SHOPPING CENTRES
IN CANADA
1956


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Introduction. The shopping centre is a unique retail merchandising development of the last decade. Its initial success and growth is linked with the increase in the Canadian population and the accelerated rate of suburbanization which has occurred in all the major cities. Although the shopping centre is basically a suburban phenomenon, there are numerous shopping centres in new and re-planned communities.

This 1956 survey on shopping centres, undertaken mid-year in 1957, represents the first concentrated effort by the Dominion Bureau of Statistics to publish data on this new retail development. This survey was designed to serve a two-fold purpose. It would serve as an indicator of the rate at which the decentralization of retail merchandising had progressed and the data derived from such a survey would fill a gap in the retail trade statistics published by the Dominion Bureau of Statistics.

The collection and compilation of statistics on the retail sales made by shopping centres has presented many problems, some of which are briefly discussed below.

Definition. It was necessary to develop a definition of the survey unit which would be adequate not only for the needs of this survey but which would be acceptable to the various parties connected with this new development. For this purpose, a tentative definition of a shopping centre was drawn up which was of a general nature. This definition was employed in obtaining a lengthy list of shopping centres in Canada. This list was then analyzed in order to determine the characteristics common to all shopping centres. The analysis yielded information which was used to amend the original definition. For the purposes of this report, a shopping centre is defined as follows:
"A group of stores built in a cluster, strip, or mall with one storey or more. It must contain common off-street parking facilities for the benefit of its customers. It should have a minimum of five retail establishments. The rental of these stores may be either on a percentage-of-sales basis or on a straight rental basis. While a shopping centre is usually designed as
single project, all establishments within the centre do not necessarily have to be leased from a single (private or collective) ownership. An example of this is a shopping centre where a department store owns its own building and land, although it is fully integrated with the centre. A shopping centre usually bears a name. As a rule, matters of common interest to the tenants, such as children's playground, community activities, etc., originate from one authority.

The basis for the decision to place a limit on the minimum number of retail establishments was the almost impossible task of surveying all the sinall retail developments which would have otherwise fulfilled all the requirements of a shopping centre. It should be noted that the definition given above may require additional modification as more study is given to the subject.

Collection. Many sources were utilized in compiling a list of shopping centres in Canada, the two principal sources of information being chain-store organizations and municipal authorities in Canada. All incorporated cities, towns and villages with populations over 5,000 were surveyed for information on the shopping centres within their corporate limuts. City clerks were also requested to supply the Bureau with the names of those surrounding municipalities which contained shopping centres.

Through this "blanket" approach method, it was possible to obtain an almost complete coverage of shopping centres in Canada. However, in a survey such as this, it is impossible to determine the degree of accuracy of the listing.

The second stage of this survey was contacting the lessors of the shopping centres in order to obtain the list of the tenants within each centre. As these lists were obtained, it was necessary to send each retail establishment a questionnaire on which to report 1956 sales, since it is not usually the policy of the lessor to divulge such information. Although a great deal of effort was made to secure information from each retail establishment, it was found necessary in some cases to estimate sales.

## Summary of Results

Authorities on shopping-centre development in North America have employed various criteria in stratifying shopping centres, the three most common being: (a) the population which a shopping centre is designed to serve, (b) the floor area of the stores, and (c) the acreage of the shopping centre.

Since neither floor space nor area data were available for this initial survey, stratification of shopping centres was made on the number of retail establishments and was so selected that the limits would produce classes which would correspond closely to the concept of the neighbourhood, community, and regional types of shopping centres.

The range of these classes is as follows:
Type A-shopping centres with 5 to 15 retail establishments

Type B -shopping centres with 16 to 30 retail establishments

Type C -shopping centres with more than 30 retail establishments.

It should be noted that the Dominion Bureau of Statistics is aware of the limitation of this type of stratification for analytical purposes and, in the 1957 annual survey of shopping centres, an attempt will be made to compile data which will make stratification by one of the other criteria more practical.

During 1956, there were 67 shopping centres in operation with a total sales volume of $\$ 238,027,038$. This represents 1.7 per cent of the total estimated retail sales in Canada. I Lowever, a more realistic appraisal of the percentage of business done by shopping centres would be the comparison of their sales to the sales for similar kinds of business within the provinces in which the shopping centres are located. Trades such as motor vehicle dealers, lumber dealers and farm implement dealers, which are of considerable significance int the total retail trade sales made in Canada, are not represented in shopping centres. The exclusion of these trades from the total retail trade picture raises the percentage of business done by shopping centres in the provinces in which they are located to 2.6 per cent.

Percentage of Shopping Centre Sales to Total Retail Sales ${ }^{1}$ by Regions

| Frovince | Provincial retail sales ${ }^{1}$ | Shopping centres |  |
| :---: | :---: | :---: | :---: |
|  |  | Sales | Percentage of total sales |
|  | \$ | \$ | \% |
| Ontario | 4, 019,990,000 | 157,008,561 | 3.9 |
| Quebee | 2,484,281,000 | 45,914.975 | 1.8 |
| Other provinces ${ }^{2}$. | 2,681,912,000 | 35,103,502 | 1.3 |
| Total | 9, 186,183,000 | 238,027, 038 | 2.6 |

1. Excludes the sales of the following trades: general stores, motor vehicle dealers, lumber and bullding material dealers, and fuel dealers.
2. Includes Atlantic Provinces, Alberta and Brit1sh Columbia.

While this percentage is relatively insignificant, it should be borne in mind that 1956 saw a continuation in the upward trend in shopping-centre construction. The information at the disposal of the Dominion Bureau of Statistics indicates that the year 1957 saw no signs of any levelling off in this type of construction.

With the construction of shopping centres occurring throughout 1956, many of the reports re-
ceived from the retail establishments surveyed and included in this report covered only part-year operations.

The following table shows the provincial distribution of shopping centres, by type. Ontario accounted for 61.2 per cent of the total number of shopping centres in Canada; Quebec was second with 14.9 per cent of the total. The remaining 23.9 per cent of all shopping centres were located in Nova Scotia, Alberta and British Columbia.

Number of Shopping Centres in Canada, 1956, by province and type

| Province | Type A | Type B | Type C | Total |
| :---: | :---: | :---: | :---: | :---: |
| Nova Scotia | 1 | - | - | 1 |
| Quebec. | 4 | 6 | - | 10 |
| ntario | 22 | 13 | 6 | 41 |
| lberta. | 8 | 1 | - | 9 |
| British Columbia. | 5 | 1 | - | 6 |
| Canada | 40 | 21 | 6 | 67 |

As shown in Table 1, shopping centres in 1956 were composed of 520 independent retail establishments and 378 chain stores ${ }^{1}$. Although 57.9 per cent of all retail establishments within shopping centres are independently operated, they account for only 39.7 per cent of the sales. Stores operated by chain organizations accounted for the remaining 60.3 per cent of the retail shopping-centre sales.

Although the dollar aggregates shown in the following tables portray the business done by trades and types of shopping centres, the users should, nevertheless, employ any averages and ratios derived from these tables with caution. It will be

1. A retail chain is defined as an organization operating four or more retall stores in similar or related kinds of husiness under the same ownership.
found that the arithmetic means of the sales made by all the retail establishments within each type of shopping centre bear a similarity to each otherType A, $\$ 219,080$; Type B, $\$ 281,524$; Type C, $\$ 296,472$. However, no particular significance should be attached to this fact aside from noting that the similarity is due to the heavy weight given to the dollar volume in each type of shopping centre by the grocery and combination store trade.

In analyzing any of the data that are contained in the following tables, it should be borne in mind that a large percentage of the reports received from the retail establishments covered only part-year operations.

Additional information is given in the following tables.

TABLE 1. Retail Sales in Shopping Centres, Canada, 1956 , by Type of shopping Centre

|  | $\begin{gathered} \text { Type A } \\ 5-15 \\ \text { retail units } \end{gathered}$ | $\begin{gathered} \text { Type B } \\ 16-30 \\ \text { retail units } \end{gathered}$ | Type C <br> Over 30 <br> retail units | Total |
| :---: | :---: | :---: | :---: | :---: |
| Number of shopping centres .................................................. | 40 | 21 | 6 | 67 |
| Number of stores |  |  |  |  |
| Independent ${ }^{1}$.................................................................... | 186 | 234 | 100 | 520 |
| Chain ............................................................................ | 95 | 198 | 85 | 378 |
| Tota I............................................................................... | 281 | 432 | 185 | 898 |
| Sales |  |  |  |  |
| Independent stores ${ }^{1}$.......................................................... | 16,952,050 | 49,061,040 | 28,475,472 | 94, 488, 562 |
| Chain stores .................................................................. | 44,609,433 | 72,557, 234 | 26,371,809 | 143,538,476 |
| Total ................................................................................. | $61,561,483$ | 121, 61.8,274 | 54,847,281 | 238, 027, 038 |

1. Includes department stores.

TABLE 2. Retail Sales in Shopping Centres, Canada, 1956 by Type of Shopping Centre and Kind of Rusiness

|  | Kind of business | Type A <br> 5-15 retail units |  |  | Type B 16-30 retail units |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. |  | Independent | Chain | All stores | Independent | Chain | All stores |
| 1 | Grocery and combination ............ | 4,651,781 | 35, 617, 761 | 40,269, 542 | 1 | 48, 243, 615 | 1 |
| 2 | Other fuod and beverage ............. | 1,159, 259 | 354, 287 | 1,513.546 | 1,484,258 | 717,993 | 2,202,251 |
| 3 | Department ........................... | 1 | - | 1 | 1 | - | 1 |
| 4 | Variety .................................... | 1 | 1 | 3,131,042 | 1 | 7,596,382 | 1 |
| 5 | Garages and filling stations ... | 1 | - | 1 | 1 | 1 | 746,146 |
| 6 | Men's clothing ......................... | 844,270 | 1 | 1 | 1,102,978 | 1,612,103 | 2,715,081 |
| 7. | Family clothing ......... | - | 1 | 1 | 1 | 1 | 192,858 |
| 8 | Women's clothing .... | 455, 195 | 2,279,584 | 2,734,779 | 1,031,280 | 3,924,711 | 4,955,991 |
| 9 | Shoe. | 181,581 | 1,738,950 | 1,920,531 | 224.246 | 2,300,413 | 2,524,659 |
| 10 | Hardware. | 1,697, 236 | 1 | 1 | 1,486,198 | 1 | 1 |
| 11 | Furniture, appliance and radio .. | 144,615 | - | 144, 615 | 994,458 | 1 | 1 |
| 12 | Restaurant | 1,255, 093 | - | 1,255,093 | 1,835,746 | 1 | 1 |
| 13 | Drug. | 2,396,799 | 960, 754 | 3,357,553 | 3,145,083 | 1,386, 111 | 4,531,194 |
| 14 | Jewellery .................................. | 149, 162 | - | 149,162 | 378,823 | 564,549 | 943,372 |
| 15 | Miscellaneous | 845,898 | 300,231 | 1,146,129 | 3,364,146 | 3,547, 011 | 6,911,157 |
| 16 | Total, all trades .................... | 16,952, 050 | 44, 609,433 | 61, 561,483 | 49,061,040 | 72,557, 234 | 121.618,274 |

1. Indicates figures which are withheld to avoid disclosing individual operations but which are included in the totals.

TAPLF 3. Percentage Distribution of Stores and Sales in Shopping Centres, Canada, 1956 by Trade and Type of Shopping Centre

| No. | Kind of business | Type A <br> 5-15 retail units |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Independent stores |  | Chain stores |  |
|  |  | No. | Sales | No. | Sales |
|  |  | (rer cent of total) |  |  |  |
| 1. | Grocery and combination ......................................... | 8.1 | 27.4 | 24.2 | 79.8 |
| 2 | Other food and beverage............................................ | 11.8 | 6.8 | 9.5 | 0.8 |
| 3 | Department ............................................................. | 0.5 | 1 | - | . |
| 4 | Variety .................................................................. | 2.2 | 1 | 11.6 | 1 |
| 5 | Garages and filling stations ................................... | 2.2 | 1 | - | - |
| 6 | Men's clothing ....................................................... | 5.9 | 5.0 | 2.1 | 1 |
| 7 | Family clothing .................................................... | - | - | 3.1 | 1 |
| 8 | Women's clothing .................................................... | 5.9 | 2.7 | 20.0 | 5.1 |
| 9 | Shoe ......................................................................... | 1.6 | 1.1 | 15.8 | 3.9 |
| 10 | Hardware ................................................................ | 15.1 | 10.0 | 1.1 | 1 |
| 11 | Furniture, appliance and radio ................................ | 3.2 | 0.9 | - | - |
| 12 | Restaurant ............................................................. | 11.8 | 7.4 | -. | - |
| 13 | Drug ......................................................................... | 12.9 | 14.1 | 8.4 | 2.2 |
| 14 | Jewellery .............................................................. | 3.2 | 0.9 | - | - |
| 15 | Miscellaneous ........................................................... | 15.6 | 5.0 | 4.2 | 0.7 |
| 16 | Total, all trades ................................................. | 100.0 | 100.0 | 100.0 | 100.0 |

1. Indicates figures which are withheld to avoid disclosing individual operations but which are included in the totals
2. Includes both independent and chain stores.

TARLE 2. Retail Sales in Shopping Centres, Canada, 1956 by Type of Shopping Centre and Kind of Business

| Type COver 30 retail units |  |  | Total, all types |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Independent | Chain | All stores | Independent | Chain | All stores | No. |
| 1 | 17,027,579 | 1 | 5,584,302 | 100,888,955 | 106,473,257 | 1 |
| 605,537 | 257,808 | 863,345 | 3,249,054 | 1,330,088 | 4,579,142 | 2 |
| 1 | - | 1 | 56,088,469 | - | 56,088,469 | 3 |
| 1 | 1 | $3,438,453$ | 362,623 | 13,816,748 | 14, 179, 371 | 4 |
| - | - | - | 1 | 1 | 1,449,267 | 5 |
| 465,568 | 1 | 1 | 2,412,816 | 2,389,494 | 4,802,310 | 6 |
| 1 | 1 | 33,828 | 122,093 | 322,992 | 445, 085 | 7 |
| 626,595 | 2,279, 761 | 2,906,356 | 2,113,070 | 8,484,056 | 10,597, 126 | 8 |
| 365,269 | 844,592 | 1,209,861 | 771,096 | 4,883,955 | 5,655,051 | 9 |
| 780, 218 | 1 | 1 | 3,963,652 | 1,985, 812 | $5,949,464$ | 10 |
| 1,295,618 | 1 | 1 | 2,434,691 | 1.071.198 | $3,505,889$ | 11 |
| 1 | - | 1 | 1 | 1 | 3,977,764 | 12 |
| 1 | 1 | 1, 227, 242 | 1 | 1 | 9,115,989 | 13 |
| 85,854 | 190,081 | 275,935 | 613,839 | 754,630 | 1,368,469 | 14 |
| 1,324,446 | 458,653 | 1,783,099 | $5,534,490$ | 4,305,895 | 9,840,385 | 15 |
| 28,475,472 | 26, 371,809 | 54, 847, 281 | 94,488, 562 | 143,538,476 | 238,027,038 | 16 |

1. Indicates figures which are withheld to avoid disclosing individual operations but which are included in the totals.

TABLF 3. Percentage Distribution of Stores and Sales in Shopping Centres, Canada, 1956 by Trade and Type of Shopping Centre

| Type B 16 -30 retail units |  |  |  | Type C <br> Over 30 retail units |  |  |  | Total, all types |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Independent stores |  | Chain stores |  | Independent stores |  | Chain stores |  | No. of stores $^{2}$ | Sales |  |
| No. | Sales | No, | Sales | No. | Sales | No. | Sales |  |  | No. |


| 0.9 | 1 | 10.2 | 66.5 | 2,0 | 1 | 9.4 | 64,5 | 7.8 | 44.7 | 1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 13.7 | 3.0 | 11.6 | 1.0 | 8.0 | 2.1 | 9.4 | 1.0 | 11.3 | 1.9 | 2 |
| 3.0 | 1 | - | - | 3.0 | 1 | - | - | 1.2 | 23.6 | 3 |
| 0.4 | 1 | 11.6 | 10.5 | 2.0 | 1 | 10.6 | 1 | 5.6 | 6.0 | 4 |
| 1.7 | 1 | 0.5 | 1 | - | - | - | - | 1.0 | 0.6 | 5 |
| 6.8 | 2.2 | 7.2 | 2.2 | 7.0 | 1.6 | 8.2 | 1 | 6.3 | 2.0 | 6 |
| 0.9 | 1 | 1.0 | 1 | 2.0 | 1 | 1. 2 | 1 | 1.1 | 0.2 | 7 |
| 7. 6 | 2. 1 | 20.0 | 5,4 | 11.0 | 2.2 | 23.5 | 8.6 | 13.3 | 4.4 | 8 |
| 3.8 | 0.4 | 12.6 | 3.2 | 6.0 | 1.3 | 11.8 | 3.2 | 7.6 | 2.4 | 9 |
| 6.0 | 3.0 | 1.0 | 1 | 4.0 | 2.7 | 1.2 | 1 | 5.6 | 2.5 | 10 |
| 5,6 | 2.0 | 2.5 | 1 | 12.0 | 4.5 | 3.5 | 1 | 4.3 | 1.5 | 11 |
| 6.0 | 3.7 | 0.5 | 1 | 8.0 | 1 | - | - | 5,0 | 1.7 | 12 |
| 5. 6 | 6. 4 | 5.2 | 1.9 | 2.0 | 1 | 7.1 | 1 | 7.0 | 3.8 | 13 |
| 3.8 | 0.8 | 2.5 | 0.8 | 3.0 | 0.3 | 3.5 | 0.7 | 2.9 | 0.6 | 14 |
| 34.2 | 6.8 | 13.6 | 4.9 | 30,0 | 4.6 | 10.6 | 1.7 | 20.0 | 4,1 | 15 |
| 1100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 16 |

1. Indicates figures which are withheld to avoid disclosingindividual operations but which are included in the totals.

2 , Includes both independent and chain stores.

TABLE 4. Retail Sales in Shopping Centres, 1956, By Provinces and Kinds of Business

| Kind of business or store | Canada | Ontario | Quebec | Other provinces |
| :---: | :---: | :---: | :---: | :---: |
| Grocery and combination | 106,473,257 | 77,003,071 | 22,390, 449 | 6. 574.737 |
| Other food and beverage | 4, 579, 142 | 2, 605, 362 | 1,276, 358 | 696,922 |
| Department. | 56,088,469 | 1 | 1 | 1 |
| Variety | 14, 179, 371 | 9,366,010 | 3,309, 770 | 1,503,591 |
| Garage and filling station | 1,449, 267 | 833, 597 | - | 565,670 |
| Men's clothing | 4,802,310 | 3.257,929 | 983, 543 | 560, 838 |
| Family clothing. | 445, 085 | 276, 478 | - | 168,607 |
| Women's clothing | 10.597. 126 | 7,932, 799 | 1,806, 729 | 857, 598 |
| Shoe | 5,655,051 | 3,372,907 | 1,887,601 | 394,543 |
| Hardware | 5,349,464 | 3,054,610 | 2,183, 882 | 710.972 |
| Furniture, appliance and radio | 3, 505, 889 | 2,258, 790 | 538,658 | 658,441 |
| Restaurant | 3,977, 764 | 2, 489,587 | 781.790 | 706, 387 |
| Drug | 9,115,989 | 5,944, 074 | 1,721,073 | 1,450,842 |
| Jewellery | 1, 368, 469 | 810,217 | 332, 171 | 226,081 |
| Miscellaneous ........................................................ | 9,840, 335 | 1 | 1 | 1 |
| Total, all trades .................................................. | 238,027, 038 | 15\%, 008, 561 | 45, 914, 973 | $35,103,502$ |

1. Indicates figures whichare withheld to avoid disclosing individual operations but which are included in the totals.
