interest coverage.

In addition to the above default rules, other edits were applied to filter out firms with ratios that were not plausible. In these rare cases, the values used to calculate the ratios were extreme or very unusual and unduly influenced the distribution.

ELEMENTS OF FINANCIAL STATEMENTS USED IN THE CALCULATION OF FINANCIAL RATIOS

SUMMARY INCOME STATEMENT

SUMMARY BALANCE SHEET

Sales of goods and services

Other operating revenue

Total operating revenue

Cost of sales

Gross margin

Operating expenses

Operating profit

Other revenue and expenses

eg. investment income, asset write-offs, gains and

losses on disposal of assets

Interest expense

Pretax profit

Income tax expense

Net profit

Assets

Cash

Accounts receivable

Inventory

Other current assets

Total current assets

Capital assets

Other assets eg. intangible, deferred charges

Total operating assets

Investments non-affiliates

Investments, loans, accounts with affiliates

Total assets

Liabilities

Short-term loans

Accounts payable and other current liabilities

Total current liabilities

Long-term loans and debt

Other liabilities

Total shareholders' equity

Total liabilities and shareholders' equity

SMALL AND MEDIUM FIRMS

Revenue under \$25 million

Inc	ust	n
III	usi	ıγ

No.	Industry Name	SIC-E	Pag
	AGRICULTURAL AND RELATED SERVICE INDUSTRIES		- Lug
001	Livestock farms (except animal specialties)	011	10
002	Other animal specialty farms	012	18 20
003	Field crop farms	013	20
004	Field crop combination farms	014	24
005	Fruit and other vegetable farms	015	
006	Horticultural specialties	016	26
007	Livestock, field crop and horticultural combination farms	017	28
800	Services incidental to livestock and animal specialties	021	30
009	Services incidental to agricultural crops	022	32 34
010	Other services incidental to agriculture	023	36
	FISHING AND TRAPPING INDUSTRIES		
011	Fishing industries	031	00
012	Services incidental to fishing	032	38
		002	40
	LOGGING AND FORESTRY INDUSTRIES		
013	Logging industry	041	
014	Forestry services industry	051	42
	87 P	001	44
015	MINING (INCLUDING MILLING), QUARRYING AND OIL WELL INDUSTRIES Metal mines		
016		061	46
017	Non-metal mines (except coal)	062	48
018	Crude petroleum and natural gas industries	071	50
019	Stone quarries	081	52
20	Sand and gravel pits	082	54
21	Service industries incidental to crude petroleum and natural gas	091	56
121	Service industries incidental to mining	092	58
	MANUFACTURING INDUSTRIES		
22	Meat and poultry products industries	101	60
23	Fish products industry	102	62
24	Fruit and vegetable industries	103	64
25	Flour, prepared cereal food and feed industries	105	66
26	Bakery products industries	107	68
27	Other food products industries	109	70
28	Soft drink industry	111	72
29	Brewery products industry	113	74
30	Wine industry	114	76
31	Rubber hose and belting industry	152	78
32	Other rubber products industries	159	80
33	Other plastic products industries	169	82
34	Leather and allied products industries	171	84
35	Spun yarn and woven cloth industries	182	86
36	Broad knitted fabric industry	183	88
37	Canvas and related products industry	193	90
38	Other textile products industries	199	92
39	Men's and boys' clothing industries	243	94
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042	Sash, door and other millwork industries	254	102
043	Wooden box and pallet industry	256	104
044	Other wood industries	259	106
045	Household furniture industries	261	108
046	Office furniture industries	264	110
047	Other furniture and fixture industries	269	112
048		271	114
049	Pulp and paper industries	273	116
050	Paper box and bag industries	279	118
051	Other converted paper products industries	281	120
052	Commercial printing industries	282	122
053	Platemaking, typesetting and bindery industry	283	124
054	Publishing industries	284	126
055	Combined publishing and printing industries	291	128
056	Primary steel industries	294	130
057	Iron foundries	296	132
058	Aluminum rolling, casting and extruding industry	299	134
059	Other rolled, cast and extruded non-ferrous metal products industries	302	136
060	Fabricated structural metal products industries	303	138
061	Ornamental and architectural metal products industries	304	140
062	Stamped, pressed and coated metal products industries	305	142
063	Wire and wire products industries	306	144
064	Hardware, tool and cutlery industries	307	146
065	Heating equipment industry	308	148
066	Machine shop industry	309	150
067	Other metal fabricating industries	311	152
068	Agricultural implement industry	319	154
069	Other machinery and equipment industries	321	156
070	Aircraft and aircraft parts industry	324	158
071	Truck and bus body and trailer industries	325	160
072	Motor vehicle parts and accessories industries	328	162
073	Boatbuilding and repair industry	328	162
074	Electric lighting industries		
075	Communication and other electronic equipment industries	335	166
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078	Other electrical products industries	339	172
079	Clay products industries	351	174
080	Concrete products industries	354	176
081	Ready-mix concrete industry	355	178
082	Glass and glass products industries	356	180
083	Other non-metallic mineral products industries	359	182
084	Refined petroleum products industries	361	184
085	Other petroleum and coal products industries	369	186
086	Industrial chemicals industries n.e.c.	371	188
087	Agricultural chemical industries	372	190
880	Plastic and synthetic resin industry	373	192
089	Pharmaceutical and medicine industry	374	194
090	Paint and varnish industry	375	196
091	Soap and cleaning compounds industry	376	198
092	Toilet preparations industry	377	200
093	Other chemical products industries	379	202

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096	Sporting goods and toy industries	393	206
097	Sign and display industry	397	208
098	Other manufactured products industries	399	210
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100	Non-residential building and development	402	216
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ndustry	Industry Name	SIC-E	Page
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142	Motor vehicles, wholesale	552	302
143	Motor vehicle parts and accessories, wholesale	561	304
144	Metal and metal products, wholesale	562	306
145	Hardware and plumbing, heating and air conditioning equipment and supplies, wholesale	563	308
146	Lumber and building materials, wholesale	571	310
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148	Construction, forestry and mining machinery, equipment and supplies, wholesale	573	314
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Industry			
No.	Industry Name	SIC-E	Page
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	Financial Performance Indicators for Canadian Business			
Small firms with random Quartile Bounda Better Average Q3 Q2 75% 50% Small firms in the group 6,928				Page: 18
Quartile Boundary Average Q3 Q2 75% 50%	animal	specialties)		
Better Average Q3 Q2 75% 50%	evenue	under \$5 mill	ion	Medium firms with revenue from \$5 million to \$25 million
Number of firms in the group 6,928	ry (1)	Med	ian	
Financial ratios Profitability (percentages) Net profit margin 13.4 3.7 Pretax profit margin 15.4 4.4 Operating profit margin 15.2 5.5 Gross profit margin 46.8 40.6 Operating revenue to net operating assets 142.5 68.5 Return on net operating assets 12.0 4.8 Pretax profit to assets 7.0 2.2 Return on capital employed 11.7 5.6 Return on equity (2) 16.0 6.1 Efficiency (ratios) Receivable turnover 30.00 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Profitability (percentages) Net profit margin 13.4 3.7 Pretax profit margin 15.4 4.4 Operating profit margin 15.2 5.5 Gross profit margin 46.8 40.6 Operating revenue to net operating assets 142.5 68.5 Return on net operating assets 12.0 4.8 Pretax profit to assets 7.0 2.2 Return on capital employed 11.7 5.6 Return on equity (2) 16.0 6.1 Efficiency (ratios) 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) 3.90 1.60 Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55		* ***		
Net profit margin				
Pretax profit margin 15.4 4.4 Operating profit margin 15.2 5.5 Gross profit margin 46.8 40.6 Operating revenue to net operating assets 142.5 68.5 Return on net operating assets 12.0 4.8 Pretax profit to assets 7.0 2.2 Return on capital employed 11.7 5.6 Return on equity (2) 16.0 6.1 Efficiency (ratios) 30.00 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55				
Operating profit margin 15.2 5.5 Gross profit margin 46.8 40.6 Operating revenue to net operating assets 142.5 68.5 Return on net operating assets 12.0 4.8 Pretax profit to assets 7.0 2.2 Return on capital employed 11.7 5.6 Return on equity (2) 16.0 6.1 Efficiency (ratios) 30.00 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) 3.90 1.60 Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55	-4.8	5.9	1.1	1.6
Gross profit margin 46.8 40.6 Operating revenue to net operating assets 142.5 Return on net operating assets 12.0 4.8 Pretax profit to assets 7.0 2.2 Return on capital employed 11.7 5.6 Return on equity (2) 16.0 6.1 Efficiency (ratios) Receivable turnover 30.00 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55	-4.7	7.4	1.4	2.1
Operating revenue to net operating assets Return on net operating assets 12.0 4.8 Pretax profit to assets 7.0 2.2 Return on capital employed 11.7 5.6 Return on equity (2) 16.0 6.1 Efficiency (ratios) Receivable turnover 30.00 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55	-4.4	6.5	3.8	2.9
Return on net operating assets 12.0 4.8 Pretax profit to assets 7.0 2.2 Return on capital employed 11.7 5.6 Return on equity (2) 16.0 6.1 Efficiency (ratios) Receivable turnover 30.00 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55	35.1	41.3	40.3	39.5
Pretax profit to assets Return on capital employed 11.7 5.6 Return on equity (2) 16.0 6.1 Efficiency (ratios) Receivable turnover 30.00 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55	39.2	48.3	142.5	368.2
Return on capital employed 11.7 5.6 Return on equity (2) 16.0 6.1 Efficiency (ratios) 30.00 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) 3.90 1.60 Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55	-4.6	3.2	8.0	11.6
Return on equity (2) Efficiency (ratios) Receivable turnover Inventory turnover Liquidity/Solvency (ratios) Working capital Debt to equity Liabilities to assets Interest coverage Distribution of firms by profits/losses	-2.7	2.2	2.2	8.8
Efficiency (ratios) Receivable turnover 30.00 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55	-0.2	4.2	6.1	10.8
Receivable turnover 30.00 20.20 Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55 Distribution of firms by profits/losses	-2.7	4.5	9.8	15.3
Inventory turnover 3.80 1.63 Liquidity/Solvency (ratios) Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55 Distribution of firms by profits/losses				
Liquidity/Solvency (ratios) Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55 Distribution of firms by profits/losses	10.69	15.86	27.97	29.33
Working capital 3.90 1.60 Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55 Distribution of firms by profits/losses	0.80	1.26	2.19	5.67
Debt to equity 0.15 0.84 Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55 Distribution of firms by profits/losses				
Liabilities to assets 0.35 0.62 Interest coverage 3.94 1.55 Distribution of firms by profits/losses	0.97	2.00	1.11	1.66
Interest coverage 3.94 1.55 Distribution of firms by profits/losses Firm pro	2.11	0.78	1.14	1.16
Distribution of firms by profits/losses Firm	0.94	0.50	0.76	0.62
pro	0.78	1.90	1.29	4.45
	ms with	Firms with losses (%)		
	74	26		
Pretax profit	71	29		
Net profit	71	29		
Percentage of firms with zero or negative equity(2)		13		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page: 19

Industry
SICE Grouping

- Livestock farms (except animal specialties)

011

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.7	2.0
Accounts receivable	4.4	10.0
Inventory	17.5	36.6
Capital assets	44.1	33.9
Other assets	10.8	4.6
Total operating assets	81.5	87.1
Investments and accounts with affiliates	9.9	9.2
Portfolio investments and loans with non-affiliates	8.6	3.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	4.7	7.2
Borrowing:		
Banks	17.4	15.3
Short term paper	0.7	1.1
Mortgages	3.0	3.4
Bonds	7.8	12.3
Other loans	9.5	6.5
Amount owing to affiliates	18.4	7.5
Other liabilities	3.3	0.6
Deferred income tax	1.9	6.2
Total liabilities	66.5	60.1
Shareholders' equity		
Share capital	12.0	9.9
Retained earnings	14.7	23.8
Other surplus	6.8	6.2
Total shareholders' equity	33.5	39.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	33.6	55.5
Current liabilities - % of total assets	23.9	30.5

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Reference Year 1993					Page : 20			
Industry 2		imal specia	lty farms					
SICE Grouping 0	12							
	Sma	all firms wi	th revenue	lion	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Bo	ındary (1)	Median				
	Better Q3	Average Q2	Worse Q1	Firms under	Firms \$500,000 to	Median		
	75%	50%	25%	\$500,000	\$5 million			
Number of firms in the group		402						
Financial ratios								
Profitability (percentages)								
Net profit margin	17.1	7.3	-19.5	1.3	-22.1			
Pretax profit margin	17.9	9.1	-20.8	1.4	-60.3			
Operating profit margin	19.8	9.9	-20.8	2.1	8.6			
Gross profit margin	•••	29.1	3555	***	49.9			
Operating revenue to net operating assets	512.8	228.9	55.5	228.9	37.3	arr		
Return on net operating assets	42.1	18.4	-15.2	12.4	-2.5	***		
Pretax profit to assets	32.8	17.8	-13.9	10.4	-18.9	***		
Return on capital employed	29.9	15.2	-11.8	8.8	-6.8	550.		
Return on equity (2)	1222	20.4	•••		•••			
Efficiency (ratios)								
Receivable turnover	***	16.49			7.41	***		
Inventory turnover	•••	2.15	•••		0.35			
Liquidity/Solvency (ratios)								
Working capital	10.14	1.64	1.20		0.98			
Debt to equity		1.12			0.05			
Liabilities to assets	0.34	0.58	0.80	***	1.06	•••		
Interest coverage		-11.23	•••	***	-0.32			
Distribution of firms by profits/losse	s		Firms with profits (%)	Firms with losses (%)				
Operating profit			60	40				
Pretax profit			60	40				
Net profit			60	40				
Percentage of firms with zero or negative equ	ity(2)			30				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page: 21

Industry
SICE Grouping

2 - Other animal specialty farms

012

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million	
Balance Sheet Structure for a typical firm	%	%	
Assets			
Cash	7.9	r <u>u</u>	
Accounts receivable	3.1	ži.	
Inventory	23.2	·	
Capital assets	36.7	7	
Other assets	8.8	2	
Total operating assets	79.7	₹.	
Investments and accounts with affiliates	10.5	₩	
Portfolio investments and loans with non-affiliates	9.8	u	
Total assets	100.0	•	
Liabilities			
Accounts payable	31.3		
Borrowing:			
Banks	8.7	(.)	
Short term paper	0.5	&	
Mortgages	1.1	14 (2	
Bonds	5.8		
Other loans	2.9		
Amount owing to affiliates	44.9	181	
Other liabilities	4.8	580	
Deferred income tax	2.4	1 8 0	
Total liabilities	102.5	•	
Shareholders' equity	20 9		
Share capital	11.8	-	
Retained earnings	-16.9		
Other surplus	2.6	2	
Total shareholders' equity	-2.5	*	
Total liabilities and shareholders' equity	100.0	•	
Current assets - % of total assets	42.1		
Current liabilities - % of total assets	51.8	•	

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Re	ference	Year 1993					Page : 22	
Industry	3	- Field cro	op farms					
SICE Grouping	013							
		Sm	all firms wi	all firms with revenue under \$5 million				
			Quartile Box	indary (1)	Me	dian		
		Better	Average	Worse	Firms	Firms		
		Q3 75%	Q2 50%	Q1	under \$500,000	\$500,000 to \$5 million	Median	
			30 %	25%				
Number of firms in the group			3,079			***		
Financial ratios								
Profitability (percentages)								
Net profit margin		20.5	5.3	-4.2	5.6	1.1	3.0	
Pretax profit margin		25.0	6.1	-4.2	7.0	1.7	4.3	
Operating profit margin		23.6	12.0	1.6	16.2	4.1	4.7	
Gross profit margin		78.4	49.1	35.0	48.6	38.1	34.3	
Operating revenue to net operating asso	ets	90.8	49.3	25.9	44.0	83.0	182.1	
Return on net operating assets		10.1	4.9	-0.1	6.2	3.8	10.8	
retax profit to assets		8.3	2.7	-1.8	3.1	1.6	6.8	
Return on capital employed		9.6	5.1	0.1	5.8	4.7	9.3	
Return on equity (2)		15.1	6.2	-8.9	7.6	1.7	16.0	
Efficiency (ratios)								
teceivable turnover		30.00	19.97	10.66	19.57	18.58	11.53	
nventory turnover		3.13	1.08	0.71	1.02	1.59	4.36	
iquidity/Solvency (ratios)								
Vorking capital		3.27	1.48	0.72	1.59	1.18	1.41	
ebt to equity		0.22	0.77	2.37	0.77	0.54	0.63	
iabilities to assets		0.33	0.63	0.91	0.64	0.52	0.51	
nterest coverage		6.17	1.54	0.35	1.54	1.10	4.99	
vistribution of firms by profits/	loccos			Firms with	Firms with			

(1) Quartiles are a measure of the distribution of ratios in the group. Ra (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75 (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the w	atios are ranked from the best to worst. There are three quartile boundaries 5% of the ratios are worse than this ratio. Q2 - 50% is the middle point
(median), 50% of the ratios are worse than this ratio. Q1 - 25% is the w	orst of the three, 25% of the ratios are worse than this ratio

28

36

37

13

72

64

63

Operating profit

Percentage of firms with zero or negative equity(2)

Pretax profit

Net profit

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993 Page: 23

Industry 3 - Field crop farms SICE Grouping 013

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	4.6	0.4		
Accounts receivable	3.6	13.9		
Inventory	7.6	24.2		
Capital assets	70.0	42.0		
Other assets	5.1	7.1		
Total operating assets	90.9	87.6		
Investments and accounts with affiliates	4.3	9.2		
Portfolio investments and loans with non-affiliates	4.8	3.2		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	2.5	11.2		
Borrowing:				
Banks	15.8	10.9		
Short term paper	0.8	0.9		
Mortgages	3.3	1.8		
Bonds	8.0	10.2		
Other loans	8.8	4.9		
Amount owing to affiliates	23.8	1.7		
Other liabilities	3.4	0.8		
Deferred income tax	2.2	5.0		
Total liabilities	68.5	47.3		
Shareholders' equity				
Share capital	10.5	21.1		
Retained earnings	19.4	30.1		
Other surplus	1.6	1.4		
Total shareholders' equity	31.5	52.7		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	20.7	49.0		
Current liabilities - % of total assets	17.6	28.4		

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refe	rence	Year 1993					Page: 24
Industry	4	- Field cro	p combinatio	n farms			
SICE Grouping	014						
	Sma	Small firms with revenue under \$5 million					
			Quartile Boun	dary (1)	Me	dian	
		Better	Average	Worse	Firms	Firms	
		Q3 75%	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median
		13%	50%	25%	4000,000	45 22211011	
Number of firms in the group		1001	553				
Financial ratios			2112				
Profitability (percentages)							
Net profit margin		•••	5.1		4.3	6.3	
Pretax profit margin		***	6.7		5.9	7.3	
Operating profit margin			7.2		6.8	9.5	***
Gross profit margin			36.0	***	36.0	39.1	•••
Operating revenue to net operating assets		***	47.7	***	47.4	39.6	***
Return on net operating assets			13.1	***	13.1	8.4	***
Pretax profit to assets		2300	2.1		2.1	5.2	
Return on capital employed		***	10.5		6.8	8.4	
Return on equity (2)			4.3		4.3	9.9	***
Efficiency (ratios)							
Receivable turnover		•••	18.27	***	855	(22)	(444)
nventory turnover			1.34	•••	•••	***	•••

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

1.93

0.92

0.48

5.19

2.68

0.80

0.48

3.59

1.05

1.04

0.53

2.46

Working capital

Liabilities to assets

Interest coverage

Debt to equity

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 25

Industry	4	- Field crop combination farms
SICE Grouping	014	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	4.8	5		
Accounts receivable	2.8	2		
Inventory	16.3	(· •)		
Capital assets	57.8	.5		
Other assets	1.8	150		
Total operating assets	83.5	: <u></u>		
Investments and accounts with affiliates	13.3	-		
Portfolio investments and loans with non-affiliates	3.2	9		
Total assets	100.0	•		
Liabilities				
Accounts payable	4.3	2		
Borrowing:				
Banks	12.9			
Short term paper	1.3	2		
Mortgages	2.8	Ē		
Bonds	14.3	=		
Other loans	7.6			
Amount owing to affiliates	9.0	-		
Other liabilities	0.5	(u)		
Deferred income tax	1.2	2		
Total liabilities	53.8	.		
Shareholders' equity				
Share capital	9.7			
Retained earnings	24.5	•		
Other surplus	12.1	-		
Total shareholders' equity	46.2	\$.		
Total liabilities and shareholders' equity	100.0	-		
Current assets - % of total assets	28.5	*		
Current liabilities - % of total assets	15.1	•		

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refere	nce Year 1993					Page : 26		
100 March 100 Ma		d other vege	etable farms					
SICE Grouping (015							
	Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million					
	.0000000	Quartile Bo	undary (1)	Median				
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		819						
Financial ratios								
Profitability (percentages)								
Net profit margin	12.8	2.8	-12.6	-2.0	2.8	1.2		
Pretax profit margin	12.2	3.1	-12.6	-2.0	3.8	1.8		
Operating profit margin	18.9	5.0	-1.6	-0.4	7.5	2.1		
Gross profit margin	20.2	13.8	10.0	19.9	12.2	16.9		
Operating revenue to net operating assets	246.5	90.0	31.4	83.8	61.0	204.9		
Return on net operating assets	16.5	1.8	-3.4	-0.7	5.6	15.6		
Pretax profit to assets	6.8	2.5	-6.0	-5.3	5.6	9.1		
Return on capital employed	14.2	4.4	-2.1	-0.4	4.4	11.6		
Return on equity (2)	10.8	5.3	-12.7		4.1	12.2		
Efficiency (ratios)								
Receivable turnover	30.00	9.03	3.85		3.55	23.64		
Inventory turnover	9.00	7.90	5.10	6.40	7.20	7.80		
Liquidity/Solvency (ratios)								
Working capital	5.51	1.61	0.66	2.13	1.35	1.02		
Debt to equity	0.05	0.11	2.29	0.11	1.13	0.93		
Liabilities to assets	0.14	0.77	1.37	0.70	0.44	0.49		
interest coverage	3.93	1.07	-0.09	0.58	3.37	14.84		
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)				
Operating profit			71	29				
Pretax profit			66	34				
Net profit			66	34				
Percentage of firms with zero or negative equ	ity(2)		1	14				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 27

Industry	 Fruit and other vegetable farms
SICE Grouping	015

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.5	4.4
Accounts receivable	6.7	11.6
Inventory	5.5	11.0
Capital assets	53.2	55.3
Other assets	3.0	5.5
Total operating assets	73.9	87.9
Investments and accounts with affiliates	7.4	7.5
Portfolio investments and loans with non-affiliates	18.7	4.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	4.2	10.8
Borrowing:		
Banks	15.9	11.9
Short term paper	0.9	1.3
Mortgages	5.9	2.4
Bonds	10.3	14.2
Other loans	8.0	6.8
Amount owing to affiliates	5.3	13.8
Other liabilities	1.5	1.4
Deferred income tax	1.0	0.9
Total liabilities	53.0	63.5
Shareholders' equity		
Share capital	4.3	7.7
Retained earnings	30.9	18.7
Other surplus	11.7	10.1
Total shareholders' equity	47.0	36.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	23.6	36.2
Current liabilities - % of total assets	17.0	31.7

Revenue under \$25 million, Refere	ence Year 1993			ce Indicators		Page: 28
Industry	6 - Horticu	ltural specia	ılties			
SICE Grouping	016	***				
	Sm	ıall firms w	ith revenue	under \$5 mil	lion	Medium firms with revenue from \$5 millio to \$25 million
		Quartile Bo	oundary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,123				
Financial ratios					-	
Profitability (percentages)						
Net profit margin	3.3	-2.5	-25.0	-29.8	-1.7	2.3
Pretax profit margin	4.3	-3.1	-25.9	-30.7	-2.1	3.1
Operating profit margin	6.7	1.1	-16.3	-16.3	4.3	3.6
Gross profit margin	49.6	45.8	42.9	34.0	46.6	46.0
Operating revenue to net operating assets	154.6	149.6	119.2	137.2	119.2	219.5
Return on net operating assets	8.2	1.3	-32.8	-7.4	5.0	11.0
retax profit to assets	3.9	-2.3	-41.7	-14.8	-1.5	5.7
teturn on capital employed	13.1	1.5	-42.9	-11.7	4.8	9.2
teturn on equity (2)	11.2	-61.0	-75.0	-32.0	2.8	13.7
Efficiency (ratios)						
Receivable turnover	21.49	11.75	8.97	9.15	12.12	8.86
nventory turnover	29.37	9.20	1.17		8.14	5.91
iquidity/Solvency (ratios)						
Vorking capital	2.46	0.99	0.98	0.80	0.80	1.03
ebt to equity	0.08	2.74	3.22	2.39	0.48	2.65
iabilities to assets	0.62	0.80	0.97	0.72	0.97	0.77
nterest coverage	4.57	0.70	0.21	***	0.56	3.23
Pistribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)		
perating profit			72	28		
retax profit			60	40		
et profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 29

Industry	 6 - Horticultural specialties 	
SICE Grouping	016	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.0	1.2
Accounts receivable	9.5	15.1
Inventory	15.0	19.8
Capital assets	49.9	44.9
Other assets	4.5	8.0
Total operating assets	85.0	89.0
Investments and accounts with affiliates	8.5	7.1
Portfolio investments and loans with non-affiliates	6.6	3.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.2	9.6
Borrowing:		
Banks	15.5	14.1
Short term paper	1.0	1.2
Mortgages	7.3	4.0
Bonds	11.3	13.8
Other loans	6.9	8.9
Amount owing to affiliates	22.5	14.9
Other liabilities	3.5	2.3
Deferred income tax	3.5	4.4
Total liabilities	82.7	73.1
Shareholders' equity		
Share capital	6.2	9.4
Retained earnings	7.1	16.1
Other surplus	4.0	1.3
Total shareholders' equity	17.3	26.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	35.2	39.4
Current liabilities - % of total assets	31.6	31.6

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	Page: 30					
Industry	7 - Livestoc	k, field cro	p and horticu	ltural combin	nation farms	
SICE Grouping	017					
	Sm	all firms w	ith revenue	Medium firms with revenue from \$5 million to \$25 million		
		Quartile Bo	undary (1)	Me	dian	V
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,185				
Financial ratios						
Profitability (percentages)						
Net profit margin	5.1	2.6	-1.0	2.6	-1.0	
Pretax profit margin	6.4	2.5	-5.3	2.8	-3.6	***
Operating profit margin	19.7	5.5	-9.1	5.8	-0.8	2009
Gross profit margin	30.3	22.5	15.3	23.8	18.9	***
Operating revenue to net operating assets	78.5	57.6	25.2	57.6	75.4	
Return on net operating assets	6.9	2.8	-6.7	3.5	-0.2	
Pretax profit to assets	2.5	0.8	-5.2	0.8	-1.8	***
Return on capital employed	7.0	3.0	1.4	3.1	1.6	
Return on equity (2)	11.3	2.8	0.4	4.1	-2.7	****
Efficiency (ratios)						
Receivable turnover	17.02	7.54	3.44	6.44	7.23	(2000)
Inventory turnover	2.60	2.09	1.42	1.86	2.46	***
Liquidity/Solvency (ratios)						
Working capital	3.76	2.51	0.99	3.05	2.24	
Debt to equity	0.05	0.51	1.54	0.68	0.14	
Liabilities to assets	0.33	0.61	0.88	0.55	0.44	***
nterest coverage	1.73	1.08	-0.48	1.22	-0.15	704
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		-
Operating profit			78	22		
retax profit			80	20		
let profit			80	20		
ercentage of firms with zero or negative eq	uity(2)		1	.0		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Small and Medium Firn Revenue under \$25 million, 1			Page : 31			
Industry 7 - Livestock, field crop and horticultural combination farms						
SICE Grouping	017					
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million			
Balance Sheet Structure for	a typical firm	%	%			
Assets						
Cash		2.2	20			
Accounts receivable		6.8	*			
Inventory		14.0	90			
Capital assets		58.0	=			
Other assets		5.4	•			
Total operating assets		86.3	•			
Investments and accounts with	affiliates	5.3	*			
Portfolio investments and loans	with non-affiliates	8.3				
Total assets		100.0				
Liabilities						
Accounts payable		2.8	-			
Borrowing:						
Banks		13.0	-			
Short term paper		0.4				
Mortgages		2.3	₩			
Bonds		4.8	<u>=</u>			
Other loans		7.1	¥			
Amount owing to affiliates		16.1				
Other liabilities		5.5				
Deferred income tax		1.6				
Total liabilities		53.7				
Shareholders' equity						
Share capital		7.7	-			
Retained earnings		26.7	<u>-</u>			
Other surplus		11.9	€			
Total shareholders' equity		46.3	•			
Total liabilities and shareholde	rs' equity	100.0	(-)			

28.1

18.5

Current assets - % of total assets

Current liabilities - % of total assets

Revenue under \$25 million, Refere	ence Year 1993					Page: 32
Industry	8 - Service	s incidental	to livestock a	and animal sp	ecialties	New York Control of the Control of t
SICE Grouping	021					
	Sn	Small firms with revenue under \$5 million				
		Quartile Bo	undary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,090				
Financial ratios						
Profitability (percentages)						
Net profit margin	7.5	1.7	-2.4	1.2	4.1	1.6
Pretax profit margin	9.9	2.0	-2.4	1.3	5.3	1.8
Operating profit margin	15.7	6.5	-1.4	5.6	7.7	2.1
Gross profit margin	74.7	70.0	65.8	69.9	71.6	67.4
Operating revenue to net operating assets	440.0	238.1	113.4	230.3	345.0	310.1
Return on net operating assets	32.8	10.1	-4.0	10.1	14.9	7.8
Pretax profit to assets	17.3	4.9	-5.4	3.8	6.6	2.7
Return on capital employed	24.0	9.6	-3.1	9.5	10.2	6.3
Return on equity (2)	27.9	17.0	4.6	11.5	19.2	7.8
Efficiency (ratios)						
Receivable turnover	30.00	28.09	13.19	30.00	23.47	11.79
nventory turnover	8.31	4.88	3.20	5.79	4.07	4.77
iquidity/Solvency (ratios)						
Vorking capital	2.98	1.06	0.39	0.87	1.60	1.27
Oebt to equity	0.05	0.22	2.01	0.21	0.23	0.52
iabilities to assets	0.23	0.71	0.91	0.72	0.40	0.68
nterest coverage	10.35	1.68	0.68	1.49	3.73	2.39
Distribution of firms by profits/loss	es		Firms with	Firms with		
perating profit			profits (%) 75	losses (%) 25		
retax profit			69			
et profit			69	31 31		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

17

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Small and Medium Firms F Revenue under \$25 million, Reference Year 1993	2009 (000)	Page : 33
Industry 8 - Services inc	cidental to livestock and animal spe	ecialties
SICE Grouping 021		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.9	13.8
Accounts receivable	6.9	13.0
Inventory	9.7	8.6
Capital assets	48.8	23.6
Other assets	5.3	6.6
Total operating assets	81.5	65.6
Investments and accounts with affiliates	8.3	32.8
Portfolio investments and loans with non-affiliates	10.2	1.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	7.9	13.8
Borrowing:		
Banks	14.0	21.8
Short term paper	0.5	0.3
Mortgages	7.1	1.5
Bonds	5.3	2.8
Other loans	8.3	1.5
Amount owing to affiliates	15.1	4.9
Other liabilities	1.9	0.6
Deferred income tax	1.1	6.9
Total liabilities	61.2	54.1
Shareholders' equity		
Share capital	7.6	7.1
Retained earnings	30.3	38.4
Other surplus	0.9	0.4
Total shareholders' equity	38.8	45.9

100.0

37.1

21.7

100.0

38.7 23.5

Small and Medium Firms		Financial Performance Indicators for Canadian Business				
Revenue under \$25 million, Refer	ence Year 199.	3				Page: 34
Industry		es incidental	to agricultura	al crops		
SICE Grouping	022					
	Si	Small firms with revenue under \$5 million				
		Quartile Boundary (1) Median		dian		
	Better		e Worse	Firms	Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group		471				
Financial ratios						
Profitability (percentages)						
Net profit margin	9.8	1.6	-4.8	1.4	1.7	1.7
Pretax profit margin	12.6	1.4	-5.5	1.4	2.2	2.4
Operating profit margin	13.1	2.9	-2.0	2.2	3.2	2.3
Gross profit margin	75.5	68.9	64.6	68.0	68.2	67.6
Operating revenue to net operating assets	239.2	75.0	29.2	36.0	305.6	375.6
Return on net operating assets	9.9	5.8	-1.0	1.5	8.6	10.9
Pretax profit to assets	19.4	5.2	-3.0	3.5	7.3	7.3
Return on capital employed	10.2	1.2	-2.8	1.2	9.0	10.9
Return on equity (2)	16.5	5.9	-1.9	3.2	8.8	8.3
Efficiency (ratios)						
Receivable turnover	30.00	16.82	4.54	19.27	10.17	9.11
nventory turnover	10.13	5.64	3.16	(897	5.17	3.68
Liquidity/Solvency (ratios)						
Vorking capital	7.29	1.41	0.78	1.68	1.35	1.31
Pebt to equity	0.05	0.16	0.63	0.11	0.44	0.62
iabilities to assets	0.09	0.38	0.58	0.17	0.38	0.60
nterest coverage	41.80	0.97	-2.54	0.81	4.16	2.29
Distribution of firms by profits/los	ses		Firms with profits (%)	Firms with losses (%)		
Operating profit			73	27		
retax profit			71	29		
				-		

71

29

13

Percentage of firms with zero or negative equity(2)

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Current assets - % of total assets

Current liabilities - % of total assets

54.6

37.0

Revenue under \$25 million, Reference Year 1993	Page : 35		
Industry 9 - Services inc			
SICE Grouping 022			
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million	
Balance Sheet Structure for a typical firm	%	%	
Assets			
Cash	12.7	5.2	
Accounts receivable	13.6	23.9	
Inventory	8.2	17.7	
Capital assets	53.4	37.6	
Other assets	1.7	4.7	
Total operating assets	89.6	89.1	
Investments and accounts with affiliates	4.8	5.9	
Portfolio investments and loans with non-affiliates	5.6	5.0	
Total assets	100.0	100.0	
Liabilities			
Accounts payable	5.9	16.8	
Borrowing:			
Banks	14.1	9.4	
Short term paper	0.2	0.9	
Mortgages	5.1	1.7	
Bonds	1.8	10.0	
Other loans	5.6	4.7	
Amount owing to affiliates	10.4	17.4	
Other liabilities	1.0	1.4	
Deferred income tax	0.5	3.3	
Total liabilities	44.6	65.6	
Shareholders' equity	8.0	16.0	
Share capital	38.4	18.1	
Retained earnings	9.0	0.3	
Other surplus Total shareholders' equity	55.4	34.4	
Total liabilities and shareholders' equity	100.0	100.0	

37.6

26.9

Small and Medium Firms			Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refer	ence Y	ear 1993					Page: 36		
Industry		- Other se	rvices incid	ental to agric	culture				
SICE Grouping	023	-							
		Sm	all firms wi	Medium firms with revenue from \$5 million to \$25 million					
		Quartile Boundary (1) Median							
		Better	Average		Firms	Firms	22 00		
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median		
Number of firms in the group			252						
Financial ratios									
Profitability (percentages)									
Net profit margin		7222	-0.6			900			
Pretax profit margin			-0.9		•••	***	***		
Operating profit margin		***	-0.9				64.5 f		
Gross profit margin		5000	66.7	***	***		933.		
Operating revenue to net operating assets		***	190.7		200				
Return on net operating assets			-12.9	2.12			****		
Pretax profit to assets			-6.0		***	***	aw.		
Return on capital employed			8.3		•••	***			
Return on equity (2)		***	•••	***	•••	***	***		
Efficiency (ratios)									
Receivable turnover		***	21.45	***	***	•••	1000		
nventory turnover						300			
Liquidity/Solvency (ratios)									
Vorking capital			0.59		***	***			
Oebt to equity			***	***		***	•••		
iabilities to assets		***	0.96	***					
nterest coverage			•••	•••					
Distribution of firms by profits/loss	202		-	Firms with	Firms - '4t				
Jronis/1055	,			profits (%)	Firms with losses (%)				
Operating profit				60	40				
retax profit				60	40				
let profit				60	40				
ercentage of firms with zero or negative eq	uity(2)			3	30				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms	inancial Performance Indicators	for Canadian Business
Revenue under \$25 million, Reference Year 1993		Page : 37
20	ces incidental to agriculture	
SICE Grouping 023		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	17.6	
Accounts receivable	19.1	<u> </u>
Inventory	2.6	•
Capital assets	53.1	<u> </u>
Other assets	1.4	in the second
Total operating assets	93.8	±3
Investments and accounts with affiliates	4.4	
Portfolio investments and loans with non-affiliates	1.8	(-
Total assets	100.0	e ≖ e
Liabilities		
Accounts payable	20.6	1/2:
Borrowing:		
Banks	18.7	-
Short term paper	0.3	*
Mortgages	0.7	-
Bonds	3.4	2
Other loans	13.8	5.

Current liabilities - % of total assets	54.9	(#)
Current assets - % of total assets	42.7	-
Total liabilities and shareholders' equity	100.0	-
Total shareholders' equity	3.8	(*)
Other surplus	10	5
Retained earnings	3.8	5
Share capital	0.0	-
Shareholders' equity		
Total liabilities	96.2	
Deferred income tax		
Other liabilities	17.2 0.5	-
Amount owing to affiliates	21.0	-
Other loans		•
Bonds	13.8	
Mortgages	0.7 3.4	
Short term paper	0.3	*
Banks	18.7	

Small and Medium Firms Revenue under \$25 million, Reference Year 1993			Financial Performance Indicators for Canadian Business					
							Page : 38	
Industry	11	- Fishing	industries					
SICE Grouping	031							
		Sm	all firms witl	ı revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million	
			Quartile Boun	dary (1)	Me	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			1,461					
Financial ratios								
Profitability (percentages)								
let profit margin		13.2	1.2	-15.1	0.9	0.9	-0.1	
retax profit margin		13.1	1.2	-15.9	1.2	1.0	-0.1	
Operating profit margin		17.9	2.5	-15.8	2.4	4.2	1.3	
ross profit margin		71.6	61.1	50.4	61.1	62.0	59.2	
perating revenue to net operating assets		242.2	108.0	73.9	100.0	196.3	428.3	
leturn on net operating assets		17.0	4.5	-21.7	4.0	7.8	2.8	
retax profit to assets		12.8	2.5	-14.0	3.1	0.9	-0.3	

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	69	31
Pretax profit	64	36
Net profit	63	37
Percentage of firms with zero or negative equity(2)	1	5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

15.5

18.5

...

9.08

2.97

0.05

0.20

5.18

5.7

9.6

3.33

1.23

0.09

0.55

1.90

-9.0

-7.1

...

1.87

0.48

0.55

1.08

-0.95

4.8

9.8

1.87

1.23

0.05

0.59

1.75

5.9

6.0

8.41

1.10

0.30

0.52

1.08

5.3

5.12

1.63

0.24

0.91

0.74

Return on capital employed

Liquidity/Solvency (ratios)

Return on equity (2)

Efficiency (ratios)
Receivable turnover

Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Industry

11 - Fishing industries

SICE Grouping

O31

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	14.1	4.5		
Accounts receivable	5.9	5.8		
Inventory	5.6	8.6		
Capital assets	45.5	64.4		
Other assets	13.9	13.2		
Total operating assets	85.0	96.5		
Investments and accounts with affiliates	7.4	3.2		
Portfolio investments and loans with non-affiliates	7.6	0.3		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	7.3	5.7		
Borrowing:				
Banks	20.4	52.9		
Short term paper	0.5	0.1		
Mortgages	4.3	8.0		
Bonds	5.7	4.3		
Other loans	10.2	27.8		
Amount owing to affiliates	15.5	22.4		
Other liabilities	4.5	16.2		
	1.1	1.8		
Deferred income tax	69.5	139.3		
Total liabilities				
Shareholders' equity	10			
Share capital	5.5	2.9		
Retained earnings	20.5	-47.4		
Other surplus	4.5	5.2		
Total shareholders' equity	30.5	-39.3		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	32.2	19.9		
Current liabilities - % of total assets	22.4	46.3		

Small and Medium Firms Revenue under \$25 million, Reference	Financial Performance Indicators for Canadian Business								
						Page : 40			
	12 - Services032	incidental	to fishing						
ozoz ozoaping		Small firms with revenue under \$5 million							
		Quartile Bo	undary (1)	Med	dian				
	Better Q3 75%	Average Q2 50%		Firms under \$500,000	Firms \$500,000 to \$5 million	Median			
Number of firms in the group		216							
Financial ratios									
Profitability (percentages)									
Net profit margin	23.0	5.4	-4.8	5.4	23.0				
Pretax profit margin	27.8	6.4	-5.0	6.4	27.8				
Operating profit margin		9.2		3.3	28.2				
Gross profit margin	74.1	69.5	65.8	68.6	85.7				
Operating revenue to net operating assets	635.7	414.4	125.9	337.3	86.9				
Return on net operating assets	***	13.7	•••	11.4	23.1				
Pretax profit to assets	25.6	6.7	-15.0	5.6	17.4				
Return on capital employed	27.4	10.1	-10.6	9.6	25.0				
Return on equity (2)	***	-17.3	***	-17.3		***			
Efficiency (ratios)									
Receivable turnover		29.26		***	16.11	***			
nventory turnover	300	4.78	***	•••	2.18	***			
Liquidity/Solvency (ratios)									
Vorking capital	2.14	1.45	0.63	1.45	2.14				
Pebt to equity	0.06	0.08	2.04	0.08	0.40	•••			
iabilities to assets	0.18	0.68	0.89	0.46	0.40	•••			
nterest coverage	***	2.88		1.04	16.07	***			
Distribution of firms by profits/loss	es		Firms with	Firms with					
perating profit			profits (%)	losses (%)					
retax profit				40					
et profit			60	40					
ercentage of firms with zero or negative equ			60	40 0					

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Page : 41

Industry

12 - Services incidental to fishing

SICE Grouping

032

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.2	ā
Accounts receivable	13.9	
Inventory	18.8	받이
Capital assets	38.5	-
Other assets	2.6	±1
Total operating assets	79.0	: <u>*</u> :
Investments and accounts with affiliates	16.5	27
Portfolio investments and loans with non-affiliates	4.4	*
Total assets	100.0	
Liabilities		
Accounts payable	10.4	
Borrowing:		
Banks	18.1	25
Short term paper	1.2	22 7 1
Mortgages	3.0	195
Bonds	13.4	•
Other loans	6.7	-
Amount owing to affiliates	25.3	-
Other liabilities	0.9	¥
Deferred income tax	1.5	2
Total liabilities	80.5	
Shareholders' equity		
Share capital	23.3	
Retained earnings	-6.1	=
Other surplus	2.3	ā
Total shareholders' equity	19.5	•
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	46.1	<u> </u>
Current liabilities - % of total assets	29.5	999

Small and Medium Firms Financial Performance Indicators for Canadia						ian Business	
Revenue under \$25 million, Refe	rence	Year 1993					Page: 42
Industry	13	- Logging	industry				
SICE Grouping	041						
	2	Sm	all firms witl	ı revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Boun	dary (1)	Me	dian	
		Better	Average	Worse	Firms	Firms	3.5.11
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group			3,304				
Financial ratios							
Profitability (percentages)							
Net profit margin		9.9	3.9	-0.8	5.4	2.0	2.1
Pretax profit margin		11.6	4.3	-0.8	6.3	2.4	2.5
Operating profit margin		11.9	4.8	0.7	5.4	3.5	3.1
Gross profit margin		68.1	63.0	59.9	63.4	61.7	61.4
Operating revenue to net operating assets		459.2	223.7	111.5	191.2	297.9	451.1
Return on net operating assets		30.7	11.1	2.7	10.9	10.7	12.7
Pretax profit to assets		19.2	7.2	-2.2	7.6	6.7	6.5
Return on capital employed		29.2	11.6	3.1	11.1	11.6	12.5

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	74	26
Pretax profit	74	26
Net profit	74	26
Percentage of firms with zero or negative equity(2)	1	3

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

41.5

30.00

22.46

2.62

0.05

0.30

8.10

19.3

19.84

10.40

1.05

0.40

0.66

2.37

1.7

9.29

2.91

0.50

2.02

0.95

0.86

25.0

19.84

8.69

1.24

0.40

0.67

1.87

12.3

19.48

17.12

0.91

0.53

0.65

2.64

18.7

26.60

13.73

0.95

1.02

0.73

3.43

Return on equity (2)

Efficiency (ratios)

Receivable turnover

Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

Liquidity/Solvency (ratios)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Perf

Year 1993
- Logging industry

Financial Performance Indicators for Canadian Business

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Industry 13 SICE Grouping 041

Revenue under \$25 million, Reference Year

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	12.1	4.6		
Accounts receivable	11.2	13.9		
Inventory	3.4	9.5		
Capital assets	53.8	50.3		
Other assets	4.1	4.1		
Total operating assets	84.5	82.5		
Investments and accounts with affiliates	7.7	11.8		
Portfolio investments and loans with non-affiliates	7.8	5.8		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	12.9	22.3		
Borrowing:				
Banks	18.7	13.0		
Short term paper	0.3	1.1		
Mortgages	1.0	2.1		
Bonds	3.6	12.2		
Other loans	11.9	6.9		
Amount owing to affiliates	10.5	9.8		
Other liabilities	2.9	5.2		
Deferred income tax	0.5	3.1		
Total liabilities	62.3	75.7		
Shareholders' equity				
Share capital	3.4	4.5		
Retained earnings	33.1	19.0		
Other surplus	1.1	0.9		
Total shareholders' equity	37.7	24.3		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	34.0	39.3		
Current liabilities - % of total assets	33.2	46.1		

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	ence Year 1993					Page : 44	
Industry		services in	dustry				
SICE Grouping	051						
	Sm	all firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 millio to \$25 million	
		Quartile Bo	oundary (1)	Me	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		365					
Financial ratios							
Profitability (percentages)							
Net profit margin	6.8	3.0	-6.9	2.7	3.0	0.2	
Pretax profit margin	9.0	3.3	-6.9	3.0	3.5	0.2	
Operating profit margin	8.4	3.2	-6.0	4.0	2.2	1.0	
Gross profit margin			***		***	***	
Operating revenue to net operating assets	528.6	328.0	181.1	273.9	374.7	312.5	
Return on net operating assets	31.1	11.8	-2.5	16.0	9.7	4.0	
Pretax profit to assets	20.9	8.8	-9.5	8.0	9.1	0.5	
Return on capital employed	23.3	13.2	3.3	14.2	10.8	4.0	
Return on equity (2)	30.6	18.6	4.8	19.3	16.6	5.8	
Efficiency (ratios)							
Receivable turnover	30.00	12.63	6.07	9.56	17.74	5.87	
nventory turnover	***	•••	•••			•••	
Liquidity/Solvency (ratios)							
Vorking capital	2.70	1.27	0.49	1.28	1.10	1.14	
Pebt to equity	0.12	0.71	1.29	0.60	0.78	0.77	
iabilities to assets	0.30	0.61	0.87	0.60	0.62	0.76	
nterest coverage	7.92	2.75	0.20	2.75	2.46	1.24	
Distribution of firms by profits/loss	ses	-	Firms with profits (%)	Firms with			
Perating profit			73	losses (%) 27			
retax profit			75	25			
et profit			75	25			
ercentage of firms with zero or negative eq	nity(2)			4			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 45

Industry

14 - Forestry services industry

Industry 14 - Forestry services industry SICE Grouping 051

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	17.4	7.9
Accounts receivable	17.9	25.5
Inventory	7.2	6.3
Capital assets	42.0	20.2
Other assets	4.4	3.6
Total operating assets	89.0	63.5
Investments and accounts with affiliates	7.0	16.4
Portfolio investments and loans with non-affiliates	4.0	20.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.3	21.3
Borrowing:		
Banks	16.2	10.1
Short term paper	0.1	0.5
Mortgages	4.4	2.1
Bonds	1.5	5.6
Other loans	7.8	6.7
Amount owing to affiliates	9.3	9.9
Other liabilities	7.7	5.5
Deferred income tax	0.4	0.5
Total liabilities	58.7	62.2
Shareholders' equity		
Share capital	9.5	21.0
Retained earnings	31.5	16.6
Other surplus	0.3	0.2
Total shareholders' equity	41.3	37.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	48.2	50.6
Current liabilities - % of total assets	30.1	43.5

Small and Medium Firms			Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Reference Year 1993			Page : 46					
Industry	15	- Metal m	ines					
SICE Grouping	061	- No.						
		Sma	all firms w	ith revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million	
			Quartile Bo	undary (1)	Med	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			76					
Financial ratios								
Profitability (percentages)								
Net profit margin		11.1	-14.5	-87.1	-15.7	-21.6	2.2	
Pretax profit margin		16.9	-15.5	-87.1	-15.7	-28.6	-8.1	
Operating profit margin		0.3	-31.2	-100.0	-43.1	-39.4	-7.3	
Gross profit margin		***	10.2	***	13.3	***		
Operating revenue to net operating assets		170.7	91.5	13.2	70.5	91.6	41.5	
Return on net operating assets		1.1	-10.1	-22.7	-11.3	-30.3	-2.2	
Pretax profit to assets		7.5	-3.0	-25.0	-2.5	-17.0	-1.0	
Return on capital employed		8.3	-2.5	-21.6	-2.5	-16.6	2.1	
Return on equity (2)		22.0	-2.4	-17.6	-2.2		1.6	
Efficiency (ratios)								
Receivable turnover		29.97	9.98	2.17	8.71	22.27	3.37	
Inventory turnover		200		3***	***		****	
Liquidity/Solvency (ratios)								
Working capital		3.85	1.22	0.16	1.24	0.39	4.04	
Debt to equity		0.05	0.06	0.42	0.12	0.05		
Liabilities to assets		0.12	0.47	0.93	0.28	0.90	0.31	
Interest coverage		1.46	-0.96	-3.84	-1.36			
Distribution of firms by profits/los	sses			Firms with profits (%)	Firms with losses (%)			
Operating profit				60	40			
Pretax profit				60	40			
Net profit				60	40			
Percentage of firms with zero or negative e	quity(2	3)		}	28			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business
Revenue under \$25 million, Reference Year 1993 Page : 47

Industry 15 - Metal mines SICE Grouping 061

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.6	27.9
Accounts receivable	3.1	5.3
Inventory	1.0	2.1
Capital assets	31.7	10.0
Other assets	8.4	0.8
Total operating assets	54.8	46.1
Investments and accounts with affiliates	32.7	50.3
Portfolio investments and loans with non-affiliates	12.5	3.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	9.6	2.3
Borrowing:		
Banks	7.9	4.2
Short term paper	0.0	0.2
Mortgages	0.3	0.5
Bonds	3.2	2.7
Other loans	6.5	2.7
Amount owing to affiliates	21.1	1.2
Other liabilities	5.8	15.6
Deferred income tax	0.3	-1.3
Total liabilities	54.8	28.1
Shareholders' equity		
Share capital	153.1	49.0
Retained earnings	-164.1	19.9
Other surplus	56.2	3.0
Total shareholders' equity	45.2	71.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	21.2	51.9
Current liabilities - % of total assets	21.0	8.5

Small and Medium Firms Financial Performance Indicators for Canadian Business Revenue under \$25 million, Reference Year 1993					an Business			
		Year 1993	1 age . 46					
Industry SIGE Crowning	16	- Non-meta	al mines (e	except coal)				
SICE Grouping	062							
		Sma	ll firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 millio to \$25 million	
		///	Quartile Bo	oundary (1)	Med	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			52			-		
Financial ratios								
Profitability (percentages)								
Net profit margin		12.9	5.1	-22.0	1.3	4.5	3.9	
Pretax profit margin		17.7	5.5	-23.2	-1.6	4.9	4.8	
Operating profit margin		12.4	1.7	-16.5	7.5	1.7	8.6	
Gross profit margin		27.8	21.1	16.7	20.5	17.3	30.9	
Operating revenue to net operating assets		148.4	67.5	28.4	48.3	67.5	73.8	
Return on net operating assets		11.2	2.6	-3.3	3.8	2.6	6.4	
Pretax profit to assets		9.3	4.3	-4.0	-0.6	4.3	3.5	
Return on capital employed		11.3	4.5	-0.3	8.1	4.2	3.2	
Return on equity (2)		15.5	4.2	-4.5	***	4.2	4.9	
Efficiency (ratios)								
Receivable turnover		30.00	17.89	7.57	30.00	7.79	4.76	
nventory turnover			2.23	***	•••	2.16	4.06	
iquidity/Solvency (ratios)								
Vorking capital		2.23	1.32	0.97	0.93	1.71	1.50	
ebt to equity		***	0.21	***	***	0.07	0.69	
iabilities to assets		0.16	0.52	0.96	0.90	0.22	0.70	
nterest coverage		•••	3.18		···		1.51	
Distribution of firms by profits/losse	es			Firms with	Firms with			
perating profit				profits (%) 67	losses (%) 33			
retax profit				67				
et profit				67	33			
ercentage of firms with zero or negative equ	14-16			1	33			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium F Revenue under \$25 million		Financial Performance Indicators 3	for Canadian Business Page: 451
Industry	217 - Motion pi	icture exhibition	
SICE Grouping	962		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure	for a typical firm	%	%
Assets			
Cash		6.1	~
Accounts receivable		6.8	•
Inventory		6.9	~
Capital assets		54.3	
Other assets		3.2	15T
Total operating asset	rs .	77.2	
Investments and accounts v	vith affiliates	21.4	¥
Portfolio investments and lo	ans with non-affiliates	1.4	₩
Total assets		100.0	8
Liabilities			
Accounts payable		20.9	-
Borrowing:			
Banks		15.1	
Short term paper		*	¥
Mortgages		9.0	<u> -</u>
Bonds		1.8	2
Other loans		2.3	2
Amount owing to affiliates		17.8	:=:
Other liabilities		1.4	·
Deferred income tax		0.6	*
Total liabilities		68.8	-
Shareholders' equity		0.6	
Share capital		9.6	*
Retained earnings		11.2	3 <u>0</u> 2

Other surplus

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

10.5

31.2 100.0

29.1

29.7

Small and Medium Firms		Financial Performance Indicators for Cana	Financial Performance Indicators for Canadian Business		
Revenue under \$25 millio	n, Reference Year 1	1993	Page: 452		
Industry	218 - The	eatrical and other staged entertainment services			
SICE Grouping	963				

	Sma	Medium firms with revenue from \$5 millio to \$25 million				
		Quartile Boundary (1) M		Me	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		742				
Financial ratios						
Profitability (percentages)						
Net profit margin	11.9	4.0	0.7	4.6	1.8	
Pretax profit margin	15.1	4.4	0.4	5.3	2.2	
Operating profit margin	13.5	6.3	0.7	6.1	2.8	•••
Gross profit margin	•••			***	***	
Operating revenue to net operating assets	1848.3	538.6	238.9	538.6	657.4	***
Return on net operating assets	50.0	20.9	7.8	19.5	23.2	
Pretax profit to assets	25.5	7.8	2.9	10.0	4.2	
Return on capital employed	32.5	13.9	4.3	11.7	10.1	•••
Return on equity (2)	33.3	12.1	5.9	12.1	15.0	
Efficiency (ratios)						
Receivable turnover	***	300	•••			
nventory turnover	***		***			***
Liquidity/Solvency (ratios)						
Vorking capital	3.43	1.30	0.66	1.31	1.20	•••
Oebt to equity	0.05	0.05	0.69	0.05	0.14	***
liabilities to assets	0.22	0.49	0.99	0.48	0.56	
nterest coverage	6.58	1.93	-2.00	1.63	2.66	
Distribution of firms by profits/losses			Firms with	Ti		
			profits (%)	Firms with losses (%)		
perating profit			84	16		
retax profit			81	19		
et profit			81	19		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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218 - Theatrical and other staged entertainment services Industry **SICE** Grouping 963

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	31.9	-
Accounts receivable	9.0	-
Inventory	4.3	ž
Capital assets	18.6	•
Other assets	4.2	=
Total operating assets	68.1	¥
Investments and accounts with affiliates	18.0	*
Portfolio investments and loans with non-affiliates	13.9	-
Total assets	100.0	•
Liabilities		
Accounts payable	17.1	
Borrowing:		
Banks	5.3	
Short term paper	0.0	-
Mortgages	3.2	*
Bonds	0.4	
Other loans	2.8	-
Amount owing to affiliates	8.6	-
Other liabilities	8.2	
Deferred income tax	0.2	250
Total liabilities	45.9	
Shareholders' equity		
Share capital	6.6	-
Retained earnings	47.1	
Other surplus	0.4	**
Total shareholders' equity	54.1	•
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	64.6	-
Current liabilities - % of total assets	31.5	2

Small	and	Medium	Firme
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Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry

- CAMPAGNATURE CONTRACTOR	219 - Commercial spectator sports964							
		Small firms with revenue under \$5 million						
		Quartile Bo	oundary (1)	Median				
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		191						
Financial ratios								
Profitability (percentages)								
Net profit margin		-0.6		3.5	-6.9			
Pretax profit margin		-0.3		3.5	-7.9			
Operating profit margin		1.1		2.8	-5.3			
Gross profit margin	***	***	***	****				
Operating revenue to net operating assets	•••	65.0	***	65.0	***	•••		
Return on net operating assets	•••	2.8	***	4.7	***	1002		
Pretax profit to assets		1.3	100	2.6	-14.2			
Return on capital employed	•••	6.6	•••	4.7	0.9			
Return on equity (2)	(*** (3.3	***			875		
Efficiency (ratios)								
Receivable turnover		15.32	•••	•••	***	***		
Inventory turnover	•••	344	***			****		
Liquidity/Solvency (ratios)								
Working capital	•••	0.94	***	1.27	0.21			
Debt to equity		0.16		0.45	0.16	100		
Liabilities to assets	****	0.72		0.70	0.97			
Interest coverage	•••	0.98		•••				
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)				
Operating profit			60	40				
Pretax profit			60	40				
Net profit			60	40				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

30

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business
Revenue under \$25 million, Reference Year 1993 Page : 455

Industry 219 - Commercial spectator sports SICE Grouping 964

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	2.8	(1 4)
Accounts receivable	18.8	5.
Inventory	7.8	1753
Capital assets	39.2	0-1
Other assets	7.0	
Total operating assets	75.5	-
Investments and accounts with affiliates	9.6	*
Portfolio investments and loans with non-affiliates	14.9	₹.
Total assets	100.0	÷
Liabilities		
Accounts payable	3.6	
Borrowing:		
Banks	24.9	9
Short term paper	0.1	
Mortgages	0.8	*
Bonds	0.7	
Other loans	20.7	2
Amount owing to affiliates	27.1	
Other liabilities	9.1	
	-0.2	.
Deferred income tax Total liabilities	86.7	
Shareholders' equity		
Share capital	5.8	(-):
Retained earnings	4.0	(40)
Other surplus	3.5	*
Total shareholders' equity	13.3	•
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	32.2	15)
Current liabilities - % of total assets	23.2	©

Small and Medium Firms			Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refe	rence	Year 1993					Page: 456		
Industry	220	- Sports a	nd recreation	clubs and s	ervices				
SICE Grouping	965								
		Sm	all firms with	ı revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million		
			Quartile Boundary (1)		Me	dian			
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group			1,223						
Financial ratios									
Profitability (percentages)									
Net profit margin		4.6	0.1	-7.3	-3.6	1.8	-0.2		
Pretax profit margin		6.2	0.1	-7.3	-3.3	1.8	-0.2		
Operating profit margin		10.4	2.8	-4.4	0.6	7.2	1.4		
Gross profit margin					***	(2.77	***		
Operating revenue to net operating assets		395.2	127.3	66.4	181.5	112.8	157.8		
Return on net operating assets		15.1	6.4	-2.4	1.6	6.5	4.9		
Pretax profit to assets		7.9	0.1	-8.8	-1.1	2.4	0.1		
							(5.5.5)		

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	61	39
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	2	7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

17.7

20.7

1.66

0.05

0.41

2.67

6.7

4.8

0.89

0.30

0.81

1.00

-2.3

-10.6

0.33

2.17

1.15

-0.67

5.4

3.4

0.52

0.05

1.00

0.82

8.0

7.7

1.02

1.11

0.62

1.19

5.1

2.1

1.15

2.00

0.84

1.02

Return on capital employed

Liquidity/Solvency (ratios)

Return on equity (2)

Efficiency (ratios)
Receivable turnover
Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business

Page: 457

Industry
SICE Grouping

220 - Sports and recreation clubs and services

965

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.9	1.0
Accounts receivable	2.8	8.2
Inventory	5.0	11.2
Capital assets	69.1	62.2
Other assets	3.5	6.9
Total operating assets	86.3	89.6
Investments and accounts with affiliates	6.7	4.5
Portfolio investments and loans with non-affiliates	7.0	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	6.8	7.9
Borrowing:		
Banks	14.5	25.6
Short term paper	0.4	0.2
Mortgages	6.2	5.8
Bonds	5.7	2.9
Other loans	6.5	16.4
Amount owing to affiliates	29.6	16.2
Other liabilities	10.6	19.7
Deferred income tax	0.6	1.6
Total liabilities	81.0	96.3
Shareholders' equity		
Share capital	15.1	3.1
Retained earnings	0.3	-6.2
Other surplus	3.6	6.9
Total shareholders' equity	19.0	3.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	21.5	25.5
Current liabilities - % of total assets	25.4	27.4

Small and Medium	Firms	Financial Performance In	dicators for Canadian Business
Revenue under \$25 milli	on, Reference	Year 1993	Page: 458
Industry	221	- Gambling operations	
SICE Grouping	966		

	Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million			
-		Quartile Bo	undary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		395				
Financial ratios						
Profitability (percentages)						
Net profit margin	6.2	2.0	-19.7	-0.2	1.5	
Pretax profit margin	7.8	2.3	-26.5	-0.2	2.0	
Operating profit margin	9.8	3.4	-21.5	1.6	2.8	•••
Gross profit margin	•••	***		***	***	
Operating revenue to net operating assets	****	203.4	***	186.5	170.1	
Return on net operating assets	•••	9.1	***	2.2	15.7	•••
Pretax profit to assets	30.6	2.3	-33.0	0.1	6.9	****
Return on capital employed	44.0	8.7	-47.0	1.9	14.1	
Return on equity (2)	****	20.2		0.1	20.5	
Efficiency (ratios)						
Receivable turnover		3000				***
Inventory turnover		***	•••	•••	•••	
Liquidity/Solvency (ratios)						
Working capital	4.78	2.32	0.97	3.36	0.97	***
Debt to equity		0.16				***
Liabilities to assets	0.19	0.41	0.72	0.37	0.72	***
Interest coverage		1.79			1.83	
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)	-	
Operating profit			82	18		
Pretax profit			75	25		
Net profit			75	25		
Percentage of firms with zero or negative equity(2)			1	2		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

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221 - Gambling operations Industry 966 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	26.3	¥
Accounts receivable	9.1	¥:
Inventory	6.4	*
Capital assets	42.4	<u> </u>
Other assets	5.2	9
Total operating assets	89.4	
Investments and accounts with affiliates	8.3	**
Portfolio investments and loans with non-affiliates	2.2	-
Total assets	100.0	•
Liabilities		
Accounts payable	15.4	19 4 3
Borrowing:		
Banks	3.1	
Short term paper	0.2	19 <u>2</u> 4
Mortgages	23.4	(2)
Bonds	*	
Other loans	0.1	3724
Amount owing to affiliates	13.2	*
Other liabilities	12.0	*
Deferred income tax	0.3	*
Total liabilities	67.7	<u></u>
Shareholders' equity		
Share capital	5.8	υ
Retained earnings	24.4	*
Other surplus	2.1	÷
Total shareholders' equity	32.3	
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	45.5	#####################################
Current liabilities - % of total assets	36.4	15.0

		Financial Performance Indicators for Canadian Busine	
Revenue under \$25 millio	n, Reference Year 1993		Page: 460
Industry	222 - Other an	nusement and recreational services	
SICE Grouping	969		

	Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million			
	-	Quartile B	oundary (1)	Me	dian	
	Better Q3 75%	Averag Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,134			-	
Financial ratios						
Profitability (percentages)						
Net profit margin	5.1	2.7	-2.0	1.8	2.8	***
Pretax profit margin	6.6	2.7	-1.8	2.1	3.7	= =
Operating profit margin	10.8	5.3	-1.4	2.9	5.4	
Gross profit margin	****	***	***		***	***
Operating revenue to net operating assets	447.7	224.5	125.6	171.3	366.2	***
Return on net operating assets	28.4	13.3	-2.2	8.7	39.4	
Pretax profit to assets	17.3	5.5	-2.1	4.1	12.1	7000
Return on capital employed	30.3	11.6	-2.0	9.1	22.5	***
Return on equity (2)	27.8	12.8	-11.5	10.4	15.4	***
Efficiency (ratios)						
Receivable turnover		1222	***	***	•••	
inventory turnover	***		***	***	***	944
Liquidity/Solvency (ratios)						
Working capital	1.93	1.28	0.35	1.52	0.67	***
Debt to equity	0.05	0.41	1.93	0.37	0.41	***
Liabilities to assets	0.39	0.71	0.96	0.75	0.66	
Interest coverage	7.00	2.92	0.68	2.19	2.92	
Distribution of firms by profits/losses			Firms with	Firms with		
Operating profit			profits (%) 73	losses (%) 27		
Pretax profit			64	36		
Net profit			64	36		
Percentage of firms with zero or negative equit	/a \			36 16		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business Revenue under \$25 million, Reference Year 1993

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222 - Other amusement and recreational services Industry

969

ICE Grouping 969	Small firms with revenue	Medium firms with revenue
	under \$5 million	from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.6	3.E
Accounts receivable	2.9	8.5.
Inventory	3.3	•
Capital assets	65.1	श ब ्ध
Other assets	4.7	1. 5 .
Total operating assets	84.6	
Investments and accounts with affiliates	9.4	-
Portfolio investments and loans with non-affiliates	6.0	5
Total assets	100.0	•
Liabilities		
Accounts payable	13.6	
Borrowing:		
Banks	15.4	(<u>2</u>)
Short term paper	0.5	et .
Mortgages	4.6	.
Bonds	6.6	
Other loans	7.4	
Amount owing to affiliates	11.7	
	2.1	Ε.
Other liabilities	1.5	i c
Deferred income tax	63.5	
Total liabilities		
Shareholders' equity		
Share capital	11.0	8.5
Retained earnings	21.5	1.5
Other surplus	4.0	15.
Total shareholders' equity	36.5	*
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	27.0	2
Current liabilities - % of total assets	25.8	¥

Small and Medium Firms			Financial I	Performano	ce Indicators	s for Canadi	an Business	
Revenue under \$25 million, Refe	rence	Year 1993					Page: 462	
Industry	223	- Barber a	nd beauty sho	ops				
SICE Grouping	971							
at the state of th		Sma	ll firms with	ı revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile Boundary (1)			Me	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			2,090					
Financial ratios						3001		
Profitability (percentages)								
Net profit margin		2.1	-1.1	-2.8	-1.4	-0.4		
Pretax profit margin		2.8	-1.1	-2.8	-1.4	-0.7		
Operating profit margin		5.5	1.7	-1.9	1.9	1.6		
Gross profit margin						***	•••	
Operating revenue to net operating assets		2500.0	890.8	360.3	833.3	796.6	•••	
Return on net operating assets		39.8	8.9	-17.7	8.9	7.4	%•••	
Pretax profit to assets		6.9	-4.3	-18.9	-5.7	-7.2		
Return on capital employed		26.0	7.7	-18.7	6.3	10.6		
Return on equity (2)		17.1	7.7	-14.2	9.4	5.3		

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	66	34
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	30

0.62

0.05

0.98

0.99

0.44

0.45

1.45

-0.77

0.62

0.05

1.01

0.92

0.67

0.06

0.77

0.94

1.50

0.05

0.56

2.17

Efficiency (ratios)
Receivable turnover
Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

Liquidity/Solvency (ratios)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

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Industry 223 - Barber and beauty shops SICE Grouping 971

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.5	.=
Accounts receivable	4.3	100
Inventory	15.3	· 7.
Capital assets	37.6	
Other assets	7.0	S=3
Total operating assets	79.6	-
Investments and accounts with affiliates	11.8	
Portfolio investments and loans with non-affiliates	8.6	
Total assets	100.0	•
Liabilities		
Accounts payable	21.5	
Borrowing:		
Banks	18.8	-
Short term paper	0.1	
Mortgages	0.7	-
Bonds	1.7	=
Other loans	10.2	-
Amount owing to affiliates	20.5	127
Other liabilities	5.0	. 5 8
Deferred income tax	-0.2	· ·
Total liabilities	78.3	(-)
Shareholders' equity		
Share capital	2.6	-
Retained earnings	19.2	-
Other surplus	•	.*1
Total shareholders' equity	21.7	-
Total liabilities and shareholders' equity	100.0	∀
Current assets - % of total assets	47.0	Œ
Current liabilities - % of total assets	49.1	· ·

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	rence Year 1	993				Page: 464	
Industry		ndries and cl	eaners				
SICE Grouping	972	****			200 - 1		
		Small firms with revenue u			llion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile	Boundary (1)	Me	dian		
	Ber Q 75	3 Q2	Q1	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		1,54	10				
Financial ratios							
Profitability (percentages)							
Net profit margin	7.	7 2.5	-3.1	3.8	1.4	2.2	
Pretax profit margin	8.	9 3.3	-2.8	4.8	1.8	2.5	
Operating profit margin	11	.3 6.0	2.9	6.2	3.6	4.5	
Gross profit margin				***	***	***	
Operating revenue to net operating assets	619	9.1 331.	2 182.4	327.0	291.1	207.7	
Return on net operating assets	41	.5 13.3	4.4	13.8	10.6	14.0	
Pretax profit to assets	20	.4 5.7	-3.2	7.9	3.4	6.0	
Return on capital employed	30	.6 11.9	4.8	19.0	8.4	14.3	
Return on equity (2)	38	.5 15.2	4.2	26.2	11.2	19.9	
Efficiency (ratios)							
Receivable turnover	30.0	00 22.67	9.04	24.91	11.72	8.90	
Inventory turnover		***	***				
Liquidity/Solvency (ratios)							
Working capital	2.0	0.96	0.41	1.00	0.78	1.23	
Debt to equity	0.0	5 0.48	1.71	0.33	1.32	1.55	
Liabilities to assets	0.4	5 0.86	1.11	0.87	0.76	0.66	
interest coverage	3.0	6 1.66	0.86	1.83	1.43	2.70	
Distribution of firms by profits/los	ses		Firms with profits (%)	Firms with losses (%)			
Operating profit			84	16			
Pretax profit			74	26			
Net profit			74	26			
Percentage of firms with zero or negative e	quity(2)			27			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1

1993

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Industry
SICE Grouping

224 - Laundries and cleaners

972

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	7.3	3.4		
Accounts receivable	14.8	18.8		
Inventory	4.2	12.4		
Capital assets	47.7	50.7		
Other assets	8.4	5.2		
Total operating assets	82.4	90.6		
Investments and accounts with affiliates	14.7	8.0		
Portfolio investments and loans with non-affiliates	2.9	1.4		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	16.4	12.7		
Borrowing:				
Banks	22.1	34.5		
Short term paper	0.1	0.4		
Mortgages	7.7	0.8		
Bonds	1.6	4.7		
Other loans	9.1	17.8		
Amount owing to affiliates	20.6	5.9		
Other liabilities	1.2	0.5		
Deferred income tax	1.3	3.1		
Total liabilities	80.1	80.5		
Shareholders' equity				
Share capital	2.7	3.8		
Retained earnings	13.7	11.7		
Other surplus	3.5	4.0		
Total shareholders' equity	19.9	19.5		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	34.4	37.8		
Current liabilities - % of total assets	39.8	31.3		

Small and Medium Firms		Financial Performance In	Financial Performance Indicators for Canadian Busines.		
Revenue under \$25 millio	n, Reference	Year 1993	Page: 466		
Industry	225	- Funeral services			
SICE Grouping	973				

	Sma	Medium firms with revenue from \$5 million to \$25 million				
	Quartile Boundary (1)			Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1.00	671				
Financial ratios						
Profitability (percentages)						
Net profit margin	19.8	9.5	4.7	8.5	11.6	6.5
Pretax profit margin	26.1	11.6	5.0	10.7	13.6	6.3
Operating profit margin	26.4	16.0	7.7	11.6	16.3	7.9
Gross profit margin						
Operating revenue to net operating assets	181.3	112.5	60.4	111.7	113.5	116.2
Return on net operating assets	28.3	14.8	8.3	11.1	19.9	7.0
Pretax profit to assets	17.8	7.2	3.3	7.0	7.8	4.8
Return on capital employed	20.3	13.7	8.5	10.8	17.6	8.3
Return on equity (2)	35.8	19.9	10.3	15.1	20.4	9.2
Efficiency (ratios)						
Receivable turnover	12.84	8.77	6.22	7.44	10.12	9.76
Inventory turnover	***	****	****	***	300	1
Liquidity/Solvency (ratios)						
Working capital	2.81	1.56	0.91	1.57	1.26	2.07
Debt to equity	0.07	0.38	2.54	0.31	0.40	0.82
Liabilities to assets	0.36	0.57	0.79	0.57	0.59	0.52
Interest coverage	24.50	5.98	2.17	6.13	5.74	3.10
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			95	5		
Pretax profit			91	9		
Net profit			91	9		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

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Industry

SICE Grouping

Financial Performance Indicators for Canadian Business
Page: 467

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
salance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.4	9.2
Accounts receivable	8.0	9.6
Inventory	3.7	2.0
Capital assets	39.3	40.1
Other assets	11.6	13.3
Total operating assets	75.0	74.2
Investments and accounts with affiliates	5.9	10.4
Portfolio investments and loans with non-affiliates	19.0	15.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.4	7.4
Borrowing:		
Banks	9.3	13.6
Short term paper	0.2	0.2
Mortgages	6.9	0.4
Bonds	2.0	3.0
Other loans	6.5	7.1
Amount owing to affiliates	4.7	8.0
Other liabilities	26.1	21.4
Deferred income tax	0.2	2.7
Total liabilities	66.5	63.9
Shareholders' equity	200	SHEPS
Share capital	3.9	8.8
Retained earnings	20.5	27.5
Other surplus	9.2	-0.2
Total shareholders' equity	33.5	36.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	30.3	24.2
Current liabilities - % of total assets	21.8	14.6

Small and Medium Firms			Financia	l Performan	ce Indicators	for Canadi	an Business		
Revenue under \$25 million, Refer	ence Y	1 age . 400							
Industry SICE Grouping	226 - 979	Other pe	rsonal and	household se	ervices				
		Sma	Medium firms with revenue from \$5 million to \$25 million						
		- 100	Quartile Bo	undary (1)	Med	dian			
		Better Q3 75%	Average Q2 50%		Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group			1,223						
Financial ratios					-	8-2			
Profitability (percentages)									
Net profit margin		3.8	-2.0	-10.4	-2.3	-0.5			
Pretax profit margin		4.7	-2.0	-10.6	-2.3	-0.5			
Operating profit margin		7.3	-0.9	-7.9	-1.6	0.2			
Gross profit margin			***	***	***		•••		
Operating revenue to net operating assets		450.2	232.4	98.4	224.7	278.0	****		
Return on net operating assets		25.5	-0.1	-18.1	-0.1	1.5	•••		
Pretax profit to assets		14.3	-4.3	-24.4	-4.3	1.0			
Return on capital employed		35.3	8.9	-23.3	8.2	2.3	(1447)		
Return on equity (2)		40.0	15.0	-30.4	9.4	3.8	875		
Efficiency (ratios)									
Receivable turnover		30.00	16.45	10.25	16.52	12.40			
inventory turnover		•••				•••	•••		
Liquidity/Solvency (ratios)									
Working capital		3.66	0.93	0.35	1.20	0.89			
Debt to equity		0.05	0.11	0.46	0.09	0.66	•••		
Liabilities to assets		0.37	0.80	1.16	0.89	0.76			
nterest coverage		2.50	-1.18	-3.83	-2.50	0.53			
Distribution of firms by profits/loss	es			Firms with	Firms with		31		
Operating profit				profits (%)	losses (%)				
retax profit				60	40				
let profit				60	40				
ercentage of firms with zero or negative eq				60	40				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fir	ms F	inancial Performance Indicators	for Canadian Business
Revenue under \$25 million,			Page : 469
Industry	226 - Other perso	nal and household services	
SICE Grouping	979		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for	r a typical firm	%	%
Assets			
Cash		14.2	¥
Accounts receivable		10.5	**
Inventory		11.5	*
Capital assets		39.6	¥
Other assets		15.3	(-
Total operating assets		91.1	•
Investments and accounts with	n affiliates	6.6	(4)
Portfolio investments and loan	s with non-affiliates	2.3	2
Total assets		100.0	3
Liabilities			
Accounts payable		15.3	¥ ≟
Borrowing:			
Banks		19.1	(*)
Short term paper		0.2	828
Mortgages		3.2	8 <u>-</u> 0
Bonds		2.4	
		13.2	

Amount owing to affiliates

Other liabilities

Share capital

Other surplus

Retained earnings

Deferred income tax

Total liabilities

Shareholders' equity

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

28.4

11.0

0.6

93.4

10.2

-8.7

5.1

6.6 100.0

45.6

39.7

Small and Medium Firms		Financial	Performand	ce Indicator:	for Canadi	an Business	
Revenue under \$25 million, Refe	rence Year 1993	Page: 470					
Industry		ery and equip	ment rental	and leasing	services		
SICE Grouping	991						
	Sm	Small firms with revenue under \$5 million					
		Quartile Bou	ndary (1)	Me	dian		
	Better	Average	Worse	Firms	Firms		
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median	
Number of firms in the group		6,333					
Financial ratios							
Profitability (percentages)							
Net profit margin	7.6	1.0	-9.0	-1.1	2.5	1.5	
Pretax profit margin	9.1	1.3	-10.4	-1.0	3.4	3.1	
Operating profit margin	9.8	3.5	-6.4	1.1	5.4	4.5	
Gross profit margin	39.2	35.5	29.5	35.3	38.8	33.8	
Operating revenue to net operating assets	239.5	144.0	75.0	134.0	189.8	194.9	
Return on net operating assets	14.9	3.5	-9.4	1.8	10.5	10.5	
Pretax profit to assets	10.3	1.1	-12.0	-0.6	4.8	3.6	
Return on capital employed	12.6	4.7	-6.7	2.8	8.0	9.7	
Return on equity (2)	17.2	6.0	-11.5	3.6	8.7	9.6	
Efficiency (ratios)							
Receivable turnover	25.88	10.13	5.36	10.13	9.97	24.58	
nventory turnover	6.99	2.11	0.88	2.13	2.11	4.35	
Liquidity/Solvency (ratios)							
Vorking capital	2.88	1.02	0.52	1.00	1.03	1.26	
ebt to equity	0.05	0.44	1.84	0.33	0.71	0.54	
iabilities to assets	0.38	0.72	1.02	0.76	0.62	0.60	
nterest coverage	4.78	1.14	-1.33	0.50	2.15	1.89	

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	66	34
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	1	7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

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Industry

227 - Machinery and equipment rental and leasing services

SICE Grouping

991

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.7	3.8
Accounts receivable	11.1	8.7
Inventory	8.4	26.2
Capital assets	53.4	41.5
Other assets	2.8	4.8
Total operating assets	82.4	85.1
Investments and accounts with affiliates	12.9	7.3
Portfolio investments and loans with non-affiliates	4.7	7.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.2	11.2
Borrowing:		
Banks	20.5	25.8
Short term paper	0.6	1.0
Mortgages	3.7	2.2
Bonds	1.6	12.5
Other loans	9.5	13.3
Amount owing to affiliates	22.2	12.5
Other liabilities	3.5	3.6
Deferred income tax	1.9	2.4
Total liabilities	71.6	84.4
Shareholders' equity		
Share capital	6.2	12.2
Retained earnings	19.3	1.8
Other surplus	2.9	1.6
Total shareholders' equity	28.4	15.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	32.2	44.1
Current liabilities - % of total assets	28.7	41.4

Small and Medium Firms	Small and Medium Firms Revenue under \$25 million, Reference Year 1993		Financial Performance Indicators for Canadian Business					
		14602						
	228 - Automol	bile and tru	ck rental and	leasing servi	ces			
SICE Grouping	992					Medium firms with		
	Sma	Small firms with revenue under \$5 million						
		Quartile Bo	undary (1)	Me	dian			
	Better	Average		Firms	Firms			
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median		
Number of firms in the group		1,643	_					
Financial ratios								
Profitability (percentages)								
Net profit margin	11.4	3.0	-0.3	3.0	3.2	1.7		
Pretax profit margin	13.6	3.7	-0.6	3.7	3.8	2.9		
Operating profit margin	14.9	7.5	1.1	6.3	8.9	8.8		
Gross profit margin	•••	***	***			***		
Operating revenue to net operating assets	189.1	85.1	49.0	87.2	80.1	73.0		
Return on net operating assets	15.4	7.0	1.6	6.5	7.5	7.1		
Pretax profit to assets	8.5	3.5	-0.2	3.4	3.5	1.5		
Return on capital employed	13.7	8.2	2.1	9.1	7.7	7.7		
Return on equity (2)	26.6	12.7	1.6	8.8	16.1	5.8		
Efficiency (ratios)								
Receivable turnover	26.64	14.93	7.67	19.33	13.47	9.08		
nventory turnover	***	1.00	•••		•••	•••		
Liquidity/Solvency (ratios)								
Vorking capital	2.57	0.69	0.28	0.66	0.70	1.03		
Pebt to equity	0.05	0.87	4.26	0.18	2.67	6.65		
iabilities to assets	0.47	0.81	1.00	0.77	0.86	0.89		
nterest coverage	3.00	1.57	0.96	1.50	1.57	1.30		
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)	7			
perating profit			81	19				
retax profit			78	22				

79

21

15

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

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Industry	228 - Automobile and truck rental and leasing services
SICE Grouping	992

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.1	1.4
Accounts receivable	11.9	15.2
Inventory	11.3	21.9
Capital assets	55.5	51.7
Other assets	2.4	4.6
Total operating assets	86.2	94.8
Investments and accounts with affiliates	8.7	3.7
Portfolio investments and loans with non-affiliates	5.0	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	5.0	3.6
Borrowing:		
Banks	31.6	35.3
Short term paper	1.4	1.5
Mortgages	2.7	1.5
Bonds	3.8	8.3
Other loans	23.9	28.2
Amount owing to affiliates	11.0	3.8
Other liabilities	2.2	2.7
Deferred income tax	2.1	5.5
Total liabilities	83.6	90.2
Shareholders' equity		
Share capital	4.2	2.9
Retained earnings	10.5	6.6
Other surplus	1.8	0.3
Total shareholders' equity	16.4	9.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	31.7	37.2
Current liabilities - % of total assets	29.8	23.5

Small and Medium I	Firms	Financial Performance Indica	tors for Canadian Business
Revenue under \$25 millio	n, Reference Year I	1993	Page: 474
Industry	229 - Pho	otographers	
SICE Grouping	993		

	Sma	all firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	oundary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		2,033				
Financial ratios						
Profitability (percentages)						
Net profit margin	4.3	-1.2	-4.8	-1.3	2.9	
Pretax profit margin	4.8	-1.2	-5.3	-1.3	3.2	= =
Operating profit margin	6.0	2.3	-2.3	1.6	4.7	
Gross profit margin	***			***	***	
Operating revenue to net operating assets	443.0	308.1	190.5	309.8	236.0	
Return on net operating assets	18.7	4.2	-6.7	4.0	9.3	2447
Pretax profit to assets	14.6	-3.1	-8.3	-4.0	7.1	
Return on capital employed	14.5	2.4	-13.1	2.4	7.4	
Return on equity (2)	17.6	-0.5	-18.4	-0.5	1.1	
Efficiency (ratios)						
Receivable turnover	29.39	18.93	6.74	20.54	13.84	
Inventory turnover	***	0.000	1994			****
Liquidity/Solvency (ratios)						
Working capital	1.87	0.92	0.52	0.94	0.89	
Debt to equity	0.05	0.28	3.00	0.22	0.32	
Liabilities to assets	0.47	0.90	1.03	0.90	0.67	
Interest coverage	4.57	1.00	-2.17	0.77	3.67	***
Distribution of firms by profits/losses			Firms with	Firms with		
<i>(</i> 0.000			profits (%)	losses (%)		
Operating profit			68	32		
Pretax profit			60	40		
Net profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Revenue under \$25 million, Reference Year

Financial Performance Indicators for Canadian Business

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Industry SICE Grouping 229 - Photographers

1993

993

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.4	8
Accounts receivable	19.8	(a)
Inventory	9.7	×
Capital assets	44.1	*
Other assets	3.6	(5)
Total operating assets	90.6	*
Investments and accounts with affiliates	4.8	
Portfolio investments and loans with non-affiliates	4.6	(21
Total assets	100.0	
Liabilities		
Accounts payable	19.6	7 <u>~</u>
Borrowing:		
Banks	13.9	
Short term paper	0.1	-
Mortgages	6.4	
Bonds	0.8	6 . ی
Other loans	7.4	-
Amount owing to affiliates	15.5	
Other liabilities	4.2	<u> </u>
Deferred income tax	-0.3	2
Total liabilities	67.7	•
Shareholders' equity		
Share capital	6.2	1
Retained earnings	25.7	*
Other surplus	0.5	*
Total shareholders' equity	32.3	•
Total liabilities and shareholders' equity	100.0	<u> </u>
Current assets - % of total assets	49.1	-
Current liabilities - % of total assets	35.3	9

Small and Medium Firms			Financial 1	Performanc	ce Indicator:	for Canadi	ian Business
Revenue under \$25 million, Refe	rence	Year 1993				•	Page: 476
Industry	230	- Other re	pair services				
SICE Grouping	994						
		Sma	all firms with	ı revenue u	ınder \$5 mi	llion	Medium firms with revenue from \$5 millio to \$25 million
			Quartile Boun	dary (1)	Me	dian	*
		Better	Average	Worse	Firms	Firms	
		Q3 75%	Q2 50%	Q1	under \$500,000	\$500,000 to \$5 million	Median
			2070	25%			
Number of firms in the group			4,668				
Financial ratios							
Profitability (percentages)							
Net profit margin		4.0	0.7	-3.7	0.6	1.1	
Pretax profit margin		4.8	0.6	-3.9	0.6	1.7	= = = = = = = = = = = = = = = = = = =
Operating profit margin		6.5	2.1	-2.3	1.9	3.7	•••
Gross profit margin		37.6	34.6	30.4	34.6	33.8	2769 2 1
Operating revenue to net operating assets		504.9	298.5	196.9	292.2	317.1	200
Return on net operating assets		20.8	8.8	-6.0	7.0	11.7	
retax profit to assets		10.5	1.7	-9.3	1.3	3.2	
Return on capital employed		18.7	9.2	-3.8	7.2	10.5	
Return on equity (2)		19.3	5.4	-13.3	4.4	9.6	

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	72	28
Pretax profit	64	36
Net profit	64	36
Percentage of firms with zero or negative equity(2)	1	3

9.76

5.62

1.52

0.38

0.61

1.25

7.00

2.58

0.88

1.44

0.88

-1.09

10.29

5.37

1.47

0.37

0.60

1.00

8.29

6.06

1.66

0.49

0.58

1.94

16.63

15.01

3.18

0.05

0.33

4.00

Receivable turnover

Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

Liquidity/Solvency (ratios)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

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230 - Other repair services Industry 994 **SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
salance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.8	
Accounts receivable	23.1	¥
Inventory	19.2	•
Capital assets	34.8	
Other assets	3.1	*
Total operating assets	90.0	,
Investments and accounts with affiliates	4.7	<u>u</u>
Portfolio investments and loans with non-affiliates	5.3	12
Total assets	100.0	
Liabilities		
Accounts payable	19.0	
Borrowing:		
Banks	15.7	4
Short term paper	0.1	270
Mortgages	3.3	•
Bonds	1.4	•
Other loans	7.4	19 . 50
Amount owing to affiliates	11.0	4
Other liabilities	1.3	2
Deferred income tax	0.0	1항
Total liabilities	59.3	
Shareholders' equity	2.8	
Share capital	37.3	**
Retained earnings	0.6	•
Other surplus	40.7	<u></u>
Total shareholders' equity		
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	58.8	<u>a</u>
Current liabilities - % of total assets	34.8	

Small and Medium Firms	70		l Performan	ce Indicators	for Canadi	an Business
Revenue under \$25 million, Refere	ence Year 1993					Page: 478
1 <u>2012 (2012</u> 11 11 11 11 11 11 11 11 11 11 11 11 11	231 - Services995	s to building	s and dwelling	ngs		
	Sm	all firms w	ith revenue 1	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million
	Better Q3 75%	Quartile Bo Average Q2 50%		Med Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		3,511				
Financial ratios						
Profitability (percentages)						
Net profit margin	5.9	0.9	-4.0	0.6	1.3	1.9
Pretax profit margin	7.6	1.2	-4.5	0.8	1.8	2.4
Operating profit margin	7.7	2.2	-2.5	1.7	2.8	2.7
Gross profit margin			***			***
Operating revenue to net operating assets	840.6	428.4	227.0	402.8	537.8	940.8
Return on net operating assets	41.0	12.4	-5.6	12.0	13.3	29.2
Pretax profit to assets	21.1	3.6	-11.7	2.3	8.1	9.7
Return on capital employed	34.1	10.6	-4.0	10.6	10.2	15.0
Return on equity (2)	45.1	12.9	-9.3	11.6	17.4	16.6
Efficiency (ratios)						
Receivable turnover	18.78	11.58	8.22	12.14	9.63	9.67
Inventory turnover	***		•••	***	***	5.m
Liquidity/Solvency (ratios)						
Working capital	2.40	1.09	0.62	1.00	1.29	1.13
Debt to equity	0.05	0.34	2.50	0.17	0.41	0.45
Liabilities to assets	0.42	0.84	1.03	0.86	0.75	0.72
Interest coverage	5.83	1.57	-0.74	1.00	3.92	4.32
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)		
Operating profit			72	28		
Pretax profit			67	33		
Net profit			67	33		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

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Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

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Industry

231 - Services to buildings and dwellings

SICE Grouping

995

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.3	6.9
Accounts receivable	23.5	33.3
Inventory	4.6	4.0
Capital assets	38.6	29.5
Other assets	6.6	8.9
Total operating assets	85.6	82.5
Investments and accounts with affiliates	9.4	15.0
Portfolio investments and loans with non-affiliates	5.1	2.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.5	25.8
Borrowing:		
Banks	15.8	14.2
Short term paper	0.1	0.0
Mortgages	8.6	5.6
Bonds	0.6	0.5
Other loans	7.0	5.3
Amount owing to affiliates	17.0	8.7
Other liabilities	8.5	2.1
Deferred income tax	0.0	0.7
Total liabilities	78.1	63.0
Shareholders' equity		
Share capital	3.4	6.2
Retained earnings	17.6	30.2
Other surplus	0.9	0.6
Total shareholders' equity	21.9	37.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.2	56.7
Current liabilities - % of total assets	38.8	43.0

Small and Medium Firms		Financial l	Performano	e Indicators	for Canadi	ian Business
Revenue under \$25 million, Refe	rence Year 1993					Page: 480
Industry	232 - Travel se	ervices				****
SICE Grouping	996					
	Sm	all firms with	ı revenue u	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Boun	dary (1)	Me	dian	
	Better	Average	Worse	Firms	Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group		7,054				
Financial ratios		-				
Profitability (percentages)						
Net profit margin	7.1	0.9	-3.2	1.3	0.5	0.3
Pretax profit margin	7.8	1.0	-3.4	1.4	0.5	0.3
Operating profit margin	8.4	1.9	-2.9	2.7	0.8	0.2
Gross profit margin	***	***	***			
Operating revenue to net operating assets	702.8	340.1	203.2	306.1	855.0	1567.6
Return on net operating assets	32.4	9.8	-8.4	9.4	10.3	4.9
retax profit to assets	14.3	2.5	-9.2	2.7	1.7	3.8
Return on capital employed	21.9	7.3	-7.0	6.5	9.5	6.3
Return on equity (2)	33.3	11.9	-6.1	13.6	8.3	15.2
Efficiency (ratios)						
Receivable turnover	22.94	8.71	4.48	8.04	19.24	27.89
nventory turnover				***	***	***
Liquidity/Solvency (ratios)						

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	66	34
Pretax profit	65	35
Net profit	65	35
Percentage of firms with zero or negative equity(2)	1	8

2.04

0.25

0.68

2.25

1.32

1.36

0.93

-1.08

2.22

0.25

0.69

2.15

1.36

0.35

0.66

2.23

1.36

1.33

0.76

2.03

3.41

0.05

0.38

10.00

Working capital

Liabilities to assets

Interest coverage

Debt to equity

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry **SICE Grouping** 232 - Travel services

996

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	26.5	19.2
Accounts receivable	24.3	18.3
Inventory	1.3	0.6
Capital assets	16.3	20.8
Other assets	9.5	13.1
Total operating assets	77.9	72.0
Investments and accounts with affiliates	10.8	10.4
Portfolio investments and loans with non-affiliates	11.3	17.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	28.6	34.3
Borrowing:		
Banks	7.5	8.0
Short term paper	0.1	0.3
Mortgages	1.7	2.0
Bonds	1.8	3.2
Other loans	3.3	2.6
Amount owing to affiliates	17.5	9.8
Other liabilities	8.9	17.5
Deferred income tax	-0.1	0.3
Total liabilities	69.3	77.9
Shareholders' equity		
Share capital	18.1	7.9
Retained earnings	11.4	14.2
Other surplus	1.2	
Total shareholders' equity	30.7	22.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	68.1	69.5
Current liabilities - % of total assets	45.8	57.5

Small and Medium Firms		Financial Performance Indicators for Canadian Business
Revenue under \$25 millio	on, Reference Year 1	993 Page : 482
Industry	233 - Oth	er services n.e.c.
SICE Grouping	999	

Industry SICE Grouping	233 - Other se	ervices n.e.	c.			9
	Sm	all firms v	Medium firms with revenue from \$5 million to \$25 million			
		Quartile B	oundary (1)	Me	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		3,144			· · · · · · · · · · · · · · · · · · ·	
Financial ratios						
Profitability (percentages)						
Net profit margin	12.3	4.0	-0.5	3.0	4.2	0.1
Pretax profit margin	14.4	5.2	-0.5	3.7	5.3	0.1
Operating profit margin	16.1	4.9	0.3	3.8	5.2	-0.4
Gross profit margin	59.5	47.2	36.1	48.3	44.9	43.7
Operating revenue to net operating assets	791.2	434.7	202.3	361.1	546.3	858.4
Return on net operating assets	48.9	11.2	2.7	10.8	11.0	2.4
Pretax profit to assets	27.7	8.0	-2.7	7.2	10.2	4.5
Return on capital employed	29.3	7.5	-5.2	5.2	9.4	4.2
Return on equity (2)	40.9	16.9	-1.6	11.5	16.9	4.9
Efficiency (ratios)						
Receivable turnover	30.00	11.75	7.23	10.62	21.86	30.00
Inventory turnover	13.80	3.50	0.96	6.90	7.50	8.00
Liquidity/Solvency (ratios)						
Working capital	2.73	1.34	0.69	1.39	1.18	2.22
Debt to equity	0.05	0.35	1.73	0.13	0.45	0.62
Liabilities to assets	0.34	0.73	1.00	0.71	0.76	0.67
Interest coverage	7.90	1.61	0.33	1.31	4.01	-1.24
Distribution of firms by profits/loss	ses		Firms with	Firms with		
Operating profit			profits (%)	losses (%)		
Pretax profit			77	23		
Net profit			73	27		
Percentage of firms with zero or negative eq	uity(2)		71	29		
	A CONTRACTOR					

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

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Industry 233 - Other services n.e.c. SICE Grouping 999

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.0	10.3
Accounts receivable	12.8	10.4
Inventory	5.5	7.1
Capital assets	29.3	48.4
Other assets	5.0	17.0
Total operating assets	67.5	93.1
Investments and accounts with affiliates	17.0	5.4
Portfolio investments and loans with non-affiliates	15.5	1.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.0	14.5
Borrowing:		
Banks	11.0	27.6
Short term paper	0.4	2.1
Mortgages	2.7	2.5
Bonds	4.2	0.6
Other loans	5.8	23.8
Amount owing to affiliates	18.1	1.8
Other liabilities	4.6	11.3
Deferred income tax	0.2	0.9
Total liabilities	66.0	85.1
Shareholders' equity		
Share capital	4.3	7.4
Retained earnings	26.4	7.5
Other surplus	3.2	0.0
Total shareholders' equity	34.0	14.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	51.6	36.9
Current liabilities - % of total assets	37.8	36.7

Small and Medium Fire

Revenue under \$25 million, Reference Year 1993

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Industry

234 - Total non-financial

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
_	Quartile I		oundary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		427,542	2			
Financial ratios						
Profitability (percentages)						
Net profit margin	6.8	1.1	-3.7	0.9	1.1	0.9
Pretax profit margin	8.1	1.2	-3.9	0.9	1.3	f.1
Operating profit margin	10.1	2.7	-2.2	2.5	2.6	1.9
Gross profit margin	48.3	31.1	21.2	33.9	28.2	21.3
Operating revenue to net operating assets	577.8	274.4	109.6	238.5	339.9	404.0
Return on net operating assets	25.8	7.5	-6.9	6.1	8.9	8.6
Pretax profit to assets	13.5	3.3	-7.1	1.3	3.1	3.4
Return on capital employed	20.6	7.1	-3.4	6.2	8.3	7.7
Return on equity (2)	30.9	8.3	-6.9	6.9	9.9	10.2
Efficiency (ratios)						
Receivable turnover	30.00	13.00	7.00	13.25	12.46	11.47
Inventory turnover	15.83	5.86	2.33	5.45	6.25	5.93
Liquidity/Solvency (ratios)						
Working capital	2.74	1.30	0.68	1.27	1.34	1.27
Debt to equity	0.05	0.36	1.67	0.22	0.49	0.99
Liabilities to assets	0.39	0.74	1.02	0.76	0.70	0.75
Interest coverage	5.00	1.22	-0.67	1.00	1.68	2.22
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			67	33		
Pretax profit			58	42		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)			2	22		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry

234 - Total non-financial

SICE	Grou	ping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.9	4.6
Accounts receivable	12.7	18.6
Inventory	13.0	20.5
Capital assets	41.2	35.9
Other assets	4.4	5.3
Total operating assets	79.4	85.0
Investments and accounts with affiliates	12.7	10.6
Portfolio investments and loans with non-affiliates	7.9	4.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	14.3	18.3
Borrowing:		
Banks	8.5	10.9
Short term paper	0.5	1.1
Mortgages	9.9	7.9
Bonds	5.4	6.5
Other loans	8.2	9.2
Amount owing to affiliates	20.6	14.0
Other liabilities	4.5	5.0
Deferred income tax	0.8	2.0
Total liabilities	72.8	74.9
Shareholders' equity		
Share capital	10.4	12.9
Retained earnings	14.0	9.7
Other surplus	2.8	2.5
Total shareholders' equity	27.2	25.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	40.2	48.6
Current liabilities - % of total assets	30.6	37.8

Small	and	Medium	Firms
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Revenue under \$25 million, Reference Year 1993

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Industry

235 - Total mining

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)		Med	lian		
	Better Q3 75%	Average Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		4,430				
Financial ratios				7107		
Profitability (percentages)						
Net profit margin	19.2	4.6	-6.8	4.8	3.7	3.2
Pretax profit margin	22.3	4.9	-8.1	4.8	4.9	4.1
Operating profit margin	20.8	5.2	-5.6	5.7	4.7	5.9
Gross profit margin	80.8	64.9	32.3	62.6	71.3	63.5
Operating revenue to net operating assets	250.0	115.4	44.0	111.9	125.9	139.9
Return on net operating assets	25.4	6.3	-6.0	7.0	5.1	7.8
Pretax profit to assets	18.4	2.6	-4.1	4.5	3.7	4.1
Return on capital employed	21.1	3.7	-3.6	6.3	5.6	7.2
Return on equity (2)	35.9	8.2	-4.9	9.6	6.1	7.3
Efficiency (ratios)						
Receivable turnover	14.30	8.05	4.48	8.88	6.22	5.65
Inventory turnover	15.43	3.76	1.22	2.61	6.25	8.25
Liquidity/Solvency (ratios)						
Working capital	4.00	1.33	0.58	1.28	1.33	1.21
Debt to equity	0.05	0.39	1.41	0.43	0.39	0.77
Liabilities to assets	0.25	0.55	0.88	0.57	0.52	0.60
Interest coverage	9.00	1.56	-1.19	1.33	2.96	2.80
Distribution of firms by profits/losses			Firms with	Firms with		
			profits (%)	losses (%)		
Operating profit			61	39		
Pretax profit			60	40		
Net profit			59	41		
Percentage of firms with zero or negative equity(2)				14		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry

235 - Total mining

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.2	6.9
Accounts receivable	8.7	9.6
Inventory	1.5	2.1
Capital assets	42.8	62.0
Other assets	5.4	2.2
Total operating assets	67.6	82.8
Investments and accounts with affiliates	22.2	15.3
Portfolio investments and loans with non-affiliates	10.2	1.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.0	8.3
Borrowing:		
Banks	3.8	9.5
Short term paper	0.2	0.7
Mortgages	0.9	0.3
Bonds	2.7	2.8
Other loans	7.2	6.5
Amount owing to affiliates	16.6	13.4
Other liabilities	2.8	3.9
Deferred income tax	0.4	3.9
Total liabilities	45.1	49.5
Shareholders' equity	W-04750	200
Share capital	57.8	38.7
Retained earnings	-7.4	3.3
Other surplus	4.9	8.8
Total shareholders' equity	54.9	50.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	26.9	21.6
Current liabilities - % of total assets	20.5	16.6

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oman	and	Medium	rirms

Revenue under \$25 million, Reference Year 1993

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Industry

236 - Total manufacturing

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
		Quartile Boundary (1)		Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		33,707				
Financial ratios						
Profitability (percentages)						
Net profit margin	4.9	0.8	-3.3	-0.4	1.4	-1.6
Pretax profit margin	6.0	1.0	-3.9	-0.2	1.8	2.0
Operating profit margin	7.5	2.5	-2.1	1.6	3.2	3.1
Gross profit margin	35.3	25.4	17.9	27.0	24.4	22.7
Operating revenue to net operating assets	478.9	261.2	146.7	249.0	269.9	267.7
Return on net operating assets	21.1	7.0	-5.1	5.6	8.7	9.6
Pretax profit to assets	10.6	3.6	-6.6	-0.3	3.5	4.0
Return on capital employed	17.6	6.8	-2.8	5.6	7.8	8.2
Return on equity (2)	23.1	6.7	-5.8	4.5	7.7	10.3
Efficiency (ratios)						
Receivable turnover	15.13	8.69	5.93	10.39	7.69	7.16
Inventory turnover	22.19	9.21	4.06	10.23	8.46	5.81
Liquidity/Solvency (ratios)						
Working capital	2.68	1.42	0.88	1.23	1.56	1.44
Debt to equity	0.05	0.37	1.58	0.17	0.59	0.96
Liabilities to assets	0.36	0.67	0.98	0.77	0.62	0.69
Interest coverage	5.18	1.38	-0.83	0.86	2.08	2.64
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			67	33		
Pretax profit			60	40		
Net profit			59	41		
Percentage of firms with zero or negative equity(2)			1	19		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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236 - Total manufacturing

SICE	Grouping
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	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	7.0	4.8		
Accounts receivable	20.6	24.6		
Inventory	17.5	23.4		
Capital assets	32.0	29.5		
Other assets	3.9	5.9		
Total operating assets	81.1	88.2		
Investments and accounts with affiliates	15.0	9.5		
Portfolio investments and loans with non-affiliates	3.9	2.4		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	17.9	20.2		
Borrowing:				
Banks	9.4	11.7		
Short term paper	0.3	0.6		
Mortgages	4.0	2.1		
Bonds	3.7	4.3		
Other loans	7.0	6.9		
Amount owing to affiliates	16.3	12.6		
Other liabilities	3.4	4.8		
Deferred income tax	0.9	2.0		
Total liabilities	62.9	65.3		
Shareholders' equity	V000000046	22004222		
Share capital	15.5	13.9		
Retained earnings	17.1	18.1		
Other surplus	4.5	2.7		
Total shareholders' equity	37.1	34.7		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	51.7	59.0		
Current liabilities - % of total assets	35.3	39.2		

Small	and	Medium	Firms
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Revenue under \$25 million, Reference Year 1993

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Industry

237 - Total construction and real estate

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	oundary (1)	Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		87,653				
Financial ratios						
Profitability (percentages)						
Net profit margin	6.4	0.4	-6.3	0.4	0.4	0.7
Pretax profit margin	7.6	0.4	-6.8	0.4	0.5	0.8
Operating profit margin	15.5	2.9	-3.4	3.3	2.3	1.6
Gross profit margin	37.5	24.7	18.5	25.9	23.0	20.2
Operating revenue to net operating assets	540.7	219.6	41.6	184.4	279.6	446.5
Return on net operating assets	22.1	6.7	-7.1	6.7	6.8	5.5
Pretax profit to assets	10.1	1.0	-9.2	0.3	0.9	1.1
Return on capital employed	17.2	5.4	-3.8	6.1	6.6	5.3
Return on equity (2)	27.3	4.8	-11.1	4.5	6.4	5.9
Efficiency (ratios)						
Receivable turnover	27.50	11.60	5.88	12.11	9.22	6.28
Inventory turnover	34.40	13.33	4.32	13.40	12.92	27.22
Liquidity/Solvency (ratios)						
Working capital	2.55	1.22	0.61	1.20	1.29	1.23
Debt to equity	0.05	0.34	1.75	0.27	0.55	0.67
Liabilities to assets	0.44	0.78	1.04	0.79	0.78	0.81
Interest coverage	3.42	1.00	-0.85	1.00	1.19	1.60
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			67	33		
Pretax profit			46	54		
Net profit			46	54		
Percentage of firms with zero or negative equity(2)			3			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

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Industry

237 - Total construction and real estate

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	5.2	2.7		
Accounts receivable	8.2	12.4		
Inventory	9.8	12.8		
Capital assets	53.1	49.2		
Other assets	2.9	4.2		
Total operating assets	79.2	81.3		
Investments and accounts with affiliates	12.8	12.8		
Portfolio investments and loans with non-affiliates	8.0	6.0		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	8.9	12.4		
Borrowing:				
Banks	8.2	9.7		
Short term paper	0.8	1.1		
Mortgages	20.3	22.3		
Bonds	8.0	10.3		
Other loans	9.0	8.4		
Amount owing to affiliates	22.9	13.6		
Other liabilities	5.8	6.3		
Deferred income tax	1.0	2.9		
Total liabilities	84.8	87.0		
Shareholders' equity		0.5		
Share capital	8.3	8.6		
Retained earnings	4.3	1.8		
Other surplus	2.6	2.7		
Total shareholders' equity	15.2	13.0		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	27.8	29.9		
Current liabilities - % of total assets	23.0	24.7		

Small	and	Medium	Firms
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Revenue under \$25 million, Reference Year 1993

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Industry

238 - Total transportation, storage, communications and utilities

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	undary (1)	Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		21,769				
Financial ratios						
Profitability (percentages)						
Net profit margin	7.7	1.9	-2.4	1.7	2.0	1.5
Pretax profit margin	9.2	2.0	-2.6	1.8	2.6	2.1
Operating profit margin	10.8	3.6	-1.4	3.4	3.8	2.7
Gross profit margin	•••	***	•••	944	•••	***
Operating revenue to net operating assets	498.0	250.0	128.8	245.5	265.9	349.5
Return on net operating assets	27.1	9.9	-4.5	9.1	11.1	11.5
Pretax profit to assets	15.4	5.0	-4.5	3.9	4.7	5.4
Return on capital employed	23.8	9.1	-0.7	9.5	10.2	9.8
Return on equity (2)	39.5	13.6	-1.3	13.7	13.3	14.8
Efficiency (ratios)						
Receivable turnover	24.00	12.67	7.62	13.22	10.56	8.58
Inventory turnover		39460		***		
Liquidity/Solvency (ratios)						
Working capital	2.01	1.00	0.48	0.94	1.07	1.07
Debt to equity	0.06	0.43	1.91	0.31	0.62	1.12
Liabilities to assets	0.43	0.75	1.03	0.79	0.68	0.76
Interest coverage	5.50	1.88	0.05	1.67	2.26	2.67
Distribution of firms by profits/losses			Firms with	Firms with		
			profits (%)	losses (%)		
Operating profit			74	26		
Pretax profit			70	30		
Net profit			69	31		
Percentage of firms with zero or negative equity(2)			1	7		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry SICE Grouping 238 - Total transportation, storage, communications and utilities

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	8.4	3.5		
Accounts receivable	15.1	18.2		
Inventory	1.7	3.1		
Capital assets	53.6	50.1		
Other assets	6.6	9.8		
Total operating assets	85.4	84.6		
Investments and accounts with affiliates	187.6	12.6		
Portfolio investments and loans with non-affiliates	4.4	2.8		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	15.4	16.7		
Borrowing:				
Banks	7.7	10.9		
Short term paper	0.4	2.4		
Mortgages	2.7	3.3		
Bonds	5.4	6.0		
Other loans	11.3	12.7		
Amount owing to affiliates	18.6	18.3		
Other liabilities	3.6	4.5		
Deferred income tax	1.4	2.7		
Total liabilities	66.4	77.5		
Shareholders' equity				
Share capital	8.8	11.5		
Retained earnings	21.1	8.4		
Other surplus	3.7	2.6		
Total shareholders' equity	33.6	22.5		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	31.4	31.8		
Current liabilities - % of total assets	31.4	32.8		

Small	and	Medium	Firms
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Revenue under \$25 million, Reference Year 1993

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Industry

239 - Total wholesale trade

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
_		Quartile Boundary (1)		Med	lian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		42,059				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.9	0.7	-2.7	0.4	0.9	1.0
Pretax profit margin	4.7	0.8	-3.1	0.5	1.1	1.3
Operating profit margin	5.7	1.7	-2.1	1.4	2.1	1.9
Gross profit margin	45.5	26.5	19.5	27.8	25.8	24.6
Operating revenue to net operating assets	605.4	326.5	175.0	282.0	354.2	419.3
Return on net operating assets	20.2	6.3	-8.4	4.2	8.3	9.1
Pretax profit to assets	10.6	3.3	-6.8	0.6	3.0	3.8
Return on capital employed	16.0	6.7	-4.9	4.5	7.2	8.1
Return on equity (2)	24.2	6.8	-7.3	3.7	8.3	10.1
Efficiency (ratios)						
Receivable turnover	18.36	10.10	6.53	11.57	8.98	8.47
Inventory turnover	12.77	5.43	2.50	6.17	5.14	5.85
Liquidity/Solvency (ratios)						
Working capital	2.85	1.50	0.94	1.42	1.56	1.39
Debt to equity	0.06	0.44	1.93	0.33	0.51	8.20
Liabilities to assets	0.42	0.74	1.00	0.80	0.69	0.73
interest coverage	4.88	1.34	-1.17	1.00	1.82	2.41
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			66	34		
Pretax profit			61	39		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)				2		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	
SICE Grouping	

239 - Total wholesale trade

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.0	4.7
Accounts receivable	25.1	31.1
Inventory	28.3	33.9
Capital assets	18.4	14.7
Other assets	3.2	4.7
Total operating assets	84.0	89.1
Investments and accounts with affiliates	8.8	7.0
Portfolio investments and loans with non-affiliates	7.2	3.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.9	26.8
Borrowing:		
Banks	11.6	13.2
Short term paper	0.2	0.5
Mortgages	2.6	2.0
Bonds	1.9	4.0
Other loans	5.7	6.1
Amount owing to affiliates	22.5	14.9
Other liabilities	3.0	4.5
Deferred income tax	0.1	0.5
Total liabilities	70.6	72.4
Shareholders' equity		
Share capital	6.9	11.0
Retained earnings	21.3	15.5
Other surplus	1.2	1.1
Total shareholders' equity	29.4	27.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	71.7	75.7
Current liabilities - % of total assets	48.0	53.6

Small	and	Medium	Firms
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Revenue under \$25 million, Reference Year 1993

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Industry

240 - Total retail trade

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
-		Quartile Bo	undary (1)	Med	dian dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		76,505				
Financial ratios						
Profitability (percentages)						
Net profit margin	2.9	0.4	-2.9	-0.4	0.7	0.5
Pretax profit margin	3.6	0.5	-3.2	-0.5	0.8	0.6
Operating profit margin	4.7	1.5	-1.8	1.2	1.7	1.1
Gross profit margin	42.0	31.5	23.0	34.0	29.4	19.9
Operating revenue to net operating assets	681.7	367.7	189.6	293.0	461.9	526.5
Return on net operating assets	19.3	6.5	-6.3	4.0	9.2	6.8
Pretax profit to assets	9.5	2.9	-9.2	-1.2	3.0	2.4
Return on capital employed	17.1	7.4	-3.9	4.4	8.3	7.0
Return on equity (2)	22.3	6.5	-8.3	3.7	9.2	8.8
Efficiency (ratios)						
Receivable turnover				•••	***	
Inventory turnover	12.88	5.50	2.71	5.00	6.34	5.40
Liquidity/Solvency (ratios)						
Working capital	3.07	1.49	0.89	1.56	1.48	1.20
Debt to equity	0.05	0.30	1.67	0.15	0.50	1.32
Liabilities to assets	0.42	0.76	1.04	0.84	0.70	0.79
Interest coverage	3.57	1.06	-0.73	1.00	1.52	1.73
Distribution of firms by profits/losses			Firms with	Firms with		
2			profits (%)	losses (%)		
Operating profit			70	30		
Pretax profit			61	39		
Net profit			61	39		
Percentage of firms with zero or negative equity(2)			2	2		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	
CICE Crown	

240 - Total retail trade

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	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.3	4.4
Accounts receivable	10.6	10.7
Inventory	35.3	49.5
Capital assets	27.9	22.5
Other assets	3.5	2.9
Total operating assets	87.6	90.1
Investments and accounts with affiliates	7.2	6.3
Portfolio investments and loans with non-affiliates	5.1	3.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.4	21.4
Borrowing:		
Banks	10.2	12.1
Short term paper	0.3	2.7
Mortgages	5.1	3.3
Bonds	2.4	8.6
Other loans	7.2	18.0
Amount owing to affiliates	18.9	9.5
Other liabilities	2.9	2.3
Deferred income tax	0.2	0.4
Total liabilities	68.6	78.3
Share conital	4.8	7.4
Share capital	25.8	13.4
Retained earnings	0.8	0.8
Other surplus Total shareholders' equity	31.4	21.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.0	68.8
Current liabilities - % of total assets	40.0	58.1

Small	and	Medium	Firms
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Revenue under \$25 million, Reference Year 1993

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Industry

241 - Total services

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
,		Quartile B	oundary (1)	Med	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		125,630	0			
Financial ratios			-			
Profitability (percentages)						
Net profit margin	9.2	1.7	-3.4	1.6	1.8	1.1
Pretax profit margin	11.0	1.9	-3.4	1.8	2.2	1.5
Operating profit margin	12.2	3.3	-2.0	3.0	3.8	2.3
Gross profit margin		•••	***	•••		
Operating revenue to net operating assets	658.1	294.5	113.7	266.1	365.1	371.6
Return on net operating assets	38.0	8.8	-9.5	7.6	11.2	0.1
Pretax profit to assets	19.1	4.7	-7.3	3.1	4.9	3.9
Return on capital employed	27.8	8.8	-4.3	7.7	10.8	8.8
Return on equity (2)	42.9	12.8	-5.6	11.5	15.4	13.4
Efficiency (ratios)						
Receivable turnover	30.00	12.92	6.78	12.23	14.10	13.98
Inventory turnover		***	***	3111	(Ant	
Liquidity/Solvency (ratios)						
Working capital	2.50	1.15	0.52	1.20	1.07	1.09
Debt to equity	0.05	0.23	1.48	0.18	0.38	0.78
Liabilities to assets	0.37	0.73	1.04	0.73	0.72	0.77
Interest coverage	7.00	1.47	-0.73	1.08	2.00	2.15
Distribution of firms by profits/losses			Firms with	Firms with		
Operating profit			profits (%) 71	losses (%) 29		
Pretax profit			64	36		
Net profit			64	36		
Percentage of firms with zero or negative equity(2)				36		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

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Industry
SICE Grouping

241 - Total services

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.6	6.1
Accounts receivable	13.1	16.5
Inventory	4.2	7.3
Capital assets	39.9	40.6
Other assets	5.7	9.4
Total operating assets	73.6	79.9
Investments and accounts with affiliates	15.8	12.7
Portfolio investments and loans with non-affiliates	10.6	7.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.1	17.6
Borrowing:		
Banks	7.8	9.8
Short term paper	0.5	1.0
Mortgages	7.3	8.6
Bonds	4.5	5.7
Other loans	8.5	11.4
Amount owing to affiliates	21.1	18.2
Other liabilities	5.2	7.2
Deferred income tax	0.5	1.8
Total liabilities	70.3	81.2
Shareholders' equity		
Share capital	9.4	14.4
Retained earnings	17.6	2.4
Other surplus	2.7	2.0
Total shareholders' equity	29.7	18.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	37.9	39.0
Current liabilities - % of total assets	32.0	37.5

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Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry **SICE Grouping**

- Non-metal mines (except coal) 16

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	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	3.0	3.5		
Accounts receivable	6.5	15.8		
Inventory	4.1	11.9		
Capital assets	15.2	50.3		
Other assets	2.5	10.9		
Total operating assets	31.2	92.3		
Investments and accounts with affiliates	67.2	6.6		
Portfolio investments and loans with non-affiliates	1.6	1.1		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	3.4	8.9		
Borrowing:				
Banks	26.4	36.3		
Short term paper	0.1	0.0		
Mortgages	0.0	0.1		
Bonds	0.2	0.4		
Other loans	24.6	5.4		
Amount owing to affiliates	1.7	27.2		
Other liabilities	2.1	16.9		
Deferred income tax	1.4	3.2		
Total liabilities	59.9	98.3		
Shareholders' equity	2012	933		
Share capital	32.8	54.0		
Retained earnings	7.0	-69.7		
Other surplus	0.2	17.4		
Total shareholders' equity	40.1	1.7		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	17.2	35.3		
Current liabilities - % of total assets	11.9	43.3		

Small and Medium Firms Financial Performance Indica						ators for Canadian Business		
Revenue under \$25 million, Refe	rence Ye	ar 1993					Page: 50	
Industry		Crude p						
SICE Grouping	071							
	_	Sm	Medium firms with revenue from \$5 million to \$25 million					
			Quartile Bo	oundary (1)	Me	dian	-	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			1,527					
Financial ratios			***************************************			-		
Profitability (percentages)								
Net profit margin		35.3	13.7	-6.7	14.3	10.1	10.9	
Pretax profit margin		40.0	15.2	-9.4	15.2	11.2	13.8	
Operating profit margin		35.6	13.6	-7.9	12.2	11.9	19.3	
Gross profit margin		55.7	43.8	24.3	43.8	41.0	53.5	
Operating revenue to net operating assets		124.3	56.2	28.9	81.4	33.6	39.7	
Return on net operating assets		21.9	7.2	-4.6	8.0	4.4	7.9	
Pretax profit to assets		15.7	5.7	-2.5	5.9	3.9	5.1	
Return on capital employed		19.4	6.1	-3.8	6.1	5.3	7.1	
Return on equity (2)		42.1	9.5	-2.9	8.9	3.9	8.0	
Efficiency (ratios)								
Receivable turnover		14.87	8.12	4.26	9.19	5.66	5.62	
Inventory turnover		21.21	0.79	2.07	0.79	28.23	9.02	
Liquidity/Solvency (ratios)								
Working capital		6.14	1.85	0.37	1.88	1.47	1.22	
Debt to equity		0.05	0.46	1.15	0.49	0.36	0.40	
Liabilities to assets		0.10	0.39	0.68	0.39	0.37	0.36	
Interest coverage		9.38	3.75	-0.86	2.50	5.21	4.33	
Distribution of firms by profits/los	ses			Firms with profits (%)	Firms with losses (%)			
Operating profit				66	34			
Pretax profit				68	32			
N. 4 C.								

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Percentage of firms with zero or negative equity(2)

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	17	- Crude petroleum and natural gas industries
SICE Grouping	071	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	9.8	4.1		
Accounts receivable	4.9	7.9		
Inventory	0.2	0.7		
Capital assets	45.5	76.7		
Other assets	7.0	1.0		
Total operating assets	67.3	90.3		
Investments and accounts with affiliates	17.9	8.7		
Portfolio investments and loans with non-affiliates	14.7	0.9		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	8.0	7.6		
Borrowing:				
Banks	7.7	14.7		
Short term paper	0.3	1.0		
Mortgages	1.0	0.1		
Bonds	3.0	2.6		
Other loans	4.9	5.8		
Amount owing to affiliates	12.9	10.4		
Other liabilities	3.0	1.1		
Deferred income tax	1.4	4.4		
Total liabilities	42.3	47.7		
Shareholders' equity		***		
Share capital	58.0	40.6		
Retained earnings	-3.7	2.0		
Other surplus	3.5	9.8		
Total shareholders' equity	57.7	52.3		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	24.0	13.2		
Current liabilities - % of total assets	14.6	15.3		

Small and Medium Firms		Financial Performance Indica	Financial Performance Indicators for Canadian Busines	
Revenue under \$25 millio	n, Reference Year	1993	Page : 52	
Industry	18 - Sto	one quarries		
SICE Grouping	081	*		

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
		Quartile Boundary (1) Med		dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1992-1999	119				
Financial ratios				<u> </u>		
Profitability (percentages)		¥				
Net profit margin		4.2			4.2	2.1
Pretax profit margin	210	3.8		•••	6.5	2.4
Operating profit margin		2.8	***	***	1.6	5.4
Gross profit margin		30.4	•••		29.5	32.5
Operating revenue to net operating assets		72.0			97.1	106.2
Return on net operating assets	***	1.2	***	•••	1.3	3.3
Pretax profit to assets	***	1.4		***	-1.7	2.2
Return on capital employed	***	1.3		***	-0.5	3.7
Return on equity (2)	***	2.8		***	-8.0	2.3
Efficiency (ratios)						
Receivable turnover	***	4.55	***	***	2.78	7.69
Inventory turnover		3.82	***	(2000)	4.32	4.64
Liquidity/Solvency (ratios)						
Working capital	***	1.98			2.13	2.17
Debt to equity	***	0.62			0.35	0.56
Liabilities to assets		0.66	***		0.45	0.43
Interest coverage	***	1.28			***	2.09
Distribution of firms by profits/losses			Firms with	Firms with		
Operating profit			profits (%)	losses (%) 40		
retax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)			3			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 53

Industry

18 - Stone quarries

SICE Grouping

081

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.3	1.1
Accounts receivable	17.2	9.0
Inventory	8.4	7.9
Capital assets	56.0	50.7
Other assets	3.4	22.8
Total operating assets	89.3	91.5
Investments and accounts with affiliates	6.6	7.2
Portfolio investments and loans with non-affiliates	4.1	1.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.6	6.2
Borrowing:		
Banks	17.4	30.2
Short term paper	0.5	0.1
Mortgages	1.0	1.2
Bonds	5.2	4.1
Other loans	12.2	3.1
Amount owing to affiliates	12.5	4.0
Other liabilities	4.2	0.9
Deferred income tax	3.3	2.5
Total liabilities	67.6	52.3
Shareholders' equity	3,000	
Share capital	20.4	20.5
Retained earnings	12.2	26.8
Other surplus	-0.3	0.4
Total shareholders' equity	32.4	47.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	35.8	22.1
Current liabilities - % of total assets	25.9	10.7

Small and Medium Firms		Financial Performance Indicators for Canadian Busines		
Revenue under \$25 millio	n, Reference Year 1993	Page: 54		
Industry	19 - Sand and	d gravel pits		
SICE Grouping	082			

	Small firms with revenue under \$5 million				Medium firms with revenue from \$5 million to \$25 million	
		Quartile Boundary (1)		Med	lian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		554				
Financial ratios						
Profitability (percentages)						
Net profit margin	6.4	0.9	-7.5	0.7	1.0	-1.4
Pretax profit margin	7.2	1.0	-7.8	-0.3	1.3	-1.8
Operating profit margin	5.7	1.9	-7.4	-1.4	3.2	-0.2
Gross profit margin	36.4	30.4	25.4	30.2	30.6	28.3
Operating revenue to net operating assets	182.8	107.4	69.9	92.1	125.6	161.8
Return on net operating assets	10.4	1.7	-4.4	0.2	3.4	-0.3
Pretax profit to assets	5.6	0.8	-4.7	-0.1	1.7	-2.7
Return on capital employed	8.7	1.9	-1.8	1.4	3.3	1.9
Return on equity (2)	11.5	3.0	-3.8	0.6	3.1	-4.2
Efficiency (ratios)						
Receivable turnover	20.41	7.04	5.30	6.81	7.96	8.74
Inventory turnover	24.67	6.81	3.56	4.95	13.00	12.48
Liquidity/Solvency (ratios)						
Working capital	3.15	1.48	0.73	1.78	1.02	0.83
Debt to equity	0.05	0.51	1.10	0.31	0.51	1.27
Liabilities to assets	0.26	0.49	0.68	0.48	0.46	0.73
Interest coverage	2.76	1.47	-1.29	0.82	1.48	0.18
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			64	36		
Pretax profit			62	38		
Net profit			62	38		
Percentage of firms with zero or negative equity(2)				0		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page : 55

Industry	19 - Sand and grave	el pits
SICE Grouping	082	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.7	4.4
Accounts receivable	12.7	13.1
Inventory	4.8	7.5
Capital assets	52.5	55.0
Other assets	3.7	3.0
Total operating assets	83.4	82.9
Investments and accounts with affiliates	8.6	9.7
Portfolio investments and loans with non-affiliates	8.0	7.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.4	9.3
Borrowing:		
Banks	10.6	23.8
Short term paper	0.2	0.5
Mortgages	1.5	1.4
Bonds	1.9	5.4
Other loans	4.8	11.2
Amount owing to affiliates	15.1	12.2
Other liabilities	1.7	3.0
Deferred income tax	1.4	4.2
Total liabilities	48.6	70.9
Shareholders' equity	50700	
Share capital	3.0	6.9
Retained earnings	48.1	19.2
Other surplus	0.2	3.0
Total shareholders' equity	51.4	29.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	32.1	31.5
Current liabilities - % of total assets	25.3	30.3

Small and Medium Firms Revenue under \$25 million, Refer	ence Year 1993	Financia	ıl Performan	ce Indicators	for Canadi	an Business Page: 56	
Industry SICE Grouping	20 - Service : 091	industries i	ncidental to c	rude petroleu	m and natur		
	Sm	Small firms with revenue under \$5 million					
		Quartile Bo	oundary (1)	Med	dian		
	Better Q3 75%	Average Q2 50%		Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		1,413					
Financial ratios							
Profitability (percentages)							
Net profit margin	14.0	4.5	-1.5	3.9	4.5	2.1	
Pretax profit margin	17.6	5.7	-1.6	4.5	6.3	2.6	
Operating profit margin	16.0	5.1	-1.7	4.9	8.1	3.2	
Gross profit margin	83.4	74.8	70.7	74.8	76.8	74.2	
Operating revenue to net operating assets	314.2	226.5	115.5	224.4	199.8	271.1	
Return on net operating assets	31.4	10.8	-1.2	10.8	12.5	7.3	
retax profit to assets	21.9	10.4	-3.2	11.1	8.9	4.0	
Return on capital employed	27.0	10.7	-0.1	11.3	9.2	8.8	
Return on equity (2)	32.7	15.2	-5.3	15.2	14.2	10.5	
Efficiency (ratios)							
Receivable turnover	12.18	8.12	4.57	8.16	5.51	4.91	
nventory turnover	10.05	2.53	1.13	1.64	2.53	8.76	
iquidity/Solvency (ratios)							
Vorking capital	2.78	1.25	0.75	1.15	1.33	1.18	
Pebt to equity	0.05	0.54	2.35	0.41	0.63	0.75	
iabilities to assets	0.27	0.65	0.84	0.62	0.70	0.63	
nterest coverage	15.00	2.83	-0.50	1.90	3.51	2.58	
Distribution of firms by profits/loss	ees		Firms with profits (%)	Firms with losses (%)			
perating profit			67	33			
retax profit			63	37			

36

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Percentage of firms with zero or negative equity(2)

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 20 - Service industries incidental to crude petroleum and natural gas SICE Grouping 091

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	7.0	4.5		
Accounts receivable	18.2	18.5		
Inventory	2.7	2.7		
Capital assets	42.2	50.7		
Other assets	4.2	1.9		
Total operating assets	74.4	78.4		
Investments and accounts with affiliates	19.9	20.5		
Portfolio investments and loans with non-affiliates	5.8	1.1		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	12.4	11.9		
Borrowing:				
Banks	12.3	21.8		
Short term paper	0.2	0.1		
Mortgages	1.0	0.3		
Bonds	3.0	3.5		
Other loans	5.4	11.1		
Amount owing to affiliates	18.6	19.7		
Other liabilities	1.6	5.0		
Deferred income tax	0.6	2.3		
Total liabilities	55.1	75.7		
Shareholders' equity				
Share capital	25.5	20.5		
Retained earnings	13.6	-1.1		
Other surplus	5.7	4.9		
Total shareholders' equity	44.9	24.3		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	32.6	27.5		
Current liabilities - % of total assets	28.5	24.2		

Small and Medium Firms	* 100	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	ence Year 1993	1	Page : 58				
Industry		industries i	ncidental to n	nining			
SICE Grouping	092						
	Sn	nall firms w	Medium firms with revenue from \$5 million to \$25 million				
		Quartile B	oundary (1)	Me	dian		
	Better Q3 75%	Averag Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		806	***************************************				
Financial ratios							
Profitability (percentages)							
Net profit margin	9.9	-1.1	-28.4	-2.3	1.3	1.9	
Pretax profit margin	9.3	-0.8	-28.4	-2.9	1.5	2.7	
Operating profit margin	10.5	-0.4	-30.3	-10.7	1.9	1.7	
Gross profit margin				***		***	
Operating revenue to net operating assets	314.7	149.2	78.0	138.0	203.5	307.2	
Return on net operating assets	17.7	-1.3	-25.6	-6.9	2.3	8.9	
Pretax profit to assets	6.2	-0.9	-21.2	-0.9	0.9	4.0	
Return on capital employed	11.8	-2.0	-11.5	-6.9	3.9	7.3	
Return on equity (2)	15.7	0.5	-8.0	-0.3	3.7	8.4	
Efficiency (ratios)							
Receivable turnover	11.48	6.35	3.83	6.51	5.40	6.92	
inventory turnover		****			•••	***	
Liquidity/Solvency (ratios)							
Working capital	1.75	0.75	0.11	0.48	1.34	1.10	
Debt to equity	0.05	0.05	0.59	0.05	0.08	0.25	
Liabilities to assets	0.29	0.70	1.19	0.81	0.52	0.66	
nterest coverage	2.22	0.86	-2.21	0.78	1.71	1.57	
Distribution of firms by profits/loss	ses		Firms with	Firms with			
Operating profit			profits (%)	losses (%)			
retax profit			60	40			
let profit			60	40			
P. VIII			60	40			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 59

Industry	21	- Service industries incidental to mining
SICE Grouping	092	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.1	5.1
Accounts receivable	7.3	10.4
Inventory	0.9	3.1
Capital assets	38.9	54.2
Other assets	3.1	2.0
Total operating assets	61.3	75.0
Investments and accounts with affiliates	28.3	20.0
Portfolio investments and loans with non-affiliates	10.5	5.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.8	10.1
Borrowing:		
Banks	7.0	4.5
Short term paper	0.1	0.2
Mortgages	0.9	0.1
Bonds	2.3	0.4
Other loans	4.1	1.4
Amount owing to affiliates	25.1	30.8
Other liabilities	2.2	1.9
Deferred income tax	-3.3	5.9
Total liabilities	49.3	55.2
Shareholders' equity		
Share capital	103.2	31.9
Retained earnings	-55.9	0.3
Other surplus	3.3	12.6
Total shareholders' equity	50.7	44.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	28.1	21.7
Current liabilities - % of total assets	31.4	13.9

Small and Medium Firms	Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refere	nce Year 1993	93 Page : 60					
Market a common del 1988	22 - Meat ar	nd poultry pr	oducts indus	stries			
SICE Grouping	101		21 - m/2100/93				
	Sn	nall firms wi	Medium firms with revenue from \$5 million to \$25 million				
	2000	Quartile Bo	undary (1)	Me	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		420					
Financial ratios							
Profitability (percentages)							
Net profit margin	4.2	1.6	-3.9	0.4	-0.1	0.2	
Pretax profit margin	4.7	1.6	-4.6	0.4	-0.1	0.1	
Operating profit margin	5.1	1.6	-9.6	-3.1	0.2	1.0	
Gross profit margin	1	14.0			13.2	11.2	
Operating revenue to net operating assets	390.5	256.0	136.9	236.7	286.8	643.3	
Return on net operating assets	16.0	12.1	-8.2	10.9	10.0	5.7	
Pretax profit to assets	11.1	4.7	-7.7	2.1	6.2	0.3	
Return on capital employed	19.5	10.1	-3.1	10.1	6.5	7.5	
Return on equity (2)	•••	8.0	***			0.3	
Efficiency (ratios)							
Receivable turnover	•••	26.50			11.21	20.30	
Inventory turnover	***	36.50	364		19.20	28.00	
Liquidity/Solvency (ratios)							
Working capital	1.23	0.55	0.39	0.43	0.65	1.24	
Debt to equity	0.05	0.23	1.08	0.05	0.40	1.21	
Liabilities to assets	0.34	0.70	1.27	0.84	0.42	0.72	
Interest coverage	(111)	3.34		1.99		1.08	
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)			
Operating profit			67	33			
Pretax profit		-	67	33			
Net profit			67	33			
Percentage of firms with zero or negative equ	nity(2)		3	30			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Portfolio investments and loans with non-affiliates

1.2

6.5

Small and Medium Firms Financial Performance Indicators for Canadian			for Canadian Business	
Revenue under \$25 million, Reference Year			Page : 61	
Industry	22 - Meat and p	oultry products industries		
SICE Grouping	101			
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million	
Balance Sheet Structure for	r a typical firm	%	%	
Assets				
Cash		0.4	3.6	
Accounts receivable		3.1	18.3	
Inventory		1.5	16.5	
Capital assets		11.8	44.7	
Other assets		1.1	6.0	
Total operating assets		18.0	89.1	
Investments and accounts with	affiliates	80.8	4.4	
			COVID	

100.0 100.0 Total assets

1.8	9.4
7.2	22.4
0.6	0.3
1.1	7.6
6.2	3.8
3.5	9.8
8.1	19.1
0.1	3.5
-0.1	1.5
28.4	77.5
	7.2 0.6 1.1 6.2 3.5 8.1 0.1 -0.1

Current liabilities - % of total assets	10.0	34.5	
Current assets - % of total assets	6.1	40.8	
Total liabilities and shareholders' equity	100.0	100.0	
Total shareholders' equity	71.6	22.5	
Other surplus	0.2	4.7 3.1	
Retained earnings	0.3		
Share capital	71.1	14.8	
Shareholders' equity			

Small and Medium Firms Revenue under \$25 million, Reference Year 1993			Financial Performance Indicators for Canadian Business					
Industry			J	•			Page : 62	
SICE Grouping	23 102	- rish pro	ducts indus	шу				
		Sma	Small firms with revenue under \$5 million					
			Quartile Boundary (1)		Med	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			383					
Financial ratios								
Profitability (percentages)								
Net profit margin		4.1	1.8	0.1	•••	0.6	0.4	
Pretax profit margin		6.2	2.1	0.4	***	0.7	0.4	
Operating profit margin		7.6	2.3	0.8	***	1.3	2.5	
Gross profit margin		16.9	14.4	11.1		11.3	13.0	
Operating revenue to net operating assets		569.5	427.8	166.7	***	486.7	234.0	
Return on net operating assets		19.2	7.1	4.3		6.0	7.9	
retax profit to assets		14.9	5.5	1.8		2.6	1.5	
Return on capital employed		14.8	7.1	3.1		5.1	7.8	
Return on equity (2)			8.4	***		6.1	4.3	
Efficiency (ratios)								
Receivable turnover			19.04	2722	***	14.34	30.00	
nventory turnover		50.00	23.06	11.40		46.23	16.92	
iquidity/Solvency (ratios)								
Vorking capital		2.23	1.29	0.81	***	1.11	1.99	
ebt to equity		0.05	0.37	1.04	****	0.33	0.41	
iabilities to assets		0.30	0.57	1.00	***	0.57	0.42	
nterest coverage		4.32	2.42	1.29	***	1.72	1.16	
Distribution of firms by profits/loss	es			Firms with	Firms with			
perating profit				profits (%) 85	losses (%) 15			
retax profit				79				
F S SALE				19	21			

26

21

Percentage of firms with zero or negative equity(2)

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
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Industry

SICE Grouping

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	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.3	1.8
Accounts receivable	14.2	9.1
Inventory	15.6	23.6
Capital assets	45.6	44.4
Other assets	8.0	5.6
Total operating assets	90.8	84.5
Investments and accounts with affiliates	3.3	15.1
Portfolio investments and loans with non-affiliates	5.9	0.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	9.6	7.5
Borrowing:		
Banks	26.4	18.2
Short term paper	0.7	0.9
Mortgages	1.3	3.7
Bonds	7.5	10.2
Other loans	8.2	8.9
Amount owing to affiliates	15.5	3.1
Other liabilities	2.5	4.9
Deferred income tax	0.4	2.4
Total liabilities	72.0	59.9
Shareholders' equity		
Share capital	26.5	7.3
Retained earnings	-1.1	31.3
Other surplus	2.6	1.5
Total shareholders' equity	28.0	40.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.4	53.1
Current liabilities - % of total assets	45.8	27.7

Small and Medium Firms Revenue under \$25 million, Refere	omas Vaga 1003	Financial Performance Indicators for Canadian Business					
						Page : 64	
Additional Additional Conference (Conference (Conferen	24 - Fruit at103	nd vegetable	industries				
oren Grouping		nall firms w	Medium firms with revenue from \$5 million to \$25 million				
	8-11-000	Quartile Bo	oundary (1)	Med	dian		
	Better Q3 75%	Average Q2 50%		Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		143					
Financial ratios							
Profitability (percentages)							
Net profit margin		3.0	***			2.9	
Pretax profit margin		3.2				3.6	
Operating profit margin		14.4		***	***	6.1	
Gross profit margin	***	***	***		***	22.7	
Operating revenue to net operating assets		183.8	***			168.2	
Return on net operating assets	***	21.1			***	10.1	
retax profit to assets	•••	9.7		***	***	7.6	
Return on capital employed	***	6.5		***	***	9.7	
Return on equity (2)		34.8	1555			13.5	
Efficiency (ratios)							
Receivable turnover		8.86		***	•••	12.64	
nventory turnover			•••	***	***	4.20	
Liquidity/Solvency (ratios)							
Vorking capital	1444	1.56	12.			1.19	
Pebt to equity	•••	0.10		()******		0.77	
iabilities to assets	***	0.20		***	***	0.49	
nterest coverage	1000	2,550		***	***		
Distribution of firms by profits/loss	es	,,,,	Firms with profits (%)	Firms with losses (%)			
perating profit			60	40			
retax profit			60	40			
et profit			60	40			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Page: 65

Industry

24 - Fruit and vegetable industries

SICE Grouping

Small firms with revenue Medium firms with revenue

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	14.1	6.6
Accounts receivable	15.8	13.0
Inventory	6.3	26.4
Capital assets	7.1	43.8
Other assets	2.9	3.9
Total operating assets	46.2	93.7
Investments and accounts with affiliates	10.1	4.5
Portfolio investments and loans with non-affiliates	43.7	1.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.2	12.2
Borrowing:		g.
Banks	1.7	19.1
Short term paper	0.1	0.8
Mortgages	0.2	1.5
Bonds	0.9	8.4
Other loans	0.5	10.4
Amount owing to affiliates	22.4	14.4
Other liabilities	0.3	0.9
Deferred income tax	0.1	0.5
Total liabilities	34.2	68.2
Shareholders' equity		
Share capital	2.2	5.6
Retained earnings	43.6	22.0
Other surplus	20.0	4.2
Total shareholders' equity	65.8	31.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	59.4	50.6
Current liabilities - % of total assets	23.2	39.6

Revenue under \$25 million, Refere	ence Year 1993		al Performan		jor cumuu	Page: 66
Industry	25 - Flour, p	repared cer	eal food and	feed industrie	es	
SICE Grouping	105					
	Sm	all firms w	lion	Medium firms with revenue from \$5 million to \$25 million		
		Quartile Bo	e Boundary (1) Median			
	Better	Average	e Worse	Firms	Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group		175				
Financial ratios						
Profitability (percentages)						
Net profit margin		0.5	•••		1.4	1.4
Pretax profit margin		0.6	***	0444	1.4	1.9
Operating profit margin	***	-1.4	***	•••	1.5	2.6
Gross profit margin	***	11.3			12.4	13.1
Operating revenue to net operating assets	***	199.4			252.7	365.8
Return on net operating assets		-3.3	***		3.9	12.9
Pretax profit to assets		1.4	OPEN.		2.8	5.6
Return on capital employed		2.2			5.5	10.8
Return on equity (2)	2000	5.3	***		5.3	15.6
Efficiancy (ratios)						15.5
Efficiency (ratios) Receivable turnover	***	10.93			9.35	12.10
nventory turnover		6.14	***	***	5.95	13.18 13.05
iquidity/Solvency (ratios)			****	3	3.73	13.03
Vorking capital		2.48			2.70	
ebt to equity	•••		***	***	2.79	1.24
iabilities to assets	•••	0.36	•••	•••	0.79	1.93
nterest coverage	***	0.28 3.35	****	***	0.28	0.73
	•••	3.33	440	***	14.73	2.88
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)		
perating profit			60	40		
retax profit			60	40		
et profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 67

Industry **SICE Grouping** 25 - Flour, prepared cereal food and feed industries

105

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.3	3.9
Accounts receivable	16.9	17.7
Inventory	23.9	15.0
Capital assets	24.7	47.2
Other assets	2.3	3.5
Total operating assets	76.0	87.3
Investments and accounts with affiliates	12.4	9.9
Portfolio investments and loans with non-affiliates	11.6	2.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.3	17.3
Borrowing:		
Banks	7.9	13.5
Short term paper	0.6	1.2
Mortgages	1.4	2.5
Bonds	7.3	12.9
Other loans	3.8	6.7
Amount owing to affiliates	7.8	7.0
Other liabilities	1.2	1.8
Deferred income tax	0.7	2.4
Total liabilities	41.0	65.3
Shareholders' equity		
Share capital	15.2	12.1
Retained earnings	32.3	22.2
Other surplus	11.4	0.4
Total shareholders' equity	59.0	34.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	56.0	41.5
Current liabilities - % of total assets	19.2	30.0

Small and Medium Firms Revenue under \$25 million, Refere	once Year 1002	Financial Performance Indicators for Canadian Business					
			J		-	Page : 68	
PRODUCTION OF THE PARTY OF THE PARTY.	26 - Bakery p107	products in	dustries				
		Small firms with revenue under \$5 million					
		Quartile Be	oundary (1)	Me	dian		
	Better Q3 75%	Average Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		560					
Financial ratios							
Profitability (percentages)							
Net profit margin	3.5	0.3	-3.4	0.3	-0.9	65.	
Pretax profit margin	3.9	0.3	-3.6	0.3	-1.0		
Operating profit margin	7.6	0.9	-2.1	0.9	0.9		
Gross profit margin	19.5	15.1	12.5	15.3	14.5	***	
Operating revenue to net operating assets	672.7	434.7	178.4	405.1	405.7		
Return on net operating assets	18.0	5.6	-7.2	4.1	4.4	***	
Pretax profit to assets	11.1	1.3	-13.7	1.3	-1.0		
Return on capital employed	14.6	5.5	-10.7	2.9	2.9		
Return on equity (2)	17.4	-0.1	-16.5	2.8	-6.9		
Efficiency (ratios)							
Receivable turnover	30.00	24.25	18.51	28.31	19.25		
nventory turnover	36.44	22.07	14.15	22.07	16.72	•••	
Liquidity/Solvency (ratios)							
Vorking capital	2.42	0.99	0.54	0.71	2.02		
Debt to equity	0.05	0.25	1.49	0.15	0.36		
iabilities to assets	0.41	0.73	1.10	0.81	0.54		
nterest coverage	3.50	1.07	-1.97	0.14	1.93		
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)			
Operating profit			65	35			
retax profit			60	40			
let profit			98-98-54 5-94	5000000			

40

29

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993 Page: 69

26 - Bakery products industries Industry 107

SICE Grouning

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	16.4	8 = 3
Accounts receivable	10.8	- 5
Inventory	7.7	
Capital assets	40.9	% ■
Other assets	3.7	% <u>=</u>
Total operating assets	79.5	•
Investments and accounts with affiliates	17.3	•
Portfolio investments and loans with non-affiliates	3.2	•
Total assets	100.0	-
Liabilities		
Accounts payable	11.1	-
Borrowing:		
Banks	15.6	2
Short term paper	0.1	
Mortgages	5.6	-
Bonds	1.2	
Other loans	8.3	¥
Amount owing to affiliates	21.2	¥1
	0.4	9 . 0
Other liabilities	0.6	
Deferred income tax	64.1	•
Total liabilities)-T.0177)	
Shareholders' equity		
Share capital	7.1	-
Retained earnings	28.5	(₩)
Other surplus	0.3	-
Total shareholders' equity	35.9	•
Total liabilities and shareholders' equity	100.0	□
Current assets - % of total assets	37.3	ĩ
Current liabilities - % of total assets	22.5	£

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Referen	nce Year 19	93			Page: 70		
		r food product	ts industries	1/2			
SICE Grouping 1	.09						
	Small firms with revenue under \$5 million						
		Quartile B	oundary (1)	Me	dian	7	
	Bett Q:	•		Firms under	Firms \$500,000 to	Median	
	759		Q1 25%	\$500,000	\$5 million	wedian	
Number of firms in the group		404					
Financial ratios							
Profitability (percentages)						*	
Net profit margin	6.0	1.2	-5.2	•••	3.2	1.8	
Pretax profit margin	6.4	1.5	-6.3	***	5.4	2.2	
Operating profit margin	8.5	3.6	1.3		4.7	4.3	
Gross profit margin	45.	1 41.7	40.0		42.4	42.1	
Operating revenue to net operating assets	378	.9 219.3	121.1		269.8	344.2	
Return on net operating assets	18.	0 6.8	0.3		6.8	17.2	
Pretax profit to assets	15.3	8 2.4	-2.7		4.9	7.6	
Return on capital employed	22.0	5 12.2	3.7	***	9.3	13.9	
Return on equity (2)	•••	20.5	***	***	20.5	18.5	
Efficiency (ratios)							
Receivable turnover	30.0	0 16.20	9.27	666	13.43	9.77	
Inventory turnover	21.7	5 8.67	3.44	•••	4.29	7.37	
Liquidity/Solvency (ratios)							
Working capital	3.96	5 1.26	0.79	***	1.20	1.36	
Debt to equity	0.05	0.43	2.53		0.74	1.45	
Liabilities to assets	0.53	0.88	1.02	***	0.82	0.72	
Interest coverage	10.5	6 1.73	0.40	****	1.73	3.02	
Distribution of firms by profits/losse	s		Firms with profits (%)	Firms with losses (%)			
Operating profit			64	36			
Pretax profit			60	40			
vet profit			60	40			
Percentage of firms with zero or negative equ	ity(2)			30			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

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27 - Other food products industries Industry

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	2.5	3.7
Accounts receivable	10.9	21.8
Inventory	14.1	19.7
Capital assets	64.4	31.7
Other assets	3.4	6.9
Total operating assets	95.2	83.9
Investments and accounts with affiliates	3.4	11.5
Portfolio investments and loans with non-affiliates	1.4	4.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.7	18.9
Borrowing:		
Banks	19.4	13.1
Short term paper	0.5	0.5
Mortgages	3.7	3.3
Bonds	6.4	5.8
Other loans	7.2	3.9
	12.3	13.8
Amount owing to affiliates	8.2	2.8
Other liabilities	0.4	1.7
Deferred income tax	68.9	63.8
Total liabilities	3012	00.0
Shareholders' equity		
Share capital	41.4	8.7
Retained earnings	-12.6	27.4
Other surplus	2.4	0.0
Total shareholders' equity	31.1	36.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	29.4	55.4
Current liabilities - % of total assets	26.4	35.5

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refer	ence	Year 1993	Page : 72					
Industry	28	- Soft drin	k industry					
SICE Grouping	111							
		Sma	all firms wi	ith revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million	
			Quartile Bo	Quartile Boundary (1)		lian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			167					
Financial ratios								
Profitability (percentages)								
Net profit margin		2.4	-1.5	-4.4	-1.7	0.8		
Pretax profit margin		2.5	-1.7	-3.0	-1.7	1.0		
Operating profit margin		2.5	-0.3	-3.7	-0.3	-0.7		
Gross profit margin		94.00	20.2	***		18.8	***	
Operating revenue to net operating assets		591.2	183.3	158.9	183.3	241.3	***	
Return on net operating assets		3.5	-0.3	-28.1	-0.3	-2.4		
Pretax profit to assets		4.7	-2.2	-26.9	-5.1	1.3		
Return on capital employed		5.4	1.5	-24.5	0.6	5.0		
Return on equity (2)			-0.4			1.9	1226	
Efficiency (ratios)								
Receivable turnover		•••	15.36		***	10.19	***	
nventory turnover		***	8.30			9.06		
Liquidity/Solvency (ratios)							2	
Vorking capital		1.50	0.91	0.79	0.70	1.33	***	
Debt to equity		***	0.25	222	0.13	1.95	***	
iabilities to assets		0.35	0.72	1.02	0.72	0.40	•••	
nterest coverage		1.54	0.13	-1.07	0.13	1.71		
Distribution of firms by profits/loss	ses			Firms with profits (%)	Firms with losses (%)			
Operating profit				60	40			
retax profit				60	40			
let profit				60	40			
ercentage of firms with zero or negative eq	mitu(2)	ř			27			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 73

- Soft drink industry 28 Industry 111 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	7.7	124 -		
Accounts receivable	12.1	¥		
Inventory	14.5	*		
Capital assets	38.6	•		
Other assets	10.4			
Total operating assets	83.4	2.5		
Investments and accounts with affiliates	11.7	-		
Portfolio investments and loans with non-affiliates	4.9	28		
Total assets	100.0	*		
Liabilities				
Accounts payable	16.8	*		
Borrowing:				
Banks	18.6			
Short term paper	0.5	¥		
Mortgages	1.1	~		
Bonds	5.2	2		
Other loans	6.5	-		
Amount owing to affiliates	16.6			
Other liabilities	14.9	-		
	0.1	*		
Deferred income tax Total liabilities	80.3	Ø₹6		
Shareholders' equity				
Share capital	28.9	-		
Retained earnings	-11.6			
Other surplus	2.4	2		
Total shareholders' equity	19.7	÷		
Total liabilities and shareholders' equity	100.0	•		
Current assets - % of total assets	46.0	-		
Current liabilities - % of total assets	43.4			

Small and Medium Firms	Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refe	rence	Year 1993	Page: 74				
Industry SICE Grouping	29 113	- Brewery	products ind	ustry			
	Small firms with revenue under \$5 million						Medium firms with revenue from \$5 million to \$25 million
			Quartile Boun	dary (1)	Me	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			55	- 1111111111111111111111111111111111111		-	
Financial ratios					-		
Profitability (percentages)							
Net profit margin			7.7		.***		***
Pretax profit margin			8.2		***	***	
Operating profit margin			11.3		300	5.000	1022
Gross profit margin		-	59.6	***			20
Operating revenue to net operating assets			301.4	((***)		***	
Return on net operating assets		***	11.9	•••			3***
Pretax profit to assets		***	5.8				
Return on capital employed		***	9.7		***		(made
Return on equity (2)		S	13.0	***	***	***	
Efficiency (ratios)							
Receivable turnover		***	27.61	***		***	***
nventory turnover		1202	4.85	***	***	***	
iquidity/Solvency (ratios)							
Vorking capital		***	1.74		***		alt-activation
ebt to equity		222	1.83		2000	•••	3,440

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

0.70

4.33

Liabilities to assets

Interest coverage

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fi	rms	Financial Performance Indicators for Canadian Business				
Revenue under \$25 million	, Reference Year	1993	Page : 75			
Industry	29 - Bre	wery products industry				
SICE Grouping	113					
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million			
Balance Sheet Structure	for a typical firm	%	%			
Assets						
Cash		5.9	70			
Accounts receivable		19.7	2			
Inventory		13.8	2			
Capital assets		47.8	8			
Other assets		6.6	=			
Total operating assets	1	93.8	*			
Investments and accounts wi	th affiliates	3.1	2			
Portfolio investments and loa	ns with non-affiliates	3.1	2			
Total assets		100.0				
Liabilities						
Accounts payable		17.4	8			
Borrowing:						
Banks		19.7	**			
Short term paper		0.0	2			
Mortgages		4.1	2 5			
Bonds		0.1	•			
Other loans		18.5	(5.0)			
Amount owing to affiliates		26.8				
Other liabilities		1.8	-			
Deferred income tax		0.1	120			
Tetal liabilities		88.6	•			

Other liabilities	1.8	523
Deferred income tax	0.1	2
Total liabilities	88.6	
Shareholders' equity	ě	
Share capital	18.3	-
Retained earnings	-7.7	252
Other surplus	0.7	1. 5 3
Total shareholders' equity	11.4	-
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	47.2	=
Current liabilities - % of total assets	39.5	*

Small and Medium Firms		Financial Performance Indicators for Canadian Busines		
Revenue under \$25 millio	n, Reference Year 1993		Page : 76	
Industry	30 - Wine indust	ry		
SICE Grouping	114			

SICE Grouping	114					
	Sma	all firms w	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Boundary (1) M			dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		48		· · · · · · · · · · · · · · · · · · ·		
Financial ratios						
Profitability (percentages)						
Net profit margin	***	6.4	***		8.2	***
Pretax profit margin	•••	8.9			10.4	
Operating profit margin	***	11.0	***	***	17.2	•••
Gross profit margin		44.8		***	49.0	
Operating revenue to net operating assets		81.2		***	106.4	
Return on net operating assets		4.9			16.6	
Pretax profit to assets	***	4.6			8.7	***
Return on capital employed	(****)	3.9		***	12.6	
Return on equity (2)		17.4			17.4	1944
Efficiency (ratios)						
Receivable turnover	***	7.01		***		***
Inventory turnover	344	1.10	***	•••	1.06	***
Liquidity/Solvency (ratios)						
Working capital		2.08	***		2.33	w
Debt to equity		2.66	•••		1.49	
Liabilities to assets		0.76		5235 5844	0.57	
Interest coverage		2.80		•••	12.95	
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		
Operating profit			60	40		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative eq	uity(2)		3	30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Indu	etrv
HILL	Str 3

30 - Wine industry

SICE Grouping

114

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.9	1.5
Accounts receivable	9.0	2
Inventory	29.9	2
Capital assets	45.8	•
Other assets	2.4	*
Total operating assets	92.2	E .
Investments and accounts with affiliates	6.0	÷
Portfolio investments and loans with non-affiliates	1.8	<u>≅</u>
Total assets	100.0	
Liabilities		
Accounts payable	9.9	逕
Borrowing:		
Banks	21.3	
Short term paper	0.2	
Mortgages	7.1	
Bonds	2.8	-
	8.7	35 0
Other loans	14.6	
Amount owing to affiliates	0.9	1 (2)
Other liabilities	0.5	2
Deferred income tax	66.0	©22
Total liabilities	00.0	3 3
Shareholders' equity		
Share capital	19.0	150
Retained earnings	15.0	(*
Other surplus	ē	•
Total shareholders' equity	34.0	•
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	47.6	=
Current liabilities - % of total assets	27.1	-

Revenue under \$25 million, Refer	ence 1	ear 1993					Page: 78
Industry	31	- Rubber h	ose and be	lting industry	4		
SICE Grouping	152						
		Sma	ll firms wi	th revenue i	Medium firms with revenue from \$5 millio to \$25 million		
			Quartile Bo	undary (1)	Me	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			96				
Financial ratios							
Profitability (percentages)							
Net profit margin			1.0	,,,	***	***	
Pretax profit margin			1.2		•••	***	
Operating profit margin			1.9	***			229
Gross profit margin		***	17.6		****	11111	•••
Operating revenue to net operating assets		***	323.1			•••	(1999)
Return on net operating assets			10.9		***	***	•••
Pretax profit to assets		2220	4.1	***	•••	***	
Return on capital employed		•••	8.0	•••	***	3444	3555
Return on equity (2)		•••	***	***	***	3,444	•••
Efficiency (ratios)							
Receivable turnover		***	5.91	***	***	***	
nventory turnover		•••	7.37		•••	***	•••
iquidity/Solvency (ratios)							
Vorking capital		***	1.17				
ebt to equity		***	0.18		*****	2000	***
iabilities to assets			0.56		***	•••	•••
nterest coverage		***	4.14				

Distribution of firms by profits/loss	es			Firms with profits (%)	Firms with losses (%)	800 - AAA - +	
perating profit				60	40		
retax profit				60	40		
et profit				60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993		Page : 79
Industry 31 - Rubber hos	se and belting industry	
SICE Grouping 152	r and a second second	
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.4	E
Accounts receivable	30.4	<u> </u>
Inventory	28.0	•
Capital assets	25.3	3
Other assets	4.0	7 7 .8
Total operating assets	97.0	*
Investments and accounts with affiliates	3.0	w.
Portfolio investments and loans with non-affiliates	2	(<u>4</u> 6)
Total assets	100.0	*
Liabilities		
Accounts payable	27.3	Sec. 1
Borrowing:		
Banks	19.0	•
Short term paper	-	
Mortgages	1.0	
Bonds	12	0 <u>=</u> 2
Other loans	. 1.9	•
Amount owing to affiliates	9.7	-
Other liabilities	2.2	-
Deferred income tax	0.2	=
Total liabilities	61.4	-
Shareholders' equity	12	
Share capital	1.2	
Retained earnings	32.3 5.1	ā a
Other surplus Total shareholders' equity	38.6	
		*
Total liabilities and shareholders' equity	100.0	•

Current assets - % of total assets

Current liabilities - % of total assets

70.3

49.6

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	ence Year 1993					Page: 80
	32 - Other r 159	ubber produc	cts industries			
	Sn	nall firms wi	Medium firms with revenue from \$5 million to \$25 million			
	Better Q3	Quartile Boo Average Q2		Firms under	dian Firms \$500,000 to	Median
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group		343				
Financial ratios						
Profitability (percentages)						
Net profit margin	7.2	1.8	-2.4	-0.2	2.6	2.6
Pretax profit margin	6.5	2.4	-2.6	-0.2	3.7	4.4
Operating profit margin	10.6	3.1	-1.0	1.0	4.4	8.3
Gross profit margin	25.8	18.4	15.6	17.1	19.5	23.0
Operating revenue to net operating assets	322.4	229.3	124.1	196.5	229.3	239.7
Return on net operating assets	18.4	13.8	-2.4	1.8	13.8	13.5
Pretax profit to assets	8.7	4.5	-2.0	-0.7	5.8	6.7
Return on capital employed	16.2	10.6	-4.3	1.1	10.4	11.4
Return on equity (2)	47.5	10.3	1.7		9.7	5.9
Efficiency (ratios)						
Receivable turnover	10.29	6.91	5.28	6.71	6.16	5.92
Inventory turnover	10.70	6.60	3.27	3.83	8.42	5.89
Liquidity/Solvency (ratios)						
Working capital	3.89	1.69	1.06	1.34	1.96	1.25
Debt to equity	0.05	0.25	0.52	0.25	0.08	0.60
Liabilities to assets	0.18	0.43	0.78	0.35	0.43	0.52
Interest coverage	10.73	4.36	1.49		4.36	
Distribution of firms by profits/loss	es		Firms with	Firms with		
Operating profit			profits (%) 82	losses (%)		
Pretax profit			82	18 18		
Net profit			82	18		
ercentage of firms with zero or negative equ	nity(2)			4		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Industry

32 - Other rubber products industries

SICE Grouping

Financial Performance Indicators for Canadian Business
Page: 81

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.2	5.4
Accounts receivable	24.8	31.1
Inventory	18.9	18.1
Capital assets	34.2	37.7
Other assets	1.2	1.8
Total operating assets	90.3	94.0
Investments and accounts with affiliates	9.1	5.7
Portfolio investments and loans with non-affiliates	0.6	0.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.3	18.8
Borrowing:		
Banks	15.5	20.2
Short term paper	0.3	0.1
Mortgages	3.2	0.3
Bonds	3.9	1.3
Other loans	6.9	5.9
Amount owing to affiliates	3.5	3.9
Other liabilities	1.2	3.6
Deferred income tax	0.9	3.7
Total liabilities	56.7	57.8
Shareholders' equity		
Share capital	10.8	10.6
Retained earnings	32.5	30.9
Other surplus		0.7
Total shareholders' equity	43.3	42.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	54.9	56.6
Current liabilities - % of total assets	34.4	36.0

Small and Medium Firms	V	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer						Page: 82	
Industry SICE Grouping	33 - Other	plastic produ	icts industries	S			
Sieb Grouping		Small firms v	Medium firms with revenue from \$5 millio to \$25 million				
		Quartile B	oundary (1)	Me	dian	-	
	Bett Q3 759	er Averag		Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		600					
Financial ratios							
Profitability (percentages)							
Net profit margin	8.9	3.4	-3.2	3.8	2.6	2.4	
Pretax profit margin	10.2	3.5	-3.4	4.5	3.3	3.2	
Operating profit margin	11.1	5.1	-1.4	3.0	5.8	2.6	
Gross profit margin	28.2	2 24.5	19.4	21.6	24.5	22.0	
Operating revenue to net operating assets	402.	3 275.1	177.3	296.5	273.4	156.1	
Return on net operating assets	32.8	12.2	-4.3	8.4	11.4	7.7	
Pretax profit to assets	18.0	6.5	-5.5	8.1	5.9	3.6	
Return on capital employed	21.6	10.5	-0.5	13.4	9.4	7.6	
Return on equity (2)	39.8	15.4	1.3	11.2	13.3	10.9	
Efficiency (ratios)							
Receivable turnover	15.70	7.79	5.32	11.12	6.85	6.26	
nventory turnover	13.85	7.55	4.13	7.47	6.77	7.65	
iquidity/Solvency (ratios)							
Vorking capital	2.42	1.45	0.94	1.51	1.37	1.17	
Pebt to equity	0.05	0.33	1.62	0.29	0.48	1.21	
iabilities to assets	0.30	0.67	0.82	0.68	0.64	0.68	
nterest coverage	7.15	1.78	-1.53	0.42	3.32	3.36	
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)			
perating profit			69	31			
retax profit			63	37			
et profit			63	37			
ercentage of firms with zero or negative eq	quity(2)			17			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 83

Industry

33 - Other plastic products industries
SICE Grouping

169

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million	
alance Sheet Structure for a typical firm	%	%	
ssets			
Cash	5.8	5.3	
Accounts receivable	19.9	19.4	
Inventory	15.2	14.5	
Capital assets	39.5	41.2	
Other assets	6.1	8.8	
Total operating assets	86.5	89.2	
investments and accounts with affiliates	9.6	9.2	
Portfolio investments and loans with non-affiliates	3.9	1.7	
Total assets	100.0	100.0	
_iabilities			
Accounts payable	16.5	16.5	
Borrowing:			
Banks	15.6	19.4	
Short term paper	0.6	0.1	
Mortgages	3.9	2.3	
Bonds	7.1	1.6	
Other loans	7.1	6.9	
Amount owing to affiliates	13.3	12.4	
Other liabilities	5.1	5.6	
	0.9	4.0	
Deferred income tax Total liabilities	70.2	68.7	
Shareholders' equity			
Share capital	10.1	11.7	
Retained earnings	18.8	18.9	
Other surplus	1.0	0.7	
Total shareholders' equity	29.8	31.3	
Total liabilities and shareholders' equity	100.0	100.0	
Current assets - % of total assets	48.4	44.3	
Current liabilities - % of total assets	37.7	36.4	

Revenue under \$25 million, Refere	nce Year 1993	r 1993 Page: 84				
	34 - Leather a	ınd allied p	roducts indu	stries		
SICE Grouping	171					
	Sma	ıll firms wi	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Box	undary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		269				
Financial ratios						7
Profitability (percentages)						
Net profit margin	4.7	1.5	-5.1	-4.2	2.4	1.2
Pretax profit margin	6.3	1.5	-5.1	-4.2	2.2	1.4
Operating profit margin	8.0	3.2	-2.4	1.1	3.4	2.0
Gross profit margin	26.0	22.2	19.3	21.6	22.8	21.9
Operating revenue to net operating assets	345.0	253.5	144.0	242.5	253.5	330.7
Return on net operating assets	16.6	7.1	-1.4	4.1	8.2	9.5
retax profit to assets	8.7	1.6	-8.6	-4.8	3.1	4.5
Return on capital employed	15.5	7.1	-1.4	4.9	7.8	7.8
Return on equity (2)	19.8	7.5	1.4	7.0	7.9	7.4
Efficiency (ratios)						
Receivable turnover	14.66	6.58	4.48	7.98	5.60	6.34
nventory turnover	6.89	3.22	2.03	2.43	3.58	4.94
iquidity/Solvency (ratios)						
Vorking capital	3.90	1.69	1.05	1.48	2.06	1.49
ebt to equity	0.05	0.45	1.46	0.43	0.47	0.82
iabilities to assets	0.41	0.70	1.06	0.93	0.58	0.61
nterest coverage	4.10	1.40	-0.04	0.88	2.13	1.72
distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)		
perating profit			76	24		
retax profit			63	37		
et profit			63	-,		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

d Medium Firms

Financial Performance Indicators for Canadian Business

Small and Medium Firms Revenue under \$25 million, Reference Year	Financial Performance Indicators 1993	Page : 85
	ather and allied products industries	
SICE Grouping 171		
-	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.8	3.7
Accounts receivable	25.2	30.1
Inventory	30.6	35.3
Capital assets	24.7	20.7
Other assets	2.1	2.7
Total operating assets	88.5	92.5
Investments and accounts with affiliates	9.5	4.7
Portfolio investments and loans with non-affiliates	2.0	2.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.5	14.5
Borrowing:		
Banks	20.1	28.3
Short term paper	0.0	0.2
Mortgages	4.5	1.4
Bonds	1.2	0.9
Other loans	8.0	13.3
Amount owing to affiliates	12.9	6.1
Other liabilities	3.2	0.9
D. C. Linner toy	0.4	1.2

Other liabilities	\$5000	
Deferred income tax	0.4	1.2
Total liabilities	66.9	66.8
Shareholders' equity		
Share capital	6.8	15.0
Retained earnings	23.1	13.4
Other surplus	3.3	4.8
Total shareholders' equity	33.1	33.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	67.0	71.6
Current liabilities - % of total assets	33.9	36.1

Small and Medium Firms			Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Reference Year 1993			Page : 86					
Industry								
SICE Grouping	182							
		Sma	all firms with revenue under \$5 million				Medium firms with revenue from \$5 million to \$25 million	
			Quartile Boundary (1)		Med	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			211					
Financial ratios								
Profitability (percentages)								
Net profit margin			0.3		-1.3	***	1.9	
Pretax profit margin			0.7				2.6	
Operating profit margin			1.5	***		***	5.2	
Gross profit margin			14.4	(***)	***		18.4	
Operating revenue to net operating assets			334.6		275.2		190.5	
Return on net operating assets		***	2.3	***			12.3	
Pretax profit to assets		•••	1.4				5.2	
Return on capital employed			1.0	1222	-1.7	•••	12.3	
Return on equity (2)			3.1		***	***	19.1	
Efficiency (ratios)								
Receivable turnover			7.61	(500)	***	•••	3.82	
nventory turnover		•••	***		***	***	5.75	
Liquidity/Solvency (ratios)								
Working capital			2.10		2.67		0.95	
Debt to equity			0.24		0.24	***		
iabilities to assets			0.47		0.52	***	0.67	
nterest coverage			***		***	***		
Distribution of firms by profits/loss	es			Firms with profits (%)	Firms with losses (%)			
perating profit				60	40			
retax profit				60	40			
let profit				60	40			
ercentage of firms with zero or negative eq	uity(2)			3	0			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

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53.1

24.1

Revenue under \$25 million, Reference Year 1993	Page : 87					
ndustry 35 - Spun yarn and woven cloth industries						
SICE Grouping 182						
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million				
Balance Sheet Structure for a typical firm	%	%				
Assets						
Cash	8.1	6.1				
Accounts receivable	34.8	26.9				
Inventory	18.1	18.0				
Capital assets	33.8	43.7				
Other assets	2.3	0.5				
Total operating assets	97.1	95.1				
Investments and accounts with affiliates	2.5	2.7				
Portfolio investments and loans with non-affiliates	0.4	2.2				
Total assets	100.0	100.0				
Liabilities						
Accounts payable	21.8	15.6				
Borrowing:						
Banks	13.2	10.1				
Short term paper	2					
Mortgages	2	8 <u>4</u> 0				
Bonds	2	0.8				
Other loans	3.7	6.3				
Amount owing to affiliates	5.0	7.7				
Other liabilities	2.5	0.4				
Deferred income tax	1.3	6.6				
Total liabilities	47.6	47.4				
Shareholders' equity						
Share capital	3.3	4.0				
Retained earnings	49.2	48.3				
Other surplus		0.3				
Total shareholders' equity	52.4	52.6				
Total liabilities and shareholders' equity	100.0	100.0				

Current assets - % of total assets

Current liabilities - % of total assets

64.1

35.2

Revenue under \$25 million, Refer	1ear 1993					Page: 88	
Industry		- Broad kn	itted fabric	industry	h		
SICE Grouping	183						
		Sma	ıll firms wi	th revenue i	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Boundary (1)		Med	dian	-
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			104				
Financial ratios							
Profitability (percentages)							
Net profit margin		***	1.5		***	1.5	
Pretax profit margin		***	2.0	***	***	2.0	
Operating profit margin		***	2.3		***	2.3	***
Gross profit margin		***	13.2		***	13.2	
Operating revenue to net operating assets		202	296.3			296.3	
Return on net operating assets			6.3		***	6.3	
Pretax profit to assets		***	3.9			3.9	
Return on capital employed		***	5.3	***	***	5.3	···
Return on equity (2)		***	9.3	m.	1000	•••	
Efficiency (ratios)	1						
Receivable turnover		•••	7.87	***		6.42	
nventory turnover		:***	6.07	500	***	4.60	5550
Liquidity/Solvency (ratios)							
Vorking capital		***	1.13			1.38	
Pebt to equity		***	•••		200		
iabilities to assets			0.65			0.54	***
nterest coverage			3.76		•••	•••	
Distribution of firms by profits/loss	es			Firms with	Firms with		
perating profit				profits (%)	losses (%)		
retax profit				60	40		
et profit					40		
ercentage of firms with zero or negative eq				60	40 0		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
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Industry

SICE Grouping

183

Financial Performance Indicators for Canadian Business
Page: 89

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Salance Sheet Structure for a typical firm	%	%		
Assets				
Cash	8.9	-		
Accounts receivable	40.2	(, =1		
Inventory	23.1			
Capital assets	24.0	· ·		
Other assets	2.2	197		
Total operating assets	98.4	•		
Investments and accounts with affiliates	1.6	-		
Portfolio investments and loans with non-affiliates	¥			
Total assets	100.0	S 4 8		
Liabilities				
Accounts payable	18.7	-		
Borrowing:				
Banks	6.7			
Short term paper	딸	-		
Mortgages	4 0	20		
Bonds	-	#		
Other loans	3.8	₽		
Amount owing to affiliates	21.8			
Other liabilities	0.4	ā		
Deferred income tax	1.2	5		
Total liabilities	52.7	¥		
Shareholders' equity				
Share capital	12.6	¥		
Retained earnings	34.2	¥		
Other surplus	0.4	4		
Total shareholders' equity	47.3	-		
Total liabilities and shareholders' equity	100.0			
Current assets - % of total assets	75.7	•		
Current liabilities - % of total assets	31.9	•		

Revenue under \$25 million, Refere	ence Year 1993	Page: 90							
Industry	37 - Canvas	- Canvas and related products industry							
SICE Grouping	193								
59	Sn	nall firms w	Medium firms with revenue from \$5 million to \$25 million						
	2	Quartile Bo	undary (1)	Med	dian				
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median			
Number of firms in the group		158							
Financial ratios									
Profitability (percentages)									
Net profit margin		-0.6	***	***	•••				
Pretax profit margin	***	-0.7			•••				
Operating profit margin	***	0.3	m	2.2		***			
Gross profit margin	•••	24.2	***		***				
Operating revenue to net operating assets		741.1	***						
Return on net operating assets	***	0.1				•••			
Pretax profit to assets	•••	-1.2	***			•••			
Return on capital employed	•••	0.2	(***)		***				
Return on equity (2)	****	4.1			***	***			
Efficiency (ratios)									
Receivable turnover	•••	24.69	***		***	***			
nventory turnover	•••	7.31	***						
Liquidity/Solvency (ratios)									
Working capital		0.90							
Debt to equity		0.12	***		***	•••			
Liabilities to assets		0.73	•••	19 		***			
nterest coverage				•••	(*** /	we			
				÷	8200E	***			
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)					
perating profit			60	40					
retax profit			60	40					
let profit			60	40					

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Industry 37 - Canvas and relate		
SICE Grouping 193	995 997 (★ 75 5375 5 2 5 6 5 2 5 6 6 5 5 6 5 6 5 6 5 6 5	
SICE Grouping	Small firms with revenue	Medium firms with revenue
	under \$5 million	from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.9	*2*
Accounts receivable	13.9	% - 1
Inventory	35.3	-
Capital assets	22.0	.5.
Other assets	2.8	(5)
Total operating assets	84.9	
Investments and accounts with affiliates	2.7	(a)
Portfolio investments and loans with non-affiliates	12.4	(<u>a</u>
Total assets	100.0	all a
Liabilities		
Accounts payable	18.2	2
Borrowing:		
Banks	12.6	-
Short term paper	0.1	2
Mortgages	0.4	9
Bonds	1.7	-
Other loans	2.5	3
Amount owing to affiliates	23.5	-
Other liabilities	2.1	-
Deferred income tax	0.1	=
Total liabilities	61.1	·
Shareholders' equity		
Share capital	16.9	¥
Retained earnings	22.0	-
Other surplus	÷	2
Total shareholders' equity	38.9	•

73.9

48.9

Current assets - % of total assets

Current liabilities - % of total assets

Small and Medium Firms Revenue under \$25 million, Refer	rence Year 1993	Financia	al Performan	ce Indicators	for Canadi	ian Business Page: 92	
Industry SICE Grouping	38 - Other te	xtile produ	cts industries		**	8-172	
	Sm	Small firms with revenue under \$5 million					
	D	Quartile B	oundary (1)	Med	dian		
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		426					
Financial ratios Profitability (percentages)							
Net profit margin	3.8	0.6	-11.8	-7.7	2.4	1.2	
Pretax profit margin	4.8	1.1	-13.2	-8.6	2.6	1.7	
Operating profit margin	4.7	0.2	-11.5	-7.0	4.0	3.3	
Gross profit margin	25.5	22.0	13.6	13.6	25.1	25.4	
Operating revenue to net operating assets	413.8	287.9	168.1	304.6	283.4	264.0	
Return on net operating assets	11.2	0.9	-20.4	-14.4	10.6	6.9	
Pretax profit to assets	6.0	1.9	-21.2	-13.3	4.6	2.7	
Return on capital employed	10.4	2.0	-13.4	-5.2	9.9	4.9	
Return on equity (2)	11.3	6.2	-15.0	-8.3	10.0	4.2	
Efficiency (ratios)							
Receivable turnover	11.03	7.47	5.34	11.03	6.17	5.92	
nventory turnover	13.66	5.73	4.32	7.82	4.69	3.02	
iquidity/Solvency (ratios)							
Vorking capital	2.61	1.58	1.04	1.09	1.61	1.79	
Pebt to equity	0.07	0.40	0.89	0.27	0.47	0.43	
iabilities to assets	0.33	0.52	0.78	0.44	0.53	0.59	
nterest coverage	3.14	1.00	-5.53	-3.14	1.29	2.71	
Distribution of firms by profits/los	ses	÷ (* 111-)	Firms with profits (%)	Firms with			
perating profit			60	losses (%) 40			
retax profit			66	34			
et profit			64	36			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

17

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

38.3

ndustry	38 - Other textile p	roducts industries	
SICE Grouping	199		
	-	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typ	ical firm	%	%
Assets			
Cash		3.1	5.6
Accounts receivable		27.0	22.6
Inventory		20.5	33.0
Capital assets		26.3	18.6
Other assets		2.5	5.8
Total operating assets		79.5	85.6
Investments and accounts with affiliat	tes	15.5	11.9
Portfolio investments and loans with i		5.1	2.5
Total assets		100.0	100.0
Liabilities			
Accounts payable		18.1	19.2
Borrowing:			
Banks		12.4	22.1
Short term paper		0.5	0.4
Mortgages		3.1	1.6
Bonds		6.1	1.9
Other loans		4.6	1.5
Amount owing to affiliates		6.0	7.4
Other liabilities		2.8	3.3
Deferred income tax		0.8	1.2
Total liabilities		54.4	58.8
Shareholders' equity			
Share capital		9.6	32.3
Retained earnings		35.3	8.9
Other surplus		0.8	0.0
Total shareholders' equity		45.6	41.2
Total liabilities and shareholders' ed	quity	100.0	100.0
Current assets -	% of total assets	55.8	64.0
		C0554ac59885	20.2

35.0

Current liabilities - % of total assets

Small and Medium Firms	Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refer	rence	Year 1993					Page : 94
Industry	39	- Men's a	nd boys' clo	thing indust	ries		
SICE Grouping	243						
		Sm	all firms wi	th revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Bo	undary (1)	Med	lian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			206				
Financial ratios							
Profitability (percentages)							
Net profit margin			-1.5		***	-3.3	0.7
Pretax profit margin		•••	-1.6	•••	•••	-3.4	0.1
Operating profit margin		***	-2.2		***	-2.2	3.3
Gross profit margin			19.7	22.0		•••	22.7
Operating revenue to net operating assets			149.1			207.1	279.8
Return on net operating assets			-4.1		***	-4.1	7.3
Pretax profit to assets			-0.7	•••		-7.2	0.5
Return on capital employed			0.2		***	-3.6	4.7
Return on equity (2)		***	-2.6			1440	6.2
Efficiency (ratios)							
Receivable turnover		***	9.10	1424	•••		4.91
Inventory turnover		***	2.36	256	****		3.38
Liquidity/Solvency (ratios)							
Working capital		***	4.14	***	****	***	1.45
Debt to equity		***	0.11	***			1.09
Liabilities to assets		***	0.34			0.25	0.69
Interest coverage		***	0.36		•••	-0.51	1.24
Distribution of firms by profits/los	ses			Firms with profits (%)	Firms with losses (%)		
Operating profit				60	40		
Pretax profit				60	40		
Net profit				60	40		
Percentage of firms with zero or negative e	quity(2))			30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Industry

39 - Men's and boys' clothing industries

SICE Grouping

243

SICE Grouping 243		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.3	0.3
Accounts receivable	11.1	36.3
Inventory	16.4	41.3
Capital assets	19.0	14.5
Other assets	2.3	1.5
Total operating assets	59.1	93.8
Investments and accounts with affiliates	33.0	4.4
Portfolio investments and loans with non-affiliates	7.8	1.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.4	23.0
Borrowing:		
Banks	11.5	27.3
Short term paper	0.2	0.2
Mortgages	7.0	1.7
Bonds	1.9	1.9
Other loans	4.8	5.8
Amount owing to affiliates	9.0	15.8
Other liabilities	0.1	0.7
	0.5	0.7
Deferred income tax Total liabilities	43.4	77.2
Shareholders' equity		
Share capital	25.3	6.0
Retained earnings	30.7	12.5
Other surplus	0.7	4.2
Total shareholders' equity	56.6	22.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.0	80.3
Current liabilities - % of total assets	19.1	57.5

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	nce Year 1993					Page: 96
	40 - Women 244	's clothing in	ndustries			10
SICE Grouping		all firms wi	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Box	undary (1)	Med	lian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		713				
Financial ratios						
Profitability (percentages)						
Net profit margin	1.5	0.5	-4.0		1.1	1.2
Pretax profit margin	2.1	0.5	-4.4		1.2	1.4
Operating profit margin	2.6	1.3	-5.0		1.5	2.7
Gross profit margin	29.3	27.5	24.2	1	27.8	28.4
Operating revenue to net operating assets	1997.1	662.8	232.3		975.9	320.5
Return on net operating assets	42.9	2.7	-18.8	***	15.4	8.3
Pretax profit to assets	16.8	0.3	-18.2		10.0	3.7
Return on capital employed	25.0	5.6	-17.7		23.2	6.3
Return on equity (2)	20.7	0.2	-44.9	***	26.0	11.4
Efficiency (ratios)						
Receivable turnover	30.00	13.28	5.44	•••	13.28	4.86
Inventory turnover	46.63	33.57	2.92	(***)	19.11	5.33
Liquidity/Solvency (ratios)						
Working capital	2.24	0.96	0.49	•••	0.90	1.60
Debt to equity	0.05	0.09	2.71		0.09	0.61
Liabilities to assets	0.40	0.81	1.00		0.96	0.59
Interest coverage	3.88	2.68	-1.04		2.68	2.32
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)		
Operating profit			67	33		
Pretax profit			75	25		
Net profit			75	25		
Percentage of firms with zero or negative equ	nity(2)			20		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993 Page: 97

Industry

40 - Women's clothing industries

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.1	1.8
Accounts receivable	25.9	42.2
Inventory	28.7	34.7
Capital assets	12.4	13.1
Other assets	3.1	3.1
Total operating assets	83.2	94.9
Investments and accounts with affiliates	10.5	4.6
Portfolio investments and loans with non-affiliates	6.3	0.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	33.2	21.0
Borrowing:		
Banks	14.3	20.5
Short term paper	0.3	0.5
Mortgages	0.7	0.9
Bonds	3.2	5.0
Other loans	3.4	4.3
Amount owing to affiliates	41.0	12.1
Other liabilities	1.9	4.8
	0.1	0.1
Deferred income tax	98.1	69.2
Total liabilities	##CTC+CTC+C	
Shareholders' equity	92432	19919
Share capital	5.7	13.1
Retained earnings	-3.8	17.5
Other surplus	0.0	0.2
Total shareholders' equity	1.9	30.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	79.0	82.3
Current liabilities - % of total assets	56.0	47.8

Small and Medium Firms		Financial Performance Indicators for Canadian Business				
Revenue under \$25 million, Refer	ence Year 1993					Page: 98
Industry		othing and	apparel indus	tries		
SICE Grouping	249 Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million			
	-	Quartile B	oundary (1)	Med	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		874				
Financial ratios						
Profitability (percentages)						
Net profit margin	0.9	-1.9	-46.8	-54.7	0.5	1.1
Pretax profit margin	1.0	-2.1	-46.8	-54.7	0.7	1.6
Operating profit margin	3.6	-1.1	-35.1	-47.9	2.9	2.2
Gross profit margin	21.5	20.0	17.0		20.0	19.8
Operating revenue to net operating assets	328.6	237.9	153.9	181.1	253.4	221.8
Return on net operating assets	12.1	-1.8	-50.0	-50.0	8.1	4.6
Pretax profit to assets	3.5	-3.2	-50.0	-50.0	2.1	2.1
Return on capital employed	9.3	4.3	-43.3	-43.3	6.0	6.3
Return on equity (2)	15.9	5.3	-4.8		5.3	5.6
Efficiency (ratios)						
Receivable turnover	21.60	9.48	5.75		6.71	5.22
nventory turnover	12.36	4.85	2.91	5.19	4.75	3.97
Liquidity/Solvency (ratios)						
Vorking capital	1.65	1.03	0.39	0.23	1.57	1.83
Pebt to equity	0.05	0.05	0.96	0.05	0.79	0.79
Liabilities to assets	0.58	1.02	1.50	1.50	0.73	0.57
nterest coverage	1.43	-0.52	-7.74	-7.74	1.43	1.84
Distribution of firms by profits/los	ses		Firms with profits (%)	Firms with		
Operating profit			60	losses (%) 40		
retax profit			60	40		
let profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

30

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 19

Page : 99

Industry

41 - Other clothing and apparel industries

SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.4	5.6
Accounts receivable	23.4	30.2
Inventory	35.0	37.1
Capital assets	17.5	13.1
Other assets	5.4	2.9
Total operating assets	88.7	88.9
Investments and accounts with affiliates	6.9	8.8
Portfolio investments and loans with non-affiliates	4.4	2.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.2	21.9
Borrowing:		
Banks	15.5	13.1
Short term paper	0.5	0.2
Mortgages	4.2	1.6
Bonds	6.5	1.9
	5.3	1.9
Other loans	40.6	13.1
Amount owing to affiliates	1.7	2.2
Other liabilities	0.1	0.8
Deferred income tax	96.7	56.8
Total liabilities	90.7	30.0
Shareholders' equity		
Share capital	21.9	3.8
Retained earnings	-19.2	39.0
Other surplus	0.6	0.5
Total shareholders' equity	3.3	43.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	72.4	85.1
Current liabilities - % of total assets	57.6	39.5

Small and Medium Firms	Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refer	ence Yea	ar 1993					Page: 100
Industry SICE Grouping	42 - 3	Sawmill	, planing m	ill and shing	gle mill produc	ts industries	3
		Sm	all firms w	ith revenue	lion	Medium firms with revenue from \$5 million to \$25 million	
	0		Quartile Bo	undary (1)	Med	lian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			810				
Financial ratios							
Profitability (percentages)							
Net profit margin		11.7	5.2	1.2	11.7	4.4	3.8
Pretax profit margin		14.9	6.5	1.2	14.5	4.6	6.0
Operating profit margin		21.2	7.6	2.8	20.9	5.5	6.8
Gross profit margin		35.8	20.9	15.3		16.5	19.0
Operating revenue to net operating assets		578.0	288.8	147.3	227.5	271.1	261.9
Return on net operating assets		44.9	16.8	6.3	20.9	14.8	19.2
Pretax profit to assets		31.3	12.8	1.3	18.0	7.5	7.7
Return on capital employed		33.3	17.4	8.4	24.7	13.3	12.9
Return on equity (2)		36.0	19.7	9.3	12.0	19.7	25.1
Efficiency (ratios)							
Receivable turnover		20.56	15.16	8.01	19.46	11.85	13.15
Inventory turnover		15.78	8.06	3.96	•••	7.28	5.10
Liquidity/Solvency (ratios)							
Working capital		2.52	1.04	0.42	0.23	1.29	1.38
Debt to equity		0.05	0.42	3.64	0.07	0.67	0.93
Liabilities to assets		0.32	0.64	0.99	0.73	0.57	
Interest coverage		15.05	7.45	1.57	7.30	3.74	0.70 4.80
Distribution of firms by profits/loss	ses			Firms with	Firms with		
Omenating weekt				profits (%)	losses (%)		
Operating profit				77	23		
Pretax profit				81	19		
Net profit				81	19		
Percentage of firms with zero or negative eq	uity(2)				11		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 101

Industry

42 - Sawmill, planing mill and shingle mill products industries

naustry 42 Summin, printing		
SICE Grouping 251		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.9	3.0
Accounts receivable	13.5	13.9
Inventory	14.8	30.4
Capital assets	41.9	42.8
Other assets	4.5	3.6
Total operating assets	83.6	93.6
Investments and accounts with affiliates	8.6	4.6
Portfolio investments and loans with non-affiliates	7.8	1.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.1	16.2
Borrowing:		
Banks	16.8	23.6
Short term paper	0.6	0.5
Mortgages	2.4	2.2
Bonds	7.0	7.4
Other loans	10.6	7.9
Amount owing to affiliates	14.3	9.2
Other liabilities	2.4	4.0
Deferred income tax	1.0	1.9
Total liabilities	70.2	72.9
Shareholders' equity	5274	
Share capital	10.5	4.6
Retained earnings	17.4	13.8
Other surplus	1.9	8.6
Total shareholders' equity	29.8	27.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	44.7	51.4
Current liabilities - % of total assets	28.8	36.2

Small and Medium Firms		Financia	l Performan	ce Indicator.	s for Canadi	ian Business
Revenue under \$25 million, Referen	ce Year 1993					Page: 102
Industry 4 SICE Grouping 2	3 - Sash, do	oor and othe	r millwork ir	ndustries		
	Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million			
	Better Q3	Quartile Bo Average Q2		Me Firms under	dian Firms \$500,000 to	Median
	75%	50%	25%	\$500,000	\$5 million	Maddan
Number of firms in the group		1,212				
Financial ratios			<u> </u>			
Profitability (percentages)						
Net profit margin	2.3	-2.0	-7.1	-3.9	-1.7	0.7
Pretax profit margin	2.7	-1.9	-9.1	-3.9	-1.8	0.9
Operating profit margin	2.4	-1.1	-7.1	-2.5	-0.4	2.6
Gross profit margin	19.2	17.8	14.8	17.3	17.8	19.2
Operating revenue to net operating assets	590.2	321.5	206.9	232.0	326.4	321.3
Return on net operating assets	8.9	-3.1	-15.4	-4.5	-0.6	8.0
Pretax profit to assets	5.7	-3.4	-13.7	-4.3	-3.8	3.6
Return on capital employed	10.0	1.3	-8.0	-2.9	1.7	7.8
Return on equity (2)	16.2	-4.1	-26.5	-4.0	-4.6	8.0
Efficiency (ratios)						
Receivable turnover	17.12	10.37	6.09	13.79	9.01	11.22
Inventory turnover	21.76	9.73	3.13	3.52	10.08	5.44
Liquidity/Solvency (ratios)						
Working capital	2.74	1.54	1.01	1.11	1.76	1.83
Debt to equity	0.07	0.56	2.03	0.35	0.71	0.59
Liabilities to assets	0.50	0.71	0.98	0.95	0.62	0.65
Interest coverage	2.75	-0.11	-3.59	-1.44	0.08	1.59
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			60	40		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equit	y(2)		2	.7		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Page: 103 Revenue under \$25 million, Reference Year 1993 - Sash, door and other millwork industries 43 Industry 254 SICE Grouping Medium firms with revenue Small firms with revenue from \$5 million to \$25 million under \$5 million % Balance Sheet Structure for a typical firm % **Assets** 6.0 5.1 Cash 24.2 18.5 Accounts receivable 28.0 20.0 Inventory 27.3 34.0 Capital assets 3.5 4.3 Other assets 84.1 86.8 Total operating assets 2.9 7.8 Investments and accounts with affiliates 13.0 . 5.4 Portfolio investments and loans with non-affiliates 100.0 100.0 Total assets Liabilities 24.2 Accounts payable 18.7 Borrowing: 19.7 10.6 Banks 0.5 0.5

5.1

5.6

7.4

15.9

3.7

0.2

76.7

6.8

14.5

2.1

23.3

100.0

55.9

35.8

0.7

4.3

2.8

22.9

9.6

0.7

76.4

10.4

11.9

1.4

23.6

100.0

66.4

39.5

Short term paper

Mortgages

Other loans

Other liabilities

Share capital

Other surplus

Deferred income tax

Total liabilities

Shareholders' equity

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Retained earnings

Amount owing to affiliates

Bonds

Revenue under \$25 million,	ar 1993		2 - √21 (ce Indicators	,		
Industry							Page: 104
SICE Grouping	256	wooden	box and pa	llet industry			
	250	Sma	Medium firms with revenue from \$5 millio to \$25 million				
	*-		Quartile Bou	ındary (1)	Mee	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			162				
Financial ratios							
Profitability (percentages)							
Net profit margin			-2.8		***	0.3	***
Pretax profit margin		***	-2.9	***		0.3	
Operating profit margin			1.5			0.7	
Gross profit margin			15.3	***	***	13.4	***
Operating revenue to net operating a	ssets		241.0	***	***	207.9	***
Return on net operating assets		•••	2.0		***	2.8	·
Pretax profit to assets		***	-2.8	***		0.9	
Return on capital employed		***	1.7	•••	***	3.1	
Return on equity (2)		•••	-4.6				
Efficiency (ratios)							
Receivable turnover			9.77	***		6.64	***
nventory turnover		***	4.53	•••	•••	5.05	***
Liquidity/Solvency (ratios)							
Vorking capital			0.42	***	***	1.92	
Debt to equity		•••	1.10				***
iabilities to assets			0.61		•••	0.48	***
nterest coverage		***	0.17	##J			
Distribution of firms by profit	s/losses			Firms with profits (%)	Firms with losses (%)		
perating profit				60	40		
retax profit				60	40		
let profit				60	40		
ercentage of firms with zero or negat	ive equity(2)			3	0		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 105

Industry SICE Grouping

- Wooden box and pallet industry 44

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	5.7	2		
Accounts receivable	19.8	-		
Inventory	14.6	::XX		
Capital assets	27.4	33		
Other assets	5.6	2 3)		
Total operating assets	73.1	: -		
Investments and accounts with affiliates	13.9	•		
Portfolio investments and loans with non-affiliates	13.0	\$ 2		
Total assets	100.0	•		
Liabilities				
Accounts payable	18.7	¥		
Borrowing:				
Banks	4.1	*		
Short term paper	0.4	¥		
Mortgages	13.5	2		
Bonds	4.8	2		
Other loans	2.4			
Amount owing to affiliates	15.6			
Other liabilities	5.3	-1		
Deferred income tax	2.6	*		
Total liabilities	67.3	9		
Shareholders' equity				
Share capital	14.7			
Retained earnings	17.1			
Other surplus	0.9	•		
Total shareholders' equity	32.7			
Total liabilities and shareholders' equity	100.0	•		
Current assets - % of total assets	42.6	[·		
Current liabilities - % of total assets	30.7			

Small and Medium Firms Revenue under \$25 million, Refe	Financial Performance Indicators for Canadian Business								
Industry SICE Grouping	45 259		ood industri	ies			Page : 106		
over Grouping	CE Grouping 259			Small firms with revenue under \$5 million					
			Quartile Bo	undary (1)	Med	dian			
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group	-		553						
Financial ratios									
Profitability (percentages)									
Net profit margin		•••	-10.0		1722		0.9		
Pretax profit margin			-10.1				1.1		
Operating profit margin			3.7		3.7		1.2		
Gross profit margin		***	14.6	***		***	12.1		
Operating revenue to net operating assets		***	413.2		597.5		248.9		
Return on net operating assets		***	13.3		22.3		3.4		
Pretax profit to assets		***	-9.5			•••	1.2		
Return on capital employed		***	-6.6				4.5		
Return on equity (2)							1.6		
Efficiency (ratios)									
Receivable turnover		***	8.73				8.41		
Inventory turnover		****	6.40		•••		6.44		
Liquidity/Solvency (ratios)									
Working capital			0.94	***	0.58		1.14		
Debt to equity		***	0.05		0.05		0.21		
Liabilities to assets			1.45	***	1.50	***	0.62		
Interest coverage			0.15	•••	***	***	1.29		
Distribution of firms by profits/los	sses			Firms with profits (%)	Firms with losses (%)				
Operating profit				60	40				
Pretax profit				60	40				
Net profit				60	40				
Percentage of firms with zero or negative e	guitv(2	3)			30				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Page: 107

Revenue under \$25 million, Reference Year 1993

Industry

45 - Other wood industries

SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
alance Sheet Structure for a typical firm	%	%		
Assets				
Cash	7.1	1.7		
Accounts receivable	29.1	27.6		
Inventory	22.9	24.6		
Capital assets	27.6	41.6		
Other assets	1.6	2.2		
Total operating assets	88.2	97.6		
Investments and accounts with affiliates	11.1	1.9		
Portfolio investments and loans with non-affiliates	0.6	0.5		
Total assets	100.0	100.0		
70141 400010				
Liabilities				
Accounts payable	17.8	22.2		
Borrowing:				
Banks	14.5	14.0		
Short term paper	0.4	1.0		
Mortgages	1.1	3.5		
Bonds	5.5	11.1		
Other loans	10.1	6.6		
Amount owing to affiliates	66.9	12.9		
Other liabilities	1.8	0.8		
Deferred income tax	0.2	2.2		
Total liabilities	118.3	74.2		
Shareholders' equity				
Share capital	5.0	21.4		
Retained earnings	-23.4	3.3		
Other surplus	0.1	1.0		
Total shareholders' equity	-18.3	25.8		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	60.0	56.8		
Current liabilities - % of total assets	58.8	41.1		

Small and Medium Firms		Financial Performance Indicators for Canadian Business							
Revenue under \$25 million, Refe	Year 1993					Page: 108			
Industry	46	- Househol	d furniture	e industries					
SICE Grouping	261								
		Sma	Medium firms with revenue from \$5 million to \$25 million						
			Quartile Bo	undary (1)	Med	dian			
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group			1,045						
Financial ratios									
Profitability (percentages)									
Net profit margin		3.3	-0.5	-7.4	-2.4	-0.1	1.5		
Pretax profit margin		4.2	-0.5	-8.8	-3.3	-0.2	1.7		
Operating profit margin		4.7	0.8	-4.8	0.4	0.8	2.4		
Gross profit margin		28.8	26.2	22.9	24.7	26.4	27.5		
Operating revenue to net operating assets		501.8	290.3	157.6	304.6	259.8	289.1		
Return on net operating assets		11.8	1.6	-21.2	-3.7	1.9	8.0		
Pretax profit to assets		8.8	-0.5	-19.6	-5.2	-0.1	3.4		
Return on capital employed		10.6	2.4	-20.1	-1.2	2.9	6.3		
Return on equity (2)		11.7	1.1	-16.0	3.0	1.0	9.3		
Efficiency (ratios)									
Receivable turnover		19.46	10.21	5.67	11.42	6.31	7.11		
nventory turnover		15.70	7.50	3.37	9.14	5.67	5.00		
Liquidity/Solvency (ratios)									
Vorking capital		2.85	1.37	0.91	1.05	1.83	1.77		
Pebt to equity		0.05	0.31	1.40	0.16	0.36	0.96		
iabilities to assets		0.46	0.72	1.30	0.82	0.56	0.62		
nterest coverage		3.77	0.95	-4.04	0.25	0.89	2.96		
Distribution of firms by profits/los	ses			Firms with	Firms with				
perating profit				profits (%)	losses (%) 40				
retax profit				60	40				
et profit				60	40				
ercentage of firms with zero or negative e	anito(2)				0				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Page: 109

Revenue under \$25 million, Reference Year 1993

- Household furniture industries 46

SICE Grouping

Industry

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.2	2.4
Accounts receivable	24.0	29.0
Inventory	28.6	31.9
Capital assets	29.4	26.8
Other assets	2.9	2.7
Total operating assets	91.2	92.8
Investments and accounts with affiliates	7.5	5.0
Portfolio investments and loans with non-affiliates	1.3	2.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.9	19.6
Borrowing:		
Banks	15.3	16.1
Short term paper	0.1	0.2
Mortgages	3.0	2.2
Bonds	1.5	5.3
Other loans	5.4	5.6
Amount owing to affiliates	15.6	8.9
Other liabilities	2.7	3.9
Deferred income tax	0.5	1.5
Total liabilities	64.9	63.3
Shareholders' equity	8 0	9-20-40-1
Share capital	8.4	11.0
Retained earnings	25.7	25.2
Other surplus	1.1	0.5
Total shareholders' equity	35.1	36.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	64.0	67.9
Current liabilities - % of total assets	37.0	38.8

Small and Medium Firms		Financia		ce Indicators	for Canadi	an Business
Revenue under \$25 million, Refer	ence Year 1993					Page: 110
	47 - Office fu	ırniture indi	ıstries			
SICE Grouping	264					
	Sma	all firms wi	th revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	ındary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		116		*		
Financial ratios						
Profitability (percentages)						
Net profit margin	•••	0.1			0.1	1.3
Pretax profit margin	***	0.2			0.2	1.8
Operating profit margin	•••	1.8		***	1.3	1.3
Gross profit margin		26.1		***	25.7	25.7
Operating revenue to net operating assets	***	231.8	•••		216.3	287.3
Return on net operating assets	9 *** 5	4.2	***		3.2	14.4
Pretax profit to assets	3889	0.1	·		0.1	4.1
Return on capital employed	1944	5.3	***		2.9	8.5
Return on equity (2)		1.0		***		•••
Efficiency (ratios)						
Receivable turnover		12.47		1202	***	6.40
nventory turnover		5.43	•••	•••	5.43	4.50
Liquidity/Solvency (ratios)						
Working capital		0.85			0.81	1.33
Debt to equity		0.34			0.58	0.81
iabilities to assets		0.73	1115		0.73	0.62
nterest coverage		0.37	3200	***	844	
Distribution of firms by profits/loss	es	W. P.	Firms with profits (%)	Firms with losses (%)		

(I) Ourstiles on a second of the first of th
(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point
(median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

60

60

60

40

40

40

30

Percentage of firms with zero or negative equity(2)

Operating profit

Pretax profit

Net profit

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 111

Industry

47 - Office furniture industries

SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.2	1.4
Accounts receivable	15.7	27.1
Inventory	24.2	25.8
Capital assets	35.5	26.2
Other assets	1.8	3.6
Total operating assets	81.4	84.1
Investments and accounts with affiliates	18.5	15.6
Portfolio investments and loans with non-affiliates	0.2	0.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.9	18.7
Borrowing:		
Banks	17.3	17.0
Short term paper	E	
Mortgages	14.4	6.8
Bonds	100 100	ži.
Other loans	0.8	8.0
Amount owing to affiliates	20.0	13.9
Other liabilities	3.4	7.0
Deferred income tax	-0.1	1.0
Total liabilities	71.7	72.5
Shareholders' equity	20	0.7
Share capital	2.9	9.7
Retained earnings	25.3	15.9 1.9
Other surplus	0.1	
Total shareholders' equity	28.3	27.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.6	58.0
Current liabilities - % of total assets	44.6	45.9

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer				Page: 112			
Industry		ırniture and	l fixture indus	tries			
SICE Grouping	269						
	Sm	all firms v	Medium firms with revenue from \$5 millio to \$25 million				
		Quartile B	oundary (1)	Median			
	Better	Averag		Firms	Firms		
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median	
	-		20 /0				
Number of firms in the group		397					
Financial ratios							
Profitability (percentages)							
Net profit margin	3.2	-1.2	-4.5	-1.2	0.7	0.8	
Pretax profit margin	4.0	-1.2	-4.9	-1.2	0.5	0.9	
Operating profit margin	4.1	1.9	-1.7	2.1	1.0	2.7	
Gross profit margin	28.7	27.2	24.3	8.22	25.7	27.1	
Operating revenue to net operating assets	1038.7	313.5	172.0	294.4	332.1	292.2	
Return on net operating assets	32.7	3.1	-3.1	4.3	3.1	6.6	
Pretax profit to assets	12.4	-2.4	-6.4	-2.8	0.9	1.8	
Return on capital employed	16.2	3.4	-3.7	6.9	3.4	6.5	
Return on equity (2)	13.7	6.9	-21.2	***	6.9	7.2	
Efficiency (ratios)							
Receivable turnover	29.21	15.48	7.33	•••	11.79	4.64	
nventory turnover	9.21	5.34	1.45	***	6.10	4.08	
iquidity/Solvency (ratios)							
Vorking capital	1.88	1.18	0.95	1.25	1.18	1.33	
ebt to equity	0.05	0.06	7.43	0.05	1.19	3.00	
iabilities to assets	0.47	0.90	1.02	0.97	0.82	0.81	
nterest coverage	8.97	0.94	-0.11	•••	0.94	1.31	
vistribution of firms by profits/loss	Ses .		Firms with	Firms with			
			profits (%)	losses (%)			
perating profit			63	37			
retax profit			60	40			
et profit			60	40			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

30

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial

Financial Performance Indicators for Canadian Business
Page: 113

Revenue under \$25 million, Reference Year 1993

Other furniture and fixture industries

SICE Grouping 269

Industry

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.3	0.5
Accounts receivable	18.5	41.3
Inventory	23.6	28.2
Capital assets	34.2	20.8
Other assets	3.3	2.0
Total operating assets	88.0	92.8
Investments and accounts with affiliates	8.7	7.0
Portfolio investments and loans with non-affiliates	3.4	0.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.0	25.3
Borrowing:		
Banks	12.0	19.6
Short term paper	0.3	0.4
Mortgages	12.6	7.6
Bonds	3.7	4.2
Other loans	5.5	11.0
Amount owing to affiliates	17.5	10.6
Other liabilities	3.1	2.4
Deferred income tax	0.3	1.4
Total liabilities	75.1	82.7
Shareholders' equity		
Share capital	5.1	8.0
Retained earnings	18.7	8.7
Other surplus	1.1	0.6
Total shareholders' equity	24.9	17.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	55.5	71.2
Current liabilities - % of total assets	42.9	54.7

Small and Medium Firms		Financial Performance Indicators for Canadian Business							
Revenue under \$25 million, Refe	Year 1993	ar 1993 Page : 114							
Industry		- Pulp and	paper indu	stries					
SICE Grouping	271								
		Sma	Small firms with revenue under \$5 million						
			Quartile Bo	Quartile Boundary (1)		dian			
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group			•••						
Financial ratios									
Profitability (percentages)									
Net profit margin		***	***			•••	1.9		
Pretax profit margin			21.0		•••	3333	3.2		
Operating profit margin		2.2			•••	(200	3.6		
Gross profit margin		***	***	***	***	***	16.6		
Operating revenue to net operating assets		***	***	***	***	***	224.9		
Return on net operating assets		***	***	***	***	•••	8.3		
Pretax profit to assets		***	***	***	•••	•••	6.4		
Return on capital employed			***				5.2		
Return on equity (2)		***				•••	7.8		
Efficiency (ratios)									
Receivable turnover		***	***	•••	***		7.71		
nventory turnover		1000	· · ·		•••		7.97		
Liquidity/Solvency (ratios)									
Vorking capital		***	***				1.28		
Pebt to equity							1.35		
iabilities to assets		***		***	***	***	0.69		
nterest coverage				***	(2006)	•••	***		
Distribution of firms by profits/los	sses			Firms with profits (%)	Firms with losses (%)				
perating profit									
retax profit									
let profit									
ercentage of firms with zero or negative e	quity(2)								

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fir	ms		Financial Perfor	mance Indicators j	for Canadian Business
Revenue under \$25 million,		Year	1993		Page: 115
Industry	49	- Pul	and paper industries		
SICE Grouping	271				`
	Symiamore -		Small f	irms with revenue	Medium firms with revenu

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	-	6.0
Accounts receivable	•	16.6
Inventory	· ·	12.1
Capital assets	*	50.8
Other assets	*1	8.8
Total operating assets	*:	94.4
Investments and accounts with affiliates	-	5.6
Portfolio investments and loans with non-affiliates	(5.1)	÷.
Total assets	(●)	100.0
Liabilities		
Accounts payable	-	14.4
Borrowing:		
Banks	Δ.	4.8
Short term paper	1.00 m	0.5
Mortgages	185	1.1
Bonds	17	6.1
Other loans	-1	31.0
Amount owing to affiliates		7.7
Other liabilities	¥	1.6
	H	1.8
Deferred income tax Total liabilities	-	69.0
Shareholders' equity		
Share capital		15.3
Retained earnings	•	6.1
Other surplus		9.6
Total shareholders' equity		31.0
Total liabilities and shareholders' equity	2票5	100.0
Current assets - % of total assets	7	36.4
Current liabilities - % of total assets	127	28.5

Small and Medium Firms Financial Performance Indicators for Canadian Business Revenue under \$25 million, Reference Year 1993 Page: 116							
	All Control of the Co		-				Page: 116
Industry SICE Grouping	50	- Paper box	x and bag i	industries			
SICE Grouping	273						-
		Sma	ll firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 millio to \$25 million
			Quartile Bo	oundary (1)	Me	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	*****		170				
Financial ratios						et examination to the	
Profitability (percentages)							
et profit margin		4.4	2.5	-1.0		2.3	1.6
retax profit margin		5.7	3.4	-1.1	***	2.9	2.0
perating profit margin		6.0	3.1	-0.8		2.9	3.0
ross profit margin		21.5	16.3	14.1	***	16.3	16.0
perating revenue to net operating assets		527.9	301.3	182.5		315.3	414.0
eturn on net operating assets		19.1	7.1	-1.4	***	13.6	10.8
retax profit to assets		12.0	7.0	-2.2		9.3	4.1
eturn on capital employed		17.3	5.5	-1.2		12.2	9.3
eturn on equity (2)		23.4	7.4	-3.6		16.1	15.6
fficiency (ratios)							
eceivable turnover		9.09	7.30	5.87	***	7.43	7.06
ventory turnover		17.64	10.83	8.06	•••	11.97	8.32
iquidity/Solvency (ratios)							
orking capital		2.92	1.54	0.97		1.31	1.22
ebt to equity		0.22	0.44	0.84	•••	0.59	2.46
abilities to assets		0.30	0.54	0.63	***	0.58	0.78
terest coverage		9.03	3.95	-9.51	***	3.95	1.86
istribution of firms by profits/loss	ses	1.770		Firms with profits (%)	Firms with losses (%)		
perating profit				76	24		
etax profit				68	32		
et profit				68	32		
et profit rcentage of firms with zero or negative eq	juity(2)				32 4		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	
SICE Grouping	

- Paper box and bag industries 50

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.2	2.6
Accounts receivable	27.8	33.1
Inventory	16.6	20.5
Capital assets	37.0	31.6
Other assets	4.3	1.6
Total operating assets	93.1	89.3
Investments and accounts with affiliates	6.3	9.8
Portfolio investments and loans with non-affiliates	0.7	0.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.4	29.3
Borrowing:		
Banks	9.1	18.7
Short term paper	0.3	2.2
Mortgages	2.3	2.4
Bonds	4.0	4.2
Other loans	4.5	8.0
Amount owing to affiliates	11.8	5.9
Other liabilities	0.5	2.4
Deferred income tax	1.3	2.2
Total liabilities	57.3	75.4
Shareholders' equity	AND THE SECOND S	or approximate or
Share capital	6.9	2.3
Retained earnings	31.2	22.0
Other surplus	4.6	0.3
Total shareholders' equity	42.7	24.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	55.7	60.1
Current liabilities - % of total assets	40.4	48.2

				inancial Performance Indicators for Canadian Business				
Revenue under \$25 million, Refere	ence)	Year 1993					Page: 118	
The second secon	51 279	- Other co	nverted pap					
	Sma	all firms w	Medium firms with revenue from \$5 million to \$25 million					
		,	Quartile Boundary (1) Med		dian			
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			148					
Financial ratios								
Profitability (percentages)		12						
Net profit margin		6.3	1.6	-4.9	-1.2	1.9	2.2	
Pretax profit margin		7.2	1.8	-5.6	-1.2	3.0	3.1	
Operating profit margin		7.7	3.6	-4.4	-1.5	4.6	3.7	
Gross profit margin		22.9	19.1	14.7	16.5	19.8	19.1	
Operating revenue to net operating assets		376.3	250.3	140.0	363.3	201.0	238.7	
Return on net operating assets		17.1	6.3	-9.9	-9.9	7.0	10.6	
Pretax profit to assets		13.6	3.7	-6.5	-4.4	4.2	6.0	
Return on capital employed		15.1	6.9	-4.9	-5.3	9.4	11.1	
Return on equity (2)		21.7	7.8	-2.5	3.7	14.6	16.2	
Efficiency (ratios)								
Receivable turnover		10.51	7.29	5.28	5.20	7.29	5.92	
Inventory turnover		15.39	10.87	2.59	15.39	6.15	7.61	
Liquidity/Solvency (ratios)								
Working capital		2.69	1.91	0.94	2.10	1.83	1.57	
Debt to equity		0.05	0.18	3.35	0.05	0.30	2.10	
Liabilities to assets		0.33	0.80	0.94	0.48	0.80	0.72	
Interest coverage		4.42	1.74	-0.27	-0.25	1.74	2.65	
Distribution of firms by profits/loss	es			Firms with profits (%)	Firms with losses (%)			
Operating profit				74	26			
Pretax profit				68	32			
Net profit				68	32			
Percentage of firms with zero or negative equ	uity(2)			2	23			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1

1993

Page: 119

Industry
SICE Grouping

51 - Other converted paper products industries

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.7	3.1
Accounts receivable	23.1	16.4
Inventory	22.7	17.0
Capital assets	37.1	50.8
Other assets	3.2	5.7
Total operating assets	93.9	93.0
Investments and accounts with affiliates	1.4	6.3
Portfolio investments and loans with non-affiliates	4.7	0.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.5	15.5
Borrowing:		
Banks	13.8	26.5
Short term paper	0.5	0.6
Mortgages	1.1	1.2
Bonds	5.3	6.3
Other loans	8.9	11.1
Amount owing to affiliates	14.4	8.3
Other liabilities	0.4	4.6
Deferred income tax	3.2	1.5
Total liabilities	65.1	75.5
Shareholders' equity		
Share capital	20.0	14.9
Retained earnings .	15.6	6.0
Other surplus	-0.7	3.7
Total shareholders' equity	34.9	24.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	58.6	40.2
Current liabilities - % of total assets	33.8	28.7

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Referen	ce Year 1993	Page: 120					
Industry 52	2 - Commer	cial printing	g industries				
SICE Grouping 28	31						
	Sma	all firms wi	th revenue i	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile Box	ındary (1)	Med	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		2,960					
Financial ratios							
Profitability (percentages)							
Net profit margin	2.6	-0.4	-2.8	-0.8	-0.1	0.8	
Pretax profit margin	3.6	-0.3	-3.0	-0.6	-0.1	0.1	
Operating profit margin	5.6	0.9	-2.5	0.2	2.2	0.9	
Gross profit margin	39.7	36.6	34.8	36.1	37.5	37.3	
Operating revenue to net operating assets	488.2	332.9	237.8	400.9	301.7	204.9	
Return on net operating assets	18.4	3.3	-4.6	1.7	7.0	5.3	
Pretax profit to assets	5.8	-0.5	-5.8	-0.7	0.1	0.1	
Return on capital employed	19.7	4.5	-3.4	1.9	7.8	5.3	
Return on equity (2)	11.6	0.1	-7.5	-2.2	4.3	4.7	
Efficiency (ratios)							
Receivable turnover	10.18	8.07	6.08	8.93	6.61	6.24	
Inventory turnover	37.39	22.04	10.36	29.93	15.84	9.01	
Liquidity/Solvency (ratios)							
Working capital	3.04	1.37	0.72	1.17	1.39	1.16	
Debt to equity	0.05	0.26	0.93	0.08	0.51	0.64	
Liabilities to assets	0.30	0.64	0.94	0.67	0.52	0.73	
Interest coverage	3.38	1.29	-2.03	0.97	1.13	0.60	
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)			
Operating profit			65	35			
Pretax profit			60	40			
Net profit			60	40			
Percentage of firms with zero or negative equit	ty(2)		1	2			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 121

Industry	52	- Commercial printing industries
SICE Grouping	281	

2	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	7.8	6.5		
Accounts receivable	29.6	26.7		
Inventory	8.7	11.9		
Capital assets	41.8	30.4		
Other assets	3.2	10.2		
Total operating assets	91.1	85.6		
Investments and accounts with affiliates	5.3	12.4		
Portfolio investments and loans with non-affiliates	3.6	1.9		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	20.6	19.6		
Borrowing:				
Banks	16.0	15.3		
Short term paper	0.2	0.3		
Mortgages	4.4	2.2		
Bonds	3.1	3.8		
Other loans	8.9	6.5		
Amount owing to affiliates	7.3	5.0		
Other liabilities	0.9	6.1		
Deferred income tax	1.8	3.6		
Total liabilities	63.2	62.4		
Shareholders' equity				
Share capital	2.5	7.6		
Retained earnings	34.0	24.8		
Other surplus	0.3	5.2		
Total shareholders' equity	36.8	37.6		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	52.2	51.8		
Current liabilities - % of total assets	37.7	37.3		

Small and Medium Firms		Financial Performance Indicators for Canadian Business							
Revenue under \$25 million, Reference	ence Year 199	3		Page: 122					
Industry SICE Grouping	53 - Platen 282	Platemaking, typesetting and bindery industry							
		mall firms w	Medium firms with revenue from \$5 million to \$25 million						
		Quartile Bo	oundary (1)	Me	dian				
	Q3 75%	r Average Q2		Firms under \$500,000	Firms \$500,000 to \$5 million	Median			
Number of firms in the group		1,243							
Financial ratios									
Profitability (percentages)									
Net profit margin	3.6	-1.6	-7.5	-5.0	1.2	•••			
Pretax profit margin	3.8	-1.9	-9.2	-4.4	0.5	=			
Operating profit margin	7.4	-1.7	-4.3	-2.4	3.2	***			
Gross profit margin	40.8	35.2	33.2	34.2	38.2				
Operating revenue to net operating assets	266.9	185.4	118.4	151.8	200.5	***			
Return on net operating assets	11.8	-1.3	-9.3	-3.9	8.5				
Pretax profit to assets	4.0	-3.1	-24.9	-5.7	0.6				
Return on capital employed	13.3	5.4	-8.0	-3.4	7.8	300 300			
Return on equity (2)	17.0	-3.3	-20.0	-6.1	7.4				
Efficiency (ratios)									
Receivable turnover	11.34	6.84	4.87	10.58	5.53				
Inventory turnover	19.58	10.57	5.15	10.57	10.94	***			
Liquidity/Solvency (ratios)									
Working capital	2.05	1.33	0.99	1.48	1.30	***			
Debt to equity	0.05	0.66	1.69	0.36	0.83				
Liabilities to assets	0.48	0.67	0.96	0.67	0.69				
Interest coverage	2.16	-0.41	-2.44	-0.97	0.96				
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)					
Operating profit			60	40					
Pretax profit			60	40					
Net profit			60	40					
Percentage of firms with zero or negative eq	uity(2)			18					

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

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Industry
SICE Grouping

53 - Platemaking, typesetting and bindery industry

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.5	-
Accounts receivable	20.1	5
Inventory	9.4	
Capital assets	43.3	9
Other assets	5.6	2
Total operating assets	89.8	
Investments and accounts with affiliates	9.1	
Portfolio investments and loans with non-affiliates	1.1	
Total assets	100.0	*
Liabilities		
Accounts payable	14.2	350
Borrowing:		
Banks	20.9	-
Short term paper	0.2	1 = 0
Mortgages	4.5	3€3
Bonds	2.6	:#X
Other loans	10.1	
Amount owing to affiliates	22.5	
Other liabilities	8.4	35
Deferred income tax	0.6	
Total liabilities	84.1	~
Shareholders' equity		
Share capital	1.5	3.5
Retained earnings	13.9	3 - 9
Other surplus	0.5	(×)
Total shareholders' equity	15.9	-
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	48.7	5
Current liabilities - % of total assets	38.4	¥

Small and Mediu	m Firms	Financial Performance Indicators for Canadian Busines.		
Revenue under \$25 n	illion, Reference Year 1993	Page : 124		
Industry	54 - Publishi	ng industries		

Industry 54 - Publishing industries

SICE Grouping 283

Small firms with revenue under \$5 million

Medium for revenue from revenue from the state of the state of

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
-		Quartile Boundary (1)		Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		780				
Financial ratios						
Profitability (percentages)						
Net profit margin	4.4	0.5	-4.4	0.3	-0.2	4.9
Pretax profit margin	4.9	0.7	-4.4	0.7	-0.2	8.2
Operating profit margin	9.5	1.6	-3.4	2.1	0.3	9.4
Gross profit margin	52.4	46.9	43.3	47.4	45.9	36.1
Operating revenue to net operating assets	790.7	508.7	255.5	430.5	534.1	242.9
Return on net operating assets	13.5	8.4	-36.6	8.4	9.5	20.4
Pretax profit to assets	9.3	1.8	-17.2	1.8	-0.8	10.3
Return on capital employed	14.8	2.0	-26.2	2.0	0.7	9.7
Return on equity (2)	17.3	3.8	-8.8	7.0	2.0	11.1
Efficiency (ratios)						
Receivable turnover	14.07	8.73	6.99	7.57	9.03	8.06
Inventory turnover		10.28	•••	***	10.28	2.62
Liquidity/Solvency (ratios)						
Working capital	2.57	1.65	1.07	1.28	1.67	1.22
Debt to equity	0.05	0.08	1.63	0.34	0.06	0.10
Liabilities to assets	0.26	0.53	0.89	0.64	0.36	0.62
Interest coverage	1.86	0.37	-7.05	-0.25	0.37	15.81
Distribution of firms by profits/losses	***************************************		Firms with	Firms with		
Operating profit			<u>profits (%)</u> 67	losses (%)		
Pretax profit				33		2
Net profit			60	40		
Percentage of firms with zero or negative equity(2)			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	54 -	Publishing industries
SICE Grouping	283	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	9.8	9.6		
Accounts receivable	14.8	23.1		
Inventory	6.6	24.6		
Capital assets	15.0	10.7		
Other assets	8.0	19.6		
Total operating assets	54.2	87.6		
Investments and accounts with affiliates	23.9	6.5		
Portfolio investments and loans with non-affiliates	21.9	5.9		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	18.4	24.7		
Borrowing:				
Banks	8.6	7.6		
Short term paper	0.4	0.1		
Mortgages	4.9	0.1		
Bonds	4.3	0.6		
Other loans	2.3	0.6		
Amount owing to affiliates	6.9	18.1		
Other liabilities	4.7	12.1		
Deferred income tax	0.7	2.0		
Total liabilities	51.2	65.9		
Shareholders' equity				
Share capital	2.5	8.2		
Retained earnings	45.3	18.0		
Other surplus	1.0	7.9		
Total shareholders' equity	48.8	34.1		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	58.5	65.8		
Current liabilities - % of total assets	32.0	39.3		

Small and Medium Firms Revenue under \$25 million, Reference Year 1993		Financial Performance Indicators for Canadian Business					
manage of the second se			Page: 126				
AND	55 - Combi 284	ned publishin	ng and printin	ng industries			
STOE Grouping 2		nall firms wi	Medium firms with revenue from \$5 million to \$25 million				
		Quartile Boundary (1) Me			lian		
	Better Q3 75%		451 00	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		660					
Financial ratios							
Profitability (percentages)							
Net profit margin	8.1	1.2	-1.8	-0.9	1.8	-1.1	
Pretax profit margin	9.0	1.5	-1.9	-0.9	2.3	-1.8	
Operating profit margin	7.7	0.9	-0.8	-0.5	3.0	-0.2	
Gross profit margin	55.2	51.5	49.1	51.0	53.9	50.2	
Operating revenue to net operating assets	876.1	316.4	235.4	618.0	316.4	249.5	
Return on net operating assets	31.1	-1.7	-9.6	-4.2	13.5	-0.6	
Pretax profit to assets	16.9	3.1	-6.0	-2.6	4.0	-2.9	
Return on capital employed	38.2	6.5	-8.2	-7.8	29.9	1.1	
Return on equity (2)	15.4	4.3	-13.1		10.6	-3.7	
Efficiency (ratios)							
Receivable turnover	11.93	9.00	7.47	9.11	7.97	7.54	
Inventory turnover	***	18.92		***	25.40	7.33	
Liquidity/Solvency (ratios)							
Working capital	1.53	1.13	0.66	1.08	1.06	0.98	
Debt to equity	0.05	0.24	0.83	0.06	0.24	0.68	
Liabilities to assets	0.49	0.67	0.95	0.64	0.70	0.59	
Interest coverage	9.96	1.69	-2.00		3.53	-3.56	
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)			
Operating profit			63	. 37			
Pretax profit			71	29			
Net profit			71	29			
Percentage of firms with zero or negative equ	ity(2)		:	20			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry SICE Grouping

- Combined publishing and printing industries 55

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.3	2.6
Accounts receivable	19.8	22.2
Inventory	10.3	8.1
Capital assets	38.3	33.4
Other assets	12.5	16.7
Total operating assets	89.1	83.0
Investments and accounts with affiliates	8.1	12.4
Portfolio investments and loans with non-affiliates	2.8	4.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.7	14.8
Borrowing:		
Banks	14.8	20.0
Short term paper	0.3	1.2
Mortgages	2.6	3.1
Bonds	3.8	5.9
Other loans	6.6	3.7
Amount owing to affiliates	14.3	16.7
Other liabilities	8.4	7.0
Deferred income tax	1.7	2.1
Total liabilities	75.3	74.5
Shareholders' equity		
Share capital	7.1	9.8
Retained earnings	17.6	14.1
Other surplus	1999	1.7
Total shareholders' equity	24.7	25.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	44.8	43.9
Current liabilities - % of total assets	44.0	45.4

Small and Medium Firms	Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refere	ence	Year 1993				20	Page: 128
	56	- Primary	steel indus	tries		***************************************	
SICE Grouping	291						
		Sm	all firms w	ith revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Bo	oundary (1)	Med	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			121				
Financial ratios							
Profitability (percentages)							
Net profit margin		1244	0.1			-1.3	-2.5
Pretax profit margin			-0.1		•••	-1.8	-3.6
Operating profit margin		***	1.7		***	0.5	-2.9
Gross profit margin		***	16.9	***		14.7	12.4
Operating revenue to net operating assets		***	201.5	***		234.2	209.2
Return on net operating assets		***	6.8	227	***	2.8	-6.3
Pretax profit to assets		(***	-0.4		****	-2.2	-6.0
Return on capital employed		***	4.1		1200	2.1	-3.6
Return on equity (2)	Ø.		0.4	****	***	-2.3	-9.1
Efficiency (ratios)							
Receivable turnover			8.02		***	6.18	6.13
Inventory turnover			9.74			8.64	6.15
Liquidity/Solvency (ratios)							
Working capital		***	0.85	•••		1.29	2.02
Debt to equity			0.96		***	0.84	0.79
Liabilities to assets		***	0.69	***	1121	0.52	0.52
nterest coverage		•••	1.00	***			-1.65
Distribution of firms by profits/loss	es			Firms with profits (%)	Firms with losses (%)		
Operating profit				60	40		
Pretax profit				60	40		
let profit				60	40		
Percentage of firms with zero or negative equ	nity(2))		3	30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry
SICE Grouping

56 - Primary steel industries

	Small firms with revenue under \$5 million	Medium firms with revenu from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	3.9	4.1		
Accounts receivable	13.3	26.5		
Inventory	11.9	15.6		
Capital assets	35.5	35.0		
Other assets	2.3	3.2		
Total operating assets	66.9	84.3		
Investments and accounts with affiliates	9.4	15.3		
Portfolio investments and loans with non-affiliates	23.6	0.3		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	11.1	11.7		
Borrowing:				
Banks	8.6	8.5		
Short term paper	4.6	0.0		
Mortgages	3.8	4.7		
Bonds	1.5	0.1		
Other loans	2.7	1.8		
Amount owing to affiliates	27.9	23.8		
Other liabilities	3.3	0.1		
Deferred income tax	1.7	1.2		
Total liabilities	65.3	51.9		
Shareholders' equity	W. W. C.			
Share capital	15.6	21.5		
Retained earnings	18.9	18.0		
Other surplus	0.2	8.5		
Total shareholders' equity	34.7	48.1		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	35.6	49.2		
Current liabilities - % of total assets	30.6	24.8		

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refe	rence Year 1993			200		Page: 130	
Industry	57 - Iron fou	ndries			· ·		
SICE Grouping	294						
	Sm	all firms wit	h revenue 1	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile Bou	ndary (1)	Me	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		104					
Financial ratios							
Profitability (percentages)							
Net profit margin		1.9			-2.9	-0.5	
Pretax profit margin	***	0.9	***	***	-1.4	0.4	
Operating profit margin	***	1.3	***	***	-0.7	0.6	
Gross profit margin	***	18.7			17.1	18.0	
Operating revenue to net operating assets		164.2	***		187.1	400.7	
Return on net operating assets		1.6	177	***	-1.8	14.2	
Pretax profit to assets	•••	1.0	***		-2.8	5.1	
Return on capital employed		6.1	***	344	-4.0	8.6	
Return on equity (2)	***	7.3		•••	-12.8		
Efficiency (ratios)							
Receivable turnover		5.58	•••		5.52	6.52	
nventory turnover		4.75	***		13.18	8.02	
Liquidity/Solvency (ratios)							
Working capital		1.58		***	1.72	1.10	
Pebt to equity	****	0.37			0.64	0.35	
iabilities to assets	***	0.37	***	•••	0.43	0.56	
nterest coverage	300	2.37		•••	•••	4.29	
Distribution of firms by profits/los	ses		Firms with	Firms with			

Operating profit	60	40	
Pretax profit	60	40	
Net profit	60	40	
Percentage of firms with zero or negative equity(2)	30		

profits (%)

losses (%)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993 Page: 131

Industry 57 - Iron foundries SICE Grouping 294

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.0	7.1
Accounts receivable	24.3	21.2
Inventory	13.0	12.7
Capital assets	44.0	19.4
Other assets	5.3	1.4
Total operating assets	92.6	61.8
Investments and accounts with affiliates	4.9	30.1
Portfolio investments and loans with non-affiliates	2.5	8.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.9	16.5
Borrowing:		
Banks	11.0	15.1
Short term paper	*	0.3
Mortgages	5.9	0.6
Bonds	(a)	3.4
Other loans	3.9	7.6
Amount owing to affiliates	13.7	8.1
Other liabilities	1.4	9.3
Deferred income tax	1.3	0.0
Total liabilities	54.0	60.9
Shareholders' equity		
Share capital	10.3	2.4
Retained earnings	35.8	20.1
Other surplus		16.6
Total shareholders' equity	46.0	39.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	46.9	43.0
Current liabilities - % of total assets	27.7	40.8

Small and Medium Firms Revenue under \$25 million, Refe.	rence Vear 1903	Financia	ıl Performan	ce Indicators	for Canadi			
Industry SICE Grouping		ım rolling,	casting and e	xtruding indu	ıstry	Page: 132		
		Small firms with revenue under \$5 million						
	-	Quartile Bo	oundary (1)	Med	dian			
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		65						
Financial ratios								
Profitability (percentages)								
Net profit margin	***	0.5	•••	22.2	-0.1	1.6		
Pretax profit margin	318	0.5	***		-0.1	2.1		
Operating profit margin	···	0.1	222	••••	1.1	2.7		
Fross profit margin		7.2		2444	13.7	13.8		
perating revenue to net operating assets		153.6	•••	•••	194.4	210.9		
teturn on net operating assets		-0.3		344	0.8	8.0		
retax profit to assets		0.6	****	447	-0.4	4.5		
teturn on capital employed	***	0.4	***		1.4	6.9		
eturn on equity (2)		1.4				9.9		
Efficiency (ratios)								
eceivable turnover	***	6.87	141	•••	8.20	7.67		
nventory turnover	***	50.00	***	•••	18.98	5.05		
iquidity/Solvency (ratios)								
orking capital		1.02	***	***	0.78	2.45		
ebt to equity	3 1	0.49		•••	0.36	0.23		
iabilities to assets	***	0.60	***	•••	0.55	0.49		
iterest coverage	Funa	-2.40			-0.15			
istribution of firms by profits/los	ses		Firms with profits (%)	Firms with				
perating profit			60	losses (%) 40				
retax profit			60	40				
et profit			60	40				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry SICE Grouping - Aluminum rolling, casting and extruding industry

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	5.2	6.6		
Accounts receivable	24.6	25.0		
Inventory	24.4	26.4		
Capital assets	28.8	27.4		
Other assets	1.0	12.1		
Total operating assets	84.1	97.5		
Investments and accounts with affiliates	15.6	1.1		
Portfolio investments and loans with non-affiliates	0.4	1.4		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	17.2	16.3		
Borrowing:				
Banks	17.5	28.8		
Short term paper	120	2		
Mortgages	4.6	3.7		
Bonds	120	1.8		
Other loans	8.5	0.8		
Amount owing to affiliates	15.5	21.4		
Other liabilities	2.4	0.8		
Deferred income tax	0.5	1.3		
Total liabilities	66.1	74.9		
Shareholders' equity				
Share capital	2.3	3.7		
Retained earnings	28.4	5.1		
Other surplus	3.3	16.3		
Total shareholders' equity	33.9	25.1		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	55.9	59.6		
Current liabilities - % of total assets	44.9	54.2		

Small and Medium Firms Revenue under \$25 million, Refe	mam c = ¥7	Financial Performance Indicators for Canadian Business						
							Page: 134	
Industry SICE Grouping	59 - 299	Other rol	led, cast an	d extruded n	on-ferrous m	etal product	s industry	
	233	Sma	Medium firms with revenue from \$5 million to \$25 million					
	-	Quartile Boundary (1)				lian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			98					
Financial ratios								
Profitability (percentages)								
Net profit margin		***	7.0		7.0		0.6	
Pretax profit margin		•••	10.5		10.6		0.7	
Operating profit margin			10.9	***	10.9	***	2.5	
Gross profit margin			22.1	***	***	***	16.7	
Operating revenue to net operating assets		•••	137.5		124.4	***	203.9	
Return on net operating assets			15.1	***	13.3		7.0	
Pretax profit to assets		***	9.4	***	9.4		1.4	
Return on capital employed		***	8.1		4.2		4.8	
Return on equity (2)		***	***				3.9	
Efficiency (ratios)								
Receivable turnover		***	4.71				5.63	
inventory turnover		***	2.31		•••		7.34	
Liquidity/Solvency (ratios)								
Vorking capital		***	2.71		10.88	***	1.25	
Pebt to equity			0.05				0.87	
Liabilities to assets			0.27		0.14		0.67	
nterest coverage			20.35			***	0.97	
Distribution of firms by profits/loa	sses			Firms with profits (%)	Firms with losses (%)			
Operating profit				60	40			
retax profit				60	40			
let profit				60	40			
ercentage of firms with zero or negative e	anity(2)				60			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1

1993

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Industry
SICE Grouping

Other rolled, cast and extruded non-ferrous metal products industry

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	7.2	6.4		
Accounts receivable	16.6	23.0		
Inventory	20.8	15.2		
Capital assets	38.0	36.4		
Other assets	8.6	7.5		
Total operating assets	91.1	88.6		
Investments and accounts with affiliates	8.9	11.1		
Portfolio investments and loans with non-affiliates	150	0.4		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	12.8	15.6		
Borrowing:				
Banks	9.0	15.6		
Short term paper		0.1		
Mortgages	2.9	0.8		
Bonds	ā	11.8		
Other loans	0.7	4.9		
Amount owing to affiliates	18.0	9.3		
Other liabilities	2.4	1.9		
Deferred income tax	0.9	5.3		
Total liabilities	46.6	65.3		
Shareholders' equity				
Share capital	0.0	10.8		
Retained earnings	46.5	16.8		
Other surplus	6.9	7.1		
Total shareholders' equity	53.4	34.7		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	57.2	45.6		
Current liabilities - % of total assets	22.6	33.7		

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refere	ence Year 1993	3	Page: 136					
AND		ated structura	al metal produ	icts industrie	S			
SICE Grouping	302							
	Sr	nall firms w	Medium firms with revenue from \$5 million to \$25 million					
	(8) 300 8 40 50 6	Quartile B	oundary (1)	Med	lian			
	Better			Firms	Firms			
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median		
Number of firms in the group		200						
Financial ratios								
Profitability (percentages)								
Net profit margin		-6.3			1.2	-0.7		
Pretax profit margin		-6.2		•••	1.5	-0.9		
Operating profit margin		-5.0	***	20000	2.7	0.5		
Gross profit margin		10.1		***	16.3	14.6		
Operating revenue to net operating assets	***	187.7	***		161.2	261.1		
Return on net operating assets		-11.0			9.2	1.1		
Pretax profit to assets	•••	-6.7			3.0	-1.3		
Return on capital employed		-7.0	•••		8.8	1.1		
Return on equity (2)		-2.2			8.5	-4.7		
Efficiency (ratios)								
Receivable turnover	•••	6.09	1,515	***	5.86	4.35		
nventory turnover		9.39	***		8.99	6.71		
Liquidity/Solvency (ratios)								
Vorking capital	***	2.33	***		1.41	1.86		
Pebt to equity		0.10	***	***	0.78	1.19		
iabilities to assets		0.43		***	0.58	0.66		
nterest coverage		0.56	1900	***	2.20	1.08		
Distribution of firms by profits/loss	es		Firms with	Firms with				
Operating profit			profits (%)	losses (%)				
retax profit			60	40				
retax profit			60	40				
terprofit			60	40				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business Revenue under \$25 million, Reference Year 1993

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77.9

38.1

- Fabricated structural metal products industries 60 Industry

Current assets - % of total assets

Current liabilities - % of total assets

302 **SICE Grouping** Medium firms with revenue Small firms with revenue from \$5 million to \$25 million under \$5 million % Balance Sheet Structure for a typical firm % **Assets** 6.3 5.6 Cash 46.8 18.8 Accounts receivable 19.7 11.3 Inventory 17.7 44.4 Capital assets 3.2 1.1 Other assets 93.7 81.2 Total operating assets 5.3 9.7 Investments and accounts with affiliates 1.0 9.1 Portfolio investments and loans with non-affiliates 100.0 100.0 Total assets Liabilities 20.9 14.3 Accounts payable Borrowing: 17.4 14.3 Banks 0.8 0.4 Short term paper 0.1 8.1 Mortgages 0.4 8.8 Bonds 5.9 3.1 Other loans 13.8 5.6 Amount owing to affiliates 2.6 10.5 Other liabilities 2.6 0.4 Deferred income tax 71.9 58.2 Total liabilities Shareholders' equity 8.1 6.4 Share capital 32.9 19.0 Retained earnings 0.9 2.7 Other surplus 28.1 41.8 Total shareholders' equity 100.0 100.0 Total liabilities and shareholders' equity

46.0

29.0

Small and Medium Firms	an Business							
Revenue under \$25 million, Refere						Page: 138		
_	61 - Ornamer 303	ntal and arc	hitectural me	tal products	industries			
	Sma	Small firms with revenue under \$5 million						
		Quartile Bo	undary (1)	Med	lian			
9	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		585						
Financial ratios								
Profitability (percentages)								
Net profit margin	3.6	0.2	-9.0	-1.8	0.4	1.6		
Pretax profit margin	4.1	0.3	-9.3	-1.6	0.4	1.5		
Operating profit margin	5.7	1.8	-5.7	-0.4	2.6	3.0		
Gross profit margin	18.9	15.8	12.3	16.6	14.4	14.6		
Operating revenue to net operating assets	411.6	241.1	136.6	136.6	307.0	306.1		
Return on net operating assets	9.4	3.8	-27.7	-29.8	7.4	10.8		
retax profit to assets	7.5	0.5	-24.6	-7.2	0.5	4.7		
Return on capital employed	8.0	4.8	-22.2	-6.1	5.9	10.0		
Return on equity (2)	13.3	4.9	-2.0	2.2	6.1	12.6		
Efficiency (ratios)								
eceivable turnover	23.64	7.69	4.20		6.55	6.90		
nventory turnover	19.44	10.04	5.35	7.73	10.45	9.05		
iquidity/Solvency (ratios)								
Vorking capital	4.11	1.26	0.93	1.13	1.14	1.25		
ebt to equity	0.05	0.14	0.68	0.05	0.28	1.41		
iabilities to assets	0.23	0.53	1.19	0.40	0.77	- 0.73		
nterest coverage	3.14	0.70	-2.38	-1.42	1.26	3.06		
listribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)				
perating profit			69	31				
retax profit			60	40				
et profit			60	40				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium I	Firms	Financial Performance	Indicators for Canadian Business
Revenue under \$25 millio		A 100 A	Page: 139
Industry	61 -	Ornamental and architectural meta	l products industries
SICE Grouping	303		

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.8	1.8
Accounts receivable	25.2	34.1
Inventory	21.2	25.0
Capital assets	32.4	27.3
Other assets	2.6	2.6
Total operating assets	90.3	90.9
Investments and accounts with affiliates	8.5	7.4
Portfolio investments and loans with non-affiliates	1.2	1.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.2	23.6
Borrowing:		
Banks	17.2	26.6
Short term paper	0.1	0.5
Mortgages	7.4	1.0
Bonds	1.0	5.8
Other loans	6.2	7.9
Amount owing to affiliates	17.7	7.0
Other liabilities	2.8	2.8
Deferred income tax	1.3	1.3
Total liabilities	73.0	76.5
Shareholders' equity		
Share capital	2.8	5.7
Retained earnings	22.4	17.6
Other surplus	1.9	0.2
Total shareholders' equity	27.0	23.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	61.3	67.4
Current liabilities - % of total assets	39.8	51.5

Small and Medium Firms Revenue under \$25 million, Reference Year 1993		Financial Performance Indicators for Canadian Business						
· · · · · · · · · · · · · · · · · · ·		Page: 140 - Stamped, pressed and coated metal products industries						
MARTINES 23 2022 25	304	d, pressed at	id coated fre	tai products i	ndustries			
	Sn	nall firms w	Medium firms with revenue from \$5 million to \$25 million					
		Quartile Bo	undary (1)	Me	dian			
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		822						
Financial ratios								
Profitability (percentages)								
Net profit margin	7.1	1.9	-0.9	1.3	1.5	0.9		
Pretax profit margin	8.7	2.5	-1.2	2.9	1.8	0.7		
Operating profit margin	7.3	3.4	-1.0	2.7	3.5	2.9		
Gross profit margin	20.2	15.8	12.6	15.3	16.0	15.2		
Operating revenue to net operating assets	402.1	243.0	151.3	234.5	224.2	211.8		
Return on net operating assets	21.7	10.3	0.2	5.0	11.2	3.3		
Pretax profit to assets	12.5	6.2	-2.7	8.9	3.1	3.0		
Return on capital employed	18.0	9.9	0.2	11.9	7.0	3.4		
Return on equity (2)	22.1	9.4	-3.4	5.9	5.4	3.1		
Efficiency (ratios)								
Receivable turnover	8.95	6.81	5.07	8.95	6.15	6.57		
Inventory turnover	31.89	13.90	6.13	36.63	11.98	6.36		
Liquidity/Solvency (ratios)								
Working capital	3.22	1.96	0.89	1.44	2.25	1.83		
Debt to equity	0.19	0.60	1.02	0.33	0.82	0.34		
Liabilities to assets	0.25	0.49	0.76	0.38	0.53	0.39		
Interest coverage	6.83	2.16	-0.56	2.87	2.05	4.78		
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)	· · · · · · · · · · · · · · · · · · ·			
Operating profit			77	23				
Pretax profit			74	26				
Net profit			75	25				
Percentage of firms with zero or negative eq	uitv(2)			7				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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- Stamped, pressed and coated metal products industries Industry 304 **SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.9	9.4
Accounts receivable	27.0	24.9
Inventory	12.8	20.8
Capital assets	35.2	31.9
Other assets	3.0	4.4
Total operating assets	85.0	91.3
Investments and accounts with affiliates	9.3	8.7
Portfolio investments and loans with non-affiliates	5.8	•
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.5	13.6
Borrowing:		
Banks	14.2	12.5
Short term paper	0.3	0.1
Mortgages	4.2	0.7
Bonds	3.2	3.7
Other loans	6.2	7.2
Amount owing to affiliates	10.2	11.3
Other liabilities	1.2	3.9
Deferred income tax	1.0	1.9
Total liabilities	57.9	54.9
Shareholders' equity	499207	policy carls
Share capital	4.0	10.2
Retained earnings	36.3	34.0
Other surplus	1.8	0.9
Total shareholders' equity	42.1	45.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	54.5	62.2
Current liabilities - % of total assets	30.8	30.6

Small and Medium Firms	Small and Medium Firms Financial Performance Indicators for Canadia Revenue under \$25 million, Reference Year 1993						
Revenue under \$25 million, Refe	rence 1	ear 1993					Page: 142
Industry		- Wire and	ł wire produc	cts industrie	s		
SICE Grouping	305				5-020-250		
		Sm	all firms wit	h revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Bour	ndary (1)	Me	dian	
		Better	Average	Worse	Firms	Firms	
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group			149				
Financial ratios							
Profitability (percentages)							
Net profit margin		2.4	-3.4	-7.0	***	-0.9	0.2
Pretax profit margin		3.1	-3.9	-6.1	***	-3.7	0.2
Operating profit margin		4.8	-0.9	-4.8	0444	-0.6	0.5
Gross profit margin		33.2	29.2	26.5		29.5	30.2
Operating revenue to net operating assets		315.6	296.8	237.8		296.8	199.8
Return on net operating assets		13.0	2.4	-16.2	***	-0.1	3.6
retax profit to assets		6.0	-6.9	-4.9		-3.2	1.4
leturn on capital employed		10.8	3.0	-4.2		1.5	1.9
Return on equity (2)		23.0	11.6	-1.6	•••	11.6	
Efficiency (ratios)							
teceivable turnover		7.95	7.16	5.79		7.95	
nventory turnover		7.88	6.54	5.33	•••	7.04	
iquidity/Solvency (ratios)							
Vorking capital		1.36	0.84	1.28	•••	0.88	2220
Pebt to equity		0.16	0.05	1.24	•••	0.20	

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	75	25
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	1	0

0.84

-0.42

1.00

-2.95

0.79

-0.29

0.48

0.63

1.96

Liabilities to assets

Interest coverage

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 143

Industry **SICE Grouping** 63 - Wire and wire products industries

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.4	0.9
Accounts receivable	27.2	28.5
Inventory	25.0	24.4
Capital assets	32.1	26.6
Other assets	3.3	10.8
Total operating assets	94.0	91.3
Investments and accounts with affiliates	3.9	5.8
Portfolio investments and loans with non-affiliates	2.1	2.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.8	18.1
Borrowing:		
Banks	14.4	11.3
Short term paper	0.1	0.8
Mortgages	1.9	4.5
Bonds	0.9	9.1
Other loans	5.2	6.3
Amount owing to affiliates	28.8	21.2
Other liabilities	1.9	8.9
Deferred income tax	1.2	1.7
Total liabilities	76.2	81.8
Shareholders' equity		
Share capital	3.5	6.4
Retained earnings	17.9	11.1
Other surplus	2.5	0.7
Total shareholders' equity	23.8	18.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.3	59.5
Current liabilities - % of total assets	52.1	33.5

Small and Medium Firms			Financial I	Performano	e Indicators	for Canadi	an Business
Revenue under \$25 million, Re	ference .	Year 1993					Page: 144
Industry		- Hardwa	re, tool and cu	tlery indus	tries		
SICE Grouping	306						
		Sm	all firms with	Medium firms with revenue from \$5 million to \$25 million			
			Quartile Boun	dary (1)	Me	dian	
		Better	Average	Worse	Firms	Firms	N. V
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group			1,019				
Financial ratios							
Profitability (percentages)							
Net profit margin		8.3	3.7	0.4	3.3	3.9	2.3
Pretax profit margin		11.1	4.7	0.4	4.3	5.2	2.4
Operating profit margin		15.8	7.6	3.2	6.3	7.6	5.2
Gross profit margin		32.4	26.7	24.0	26.2	26.7	25.4
Operating revenue to net operating asse	ets	327.9	229.4	129.1	219.6	236.4	180.8
Return on net operating assets		34.0	13.9	6.4	13.5	19.7	9.4
Pretax profit to assets		16.6	7.8	0.9	4.6	8.6	2.7
Return on capital employed		21.8	11.6	4.7	10.0	13.2	10.4
Return on equity (2)		27.0	14.5	1.1	11.9	14.9	18.4
Efficiency (ratios)							
		8.87	6.90	4.92	6.26	7.55	5.01
Receivable turnover			10.72		10.10	0.00	12111000
		34.95	12.73	6.64	18.19	9.80	3.51
Receivable turnover Inventory turnover <u>Liquidity/Solvency (ratios)</u>		34.95	12.73	6.64	18.19	9.80	3.51

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	82	18
Pretax profit	80	20
Net profit	80	20
Percentage of firms with zero or negative equity(2)	9	

0.37

0.60

4.40

1.36

0.84

1.00

0.33

0.56

2.25

0.43

0.55

8.53

1.18

0.72

1.64

0.05

0.35

11.83

Debt to equity

Liabilities to assets

Interest coverage

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms		Financial Perfori	mance Indicators for Canadian Business
Revenue under \$25 million,			Page: 145
Industry	64 - Har	dware, tool and cutlery is	ndustries

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.3	2.7
Accounts receivable	21.3	23.0
Inventory	14.7	24.4
Capital assets	38.6	37.0
Other assets	2.5	6.4
Total operating assets	88.5	93.4
Investments and accounts with affiliates	9.1	5.4
Portfolio investments and loans with non-affiliates	2.5	1.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.9	19.7
Borrowing:		
Banks	11.3	20.7
Short term paper	0.0	0.3
Mortgages	3.9	1.4
Bonds	1.5	1.3
Other loans	4.9	6.9
Amount owing to affiliates	10.7	13.2
Other liabilities	4.4	5.9
Deferred income tax	1.6	4.1
Total liabilities	58.2	73.5
Shareholders' equity		
Share capital	2.8	7.5
Retained earnings	38.2	18.6
Other surplus	0.7	0.5
Total shareholders' equity	41.8	26.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	52.8	58.9
Current liabilities - % of total assets	35.3	44.9

Small and Medium Firms Revenue under \$25 million, Refer	Financial Performance Indicators for Canadian Business						
			. ,			Page: 146	
Industry SICE Grouping	65 - Heating 307	equipment	industry				
2202 Groupmig		Small firms with revenue under \$5 million					
	and the second	Quartile Bo	undary (1)	Me	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		106					
Financial ratios	- The second sec			1-200			
Profitability (percentages)							
Net profit margin		0.2	***	me.	2.3		
Pretax profit margin	***	0.3		***	3.0	•••	
Operating profit margin	***	3.5			5.7	1003	
Gross profit margin	***	80.8	•••	•••	82.4	***	
Operating revenue to net operating assets		188.7	***		359.5	404	
Return on net operating assets	202	6.4	***	(min)	10.7	***	
Pretax profit to assets		1.2	***		5.9	20 222 00	
Return on capital employed		5.5			8.1		
Return on equity (2)	•••	10.7	***		9.1	See 1	
Efficiency (ratios)							
Receivable turnover	Same	9.05	***	•••	9.05	***	
nventory turnover	***	1.00	•••		2.03		
iquidity/Solvency (ratios)							
Vorking capital	8.000	1.35	•••		1.39		
Pebt to equity		0.27	***		2.04	***	
iabilities to assets	***	0.73			0.71		
nterest coverage		2.43		•••	3.10		
Distribution of firms by profits/loss	ees	-	Firms with	Firms with			
perating profit			profits (%)	losses (%)			
retax profit				40			
et profit			60	40			
er prom			60	40			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium	Firms	Financial Performance Inc	licators for Canadian Business
Revenue under \$25 milli			Page : 147
Industry	65	 Heating equipment industry 	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.8	
Accounts receivable	30.4	*
Inventory	36.5	2
Capital assets	15.6	•
Other assets	2.3	2
Total operating assets	97.7	: • 1.
Investments and accounts with affiliates	25	(₩
Portfolio investments and loans with non-affiliates	2.3	120
Total assets	100.0	•
Liabilities	¥	
Accounts payable	27.7	72
Borrowing:		
Banks	12.9	÷
Short term paper	0.0	72
Mortgages	3.4	2
Bonds	0.2	2
Other loans	4.1	7.5 8.5
Amount owing to affiliates	21.2	*
	3.3	¥
Other liabilities	0.1	
Deferred income tax	72.9	
Total liabilities		
Shareholders' equity	2.7	
Share capital	2.7	
Retained earnings	24.5	E
Other surplus	0.0	*
Total shareholders' equity	27.1	(B)
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	81.1	(-)
Current liabilities - % of total assets	48.9	370

Small and Medium Firms Revenue under \$25 million, Reference Year 1993			Financial Performance Indicators for Canadian Business					
				Page : 148				
Industry	66	- Machine	shop indust	гу				
SICE Grouping	308							
		Sm	all firms wit	h revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million	
		3	Quartile Bou	ndary (1)	Me	dian		
		Better	Average	Worse	Firms	Firms		
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median	
Number of firms in the group			1,707					
Financial ratios								
Profitability (percentages)								
Net profit margin		6.1	1.7	-1.8	0.8	2.3		
Pretax profit margin		6.3	2.0	-2.0	0.9	3.0		
Operating profit margin		9.1	4.3	-0.8	2.3	5.4		
Gross profit margin		22.4	17.7	12.1	17.6	17.5		
Operating revenue to net operating asset	is	438.8	238.4	150.4	319.0	211.3	***	
Return on net operating assets		21.4	9.9	-2.7	9.2	9.7	***	
Pretax profit to assets		10.8	4.2	-4.7	3.4	4.9		
Return on capital employed		17.7	8.5	-0.7	8.5	7.9	-	
Return on equity (2)		28.1	7.6	-9.1	7.2	7.6	***	
Efficiency (ratios)					×			
Receivable turnover		11.34	7.39	5.15	10.02	6.17		
nventory turnover		44.75	13.01	6.12	14.01	11.45	•••	
Liquidity/Solvency (ratios)								
Vorking capital		2.37	1.42	0.87	1.05	1.62	·	
Pebt to equity		0.20	1.10	2.38	0.97	1.05		
iabilities to assets		0.32	0.63	0.82	0.77	0.58		
nterest coverage		5.15	2.48	0.59	2.24	2.48		

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	74	26
Pretax profit	67	33
Net profit	66	34
Percentage of firms with zero or negative equity(2)	8	

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium I	Firms	Financial Performance Indicators	s for Canadian Business	
Revenue under \$25 millio		1993	Page: 149	
Industry	66 - Mac	chine shop industry		
SICE Grouping	308			
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million	
Balance Sheet Structure	for a typical firm	%	%	
Assets				
Cash		5.1	•	
Accounts receivable		22.3	5	
Inventory		14.5		
Capital assets		42.3	1.	
Other assets		4.0	· ·	
Total operating asse	ets	88.1	•	
Investments and accounts	with affiliates	8.8	*.	
Portfolio investments and I	oans with non-affiliates	3.1	*	
Total assets		100.0	•	
Liabilities				
Accounts payable		15.1	=	
Borrowing:				
Banks		23.5	4	
Short term paper		0.1	=	
Mortgages		4.2	-	
Bonds		1.6	-	
Other loans		11.1		
Amount owing to affiliates		7.0		
Other liabilities		2.0	(5)	
Deferred income tax		2.2	(5))	
		((0		

Total liabilities

Shareholders' equity

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Share capital

Other surplus

Retained earnings

66.8

5.4

26.9

0.9

33.2 100.0

46.5

32.9

Small and Medium Firms			Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	rence Ye	ear 1993					Page: 150	
Industry SICE Grouping	67 - 309	Other me	etal fabrica	ting industri	es			
		Sma	all firms wi	Medium firms with revenue from \$5 million to \$25 million				
	=		Quartile Bo	undary (1)	Me	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			513					
Financial ratios								
Profitability (percentages)								
Net profit margin		4.8	-0.1	-7.6	-2.6	0.3	-0.2	
Pretax profit margin		6.2	0.1	-7.8	-2.6	0.6	0.9	
Operating profit margin		8.4	1.0	-6.6	-2.0	1.5	3.0	
Gross profit margin		84.6	79.4	74.1	78.5	79.4	80.5	
Operating revenue to net operating assets		540.2	252.6	130.4	439.1	252.6	241.9	
Return on net operating assets		19.5	4.5	-14.6	1.7	5.1	6.4	
Pretax profit to assets		11.5	1.2	-14.0	-1.2	1.2	1.9	
Return on capital employed		14.5	5.3	-14.1	5.1	5.1	4.7	
Return on equity (2)		16.3	3.3	-28.9	2.8	3.2	3.9	
Efficiency (ratios)								
teceivable turnover		11.74	6.87	4.71	13.35	5.64	5.84	
nventory turnover		4.33	2.56	1.37	2.22	2.28	1.10	
iquidity/Solvency (ratios)								
Vorking capital		3.38	1.47	0.99	1.51	1.31	1.37	
ebt to equity		0.05	0.29	1.73	0.09	0.96		
iabilities to assets		0.19	0.61	0.90	0.24	0.70	0.90	
nterest coverage		4.60	1.04	-4.62	-1.47	1.04	0.66 1.46	
Distribution of firms by profits/loss	ses			Firms with	Firms with			
perating profit				profits (%)	losses (%)			
retax profit					40			
et profit				60	40			
ercentage of firms with zero or negative eq				60	40 11			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Revenue under \$25 million, Reference Year

Financial Performance Indicators for Canadian Business

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- Other metal fabricating industries 67 Industry SICE Grouping 309

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.3	4.0
Accounts receivable	25.9	24.5
inventory	14.8	23.1
Capital assets	37.3	28.5
Other assets	2.8	4.0
Total operating assets	88.0	84.1
Investments and accounts with affiliates	9.4	14.9
Portfolio investments and loans with non-affiliates	2.5	1.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.7	22.3
Borrowing:		
Banks	14.7	14.5
Short term paper	0.2	0.2
Mortgages	3.8	4.2
Bonds	4.0	6.0
Other loans	6.7	5.3
Amount owing to affiliates	11.4	16.9
Other liabilities	2.3	2.7
Deferred income tax	1.4	1.8
Total liabilities	64.3	74.0
Shareholders' equity		
Share capital	8.4	12.6
Retained earnings	26.8	7.6
Other surplus	0.6	5.9
Total shareholders' equity	35.7	26.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	51.7	56.8
Current liabilities - % of total assets	37.6	38.4

Small and Medium Firms Revenue under \$25 million, Refer	ence Year 1993	Financi	al Performan	ce Indicators	for Canadi	an Business Page: 152
Industry SICE Grouping	68 - Agricul 311	tural imple	ment industry	ri e		1 dgc . 132
	Sn	Small firms with revenue under \$5 million				Medium firms with revenue from \$5 million to \$25 million
		Quartile B	oundary (1)	Me	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		136				
Financial ratios		0.00A100				
Profitability (percentages)						
Net profit margin		3.7	***			2.5
Pretax profit margin		4.2				2.9
Operating profit margin		4.9		•••	22.00	4.1
Gross profit margin				***	2020 ****	18.4
Operating revenue to net operating assets		125.9	***	70 44 0	***	132.4
Return on net operating assets		7.5	***	***	•••	6.5
retax profit to assets		5.0	***			3.0
Return on capital employed	***	5.8		1244 1244		6.5
Return on equity (2)	***	5.6				11.6
Efficiency (ratios)						
Receivable turnover	***	12.88				6.21
nventory turnover	•••		***	•••		2.59
iquidity/Solvency (ratios)						
Vorking capital	***	1.78	244			1.36
ebt to equity	***	***		***	***	
iabilities to assets	***	0.34		•••	***	1.13
nterest coverage						0.59 2.10
vistribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)		
perating profit			60	40		
retax profit			60	40		
et profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page: 153

Industry	
SICE Grouping	

68 - Agricultural implement industry

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	1.4	2.3
Accounts receivable	6.3	11.1
Inventory	11.5	30.5
Capital assets	9.3	31.4
Other assets	2.7	4.0
Total operating assets	31.2	79.4
Investments and accounts with affiliates	67.5	19.1
Portfolio investments and loans with non-affiliates	1.4	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	3.5	12.6
Borrowing:		
Banks	3.1	14.0
Short term paper	35)	5
Mortgages	1.5	0.2
Bonds	S.	Ē.
Other loans	0.2	6.1
Amount owing to affiliates	12.4	11.3
Other liabilities	4.9	0.4
Deferred income tax	0.4	0.2
Total liabilities	25.9	44.8
Shareholders' equity		
Share capital	101.0	71.3
Retained earnings	-156.2	-16.7
Other surplus	129.3	0.5
Total shareholders' equity	74.1	55.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	20.6	49.4
Current liabilities - % of total assets	6.1	29.6

Small and Medium Firms			Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	ence Ye	ear 1993	Page : 154					
Industry		Other ma	achinery an	d equipment	industries			
SICE Grouping	319							
		Sma	all firms wi	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million	
	S17.		Quartile Bo	undary (1)	Med	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			1,853					
Financial ratios		1000000						
Profitability (percentages)								
Net profit margin		5.6	1.2	-6.3	-0.6	1.9	1.0	
Pretax profit margin		6.9	1.4	-6.0	-0.6	2.4	1.3	
Operating profit margin		7.1	2.9	-3.9	-2.4	4.2	3.2	
Gross profit margin		32.3	29.3	20.1	26.4	30.1	29.5	
Operating revenue to net operating assets		405.3	303.4	185.6	276.4	292.3	301.3	
Return on net operating assets		18.4	8.4	-14.1	0.7	10.2	8.8	
Pretax profit to assets		11.5	2.4	-7.0	-0.2	3.5	3.7	
Return on capital employed		16.5	6.7	-2.2	3.9	8.8	10.6	
Return on equity (2)		25.0	8.0	-11.8	8.7	7.6	9.8	
Efficiency (ratios)								
Receivable turnover		10.69	7.29	5.29	7.29	6.83	5.59	
Inventory turnover		10.34	5.02	3.37	5.32	4.78	3.91	
Liquidity/Solvency (ratios)								
Working capital		2.62	1.55	0.99	1.07	1.93	1.39	
Debt to equity		0.05	0.59	1.94	0.34	0.69	0.99	
Liabilities to assets		0.38	0.60	0.88	0.60	0.54	0.65	
Interest coverage		4.50	1.33	-2.59	0.91	2.26	3.63	
Distribution of firms by profits/loss	ses			Firms with profits (%)	Firms with losses (%)			
Operating profit				66	34			
Pretax profit				64	36			
Net profit				66	34			
Percentage of firms with zero or negative ec	uity(2)			s 2000 1	3			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium	Firms F	inancial Performance Indicators	for Canadian Business
Revenue under \$25 mill	ion, Reference Year 1993		Page: 155
Industry	69 - Other machi	inery and equipment industries	
SICE Grouping	319		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structur	e for a typical firm	%	%
Assets			
Cash		7.4	6.4
Accounts receivable		22.8	27.7
Inventory		22.6	29.6
Capital assets		24.2	22.7
Other assets		2.7	4.9
Total operating as:	sets	79.7	91.3
Investments and account	s with affiliates	15.1	6.8
Portfolio investments and	loans with non-affiliates	5.2	1.9
Total assets		100.0	100.0
Liabilities			
Accounts payable		17.3	22.6
Borrowing:			
Banks		12.6	12.9
Short term paper		0.1	0.5
Mortgages		4.4	1.2
Bonds		1.3	5.4
Other loans		4.4	5.0

15.3

2.2

0.6

58.2

6.3

35.0

0.5

41.8

100.0

60.3

31.5

7.5

8.9

1.7

65.7

9.9

20.4

4.0

34.3 100.0

> 68.9 44.9

Other loans

Other liabilities

Share capital

Other surplus

Deferred income tax

Total liabilities

Shareholders' equity

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Retained earnings

Amount owing to affiliates

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Reference Year			1450.150					
Industry	70	- Aircraft a	and aircraft	t parts industr	ту			
SICE Grouping	321		11 cc	• / •			Medium firms with	
		Sma	ill firms w	llion	revenue from \$5 million to \$25 million			
			Quartile Boundary (1)		Median			
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		210022	231					
Financial ratios								
Profitability (percentages)								
Net profit margin		8.7	0.7	-2.7	-0.1	2.9		
Pretax profit margin		10.6	0.7	-1.7	-0.1	2.9		
Operating profit margin		9.4	-0.1	-16.4	-9.3	1.2		
Gross profit margin		***	21.4			24.0		
Operating revenue to net operating assets		298.9	143.1	71.8		133.1	•••	
Return on net operating assets		20.4	2.9	-45.2		4.3	200	
Pretax profit to assets		15.0	0.8	-3.2	-0.8	4.0		
Return on capital employed		31.9	10.4	2.8	11.4	8.4		
Return on equity (2)		35.6	10.7	2.0	•••	4.5		
Efficiency (ratios)								
Receivable turnover		9.47	6.34	5.10		6.06		
nventory turnover		12.57	4.98	3.03	•••	5.51		
iquidity/Solvency (ratios)								
Vorking capital		4.04	1.51	0.74	0.95	1.51		
Pebt to equity		0.05	0.38	1.25	0.05	1.03		
iabilities to assets		0.42	0.66	1.11	0.90	0.66		
nterest coverage		***	2.00	100	•••	1.95		
Distribution of firms by profits/los	sses			Firms with profits (%)	Firms with losses (%)			
perating profit				60	40			
retax profit				65	35			
et profit				65	35			
ercentage of firms with zero or negative e	anitu(2)				5			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business						
Revenue under \$25 million		993	Page: 157			
Industry	70 - Aircraf	ft and aircraft parts industry				
SICE Grouping	321					
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million			
Balance Sheet Structure	for a typical firm	%	%			
Assets						
Cash		6.6	a			
Accounts receivable		20.2	•			
Inventory		21.5	*			
Capital assets		45.2	-			
Other assets		2.8	¥			
Total operating asset	ts	96.2	·			
Investments and accounts v	vith affiliates	2.0	*			
Portfolio investments and lo	ans with non-affiliates	1.8	*			
Total assets		100.0	•			
Liabilities						
Accounts payable		11.7	·•			
Borrowing:						
Banks		13.0	851			
Short term paper		0.4	19			
Mortgages		2.3	2			
Bonds		4.5				
Other loans		5.2	82 m			
Amount owing to affiliates		45.7				
Other liabilities		1.8				
Deferred income tax		3.1	*1			

87.7	¥	
4.2	υ Ε	
7.8		
0.3		
12.3		
100.0	•	
52.7	37	
24.2	.53	
	4.2 7.8 0.3 12.3 100.0	

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refe	rence Year 1993					Page: 158
Industry SICE Grouping		nd bus body	y and trailer i	ndustries		
SICE Grouping	324					Medium firms with
	Sm	Small firms with revenue under \$5 million				
ë	-	Quartile Be	oundary (1)	Med	dian	Median
	Better	Average		Firms	Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	
Number of firms in the group		249				
Financial ratios					**	
Profitability (percentages)						
Net profit margin	4.1	2.8	-2.5		1.6	3.9
Pretax profit margin	5.3	3.5	-2.7		2.2	5.5
Operating profit margin	5.6	4.2	-2.1	•••	3.0	6.8
Gross profit margin	17.0	15.2	11.6		13.3	15.1
Operating revenue to net operating assets	469.5	292.3	153.0	***	290.5	***
Return on net operating assets	30.7	12.4	-1.6	***	9.1	
Pretax profit to assets	19.7	5.6	-3.8	222	3.8	16.1
Return on capital employed	33.2	10.8	0.7		7.6	13.3
Return on equity (2)	28.5	12.9	0.9		6.6	\$255
Efficiency (ratios)						
Receivable turnover	25.68	12.40	6.87		10.46	19.76
nventory turnover	9.95	5.04	3.72	1222	5.85	
<u>liquidity/Solvency (ratios)</u>						
Vorking capital	2.89	1.22	1.10	1944	1.56	2.66
ebt to equity	0.05	0.47	1.51	· · ·	0.05	=======================================
iabilities to assets	0.23	0.63	0.72	***	0.34	0.34
nterest coverage		4.32			1.20	
Distribution of firms by profits/los	ses		Firms with	Firms with		
perating profit			profits (%) 64	losses (%)		
• management • Fig. 7.777			04	36		

64

36

36

15

Percentage of firms with zero or negative equity(2)

Pretax profit

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

Industry 324 SICE Grouping

- Truck and bus body and trailer industries 71

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	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.9	11.6
Accounts receivable	19.9	16.4
Inventory	23.3	25.2
Capital assets	35.6	22.1
Other assets	9.0	1.3
Total operating assets	98.6	76.6
Investments and accounts with affiliates	0.9	20.1
Portfolio investments and loans with non-affiliates	0.5	3.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.0	13.1
Borrowing:		
Banks	3.8	4.9
Short term paper	0.1	÷ .
Mortgages	4.0	5.1
Bonds	1.6	13.5
Other loans	1.4	1.7
Amount owing to affiliates	7.9	5.5
Other liabilities	1.5	4.3
Deferred income tax	1.4	0.2
Total liabilities	42.7	48.4
Shareholders' equity	7 0	20.0
Share capital	7.8	20.8
Retained earnings	49.4	30.8
Other surplus	0.1	0.0
Total shareholders' equity	57.3	51.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	57.3	57.3
Current liabilities - % of total assets	26.5	18.0

Revenue under \$25 million, Refer						Page: 160
Industry		ehicle parts	and accessor	ries industries	S	
SICE Grouping	325					
	Sm	all firms w	ith revenue	Medium firms with revenue from \$5 million to \$25 million		
	A	Quartile Bo	oundary (1)	Med	dian	Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group		440				
Financial ratios				-		
Profitability (percentages)						
Net profit margin	4.6	1.6	-1.9	-0.6	2.1	3.4
Pretax profit margin	5.1	2.4	-2.0	-0.6	2.9	4.1
Operating profit margin	6.6	2.8	-0.7	-1.1	4.9	3.4
Gross profit margin	16.6	12.9	10.5	11.0	14.4	15.4
Operating revenue to net operating assets	599.9	258.6	185.2	190.0	313.3	319.7
Return on net operating assets	25.8	6.4	-1.6	-3.8	13.2	16.0
Pretax profit to assets	11.3	5.6	-3.6	-0.1	6.3	7.1
Return on capital employed	16.3	6.3	-2.5	0.6	10.4	14.0
Return on equity (2)	23.3	13.5	-3.1	11.1	10.4	16.6
Efficiency (ratios)						
Receivable turnover	16.97	8.32	6.20	15.70	7.30	6.34
nventory turnover	11.82	5.28	2.37	2.37	5.28	8.96
Liquidity/Solvency (ratios)					8	
Vorking capital	3.89	2.14	1.39	2.52	1.93	1.42
Debt to equity	0.05	0.16	1.54	0.11	0.52	0.37
Liabilities to assets	0.26	0.41	0.78	0.35	0.44	0.63
nterest coverage	5.16	1.78	-0.08	***	2.44	9.63
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)		
perating profit			68	32		
retax profit			60	40		
let profit			60	40		
ercentage of firms with zero or negative eq	:4(2)			3		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
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Industry

72 - Motor vehicle parts and accessories industries

SICE Grouping 325		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.8	5.1
Accounts receivable	22.0	25.3
Inventory	27.9	23.7
Capital assets	24.8	25.0
Other assets	3.7	11.2
Total operating assets	85.2	90.2
Investments and accounts with affiliates	10.0	7.7
Portfolio investments and loans with non-affiliates	4.8	2.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.6	22.1
Borrowing:		
Banks	13.2	11.8
Short term paper	0.1	0.3
Mortgages	4.3	0.4
Bonds	1.7	3.1
Other loans	4.9	6.0
Amount owing to affiliates	12.2	12.5
Other liabilities	1.8	6.6
Deferred income tax	0.5	0.9
Total liabilities	56.4	63.8
Shareholders' equity	lua s	
Share capital	17.9	17.1
Retained earnings	25.3	17.1
Other surplus	0.3	2.0
Total shareholders' equity	43.6	36.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	59.8	63.4
Current liabilities - % of total assets	31.3	38.1

Revenue under \$25 million, Reference Year 1993			Financial Performance Indicators for Canadian Business Page: 162					
Industry	73 - Boatbu	ilding and re	epair industry	,		1 agc . 102		
SICE Grouping	328	and it	opun maasa y					
	Sn	Small firms with revenue under \$5 million						
		Quartile Boundary (1)		Median				
	Better Q3 75%	Average Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		246						
Financial ratios								
Profitability (percentages)								
Net profit margin	7.2	2.9	0.2	0.8	2.9	***		
retax profit margin	8.4	3.7	0.2	0.8	3.7			
Operating profit margin	8.9	4.9	-4.5	2.0	4.9			
Gross profit margin	17.7	12.2	9.8	15.8	12.7			
Operating revenue to net operating assets	240.4	189.6	167.6	181.5	240.4	20.		
Return on net operating assets	21.1	9.3	3.8	7.0	16.3	•••		
retax profit to assets	13.3	2.7	0.8	2.2	9.0	// ***		
Return on capital employed	15.6	8.0	3.6	7.5	10.6	2000		
deturn on equity (2)		8.3		4.2	***	•••		
Efficiency (ratios)								
eceivable turnover		26.12	•••	15.25	26.12	•••		
nventory turnover	23.00	6.10	1.90	6.90	5.98			
iquidity/Solvency (ratios)								
Vorking capital	5.57	1.31	0.77	1.04	1.92			
ebt to equity	0.05	0.08	0.98	0.05	0.21			
iabilities to assets	0.20	0.77	1.01	0.80	0.55			
nterest coverage		1.79		200		•••		
pistribution of firms by profits/los	ses		Firms with profits (%)	Firms with losses (%)				
perating profit			84	16		*		
retax profit			73	27				
et profit	36		73	27				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 163

Industry

73 - Boatbuilding and repair industry

SICE Grouping

328

SICE Grouping 328		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.0	*
Accounts receivable	8.8	
Inventory	17.5	
Capital assets	44.8	*
Other assets	1,1	¥
Total operating assets	82.1	*
Investments and accounts with affiliates	9.8	
Portfolio investments and loans with non-affiliates	8.1	*
Total assets	100.0	•
Liabilities		
Accounts payable	14.3	-
Borrowing:		
Banks	13.8	<u>.</u>
Short term paper	-	-
Mortgages	22.2	
Bonds		<u></u>
Other loans	1.6	
Amount owing to affiliates	12.5	72 9
Other liabilities	6.0	, and
Deferred income tax	0.4	, in the second second
Total liabilities	70.8	(*)
Shareholders' equity		
Share capital	3.1	.*.
Retained earnings	25.4	(#X
Other surplus	0.7	30
Total shareholders' equity	29.2	9€0
Total liabilities and shareholders' equity	100.0	j.
Current assets - % of total assets	46.4	-
Current liabilities - % of total assets	47.9	14

Small and Medium Firms			Financial I	Performano	ce Indicators	for Canadi	ian Business	
Revenue under \$25 million, Reference Year 1993								
Industry	74	- Electric	lighting indus	stries				
SICE Grouping	333							
		Sma	all firms with	revenue i	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million	
			Quartile Boun	dary (1)	Me	dian		
		Better	Average	Worse	Firms	Firms		
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median	
Number of firms in the group			249					
Financial ratios								
Profitability (percentages)								
let profit margin			-1.7		***			
retax profit margin			-2.4			***	***	
Operating profit margin			-1.2		0.00	****	•••	
Gross profit margin		•••	24.0	***	***	•••		
perating revenue to net operating assets		000	93.4	***	•••	***		
leturn on net operating assets		***	1.8		74.1		***	
retax profit to assets		•••	-3.8	•••	***	***	•••	
teturn on capital employed			1.8				(***)	
leturn on equity (2)					***	1222	3.00	
Efficiency (ratios)								
eceivable turnover		•••	6.61		***	***	***	
nventory turnover		***	1.67		##D	***	•••	
iquidity/Solvency (ratios)								
Vorking capital		344	0.87		•••			
ebt to equity		•••	0.05		***		•••	
iabilities to assets		1555	1.18	***	***	***	***	
nterest coverage		•••	-1.37					

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium F	irms	Financial Performance Indicators	s for Canadian Business
Revenue under \$25 million	n, Reference Year 1	993	Page: 165
Industry	74 - Electri	c lighting industries	
SICE Grouping	333		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure	for a typical firm	%	%
Assets			
Cash		0.5	*
Accounts receivable		20.9	Ε.
Inventory		43.2	ā
Capital assets		24.4	-
Other assets		6.3	-
Total operating asset	ts	95.2	•
Investments and accounts v	vith affiliates	4.6	
Portfolio investments and lo	ans with non-affiliates	0.2	*
Total assets		100.0	-
Liabilities			
Accounts payable		21.1	(*)
Borrowing:			
Banks		8.8	
Short term paper		0.3	2€5
Mortgages		0.5	-
Bonds		3.2	語画的
Other loans		1.9	
Amount owing to affiliates		23.9	-
Other liabilities		0.2	(*)
		0.0	

Deferred income tax

Total liabilities

Shareholders' equity

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Retained earnings

Share capital

Other surplus

0.0

59.8

28.9

11.3

0.0

40.2 100.0

> 66.0 38.8

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	rence Year 1993	3				Page: 166
Industry		unication and	d other electr	onic equipme	ent industries	3
SICE Grouping	335					
	Sn	nall firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	oundary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		449				
Financial ratios						
Profitability (percentages)						
Net profit margin	4.7	2.7	0.2	2.7	0.7	3.2
Pretax profit margin	7.0	3.1	0.3	1.3	1.1	4.3
Operating profit margin	7.0	3.1	-0.3	1.3	2.6	5.3
Gross profit margin	24.1	23.5	18.0	***	21.6	19.5
Operating revenue to net operating assets	362.6	240.3	147.3	211.8	215.3	238.7
Return on net operating assets	14.5	7.7	-3.7		8.0	7.6
retax profit to assets	11.0	6.3	0.5	3.9	2.5	3.4
teturn on capital employed	11.7	9.7	0.4	5.8	6.3	6.6
teturn on equity (2)	13.8	10.4	-1.0	•••	1.7	10.9
Efficiency (ratios)						
leceivable turnover	20.12	6.91	4.47	•••	6.82	6.05
nventory turnover	10.31	7.00	2.64		9.19	6.60
iquidity/Solvency (ratios)						
Vorking capital	2.34	1.64	1.20	1.20	1.83	1.02
ebt to equity	0.28	0.64	0.75	0.74	0.40	0.06
iabilities to assets	0.42	0.53	0.58	0.58	0.46	0.68
nterest coverage	4.89	3.83	1.14	•	3.86	2.19
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		
perating profit			66	34		
retax profit			70	30		
et profit			66	34		
ercentage of firms with zero or negative ec	quity(2)			7		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firn	ns	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million,		1993	Page: 167				
Industry	75 - Con	nmunication and other electronic equ	ipment industries				
SICE Grouping	335						
		Small firms with reve under \$5 million	nue Medium firms with revenue from \$5 million to \$25 million				
Balance Sheet Structure for	a typical firm	%	%				
Assets							
Cash		7.8	11.6				
Accounts receivable		23.7	26.0				
Inventory		22.4	21.4				
Capital assets		22.9	20.3				
Other assets		4.4	7.0				
Total operating assets		81.2	86.3				

Assets 7.8 11.6 Accounts receivable 23.7 26.0 Inventory 22.4 21.4 Capital assets 22.9 20.3 Other assets 4.4 7.0 Total operating assets 81.2 86.3 Investments and accounts with affiliates 17.5 9.2 Portfolio investments and loans with non-affiliates 1.2 4.5 Total assets 100.0 100.0 Liabilities Accounts payable 17.6 23.5 Borrowing: 2 3.3 Banks 10.6 17.9 Short term paper 0.2 3.3 Mortgages 1.0 0.2 Bonds 2.3 1.2 Other loans 5.4 10.3 Amount owing to affiliates 8.2 18.5 Other liabilities 8.2 18.5 Other liabilities 9.0 78.5 Shareholders' equity Share capital 10.1 23.	Balance Sheet Structure Tor a typical IIIII	70	**************************************
Cash 23.7 26.0 Inventory 22.4 21.4 Capital assets 22.9 20.3 Other assets 4.4 7.0 Total operating assets 81.2 86.3 Investments and accounts with affiliates 17.5 9.2 Portfolio investments and loans with non-affiliates 1.2 4.5 Total assets 100.0 100.0 Liabilities 2.3 Accounts payable 17.6 23.5 Borrowing: Banks 10.6 17.9 Short term paper 0.2 3.3 Mortgages 1.0 0.2 Bonds 2.3 1.2 Other loans 5.4 10.3 Amount owing to affiliates 8.2 18.5 Other liabilities 4.4 3.6 Deferred income tax 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity Shareholders' equity	Assets		
Inventory 22.4 21.4	Cash		
Capital assets 22.9 20.3 Colher assets 4.4 7.0 Total operating assets 81.2 86.3 Investments and accounts with affiliates 17.5 9.2 Portfolio investments and loans with non-affiliates 1.2 4.5 Total assets 100.0 100.0 Liabilities	Accounts receivable		
Capital assets 4.4 7.0 Total operating assets 81.2 86.3 Investments and accounts with affiliates 17.5 9.2 Portfolio investments and loans with non-affiliates 1.2 4.5 Total assets 100.0 100.0 Liabilities 4.4 7.0 Accounts payable 17.6 23.5 Borrowing: 10.6 17.9 Banks 10.6 17.9 Short term paper 0.2 3.3 Mortgages 1.0 0.2 Bonds 2.3 1.2 Other loans 5.4 10.3 Amount owing to affiliates 8.2 18.5 Other liabilities 4.4 3.6 Deferred income tax 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity 10.1 23.0 Retained earnings 38.2 0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5<	Inventory		
Total operating assets 81.2 86.3 Investments and accounts with affiliates 17.5 9.2 Portfolio investments and loans with non-affiliates 1.2 4.5 Total assets 100.0 100.0 Liabilities Accounts payable 17.6 23.5 Borrowing: 10.6 17.9 Banks 10.6 17.9 Short term paper 0.2 3.3 Mortgages 1.0 0.2 Bonds 2.3 1.2 Other loans 5.4 10.3 Amount owing to affiliates 8.2 18.5 Other liabilities 4.4 3.6 Deferred income tax 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity 10.1 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 50.0 20.2	Capital assets	22.9	
Investments and accounts with affiliates 17.5 9.2 Portfolio investments and loans with non-affiliates 1.2 4.5 **Total assets** **Total assets** **Total assets** **Liabilities** Accounts payable 17.6 23.5 **Borrowing:** **Banks** **Short term paper** **Short term paper** **Mortgages** **Bonds** **Other loans** **Amount owing to affiliates** Other liabilities** **Other liabilities** **Other liabilities** **Deferred income tax** **Total liabilities** **Share capital** Retained earnings** **Other surplus** **Total shareholders' equity** **Total shareholders' equity** **Total liabilities and shareholders' equity** **Total liabilities and shareholders' equity** **Current assets - % of total assets** **Gundal description investments and 10.0 100.0 **Current assets - % of total assets** **Total liabilities and shareholders' equity** **Total liabilities and sh	Other assets		
Portfolio investments and loans with non-affiliates 1.2 4.5 Total assets 100.0 100.0 100.0	Total operating assets	81.2	86.3
Description investments and loans with informations	Investments and accounts with affiliates	17.5	9.2
Total assets Liabilities Accounts payable 17.6 23.5 Borrowing:	Portfolio investments and loans with non-affiliates	1.2	4.5
Accounts payable 17.6 23.5 Borrowing: Banks 10.6 17.9 Short term paper 0.2 3.3 Mortgages 1.0 0.2 Bonds 2.3 1.2 Other loans 5.4 10.3 Amount owing to affiliates 8.2 18.5 Other liabilities 4.4 3.6 Deferred income tax 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity 10.1 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 100.0 Current assets - % of total assets 64.4 64.8	Total assets	100.0	100.0
Barks 10.6 17.9 Short term paper 0.2 3.3 Mortgages 1.0 0.2 Bonds 2.3 1.2 Other loans 5.4 10.3 Amount owing to affiliates 8.2 18.5 Other liabilities 4.4 3.6 Deferred income tax 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity 50.0 21.5 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 Current assets - % of total assets 64.4 64.8	Liabilities		
Banks 10.6 17.9 Short term paper 0.2 3.3 Mortgages 1.0 0.2 Bonds 2.3 1.2 Other loans 5.4 10.3 Amount owing to affiliates 8.2 18.5 Other liabilities 4.4 3.6 Deferred income tax 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity 10.1 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 100.0 Current assets - % of total assets 64.4 64.8	Accounts payable	17.6	23.5
Short term paper 0.2 3.3 Mortgages 1.0 0.2 Bonds 2.3 1.2 Other loans 5.4 10.3 Amount owing to affiliates 8.2 18.5 Other liabilities 4.4 3.6 Deferred income tax 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity 10.1 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 100.0 Current assets - % of total assets 64.4 64.8	Borrowing:		
Mortgages 1.0 0.2 Bonds 2.3 1.2 Other loans 5.4 10.3 Amount owing to affiliates 8.2 18.5 Other liabilities 4.4 3.6 Deferred income tax 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity 10.1 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 100.0 Current assets - % of total assets 64.4 64.8	Banks	10.6	17.9
Bonds 2.3 1.2 Other loans 5.4 10.3 Amount owing to affiliates 8.2 18.5 Other liabilities 4.4 3.6 Deferred income tax 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity Share capital 10.1 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 Current assets - % of total assets 64.4 64.8	Short term paper	0.2	3.3
Bonds 5.4 10.3 Other loans 8.2 18.5 Amount owing to affiliates 4.4 3.6 Other liabilities 0.4 0.0 Deferred income tax 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity Share capital 10.1 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 100.0 Current assets - % of total assets 64.4 64.8	Mortgages	1.0	0.2
Other loans 8.2 18.5 Amount owing to affiliates 4.4 3.6 Other liabilities 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity 10.1 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 100.0 Current assets - % of total assets 64.4 64.8	Bonds	2.3	1.2
Amount owing to animates Other liabilities Deferred income tax Total liabilities Shareholders' equity Share capital Retained earnings Other surplus Total shareholders' equity Total shareholders' equity Total shareholders' equity Total liabilities and shareholders' equity Current assets - % of total assets 4.4 3.6 0.0 78.5 78.5 Total liabilities 10.1 23.0 -0.2 -0.2 -0.2 1.6 -1.3 Total shareholders' equity 100.0 100.0	Other loans	5.4	10.3
Other liabilities 0.4 0.0 Total liabilities 50.0 78.5 Shareholders' equity 10.1 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 100.0 Current assets - % of total assets 64.4 64.8	Amount owing to affiliates	8.2	18.5
Total liabilities 50.0 78.5 Shareholders' equity Share capital Retained earnings Other surplus Total shareholders' equity Total liabilities and shareholders' equity Current assets - % of total assets 50.0 78.5 78.5 78.5 10.1 23.0 -0.2	Other liabilities	4.4	3.6
Total liabilities 50.0 78.5 Shareholders' equity 38.2 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 100.0 Current assets - % of total assets 64.4 64.8		0.4	0.0
Share capital 10.1 23.0 Retained earnings 38.2 -0.2 Other surplus 1.6 -1.3 Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 100.0 Current assets - % of total assets 64.4 64.8		50.0	78.5
Retained earnings 38.2 -0.2	Shareholders' equity	8800	
Other surplus Total shareholders' equity Total liabilities and shareholders' equity 100.0 Current assets - % of total assets 64.4 -1.3 -1.3 100.0 21.5	Share capital		
Total shareholders' equity 50.0 21.5 Total liabilities and shareholders' equity 100.0 100.0 Current assets - % of total assets 64.4 64.8	Retained earnings		
Total liabilities and shareholders' equity 100.0 Current assets - % of total assets 64.4 64.8			
Current assets - % of total assets 64.4 64.8	Total shareholders' equity	50.0	
Current assets - 70 of total assets	Total liabilities and shareholders' equity	100.0	100.0
Current liabilities - % of total assets 35.2 46.4	Current assets - % of total assets	64.4	
	Current liabilities - % of total assets	35.2	46.4

Small and Medium Firms		Financia	il Performano	ce Indicators	for Canadi	an Business
Revenue under \$25 million, Refe	rence Year 1993					Page: 168
Industry		store and bu	isiness machi	ne industries		
SICE Grouping	336		81			
×	Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million			
	-	Quartile Bo	oundary (1)	Med	lian	
	Better	Average	e Worse	Firms	Firms	980 CO
	Q3 75%	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median
	13 %	50%	25%	,		
Number of firms in the group		129				
Financial ratios			1282			
Profitability (percentages)						
Net profit margin	(*********	-0.1			3.8	2002
Pretax profit margin	***	-0.1	***		3.8	
Operating profit margin	•••	1.2	•••		4.7	
Gross profit margin	•••	13.7	an.		13.9	
Operating revenue to net operating assets		183.6			121.1	***
Return on net operating assets		3.6		•••	7.6	2004
Pretax profit to assets		0.1	3444	•••	5.7	***
Return on capital employed		3.1		***	9.0	
Return on equity (2)	***	6.1	***	•••	9.9	
Efficiency (ratios)						
Receivable turnover		3.79	***		4.60	***
nventory turnover	222	4.96	***	***	4.79	
Liquidity/Solvency (ratios)						
Vorking capital		3.34			5.10	
Pebt to equity		2.41				
iabilities to assets		0.42			0.42	
nterest coverage	***	1.17				
Distribution of firms by profits/los	sses		Firms with	Firms with		
Operating profit			profits (%)	losses (%) 40		
retax profit			60			
et profit			60	40 40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

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Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Revenue under \$25 million, Refere		ancial Performance Indicators	Page: 169
		nd business machine industries	
Literati	336		
JICD Grouping		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typi	ical firm	%	%
Assets			
Cash		2.9	*
Accounts receivable		28.3	<u> </u>
Inventory		24.9	2
Capital assets		15.6	# O
Other assets		17.8	•
Total operating assets		89.6	•
Investments and accounts with affiliate	es	4.1	<u>.</u>
Portfolio investments and loans with n	on-affiliates	6.3	-
Total assets		100.0	-
Liabilities			
Accounts payable		10.5	10 No.
Borrowing:			
Banks		16.9	(⊞0
Short term paper		-	
Mortgages		2.4	<u> </u>
Bonds		•	(20)
Other loans		2.8	(*)
Amount owing to affiliates		12.7	S#8
Other liabilities		12.8	3 2 3
Deferred income tax		0.4	2
Total liabilities		58.4	.#o
Shareholders' equity		70.0	
Share capital		50.9	1.51
Retained earnings		-11.3	150
Other surplus		2.0	2.50
Total shareholders' equity		41.6	
Total liabilities and shareholders' eq	uity	100.0	¥
Current assets - %	6 of total assets	75.7	÷
	power (Marchella) (a) Sil	202 20	

Current liabilities - % of total assets

Small and Medium Firms Revenue under \$25 million, Reference Year 1993			Financial Performance Indicators for Canadian Business Page: 170				
Industry SICE Grouping	100-71	- Electrical industrial equipment industries					
		Sma	all firms w	Medium firms with revenue from \$5 million to \$25 million			
			Quartile Bo	undary (1)	Med	lian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			194				
Financial ratios							
Profitability (percentages)							
Net profit margin		·	2.6			0.2	1.6
Pretax profit margin			3.4		***	0.3	1.9
Operating profit margin			4.1	***	***	-1.7	2.3
Gross profit margin		***	28.2		***	27.4	26.9
Operating revenue to net operating assets		***	250.8	***		195.8	235.5
Return on net operating assets		***	8.5	•••	•••	-5.9	16.8
Pretax profit to assets			4.9		•••	0.7	6.5
Return on capital employed			10.4			1.0	11.6
Return on equity (2)			7.7		•••	1.1	15.2
Efficiency (ratios)							
Receivable turnover		***	6.02		2007	5.23	7.20
Inventory turnover			10.85	•••	erre	6.33	7.66
Liquidity/Solvency (ratios)							
Working capital			1.72			2.43	1.19
Debt to equity			0.34			0.59	0.57
Liabilities to assets			0.68			0.61	0.58
Interest coverage		****	***				
Distribution of firms by profits/los	sses			Firms with profits (%)	Firms with losses (%)		
Operating profit				60	40		
Pretax profit				60	40		
Net profit				60	40		
Percentage of firms with zero or negative e	quity(2)			3	30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms		Financial Performance Indicators	Financial Performance Indicators for Canadian Business			
Revenue under \$25 million, Ref	erence Year	1993	Page: 171			
Industry	77 - Ele	ctrical industrial equipment industries				
SICE Grouping	337					
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million			
Balance Sheet Structure for a ty	pical firm	%	%			
Assets						
Cash		5.5	7.2			
Accounts receivable		26.1	26.7			
Inventory		12.9	26.1			
Capital assets		28.0	22.0			
Other assets		1.7	16.1			
Total operating assets		74.1	98.2			
Investments and accounts with affili	iates	11.6	1.0			
Portfolio investments and loans with	n non-affiliates	14.3	0.8			

100.0

Total assets Liabilities

Accounts payable	16.0	17.3
Borrowing:		
Banks	4.6	12.0
Short term paper	-	0.1
Mortgages	-	1.4
Bonds	9	1.7

Bonds		1.7
Other loans	0.3	4.0
Amount owing to affiliates	28.1	3.0
Other liabilities	11.5	2.8
Deferred income tax	1.0	5.8
Total liabilities	61.5	48.2

Total liabilities		
Shareholders' equity		
Share capital	8.3	7.4
Retained earnings	30.2	35.0
Other surplus	2 - 3	9.4
Total shareholders' equity	38.5	51.8
Tablification and characholders' equity	100.0	100.0

tal liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	56.3	64.5
Current liabilities - % of total assets	32.8	36.3

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	ence						Page: 172
	78 339	- Other el	ectrical proc	ducts industr	ies		
		Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
			Quartile Bo	undary (1)	Med	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			112				7
Financial ratios							
Profitability (percentages)							
Net profit margin		•••	5.9	***	•••	•••	-0.1
Pretax profit margin			0.9	•••	***	***	-0.6
Operating profit margin		2000	1.3	•••	•••		3.7
Gross profit margin		•••	26.2		***	***	27.4
Operating revenue to net operating assets			170.7	•••		•••	547.0
Return on net operating assets			3.0		(***)	****	4.5
Pretax profit to assets			2.7		***		-0.4
Return on capital employed			14.8	•••		***	9.6
Return on equity (2)		***	26.0	***	***	2144	220
Efficiency (ratios)							
Receivable turnover		1250	6.69	***	•••	****	3.49
nventory turnover		***	7.65	***	***	***	5.53
Liquidity/Solvency (ratios)							
Vorking capital			2.20	2.***	***	***	1.52
Pebt to equity		****	0.34	***	•••	***	
iabilities to assets		***	0.19			1.00	0.77
nterest coverage			3.05				
Distribution of firms by profits/loss	es		4	Firms with profits (%)	Firms with losses (%)		
perating profit				60	40		
retax profit				60	40		
let profit				60	40		
ercentage of firms with zero or negative eq	uity(2)			3	30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Current assets - % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

87.1

54.3

Revenue under \$25 million, Reference Year 199	93	Page: 173
Industry 78 - Other el	ectrical products industries	
SICE Grouping 339		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.8	15.8
Accounts receivable	36.3	34.9
Inventory	26.3	25.1
Capital assets	20.4	12.3
Other assets	2.1	10.8
Total operating assets	95.9	98.9
Investments and accounts with affiliates	4.1	0.9
Portfolio investments and loans with non-affiliates	0.0	0.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	26.8	36.9
Borrowing:		
Banks	19.7	21.6
Short term paper	0.3	
Mortgages	0.6	
Bonds	3.2	1.1
Other loans	2.2	12.3
Amount owing to affiliates	5.8	1.5
Other liabilities	0.5	5.8
Deferred income tax	0.5	0.4
Total liabilities	59.6	79.6
Shareholders' equity		
Share capital	3.3	12.1
Retained earnings	37.0	7.9
Other surplus	-	0.4
Total shareholders' equity	40.4	20.4
Total liabilities and shareholders' equity	100.0	100.0

76.8

55.4

Small and Medium Firms Revenue under \$25 million, Reference Year 1993			Financial Performance Indicators for Canadian Business				
							Page: 174
Industry	79	- Clay pro	ducts indus	tries			
SICE Grouping	351						
		Sma	all firms wi	th revenue	under \$5 mil	lion	Medium firms with revenue from \$5 millio to \$25 million
		-	Quartile Bo	undary (1)	Med	dian	
		Better	Average		Firms	Firms	
		Q3	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median
		75%	50%	25%	\$500,000	45 mimon	
Number of firms in the group			266				
Financial ratios							
Profitability (percentages)							
Net profit margin		•••	-2.9	•••	(***	-9.0	-17.3
Pretax profit margin		•••	-3.3	(***)	***	-10.1	-25.7
Operating profit margin		***	-1.1	(***)	•••	-6.2	-25.4
Gross profit margin		***	21.0	***	4	16.1	
Operating revenue to net operating assets		•••	342.7				524.1
Return on net operating assets			-14.9	223			-50.0
Pretax profit to assets			-18.9	•••	***	-36.0	-50.0
Return on capital employed			-10.2		***	-1.7	-25.2
Return on equity (2)			-46.6		****		***
Efficiency (ratios)							
Receivable turnover			9.01		•••	7.42	***
nventory turnover			17.15	***	***	10.31	
Liquidity/Solvency (ratios)							
Vorking capital			0.97			0.65	0.87
Debt to equity			0.05	***	(****)		0.87
iabilities to assets		***	1.00		•••	0.77	
nterest coverage			-1.00	***	***	0.77	1.13
			1.00	•••	***	***	•••
Distribution of firms by profits/los	ses			Firms with profits (%)	Firms with losses (%)		
perating profit				60	40		
retax profit				60	40		
et profit				60	40		
ercentage of firms with zero or negative e	ouitv(2)			3	30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Perj Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business

Page: 175

Industry 79 - Clay products industries SICE Grouping 351

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.3	2.3
Accounts receivable	32.5	7.4
Inventory	14.9	14.7
Capital assets	39.0	48.4
Other assets	8.1	4.1
Total operating assets	98.8	76.9
Investments and accounts with affiliates	0.6	23.1
Portfolio investments and loans with non-affiliates	0.5	0.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.6	8.5
Borrowing:		
Banks	27.2	31.6
Short term paper	0.1	0.2
Mortgages	3.5	0.3
Bonds	0.9	1.8
Other loans	11.2	0.9
Amount owing to affiliates	15.4	10.0
Other liabilities	9.5	12.3
Deferred income tax	0.2	2.5
Total liabilities	89.5	67.9
Shareholders' equity		
Share capital	9.1	25.8
Retained earnings	1.4	6.1
Other surplus	B (80)	0.1
Total shareholders' equity	10.5	32.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	59.5	33.7
Current liabilities - % of total assets	46.6	25.7

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	nce Year 1993					Page: 176
A STATE OF THE STA		products ir	dustries			
SICE Grouping 3	354					<u> </u>
	Sma	all firms wi	th revenue 1	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Box	ındary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		214				
Financial ratios						
Profitability (percentages)						
Net profit margin		2.4			4.7	2.0
Pretax profit margin		2.5	***	344	3.6	2.6
Operating profit margin	7.7	0.3	-5.2	314	1.8	3.0
Gross profit margin	28.2	22.6	18.9		23.6	24.4
Operating revenue to net operating assets	161.5	107.1	83.9	1	139.2	133.4
Return on net operating assets		3.2			3.2	13.5
Pretax profit to assets	···	2.4	•••	***	6.2	7.8
Return on capital employed	8.0	2.5	-5.8		6.6	12.6
Return on equity (2)		6.5	atus	***	6.5	***
Efficiency (ratios)						
Receivable turnover		9.55	•••		9.55	3.37
nventory turnover	•••	3.66		***	3.66	4.45
iquidity/Solvency (ratios)						
Vorking capital	2.19	1.27	0.66		1.80	0.95
ebt to equity		2.54		***	1.07	2.56
iabilities to assets	0.40	0.70	0.84		0.58	0.78
nterest coverage	300	1.73	***	See.	3.82	2.68
Distribution of firms by profits/losse	es	-	Firms with profits (%)	Firms with losses (%)		
perating profit			63	37		
retax profit			69	31		
et profit			69	31		
ercentage of firms with zero or negative equ	ity(2)		1	2		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry SICE Grouping

80 - Concrete products industries

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.1	0.9
Accounts receivable	13.1	29.0
Inventory	19.1	14.3
Capital assets	48.5	48.9
Other assets	2.9	2.6
Total operating assets	88.6	95.7
Investments and accounts with affiliates	8.7	1.1
Portfolio investments and loans with non-affiliates	2.6	3.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.3	19.7
Borrowing:		
Banks	11.7	19.4
Short term paper	0.2	0.6
Mortgages	1.6	5.2
Bonds	2.5	6.9
Other loans	3.7	9.5
Amount owing to affiliates	21.5	14.9
Other liabilities	2.8	3.6
Deferred income tax	1.6	2.0
Total liabilities	57.0	81.6
Shareholders' equity		
Share capital	15.7	5.8
Retained earnings	27.3	12.5
Other surplus	974	0.0
Total shareholders' equity	43.0	18.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	43.0	46.3
Current liabilities - % of total assets	30.3	41.8

Small and Medium Firms Financial Performa					ce Indicators for Canadian Business			
Revenue under \$25 million, Refe	Year 1993					Page: 178		
Industry	81	- Ready-m	ix concrete i	ndustry				
SICE Grouping	355							
		Sma	all firms with	ı revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million	
			Quartile Boun	dary (1)	Me	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			346					
Financial ratios								
Profitability (percentages)								
Net profit margin		4.3	1.4	-0.1		1.3		
Pretax profit margin		5.4	1.9	-0.1	***	1.8		
Operating profit margin		7.3	3.8	0.9	2004	3.8	***	
Gross profit margin		20.9	19.2	14.2		18.9		
Operating revenue to net operating assets		302.6	201.7	138.3		176.0		
Return on net operating assets		16.8	8.7	0.5		9.3	90.000	

16.4

50.00

2.66

0.05

0.36

4.99

3.0

7.9

7.2

9.81

43.08

1.06

0.26

0.49

2.47

-0.1

4.3

17.91

0.58

0.81

1.15

0.12

2.9

7.9

7.2

9.81

30.28

1.14

0.58

0.48

2.04

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)	
Operating profit	74	26	
Pretax profit	69	31	
Net profit	69	31	
Percentage of firms with zero or negative equity(2)	3	0	

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Pretax profit to assets

Return on equity (2)

Efficiency (ratios)

Receivable turnover

Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

Return on capital employed

Liquidity/Solvency (ratios)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fir	rms	Financial Performance Indicators for Canadian Business		
Revenue under \$25 million,		1993	Page : 179	
Industry	81 - Rea	dy-mix concrete industry		

SICE Grouping	355		3.6.2:
		Small firms with revenue under \$5 million	Medium firms with reve from \$5 million to \$25 mi
Balance Sheet St	ructure for a typical firm	%	%
Assets			
Cash		5.7	157
Accounts receivab	ole	17.9	•
Inventory		4.6	-
Capital assets		54.6	
Other assets		3.8	-
Total opera	ting assets	86.6	
Investments and	accounts with affiliates	12.8	2
Portfolio investme	ents and loans with non-affiliates	0.6	8
Total assets	s	100.0	-
Liabilities			
Accounts payable)	16.2	-
Borrowing:			
Banks		20.1	**
Short term pap	er	0.3	-
Mortgages		1.7	-
Bonds		3.2	3
Other loans		10.8	
Amount owing to	affiliates	8.9	
Other liabilities		4.8	-
Deferred income	tax	1.6	101
Total liabilitie		67.5	9 .
Shareholders'	equity		
Share capital		4.8	(2)
Retained earning	gs	24.7	35
Other surplus		3.0	***
Total shareh	olders' equity	32.5	•
Total liabilities an	d shareholders' equity	100.0	-
	Current assets - % of total assets	31.2	9
	Current liabilities - % of total assets	34.6	-

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refer	ence Y	ear 1993						
10 Contractors and the		Glass and	d glass proc	lucts industri	ies			
SICE Grouping	356							
		Sma	ll firms wi	th revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million	
	-		Quartile Bo	undary (1)	Med	lian		
		Better	Average		Firms	Firms		
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median	
Number of firms in the group			130					
Financial ratios								
Profitability (percentages)								
Net profit margin		***	0.1	***			•••	
Pretax profit margin		***	0.1			***	***	
Operating profit margin		***	1.2	•••	***	•••	•	
Gross profit margin			14.3		***		•••	
Operating revenue to net operating assets			319.8	•••	100		****	
Return on net operating assets		***	6.0					
Pretax profit to assets		***	0.2				2000	
Return on capital employed			6.6	•••	4.0	1011		
Return on equity (2)			•••	•••		•••	Lenn Lenn	
Efficiency (ratios)								
Receivable turnover			14.26		***		***	
inventory turnover		***	5.97	•••	•••	•••	***	
Liquidity/Solvency (ratios)								
Working capital			1.16	***			***	
Debt to equity		***	0.80		***	***		
Liabilities to assets		***	0.82	***		****)	
nterest coverage		***	1.00					
Distribution of firms by profits/loss	es			Firms with	Firms with			
Departing modit				profits (%)	losses (%)			
Operating profit				60	40			
Pretax profit				60	40			
Net profit	uity(2)			60	40			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 millio	n, Reference Year 1993		Page: 181
Industry	82 - Glass and gl	lass products industries	
SICE Grouping	356		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure	for a typical firm	%	%
Assets			
Cash		11.7	-
Accounts receivable		11.4	150
Inventory		20.0	55 3
Capital assets		47.9	(*)
Other assets		1.3	(40)
Total operating asse	ts	92.2	####
Investments and accounts	with affiliates	6.6	3.75
Portfolio investments and lo	oans with non-affiliates	1.2	1.00
Total assets		100.0	
Liabilities			
Accounts payable		22.2	1.5.
Borrowing:			
Banks		10.4	£.
Short term paper		0.7	
Mortgages		15.6	
Bonds		7.6	75
Other loans		4.2	-
Amount owing to affiliates		18.5	9
Other liabilities		0.5	Ē
Deferred income tax		0.3	=
Total liabilities		80.0	
Shareholders' equity			
Share capital		2.1	
Retained earnings		17.7	₩

Shareholders' equity		
Share capital	2.1	-
Retained earnings	17.7	*
Other surplus	0.2	*
Total shareholders' equity	20.0	
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	47.0	-
Current liabilities - % of total assets	36.7	5 - 0

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	ence Year 1993					Page: 182
Industry		on-metallic	mineral prod	ucts industrie	es	
SICE Grouping	359					
	Sm	all firms w	ith revenue (ınder \$5 mil	llion	Medium firms with revenue from \$5 millio to \$25 million
		Quartile B	oundary (1)	Me	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		221				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.2	-5.2	-36.4	-31.3	-2.2	-3.3
Pretax profit margin	4.2	-6.6	-36.4	-31.3	-2.7	-5.3
Operating profit margin	4.8	-7.7	-19.6	-18.9	-0.9	-0.8
Gross profit margin	23.6	17.2	12.5		18.8	20.6
Operating revenue to net operating assets	323.2	174.4	89.1		159.7	237.0
Return on net operating assets	9.0	-8.4	-25.7	***	-0.4	-1.8
Pretax profit to assets	6.0	-13.7	-38.3	-38.3	-1.6	-5.6
Return on capital employed	18.1	-3.2	-24.3	-20.1	0.3	0.4
Return on equity (2)	16.8	-1.8	-73.2	•••	-1.8	-6.4
Efficiency (ratios)						
Receivable turnover	15.94	10.26	4.96	15.94	6.10	6.96
nventory turnover	5.92	4.22	2.57	3***	3.69	3.68
Liquidity/Solvency (ratios)						
Vorking capital	4.12	2.61	1.04	2.61	2.77	1.13
Oebt to equity	0.05	0.19	3.64	0.05	0.31	0.89
iabilities to assets	0.27	0.82	1.38	0.97	0.46	0.66
nterest coverage	-0.03	-6.75	-58.00	***	-1.82	0.54
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with		
Operating profit			60	losses (%) 40		
retax profit			60	40		
et profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

23

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 183

Industry

83 - Other non-metallic mineral products industries

SICE Grouping

359

SICE Grouping 359		
SICE Grouping 359	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.9	2.6
Accounts receivable	14.1	19.4
Inventory	21.1	26.5
Capital assets	41.9	39.2
Other assets	5.6	4.9
Total operating assets	93.6	92.5
Investments and accounts with affiliates	1.6	6.8
Portfolio investments and loans with non-affiliates	4.8	0.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	13.9	17.5
Borrowing:		
Banks	14.8	19.5
Short term paper	1.2	*
Mortgages	2.6	0.4
Bonds	13.5	2.8
Other loans	8.7	11.7
Amount owing to affiliates	26.7	9.9
Other liabilities	5.8	7.7
Deferred income tax	1.6	3.2
Total liabilities	88.9	72.7
Shareholders' equity		
Share capital	27.4	25.6
Retained earnings	-21.0	0.9
Other surplus	4.7	0.8
Total shareholders' equity	11.1	27.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	51.2	51.4
Current liabilities - % of total assets	50.7	37.3

Thin state Since Small firms with revenue under \$5 million Medium firms with revenue from \$5 million \$25 mill	Small and Medium Firms Revenue under \$25 million, Refer	amaa Vaan 1002		al Performan	ce Indicators	for Canadi	nadian Business	
Small firms with revenue under \$5 million Medium firms with revenue for \$5 million Medium firms with firms with revenue for \$5 million Medium firms with revenue for \$5 million Medium firms with revenue for \$5 million Medium firms with firms wit					Page: 184			
Small firms with revenue under \$5 million Medium firms with revenue under \$5 million Medium firms with revenue under \$5 million Medium firms with revenue under \$5 million	VI. 2011 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1		petroleum	products ind	ustries			
Better Average Worse Firms S500,000 to \$500,000 to \$500,	STOD Grouping		all firms v	vith revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million	
Number of firms in the group S97 S90,000 S90,000 to S9 million Median		-	Quartile B	oundary (1)	Me	dian		
Prinancial ratios Profitability (percentages) Net profit margin 9.9 4.3 0.9 5.9 0.1 Pretax profit margin 10.7 7.7 2.2 9.4 1.8 Operating revenue to net operating assets 466.5 238.0 168.7 189.6 350.8 Pretax profit ossets 15.1 8.0 0.8 11.1 0.3 Pretax profit ossets 15.1 8.0 0.8 11.1 0.3 Return on net operating assets 15.1 1.0 0.8 11.1 0.3 Return on capital employed 19.2 12.1 5.1 14.6 3.7 Return on equity (2) 34.2 17.2 4.2 17.2 3.3 Proficiency (ratios) Receivable turnover 16.54 11.92 7.44 14.33 7.57 Receivable turnover 34.58 12.18 5.11 15.00 Profit ossets 0.32 0.61 0.90 0.35 0.70 Rebt to equity 0.05 0.40 1.63 0.30 0.45 Rebt to equity 0.05 0.40 1.63 0.30 0.45 Repet to equity 0.05 0.40 1.63 0.30 0.35 0.70 Repet to equity 0.05 0.40 1.63 0.30 0.35 0.70 Repet to equity 0.05 0.40 1.63 0.30 0.35 0.70 Repet to equity 0.05 0.40 0.50 0.50 0.50 0.50 0.50 0.50		Q3	Q2	Q1	under	\$500,000 to	Median	
Profitability (percentages) Net profit margin 9.9 4.3 0.9 5.9 0.1 Pretax profit margin 9.4 4.8 1.1 8.5 0.1 Operating profit margin 10.7 7.7 2.2 9.4 1.8 Gross profit margin 33.2 24.6 20.8 26.6 20.2 Operating revenue to net operating assets 466.5 238.0 168.7 189.6 350.8 Operating revenue to net operating assets 25.2 18.8 3.2 20.3 2.5 Pretax profit to assets 15.1 8.0 0.8 11.1 0.3 Operating endity (2) 34.2 17.2 4.2 17.2 3.3 Operating revenue to net operating assets 25.2 18.8 5.11 15.00 Operating revenue of the operating assets 25.2 18.8 5.11 15.00 Operating revenue of the operating assets 25.2 18.8 5.11 15.00 Operating revenue of the operating assets 25.2 18.8 5.11 15.00 Operating revenue of the operating assets 25.2 18.8 5.11 15.00 Operating revenue of the operating assets 25.2 18.8 5.11 15.00 Operating profit 25.9 1.11 0.68 1.29 1.03 Operating profit 25.9 0.40 1.63 0.30 0.45 Operating profit 25.9 0.10 3.15 0.94 Operating profit 26.0 24 Operating profit 26.0 24 Operating profit 27.0 2.2 2.9 Operating profit 27.0 2.2 2.9 Operating profit 27.0 2.2 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2	Number of firms in the group		597			H		
Net profit margin 9.9 4.3 0.9 5.9 0.1 Pretax profit margin 9.4 4.8 1.1 8.5 0.1 Operating profit margin 10.7 7.7 2.2 9.4 1.8 Gross profit margin 33.2 24.6 20.8 26.6 20.2 Operating revenue to net operating assets 466.5 238.0 168.7 189.6 350.8 Return on net operating assets 25.2 18.8 3.2 20.3 2.5 Pretax profit to assets 15.1 8.0 0.8 11.1 0.3 Return on capital employed 19.2 12.1 5.1 14.6 3.7 Return on equity (2) 34.2 17.2 4.2 17.2 3.3 Consideration of the profit of the profi	Financial ratios							
Pretax profit margin 9.4 4.8 1.1 8.5 0.1 Operating profit margin 10.7 7.7 2.2 9.4 1.8 From sprofit margin 33.2 24.6 20.8 26.6 20.2 Operating revenue to net operating assets 466.5 238.0 168.7 189.6 350.8 Return on net operating assets 25.2 18.8 3.2 20.3 2.5 Pretax profit to assets 15.1 8.0 0.8 11.1 0.3 Return on capital employed 19.2 12.1 5.1 14.6 3.7 Return on equity (2) 34.2 17.2 4.2 17.2 3.3 Exercise of the exercise	Profitability (percentages)							
Pretax profit margin 9,4 4,8 1.1 8,5 0.1 Departing profit margin 10.7 7.7 2.2 9,4 1.8 Gross profit margin 33.2 24.6 20.8 26.6 20.2 Departing revenue to net operating assets 466.5 238.0 168.7 189.6 350.8 Departing revenue to net operating assets 25.2 18.8 3.2 20.3 2.5 Pretax profit to assets 15.1 8.0 0.8 11.1 0.3 Determine the profit of assets 15.1 8.0 0.8 11.1 0.3 Determine the profit of assets 15.1 14.6 3.7 Determine the profit of assets 15.1 14.0 15.00 Determine the profit of assets 15.1 14.6 3.7 Determine the profit of assets 15.1 14.0 15.0 Determine the profit of assets 15.1 14.6 3.7 Determine the profit of assets 15.1 14.0 14.0 3 Determine the profit of assets 15.1 14.0 14.0 3	Net profit margin	9.9	4.3	0.9	5.9	0.1		
Departing profit margin 10.7 7.7 2.2 9.4 1.8	Pretax profit margin	9.4	4.8	1.1	8.5	0.1		
Stross profit margin 33.2 24.6 20.8 26.6 20.2	Operating profit margin	10.7	7.7	2.2	9.4	1.8		
Departing revenue to net operating assets	Gross profit margin	33.2	24.6	20.8	26.6	20.2		
Return on net operating assets 25.2 18.8 3.2 20.3 2.5	Operating revenue to net operating assets	466.5	238.0	168.7	189.6	350.8		
15.1 8.0 0.8 11.1 0.3	Return on net operating assets	25.2	18.8	3.2	20.3	2.5		
Seturn on capital employed	retax profit to assets	15.1	8.0	0.8	11.1	0.3		
Comparison of firms by profits/losses	Return on capital employed	19.2	12.1	5.1	14.6	3.7		
16.54 11.92 7.44 14.33 7.57 15.00	Return on equity (2)	34.2	17.2	4.2	17.2	3.3	0.27	
Note 12.18 12.18 12.18 13.00	Efficiency (ratios)							
Singuidity/Solvency (ratios)	Receivable turnover	16.54	11.92	7.44	14.33	7.57	,	
Vorking capital 2.59 1.11 0.68 1.29 1.03 Pebt to equity 0.05 0.40 1.63 0.30 0.45 Stabilities to assets 0.32 0.61 0.90 0.35 0.70 Interest coverage 6.46 1.98 0.10 3.15 0.94 Postribution of firms by profits/losses Firms with profits (%) losses (%) Perating profit 76 24 Perature profit 73 27 27 Perature profit 73 27 Perature profit 74 73 27 Perature profit 74 73 27 Perature profit 74 73 27 Perature profit 75 75 75 75 Perature profit 75 Perature profit 75 75 Perature profit 75 75 Perature profit 75 75 Perature profit 75 Perature pr	nventory turnover	34.58	12.18	5.11	***	15.00		
Debt to equity	iquidity/Solvency (ratios)							
Distribution of firms by profits/losses	Vorking capital	2.59	1.11	0.68	1.29	1.03		
1.32 0.61 0.90 0.35 0.70 1.98 0.10 3.15 0.94 2. 2. 2. 2. 2. 3. 3. 3. 3. 4. 4. 4. 4. 5. 5. 5. 5. 6. 6. 6. 6. 6. 6. 6.	ebt to equity	0.05	0.40	1.63		0.45		
	iabilities to assets	0.32	0.61	0.90				
profits (%) losses (%) retax profit 76 24 73 27	nterest coverage	6.46	1.98	0.10				
retax profit 76 24 retax profit 73 27	vistribution of firms by profits/loss	es						
retax profit 73 27	perating profit				A160000			
et profit 73 27	retax profit			73				
	et profit			73	27			
ercentage of firms with zero or negative equity(2)	et profit ercentage of firms with zero or negative equ	uity(2)		73	27			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

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84 - Refined petroleum products industries Industry 361

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.0	*
Accounts receivable	19.8	#
Inventory	9.5	
Capital assets	42.5	2
Other assets	3.5	₽
Total operating assets	83.3	*
Investments and accounts with affiliates	8.9	-
Portfolio investments and loans with non-affiliates	7.8	
Total assets	100.0	¥
Liabilities		
Accounts payable	21.9	(#)
Borrowing:		3
Banks	8.2	-
Short term paper	0.4	(*)
Mortgages	0.9	-
Bonds	4.3	-
Other loans	4.2	<u> 2</u>
Amount owing to affiliates	16.0	å®a
Other liabilities	1.7	læ.
Deferred income tax	0.9	5 0 0
Total liabilities	58.4	-
Shareholders' equity		
Share capital	8.5)•i
Retained earnings	29.8	(*)
Other surplus	3.3	3€
Total shareholders' equity	41.6	•
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	47.8	=
Current liabilities - % of total assets	35.3	-

Small and Medium Firms Revenue under \$25 million, Reference Year 1993		Financial Performance Indicators for Canadian Business
		993 Page: 186
Industry	85 - 0	er petroleum and coal products industries
SICE Grouping	369	

		etroleum ar	nd coal produc	cts industries		
SICE Grouping	369 Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million			
	1 -1-1-1	Quartile B	oundary (1)	Me	dian	
	Better Q3 75%	Averag Q2 50%		Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		57	" · · · · · · · · · ·-			
Financial ratios				, , , , , , , , , , , , , , , , , , ,		
Profitability (percentages)						
Net profit margin	9.0	4.2	-2.0		3.4	•••
Pretax profit margin	9.8	5.4	-2.4	***	4.1	•••
Operating profit margin	10.1	6.4	-1.5		5.8	
Gross profit margin	24.6	18.1	12.9	***	17.1	Since
Operating revenue to net operating assets	259.1	201.9	125.6		203.6	
Return on net operating assets	19.6	11.6	-5.5	***	11.7	***
Pretax profit to assets	9.1	6.1	-6.9		4.4	
Return on capital employed	12.0	10.3	-1.6	•••	7.8	***
Return on equity (2)	24.0	11.9	-7.9		9.2	244
Efficiency (ratios)						
Receivable turnover	21.35	13.13	6.61	***	12.75	
Inventory turnover	16.80	9.64	3.92	****	8.99	***
Liquidity/Solvency (ratios)						
Working capital	1.77	1.02	0.58	***	1.02	
Debt to equity	0.05	0.60	1.83		0.60	
Liabilities to assets	0.45	0.60	0.82	***	0.58	
Interest coverage	5.43	2.10	-1.44		2.92	
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with		
Operating profit			67	losses (%) 33		
Pretax profit			71	29		
Net profit			71	29		
Percentage of firms with zero or negative equ	nity(2)			14		
	a-a-doctostan					

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Fi Revenue under \$25 million, Reference Year 1993	inancial Performance Indicators	for Canadian Business Page: 187
	eum and coal products industries	
SICE Grouping 369		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Assets Cash	10.1	2
	10.1 10.4	2
Cash	2000	2 - -
Cash Accounts receivable Inventory	10.4	2 - 1
Cash Accounts receivable	10.4 8.9	- - - -
Cash Accounts receivable Inventory Capital assets	10.4 8.9 37.8	2 - - - - - -
Cash Accounts receivable Inventory Capital assets Other assets Total operating assets	10.4 8.9 37.8 2.7	- - - - -
Accounts receivable Inventory Capital assets Other assets	10.4 8.9 37.8 2.7 70.0	- - - - - - -

Current assets - % of total assets	49.1	
Total liabilities and shareholders' equity	100.0	_
Total shareholders' equity	47.4	
Other surplus	1.2	€
Retained earnings	41.5	Ē
Share capital	4.7	¥
Shareholders' equity		
Total liabilities	- MeV	
Deferred income tax	52.6	2
Other liabilities	1.5	
Amount owing to affiliates	2.1	- 10
Other loans	17.3	•
Bonds	3.9	19
Mortgages	5.7	8 2 8
Short term paper	1.0	-27
Banks	0.5	∞
Borrowing:	8.1	
	A. 2. 2	
Accounts payable	12.5	~
Liabilities		
Total assets		
Portfolio investments and loans with non-affiliates	100.0	
Investments and accounts with affiliates	1.1	2
Total operating assets	29.0	<u></u>
Other assets	70.0	
Capital assets	2.7	¥
Inventory	37.8	¥
	8.9	₩

Current liabilities - % of total assets

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	ence Year 1993	!		Page: 188			
	86 - Industr	ial chemical	s industries n	.e.c.			
SICE Grouping	371						
r.	Sn	nall firms w	Medium firms with revenue from \$5 million to \$25 million				
	la de la companya de	Quartile Bo	oundary (1)	Me	dian		
	Better	Average	Worse	Firms	Firms		
	Q3	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median	
	75%	50%	25%	\$500,000	φ5 mmion		
Number of firms in the group		135					
Financial ratios							
Profitability (percentages)							
Net profit margin		1.4			1.4	5.0	
Pretax profit margin		1.6	***	***	1.1	7.9	
Operating profit margin		2.4		···	0.5	8.6	
Gross profit margin		18.6	***	***	17.3	24.7	
Operating revenue to net operating assets	***	178.9	***	***	151.3	242.9	
Return on net operating assets	***	3.9	***		3.9	23.2	
Pretax profit to assets	•••	5.2	•••	***	2.6	8.5	
Return on capital employed		9.9	***	***	8.6	9.6	
Return on equity (2)	***	9.6	***	***	7.9	6.6	
Efficiency (ratios)							
Receivable turnover		6.44	***	•••	3.78	7.57	
nventory turnover		9.50	•••	***	9.50	5.88	
Liquidity/Solvency (ratios)							
Vorking capital	***	1.40	A.C.		1.29	1.18	
Oebt to equity		1.44	***	•••	1.44	0.11	
iabilities to assets	***	0.68	•••		0.66	0.52	
nterest coverage	227.0	2.49	7555		2.49	4.11	
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)			
Operating profit			60	40			
retax profit			60	40			
et profit			60	40			
ercentage of firms with zero or negative eq	uity(2)		3	30			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry SICE Grouping 86 - Industrial chemicals industries n.e.c.

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	5.5	10.3		
Accounts receivable	26.5	16.5		
Inventory	13.2	10.1		
Capital assets	22.0	42.5		
Other assets	8.3	2.5		
Total operating assets	75.4	81.9		
Investments and accounts with affiliates	16.6	14.3		
Portfolio investments and loans with non-affiliates	7.9	3.8		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	10.6	14.1		
Borrowing:				
Banks	10.2	8.7		
Short term paper	0.2	11.0		
Mortgages	0.3	9.9		
Bonds	2.0	6.4		
Other loans	5.6	2.3		
Amount owing to affiliates	29.6	6.1		
Other liabilities	2.3	1.4		
Deferred income tax	0.7	-0.2		
Total liabilities	61.4	59.6		
Shareholders' equity				
Share capital	13.1	27.0		
Retained earnings	23.4	12.9		
Other surplus	2.0	0.5		
Total shareholders' equity	38.6	40.4		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	49.7	37.8		
Current liabilities - % of total assets	32.1	31.6		

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refe	Page : 190					
Industry	87 - Agricult	ural chemic	al industries			
SICE Grouping	372					
	Sm	all firms wi	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Bou	ındary (1)	Med	lian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		63				
Financial ratios						
Profitability (percentages)						
Net profit margin		-1.2	***		-1.2	,
Pretax profit margin	***	-1.5	***		-1.5	***
Operating profit margin	***	-0.9	***	•••	-0.9	****
Gross profit margin		13.8	***	***	13.8	
Operating revenue to net operating assets		165.8		***	165.8	S
Return on net operating assets	***	0.1		5.00	0.1	
Pretax profit to assets		0.1		***	0.1	
Return on capital employed		3.0			3.0	***
Return on equity (2)	***	***			•••	200
Efficiency (ratios)						
Receivable turnover	•••		1			•••
Inventory turnover	•••	8.84	•••	***	8.84	***
Liquidity/Solvency (ratios)						
Working capital		1.36	1944	•••	1.36	
Debt to equity	***	0.73			0.73	
Liabilities to assets		0.72		***	0.72	***
Interest coverage			***	***	mo	
Distribution of firms by profits/los	sses		Firms with profits (%)	Firms with losses (%)		
Operating profit			60	40		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative e	quity(2)		3	30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 191

Industry

87 - Agricultural chemical industries
SICE Grouping

372

Small firms with revenue Medium firms with revenue

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
salance Sheet Structure for a typical firm	%	%		
Assets				
Cash	7.3	4		
Accounts receivable	40.3	120		
Inventory	26.1			
Capital assets	22.8	21		
Other assets	1.5			
Total operating assets	98.0			
Investments and accounts with affiliates	1.8	*		
Portfolio investments and loans with non-affiliates	0.3	~		
Total assets	100.0	•		
Liabilities				
Accounts payable	11.1	5-8		
Borrowing:				
Banks	35.2	-		
Short term paper	0.0	-		
Mortgages	ఆ	82		
Bonds	-	: 41		
Other loans	8.9	2		
Amount owing to affiliates	6.0	-		
Other liabilities	8.0	-		
	0.1	<u> </u>		
Deferred income tax Total liabilities	69.2	*		
Shareholders' equity				
Share capital	14.6	2		
Retained earnings	16.1	2		
Other surplus		<u> </u>		
Total shareholders' equity	30.8	•		
Total liabilities and shareholders' equity	100.0			
Current assets - % of total assets	75.7	(#E)		
Current liabilities - % of total assets	45.4			

Small and Medium Firms			Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer								
Industry		 Plastic a 	nd synthetic	resin indus	try			
SICE Grouping	373							
		Sm	all firms wi	Medium firms with revenue from \$5 million to \$25 million				
		Quartile Boundary (1)		Me	dian			
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group				V				
Financial ratios								
Profitability (percentages)								
Net profit margin		•••	***		•••		1.3	
Pretax profit margin				•••			1.4	
Operating profit margin					2***	****	2.9	
Gross profit margin			•••		***	***	22.2	
Operating revenue to net operating assets				***	***	***	335.3	
Return on net operating assets		533	***	100	***	***	10.0	
Pretax profit to assets		***				•••	3.5	
Return on capital employed		•••	***				9.1	
Return on equity (2)			(****)			•••	(300)	
Efficiency (ratios)								
Receivable turnover		(***)	***		•••	***	7.23	
Inventory turnover			***	***			6.07	
Liquidity/Solvency (ratios)								
Working capital				***	•••	***	1.22	
Debt to equity		***		200			0.41	
Liabilities to assets		***			***	***	0.59	
Interest coverage			942					
Distribution of firms by profits/loss	ses			Firms with profits (%)	Firms with losses (%)			
Operating profit								
Pretax profit								
Net profit								
Percentage of firms with zero or negative ec	mitv(2)							

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Revenue under \$25 million, Reference	Financial Performance Indicators j ar 1993	Page: 193
		6
Industry 88	Plastic and synthetic resin industry	
SICE Grouping 373	Small firms with revenue	Medium firms with revenue
	under \$5 million	from \$5 million to \$25 million
Balance Sheet Structure for a typical file	%	%
Assets		
Cash	*	6.9
Accounts receivable	-	23.2
Inventory	=	26.2
Capital assets		36.2
Other assets	-	2.8
Total operating assets	•	95.2
Investments and accounts with affiliates	-	4.6
Portfolio investments and loans with non-aff	tes -	0.1
Total assets	-	100.0
Liabilities	•	
Accounts payable	(=.	23.5
Borrowing:		
Banks	₩	8.6
Short term paper	-	0.2
Mortgages	-	0.7
Bonds	i a	2.8
Other loans	-	12.5
Amount owing to affiliates	20	12.2
Other liabilities	Ξ.	2.6
Deferred income tax	£:	2.0
Total liabilities	(#1	65.2
Charabaldara' aquity		
Shareholders' equity Share capital	-	18.2
Retained earnings	-	16.5
Other surplus	-	0.1
Total shareholders' equity		34.8
	_	100.0
Total liabilities and shareholders' equity	N -	100.0

58.0 40.1

Current assets - % of total assets

Current liabilities - % of total assets

Small and Medium Firms		Financial Performance Indicators for Canadian Business				
Revenue under \$25 million, Refe	rence Year 19	93				Page: 194
Industry SICE Grouping	89 - Pharr 374	naceutical and	medicine inc	lustry		
	5	Small firms w	lion	Medium firms with revenue from \$5 million to \$25 million		
	-	Quartile Bo	undary (1)	Med	dian	
	Bett Q3 759	Q2	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		31				
Financial ratios						
Profitability (percentages)						
Net profit margin	•••	14.3	***	***	·	0.8
Pretax profit margin	•••	17.2			***	0.4
Operating profit margin	***	18.2			*	2.0
Gross profit margin	12.7	51.9				40.5
Operating revenue to net operating assets	***	253.6	***			268.7
Return on net operating assets		34.5		***	***	6.3
Pretax profit to assets		30.3	***	2.0		3.2
Return on capital employed	1000	8.1	***	***		10.9
Return on equity (2)			***			10.7
Efficiency (ratios)						
Receivable turnover	***	***	344		•••	5.36
nventory turnover	•••	3.12	***	***		2.65
Liquidity/Solvency (ratios)						
Vorking capital		2.71	***		***	1.35
Debt to equity	•••	0.05				
iabilities to assets		0.46			***	0.56
nterest coverage					444	0.36
Distribution of firms by profits/los	ses		Firms with profits (%)	Firms with losses (%)		
perating profit			60	40		
retax profit			60	40		
let profit			60	40		
ercentage of firms with zero or negative e	quity(2)		3	0		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 195

Industry **SICE Grouping**

- Pharmaceutical and medicine industry 89

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	2.0	0.9		
Accounts receivable	17.7	25.1		
Inventory	18.7	24.3		
Capital assets	35.3	16.0		
Other assets	4.2	12.6		
Total operating assets	77.9	79.0		
Investments and accounts with affiliates	21.8	17.1		
Portfolio investments and loans with non-affiliates	0.3	3.9		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	7.5	20.2		
Borrowing:				
Banks	12.8	8.0		
Short term paper	•	0.1		
Mortgages	2.0	0.2		
Bonds	•	1.1		
Other loans	10.7	1.0		
Amount owing to affiliates	49.4	5.9		
Other liabilities	6.5	10.8		
Deferred income tax	2.3	-0.9		
Total liabilities	91.2	46.4		
Shareholders' equity				
Share capital	27.3	21.2		
Retained earnings	-23.9	27.8		
Other surplus	5.4	4.6		
Total shareholders' equity	8.8	53.6		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	47.1	57.8		
Current liabilities - % of total assets	14.7	37.8		

Small and Medium Firms Revenue under \$25 million, Reference Year 1993			1 manetti	i z erjormuni	ce Indicators	jor Canadi			
				•			Page: 196		
Industry SICE Grouping	90 375	- Paint and	l varnish in	dustry					
oren Grouping	313						Medium firms with		
		Sma	Small firms with revenue under \$5 million						
			Quartile Bo	ındary (1)	Median				
		Better	Average	Worse	Firms	Firms			
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median		
Number of firms in the group		***	89						
Financial ratios									
Profitability (percentages)									
Net profit margin		***	-8.4				1.8		
Pretax profit margin			-8.7		***		2.1		
Operating profit margin		•••	-6.2	***	***		1.9		
Gross profit margin			***		•••		28.4		
Operating revenue to net operating assets			173.9	ere:		***	187.3		
Return on net operating assets			-38.1				7.0		
Pretax profit to assets		•••	-8.8		***	9444	2.0		
Return on capital employed			-11.6	•••	***	***	6.5		
Return on equity (2)		•••		***	***		5.4		
Efficiency (ratios)							20		
Receivable turnover		•••	4.12		***	***	5.77		
nventory turnover			3.32		***		4.00		
Liquidity/Solvency (ratios)									
Vorking capital			0.72			***	1.64		
Pebt to equity			0.05			***			
iabilities to assets		***	0.88	***			0.36		
nterest coverage		***	-4.21		***	***			
Distribution of firms by profits/loss	ses			Firms with profits (%)	Firms with	<u> </u>			
Operating profit				60	losses (%) 40				
retax profit				60	40				
let profit				60	40				
ercentage of firms with zero or negative eq	mite(2)				0				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	90 - Paint and varnish industry
SICE Grouping	375

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	3.8	8.4		
Accounts receivable	24.1	24.8		
Inventory	19.3	24.5		
Capital assets	19.7	25.1		
Other assets	8.2	3.5		
Total operating assets	75.1	86.3		
Investments and accounts with affiliates	24.5	11.0		
Portfolio investments and loans with non-affiliates	0.3	2.7		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	17.6	15.4		
Borrowing:				
Banks	16.1	15.8		
Short term paper	0.9	(49)		
Mortgages	5.3	-		
Bonds	9.6	-		
Other loans	8.0	4.6		
Amount owing to affiliates	24.2	8.2		
Other liabilities	0.1	0.2		
Deferred income tax	0.1	1.0		
Total liabilities	81.9	45.1		
Shareholders' equity				
Share capital	11.8	6.1		
Retained earnings	-9.1	48.1		
Other surplus	15.4	0.7		
Total shareholders' equity	18.1	54.9		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	57.4	64.1		
Current liabilities - % of total assets	53.3	32.1		

Small and Medium Firms	¥7 4000	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere						Page: 198	
	5750 Color	nd cleaning c	ompounds ir	ndustry			
SICE Grouping	376						
	Sn	nall firms wi	Medium firms with revenue from \$5 million to \$25 million				
		Quartile Boundary (1) Medi					
	Better	Average		Firms	Firms		
	Q3	Q2	Q1	under	\$500,000 to	Median	
	75%	50%	25%	\$500,000	\$5 million		
Number of firms in the group		116					
Financial ratios							
Profitability (percentages)							
Net profit margin	***	-1.7	***	-3.1			
Pretax profit margin	***	-1.9	***	-3.1			
Operating profit margin	***	-0.6		-2.0			
Gross profit margin	***	34.2				***	
Operating revenue to net operating assets	***	245.6		171.8	***	***	
Return on net operating assets		-3.7		0.5		#**A	
Pretax profit to assets		-3.9	•••	-5.7	95551		
Return on capital employed	•••	-2.9		0.6	***	•••	
Return on equity (2)	•••	-12.7	***	-5.9	•••	•••	
Efficiency (nation)							
Efficiency (ratios) Receivable turnover	***	8.92					
nventory turnover		7.94	3 222	•••		5***	
•			****	***	***	3444	
Liquidity/Solvency (ratios)							
Vorking capital		1.49	***	1.53	***	***	
Oebt to equity	***	0.92	***	0.92	***		
iabilities to assets		0.73	***	0.70	***		
nterest coverage		-0.82	564		***		
Distribution of firms by profits/loss	es		Firms with	Firms with	TO VARIA		
perating profit			profits (%)	losses (%) 40			
retax profit			60				
let profit			60	40			
ercentage of firms with zero or negative eq	20.002			40 30			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial
Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business

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Industry
SICE Grouping

91 - Soap and cleaning compounds industry

376

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.8	8 - 3
Accounts receivable	23.5	853
Inventory	14.9	150
Capital assets	35.9	i ∞ i
Other assets	7.1	
Total operating assets	91.2	% ₩0
Investments and accounts with affiliates	8.6	
Portfolio investments and loans with non-affiliates	0.2	156
Total assets	100.0	-
,011, 110000		
Liabilities		
Accounts payable	18.9	
Borrowing:		
Banks	1.9	Ψ.
Short term paper	*	=
Mortgages	3.5	-
Bonds	-	-
Other loans	1.6	-
Amount owing to affiliates	14.2	7 <u>2</u> 7
Other liabilities	1.4	-
Deferred income tax	0.4	5.0
Total liabilities	41.9	•
on the state of th		
Shareholders' equity	12.8	
Share capital	45.2	
Retained earnings	0.1	•
Other surplus Total shareholders' equity	58.1	95°
		•
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	50.8	-
Current liabilities - % of total assets	21.5	Œ.

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refere	ence Year 1993	· ·		Page: 200				
Yangaran and Salah		reparations i	ndustry					
SICE Grouping	377 Sm	all firms wi	Medium firms with revenue from \$5 million to \$25 million					
		Quartile Bo	undary (1)	Me	dian			
	Better Q3 75%	Average Q2 50%		Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		92						
Financial ratios								
Profitability (percentages)								
Net profit margin		3.7	•••	***	3.7			
Pretax profit margin		4.5	***	***	4.5	•••		
Operating profit margin		6.0		***	6.0			
Gross profit margin	***	39.8			39.8	•••		
Operating revenue to net operating assets	***	362.6				****		
Return on net operating assets		19.8						
Pretax profit to assets		10.8	•••	***	10.8			
Return on capital employed		12.9	•••		15.3			
Return on equity (2)	•••	•••		3***				
Efficiency (ratios)								
Receivable turnover	(***)	5.60	***	103	5.60			
Inventory turnover	S.***	3.86	***	***	2.00	****		
Liquidity/Solvency (ratios)								
Working capital		1.69		***	1.69			
Debt to equity	360	0.05	•••		0.33	***		
Liabilities to assets		1.36	***		0.74			
Interest coverage		19.31	***		•••			
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)				
Operating profit			60	40				
Pretax profit			60	40				
Net profit			60	40				
Percentage of firms with zero or negative equ	uity(2)		3	30				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Industry	92 - Toilet preparations industry
SICE Grouping	377

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	0.8	*		
Accounts receivable	26.5			
Inventory	36.1			
Capital assets	8.6	•		
Other assets	1.4	*		
Total operating assets	73.4	•		
Investments and accounts with affiliates	26.6	*		
Portfolio investments and loans with non-affiliates	₩.			
Total assets	100.0	-		
Liabilities				
Accounts payable	30.3	-		
Borrowing:				
Banks	10.2	924		
Short term paper	0.5	(8)		
Mortgages	1.0	(#)		
Bonds	6.0	8.5		
Other loans	6.6			
Amount owing to affiliates	38.3	2		
Other liabilities	1.4	5.		
Deferred income tax	-0.2	. 10		
Total liabilities	94.0	2		
Shareholders' equity				
Share capital	0.8			
Retained earnings	-1.5	*		
Other surplus	6.6	*		
Total shareholders' equity	6.0	•		
Total liabilities and shareholders' equity	100.0	•		
Current assets - % of total assets	79.2	•		
Current liabilities - % of total assets	54.6	(#S		

Number of firms in the group 277 277 217 19.8 240 21.9	Small and Medium Firms	Financial Performance Indicators for Canadian Business							
Similar France Small France Small France Small France Fra	Revenue under \$25 million, Refere	ence Year 199.							
Small firms with revenue under \$5 million Medium firms revenue (\$5 million) Medium firms revenue (\$5 million) Medium firms revenue (\$5 million) Medium firms (chemical pro	ducts industr	ies				
Comparison Com	SICE Grouping	379			_				
Number of firms in the group 277		Si	mall firms w	Medium firms with revenue from \$5 million to \$25 million					
Q3 Q2 Q1 under \$500,000 to \$5 million			Quartile Boundary (1)		Me	dian			
Prinancial ratios Profitability (percentages) Profitability (percentages) Profitability (percentages) Profitability (percentages) Profit margin 9.5 1.9 -2.3 4.0 1.6 Pretax profit margin 11.7 3.4 -2.7 3.9 2.9 Operating profit margin 11.3 1.3 -2.6 5.9 3.1 Gross profit margin 27.7 21.7 19.8 24.0 21.9 Operating revenue to net operating assets 698.0 332.0 200.8 158.2 461.3 255.1 Return on net operating assets 39.4 13.9 -5.3 26.5 11.9 Pretax profit to assets 15.1 8.4 -3.4 10.5 5.0 Return on capital employed 13.1 8.1 -4.0 12.7 8.4 Return on equity (2) 41.3 16.2 0.7 17.3 8.6 Efficiency (ratios) Receivable turnover 9.87 7.71 5.47 5.98 8.41 7.89 Inventory turnover 13.25 5.55 3.42 3.66 5.55 5.22 Liquidity/Solvency (ratios) Working capital 3.85 1.20 0.89 0.92 1.36 1.73 Debt to equity 0.17 0.41 2.08 1.16 0.47 2.40 1.16 0.47 2.41 1.16 0.47 2.42 1.261 1.83 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by profits/losses (%) 1.00 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by profits/losses Firms with profits (%) 1.00 Distribution of firms by		Q3	Q2	Q1	under	\$500,000 to	Median		
Profitability (percentages) Profit margin 9.5 1.9 -2.3 4.0 1.6	Number of firms in the group		277						
Net profit margin 9.5 1.9 -2.3 4.0 1.6	Financial ratios								
Pretax profit margin 11.7 3.4 -2.7 3.9 2.9 Operating profit margin 11.3 1.3 -2.6 5.9 3.1 Gross profit margin 11.3 1.3 -2.6 5.9 3.1 Gross profit margin 27.7 21.7 19.8 24.0 21.9 Operating revenue to net operating assets 698.0 332.0 200.8 158.2 461.3 255.1 Return on net operating assets 39.4 13.9 -5.3 26.5 11.9 Pretax profit to assets 15.1 8.4 -3.4 10.5 5.0 Return on capital employed 13.1 8.1 -4.0 12.7 8.4 Return on equity (2) 41.3 16.2 0.7 17.3 8.6 Efficiency (ratios) Receivable turnover 9.87 7.71 5.47 5.98 8.41 7.89 Inventory turnover 13.25 5.55 3.42 3.66 5.55 5.22 Liquidity/Solvency (ratios) Working capital 3.85 1.20 0.89 0.92 1.36 1.73 Debt to equity 0.17 0.41 2.08 1.16 0.47 Liabilities to assets 0.35 0.61 0.87 0.34 0.61 0.64 Interest coverage 2.42 12.61 1.83 Distribution of firms by profits/losses Firms with profits (%) losses (%) Poperating profit 60 40 Fretax profit 60 40 Fretax profit 60 40	Profitability (percentages)								
11.3 1.3 -2.6 5.9 3.1	Net profit margin	9.5	1.9	-2.3	•••	4.0	1.6		
11.5 1.5	Pretax profit margin	11.7	3.4	-2.7		3.9	2.9		
Operating revenue to net operating assets 698.0 332.0 200.8 158.2 461.3 255.1 Return on net operating assets 39.4 13.9 -5.3 26.5 111.9 Pretax profit to assets 15.1 8.4 -3.4 10.5 5.0 Return on capital employed 13.1 8.1 -4.0 12.7 8.4 Return on equity (2) 41.3 16.2 0.7 17.3 8.6 Return on equity (2) 41.3 16.2 0.7 17.3 8.6 Return on equity (2) 41.3 16.2 0.7 17.3 8.6 Receivable turnover 9.87 7.71 5.47 5.98 8.41 7.89 Inventory turnover 13.25 5.55 3.42 3.66 5.55 5.22 Receivable turnover (ratios) Working capital 3.85 1.20 0.89 0.92 1.36 1.73 Obet to equity 0.17 0.41 2.08 1.16 0.47 0.47 0.47 0.41 2.08 1.16 0.47 0.47 0.41 0.47 0.41 0.47 0.47 0.47 0.47 0.47 0.47 0.47 0.47	Operating profit margin	11.3	1.3	-2.6		5.9	3.1		
Return on net operating assets 39.4 13.9 -5.3 26.5 11.9	Gross profit margin	27.7	21.7	19.8	•••	24.0	21.9		
Pretax profit to assets 15.1 8.4 -3.4 10.5 5.0 Return on capital employed 13.1 8.1 -4.0 12.7 8.4 Return on equity (2) 41.3 16.2 0.7 17.3 8.6 Efficiency (ratios) Receivable turnover 9.87 7.71 5.47 5.98 8.41 7.89 Inventory turnover 13.25 5.55 3.42 3.66 5.55 5.22 Liquidity/Solvency (ratios) Working capital 3.85 1.20 0.89 0.92 1.36 1.73 Debt to equity 0.17 0.41 2.08 1.16 0.47 Liabilities to assets 0.35 0.61 0.87 0.34 0.61 0.64 Interest coverage 2.42 12.61 1.83 Distribution of firms by profits/losses Firms with profits (%) Firms with profit	Operating revenue to net operating assets	698.0	332.0	200.8	158.2	461.3	255.1		
Return on capital employed 13.1 8.1 -4.0 12.7 8.4 Return on equity (2) 41.3 16.2 0.7 17.3 8.6 Efficiency (ratios) Receivable turnover 9.87 7.71 5.47 5.98 8.41 7.89 Inventory turnover 13.25 5.55 3.42 3.66 5.55 5.22 Liquidity/Solvency (ratios) Working capital 3.85 1.20 0.89 0.92 1.36 1.73 Debt to equity 0.17 0.41 2.08 1.16 0.47 Liabilities to assets 0.35 0.61 0.87 0.34 0.61 0.64 Interest coverage 2.42 12.61 1.83 Distribution of firms by profits/losses Firms with profits (%) Firms with profits (%) Inspect (%) Operating profit 60 40 Get profit 60 40	Return on net operating assets	39.4	13.9	-5.3	***	26.5	11.9		
Return on equity (2) 41.3 16.2 0.7 17.3 8.6 Efficiency (ratios) Receivable turnover 9.87 7.71 5.47 5.98 8.41 7.89 Inventory turnover 13.25 5.55 3.42 3.66 5.55 5.22 Liquidity/Solvency (ratios) Working capital 3.85 1.20 0.89 0.92 1.36 1.73 Debt to equity 0.17 0.41 2.08 1.16 0.47 Liabilities to assets 0.35 0.61 0.87 0.34 0.61 0.64 Interest coverage 2.42 12.61 1.83 Distribution of firms by profits/losses Pertax profit 60 40 Pertax profit 60 40 Ret profit 60 40	Pretax profit to assets	15.1	8.4	-3.4		10.5	5.0		
Section Sect	Return on capital employed	13.1	8.1	-4.0	***	12.7	8.4		
Receivable turnover 9.87 7.71 5.47 5.98 8.41 7.89	Return on equity (2)	41.3	16.2	0.7		17.3	8.6		
13.25 5.55 3.42 3.66 5.55 5.22	Efficiency (ratios)								
Comparison of Firms by profits/losses Firms with profits (%) Departing profit	Receivable turnover	9.87	7.71	5.47	5.98	8.41	7.89		
September 1.20 0.89 0.92 1.36 1.73	inventory turnover	13.25	5.55	3.42	3.66	5.55	5.22		
Debt to equity	Liquidity/Solvency (ratios)								
Debt to equity	Working capital	3.85	1.20	0.89	0.92	1.36	1.73		
0.35 0.61 0.87 0.34 0.61 0.64 Interest coverage	Debt to equity	0.17	0.41	2.08	***	1.16			
2.42 12.61 1.83 1.83	Liabilities to assets	0.35	0.61	0.87		0.61			
profits (%) losses (%) Operating profit 60 40 Pretax profit 60 40 Net profit 60 40	Interest coverage	•••	2.42		••••	12.61			
Operating profit6040Operating profit6040Net profit6040	Distribution of firms by profits/loss	es							
Net profit 60 40	Operating profit			60	40				
	Pretax profit			60	40				
ercentage of firms with zero or negative equity(2)	Net profit			60	40				
	ercentage of firms with zero or negative equ	uity(2)			16				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fir	ms		Financial Performance Indicators	for Canadian Business
Revenue under \$25 million,		Year	1993	Page : 203
Industry	93	- Oth	er chemical products industries	
SICE Grouping	379			
			Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	1.6	7.2		
Accounts receivable	28.1	18.9		
Inventory	22.4	20.9		
Capital assets	19.6	30.6		
Other assets	7.6	11.6		
Total operating assets	79.3	89.2		
Investments and accounts with affiliates	20.0	9.5		
Portfolio investments and loans with non-affiliates	0.7	1.3		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	18.2	17.4		
Borrowing:				
Banks	14.9	17.2		
Short term paper	0.1	0.2		
Mortgages	1.3	0.6		
Bonds	1.2	2.6		
Other loans	8.3	6.1		
Amount owing to affiliates	15.1	15.9		
Other liabilities	1.8	2.6		
Deferred income tax	0.0	0.6		
Total liabilities	60.8	63.3		
Shareholders' equity				
Share capital	14.0	26.4		
Retained earnings	23.9	7.6		
Other surplus	1.3	2.7		
Total shareholders' equity	39.2	36.7		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	66.5	56.0		
Current liabilities - % of total assets	33.5	35.4		

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refe	rence Year 1993					Page: 204	
Industry	94 - Scientif	ic and profess	ional equip	ment industr	ies		
SICE Grouping	391						
	Sm	all firms with	h revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile Boun	ndary (1)	Me	dian		
	Better	Average	Worse	Firms	Firms		
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median	
Number of firms in the group		664					
Financial ratios			***************************************				
Profitability (percentages)							
Net profit margin	10.1	2.4	-1.5	1.8	1.3	1.0	
Pretax profit margin	11.1	2.9	-1.5	2.2	2.0	0.5	
Operating profit margin	8.5	4.1	-0.5	3.3	5.2	0.8	
Gross profit margin	33.4	28.9	25.4	28.9	29.2	26.4	
Operating revenue to net operating assets	586.9	304.0	201.3	296.1	244.3	178.3	
Return on net operating assets	32.0	5.8	-2.3	5.4	3.8	2.3	
Pretax profit to assets	17.0	4.4	-3.0	3.6	4.0	0.5	
Return on capital employed	27.3	6.5	-1.2	6.5	6.1	1.9	
leturn on equity (2)	11.9	1.4	-11.3	1.4	-1.0	5.1	
Efficiency (ratios)							
Receivable turnover	10.99	7.89	5.72	8.25	7.51	5.88	
nventory turnover	10.90	5.43	2.41	3.64	5.43	3.52	

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	71	29
Pretax profit	69	31
Net profit	69	31
Percentage of firms with zero or negative equity(2)	1	4

1.81

0.14

0.51

1.67

0.91

0.65

1.02

-0.34

1.68

0.05

0.27

1.16

1.67

0.44

0.65

1.46

1.41

0.53

0.64

5.12

2.28

0.05

0.27

10.94

Liquidity/Solvency (ratios)

Working capital

Liabilities to assets

Interest coverage

Debt to equity

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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94 - Scientific and professional equipment industries Industry 391 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.4	4.6
Accounts receivable	23.6	27.1
Inventory	25.3	22.1
Capital assets	21.9	17.8
Other assets	4.9	14.7
Total operating assets	86.1	86.3
Investments and accounts with affiliates	8.5	12.2
Portfolio investments and loans with non-affiliates	5.5	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.4	13.9
Borrowing:		
Banks	19.4	14.2
Short term paper	0.2	0.0
Mortgages	0.7	0.2
Bonds	2.1	0.6
Other loans	7.8	3.8
Amount owing to affiliates	14.6	26.7
Other liabilities	0.7	6.1
Deferred income tax	0.3	0.7
Total liabilities	66.3	66.1
Shareholders' equity		
Share capital	26.6	31.0
Retained earnings	6.4	1.9
Other surplus	0.7	1.0
Total shareholders' equity	33.7	33.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	70.1	61.7
Current liabilities - % of total assets	39.8	45.0

Small and Medium Firms			Financial I	Performano	e Indicator:	s for Canadi	an Business
Revenue under \$25 million, Refe	rence	Year 1993					Page: 206
Industry	95	- Jeweller	y and preciou	s metal ind	ustries		
SICE Grouping	392						
		Sm	all firms with	ı revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Boundary (1)			Me	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			318				
Financial ratios							
Profitability (percentages)							
Net profit margin		3.1	0.7	-3.6	-3.3	3.1	0.5
Pretax profit margin		4.1	0.7	-3.6	-3.3	4.1	1.4
Operating profit margin		4.8	0.4	-3.6	***	4.5	2.5
Gross profit margin		30.0	27.3	26.7	***	30.1	28.7
Operating revenue to net operating assets		443.8	422.9	150.1	422.9	266.6	201.8
Return on net operating assets		11.2	2.6	-14.3	****	11.2	5.3

7.5

16.8

24.1

30.00

3.66

1.88

0.05

0.57

2.7

5.8

13.8

17.38

2.59

1.01

0.28

0.91

-12.7

2.4

2.8

6.22

1.22

0.77

10.28

1.09

0.8

5.3

3.33

0.77

0.05

0.81

7.5

13.2

9.2

19.06

2.59

1.87

0.47

0.57

2.9

5.0

5.6

7.01

2.57

1.38

1.17

0.72

Interest coverage	5.64	0.26	-1.70	•••	3.66	3.98
Distribution of firms by profits/losses	3/2		Firms with profits (%)	Firms with losses (%)		
Operating profit			64	36		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)			2	26		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Pretax profit to assets

Return on equity (2)

Efficiency (ratios)

Receivable turnover

Inventory turnover

Working capital

Liabilities to assets

Debt to equity

Return on capital employed

Liquidity/Solvency (ratios)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 207

Industry	
SICE Grouping	

95 - Jewellery and precious metal industries

392

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	4.8	2.6		
Accounts receivable	23.0	31.0		
Inventory	49.1	44.8		
Capital assets	12.9	15.0		
Other assets	1.7	2.2		
Total operating assets	91.4	95.6		
Investments and accounts with affiliates	7.9	2.7		
Portfolio investments and loans with non-affiliates	0.7	1.7		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	16.1	28.2		
Borrowing:				
Banks	37.1	22.2		
Short term paper	0.0	0.3		
Mortgages	1.7	0.4		
Bonds	0.2	1.3		
Other loans	25.3	6.0		
Amount owing to affiliates	8.6	14.2		
Other liabilities	5.1	14.0		
Deferred income tax	0.2	0.9		
Total liabilities	94.3	87.5		
Shareholders' equity				
Share capital	1.2	14.9		
Retained earnings	3.0	-11.0		
Other surplus	1.5	8.5		
Total shareholders' equity	5.7	12.5		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	81.7	79.6		
Current liabilities - % of total assets	82.5	54.7		

Number of firms in the group 319	Small and Medium Firms			Financial Performance Indicators for Canadian Business					
Small firms with revenue under \$5 million Medium firms with revenue from \$5 million to \$25 m	Revenue under \$25 million, Refe					Page: 208			
Small firms with revenue under \$5 million Small firms with revenue from \$5 million for \$25 million for \$			orting	goods and	toy industri	es			
Small firms with revenue under \$5 million revenue from \$5 million to \$25 million	SICE Grouping	393							
Retter Average Q3 Q2 Q1 S500,000 S500,000 to S5 million Median S500,000 to S5 million S500,000 to S500,000 t			Sm	all firms wi	ith revenue	under \$5 mil	lion	revenue from \$5 million	
Number of firms in the group 319		1. 17		Quartile Bo	undary (1)	Med	lian		
Financial ratios Profitability (percentages) Net profit margin 3.7 1.6 5.7.2 0.8 1.1 Pretax profit margin 4.2 1.0 5.7.2 1.1 1.5 Operating profit margin 6.7 5.1 5.5.2 5.1 3.3 Gross profit margin 34.6 33.5 25.6 33.5 32.1 Operating premue to net operating assets 313.1 186.3 79.8 313.1 258.9 Return on net operating assets 18.4 13.2 4.9 14.8 8.0 Pretax profit to assets 7.5 1.2 2.3.7 2.2 2.7 Return on capital employed 24.4 12.0 6.6 11.1 7.1 Return on equity (2) 10.9 8.6 9.3 Efficiency (ratios) Receivable turnover 13.04 7.90 3.00 7.90 6.43 niventory turnover 2.93 2.04 1.76 2.93 3.49 Equitability Solvency (ratios) Working capital 3.64 2.18 1.22 1.79 1.53 Peb to equity 0.05 0.36 0.68 0.18 1.73 Liabilities to assets 0.45 1.09 1.16 0.53 0.74 Interest coverage 3.55 1.18 -18.35 1.89 2.06 Distribution of firms by profits/losses Perating profit 75 2.5 Firms with profits (%) besses (%) Perating profit 75 2.5 Firms with profits (%) 5.25 Perating profit 75 2.5			Q3	Q2	Q1	under	\$500,000 to	Median	
Profitability (percentages) Net profit margin 3.7 1.6 -57.2 0.8 1.1 Pretax profit margin 4.2 1.0 -57.2 1.1 1.5 Operating profit margin 6.7 5.1 -55.2 5.1 3.3 Gross profit margin 34.6 33.5 25.6 33.5 32.1 Operating revenue to net operating assets 313.1 186.3 79.8 313.1 258.9 Return on net operating assets 18.4 13.2 4.9 14.8 8.0 Pretax profit to assets 7.5 1.2 -23.7 2.2 2.7 Return on capital employed 24.4 12.0 6.6 11.1 7.1 Return on equity (2) 10.9 8.6 9.3 Efficiency (ratios) Receivable turnover 13.04 7.90 3.00 7.90 6.43 Reveivable turnover 2.93 2.04 1.76 2.93 3.49 Ciquidity/Solvency (ratios) Vorking capital 3.64 2.18 1.22 1.79 1.53 Debt to equity 0.05 0.36 0.68 0.18 1.73 Liabilities to assets 0.45 1.09 1.16 0.53 0.74 Interest coverage 3.55 1.18 -18.35 1.89 2.06 Distribution of firms by profits/losses Operating profit 75 25 Tretax profit 75 25 Tretax profit 75 25 Tretax profit 75 25 Tretax profit 75 25	Number of firms in the group			319					
Net profit margin 3.7 1.6 -57.2 0.8 1.1 Pretax profit margin 4.2 1.0 -57.2 1.1 1.5 Operating profit margin 6.7 5.1 -55.2 5.1 3.3 Gross profit margin 34.6 33.5 25.6 33.5 32.1 Operating revenue to net operating assets 313.1 186.3 79.8 313.1 258.9 Return on net operating assets 18.4 13.2 4.9 14.8 8.0 Pretax profit to assets 7.5 1.2 -23.7 2.2 2.7 Return on capital employed 24.4 12.0 6.6 11.1 7.1 Return on equity (2) 10.9 8.6 9.3 Efficiency (ratios) Receivable turnover 13.04 7.90 3.00 7.90 6.43 Annuentory turnover 2.93 2.04 1.76 2.93 3.49 Editidity/Solvency (ratios) Working capital 3.64 2.18 1.22 1.79 1.53 Rebt to equity 0.05 0.36 0.68 0.18 1.73 Liabilities to assets 0.45 1.09 1.16 0.53 0.74 Interest coverage 3.55 1.18 -18.35 1.89 2.06 Distribution of firms by profits/losses Perating profit 75 25 Perating profit 75 25 Perating profit 75 25 Perating profit 75 25	Financial ratios								
Pretax profit margin 4.2 1.0 -57.2 1.1 1.5 Operating profit margin 6.7 5.1 -55.2 5.1 3.3 Gross profit margin 34.6 33.5 25.6 33.5 32.1 Operating revenue to net operating assets 313.1 186.3 79.8 313.1 258.9 Return on net operating assets 18.4 13.2 4.9 14.8 8.0 Pretax profit to assets 7.5 1.2 -23.7 2.2 2.7 Return on capital employed 24.4 12.0 6.6 11.1 7.1 Return on equity (2) 10.9 8.6 9.3 Efficiency (ratios) Receivable turnover 13.04 7.90 3.00 7.90 6.43 niventory turnover 2.93 2.04 1.76 2.93 3.49 Vorking capital 3.64 2.18 1.22 1.79 1.53 Poblit to equity 0.05 0.36 0.68 0.18 1.73 Diabilities to assets 0.45 1.09 1.16 0.53 0.74 Interest coverage 3.55 1.18 -18.35 1.89 2.06 Distribution of firms by profits/losses Firms with profits (%) 1.89 2.06 Distribution of firms by profits/losses Firms with profits (%) 25 Perating profit 75 25 This is the profit of the profit of the profits of the profit of the profits of the profit of t	Profitability (percentages)								
Operating profit margin	Net profit margin		3.7	1.6	-57.2		0.8	1.1	
Gross profit margin 34.6 33.5 25.6 33.5 32.1 Operating revenue to net operating assets 313.1 186.3 79.8 313.1 258.9 Return on net operating assets 18.4 13.2 4.9 14.8 8.0 Pretax profit to assets 7.5 1.2 -23.7 2.2 2.7 Return on capital employed 24.4 12.0 6.6 11.1 7.1 Return on equity (2) 10.9 8.6 9.3 Efficiency (ratios) Receivable turnover 13.04 7.90 3.00 7.90 6.43 Inventory turnover 2.93 2.04 1.76 2.93 3.49 Edicialidity/Solvency (ratios) Working capital 3.64 2.18 1.22 1.79 1.53 Debt to equity 0.05 0.36 0.68 0.18 1.73 Distribution of firms by profits/losses	Pretax profit margin		4.2	1.0	-57.2		1.1	1.5	
Departing revenue to net operating assets 313.1 186.3 79.8 313.1 258.9	Operating profit margin		6.7	5.1	-55.2	•••	5.1	3.3	
18.4 13.2 4.9 14.8 8.0	Gross profit margin	3	34.6	33.5	25.6	***	33.5	32.1	
Pretax profit to assets 7.5 1.2 -23.7 2.2 2.7 Return on capital employed 24.4 12.0 6.6 11.1 7.1 Return on equity (2) 10.9 8.6 9.3 Efficiency (ratios) Receivable turnover 13.04 7.90 3.00 7.90 6.43 Inventory turnover 2.93 2.04 1.76 2.93 3.49 Ciquidity/Solvency (ratios) Working capital 3.64 2.18 1.22 1.79 1.53 Debt to equity 0.05 0.36 0.68 0.18 1.73 Distribution of firms by profits/losses 0.45 1.09 1.16 0.53 0.74 Interest coverage 3.55 1.18 -18.35 1.89 2.06 Distribution of firms by profits/losses Peretax profit 75 25 Return on capital 2.2 1.79 1.53 Distribution of firms by profits/losses 75 25 Return on capital 2.2 1.79 1.53 Return on capital 3.64 2.18 1.22 1.79 1.53 Distribution of firms by profits/losses 75 2.5 Return on capital 3.64 2.18 1.22 1.79 1.53 Return on capital 3.64 2.18 1.22 1.79 1.53 Return on equity (2) 8.6 9.3 Return on equity (2) 10.9 1.16 0.53 0.74 Return on equity (2) 10.9 1.16 0.75 Return on equity (2) 10.9 1.16 0.75 Return on equity (2) 10.9 1.16 Return on equity (2) 10.9 1.16 Return on equity	Operating revenue to net operating assets	3	13.1	186.3	79.8		313.1	258.9	
Return on capital employed 24.4 12.0 6.6 11.1 7.1 Return on equity (2) 10.9 8.6 9.3 8.9 8.6 9.3 8.9	Return on net operating assets	1	18.4	13.2	4.9		14.8	8.0	
Return on equity (2) 10.9 8.6 9.3 Efficiency (ratios) Receivable turnover 13.04 7.90 3.00 7.90 6.43 Inventory turnover 2.93 2.04 1.76 2.93 3.49 Eiguidity/Solvency (ratios) Working capital 3.64 2.18 1.22 1.79 1.53 Debt to equity 0.05 0.36 0.68 0.18 1.73 Liabilities to assets 0.45 1.09 1.16 0.53 0.74 Interest coverage 3.55 1.18 -18.35 1.89 2.06 Distribution of firms by profits/losses Firms with profits (%) profits (%) 1000 1000 1000 1000 1000 1000 1000 10	Pretax profit to assets		7.5	1.2	-23.7		2.2	2.7	
Sectivable turnover	Return on capital employed	2	24.4	12.0	6.6	***	11.1		
13.04 7.90 3.00 7.90 6.43	Return on equity (2)			10.9	•••	***	8.6	9.3	
2.93 2.04 1.76 2.93 3.49	Efficiency (ratios)								
Ciquidity/Solvency (ratios)	Receivable turnover	13	3.04	7.90	3.00	***	7.90	6.43	
Norking capital 3.64 2.18 1.22 1.79 1.53 Debt to equity 0.05 0.36 0.68 0.18 1.73 Distribution of firms by profits/losses Firms with profits (%)	Inventory turnover	2	.93	2.04	1.76	***	2.93	3.49	
Debt to equity	Liquidity/Solvency (ratios)								
Debt to equity	Working capital	3	.64	2.18	1.22	***	1.79	1.53	
0.45 1.09 1.16 0.53 0.74 0.45 1.09 1.16 0.53 0.74 0.45 1.18 -18.35 1.89 2.06 0.45 1.18 -18.35 1.89 2.06 0.45 1.18 -18.35 1.89 2.06 0.45 1.09 1.16 0.53 0.74 0.54 0.55 0.55	Debt to equity	0	.05	0.36	0.68	•••	0.18		
Distribution of firms by profits/losses Firms with profits (%)	Liabilities to assets	0	.45	1.09	1.16				
Profits (%)	Interest coverage	3	.55	1.18	-18.35		1.89		
Operating profit 75 25 Fretax profit 75 25 Feet profit 75 25	Distribution of firms by profits/los	ses					-		
retax profit 75 25 let profit 75 25	Operating profit								
let profit 75 25	Pretax profit								
	Net profit								
	ercentage of firms with zero or negative e	quity(2)							

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Industry	96 - Sporting goods and toy indust	ries
SICE Grouping	393	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	6.5	4.6		
Accounts receivable	12.4	28.1		
Inventory	24.1	30.6		
Capital assets	9.0	11.8		
Other assets	2.9	5.2		
Total operating assets	55.0	80.4		
Investments and accounts with affiliates	37.8	11.4		
Portfolio investments and loans with non-affiliates	7.2	8.1		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	17.9	25.2		
Borrowing:				
Banks	36.7	20.7		
Short term paper	0.1	0.4		
Mortgages	4.9	0.8		
Bonds	0.9	4.5		
Other loans	2.8	8.3		
Amount owing to affiliates	50.3	11.1		
Other liabilities	11.9	0.7		
Deferred income tax	0.3	1.0		
Total liabilities	125.8	72.7		
Shareholders' equity				
Share capital	31.0	6.3		
Retained earnings	-56.9	17.6		
Other surplus	0.1	3.4		
Total shareholders' equity	-25.8	27.3		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	53.0	83.0		
Current liabilities - % of total assets	57.7	50.3		

Small and Medium Firms		Financial Performance Indicators for	Canadian Business
Revenue under \$25 milli	on, Reference	r 1993	Page: 210
Industry	97	Sign and display industry	
SICE Grouping	397		

	Sma	Medium firms with revenue from \$5 million to \$25 million				
-	Quartile Boundary (1) Median				dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		782				
Financial ratios						
Profitability (percentages)						
Net profit margin	1.4	-0.9	-9.5	-1.2	0.1	1.4
Pretax profit margin	2.0	-0.9	-9.5	-1.3	0.5	1.8
Operating profit margin	5.2	1.8	-5.3	1.9	1.7	2.6
Gross profit margin	59.7	57.8	55.1	56.3	57.8	58.4
Operating revenue to net operating assets	511.4	372.7	193.4	416.4	257.4	243.9
Return on net operating assets	15.3	9.5	-1.9	9.1	8.2	7.7
Pretax profit to assets	4.6	-1.7	-8.7	-3.1	1.1	3.2
Return on capital employed	25.1	10.3	0.1	9.7	10.0	7.1
Return on equity (2)	25.5	-0.3	-30.6	-33.5	2.6	8.9
Efficiency (ratios)						
Receivable turnover	9.64	7.78	5.33	9.25	7.11	5.31
Inventory turnover	21.33	6.89	3.01	7.81	4.76	4.00
Liquidity/Solvency (ratios)						
Working capital	1.36	0.89	0.81	0.84	1.44	1.49
Debt to equity	0.05	0.29	2.85	0.26	0.62	0.85
Liabilities to assets	0.53	0.89	1.04	0.90	0.69	0.48
Interest coverage	5.91	0.78	-0.90	0.71	1.24	2.40
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			68	32		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)			1	4		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Industry	 97 - Sign and display industr 	y
SICE Grouping	397	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	5.0	2.7		
Accounts receivable	24.3	32.0		
Inventory	16.6	14.1		
Capital assets	35.4	23.3		
Other assets	5.2	3.2		
Total operating assets	86.5	75.3		
Investments and accounts with affiliates	11.8	22.1		
Portfolio investments and loans with non-affiliates	1.7	2.6		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	20.7	21.4		
Borrowing:				
Banks	20.3	14.8		
Short term paper	0.2	0.1		
Mortgages	6.6	4.6		
Bonds	2.7	1.3		
Other loans	8.0	4.2		
Amount owing to affiliates	9.9	6.2		
Other liabilities	2.5	1.5		
Deferred income tax	0.0	2.0		
Total liabilities	70.8	56.2		
Shareholders' equity	2000 Dates	2000000		
Share capital	2.7	17.0		
Retained earnings	26.1	26.7		
Other surplus	0.5	0.1		
Total shareholders' equity	29.2	43.8		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	49.7	57.6		
Current liabilities - % of total assets	45.4	38.5		

Small and Medium Firms Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refere	nce Year 19	93				Page: 212
		manufacture	d products ir	dustries		
SICE Grouping	399 ————					
	5	Small firms v	vith revenue	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile B	oundary (1)	Me	dian	
	Bette Q3 75%	Q2	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,808				
Financial ratios						
Profitability (percentages)						
Net profit margin	6.9	1.4	-2.7	-1.2	2.3	1.1
Pretax profit margin	8.1	1.9	-2.7	-1.2	2.6	1.5
Operating profit margin	9.5	3.3	-1.0	1.1	3.9	3.3
Gross profit margin	28.1	23.7	21.5	22.5	24.2	23.7
Operating revenue to net operating assets	529.9	312.1	186.2	275.4	339.9	270.1
Return on net operating assets	30.6	7.1	-3.9	5.5	12.2	9.8
Pretax profit to assets	12.6	1.4	-5.6	-3.1	7.9	3.3
Return on capital employed	25.5	6.3	-2.5	3.2	12.3	6.8
Return on equity (2)	23.9	2.6	-10.1	-3.9	15.6	8.3
Efficiency (ratios)						
Receivable turnover	12.98	9.24	5.94	10.02	7.95	6.83
Inventory turnover	29.69	9.66	5.02	9.92	8.74	4.76
Liquidity/Solvency (ratios)						
Working capital	2.74	1.73	0.86	2.06	1.44	1.52
Debt to equity	0.05	0.24	1.26	0.15	0.56	1.18
Liabilities to assets	0.30	0.61	0.98	0.57	0.61	0.66
Interest coverage	6.55	1.71	0.35	0.80	2.35	1.80
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)		
Operating profit			76	24		
Pretax profit			71	29		
Net profit			70	30		
Percentage of firms with zero or negative equ	ity(2)			22		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 213

98 - Other manufactured products industries Industry 399 **SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	9.2	7.5		
Accounts receivable	22.1	26.0		
Inventory	16.0	27.7		
Capital assets	28.8	21.4		
Other assets	3.9	8.0		
Total operating assets	80.1	90.6		
Investments and accounts with affiliates	15.4	8.3		
Portfolio investments and loans with non-affiliates	4.5	1.1		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	17.3	20.6		
Borrowing:				
Banks	18.0	17.9		
Short term paper	0.3	0.1		
Mortgages	5.1	2.8		
Bonds	3.4	1.5		
Other loans	5.6	4.7		
Amount owing to affiliates	14.9	13.2		
Other liabilities	1.5	4.5		
Deferred income tax	0.3	1.6		
Total liabilities	66.4	67.1		
Shareholders' equity				
Share capital	6.7	8.6		
Retained earnings	26.2	20.2		
Other surplus	0.7	4.1		
Total shareholders' equity	33.6	32.9		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	55.5	66.7		
Current liabilities - % of total assets	40.4	40.9		

Small and Medium Firms		Financial	Performano	e Indicators	for Canadi	ian Business			
Revenue under \$25 million, Refe					Page: 214				
Industry	99 - Residen	tial building	and develop	ment					
SICE Grouping	401		•						
	Sm	Small firms with revenue under \$5 million							
		Quartile Bou	ndary (1)	Me	dian				
	Better	Average	Worse	Firms	Firms				
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median			
Number of firms in the group	T	18,053	404	- V					
Financial ratios									
Profitability (percentages)									
Net profit margin	4.3	0.1	-7.0	-0.8	0.4	0.6			
Pretax profit margin	5.3	0.1	-7.8	-0.8	0.6	0.8			
Operating profit margin	6.4	1.4	-5.5	1.1	1.5	1.5			
Gross profit margin	22.2	18.1	15.9	18.2	17.9	17.8			
Operating revenue to net operating assets	653.1	331.3	147.6	302.1	361.5	884.0			
Return on net operating assets	20.5	5.3	-9.6	3.8	7.1	5.7			
Pretax profit to assets	9.2	0.1	-12.2	-0.7	1.7	1.7			
Return on capital employed	17.7	4.7	-6.6	4.4	6.0	6.7			
Return on equity (2)	25.7	4.4	-16.2	3.2	5.7	11.6			
Efficiency (ratios)									
Receivable turnover	30.00	12.05	5.74	11.65	12.81	6.33			
nventory turnover	37.11	5.24	1.53	4.85	6.23	8.34			
Liquidity/Solvency (ratios)									
Vorking capital	2.49	1.24	0.67	1.18	1.32	1.22			
Pebt to equity	0.05	0.36	1.53	0.27	0.64	0.42			
ciabilities to assets	0.42	0.79	1.03	0.78	0.81	0.81			
nterest coverage	3.49	1.00	-2.37	0.99	1.71	2.53			

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	2	7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Finan

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 215

Industry
SICE Grouping

99 - Residential building and development

401

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.9	3.9
Accounts receivable	13.4	19.4
Inventory	22.6	32.0
Capital assets	25.3	21.1
Other assets	4.3	3.3
Total operating assets	72.6	79.6
Investments and accounts with affiliates	16.6	13.1
Portfolio investments and loans with non-affiliates	10.8	7.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	14.8	23.4
Borrowing:		
Banks	14.3	16.9
Short term paper	0.5	0.8
Mortgages	11.4	11.3
Bonds	7.2	8.7
Other loans	6.8	6.9
Amount owing to affiliates	22.5	11.1
Other liabilities	6.0	4.3
Deferred income tax	1.0	3.2
Total liabilities	84.4	86.6
Shareholders' equity		
Share capital	5.3	3.5
Retained earnings	9.3	9.6
Other surplus	1.0	0.3
Total shareholders' equity	15.6	13.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	48.0	55.1
Current liabilities - % of total assets	35.7	39.9

Small and Medium Firms Revenue under \$25 million, Reference	Financial Performance Indicators for Canadian Business						
						Page : 216	
Industry SICE Grouping	100 - Non-res 402	idential bui	lding and dev	velopment			
SICE Grouping	402					Medium firms with	
	Sm	Small firms with revenue under \$5 million					
		Quartile Bo	oundary (1)	Me	dian		
	Better	Average		Firms	Firms		
	Q3 75%	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median	
	1376	50%	25%	,,,,,,,	,		
Number of firms in the group		946					
Financial ratios							
Profitability (percentages)							
Net profit margin	2.8	-7.2	-20.9	-15.6	-0.3	-0.1	
Pretax profit margin	3.2	-8.2	-17.7	-15.6	0.3	0.1	
Operating profit margin	3.3	-6.4	-16.0	-13.8	-0.4	0.1	
Gross profit margin	17.4	12.7	8.7		13.2	13.5	
Operating revenue to net operating assets	556.9	399.5	184.3	230.3	399.5	882.4	
Return on net operating assets	8.0	-6.9	-12.2	-9.7	-1.8	1.6	
Pretax profit to assets	3.7	-3.4	-20.1	-20.1	0.7	0.2	
Return on capital employed	7.1	-4.7	-19.4	-19.4	-0.3	1.8	
Return on equity (2)	11.6	-10.9	-24.0	-24.0	-2.1	-0.5	
Efficiency (ratios)							
Receivable turnover	30.00	8.22	5.25		8.22	3.94	
nventory turnover		444		***	12.50		
Liquidity/Solvency (ratios)							
Vorking capital	3.44	1.70	1.22	1.70	1.96	1.17	
Pebt to equity	0.13	0.20	1.11	0.12	0.20	0.46	
iabilities to assets	0.25	0.49	0.67	0.49	0.51	0.79	
nterest coverage	2.86	-0.66	-7.73	-10.50	1.57	2.57	
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)			
perating profit			60	40			
retax profit			60	40			

60

40

21

Percentage of firms with zero or negative equity(2)

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry

100 - Non-residential building and development

SICE Grouping

402

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.9	4.1
Accounts receivable	22.9	60.6
Inventory	10.7	3.4
Capital assets	30.1	18.9
Other assets	7.2	6.9
Total operating assets	77.8	93.8
Investments and accounts with affiliates	16.5	4.9
Portfolio investments and loans with non-affiliates	5.7	1.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.0	45.4
Borrowing:		
Banks	13.5	6.3
Short term paper	0.9	0.1
Mortgages	7.3	5.3
Bonds	9.4	1.6
	4.9	1.5
Other loans	22.4	7.5
Amount owing to affiliates	6.6	7.2
Other liabilities	0.7	2.3
Deferred income tax	84.7	77.2
Total liabilities	· · · ·	
Shareholders' equity		
Share capital	2.2	14.5
Retained earnings	12.9	8.2
Other surplus	0.2	0.1
Total shareholders' equity	15.3	22.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	49.2	74.3
Current liabilities - % of total assets	44.2	62.7

Small and Medium Firms	Financial Performance Indicators for Canadian Business									
Revenue under \$25 million, Referen	Revenue under \$25 million, Reference Year 1993				Page : 218					
	01 - Industria	al constructi	ion (other th	an buildings)						
SICE Grouping 4	11									
	Sm	all firms w	ith revenue	Medium firms with revenue from \$5 million to \$25 million						
		Quartile Boundary (1)		Med	dian					
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median				
Number of firms in the group		412								
Financial ratios										
Profitability (percentages)										
Net profit margin	1.7	-1.8	-8.6		-1.7	0.7				
Pretax profit margin	3.7	-4.0	-11.3		-2.3	0.8				
Operating profit margin	4.2	-2.6	-12.5		-0.5	0.7				
Gross profit margin	22.9	20.1	12.2		20.1	20.5				
Operating revenue to net operating assets	316.7	207.0	141.6	***	294.8	438.7				
Return on net operating assets	11.0	-1.7	-18.3	***	-0.9	2.2				
Pretax profit to assets	5.5	-4.0	-14.8	***	-5.0	2.0				
Return on capital employed	13.2	0.6	-10.8	3 444	0.6	2.4				
Return on equity (2)	11.6	-12.9	-18.5	•••	-4.1	8.2				
Efficiency (ratios)										
Receivable turnover	30.00	13.56	3.88		7.00	4.96				
Inventory turnover	***	19.10	***		36.51	50.00				
Liquidity/Solvency (ratios)										
Working capital	4.66	1.86	0.91	***	0.91	1.34				
Debt to equity	0.05	0.36	2.89		0.50	1.28				
Liabilities to assets	0.14	0.44	0.77		0.65	0.67				
Interest coverage	5 760	-0.02			1.35	3.74				
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)						
Operating profit			60	40						
retax profit			60	40						
Net profit			60	40						
Percentage of firms with zero or negative equit	ty(2)		. 1	18						

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Current assets - % of total assets

Current liabilities - % of total assets

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26.7

25.2

	nstruction (other than buildings)	
SICE Grouping 411		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.7	3.8
Accounts receivable	21.0	17.1
Inventory	3.4	3.5
Capital assets	46.7	39.3
Other assets	1.8	34.3
Total operating assets	79.6	98.1
Investments and accounts with affiliates	15.9	1.5
Portfolio investments and loans with non-affiliates	4.5	0.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.0	9.2
Borrowing:		
Banks	16.0	29.0
Short term paper	0.1	0.0
Mortgages	0.7	0.0
Bonds	1.3	0.2
Other loans	4.2	0.8
Amount owing to affiliates	15.7	26.4
Other liabilities	5.2	2.6
	2.6	0.5
Deferred income tax	62.9	68.7
Total liabilities		
Shareholders' equity	1272	210
Share capital	3.5	24.8
Retained earnings	32.1	6.4
Other surplus	1.5	0.0
Total shareholders' equity	37.1	31.3
Total liabilities and shareholders' equity	100.0	100.0

37.0

33.3

Small and Medium Firms Revenue under \$25 million, Refe	ian Business Page: 220						
Industry			y and heavy co	onstruction			1 450 . 220
SICE Grouping	412						
		Sm	all firms with	ı revenue u	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Boun	dary (1)	Me	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			1,933				
Financial ratios							
Profitability (percentages)							
Net profit margin		6.9	3.0	-4.7	2.6	1.6	0.8
Pretax profit margin		8.6	4.0	-5.0	3.8	2.4	1.6
Operating profit margin		9.0	2.6	-4.3	3.7	1.2	1.6
Gross profit margin		25.9	20.9	15.7	23.2	17.6	17.8
Operating revenue to net operating assets		329.0	191.6	95.0	151.7	242.3	271.5
Return on net operating assets		19.2	5.3	-5.7	5.8	3.2	5.4

3.3

6.7

5.8

10.67

24.95

1.20

0.69

0.66

1.56

-7.0

-2.2

-4.9

5.72

5.90

0.46

2.90

0.94

-1.52

3.3

10.6

5.4

11.35

9.43

0.76

0.48

0.68

2.19

3.3

4.8

5.1

9.27

26.22

1.52

0.87

0.64

1.46

2.0

4.5

4.6

6.63

50.00

1.29

0.89

0.66

2.34

10.4

23.2

41.6

21.29

30.38

3.24

0.05

0.29

8.74

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	61	39
Net profit	60	40
Percentage of firms with zero or negative equity(2)	1	6

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Pretax profit to assets

Return on equity (2)

Efficiency (ratios)

Receivable turnover

Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

Return on capital employed

Liquidity/Solvency (ratios)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Industry	102 - Highway and heavy construction
SICE Grouping	412

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	13.1	8.9		
Accounts receivable	15.1	25.2		
Inventory	3.9	6.8		
Capital assets	49.3	43.5		
Other assets	3.0	3.9		
Total operating assets	84.4	88.4		
Investments and accounts with affiliates	10.7	8.5		
Portfolio investments and loans with non-affiliates	5.0	3.2		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	13.7	17.7		
Borrowing:				
Banks	19.5	17.6		
Short term paper	0.7	0.4		
Mortgages	1.2	0.9		
Bonds	1.2	2.5		
Other loans	10.5	8.7		
Amount owing to affiliates	15.2	14.4		
Other liabilities	3.8	3.3		
Deferred income tax	1.6	5.5		
Total liabilities	67.4	71.0		
Shareholders' equity				
Share capital	4.7	5.7		
Retained earnings	27.5	23.0		
Other surplus	0.4	0.3		
Total shareholders' equity	32.6	29.0		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	38.4	42.9		
Current liabilities - % of total assets	30.4	32.1		

Small and Medium Firms			Financial Performance Indicators for Canadian Busin	
Revenue under \$25 millio	n, Reference	Year 1993	P	age : 222
Industry	103	- Site work	ζ	
SICE Grouping	421			

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
,-		Quartile Boundary (1)		Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		6,989				
Financial ratios						
Profitability (percentages)						
Net profit margin	8.3	0.6	-5.7	0.1	0.6	-0.2
Pretax profit margin	9.1	0.6	-6.1	0.1	1.1	-0.2
Operating profit margin	10.9	2.2	-4.8	1.1	3.2	2.1
Gross profit margin	43.4	36.9	33.2	36.1	37.8	36.8
Operating revenue to net operating assets	318.5	198.9	133.5	193.6	240.9	391.2
Return on net operating assets	21.4	6.4	-9.7	4.2	6.7	8.0
Pretax profit to assets	15.2	0.8	-12.2	0.1	1.0	-0.1
Return on capital employed	21.3	8.2	-4.7	8.1	6.8	3.5
Return on equity (2)	31.1	6.4	-13.9	9.8	2.8	2.3
Efficiency (ratios)						
Receivable turnover	20.14	10.41	5.70	11.50	6.86	6.25
Inventory turnover	50.00	17.77	7.63	14.84	20.98	29.23
Liquidity/Solvency (ratios)						
Working capital	1.98	1.08	0.56	1.07	1.04	1.05
Debt to equity	0.05	0.47	1.32	0.43	0.86	0.32
Liabilities to assets	0.41	0.63	0.97	0.61	0.71	0.82
Interest coverage	6.46	1.63	-1.59	2.00	1.34	0.88
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			61	39		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)			1	8		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Industry	103 - Site work
SICE Grouping	421

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.3	4.7
Accounts receivable	22.0	27.1
Inventory	4.9	5.9
Capital assets	54.7	48.6
Other assets	2.3	2.9
Total operating assets	93.3	89.3
Investments and accounts with affiliates	4.0	8.5
Portfolio investments and loans with non-affiliates	2.8	2.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.5	25.5
Borrowing:		
Banks	19.5	13.8
Short term paper	0.2	0.4
Mortgages	3.6	1.5
Bonds	2.0	4.3
Other loans	11.0	6.8
Amount owing to affiliates	13.8	11.0
Other liabilities	6.4	8.9
Deferred income tax	1.6	7.1
Total liabilities	73.7	79.3
Shareholders' equity		
Share capital	3.3	4.2
Retained earnings	22.6	15.5
Other surplus	0.4	1.0
Total shareholders' equity	26.3	20.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	40.1	43.9
Current liabilities - % of total assets	34.0	44.6

Small and Medium Firms			Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refe	rence Yea	r 1993					Page: 224	
Industry		tructura	al and relate	ed work				
SICE Grouping	422							
		Sma	all firms wi	ith revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million	
	10. April 10.		Quartile Bo	undary (1)	Med	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			3,015					
Financial ratios		112			-			
Profitability (percentages)								
Net profit margin		4.0	-0.5	-6.3	-1.4	-1.8	-2.7	
Pretax profit margin		4.3	-0.6	-7.3	-1.4	-2.2	-3.7	
Operating profit margin		4.7	-1.3	-12.9	-1.3	-1.5	-3.2	
Gross profit margin		16.4	12.4	10.4	12.5	11.0	11.5	
Operating revenue to net operating assets		830.4	321.3	168.1	321.3	281.1	408.9	
Return on net operating assets		21.7	-5.1	-34.3	-7.5	-5.1	-14.6	
Pretax profit to assets		9.6	-1.9	-23.4	-1.9	-3.3	-5.1	
Return on capital employed		21.8	2.9	-25.3	4.9	-3.3	1.1	
Return on equity (2)		30.9	7.0	-46.5	7.4	-10.9	-9.6	
Efficiency (ratios)								
Receivable turnover		15.83	8.45	5.10	8.76	6.07	4.42	
Inventory turnover		47.92	20.78	5.62	5.62	36.10	45.07	
Liquidity/Solvency (ratios)								
Working capital		1.67	1.09	0.73	1.06	1.05	1.24	
Debt to equity		0.05	0.15	1.33	0.18	0.08	1.02	
Liabilities to assets		0.56	0.86	1.09	0.92	0.73	0.71	
Interest coverage		8.50	1.31	-3.51	1.48	-1.11	-0.43	
Distribution of firms by profits/los	ses			Firms with profits (%)	Firms with losses (%)			
Operating profit				60	40			
Pretax profit				60	40			
Net profit				60	40			
Percentage of firms with zero or negative e	quity(2)			3	30			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

422

Page: 225

Industry SICE Grouping 104 - Structural and related work

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million	
Balance Sheet Structure for a typical firm	%	%	
Assets			
Cash	6.0	11.9	
Accounts receivable	25.2	47.3	
Inventory	6.4	4.7	
Capital assets	41.8	14.7	
Other assets	2.1	4.8	
Total operating assets	81.5	83.4	
Investments and accounts with affiliates	10.2	11.0	
Portfolio investments and loans with non-affiliates	8.2	5.5	
Total assets	100.0	100.0	
Liabilities			
Accounts payable	19.6	31.3	
Borrowing:			
Banks	17.2	12.4	
Short term paper	0.2	0.4	
Mortgages	6.5	2.3	
Bonds	2.0	4.1	
Other loans	4.6	3.0	
Amount owing to affiliates	14.1	10.8	
Other liabilities	2.4	2.6	
Deferred income tax	1.6	3.3	
Total liabilities	67.9	70.2	
Shareholders' equity			
Share capital	2.6	4.1	
Retained earnings	29.4	25.5	
Other surplus	0.0	0.1	
Total shareholders' equity	32.1	29.8	
Total liabilities and shareholders' equity	100.0	100.0	
Current assets - % of total assets	46.6	73.9	
Current liabilities - % of total assets	38.2	49.5	

Small and Medium Firms			ıl Performan	ce Indicators	for Canadi	an Business
Revenue under \$25 million, Refere	nce Year 199.	3				Page: 226
	105 - Exterio	or close-in w	ork			
	Sı	nall firms w	ith revenue	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
	Better Q3 75%	Quartile Bo Average Q2 50%		Me Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		5,022	*			
Financial ratios						
Profitability (percentages)						
Net profit margin	1.5	-3.7	-8.1	-4.4	-3.0	-1.3
Pretax profit margin	1.8	-4.2	-9.6	-4.6	-2.9	-1.9
Operating profit margin	3.2	-1.9	-6.9	-2.8	-0.5	-1.1
Gross profit margin	37.6	34.9	31.0	34.3	34.9	34.4
Operating revenue to net operating assets	643.7	420.5	242.3	401.2	487.4	421.6
Return on net operating assets	9.3	-5.1	-25.3	-10.2	-1.8	-5.2
Pretax profit to assets	4.2	-8.8	-24.4	-10.0	-8.5	-5.2
Return on capital employed	10.6	-3.8	-24.0	-7.4	0.2	-1.9
Return on equity (2)	8.6	-2.5	-39.6	-6.0	0.2	-15.2
Efficiency (ratios)						
Receivable turnover	30.00	13.86	6.71	16.72	8.11	4.39
Inventory turnover	40.92	13.31	7.20	13.33	10.78	50.00
Liquidity/Solvency (ratios)						
Working capital	2.19	1.37	0.67	1.40	1.16	2.43
Debt to equity	0.05	0.11	0.83	0.09	0.60	1.71
Liabilities to assets	0.38	0.72	1.26	0.66	0.78	0.60
Interest coverage	1.93	-0.89	-4.47	-1.32	-0.89	-1.87
Distribution of firms by profits/losse	s		Firms with profits (%)	Firms with losses (%)		
Operating profit			60	40		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equi	ity(2)		2	27		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

34.5

ndustry	105 - Exterior close-	in work	
SICE Grouping	423		Marie Control
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typic	cal firm	%	%
Assets			
Cash		8.2	7.1
Accounts receivable		31.4	53.1
Inventory		11.1	2.8
Capital assets		30.8	24.2
Other assets		3.3	2.7
Total operating assets		84.7	90.0
Investments and accounts with affiliate	es	9.7	6.4
Portfolio investments and loans with no	on-affiliates	5.6	3.6
Total assets		100.0	100.0
Liabilities			8
Accounts payable		21.1	19.8
Borrowing:			
Banks		19.2	10.6
Short term paper		0.1	0.2
Mortgages		7.7	0.5
Bonds		0.8	2.8
Other loans		3.7	1.3
Amount owing to affiliates		16.9	21.3
Other liabilities		3.2	0.2
Deferred income tax		0.5	3.2
Total liabilities		73.1	59.8
Shareholders' equity			
Share capital		6.7	29.5
Retained earnings		18.5	10.7
Other surplus		1.7	0.1
Total shareholders' equity		26.9	40.2
Total liabilities and shareholders' equ	uity	100.0	100.0
Current assets - %	of total assets	57.8	69.5
			24.5

42.0

Current liabilities - % of total assets

Small and Medium Firms Revenue under \$25 million, Reference	ence Year 1993	Financia	al Performan	ce Indicators	for Canadi	an Business Page: 228
Industry	106 - Plumbin 424	g, heating	and air condit	ioning, mech	nanical work	
	Sm	all firms w	llion	Medium firms with revenue from \$5 million to \$25 million		
		Quartile B	oundary (1)	Me	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		6,534				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.0	0.4	-3.8	-0.6	1.3	-0.4
Pretax profit margin	3.4	0.4	-3.8	-0.6	1.6	-0.3
Operating profit margin	5.6	1.7	-1.3	1.2	2.8	-0.1
Gross profit margin	23.7	21.4	20.1	21.1	22.2	20.6
Operating revenue to net operating assets	868.4	639.2	337.4	628.0	611.9	531.6
Return on net operating assets	30.0	7.6	-7.5	5.3	11.0	-0.6
Pretax profit to assets	11.9	0.9	-13.4	-0.7	4.0	-0.7
Return on capital employed	29.1	9.2	-7.5	7.2	9.2	1.6
Return on equity (2)	25.5	7.2	-16.0	6.9	7.8	-2.9
Efficiency (ratios)						
Receivable turnover	19.07	10.29	5.82	11.81	6.97	4.05
nventory turnover	40.12	18.45	10.91	21.47	13.91	38.07
iquidity/Solvency (ratios)						
Vorking capital	2.39	1.37	0.85	1.18	1.60	1.23
Oebt to equity	0.05	0.24	1.40	0.07	0.54	0.39
iabilities to assets	0.50	0.78	1.10	0.87	0.64	0.80
nterest coverage	5.14	1.05	-1.00	1.00	2.04	0.02
Distribution of firms by profits/loss	es		Firms with	Firms with		
perating profit			<u>profits (%)</u> 67	losses (%)		
retax profit			60	33 40		
et profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

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Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Industry	106 - Plu	mbing, heating and air conditioning, mecha	nical work
SICE Grouping	424		
		Small firms with revenue	Medium firms wi

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.7	3.1
Accounts receivable	40.9	59.7
Inventory	12.2	8.6
Capital assets	22.3	11.9
Other assets	4.0	5.8
Total operating assets	88.1	89,2
Investments and accounts with affiliates	9.4	8.1
Portfolio investments and loans with non-affiliates	2.5	2.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	26.0	36.8
Borrowing:		
Banks	13.4	24.4
Short term paper	0.1	0.2
Mortgages	4.4	0.3
Bonds	1.9	1.7
Other loans	5.4	7.3
Amount owing to affiliates	41.8	8.5
Other liabilities	4.4	6.3
	0.8	2.5
Deferred income tax Total liabilities	98.2	87.9
Shareholders' equity		
Share capital	15.1	5.2
Retained earnings	-13.6	6.4
Other surplus	0.3	0.5
Total shareholders' equity	1.8	12.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	67.9	79.2
Current liabilities - % of total assets	42.7	69.8

Small	and	Medium	Firms
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Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 230

In	du	stry
		1

Net profit

107 - Mechanical specialty work

SICE Grouping

425

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

						to \$25 million
		Quartile Bo	oundary (1)	indary (1) Med		
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median
	75%	50%	25%	4200,000	ψο minon	
Number of firms in the group		1,224				
Financial ratios						
Profitability (percentages)						
Net profit margin	4.8	0.8	-7.3	2.4	-0.5	
Pretax profit margin	5.4	0.9	-8.4	2.7	-0.5	
Operating profit margin	4.6	2.3	-7.9	2.5	-0.2	***
Gross profit margin	27.7	22.9	15.5	22.5	23.1	
Operating revenue to net operating assets	722.8	426.0	292.9	341.0	451.5	
Return on net operating assets	34.4	5.7	-19.0	21.0	-0.9	***
Pretax profit to assets	17.1	2.2	-17.8	4.7	-0.9	76.00 S
Return on capital employed	30.8	6.2	-9.9	7.6	6.2	944
Return on equity (2)	36.5	18.8	-20.6	27.2	-0.3	
Efficiency (ratios)						
Receivable turnover	9.04	5.72	4.08	5.72	4.21	
inventory turnover	43.79	34.62	12.34	***	34.62	
Liquidity/Solvency (ratios)						
Working capital	2.06	1.20	0.79	1.10	1.34	
Debt to equity	0.05	0.76	1.96	0.80	0.76	
Liabilities to assets	0.53	0.77	0.95	0.83	0.69	
Interest coverage	4.34	1.03	-11.15	2.66	0.39	
Distribution of firms by profits/losses	i i i i i i i i i i i i i i i i i i i		Firms with profits (%)	Firms with losses (%)	 	
Operating profit			60	40		
Pretax profit			60	40		
(a) (a) (b) (a) (b) (b) (b) (b) (b) (b) (b) (b) (b) (b						

60

40

17

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year

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107 - Mechanical specialty work Industry 425 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.6	-
Accounts receivable	45.6	*
Inventory	8.6	•
Capital assets	21.0	-
Other assets	4.0	Ę
Total operating assets	87.9	
Investments and accounts with affiliates	9.3	*
Portfolio investments and loans with non-affiliates	2.8	*
Total assets	100.0	*
Liabilities		
Accounts payable	27.7	1967
Borrowing:		
Banks	13.7	
Short term paper	0.1	-
Mortgages	4.2	192
Bonds	1.1	F#1
Other loans	3.9	+
Amount owing to affiliates	16.0	*
Other liabilities	5.1	-
Deferred income tax	0.6	1 -
Total liabilities	72.5	
Shareholders' equity	294798	
Share capital	2.9	2
Retained earnings	23.4	¥
Other surplus	1.2	2
Total shareholders' equity	27.5	<u> </u>
Total liabilities and shareholders' equity	100.0	¥
Current assets - % of total assets	71.4	-
Current liabilities - % of total assets	48.8	.7

Small and Medium Firms			l Performan	ce Indicators	for Canadi	an Business
Revenue under \$25 million, Referen	nce Year 1993	·				Page: 232
	08 - Electric	cal work				9.
SICE Grouping 4	26					
	Sn	nall firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	undary (1)	Me	dian	
	Better	Average		Firms	Firms	Standard Co. State Co.
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group		6,354				
Financial ratios				,		
Profitability (percentages)						
Net profit margin	3.8	-0.7	-5.7	-0.9	-0.6	1.6
Pretax profit margin	4.4	-0.8	-6.2	-0.9	-0.4	2.2
Operating profit margin	4.3	0.5	-5.9	0.9	-0.1	2.6
Gross profit margin	23.9	21.5	18.2	21.6	21.1	22.7
Operating revenue to net operating assets	566.7	377.2	253.9	347.8	427.8	610.2
Return on net operating assets	16.9	2.3	-19.7	2.4	-0.7	16.3
Pretax profit to assets	11.9	-1.3	-13.2	-2.1	-1.0	6.5
Return on capital employed	23.3	2.8	-11.0	2.8	4.6	13.0
Return on equity (2)	30.7	0.9	-33.1	2.4	-1.3	20.9
Efficiency (ratios)						
Receivable turnover	13.23	8.72	5.15	9.63	5.82	6.50
Inventory turnover	32.79	17.14	8.19	17.14	17.26	22.86
Liquidity/Solvency (ratios)						
Working capital	1.98	1.37	0.76	1.27	1.54	1.29
Debt to equity	0.05	0.27	1.60	0.26	0.47	0.83
Liabilities to assets	0.37	0.69	0.97	0.71	0.63	0.71
Interest coverage	4.54	1.00	-3.58	1.00	0.15	4.38
Distribution of firms by profits/losses	S		Firms with profits (%)	Firms with		
Operating profit			60	losses (%) 40		
Pretax profit			60	40		
Net profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

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Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

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Industry 108 - Electrical work SICE Grouping 426

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.8	3.7
Accounts receivable	38.4	46.8
Inventory	14.7	12.1
Capital assets	20.3	18.1
Other assets	3.2	5.2
Total operating assets	88.4	85.9
Investments and accounts with affiliates	7.1	8.2
Portfolio investments and loans with non-affiliates	4.6	5.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	27.8	30.1
Borrowing:		
Banks	13.3	7.5
Short term paper	0.2	0.1
Mortgages	3.1	3.1
Bonds	1.8	1.7
Other loans	4.0	1.6
Amount owing to affiliates	11.3	11.1
Other liabilities	5.0	13.3
Deferred income tax	0.5	2.0
Total liabilities	67.0	70.6
Shareholders' equity		
Share capital	2.0	3.5
Retained earnings	30.3	24.8
Other surplus	0.8	1.2
Total shareholders' equity	33.0	29.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	70.0	71.7
Current liabilities - % of total assets	52.1	54.7

Small and Medium Firms				Performano	ce Indicators	for Canadi	an Business
Revenue under \$25 million, Refe	rence	Year 1993					Page: 234
Industry	109	- Interior	and finishing	work			
SICE Grouping	427						
		Sm	all firms with	revenue u	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Boun	dary (1)	Me	dian	
		Better	Average	Worse	Firms	Firms	
		Q3 75%	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median

		Quartile Bou	ndary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Mediar
Number of firms in the group		7,554		* ***		
Financial ratios						
Profitability (percentages)						
Net profit margin	4.7	-0.3	-4.4	-0.5	0.5	0.2
Pretax profit margin	5.6	-0.3	-4.8	-0.6	0.6	-0.5
Operating profit margin	6.3	1.7	-3.1	1.7	1.7	0.2
Gross profit margin	39.8	36.6	33.8	36.7	36.4	35.3
Operating revenue to net operating assets	812.2	438.7	249.1	437.5	469.8	611.4
Return on net operating assets	24.9	7.6	-12.0	7.6	7.5	1.4
Pretax profit to assets	13.5	-0.8	-14.8	-1.3	1.8	-1.7
Return on capital employed	19.6	7.1	-9.6	7.1	6.7	2.0
Return on equity (2)	20.1	2.4	-19.0	1.2	8.1	13.1
Efficiency (ratios)						
Receivable turnover	20.63	9.60	5.94	11.81	7.46	4.85
Inventory turnover	29.53	12.80	5.49	12.80	10.33	42.60
Liquidity/Solvency (ratios)						
Working capital	3.38	1.38	0.65	1.33	1.34	1.36
Debt to equity	0.05	0.09	1.54	0.05	0.18	1.03
Liabilities to assets	0.30	0.79	1.05	0.79	0.72	0.74
Interest coverage	4.12	1.00	-2.91	0.84	2.84	0.67
Distribution of firms by profits/losses		-	Firms with	Firms with		
Operating profit			profits (%) 62	losses (%) 38		
			7.7	50		

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	62	38
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	2	8

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

63.5

Levenue under \$25 million, Reference Year 1993		Page: 235	
ndustry 109 - Interior and fir	nishing work		
SICE Grouping 427			
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million	
Balance Sheet Structure for a typical firm	%	%	
Assets			
Cash	10.6	2.8	
Accounts receivable	31.6	63.6	
Inventory	14.6	10.9	
Capital assets	19.5	8.9	
Other assets	4.5	3.7	
Total operating assets	80.7	89.9	
Investments and accounts with affiliates	14.1	5.7	
Portfolio investments and loans with non-affiliates	5.2	4.5	
Total assets	100.0	100.0	
Liabilities			
Accounts payable	21.3	36.8	
Borrowing:			
Banks	14.5	13.4	
Short term paper	0.1	0.1	
Mortgages	2.7	2.7	
Bonds	1.1	1.6	
Other loans	5.7	2.5	
Amount owing to affiliates	16.4	16.9	
Other liabilities	3.2	3.7	
Deferred income tax	0.5	3.0	
Total liabilities	65.6	80.9	
Shareholders' equity			
Share capital	3.5	0.7	
Retained earnings	31.0	18.4	
Other surplus	0.0	0.0	
Total shareholders' equity	34.4	19.1	
Total liabilities and shareholders' equity	100.0	100.0	
Current assets - % of total assets	65.4	87.8	

39.2

Small and Medium Firms			Financia	l Performan	ce Indicators	for Canadi	an Business
Revenue under \$25 million, Refere	nce Y	ear 1993					Page: 236
		Other tra	ide work				
SICE Grouping	429						
		Sma	all firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
	_		Quartile Bo	undary (1)	Med	dian	
		Better	Average	Worse	Firms	Firms	
		Q3 75%	Q2 50%	Q1	under \$500,000	\$500,000 to \$5 million	Median
			30 /6	25%			
Number of firms in the group		2	2,476		22 - 20 - 10 - 20		
Financial ratios							
Profitability (percentages)							
Net profit margin		2.8	1.0	-4.8	-0.2	2.0	0.7
Pretax profit margin		2.7	1.1	-5.3	-0.2	2.2	-0.4
Operating profit margin		6.0	2.1	-1.9	2.1	3.0	0.4
Gross profit margin		25.6	22.2	20.8	21.9	22.9	20.4
Operating revenue to net operating assets		700.5	462.4	226.6	429.0	487.7	1405.8
Return on net operating assets		26.2	14.5	-6.7	10.5	20.2	17.0
Pretax profit to assets		10.7	2.4	-16.9	-0.9	5.9	5.6
Return on capital employed		20.4	8.5	-8.3	6.7	11.7	12.6
Return on equity (2)		28.0	6.3	-17.3	-1.4	17.6	***
Efficiency (ratios)							
Receivable turnover		20.51	8.89	6.20	9.35	7.01	6.65
Inventory turnover		37.60	15.04	5.63	14.14	17.15	9.45
Liquidity/Solvency (ratios)							
Working capital		2.20	1.33	0.94	1.33	1.20	1.14
Debt to equity		0.05	0.47	1.68	0.24	0.58	1.22
Liabilities to assets		0.42	0.74	1.00	0.78	0.60	0.70
Interest coverage		4.83	1.91	-0.01	1.56	3.04	35.88
					00-000-000-000		
Distribution of firms by profits/losse	es			Firms with profits (%)	Firms with losses (%)		-
Operating profit				67	33		
Pretax profit				60	40		
Net profit				60	40		
Percentage of firms with zero or negative equ	ity(2)			2	20		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

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Revenue under \$25 million, Reference Year 1993

Industry

110 - Other trade work

SICE Grouping 429	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.0	4.1
Accounts receivable	33.5	56.5
Inventory	14.1	17.4
Capital assets	26.3	14.2
Other assets	5.9	4.1
Total operating assets	86.8	96.2
Investments and accounts with affiliates	9.8	1.8
Portfolio investments and loans with non-affiliates	3.3	2.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.8	33.9
Borrowing:		
Banks	13.8	19.6
Short term paper	0.1	0.2
Mortgages	1.5	8.8
Bonds	1.4	2.3
Other loans	5.5	3.7
Amount owing to affiliates	11.6	14.3
	2.2	18.0
Other liabilities	0.7	0.8
Deferred income tax	60.5	101.5
Total liabilities	4/5/2013	
Shareholders' equity	WESS	est u
Share capital	3.1	6.1
Retained earnings	36.4	-7.6
Other surplus		4
Total shareholders' equity	39.5	-1.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	61.2	80.6
Current liabilities - % of total assets	41.3	70.4

Small and Medium Firms			Financial I	Performanc	e Indicator:	for Canadi	an Business
Revenue under \$25 million, Ref	erence	Year 1993					Page: 238
Industry	111	- Project r	management,	constructio	n		
SICE Grouping	441						
		Sm	all firms with	revenue u	ınder \$5 mi	llion	Medium firms with revenue from \$5 millio to \$25 million
			Quartile Boun	dary (1)	Me	dian	
		Better	Average	Worse	Firms	Firms	
		Q3	Q2	Q1	under	\$500,000 to	Median
		75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group			759				

	Quartile Boundary (1)		Median			
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		759				-
Financial ratios					· , · , ·	
Profitability (percentages)						
Net profit margin	1.2	0.1	-1.9	0.1	-2.5	/
Pretax profit margin	1.2	0.1	-1.9	0.1	-2.5	***
Operating profit margin	4.1	0.8	-4.9	0.8	-0.7	***
Gross profit margin	82.6	74.1	71.8	74.1	72.6	200
Operating revenue to net operating assets	674.2	202.4	42.4	168.8	312.3	***
Return on net operating assets	23.5	6.4	-9.7	6.4	0.2	-
Pretax profit to assets	4.9	-3.6	-22.2	-0.1	-1.5	
Return on capital employed	30.2	9.5	1.9	9.6	-1.4	***
Return on equity (2)	,,,,	6.9	***	6.9	7.6	
Efficiency (ratios)						
Receivable turnover	15.26	11.96	2.12	11.24	13.58	
nventory turnover	***	***	***	***	(144)	•••
Liquidity/Solvency (ratios)						
Working capital	2.81	1.11	0.61	1.33	0.94	
Debt to equity	0.05	0.16	1.02	0.32	0.05	
Liabilities to assets	0.55	0.84	1.05	0.84	0.99	(100)
interest coverage	0.99	0.41	-10.44	0.41	-0.21	***

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

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Revenue under \$25 million,Reference Year 1993	Page: 239	
Industry 111 - Project manage	ment, construction	
SICE Grouping 441		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.0	*
Accounts receivable	10.2	-
Inventory	4.7	ā
Capital assets	26.2	8
Other assets	2.0	
Total operating assets	50.0	•
Investments and accounts with affiliates	45.7	100
Portfolio investments and loans with non-affiliates	4.3	1 = 3
Total assets	100.0	
Liabilities		
Accounts payable	7.6	32
Borrowing:		
Banks	11.8	<u> </u>
Short term paper	3.7	*
Mortgages	6.2	-
Bonds	7.3	- ∆
Other loans	5.9	=
Amount owing to affiliates	27.7	ä
Other liabilities	9.5	#
Deferred income tax	1.4	<u>.</u>
Total liabilities	81.1	-
Shareholders' equity	NEW .	
Share capital	7.1	*
Retained earnings	5.8	*
Other surplus	6.0	
Total shareholders' equity	18.9	*
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	30.6	325
	00.7	

28.7

Small and Medium Firms		Financia	l Performan	ce Indicator.	s for Canadi	ian Business
Revenue under \$25 million, Referen	ce Year 1993					Page: 240
Industry 1: SICE Grouping 44	12 - Other se	ervices incid	lental to cons	struction		
	Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Bo	undary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		5,055				
Financial ratios						
Profitability (percentages)						
Net profit margin	17.0	0.6	-14.5	0.7	-1.8	2.3
Pretax profit margin	19.4	0.5	-16.4	0.7	-1.6	2.8
Operating profit margin	26.9	7.9	-7.1	10.0	2.6	4.7
Gross profit margin	66.0	30.7	19.0	35.4	25.0	20.0
Operating revenue to net operating assets	420.4	89.7	23.3	59.8	179.1	134.4
Return on net operating assets	19.1	4.0	-5.6	4.5	2.0	5.1
Pretax profit to assets	11.8	0.6	-8.0	1.3	-1.2	4.2
Return on capital employed	16.0	5.3	0.1	4.6	6.2	6.6
Return on equity (2)	35.8	8.3	-4.0	4.1	14.8	16.6
Efficiency (ratios)						,
Receivable turnover	30.00	11.59	5.05	7.26	24.91	30.00
Inventory turnover	3.65	1.14	0.28	0.47	1.82	0.94
Liquidity/Solvency (ratios)						
Working capital	4.33	1.51	0.62	1.52	1.51	1.09
Debt to equity	0.05	0.35	2.79	0.37	0.33	
Liabilities to assets	0.45	0.90	1.03	0.84	0.94	3.68 0.92
nterest coverage	3.35	0.91	-0.44	0.90	1.11	2.72
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
perating profit			60	40		
retax profit			60	40		
let profit			60	40		
ercentage of firms with zero or negative equity	(2)		3			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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24.3

Industry 11	2 - Other services	incidental to construction	
SICE Grouping 44	19		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typica	al firm	%	%
Assets			
Cash		4.5	1.7
Accounts receivable		3.3	5.5
Inventory		29.8	37.5
Capital assets		32.5	19.0
Other assets		3.4	5.3
Total operating assets		73.6	69.1
Investments and accounts with affiliates		13.4	20.3
Portfolio investments and loans with nor		13.0	10.6
Total assets		100.0	100.0
Liabilities			
Accounts payable		6.9	9.2
Borrowing:			
Banks		18.6	21.1
Short term paper		0.9	0.9
Mortgages		13.7	17.2
Bonds		9.8	6.3
Other loans		8.8	11.3
Amount owing to affiliates		27.3	13.5
Other liabilities		5.9	4.4
3.9 M T 17 M T 17 M T 17 M T 17 M T 18 M		0.9	4.2
Deferred income tax Total liabilities		92.9	88.0
Shareholders' equity			
Share capital		9.1	6.4
Retained earnings		-4.3	3.4
Other surplus		2.3	2.2
Total shareholders' equity		7.1	12.0
Total liabilities and shareholders' equi	ty	100.0	100.0
Current assets - %	of total assets	42.9	46.9
		9.9797	212

23.3

Small and Medium Firms Revenue under \$25 million, Refere	onaa Vaan 1002	Financi	al Performan	ce Indicators	s for Canadi	
						Page: 242
	113 - Air trans451	sport indus	tries			
SICE Grouping				- 7		Medium firms with
	Sm	all firms v	vith revenue	under \$5 mi	llion	revenue from \$5 milli to \$25 million
		Quartile B	oundary (1)	Me	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		617			-	
Financial ratios						
Profitability (percentages)						
Net profit margin	9.6	2.4	-7.0	1.8	1.6	1.2
Pretax profit margin	12.7	2.5	-10.1	1.8	1.6	2.7
Operating profit margin	12.7	4.3	-7.9	0.7	3.4	3.1
Gross profit margin	***	***	•••	***		•••
Operating revenue to net operating assets	318.8	146.4	99.9	146.4	139.3	185.4
Return on net operating assets	18.3	4.2	-10.1	6.1	4.2	7.1
Pretax profit to assets	12.9	2.3	-17.3	1.7	2.3	4.7
Return on capital employed	21.9	7.9	-3.3	7.6	6.8	7.8
Return on equity (2)	23.1	9.1	1.0	5.2	9.8	13.5
Efficiency (ratios)						
teceivable turnover	30.00	8.90	4.50	6.50	10.97	7.80
nventory turnover				***		
iquidity/Solvency (ratios)						
Vorking capital	2.14	0.87	0.57	0.64	1.08	0.92
ebt to equity	0.05	0.50	1.38	0.12	0.81	1.90
iabilities to assets	0.40	0.64	0.97	0.63	0.62	0.77
nterest coverage	3.04	1.16	-3.24	-1.05	1.16	2.24
Distribution of firms by profits/loss	es		Firms with	Firms with		
perating profit			<u>profits (%)</u> 62	losses (%)		
retax profit			66	38 34		
et profit			68	34		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

16

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium F Revenue under \$25 million		inancial Performance Indicators	for Canadian Business Page: 243
Industry	113 - Air transpor	t industries	
SICE Grouping	451		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure	for a typical firm	%	%
Assets			
Cash		8.0	3.1
Accounts receivable		11.6	13.9
Inventory		3.7	10.3
Capital assets		56.3	60.5
Other assets		4.2	7.1
Total operating asset	s	83.8	94.8
Investments and accounts w	rith affiliates	12.3	5.0
Portfolio investments and los	ans with non-affiliates	3.9	0.2
Total assets		100.0	100.0
Liabilities			
Accounts payable		9.7	14.3
Borrowing:			
Banks		21.3	28.3
Short term paper		0.2	0.8
Mortgages		2.4	1.8
Bonds		2.8	8.8
Other loans		12.2	9.8
Amount owing to affiliates		21.7	1.9
Other liabilities		2.9	5.6
Deferred income tax		2.3	5.4
Total liabilities		75.6	76.9
Shareholders' equity		14.2	12.0
Share capital		14.2	13.9
Retained earnings		5.4	8.2
Other surplus		4.8	1.0

Other surplus	4.8	1.0
Total shareholders' equity	24.4	23.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	29.8	31.1
Current liabilities - % of total assets	29.4	35.2

Small and Medium Firms			Financial 1	Performanc	e Indicators	for Canadi	ian Business
Revenue under \$25 million, Reference Year 1993						Page: 244	
Industry	114 - Se	ervice i	ndustries inci	idental to ai	r transport		
SICE Grouping	452						
		Sma	all firms with	ı revenue u	inder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Boun	dary (1)	Median		
	1	Better	Average	Worse	Firms	Firms	
	7	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group		.,	279				
Financial ratios					, ,		
Profitability (percentages)							
Net profit margin		3.5	0.1	-3.6	-4.7	0.1	,
Pretax profit margin		4.6	-0.1	-3.7	-4.7	-0.1	
Operating profit margin		10.2	1.1	-1.9	0.1	0.9	•••
Gross profit margin							***
Operating revenue to net operating assets	1	056.3	334.4	69.5	178.8	473.0	***
Return on net operating assets		16.8	6.9	-6.5	4.6	5.0	
Pretax profit to assets		3.7	0.2	-4.0	-4.0	0.1	***
Return on capital employed		17.9	5.0	-3.2	3.0	9.2	***
Return on equity (2)		2.0	0.7	-7.5	***	2.0	

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)	
Operating profit	70	30	
Pretax profit	60	40	
Net profit	60	40	
Percentage of firms with zero or negative equity(2)	3	0	

15.54

1.10

0.05

0.98

0.78

5.28

0.90

0.37

1.10

-1.96

19.24

1.03

0.05

1.06

6.26

1.01

0.16

0.81

1.31

19.66

1.33

0.05

0.39

1.31

Efficiency (ratios)

Receivable turnover

Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

Liquidity/Solvency (ratios)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Page: 245

Industry

114 - Service industries incidental to air transport

SICE Grouping

452

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.5	2
Accounts receivable	10.5	-
Inventory	3.4	¥
Capital assets	62.9	8
Other assets	0.6	₹
Total operating assets	82.9	
Investments and accounts with affiliates	15.6	•
Portfolio investments and loans with non-affiliates	1.5	•
Total assets	100.0	*
Liabilities		
Accounts payable	9.2	120
Borrowing:		
Banks	16.9	3.53
Short term paper	0.5	-
Mortgages	3.1	121
Bonds	22.5	120
Other loans	10.2	10 ² 0
Amount owing to affiliates	22.8	•
Other liabilities	3.8	14
Deferred income tax	1.2	720
Total liabilities	90.2	
Shareholders' equity		
Share capital	2.4	•
Retained earnings	7.0	-
Other surplus	0.4	79
Total shareholders' equity	9.8	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	22.0	•
Current liabilities - % of total assets	30.3	77

Small and Medium Firms Revenue under \$25 million, Refer	Financial Performance Indicators for Canadian Business					
Industry SICE Grouping		transport a	nd related se	rvice industri	es	Page : 246
	Sm	Small firms with revenue under \$5 million				
		Quartile Bo	oundary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%		Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	AND	15				
Financial ratios						
Profitability (percentages)						
Net profit margin		1.3	***	***	***	n.
retax profit margin		1.8		NAS.		
Operating profit margin		4.9				
Gross profit margin	v				***	
perating revenue to net operating assets	222	346.7	***	***		
teturn on net operating assets		5.8	•••	***		
retax profit to assets		1.0	***		***	
teturn on capital employed		3.6	•••			
eturn on equity (2)	***	4.6	***			
Efficiency (ratios)						
Receivable turnover	***	•••	•••			
nventory turnover		***				
iquidity/Solvency (ratios)					****	****
Vorking capital		0.91				
ebt to equity			300		•••	•••
iabilities to assets	•••	0.29	***	•••	***	***.
nterest coverage				***		
Distribution of firms by profits/loss	ses		Firms with	Firms with		
			profits (%)	losses (%)		
perating profit			60	40		
retax profit			60	40		

40

30

Percentage of firms with zero or negative equity(2)

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Page: 247 Revenue under \$25 million, Reference Year 1993 115 - Railway transport and related service industries Industry 453 **SICE Grouping** Medium firms with revenue Small firms with revenue from \$5 million to \$25 million under \$5 million % Balance Sheet Structure for a typical firm % **Assets** 6.3 Cash 5.4 Accounts receivable

0.3 Inventory 68.0 Capital assets 15.6 Other assets 95.6 Total operating assets 3.7 Investments and accounts with affiliates 0.7 Portfolio investments and loans with non-affiliates 100.0 Total assets Liabilities Accounts payable 12.2 Borrowing: 3.7 Banks 0.0 Short term paper 0.0 Mortgages 0.0 Bonds 3.7 Other loans 45.3 Amount owing to affiliates 1.4 Other liabilities 2.0 Deferred income tax 68.4 Total liabilities Shareholders' equity 9.8 Share capital 4.8 Retained earnings 17.0 Other surplus Total shareholders' equity 31.6 100.0 Total liabilities and shareholders' equity Current assets - % of total assets 14.9 Current liabilities - % of total assets

18.0

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	nce Year 1993	Page: 248				
	116 - Water tr	ansport ind	ustries		***************************************	
SICE Grouping	454					
	Sma	all firms w	ith revenue	Medium firms with revenue from \$5 million to \$25 million		
		Quartile Bo	undary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		347				
Financial ratios						
Profitability (percentages)						
Net profit margin	7.6	3.7	-0.7	5.7	1.6	3.7
Pretax profit margin	11.8	5.9	-0.7	8.6	1.7	5.2
Operating profit margin	12.3	8.8	0.7	11.2	3.8	7.2
Gross profit margin		***	***		2.0	
Operating revenue to net operating assets	253.7	196.8	97.1	157.5	138.0	241.8
Return on net operating assets	20.9	12.4	2.7	13.7	9.2	21.5
Pretax profit to assets	15.7	8.3	-0.5	11.1	2.9	13.2
Return on capital employed	17.1	11.8	3.4	11.3	8.2	15.4
Return on equity (2)	48.8	14.8	4.6	22.7	6.4	52.3
Efficiency (ratios)						
Receivable turnover	25.97	7.22	4.59	6.70	6.48	6.43
inventory turnover	**************************************	•••	***	***	***	•••
Liquidity/Solvency (ratios)						
Working capital	1.70	1.15	0.67	1.27	0.99	1.06
Debt to equity	0.11	1.11	1.82	0.69	0.49	4.12
iabilities to assets	0.37	0.77	1.00	0.76	0.65	0.89
nterest coverage	5.27	1.39	0.74	0.95	1.65	4.60
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)		
Operating profit			63	37		
retax profit			60	40		
let profit			60	40		
ercentage of firms with zero or negative equ	ity(2)		1	15		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 249

Industry

116 - Water transport industries

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.3	6.0
Accounts receivable	9.5	18.8
Inventory	0.3	1.6
Capital assets	52.4	60.6
Other assets	5.4	6.6
Total operating assets	71.9	93.6
Investments and accounts with affiliates	24.9	6.3
Portfolio investments and loans with non-affiliates	3.2	0.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.6	13.7
Borrowing:		
Banks	28.3	23.5
Short term paper	0.1	0.1
Mortgages	0.5	9.9
Bonds	1.0	6.8
Other loans	16.7	7.9
Amount owing to affiliates	17.9	15.4
Other liabilities	2.6	4.1
	4.1	3.9
Deferred income tax Total liabilities	79.9	85.3
Shareholders' equity		
Share capital	3.1	3.0
Retained earnings	8.8	11.5
Other surplus	8.3	0.1
Total shareholders' equity	20.1	14.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	22.5	30.6
Current liabilities - % of total assets	36.5	27.3

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere			4	Page: 250		
	117 - Service	industries in	ncidental to v	vater transpor	rt	
SICE Grouping	455					
	Sm	nall firms w	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Bo	undary (1)	Me	dian	
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median
	75%	50%	25%	4200,000	70	
Number of firms in the group		255				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.0	0.7	-48.5	1.2	0.5	1.7
retax profit margin	4.1	1.2	-52.3	-10.8	1.0	2.2
Operating profit margin	3.8	0.9	-63.6	-2.3	1.1	3.9
Gross profit margin	***	***	***	***	***	***
Operating revenue to net operating assets	738.7	389.6	175.6	267.9	465.9	344.8
Return on net operating assets	13.7	11.1	-36.5	10.5	2.9	25.8
Pretax profit to assets	12.0	3.0	-47.9	0.6	3.0	4.2
Return on capital employed	19.0	11.0	-3.3	8.9	4.6	11.8
Return on equity (2)	21.5	15.7	4.3	***	10.3	18.1
Efficiency (ratios)						
Receivable turnover	23.20	5.71	1.42	***	6.52	3.67
nventory turnover					***	
iquidity/Solvency (ratios)						
Vorking capital	3.40	1.62	0.69	1.44	1.34	1.19
ebt to equity	0.05	0.06	0.68	0.05	0.15	***
iabilities to assets	0.43	0.64	1.21	0.61	0.60	0.69
nterest coverage	1.69	-7.70	-23.50	-15.42	1.63	
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)		
perating profit			67	33		
retax profit			74	26		
et profit			70	30		
ercentage of firms with zero or negative equ	nity(2)		3	30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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117 - Service industries incidental to water transport Industry 455 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.7	1.7
Accounts receivable	30.2	20.6
Inventory	4.7	0.9
Capital assets	30.7	33.7
Other assets	2.4	3.0
Total operating assets	78.8	59.9
Investments and accounts with affiliates	14.4	19.2
Portfolio investments and loans with non-affiliates	6.8	20.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	29.1	24.5
Borrowing:		
Banks	8.4	19.7
Short term paper	0.3	0.0
Mortgages	0.5	3.7
Bonds	2.9	0.2
Other loans	2.6	3.6
Amount owing to affiliates	15.0	7.5
Other liabilities	17.8	2.5
Deferred income tax	0.2	4.4
Total liabilities	76.7	66.1
Shareholders' equity		
Share capital	11.0	13.4
Retained earnings	12.3	19.3
Other surplus	-	1.2
Total shareholders' equity	23.3	33.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.6	52.7
Current liabilities - % of total assets	42.4	34.8

Small and Medium Firms	Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refer	ence Year 1993					Page: 252	
Industry	118 - Truck tr	ansport ind	ustries				
SICE Grouping	456						
	Sm	Small firms with revenue under \$5 million				Medium firms with revenue from \$5 million to \$25 million	
		Quartile Bo	oundary (1)	Me	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		13,183					
Financial ratios			****		7000		
Profitability (percentages)							
Net profit margin	7.3	1.7	-2.9	1.2	2.3	1.7	
Pretax profit margin	8.7	1.7	-3.0	1.2	2.8	2.1	
Operating profit margin	9.6	2.9	-1.8	2.5	3.8	2.7	
Gross profit margin	***					***	
Operating revenue to net operating assets	483.1	260.6	151.5	248.8	288.9	389.3	
Return on net operating assets	25.0	9.3	-4.8	7.7	13.5	12.1	
Pretax profit to assets	15.3	4.4	-5.0	3.0	6.3	6.0	
Return on capital employed	24.2	10.0	-0.3	8.8	11.6	10.3	
Return on equity (2)	36.3	13.3	-3.0	11.9	15.1	15.5	
Efficiency (ratios)							
Receivable turnover	21.65	12.83	8.41	13.75	10.27	8.59	
nventory turnover		***		•••		***	
iquidity/Solvency (ratios)							
Vorking capital	1.82	0.94	0.45	0.83	1.06	1.06	
Pebt to equity	0.05	0.46	1.91	0.30	0.75	0.73	
iabilities to assets	0.43	0.74	1.03	0.78	0.68	0.72	
nterest coverage	5.50	1.91	0.24	1.54	2.59	3.14	
Distribution of firms by profits/loss	es	* ,	Firms with	Firms with			
perating profit			profits (%) 75	losses (%) 25			
retax profit			73	29			
et profit			71	29			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 253

118 - Truck transport industries Industry 456 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.6	4.4
Accounts receivable	19.1	28.3
Inventory	1.9	2.6
Capital assets	51.3	43.9
Other assets	5.5	5.7
Total operating assets	87.4	84.9
Investments and accounts with affiliates	8.5	12.5
Portfolio investments and loans with non-affiliates	4.1	2.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.0	20.0
Borrowing:		
Banks	18.9	14.8
Short term paper	0.2	0.5
Mortgages	2.5	1.5
Bonds	2.9	5.3
Other loans	11.0	7.8
Amount owing to affiliates	13.4	16.7
Other liabilities	2.1	4.1
Deferred income tax	1.0	3.1
Total liabilities	67.1	73.8
julai liabiliules		
Shareholders' equity	2.0	4.0
Share capital	3.6	4.8
Retained earnings	28.0	20.6
Other surplus	1.3	0.8
Total shareholders' equity	32.9	26.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	36.9	44.3
Current liabilities - % of total assets	33.4	38.3

Small and Medium Firms Financial Performance Indicators for Canadia					ian Business	
Revenue under \$25 million, Referen	nce Year 1993		Page: 254			
	19 - Public p	assenger tra	ınsit systems	industries		
SICE Grouping 4	57					
	Sm	all firms w	ith revenue	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	undary (1)	Me	dian	
	Better	Average		Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	Median
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group		959				
Financial ratios						
Profitability (percentages)						
Net profit margin	12.3	6.6	2.2	8.3	5.3	1.2
Pretax profit margin	15.0	8.0	2.2	10.1	6.1	2.3
Operating profit margin	15.8	9.2	3.6	10.3	8.2	3.1
Gross profit margin		***	***			
Operating revenue to net operating assets	262.7	165.4	105.2	174.2	152.9	202.9
Return on net operating assets	27.5	13.9	6.1	15.9	13.2	11.2
Pretax profit to assets	20.7	9.4	3.2	13.9	6.8	5.4
Return on capital employed	20.1	11.8	6.0	12.5	10.7	9.8
Return on equity (2)	38.9	16.4	8.8	38.7	13.6	19.9
Efficiency (ratios)						
Receivable turnover	30.00	29.43	14.76	21.92	30.00	24.37
Inventory turnover	•••		•••	***	•••	
Liquidity/Solvency (ratios)						
Working capital	2.21	0.91	0.46	0.89	0.92	0.43
Debt to equity	0.18	0.76	1.76	1.04	0.67	2.73
Liabilities to assets	0.24	0.58	0.83	0.64	0.53	0.79
nterest coverage	9.30	3.54	1.46	3.54	3.28	2.49
Distribution of firms by profits/losses	S	***************************************	Firms with profits (%)	Firms with losses (%)	· · · · · · · · · · · · · · · · · · ·	
Operating profit			89	11		
retax profit			87	13		
let profit			87	13		
ercentage of firms with zero or negative equi	tv(2)			7		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Mediur Revenue under \$25 mi		Financial Performance Indicator. 1993	Financial Performance Indicators for Canadian Business Page: 255				
Industry	119 - Publi	ic passenger transit systems industries					
SICE Grouping	457						
•		Small firms with revenue under \$5 million	Medium firms with revenu from \$5 million to \$25 million				
Balance Sheet Structu	re for a typical firm	%	%				
Assets							
Cash		9.1	1.7				
Accounts receivable		5.6	7.7				
inventory		0.8	4.3				
Capital assets		64.8	62.0				
Other assets		5.1	14.9				
Total operating a	ssets	85.4	90.7				
Investments and accou	nts with affiliates	8.2	7.7				
Portfolio investments a	nd loans with non-affiliates	6.4	1.6				
Total assets		100.0	100.0				
Liabilities							
Accounts payable		8.5	8.6				
Borrowing:							
Banks		19.9	30.4				
Short term paper		0.1	0.7				
Mortgages		1.0	2.9				
Bonds		1.6	7.4				
Other loans		14.7	14.3				
Amount owing to affilia	tes	10.2	16.2				
Other liabilities		1.5	0.7				
Deferred income tax		2.5	2.9				
Total liabilities		60.0	84.1				
Shareholders' equ	ity	in the second	8.5				
Share capital		2.3	4.6				

Share capital	2.3	4.0
Retained earnings	37.0	11.2
Other surplus	0.8	0.1
Total shareholders' equity	40.0	15.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	22.6	17.1
Current liabilities - % of total assets	22.4	28.6

Small and Medium Firms			Financial H	Performano	e Indicators	for Canadi	an Business
Revenue under \$25 million, Rej	erence	Year 1993					Page: 256
Industry	120	- Other tra	ansportation in	ndustries			
SICE Grouping	458						
		Sm	all firms with	revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		(************************************	Quartile Boundary (1)		Me	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	******		1,188				7
Financial ratios				-			
Profitability (percentages)							
Net profit margin		5.1	1.6	-5.1	1.4	1.7	
Pretax profit margin		7.0	1.8	-5.1	0.6	2.2	•••

	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,188				
Financial ratios						
Profitability (percentages)						
Net profit margin	5.1	1.6	-5.1	1.4	1.7	•••
Pretax profit margin	7.0	1.8	-5.1	0.6	2.2	•••
Operating profit margin	7.9	2.6	-5.9	0.3	4.0	47
Gross profit margin	***		***		***	•••
Operating revenue to net operating assets	502.7	204.6	91.3	197.1	310.7	***
Return on net operating assets	14.3	3.3	-10.4	0.4	11.3	
Pretax profit to assets	11.8	1.2	-10.1	0.4	3.8	***
Return on capital employed	15.0	3.8	-8.8	2.7	10.1	(m)
Return on equity (2)	28.1	6.3	-7.3	5.4	9.5	3***
Efficiency (ratios)						
Receivable turnover	30.00	16.14	6.78	15.44	16.91	***
inventory turnover			***		***	•••
Liquidity/Solvency (ratios)						
Working capital	3.10	1.38	0.62	1.41	1.06	•••
Debt to equity	0.05	0.37	1.33	0.15	0.67	
Liabilities to assets	0.29	0.59	0.98	0.60	0.53	
Interest coverage	5.36	1.55	-1.50	1.04	2.33	
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			62	38		
Fi 0598				7.65		

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	62	38
Pretax profit	64	36
Net profit	61	39
Percentage of firms with zero or negative equity (2)	1	8

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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ndustry 120 - Other transport	tation industries	
SICE Grouping 458		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.7	¥
Accounts receivable	12.4	•
Inventory	0.7	
Capital assets	37.0	-
Other assets	18.0	-
Total operating assets	76.8	•
Investments and accounts with affiliates	15.9	•
Portfolio investments and loans with non-affiliates	7.4	-
Total assets	100.0	-
Liabilities		
Accounts payable	11.3	-
Borrowing:		
Banks	15.9	1.50
Short term paper	0.1	*
Mortgages	2.8	•
Bonds	1.9	
Other loans	10.5	•
Amount owing to affiliates	21.6	70
Other liabilities	2.0	•
Deferred income tax	0.4	1.5.
Total liabilities	66.6	-
Shareholders' equity	60	
Share capital	6.8	*
Retained earnings	23.7	÷
Other surplus	3.0	E .
Total shareholders' equity	33.4	-
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	28.8	
Current liabilities - % of total assets	23.8	-

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer						
Industry	121 - Other se	rvice indust	ries incidenta	al to transpor	tation	-
SICE Grouping	459					
	Sma	all firms wi	th revenue ı	ınder \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Box	ındary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,236				
Financial ratios						
Profitability (percentages)						
Net profit margin	10.0	3.3	-0.4	5.5	0.6	0.3
Pretax profit margin	11.8	3.5	0.1	6.9	0.9	0.8
Operating profit margin	13.2	4.4	0.1	9.0	1.6	0.9
Gross profit margin	***		•••	•••		
Operating revenue to net operating assets	900.4	382.1	265.2	351.7	471.6	918.9
Return on net operating assets	50.0	28.6	4.1	40.4	13.9	13.9
Pretax profit to assets	36.6	10.8	0.1	11.7	3.1	2.3
Return on capital employed	29.1	10.5	0.4	13.8	10.6	8.7
Return on equity (2)	45.0	17.6	1.6	20.5	15.4	17.4
Efficiency (ratios)						
Receivable turnover	18.32	8.16	5.47	7.54	9.82	8.37
Inventory turnover	***	•••		***		
Liquidity/Solvency (ratios)						
Working capital	1.53	1.01	0.72	1.32	0.95	1.08
Debt to equity	0.05	0.12	0.98	0.07	0.37	0.86
Liabilities to assets	0.49	0.93	1.12	0.87	0.85	0.88
Interest coverage	8.67	4.17	-0.33	4.25	1.66	2.17
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		
Operating profit			75	25		
Pretax profit			75	25		
Net profit			71	29		
Percentage of firms with zero or negative ec	quity(2)		2	14		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry SICE Grouping 121 - Other service industries incidental to transportation

459

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	16.5	6.8
Accounts receivable	36.9	45.4
Inventory	0.8	0.9
Capital assets	28.5	21.8
Other assets	3.5	11.3
Total operating assets	86.3	86.3
Investments and accounts with affiliates	10.2	10.8
Portfolio investments and loans with non-affiliates	3.5	2.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	37.9	32.9
Borrowing:		
Banks	12.6	15.5
Short term paper	0.1	0.3
Mortgages	2.1	0.5
Bonds	1.9	2.9
Other loans	4.8	4.0
Amount owing to affiliates	14.2	18.1
Other liabilities	8.9	12.6
Deferred income tax	0.1	0.8
Total liabilities	82.7	87.3
Shareholders' equity	500943	Heads?
Share capital	5.5	9.0
Retained earnings	11.5	-1.7
Other surplus	0.3	5.3
Total shareholders' equity	17.3	12.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.0	64.9
Current liabilities - % of total assets	59.0	57.5

Revenue under \$25 million, Refer	ence	1 eur 1993					Page: 260
Industry		- Pipeline	transport in	ndustries			
SICE Grouping	461						
		Sm	all firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Bo	oundary (1)	Med	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			93				
Financial ratios							
Profitability (percentages)							
Net profit margin		***	0.5		***		1922/
Pretax profit margin			0.6	***	***	***	
Operating profit margin		3***	1.2	***		•••	***
Gross profit margin		3***			***	***	***
Operating revenue to net operating assets			400.5		***	•••	
Return on net operating assets		1997	8.2	***	***	•••)	
retax profit to assets		1444	2.2			•••	
Return on capital employed			8.1	***	***	***	
Return on equity (2)			27.5	***	***	***	
Efficiency (ratios)							
teceivable turnover		•••	***	***	•••		
nventory turnover		***	2255	1000	***	***	•••
iquidity/Solvency (ratios)							
Vorking capital			***				
ebt to equity			•••		0.0	***	
iabilities to assets			0.91	3 *** **	***		***
nterest coverage					***	***	***
					***	***	
Pistribution of firms by profits/loss	es			Firms with profits (%)	Firms with losses (%)		
perating profit				60	40		
retax profit				60	40		
et profit				60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

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122 - Pipeline transport industries Industry

461

V	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	35.2	•
Accounts receivable	8.6	-
Inventory	1.4	
Capital assets	43.5	~
Other assets	3.9	
Total operating assets	92.5	•
Investments and accounts with affiliates	1.2	
Portfolio investments and loans with non-affiliates	6.4	r u
Total assets	100.0	-
Liabilities		
Accounts payable	18.9	
Borrowing:		
Banks	0.0	
Short term paper		
Mortgages	828	2
Bonds	321	*
Other loans		=
Amount owing to affiliates	37.2	.50
Other liabilities	2.2	(A)
	1.4	*
Deferred income tax	59.7	2)
Total liabilities	estauconous,	
Shareholders' equity	56 BS	
Share capital	4.4	920
Retained earnings	35.8	-
Other surplus		~
Total shareholders' equity	40.3	*
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	47.6	15
Current liabilities - % of total assets	16.4	2

Small and Medium Firms Revenue under \$25 million, Refer	ranca Vora 100		al Performan	ce Indicators	for Canadi		
			Page : 262				
Industry SICE Grouping	123 - Other s	storage and	warehousing i	ndustries			
SICE Grouping		Small firms with revenue under \$5 million					
		Quartile B	oundary (1)	Me	dian		
	Better Q3 75%			Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group	-	554					
Financial ratios					-		
Profitability (percentages)							
Net profit margin	6.5	0.4	-2.2	-0.4	1.3	1.1	
Pretax profit margin	8.3	0.5	-2.3	0.1	1.5	1.1	
Operating profit margin	15.0	4.4	-0.9	4.1	5.1	3.1	
Gross profit margin			***		•••	****	
Operating revenue to net operating assets	369.4	153.6	63.6	135.3	199.2	420.2	
Return on net operating assets	18.8	6.6	-0.7	3.9	8.4	9.7	
Pretax profit to assets	7.6	1.2	-2.5	0.2	1.4	1.7	
Return on capital employed	14.2	6.2	0.5	3.5	8.2	8.8	
Return on equity (2)	24.5	4.2	-2.4	0.1	8.1	8.2	
Efficiency (ratios)							
Receivable turnover	30.00	14.05	8.69	11.56	18.89	8.13	
nventory turnover	***	***			•••	***	
Liquidity/Solvency (ratios)							
Working capital	2.30	0.87	0.42	0.89	0.84	1.01	
Debt to equity	0.05	0.52	2.19	0.66	0.37	1.72	
Liabilities to assets	0.38	0.75	0.97	0.75	0.75	0.80	
nterest coverage	2.68	1.06	-0.19	0.84	1.23	1.71	
Distribution of firms by profits/loss	ses	.,	Firms with profits (%)	Firms with losses (%)			
Operating profit			78	22			
retax profit			70	30			
let profit			68	32			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

33.4

41.3

Industry	123 - Other storage	e and warehousing industries	
SICE Grouping	479	200	
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a ty	pical firm	%	%
Assets			
Cash		4.2	2.9
Accounts receivable		5.0	15.0
Inventory		1.4	7.6
Capital assets		66.7	53.7
Other assets		1.7	7.5
Total operating assets		79.0	86.7
Investments and accounts with affilia	ates	16.7	11.7
Portfolio investments and loans with	non-affiliates	4.3	1.6
Total assets		100.0	100.0
Liabilities			
Accounts payable		6.4	17.5
Borrowing:			
Banks		14.9	12.9
Short term paper		1.1	5.7
Mortgages		7.3	13.8
Bonds		12.6	11.0
Other loans		8.9	5.9
Amount owing to affiliates		17.3	9.0
Other liabilities		1.2	2.0
Deferred income tax		0.9	2.9
Total liabilities		70.7	80.7
Shareholders' equity			
Share capital		8.5	8.1
Retained earnings		17.3	10.7
Other surplus		3.5	0.5
Total shareholders' equity		29.3	19.3
Total liabilities and shareholders' e	equity	100.0	100.0

16.2

16.1

Current assets - % of total assets

Small and Medium Firms		V 1002	Financial I	Performano	e Indicators	s for Canadi	an Business
Revenue under \$25 million, Rej	erence	Year 1993					Page : 264
Industry	124	- Telecom	munication b	roadcasting	industries		
SICE Grouping	481						
		Sm	Small firms with revenue under \$5 million				
	S <u>-</u>	-	Quartile Boun	dary (1)	Me	dian	
		Better	Average	Worse	Firms	Firms	
		Q3	Q2	Q1	under	\$500,000 to	Median
		75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group			545				

	Better Q3	Average Q2	Worse Q1	Firms under	Firms \$500,000 to	Median
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group		545				
Financial ratios						
Profitability (percentages)						
Net profit margin	13.3	5.2	-0.9	9.4	3.4	2.0
Pretax profit margin	15.2	6.2	-0.9	10.5	4.5	3.0
Operating profit margin	17.9	11.0	-0.6	11.4	7.7	7.3
Gross profit margin	•••	•••			•••	***
Operating revenue to net operating assets	317.9	169.7	96.9	135.5	179.9	96.3
Return on net operating assets	26.7	12.5	-1.4	21.3	8.6	8.6
Pretax profit to assets	17.9	6.2	-1.4	8.9	4.0	2.2
Return on capital employed	18.8	8.6	-0.5	8.9	8.6	9.6
Return on equity (2)	37.6	14.9	3.1	33.8	9.4	8.3
Efficiency (ratios)						
Receivable turnover	30.00	11.56	5.86	13.09	7.28	16.33
Inventory turnover	***	255	•••	911		
Liquidity/Solvency (ratios)						
Working capital	2.06	0.92	0.32	1.09	0.64	0.24
Debt to equity	0.05	0.20	1.17	0.90	0.11	2.13
Liabilities to assets	0.30	0.66	1.11	0.71	0.60	0.86
Interest coverage	15.73	2.33	0.92	4.68	1.74	1.48
					M5385545	1.70

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	70	30
Pretax profit	69	31
Net profit	69	31
Percentage of firms with zero or negative equity(2)	2	3

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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42.9

III (4 CO CA)		cation broadcasting industries	
SICE Grouping 48	1		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical	l firm	%	%
Assets			
Cash		9.2	2.4
Accounts receivable		9.4	8.0
Inventory		1.2	1.0
Capital assets		41.8	43.3
Other assets		16.9	29.4
Total operating assets		78.5	84.1
Investments and accounts with affiliates		13.7	14.5
Portfolio investments and loans with non-	-affiliates	7.8	1.5
Total assets		100.0	100.0
Liabilities			
Accounts payable		10.5	12.7
Borrowing:			
Banks		16.8	22.0
Short term paper		0.7	11.9
Mortgages		1.4	0.8
Bonds		9.8	8.2
Other loans		9.4	6.9
Amount owing to affiliates		18.6	17.4
Other liabilities		3.1	8.7
		0.8	1.2
Deferred income tax Total liabilities		71.1	89.8
Shareholders' equity			
Share capital		28.9	14.8
Retained earnings		-1.3	-4.8
Other surplus		1.3	0.1
Total shareholders' equity		28.9	10.2
Total liabilities and shareholders' equit	у	100.0	100.0
Current assets - % o	f total assets	23.7	14.6

27.4

Small and Medium Firms							an Business	
Revenue under \$25 million, Refer	rence	Year 1993					Page: 266	
Industry	125	- Telecom	munication c	arriers indu	stry			
SICE Grouping	482							
		Sma	all firms with	ı revenue u	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million	
			Quartile Boun	dary (1)	Me	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			109					
Financial ratios								
Profitability (percentages)								
Net profit margin		12.3	-15.8	-56.4		1.5	-1.8	
Pretax profit margin		23.0	-15.8	-39.1		1.8	-2.1	
Operating profit margin		29.8	-0.3	-41.6		1.8	0.5	
Gross profit margin				****	***	•••	****	
Operating revenue to net operating assets		122.5	64.9	20.5		64.9	112.0	
Return on net operating assets		19.6	-2.7	-32.9		5.8	2.5	

13.6

12.4

18.57

2.28

...

0.33

-5.9

-5.5

11.8

7.27

1.45

0.05

0.52

-0.30

-20.9

-26.4

3.59

1.00

1.01

5.0

4.7

11.8

8.92

1.31

0.05

0.48

1.65

-2.8

3.8

8.82

0.58

0.34

0.80

-1.31

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Pretax profit to assets

Return on equity (2)

Efficiency (ratios)

Receivable turnover

Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

Return on capital employed

Liquidity/Solvency (ratios)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

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Industry

125 - Telecommunication carriers industry

SICE Grouping

482

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	1.6	5.4
Accounts receivable	3.8	12.7
Inventory	0.7	1.6
Capital assets	57.8	48.2
Other assets	11.4	30.5
Total operating assets	75.3	98.4
Investments and accounts with affiliates	24.3	1.6
Portfolio investments and loans with non-affiliates	0.3	0.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	12.7	13.5
Borrowing:	3.9	20.9
Banks		
Short term paper	0.2	0.1
Mortgages	0.4	0.9
Bonds	9.6	1.4
Other loans	3.1	16.5
Amount owing to affiliates	16.9	31.2
Other liabilities	5.9	2.3
Deferred income tax	0.8	0.1
Total liabilities	53.6	86.9
Shareholders' equity		
Share capital	43.8	16.7
Retained earnings	2.3	-3.6
Other surplus	0.4	550
Total shareholders' equity	46.4	13.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	8.7	20.7
Current liabilities - % of total assets	21.4	24.4

Small and Medium Firms		Financial Performance Indicators for Canadian Bus
Revenue under \$25 millio	on, Reference Year I	993 Page
Industry	126 - Oth	er telecommunication industries
SICE Grouping	483	

	Sma	all firms w	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Bo	undary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	9 - 1500 155 to	188				
Financial ratios						
Profitability (percentages)						
Net profit margin	***	-2.1	117	•••	2.4	
Pretax profit margin		-2.6		***	2.6	
Operating profit margin		0.7			2.2	***
Gross profit margin	•••		•••	•••		
Operating revenue to net operating assets	***	562.5	***	367	289.0	***
Return on net operating assets	***	6.2	***		0.3	2007
Pretax profit to assets	***	-3.9	***		2.0	
Return on capital employed	***	4.6			2.5	***
Return on equity (2)	***	6.8			14.0	***
Efficiency (ratios)						
Receivable turnover		5.13		•••	6.76	
Inventory turnover	3242	***	•••	***	***	•••
Liquidity/Solvency (ratios)						
Working capital		1.11			1.33	•••
Debt to equity		0.95		***	0.60	***
Liabilities to assets		0.82		***	0.84	
Interest coverage		-0.01	***	***	7.67	
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			60	40		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)		3	0		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Perform

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 126 - Other telecommunication industries SICE Grouping 483

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million	
Balance Sheet Structure for a typical firm	%	%	
Assets			
Cash	8.1	7.0	
Accounts receivable	26.3	=	
Inventory	3.5	-	
Capital assets	30.6	.	
Other assets	3.4		
Total operating assets	71.8	•	
Investments and accounts with affiliates	27.5	¥	
Portfolio investments and loans with non-affiliates	0.6	2	
Total assets	100.0	-	
Liabilities			
Accounts payable	21.5	-	
Borrowing:			
Banks	7.0	· •	
Short term paper	0.5	(2)	
Mortgages	1.3	2	
Bonds	5.5	123	
Other loans	3.1	15%	
Amount owing to affiliates	8.9	·	
Other liabilities	14.1	S =	
Deferred income tax	0.2	127	
Total liabilities	62.2	9.	
Shareholders' equity			
Share capital	29.6	¥	
Retained earnings	8.2	•	
Other surplus	0.1	¥	
Total shareholders' equity	37.8	•	
Total liabilities and shareholders' equity	100.0	-	
Current assets - % of total assets	41.9	-	
Current liabilities - % of total assets	42.1		

Small and Medium Firms Revenue under \$25 million, Refer	ongo V 1002	Financi	al Performan	ce Indicator:	for Canadi	
						Page : 270
Industry SICE Grouping	127 - Postal a	nd courier	service indust	ries		
STOD Grouping		all firms v	vith revenue	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Boundary (1)				
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		954				
Financial ratios		6.N333	, , ,			
Profitability (percentages)						
Net profit margin	5.5	3.1	0.8	3.3	0.6	200
Pretax profit margin	6.8	3.9	1.1	3.9	1.1	412
Operating profit margin	9.2	5.0	2.0	5.4	2.0	
Gross profit margin	***	•••	***	Gia.	***	
Operating revenue to net operating assets	1415.8	637.4	280.1	356.6	806.3	***
Return on net operating assets	40.0	28.7	7.9	32.2	11.0	***
Pretax profit to assets	16.9	12.4	3.0	12.4	4.3	***
Return on capital employed	36.1	15.8	3.9	17.3	6.4	•••
Return on equity (2)	43.8	28.5	6.3	35.4	9.6	
Efficiency (ratios)						
Receivable turnover	17.64	10.04	7.49	9.44	8.87	***
nventory turnover	144	***	***	•••	***	
iquidity/Solvency (ratios)						
Vorking capital	3.27	1.27	0.74	1.42	1.22	
ebt to equity	0.05	0.40	2.00	0.51	0.17	
iabilities to assets	0.44	0.78	1.03	0.77	0.77	
nterest coverage	4.89	2.81	1.72	2.81	3.00	
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		
perating profit			87	13		
retax profit			78	22		
et profit			78	22		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

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Industry

127 - Postal and courier service industries

SICE Grouping 484		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.4	·*
Accounts receivable	31.7	
Inventory	5.6	-
Capital assets	31.7	(₩)
Other assets	3.3	-
Total operating assets	87.7	**
Investments and accounts with affiliates	2.8	1.72
Portfolio investments and loans with non-affiliates	9.5	
Total assets	100.0	-
Liabilities		
Accounts payable	29.7	8
Borrowing:		
Banks	13.7	2
Short term paper	0.3	=
Mortgages	1.6	-
Bonds	4.6	5
Other loans	6.6	*
Amount owing to affiliates	19.8	· ·
Other liabilities	2.5	
Deferred income tax	0.4	-
Total liabilities	79.2	**
Shareholders' equity		
Share capital	2.1	(2)
Retained earnings	18.5	*
Other surplus	0.1	*
Total shareholders' equity	20.8	(I = (
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	56.6	2
Current liabilities - % of total assets	47.7	₽

		Financial Performance Indicators for Canadian Business
Revenue under \$25 m	illion, Reference Year 1993	Page: 272
Industry	128 - Electric	power systems industry

	Sma	Medium firms with revenue from \$5 million to \$25 million				
		Quartile Bo	undary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%		Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		23				
Financial ratios						
Profitability (percentages)						
Net profit margin		21.2		***	21.1	09425
Pretax profit margin	***	25.9		****	16.7	-
Operating profit margin		25.9		***	30.1	144
Gross profit margin	32.55		***		200	
Operating revenue to net operating assets	***	36.0	***	2.71	47.1	***
Return on net operating assets	***	11.7	•••		11.9	***
Pretax profit to assets		6.6		***	5.3	***
Return on capital employed	***	9.7		***	7.6	
Return on equity (2)		3.0		***	***	302
Efficiency (ratios)						
Receivable turnover		7.28	***	***	7.18	100
Inventory turnover			****		344	100
Liquidity/Solvency (ratios)						
Working capital		1.75			0.77	
Debt to equity		0.05	•••	***	***	
Liabilities to assets	125	0.69	***	***	0.69	
Interest coverage	***	225)	***	***		
Distribution of firms by profits/losses			Firms with	Firms with		
Operating profit			profits (%) 60	losses (%) 40		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)				0		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 273

Industry	128 - Electric power systems industry
SICE Grouping	491

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	3.5	-		
Accounts receivable	4.4	•		
Inventory	0.4			
Capital assets	71.4	<u>u</u> 33		
Other assets	1.0	ž.		
Total operating assets	80.7	F		
Investments and accounts with affiliates	19.0	*		
Portfolio investments and loans with non-affiliates	0.3	-		
Total assets	100.0	*		
Liabilities				
Accounts payable	2.8	N=0		
Borrowing:				
Banks	23.0	1.5		
Short term paper	0.8	-		
Mortgages	1.5	(>)		
Bonds	13.6	*		
Other loans	19.2	100		
Amount owing to affiliates	13.4	ST.		
Other liabilities	0.9	-		
Deferred income tax	-0.1			
Total liabilities	75.2	74		
Shareholders' equity				
Share capital	16.8	-		
Retained earnings	2.7	12		
Other surplus	5.3			
Total shareholders' equity	24.8			
Total liabilities and shareholders' equity	100.0	-		
Current assets - % of total assets	9.8	•		
Current liabilities - % of total assets	25.8			

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refere	ence Year 1993					Page: 274		
Industry	129 - Gas dist	ribution sys	stems industry	/				
SICE Grouping	492							
	Sm	all firms w	Medium firms with revenue from \$5 millio to \$25 million					
		Quartile Be						
	Better	Average	e Worse	Firms	Firms	900 DM		
	Q3 75%	Q2 50%	Q1	under \$500,000	\$500,000 to \$5 million	Median		
		30 %	25%					
Number of firms in the group		76						
Financial ratios								
Profitability (percentages)								
Net profit margin	10.1	7.3	4.5		5.8	20		
Pretax profit margin	10.7	8.0	4.6	***	5.9	***		
Operating profit margin	7.4	4.9	-1.1	100	1.1	***		
Gross profit margin	***	•••	***					
Operating revenue to net operating assets	80.2	42.8	25.3	•••	27.4	***		
Return on net operating assets	4.3	1.1	-0.1	•••	0.7	***		
Pretax profit to assets	4.7	2.5	0.9	***	1.2	944		
Return on capital employed	4.8	2.7	0.9	***	1.9	***		
Return on equity (2)	9.4	3.8	0.9	200	1.8	***		
Efficiency (ratios)								
Receivable turnover	6.03	4.79	3.71	***	4.48			
nventory turnover	***		***	•••	3	•••		
Liquidity/Solvency (ratios)								
Vorking capital	3.58	2.69	1.76	***	2.94	***		
Oebt to equity	0.05	1.05	1.68	***	0.79	***		
iabilities to assets	0.08	0.12	0.71	***	0.10	***		
nterest coverage	50.00	28.33	4.25		34.83			
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)				
perating profit			72	28				
retax profit			89	11				

92

8

5

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 275

Industry

129 - Gas distribution systems industry

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	3.7) -
Accounts receivable	5.1	5
inventory	0.9	*
Capital assets	79.7	*
Other assets	1.9	*
Total operating assets	91.2	•
Investments and accounts with affiliates	0.0	a.
Portfolio investments and loans with non-affiliates	8.7	•
Total assets	100.0	
Liabilities		
Accounts payable	4.9	-
Borrowing:		
Banks	3.4	-
Short term paper	0.2	
Mortgages	0.4	
	2.0	-
Bonds	2.6	-
Other loans	12.1	-
Amount owing to affiliates	7.2	
Other liabilities	0.2	
Deferred income tax	33.0	
Total liabilities	33.0	•
Shareholders' equity		
Share capital	5.0	(.)
Retained earnings	15.3	
Other surplus	46.7	o ∞
Total shareholders' equity	67.0	•
Total liabilities and shareholders' equity	100.0	.
Current assets - % of total assets	15.2	-
Current liabilities - % of total assets	6.5	2

Small and Medium Firms Revenue under \$25 million, Reference Year 1993		Financial Performance Indicators for Canadian Business		
		Page: 276		
Industry	130 - Other u	tility industries n.e.c.		
SICE Grouping	499			

Patter	Medium firms with revenue from \$5 million to \$25 million	n	er \$5 mill	e un	th revenue					
Number of firms in the group 1,023			n	Medi		ındary (1)	Quartile Bot)		
Financial ratios Profitability (percentages) Net profit margin	Median		\$500,000 to	under	e	Q1	Q2	Q3		
Profit bability (percentages) Net profit margin							1,023	-		Number of firms in the group
Net profit margin										Financial ratios
Pretax profit margin 6.0 0.4 -2.5 1.0 0.1 Operating profit margin 8.1 3.5 -1.0 4.3 -0.9 Gross profit margin Operating revenue to net operating assets 374.8 254.2 244.4 253.8 338.9 Return on net operating assets 16.7 9.5 -3.1 10.6 2.5 Pretax profit to assets 7.1 1.2 -5.1 1.7 0.5 Return on capital employed 17.8 8.5 -4.3 9.9 -0.5 Return on equity (2) 27.1 8.6 -21.2 8.6 5.4 Efficiency (ratios) Receivable turnover Receivable turnover 20.36 10.47 7.06 11.59 7.77 Inventory turnover Working capital 2.57 0.69 0.46 0.62 1.33 Debt to equity 0.12										Profitability (percentages)
Operating profit margin 8.1 3.5 -1.0 4.3 -0.9 Gross profit margin Operating revenue to net operating assets 374.8 254.2 244.4 253.8 338.9 Return on net operating assets 16.7 9.5 -3.1 10.6 2.5 Pretax profit to assets 7.1 1.2 -5.1 1.7 0.5 Return on capital employed 17.8 8.5 -4.3 9.9 -0.5 Return on equity (2) 27.1 8.6 -21.2 8.6 5.4 Efficiency (ratios) Receivable turnover 20.36 10.47 7.06 11.59 7.77 Inventory turnover Liquidity/Solvency (ratios) Working capital 2.57 0.69 0.46 0.62 1.33 Debt to equity 0.12 0.70 3.54 1.10 0.43 Liabilities to assets 0.50 0.81 1.00 0.82 0.74 Intere	0.8		-0.5	0.9		-2.4	0.6	4.2		Net profit margin
Gross profit margin	1.0		0.1	1.0		-2.5	0.4	6.0		Pretax profit margin
Operating revenue to net operating assets 374.8 254.2 244.4 253.8 338.9	2.4		-0.9	4.3		-1.0	3.5	8.1		Operating profit margin
Return on net operating assets 16.7 9.5 -3.1 10.6 2.5	•••			***		•••	•••			Gross profit margin
Pretax profit to assets 7.1 1.2 -5.1 1.7 0.5 Return on capital employed 17.8 8.5 -4.3 9.9 -0.5 Return on equity (2) 27.1 8.6 -21.2 8.6 5.4 Efficiency (ratios) Receivable turnover 20.36 10.47 7.06 11.59 7.77 Inventory turnover Liquidity/Solvency (ratios) Working capital 2.57 0.69 0.46 0.62 1.33 Debt to equity 0.12 0.70 3.54 1.10 0.43 Liabilities to assets 0.50 0.81 1.00 0.82 0.74 Interest coverage 3.95 1.55 0.12 1.70 0.99 Distribution of firms by profits/losses Firms with profits (%)	285.9		338.9	253.8		244.4	254.2	374.8	ssets	Operating revenue to net operating asse
Return on capital employed 17.8 8.5 -4.3 9.9 -0.5	8.0		2.5	10.6		-3.1	9.5	16.7		Return on net operating assets
Return on equity (2) 27.1 8.6 -21.2 8.6 5.4	2.2		0.5	1.7		-5.1	1.2	7.1		Pretax profit to assets
Efficiency (ratios)	4.5		-0.5	9.9		-4.3	8.5	17.8		Return on capital employed
20.36 10.47 7.06 11.59 7.77	7.0		5.4	8.6		-21.2	8.6	27.1		Return on equity (2)
Liquidity/Solvency (ratios)										Efficiency (ratios)
Liquidity/Solvency (ratios)	5.61		7.77	11.59		7.06	10.47	20.36		Receivable turnover
Debt to equity 0.12 0.70 3.54 1.10 0.43			100			•••				nventory turnover
Debt to equity										Liquidity/Solvency (ratios)
Distribution of firms by profits/losses	1.07		1.33	0.62		0.46	0.69	2.57		Working capital
Solution Solution	1.42		0.43	1.10		3.54	0.70	0.12		Debt to equity
Distribution of firms by profits/losses Firms with profits (%)	0.67		0.74	0.82		1.00	0.81	0.50		Liabilities to assets
profits (%) losses (%) Operating profit 66 34 Pretax profit 60 40	1.69		0.99	1.70		0.12	1.55	3.95		nterest coverage
Pretax profit 60 40									s/losses	Distribution of firms by profits/l
				34		66				Operating profit
				40		60				retax profit
Net profit 60 40				40		60				let profit
Percentage of firms with zero or negative equity(2) 25					25				ive equity(2)	ercentage of firms with zero or negative

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry **SICE Grouping** 130 - Other utility industries n.e.c.

499

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	7.3	1.9		
Accounts receivable	14.8	22.3		
Inventory	1.3	4.6		
Capital assets	55.3	44.9		
Other assets	8.9	7.7		
Total operating assets	87.8	81.4		
Investments and accounts with affiliates	3.4	14.5		
Portfolio investments and loans with non-affiliates	8.8	4.1		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	15.6	15.1		
Borrowing:				
Banks	9.5	26.2		
Short term paper	0.4	4.0		
Mortgages	4.8	1.4		
Bonds	5.1	7.9		
Other loans	5.3	8.1		
Amount owing to affiliates	36.0	16.9		
Other liabilities	4.2	1.6		
Deferred income tax	0.7	1.3		
Total liabilities	81.7	82.2		
Shareholders' equity				
Share capital	5.3	9.9		
Retained earnings	10.3	4.3		
Other surplus	2.8	3.6		
Total shareholders' equity	18.3	17.8		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	32.8	41.7		
Current liabilities - % of total assets	40.4	35.1		

Small and Medium Firms			Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	ence]	Year 1993	Page: 278					
Industry	131	- Farm pro	oducts, who	lesale				
SICE Grouping	501			24/47/5004				
		Sma	all firms wi	ith revenue	Medium firms with revenue from \$5 million to \$25 million			
			Quartile Boundary (1)		Med	dian		
×		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			1,061					
Financial ratios								
Profitability (percentages)								
Net profit margin		2.6	-0.6	-2.5	-1.9	0.8	0.3	
Pretax profit margin		3.8	-0.7	-2.5	-1.9	0.9	0.6	
Operating profit margin		5.5	0.4	-1.5	-1.2	2.0	0.6	
Gross profit margin		48.1	45.5	13.1	41.3	47.0	44.5	
Operating revenue to net operating assets		1021.4	370.4	120.1	208.6	565.9	820.5	
Return on net operating assets		12.4	0.9	-14.4	-8.3	7.2	7.1	
Pretax profit to assets		6.5	-1.5	-11.4	-6.0	3.8	3.3	
Return on capital employed		13.2	3.9	-7.9	-5.5	8.4	6.1	
Return on equity (2)		24.3	5.2	-36.1	-6.7	19.2	6.5	
Efficiency (ratios)								
Receivable turnover		23.58	13.80	9.02	13.80	11.31	27.12	
Inventory turnover		31.86	7.90	2.29	4.61	7.90	17.11	
Liquidity/Solvency (ratios)								
Working capital		2.11	1.50	0.89	1.82	1.27	1.25	
Debt to equity		0.05	0.40	2.07	0.43	0.20	0.46	
Liabilities to assets		0.49	0.72	1.08	0.70	0.73	0.62	
Interest coverage		2.70	0.66	-2.17	-0.94	1.82	2.96	
Distribution of firms by profits/los	ses			Firms with profits (%)	Firms with losses (%)			
Operating profit				75	25			
Pretax profit				72	28			
Net profit				72	28			
Percentage of firms with zero or negative ed	quity(2)	i			20			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page: 279

Industry 131 - Farm products, wholesale SICE Grouping 501

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	12.1	7.3		
Accounts receivable	18.4	26.6		
Inventory	19.3	25.6		
Capital assets	26.9	20.6		
Other assets	4.5	3.9		
Total operating assets	81.3	84.1		
Investments and accounts with affiliates	8.6	11.7		
Portfolio investments and loans with non-affiliates	10.1	4.2		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	16.1	18.9		
Borrowing:				
Banks	22.9	18.1		
Short term paper	0.1	0.1		
Mortgages	5.3	5.6		
Bonds	1.6	1.2		
Other loans	7.5	6.3		
Amount owing to affiliates	17.2	10.8		
Other liabilities	5.3	6.3		
Deferred income tax	1.3	1.3		
Total liabilities	77.4	68.6		
Shareholders' equity				
Share capital	3.5	5.6		
Retained earnings	16.6	20.4		
Other surplus	2.5	5.4		
Total shareholders' equity	22.6	31.4		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	59.5	71.9		
Current liabilities - % of total assets	44.6	45.3		

Small and Medium Firms Financial Performance Indicators for Canadian Business							
Revenue under \$25 million, Refer	ence Year 1993	Page : 280					
Industry	132 - Petroleu	m products.	, wholesale				
SICE Grouping	511		_				
	Sm	all firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile Bo	undary (1)	Med	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		1,566					
Financial ratios							
Profitability (percentages)							
Net profit margin	10.0	3.5	-0.3	3.5	2.7	0.7	
Pretax profit margin	11.2	5.5	-0.2	6.8	3.4	0.9	
Operating profit margin	9.6	4.6	0.2	5.2	3.3	1.8	
Gross profit margin	24.7	22.1	19.2	23.0	21.3	19.8	
Operating revenue to net operating assets	459.6	285.7	134.4	235.4	375.9	708.9	
Return on net operating assets	30.4	13.8	0.6	10.0	16.8	19.0	
Pretax profit to assets	21.2	10.8	-0.3	11.0	8.7	3.7	
Return on capital employed	26.8	12.7	4.1	11.1	12.7	10.6	
Return on equity (2)	38.2	15.6	3.5	24.4	13.3	8.6	
Efficiency (ratios)							
Receivable turnover	19.56	11.36	8.53	11.94	9.34	13.64	
Inventory turnover	41.92	16.57	5.50	7.38	16.65	38.86	
Liquidity/Solvency (ratios)							
Working capital	5.46	1.80	1.11	1.71	1.78	1.11	
Debt to equity	0.05	0.36	2.10	0.59	0.08	0.56	
Liabilities to assets	0.13	0.47	0.81	0.47	0.46	0.76	
Interest coverage	20.93	4.50	0.83	3.30	2.42	1.34	
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)			
Operating profit			69	31			
Pretax profit			71	29			
Net profit			69	31			
Percentage of firms with zero or negative eq	uity(2)		1	16			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
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Industry

132 - Petroleum products, wholesale

ndustry 132 - Petroleum pro	oducts, wholesale	
SICE Grouping 511		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.4	1.9
Accounts receivable	24.3	28.9
Inventory	7.8	9.8
Capital assets	27.4	41.7
Other assets	4.2	5.0
Total operating assets	73.1	87.3
Investments and accounts with affiliates	8.6	8.3
Portfolio investments and loans with non-affiliates	18.2	4.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	12.1	35.7
Borrowing:		
Banks	12.7	20.1
Short term paper	0.2	0.7
Mortgages	1.4	8.0
Bonds	2.3	7.5
Other loans	5.5	7.9
Amount owing to affiliates	15.5	7.5
Other liabilities	6.0	6.6
Deferred income tax	0.1	0.1
Total liabilities	55.8	94.0
Shareholders' equity		
Share capital	12.9	5.3
Retained earnings	30.5	-0.7
Other surplus	0.8	1.3
Total shareholders' equity	44.2	6.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	54.6	46.5

32.9

56.9

Current liabilities - % of total assets

Revenue under \$25 million, Refer	ence lear 1993					Page: 282
Industry	133 - Food, w	holesale				
SICE Grouping	521					
	Sm	all firms wi	ith revenue (under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	undary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		3,579		<u> </u>		· · · · · · · · · · · · · · · · · · ·
Financial ratios				33		
Profitability (percentages)						
Net profit margin	3.3	0.8	-1.0	0.6	1.0	0.9
Pretax profit margin	4.0	1.1	-1.1	0.7	1.2	1.3
Operating profit margin	5.0	1.6	-0.5	2.0	1.5	1.8
Gross profit margin	22.2	15.7	11.3	16.7	14.9	12.9
Operating revenue to net operating assets	1248.4	636.1	329.6	506.1	728.5	812.6
Return on net operating assets	24.8	8.5	-2.1	6.3	10.2	13.5
Pretax profit to assets	13.5	3.8	-4.8	1.6	5.1	6.3
Return on capital employed	19.1	8.1	-0.7	7.9	8.1	10.8
Return on equity (2)	29.8	12.0	0.2	12.0	11.6	15.2
Efficiency (ratios)						
teceivable turnover	30.00	17.06	9.45	18.37	16.12	12.03
nventory turnover	50.00	19.82	8.06	20.16	19.44	19.39
iquidity/Solvency (ratios)						
Vorking capital	2.73	1.25	0.67	1.02	1.28	1.27
ebt to equity	0.05	0.39	1.76	0.14	0.47	0.58
iabilities to assets	0.41	0.81	1.02	0.90	0.78	0.79
nterest coverage	6.73	1.75	-0.29	1.26	1.98	3.45
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with		
perating profit			74	losses (%) 26		
retax profit			69	31		
et profit			68	32		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 283

		-
Industry	133 - Food, wholesale	
SICE Grouping	521	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.8	6.8
Accounts receivable	26.2	34.3
Inventory	18.7	25.0
Capital assets	25.9	21.3
Other assets	3.2	3.5
Total operating assets	85.8	90.9
Investments and accounts with affiliates	8.0	6.2
Portfolio investments and loans with non-affiliates	6.2	2.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.7	28.6
	25.1	20.0
Borrowing:	19.9	22.8
Banks	0.0	0.3
Short term paper	3.6	2.2
Mortgages	0.6	3.0
Bonds	6.1	8.9
Other loans	16.5	11.2
Amount owing to affiliates	1.5	5.4
Other liabilities	0.1	0.2
Deferred income tax	72.1	82.6
Total liabilities	14.1	02.0
Shareholders' equity		
Share capital	4.9	2.1
Retained earnings	22.2	14.9
Other surplus	0.9	0.5
Total shareholders' equity	27.9	17.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	64.8	71.8
Current liabilities - % of total assets	45.8	55.5

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Reference Year 19						Page: 284	
Industry	134 - Beverage	es, wholesa	le				
SICE Grouping	522						
	Sma	all firms w	ith revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile Bo	undary (1)	Med	dian		
	Better	Average		Firms	Firms		
	Q3 75%	Q2 50%	Q1	under \$500,000	\$500,000 to \$5 million	Median	
	7370	50%	25%	,,,,,,,,,,,			
Number of firms in the group	100000000000000000000000000000000000000	378					
Financial ratios							
Profitability (percentages)							
Net profit margin	4.9	1.9	1.4	-0.1	2.6	0.9	
Pretax profit margin	6.4	2.3	1.8	0.1	3.6	2.0	
Operating profit margin	7.3	3.4	1.2	1.0	4.3	0.1	
Gross profit margin	19.2	15.2	11.7	13.9	17.0	9.9	
Operating revenue to net operating assets	615.0	404.1	178.4	213.5	440.9	492.8	
Return on net operating assets	23.8	18.0	8.9	15.2	17.0	4.3	
Pretax profit to assets	11.6	8.8	2.5	6.9	10.2	5.9	
Return on capital employed	17.5	15.2	7.8	13.4	12.7	8.1	
Return on equity (2)	45.9	13.8	4.1	5.2	14.7	100 0	
Efficiency (ratios)							
Receivable turnover	29.74	18.64	8.37	28.50	13.17	14.56	
nventory turnover	16.62	11.16	9.30		13.96	6.58	
iquidity/Solvency (ratios)							
Vorking capital	2.69	1.15	1.03	1.03	1.41	1.88	
Pebt to equity	0.05	0.05	1.03	0.05	0.23	0.33	
iabilities to assets	0.35	0.86	1.32	0.95	0.68	0.44	
nterest coverage	8.72	2.89	2.35	2.71	2.71		
Distribution of firms by profits/loss	ses		Firms with	Firms with			
perating profit			profits (%)	losses (%)			
peracing protit			77	23			

77

23

23

19

Percentage of firms with zero or negative equity(2)

Pretax profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 285

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134 - Beverages, wholesale

SICE Grouping 522		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.0	4.7
Accounts receivable	18.8	32.0
Inventory	12.8	28.8
Capital assets	26.8	8.3
Other assets	6.4	14.4
Total operating assets	75.8	88.1
Investments and accounts with affiliates	11.3	11.9
Portfolio investments and loans with non-affiliates	13.0	*
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.1	27.2
Borrowing:		
Banks	8.5	16.2
Short term paper	0.0	0.4
Mortgages	2.7	1.2
Bonds	0.4	4.2
Other loans	5.1	2.0
Amount owing to affiliates	16.4	10.9
Other liabilities	3.1	0.7
Deferred income tax	-0.2	7.4
Total liabilities	57.1	70.2
Shareholders' equity		
Share capital	18.1	1.1
Retained earnings	23.8	28.7
Other surplus	0.9	
Total shareholders' equity	42.9	29.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.6	75.2
Current liabilities - % of total assets	39.3	55.6

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	}				Page: 286		
Industry	135 - Drugs a	and toilet pre	parations, w	holesale			
SICE Grouping	523						
	Sn	nall firms wi	th revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile Bo	undary (1)	Me	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
	1.52200000		45 76				
Number of firms in the group	4	919					
Financial ratios							
Profitability (percentages)							
Net profit margin	6.4	1.6	-0.5	1.6	2.1	1.8	
Pretax profit margin	8.3	1.7	-0.7	1.6	2.3	2.5	
Operating profit margin	7.8	1.5	-0.3	1.4	4.0	2.9	
Gross profit margin	32.4	28.3	27.3	28.3	29.2	28.6	
Operating revenue to net operating assets	637.9	347.7	229.6	406.3	335.5	433.1	
Return on net operating assets	20.9	12.1	-2.0	7.2	14.0	14.9	
Pretax profit to assets	12.7	4.5	-2.5	4.2	4.3	7.5	
Return on capital employed	15.0	7.5	2.8	5.3	9.6	11.4	
Return on equity (2)	33.0	12.7	-4.9	12.3	11.9	15.2	
Efficiency (ratios)							
Receivable turnover	13.24	8.60	6.48	10.03	7.83	6.84	
Inventory turnover	9.54	3.84	2.85	4.94	3.74	4.57	
Liquidity/Solvency (ratios)							
Working capital	2.48	1.54	0.94	1.06	1.72	1.55	
Debt to equity	0.11	0.68	2.15	0.86	0.45	0.45	
Liabilities to assets	0.39	0.74	0.88	0.80	0.62	0.66	
Interest coverage	4.86	1.22	0.58	0.32	2.14	4.92	
Distribution of firms by profits/los	ses		Firms with	Firms with			
* *	one of the second of the secon		profits (%)	losses (%)			
Operating profit			77	23			
Pretax profit			76	24			
Net profit			74	26			
Percentage of firms with zero or negative ed	quity(2)		1	12			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

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135 - Drugs and toilet preparations, wholesale Industry

523 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.3	9.0
Accounts receivable	25.7	28.5
Inventory	29.5	29.6
Capital assets	10.8	11.1
Other assets	5.7	5.6
Total operating assets	85.0	83.8
Investments and accounts with affiliates	11.7	10.3
Portfolio investments and loans with non-affiliates	3.4	5.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	25.0	23.9
Borrowing:		
Banks	12.3	9.6
Short term paper	0.0	0.0
Mortgages	2.9	0.5
Bonds	0.9	1.2
Other loans	2.7	3.5
Amount owing to affiliates	14.4	21.1
Other liabilities	2.8	12.9
Deferred income tax	-0.2	0.1
Total liabilities	60.7	72.8
Shareholders' equity		
Share capital	18.7	14.8
Retained earnings	20.3	11.0
Other surplus	0.3	1.4
Total shareholders' equity	39.3	27.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	75.1	76.7
Current liabilities - % of total assets	44.5	45.3

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Reference Year 1993				Page: 288				
Industry	136	- Tobacco	products, w	vholesale				
SICE Grouping	524							
		Sm	all firms wi	th revenue 1	ınder \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million	
			Quartile Bot	ındary (1)	Me	dian		
		Better	Average	Worse	Firms	Firms		
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median	
Number of firms in the group								
Financial ratios								
Profitability (percentages)								
Net profit margin				***	•••	•••	0.3	
Pretax profit margin			***			•••	0.3	
Operating profit margin			***				0.3	
Gross profit margin		•••		•••	•••		16.0	
Operating revenue to net operating assets				***	***	***	1147.2	
Return on net operating assets			***	***	***		2.8	
Pretax profit to assets		•••	***	***			1.6	
Return on capital employed		•••	***	***			6.4	
Return on equity (2)		•••		and the same	•••		5.6	
Efficiency (ratios)								
Receivable turnover		***	9	9.77	***		21.92	
nventory turnover		***	9	•••	***		12.05	
Liquidity/Solvency (ratios)								
Working capital		()***	6***	•••	***		1.51	
Debt to equity			3200	***			0.51	
Liabilities to assets					***	***	0.61	
nterest coverage					***	•••	***	
Distribution of firms by profits/loss	ses			Firms with profits (%)	Firms with losses (%)			
Operating profit								
retax profit					***			
Net profit				•••				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fir		nancial Performance Indicators j	for Canadian Business Page: 289
Revenue under \$25 million,			1 age . 207
ndustry	136 - Tobacco prod	lucts, wholesale	
SICE Grouping	524		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure f	or a typical firm	%	%
Assets			
Cash		-	3.2
Accounts receivable		,	31.1
Inventory		5	37.5
Capital assets			16.0
Other assets		*	5.1
Total operating assets		•	92,9
Investments and accounts with	th affiliates		4.2
Portfolio investments and loan	ns with non-affiliates	•	2.9
Total assets		(x .)	100.0
Liabilities			
Accounts payable		25	37.4
Borrowing:			
Banks		WE.	13.8
Short term paper		1981	0.1
Mortgages		250	1.9
Bonds		SE	1.7
Other loans		(*)	8.9
Amount owing to affiliates		2	5.3
Other liabilities		÷	0.9
Deferred income tax	6	•	0.7
Total liabilities		-	70.8
Shareholders' equity			Va.=1
Share capital		*	0.5
Retained earnings		*	28.8
Other surplus Total shareholders' equ	ity		29.2
Total liabilities and sharehole	ders' equity	-	100.0
Current as	ssets - % of total assets	-	80.5

Current liabilities - % of total assets

56.2

Small and Medium Firms		Financia	l Performan	ce Indicators	for Canadi	ian Business
Revenue under \$25 million, Refere	ence Year 1993			NO		Page: 290
Industry	137 - Apparel,	wholesale		N X - 0 000		
SICE Grouping	531					
	Sma	all firms w	ith revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million
	3 	Quartile Bo	undary (1)	Med	dian	NE SWEETEN OF STREET
	Better	Average	Worse	Firms	Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group		974	4.2			
Financial ratios			챵			
Profitability (percentages)						
Net profit margin	4.9	0.6	-2.3	-0.5	0.4	0.4
Pretax profit margin	6.0	0.9	-2.6	-0.7	0.5	0.6
Operating profit margin	7.4	3.0	-1.7	3.5	2.5	2.7
Gross profit margin	25.9	22.4	20.3	23.1	21.9	21.9
Operating revenue to net operating assets	431.8	278.8	183.3	266.6	279.3	308.6
Return on net operating assets	23.7	5.6	-5.3	5.4	5.3	6.6
Pretax profit to assets	11.4	1.9	-4.1	1.4	0.9	1.6
Return on capital employed	15.6	5.3	-1.0	4.9	4.9	6.6
Return on equity (2)	21.6	2.5	-9.0	-5.8	9.0	6.8
Efficiency (ratios)						
Receivable turnover	15.15	7.52	4.60	9.18	5.72	6.34
nventory turnover	9.25	5.19	3.31	5.20	4.21	5.22
Liquidity/Solvency (ratios)						
Vorking capital	2.52	1.46	1.05	1.40	1.49	1.40
Oebt to equity	0.05	0.47	2.46	0.36	0.47	0.94
iabilities to assets	0.36	0.75	1.02	0.78	0.74	0.75
nterest coverage	2.63	1.40	0.39	1.29	1.25	1.01
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)		
perating profit			60	40		
retax profit			60	40		

40

26

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	137	- Apparel, wholesale
SICE Grouping	531	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	8.8	6.3		
Accounts receivable	30.5	37.4		
Inventory	26.1	37.7		
Capital assets	8.1	4.8		
Other assets	2.8	3.6		
Total operating assets	76.4	89.7		
Investments and accounts with affiliates	13.5	7.0		
Portfolio investments and loans with non-affiliates	10.2	3.3		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	21.9	23.9		
Borrowing:				
Banks	18.5	26.1		
Short term paper	0.2	0.0		
Mortgages	3.2	0.2		
Bonds	2.0	1.3		
Other loans	5.3	1.5		
Amount owing to affiliates	20.6	9.6		
Other liabilities	2.7	3.4		
Deferred income tax	-0.1	0.1		
Total liabilities	74.3	66.0		
Shareholders' equity	22			
Share capital	6.0	13.5		
Retained earnings	19.4	20.1		
Other surplus	0.2	0.4		
Total shareholders' equity	25.7	34.0		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	78.6	88.0		
Current liabilities - % of total assets	53.6	53.6		

Number of firms in the group 672 Firms Significant Average Worse Firms Significant	Revenue under \$25 million, Refer	rence Year 1993					Page: 292
Small firms with revenue under \$5 million Medium firms with revenue from \$5 million Medium firms with revenue under \$5 million Medium firms with revenue from \$5 million Medium firms with revenue with revenue from \$5 million Medium firms with revenue with revenue with revenue from \$5 million Medium firms with revenue shallows million to \$25 million Medium firms with revenue with revenue with revenue \$500,000 to \$500,000		138 - Dry good	ls, wholesa	le			
Small firms with revenue under \$5 million Prevanue track Smillion Prevanue track Prevanue trac	SICE Grouping	532					
Retter Average Q2		Sma	ll firms w	ith revenue	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
Number of firms in the group 672 Financial ratios		11	Quartile Bo	undary (1)	Me	dian	
Prinancial ratios Profitability (percentages) Net profit margin 3.2 1.5 5.9 1.7 0.8 1.0 Pretax profit margin 7.1 2.7 -10.7 2.3 2.1 2.1 Gross profit margin 29.8 27.2 23.6 27.0 26.8 26.7 Operating revenue to net operating assets 421.8 276.6 138.0 187.7 277.7 311.2 Return on net operating assets 23.3 8.8 -9.0 5.6 8.8 5.5 Pretax profit to assets 10.6 3.0 8.8 2.1 2.5 3.0 Return on capital employed 23.7 7.0 2.0 5.1 7.0 3.2 Return on capital employed 23.7 7.0 2.0 5.1 7.0 3.2 Return on equity (2) 40.1 12.8 3.7 12.8 11.6 3.3 Efficiency (ratios) Receivable turnover 8.53 3.44 1.93 3.40 3.44 3.80 Equitable turnover 8.53 3.44 1.93 3.40 3.44 3.80 Equitable turnover 8.53 3.44 1.93 3.40 3.44 3.80 Equitable turnover 9.005 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 eight to equity 0.05 0.47 0.63 0.99 0.68 eight to equity 0.05 0.47 0.90 0.90 0.90 eight t		Q3	Q2	Q1	under	\$500,000 to	Median
Profitability (percentages) Net profit margin 3.2 1.5 5.9 1.7 0.8 1.0 Pretax profit margin 3.8 2.2 6.2 2.4 0.8 1.3 Operating profit margin 7.1 2.7 -10.7 2.3 2.1 2.1 Gross profit margin 29.8 27.2 23.6 27.0 26.8 26.7 Operating revenue to net operating assets 421.8 276.6 138.0 187.7 277.7 311.2 Return on net operating assets 23.3 8.8 -9.0 5.6 8.8 5.5 Pretax profit to assets 10.6 3.0 8.8 2.1 2.5 3.0 Return on capital employed 23.7 7.0 2.0 5.1 7.0 3.2 Return on equity (2) 40.1 12.8 -3.7 12.8 11.6 3.3 Efficiency (ratios) Receivable turnover 11.08 7.33 5.53 7.98 6.89 5.58 Reventory turnover 8.53 3.44 1.93 3.40 3.44 3.80 Execivable turnover 8.53 3.44 1.93 3.40 3.44 3.80 Execivable turnover (ratios) Receivable turnover 8.53 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 1.59 eight to equity 0.05 0.47 2.04 0.19 0.76 0.68 enterest coverage 5.64 2.59 -0.63 2.92 2.22 2.01	Number of firms in the group		672				
Net profit margin 3.2 1.5 -5.9 1.7 0.8 1.0 Pretax profit margin 3.8 2.2 -6.2 2.4 0.8 1.3 Operating profit margin 7.1 2.7 -10.7 2.3 2.1 2.1 Gross profit margin 29.8 27.2 23.6 27.0 26.8 26.7 Operating revenue to net operating assets 421.8 276.6 138.0 187.7 277.7 311.2 Return on net operating assets 23.3 8.8 -9.0 5.6 8.8 5.5 Pretax profit to assets 10.6 3.0 -8.8 2.1 2.5 3.0 Return on capital employed 23.7 7.0 -2.0 5.1 7.0 3.2 Return on equity (2) 40.1 12.8 -3.7 12.8 11.6 3.3 Efficiency (ratios) Receivable turnover 11.08 7.33 5.53 7.98 6.89 5.58 anventory turnover 8.53 3.44 1.93 3.40 3.44 3.80 Equivalently/Solvency (ratios) Vorking capital 3.61 2.12 1.38 2.29 2.02 1.67 Pretax profit of firms by profits/losses Pretax profit (5.6) 4.0 1.59 -0.63 2.92 2.22 2.01 Distribution of firms by profits/losses Firms with losses (%) Pretax profit 60 40 Pretax profit Firms with losses (%) Pretax profit	Financial ratios						
Pretax profit margin 3.8 2.2 -6.2 2.4 0.8 1.3 Operating profit margin 7.1 2.7 -10.7 2.3 2.1 2.1 Gross profit margin 29.8 27.2 23.6 27.0 26.8 26.7 Operating revenue to net operating assets 421.8 276.6 138.0 187.7 277.7 311.2 Return on net operating assets 23.3 8.8 -9.0 5.6 8.8 5.5 Pretax profit to assets 10.6 3.0 -8.8 2.1 2.5 3.0 Return on capital employed 23.7 7.0 -2.0 5.1 7.0 3.2 Return on equity (2) 40.1 12.8 -3.7 12.8 11.6 3.3 Efficiency (ratios) Receivable turnover 11.08 7.33 5.53 7.98 6.89 5.58 Inventory turnover 8.53 3.44 1.93 3.40 3.44 3.80 Pretax profit operating assets 5.64 2.59 -0.63 2.92 2.22 2.01 Distribution of firms by profits/losses Firms with profits (%) firms with profits (Profitability (percentages)						
Pretax profit margin 3.8 2.2 6.2 2.4 0.8 1.3 Operating profit margin 7.1 2.7 -10.7 2.3 2.1 2.1 Gross profit margin 29.8 27.2 23.6 27.0 26.8 26.7 Operating revenue to net operating assets 421.8 276.6 138.0 187.7 277.7 311.2 Return on net operating assets 23.3 8.8 9.0 5.6 8.8 5.5 Pretax profit to assets 10.6 3.0 8.8 2.1 2.5 3.0 Return on capital employed 23.7 7.0 -2.0 5.1 7.0 3.2 Return on equity (2) 40.1 12.8 -3.7 12.8 11.6 3.3 Efficiency (ratios) Receivable turnover 11.08 7.33 5.53 7.98 6.89 5.58 Inventory turnover 8.53 3.44 1.93 3.40 3.44 3.80 Equivalent of the control of	Net profit margin	3.2	1.5	-5.9	1.7	0.8	1.0
Departing profit margin 7.1 2.7 -10.7 2.3 2.1 2.1	Pretax profit margin	3.8	2.2	-6.2	2.4	0.8	
29.8 27.2 23.6 27.0 26.8 26.7	Operating profit margin	7.1	2.7	-10.7	2.3	2.1	
Comparating revenue to net operating assets	Gross profit margin	29.8	27.2	23.6	27.0	26.8	
Pertax profit to assets 10.6 3.0 -8.8 2.1 2.5 3.0 Return on capital employed 23.7 7.0 -2.0 5.1 7.0 3.2 Return on equity (2) 40.1 12.8 -3.7 12.8 11.6 3.3 Return on equity (2) 40.1 12.8 -3.7 12.8 11.6 3.3 Receivable turnover 11.08 7.33 5.53 7.98 6.89 5.58 reventory turnover 8.53 3.44 1.93 3.40 3.44 3.80 Receivable turnover 8.53 3.44 1.93 3.40 3.44 3.80 Receivable turnover (ratios) Working capital 3.61 2.12 1.38 2.29 2.02 1.67 Rebut to equity 0.05 0.47 2.04 0.19 0.76 1.59 Rebut to equity 0.05 0.47 2.04 0.19 0.76 1.59 Rebut to equity 0.05 0.42 0.81 0.94 0.78 0.79 0.68 Returnover 0.42 0.81 0.94 0.78 0.79 0.68 Returnover 0.564 2.59 -0.63 2.92 2.22 2.01 Returnover 0.564 2.59 0.663 2.92 2.22 2.01 Returnover 0.564 0.58 (%) Return on capital employed 23.7 7.0 -2.0 5.1 7.0 3.2	Operating revenue to net operating assets	421.8	276.6	138.0	187.7	277.7	
Return on capital employed 23.7 7.0 -2.0 5.1 7.0 3.2 Return on equity (2) 40.1 12.8 -3.7 12.8 11.6 3.3 Efficiency (ratios) Receivable turnover 11.08 7.33 5.53 7.98 6.89 5.58 Inventory turnover 8.53 3.44 1.93 3.40 3.44 3.80 Equidity/Solvency (ratios) Working capital 3.61 2.12 1.38 2.29 2.02 1.67 Rebb to equity 0.05 0.47 2.04 0.19 0.76 1.59 Rebb to equity 0.05 0.47 2.04 0.19 0.76 1.59 Rebb to equity 0.05 0.47 2.04 0.19 0.76 0.68 Return on capital 0.94 0.78 0.79 0.68 Receivable turnover 11.08 7.33 5.53 7.98 6.89 5.58 Receivable turnover 11.08 7.98 6.89 5.58 Receivable turnover 11.08 7.33 5.53 7.98 6.89 5.58 Receivable turnover 11.08 7.98 6.89 5.58 Receivable turnover 12.88 7.98 6.89 6.89	Return on net operating assets	23.3	8.8	-9.0	5.6	8.8	5.5
Return on equity (2) 40.1 12.8 -3.7 12.8 11.6 3.3 Efficiency (ratios) Receivable turnover 11.08 7.33 5.53 7.98 6.89 5.58 Inventory turnover 8.53 3.44 1.93 3.40 3.44 3.80 Eiguidity/Solvency (ratios) Working capital 3.61 2.12 1.38 2.29 2.02 1.67 Rebet to equity 0.05 0.47 2.04 0.19 0.76 1.59 Eighibilities to assets 0.42 0.81 0.94 0.78 0.79 0.68 Enterest coverage 5.64 2.59 -0.63 2.92 2.22 2.01 Distribution of firms by profits/losses Firms with profits (%) losses (%) Experating profit 60 40 Fretax profit 64 36	Pretax profit to assets	10.6	3.0	-8.8	2.1	2.5	3.0
11.08 7.33 5.53 7.98 6.89 5.58	Return on capital employed	23.7	7.0	-2.0	5.1	7.0	3.2
11.08 7.33 5.53 7.98 6.89 5.58 1.90 1.93 3.40 3.44 3.80 3.80 1.93 3.40 3.44 3.80 3.80 1.93 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.44 3.80 3.80 3.44 3.80 3.40 3.44 3.80 3.80 3.40 3.44 3.80 3.80 3.80 3.80 3.40 3.44 3.80 3.80 3.80 3.80 3.80 3.80 3.80 3.40 3.44 3.80	Return on equity (2)	40.1	12.8	-3.7	12.8	11.6	3.3
Note	Efficiency (ratios)						
Second State Seco	Receivable turnover	11.08	7.33	5.53	7.98	6.89	5.58
3.61 2.12 1.38 2.29 2.02 1.67	nventory turnover	8.53	3.44	1.93	3.40	3.44	3.80
Debt to equity	Liquidity/Solvency (ratios)						
Debt to equity	Working capital	3.61	2.12	1.38	2.29	2.02	1.67
0.42 0.81 0.94 0.78 0.79 0.68 0.42 0.81 0.94 0.78 0.78 0.78 0.42 0.81 0.94 0.78 0.78 0.78 0.42 0.81 0.94 0.78 0.78 0.78 0.78 0.42 0.81 0.94 0.78 0.78 0.78 0.78 0.42 0.81 0.94 0.78 0.78 0.78 0.78 0.42 0.81 0.94 0.78 0.78 0.78 0.78 0.42 0.81 0.94 0.78 0.78 0.78 0.78 0.42 0.81 0.94 0.78 0.78 0.78 0.78 0.42 0.81 0.78 0.78 0.78 0.78 0.78 0.78 0.42 0.81 0.78 0.78 0.78 0.78 0.78 0.7	Pebt to equity	0.05	0.47	2.04			
	iabilities to assets	0.42	0.81				
profits (%) losses (%) operating profit 60 40 retax profit 64 36	nterest coverage	5.64	2.59	-0.63			
operating profit 60 40 retax profit 64 36	Distribution of firms by profits/loss	ses			Firms with	-	
retax profit 64 36	Inerating profit				1000		
- Jo	T-10						
EL DI UIIL							

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business
Revenue under \$25 million, Reference Year 1993 Page: 293

Industry 138 - Dry goods, wholesale SICE Grouping 532

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
salance Sheet Structure for a typical firm	%	%		
Assets				
Cash	10.5	4.6		
Accounts receivable	28.0	35.0		
Inventory	32.7	41.7		
Capital assets	7.7	3.5		
Other assets	1.6	3.5		
Total operating assets	80.5	88.3		
Investments and accounts with affiliates	5.9	10.9		
Portfolio investments and loans with non-affiliates	13.7	0.8		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	22.7	23.0		
Borrowing:				
Banks	13.8	18.4		
Short term paper	0.4	0.1		
Mortgages	0.3	1.2		
Bonds	0.4	1.5		
Other loans	2.9	1.6		
Amount owing to affiliates	44.3	16.0		
Other liabilities	2.8	6.8		
Deferred income tax	0.2	0.1		
Total liabilities	87.8	68.7		
Shareholders' equity				
Share capital	3.5	11.4		
Retained earnings	7.1	18.7		
Other surplus	1.5	1.2		
Total shareholders' equity	12.2	31.3		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	83.6	85.8		
Current liabilities - % of total assets	54.4	48.2		

Small and Medium Firms		Financia	ıl Performan	ce Indicator:	for Canadi	ian Business		
Revenue under \$25 million, Refer	ence Year 19							
Industry	139 - Electr	- Electrical and electronic household appliances and part, wholesale						
SICE Grouping	541							
	S	Small firms w	Medium firms with revenue from \$5 million to \$25 million					
		Quartile Be	oundary (1)	Me	dian			
	Bette		e Worse	Firms	Firms			
	Q3 75%		Q1 25%	under \$500,000	\$500,000 to \$5 million	Median		
Number of firms in the group		523						
Financial ratios								
Profitability (percentages)								
Net profit margin	2.4	-0.6	-2.9	-0.8	0.4	0.6		
Pretax profit margin	2.6	-0.9	-4.1	-1.0	0.4	0.7		
Operating profit margin	3.3	0.9	-3.5	0.8	-0.7	1.9		
Gross profit margin	24.8	22.8	21.7	22.8	23.4	23.8		
Operating revenue to net operating assets	631.0	340.2	259.9	269.6	340.2	543.9		
Return on net operating assets	11.8	3.9	-13.9	2.6	-0.5	10.5		
Pretax profit to assets	5.9	-2.1	-9.7	-2.8	0.2	2.9		
Return on capital employed	12.0	3.5	-10.2	2.3	2.7	11.1		
Return on equity (2)	6.3	-4.1	-17.3	-4.1	0.4	19.0		
Efficiency (ratios)								
Receivable turnover	19.10	8.74	6.80	11.31	7.72	6.76		
nventory turnover	11.49	6.31	3.06	10.22	4.06	6.60		
Liquidity/Solvency (ratios)								
Vorking capital	2.65	1.74	1.48	1.61	1.74	1.25		
Pebt to equity	0.05	0.27	1.19	0.24	0.27	0.96		
iabilities to assets	0.34	0.51	0.80	0.59	0.42	0.84		
nterest coverage	4.88	1.28	-3.00	0.86	1.72	1.34		

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	63	37
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	1	7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 295

Industry

139 - Electrical and electronic household appliances and part, wholesale

SICE Grouping

541

SICE Grouping 541	Small Simo with revenue	Modium firms with possess
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	14.1	4.5
Accounts receivable	27.0	39.8
Inventory	32.9	33.0
Capital assets	9.5	5.5
Other assets	2.6	2.8
Total operating assets	86.1	85.6
Investments and accounts with affiliates	10.8	12.2
Portfolio investments and loans with non-affiliates	3.0	2.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	25.2	32.1
Borrowing:		
Banks	12.9	14.6
Short term paper	0.0	0.1
Mortgages	0.3	2.3
Bonds	0.0	1.0
Other loans	4.2	2.7
Amount owing to affiliates	18.8	28.9
Other liabilities	5.1	3.8
Deferred income tax	-0.1	-0.1
Total liabilities	66.5	85.5
Shareholders' equity		
Share capital	1.4	6.7
Retained earnings	31.0	4.2
Other surplus	1.2	3.6
Total shareholders' equity	33.5	14.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	81.4	86.8
Current liabilities - % of total assets	41.4	74.3

Revenue under \$25 million, Refer	ence Year 1993					Page: 296
Industry	140 - Househ		wholesale			1 agc . 270
SICE Grouping	542		, mioresare			
	Sm	nall firms wi	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	undary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		353			-	6
Financial ratios						
Profitability (percentages)						
Net profit margin	4.8	-3.8	-8.3	-7.6	-2.5	
Pretax profit margin	5.2	-4.4	-9.8	-8.8	-2.9	
Operating profit margin	6.3	-1.3	-8.8	-1.1	-1.6	
Gross profit margin	30.0	25.4	24.9		24.7	2.000
Operating revenue to net operating assets	389.1	229.7	183.6	202.9	373.5	···
Return on net operating assets	12.3	-3.7	-17.0	-3.2	-8.5	•••
Pretax profit to assets	4.1	-8.3	-31.1	-9.3	-10.1	
Return on capital employed	7.5	-4.4	-20.9	-4.4	-6.6	
Return on equity (2)	***	-5.0			-17.9	
Efficiency (ratios)						
Receivable turnover	26.07	11.54	6.46	11.36	10.42	
nventory turnover	***	5.16	•••		4.32	
iquidity/Solvency (ratios)						
Vorking capital	3.53	2.18	1.00	2.70	1.00	
ebt to equity	0.05	0.11	3.33	0.11	0.05	
iabilities to assets	0.18	0.77	0.97	0.31	0.78	****
nterest coverage	•••	-2.94	•••		-2.38	•••
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)		
perating profit			60	40		
retax profit			60	40		
et profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 297

Industry

140 - Household furniture, wholesale
SICE Grouping

542

Small firms with revenue

Medium firms with revenue

Medium firms with revenue

From \$55 million to \$25 million

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
salance Sheet Structure for a typical firm	%	%
Assets		
Cash	24.9	-
Accounts receivable	25.4	a din
Inventory	25.2	#A
Capital assets	15.3	•
Other assets	3.6	~
Total operating assets	94.4	**1
Investments and accounts with affiliates	4.2	·*·
Portfolio investments and loans with non-affiliates	1.4	•
Total assets	100.0	:•:
Liabilities		
Accounts payable	14.5	5
Borrowing:		
Banks	24.2	활
Short term paper	0.1	•
Mortgages	0.3	5
Bonds	1.6	=
Other loans	7.1	*
Amount owing to affiliates	14.5	쯀
Other liabilities	1.9	E
	0.0	
Deferred income tax Total liabilities	64.3	•
Shareholders' equity		
Share capital	5.4	*
Retained earnings	30.3	
Other surplus	0.0	
Total shareholders' equity	35.7	:*C
Total liabilities and shareholders' equity	100.0	1.51
Current assets - % of total assets	78.0	- <u>2</u> °
Current liabilities - % of total assets	40.7	

Small and Medium Firms Revenue under \$25 million, Reference	ence Year 1993	Financia	l Performan	ce Indicators	for Canadi	an Business Page: 298
Industry	141 - Househo	old furnishi	ngs, wholesal	le		
SICE Grouping	543					
	Sm	all firms w	ith revenue (under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
	2 -2	Quartile Bo	undary (1)	Me	dian	
	Better	Average		Firms	Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
	-		25 76			
Number of firms in the group		912				
Financial ratios						
Profitability (percentages)						
Net profit margin	4.0	0.4	-4.6	-0.9	0.5	-0.3
Pretax profit margin	4.9	0.5	-5.4	-0.9	0.6	-0.3
Operating profit margin	7.9	1.3	-3.8	-0.1	1.4	1.6
Gross profit margin	28.7	25.5	23.0	24.8	25.5	26.2
Operating revenue to net operating assets	529.9	175.1	144.6	160.7	175.1	289.8
Return on net operating assets	12.5	3.2	-5.5	3.2	3.2	4.2
Pretax profit to assets	8.4	0.8	-7.5	-4.0	1.3	-0.4
Return on capital employed	9.3	2.1	-6.0	-3.1	3.7	5.2
Return on equity (2)	9.9	5.4	-13.4	-2.8	5.4	3.2
Efficiency (ratios)						
Receivable turnover	16.43	10.17	4.18	11.66	7.54	4.88
inventory turnover	11.56	5.29	1.39	8.30	2.16	2.85
Liquidity/Solvency (ratios)						
Working capital	4.00	1.71	1.03	1.64	1.86	1.54
Debt to equity	0.05	0.43	3.01	0.15	0.75	1.28
Liabilities to assets	0.28	0.63	0.93	0.60	0.60	0.76
nterest coverage	2.88	0.75	-3.00	-2.33	1.42	0.40
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		
Operating profit			60	40		
retax profit			60	40		

40

28

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business Revenue under \$25 million, Reference Year 1993

Page: 299

141 - Household furnishings, wholesale Industry

543 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.6	3.6
Accounts receivable	23.4	31.0
Inventory	41.7	42.6
Capital assets	15.2	7.4
Other assets	4.3	3.7
Total operating assets	90.1	88.2
Investments and accounts with affiliates	6.1	10.5
Portfolio investments and loans with non-affiliates	3.8	1.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.5	24.0
Borrowing:		
Banks	18.7	23.5
Short term paper	0.3	0.4
Mortgages	5.9	2.6
Bonds	3.6	0.5
Other loans	3.1	2.4
Amount owing to affiliates	18.2	14.1
Other liabilities	3.8	4.1
Deferred income tax	0.0	0.1
Total liabilities	74.2	71.7
Shareholders' equity		
Share capital	1.9	13.7
Retained earnings	23.8	13.5
Other surplus	0.0	1.1
Total shareholders' equity	25.8	28.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	77.6	81.4
Current liabilities - % of total assets	45.0	54.5

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer		*				Page: 300
Industry	142 - Motor v	ehicles, who	olesale			
SICE Grouping	551					
	Sm	nall firms w	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Bo	oundary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		778				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.5	0.8	-0.4	-0.1	1.5	0.5
Pretax profit margin	4.4	0.9	-0.4	0.1	2.0	0.6
Operating profit margin	4.5	1.7	-1.6	-1.8	2.4	1.3
Gross profit margin	21.0	18.5	16.2	15.4	18.7	17.2
Operating revenue to net operating assets	636.4	357.8	218.1	158.8	420.3	580.6
Return on net operating assets	19.8	9.8	-5.0	-2.7	13.7	5.6
Pretax profit to assets	11.2	1.7	-1.8	-0.7	5.5	3.0
Return on capital employed	15.7	10.2	1.6	3.3	12.0	6.9
Return on equity (2)	23.4	10.4	-0.3	0.6	12.7	9.0
Efficiency (ratios)						
Receivable turnover	18.27	8.69	5.61	7.91	8.86	19.98
nventory turnover	22.31	6.81	3.79	10.63	6.34	5.38
Liquidity/Solvency (ratios)						
Vorking capital	2.45	1.65	1.08	1.44	1.68	1.13
Debt to equity	0.21	0.55	2.45	0.25	0.61	2.03
Liabilities to assets	0.43	0.73	0.94	0.70	0.73	0.80
nterest coverage	5.99	1.85	-0.94	-0.72	2.20	2.26
Distribution of firms by profits/los	ses		Firms with profits (%)	Firms with losses (%)		
perating profit			66	34		
retax profit			69	31		
let profit			71	29		
ercentage of firms with zero or negative e	quity(2)		1	14		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 301

142 - Motor vehicles, wholesale Industry 551 **SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets	9			
Cash	10.6	3.0		
Accounts receivable	21.4	20.1		
Inventory	32.0	45.2		
Capital assets	18.6	22.9		
Other assets	4.0	3.1		
Total operating assets	86.5	94.2		
Investments and accounts with affiliates	9.2	3.8		
Portfolio investments and loans with non-affiliates	4.3	2.0		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	19.0	22.2		
Borrowing:				
Banks	14.9	25.6		
Short term paper	0.2	1.3		
Mortgages	2.3	1.8		
Bonds	1.6	8.1		
Other loans	6.8	16.1		
Amount owing to affiliates	12.9	4.4		
Other liabilities	3.4	2.4		
Deferred income tax	-0.2	1.5		
Total liabilities	60.9	83.4		
Shareholders' equity				
Share capital	7.1	3.5		
Retained earnings	28.1	13.0		
Other surplus	3.9	0.2		
Total shareholders' equity	39.1	16.6		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	71.5	71.4		
Current liabilities - % of total assets	41.5	66.4		

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	ence Year 1993	Pag Pag					
Industry	143 - Motor v	ehicle parts	and accessor	ries, wholesal	е		
SICE Grouping	552			and the second second			
	Sm	Small firms with revenue under \$5 million					
	-	Quartile Boundary (1)		Med	lian		
	Better	Average	e Worse	Firms	Firms		
	Q3	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median	
	75%	50%	25%	4200,000	φο minion		
Number of firms in the group		2,280					
Financial ratios							
Profitability (percentages)							
let profit margin	3.8	-0.2	-3.2	-1.9	1.0	1.7	
retax profit margin	4.2	0.1	-3.9	-2.0	1.1	2.2	
Operating profit margin	5.2	1.1	-3.7	-1.3	2.3	2.7	
Gross profit margin	21.6	15.6	13.6	15.1	15.7	16.9	
perating revenue to net operating assets	430.1	316.7	209.9	297.3	324.5	265.3	
leturn on net operating assets	16.8	3.2	-8.7	-5.3	7.6	8.9	
retax profit to assets	7.6	0.1	-8.1	-4.0	2.7	4.4	
teturn on capital employed	14.5	3.8	-7.8	-2.3	7.0	7.5	
eturn on equity (2)	17.5	2.9	-11.9	-6.5	7.0	9.6	
Efficiency (ratios)							
eceivable turnover	16.82	10.73	7.42	13.08	9.27	5.75	
nventory turnover	6.52	4.56	3.25	5.25	4.47	3.71	
iquidity/Solvency (ratios)							
Vorking capital	2.66	1.54	0.98	1.24	1.74	1.85	
ebt to equity	0.05	0.63	1.88	0.83	0.49	0.68	
iabilities to assets	0.48	0.74	0.97	0.87	0.64	0.68	
nterest coverage	2.87	0.85	-1.85	-0.63	1.54	3.03	
sistribution of firms by profits/loss	es	***************************************	Firms with profits (%)	Firms with losses (%)			
perating profit			68	32			
retax profit			63	37			

38

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Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page: 303

Industry 143 - Motor vehicle parts and accessories, wholesale SICE Grouping 552

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.8	7.9
Accounts receivable	23.2	25.4
Inventory	32.6	34.3
Capital assets	20.5	9.7
Other assets	3.0	9.2
Total operating assets	87.0	86.6
Investments and accounts with affiliates	9.3	8.2
Portfolio investments and loans with non-affiliates	3.7	5.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.8	21.2
Borrowing:		
Banks	16.6	16.2
Short term paper	0.1	0.1
Mortgages	3.2	0.8
Bonds	0.9	1.3
Other loans	6.0	6.3
Amount owing to affiliates	15.3	17.9
Other liabilities	1.2	3.2
Deferred income tax	0.1	0.0
Total liabilities	66.2	67.1
Shareholders' equity		
Share capital	4.2	3.3
Retained earnings	29.3	25.7
Other surplus	0.4	3.9
Total shareholders' equity	33.8	32.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	68.7	70.7
Current liabilities - % of total assets	42.5	45.6

Small and Medium Firms		Financial 1	Performano	e Indicators	for Canadi	an Business
Revenue under \$25 million, Refe	rence Year 1993					Page: 304
Industry	144 - Metal ar	nd metal prod	ucts, whole	sale		
SICE Grouping	561					
	Sm	all firms with	n revenue u	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bour	dary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		517	************		38	
Financial ratios						
Profitability (percentages)						
Net profit margin	4.0	0.7	-42.2	-41.5	1.4	-0.2
Pretax profit margin	5.1	0.9	-42.8	-41.8	1.9	-0.2
Operating profit margin	7.5	2.7	-47.1	-44.8	3.6	1.2
Gross profit margin	31.2	28.6	27.0	***	28.6	26.9
Operating revenue to net operating assets	498.9	352.3	244.5	***	449.3	292.5
Return on net operating assets	26.6	12.4	-20.6	***	21.6	7.1
Pretax profit to assets	11.8	2.0	-50.0	-50.0	4.5	-0.5
Return on capital employed	20.2	6.2	-21.3	-15.8	9.2	7.2
Return on equity (2)	32.1	11.2	4.9		11.2	4.7
Efficiency (ratios)						
Receivable turnover	20.13	9.49	5.87		7.17	5.93
Inventory turnover	12.44	8.82	4.61		8.82	4.39

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	30

0.92

0.28

0.59

4.46

0.94

0.66

1.50

1.55

0.78

1.50

1.25

0.47

0.58

3.94

1.18

1.45

0.72

0.92

1.54

0.05

0.44

7.94

Liquidity/Solvency (ratios)

Working capital

Liabilities to assets

Interest coverage

Debt to equity

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms		Financial Performance Indicators for Canadian Business			
Revenue under \$25 millio		1993	Page: 305		
Industry	144 - Me	tal and metal products, wholesale			
SICE Grouping	561				

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.2	1.6
Accounts receivable	24.9	27.8
Inventory	25.6	25.7
Capital assets	20.0	18.9
Other assets	2.5	7.9
Total operating assets	82.2	81.9
Investments and accounts with affiliates	17.1	15.2
Portfolio investments and loans with non-affiliates	0.7	3.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	30.6	18.1
Borrowing:		
Banks	9.3	37.8
Short term paper	0.2	0.8
Mortgages	3.8	2.0
Bonds	2.5	8.6
Other loans	2.9	4.2
Amount owing to affiliates	18.1	7.8
Other liabilities	3.0	5.9
Deferred income tax	0.6	0.0
Total liabilities	71.0	85.2
Shareholders' equity		
Share capital	11.8	14.0
Retained earnings	14.6	0.8
Other surplus	2.5	: - :
Total shareholders' equity	29.0	14.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	70.4	62.8
Current liabilities - % of total assets	59.6	45.8

Small and Medium Firms Revenue under \$25 million, Refer	rence Year 1903	Financial Performance Indicators for Canadian Business						
Industry		Page: 306 - Hardware and plumbing, heating and air conditioning equipment and sup						
SICE Grouping	562	re and plum	omg, neaung	and air cond	ntioning equ	ipment and supplies		
	Sm	Small firms with revenue under \$5 million						
		Quartile Boundary (1)			dian			
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		2,129						
Financial ratios								
Profitability (percentages)								
Net profit margin	2.9	1.0	-0.9	0.2	0.7	1.2		
Pretax profit margin	3.5	1.0	-1.1	0.2	0.8	1.6		
Operating profit margin	3.8	1.4	-2.6	0.5	2.2	2.2		
Gross profit margin	28.5	26.8	24.1	26.2	27.3	27.3		
Operating revenue to net operating assets	631.2	384.6	252.4	270.1	440.8	359.0		
Return on net operating assets	23.3	5.9	-4.1	2.1	10.6	8.4		
Pretax profit to assets	8.1	2.2	-1.1	1.0	1.9	2.7		
Return on capital employed	17.1	4.4	-1.7	2.7	7.3	7.3		
Return on equity (2)	17.2	2.6	-2.0	-1.4	8.5	8.7		
Efficiency (ratios)								
Receivable turnover	16.32	8.27	6.92	13.22	8.02	8.09		
nventory turnover	9.15	4.37	2.91	3.39	4.81	4.07		
iquidity/Solvency (ratios)								
Vorking capital	5.01	2.41	1.19	3.12	1.84	1.44		
ebt to equity	0.05	0.32	1.13	0.05	0.49	1.47		
iabilities to assets	0.27	0.63	0.88	0.54	0.63	0.72		
nterest coverage	6.70	2.50	0.88	1.75	2.24	1.85		
Distribution of firms by profits/loss	ses	*/**	Firms with profits (%)	Firms with losses (%)				
perating profit			63	37				
retax profit			60	40				
et profit			60	40				
ercentage of firms with zero or negative ec	quity(2)		2	1				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fi	rms Financ	Financial Performance Indicators for Canadian Business				
Revenue under \$25 million	, Reference Year 1993	Page: 307				
Industry	145 - Hardware and plu	umbing, heating and air conditioning equipment and supplies				
SICE Grouping	562					

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.7	5.1
Accounts receivable	28.8	31.4
Inventory	35.0	40.4
Capital assets	11.8	10.9
Other assets	1.9	4.2
Total operating assets	85.2	92.0
Investments and accounts with affiliates	7.8	6.8
Portfolio investments and loans with non-affiliates	7.0	1.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.8	28.2
Borrowing:		
Banks	11.0	18.0
Short term paper	0.2	1.9
Mortgages	0.8	1.3
Bonds	2.2	5.9
Other loans	3.1	4.6
Amount owing to affiliates	14.2	11.2
Other liabilities	2.3	0.8
	0.1	0.2
Deferred income tax Total liabilities	54.6	72.0
Shareholders' equity Share capital	3.6	8.8
Retained earnings	41.8	19.0
Other surplus	0.0	0.2
Total shareholders' equity	45.4	28.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	80.1	81.8
Current liabilities - % of total assets	39.2	56.2

Small and Medium Firms Revenue under \$25 million, Refere	Financial Performance Indicators for Canadian Business Page: 308					
Industry	146 - Lumber 563		ng materials,	wholesale		1 4ge : 300
	Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million			
	Better Q3 75%	Quartile B Averag Q2 50%	oundary (1) e Worse Q1 25%	Me Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		3,170				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.1	0.4	-2.9	-0.5	0.4	0.7
Pretax profit margin	3.6	0.5	-3.9	-0.3	0.5	1.0
Operating profit margin	4.9	1.2	-2.8	-0.1	1.3	1.9
Gross profit margin	20.0	17.9	15.6	18.5	17.6	17.7
Operating revenue to net operating assets	598.5	352.7	189.2	291.5	375.8	401.2
Return on net operating assets	16.2	3.6	-6.6	-0.2	5.5	7.5
Pretax profit to assets	8.8	1.3	-6.6	0.4	1.3	2.5
Return on capital employed	14.2	5.7	-4.4	4.1	5.8	7.3
Return on equity (2)	17.3	3.4	-9.3	2.2	3.4	8.6
Efficiency (ratios)						
Receivable turnover	20.23	9.53	6.24	5.66	9.88	7.64
nventory turnover	8.20	4.59	3.02	2.96	5.20	5.03
Liquidity/Solvency (ratios)						
Vorking capital	2.71	1.56	0.97	1.27	1.58	1.46
Oebt to equity	0.05	0.51	2.07	0.37	0.43	1.26
iabilities to assets	0.38	0.73	0.98	0.88	0.69	0.73
nterest coverage	3.42	1.26	-1.08	2.06	1.06	2.06
Distribution of firms by profits/loss	es		Firms with	Firms with		
Perating profit			profits (%) 60	losses (%) 40		
retax profit			60	40		
let profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms	Financial Performance Indicators for Canadian Business
Revenue under \$25 million, Reference Year	1993 Page: 309

Industry 146 - Lumber and building materials, wholesale SICE Grouping 563

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Salance Sheet Structure for a typical firm	%	%		
Assets				
Cash	7.7	2.5		
Accounts receivable	21.8	31.3		
Inventory	31.4	34.8		
Capital assets	23.0	16.5		
Other assets	3.7	2.6		
Total operating assets	87.7	87.6		
Investments and accounts with affiliates	5.8	6.6		
Portfolio investments and loans with non-affiliates	6.5	5.8		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	18.9	21.0		
Borrowing:				
Banks	20.8	23.6		
Short term paper	0.4	0.3		
Mortgages	1.5	2.3		
Bonds	4.0	3.0		
Other loans	7.0	7.3		
Amount owing to affiliates	25.0	13.7		
Other liabilities	2.5	1.6		
	0.1	0.3		
Deferred income tax Total liabilities	80.3	72.9		
Shareholders' equity	5.3	7.0		
Share capital	13.9	19.1		
Retained earnings	0.5	1.0		
Other surplus Total shareholders' equity	19.7	27.1		
	100.0	100.0		
Total liabilities and shareholders' equity Current assets - % of total assets	69.6	75.1		
Current liabilities - % of total assets	47.4	51.2		

Small and Medium Firms Revenue under \$25 million, Refer	ence Voar	Financial Performance Indicators for Canadian Business						
Industry SICE Grouping	147 - Far		Page: 310					
		Sma	ll firms wi	Medium firms with revenue from \$5 million to \$25 million				
)	etter Q3 5%	Quartile Bo Average Q2 50%	53 NOW	Me Firms under \$500,000	dian Firms \$500,000 to \$5 million	Median	
Number of firms in the group			1,679					
Financial ratios				****				
Profitability (percentages)								
Net profit margin	3	3.2	0.8	-1.9	-1.7	1.3	1.5	
Pretax profit margin	3	3.9	0.9	-2.3	-1.7	1.5	1.9	
Operating profit margin	4	1.7	2.2	-1.3	0.1	2.6	2.2	
Gross profit margin	2	4.2	21.1	15.8	23.7	21.6	20.8	
Operating revenue to net operating assets	51	2.7	297.9	198.6	265.4	320.8	448.9	
Return on net operating assets	1	4.9	7.2	-1.2	4.9	8.8	11.8	
Pretax profit to assets	7	.3	2.3	-5.0	-2.9	4.2	5.6	
Return on capital employed	13	3.9	7.1	0.5	3.3	7.6	9.9	
Return on equity (2)	22	2.6	8.2	-2.4	6.6	8.8	16.3	
Efficiency (ratios)								
Receivable turnover	21.	.60	13.29	8.38	12.04	15.20	19.06	
nventory turnover	5.3	24	2.97	1.76	3.41	4.00	3.62	
Liquidity/Solvency (ratios)								
Working capital	2	56	1.36	1.05	1.29	1.38	1.35	
Debt to equity	0.0	05	0.78	2.38	0.21	1.05		
Liabilities to assets		44	0.74	0.96	0.71	0.74	1.06 0.75	
nterest coverage		22	1.54	-0.14	0.67	2.01	4.31	
Distribution of firms by profits/loss	es			Firms with	Firms with			
Operating profit				<u>profits (%)</u> 77	losses (%) 23			
retax profit				67				
let profit				67	33			
ercentage of firms with zero or negative eq	····(2)				33 18			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fir	ms	Financial Performance	Indicators for Canadian Business
Revenue under \$25 million,		1993	Page : 311
Industry	147 - Far	m machinery, equipment and su	pplies, wholesale
SICE Grouping	571		

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
salance Sheet Structure for a typical firm	%	%		
Assets				
Cash	6.6	4.5		
Accounts receivable	17.7	16.3		
Inventory	51.6	59.8		
Capital assets	16.6	14.4		
Other assets	2.0	2.3		
Total operating assets	94.5	97.3		
Investments and accounts with affiliates	3.4	1.3		
Portfolio investments and loans with non-affiliates	2.1	1.4		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	20.4	28.7		
Borrowing:				
Banks	23.0	15.8		
Short term paper	0.2	0.4		
Mortgages	2.1	1.9		
Bonds	2.0	4.3		
Other loans	12.1	11.1		
Amount owing to affiliates	14.0	13.8		
Other liabilities	1.8	3.2		
Deferred income tax	0.2	0.2		
Total liabilities	75.8	79.3		
Shareholders' equity				
Share capital	3.8	1.6		
Retained earnings	19.9	19.1		
Other surplus	0.4	0.1		
Total shareholders' equity	24.2	20.7		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	79.0	84.0		
Current liabilities - % of total assets	52.3	57.6		

Small and Medium Firms Revenue under \$25 million, Reference	Financial Performance Indicators for Canadian Business						
		Page: 312 ction, forestry and mining machinery, equipment and supplies					
Industry 14 SICE Grouping 57		ction, forest	ry and minin	g machinery,	equipment	and supplies	
SICE Grouping 37.		all firms wi	Medium firms with revenue from \$5 million to \$25 million				
		Quartile Bo	undary (1)	Med	dian		
	Better Q3 75%	Average Q2 50%		Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		665		18975 - 1915 - HC			
Financial ratios							
Profitability (percentages)							
Net profit margin	6.3	1.6	-2.6	1.4	2.0	1.4	
Pretax profit margin	6.8	1.8	-2.9	1.2	2.6	1.8	
Operating profit margin	9.3	2.5	-0.1	2.1	3.4	1.8	
Gross profit margin	27.7	23.1	20.9	25.9	23.2	24.8	
Operating revenue to net operating assets	540.3	302.2	177.9	313.7	240.4	338.2	
Return on net operating assets	14.7	6.8	0.7	6.1	6.9	8.1	
Pretax profit to assets	13.1	3.3	-5.2	1.5	3.2	4.0	
Return on capital employed	27.0	5.5	0.9	5.5	5.1	9.4	
Return on equity (2)	58.7	16.1	-3.8	17.7	14.5	12.9	
Efficiency (ratios)							
Receivable turnover	11.67	7.73	5.54	6.18	7.88	6.00	
Inventory turnover	4.93	2.96	2.00	3.20	3.80	3.70	
Liquidity/Solvency (ratios)							
Working capital	2.04	1.36	1.00	1.23	1.35	1.63	
Debt to equity	0.14	0.76	2.22	0.50	1.05	1.48	
Liabilities to assets	0.40	0.74	0.96	0.67	0.77	0.83	
Interest coverage	5.50	1.37	0.03	1.00	2.45	3.50	
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)			
Operating profit			69	31			
Pretax profit			65	35			
Net profit			65	35			
Percentage of firms with zero or negative equity	(2)		1	15			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small	Small and Medium Firms			Financial Performance Indicators for Canadian Business				
	e under \$25 million,				Page: 313			
Industr	у	148 -	Construction, fo	restry and mining machinery,	equipment and supplies			
SICE (Grouping	572						
-	<u> </u>			Small firms with revenue	Medium firms with reven			

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.9	4.0
Accounts receivable	21.6	35.4
Inventory	28.2	37.2
Capital assets	24.9	15.5
Other assets	1.1	3.5
Total operating assets	84.8	95.6
Investments and accounts with affiliates	14.1	2.6
Portfolio investments and loans with non-affiliates	1.2	1.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	25.6	26.9
Borrowing:		
Banks	18.8	14.5
Short term paper	0.0	0.3
Mortgages	1.4	1.5
Bonds	0.1	2.7
Other loans	7.8	5.1
Amount owing to affiliates	27.6	17.2
Other liabilities	3.7	4.0
Deferred income tax	0.3	1.1
Total liabilities	85.4	73.2
Shareholders' equity		
Share capital	13.1	9.7
Retained earnings	-5.9	15.5
Other surplus	7.5	1.5
Total shareholders' equity	14.6	26.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.6	81.8
Current liabilities - % of total assets	43.4	49.5

Small and Medium Firms			Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	nce Y	ear 1993			Page: 314			
		- Industria	l machiner	y, equipmen	t and supplies	, wholesale		
SICE Grouping	573							
		Sma	Medium firms with revenue from \$5 million to \$25 million					
			Quartile Bo	undary (1)	Med	dian		
		Better	Average	Worse	Firms	Firms		
		Q3 75%	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median	
		15%	50%	25%	4200,000	φ5 mmion		
Number of firms in the group			1,328					
Financial ratios								
Profitability (percentages)								
Net profit margin		3.4	0.5	-2.0	-1.1	0.7	1.1	
Pretax profit margin		4.2	0.8	-2.2	-1.1	1.0	1.3	
Operating profit margin		5.3	1.1	-2.0	0.7	1.8	2.2	
Gross profit margin		25.0	21.1	12.7	23.9	21.7	20.6	
Operating revenue to net operating assets		455.3	291.8	187.2	277.3	299.3	383.9	
Return on net operating assets		13.1	5.6	-2.9	1.7	7.1	7.0	
Pretax profit to assets		7.8	1.9	-4.5	-1.4	2.3	3.6	
Return on capital employed		10.9	3.5	-2.3	0.8	6.5	6.7	
Return on equity (2)		16.3	4.6	-4.1	1.4	6.5	8.0	
Efficiency (ratios)								
Receivable turnover		9.30	7.16	5.10	7.53	6.88	6.28	
nventory turnover		7.60	4.70	3.03	5.80	4.90	5.40	
Liquidity/Solvency (ratios)								
Working capital		3.22	1.82	1.23	2.12	1.79	1.66	
Debt to equity		0.05	0.25	1.15	0.05	0.45	0.60	
Liabilities to assets		0.35	0.61	0.97	0.61	0.61	0.63	
nterest coverage		3.81	1.44	-0.86	0.79	1.83	2.58	
				008519 1 79	TME.	5.225.i	2.30	
Distribution of firms by profits/losse	es			Firms with profits (%)	Firms with losses (%)			
Operating profit				60	40			
retax profit				60	40			
let profit				60	40			
ercentage of firms with zero or negative equ	ity(2)			2	24			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Revenue under \$25 million, Reference Year		Financial Performanc	e Indicators for Canadian Business
			Page : 315
Industry	149 - In	dustrial machinery, equipment	and supplies, wholesale
SICE Grouping	573		

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.0	4.5
Accounts receivable	28.4	35.9
Inventory	31.7	32.8
Capital assets	16.7	14.1
Other assets	3.1	4.9
Total operating assets	87.8	92.1
Investments and accounts with affiliates	8.3	4.6
Portfolio investments and loans with non-affiliates	3.8	3.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.1	22.3
Borrowing:		
Banks	13.4	14.3
Short term paper	0.2	0.2
Mortgages	2.1	0.5
Bonds	1.7	5.5
Other loans	4.3	4.6
Amount owing to affiliates	17.7	14.4
	2.4	3.6
Other liabilities	0.6	1.2
Deferred income tax	64.4	66.5
Total liabilities	7	
Shareholders' equity		
Share capital	4.4	7.9
Retained earnings	30.8	24.7
Other surplus	0.4	0.8
Total shareholders' equity	35.6	33.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	75.8	76.3
Current liabilities - % of total assets	43.3	44.9

Small and Medium Firms Revenue under \$25 million, Reference Year 1993		Financial Performance Indicators for Canadian Business						
			Page: 316					
Industry		Electrica	l and electr	onic machine	ery, equipme	nt and suppl	ies, wholesale	
SICE Grouping	574							
		Sma	Medium firms with revenue from \$5 million to \$25 million					
	-	Quartile Boundary (1)		Med	lian	-		
		Better	Average		Firms	Firms		
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median	
Number of firms in the group			4,155					
Financial ratios			1,7	-146				
Profitability (percentages)								
Net profit margin		2.7	0.1	-4.8	-2.1	0.4	1.1	
Pretax profit margin		3.4	0.1	-5.0	-2.4	0.7	1.4	
Operating profit margin		4.6	0.6	-4.3	-0.9	1.0	1.4	
Gross profit margin		52.9	38.2	24.4	38.1	42.2	25.8	
Operating revenue to net operating assets		653.5	417.0	258.1	440.1	344.7	423.0	
Return on net operating assets		14.2	4.3	-23.3	-13.0	7.8	7.3	
Pretax profit to assets		8.1	0.2	-16.6	-7.1	1.5	4.1	
Return on capital employed		12.6	3.3	-19.3	-12.9	7.3	9.2	
Return on equity (2)		21.0	3.6	-20.7	-0.6	6.5	16.0	
Efficiency (ratios)								
Receivable turnover		14.07	7.65	5.29	8.80	7.40	7.53	
inventory turnover		8.98	4.73	2.19	6.64	4.36	5.49	
Liquidity/Solvency (ratios)								
Working capital		2.49	1.49	1.02	1.52	1.40	1.52	
Debt to equity		0.05	0.30	1.74	0.13	0.42	0.60	
Liabilities to assets		0.40	0.74	1.09	0.74	0.73	0.66	
nterest coverage		5.00	1.00	-3.50	-2.39	2.16	3.66	
Distribution of firms by profits/loss	es		77.00	Firms with	Firms with			
Operating profit				profits (%)	losses (%)			
retax profit				60	40			
Net profit				60	40			
er pront Percentage of firms with zero or negative eq	-0200-2400-0			60	40			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Revenue under \$25 million, Reference Year		1.576	nce Indicators for Canadian Business Page: 317	
Industry	150 - H	lectrical and electronic machine	ry, equipment and supplies, wholesale	
SICE Grouping	574			

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.8	5.6
Accounts receivable	30.4	37.7
Inventory	21.3	24.9
Capital assets	10.6	11.5
Other assets	3.1	7.4
Total operating assets	72.2	87.1
Investments and accounts with affiliates	6.2	10.6
Portfolio investments and loans with non-affiliates	21.5	2.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.0	28.1
Borrowing:		
Banks	12.1	12.1
Short term paper	0.1	0.3
Mortgages	1.1	1.7
Bonds	1.4	2.3
Other loans	4.6	5.6
Amount owing to affiliates	36.8	17.9
Other liabilities	2.2	5.7
	0.3	0.2
Deferred income tax Total liabilities	81.6	73.9
Shareholders' equity		
Share capital	8.8	31.7
Retained earnings	7.5	-7.3
Other surplus	2.1	1.6
Total shareholders' equity	18.4	26.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	82.5	77.2
Current liabilities - % of total assets	64.2	55.4

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Referen	nce Year 1993			Page: 318			
	51 - Other m	nachinery, ed	quipment and	d supplies, wl	nolesale		
SICE Grouping 5	79						
	Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million				
		Quartile Boundary (1)		Me	dian		
	Better	Average	Worse	Firms	Firms		
	Q3 75%	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median	
	7570	50%	25%	7235,000	75		
Number of firms in the group		4,516					
Financial ratios							
Profitability (percentages)							
Net profit margin	4.2	1.0	-3.1	1.2	0.8	0.8	
Pretax profit margin	5.4	1.2	-3.8	1.8	0.9	1.1	
Operating profit margin	6.8	2.1	-2.3	2.1	1.7	1.9	
Gross profit margin	34.7	30.1	25.2	28.9	27.6	29.3	
Operating revenue to net operating assets	628.3	320.7	205.4	299.0	341.3	321.8	
Return on net operating assets	18.1	6.5	-6.7	6.3	6.6	7.5	
Pretax profit to assets	9.1	2.0	-7.2	1.8	1.9	2.6	
Return on capital employed	15.3	6.1	-3.9	7.2	5.4	6.4	
Return on equity (2)	22.3	7.2	-8.2	9.6	7.0	7.8	
Efficiency (ratios)							
Receivable turnover	16.06	9.58	6.46	10.94	7.99	6.10	
nventory turnover	8.10	4.10	2.40	3.80	5.40	5.10	
Liquidity/Solvency (ratios)							
Working capital	2.76	1.50	1.00	1.38	1.62	1.57	
Debt to equity	0.05	0.59	2.09	0.63	0.58	0.68	
iabilities to assets	0.49	0.74	0.96	0.79	0.69	0.65	
nterest coverage	5.42	1.20	-1.38	1.00	1.58	1.98	
Distribution of firms by profits/losses	s		Firms with	Firms with			
perating profit			profits (%)	losses (%)			
retax profit			66	34			
let profit			60	40			
94 (19. 18. 19.0 CP 17.0s)	±-(2)		60	40			
ercentage of firms with zero or negative equi	ty(2)		1	9			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms		Financial Performance	Financial Performance Indicators for Canadian Busine			
Revenue under \$25 millio			Page : 319			
Industry	151 -	Other machinery, equipment and	supplies, wholesale			
SICE Grouping	579					

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.9	3.8
Accounts receivable	24.7	30.7
Inventory	29.6	33.8
Capital assets	18.5	11.2
Other assets	3.3	6.5
Total operating assets	85.0	86.0
Investments and accounts with affiliates	9.8	9.6
Portfolio investments and loans with non-affiliates	5.2	4.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.4	23.4
Borrowing:		
Banks	17.3	12.5
Short term paper	0.1	0.5
Mortgages	3.1	0.9
Bonds	1.6	2.0
Other loans	4.4	2.6
Amount owing to affiliates	20.8	17.0
Other liabilities	3.6	7.8
Deferred income tax	0.3	0.4
Total liabilities	72.6	67.0
Shareholders' equity		
Share capital	4.6	15.7
Retained earnings	21.5	16.6
Other surplus	1.2	0.7
Total shareholders' equity	27.4	33.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	70.1	75.5
Current liabilities - % of total assets	46.6	51.9

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Reference Year		}				Page: 320
Industry	152 - Waste	materials, who	lesale			
SICE Grouping	591					
	Sn	nall firms witl	ı revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Boun	dary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,025				
Financial ratios						
Profitability (percentages)						
Net profit margin	4.4	3.2	-0.8	3.1	1.5	0.5
retax profit margin	4.2	3.4	-0.9	2.1	1.9	1.4
Operating profit margin	4.6	3.4	-0.7	1.9	3.2	2.7
Gross profit margin	29.6	28.7	25.9	28.7	28.0	27.2
perating revenue to net operating assets	572.1	383.9	173.3	511.0	246.6	537.8
eturn on net operating assets	28.2	7.0	-2.4	8.1	7.0	13.3
retax profit to assets	21.1	6.7	-2.7	12.3	2.5	3.7

5.6

4.9

8.68

14.04

1.09

1.04

0.70

1.96

18.7

19.2

19.31

50.00

4.22

0.14

0.52

6.05

-0.9

-18.2

7.44

5.60

0.65

2.09

0.93

-0.30

6.2

2.7

12.93

13.94

0.89

1.16

0.65

0.69

4.6

5.6

8.68

6.42

1.13

0.32

0.53

3.32

7.5

9.4

9.38

9.75

1.48

0.10

0.44

3.28

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	74	26
Pretax profit	80	20
Net profit	80	20
Percentage of firms with zero or negative equity(2)	1	4

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Return on capital employed

Liquidity/Solvency (ratios)

Return on equity (2)

Efficiency (ratios)

Receivable turnover

Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

Page: 321

152 - Waste materials, wholesale Industry

591 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
alance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.7	4.6
Accounts receivable	14.7	25.5
Inventory	12.2	18.5
Capital assets	37.6	37.6
Other assets	3.7	5.1
Total operating assets	77.0	91.4
Investments and accounts with affiliates	14.9	7.1
Portfolio investments and loans with non-affiliates	8.1	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.0	23.2
Borrowing:		
Banks	13.9	5.6
Short term paper	0.3	2
Mortgages	1.6	0.4
Bonds	2.9	$\underline{\omega}$
Other loans	5.7	0.0
Amount owing to affiliates	14.0	3.3
Other liabilities	0.5	2.1
Deferred income tax	0.7	0.1
Total liabilities	56.4	34.7
Shareholders' equity		
Share capital	4.2	42.2
Retained earnings	38.1	22.7
Other surplus	1.3	0.4
Total shareholders' equity	43.6	65.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	40.5	54.9
Current liabilities - % of total assets	34.8	29.5

Small and Medium Firms	Financia	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	ence Year 1993					Page: 322	
Industry	153 - Paper a	and paper pro	ducts, whole	esale			
SICE Grouping	592						
	Sn	nall firms w	Medium firms with revenue from \$5 million to \$25 million				
		Quartile Boundary (1)		Med	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		568					
Financial ratios				A SERVICE AND A			
Profitability (percentages)							
Net profit margin	0.8	-4.5	-11.5	-4.5	-8.0	-1.6	
Pretax profit margin	0.9	-4.5	-11.2	-4.5	-8.0	-1.7	
Operating profit margin	2.7	-3.9	-11.2	-3.9	-5.4	-1.2	
Gross profit margin	20.8	16.1	14.8	17.7	14.8	17.8	
Operating revenue to net operating assets	639.7	475.9	254.9	490.1	375.2	455.5	
Return on net operating assets	21.4	-12.1	-45.9	-21.7	-12.1	-1.6	
Pretax profit to assets	1.9	-14.7	-21.7	-16.9	-16.1	-4.5	
Return on capital employed	15.9	-13.0	-25.1	-19.7	-24.1	5.4	
Return on equity (2)	27.0	0.7	-30.1	5.5	-13.4	1.3	
Efficiency (ratios)							
Receivable turnover	9.84	7.66	4.09	4.51	9.57	6.19	
Inventory turnover	11.08	6.75	3.20	10.57	4.48	4.71	
Liquidity/Solvency (ratios)							
Working capital	1.78	1.04	0.94	0.96	1.46	1.16	
Debt to equity	0.05	0.05	0.60	0.05	0.05	1.48	
Liabilities to assets	0.51	0.89	1.07	0.89	0.50	0.81	
Interest coverage	1.96	-2.14	-4.10	-0.85	-2.14	0.49	
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)			
Operating profit			60	40			
Pretax profit			60	40			
Net profit			60	40			
Percentage of firms with zero or negative eq	uity(2)		3	30			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 323

Industry

153 - Paper and paper products, wholesale
SICE Grouping

592

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.0	3.5
Accounts receivable	47.5	36.1
Inventory	27.4	37.0
Capital assets	6.6	8.3
Other assets	5.8	4.6
Total operating assets	93.3	89.4
Investments and accounts with affiliates	6.4	4.6
Portfolio investments and loans with non-affiliates	0.3	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	26.8	27.6
Borrowing:		
Banks	16.7	24.8
Short term paper	0.1	0.7
Mortgages	0.3	0.9
Bonds	1.4	2.8
Other loans	2.9	5.5
Amount owing to affiliates	34.5	12.9
Other liabilities	2.6	5.0
Deferred income tax	0.0	0.0
Total liabilities	85.2	80.1
Shareholders' equity		
Share capital	2.6	1.9
Retained earnings	12.2	16.3
Other surplus	0.0	1.6
Total shareholders' equity	14.8	19.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	86.4	81.8
Current liabilities - % of total assets	65.8	61.3

Small and Medium Firms		Financial Performance Indicators for Canadian Business				an Business	
Revenue under \$25 million, Re	ference	Year 1993					Page: 324
Industry	154	- Agricultu	ral supplies,	wholesale			
SICE Grouping	593						
	32-3381	Sma	ll firms with	revenue u	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Boun	dary (1)	Me	dian	
		Better	Average	Worse	Firms	Firms	
		Q3	Q2	Q1	under \$500,000	under \$500,000 to	
						\$5 million	

	Quartile Boundary (1)		Me	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		335	**			
Financial ratios						
Profitability (percentages)			ie.			
Net profit margin	4.2	1.7	-1.4	1.1	1.4	0.8
Pretax profit margin	5.0	2.2	-1.7	1.7	1.6	0.9
Operating profit margin	5.0	1.9	-1.7	-4.2	2.4	1.7
Gross profit margin	27.3	25.2	23.0	21.8	25.5	25.3
Operating revenue to net operating assets	747.8	405.7	145.8	379.8	384.9	426.8
Return on net operating assets	16.4	8.6	-5.2	2.6	12.6	9.9
Pretax profit to assets	9.5	3.9	-5.2	0.7	6.0	3.7
Return on capital employed	13.8	9.2	1.5	3.7	11.0	8.8
Return on equity (2)	22.5	10.3	1.8	4.3	11.5	6.4
Efficiency (ratios)						
Receivable turnover	22.27	10.59	4.40	14.98	10.22	10.56
nventory turnover	12.94	5.41	4.15	4.72	10.71	6.54
Liquidity/Solvency (ratios)						
Working capital	1.66	1.33	1.01	1.11	1.50	1.26
Debt to equity	0.27	0.95	2.48	0.32	1.51	1.50
iabilities to assets	0.42	0.72	0.85	0.67	0.68	0.70
interest coverage	5.25	2.79	-0.26	-0.67	2.97	2.37
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Inerating profit			60	10SSES (%)		

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	62	38
Net profit	62	38
Percentage of firms with zero or negative equity(2)	1	9

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fi	irms		Financial Performance Indicate	ors for Canadian Business
Revenue under \$25 million		Year	1993	Page: 325
Industry	154	- Agri	icultural supplies, wholesale	
SICE Grouping	593			
		11.00%	Small firms with revenue	Medium firms with revenu

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.0	2.3
Accounts receivable	26.6	21.8
Inventory	17.5	30.6
Capital assets	26.4	17.3
Other assets	3.9	5.7
Total operating assets	85.3	77.8
Investments and accounts with affiliates	9.0	5.6
Portfolio investments and loans with non-affiliates	5.7	16.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.5	22.4
Borrowing:		
Banks	18.4	19.0
Short term paper	0.5	0.5
Mortgages	5.2	1.9
Bonds	4.8	6.7
Other loans	4.1	4.0
Amount owing to affiliates	8.5	9.6
Other liabilities	3.3	1.9
	0.2	2.0
Deferred income tax Total liabilities	68.5	68.1
Shareholders' equity	8.3	1272
Share capital	4.6	8.1
Retained earnings	26.0	20.1
Other surplus	0.9	3.7
Total shareholders' equity	31.5	31.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.0	57.8
Current liabilities - % of total assets	48.5	48.7

Small and Medium Firms		Financia	al Performan	ce Indicators	for Canadi	an Business
Revenue under \$25 million, Refer	ence Year 1993					Page: 326
Industry	155 - Toys, an	nusement a	nd sporting g	oods, wholes	ale	
SICE Grouping	594					
	Sm	Small firms with revenue under \$5 million				Medium firms with revenue from \$5 millio to \$25 million
		Quartile Bo	uartile Boundary (1) Median			
	Better	Average	Worse	Firms	Firms	
	Q3 75%	Q2 50%	Q1	under \$500,000	\$500,000 to \$5 million	Median
	7570	30 %	25%	500000000000000000000000000000000000000		
Number of firms in the group		698				
Financial ratios						
Profitability (percentages)						
Net profit margin	1.3	-0.5	-7.3	-5.1	0.7	0.4
retax profit margin	2.3	-0.6	-8.5	-5.1	0.8	0.6
Operating profit margin	4.6	1.7	-7.6	0.3	3.0	2.0
Gross profit margin	32.1	30.3	24.6	30.2	31.9	31.3
Operating revenue to net operating assets	390.9	284.3	178.6	187.2	312.1	209.4
Return on net operating assets	10.4	5.5	-19.4	3.4	5.6	2.8
retax profit to assets	3.6	-0.6	-17.3	-14.1	2.5	0.6
Return on capital employed	8.6	5.8	-16.1	4.3	6.7	3.3
Return on equity (2)	10.2	3.9	-10.1	2.4	5.4	3.3
Efficiency (ratios)						
Receivable turnover	11.46	8.77	5.84	7.67	10.56	4.00
nventory turnover	8.58	3.19	2.16		2.93	3.70
iquidity/Solvency (ratios)						
Vorking capital	2.95	1.67	1.05	1.50	2.18	1.27
ebt to equity	0.05	0.33	1.41	0.78	0.23	1.70
iabilities to assets	0.33	0.72	1.03	0.76	0.55	0.68
nterest coverage	2.24	1.63	0.81		2.55	0.37
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		-
perating profit			70	30		
retax profit			60	40		

40

22

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Fina		Financial Performance	ancial Performance Indicators for Canadian Business	
Revenue under \$25 millio			Page : 327	
Industry	155 - 7	oys, amusement and sporting goo	ds, wholesale	
SICE Grouping	594			

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.3	4.3
Accounts receivable	24.2	38.8
inventory	40.0	32.5
Capital assets	11.0	9.5
Other assets	4.8	8.1
Total operating assets	92.3	93.2
Investments and accounts with affiliates	6.9	6.8
Portfolio investments and loans with non-affiliates	0.8	0.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.0	17.7
Borrowing:		
Banks	12.7	28.7
Short term paper	0.2	1.3
Mortgages	0.4	0.6
Bonds	2.0	3.8
Other loans	3.3	2.3
Amount owing to affiliates	24.6	12.3
Other liabilities	3.9	0.9
Deferred income tax	0.0	0.0
Total liabilities	69.1	67.7
Shareholders' equity		State of the state
Share capital	1.8	30.7
Retained earnings	28.5	1.6
Other surplus	0.5	120 AC 200
Total shareholders' equity	30.9	32.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	85.3	78.6
Current liabilities - % of total assets	47.3	59.5

Small and Medium Firms Revenue under \$25 million, Refer	rence Year 1993		l Performan	ce maneum.	jor Canaai	Page: 328
Industry SICE Grouping		aphic equip	ment and mu	sical instrum	ents and sup	oplies, wholesale
		all firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	undary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		173				
Financial ratios					· · · · · · · · · · · · · · · · · · ·	
Profitability (percentages)						
Net profit margin		-1.8	***		1.5	1.5
Pretax profit margin	***	-2.3	***		2.0	1.8
Operating profit margin	•••	-0.1	•••	•••	2.1	3.2
Gross profit margin	39.3	30.9	17.3		30.9	26.6
Operating revenue to net operating assets	***	376.2		8102.6 ****	376.2	298.2
Return on net operating assets		7.3			7.3	15.6
Pretax profit to assets		-4.5	***	***	-0.2	3.9
Return on capital employed	13.6	9.2	-25.1	•••	9.2	7.5
Return on equity (2)		7.8		***	11.4	30.6
Efficiency (ratios)						
Receivable turnover	2000	6.61	***		7.51	6.95
nventory turnover		6.19		•••	10.74	
iquidity/Solvency (ratios)						
Vorking capital	1.97	1.10	0.95	***	1.81	1.26
Oebt to equity	0.27	0.55	3.62	•••	0.55	3.42
iabilities to assets	0.49	0.56	0.94		0.51	0.89
nterest coverage	((***)	-0.07	***	•••	-0.07	2.74
Distribution of firms by profits/los	ses		Firms with	Firms with		
perating profit			profits (%)	losses (%) 40		

60

60

40

40

30

Percentage of firms with zero or negative equity(2)

Pretax profit

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for C		nce Indicators for Canadian Business	
Revenue under \$25 mill			Page: 329
Industry	156 - Pho	otographic equipment and m	usical instruments and supplies, wholesale
SICE Grouping	595		

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.0	4.1
Accounts receivable	37.2	27.0
Inventory	28.2	56.6
Capital assets	9.2	4.5
Other assets	6.5	3.7
Total operating assets	86.1	95.8
Investments and accounts with affiliates	13.1	4.2
Portfolio investments and loans with non-affiliates	0.7	-
Total assets	100.0	100.0
Liabilities		
Accounts payable	31.2	27.2
Borrowing:		
Banks	14.8	12.8
Short term paper	0.2	2.9
Mortgages	0.4	0.9
Bonds	×	5.3
Other loans	2.3	2.5
Amount owing to affiliates	15.8	19.5
Other liabilities	7.4	3.4
	-3.8	-0.1
Deferred income tax Total liabilities	68.3	74.4
Shareholders' equity		
Share capital	11.8	6.3
Retained earnings	19.8	19.3
Other surplus	0.1	0.1
Total shareholders' equity	31.7	25.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	76.9	94.9
Current liabilities - % of total assets	56.6	62.7

Small and Medium Firms	Financial Performance Indicators for Canadian Business
Revenue under \$25 million, Reference Year 1993	

Industry	157 - Jewellery and watches, wholesale
SICE Grouping	596

	Sma	ll firms w	ith revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million
	Better	Quartile Bo	AND ADDRESS OF THE PARTY OF THE	Med Firms	lian Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group		518				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.9	-0.3	-2.1	-1.3	0.7	0.6
Pretax profit margin	4.9	-0.3	-2.0	-1.3	0.9	0.7
Operating profit margin	6.3	1.4	-3.3	-4.5	4.6	0.7
Gross profit margin	31.4	28.0	24.8	24.7	30.1	27.4
Operating revenue to net operating assets	323.1	257.9	165.1	217.1	204.5	392.4
Return on net operating assets	14.5	4.1	-6.1	-13.6	11.7	1.1
Pretax profit to assets	4.4	-0.5	-6.5	-9.0	1.7	1.8
Return on capital employed	15.5	2.0	-5.0	-13.8	6.8	3.4
Return on equity (2)	2.0	-2.7	-4.4		3.6	5.1
Efficiency (ratios)						
Receivable turnover	15.52	10.76	6.77	12.34	5.46	4.89
nventory turnover	3.12	2.32	1.04	1.71	1.96	2.51
Liquidity/Solvency (ratios)						
Vorking capital	19.89	1.43	1.13	2.59	1.30	1.69
Oebt to equity	0.05	0.05	2.07	0.05	0.05	1.37
iabilities to assets	0.42	0.88	1.08	0.87	1.01	0.68
nterest coverage	6.75	1.17	-1.29	-0.85	1.25	-0.51
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
perating profit			71	29		
retax profit			62	38		
let profit			62	38		
ercentage of firms with zero or negative equity	(2)		3	0		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium I	irms	Financial Performance I	Indicators for Canadian Business
Revenue under \$25 millio		253	Page : 331
Industry	157 - Jew	ellery and watches, wholesale	
SICE Grouping	596		

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.9	9.0
Accounts receivable	26.0	34.7
Inventory	43.8	38.5
Capital assets	5.5	13.9
Other assets	2.8	0.5
Total operating assets	85.1	96.6
Investments and accounts with affiliates	10.1	0.4
Portfolio investments and loans with non-affiliates	4.9	3.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.7	27.6
Borrowing:		
Banks	18.1	15.6
	0.2	0.2
Short term paper	1.6	0.4
Mortgages	4.3	2.0
Bonds	4.2	1.0
Other loans	32.9	24.4
Amount owing to affiliates	1.8	3.0
Other liabilities	0.1	0.1
Deferred income tax	83.9	74.3
Total liabilities	3512	(5) CTS ()
Shareholders' equity		1,50,000
Share capital	2.9	15.1
Retained earnings	13.3	10.6
Other surplus	0.0	6 <u>2</u>
Total shareholders' equity	16.1	25.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	80.5	84.8
Current liabilities - % of total assets	47.9	53.2

Small and Medium Firms	Joint Dusiness						
Revenue under \$25 million, Reference Year 1993				Page: 332			
	58 - Industria 97	al and house	chold chemic	als wholesale			
	Sm	Small firms with revenue under \$5 million				Medium firms with revenue from \$5 million to \$25 million	
		Quartile Boundary (1)		Med	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		364					
Financial ratios							
Profitability (percentages)							
Net profit margin	10.3	0.9	-7.7	-0.1	2.6	1.2	
Pretax profit margin	13.6	1.2	-9.3	-0.1	3.4	1.5	
Operating profit margin	13.7	1.3	-7.3	1.1	2.9	1.7	
Gross profit margin	38.4	30.3	24.5	30.0	31.8	30.5	
Operating revenue to net operating assets	696.9	295.2	256.5	260.9	322.6	468.2	
Return on net operating assets	50.0	8.5	-18.6	4.7	13.4	11.7	
Pretax profit to assets	20.3	0.6	-17.4	0.3	5.6	3.9	
Return on capital employed	20.6	5.7	-21.5	4.0	6.1	9.0	
Return on equity (2)	62.0	4.5	-75.0	-0.6	12.4	20.1	
Efficiency (ratios)							
Receivable turnover	13.43	9.54	5.87	9.99	6.69	7.05	
Inventory turnover	16.67	6.53	4.00	9.56	6.04	8.51	
Liquidity/Solvency (ratios)							
Working capital	1.95	1.27	0.84	0.89	1.74	1.26	
Debt to equity	0.42	0.80	1.43	0.71	0.60	0.23	
Liabilities to assets	0.40	0.54	0.94	0.52	0.54	0.66	
interest coverage	24.13	1.00	-4.65	0.83	3.65	2.23	
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)			
Operating profit			75	25			
Pretax profit			70	30			
Net profit			70	30			
Percentage of firms with zero or negative equi	ty(2)		1	16			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Industry

158 - Industrial and household chemicals wholesale

SICE Grouping

597

SICE Grouping 597		NAMES OF THE STREET OF THE STR
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.9	9.3
Accounts receivable	20.6	34.4
Inventory	20.0	27.3
Capital assets	15.7	15.8
Other assets	4.6	1.9
Total operating assets	69.8	88.6
Investments and accounts with affiliates	17.5	9.9
Portfolio investments and loans with non-affiliates	12.7	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.5	27.1
Borrowing:		
Banks	8.1	16.1
Short term paper	0.1	0.2
Mortgages	2.7	2.0
Bonds	0.8	2.8
Other loans	2.2	3.5
Amount owing to affiliates	21.9	22.0
Other liabilities	2.9	10.1
Deferred income tax	0.1	-0.7
Total liabilities	56.3	83.1
Shareholders' equity		
Share capital	4.3	4.8
Retained earnings	35.9	12.0
Other surplus	3.6	0.1
Total shareholders' equity	43.7	16.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	66.1	78.2
Current liabilities - % of total assets	43.4	56.9

Small and Medium Firms		Financial Performance Indicators for Canadian Business	
Revenue under \$25 millio	n, Reference Year 1993	3	Page: 334
Industry	159 - Genera	l merchandise, wholesale	
SICE Grouping	598		

SICE Grouping 5		all firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million
		Quartile Bo	(D) (MA)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		326				
Financial ratios						
Profitability (percentages)						
Net profit margin	***	3.9		-5.6		
Pretax profit margin		4.6	•••	-5.6	•••	
Operating profit margin		5.2		-2.3		1984
Gross profit margin		23.9	***			
Operating revenue to net operating assets		675.0	***	675.0		520
Return on net operating assets	***	5.4		-1.8		
Pretax profit to assets	***	6.1		-4.1		***
Return on capital employed	***	8.4	***	-2.8	•••	
Return on equity (2)	***	30.4		•••	***	***
Efficiency (ratios)						
Receivable turnover		9.13		***	•••	3 ()
Inventory turnover					***	•••
Liquidity/Solvency (ratios)						
Working capital	***	1.15	***	0.74	***	
Debt to equity		0.05		***		
Liabilities to assets		0.89		0.72	***	
Interest coverage		•••	1000	***		•••
Distribution of firms by profits/losses			Firms with	Firms with		
Operating profit			profits (%)	losses (%) 40		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equi				40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 335

Industry	159 - General merchandise, wholesal	e
SICE Crouning	598	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.7	
Accounts receivable	11.6	520
Inventory	17.7	(2)
Capital assets	27.3	-
Other assets	0.9	±±.
Total operating assets	71.3	1
Investments and accounts with affiliates	12.1	52
Portfolio investments and loans with non-affiliates	16.6	
Total assets	100.0	: -
Liabilities		
Accounts payable	19.1	<u> -</u>
Borrowing:		
Banks	18.6	*
Short term paper	0.1	2
Mortgages	2.8	2
Bonds	0.9	±
Other loans	11.2	÷
Amount owing to affiliates	16.8	
Other liabilities	7.9	**
Deferred income tax		2
Total liabilities	77.4	•
Shareholders' equity		
Share capital	0.1	
Retained earnings	22.6	.53
Other surplus	-	
Total shareholders' equity	22.6	•
Total liabilities and shareholders' equity	100.0	*
Current assets - % of total assets	72.1	•
Current liabilities - % of total assets	42.5	

Small and Medium Firms		Financial Performance Indicators	Financial Performance Indicators for Canadian Business	
Revenue under \$25 millio	n, Reference I	ear 1993	Page: 336	
Industry	160	Other products n.e.c., wholesale		
SICE Grouping	599	(5)		

	Sma	Medium firms with revenue from \$5 million to \$25 million				
-		Quartile Boundary (1)		Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		6,073				
Financial ratios						
Profitability (percentages)						
Net profit margin	5.6	0.8	-2.8	0.1	1.0	0.9
Pretax profit margin	5.7	0.9	-3.0	0.1	1.2	1.2
Operating profit margin	6.9	1.7	-2.2	1.5	2.0	1.3
Gross profit margin	28.6	25.1	22.0	24.3	25.1	24.9
Operating revenue to net operating assets	894.7	351.0	170.0	340.8	349.8	433.7
Return on net operating assets	29.6	6.9	-7.7	5.0	7.0	9.1
Pretax profit to assets	14.2	2.1	-8.7	0.7	3.7	2.5
Return on capital employed	24.1	6.5	-7.0	6.9	6.4	7.7
Return on equity (2)	32.3	7.7	-14.9	6.3	7.7	8.6
Efficiency (ratios)						
Receivable turnover	17.62	10.54	6.42	11.81	8.00	7.25
Inventory turnover	19.33	6.08	2.54	6.96	5.43	5.87
Liquidity/Solvency (ratios)						
Working capital	2.63	1.24	0.62	0.88	1.54	1.25
Debt to equity	0.05	0.43	1.72	0.25	0.50	0.67
Liabilities to assets	0.48	0.79	1.08	0.88	0.75	0.72
Interest coverage	5.00	1.07	-1.20	0.88	2.73	2.26
Distribution of firms by profits/losses			Firms with	Firms with	W	
Operating profit			<u>profits (%)</u> 61	losses (%)		
Pretax profit			60	39		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)				40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 337

160 - Other products n.e.c., wholesale Industry 599 **SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.2	4.9
Accounts receivable	25.0	33.2
Inventory	27.6	26.2
Capital assets	18.7	17.5
Other assets	2.3	6.3
Total operating assets	83.8	88.1
Investments and accounts with affiliates	10.6	6.0
Portfolio investments and loans with non-affiliates	5.6	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.0	31.5
Borrowing:		
Banks	16.6	12.6
Short term paper	0.1	0.4
Mortgages	4.0	3.5
Bonds	1.4	4.9
	5.6	2.8
Other loans Amount owing to affiliates	20.3	16.1
	3.0	5.4
Other liabilities	-0.4	0.5
Deferred income tax	73.7	77.7
Total liabilities		
Shareholders' equity		***
Share capital	9.8	13.3
Retained earnings	15.2	8.2
Other surplus	1.2	0.8
Total shareholders' equity	26.3	22.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	69.7	72.0
Current liabilities - % of total assets	48.7	58.1

Small and Medium Firms			Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Rej	Year 1993		Page: 338					
Industry	161	- Food sto	ores					
SICE Grouping	601	307.50						
		Sm	all firms witl	n revenue u	ınder \$5 mil	llion	Medium firms with revenue from \$5 millio to \$25 million	
			Quartile Bour	dary (1)	Me	dian		
		Better	Average	Worse	Firms	Firms		
		Q3 75%	Q2 50%	Q1	under \$500,000	\$500,000 to \$5 million	Median	
		7570	30 %	25%	0.00000000 * 7.0000			
Number of firms in the group			13,255					
Financial ratios								
Profitability (percentages)								
Net profit margin		2.2	0.3	-2.4	-0.7	0.8	0.3	
Pretax profit margin		3.0	0.6	-2.4	-1.0	0.9	0.4	
Operating profit margin		3.4	1.1	-1.5	-0.3	1.6	0.7	
Gross profit margin		43.2	39.7	20.4	41.6	21.9	20.2	
Operating revenue to net operating asset	ts	1030.3	513.1	282.3	403.4	629.7	1666.4	
Return on net operating assets		18.8	5.3	-11.0	-0.5	9.2	12.1	
Pretax profit to assets		13.6	2.4	-10.4	-2.3	4.2	2.7	
Return on capital employed		19.8	7.1	-6.1	3.2	8.9	8.3	
Return on equity (2)		33.4	9.4	-8.7	4.8	10.0	12.1	
Efficiency (ratios)								
Receivable turnover		***	1444		•••	***	3	
nventory turnover		21.04	11.49	6.49	7.95	13.15	21.25	

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	70	30
Pretax profit	64	36
Net profit	63	37
Percentage of firms with zero or negative equity(2)	2	5

1.35

0.15

0.77

1.32

0.77

1.17

1.12

-0.64

1.42

0.05

0.96

0.91

1.27

0.46

0.71

1.81

1.15

0.38

0.82

1.58

3.02

0.05

0.35

3.72

Working capital

Liabilities to assets

Interest coverage

Debt to equity

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium l	Firms	Financial Performance	Indicators for Canadian Business
Revenue under \$25 millio			Page : 339
Industry	161 -	Food stores	
SICE Grouping	601		

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	14.1	11.2
Accounts receivable	6.5	7.7
Inventory	20.6	24.9
Capital assets	40.9	37.5
Other assets	5.8	4.5
Total operating assets	87.8	85.7
Investments and accounts with affiliates	6.8	8.4
Portfolio investments and loans with non-affiliates	5.4	5.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.6	30.5
Borrowing:		
Banks	14.5	20.8
Short term paper	0.3	1.4
Mortgages	7.4	4.8
Bonds	3.4	15.3
Other loans	7.8	10.1
Amount owing to affiliates	18.0	14.4
Other liabilities	3.0	1.6
	0.2	0.2
Deferred income tax Total liabilities	72.0	99.1
Shareholders' equity		
Share capital	8.3	4.8
Retained earnings	18.7	-4.0
Other surplus	0.9	0.2
Total shareholders' equity	28.0	0.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	45.8	52.6
Current liabilities - % of total assets	33.0	54.7

Small and Medium Firms		Financia	l Performan	ce Indicators	for Canadi	an Business	
Revenue under \$25 million, Refere	ence Year 1993					Page: 340	
Industry	162 - Prescrip	tion drugs a	and patent me	dicine stores			
SICE Grouping	603						
	Sm	Small firms with revenue under \$5 million					
8		Quartile Boundary (1) Median		dian			
	Better	Average	Worse	Firms	Firms		
	Q3	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median	
	75%	50%	25%	4200,000	ve minon		
Number of firms in the group		3,303	E	3			
Financial ratios							
Profitability (percentages)							
et profit margin	5.0	2.4	0.3	3.2	2.0	0.6	
retax profit margin	6.1	2.7	0.3	1.8	2.8	0.7	
perating profit margin	6.4	3.5	0.7	2.7	3.5	1.0	
ross profit margin	29.2	27.2	25.1	25.0	27.2	25.4	
perating revenue to net operating assets	697.5	481.6	278.0	197.4	585.6	1613.5	
eturn on net operating assets	26.5	14.0	6.1	5.1	16.4	17.5	
retax profit to assets	15.6	6.9	1.1	1.9	7.9	4.9	
eturn on capital employed	20.6	12.3	5.7	7.6	12.9	13.7	
eturn on equity (2)	28.9	13.4	5.3	12.9	15.8	19.8	
fficiency (ratios)							
eceivable turnover	30.00	26.60	15.70	11.48	27.54	30.00	
eventory turnover	6.04	4.58	3.59	3.13	4.82	6.50	
iquidity/Solvency (ratios)							
orking capital	4.21	1.97	1.19	2.66	1.89	1.22	
ebt to equity	0.09	0.42	2.06	0.31	0.45	0.78	
abilities to assets	0.28	0.50	0.83	0.56	0.47	0.80	
iterest coverage	11.36	3.58	1.26	1.28	4.82	4.03	
sistribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)			
perating profit			84	16			
retax profit			84	16			
at profit				2002			

16

9

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms		Financial Performance Indicators for Canadian Busines			
Revenue under \$25 millio			Page: 341		
Industry	162 - Pre	scription drugs and patent med	icine stores		
SICE Grouping	603				

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.1	2.8
Accounts receivable	14.2	16.1
Inventory	41.9	58.5
Capital assets	13.6	8.7
Other assets	5.3	3.7
Total operating assets	84.1	89.8
Investments and accounts with affiliates	7.6	7.0
Portfolio investments and loans with non-affiliates	8.3	3.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	27.6	44.7
Borrowing:		
Banks	10.9	14.9
Short term paper	0.2	0.3
Mortgages	1.9	1.1
Bonds	3.1	3.9
Other loans	4.4	4.2
Amount owing to affiliates	7.0	5.0
Other liabilities	1.5	2.3
Deferred income tax	0.0	0.2
Total liabilities	56.7	76.6
Shareholders' equity		
Share capital	1.7	1.6
Retained earnings	40.9	21.5
Other surplus	0.8	0.3
Total shareholders' equity	43.3	23.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	72.2	80.5
Current liabilities - % of total assets	41.6	64.1

		Financial Performance Indicators for Canadian Busines		
Revenue under \$25 millio	n, Reference Year 1993	Page: 3-		
Industry	163 - Shoe sto	ores		
SICE Grouping	611			

SICE Grouping	611			distance			
	Sma	Small firms with revenue under \$5 million					
		Quartile B	oundary (1)	Me	dian	Median	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million		
Number of firms in the group		983					
Financial ratios							
Profitability (percentages)							
Net profit margin	3.3	1.5	-0.6	-0.2	2.7		
Pretax profit margin	4.4	1.7	-0.6	-0.2	3.5		
Operating profit margin	6.5	4.1	1.1	3.9	4.1		
Gross profit margin	40.0	38.2	36.0	38.1	38.2		
Operating revenue to net operating assets	283.4	202.8	164.8	171.5	243.2	***	
Return on net operating assets	15.0	7.5	3.5	5.4	13.1	•••	
Pretax profit to assets	7.1	2.8	-1.3	-0.4	6.8	***	
Return on capital employed	12.2	7.5	3.8	6.1	12.2	***	
Return on equity (2)		5.5	***	2.7	11.8	1000 F	
Efficiency (ratios)							
Receivable turnover	•••	30.00		***	15.22	•••	
Inventory turnover	2.57	1.34	1.12	1.23	2.43		
Liquidity/Solvency (ratios)							
Working capital	4.67	2.09	1.15	2.09	1.59	***	
Debt to equity		0.23		***	0.07		
Liabilities to assets	0.23	0.71	0.97	0.63	0.71	100	
Interest coverage	2.63	1.06	0.48	0.59	2.20	•••	
Distribution of firms by profits/losse	es		Firms with	Firms with			
Operating profit			profits (%)	losses (%)			
Operating profit			85	15			
Pretax profit			74	26			
Net profit			74	26			
Percentage of firms with zero or negative equ	ity(2)		2	21			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 343

Industry

163 - Shoe stores

SICE Crouning

611

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.8	4.5.
Accounts receivable	5.2	2
Inventory	56.1	=
Capital assets	13.7	7
Other assets	1.7	570
Total operating assets	88.6	•
Investments and accounts with affiliates	1.3	g.
Portfolio investments and loans with non-affiliates	10.1	*
Total assets	100.0	•
Liabilities		
Accounts payable	22.7	2
Borrowing:		
Banks	9.0	•
Short term paper	0.2	
Mortgages	1.5	65
Bonds	2.6	<u> </u>
Other loans	3.2	
Amount owing to affiliates	19.1	140
Other liabilities	0.9	2
Deferred income tax	0.2	(2)
Total liabilities	59.4	-
Shareholders' equity		
Share capital	0.7	170
Retained earnings	39.9	1 20
Other surplus	*	s.=
Total shareholders' equity	40.6	•
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	84.1	€.
Current liabilities - % of total assets	42.5	-

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Reference Year 1993			Page: 344				
Industry	164	- Men's cl	othing stor	es	WIN		
SICE Grouping	612						
		Sma	all firms w	ith revenue	Medium firms with revenue from \$5 million to \$25 million		
			Quartile Bo	undary (1)	Med	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		F. 4404	1,313				
Financial ratios							
Profitability (percentages)							
Net profit margin		5.3	0.5	-4.6	-0.1		
Pretax profit margin		6.3	0.5	-4.6	-0.1	***	***
Operating profit margin		8.4	2.6	-6.8	2.7	•••	509/2 ***3
Gross profit margin		37.6	34.1	28.0	34.1	***	***
Operating revenue to net operating assets			383.1		411.8	•••	
Return on net operating assets			10.4	***	39.3	***	220
Pretax profit to assets		19.1	0.7	-9.8	-0.1		
Return on capital employed		27.5	8.3	-8.7	38.8	***	***
Return on equity (2)		***	1.7	***	-0.1		ESTA A
Efficiency (ratios)							
Receivable turnover		•••	11.43	•••	44	***	
Inventory turnover		(2500)	3.28	5000	3.28		•••
Liquidity/Solvency (ratios)							
Working capital		1.80	1.10	0.73	0.88	***	1992
Debt to equity		•••	0.06	3	0.10		
Liabilities to assets		0.55	0.92	1.44	0.92		
Interest coverage		***	1.21	•••	1.02	•••	
Distribution of firms by profits/los	ses			Firms with profits (%)	Firms with losses (%)		
Operating profit				69	31		
Pretax profit				63	37		
Net profit				63	37		
Percentage of firms with zero or negative ed	quity(2))			30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fire	ns	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million,		1993		Page: 345			
Industry	164 - Mei	n's clothing store	es				
SICE Grouping	612						
			Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million			
Balance Sheet Structure for	a typical firm		%	%			
Assets							
Cash			10.9	÷			
Accounts receivable			10.2	12			
Inventory			50.5				
Capital assets			18.0	<u> </u>			
Other assets			1.4	5			
			91.1				

8.3

4.6

Portfolio investments and loans with non-affiliates	0.7	-
Total assets	100.0	*
Liabilities		

Investments and accounts with affiliates

Other liabilities

Other surplus

Accounts payable	40.2	-
Borrowing:		
Banks	7.7	\ -
Short term paper	0.2	-
Mortgages	5.8	•
Bonds	2.9	121
Other loans	3.3	•
Amount owing to affiliates	20.7	-

Deferred income tax	-0.1	-
Total liabilities	85.3	8.€
Shareholders' equity		
Share capital	1.1	=
Retained earnings	13.6	7

Total shareholders' equity	14.7	*
Total liabilities and shareholders' equity	100.0	- v
Current assets - % of total assets	73.0	-
Current liabilities - % of total assets	55.9	-

Small and Medium Firms		Financia	al Performan	ce Indicators	for Canadi	an Business
Revenue under \$25 million, Refer	ence Year 1993					Page: 346
Industry	165 - Women	's clothing	stores			
SICE Grouping	613				MICHAEL W.	
	Sm	Small firms with revenue under \$5 million				
		Quartile Boundary (1)		Med	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		3,182				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.4	-0.5	-3.1	0.9	-2.2	
Pretax profit margin	3.7	-0.5	-3.6	1.0	-2.2	***
Operating profit margin	5.2	2.5	-2.2	2.5	0.2	
Gross profit margin	36.3	34.1	31.9	34.1	32.2	***
Operating revenue to net operating assets	641.8	287.4	155.7	237.2	467.2	
Return on net operating assets	17.3	8.6	-5.2	8.6	1.3	
Pretax profit to assets	9.8	-1.2	-8.4	2.7	-5.0	(1997)
Return on capital employed	18.8	7.4	-6.2	8.8	1.1	•••
Return on equity (2)	19.5	-0.2	-36.9	3.6	-4.3	(800)
Efficiency (ratios)						
Receivable turnover	***			200	***	•••
nventory turnover	4.80	2.08	1.68	1.97	2.59	•••
iquidity/Solvency (ratios)						
Vorking capital	3.07	1.32	0.90	1.32	1.19	×***
Pebt to equity	0.05	0.12	2.63	0.09	0.47	***
iabilities to assets	0.63	0.93	1.48	0.91	0.84	
nterest coverage	1.80	0.86	-2.08	1.00	-0.65	
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		
perating profit			64	36		
retax profit			60	40		
et profit			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

30

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

Page: 347

165 - Women's clothing stores Industry 613 **SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.9	
Accounts receivable	5.4	(5)
Inventory	46.0	.52
Capital assets	17.1	
Other assets	2.9	
Total operating assets	85.3	
Investments and accounts with affiliates	8.8	
Portfolio investments and loans with non-affiliates	5.9	1.50
Total assets	100.0	124
Liabilities		
Accounts payable	26.0	=
Borrowing:		
Banks	17.4	¥
Short term paper	0.1	•
Mortgages	3.3	-
Bonds	1.1	₹:
Other loans	4.4	-
Amount owing to affiliates	25.6	
Other liabilities	6.0	
	-0.1	
Deferred income tax	83.8	*
Total liabilities		
Shareholders' equity		
Share capital	2.6	*
Retained earnings	13.6	*
Other surplus	(#	*
Total shareholders' equity	16.2	w)
Total liabilities and shareholders' equity	100.0	8₹1
Current assets - % of total assets	74.7	•
Current liabilities - % of total assets	44.7	929

Small and Medium Firms		Financial Performance Indicators for Canadian Business
Revenue under \$25 millio	n, Reference Year	1993 Page: 348
Industry	166 - Clo	othing stores n.e.c.
SICE Grouping	614	

	614					
*	Sm	all firms v	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Boundary (1)		Me	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,527				
Financial ratios						
Profitability (percentages)						
Net profit margin	2.2	-0.3	-9.4	-0.1	-0.4	
Pretax profit margin	2.8	-0.4	-9.4	-0.2	-0.4	- ***
Operating profit margin	3.0	0.8	-7.2	1.9	0.5	
Gross profit margin	34.5	33.3	27.8	33.9	32.8	
Operating revenue to net operating assets	439.6	242.1	161.9	188.5	450.3	12.2
Return on net operating assets	11.0	3.7	-17.2	3.7	5.9	
Pretax profit to assets	4.5	-0.8	-17.9	-0.1	-1.4	
Return on capital employed	11.0	4.8	-12.6	3.9	9.1	***
Return on equity (2)	15.0	6.7	1.0	5.5	5.3	***
Efficiency (ratios)						
Receivable turnover	•••	***	54.4	***	***	***
Inventory turnover	2.82	2.15	1.05	1.36	2.82	
Liquidity/Solvency (ratios)						
Working capital	3.67	1.23	0.68	1.80	0.89	
Debt to equity	0.05	0.05	0.96	0.05	0.09	
Liabilities to assets	0.74	1.00	1.09	1.03	0.82	1
Interest coverage	3.54	0.79	-2.82	0.96	-0.89	
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)		
Operating profit			65	35		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equ	itv(2)			40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, I	Reference Year	1993	Page: 349				
Industry	166 - Clo	thing stores n.e.c.					
SICE Grouping	614						
		Small firms with revenue under \$5 million	e Medium firms with revenue from \$5 million to \$25 million				
Balance Sheet Structure for	a typical firm	%	%				
Assets							
Cash		17.4	±				
Accounts receivable		3.3	2				
Inventory		49.1	•				
Capital assets		21.5					
Other assets		2.4	*				
Total operating assets		93.7	3				
Investments and accounts with a	affiliates	6.1	-				
Portfolio investments and loans	with non-affiliates	0.1	2				
Total assets		100.0	i.				
Liabilities							
Accounts payable		35.5	120 m				
Borrowing:							
Banks		9.4					
Short term paper		0.2	<u> 20</u>				
Mortgages		6.9	-				
Bonds		2.2	120				
Other loans		1.3					
Amount owing to affiliates		35.3	1.0				
Other liabilities		0.5	¥				
Deferred income tax		2	¥ -				
Total liabilities		91.3	1.5				

1.3

2.8

8.7 100.0

71.1

52.6

Other surplus

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets Current liabilities - % of total assets

Small and Medium Firms	Financial Perform
Revenue under \$25 million, Reference Year 1993	

167

615

- Fabric and yarn stores

Industry

Net profit

SICE Grouping

nance Indicators for Canadian Business

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Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million

40

30

60

						to \$25 million
	Quartile Boundary (1) Median				dian —	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		432				
Financial ratios						
Profitability (percentages)						
Net profit margin		-0.6	***	***		
Pretax profit margin	***	-0.5	1966			0.000
Operating profit margin	***	1.0	***			
Gross profit margin	***	33.5				***
Operating revenue to net operating assets	***	124.1		,	***	
Return on net operating assets		1.5	***		***	
Pretax profit to assets		-0.5		***		
Return on capital employed	3225	1.7	***	***	***	
Return on equity (2)	•••	•••	577¥	***	22	
Efficiency (ratios)						
Receivable turnover		***	***	***		***
nventory turnover	***	1.14				****
Liquidity/Solvency (ratios)						
Vorking capital		4.11		***	***	***
Pebt to equity	or.				•••	•••
iabilities to assets		0.32	*			
nterest coverage	•••	0.93				
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		-
Perating profit			60	40		
retax profit			60	40		
			X5/5//			

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page: 351

Industry 167 - Fabric and yarn stores SICE Grouping 615

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	20.5	
Accounts receivable	6.9	(E)
Inventory	63.8	*
Capital assets	5.9	•
Other assets	1.4	-
Total operating assets	98.4	0- ₹
Investments and accounts with affiliates	5	
Portfolio investments and loans with non-affiliates	1.6	1.5
Total assets	100.0	9.●3
Liabilities		
Accounts payable	14.9	5
Borrowing:		
Banks	23.0	2
Short term paper	0.0	
Mortgages	0.0	*
Bonds	0.1	*
Other loans	13.2	¥
Amount owing to affiliates	15.5	2
Other liabilities	0.7	· ·
Deferred income tax	0.0	₹.
Total liabilities	67.5	-
Shareholders' equity		
Share capital	2.4	
Retained earnings	30.1	•
Other surplus	******	(5.0)
Total shareholders' equity	32.5	•
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	93.1	-
Current liabilities - % of total assets	37.7	2

Small and Medium Firms Revenue under \$25 million, Refer	V 1002	Financia	l Performan	ce Indicators	for Canadi	ian Business
						Page: 352
Industry	168 - Househo	old furniture	stores			
SICE Grouping	621					
	Sma	all firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	undary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		2,201	***************************************			
Financial ratios						
Profitability (percentages)						
Net profit margin	4.5	0.5	-7.4	0.6	-0.1	1.9
Pretax profit margin	4.4	0.5	-7.9	0.7	0.1	2.6
Operating profit margin	6.3	2.3	-3.5	2.5	0.8	3.2
Gross profit margin	34.7	33.2	29.6	33.3	32.7	34.3
Operating revenue to net operating assets	559.6	348.6	190.5	288.0	384.0	402,3
Return on net operating assets	15.2	4.1	-10.7	4.1	4.8	10.0
Pretax profit to assets	9.0	0.9	-14.3	1.5	0.4	4.9
Return on capital employed	14.6	5.6	-5.0	5.6	4.5	8.5
Return on equity (2)	32.2	6.3	-3.4	11.7	1.3	8.7
Efficiency (ratios)						
Receivable turnover	30.00	20.00	12.34	16.36	22.93	30.00
Inventory turnover	7.43	3.38	2.17	2.79	3.34	3.22
Liquidity/Solvency (ratios)						
Working capital	2.08	1.42	0.79	0.94	1.73	1.56
Debt to equity	0.05	0.66	1.57	0.79	0.52	1.04
Liabilities to assets	0.53	0.72	0.96	0.90	0.67	0.50
nterest coverage	4.66	1.00	***	1.14	0.97	2.26
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with		
Operating profit			66	losses (%) 34		

66

66

34

34

18

Percentage of firms with zero or negative equity(2)

Pretax profit

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business
Revenue under \$25 million, Reference Year 1993 Page : 353

Industry 168 - Household furniture stores SICE Grouping 621

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.3	4.0
Accounts receivable	11.5	12.4
Inventory	37.9	42.6
Capital assets	30.4	17.0
Other assets	2.8	3.3
Total operating assets	87.8	79.3
Investments and accounts with affiliates	7.5	3.6
Portfolio investments and loans with non-affiliates	4.7	17.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.9	23.3
Borrowing:		
Banks	16.3	10.4
Short term paper	0.3	0.2
Mortgages	6.2	7.5
Bonds	3.2	2.5
Other loans	8.2	2.8
Amount owing to affiliates	16.5	10.0
Other liabilities	2.8	3.8
Deferred income tax	0.0	0.7
Total liabilities	72.4	61.3
Shareholders' equity		
Share capital	4.5	5.9
Retained earnings	21.6	32.6
Other surplus	1.5	0.3
Total shareholders' equity	27.6	38.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.5	77.8
Current liabilities - % of total assets	38.4	49.1

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	nce Year 1993					Page: 354
	169 - Applian	ce, televisio	n, radio and	stereo stores		
SICE Grouping	522					
	Sm	all firms wi	th revenue	Medium firms with revenue from \$5 million to \$25 million		
	3300 cm - 35000 3200	Quartile Bo	undary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	V6-14	4,361				
Financial ratios						
Profitability (percentages)						
Net profit margin	2.4	-0.1	-4.0	-1.1	0.3	0.5
Pretax profit margin	2.7	0.1	-4.6	-1.7	0.3	0.6
Operating profit margin	3.7	0.9	-3.9	0.6	1.5	1.2
Gross profit margin	35.1	32.8	30.1	32.8	32.9	32.9
Operating revenue to net operating assets	582.3	335.8	207.5	335.8	351.8	539.0
Return on net operating assets	15.7	3.5	-10.2	1.3	6.8	10.8
Pretax profit to assets	7.4	-0.1	-12.6	-4.5	1.2	2.1
Return on capital employed	16.3	3.5	-11.0	1.4	8.8	7.3
Return on equity (2)	15.8	2.2	-16.0	1.4	3.5	8.1
Efficiency (ratios)						
Receivable turnover	30.00	19.93	11.46	14.87	24.54	14.91
Inventory turnover	7.48	4.46	2.85	4.77	3.97	5.53
Liquidity/Solvency (ratios)						
Working capital	2.89	1.72	0.82	1.54	1.72	1.12
Debt to equity	0.05	0.23	1.15	0.16	0.31	0.19
Liabilities to assets	0.36	0.67	1.08	0.69	0.63	0.76
Interest coverage	2.00	1.00	-1.69	0.90	1.29	2.21
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)		
Operating profit			63	37		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equ	ity(2)		2	26		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page: 355

Industry
SICE Grouping

169 - Appliance, television, radio and stereo stores

622

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.6	3.6
Accounts receivable	12.1	30.7
Inventory	35.6	40.0
Capital assets	20.6	10.5
Other assets	3.0	1.7
Total operating assets	79.0	86.4
Investments and accounts with affiliates	14.1	10.2
Portfolio investments and loans with non-affiliates	7.0	3.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.2	35.4
Borrowing:		
Banks	13.7	12.1
Short term paper	0.2	0.4
Mortgages	4.4	1.0
Bonds	2.1	4.5
Other loans	4.7	2.6
Amount owing to affiliates	18.0	30.8
Other liabilities	2.9	3.3
Deferred income tax	0.2	-0.2
Total liabilities	68.4	89.8
Shareholders' equity	300000	NES SOLIA
Share capital	6.8	7.8
Retained earnings	24.3	2.4
Other surplus	0.5	1.
Total shareholders' equity	31.6	10.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	64.7	79.5
Current liabilities - % of total assets	38.5	79.7

Small and Medium Firms		Financial Performance Indicators for (Financial Performance Indicators for Canadian Business		
Revenue under \$25 millio	on, Reference Year	1993	Page: 356		
Industry	170 - Ho	usehold furnishings stores			
SICE Grouping	623				

Industry	170 - Househo	old furnishi	ngs stores			
SICE Grouping	623					
	Sm	Small firms with revenue under \$5 million				Medium firms with revenue from \$5 million to \$25 million
	-	Quartile B	oundary (1)	Me	dian	
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	To a Company supplies	2,212				
Financial ratios						
Profitability (percentages)						
Net profit margin	2.6	0.8	-2.3	0.6	1.1	1.9
Pretax profit margin	3.5	0.9	-2.3	0.7	1.5	2.2
Operating profit margin	4.2	2.2	-0.7	1.9	1.5	3.9
Gross profit margin	35.1	33.6	32.1	33.9	33.2	34.8
Operating revenue to net operating assets	1007.0	430.0	281.5	566.1	362.8	443.8
Return on net operating assets	30.2	7.4	1.9	7.3	7.5	19.6
Pretax profit to assets	9.7	2.3	-7.3	2.1	3.1	6.6
Return on capital employed	33.9	8.7	2.3	7.9	8.5	17.1
Return on equity (2)	27.4	13.6	2.8	22.3	11.7	25.9
Efficiency (ratios)						
Receivable turnover	30.00	14.43	7.98	20.50	11.19	9.14
Inventory turnover	9.80	5.07	2.49	4.55	4.54	4.20
Liquidity/Solvency (ratios)						
Working capital	2.49	1.42	0.92	1.29	1.57	1.45
Debt to equity	0.05	0.05	0.76	0.05	0.32	1.65
Liabilities to assets	0.54	0.89	1.24	1.04	0.54	0.74
Interest coverage	4.06	1.73	-0.25	1.54	2.06	1.62
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		-
Operating profit			76	24		
Pretax profit			71	29		
Net profit			69	31		
Percentage of firms with zero or negative ec	quity(2)			30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	170 - Household furnishings stores
SICE Grouping	623

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million	
alance Sheet Structure for a typical firm	%	%	
Assets			
Cash	11.1	3.7	
Accounts receivable	18.2	25.7	
Inventory	38.4	46.6	
Capital assets	20.7	12.3	
Other assets	2.4	3.1	
Total operating assets	90.6	91.3	
Investments and accounts with affiliates	8.0	5.1	
Portfolio investments and loans with non-affiliates	1.3	3.6	
Total assets	100.0	100.0	
Liabilities			
Accounts payable	28.7	39.4	
Borrowing:			
Banks	15.7	18.5	
Short term paper	0.2	0.2	
Mortgages	2.6	0.3	
Bonds	2.2	2.0	
Other loans	3.6	1.8	
Amount owing to affiliates	22.3	15.3	
Other liabilities	5.1	5.8	
Deferred income tax	-0.3	0.5	
Total liabilities	80.1	83.6	
Shareholders' equity	10.4	20.0	
Share capital	0.4	20.8 -8.6	
Retained earnings	19.5	-8.6 4.3	
Other surplus	10.0		
Total shareholders' equity	19.9	16.4	
Total liabilities and shareholders' equity	100.0	100.0	
Current assets - % of total assets	74.3	77.9	
Current liabilities - % of total assets	53.1	66.4	

			Financial Performance Indicators for Canadian Business		
Revenue under \$25 millio	n, Reference Year	1993	Page: 358		
Industry	171 - Au	tomobile dealers			
SICE Grouping	631				

	Sm	Medium firms with revenue from \$5 million to \$25 million				
'-		Quartile Boundary (1)		Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		4,121				
Financial ratios	,				7	
Profitability (percentages)						
Net profit margin	1.9	0.3	-2.6	0.9	0.2	0.3
Pretax profit margin	2.3	0.4	-2.8	0.8	0.2	0.4
Operating profit margin	3.7	1.0	-1.7	1.5	0.7	1.0
Gross profit margin	17.4	15.6	14.3	16.0	15.4	15.6
Operating revenue to net operating assets	794.8	410.5	208.9	305.0	536.7	401.6
Return on net operating assets	12.6	5.4	-4.3	5.8	4.0	3.9
Pretax profit to assets	7.6	1.2	-5.9	2.0	0.7	1.2
Return on capital employed	12.8	5.2	-1.4	5.3	4.9	4.1
Return on equity (2)	25.2	4.2	-4.3	5.3	4.0	5.1
Efficiency (ratios)						
Receivable turnover	***	***	30076. ****	•••		
Inventory turnover	9.43	5.68	3.61	5.50	5.85	4.66
Liquidity/Solvency (ratios)						
Working capital	3.42	1.51	1.03	1.68	1.36	1.17
Debt to equity	0.05	0.61	2.72	0.26	0.84	2.69
Liabilities to assets	0.49	0.80	1.01	0.81	0.77	0.80
Interest coverage	3.47	1.24	-0.47	1.81	1.08	1.47
Distribution of firms by profits/losses			Firms with	Firms with		
Operating profit			profits (%)	losses (%)		
Pretax profit			68	32		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)			60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
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Industry

171 - Automobile dealers

SICE Grouping

631

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.6	2.8
Accounts receivable	7.9	10.4
Inventory	41.2	60.4
Capital assets	26.2	19.8
Other assets	3.2	2.1
Total operating assets	87.0	95.6
Investments and accounts with affiliates	6.3	3.4
Portfolio investments and loans with non-affiliates	6.6	1.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.5	7.7
Borrowing:		
Banks	26.0	31.5
Short term paper	0.6	3.8
Mortgages	4.0	2.1
Bonds	5.0	8.6
Other loans	13.1	23.9
Amount owing to affiliates	15.9	5.6
Other liabilities	2.4	1.7
	0.3	0.4
Deferred income tax Total liabilities	78.7	85.4
Shareholders' equity		
Share capital	5.7	4.2
Retained earnings	14.7	9.6
Other surplus	0.8	0.8
Total shareholders' equity	21.3	14.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	65.2	75.5
Current liabilities - % of total assets	46.6	63.8

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refe	Page : 360						
Industry	172 - Recreat	ional vehicle	e dealers				
SICE Grouping	632						
	Sm	nall firms w	ith revenue	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile Bo	undary (1)	Me	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		1,302					
Financial ratios							
Profitability (percentages)							
Net profit margin	1.7	0.4	-3.2	-3.6	0.7	1.3	
Pretax profit margin	2.1	0.3	-3.6	-3.1	0.8	1.6	
Operating profit margin	4.6	1.3	-2.4	0.3	2.3	3.4	
Gross profit margin	28.9	27.2	25.0	26.5	27.3	28.1	
Operating revenue to net operating assets	578.0	379.8	153.2	198.2	416.0	280.8	
Return on net operating assets	17.2	7.1	-5.4	4.2	8.1	10.4	
Pretax profit to assets	4.4	0.8	-7.4	-5.1	1.6	3.3	
Return on capital employed	16.3	9.8	-2.5	6.1	9.1	9.4	
Return on equity (2)	19.3	5.6	-5.2	0.4	7.2	9.8	
Efficiency (ratios)							
Receivable turnover	***	•••	•••			•••	
Inventory turnover	5.33	2.78	1.90	2.41	2.98	2.60	
Liquidity/Solvency (ratios)							
Working capital	2.09	1.31	0.99	1.20	1.33	1.30	
Debt to equity	0.05	0.74	2.38	0.05	0.75	2.18	
Liabilities to assets	0.56	0.82	1.01	0.82	0.80	0.75	
nterest coverage	2.11	1.14	-0.21	0.24	1.27	1.55	
Distribution of firms by profits/los	ses		Firms with	Firms with			
Operating profit			<u>profits (%)</u> 75	losses (%) 25			
Pretax profit			62	38			
Net profit			64	36			
Percentage of firms with zero or negative e	anity(2)			22			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Current assets - % of total assets

Current liabilities - % of total assets

68.8

56.9

Small and Medium Firms Fi Revenue under \$25 million, Reference Year 1993	inancial Performance Indicators	for Canadian Business Page: 361
	vehicle dealers	
Industry 172 - Recreational 632	venicie dedicis	
SICE Grouping	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.9	2.5
Accounts receivable	8.2	8.3
Inventory	54.9	57.4
Capital assets	21.6	19.6
Other assets	1.4	2.4
Total operating assets	92.2	90.3
Investments and accounts with affiliates	7.1	4.5
Portfolio investments and loans with non-affiliates	0.7	5.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.5	16.9
Borrowing:		
Banks	26.8	30.7
Short term paper	2.6	3.6
Mortgages	2.6	2.8
Bonds	1.6	1.3
Other loans	11.9	15.8
Amount owing to affiliates	14.5	3.3
Other liabilities	3.8	1.7
Deferred income tax	0.1	1.2
Total liabilities	82.4	77.2
Shareholders' equity		
Share capital	2.6	4.9
Retained earnings	14.4	17.0
Other surplus	0.6	0.9
Total shareholders' equity	17.6	22.8
Total liabilities and shareholders' equity	100.0	100.0

71.9

57.0

Small and Medium Firms Revenue under \$25 million, Reference Year 1993			Financial Performance Indicators for Canadian Business					
						Page: 362		
		line service s	tations					
SICE Grouping	633	-						
	:	Small firms v	with revenue	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million		
		Quartile I	Boundary (1)	Me	dian			
	Bett Qi 759	3 Q2	Q1	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		5,121	l .			-		
Financial ratios								
Profitability (percentages)								
Net profit margin	2.0	-0.1	-2.2	-2.1	0.2	0.4		
Pretax profit margin	2.1	-0.2	-2.4	-2.4	0.2	0.4		
Operating profit margin	3.0	0.7	-1.3	-0.9	0.9	1.2		
Gross profit margin	20.	4 18.9	17.6	17.9	18.9	19.2		
Operating revenue to net operating assets	1451	.2 615.0	305.8	354.1	846.9	763.0		
Return on net operating assets	16.	1 5.4	-8.1	-3.0	7.4	9.6		
Pretax profit to assets	7.9	-0.6	-11.9	-5.1	1.6	2.3		
Return on capital employed	16.4	4 6.3	-4.8	3.0	6.9	7.4		
Return on equity (2)	17.	7 3.5	-16.0	-5.1	4.8	8.5		
Efficiency (ratios)								
Receivable turnover			***		***			
Inventory turnover	37.9	9 23.03	11.04	14.60	25.84	35.25		
Liquidity/Solvency (ratios)								
Working capital	2.58	3 1.40	0.80	1.19	1.44	1.01		
Debt to equity	0.05	0.45	2.11	0.33	0.48	0.94		
iabilities to assets	0.39	0.72	0.99	0.75	0.70	0.72		
Interest coverage	2.96	1.00	-0.77	0.86	1.00	2.11		
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)				
Operating profit			68	32				
Pretax profit			60	40				
Net profit			60	40				
Percentage of firms with zero or negative equ	nity(2)			19				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 363

Industry

173 - Gasoline service stations
SICE Grouping

633

Small firms with revenue

Medium firms with revenue

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.9	7.8
Accounts receivable	9.9	10.7
Inventory	15.9	12.3
Capital assets	45.6	48.6
Other assets	3.3	6.5
Total operating assets	85.5	85.9
Investments and accounts with affiliates	9.6	11.6
Portfolio investments and loans with non-affiliates	4.9	2.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	14.0	18.8
Borrowing:		
Banks	18.2	23.8
Short term paper	0.1	0.2
Mortgages	9.0	8.6
Bonds	0.9	2.7
Other loans	7.7	9.6
Amount owing to affiliates	13.9	8.3
Other liabilities	3.8	8.5
Deferred income tax	0.2	0.6
Total liabilities	67.8	81.1
Shareholders' equity		No designic
Share capital	3.0	3.6
Retained earnings	28.9	14.8
Other surplus	0.2	0.4
Total shareholders' equity	32.2	18.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	41.2	38.2
Current liabilities - % of total assets	30.0	42.9

Revenue under \$25 million, Reference Year 1993 Industry 174 - Automotive parts and accessories stores SICE Grouping 634 Small firms with revenue under \$5 million Quartile Boundary (1) Median Better Average Worse Firms Firms	Small and Medium Firms		Financial Performance Indicators for Canadian Business					
STICE Grouping 634	Revenue under \$25 million, Refer							
Small firms with revenue under \$5 million Medium tirms revenue from \$5 rev	and the second s	174 - Automo	tive parts an	d accessorie	s stores	***		
Number of firms in the group 2,379	SICE Grouping	634						
Return on equity (2) Pretax profit to assets 11.2 3.3 6.0 3.5 3.0 4.0 4.0 7.5 8.0 8.		Sm	all firms wi	th revenue	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million	
Number of firms in the group 2,379			Quartile Bou	ındary (1)	Me	dian		
Prinancial ratios Profitability (percentages) Net profit margin 3.9 1.8 -3.2 2.4 1.1 0.9		Q3	Q2	Q1	under	\$500,000 to	Median	
Profitability (percentages) Net profit margin 3.9 1.8 -3.2 2.4 1.1 1.09 Pretax profit margin 4.6 1.9 -3.2 1.0 1.4 1.2 Operating profit margin 6.1 2.0 -0.7 0.5 2.4 2.0 Gross profit margin 29.4 26.3 24.6 25.3 26.7 40.7 Operating revenue to net operating assets 568.2 335.5 205.4 311.3 354.8 534.1 Return on net operating assets 18.3 8.6 0.9 7.7 8.6 11.2 Pretax profit to assets 11.2 3.3 -6.0 3.5 3.0 4.0 Return on capital employed 19.2 10.0 2.1 9.7 9.3 8.3 Return on equity (2) 22.0 8.7 -5.5 5.6 9.5 8.9 Efficiency (ratios) Receivable turnover 30.00 15.02 8.07 17.02 10.74 30.00 Inventory turnover 7.50 4.04 2.94 3.78 4.10 3.12 Liquidity/Solvency (ratios) Working capital 2.76 1.37 0.94 1.49 1.36 1.30 Debt to equity 0.05 0.22 1.61 0.06 0.56 0.86 Liabilities to assets 0.41 0.76 1.07 0.77 0.72 0.72 Interest coverage 4.32 1.36 0.03 1.08 1.36 2.02 Distribution of firms by profits/losses Firms with	Number of firms in the group		2,379					
Net profit margin 3.9 1.8 -3.2 2.4 1.1 1.2	Financial ratios							
Pretax profit margin	Profitability (percentages)							
Pretax profit margin	Net profit margin	3.9	1.8	-3.2	2.4	1.1	0.9	
Operating profit margin 6.1 2.0 -0.7 0.5 2.4 2.0 Gross profit margin 29.4 26.3 24.6 25.3 26.7 40.7 Operating revenue to net operating assets 568.2 335.5 205.4 311.3 354.8 534.1 Return on net operating assets 18.3 8.6 0.9 7.7 8.6 11.2 Pretax profit to assets 11.2 3.3 -6.0 3.5 3.0 4.0 Return on capital employed 19.2 10.0 2.1 9.7 9.3 8.3 Return on equity (2) 22.0 8.7 -5.5 5.6 9.5 8.9 Efficiency (ratios) Receivable turnover 30.00 15.02 8.07 17.02 10.74 30.00 Inventory turnover 7.50 4.04 2.94 3.78 4.10 3.12 Liquidity/Solvency (ratios) Working capital 2.76 1.37 0.94 1.49 1.36 1.30 <	Pretax profit margin	4.6	1.9	-3.2	1.0	1.4		
29.4 26.3 24.6 25.3 26.7 40.7	Operating profit margin	6.1	2.0	-0.7	0.5	2.4		
Operating revenue to net operating assets 568.2 335.5 205.4 311.3 354.8 534.1 Return on net operating assets 18.3 8.6 0.9 7.7 8.6 11.2 Pretax profit to assets 11.2 3.3 -6.0 3.5 3.0 4.0 Return on capital employed 19.2 10.0 2.1 9.7 9.3 8.3 Return on equity (2) 22.0 8.7 -5.5 5.6 9.5 8.9 Efficiency (ratios) Receivable turnover 30.00 15.02 8.07 17.02 10.74 30.00 Inventory turnover 7.50 4.04 2.94 3.78 4.10 3.12 Liquidity/Solvency (ratios) Working capital 2.76 1.37 0.94 1.49 1.36 1.30 Debt to equity 0.05 0.22 1.61 0.06 0.56 0.86 Liabilities to assets 0.41 0.76 1.07 0.77 0.72 0.72 Interest coverage 4.32 1.36 0.03 1.08 1.36 2.02 <td>Gross profit margin</td> <td>29.4</td> <td>26.3</td> <td>24.6</td> <td>25.3</td> <td>26.7</td> <td></td>	Gross profit margin	29.4	26.3	24.6	25.3	26.7		
Return on net operating assets 18.3 8.6 0.9 7.7 8.6 11.2	Operating revenue to net operating assets	568.2	335.5	205.4	311.3	354.8	534.1	
Return on capital employed 19.2 10.0 2.1 9.7 9.3 8.3 Return on equity (2) 22.0 8.7 -5.5 5.6 9.5 8.9 Efficiency (ratios) Receivable turnover 30.00 15.02 8.07 17.02 10.74 30.00 Inventory turnover 7.50 4.04 2.94 3.78 4.10 3.12 Liquidity/Solvency (ratios) Working capital 2.76 1.37 0.94 1.49 1.36 1.30 Debt to equity 0.05 0.22 1.61 0.06 0.56 0.86 Liabilities to assets 0.41 0.76 1.07 0.77 0.72 0.72 interest coverage 4.32 1.36 0.03 1.08 1.36 2.02 Distribution of firms by profits/losses Firms with profits (%) profits (%) Deparating profit 74 26 Pretax profit	Return on net operating assets	18.3	8.6	0.9	7.7	8.6	11.2	
Return on capital employed 19.2 10.0 2.1 9.7 9.3 8.3	Pretax profit to assets	11.2	3.3	-6.0	3.5	3.0	4.0	
Efficiency (ratios) Receivable turnover 30.00 15.02 8.07 17.02 10.74 30.00 (Inventory turnover 7.50 4.04 2.94 3.78 4.10 3.12 (Inventory turnover 9.750 9.22 1.61 9.06 9.06 9.06 9.06 9.06 9.06 9.06 9.06	Return on capital employed	19.2	10.0	2.1	9.7	9.3		
Receivable turnover 30.00 15.02 8.07 17.02 10.74 30.00	Return on equity (2)	22.0	8.7	-5.5	5.6	9.5	8.9	
Inventory turnover 7.50 4.04 2.94 3.78 4.10 3.12	Efficiency (ratios)							
Liquidity/Solvency (ratios) 2.76 1.37 0.94 1.49 1.36 1.30 Debt to equity 0.05 0.22 1.61 0.06 0.56 0.86 Liabilities to assets 0.41 0.76 1.07 0.77 0.72 0.72 Interest coverage 4.32 1.36 0.03 1.08 1.36 2.02 Distribution of firms by profits/losses Firms with profits (%)	Receivable turnover	30.00	15.02	8.07	17.02	10.74	30.00	
Debt to equity 0.05 0.22 1.61 0.06 0.56 0.86 Liabilities to assets 0.41 0.76 1.07 0.77 0.72 0.72 Interest coverage 4.32 1.36 0.03 1.08 1.36 2.02 Distribution of firms by profits/losses Firms with profits (%)	Inventory turnover	7.50	4.04	2.94	3.78	4.10	3.12	
Debt to equity	Liquidity/Solvency (ratios)							
Debt to equity 0.05 0.22 1.61 0.06 0.56 0.86 Liabilities to assets 0.41 0.76 1.07 0.77 0.72 0.72 Interest coverage 4.32 1.36 0.03 1.08 1.36 2.02 Distribution of firms by profits/losses Firms with profits (%) losses (%) losses (%) 74 26 Pretax profit 67 33	Working capital	2.76	1.37	0.94	1.49	1.36	1.30	
Distribution of firms by profits/losses	Debt to equity	0.05	0.22	1.61	0.06	0.56		
Distribution of firms by profits/losses Firms with profits (%) losses (%) Operating profit 74 26 Pretax profit 67 33	Liabilities to assets	0.41	0.76	1.07				
profits (%) losses (%) Operating profit 74 26 Pretax profit 67 33	nterest coverage	4.32	1.36	0.03				
Operating profit 74 26 Pretax profit 67 33	Distribution of firms by profits/los	ses						
Pretax profit 67 33	Operating profit			STEWN A				
Tab 674								
5								
Percentage of firms with zero or negative equity(2)	5	mitv(2)						

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

58.4

Revenue under \$25 million, Reference Year 1993	Page: 365		
ndustry 174 - Automotive pa	arts and accessories stores		
SICE Grouping 634			
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million	
Balance Sheet Structure for a typical firm	%	%	
Assets			
Cash	4.7	6.9	
Accounts receivable	18.2	4.9	
Inventory	34.2	59.0	
Capital assets	22.8	17.0	
Other assets	2.0	1.9	
Total operating assets	81.8	89.7	
Investments and accounts with affiliates	8.6	5.2	
Portfolio investments and loans with non-affiliates	9.7	5.1	
Total assets	100.0	100.0	
Liabilities			
Accounts payable	23.7	31.2	
Borrowing:			
Banks	18.0	28.1	
Short term paper	0.3	0.2	
Mortgages	3.7	0.8	
Bonds	2.9	2.0	
Other loans	6.4	4.7	
Amount owing to affiliates	21.7	7.4	
Other liabilities	2.8	0.6	
Deferred income tax	0.2	0.3	
Total liabilities	79.6	75.4	
Shareholders' equity			
Share capital	3.7	2.8	
Retained earnings	16.4	21.8	
Other surplus	0.3	0.0	
Total shareholders' equity	20.4	24.6	
Total liabilities and shareholders' equity	100.0	100.0	
Current assets - % of total assets	69.9	74.3	

52.2

Current liabilities - % of total assets

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer	rence Year 1993					Page: 366
Industry	175 - Motor v	ehicle repai	r shops			
SICE Grouping	635					
	Sm	Small firms with revenue under \$5 million				
		Quartile Bo	oundary (1)	Me	dian	
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median
	75%	50%	25%	Ψ500,000	ψ5 mmon	
Number of firms in the group		9,486				
Financial ratios						
Profitability (percentages)						
et profit margin	3.4	0.4	-2.9	-0.6	1.0	•••
retax profit margin	4.0	0.3	-3.4	-0.8	1.4	***
perating profit margin	4.9	1.5	-1.5	1.0	2.4	100
ross profit margin	55.0	52.6	50.8	52.4	53.1	
perating revenue to net operating assets	682.5	381.9	218.3	341.7	452.9	A50300
eturn on net operating assets	18.1	6.5	-4.6	4.2	9.6	0.0000)
retax profit to assets	9.4	0.9	-11.6	-2.2	3.7	
eturn on capital employed	17.5	6.4	-4.3	4.1	9.1	***
eturn on equity (2)	22.0	6.0	-12.1	4.6	7.6	***
fficiency (ratios)						
eceivable turnover	30.00	15.77	10.35	15.77	15.55	Line.
ventory turnover	15.41	7.89	3.71	7.71	7.89	
iquidity/Solvency (ratios)						
orking capital	2.41	1.24	0.80	1.33	1.22	
ebt to equity	0.05	0.32	1.30	0.29	0.34	
abilities to assets	0.41	0.73	1.03	0.74	0.63	
terest coverage	3.58	1.00	-1.01	1.00	1.74	
istribution of firms by profits/los	ses		Firms with	Firms with		
povotina profit			profits (%)	losses (%)		
perating profit			69	31		
retax profit			61	39		

62

38

26

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

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Industry

175 - Motor vehicle repair shops
SICE Grouping
635

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	14.9	9.5
Accounts receivable	16.5	2
Inventory	18.2	2
Capital assets	35.4	\$2
Other assets	3.2	•
Total operating assets	88.2	•
Investments and accounts with affiliates	7.3	2
Portfolio investments and loans with non-affiliates	4.5	2
Total assets	100.0	-
Liabilities		
Accounts payable	19.2	Q.
Borrowing:		
Banks	15.1	(*)
Short term paper	0.2	
Mortgages	5.0	-
Bonds	1.9	Ψ.
Other loans	6.2	55.3
Amount owing to affiliates	14.9	(·•)
Other liabilities	1.9	-
Deferred income tax	0.2	121
Total liabilities	64.6) = (
Shareholders' equity		
Share capital	1.6	
Retained earnings	32.9	150 1
Other surplus	0.9	
Total shareholders' equity	35.4	•
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	55.5	•
Current liabilities - % of total assets	34.3	~

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Reference Year 1993						Page: 368	
	- Other m	otor vehicle	eservices				
SICE Grouping 639							
	Sm	all firms wi	ith revenue ı	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile Bo	undary (1)	Med	dian	•	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		1,062					
Financial ratios							
Profitability (percentages)							
Net profit margin	6.2	2.1	-3.9	3.6	-0.9	•••	
Pretax profit margin	6.5	2.8	-4.0	4.4	-1.0	***	
Operating profit margin	8.1	3.7	-5.7	4.8	1.5		
Gross profit margin	57.5	54.2	50.7	56.3	52.6		
Operating revenue to net operating assets	471.4	319.6	166.2	284.8	453.4		
Return on net operating assets	28.0	8.5	-27.1	6.8	2.7	***	
Pretax profit to assets	15.6	2.9	-4.6	6.9	-0.5	•••	
Return on capital employed	20.2	5.2	-26.0	5.2	2.7	•••	
Return on equity (2)	29.7	10.8	-10.2	8.0	13.1	•••	
Efficiency (ratios)							
Receivable turnover	30.00	16.37	8.12	12.01	29.74	s***	
nventory turnover	21.77	15.20	4.47	9.78	14.44		
Liquidity/Solvency (ratios)							
Vorking capital	2.89	1.48	0.69	1.58	0.96		
Debt to equity	0.05	0.22	1.24	0.12	2.21	·	
Liabilities to assets	0.34	0.73	1.06	0.65	0.73	***	
nterest coverage	6.75	4.44	1.16	4.44	0.93	***	
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)			
perating profit			71	29			
retax profit	99		68	32			
let profit			68	32			
ercentage of firms with zero or negative equity(2)		2	29			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business Page: 369						
Revenue under \$25 million, Reference Year 1993		Page : 309				
ndustry 176 - Other motor ve	ehicle services					
SICE Grouping 639						
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million				
Balance Sheet Structure for a typical firm	%	%				
Assets						
Cash	15.4	<u>=</u>				
Accounts receivable	10.8	u u				
Inventory	7.9	-				
Capital assets	47.7					
Other assets	2.6	π.				
Total operating assets	84.5	•				
Investments and accounts with affiliates	8.6	2				
Portfolio investments and loans with non-affiliates	6.9	-				
Total assets	100.0	•				
Liabilities						
Accounts payable	10.6	2				
Borrowing:						
Banks	23.0	(#)				
Short term paper	8	-				
Mortgages	6.1					
Bonds						
Other loans	7.0	(5)				
Amount owing to affiliates	29.8					
Other liabilities	4.8	2				
Deferred income tax	0.0	12				
Total liabilities	81.3	•				
Shareholders' equity	3.5	_				
Share capital		ā				
Retained earnings	14.1 1.1	₹				
Other surplus	1.1					

100.0

40.8 29.4

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Referen	ce Year 1993					Page: 370
130	77 - General	merchandis	e stores			-2
SICE Grouping 64	¥1					
	Sm	all firms wi	ith revenue :	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million
	***************************************	Quartile Bo	undary (1)	Med	lian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,446				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.4	0.5	-2.1	-0.1	0.8	1.7
Pretax profit margin	3.8	0.6	-2.2	-0.1	0.9	2.2
Operating profit margin	4.1	1.0	-1.1	0.4	1.6	2.5
Gross profit margin	17.4	15.4	14.2	15.0	15.5	16.0
Operating revenue to net operating assets	559.2	413.7	242.8	325.7	464.7	408.7
Return on net operating assets	15.2	5.6	-3.6	2.4	9.0	17.9
Pretax profit to assets	7.2	1.2	-7.3	1.1	3.4	5.3
Return on capital employed	13.4	6.6	-3.1	2.2	8.9	12.1
Return on equity (2)	19.5	9.2	-0.1	6.2	10.0	12.2
Efficiency (ratios)						
Receivable turnover	***	***		•••		•••
Inventory turnover	9.44	5.83	3.19	5.73	6.21	6.93
Liquidity/Solvency (ratios)						
Working capital	6.44	2.59	1.10	2.32	2.38	1.20
Debt to equity	0.05	0.29	2.46	0.21	0.26	0.31
Liabilities to assets	0.26	0.71	0.99	0.75	0.65	0.54
Interest coverage	5.00	1.49	-2.19	1.03	1.35	2.77
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			75	25		
Pretax profit			70	30		
Net profit			70	30		
Percentage of firms with zero or negative equit	y(2)		1	18		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 371

177 - General merchandise stores Industry SICE Grouping 641

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.5	3.2
Accounts receivable	9.5	11.4
Inventory	36.4	30.6
Capital assets	24.8	29.6
Other assets	2.2	2.0
Total operating assets	81.4	76.7
Investments and accounts with affiliates	8.7	13.5
Portfolio investments and loans with non-affiliates	9.9	9.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.3	22.9
Borrowing:		
Banks	12.3	13.8
Short term paper	0.1	0.3
Mortgages	5.3	4.2
Bonds	1.1	3.7
Other loans	6.7	5.9
Amount owing to affiliates	16.7	3.4
Other liabilities	2.5	3.1
Deferred income tax	0.0	0.0
Total liabilities	62.0	57.4
Shareholders' equity		
Share capital	18.6	24.5
Retained earnings	18.0	17.0
Other surplus	1.5	1.1
Total shareholders' equity	38.0	42.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	59.2	47.9
Current liabilities - % of total assets	32.2	39.2

Small and Medium Firms	Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refer	ence Ye	ear 1993					Page: 372
Industry	178 -	Book an	d stationery	stores			
SICE Grouping	651						
		Sma	all firms w	ith revenue	under \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million
	_		Quartile Bo	undary (1)	Med	lian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			898				
Financial ratios							
Profitability (percentages)							
Net profit margin		6.1	1.2	-4.6	-0.5	1.3	-0.4
Pretax profit margin		7.8	1.3	-5.2	-0.5	1.6	-0.4
Operating profit margin		7.3	1.8	-4.2	1.0	2.2	0.2
Gross profit margin		33.7	30.3	26.5	29.3	30.4	29.3
Operating revenue to net operating assets		660.8	358.1	227.4	277.9	485.5	427.9
Return on net operating assets		21.5	6.6	-15.5	-1.5	11.1	-0.7
Pretax profit to assets		12.4	3.5	-8.8	-2.5	6.4	-1.0
Return on capital employed		24.8	9.0	-8.6	7.4	10.7	1.4
Return on equity (2)		36.9	9.9	-10.9	4.4	16.0	-5.4
Efficiency (ratios)							
Receivable turnover		30.00	14.28	8.30	16.82	11.27	26.05
inventory turnover		5.73	3.20	2.13	2.42	3.93	4.04
Liquidity/Solvency (ratios)							
Working capital		3.66	1.79	0.96	3.56	1.53	1.21
Pebt to equity		0.05	0.52	1.18	0.54	0.52	0.82
Liabilities to assets		0.35	0.64	0.95	0.68	0.61	0.65
nterest coverage		7.00	0.83	-5.29	0.50	1.98	0.30
Distribution of firms by profits/loss	ses			Firms with profits (%)	Firms with losses (%)		
Operating profit				67	33		
retax profit				63	37		
let profit				63	37		
ercentage of firms with zero or negative eq	uity(2)				18		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page: 373

Industry 178 - Book and stationery stores SICE Grouping 651

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.0	5.9
Accounts receivable	21.0	14.0
Inventory	37.8	44.0
Capital assets	15.4	22.4
Other assets	4.0	11.8
Total operating assets	89.2	98.0
Investments and accounts with affiliates	6.1	1.0
Portfolio investments and loans with non-affiliates	4.7	1.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	25.2	24.3
Borrowing:		
Banks	15.7	19.9
Short term paper	0.1	0.1
Mortgages	1.7	3.4
Bonds	0.6	1.2
Other loans	4.0	11.3
Amount owing to affiliates	13.2	8.0
Other liabilities	3.8	0.7
Deferred income tax	0.7	-0.1
Total liabilities	64.9	68.8
Shareholders' equity		
Share capital	1.4	2.0
Retained earnings	33.7	20.4
Other surplus	0.0	8.9
Total shareholders' equity	35.1	31.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	75.8	68.4
Current liabilities - % of total assets	42.8	40.0

Revenue under \$25 million, Reference Year 1993 Thoustry 179 Florists, lawn and garden centre SICE Grouping 652	Financial Performance Indicators for Canadian Business				
Since Grouping Since Small firms with revenue Small firms with revenue			Page: 374		
Small firms with revenue	es				
Number of firms in the group 1,251					
Retter Q3 Q2 Q1 75% 50% 25%	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million		
Number of firms in the group 1,251	Me	dian			
Number of firms in the group 1,251	Firms	Firms			
Number of firms in the group 1,251 Financial ratios Profitability (percentages) Net profit margin 1.8 -1.3 -4.7 Pretax profit margin 2.1 -1.4 -5.2 Operating profit margin 32.0 29.2 26.5 Operating revenue to net operating assets 521.1 433.8 294.1 Return on net operating assets 17.8 0.3 -25.0 Pretax profit to assets 4.1 -7.5 -20.0 Return on capital employed 11.8 -0.6 -31.7 Return on equity (2) 29.9 -1.6 -51.5 Efficiency (ratios) Receivable turnover 17.56 8.42 4.85 Liquidity/Solvency (ratios) Working capital 2.68 1.31 0.99 Debt to equity 0.05 0.40 1.95 Liabilities to assets 0.46 0.73 0.97 Interest coverage Distribution of firms by profits/losses Departing profit Operating profit	under \$500,000	\$500,000 to \$5 million	Median		
Profitability (percentages)					
Profitability (percentages) Net profit margin 1.8 -1.3 -4.7 Pretax profit margin 2.1 -1.4 -5.2 Operating profit margin 5.0 0.1 -4.7 Gross profit margin 32.0 29.2 26.5 Operating revenue to net operating assets 521.1 433.8 294.1 Return on net operating assets 17.8 0.3 -25.0 Pretax profit to assets 4.1 -7.5 -20.0 Return on capital employed 11.8 -0.6 -31.7 Return on equity (2) 29.9 -1.6 -51.5 Efficiency (ratios) Receivable turnover 30.00 29.12 23.27 Inventory turnover 17.56 8.42 4.85 Liquidity/Solvency (ratios) Working capital 2.68 1.31 0.99 Debt to equity 0.05 0.40 1.95 Liabilities to assets 0.46 0.73 0.97 Interest coverage 2.87 0.42 -3.61 Operating profit 62 Distribution of firms by profits/losses Firms with profits (%) Operating profit 62					
Net profit margin 1.8					
Pretax profit margin 2.1 -1.4 -5.2 Operating profit margin 5.0 0.1 -4.7 Gross profit margin 32.0 29.2 26.5 Operating revenue to net operating assets 521.1 433.8 294.1 Return on net operating assets 17.8 0.3 -25.0 Pretax profit to assets 4.1 -7.5 -20.0 Return on capital employed 11.8 -0.6 -31.7 Return on equity (2) 29.9 -1.6 -51.5 Efficiency (ratios) Receivable turnover 30.00 29.12 23.27 Inventory turnover 17.56 8.42 4.85 Liquidity/Solvency (ratios) Working capital 2.68 1.31 0.99 Obel to equity 0.05 0.40 1.95 Liabilities to assets 0.46 0.73 0.97 Interest coverage 2.87 0.42 -3.61 Distribution of firms by profits/losses Pretax profit days 1.5.0 Distribution of firms by profits/losses Pretax profit margin 5.0 0.1 -4.7 6.2 2.6.5 0.1 0.1 0.1 0.1 6.2 Efficiency (1.1 0.1 6.3 Efficiency (1.1 0.1					
Social Script Social Scrip	-2.2	0.7			
Gross profit margin 32.0 29.2 26.5 Operating revenue to net operating assets 521.1 433.8 294.1 Return on net operating assets 17.8 0.3 -25.0 Pretax profit to assets 4.1 -7.5 -20.0 Return on capital employed 11.8 -0.6 -31.7 Return on equity (2) 29.9 -1.6 -51.5 Efficiency (ratios) Receivable turnover 30.00 29.12 23.27 Inventory turnover 17.56 8.42 4.85 Ciquidity/Solvency (ratios) Working capital 2.68 1.31 0.99 Debt to equity 0.05 0.40 1.95 Liabilities to assets 0.46 0.73 0.97 Interest coverage 2.87 0.42 -3.61 Distribution of firms by profits/losses Firms with profits (%)	-2.2	0.8	3444		
Description Section	-2.0	2.8	***		
Return on net operating assets 17.8 0.3 -25.0	28.8	31.1	···		
Pretax profit to assets	406.0	336.8	***		
Return on capital employed 11.8 -0.6 -31.7	-8.2	7.5			
Return on equity (2) 29.9 -1.6 -51.5	-9.2	1.5	***		
Second S	-8.0	7.6			
Receivable turnover 30.00 29.12 23.27 Inventory turnover 17.56 8.42 4.85 Liquidity/Solvency (ratios)	-34.7	8.0	***		
17.56 8.42 4.85					
Ciquidity/Solvency (ratios)	29.57	28.55			
2.68 1.31 0.99	7.76	7.86			
Debt to equity 0.05 0.40 1.95 Liabilities to assets 0.46 0.73 0.97 Interest coverage 2.87 0.42 -3.61 Distribution of firms by profits/losses Firms with profits (%) Operating profit 62					
Distribution of firms by profits/losses Distribution of firms by profits/losses Firms with profits (%) Departing profit 62	1.56	1.21	·		
nterest coverage 2.87 0.42 -3.61 Distribution of firms by profits/losses Firms with profits (%) Operating profit 62	0.25	0.95			
Distribution of firms by profits/losses Firms with profits (%) Operating profit 62	0.73	0.78			
Deperating profit 62	0.23	1.28			
profits (%) Operating profit 62	Firms with				
	losses (%)				
retax protit 60	38				
	40				
ercentage of firms with zero or negative equity(2)	40				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

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179 - Florists, lawn and garden centres Industry 652 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.0	2
Accounts receivable	13.9	-
Inventory	22.3	ŭ
Capital assets	42.2	5.
Other assets	3.1	#
Total operating assets	90.4	
Investments and accounts with affiliates	6.0	#
Portfolio investments and loans with non-affiliates	3.6	-
Total assets	100.0	
Liabilities		
Accounts payable	16.2	(2)
Borrowing:		
Banks	18.5	(4)
Short term paper	0.1	
Mortgages	4.0	
Bonds	0.7	•
Other loans	8.3	15
Amount owing to affiliates	18.2	
Other liabilities	2.5	21
Deferred income tax	1.6	-
Total liabilities	70.1	•
Shareholders' equity		
Share capital	2.6	100
Retained earnings	24.4	==
Other surplus	2.8	5.
Total shareholders' equity	29.9	
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	51.2	¥
Current liabilities - % of total assets	33.9	-

Small and Medium Firms Financial Performance Indicators for Canadian Business						ian Business
Revenue under \$25 million, Referen	nce Year 1993					Page: 376
(S)		re, paint, gla	ass and wallp	paper stores		
SICE Grouping	553					
	Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Bo	undary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		2,997				
Financial ratios						
Profitability (percentages)						
Net profit margin	2.7	0.2	-4.2	-2.8	1.2	0.2
Pretax profit margin	3.3	0.2	-4.3	-3.2	1.4	0.3
Operating profit margin	5.5	1.7	-3.5	-1.2	2.6	2.9
Gross profit margin	31.0	28.5	26.1	27.2	29.3	29.0
Operating revenue to net operating assets	458.2	282.2	189.5	227.9	316.9	307.0
Return on net operating assets	16.3	4.4	-10.8	-2.3	9.0	8.5
Pretax profit to assets	7.0	0.3	-8.3	-3.9	3.1	0.3
Return on capital employed	12.0	4.0	-7.6	-1.7	8.0	7.9
Return on equity (2)	17.1	5.0	-7.4	-2.4	9.3	7.3
Efficiency (ratios)						
Receivable turnover	30.00	23.43	10.94	24.81	21.38	13.97
Inventory turnover	4.88	3.05	2.00	2.81	3.16	3.72
Liquidity/Solvency (ratios)						
Working capital	3.52	1.88	1.22	2.32	1.70	1.23
Debt to equity	0.05	0.53	1.98	0.19	0.86	1.62
Liabilities to assets	0.45	0.70	0.95	0.76	0.63	0.76
Interest coverage	3.90	1.25	-1.10	0.43	1.52	1.32
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)		
Operating profit			70	30		
Pretax profit			65	35		
Net profit			65	35		
Percentage of firms with zero or negative equ	ity(2)		1	11		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 377

Industry

180 - Hardware, paint, glass and wallpaper stores

SICE Grouping
653

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.2	0.6
Accounts receivable	13.4	13.9
Inventory	43.1	42.3
Capital assets	24.3	31.0
Other assets	1.7	2.4
Total operating assets	88.7	90.2
Investments and accounts with affiliates	4.2	4.6
Portfolio investments and loans with non-affiliates	7.1	5.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.9	21.5
Borrowing:		
Banks	17.9	27.3
Short term paper	0.1	0.5
Mortgages	5.3	11.6
Bonds	1.7	5.1
Other loans	4.6	6.7
Amount owing to affiliates	13.9	5.3
Other liabilities	0.8	1.9
Deferred income tax	0.1	0.3
Total liabilities	63.4	80.3
Shareholders' equity		
Share capital	4.3	0.7
Retained earnings	31.1	19.0
Other surplus	1.2	\$. €/(
Total shareholders' equity	36.6	19.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	65.5	60.7
Current liabilities - % of total assets	37.5	47.8

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	ence Year 199	3				Page: 378
Industry	181 - Sporti	ng goods and	bicycle shop	os		
SICE Grouping	654		744 1 4000000			
	S	mall firms w	ith revenue	lion	Medium firms with revenue from \$5 million to \$25 million	
	4500	Quartile Bo	oundary (1)	Med	lian	
	Bette Q3 75%	Q2	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,452				
Financial ratios						
Profitability (percentages)						
Net profit margin	2.3	0.2	-4.0	-1.0	1.0	2.3
Pretax profit margin	3.0	0.2	-4.2	-1.2	1.2	2.8
Operating profit margin	5.0	1.9	-1.7	0.4	2.9	3.0
Gross profit margin	36.8	34.7	32.7	33.7	35.2	35.2
Operating revenue to net operating assets	459.9	320.5	194.9	281.7	345.1	509.7
Return on net operating assets	16.1	8.0	-4.9	1.0	9.6	19.6
Pretax profit to assets	6.7	0.2	-9.3	-1.6	2.1	6.1
Return on capital employed	13.2	6.4	-2.6	4.0	8.7	9.0
Return on equity (2)	14.8	5.1	-7.0	3.3	6.9	***
Efficiency (ratios)						
Receivable turnover	•••	***	***			
Inventory turnover	3.38	2.09	1.51	2.09	2.15	2.01
Liquidity/Solvency (ratios)						
Working capital	3.04	1.69	1.15	1.63	1.77	2.03
Debt to equity	0.05	0.24	1.15	0.10	0.50	0.14
Liabilities to assets	0.37	0.70	1.01	0.70	0.70	0.40
Interest coverage	3.69	1.00	-0.40	0.80	1.41	•••
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)		
Operating profit			72	28		
Pretax profit			62	38		
Net profit			61	39		
Percentage of firms with zero or negative eq	uity(2)			19		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Industry

181 - Sporting goods and bicycle shops

SICE Grouping

Financial Performance Indicators for Canadian Business
Page : 379

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.9	4.9
Accounts receivable	6.5	2.7
Inventory	58.8	71.1
Capital assets	15.4	5.4
Other assets	1.5	2.5
Total operating assets	89.1	86.5
Investments and accounts with affiliates	7.5	6.7
Portfolio investments and loans with non-affiliates	3.5	6.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	24.5	40.6
Borrowing:		
Banks	18.6	2.6
Short term paper	0.0	2
Mortgages	1.9	S
Bonds	0.7	₩
Other loans	6.3	0.6
Amount owing to affiliates	13.6	11.9
Other liabilities	1.7	0.6
Deferred income tax	0.1	¥
Total liabilities	67.4	56.2
Shareholders' equity		
Share capital	4.3	9.8
Retained earnings	26.5	34.0
Other surplus	1.8	*
Total shareholders' equity	32.6	43.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	79.2	92.7
Current liabilities - % of total assets	43.6	44.6

Small and Medium Firms	Financial	Performan	ce Indicators	for Canadi	an Business	
Revenue under \$25 million, Refere	nce Year 1993					Page: 380
	182 - Musical	instrument	and record st	tores		
SICE Grouping	555					
	Sm	all firms wi	th revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Box	ındary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		451				
Financial ratios					***************************************	
Profitability (percentages)						
Net profit margin	1.8	-0.7	-4.0	-2.3	-0.2	
Pretax profit margin	2.2	-0.9	-3.7	-1.4	-0.4	***
Operating profit margin	4.6	-0.3	-1.9	-1.2	1.6	***
Gross profit margin	31.7	29.0	27.8	28.3	30.3	***
Operating revenue to net operating assets	454.1	303.3	189.1	412.3	274.1	***
Return on net operating assets	14.5	0.8	-4.5	-3.4	5.3	***
Pretax profit to assets	3.5	-2.7	-6.1	-4.3	-0.7	***
Return on capital employed	8.3	-1.4	-4.9	-4.2	4.8	
Return on equity (2)	7.0	-5.0	-9.3	-5.3	5.5	***
Efficiency (ratios)						
Receivable turnover	30.00	25.70	14.43	29.33	22.30	sex
inventory turnover	4.58	2.48	1.62	3.27	2.47	
Liquidity/Solvency (ratios)						
Working capital	5.50	3.07	1.31	4.20	1.89	***
Debt to equity	0.05	0.08	0.92	0.05	0.13	
Liabilities to assets	0.16	0.31	0.77	0.18	0.60	
interest coverage	3.93	0.58	-3.13	-2.46	1.04	
Distribution of firms by profits/losse	es		Firms with	Firms with		
Operating profit			profits (%)	losses (%) 40		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equ	ite.(2)			3		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Industry

182 - Musical instrument and record stores

SICE Grouping

Small firms with revenue Medium firms with revenue

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.7	1.50
Accounts receivable	9.5	¥
Inventory	58.1	-
Capital assets	17.1	5 .
Other assets	1.2	•
Total operating assets	92.5	
Investments and accounts with affiliates	4.0	i i
Portfolio investments and loans with non-affiliates	3.4	E
Total assets	100.0	-
Liabilities		
Accounts payable	17.8	.50
Borrowing:		
Banks	13.8	≟ ″
Short term paper	0.1	
Mortgages	0.9	150
Bonds	1.2	
Other loans	4.3	* (m)
Amount owing to affiliates	18.1	S20
Other liabilities	2.1	(-)
Deferred income tax	0.0	
Total liabilities	58.3	•
Shareholders' equity		
Share capital	2.5	2.
Retained earnings	38.1	980
Other surplus	1.1	<u> </u>
Total shareholders' equity	41.7	•
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	77.6	
Current liabilities - % of total assets	43.6	팔

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Referen	ce Year 1993					Page: 382
Industry 1	83 - Jeweller	y stores and	watch and j	ewellery repa	air shops	
SICE Grouping 6.	56				_	
	Sma	all firms wi	th revenue 1	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bou	ındary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,589				
Financial ratios						
Profitability (percentages)						
Net profit margin	2.8	0.2	-8.6	-2.2	1.4	0.4
Pretax profit margin	3.3	0.2	-9.0	-2.4	1.9	0.5
Operating profit margin	5.2	1.9	-5.3	0.5	4.0	2.7
Gross profit margin	37.8	32.6	28.2	31.1	34.2	33.9
Operating revenue to net operating assets	263.4	176.6	111.1	165.9	232.3	469.1
Return on net operating assets	10.4	2.7	-9.3	0.6	8.6	8.1
Pretax profit to assets	5.7	0.3	-9.6	-1.9	3.1	0.7
Return on capital employed	10.0	3.1	-8.5	1.0	8.4	6.7
Return on equity (2)	13.9	3.4	-11.9	1.7	9.4	***
Efficiency (ratios) Receivable turnover	 1.41	 0.97	0.60	 0.80	 0.71	2000.
Inventory turnover Liquidity/Solvency (ratios)	2.72	****	0.00	0.80	0.71	
Working capital	5.05	2.73	1.54	3.29	1.92	1.16
Debt to equity	0.05	0.43	1.63	0.30	0.60	0.75
Liabilities to assets	0.30	0.66	0.88	0.67	0.63	0.66
Interest coverage	2.96	1.05	-1.63	0.92	2.10	1.20
Distribution of firms by profits/losses	5		Firms with profits (%)	Firms with losses (%)		
Operating profit			66	34		
Pretax profit			63	37		
Net profit			62	38		
Percentage of firms with zero or negative equi	ty(2)		1	17		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 383

Industry

183 - Jewellery stores and watch and jewellery repair shops

SICE Grouping 656	Small firms with revenue	Medium firms with revenue
	under \$5 million	from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.8	6.0
Accounts receivable	5.1	5.2
Inventory	63.6	60.4
Capital assets	12.4	13.0
Other assets	2.6	3.5
Total operating assets	91.5	88.1
Investments and accounts with affiliates	5.4	6.0
Portfolio investments and loans with non-affiliates	3.0	5.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.8	36.2
Borrowing:		
Banks	12.9	16.8
Short term paper	0.1	0.3
Mortgages	4.1	0.6
Bonds	1.0	3.9
Other loans	2.8	4.8
Amount owing to affiliates	27.9	20.1
Other liabilities	1.1	3.2
Deferred income tax	0.0	-0.4
Total liabilities	67.6	85.5
Shareholders' equity		
Share capital	4.6	0.2
Retained earnings	27.6	14.3
Other surplus	0.2	
Total shareholders' equity	32.4	14.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	80.4	80.0
Current liabilities - % of total assets	38.5	68.4

Small and Medium Firms Revenue under \$25 million, Refer	onco Voca 100		u rerjorman	ice Indicators	s for Canadi	
						Page: 384
Industry SICE Grouping	184 - Camer	ra and photog	graphic suppl	y stores	59	
SICE Grouping	657					
	S	mall firms v	vith revenue	under \$5 mi	llion	Medium firms with revenue from \$5 millio to \$25 million
		Quartile B	oundary (1)	Me	dian	
	Bette Q3 75%	Q2	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		436				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.8	2.2	-0.8	3.2	0.9	=
Pretax profit margin	4.2	2.7	-0.3	3.5	1.1	
Operating profit margin	7.1	4.9	-0.3	5,2	2.5	
Gross profit margin	34.2	32.2	29.4	33.0	30.9	***
Operating revenue to net operating assets	681.8	496.1	230.9	514.8	453.4	•••
Return on net operating assets	35.3	16.8	2.1	23.6	10.2	
Pretax profit to assets	19.5	6.8	-0.1	18.3	4.7	
Return on capital employed	44.3	15.5	2.5	21.9	12.2	···
Return on equity (2)	•••	22.5	***	32.9	7.9	
Efficiency (ratios)						
Receivable turnover	***	•••				
nventory turnover	8.20	5.16	3.73	5.24	3.85	***
Liquidity/Solvency (ratios)						
Vorking capital	2.78	1.60	0.90	1.39	1.67	423
Pebt to equity	0.05	0.05	0.67	0.05	0.67	
iabilities to assets	0.44	0.69	1.02	0.77	0.54	
nterest coverage	5.10	2.41	0.63	2.15	1.81	
Distribution of firms by profits/loss	ses		Firms with	Firms with		
perating profit	S		profits (%)	losses (%)		
retax profit			72 72	28		
let profit			72	28		
ercentage of firms with zero or negative eq			67	33 28		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

Page: 385

184 - Camera and photographic supply stores Industry 657 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	14.1	
Accounts receivable	12.2	€.
Inventory	35.4	(*
Capital assets	29.8	-
Other assets	3.1	Ē
Total operating assets	94.6	-
Investments and accounts with affiliates	1.4	*
Portfolio investments and loans with non-affiliates	4.0	-
Total assets	100.0	÷
Liabilities		
Accounts payable	20.7	9 7
Borrowing:		
Banks	14.8	:=:
Short term paper	0.0	4
Mortgages	3.2	2
Bonds	· 🚅	-
Other loans	7.4	-
Amount owing to affiliates	20.6	1.5.
Other liabilities	5.8	×
Deferred income tax	0.2	(2)
Total liabilities	72.5	•
Shareholders' equity		
Share capital	2.6	727
Retained earnings	24.8	•
Other surplus	0.0	원함
Total shareholders' equity	27.5	8
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	67.5	•
Current liabilities - % of total assets	41.8	

Small and Medium Firms Revenue under \$25 million, Refer	ence Year 1993	Financia	l Performan	ce Indicators	for Canadi	an Business Page: 386
Industry	185 - Toy, hol	bby, novelty	y and souven	ir stores		-
SICE Grouping	658					
	Sm	Small firms with revenue under \$5 million				Medium firms with revenue from \$5 millio to \$25 million
		Quartile Bo	oundary (1)	Med	dian	
	Better	Average		Firms	Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group	27	1,272				
Financial ratios						
Profitability (percentages)						
Net profit margin	4.9	1.3	-1.3	1.1	1.4	
Pretax profit margin	6.3	1.3	-0.7	1.1	1.9	
Operating profit margin	6.3	2.9	-0.8	2.2	2.8	
Gross profit margin	33.7	31.2	28.6	31.1	31.1	
Operating revenue to net operating assets	565.3	316.1	190.4	346.9	221.7	
Return on net operating assets	18.7	5.2	-1.0	4.2	5.2	
Pretax profit to assets	9.0	2.0	-1.1	2.0	2.3	***
Return on capital employed	19.0	7.2	1.9	9.0	4.4	•••
Return on equity (2)	39.2	7.0	1.8	8.6	2.9	
Efficiency (ratios)						
Receivable turnover	30.00	23.00	11.10	15.10	22.95	
nventory turnover	3.07	2.61	1.73	2.44	2.59	***
Liquidity/Solvency (ratios)						
Vorking capital	4.82	1.73	1.23	1.73	1.52	***
Oebt to equity	0.05	0.97	2.41	1.08	0.25	***
iabilities to assets	0.48	0.74	0.98	0.74	0.62	•••
nterest coverage	3.27	1.20	1.00	1.20	1.08	
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		
perating profit			83	17		
retax profit			76	24		

24

17

76

Percentage of firms with zero or negative equity(2)

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Page: 387 Revenue under \$25 million, Reference Year 1993 185 - Toy, hobby, novelty and souvenir stores Industry 658 **SICE Grouping** Medium firms with revenue Small firms with revenue under \$5 million from \$5 million to \$25 million % Balance Sheet Structure for a typical firm % Assets 9.1 Cash 5.5 Accounts receivable 46.9 Inventory 23.8 Capital assets 1.7 Other assets 86.9 Total operating assets 9.7 Investments and accounts with affiliates 3.3 Portfolio investments and loans with non-affiliates 100.0 Total assets Liabilities 19.0 Accounts payable Borrowing: 14.8 Banks 0.1 Short term paper 4.8 Mortgages 1.3 Bonds 5.2 Other loans 20.2 Amount owing to affiliates 1.2 Other liabilities 0.5 Deferred income tax 67.0 Total liabilities Shareholders' equity 4.4 Share capital 27.1

1.5

33.0 100.0

69.1

38.6

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets Current liabilities - % of total assets

Other surplus

Small and Medium 1	Firms Financial Performance	ce Indicators for Canadian Business
Revenue under \$25 millio	n, Reference Year 1993	Page: 388
Industry	186 - Other retail stores	
SICE Grouping	659	

	Sma	Medium firms with revenue from \$5 million to \$25 million				
	Quartile		undary (1)	Med	lian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		6,773	W			
Financial ratios						
Profitability (percentages)						
Net profit margin	2.7	0.2	-4.5	-1.3	1.3	0.7
Pretax profit margin	3.4	0.2	-4.8	-1.4	1.5	0.9
Operating profit margin	4.6	1.1	-3.4	0.5	2.4	1.8
Gross profit margin	31.9	30.0	27.0	29.5	30.6	30.4
Operating revenue to net operating assets	763.0	393.7	193.7	348.1	479.5	400.3
Return on net operating assets	18.4	4.9	-10.1	2.3	11.3	6.4
Pretax profit to assets	7.1	0.6	-13.3	-2.8	4.4	2.1
Return on capital employed	17.2	5.4	-7.8	2.7	10.7	5.8
Return on equity (2)	22.9	5.4	-12.3	-0.9	11.4	8.6
Efficiency (ratios)						
Receivable turnover	30.00	28.39	11.59	29.10	26.06	30.00
Inventory turnover	8.51	4.36	2.25	3.94	4.66	4.12
Liquidity/Solvency (ratios)						
Working capital	3.18	1.65	0.89	1.58	1.65	1.52
Debt to equity	0.05	0.38	1.98	0.18	0.50	0.70
Liabilities to assets	0.52	0.81	1.02	0.89	0.74	0.67
Interest coverage	3.46	1.00	-2.58	0.66	1.90	1.74
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			68	32		
Pretax profit			61	39		
Net profit			61	39		
Percentage of firms with zero or negative equity(2)			2	0		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 389

Industry	186	- Other retail stores
SICE Grouping	659	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.3	2.0
Accounts receivable	9.5	7.7
Inventory	37.7	35.6
Capital assets	25.8	20.6
Other assets	4.0	4.1
Total operating assets	86.3	70.0
Investments and accounts with affiliates	7.3	29.5
Portfolio investments and loans with non-affiliates	6.4	0.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.9	18.5
Borrowing:		
Banks	13.3	18.5
Short term paper	0.2	0.2
Mortgages	4.9	2.7
Bonds	1.4	2.7
Other loans	5.5	4.1
Amount owing to affiliates	18.8	10.9
Other liabilities	4.1	1.5
Deferred income tax	0.2	0.2
Total liabilities	67.4	59.4
Shareholders' equity		
Share capital	4.1	30.4
Retained earnings	27.9	9.7
Other surplus	0.6	0.5
Total shareholders' equity	32.6	40.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	61.5	47.5
Current liabilities - % of total assets	36.5	40.7

Small and Medium Firms	Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refer	ence Year 1993	93 Page: 390					
Industry	187 - Vending	g machine oj	perators	***			
SICE Grouping	691						
	Sm	all firms wi	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million	
		Quartile Bo	undary (1)	Me	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		1,171					
Financial ratios							
Profitability (percentages)							
Net profit margin	6.5	1.6	-1.7	1.4	1.6		
Pretax profit margin	7.2	1.9	-2.0	1.9	1.9		
Operating profit margin	7.7	3.9	-0.2	3.9	3.6	***	
Gross profit margin	21.2	19.4	17.6	18.2	17.1		
Operating revenue to net operating assets	433.4	283.8	157.5	238.9	308.4		
Return on net operating assets	20.9	9.9	0.2	8.4	13.5		
Pretax profit to assets	12.6	3.9	-3.5	2.8	5.8	***	
Return on capital employed	19.2	10.2	2.2	9.7	12.4	***	
Return on equity (2)	32.3	11.0	-2.0	6.8	12.9	30***S	
Efficiency (ratios)		*					
Receivable turnover	24.50	13.00	9.00	19.20	17.40	***	
nventory turnover		0.42	766	0.84	•••	1004	
Liquidity/Solvency (ratios)							
Working capital	2.09	0.80	0.30	0.84	0.69		
Debt to equity	0.05	0.39	1.84	0.05	1.16		
Liabilities to assets	0.49	0.80	1.07	0.93	0.64		
nterest coverage	4.43	1.19	0.51	1.00	2.15		
Distribution of firms by profits/loss	ses		Firms with	Firms with			
Operating profit			profits (%)	losses (%)			
retax profit			70	20			
Net profit				30			
ercentage of firms with zero or negative eq			70	30 20		88	

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 391

Industry

187 - Vending machine operators

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.0	*:
Accounts receivable	6.1	9 2.
Inventory	13.0	:**I
Capital assets	56.8	*
Other assets	7.0	824
Total operating assets	92.0	**
Investments and accounts with affiliates	3.3	
Portfolio investments and loans with non-affiliates	4.7	8=0
Total assets	100.0	
,0.0,000		
Liabilities		
Accounts payable	16.2	
Borrowing:		
Banks	18.8	*
Short term paper	ec	*
Mortgages	1.5	
Bonds	-	
Other loans	9.4	-
Amount owing to affiliates	21.4	6 <u>0.</u> 18.
Other liabilities	1.1	₩
Deferred income tax	0.8	
Total liabilities	69.3	
Shareholders' equity		
Share capital	1.8	*)
Retained earnings	27.4	4 9
Other surplus	1.6	(4)
Total shareholders' equity	30.7	· ·
Total liabilities and shareholders' equity	100.0	3-3
Current assets - % of total assets	34.5	
Current liabilities - % of total assets	31.6	

Small and Medium Firms		Financial Performance Inc	Financial Performance Indicators for Canadian Business			
Revenue under \$25 millio	n, Reference	Year 1993	Page: 392			
Industry	188	- Direct sellers				
SICE Grouping	692					

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
-	- La	Quartile Boundary (1)		Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		800				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.0	-0.6	-3.5	-1.1	1.2	- m.
Pretax profit margin	3.8	-0.7	-3.5	-1.1	2.3	
Operating profit margin	5.6	1.0	-1.7	0.9	2.5	
Gross profit margin	23.7	20.1	17.2	19.4	20.5	
Operating revenue to net operating assets	1103.6	570.0	270.6	625.3	327.9	
Return on net operating assets	18.4	4.7	-9.1	3.7	4.7	***
Pretax profit to assets	6.3	-3.1	-13.5	-5.3	4.0	***
Return on capital employed	28.2	8.8	-4.8	5.3	8.8	***
Return on equity (2)	18.7	0.7	-47.3	-7.9	11.8	***
Efficiency (ratios)						
Receivable turnover	20.50	10.70	4.80	7.30	8.10	500
Inventory turnover		0.84	***	***	0.84	***
Liquidity/Solvency (ratios)						
Working capital	1.84	0.93	0.46	0.83	0.86	
Debt to equity	0.05	0.20	2.27	0.28	0.05	300
Liabilities to assets	0.40	0.89	1.14	0.88	0.84	•••
Interest coverage	2.40	0.93	-2.55	0.80	2.57	
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			67	33		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)			2	27		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms 1993

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Revenue under \$25 million, Reference Year 188 - Direct sellers

Industry 692 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.5	*
Accounts receivable	17.8	9 7 3
Inventory	13.2	
Capital assets	31.0	90
Other assets	17.5	**
Total operating assets	90.0	w.
Investments and accounts with affiliates	7.0	15×1
Portfolio investments and loans with non-affiliates	3.0	
Total assets	100.0	(*
Liabilities		
Accounts payable	25.8	
Borrowing:		
Banks	15.8	21
Short term paper	0.1	-
Mortgages	3.2	9 - 1
Bonds	1.1	15
Other loans	11.9	-
Amount owing to affiliates	22.2	2
Other liabilities	5.9	ā
Deferred income tax	0.1	a
Total liabilities	86.1	-
Shareholders' equity		
Share capital	3.0	•
Retained earnings	9.3	*
Other surplus	1.6	-
Total shareholders' equity	13.9	*
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	49.0	
Current liabilities - % of total assets	57.2	2

Small and Medium Firms		Financial Performance Indicators j	Financial Performance Indicators for Canadian Business		
Revenue under \$25 millio	on, Reference	1993	Page: 394		
Industry	189	perators of buildings and dwellings			
SICE Grouping	751				

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
-		Quartile Bo	undary (1)	Med	lian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		21,725				
Financial ratios						
Profitability (percentages)						
Net profit margin	23.9	2.5	-9.0	3.0	1.3	-1.0
Pretax profit margin	30.4	3.2	-9.1	3.2	2.9	-0.7
Operating profit margin	49.8	30.8	4.2	31.6	26.9	23.1
Gross profit margin			***	•••		
Operating revenue to net operating assets	61.4	29.4	16.5	29.3	30.2	30.0
Return on net operating assets	16.5	7.8	2.1	7.8	7.8	7.1
Pretax profit to assets	7.7	0.8	-1.7	0.8	0.6	-0.1
Return on capital employed	12.3	7.0	2.7	6.9	7.7	7.3
Return on equity (2)	25.5	5.6	-2.5	5.1	6.9	4.3
Efficiency (ratios)						
Receivable turnover	30.00	25.98	9.32	24.03	30.00	26.21
Inventory turnover	•••				1000	
Liquidity/Solvency (ratios)						
Working capital	3.90	0.92	0.30	0.97	0.78	0.87
Debt to equity	0.05	0.45	3.36	0.39	1.02	1.41
Liabilities to assets	0.47	0.87	1.05	0.83	0.96	0.93
Interest coverage	1.95	1.03	0.75	1.03	1.02	1.00
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			76	24		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)			3	30		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 189 - Operators of bu	ildings and dwellings	
SICE Grouping 751		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	3.8	1.5
Accounts receivable	1.7	2.1
Inventory	3.4	5.7
Capital assets	67.1	68.2
Other assets	2.3	2.9
Total operating assets	78.3	80.4
Investments and accounts with affiliates	13.2	13.6
Portfolio investments and loans with non-affiliates	8.4	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	3.4	3.6
Borrowing:		
Banks	15.3	16.1
Short term paper	0.8	1.3
Mortgages	25.5	29.6
Bonds	8.4	12.4
Other loans	8.8	8.5
Amount owing to affiliates	20.3	12.5
Other liabilities	5.2	6.4
Deferred income tax	0.8	2.0
Total liabilities	88.5	92.2
Shareholders' equity		10.0
Share capital	8.8	9.2
Retained earnings	-0.5	-5.1
Other surplus	3.2	3.8
Total shareholders' equity	11.5 100.0	7.8 100.0
Total liabilities and shareholders' equity		10.9
Current assets - % of total assets	13.0	
Current liabilities - % of total assets	14.9	13.0

Small and Medium Firms		Financial Performance Indicators fe	Financial Performance Indicators for Canadian Business		
Revenue under \$25 millio	on, Reference 1	r 1993	Page: 396		
Industry	190	Other real estate operators			
SICE Grouping	759				

SICE Grouping 759							
	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million	
		Quartile Boundary (1)		Median			
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		1,253		-			
Financial ratios	X						
Profitability (percentages)							
Net profit margin	19.6	6.1	-1.6	6.5	6.1		
Pretax profit margin	24.6	6.1	-1.6	6.5	6.1		
Operating profit margin	39.9	17.4	1.8	24.8	4.6	•••	
Gross profit margin			***	100	***	***	
Operating revenue to net operating assets	197.3	27.7	12.4	25.8	34.2		
Return on net operating assets	16.4	6.1	0.2	6.1	5.4		
Pretax profit to assets	11.9	2.1	-1.3	1.9	1.9	***	
Return on capital employed	19.7	6.3	1.4	5.9	5.6	***	
Return on equity (2)	14.9	1.1	-0.4	15.3	4.5		
Efficiency (ratios)							
Receivable turnover	30.00	21.03	12.69	21.03	13.85	•••	
Inventory turnover		•••	****			(***)	
Liquidity/Solvency (ratios)							
Working capital	1.91	0.83	0.18	0.83	0.91		
Debt to equity	0.05	0.05	0.84	0.05	0.45	***	
Liabilities to assets	0.47	0.95	1.03	0.98	0.71	•••	
Interest coverage	3.95	1.48	0.58	1.39	1.98		
Distribution of firms by profits/losses			Firms with	Firms with			
			profits (%)	losses (%)			
Operating profit			60	40			
Pretax profit			60	40			
Net profit			60	40			
Percentage of firms with zero or negative equity(2)			3	60			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

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190 - Other real estate operators Industry 759 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	3.1	-
Accounts receivable	1.7	
Inventory	2.7	-
Capital assets	68.1	()
Other assets	1.9	
Total operating assets	77.5	•
Investments and accounts with affiliates	15.6	
Portfolio investments and loans with non-affiliates	6.9	5
Total assets	100.0	•
Liabilities		
Accounts payable	3.6	÷
Borrowing:		
Banks	19.7	
Short term paper	1.0	
Mortgages	9.0	
Bonds	11.0	
Other loans	11.7	(#C)
Amount owing to affiliates	26.5	·
Other liabilities	3.7	-
	1.0	150
Deferred income tax	87.2	
Total liabilities		
Shareholders' equity	2007.004	
Share capital	9.4	
Retained earnings	-1.4	S#0
Other surplus	4.8	
Total shareholders' equity	12.8	•
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	14.4	2
Current liabilities - % of total assets	22.8	¥

Small and Medium Firms			al Performan	ce Indicators	for Canadi	ian Business
Revenue under \$25 million, Refer						Page: 398
Industry	191 - Insura	nce and real	estate agencie	es		
SICE Grouping	761		 			
	Si	nall firms w	ith revenue	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Be	oundary (1)	Me	dian	
	Q3 75%	Average Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1000 5 700	10,639				
Financial ratios						
Profitability (percentages)						
Net profit margin	10.3	2.0	-3.5	3.1	1.6	0.8
Pretax profit margin	13.2	2.9	-4.2	4.2	1.9	1.1
Operating profit margin	14.8	3.9	-3.5	4.0	3.0	1.5
Gross profit margin		•••	***	•••	***	•••
Operating revenue to net operating assets	954.9	353.5	155.8	339.5	383.2	1715.0
Return on net operating assets	41.0	10.2	-8.3	9.6	13.2	14.3
Pretax profit to assets	18.2	3.3	-8.4	3.3	2.8	4.7
Return on capital employed	30.4	7.7	-5.4	7.6	7.7	10.1
Return on equity (2)	39.5	8.4	-5.7	6.6	12.7	17.6
Efficiency (ratios)						
Receivable turnover	30.00	11.48	3.50	8.53	16.22	22.21
nventory turnover		•••	***	•••	•••	
iquidity/Solvency (ratios)						
Vorking capital	1.97	1.13	0.62	1.13	1.13	1.23
ebt to equity	0.05	0.17	0.96	0.12	0.29	0.50
iabilities to assets	0.39	0.72	1.06	0.74	0.68	0.76
nterest coverage	6.96	2.44	-1.00	2.25	2.30	3.37
Distribution of firms by profits/loss	es		Firms with	Firms with		
perating profit			<u>profits (%)</u> 67	losses (%)		
retax profit			66	33		
et profit			66	34 34		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

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Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry SICE Grouping 191 - Insurance and real estate agencies

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.4	15.0
Accounts receivable	19.9	42.0
Inventory	1.4	0.1
Capital assets	18.0	14.8
Other assets	11.1	7.2
Total operating assets	63.8	79.1
Investments and accounts with affiliates	18.0	14.4
Portfolio investments and loans with non-affiliates	18.3	6.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	24.8	46.1
Borrowing:		
Banks	12.5	4.1
Short term paper	0.6	0.3
Mortgages	6.5	1.0
Bonds	5.8	3.1
Other loans	6.4	2.0
Amount owing to affiliates	15.0	11.0
Other liabilities	4.5	4.6
Deferred income tax	1.1	2.6
Total liabilities	77.2	74.7
Shareholders' equity		
Share capital	7.5	5.3
Retained earnings	13.3	20.0
Other surplus	2.0	0.1
Total shareholders' equity	22.8	25.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	29.5	27.5
Current liabilities - % of total assets	26.5	19.0

Small and Medium Firms		,,	Financia	l Performan	ce Indicators	s for Canadi	an Business
Revenue under \$25 million, Refe							Page: 400
Industry		- Employm	ent agenc	ies and perso	nnel supplier	S	
SICE Grouping	771						
		Sma	ll firms w	ith revenue	under \$5 mi	llion	Medium firms with revenue from \$5 millio to \$25 million
			Quartile Bo	undary (1)	Me	dian	
		Better	Average		Firms	Firms	
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group	Disease as a		1,568				
Financial ratios							
Profitability (percentages)							
Net profit margin		7.5	1.2	-6.0	3.5	-0.1	1.2
Pretax profit margin		9.2	1.5	-2.6	3.9	-0.1	1.8
Operating profit margin		9.3	1.1	-2.9	4.3	0.1	1.8
Gross profit margin		•••		***	***	•••	
Operating revenue to net operating assets		2095.4	850.2	284.1	672.6	1101.2	1031.6
Return on net operating assets		50.0	9.0	-11.5	9.3	8.5	30.4
Pretax profit to assets		30.1	3.4	-24.0	5.0	0.2	13.3
Return on capital employed		34.5	11.5	-7.3	10.5	11.8	18.1
Return on equity (2)		43.8	18.1	-3.7	19.1	15.2	19.6
Efficiency (ratios)							
Receivable turnover		16.24	10.94	7.31	10.28	10.00	9.68
nventory turnover		***	200	•••		***	
iquidity/Solvency (ratios)							
Vorking capital		2.60	1.24	0.82	1.50	1.10	1.77
Pebt to equity		0.05	0.13	1.75	0.05	0.22	0.20
iabilities to assets		0.51	0.79	1.17	0.70	0.88	0.59
nterest coverage		5.70	0.83	-4.85	-4.35	0.83	7.61
Distribution of firms by profits/los	ses			Firms with profits (%)	Firms with losses (%)		
perating profit				64	36		
retax profit				63	37		
et profit				63	37		
ercentage of firms with zero or negative ed	quity(2)			1	9		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 192 - Employment agencies and personnel suppliers SICE Grouping 771

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.7	14.1
Accounts receivable	28.6	55.8
Inventory	0.4	8-
Capital assets	14.7	8.9
Other assets	3.0	5.8
Total operating assets	62.3	84.6
Investments and accounts with affiliates	27.4	13.5
Portfolio investments and loans with non-affiliates	10.3	1.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.8	31.3
Borrowing:		
Banks	9.7	9.8
Short term paper	0.0	0.2
Mortgages	0.1	0.3
Bonds	0.5	1.9
Other loans	4.6	2.6
Amount owing to affiliates	25.3	14.0
Other liabilities	7.9	5.6
Deferred income tax	0.0	0.3
Total liabilities	69.0	65.9
Shareholders' equity		
Share capital	3.0	15.6
Retained earnings	23.3	17.7
Other surplus	4.6	0.8
Total shareholders' equity	31.0	34.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	52.7	74.9
Current liabilities - % of total assets	43.4	50.9

Small	and	Medium	Firms
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Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	
CTOP C	

193 - Computer and related services

	Sma	all firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	oundary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		5,566				
Financial ratios				5).		
Profitability (percentages)						
Net profit margin	13.6	3.4	-4.6	1.9	4.6	2.9
Pretax profit margin	16.6	3.3	-4.7	1.9	6.1	4.0
Operating profit margin	17.2	3.4	-0.9	2.5	6.1	4.2
Gross profit margin	544				***	
Operating revenue to net operating assets	1004.6	449.0	227.7	446.4	451.9	366.8
Return on net operating assets	50.0	16.5	-3.3	16.5	16.8	34.2
Pretax profit to assets	38.3	10.6	-9.9	8.8	12.0	9.6
Return on capital employed	33.6	14.8	-9.4	12.8	16.8	23.7
Return on equity (2)	42.7	23.1	-9.0	19.2	26.1	25.2
Efficiency (ratios)						
Receivable turnover	19.26	11.46	7.08	11.75	8.59	7.18
Inventory turnover	****	2.11	***		0.05	•••
Liquidity/Solvency (ratios)						
Working capital	2.88	1.28	0.64	1.24	1.46	1.18
Debt to equity	0.05	0.10	0.67	0.08	0.31	0.31
Liabilities to assets	0.35	0.74	1.02	0.76	0.60	0.63
Interest coverage	15.43	0.90	-3.35	0.14	4.24	4.46
Distribution of firms by profits/losses	(I		Firms with profits (%)	Firms with losses (%)		
Operating profit			73	27		
Pretax profit			70	30		
Net profit			69	31		
Percentage of firms with zero or negative equity(2)			2	2		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page: 403

Industry
SICE Grouping

193 - Computer and related services

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.3	9.7
Accounts receivable	24.2	24.8
Inventory	3.4	9.1
Capital assets	19.8	18.3
Other assets	12.3	12.1
Total operating assets	73.0	73.9
Investments and accounts with affiliates	14.2	17.0
Portfolio investments and loans with non-affiliates	12.8	9.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.9	21.4
Borrowing:		
Banks	9.9	6.4
Short term paper	0.2	0.7
Mortgages	2.3	0.9
Bonds	2.4	2.4
Other loans	5.2	3.3
Amount owing to affiliates	20.6	10.6
Other liabilities	7.1	10.3
	0.5	0.3
Deferred income tax Total liabilities	69.1	56.2
Shareholders' equity	10.7	31.4
Share capital	12.7	9.0
Retained earnings	15.5 2.7	3.4
Other surplus		43.8
Total shareholders' equity	30.9	
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	60.1	64.0
Current liabilities - % of total assets	48.1	37.0

Revenue under \$25 million, Refer	rence Year 1993					Page: 404
Industry	194 - Account	ting and boo	okkeeping se	rvices		
SICE Grouping	773					
	Sm	all firms w	ith revenue	under \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	undary (1)	Me	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,747				
Financial ratios						
Profitability (percentages)						
Net profit margin	15.3	6.6	0.1	6.4	-2.2	1000
Pretax profit margin	18.7	8.5	1.1	8.9	-1.5	======
Operating profit margin	18.9	8.9	1.7	8.9	0.1	
Gross profit margin	***		***	***	•••	
Operating revenue to net operating assets	716.5	452.6	183.8	452.6	386.6	
Return on net operating assets	50.0	19.3	3.1	21.5	0.7	***
Pretax profit to assets	39.6	10.9	1.5	11.4	-3.3	
Return on capital employed	28.4	8.7	-3.2	9.4	-0.5	
Return on equity (2)	43.5	11.9	1.6	12.5	-12.4	•••
Efficiency (ratios)						
Receivable turnover	14.22	9.42	4.81	9.60	8.17	•••
nventory turnover	***	((***))	-			
iquidity/Solvency (ratios)						
Vorking capital	3.00	1.55	0.46	1.31	1.53	
ebt to equity	0.05	0.38	0.75	0.24	0.42	
iabilities to assets	0.27	0.50	0.88	0.50	0.42	***
nterest coverage	14.50	6.40	2.29	6.40	0.20	
		p472,000	Acceptable Services	normal design		
Pistribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		
perating profit			84	16		
retax profit			87	13		
et profit			87	13		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms	Financial Performance Indicators for Can	ıadian Business
Revenue under \$25 million, Reference Year	1993	Page: 405

194 - Accounting and bookkeeping services Industry 773 SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.6	1.0
Accounts receivable	18.3	-
Inventory	1.5	Y2
Capital assets	14.1	•
Other assets	6.8	5
Total operating assets	46.3	•
Investments and accounts with affiliates	25.8	2
Portfolio investments and loans with non-affiliates	27.8	8
Total assets	100.0	•
Liabilities		
Accounts payable	10.1	÷
Borrowing:		
Banks	12.6	•
Short term paper	0.0	3
Mortgages	2.3	
Bonds	0.6	
Other loans	4.9	
Amount owing to affiliates	11.5	i w
Other liabilities	4.8	¥
	0.3	-
Deferred income tax	47.1	-
Total liabilities		
Shareholders' equity		
Share capital	4.9	25e
Retained earnings	38.1	t.≡.
Other surplus	9.8	1.54
Total shareholders' equity	52.9	šo ≡ s
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	41.3	2
Current liabilities - % of total assets	29.8	

Small and Medium Firms			Financial I	Performanc	e Indicators	for Canadi	ian Business
Revenue under \$25 million, Refe	rence :	Year 1993					Page: 406
Industry	195	- Advertis	ing services				
SICE Grouping	774						
		Sma	all firms with	ı revenue u	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Boun	dary (1)	Me	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		- K- 3/100 - 1 - 100	3,010				
Financial ratios							
Profitability (percentages)							
let profit margin		6.0	-0.1	-7.6	-1.2	1.3	1.6
retax profit margin		7.7	-0.1	-7.6	-1.2	1.4	2.1
perating profit margin		7.7	1.2	-6.6	0.9	2.9	2.2
Fross profit margin				***	***	•••	
perating revenue to net operating assets		872.7	416.7	240.1	329.9	641.5	690.1
Return on net operating assets		28.5	6.0	-12.0	2.7	15.9	11.2

17.1

37.5

37.1

12.61

1.67

0.05

0.48

9.96

-0.2

6.7

7.4

7.95

1.05

0.08

0.78

1.69

-17.3

-8.7

-17.2

5.02

0.55

1.28

1.23

-1.51

-1.9

4.5

2.5

7.74

0.94

0.07

0.77

1.15

6.8

18.5

19.7

9.09

....

1.06

0.18

0.78

3.16

3.4

9.2

11.7

4.82

1.16

0.30

0.77

4.14

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	68	32
Pretax profit	62	38
Net profit	61	39
Percentage of firms with zero or negative equity(2)	2	23

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Pretax profit to assets

Return on equity (2)

Efficiency (ratios)

Receivable turnover

Inventory turnover

Working capital

Liabilities to assets

Interest coverage

Debt to equity

Return on capital employed

Liquidity/Solvency (ratios)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 407

195 - Advertising services Industry 774 **SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.5	9.7
Accounts receivable	37.0	38.7
Inventory	2.2	1.7
Capital assets	16.5	9.6
Other assets	5.7	7.0
Total operating assets	77.0	66.6
Investments and accounts with affiliates	12.2	27.4
Portfolio investments and loans with non-affiliates	10.8	5.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	37.0	40.8
Borrowing:		
Banks	8.6	19.9
Short term paper	0.1	0.0
Mortgages	2.1	0.3
Bonds	1.0	0.4
Other loans	3.2	0.8
Amount owing to affiliates	11.9	12.8
Other liabilities	7.7	4.1
Deferred income tax	0.2	1.1
Total liabilities	71.8	80.3
Shareholders' equity		
Share capital	7.5	9.4
Retained earnings	19.6	9.2
Other surplus	1.0	1.0
Total shareholders' equity	28.2	19.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	69.7	59.8
Current liabilities - % of total assets	55.2	48.9

Small and Medium Firms	Financial Performance Indicators for Canadian Business							
Revenue under \$25 million, Refere	1 agc . 400							
		- Architectural, engineering and other scientific and technical services						
SICE Grouping	775							
	Sm	all firms wi	th revenue	Medium firms with revenue from \$5 million to \$25 million				
		Quartile Boundary (1)		Me	dian			
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		8,724						
Financial ratios					******			
Profitability (percentages)								
Net profit margin	9.4	1.8	-4.4	0.7	3.1	1.8		
Pretax profit margin	12.3 *	2.0	-5.0	0.7	3.9	2.4		
Operating profit margin	11.7	3.2	-4.4	1.5	4.4	3.6		
Gross profit margin			•••			***		
Operating revenue to net operating assets	618.4	345.9	176.4	337.1	369.6	383.1		
Return on net operating assets	31.9	7.4	-11.7	4.2	14.8	13.2		
Pretax profit to assets	18.5	3.3	-7.6	1.6	7.1	5.9		
Return on capital employed	21.9	6.7	-9.2	4.2	12.3	10.8		
Return on equity (2)	34,9	9.0	-10.0	5.3	14.6	14.2		
Efficiency (ratios)								
Receivable turnover	11.95	7.17	4.23	7.76	5.12	4.57		
Inventory turnover	***	***	***			•••		
Liquidity/Solvency (ratios)								
Working capital	3.03	1.43	0.87	1.40	1.48	1.27		
Debt to equity	0.05	0.24	1.19	0.18	0.43	0.52		
Liabilities to assets	0.30	0.58	0.95	0.56	0.61	0.72		
Interest coverage	8.05	1.96	-1.88	1.00	3.61	4.34		
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)				
Operating profit			62	38				
Pretax profit			61	39				
Net profit			61	39				
Percentage of firms with zero or negative equ	ity(2)			5				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms		Financial Performance Indicators for Canadian Business			
Revenue under \$25 millio	on, Reference Year	1993	Page: 409		
Industry	196 - A	chitectural, engineering and	other scientific and technical services		
SICE Grouping	775				

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.7	7.5
Accounts receivable	28.1	32.8
Inventory	2.6	3.6
Capital assets	24.9	25.2
Other assets	5.5	6.5
Total operating assets	74.7	75.6
Investments and accounts with affiliates	14.1	10.1
Portfolio investments and loans with non-affiliates	11.1	14.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.6	20.2
Borrowing:		
Banks	12.0	9.3
Short term paper	0.2	0.2
Mortgages	3.0	1.2
Bonds	2.7	2.2
Other loans	6.2	5.3
Amount owing to affiliates	14.1	15.1
Other liabilities	4.4	5.0
Deferred income tax	0.4	0.6
Total liabilities	61.7	59.1
Shareholders' equity		
Share capital	25.6	38.5
Retained earnings	11.7	-0.9
Other surplus	1.0	3.2
Total shareholders' equity	38.3	40.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	56.2	63.1
Current liabilities - % of total assets	35.2	39.1

Small and Medium Firms F	Financial Performance Indicators for Canadian Busin			
Revenue under \$25 million, Reference Year 1993	Page: 410			

Kevenue under \$25 million, Refere	- I	cui 1773					Page: 410
Industry		- Offices o	of lawyers	and notaries			20000 11000 2000
SICE Grouping	776						
		Sma	Medium firms with revenue from \$5 million to \$25 million				
		Quartile Boundary (1)			Median		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			1,224				
Financial ratios							
Profitability (percentages)							
Net profit margin		20.7	8.4	-4.1	5.4	19.3	
Pretax profit margin		26.8	8.7	-4.7	6.5	26.1	
Operating profit margin		27.6	6.8	-4.3	4.7	26.4	***
Gross profit margin			•••	•••	1000	***	(***)
Operating revenue to net operating assets		516.1	221.2	131.0	211.6	224.6	1111
Return on net operating assets		50.0	15.1	-21.0	11.5	50.0	•••
Pretax profit to assets		29.6	12.9	-8.5	12.0	31.4	
Return on capital employed		36.0	13.5	-14.9	13.2	34.5	ct.
Return on equity (2)		40.8	13.2	-8.9	10.2	43.0	1555
Efficiency (ratios)							
Receivable turnover		20.31	6.15	5.14	6.28	3.37	***
nventory turnover		•••	•••	***		***	***
Liquidity/Solvency (ratios)							
Working capital		2.88	1.13	0.26	0.81	1.65	¥
Debt to equity		0.05	0.12	0.93	0.08	0.24	•••
iabilities to assets		0.28	0.73	1.37	0.82	0.40	
nterest coverage		7.80	1.50	-1.69	1.32	***	***
Distribution of firms by profits/loss	es	- Santa		Firms with profits (%)	Firms with losses (%)		
perating profit				82	18		
retax profit				84	16		
let profit				84	16		
ercentage of firms with zero or negative eq	uity(2)			1	8		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business Page: 411 Revenue under \$25 million, Reference Year 1993 197 - Offices of lawyers and notaries Industry 776 **SICE Grouping** Medium firms with revenue Small firms with revenue under \$5 million from \$5 million to \$25 million % Balance Sheet Structure for a typical firm % **Assets** 14.4 Cash 25.7 Accounts receivable 3.5 Inventory 24.9 Capital assets 4.8 Other assets 73.5 Total operating assets 15.9 Investments and accounts with affiliates 10.6 Portfolio investments and loans with non-affiliates 100.0 Total assets Liabilities Accounts payable 17.1 Borrowing: 10.2 Banks 0.2 Short term paper 9.3 Mortgages 2.3 **Bonds** 3.7 Other loans 9.6 Amount owing to affiliates 3.8 Other liabilities 0.3 Deferred income tax 56.5

Total liabilities	56.5	•
Shareholders' equity		
Share capital	3.2	5
Retained earnings	39.0	₹.
Other surplus	1.3	7.0
Total shareholders' equity	43.5	
Total liabilities and shareholders' equity	100.0	ā

50.5

33.7

Current assets - % of total assets

Current liabilities - % of total assets

Small and Medium Firms			Financia	l Performan	ce Indicators	for Canadi	an Business
Revenue under \$25 million, Refer	1 460 . 412						
Industry SICE Grouping	198 777	 Managen 	nent consu	lting services	S		
oroz orozping		Sma	Medium firms with revenue from \$5 millio to \$25 million				
		-	Quartile Bo	undary (1)	Med	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			10,386				
Financial ratios							
Profitability (percentages)							
Net profit margin		22.2	4.2	-2.7	4.1	4.6	2.1
Pretax profit margin		26.7	4.2	-3.2	4.1	5.4	3.0
Operating profit margin		24.8	4.0	-3.5	3.4	5.6	2.6
Gross profit margin				•••	***	***	
Operating revenue to net operating assets		682.5	272.9	113.6	241.2	425.8	486.5
Return on net operating assets		47.5	12.2	-9.2	11.7	15.1	16.1
Pretax profit to assets		27.1	6.3	-5.5	5.5	11.4	8.6
Return on capital employed		29.9	9.3	-4.1	7.8	13.2	15.1
Return on equity (2)		44.5	15.1	-2.4	13.4	15.8	19.3
Efficiency (ratios)							
Receivable turnover		23.34	12.08	5.87	12.08	10.76	13.05
nventory turnover		•••	•••		***		
iquidity/Solvency (ratios)							
Vorking capital		3.89	1.49	0.58	1.59	1.34	1.12
9ebt to equity		0.05	0.18	1.17	0.15	0.30	0.74
iabilities to assets		0.23	0.56	0.99	0.54	0.67	0.71
nterest coverage		12.11	1.80	-2.25	1.11	6.18	4.02
Distribution of firms by profits/loss	ses			Firms with profits (%)	Firms with losses (%)		
perating profit				66	34		
retax profit				68	32		
et profit				67	33		
ercentage of firms with zero or negative eq	uity(2)				8		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Industry 198 - Managemen	t consulting services	
SICE Grouping 777		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.5	9.4
Accounts receivable	10.5	14.5
Inventory	2.5	1.8
Capital assets	19.2	17.9
Other assets	3.9	12.0
Total operating assets	46.6	55.6
Investments and accounts with affiliates	32.3	20.2
Portfolio investments and loans with non-affiliates	21.1	24.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.9	21.9
Borrowing:		
Banks	10.4	6.3
Short term paper	0.3	1.3
Mortgages	4.9	4.5
Bonds	3.4	1.8
Other loans	5.8	2.9
Amount owing to affiliates	20.6	24.4
Other liabilities	2.7	6.9
Outo, addings		

Deferred income tax	0.2	2.5
Total liabilities	59.2	72.4
Shareholders' equity		
Share capital	9.8	15.1
Retained earnings	27.5	9.6
Other surplus	3.5	2.9
Total shareholders' equity	40.8	27.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	38.0	49.6
Current liabilities - % of total assets	25.5	35.3

Small and Medium Firms	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	nce Year 1993					Page: 414
	199 - Other bu	isiness serv	ices			
SICE Grouping	779					
	Sm	all firms w	Medium firms with revenue from \$5 million to \$25 million			
		Quartile Bo	undary (1)	Med	dian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		11,497				
Financial ratios			3			
Profitability (percentages)						
Net profit margin	14.6	3.9	-0.9	4.2	3.5	1.4
Pretax profit margin	18.2	4.7	-0.9	4.7	4.3	1.9
Operating profit margin	18.4	5.6	-0.3	5.6	5.3	2.2
Gross profit margin	1111	222				
Operating revenue to net operating assets	733.7	344.0	144.4	310.6	441.3	458.3
Return on net operating assets	50.0	16.7	-0.8	13.9	20.2	11.6
Pretax profit to assets	25.6	7.2	-1.1	7.1	7.4	2.6
Return on capital employed	39.0	12.4	2.3	10.7	15.1	7.6
Return on equity (2)	42.9	16.7	0.9	14.2	23.5	12.1
Efficiency (ratios)						
Receivable turnover	17.89	9.33	5.11	9.32	9.46	6.76
Inventory turnover	•••	•••	211	•••	•••	***
Liquidity/Solvency (ratios)						
Working capital	3.41	1.38	0.71	1.57	1.16	1.08
Debt to equity	0.05	0.24	1.30	0.20	0.44	0.49
Liabilities to assets	0.27	0.59	0.93	0.56	0.62	0.82
Interest coverage	16.23	2.96	0.71	2.96	3.41	2.62
Distribution of firms by profits/losse	es		Firms with profits (%)	Firms with losses (%)		
Operating profit			74	26		
Pretax profit			73	27		
Net profit			72	28		
Percentage of firms with zero or negative equ	ity(2)		1	15		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page: 415

Industry	199 - Other business services
SICE Grouping	779

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	9.5	6.8		
Accounts receivable	17.2	28.8		
Inventory	2.8	5.6		
Capital assets	23.0	21.2		
Other assets	4.2	11.8		
Total operating assets	56.6	74.2		
Investments and accounts with affiliates	28.7	18.8		
Portfolio investments and loans with non-affiliates	14.7	7.0		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	14.7	21.9		
Borrowing:				
Banks	12.5	14.4		
Short term paper	0.4	0.5		
Mortgages	5.7	1.4		
Bonds	4.0	5.1		
Other loans	6.3	5.3		
Amount owing to affiliates	19.6	16.5		
Other liabilities	3.6	10.2		
Deferred income tax	0.5	1.4		
Total liabilities	67.2	76.7		
Shareholders' equity		petrosy.		
Share capital	10.0	8.9		
Retained earnings	19.7	14.0		
Other surplus	3.2	0.4		
Total shareholders' equity	32.8	23.3		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	42.4	49.3		
Current liabilities - % of total assets	33.7	49.1		

Small and Medium Firms	116580 0967400000		Performan	ce Indicators	s for Canadi	ian Business
Revenue under \$25 million, Refer	rence Year 1993					Page: 416
Industry	200 - Elemen	tary and seco	ndary educa	tion		
SICE Grouping	851					
	Sm	all firms wi	th revenue t	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million
	\$ -2-00	Quartile Boundary (1)				
	Better	Average	Worse	Firms	dian Firms	
	Q3 75%	Q2 50%	Q1	under \$500,000	\$500,000 to \$5 million	Median
		30 70	25%			
Number of firms in the group		176				
Financial ratios						1000
Profitability (percentages)						
Net profit margin	11.9	11.1	6.2		9.1	= =
Pretax profit margin	13.8	10.7	7.6		9.1	***
Operating profit margin	14.5	10.6	8.9	***	11.7	•••
Gross profit margin	***	****		***		222
perating revenue to net operating assets	618.7	456.1	184.0	***	152.4	***
Return on net operating assets	50.0	42.8	15.1		15.1	•••
retax profit to assets	44.8	41.2	8.6	***	8.6	•••
teturn on capital employed	21.7	13.7	7.4		13.1	***
leturn on equity (2)	35.1	14.2	5.2	***	18.1	Sec
Efficiency (ratios)						
Receivable turnover	•••		***	***	•••	200
nventory turnover		***		••••	•••	***
iquidity/Solvency (ratios)						
Vorking capital	3.64	2.21	0.30		0.70	***
Pebt to equity	0.16	0.76	14.50	***	0.76	
100 100 100 100 100 100 100 100 100 100				10,377.5	127400 (P12700)	3-1

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	90	10
Pretax profit	90	10
Net profit	90	10
Percentage of firms with zero or negative equity(2)	1	0

7.30

0.95

0.53

4.63

0.24

Liabilities to assets

Interest coverage

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Fir	ms	Financial Performance Indicators	
Revenue under \$25 million,	Reference Year 1	1993	Page: 417
Industry	200 - Eleme	ntary and secondary education	
SICE Grouping	851		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure fo	r a typical firm	%	%
Assets			
Cash		8.5	*
Accounts receivable		4.1	5
Inventory		0.6	5
Capital assets		63.8	*
Other assets		9.5	×
Total operating assets		86.4	•
Investments and accounts with	affiliates	5.9	•
Portfolio investments and loans	s with non-affiliates	7.7	5
Total assets		100.0	•
Liabilities			
Accounts payable		9.2	
Borrowing:			
Banks		10.7	120
Short term paper		0.1	·±3
Mortgages		10.1	☆ ☆
Bonds		1.1	100
Other loans		7.4	•
Amount owing to affiliates		5.8	7720
Other liabilities		15.2	
Deferred income tax		0.1	37.7
Total liabilities		59.7). = 0
Shareholders' equity		8.2	
Share capital		32.0	\$.5 9
Retained earnings		0.1	::E
Other surplus Total shareholders' equit		0.1	9 5

22.9 26.6

Total liabilities and shareholders' equity

Current assets - % of total assets

Small and Medium Firms	Augh Statemen	Financia	al Performan	ce Indicators	for Canadi	an Business	
Revenue under \$25 million, Refer	ence Year 1993					Page : 418	
Industry	201 - Post-sec	ondary nor	-university e	ducation		37	
SICE Grouping	852		100-100-100-100-100-100-100-100-100-100				
	Sm	Small firms with revenue under \$5 million					
		Quartile Be	oundary (1)	Me	dian		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		483					
Financial ratios							
Profitability (percentages)							
Net profit margin	7.1	2.3	-2.8	-0.1	3.4		
Pretax profit margin	9.4	1.6	-2.7	-0.1	3.9	***	
Operating profit margin	5.5	0.7	-3.5	-1.9	5.1	(***	
Gross profit margin	***		•••		•••		
Operating revenue to net operating assets	548.2	442.6	283.0	460.0	416.7	***	
Return on net operating assets	18.8	7.7	-7.8	-6.6	16.0	· · ·	
Pretax profit to assets	16.8	3.8	-7.4	-1.3	8.7		
Return on capital employed	28.1	10.1	-11.0	7.7	17.1		
Return on equity (2)	37.5	0.1	-20.8	•••	37.5	•••	
Efficiency (ratios)							
Receivable turnover	30.00	6.81	4.57	•••	6.81	•••	
nventory turnover		***	1112			•••	
Liquidity/Solvency (ratios)							
Vorking capital	1.85	1.38	0.76	1.18	1.38		
Oebt to equity	0.05	0.19	1.25	0.05	0.58	***	
iabilities to assets	0.55	0.88	1.08	0.78	0.83	***	
nterest coverage	11.53	2.92	0.96	***	5.41	•••	
Distribution of firms by profits/los	ses		Firms with	Firms with		-	
perating profit			<u>profits (%)</u> 66	losses (%) 34			
retax profit			66	34			
et profit			66	34			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Fin Revenue under \$25 million, Reference Year 1993	ancial Performance Indicators	Page: 419
	y non-university education	
ICE Grouping 852		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.2	-
Accounts receivable	25.2	-
Inventory	3.1	-
Capital assets	35.6	-
Other assets	5.6	•
Total operating assets	80.7	1
Investments and accounts with affiliates	12.3	a = £
Portfolio investments and loans with non-affiliates	7.0	*
Total assets	100.0	3 - 2
Liabilities		
Accounts payable	18.8	3.53
Borrowing:		
Banks	4.3	V.
Short term paper	0.0	
Mortgages	9.2	
Bonds	0.1	3.0
Other loans	1.1	8 - 3
Amount owing to affiliates	39.9	3
Other liabilities	25.3	-
Deferred income tax	0.2	· **
Total liabilities	98.8	:=
Shareholders' equity	12	
Share capital	4.1	-
Retained earnings	-3.2	*
Other surplus	0.3	-
Total shareholders' equity	1.2	-
Total liabilities and shareholders' equity	100.0	*
Current assets - % of total assets	50.7	8

Small and Medium Firms Revenue under \$25 million, Refere	nce Vec= 1002	Financial Performance Indicators for Canadian Business					
			- .			Page: 420	
174 (1700 (174 (174 (174 (174 (174 (174 (174 (174	202 - Other ed 859	lucational se	ervices				
SIOZ Grouping		Small firms with revenue under \$5 million					
		Quartile Bo	undary (1)	Med	dian		
	Better Q3 75%	Average Q2 50%		Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		619		**			
Financial ratios							
Profitability (percentages)							
let profit margin	4.5	1.6	-4.5	2.2	-2.1	=	
retax profit margin	6.1	1.5	-5.6	2.2	-2.5	- 4,55	
perating profit margin	9.0	1.7	-3.1	2.2	-1.1		
ross profit margin		***	***	***	***	***	
perating revenue to net operating assets	1042.0	335.2	232.4	331.6	534.3		
eturn on net operating assets	30.4	15.0	-10.2	12.1	15.0	•••	
retax profit to assets	22.4	2.7	-17.3	2.7	-4.7	5252	
eturn on capital employed	27.2	10.3	-3.7	10.3	9.1	(* ***)	
eturn on equity (2)	52.7	16.0	-11.8	15.7	9.6		
Efficiency (ratios)							
eceivable turnover	3×	***		***	***	***	
nventory turnover	•••	•••	•••	***		***	
iquidity/Solvency (ratios)							
orking capital	0.85	0.46	0.26	0.46	0.77	•••	
ebt to equity	0.05	0.35	1.51	0.24	0.26	***	
iabilities to assets	0.70	0.89	1.12	0.82	0.84		
nterest coverage	2.98	0.75	-1.54	0.75	2.98		
istribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)			
perating profit			74	26			
retax profit			70	30			

30

26

Percentage of firms with zero or negative equity(2)

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business Page: 421 Revenue under \$25 million, Reference Year 1993 202 - Other educational services Industry 859 **SICE Grouping** Small firms with revenue Medium firms with revenue under \$5 million from \$5 million to \$25 million Balance Sheet Structure for a typical firm % % **Assets** 16.4 Cash 12.3 Accounts receivable 1.6 Inventory 47.1 Capital assets 11.5 Other assets 88.88 Total operating assets Investments and accounts with affiliates 1.3 9.8 Portfolio investments and loans with non-affiliates 100.0 Total assets Liabilities Accounts payable 21.9 Borrowing: 20.7 Banks 0.2 Short term paper 3.1 Mortgages 2.4 Bonds 10.6 Other loans 20.1 Amount owing to affiliates 10.2 Other liabilities 0.1 Deferred income tax 89.3 Total liabilities Shareholders' equity 2.8 Share capital 7.9

> 10.7 100.0

> > 39.1

42.9

Retained earnings Other surplus

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refe	rence Year 1993	Year 1993						
Industry	203 - Other in	stitutional hea	alth and soc	ial services				
SICE Grouping	862							
	Sm	all firms witl	ı revenue ı	ınder \$5 mi	llion	Medium firms with revenue from \$5 millio to \$25 million		
	***************************************	Quartile Boun	dary (1)	Me	dian			
	Better	Average	Worse	Firms	Firms			
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median		
Number of firms in the group		972						
Financial ratios								
Profitability (percentages)								
Net profit margin	8.2	2.5	-0.8	0.2	2.5	1.5		
retax profit margin	10.3	3.1	-0.3	0.5	3.1	1.7		
Operating profit margin	18.3	10.4	2.4	3.1	11.0	2.0		
Gross profit margin		***		1,000				
Operating revenue to net operating assets	779.8	121.3	62.1	118.1	102.2	300.3		
Return on net operating assets	21.2	14.4	3.4	9.4	12.2	14.0		
retax profit to assets	17.2	3.0	-0.2	9.0	3.0	1.6		
leturn on capital employed	20.6	11.5	2.4	9.1	11.3	7.1		
leturn on equity (2)	41.4	17.0	1.0	***	17.5	19.6		
Efficiency (ratios)								
eceivable turnover	5350	***	***	***	***	1440		
nventory turnover	•••		2333	***	•••	•••		
iquidity/Solvency (ratios)								
Vorking capital	1.45	0.88	0.24	0.84	0.85	0.51		
ebt to equity	0.05	0.57	1.83	0.21	1.17	1.24		
iabilities to assets	0.58	0.69	1.02	0.63	0.82	0.76		
nterest coverage	4.28	1.83	0.95	3.10	1.43	1.20		

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	86	14
Pretax profit	68	32
Net profit	64	36
Percentage of firms with zero or negative equity(2)	2	4

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

Financial Performance Indicators for Canadian Business
Page: 423

Industry

203 - Other institutional health and social services
SICE Grouping

862

	Small firms with revenue	Medium firms with revenue		
	under \$5 million	from \$5 million to \$25 million		
Balance Sheet Structure for a typical firm	%	%		
Assets				
Cash	5.5	4.2		
Accounts receivable	2.9	3.4		
Inventory	1.3	0.3		
Capital assets	58.7	54.8		
Other assets	8.6	8.0		
Total operating assets	76.9	70.7		
Investments and accounts with affiliates	12.9	24.0		
Portfolio investments and loans with non-affiliates	10.2	5.3		
Total assets	100.0	100.0		
Liabilities				
Accounts payable	8.1	13.5		
Borrowing:				
Banks	15.5	10.7		
Short term paper	0.7	0.5		
Mortgages	31.1	41.2		
Bonds	7.7	5.7		
Other loans	6.4	4.9		
Amount owing to affiliates	12.0	23.4		
Other liabilities	3.0	2.9		
Deferred income tax	0.3	0.3		
Total liabilities	84.9	103.1		
Shareholders' equity				
Share capital	6.2	3.7		
Retained earnings	5.0	-8.8		
Other surplus	3.9	2.1		
Total shareholders' equity	15.1	-3.1		
Total liabilities and shareholders' equity	100.0	100.0		
Current assets - % of total assets	22.2	11.3		
Current liabilities - % of total assets	22.7	20.8		

Small and Medium Firms			Financial F	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refe	rence	Year 1993	20100 2011)				Page: 424		
Industry	204	- Non-insti	tutional heal	th services					
SICE Grouping	863								
		Sma	ll firms with	revenue u	ınder \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million		
			Quartile Boun	dary (1)	Me	dian			
		Better	Average	Worse	Firms	Firms			
		Q3	Q2	Q1	under \$500,000	\$500,000 to \$5 million	Median		
		75%	50%	25%	\$300,000	45 minon			
Number of firms in the group		1.00	340						
Financial ratios									
Profitability (percentages)									
Net profit margin		444	0.8	1112	***	4.0			
Pretax profit margin			1.0		***	5.9	***		
Operating profit margin		•••	1.6	***	***	5.2	***		
Gross profit margin		***	***	***	***	***			
Operating revenue to net operating assets		***	450.6	•••	224	343.7			
Return on net operating assets		****	12.0		•••	12.6			
Pretax profit to assets		***	4.3			11.0			
Return on capital employed			12.3			12.3	•••		
Return on equity (2)		•••	9.1	•••	***	25.7	•••		
Efficiency (ratios)									
Receivable turnover		***	10.09	***	***	20.15	***		
nventory turnover		***	***	***	***		***		
iquidity/Solvency (ratios)									
Vorking capital		O•••	0.94			0.94	***		
ebt to equity			0.72	***	***	1.13	•••		
iabilities to assets		***	0.65	***	***	0.65	***		
nterest coverage		-	4.06		•••	6.84			

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Revenue under \$25 million, Reference Year 1993

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204 - Non-institutional health services Industry

SICE Grouping 863

SICE Grouping 863		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	21.1	97
Accounts receivable	21.3	·
Inventory	0.7	•
Capital assets	37.9	(C)
Other assets	13.1	्र
Total operating assets	94.1	121
Investments and accounts with affiliates	1.1	
Portfolio investments and loans with non-affiliates	4.8	
Total assets	100.0	120
Liabilities		
Accounts payable	28.3	=
Borrowing:		
Banks	15.7	#
Short term paper	0.4	(1-)
Mortgages	1.0	-
Bonds	5.0	-
Other loans	6.0	-
Amount owing to affiliates	10.3	7
Other liabilities	3.0	-
Deferred income tax	0.1	
Total liabilities	69.7	-
Shareholders' equity		
Share capital	2.9	
Retained earnings	27.4	-
Other surplus	/ -	¥
Total shareholders' equity	30.3	¥1
Total liabilities and shareholders' equity	100.0	•
Current assets - % of total assets	52.0	150
Current liabilities - % of total assets	42.6	@F

Small and Medium Firms		Financial	Performane	ce Indicators	for Canadi	an Business
Revenue under \$25 million, Refere	ence Year 1993					Page: 426
Industry	205 - Non-inst	itutional soc	ial services			
SICE Grouping	864					
	Sma	all firms wi	th revenue (ınder \$5 mil	lion	Medium firms with revenue from \$5 million to \$25 million
		Quartile Bou	ndary (1)	Med	lian	
	Better	Average	Worse	Firms	Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group		1,151				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.2	-0.7	-3.8	0.3	-1.8	
retax profit margin	3.0	0.3	-5.0	0.3	1.9	•••
Operating profit margin	6.6	2.2	-2.8	2.2	3.7	***
Gross profit margin	***	•••	***		***	
Operating revenue to net operating assets	1172.2	641.1	244.4	641.1	628.0	
Return on net operating assets	32.5	7.4	-33.4	7.4	7.6	•••
Pretax profit to assets	12.6	0.4	-15.6	0.7	-0.4	1 ***
Return on capital employed	30.4	7.5	-40.6	7.5	7.2	
Return on equity (2)		20.5	1255	5.7	0.3	
Efficiency (ratios)						
Receivable turnover	2000			•••		
nventory turnover	•••		277		****	***
Liquidity/Solvency (ratios)						
Vorking capital	1.47	1.17	0.95	1.17	1.27	1870
Pebt to equity		0.05		0.05	0.07	
iabilities to assets	0.37	0.82	1.04	0.82	0.74	a
nterest coverage		1.24	***	***	5.67	***
Distribution of firms by profits/loss	ses		Firms with	Firms with	-	
Operating profit			profits (%) 67	losses (%) 33		
Land by over			O1	33		

60

40

40

30

Percentage of firms with zero or negative equity(2)

Pretax profit

Net profit

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Industry 205 - Non-institutional social services SICE Grouping 864

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.2	-
Accounts receivable	11.5	5
Inventory	1.2	
Capital assets	49.5	*
Other assets	7.1	-
Total operating assets	80.5	•
Investments and accounts with affiliates	12.3	B
Portfolio investments and loans with non-affiliates	7.2	-
Total assets	100.0	-
Liabilities		
Accounts payable	11.9	-
Borrowing:		
Banks	27.4	
Short term paper	(5)	
Mortgages	9.3	
Bonds	-	150
Other loans	11.9	70 PM
Amount owing to affiliates	17.0	122
Other liabilities	7.7	
Deferred income tax	3.6	6 7 3
Total liabilities	88.9	-
Shareholders' equity		
Share capital	3.1	-
Retained earnings	8.0	
Other surplus		-
Total shareholders' equity	11.1	•
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	35.7	2
Current liabilities - % of total assets	34.1	ğ

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Small and Medium Firms		Financial Performance Indicators for Canadian Busin
Revenue under \$25 millio	n, Reference Year 1993	Page:
Industry	206 - Offices	of physicians, surgeons and dentists, private practice
SICE Grouping	865	## 5 S 674

SICE Grouping 865						
	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	undary (1)	Med	lian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		7,268		XIII 1904		
Financial ratios						
Profitability (percentages)						
Net profit margin	30.3	16.5	6.6	16.2	16.3	
Pretax profit margin	37.9	21.0	8.4	21.1	21.0	***
Operating profit margin	37.4	21.5	12.6	23.4	21.4	***
Gross profit margin	***		***	•••	•••	
Operating revenue to net operating assets	742.9	329.9	175.1	321.1	389.3	***
Return on net operating assets	50.0	46.5	23.3	47.0	50.0	
Pretax profit to assets	50.0	28.1	11.4	25.9	28.8	****
Return on capital employed	48.5	25.9	10.7	31.2	31.3	
Return on equity (2)	59.8	33.4	11.8	53.3	36.3	***
Efficiency (ratios)						
Receivable turnover	23.18	14.19	9.96	14.87	13.10	(***
Inventory turnover	***	366	•••			18.00
Liquidity/Solvency (ratios)						
Working capital	4.56	1.49	0.49	1.48	1.49	
Debt to equity	0.05	0.25	1.16	0.31	0.17	3007
Liabilities to assets	0.15	0.44	0.92	0.47	0.34	***
Interest coverage	35.75	15.08	3.71	10.40	27.92	
Distribution of firms by profits/losses			Firms with	Firms with		
Operating profit			profits (%)	losses (%)		
Pretax profit			92	8		
Net profit			92	8		
Percentage of firms with zero or negative equity(2)				14		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium FirmsFinancial Performance Indicators for Canadian BusinessRevenue under \$25 million, Reference Year1993Page : 429

 Industry
 206 - Offices of physicians, surgeons and dentists, private practice

 SICE Grouping
 865

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.1	(m.)
Accounts receivable	10.6	2.5.5 2002
Inventory	0.6	(5)
Capital assets	24.7	*
Other assets	5.5	
Total operating assets	56.5	S € 8
Investments and accounts with affiliates	19.2	1000
Portfolio investments and loans with non-affiliates	24.3	1875
Total assets	100.0	(-)
Liabilities		
Accounts payable	10.3	•
Borrowing:		
Banks	9.1	2
Short term paper	0.2	•
Mortgages	5.0	*
Bonds	2.1	*
Other loans	3.0	*
Amount owing to affiliates	10.1	¥
Other liabilities	3.7	=
Deferred income tax	0.1	
Total liabilities	43.6	•
Shareholders' equity		
Share capital	5.5	≒ 35
Retained earnings	49.7	-
Other surplus	1.2	
Total shareholders' equity	56.4	•
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	39.4	127
Current liabilities - % of total assets	21.5	-

Small and Medium Firms	ey	Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refer						Page: 430	
Industry	207 - Offices	of other he	alth practition	ners			
SICE Grouping	866						
	Sm	Small firms with revenue under \$5 million					
	4	Quartile B	oundary (1)	Me	dian		
	Better	Averag	e Worse	Firms	Firms		
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median	
Number of firms in the group		1,725					
Financial ratios							
Profitability (percentages)							
Net profit margin	9.1	3.5	0.6	3.6	•••		
Pretax profit margin	11.3	4.5	0.6	4.8	***	***	
Operating profit margin	11.8	6.2	1.4	6.2		•••	
Gross profit margin	***			••	•••	2,0	
Operating revenue to net operating assets	766.4	344.8	203.2	339.0	***		
Return on net operating assets	50.0	26.8	5.0	21.3		***	
Pretax profit to assets	22.9	11.8	1.1	11.8	***		
Return on capital employed	32.9	15.9	2.1	15.9	***	***	
Return on equity (2)	38.7	28.2	5.2	28.2		***	
Efficiency (ratios)							
Receivable turnover	26.80	15.89	9.50	15.89	•••	***	
nventory turnover			***	***	***	•••	
iquidity/Solvency (ratios)							
Vorking capital	2.96	1.21	0.71	1.25			
Oebt to equity	0.05	0.68	1.39	0.68	•••		
iabilities to assets	0.27	0.60	0.86	0.58			
nterest coverage	11.06	3.50	1.00	3.50	***		
Distribution of firms by profits/los	ses		Firms with profits (%)	Firms with			
perating profit			89	losses (%)			
retax profit			78	22			
et profit			78	22			
ercentage of firms with zero or negative ec	mits(2)			1			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

and the second control of the second control	for Canadian Business Page: 431	
Revenue under \$25 million, Reference Year 1993		1 agc . 431
Industry 207 - Offices of other	r health practitioners	
SICE Grouping 866		
	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	20.7	
Accounts receivable	16.5	*
Inventory	3.8	•
Capital assets	34.2	
Other assets	6.9	· 프린
Total operating assets	82.2	**
Investments and accounts with affiliates	6.6	N=
Portfolio investments and loans with non-affiliates	11.2	×-
Total assets	100.0	•
Liabilities		
Accounts payable	17.8	*
Borrowing:		
Banks	12.5	5
Short term paper	0.1	-
Mortgages	6.5	*
Bonds	1.6	×
Other loans	2.7	¥
Amount owing to affiliates	12.3	-
Other liabilities	3.9	
Deferred income tax	-0.2	-
Total liabilities	57.2	2
Shareholders' equity		
Share capital	0.9	
Retained earnings	41.3	¥
Other surplus	0.6	(a)
Total shareholders' equity	42.8	(<u>1</u> 2)
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	48.3	

Small and Medium Firms Financial Performance Indicators for Canadian Business Revenue under \$25 million, Reference Year 1993							
Industry			- 1/1 1 1			Page: 432	
SICE Grouping	868	" Medicai	and other n	ealth laborat	tories		
		Sma	all firms w	ith revenue	under \$5 mil	llion	Medium firms with revenue from \$5 million to \$25 million
			Quartile Bo	undary (1)	Med	dian	
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group			609				
Financial ratios						****	
Profitability (percentages)							
Net profit margin		17.7	1.9	-8.8	4.7	1.9	-6.1
Pretax profit margin		21.7	2.3	-5.2	4.7	2.3	-4.4
Operating profit margin		24.5	9.6	-2.4	18.1	3.6	-10.6
Gross profit margin		•••	***				
Operating revenue to net operating assets		290.7	190.5	75.4	88.5	390.0	110.2
Return on net operating assets		33.5	15.2	5.6	21.1	15.2	2.7
Pretax profit to assets		25.7	6.0	-3.0	9.7	6.0	-2.6
Return on capital employed		23.5	12.4	6.2	16.5	12.4	-4.0
Return on equity (2)		35.5	25.7	19.3		23.9	
Efficiency (ratios)							
Receivable turnover		15.18	11.32	4.81	3 	11.30	11.73
nventory turnover		***	•••		•••	***	
Liquidity/Solvency (ratios)							
Working capital		3.30	1.68	0.61	1.51	1.53	
Debt to equity		0.05	0.42	0.87	0.05	0.42	•••
iabilities to assets		0.43	0.53	1.27	0.61	0.48	0.45
nterest coverage		6.81	1.35	-7.12		2.63	
Distribution of firms by profits/loss	ses		-	Firms with	Firms with		
Perating profit				profits (%) 80	losses (%) 20		
retax profit				64	36		
let profit				64	36		
ercentage of firms with zero or negative eq	it(3)				36		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	208 - Medical and other health laboratories
SICE Grouping	868

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.4	11.1
Accounts receivable	13.7	9.8
Inventory	0.7	1.4
Capital assets	31.3	17.7
Other assets	11.9	33.8
Total operating assets	64.9	73.8
Investments and accounts with affiliates	21.8	7.7
Portfolio investments and loans with non-affiliates	13.3	18.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	7.6	14.7
Borrowing:		
Banks	18.0	12.0
Short term paper	0.1	0.1
Mortgages	5.9	0.2
Bonds	2.3	1.2
Other loans	12.2	10.2
Amount owing to affiliates	21.5	24.5
Other liabilities	7.4	11.4
Deferred income tax	-4.2	0.5
Total liabilities	70.8	74.9
Shareholders' equity		
Share capital	20.9	42.3
Retained earnings	8.2	-17.9
Other surplus	0.1	0.7
Total shareholders' equity	29.2	25.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	31.5	25.0
Current liabilities - % of total assets	32.2	43.0

Small and Medium Firms Revenue under \$25 million, Reference Year 1993			Financial Performance Indicators for Canadian Business							
		Page: 434 O9 - Health and social service associations and agencies								
Industry SICE Crowning		- Health a	nd social se	rvice associa	tions and ag	encies				
SICE Grouping	869									
		Sm	all firms w	ith revenue 1	ınder \$5 mi	llion	Medium firms with revenue from \$5 million to \$25 million			
				undary (1)	Me	dian				
		Better	Average	Worse	Firms	Firms				
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million		Median		
Number of firms in the group			261					19 20, 1920, 1920, 1		
Financial ratios		***	2.5							
Profitability (percentages)										
Net profit margin			10.9			•••		- ***		
Pretax profit margin		***	16.0	•••						
Operating profit margin			16.0	***	366					
Gross profit margin			***		***	•••				
Operating revenue to net operating asse	ts	***	249.6		344	***		•••		
Return on net operating assets		***	13.8	***		7.00		•••		
Pretax profit to assets		•••	9.8		***	4500		***		
Return on capital employed		2000	3.0		•••	•••		***		
Return on equity (2)				•••	***	1915				
Efficiency (ratios)										
Receivable turnover						***		***		
nventory turnover					***	22%		•••		
Liquidity/Solvency (ratios)										
Working capital		•••	0.65		•••			,		
Debt to equity		•••				•••		***		
Liabilities to assets		***	1.50	***		***				
nterest coverage										

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Total shareholders' equity

Financial Performance Indicators for Canadian Business

Industry	209 - Health and	social service associations and ager	ncies
SICE Grouping	869		
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for	or a typical firm	%	%
Assets			
Cash		17.7	*
Accounts receivable		6.9	=
Inventory		4.8	E
Capital assets		46.2	
Other assets		14.2	*
Total operating assets		89.8	•
Investments and accounts with	n affiliates	150.	-
Portfolio investments and loan	s with non-affiliates	10.2	.
Total assets		100.0	-
Liabilities			
Accounts payable		5.5	(#S)
Borrowing:			
Banks		5.5	=
Short term paper		1.5	(- 8)
Mortgages		24.1	
Bonds		1.5	150
Other loans		4.8	(.)
Amount owing to affiliates		42.4	(2)
Other liabilities		38.7	15
Deferred income tax		-0.8	6 7 8
Total liabilities		120.2	
Shareholders' equity			
Share capital		7.7	**
Retained earnings		-27.8	:*:
Other surplus		-	:#I

100.0	•
51.6	7
56.2	U
	51.6

-20.2

Revenue under \$25 million, Refer	rence Year 1993	Financial Performance Indicators for Canadian Business Page: 436						
Industry	210 - Hotels,	motels and t	tourist courts	-		- 130		
SICE Grouping	911							
	Sm	all firms w	all firms with revenue under \$5 million					
		Quartile Boundary (1)		Me	dian			
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		3,982						
Financial ratios								
Profitability (percentages)								
Net profit margin	5.6	-0.3	-6.9	-1.6	-0.1	-1.6		
Pretax profit margin	6.5	-0.3	-8.1	-1.8	-0.2	-1.5		
Operating profit margin	13.0	3.8	-2.1	1.6	4.3	4.5		
Gross profit margin	***	***		***	***			
Operating revenue to net operating assets	193.1	116.4	48.8	86.5	128.1	84.7		
Return on net operating assets	9.8	3.3	-3.8	2.0	6.1	5.0		
retax profit to assets	6.0	-0.2	-6.2	-0.2	-0.2	-0.8		
Return on capital employed	9.9	4.3	-2.2	3.0	6.5	5.8		
Return on equity (2)	13.5	0.9	-23.7	1.2	0.4	2.5		
Efficiency (ratios)								
Receivable turnover	•••		***	***	***	***		
nventory turnover			***	9444	•••	***		
iquidity/Solvency (ratios)								
Vorking capital	1.87	0.75	0.28	1.39	0.44	0.76		
ebt to equity	0.05	1.31	5.48	1.58	0.51	1.10		
iabilities to assets	0.58	0.87	1.02	0.83	0.94	0.96		
nterest coverage	2.13	0.93	-0.20	0.80	0.98	0.82		
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)		é		
perating profit			70	30				
retax profit			60	40				
et profit			60	40				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Revenue under \$25 million, Reference Year 1993

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Industry

210 - Hotels, motels and tourist courts

SICE Grouping

911

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.7	1.8
Accounts receivable	2.7	2.9
Inventory	2.6	1.9
Capital assets	74.0	79.2
Other assets	3.2	5.1
Total operating assets	87.2	90.8
Investments and accounts with affiliates	10.1	7.8
Portfolio investments and loans with non-affiliates	2.7	1.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	7.7	5.8
Borrowing:		
Banks	22.0	24.6
Short term paper	0.9	1.9
Mortgages	14.6	25.6
Bonds	11.7	9.0
Other loans	11.4	11.1
Amount owing to affiliates	18.8	26.7
Other liabilities	1.6	2.8
Deferred income tax	0.5	0.9
Total liabilities	89.2	108.4
Shareholders' equity		700000
Share capital	5.9	11.6
Retained earnings	2.3	-22.4
Other surplus	2.7	2.4
Total shareholders' equity	10.8	-8.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	13.4	9.6
Current liabilities - % of total assets	23.1	28.1

Small and Medium Firms	Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refer	ence)	Year 1993					Page: 438
		- Lodging	houses an	d residential o	clubs		
SICE Grouping	912						
		Sm	Medium firms with revenue from \$5 million to \$25 million				
			Quartile B	oundary (1)	Med	dian	
		Better	Averag		Firms	Firms	22000
		Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median
Number of firms in the group			306				
Financial ratios			3000				
Profitability (percentages)							
Net profit margin		***	-3.5	44		-7.2	
Pretax profit margin		2003	-3.5			-6.9	
Operating profit margin			-6.5	***		-15.6	wii
Gross profit margin			•••	***		Dece	2020
Operating revenue to net operating assets		•••	53.8	***		189.2	
Return on net operating assets		(944)	2.9	***	•••	3.1	0.444.0
Pretax profit to assets		***	-4.7	92220		-4.7	(***)
Return on capital employed			3.9			4.0	***
Return on equity (2)			-12.2		***	•••	•••
Efficiency (ratios)							
Receivable turnover			19.50			***	•••
inventory turnover		¥	***	•••	2.00	•••	•••
Liquidity/Solvency (ratios)							
Working capital		***	0.73	***		0.69	***
Debt to equity		5562	0.05			•••	
Liabilities to assets		•••	0.85		***	0.80	
interest coverage			0.62		•••	***	
Distribution of firms by profits/loss	es			Firms with profits (%)	Firms with		
Operating profit				60	losses (%) 40		
retax profit				60	40		
let profit				60	40		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business Page: 439 Revenue under \$25 million, Reference Year 1993 211 - Lodging houses and residential clubs Industry 912 **SICE Grouping** Small firms with revenue Medium firms with revenue under \$5 million from \$5 million to \$25 million % Balance Sheet Structure for a typical firm % **Assets** 2.7 Cash 3.3 Accounts receivable 0.7 Inventory 81.7 Capital assets 4.2 Other assets 92.5 Total operating assets Investments and accounts with affiliates 0.9 6.6 Portfolio investments and loans with non-affiliates 100.0 Total assets Liabilities Accounts payable 5.5 Borrowing: 16.3 Banks 1.0 Short term paper 26.3 Mortgages 10.9 **Bonds** 6.2 Other loans 7.6 Amount owing to affiliates 5.4 Other liabilities Deferred income tax 79.1 **Total liabilities** Shareholders' equity 5.7 Share capital 14.8 Retained earnings 0.3 Other surplus Total shareholders' equity 20.9 100.0 Total liabilities and shareholders' equity

11.5

15.2

Current assets - % of total assets

Small and Medium Firms		Financial Performance Indicators for Canadian Business						
Revenue under \$25 million, Refe		Page: 440						
Industry SICE Crouping		- Camping	grounds a	nd travel trai	ler parks			
SICE Grouping	913							
		Sma	Medium firms with revenue from \$5 million to \$25 million					
			Quartile Bo	undary (1)	Me	dian		
		Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group			683		120			
Financial ratios								
Profitability (percentages)								
Net profit margin		***	-3.2	***	-3.2	***		
Pretax profit margin			-4.2		-4.2	***		
Operating profit margin			1.8	***	-2.4			
Gross profit margin		•••	•••		***	***		
Operating revenue to net operating assets			81.2	***	81.2	***		
Return on net operating assets		***	0.8	***	0.8	***		
Pretax profit to assets		***	-2.4		-2.4		***	
Return on capital employed		***	3.7		1.9	•••		
Return on equity (2)			-5.9	7557	-8.7	3***	8.44.0	
Efficiency (ratios)								
Receivable turnover			•••	400	***	***	•••	
nventory turnover			***		***		****	
iquidity/Solvency (ratios)								
Vorking capital		***	0.76	***	0.60			
Oebt to equity			0.57	***	0.57		•••	
iabilities to assets			0.77	0.000	0.59		•••	
nterest coverage			0.93	1000	-0.04		 	
	_							
Distribution of firms by profits/los	ses			Firms with profits (%)	Firms with losses (%)			
perating profit				60	40			
retax profit				60	40			
et profit				60	40			
ercentage of firms with zero or negative e	quity(2)			3	0			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 212	Camping grounds and travel trailer parks	
SICE Grouping 913		
	Small firms with revenue under \$5 million	Medium firms with reve from \$5 million to \$25 mi
Balance Sheet Structure for a typical fi	%	%
Assets		
Cash	1.9	6 2
Accounts receivable	2.2	*
Inventory	2.0	*
Capital assets	82.6	2
Other assets	1.8	8
Total operating assets	90.5	2
Investments and accounts with affiliates	9.3	2
Portfolio investments and loans with non-af	tes 0.3	¥
Total assets	100.0	*
Liabilities		
Accounts payable	9.3	₩)
Borrowing:		
Banks	14.5	•
Short term paper	0.7	*
Mortgages	4.5	<i>1</i> =
Bonds	8.5	5-
Other loans	5.5	20
Amount owing to affiliates	23.6	-
Other liabilities	1.2	H := H
Deferred income tax	0.8	9=0
Total liabilities	68.6	
Shareholders' equity		
Share capital	5.8	
Retained earnings	21.8	-
Other surplus	3.9	12/
Total shareholders' equity	31.4 100.0	
Total liabilities and shareholders' equity	#400000	
Current assets - % of to	assets 14.3	-

Small and Medium Firms Revenue under \$25 million, Refer	Financial Performance Indicators for Canadian Business Page: 442						
Industry SICE Grouping	213 - Recreati	on and vac	cation camps			100.112	
	*****	Small firms with revenue under \$5 million					
		Quartile Boundary (1)		Me	dian		
	Better Q3 75%	Averag Q2 50%	e Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		340					
Financial ratios							
Profitability (percentages)							
Net profit margin	6.5	1.7	-6.0	-0.6	•••		
Pretax profit margin	8.1	2.2	-6.0	-0.4			
Operating profit margin	7.6	2.3	-10.1	0.3			
Gross profit margin		***	***	***	***		
Operating revenue to net operating assets	284.3	119.0	87.4	119.0		•••	
Return on net operating assets	14.2	2.1	-8.0	-0.3			
Pretax profit to assets	6.0	3.5	-6.0	2.5			
Return on capital employed	10.4	2.2	-6.7	2.2	•••		
Return on equity (2)		-1.2		-9.9		275	
Efficiency (ratios)							
Receivable turnover	***	***	***	***		•	
nventory turnover	13483						
iquidity/Solvency (ratios)							
Vorking capital	2.42	1.31	0.52	1.27	***		
ebt to equity	***	0.30		0.26			
iabilities to assets	0.18	0.69	1.01	0.69		3,000	
nterest coverage		2.56)m 3m	
distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)			
perating profit			63	37			
retax profit			63	37			
et profit			63	37			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Small and Medium Firms Page: 443 Revenue under \$25 million, Reference Year 1993 213 - Recreation and vacation camps Industry 914 **SICE Grouping** Small firms with revenue Medium firms with revenue from \$5 million to \$25 million under \$5 million % Balance Sheet Structure for a typical firm % Assets 5.8 Cash 1.2 Accounts receivable 5.8 Inventory 50.7 Capital assets 6.8 Other assets 70.4 Total operating assets Investments and accounts with affiliates 11.5 18.1 Portfolio investments and loans with non-affiliates 100.0 Total assets Liabilities Accounts payable 9.7 Borrowing: 6.8 Banks 0.2 Short term paper 4.3 Mortgages 2.7 Bonds 4.2 Other loans 21.8 Amount owing to affiliates 2.4 Other liabilities -0.1 Deferred income tax 52.0 Total liabilities Shareholders' equity 23.0 Share capital 19.7 Retained earnings 5.3 Other surplus Total shareholders' equity 48.0

100.0

20.8 20.6

Total liabilities and shareholders' equity

Current assets - % of total assets

Small and Medium Firms		Financial Performance Indicators for Canadian Busines	S
Revenue under \$25 millio	on, Reference Year I	993 Page : 44	14
Industry	214 - Foo	d services	
SICE Grouping	921		

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 millio to \$25 million	
	Better	Quartile Bo Average		Me Firms	dian Firms		
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	Median	
Number of firms in the group		20,894					
Financial ratios							
Profitability (percentages)							
Net profit margin	3.2	-0.4	-4.6	-1.0	0.2	0.9	
Pretax profit margin	3.7	-0.4	-4.7	-1.0	0.3	0.9	
Operating profit margin	4.9	0.9	-3.4	0.5	1.6	2.5	
Gross profit margin			***		***		
Operating revenue to net operating assets	914.8	471.9	231.0	402.5	542.4	436.5	
Return on net operating assets	19.7	4.2	-16.3	1.9	8.1	10.0	
Pretax profit to assets	10.3	-1.3	-13.0	-2.4	0.6	3.1	
Return on capital employed	18.8	4.7	-13.4	2.8	7.6	7.3	
Return on equity (2)	43.2	8.3	-13.2	4.6	15.5	11.0	
Efficiency (ratios)							
Receivable turnover			***	***	***	***	
Inventory turnover	•••	•••		***	•••	•••	
Liquidity/Solvency (ratios)							
Working capital	1.35	0.67	0.29	0.67	0.68	0.48	
Debt to equity	0.05	0.05	1.21	0.05	0.15	1.33	
Liabilities to assets	0.55	0.95	1.26	1.00	0.89	0.82	
Interest coverage	3.56	0.89	-1.65	0.51	1.16	1.57	
Distribution of firms by profits/loss	es	********	Firms with profits (%)	Firms with losses (%)			
Operating profit			65	35			
Pretax profit			60	40			
Net profit			60	40			
Percentage of firms with zero or negative equ	sitv(2)			0			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year

1993

Page: 445

Industry 214 - Food services
SICE Grouping 921

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.1	4.0
Accounts receivable	3.6	4.9
Inventory	5.8	5.3
Capital assets	54.1	50.4
Other assets	9.5	18.8
Total operating assets	81.1	83.4
Investments and accounts with affiliates	12.3	11.8
Portfolio investments and loans with non-affiliates	6.5	4.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.7	16.6
Borrowing:		
Banks	15.9	16.0
Short term paper	0.5	1.3
Mortgages	7.6	9.8
Bonds	4.8	4.1
Other loans	8.2	8.6
Amount owing to affiliates	31.7	27.9
Other liabilities	2.3	1.9
Deferred income tax	0.2	0.4
Total liabilities	87.9	86.6
Shareholders' equity		
Share capital	4.0	8.0
Retained earnings	6.5	4.1
Other surplus	1.6	1.3
Total shareholders' equity	12.1	13.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	23.4	20.5
Current liabilities - % of total assets	35.7	51.5

Small and Medium Firms		Financial Performance Indicators for Canadian Business					
Revenue under \$25 million, Refere	Page : 446						
	215 - Taverns,	bars and ni	ght clubs				
SICE Grouping	922						
	Sma	all firms wi	Medium firms with revenue from \$5 million to \$25 million				
	POT	Quartile Bou	ındary (1)	Median		•	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Number of firms in the group		1,954					
Financial ratios							
Profitability (percentages)							
Net profit margin	3.0	-1.0	-7.9	-1.0	-2.2		
Pretax profit margin	3.3	-1.0	-8.2	-1.0	-2.1		
Operating profit margin	5.5	0.9	-7.9	0.7	1.0	***	
Gross profit margin			•••	***	***	24.0	
Operating revenue to net operating assets	1566.7	503.6	146.7	245.3	569.9	•••	
Return on net operating assets	16.3	2.4	-22.2	-2.4	4.1		
Pretax profit to assets	10.6	-5.2	-11.8	-6.4	-4.9		
Return on capital employed	15.8	6.7	-12.2	7.1	3.3		
Return on equity (2)	45.5	9.1	-9.0	15.4	9.1		
Efficiency (ratios)							
Receivable turnover		***	***	***	•••	1.500	
Inventory turnover	***	***			•••	œ	
Liquidity/Solvency (ratios)							
Working capital	1.53	0.60	0.24	0.86	0.44		
Debt to equity	0.05	0.05	0.83	0.05	0.05	•••	
Liabilities to assets	0.47	0.87	1.42	0.84	0.81	***	
Interest coverage	1.87	0.64	-12.75	0.58	0.55	•••	
Distribution of firms by profits/loss	es		Firms with profits (%)	Firms with losses (%)			
Operating profit			73	27			
Pretax profit			61	39			
Net profit			61	39			
Percentage of firms with zero or negative eq	uity(2)		3	30			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993 Page: 447

Industry 215 - Taverns, bars and night clubs SICE Grouping 922

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
alance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.3	
Accounts receivable	0.9	
Inventory	7.9	E/
Capital assets	57.7	•
Other assets	12.3	-
Total operating assets	85.1	-
Investments and accounts with affiliates	11.5	2
Portfolio investments and loans with non-affiliates	3.4	ε
Total assets	100.0	
Liabilities		
Accounts payable	12.5	, - 0
Borrowing:		
Banks	15.0	£
Short term paper	1.1	
Mortgages	11.9	
Bonds	12.2	(A)
	9.4	(#I)
Other loans	17.9	(4)
Amount owing to affiliates	2.5	
Other liabilities	0.2	-
Deferred income tax	82.6	
Total liabilities	02.0	•
Shareholders' equity		
Share capital	4.9	
Retained earnings	11.4	3.00
Other surplus	1.1	NB.
Total shareholders' equity	17.4	*.
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	17.5	2
Current liabilities - % of total assets	27.7	¥

Small and Medium Firms Revenue under \$25 million, Reference Yes		Financial Performance Indicators for Canadian Business			
		r 1993	Page: 448		
Industry	216 - 1	Motion picture, audio and video production and distri	bution		
aram a	961				
		Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million		

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
		Quartile Bo	oundary (1)	Med	lian	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		1,267				
Financial ratios						
Profitability (percentages)						
Net profit margin	4.2	-0.3	-9.8	-1.0	2.7	2.4
Pretax profit margin	5.3	-0.3	-8.4	-1.0	4.3	3.2
Operating profit margin	5.5	1.3	-5.3	-1.1	4.6	2.9
Gross profit margin				***	***	***
Operating revenue to net operating assets	585.4	340.1	169.9	339.7	313.4	496.1
Return on net operating assets	26.4	2.5	-15.5	-1.9	7.2	11.3
Pretax profit to assets	14.5	-1.3	-7.4	-1.4	4.7	3.7
Return on capital employed	18.8	4.3	-17.0	-2.8	8.8	12.1
Return on equity (2)	27.3	4.5	-13.0	-3.6	8.0	9.3
Efficiency (ratios)						
Receivable turnover	25.65	11.26	7.13	11.33	9.31	6.88
Inventory turnover	•••					
Liquidity/Solvency (ratios)						
Working capital	1.78	1.04	0.59	1.02	1.00	1.25
Debt to equity	0.05	0.17	0.92	0.06	0.30	0.38
Liabilities to assets	0.35	0.74	1.01	0.74	0.76	0.56
Interest coverage	7.90	0.81	-4.50	-0.63	4.17	7.61
Distribution of firms by profits/losses			Firms with profits (%)	Firms with losses (%)		
Operating profit			65	35		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)			2	4		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms Financial Performance Indicators for Canadian Business
Revenue under \$25 million, Reference Year 1993 Page: 449

Industry 216 - Motion picture, audio and video production and distribution SICE Grouping 961

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Salance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.6	2.1
Accounts receivable	18.3	22.5
Inventory	1.3	22.4
Capital assets	27.9	6.9
Other assets	6.0	9.1
Total operating assets	65.1	62.9
Investments and accounts with affiliates	22.8	31.1
Portfolio investments and loans with non-affiliates	12.1	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	13.5	18.3
Borrowing:		
Banks	19.8	23.2
Short term paper	0.8	0.3
Mortgages	4.1	0.9
Bonds	9.3	2.9
Other loans	12.3	6.3
Amount owing to affiliates	45.9	7.1
Other liabilities	6.7	4.0
Deferred income tax	0.5	4.6
Total liabilities	112.9	67.5
Shareholders' equity		
Share capital	20.1	29.5
Retained earnings	-35.3	2.9
Other surplus	2.2	0.1
Total shareholders' equity	-12.9	32.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	45.6	56.0
Current liabilities - % of total assets	32.3	29.2

Small and Medium Firms Financial Performance Indicators for Can					for Canadi	adian Business		
Revenue under \$25 million, Refer	rence Year 199	Year 1993 Page: 450						
Industry	217 - Motion	n picture exhi	ibition					
SICE Grouping	962							
	Si	mall firms w	Medium firms with revenue from \$5 million to \$25 million					
	200	Quartile Bounda		Median				
	Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median		
Number of firms in the group		199		***************************************				
Financial ratios								
Profitability (percentages)								
Net profit margin		-1.9	•••	***				
Pretax profit margin		-1.9	***			***		
Operating profit margin	***	1.2	•••		-0.2	***		
Gross profit margin	***			•••		***		
Operating revenue to net operating assets		1571.6	***	***	***	***		
Return on net operating assets	***	16.8	***	***	***			
Pretax profit to assets		-3.0	***	***	8444			
Return on capital employed	***	6.3	***		0.7			
Return on equity (2)	***	20.9	***			500.00 		
Efficiency (ratios)								
Receivable turnover	•••	22.21	•••	•••	11.7			
Inventory turnover	•••	***	***					
Liquidity/Solvency (ratios)								
Working capital		0.74	***		1.35			
Debt to equity	•••	0.05		•••	0.19	***		
Liabilities to assets	****	0.46		0.00000 0.00000	0.52			
interest coverage		0.37			***	***		
Distribution of firms by profits/loss	ses		Firms with profits (%)	Firms with losses (%)				
Operating profit			60	40				
Pretax profit			60	40				
Net profit			60	40				
Percentage of firms with zero or negative ec	quity(2)			30				

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.