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# OPERATING RESULTS OF PLUMBING AND HEATING SUPPLIES WHOLESALERS 

1953

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## NOTICE

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Volume III conslsts of the following parts with individual trade reports listed under each:

Part I - Wholesale Statistics
A - Wholesale Trade (not issued 1953)
B - Operating Results of Food Wholesalers, 254
C - Operating Results of Dry Goods, Plece Goods and Footwear Wholesalers, $25 \$$
D-1 Operating Results of Automotive Parts and Accessories Wholesalers, $25 ¢$
2 Operating Results of Drug Wholesalers, $25 \$$
3 Operating Results of Hardware Wholesalers, 25\$
4 Operating Results of Plumbing and Heating Supplies Wholesalers, $25 \$$
5 Operating Results of Household Appliance \& Electrical Supply Wholesslers, 25 \$

## Part II - Retall Statistics

E - General Review-(Discontinued)
F - Retall Trade, 504
a - Retail Chain Stores, 504
H - Operating Results of Chain Food Stores, $25 \$$
I - Operating Results of Chain Clothing Stores, 25
J - 1 Operating Results of Chain Varlety Storen, 25
2 Operating Results of Chain Drug Stores, $25 \$$
3 Operating Results of Chain Furniture Stores, 254

- K - Operating Results of Independent Food Stores, $25 \$$
- L - Operating Results of Independent Clothing Stores, 25 \$
- M - Operating Results of Independent Hardware, Furniture, ADpliance and Radio Stores, 254
* N - Operating Results of Filling Stations \& Garages, 254
- O-1 Operating Results of Independent General Stores, 254

2 Operating Results of Independent Restaurants, $25 \$$
3 Operating Results of Independent Fuel Dealers, 25\$
4 Operating Results of Independent Drug Stores, 25\$
5 Operating Results of Independent Jewellery Stores, $25 \$$
6 Operating Results of Independent Tobacco Stores, 25 \$
P - Retail Consumer Credit
Part 111 - Services and Special Fields
$Q$ - Laundries, Cleaners and Dyers, 25
R - Motion Picture Theatres, Exhibitors and Distributors, 25 ,
S - Hotels, $25 \$$
T - Sales Financing, 25t
U - Farm Implement and Equipment Sales, $25 \$$
V - New Motor Vehicle Sales and Motor Vehicle Financing, 25
W - Advertising Agencies (Memorandum), $10 \$$
X - Motion Picture Production (Memorandum), 10
The reports are punched to permit of tling in a ring binder.

- Blennial reports - not issued for 1953.


## CONTENTS

Page
INTRODUCTION ..... D-3-5
REVIEW OF RESULTS, TABI,ES, AND CHART ..... D-3-7
OpERATMG RESULTS-LIST OF REPORTS
WHOLESALE TRADE (1947, 1949, 1951 and 1953)

1. Food Wholesalers
2. Dry Goods, Piece Goods, Footwear Wholesalers
3. Automotive Parts and Acessories Wholesalers
4. Drug Wholesalers
5. Hardware Wholesalers
6. Plumbing and Heating Supplies Wholesalers
7. Household Appliance and Electrical Supply Wholesalers
INDEPENDENT RETAL STORES (1944, 1945, 1946, 1948, 1950 and 1952)
8. Food Stores
9. Clothing Stores
10. Hardware, Fumiture, Household Appliance and Radio Stores
11. Filling Stations and Garages
12. General Stores
13. Restaurants
14. Fuel Dealers
15. Drug Stores
16. Jewellery Stores
17. Tobacco Stores
RETAIL CHAIN STORES (1947, 1949, 1951 and 1953)
18. Chain Food Stores
19. Chain Clothing Stores
20. Chain Variety Stores
21. Chain Furniture Stores
22. Chain Drug stores

Note: "Operating Results of Plumbing and Heating Supplies Wholesalers" was formerly contained in "Operating Results of Miscellaneous Wholesalers".

# OPERATING RESULTS OF PLUMBING AND HEATING SUPPLIES WHOLESALERS 

## 1953

## INTRODUCTION

The following explanatory notes describe certain features of the operating results series contained in this report.

## Scope

This study is confined to wholesale merchants, i.e. those wholesalers performing the full selling, warehousing and delivery functions. Agents, brokers, drop shippers and other specialized types of wholesale distributor are not included.

## Content

Most emphasis has been placed on the presentation of profit and loss statistics. Average gross and net profits and detailed operating expenses are shown for the most suitable sales-size classes. Operating expenses appear separately for selling, warehouse and delivery, and administrative and general departments. The customary profit and loss details are supplemented by information on other related operating features including inventories, rate of stock turnover, credit sales and receivables, and floor space used. A table showing regional figures has been prepared although reports from Newfoundland wholesalers are not included. Proprietors' salaries were included with administrative salaries. An income tax tabulation was made for incorporated companies only. Middle range figures for gross and net profits, and for the three main functional divisions of expense, introduced in 1949, are contained in this report. Results for one-half of all firms fell within the range shown for each item, while one-quarter of the firms fell on either side of the range limits indicated. (Because each item was treated singly, the sum of net profit and the expense items does not necessarily equal gross profit in those tables showing middle range data).

## Purpose

The primary purpose of the operating costs surveys is to provide averages on the different phases of business operations against which firms in the same trade may make direct comparisons with their own operating results. They also provide useful information to others interested in the cost of distfibution of consumer goods.

## Period Covered

This report deals largely with 1953 uperations and is the fourth biennial publication in a series begun in 1947. Certain summary tables show identical firm results for 1951 and 1953. The chart shows the gross profit components for 1949, 1951 and 1953 by suitable sales-size classification.

# PLUMBING AND HEATING SUPPLIES WHOLESALERS 

Description of Reporting Firms

| Item | Firms with 1953 sales of |  |  | $\begin{aligned} & \text { Total } \\ & \text { all } \\ & \text { sizes } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Under } \\ & \$ 500,000 \end{aligned}$ | $\begin{gathered} \$ 500,000 \\ \text { to } \\ \$ 999.999 \end{gathered}$ | $\begin{aligned} & \$ 1,000,000 \\ & \text { and over } \end{aligned}$ |  |
| Number of firms | 12 | 10 | 29 | 51 |
| Porm of organization: |  |  |  |  |
| Individual proprietorship... | 2 | 1 | - | 3 |
| Partnership | - | - | - | - |
| Incorporated company | 10 | 9 | 29 | 48 |
| Number of firms operateu as: |  |  |  |  |
| Single establishment .. | 12 | 9 | 21 | 42 |
| Multiple establishment | - | 1 | 8 | 9 |

Of the 51 firms reporting, all but three were incorporated companies. Only nine of these reporting firms operated more than one establishment. Eight
of the nine multiple establishment firms were classified in the third or largest sales-size category.

## REVIEW OF 1953 OPERATING RESULTS

## Profit and Expense Ratios

Profit and expense ratios represent portions of the average net sales' dollar. Because average profit and expense figures per firm are expressed as percentages of average net sales per firm, it is necessary to take into account the rate of change of these average net sales when comparing ratios applicable to different surveys. When comparing 1953 results with 1951, a period of increasing prices, the increase of average net sales per firm has a decreasing effect on profit and expense ratios. If a decrease occurs in the profit or expense ratios, it does not necessarily mean the amount of profit or expense is less; but does mean the average profit or expense did not increase at as great a rate as average net sales. That is, if net sales increased $10 \%$ from $\$ 1,000,000$ in 1951 to $\$ 1,100,000$ in 1953, and rent showed a proportionate increase from $\$ 5,000$ to $\$ 5,500$, the rent expense ratios for the two years would be identical. However, if rent remained unchanged, or increased less than $10 \%$, the rent expense ratio would show a decrease. To interpret a change in ratios between two years correctly, it is therefore necessary to note changes in net sales. During this phase of analysis the utmost caution should be t:ak on to avoid interpreting the average net sales per firm as typical of an establishment. Averages are shown only to indicate central tendency in salessize ranges as a guide to individual wholesalers wishing to compare their results. Ratios reduce the
effect of multiple establishment firms and may be used with a high degree of accuracy as typical of the trade. The effects of normal sales variations and changes in price levels also tend to be eliminated when results are expressed as ratios. Therefore, ratios of two surveys may be compared, but the rate of change of average net sales per firm should be noted.

Plumbing and heating supplies wholesalers obtained an average gross profit ratio or margin of 16.99 per cent of average net sales on 1953 operations. Gross profit ratios within the sales-size categories ranged from 15.78 per cent to 20.38 per cent in the smaller and middle sized firm groups respectively. Total operating expenses which amounted to 12.57 per cent for all reporting firms ranged from 12.38 per cent to 13.81 per cent and varied inversely with sales-size. Consequently, the smaller firms, which reported the lowest gross profit ratio, averaged the highest total operating expenses ratio and netted the smallest operating profit ratio of 1.97 per cent. The middle size firms obtained the highest net operating profit ratio of 6.65 per cent and the largest firms reported an average of 4.31 per cent. In each instance nontrading income and expense netted a slight increase which resulted in a ratio of net profit before income tax of 4.71 per cent for all respondents.

TABLE 1. Operating Results of Plumbing and Heating Supplies Wholesalers, 1953, by Size of Firm

| Item | Firus with 1953 sales of |  |  | $\begin{aligned} & \text { Total } \\ & \text { all } \\ & \text { sizes } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Under } \\ & \$ 500.000 \end{aligned}$ | $\begin{gathered} \$ 500,000 \\ \text { to } \$ 999.999 \end{gathered}$ | $\$ 1,000,000$ and over |  |
| Number of firms reporting | 12 | 10 | 29 | 51 |
| Average net sales per firm......................................... \$ | 319,163 | 782, 613 | 2,553,347 | 1,680,454 |
| Average cost of goods sold ........................................ \$ | 268,806 | 623,088 | 2,127,195 | 1,395, 004 |
| Stock tumover (times per year) .................................... | 5.14 | 5.58 | 7.38 | 7.04 |
| Average beginning inventory ..................................... \$ | 50,450 | 106,994 | 271,805 | 187,406 |
| Per cent of average net sales ............................... | 15.81 | 13.67 | 10.65 | 11.15 |
| A verage ending inventory ......................................... \$ | 54,062 | 116,479 | 304,979 | 208,979 |
| Per cent of average net sales ................................ | 16.94 | 14.88 | 11.94 | 12.44 |
| Profit and Loss Data <br> (Per cent of net sales) |  |  |  |  |
| Gross prolit.............................................................. | 15.78 | 20.38 | 16.69 | 16.99 |
| Operating expenses : Selling expense: |  |  |  |  |
|  |  |  |  |  |  |
| Advertising ........................................................... | 0.17 | 0.15 | 0.24 | 0.23 |
| Other selling expense ........................................ | 0.60 | 0.08 | 0.37 | 0.35 |
| Total selling expense ..................................... | 3.88 | 2.86 | 3.20 | 3.20 |
| Warehouse and delivery expense: |  |  |  |  |
| Salaries and wages .............. | 1. 48 | 2.17 | 1.82 | 1.84 |
| Maintenance of delivery equipment ...................... | 0.66 | 0.46 | 0.36 | 0.38 |
| Outward freight................................................. | 0.27 | 0.22 | 0.17 | 0.18 |
| Warehouse sup plies. | 0.08 | 0.22 | 0.09 | 0.10 |
| Other warehouse and delivery expense................. | 0.14 | 0.06 | 0.06 | 0.06 |
| Total warehouse and delivery expense............ | 2.63 | 3.13 | 2.50 | 2.56 |
| Administrative and general expense: |  |  |  |  |
| Salaries ...... | 3.36 | 4.39 | 3.37 | 3.46 |
| Exaployees' benefits ................................................................................................ | 0.06 1.11 | 0.15 0.89 | 0.18 0.71 | 0.17 0.74 |
| Light, heat and power ............................................... | 0.15 | 0.16 | 0.15 | 0.15 |
| Taxes ${ }^{1}$.............................................................. | 0.15 | 0.09 | 0.06 | 0.06 |
| Insurance ${ }^{1}$.......................................................... | 0.24 | 0.15 | 0.09 | 0.11 |
| Office supplies ................................................... | 0.25 | 0.26 | 0.22 | 0.23 |
| Communication .................................................. | 0.23 | 0.22 | 0.33 | 0.32 |
| Bad debts-amount written off............................. | 0.80 | 0.59 | 0.53 | 0.55 |
| All other expense................................................. | 0.95 | 0.84 | 1.04 | 1.02 |
| Total dministrutive and seneral expense ....... | 7.30 | 7.74 | 6. 68 | 6.81 |
| Total operating expenses ......................................... | 13.81 | 13.73 | 12.38 | 12.57 |
| Net operating profit .................................................. | 1.97 | 6.65 | 4.31 | 4.42 |
| Non-trading income ................................................... | 0.76 | 0. 40 | 0.65 | 0.63 |
| Non-trading expense ................................................ | 0.09 | 0.18 | 0.37 | 0.34 |
| Net profit before income tax deduction...................... | 2.64 | 6.87 | 4.59 | 4. 71 |
| Miscel laneous Data |  |  |  |  |
| Credit sales: |  |  |  |  |
| Average per firm. Per cent of average net sales | $\begin{array}{r} 258,362 \\ 80.95 \end{array}$ | $\begin{array}{r} 731,352 \\ 93.45 \end{array}$ | $\begin{array}{r} 2,458,618 \\ 96.2 \end{array}$ | $\begin{array}{r} 1,604,161 \\ 95.46 \end{array}$ |
| Accounts outstanding: |  |  |  |  |
| Average per firm..................................................... \$ | 33, 613 | 103, 486 | 378, 381 | 244, 153 |
| Per cent of average credit sales .............................. | 13.01 | 14.15 | 15.39 | 15. 22 |
| Sales per 1,000 sq. ft. of floor space .......................... \$ | 55, 783 | 45,673 | 59,613 | 57, 242 |

1. Excludes amount attributed to real estate which is in occupancy expense.

## Inventories and Stock Turnover

Average inventories, expressed as a percentage of average net sales, increased from 11.15 per cent at the beginning of the year to 12.44 per cent at the end of the year. This trend was common to each of the three sales-size categories. The rate of stock tumover-average of beginning and year-end in-
ventories divided into cost of goods sold-was 7.04 times per year for 1953 operations. This represents a slight increase from the rate of 6.77 times per year as derived from the 1951 operating results survey.

## Credit Sales and Receivables

Credit sales, expressed as a proportion of net Sales, was 95.46 per cent for all wholesalers of plumbing and heating supplies, a slight increase from the 1951 ratio of 93.73 per cent. Accounts outstanding as at the year-end amounted to 15.22 per
cent of credit sales for all respondents. Within the typical sales-size categories, this ratio ranged from 13.01 per cent to 15.39 per cent and increased directly with size of firm.

## Regional Results

Gross trading profit ratios of plumbing and heating supplies wholesalers in three regional divisions of Canada, range from 15.28 per cent in the Maritimes and Quebec to 18.28 per cent in Ontario. The Ontario wholesalers also showed the highesf operating expense ratio of 14.30 per cent
and netted an operating profit ratio of 3.98 per cent, slightly below the Canada average, Wholesalers in the Prairie Provinces and British Columbia showed the smallest operating expense ratio of 11.66 per cent which assisted in their obtaining the largest ratio of net operating profit of 6.14 per cent.

TABLE 2. Operating Results of Wholesalers of Plumbing and Heating Supplies, 1953, by Regions

| Item | Maritimes and Quebec | Ontario | Prairies and British Columbia | Canada |
| :---: | :---: | :---: | :---: | :---: |
| Number of firms .................................................. | 14 | 20 | 17 | 51 |
| Average net sales per firm................................... \$ | 2,308, 731 | 1, 183,872 | 1,747,265 | 1,680,454 |
|  | (Per cent of net sales) |  |  |  |
| Gross profit ....................................................... | 15.28 | 18.28 | 17.80 | 16. 99 |
| Operating expenses: |  |  |  |  |
| Selling ............................................................ | 3.66 | 3.42 | 2. 51 | 3. 20 |
| Warehouse and delivery | 1.97 | 3.73 | 2.27 | 2. 56 |
| Administrative and general .............................. | G. 50 | 7.15 | 6.88 | 6.81 |
| Total operating expenses ................................... | 12.13 | 14.30 | 11. 66 | 12.57 |
| Net operating profit ............................................ | 3.15 | 3.98 | 6.14 | 4.42 |

## Range Figures

The range figures, introduced in 1949, indicate to what extent the average is typical for each salessize category. This allows an individual wholesaler to assess the operations of his business with the average more accurately. That is, if the ratios of a specific item for a group of wholesalers vary con-
siderably, the range figures indicate the wide sprear necessary to contain the middle $50 \%$ of the firms; conversely, if the ratios tend to be clustered, the range figures would indicate the middle $50 \%$ of the firms grouped closely about the average.

TABLE 3. Average and Middle Range Ratios of Wholesalers of Plumbing and Heating Supplies, 1953

| Item | Firms with 1953 sales of |  | Total all sizes |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \$1,000,000 and over |  |  |  |
|  | Average | Middle range | Average | Middle range |
|  | (Per cent of net sales) |  |  |  |
| Gross profit ............................................................................ | 16.7 | 14.1-18.6 | 17.0 | 15.5-20.0 |
| Selling expense ...................................................................... | 3.2 | 2.0-4.0 | 3.2 | 2.1-4.2 |
| Warehouse and delivery expense .......................................... | 2.5 | 1.8-3.6 | 2.6 | 1.8-3.7 |
| Administrative and general expense .................................... | 6.7 | $5.5-8.6$ | 6.8 | $5.4-8.8$ |
| Net operating profit .............................................................. | 4.3 | $1.6-6.0$ | 4.4 | $1.5-6.2$ |

## Incorporated Companies 1953

Comparison of the profit and expense ratios of the incorporated firms only, with all firms, indicated that the differences were negligible. This similarity was to be expected because a large proportion of the firms reporting were incorporated. Net profit
before income tax was 4.72 per cent and 4.71 per cent for "incorporated firms" and "all firms" respectively. Income tax reduced the incorporated firms' ratio to 2.62 per cent, a decrease of 44 per cent.

TABLE 4. Operating Results of Incorporated Wholesalers of Plumbing and Ileating Supplies, 1953, by Size of Firm

| Item | Firms with 1953 sales of |  |  | Total all sizes |
| :---: | :---: | :---: | :---: | :---: |
|  | Under $\$ 500,000$ | $\begin{aligned} & \$ 500,000 \\ & \text { to } \$ 999,999 \end{aligned}$ | $\begin{aligned} & \$ 1,000,000 \\ & \text { and over } \end{aligned}$ |  |
|  | (Per cent of net sales) |  |  |  |
| Gross profit ................................................................ | 15.22 | 20.72 | 16.69 | 16.97 |
| Operating expenses ................................................... | 13.60 | 13.70 | 12.38 | 12.54 |
| Net operating profit ................................................... | 1.62 | 7.02 | 4.31 | 4.43 |
| Non-trading income .................................................. | 0.83 | 0.46 | 0.65 | 0.64 |
| Non-trading expense ...................................................... | 0.07 | 0.21 | 0.37 | 0.35 |
| Net profit before income tax deduction .................... | 2.38 | 7.27 | 4.59 | 4.72 |
| Income tax ..now....................................................... | 0.33 | 2.92 | 2.10 | 2.10 |
| Final net profit ......................................................... | 2.05 | 4.35 | 2.49 | 2.62 |

Comparison of 1951 and 1953 Identical Firm Results
The following table serves as confirmation that average data of all responding firms apply as had the trends and conclusions deduced from comparing identical firm data been used.

TABLE 5. Operating Results of Wholesalers of Plumbing and IIeating Supplies, 1951 and 1953 Compared

|  | All respondents |  | Identical firms |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1951 | 1953 | 1951 | 1953 |
| Number of firms $\qquad$ Average net sales per firm $\qquad$ \$ | 38 $1,829,566$ | 1,680,454 | $\begin{array}{r} 34 \\ 1,766,338 \end{array}$ | 1,976,656 |
|  | (Per cent of net sales) |  |  |  |
| Gross profit | 17.78 | 16.99 | 17.65 | 17.13 |
| Operating expenses: |  |  |  |  |
| Selling | 2.98 | 3.20 | 3.09 | 3.3:3 |
| Warehouse and delivery <br> Administrative and general | 2.43 6.56 | 2.56 6.81 | 2.41 6.18 | 2.60 |
| Administrative and general.................................. | 6.56 | 6.81 | 6.18 | 6.57 |
| Total operating expenses | 11.97 | 12.57 | 11.68 | 12.52 |
| Net operating mrofit .................................................. | 5.81 | 4.42 | 5.97 | 4.61 |

## OPERATING RESULTS OF WHOLESALERS OF HEATING AND PLUMBING SUPPLIES

GROSS PROFIT = NET PROFIT + SELLING + WAREHOUSE ANO DELIVERY + ADMINISTRATIVE EXPENSES



