

## Government of Canada Survey of Heritage Institutions: 2019

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## List of Acronyms and Abbreviations

| CANSIM | Canadian Socio-Economic Information <br> Management System |
| :--- | :--- |
| CH1 | Commonly known - no def required |
| Digital/IT | Information technology |
| FMV | Fair market value |
| GST/HST | Commonly known - no def required |
| HVAC | Commonly known - no def required |
| ISSN | North American Industry Classification System |
| NAICS | Canadian Heritage |
| PCH | Provincial sales tax |
| PDF |  |

## Introduction

The Department of Canadian Heritage is pleased to present the 2019 Government of Canada Survey of Heritage Institutions. The survey captures financial and operating data on not-for-profit art galleries, museums, historic sites, archives, zoos and botanical gardens in Canada for the 2017 data year. In addition to being the fourth iteration of the survey, this one also marks the activities during Canada 150, the 150th anniversary of Canada's Confederation.

The survey is conducted to provide aggregate data to all levels of government, heritage stakeholders and the public, in order to gain a better understanding of not-for-profit heritage institutions and to aid in the development of national and provincial/territorial policies and programs. The results from this sample survey are extrapolated to provide national and provincial/territorial estimates for the approximately 2700 not-forprofit heritage institutions across the country.

The 2019 survey captured data from 1817 heritage institutions and sites, which is approximately $67 \%$ of the entire not-for-profit heritage sector (including $95 \%$ of those with operating budgets of $\$ 1$ million or more). This latest data will allow all levels of governments, and heritage stakeholders to obtain a more comprehensive understanding of the heritage sector.

The survey has a number of core indicators that are always measured (i.e. revenue sources, number of visits etc.), though as in previous years, there is a segment of the survey that is allocated to capturing new information on operational activities and timely subject matter. This portion of the survey uses a rotational series (i.e. capture certain questions only once, or every third/fourth survey) allowing more questions overtime, while reducing survey fatigue. In 2017, the survey collected 2015 data on gender, age, visible minorities and distribution of careers throughout the heritage workforce. It also collected 2017 data on the state of heritage buildings and their capital infrastructure and any future planned building or capital infrastructure projects. The latest 2019 survey utilized this segment to capture a record of Indigenous cultural artefacts and ancestral remains located in heritage institutions across the country.
(Note: The 2015 data has been slightly revised for greater accuracy. In particular, data for archives is now weighted to better reflect the operations of Library and Archives Canada, in the provinces of Quebec and Ontario. The newly revised data is included in this report, allowing for accurate comparison of each data year. Only the revised data available in this report should be used for year over year comparison).

## Highlights

## Revenue and expenditures

Not-for-profit heritage institutions in Canada generated over \$2.6 billion in revenue in 2017, a 5\% increase from 2015.

The four provinces that accounted for most of the sector's revenues were Ontario at $\$ 890.4$ million (34\%), Quebec at $\$ 776.1$ million (30\%), Alberta at $\$ 269.6$ million (10\%) and British Columbia at $\$ 263.6$ million ( $10 \%$ ).

Considering the types of heritage institutions, museums generated the majority of revenue in the sector, contributing over $\$ 1.1$ billion ( $45 \%$ ) in 2017, followed by art galleries at $\$ 498.6$ million (19\%), archives at $\$ 377.3$ million (14\%), zoos and botanical gardens at $\$ 356.9$ million (14\%), and historic sites at $\$ 218.6$ million (8\%).

Unearned revenue accounted for \$1.7 billion (67\%) of total revenue for all heritage institutions in 2017; an increase from 2015 where unearned revenues accounted for $\$ 1.6$ billion (64\%). The majority of unearned revenue comes from government funding, equal to $51.7 \%$ of total revenue. All three levels of government increased their spending in 2017 to collectively contribute nearly $\$ 1.4$ billion to the sector, an increase of approximately $\$ 100$ million ( $8 \%$ ) in funding over 2015. Donations from the private sector amounted to $\$ 354.9$ million ( $13.5 \%$ of total revenue) in 2017, a marked increase from the $\$ 312.9$ million donated in 2015. The remaining portion of unearned revenue comes in the form of interest and investments, which increased from approximately $\$ 35.7$ million in 2015 to $\$ 38.9$ million ( $1.4 \%$ of total revenue) in 2017.

Earned revenue accounted for \$869.2 million (33\%) of all revenue for heritage institutions in 2017, a 3\% decrease from 2015 when earned revenue accounted for $\$ 896.7$ million ( $36 \%$ ) of all revenue. This slight decrease is mainly attributed to a drop in fundraising revenues across the heritage sector. The majority of earned revenue in 2017 is derived from admission fees, which accounted for $\$ 270.4$ million ( $10 \%$ ) of all revenue, closely followed by sales of goods and services including gift shops, cafeterias and other outlets, at \$268.7 million (10\%).

The Canada 150 celebrations saw a number of heritage institutions opt to forego charging admissions to their sites and facilities. For example, none of the national historic sites operated by the Government of Canada charged admission. The survey data shows that approximately $54 \%$ of all heritage institutions did not charge admissions fees in 2017, up from previous years where the base level for institutions not charging an admission has generally been $50 \%$. For the remaining $46 \%$ that did charge in 2017, the average admission fee for an adult was $\$ 10.38$, a slight increase from 2015 when the average fee was $\$ 9.91$.

Overall, heritage sector operating costs in 2017 reached $\$ 2.4$ billion, an increase of approximately $\$ 92.5$ million (4\%) from 2015. Compensation and wages represent the majority of the sector's costs, approximately $\$ 1.0$ billion (43\%) of all expenditures (data on compensation and wages does not include services rendered by volunteers). The subsequent major expenses in the sector include other operating expenses ( $\$ 365.3$ million or $15 \%$ ), occupancy costs ( $\$ 249.4$ million or $10 \%$ ), amortization of capital assets ( $\$ 246.4$ million or $10 \%$ ), and cost of all purchased supplies ( $\$ 225.0$ million or $9 \%$ ).

The heritage sector posted a modest revenue over expenditure of $5.3 \%$ ( $\$ 139.7$ million) in 2017. It is the few larger institutions that account for most of this net revenue, as the survey data shows that approximately $59 \%$ of all heritage institutions only had a net revenue of $\$ 5,000$ or less for all of 2017. In fact, nearly $40 \%$ of all institutions reported a net loss.

## Employment

The heritage sector employed over 37,200 people in 2017, an increase of approximately 1,850 ( $5 \%$ ) from the 2015 employment figures. Part-time employment comprised the bulk of the heritage work force, numbering nearly 19,980 ( $54 \%$ ); this segment of the work force also had the highest number of new employees (981) since 2015. Full-time employees numbered roughly 13,000, an increase of 758 from 2015, while contract workers totalled 4,260, an increase of 110 employees over the same time span.

The 2015 data on workforce demographics and distribution of occupations collected in the previous survey have been slightly revised and are included in this report.

## Volunteers

The latest data shows that the heritage sector continues to rely heavily on volunteers to help achieve their mandates. Volunteers play a roll in all aspects of heritage institutions across the country, from visitor engagement and programing, to facilities maintenance, conservation and even management as nearly $20 \%$ of heritage institutions have indicated they are solely run by volunteers. There were over 114,400 volunteers in 2017, up $5 \%$ from 2015. Volunteers outnumbered all paid employees by 3 to 1 , essentially making up $75 \%$ of the heritage workforce. For museums the ratio is nearly 4 to 1 , or $79 \%$ of the workforce. The distribution of volunteers also varies across the country. For example, Saskatchewan has the highest percentage of volunteers, making up approximately $90 \%$ of their heritage work force.

Volunteer hours also increased in 2017, with volunteers contributing approximately 6 million hours. Without diminishing the qualitative impact of volunteers in the heritage sector, from a strictly quantitative perspective, 6 million volunteer hours equates to approximately 2,885 full-time equivalent positions. If we apply only the minimum wage salary to that equation (in 2017, the average minimum wage in Canada was approximately $\$ 11.41$ ) it would total nearly $\$ 68.5$ million worth of services provided. The contribution of volunteers to the heritage sector remains enormous.

## Attendance and membership

The Canada 150 celebrations brought a record number of visits to heritage institutions across the country in 2017. There were over 79 million physical visits, a $10 \%$ increase from the 71.6 million visits in 2015. The bulk of these visits were to museums, topping 36.1 million, followed by historic sites with 17 million, and art galleries with 13.2 million. Zoos and botanical gardens saw 9.7 million physical visit, and archives 2.7 million. From a provincial and territorial perspective, the majority of visits were received in Quebec, with over 26.7 million to all heritage institutions, followed by Ontario at 19.6 million, British Columbia at 9.5 million and Alberta at 8.2 million.

Online visits to heritage institutions also reached record numbers, with many organizations providing access to online material and virtual experiences. Online visits totalled approximately 254 million in 2017, a considerable increase of $29 \%$ over 2015. The majority of online visits were to Museums ( 126 million), archives ( 54.6 million) and art galleries ( 47 million). Museums and art galleries continue to experience the largest growth of online visits, up 29.3 million (30\%) and 12.5 million (36\%) respectively since 2015. Ontario was the
province the with most online visits, reaching 112.7 million, followed by Quebec with 62.7 million, British Columbia with 34 million and Alberta with 14.5 million.

Museums and other heritage institutions play a key role in providing educational programs. These institutions are constantly designing and updating their programs to support the learning objectives of school curriculums at each level. School boards across the country recognize the important learning opportunities they offer, lending to the increase in attendance of school groups year after year. In 2017, the number of school groups visiting heritage institutions reached over 127,280 (approximately 6.4 million visits by students); up $7 \%$ or 433,000 student visits over 2015. Museums were the most frequented type of institution by school groups ( $63 \%$ ), followed by art galleries ( $17 \%$ ) and historic sites ( $11 \%$ ). While school group visits were up overall in 2017, archives and art galleries experienced slight decreases of $8.5 \%$ and $1.7 \%$ respectively.

Just as heritage institutions have seen an overall increase in all physical and online visits, so to has there been an overall increase in memberships. Memberships grew by more than $250,660(16 \%)$, reaching over 1.7 million members in 2017. This indicates that nearly $5 \%$ of the Canadian population is a member of a museum or other type of heritage institution (Note: Statistics Canada data indicates that the population in Canada was 36.5 million in 2017. CANSIM table 17-10-0005-01). Museums had the highest subscription of members totalling over 872,350 and registered the largest growth in new members since 2015 (up 37\%). Art galleries had 464,153 members (up 1\%), and zoos and botanical gardens had 228,327 members, registering a slight decrease in memberships (down 4\%).

## Indigenous cultural artefacts and ancestral remains

This year, the survey segment that captures new information on operational activities and timely subject matter focused on the number of Indigenous cultural artefacts (not including contemporary art or other contemporary material) and ancestral remains (includes partial and fragment remains) housed in heritage institutions.

Overall, roughly $26 \%$ of heritage institutions reported that they house Indigenous cultural artefacts. The survey data indicates that there are approximately 6.7 million Indigenous cultural artefacts in heritage institutions across the country (eight of the largest institutions in Canada with archaeological collections care for $94 \%$ of these items), with the majority located in Ontario ( 2.1 million), Quebec ( 2 million), Manitoba ( 2 million) and British Columbia (nearly 310,000). Almost $70 \%$ or 4.7 million Indigenous cultural artefacts are cared for by Museums, while nearly $30 \%$ or 2 million are cared for by historic sites.
1.3\% of heritage institutions reported that their facilities house Indigenous ancestral remains. In total, there are an estimated 2,500 ancestral remains, including partial and fragment remains, that are preserved in heritage institutions (three museums care for $75 \%$ of all ancestral remains within the heritage sector). The majority are located in British Columbia and Ontario, 1,176 and 1,129 respectively.

## Exhibitions

In recognition of Canada's $150^{\text {th }}$ anniversary, heritage institutions provided numerous new exhibitions to domestic and international visitors, highlighting stories of history and culture in different parts of the country. The number of newly created exhibitions increased to more than 8,940 in 2017, up approximately $7 \%$ from 2015; a continuing trend over the years. The bulk of new exhibitions were created by museums (52\%), followed by art galleries (29\%) and archives (9\%). Another trend is the decrease of permanent exhibitions displayed in heritage institutions. Permanent exhibitions totalled approximately 15,290 overall in 2017, a decrease of 331 from 2015. The vast majority of permanent exhibitions are held in museums (79\%), historic sites (9\%) and art galleries (4\%).

More than 3,120 exhibitions were circulated across the country in 2017. Museums continue to circulate the majority of exhibitions (49\%), followed by art galleries (29\%) and archives (13\%).

Heritage institutions continue to develop and increase virtual access to their exhibitions. The number of online exhibitions for 2017 reached nearly 3,560, an increase of 235 or $7 \%$ over 2015. Archives continue to have the bulk of online exhibitions ( $45 \%$ ), followed by museums (36\%) and art galleries (12\%). Archives also had the highest number of new online exhibitions, since 2015, up by 114, making up nearly half of all new online exhibitions overall.

## Research requests

Heritage institutions frequently provide all sorts of information to academics, researchers and the public alike. In 2017, heritage institutions demonstrated that they remain a trusted source for research and education, as they responded to over 1.1 million research requests, an overall increase of 10,000 from 2015. Archives was the only institution type to experience a slight decrease from 2015, though it continues to receive the majority of requests, with over 791,850 ( $70 \%$ of all requests) in 2017, followed by museums, with 183,822 ( $16 \%$ of all requests) and art galleries, with 109,451 ( $10 \%$ of all requests). At the provincial and territorial level, the bulk of research requests were to institutions in Quebec (41\%), Ontario (37\%) and British Columbia (7\%).

## Heritage buildings and capital infrastructure

More than half ( $55 \%$ ) of all institutions reported that their facilities are in good or very good condition with $22 \%$ indicating that their facilities are very good and fit for the future. $31 \%$ of all institutions responded that conditions are less than adequate and require attention, while $7 \%$ say their facilities are approaching end of service life or are unfit for sustained service. Approximately $7 \%$ of respondents were either not sure, or indicated that the question did not apply.

When looking at the data by province/territory, institutions in the Atlantic Provinces seem to fair well, with the majority of their institutions indicating they are either good, or very good and fit for the future ( $70 \%$ in Prince Edward Island, 69\% in Newfoundland and Labrador, and 63\% in New Brunswick). On the other hand, the territories, Manitoba and British Columbia reported having the highest percentage of buildings and other capital infrastructure that are less than adequate, $56 \%, 44 \%$ and $39 \%$ respectively.

Overall, approximately $72 \%$ of heritage institutions indicated they were planning to undertake some sort of infrastructure project over the next three years. Of those, approximately $20 \%$ of institutions stated that they were constructing a new facility or expanding their existing one and approximately $43 \%$ are planning to improve their current facility (i.e. improve visitor flow, accessibility, storage, curatorial spaces, etc.). Nearly $35 \%$ were planning improvements to their facility's physical plant (i.e. HVAC, lighting, etc.), and approximately $48 \%$ plan to make improvements to visitor experience (i.e. displays and exhibits). The remaining $28 \%$ of institutions indicated that they are not planning to undertake any infrastructure upgrades (15\%), or did not know/did not apply (14\%).

Please refer to the tables in this report for a more detailed breakdown of figures captured in the latest Government of Canada Survey of Heritage Institutions.

## Table 1. Not-for-profit heritage institutions: National revenue and expenditure profile, by institution types, 2017

Note: all figures are in thousands of dollars

|  | Art galleries | Museums | Historic sites | Archives | Zoos and <br> botanical <br> gardens |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |

1. FMV is an acronym for fair market value.

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 2. Not-for-profit heritage institutions: National industry characteristics profile, by institution types, 2017

|  | Art galleries | Museums | Historic sites | Archives | Zoos and botanical gardens | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment |  |  |  |  |  |  |
| Full-time employees (FT) | 2,412 | 5,360 | 788 | 2,609 | 1,828 | 12,996 |
| Part-time employees (PT) | 2,645 | 10,006 | 3,384 | 623 | 3,316 | 19,974 |
| Contract workers | 1,612 | 1,752 | 376 | 184 | 337 | 4,260 |
| Number of volunteers | 17,339 | 64,716 | 15,158 | 4,279 | 12,934 | 114,425 |
| Hours worked by all volunteers | 774,624 | 3,862,063 | 517,453 | 345,783 | 477,837 | 5,977,760 |
| Attendance |  |  |  |  |  |  |
| \# of Visits | 13,251,422 | 36,125,343 | 17,096,300 | 2,764,979 | 9,786,903 | 79,024,946 |
| \# of Online visits | 47,059,224 | 126,017,610 | 16,135,115 | 54,676,090 | 10,136,759 | 254,024,799 |
| \# of School groups | 21,390 | 80,237 | 14,212 | 1,988 | 9,457 | 127,284 |
| \# of Members | 464,153 | 872,358 | 25,983 | 184,765 | 228,327 | 1,775,586 |
| Artefacts/ Exhibitions |  |  |  |  |  |  |
| \# of Indigenous cultural artefacts | 14,094 | 4,709,195 | 2,005,249 | 4,691 | 2,500 | 6,735,728 |
| \# of Indigenous ancestral remains | 7 | 2,433 | 63 | 0 | 0 | 2,503 |
| \# of Permanent exhibitions | 622 | 12,118 | 1,355 | 365 | 833 | 15,291 |
| \# of Exhibitions created | 2,553 | 4,644 | 559 | 841 | 349 | 8,947 |
| \# of Exhibitions circulated | 894 | 1,528 | 142 | 413 | 149 | 3,126 |
| \# of Online Exhibitions hosted | 427 | 1,291 | 177 | 1,605 | 58 | 3,557 |
| Research |  |  |  |  |  |  |
| \# of Research requests | 109,451 | 183,822 | 35,676 | 791,857 | 5,124 | 1,125,930 |

[^0]Table 3. Not-for-profit heritage institutions: National building and capital infrastructure profile, by institution types, 2017


What is the overall physical condition of your buildings and capital
infrastructure?

| Very poor: Facilities are unfit for sustained service. | 0.0\% | 1.6\% | 1.3\% | 1.3\% | 0.0\% | 1.3\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Poor: Facilities are approaching end of service life | 9.2\% | 5.7\% | 1.9\% | 7.1\% | 8.3\% | 5.7\% |
| Fair: Facilities require attention | 26.5\% | 36.3\% | 25.8\% | 23.9\% | 16.7\% | 31.0\% |
| Good: Facilities are adequate. | 33.7\% | 31.2\% | 34.0\% | 32.3\% | 45.8\% | 32.4\% |
| Very good: Facilities are fit for the future. | 24.5\% | 20.1\% | 28.9\% | 21.3\% | 20.8\% | 22.3\% |
| Don't know/does not apply | 6.1\% | 5.1\% | 8.2\% | 14.2\% | 8.3\% | 7.3\% |

Is your institution planning to undertake any infrastructure upgrades within the next 3 years?

| Yes, construction of a new facility or expansion to the existing facility. | 19.4\% | 21.1\% | 11.2\% | 20.3\% | 47.8\% | 19.8\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Yes, improvements to the current facility (i.e. improved visitor flow, accessibility, storage, curatorial spaces). | 41.8\% | 46.2\% | 45.3\% | 24.8\% | 65.2\% | 42.8\% |
| Yes, improvements to the facility's physical plant (i.e. HVAC, lighting). | 38.8\% | 36.5\% | 37.9\% | 18.3\% | 56.5\% | 34.6\% |
| Yes, improvements in visitor experience (i.e. displays, exhibits). | 29.6\% | 56.1\% | 61.5\% | 13.1\% | 69.6\% | 47.9\% |
| No, the institution is not planning to undertake any upgrades within the next 3 years. | 15.3\% | 11.9\% | 10.6\% | 28.1\% | 8.7\% | 14.6\% |
| Don't know/does not apply | 16.3\% | 10.1\% | 14.3\% | 25.5\% | 4.3\% | 13.9\% |

r. Revision of previous data.

Notes: Due to rounding, some components may not add to total.

Table 4. Not-for-profit art galleries: Revenue and expenditure profile, 2017
Note: all figures are in thousands of dollars

|  | Newfoundland and Labrador | Prince Edward Island | Nova <br> Scotia | New <br> Brunswick | Quebec | Ontario | Manitoba | Saskatchewan | Alberta | British Columbia | Territories ${ }^{1}$ | Total (Canada 2017) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal government | \$222 | X | \$519 | \$314 | \$4,067 | \$44,230 | \$734 | \$3,464 | \$995 | \$3,228 | X | \$58,243 |
| Provincial government | \$219 | X | \$2,751 | \$1,171 | \$52,979 | \$29,067 | \$3,413 | \$2,934 | \$3,569 | \$4,739 | X | \$104,062 |
| Local government | \$22 | X | \$47 | \$384 | \$3,256 | \$19,548 | \$866 | \$6,672 | \$5,305 | \$8,483 | X | \$44,594 |
| Donations tax receipted | \$19 | X | \$248 | \$5,412 | \$17,461 | \$60,144 | \$2,364 | \$3,093 | \$3,274 | \$12,378 | X | \$104,413 |
| Donations non-tax receipted | \$38 | X | \$200 | \$30 | \$3,292 | \$4,359 | \$223 | \$809 | \$330 | \$2,999 | X | \$12,355 |
| Donations from other charities | \$0 | X | X | \$8 | \$9,010 | \$12,348 | \$168 | \$2,673 | \$37 | \$2,977 | X | \$27,264 |
| Interest/ investment | \$0 | X | X | \$1,871 | \$3,176 | \$2,184 | \$65 | \$387 | \$631 | \$1,209 | X | \$9,532 |
| Total unearned revenues | \$520 | X | \$3,805 | \$9,191 | \$93,240 | \$171,880 | \$7,832 | \$20,032 | \$14,142 | \$36,013 | X | \$360,464 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | \$7 | X | \$70 | \$242 | \$620 | \$1,219 | \$95 | \$128 | \$281 | \$1,346 | X | \$4,009 |
| Membership fees | \$1 | X | \$59 | \$48 | \$4,474 | \$6,173 | \$135 | \$72 | \$263 | \$1,546 | X | \$12,777 |
| Admission fees | $x$ | $x$ | \$111 | \$50 | \$14,397 | \$11,400 | \$342 | \$465 | \$321 | \$4,424 | $x$ | \$31,554 |
| Public programs fees | X | X | \$560 | \$256 | \$4,864 | \$5,448 | \$214 | \$186 | \$1,060 | \$734 | X | \$13,355 |
| Fundraising | \$29 | X | \$473 | \$319 | \$626 | \$8,645 | \$392 | \$366 | \$1,322 | \$3,916 | X | \$16,293 |
| Sales of goods and services | \$91 | $x$ | \$189 | \$372 | \$7,215 | \$29,426 | \$1,808 | \$946 | \$1,488 | \$6,159 | $x$ | \$48,453 |
| Other earned revenue | \$17 | $x$ | \$689 | \$341 | \$2,316 | \$4,010 | \$617 | \$709 | \$1,239 | \$1,643 | $x$ | \$11,741 |
| Total earned revenue | \$146 | x | \$2,151 | \$1,628 | \$34,512 | \$66,321 | \$3,604 | \$2,872 | \$5,975 | \$19,768 | x | \$138,181 |
| Total revenues | \$665 | x | \$5,955 | \$10,819 | \$127,753 | \$238,201 | \$11,436 | \$22,904 | \$20,116 | \$55,781 | x | \$498,644 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | \$8 | $x$ | \$163 | \$175 | \$4,476 | \$7,129 | \$303 | \$643 | \$461 | \$1,857 | $x$ | \$15,297 |
| Travel and vehicle | \$18 | X | \$102 | \$40 | \$487 | \$1,679 | \$163 | \$210 | \$186 | \$396 | X | \$3,317 |
| Interest and bank charges | \$4 | X | \$18 | \$24 | \$2,581 | \$1,091 | \$114 | \$30 | \$128 | \$457 | X | \$4,450 |
| Office supplies and expenses | \$7 | x | \$79 | \$157 | \$999 | \$3,264 | \$127 | \$392 | \$392 | \$712 | X | \$6,160 |
| Occupancy costs | \$80 | $x$ | \$285 | \$511 | \$9,849 | \$20,375 | \$584 | \$2,315 | \$2,244 | \$3,187 | $x$ | \$39,805 |
| Professional consulting fees | \$8 | $x$ | \$104 | \$272 | \$5,617 | \$7,148 | \$335 | \$756 | \$443 | \$1,382 | $x$ | \$16,203 |
| Training for staff and volunteers | \$0 | $x$ | \$1 | \$0 | \$120 | \$446 | \$6 | \$34 | \$24 | \$120 | $x$ | \$752 |
| All compensation wages and admin | \$260 | X | \$2,924 | \$2,677 | \$38,652 | \$91,965 | \$4,553 | \$7,873 | \$7,977 | \$20,359 | X | \$179,678 |
| FMV of Donated goods to charitable activities ${ }^{2}$ | \$0 | X | \$18 | \$2,852 | \$10,385 | \$25,459 | \$0 | \$22 | \$73 | \$827 | X | \$39,635 |
| Total cost of all purchased supplies | \$23 | X | \$17 | \$229 | \$2,501 | \$25,378 | \$5 | \$2,235 | \$1,222 | \$2,810 | $x$ | \$34,654 |
| Amortization of capital assets | \$3 | X | \$12 | \$718 | \$10,773 | \$23,126 | \$283 | \$264 | \$2,494 | \$1,902 | $x$ | \$39,800 |
| Research grants and scholarships | \$0 | X | \$0 | \$1 | \$15 | \$15 | \$0 | \$0 | \$0 | \$92 | $x$ | \$123 |
| Other operating expenditures | \$240 | X | \$2,103 | \$1,052 | \$29,071 | \$13,669 | \$3,632 | \$7,941 | \$3,831 | \$14,779 | $x$ | \$77,722 |
| Total expenditures | \$651 | x | \$5,826 | \$8,707 | \$115,526 | \$220,745 | \$10,105 | \$22,713 | \$19,476 | \$48,880 | x | \$457,597 |
| Profit margin (percent) | 2.1\% | X | 2.2\% | 19.5\% | 9.6\% | 7.3\% | 11.6\% | 0.8\% | 3.2\% | 12.4\% | x | 8.2\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 5. Not-for-profit art galleries: Industry characteristics profile, 2017


Employment

| Full-time employees (FT) | 4 | X | 40 | 47 | 591 | 1,144 | 65 | 100 | 109 | 278 | X | 2,412 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part-time employees (PT) | 20 | X | 48 | 56 | 596 | 969 | 131 | 154 | 135 | 482 | X | 2,645 |
| Contract workers | 18 | X | 10 | 25 | 430 | 670 | 160 | 112 | 28 | 156 | X | 1,612 |
| Number of volunteers | 70 | X | 331 | 276 | 1,488 | 9,176 | 578 | 880 | 1,119 | 3,320 | X | 17,339 |
| Hours worked by all volunteers | 7,563 | x | 31,749 | 10,500 | 78,583 | 489,101 | 14,130 | 19,044 | 44,947 | 77,823 | X | 774,624 |


| Attendance |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Visits | 59,375 | X | 111,154 | 127,870 | 3,398,167 | 4,700,150 | 381,872 | 993,343 | 1,513,169 | 1,901,606 | X | 13,251,422 |
| \# of Online visits | X | x | 522,000 | 425,832 | 7,007,873 | 28,116,055 | 945,257 | 1,549,360 | 560,171 | 7,932,676 | X | 47,059,224 |
| \# of School groups | 57 | X | 400 | 299 | 7,192 | 8,509 | 589 | 1,132 | 1,154 | 2,002 | X | 21,390 |
| \# of Members | 287 | X | 2,767 | 1,790 | 206,189 | 179,640 | 5,177 | 8,570 | 8,353 | 51,230 | X | 464,153 |

## Artefacts/ Exhibitions

| \# of Indigenous cultural artefacts | 0 | X | 0 | 150 | 12,194 | 1,158 | 50 | 269 | 0 | 272 | X | 14,094 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Indigenous ancestral remains | 0 | X | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | X | 7 |
| \# of Permanent exhibitions | 25 | X | 13 | 5 | 68 | 198 | 19 | 77 | 80 | 133 | X | 622 |
| \# of Exhibitions created | 30 | X | 47 | 75 | 330 | 1,166 | 78 | 170 | 149 | 471 | X | 2,553 |
| \# of Exhibitions circulated | 2 | X | 7 | 8 | 291 | 431 | 5 | 23 | 98 | 30 | X | 894 |
| \# of Online Exhibitions hosted | 3 | X | 0 | 1 | 26 | 222 | 22 | 31 | 12 | 89 | X | 427 |

## Research

\# of Research requests $\qquad$

1. Territories include: Yukon, Northwest Territories and Nunavut / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 6. Not-for-profit art galleries: Building and capital infrastructure profile, 2017


What is the overall physical condition of your buildings and capital infrastructure?

| Very poor: Facilities are unfit for sustained service. | x | X | x | x | 0.0\% | 0.0\% | x | 0.0\% | 0.0\% | 0.0\% | x | 0.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Poor: Facilities are approaching end of service life | x | x | X | x | 0.0\% | 6.1\% | x | 0.0\% | 22.2\% | 21.4\% | x | 9.2\% |
| Fair: Facilities require attention | x | x | x | X | 31.8\% | 24.2\% | x | 42.9\% | 0.0\% | 35.7\% | x | 26.5\% |
| Good: Facilities are adequate. | X | x | x | x | 36.4\% | 39.4\% | x | 28.6\% | 22.2\% | 28.6\% | x | 33.7\% |
| Very good: Facilities are fit for the future. | x | x | x | x | 18.2\% | 24.2\% | x | 28.6\% | 44.4\% | 14.3\% | x | 24.5\% |
| Don't know/does not apply | x | x | x | x | 13.6\% | 6.1\% | x | 0.0\% | 11.1\% | 0.0\% | x | 6.1\% |
| Is your institution planning to undertake any infrastructure upgrades within the next 3 years? |  |  |  |  |  |  |  |  |  |  |  |  |
| Yes, construction of a new facility or expansion to the existing facility. | x | x | x | x | 27.3\% | 18.2\% | x | 14.3\% | 11.1\% | 21.4\% | x | 19.4\% |
| Yes, improvements to the current facility (i.e. improved visitor flow, accessibility, storage, curatorial spaces). | x | X | X | x | 31.8\% | 48.5\% | X | 14.3\% | 55.6\% | 50.0\% | x | 41.8\% |
| Yes, improvements to the facility's physical plant (i.e. HVAC, lighting). | x | x | x | x | 31.8\% | 57.6\% | x | 14.3\% | 33.3\% | 21.4\% | x | 38.8\% |
| Yes, improvements in visitor experience (i.e. displays, exhibits). | x | X | X | x | 22.7\% | 42.4\% | x | 14.3\% | 44.4\% | 14.3\% | x | 29.6\% |
| No, the institution is not planning to undertake any upgrades within the next 3 years. | x | x | x | x | 27.3\% | 9.1\% | x | 14.3\% | 0.0\% | 21.4\% | x | 15.3\% |
| Don't know/does not apply | x | X | X | x | 18.2\% | 12.1\% | X | 42.9\% | 11.1\% | 14.3\% | x | 16.3\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

Table 7. Not-for-profit museums: Revenue and expenditure profile, 2017
Note: all figures are in thousands of dollars


| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Federal government | \$1,412 | \$239 | \$14,485 | \$772 | \$98,959 | \$73,403 | \$27,857 | \$1,027 | \$6,700 | \$3,057 | \$790 | \$228,700 |
| Provincial government | \$8,253 | \$1,158 | \$11,510 | \$4,775 | \$49,394 | \$67,784 | \$4,997 | \$10,090 | \$28,790 | \$19,719 | \$11,364 | \$217,836 |
| Local government | \$658 | \$582 | \$2,666 | \$1,251 | \$20,111 | \$28,691 | \$3,690 | \$1,545 | \$20,207 | \$17,052 | \$480 | \$96,934 |
| Donations tax receipted | \$1,291 | \$76 | \$2,477 | \$789 | \$6,572 | \$27,229 | \$4,766 | \$2,245 | \$7,999 | \$5,646 | \$68 | \$59,159 |
| Donations non-tax receipted | \$1,886 | \$30 | \$701 | \$290 | \$4,894 | \$17,697 | \$1,635 | \$1,842 | \$7,807 | \$4,223 | \$7 | \$41,014 |
| Donations from other charities | \$20 | \$8 | \$1,445 | \$168 | \$18,796 | \$26,617 | \$1,779 | \$56 | \$604 | \$1,939 | \$0 | \$51,430 |
| Interest/ investment | \$103 | \$17 | \$599 | \$136 | \$7,690 | \$8,685 | \$319 | \$96 | \$3,586 | \$1,120 | \$4 | \$22,355 |
| Total unearned revenues | \$13,622 | \$2,110 | \$33,883 | \$8,181 | \$206,416 | \$250,106 | \$45,044 | \$16,902 | \$75,692 | \$52,756 | \$12,714 | \$717,426 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | \$453 | \$22 | \$682 | \$68 | \$3,595 | \$9,244 | \$892 | \$939 | \$3,974 | \$4,561 | \$59 | \$24,488 |
| Membership fees | \$135 | \$1 | \$333 | \$38 | \$2,955 | \$8,979 | \$565 | \$430 | \$3,617 | \$2,982 | \$30 | \$20,065 |
| Admission fees | \$1,434 | \$264 | \$3,878 | \$705 | \$29,560 | \$52,854 | \$5,006 | \$1,683 | \$25,716 | \$22,081 | \$819 | \$143,999 |
| Public programs fees | \$243 | \$48 | \$1,133 | \$244 | \$8,127 | \$18,039 | \$1,079 | \$66 | \$17,253 | \$2,834 | \$58 | \$49,123 |
| Fundraising | \$595 | \$60 | \$2,518 | \$745 | \$4,801 | \$18,675 | \$2,241 | \$1,614 | \$2,910 | \$3,844 | \$180 | \$38,182 |
| Sales of goods and services | \$2,226 | \$437 | \$4,047 | \$796 | \$17,159 | \$49,397 | \$3,444 | \$5,517 | \$19,128 | \$10,620 | \$348 | \$113,121 |
| Other earned revenue | \$486 | \$42 | \$722 | \$596 | \$27,129 | \$18,590 | \$1,360 | \$4,586 | \$4,824 | \$2,869 | \$848 | \$62,053 |
| Total earned revenue | \$5,572 | \$875 | \$13,313 | \$3,192 | \$93,325 | \$175,777 | \$14,586 | \$14,837 | \$77,422 | \$49,791 | \$2,342 | \$451,031 |
| Total revenues | \$19,194 | \$2,985 | \$47,196 | \$11,373 | \$299,741 | \$425,883 | \$59,630 | \$31,739 | \$153,114 | \$102,547 | \$15,056 | \$1,168,457 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | \$714 | \$97 | \$1,659 | \$195 | \$6,416 | \$17,309 | \$2,015 | \$1,112 | \$4,725 | \$3,116 | \$146 | \$37,504 |
| Travel and vehicle | \$174 | \$12 | \$415 | \$237 | \$2,698 | \$4,222 | \$879 | \$143 | \$684 | \$934 | \$299 | \$10,697 |
| Interest and bank charges | \$88 | \$12 | \$257 | \$63 | \$4,025 | \$5,053 | \$195 | \$190 | \$954 | \$955 | \$46 | \$11,837 |
| Office supplies and expenses | \$217 | \$43 | \$775 | \$236 | \$4,453 | \$11,690 | \$1,586 | \$961 | \$4,160 | \$2,542 | \$256 | \$26,920 |
| Occupancy costs | \$2,665 | \$214 | \$5,265 | \$1,097 | \$33,580 | \$46,079 | \$6,365 | \$2,576 | \$9,688 | \$8,814 | \$949 | \$117,293 |
| Professional consulting fees | \$303 | \$8 | \$862 | \$599 | \$14,846 | \$16,005 | \$1,855 | \$602 | \$6,047 | \$2,796 | \$1,906 | \$45,830 |
| Training for staff and volunteers | \$55 | \$14 | \$73 | \$44 | \$125 | \$657 | \$59 | \$42 | \$270 | \$356 | \$15 | \$1,708 |
| All compensation wages and admin | \$6,849 | \$1,351 | \$17,735 | \$5,545 | \$96,685 | \$163,035 | \$21,754 | \$13,317 | \$62,716 | \$46,284 | \$8,499 | \$443,770 |
| FMV of Donated goods to charitable activities ${ }^{2}$ | \$8 | \$0 | \$43 | \$67 | \$379 | \$4,522 | \$588 | \$20 | \$1,048 | \$267 | \$1 | \$6,942 |
| Total cost of all purchased supplies | \$531 | \$41 | \$1,964 | \$517 | \$21,720 | \$38,519 | \$3,150 | \$926 | \$12,883 | \$4,154 | \$343 | \$84,749 |
| Amortization of capital assets | \$1,627 | \$0 | \$4,155 | \$165 | \$34,728 | \$52,733 | \$18,065 | \$2,106 | \$15,159 | \$6,543 | \$208 | \$135,489 |
| Research grants and scholarships | \$0 | \$0 | \$1 | \$5 | \$1 | \$3,797 | \$13 | \$0 | \$4 | \$28 | \$0 | \$3,849 |
| Other operating expenditures | \$3,549 | \$277 | \$4,090 | \$1,875 | \$47,909 | \$43,516 | \$4,932 | \$7,152 | \$18,039 | \$19,725 | \$1,300 | \$152,363 |
| Total expenditures | \$16,780 | \$2,067 | \$37,294 | \$10,647 | \$267,565 | \$407,137 | \$61,458 | \$29,148 | \$136,375 | \$96,513 | \$13,969 | \$1,078,951 |
| Profit margin (percent) | 12.6\% | 30.8\% | 21.0\% | 6.4\% | 10.7\% | 4.4\% | -3.1\% | 8.2\% | 10.9\% | 5.9\% | 7.2\% | 7.7\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 8. Not-for-profit museums: Industry characteristics profile, 2017


Employment

| Full-time employees (FT) | 93 | 15 | 228 | 65 | 1,309 | 1,663 | 282 | 198 | 803 | 607 | 96 | 5,360 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part-time employees (PT) | 353 | 87 | 673 | 268 | 1,895 | 2,562 | 409 | 523 | 1,857 | 1,278 | 102 | 10,006 |
| Contract workers | 70 | 37 | 62 | 57 | 339 | 557 | 56 | 41 | 227 | 239 | 66 | 1,752 |
| Number of volunteers | 1,912 | 441 | 3,136 | 1,215 | 5,693 | 19,561 | 6,530 | 10,055 | 8,462 | 7,469 | 243 | 64,716 |
| Hours worked by all volunteers | 88,408 | 9,898 | 176,708 | 94,228 | 268,977 | 1,600,266 | 308,841 | 284,197 | 505,531 | 518,563 | 6,447 | 3,862,063 |


| Attendance |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Visits | 481,839 | 166,784 | 1,707,870 | 268,015 | 11,070,934 | 10,277,786 | 2,074,598 | 1,363,451 | 4,025,873 | 4,340,991 | 347,202 | 36,125,343 |
| \# of Online visits | 646,555 | 19,287 | 3,297,365 | 2,907,000 | 27,655,151 | 56,080,772 | 4,185,431 | 1,645,589 | 8,769,040 | 20,604,806 | 206,615 | 126,017,610 |
| \# of School groups | 1,020 | 227 | 1,643 | 706 | 17,300 | 25,824 | 5,480 | 4,523 | 11,721 | 11,200 | 593 | 80,237 |
| \# of Members | 3,455 | 304 | 17,842 | 4,536 | 69,674 | 542,789 | 39,773 | 21,553 | 83,798 | 86,001 | 2,633 | 872,358 |

## Artefacts/ Exhibitions

| \# of Indigenous cultural artefacts | 349 | 0 | 5,549 | 203 | 37,931 | 2,190,835 | 2,015,424 | 36,657 | 6,114 | 307,805 | 108,328 | 4,709,195 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Indigenous ancestral remains | 110 | 0 | 0 | 0 | 12 | 1,129 | 0 | 0 | 0 | 1,169 | 13 | 2,433 |
| \# of Permanent exhibitions | 659 | 122 | 965 | 495 | 608 | 2,481 | 1,053 | 1,680 | 2,232 | 1,545 | 279 | 12,118 |
| \# of Exhibitions created | 165 | 30 | 430 | 176 | 354 | 1,303 | 490 | 353 | 797 | 507 | 40 | 4,644 |
| \# of Exhibitions circulated | 3 | 6 | 17 | 53 | 376 | 570 | 127 | 119 | 90 | 160 | 7 | 1,528 |
| \# of Online Exhibitions hosted | 29 | 5 | 67 | 24 | 292 | 283 | 76 | 92 | 222 | 134 | 68 | 1,291 |

## Research



1. Territories include: Yukon, Northwest Territories and Nunavut / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 9. Not-for-profit museums: Building and capital infrastructure profile, 2017


What is the overall physical condition of your buildings and capital infrastructure?

| Very poor: Facilities are unfit for sustained service. | 4.5\% | 9.1\% | 0.0\% | 0.0\% | 0.0\% | 2.5\% | 0.0\% | 2.2\% | 0.0\% | 2.7\% | 0.0\% | 1.6\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Poor: Facilities are approaching end of service life | 0.0\% | 0.0\% | 0.0\% | 16.7\% | 9.1\% | 9.2\% | 0.0\% | 4.4\% | 1.6\% | 6.7\% | 11.1\% | 5.7\% |
| Fair: Facilities require attention | 27.3\% | 18.2\% | 39.6\% | 25.0\% | 45.5\% | 33.6\% | 39.5\% | 31.1\% | 39.3\% | 38.7\% | 44.4\% | 36.3\% |
| Good: Facilities are adequate. | 27.3\% | 18.2\% | 35.4\% | 29.2\% | 27.3\% | 31.9\% | 31.6\% | 44.4\% | 31.1\% | 25.3\% | 33.3\% | 31.2\% |
| Very good: Facilities are fit for the future. | 36.4\% | 54.5\% | 22.9\% | 29.2\% | 14.5\% | 16.8\% | 15.8\% | 13.3\% | 23.0\% | 20.0\% | 11.1\% | 20.1\% |
| Don't know/does not apply | 4.5\% | 0.0\% | 2.1\% | 0.0\% | 3.6\% | 5.9\% | 13.2\% | 4.4\% | 4.9\% | 6.7\% | 0.0\% | 5.1\% |
| Is your institution planning to undertake any infrastructure upgrades within the next 3 years? |  |  |  |  |  |  |  |  |  |  |  |  |
| Yes, construction of a new facility or expansion to the existing facility. | 11.5\% | 0.0\% | 12.0\% | 13.8\% | 31.5\% | 21.7\% | 13.5\% | 11.1\% | 27.1\% | 32.0\% | 30.0\% | 21.1\% |
| Yes, improvements to the current facility (i.e. improved visitor flow, accessibility, storage, curatorial spaces). | 34.6\% | 38.5\% | 48.0\% | 34.5\% | 51.9\% | 55.7\% | 37.8\% | 35.6\% | 47.5\% | 48.0\% | 30.0\% | 46.2\% |
| Yes, improvements to the facility's physical plant (i.e. HVAC, lighting). | 19.2\% | 23.1\% | 34.0\% | 24.1\% | 46.3\% | 47.0\% | 29.7\% | 31.1\% | 30.5\% | 40.0\% | 30.0\% | 36.5\% |
| Yes, improvements in visitor experience (i.e. displays, exhibits). | 50.0\% | 69.2\% | 50.0\% | 44.8\% | 61.1\% | 61.7\% | 48.6\% | 57.8\% | 61.0\% | 50.7\% | 60.0\% | 56.1\% |
| No, the institution is not planning to undertake any upgrades within the next 3 years. | 15.4\% | 0.0\% | 12.0\% | 27.6\% | 11.1\% | 7.8\% | 13.5\% | 11.1\% | 15.3\% | 12.0\% | 0.0\% | 11.9\% |
| Don't know/does not apply | 11.5\% | 15.4\% | 8.0\% | 6.9\% | 7.4\% | 11.3\% | 16.2\% | 8.9\% | 11.9\% | 8.0\% | 10.0\% | 10.1\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

Table 10. Not-for-profit historic sites: Revenue and expenditure profile, 2017
Note: all figures are in thousands of dollars

|  | Newfoundland and Labrador | Prince Edward Island | Nova Scotia | New <br> Brunswick | Quebec | Ontario | Manitoba | Saskatchewan | Alberta | British Columbia | Territories ${ }^{1}$ | Total (Canada 2017) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal government | \$7,305 | \$1,656 | \$26,097 | \$2,010 | \$21,988 | \$12,584 | \$176 | \$4,953 | \$5,156 | \$15,296 | \$9,553 | \$106,775 |
| Provincial government | \$2,349 | \$291 | \$2,920 | \$3,573 | \$2,272 | \$12,884 | \$161 | \$2,419 | \$3,996 | \$7,010 | \$1,003 | \$38,877 |
| Local government | \$28 | \$39 | \$61 | \$218 | \$2,486 | \$5,617 | \$193 | \$1,828 | \$1,978 | \$701 | \$108 | \$13,256 |
| Donations tax receipted | \$79 | \$29 | \$35 | \$263 | \$288 | \$1,271 | \$145 | \$1,233 | \$621 | \$136 | \$7 | \$4,106 |
| Donations non-tax receipted | \$21 | \$3 | \$32 | \$77 | \$875 | \$252 | \$41 | \$225 | \$843 | \$527 | \$0 | \$2,894 |
| Donations from other charities | \$2 | \$0 | \$1 | \$0 | \$578 | \$162 | \$3 | \$28 | \$79 | \$18 | \$0 | \$871 |
| Interest/ investment | \$7 | \$9 | \$12 | \$77 | \$45 | \$103 | \$16 | \$33 | \$48 | \$15 | \$0 | \$367 |
| Total unearned revenues | \$9,791 | \$2,028 | \$29,157 | \$6,218 | \$28,532 | \$32,871 | \$735 | \$10,719 | \$12,721 | \$23,704 | \$10,671 | \$167,146 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | \$76 | \$0 | \$154 | \$63 | \$496 | \$894 | \$146 | \$222 | \$543 | \$244 | \$4 | \$2,843 |
| Membership fees | \$6 | \$38 | \$2 | \$198 | \$231 | \$89 | \$76 | \$10 | \$155 | \$74 | \$0 | \$880 |
| Admission fees | \$274 | \$0 | \$212 | \$505 | \$2,571 | \$5,244 | X | \$46 | \$2,912 | \$3,326 | X | \$15,129 |
| Public programs fees | \$65 | \$0 | \$552 | \$104 | \$1,460 | \$850 | X | \$136 | \$1,004 | \$514 | X | \$5,193 |
| Fundraising | \$92 | \$19 | \$94 | \$143 | \$472 | \$851 | \$176 | \$143 | \$398 | \$128 | \$17 | \$2,533 |
| Sales of goods and services | \$2,458 | \$634 | \$1,424 | \$830 | \$2,447 | \$2,466 | \$83 | \$1,142 | \$1,866 | \$3,663 | \$62 | \$17,075 |
| Other earned revenue | \$85 | \$189 | \$126 | \$124 | \$2,545 | \$560 | \$141 | \$1,671 | \$290 | \$1,953 | \$131 | \$7,814 |
| Total earned revenue | \$3,057 | \$880 | \$2,564 | \$1,966 | \$10,222 | \$10,953 | \$1,072 | \$3,370 | \$7,169 | \$9,902 | \$312 | \$51,467 |
| Total revenues | \$12,848 | \$2,908 | \$31,722 | \$8,183 | \$38,753 | \$43,825 | \$1,806 | \$14,089 | \$19,890 | \$33,605 | \$10,983 | \$218,613 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | \$105 | \$10 | \$104 | \$174 | \$769 | \$486 | \$4 | \$243 | \$324 | \$514 | \$12 | \$2,745 |
| Travel and vehicle | \$133 | \$2 | \$120 | \$24 | \$330 | \$171 | \$0 | \$219 | \$225 | \$265 | \$113 | \$1,602 |
| Interest and bank charges | \$104 | \$2 | \$37 | \$10 | \$176 | \$45 | \$8 | \$36 | \$44 | \$146 | \$0 | \$608 |
| Office supplies and expenses | \$94 | \$9 | \$113 | \$39 | \$178 | \$253 | \$20 | \$150 | \$117 | \$370 | \$8 | \$1,350 |
| Occupancy costs | \$295 | \$62 | \$1,389 | \$1,106 | \$3,721 | \$9,548 | \$21 | \$393 | \$2,086 | \$987 | \$172 | \$19,781 |
| Professional consulting fees | \$563 | \$22 | \$1,601 | \$155 | \$2,256 | \$1,236 | \$20 | \$817 | \$1,294 | \$501 | \$1,128 | \$9,594 |
| Training for staff and volunteers | \$70 | \$1 | \$33 | \$14 | \$26 | \$48 | \$0 | \$29 | \$15 | \$30 | \$0 | \$266 |
| All compensation wages and admin | \$5,171 | \$817 | \$12,648 | \$2,976 | \$17,816 | \$16,407 | \$402 | \$5,044 | \$8,948 | \$9,885 | \$3,074 | \$83,189 |
| FMV of Donated goods to charitable activities ${ }^{2}$ | \$0 | \$0 | \$4 | \$0 | \$3 | \$3 | \$5 | \$114 | \$0 | \$37 | \$0 | \$167 |
| Total cost of all purchased supplies | \$3,149 | \$161 | \$12,987 | \$2,022 | \$6,972 | \$7,829 | \$12 | \$3,522 | \$2,651 | \$11,159 | \$5,759 | \$56,222 |
| Amortization of capital assets | \$755 | \$0 | \$2,404 | \$445 | \$4,356 | \$2,552 | \$1,445 | \$1,817 | \$885 | \$1,230 | \$468 | \$16,356 |
| Research grants and scholarships | \$0 | \$0 | \$0 | \$0 | \$0 | \$34 | \$0 | \$0 | \$24 | \$0 | \$0 | \$58 |
| Other operating expenditures | \$3,344 | \$1,349 | \$1,775 | \$1,520 | \$5,041 | \$4,097 | \$377 | \$960 | \$1,644 | \$6,266 | \$561 | \$26,934 |
| Total expenditures | \$13,784 | \$2,434 | \$33,215 | \$8,484 | \$41,644 | \$42,708 | \$2,315 | \$13,345 | \$18,257 | \$31,392 | \$11,295 | \$218,873 |
| Profit margin (percent) | -7.3\% | 16.3\% | -4.7\% | -3.7\% | -7.5\% | 2.5\% | -28.2\% | 5.3\% | 8.2\% | 6.6\% | -2.8\% | -0.1\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 11. Not-for-profit historic sites: Industry characteristics profile, 2017

|  | Newfoundland <br> and <br> Labrador | Prince <br> Edward <br> Island | Nova <br> Scotia | New <br> Brunswick | Quebec | Ontario | Manitoba | Saskat- <br> chewan | Alberta |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Employment

| Full-time employees (FT) | 28 | 16 | 71 | 29 | 245 | 132 | 6 | 39 | 107 | 101 | 15 | 788 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part-time employees (PT) | 276 | 64 | 546 | 131 | 599 | 785 | 46 | 181 | 288 | 396 | 71 | 3,384 |
| Contract workers | 7 | x | 25 | 23 | 69 | 9 | 10 | 4 | 157 | 56 | X | 376 |
| Number of volunteers | 248 | $x$ | 1,693 | 310 | 1,651 | 4,448 | 622 | 1,913 | 1,810 | 2,110 | $x$ | 15,158 |
| Hours worked by all volunteers | 21,428 | x | 42,288 | 17,926 | 111,080 | 147,869 | 14,602 | 32,599 | 31,188 | 88,826 | x | 517,453 |


| Attendance |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Visits | 773,270 | x | 1,855,294 | 276,884 | 7,710,430 | 1,989,089 | 669,634 | 1,114,010 | 890,426 | 1,092,477 | X | 17,096,300 |
| \# of Online visits | 656,664 | X | 1,692,124 | 218,821 | 3,479,187 | 4,489,244 | 1,016,297 | 286,034 | 1,965,406 | 2,250,580 | X | 16,135,115 |
| \# of School groups | 254 | X | 687 | 181 | 3,746 | 4,236 | 521 | 829 | 1,999 | 1,506 | X | 14,212 |
| \# of Members | 373 | X | 1,687 | 1,101 | 12,198 | 5,379 | 156 | 293 | 1,997 | 2,608 | X | 25,983 |

## Artefacts/ Exhibitions

| \# of Indigenous cultural artefacts | 572 | 0 | 11 | 417 | 2,000,878 | 580 | 184 | 0 | 408 | 1,699 | X | 2,005,249 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Indigenous ancestral remains | 0 | 0 | 0 | 0 | 23 | 0 | 6 | 0 | 34 | 0 | X | 63 |
| \# of Permanent exhibitions | 70 | X | 74 | 145 | 167 | 254 | 184 | 45 | 159 | 237 | X | 1,355 |
| \# of Exhibitions created | 36 | X | 48 | 64 | 83 | 130 | 64 | 27 | 71 | 34 | X | 559 |
| \# of Exhibitions circulated | 0 | X | 0 | 0 | 91 | 16 | 8 | 2 | 14 | 11 | X | 142 |
| \# of Online Exhibitions hosted | 57 | x | 0 | 0 | 10 | 30 | X | 2 | 9 | 10 | X | 177 |

## Research

\# of Research requests

| 526 | $X$ | 365 | 4,818 | 12,550 | 12,454 | $X$ | 93 | 1,046 | 3,775 | $X$ |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

1. Territories include: Yukon, Northwest Territories and Nunavut / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 12. Not-for-profit historic sites: Building and capital infrastructure profile, 2017

| Newfoundland and Labrador ${ }^{r}$ | Prince Edward Island ${ }^{\text {r }}$ | $\begin{gathered} \text { Nova } \\ \text { Scotiar } \end{gathered}$ | $\begin{array}{r} \text { New } \\ \text { Brunswick } \end{array}$ | Quebec ${ }^{\text {r }}$ | Ontario' | Manitobar | Saskatchewan ${ }^{r}$ | Albertar | British Columbiar | Territories ${ }^{17}$ | $\begin{array}{r} \text { Total } \\ \text { (Canada } \\ \text { 2017) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

What is the overall physical condition of your buildings and capital infrastructure?

| Very poor: Facilities are unfit for sustained service. | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 2.8\% | 0.0\% | X | 0.0\% | 0.0\% | 7.7\% | X | 1.3\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Poor: Facilities are approaching end of service life | 0.0\% | 0.0\% | 8.3\% | 0.0\% | 2.8\% | 0.0\% | X | 9.1\% | 0.0\% | 0.0\% | X | 1.9\% |
| Fair: Facilities require attention | 5.3\% | 33.3\% | 33.3\% | 50.0\% | 22.2\% | 25.0\% | x | 27.3\% | 27.3\% | 23.1\% | x | 25.8\% |
| Good: Facilities are adequate. | 21.1\% | 16.7\% | 25.0\% | 16.7\% | 44.4\% | 53.6\% | X | 54.5\% | 27.3\% | 15.4\% | X | 34.0\% |
| Very good: Facilities are fit for the future. | 68.4\% | 50.0\% | 25.0\% | 33.3\% | 22.2\% | 14.3\% | X | 9.1\% | 31.8\% | 30.8\% | x | 28.9\% |
| Don't know/does not apply | 5.3\% | 0.0\% | 8.3\% | 0.0\% | 5.6\% | 7.1\% | X | 0.0\% | 13.6\% | 23.1\% | X | 8.2\% |
| Is your institution planning to undertake any infrastructure upgrades within the next 3 years? |  |  |  |  |  |  |  |  |  |  |  |  |
| Yes, construction of a new facility or expansion to the existing facility. | 5.3\% | 25.0\% | 8.3\% | 33.3\% | 2.8\% | 10.7\% | X | 18.2\% | 4.5\% | 35.7\% | X | 11.2\% |
| Yes, improvements to the current facility (i.e. improved visitor flow, accessibility, storage, curatorial spaces). | 78.9\% | 37.5\% | 58.3\% | 50.0\% | 27.8\% | 39.3\% | X | 36.4\% | 36.4\% | 57.1\% | X | 45.3\% |
| Yes, improvements to the facility's physical plant (i.e. HVAC, lighting). | 68.4\% | 62.5\% | 25.0\% | 50.0\% | 36.1\% | 35.7\% | X | 18.2\% | 18.2\% | 35.7\% | X | 37.9\% |
| Yes, improvements in visitor experience (i.e. displays, exhibits). | 78.9\% | 50.0\% | 50.0\% | 83.3\% | 55.6\% | 67.9\% | X | 54.5\% | 54.5\% | 64.3\% | X | 61.5\% |
| No, the institution is not planning to undertake any upgrades within the next 3 years. | 5.3\% | 0.0\% | 16.7\% | 0.0\% | 13.9\% | 7.1\% | X | 18.2\% | 18.2\% | 7.1\% | X | 10.6\% |
| Don't know/does not apply | 5.3\% | 0.0\% | 25.0\% | 16.7\% | 16.7\% | 14.3\% | X | 9.1\% | 13.6\% | 21.4\% | X | 14.3\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

Table 13. Not-for-profit archives: Revenue and expenditure profile, 2017
Note: all figures are in thousands of dollars



[^1]Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 14. Not-for-profit archives: Industry characteristics profile, 2017

| Newfoundland and Labrador | Prince Edward Island | Nova Scotia | $\begin{array}{r} \text { New } \\ \text { Brunswick } \end{array}$ | Quebec | Ontario | Manitoba | Saskatchewan | Alberta | British Columbia | Territories ${ }^{1}$ | Total (Canada 2017) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Employment

| Full-time employees (FT) | X | 9 | 51 | 49 | 1,665 | 482 | 72 | 66 | 72 | 92 | X | 2,609 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part-time employees (PT) | X | 3 | 40 | 42 | 145 | 189 | 28 | 25 | 29 | 85 | X | 623 |
| Contract workers | X | 1 | 4 | 0 | 54 | 51 | 8 | 1 | 25 | 27 | X | 184 |
| Number of volunteers | X | 51 | 224 | 39 | 855 | 1,045 | 89 | 1,074 | 423 | 424 | X | 4,279 |
| Hours worked by all volunteers | X | 777 | 23,913 | 7,100 | 58,576 | 130,406 | 5,713 | 12,283 | 28,927 | 77,253 | X | 345,783 |

Attendance

| \# of Visits | x | x | 38,911 | 10,263 | 2,408,234 | 137,905 | 10,935 | 11,106 | 49,315 | 82,358 | X | 2,764,979 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Online visits | x | x | 3,912,043 | 1,488,608 | 22,465,430 | 19,597,585 | 3,329,672 | 161,785 | 501,380 | 3,157,930 | x | 54,676,090 |
| \# of School groups | x | 6 | 83 | 39 | 62 | 625 | 53 | 131 | 524 | 387 | X | 1,988 |
| \# of Members | x | 1 | 387 | 97 | 4,564 | 155,893 | 252 | 791 | 17,289 | 3,254 | X | 184,765 |

## Artefacts/ Exhibitions

| \# of Indigenous cultural artefacts | X | X | 0 | 501 | 36 | 62 | 0 | 4,000 | 27 | 65 | X | 4,691 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Indigenous ancestral remains | X | X | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | x | 0 |
| \# of Permanent exhibitions | X | 0 | 21 | 34 | 60 | 86 | 5 | 9 | 75 | 43 | x | 365 |
| \# of Exhibitions created | X | 13 | 56 | 30 | 135 | 331 | 27 | 31 | 89 | 113 | X | 841 |
| \# of Exhibitions circulated | X | 1 | 0 | 6 | 133 | 146 | 2 | 64 | 29 | 28 | X | 413 |
| \# of Online Exhibitions hosted | X | 47 | 125 | 24 | 302 | 635 | 43 | 107 | 173 | 126 | X | 1,605 |

Research


[^2]Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 15. Not-for-profit archives: Building and capital infrastructure profile, 2017

| Newfoundland and Labrador ${ }^{r}$ | Prince Edward Island ${ }^{\text {r }}$ | $\begin{array}{r} \text { Nova } \\ \text { Scotiar } \end{array}$ | $\begin{array}{r} \text { New } \\ \text { Brunswick } \end{array}$ | Quebec ${ }^{\text {r }}$ | Ontario' | Manitobar | Saskatchewan ${ }^{r}$ | Albertar | $\begin{array}{r} \text { British } \\ \text { Columbia } \end{array}$ | Territories ${ }^{17}$ | $\begin{array}{r} \text { Total } \\ \text { (Canada } \\ \text { 2017) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

What is the overall physical condition of your buildings and capital infrastructure?

| Very poor: Facilities are unfit for sustained service. | X | X | 0.0\% | X | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 7.1\% | X | 1.3\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Poor: Facilities are approaching end of service life | X | X | 0.0\% | X | 8.3\% | 2.3\% | 14.3\% | 0.0\% | 15.4\% | 7.1\% | X | 7.1\% |
| Fair: Facilities require attention | x | X | 22.2\% | x | 22.2\% | 30.2\% | 28.6\% | 42.9\% | 23.1\% | 14.3\% | X | 23.9\% |
| Good: Facilities are adequate. | X | X | 44.4\% | X | 30.6\% | 27.9\% | 14.3\% | 42.9\% | 15.4\% | 46.4\% | X | 32.3\% |
| Very good: Facilities are fit for the future. | x | x | 33.3\% | x | 22.2\% | 23.3\% | 28.6\% | 14.3\% | 30.8\% | 14.3\% | X | 21.3\% |
| Don't know/does not apply | X | X | 0.0\% | X | 16.7\% | 16.3\% | 14.3\% | 0.0\% | 15.4\% | 10.7\% | X | 14.2\% |
| Is your institution planning to undertake any infrastructure upgrades within the next 3 years? |  |  |  |  |  |  |  |  |  |  |  |  |
| Yes, construction of a new facility or expansion to the existing facility. | X | X | 0.0\% | X | 27.8\% | 12.2\% | 14.3\% | 14.3\% | 38.5\% | 21.4\% | X | 20.3\% |
| Yes, improvements to the current facility (i.e. improved visitor flow, accessibility, storage, curatorial spaces). | X | X | 33.3\% | X | 30.6\% | 17.1\% | 28.6\% | 42.9\% | 15.4\% | 25.0\% | X | 24.8\% |
| Yes, improvements to the facility's physical plant (i.e. HVAC, lighting). | X | X | 33.3\% | X | 30.6\% | 9.8\% | 14.3\% | 0.0\% | 15.4\% | 17.9\% | X | 18.3\% |
| Yes, improvements in visitor experience (i.e. displays, exhibits). | X | X | 22.2\% | X | 11.1\% | 17.1\% | 14.3\% | 0.0\% | 7.7\% | 10.7\% | X | 13.1\% |
| No, the institution is not planning to undertake any upgrades within the next 3 years. | X | X | 22.2\% | X | 19.4\% | 34.1\% | 42.9\% | 28.6\% | 30.8\% | 28.6\% | X | 28.1\% |
| Don't know/does not apply | X | X | 22.2\% | X | 27.8\% | 31.7\% | 14.3\% | 14.3\% | 7.7\% | 25.0\% | X | 25.5\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

## Table 16. Not-for-profit zoos and botanical gardens: Revenue and expenditure profile, 2017

Note: all figures are in thousands of dollars

|  | Newfoundland and Labrador | Prince Edward Island | Nova Scotia | New <br> Brunswick | Quebec | Ontario | Manitoba | Saskatchewan | Alberta | British Columbia | Territories ${ }^{1}$ | Total (Canada 2017) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal government | $x$ | $x$ | $x$ | \$1,894 | \$189 | \$374 | \$6,630 | $x$ | \$615 | \$2,071 | x | \$11,851 |
| Provincial government | X | X | X | \$1,136 | \$13,097 | \$6,691 | \$3,955 | X | \$4,574 | \$475 | X | \$30,010 |
| Local government | X | X | X | \$3,840 | \$1,248 | \$18,236 | \$15,965 | X | \$21,303 | \$861 | X | \$61,599 |
| Donations tax receipted | X | X | X | \$604 | \$1,048 | \$5,413 | \$4,642 | X | \$2,930 | \$3,452 | X | \$18,190 |
| Donations non-tax receipted | X | X | X | \$321 | \$567 | \$2,310 | \$693 | X | \$316 | \$4,583 | X | \$8,840 |
| Donations from other charities | X | X | X | \$50 | \$646 | \$1,416 | \$2,452 | X | \$715 | \$2,851 | X | \$8,138 |
| Interest/ investment | X | X | X | \$0 | \$105 | \$406 | \$114 | X | \$1,910 | \$2,739 | X | \$5,274 |
| Total unearned revenues | X | X | X | \$7,845 | \$16,901 | \$34,847 | \$34,449 | X | \$32,363 | \$17,033 | X | \$143,902 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | X | X | X | \$0 | \$69 | \$1,373 | \$459 | X | \$696 | \$1,057 | X | \$3,693 |
| Membership fees | X | X | x | \$35 | \$886 | \$7,373 | \$1,070 | X | \$4,445 | \$3,867 | X | \$17,787 |
| Admission fees | X | X | x | \$1,440 | \$20,371 | \$22,627 | X | X | \$13,550 | \$20,670 | X | \$79,636 |
| Public programs fees | X | X | X | \$590 | \$703 | \$4,227 | X | X | \$1,549 | \$1,117 | X | \$8,186 |
| Fundraising | X | X | X | \$12 | \$66 | \$615 | \$412 | X | \$358 | \$979 | X | \$2,504 |
| Sales of goods and services | X | X | X | \$3,203 | \$28,319 | \$17,409 | \$10,810 | X | \$12,602 | \$14,501 | X | \$87,398 |
| Other earned revenue | X | X | X | \$84 | \$556 | \$9,680 | \$0 | X | \$2,050 | \$1,358 | X | \$13,860 |
| Total earned revenue | X | X | X | \$5,365 | \$50,970 | \$63,304 | \$13,006 | X | \$35,250 | \$43,549 | X | \$213,064 |
| Total revenues | X | X | X | \$13,209 | \$67,871 | \$98,151 | \$47,455 | x | \$67,613 | \$60,582 | X | \$356,965 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | X | X | X | \$92 | \$2,846 | \$2,439 | \$442 | X | \$2,383 | \$2,115 | X | \$10,330 |
| Travel and vehicle | X | X | X | \$144 | \$34 | \$658 | \$343 | X | \$384 | \$1,418 | X | \$2,987 |
| Interest and bank charges | X | X | X | \$9 | \$1,729 | \$695 | \$184 | X | \$1,030 | \$1,394 | X | \$5,066 |
| Office supplies and expenses | X | X | X | \$18 | \$198 | \$6,226 | \$710 | X | \$173 | \$1,509 | X | \$8,843 |
| Occupancy costs | X | X | X | \$1,946 | \$1,957 | \$7,054 | \$3,491 | X | \$2,849 | \$6,102 | X | \$23,473 |
| Professional consulting fees | X | X | X | \$302 | \$821 | \$1,163 | \$288 | X | \$585 | \$4,426 | X | \$7,598 |
| Training for staff and volunteers | X | X | X | \$30 | \$55 | \$236 | \$111 | X | \$220 | \$116 | X | \$806 |
| All compensation wages and admin FMV of Donated goods to charitable activities ${ }^{2}$ | X X | X x | X X | \$5,544 \$0 | \$19,600 | \$55,467 \$58 | \$14,331 \$90 | X x | \$25,626 \$55 | \$29,809 <br> \$0 | X x | \$151,279 \$230 |
| Total cost of all purchased supplies | X | X | X | \$404 | \$1,070 | \$3,934 | \$20,775 | X | \$2,892 | \$10,681 | X | \$39,770 |
| Amortization of capital assets | X | X | X | \$577 | \$8,262 | \$5,798 | \$7,147 | X | \$7,184 | \$5,911 | X | \$34,891 |
| Research grants and scholarships | X | X | X | \$0 | \$0 | \$20 | \$73 | X | \$95 | \$0 | X | \$189 |
| Other operating expenditures | X | X | X | \$2,713 | \$22,312 | \$15,360 | \$3,637 | X | \$13,921 | \$1,480 | X | \$60,242 |
| Total expenditures | X | X | X | \$11,778 | \$58,885 | \$99,107 | \$51,623 | X | \$57,396 | \$64,961 | X | \$345,704 |
| Profit margin (percent) | X | X | X | 10.8\% | 13.2\% | -1.0\% | -8.8\% | X | 15.1\% | -7.2\% | X | 3.2\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 17. Not-for-profit zoos and botanical gardens: Industry characteristics profile, 2017


| Employment |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full-time employees (FT) | X | X | X | 109 | 286 | 539 | 175 | X | 235 | 476 | x | 1,828 |
| Part-time employees (PT) | X | X | X | 83 | 994 | 715 | 333 | X | 456 | 654 | x | 3,316 |
| Contract workers | X | X | X | X | 213 | 12 | $x$ | X | 84 | 26 | X | 337 |
| Number of volunteers | X | X | X | 173 | 1,864 | 3,050 | X | X | 2,862 | 4,939 | X | 12,934 |
| Hours worked by all volunteers | X | X | X | 6,767 | 30,009 | 167,833 | X | X | 96,000 | 176,778 | X | 477,837 |

Attendance

| \# of Visits | x | x | x | 280,460 | 2,129,516 | 2,538,480 | 768,000 | x | 1,775,255 | 2,157,950 | x | 9,786,903 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Online visits | X | X | X | X | 2,187,536 | 4,474,004 | x | X | 2,705,174 | X | X | 10,136,759 |
| \# of School groups | X | X | X | 560 | 4,600 | 812 | X | X | 1,726 | 1,454 | X | 9,457 |
| \# of Members | X | X | X | X | 12,194 | 67,922 | x | X | 68,356 | 61,184 | X | 228,327 |

## Artefacts/ Exhibitions

| \# of Indigenous cultural artefacts | X | X | X | X | X | X | X | X | X | X | X | 2,500 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Indigenous ancestral remains | X | X | X | X | X | X | X | X | X | X | X | 0 |
| \# of Permanent exhibitions | x | x | x | X | 151 | 312 | X | x | 118 | 184 | x | 833 |
| \# of Exhibitions created | X | X | X | X | 16 | 188 | X | X | 40 | 96 | X | 349 |
| \# of Exhibitions circulated | X | X | X | X | 19 | 0 | X | X | 127 | 3 | X | 149 |
| \# of Online Exhibitions hosted | X | X | X | X | 8 | 8 | X | X | 42 | 0 | X | 58 |

## Research



1. Territories include: Yukon, Northwest Territories and Nunavut / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 18. Not-for-profit zoos and botanical gardens: Building and capital infrastructure profile, 2017

| Newfoundland and Labrador ${ }^{\text {r }}$ | Prince Edward Island ${ }^{\text {r }}$ | $\begin{gathered} \text { Nova } \\ \text { Scotiar } \end{gathered}$ | Brunswick ${ }^{r}$ | Quebec ${ }^{\text {r }}$ | Ontarior | Manitobar | Saskatchewan ${ }^{r}$ | Albertar | British Columbiar | Territories ${ }^{17}$ | $\begin{array}{r} \text { Total } \\ \text { (Canada } \\ \text { 2017) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

What is the overall physical condition of your buildings and capital infrastructure?
Very poor: Facilities are unfit for sustained
service.
Poor: Facilities are approaching end of
service life
Fair: Facilities require attention
Good: Facilities are adequate.

Very good: Facilities are fit for the future.

Don't know/does not apply

| X | X | X | X | X | X | X | X | X | X | X | 0.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| X | x | X | x | X | x | X | x | X | x | x | 8.3\% |
| X | X | X | X | X | X | X | X | X | X | X | 16.7\% |
| X | X | X | X | X | x | X | X | X | x | x | 45.8\% |
| x | x | x | x | X | x | x | X | X | x | x | 20.8\% |
| X | X | x | X | X | x | X | x | X | X | X | 8.3\% |

Is your institution planning to undertake
any infrastructure upgrades within the next
$\mathbf{3}$ years?
Yes, construction of a new facility or
Yes, construction of a new facility or
expansion to the existing facility.
Yes, improvements to the current facility
(i.e. improved visitor flow, accessibility,
storage, curatorial spaces).

Yes, improvements to the facility's physical
plant (i.e. HVAC, lighting).

Yes, improvements in visitor experience (i.e.
displays, exhibits).
No, the institution is not planning to
undertake any upgrades within the next 3 years.

Don't know/does not apply $\qquad$ x x X $\qquad$ x X $\qquad$ X X x x 4.3\%

1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

Table 19. Not-for-profit heritage institutions: Provincial revenue and expenditure profile, all institution types, 2017

Note: all figures are in thousands of dollars

|  | Newfoundland and Labrador | Prince Edward Island | Nova Scotia | New Brunswick | Quebec | Ontario | Manitoba | Saskatchewan | Alberta | British Columbia | Territories ${ }^{1}$ | Total (Canada 2017) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal government | \$8,979 | \$2,100 | \$41,400 | \$5,036 | \$263,549 | \$151,092 | \$35,456 | \$9,539 | \$13,477 | \$23,795 | \$10,607 | \$565,031 |
| Provincial government | \$11,532 | \$4,681 | \$20,492 | \$13,766 | \$195,110 | \$159,129 | \$18,461 | \$21,551 | \$46,158 | \$36,741 | \$16,501 | \$544,122 |
| Local government | \$1,380 | \$878 | \$3,135 | \$5,706 | \$42,148 | \$81,106 | \$20,725 | \$10,947 | \$51,103 | \$30,017 | \$599 | \$247,743 |
| Donations tax receipted | \$1,402 | \$110 | \$2,895 | \$7,081 | \$25,988 | \$101,863 | \$12,338 | \$6,972 | \$15,142 | \$23,175 | \$90 | \$197,056 |
| Donations non-tax receipted | \$2,011 | \$64 | \$1,049 | \$955 | \$9,640 | \$24,908 | \$3,851 | \$2,909 | \$9,359 | \$13,051 | \$55 | \$67,853 |
| Donations from other charities | \$22 | \$8 | \$1,629 | \$226 | \$29,624 | \$41,645 | \$4,500 | \$2,761 | \$1,550 | \$8,069 | \$4 | \$90,038 |
| Interest/ investment | \$111 | \$31 | \$611 | \$2,085 | \$12,025 | \$11,559 | \$514 | \$556 | \$6,224 | \$5,251 | \$7 | \$38,974 |
| Total unearned revenues | \$25,437 | \$7,873 | \$71,211 | \$34,856 | \$578,083 | \$571,302 | \$95,845 | \$55,235 | \$143,014 | \$140,098 | \$27,862 | \$1,750,817 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | \$536 | \$22 | \$987 | \$388 | \$4,780 | \$12,951 | \$1,615 | \$1,289 | \$5,541 | \$7,324 | \$64 | \$35,498 |
| Membership fees | \$143 | \$39 | \$395 | \$320 | \$8,628 | \$22,868 | \$1,846 | \$634 | \$8,483 | \$8,508 | \$34 | \$51,897 |
| Admission fees | \$1,708 | \$309 | \$4,231 | \$2,699 | \$66,915 | \$92,155 | \$5,644 | \$2,929 | \$42,499 | \$50,501 | \$819 | \$270,408 |
| Public programs fees | \$308 | \$81 | \$2,252 | \$1,194 | \$15,230 | \$28,657 | \$1,703 | \$388 | \$20,865 | \$5,198 | \$156 | \$76,033 |
| Fundraising | \$732 | \$210 | \$3,272 | \$1,238 | \$6,218 | \$29,909 | \$3,251 | \$2,145 | \$5,208 | \$9,048 | \$275 | \$61,507 |
| Sales of goods and services | \$4,876 | \$1,094 | \$6,168 | \$5,203 | \$56,736 | \$99,112 | \$16,460 | \$7,817 | \$35,111 | \$34,981 | \$1,146 | \$268,703 |
| Other earned revenue | \$597 | \$249 | \$1,834 | \$1,180 | \$39,601 | \$33,488 | \$2,711 | \$7,424 | \$8,923 | \$8,027 | \$1,158 | \$105,193 |
| Total earned revenue | \$8,900 | \$2,004 | \$19,139 | \$12,222 | \$198,107 | \$319,141 | \$33,231 | \$22,627 | \$126,630 | \$123,588 | \$3,652 | \$869,240 |
| Total revenues | \$34,337 | \$9,877 | \$90,350 | \$47,078 | \$776,190 | \$890,443 | \$129,077 | \$77,862 | \$269,644 | \$263,686 | \$31,514 | \$2,620,057 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | \$828 | \$119 | \$1,946 | \$637 | \$15,942 | \$27,786 | \$2,780 | \$2,016 | \$7,953 | \$7,624 | \$228 | \$67,860 |
| Travel and vehicle | \$326 | \$73 | \$655 | \$450 | \$4,581 | \$7,020 | \$1,392 | \$674 | \$1,499 | \$3,063 | \$413 | \$20,145 |
| Interest and bank charges | \$198 | \$14 | \$336 | \$105 | \$15,338 | \$6,900 | \$507 | \$294 | \$2,172 | \$2,960 | \$50 | \$28,873 |
| Office supplies and expenses | \$413 | \$59 | \$1,055 | \$480 | \$9,296 | \$22,534 | \$2,519 | \$1,554 | \$5,041 | \$5,388 | \$295 | \$48,634 |
| Occupancy costs | \$3,052 | \$549 | \$7,531 | \$4,661 | \$85,718 | \$92,864 | \$10,545 | \$6,636 | \$17,273 | \$19,351 | \$1,226 | \$249,405 |
| Professional consulting fees | \$967 | \$99 | \$2,648 | \$1,329 | \$40,260 | \$27,395 | \$2,537 | \$2,214 | \$8,575 | \$9,399 | \$3,111 | \$98,533 |
| Training for staff and volunteers | \$126 | \$14 | \$143 | \$88 | \$330 | \$1,576 | \$178 | \$110 | \$535 | \$634 | \$15 | \$3,749 |
| All compensation wages and admin FMV of Donated goods to charitable activities ${ }^{2}$ | \$13,536 $\$ 8$ | \$5,118 \$0 | \$36,841 \$91 | \$19,926 \$2,919 | $\$ 307,913$ $\$ 10,768$ | $\$ 371,815$ $\$ 30,469$ | \$46,293 <br> $\$ 684$ | $\$ 32,175$ $\$ 176$ | \$112,386 \$1,176 | \$113,468 \$1,130 | \$15,281 | \$1,074,751 \$47,421 |
| Total cost of all purchased supplies | \$3,717 | \$420 | \$15,322 | \$3,311 | \$39,492 | \$77,019 | \$23,967 | \$6,868 | \$19,831 | \$28,927 | \$6,149 | \$225,022 |
| Amortization of capital assets | \$2,392 | \$0 | \$6,668 | \$1,905 | \$76,007 | \$85,752 | \$26,944 | \$4,267 | \$25,838 | \$15,743 | \$902 | \$246,419 |
| Research grants and scholarships | \$0 | \$0 | \$1 | \$7 | \$16 | \$3,867 | \$86 | \$5 | \$123 | \$120 | \$0 | \$4,225 |
| Other operating expenditures | \$7,279 | \$1,961 | \$8,762 | \$7,179 | \$122,321 | \$101,227 | \$15,273 | \$17,187 | \$37,901 | \$43,238 | \$3,028 | \$365,355 |
| Total expenditures | \$32,842 | \$8,426 | \$81,998 | \$42,995 | \$727,982 | \$856,223 | \$133,706 | \$74,176 | \$240,304 | \$251,044 | \$30,698 | \$2,480,394 |
| Profit margin (percent) | 0\% | 14.7\% | 9.2\% | 8.7\% | 6.2\% | 3.8\% | -3.6\% | 4.7\% | 10.9\% | 4.8\% | 0\% | 5.3\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 20. Not-for-profit heritage institutions: Provincial industry characteristics profile, all institution types, 2017


Employment

| Full-time employees (FT) | 150 | 50 | 392 | 299 | 4,096 | 3,960 | 600 | 409 | 1,325 | 1,552 | 162 | 12,996 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part-time employees (PT) | 664 | 160 | 1,335 | 580 | 4,229 | 5,219 | 946 | 930 | 2,764 | 2,895 | 250 | 19,974 |
| Contract workers | 98 | 47 | 101 | 106 | 1,106 | 1,300 | 235 | 159 | 521 | 504 | 83 | 4,260 |
| Number of volunteers | 2,285 | 881 | 5,383 | 2,013 | 11,551 | 37,280 | 7,864 | 13,922 | 14,675 | 18,261 | 310 | 114,425 |
| Hours worked by all volunteers | 118,223 | 20,410 | 274,658 | 136,521 | 547,225 | 2,535,476 | 343,736 | 348,122 | 706,592 | 939,243 | 7,553 | 5,977,760 |


| Attendance |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Visits | 1,326,393 | 855,271 | 3,713,230 | 963,491 | 26,717,281 | 19,643,409 | 3,905,039 | 3,619,152 | 8,254,038 | 9,575,382 | 452,260 | 79,024,946 |
| \# of Online visits | 1,305,219 | 78,387 | 9,423,532 | 5,040,761 | 62,795,177 | 112,757,660 | 10,128,657 | 3,642,768 | 14,501,172 | 34,063,537 | 287,929 | 254,024,799 |
| \# of School groups | 1,389 | 290 | 2,813 | 1,784 | 32,899 | 40,005 | 6,949 | 6,615 | 17,123 | 16,549 | 866 | 127,284 |
| \# of Members | 6,339 | 635 | 22,683 | 8,135 | 304,819 | 951,623 | 63,418 | 31,207 | 179,793 | 204,277 | 2,657 | 1,775,586 |

## Artefacts/ Exhibitions

| \# of Indigenous cultural artefacts | 921 | 0 | 5,560 | 1,271 | 2,053,538 | 2,192,635 | 2,015,658 | 40,926 | 6,549 | 309,841 | 108,828 | 6,735,728 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# of Indigenous ancestral remains | 110 | 0 | 0 | 0 | 35 | 1,129 | 6 | 0 | 34 | 1,176 | 13 | 2,503 |
| \# of Permanent exhibitions | 784 | 126 | 1,074 | 745 | 1,053 | 3,331 | 1,261 | 1,810 | 2,664 | 2,142 | 300 | 15,291 |
| \# of Exhibitions created | 236 | 84 | 580 | 350 | 917 | 3,118 | 664 | 581 | 1,146 | 1,221 | 50 | 8,947 |
| \# of Exhibitions circulated | 5 | 9 | 24 | 67 | 909 | 1,163 | 142 | 208 | 357 | 232 | 9 | 3,126 |
| \# of Online Exhibitions hosted | 89 | 72 | 192 | 49 | 637 | 1,177 | 201 | 232 | 458 | 359 | 90 | 3,557 |

## Research



1. Territories include: Yukon, Northwest Territories and Nunavut / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

Table 21. Not-for-profit heritage institutions: Provincial building and capital infrastructure profile, all institution types, 2017


What is the overall physical condition of your buildings and capital infrastructure?

| Very poor: Facilities are unfit for sustained service. | 2.1\% | 5.0\% | 0.0\% | 0.0\% | 0.6\% | 1.3\% | 0.0\% | 1.4\% | 0.0\% | 3.7\% | 0.0\% | 1.3\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Poor: Facilities are approaching end of service life | 2.1\% | 0.0\% | 1.4\% | 12.5\% | 5.8\% | 6.2\% | 3.8\% | 4.3\% | 5.4\% | 7.5\% | 18.8\% | 5.7\% |
| Fair: Facilities require attention | 18.8\% | 25.0\% | 36.1\% | 22.5\% | 31.2\% | 30.7\% | 40.4\% | 32.9\% | 30.4\% | 31.3\% | 37.5\% | 31.0\% |
| Good: Facilities are adequate. | 25.0\% | 15.0\% | 34.7\% | 32.5\% | 35.7\% | 35.1\% | 25.0\% | 44.3\% | 28.6\% | 28.4\% | 31.3\% | 32.4\% |
| Very good: Facilities are fit for the future. | 43.8\% | 55.0\% | 25.0\% | 30.0\% | 18.2\% | 18.7\% | 15.4\% | 14.3\% | 27.7\% | 20.1\% | 12.5\% | 22.3\% |
| Don't know/does not apply | 8.3\% | 0.0\% | 2.8\% | 2.5\% | 8.4\% | 8.0\% | 15.4\% | 2.9\% | 8.0\% | 9.0\% | 0.0\% | 7.3\% |
| Is your institution planning to undertake any infrastructure upgrades within the next 3 years? |  |  |  |  |  |  |  |  |  |  |  |  |
| Yes, construction of a new facility or expansion to the existing facility. | 9.6\% | 9.1\% | 9.5\% | 16.3\% | 24.2\% | 18.3\% | 13.7\% | 12.9\% | 23.6\% | 29.9\% | 41.2\% | 19.8\% |
| Yes, improvements to the current facility (i.e. improved visitor flow, accessibility, storage, curatorial spaces). | 46.2\% | 40.9\% | 47.3\% | 37.2\% | 39.2\% | 45.9\% | 41.2\% | 34.3\% | 43.6\% | 44.8\% | 41.2\% | 42.8\% |
| Yes, improvements to the facility's physical plant (i.e. HVAC, lighting). | 34.6\% | 45.5\% | 33.8\% | 27.9\% | 38.6\% | 40.8\% | 27.5\% | 24.3\% | 28.2\% | 32.8\% | 47.1\% | 34.6\% |
| Yes, improvements in visitor experience (i.e. displays, exhibits). | 55.8\% | 63.6\% | 45.9\% | 46.5\% | 43.1\% | 51.8\% | 41.2\% | 47.1\% | 51.8\% | 41.0\% | 58.8\% | 47.9\% |
| No, the institution is not planning to undertake any upgrades within the next 3 years. | 11.5\% | 0.0\% | 14.9\% | 25.6\% | 16.3\% | 12.8\% | 15.7\% | 14.3\% | 16.4\% | 15.7\% | 0.0\% | 14.6\% |
| Don't know/does not apply | 15.4\% | 13.6\% | 12.2\% | 9.3\% | 15.7\% | 15.6\% | 17.6\% | 12.9\% | 10.9\% | 13.4\% | 5.9\% | 13.9\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

## Table 22. Not-for-profit heritage institutions: National revenue and expenditure profile, by institution types, 2015

## Note: all figures are in thousands of dollars

|  | Art Galleries | Museums | Historic Sites | Archives | Zoos and |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |

1. FMV is an acronym for fair market value / r. Revision of previous data

Notes: Due to rounding, some components may not add to total.

Table 23. Not-for-profit heritage institutions: National industry characteristics profile, by institution types, 2015

|  | Art Galleries ${ }^{\text {r }}$ | Museums ${ }^{\text {r }}$ | Historic Sites ${ }^{\text {r }}$ | Archives ${ }^{\text {r }}$ | Zoos and Botanical Gardens ${ }^{r}$ | $\begin{array}{r} \text { Total } \\ \text { (Canada 2015) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment |  |  |  |  |  |  |
| Full-time employees (FT) | 2,168 | 5,107 | 771 | 2,517 | 1,676 | 12,238 |
| Part-time employees (PT) | 2,524 | 9,297 | 3,287 | 570 | 3,314 | 18,993 |
| Contract workers | 1,343 | 1,844 | 388 | 134 | 441 | 4,150 |
| Number of volunteers | 15,527 | 62,124 | 14,421 | 4,117 | 12,431 | 108,620 |
| Hours worked by all volunteers | 604,225 | 3,870,112 | 558,566 | 324,103 | 509,734 | 5,866,741 |
| \% of FT/PT Employees: |  |  |  |  |  |  |
| Female | 66.1\% | 67.9\% | 66.3\% | 65.3\% | 63.6\% | 66.4\% |
| Male | 33.9\% | 32.1\% | 33.7\% | 34.7\% | 36.4\% | 33.6\% |
| Under 25 years of age | 16.1\% | 33.4\% | 50.1\% | 6.3\% | 62.8\% | 30.2\% |
| 25 to 44 years of age | 48.4\% | 35.2\% | 23.2\% | 47.0\% | 23.2\% | 37.6\% |
| 45 to 59 years of age | 27.1\% | 22.3\% | 18.1\% | 40.0\% | 10.9\% | 24.4\% |
| Age 60 and over | 8.4\% | 9.1\% | 8.6\% | 6.7\% | 3.1\% | 7.8\% |
| Administration/management | 19.5\% | 15.2\% | 9.6\% | 14.9\% | 6.4\% | 14.7\% |
| Archivist/librarian | 2.6\% | 2.5\% | 0.9\% | 23.3\% | 0.3\% | 6.3\% |
| Conservation/preservation | 3.2\% | 3.2\% | 1.1\% | 8.3\% | 0.6\% | 3.7\% |
| Curatorial/research or scientist | 6.8\% | 8.3\% | 1.7\% | 0.5\% | 8.4\% | 5.9\% |
| Digital/IT | 3.3\% | 1.9\% | 0.2\% | 5.3\% | 0.5\% | 2.6\% |
| Education/programing \& engagement | 17.7\% | 24.5\% | 19.4\% | 1.0\% | 13.5\% | 16.8\% |
| Exhibitions/touring | 8.4\% | 10.9\% | 17.7\% | 0.3\% | 0.5\% | 7.7\% |
| Facilities maintenance and security | 12.1\% | 7.7\% | 7.6\% | 0.3\% | 16.3\% | 8.1\% |
| Gift shop/catering | 15.1\% | 5.9\% | 9.4\% | 0.1\% | 35.2\% | 10.1\% |
| Multiple job roles | 5.8\% | 15.6\% | 30.5\% | 23.3\% | 4.2\% | 15.0\% |
| Other | 5.5\% | 4.3\% | 1.9\% | 22.7\% | 14.1\% | 9.1\% |
| $\overline{\text { Self-identified as a visible minority }}$ | $4.3 \%$ | 4.3\% | 7.3\% | 4.1\% | 0.2\% | 4.0\% |
| Attendance |  |  |  |  |  |  |
| \# of Visits | 11,936,935 | 32,540,204 | 14,767,384 | 2,837,107 | 9,499,413 | 71,581,043 |
| \# of Online visits | 34,536,069 | 96,643,531 | 12,127,167 | 44,990,875 | 8,957,063 | 197,254,705 |
| \# of School groups | 21,762 | 73,145 | 12,676 | 2,173 | 8,866 | 118,623 |
| \# of Members | 460,362 | 636,417 | 21,527 | 169,245 | 237,367 | 1,524,919 |
| Exhibitions |  |  |  |  |  |  |
| \# of Permanent exhibitions | 670 | 12,401 | 1,330 | 375 | 846 | 15,622 |
| \# of Exhibitions created | 2,646 | 4,227 | 425 | 663 | 408 | 8,369 |
| \# of Exhibitions circulated | 915 | 1,577 | 98 | 358 | 181 | 3,128 |
| \# of Online Exhibitions hosted | 367 | 1,252 | 165 | 1,491 | 47 | 3,322 |
| Research |  |  |  |  |  |  |
| \# of Research requests | 102,932 | 174,347 | 34,387 | 803,357 | 4,791 | 1,119,814 |

r. Revision of previous data

Notes: Due to rounding, some components may not add to total.

Table 24. Not-for-profit art galleries: Revenue and expenditure profile, 2015
Note: all figures are in thousands of dollars

|  | Newfoundland and Labrador ${ }^{\text {r }}$ | Prince Edward Island ${ }^{\text {r }}$ | $\begin{gathered} \text { Nova } \\ \text { Scotiar } \end{gathered}$ | $\begin{array}{r} \text { New } \\ \text { Brunswick } \end{array}$ | Quebec ${ }^{\text {r }}$ | Ontarior | Manitobar | Saskatchewan ${ }^{r}$ | Albertar ${ }^{\text {r }}$ | $\begin{gathered} \text { British } \\ \text { Columbia } \end{gathered}$ | Territories ${ }^{17}$ | $\begin{array}{r} \text { Total } \\ (\text { Canada } \\ \text { 2015) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal government | \$155 | x | \$283 | \$443 | \$3,230 | \$54,487 | \$413 | \$1,189 | \$956 | \$2,175 | $x$ | \$63,625 |
| Provincial government | \$248 | x | \$2,874 | \$984 | \$51,355 | \$30,830 | \$3,183 | \$2,727 | \$4,147 | \$4,388 | x | \$103,626 |
| Local government | \$7 | x | \$29 | \$314 | \$3,730 | \$19,730 | \$890 | \$5,646 | \$5,291 | \$9,020 | $x$ | \$44,664 |
| Donations tax receipted | \$90 | x | \$251 | \$3,723 | \$16,434 | \$53,491 | \$2,597 | \$10,491 | \$2,892 | \$7,091 | x | \$97,094 |
| Donations non-tax receipted | \$11 | x | \$190 | \$270 | \$1,495 | \$1,185 | \$5 | \$75 | \$371 | \$1,392 | x | \$5,054 |
| Donations from other charities | \$0 | x | x | \$1 | \$6,901 | \$15,789 | \$21 | \$127 | \$45 | \$1,762 | x | \$24,657 |
| Interest/ investment | x | x | x | \$149 | \$3,631 | \$2,075 | \$55 | \$178 | \$496 | \$929 | x | \$7,517 |
| Total unearned revenues | \$511 | x | \$3,638 | \$5,885 | \$86,776 | \$177,587 | \$7,164 | \$20,432 | \$14,199 | \$26,757 | x | \$346,238 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | \$9 | x | \$70 | \$216 | \$770 | \$1,241 | \$150 | \$123 | \$143 | \$1,198 | x | \$3,919 |
| Membership fees | \$2 | x | \$59 | \$105 | \$4,227 | \$6,567 | \$167 | \$87 | \$289 | \$1,357 | x | \$12,863 |
| Admission fees | X | X | \$108 | \$158 | \$9,909 | \$9,991 | \$436 | \$170 | \$355 | \$3,424 | x | \$24,743 |
| Public programs fees | x | x | \$555 | \$450 | \$4,665 | \$4,333 | x | \$344 | \$562 | \$584 | x | \$11,524 |
| Fundraising | \$30 | x | \$478 | \$161 | \$621 | \$60,101 | \$417 | \$623 | \$1,325 | \$2,683 | x | \$66,634 |
| Sales of goods and services | \$97 | X | \$191 | \$215 | \$11,416 | \$27,672 | \$1,568 | \$996 | \$1,668 | \$5,509 | X | \$49,784 |
| Other earned revenue | \$43 | X | \$717 | \$230 | \$1,957 | \$13,106 | \$919 | \$543 | \$784 | \$3,741 | X | \$22,124 |
| Total earned revenue | \$180 | X | \$2,178 | \$1,534 | \$33,564 | \$123,011 | \$3,657 | \$2,886 | \$5,126 | \$18,495 | x | \$191,591 |
| Total revenues | \$691 | $x$ | \$5,816 | \$7,419 | \$120,340 | \$300,598 | \$10,822 | \$23,318 | \$19,325 | \$45,252 | $x$ | \$537,829 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | \$13 | x | \$156 | \$139 | \$4,285 | \$6,503 | \$435 | \$646 | \$455 | \$2,084 | x | \$14,805 |
| Travel and vehicle | \$18 | x | \$107 | \$20 | \$509 | \$2,203 | \$192 | \$244 | \$186 | \$457 | x | \$3,970 |
| Interest and bank charges | \$4 | x | \$18 | \$31 | \$2,204 | \$927 | \$102 | \$44 | \$214 | \$378 | x | \$3,925 |
| Office supplies and expenses | \$8 | x | \$74 | \$170 | \$2,023 | \$4,688 | \$151 | \$313 | \$385 | \$776 | x | \$8,648 |
| Occupancy costs | \$67 | $x$ | \$278 | \$786 | \$11,181 | \$23,318 | \$502 | \$1,063 | \$1,981 | \$2,642 | x | \$42,192 |
| Professional consulting fees | \$8 | x | \$123 | \$271 | \$4,281 | \$7,298 | \$366 | \$487 | \$441 | \$2,041 | x | \$15,414 |
| Training for staff and volunteers | \$0 | $x$ | \$0 | \$0 | \$114 | \$421 | \$8 | \$63 | \$12 | \$107 | x | \$935 |
| All compensation wages and admin | \$233 | X | \$2,881 | \$2,322 | \$40,362 | \$83,078 | \$4,427 | \$6,742 | \$7,555 | \$17,755 | x | \$167,390 |
| FMV of Donated goods to charitable activities ${ }^{2}$ | \$3 | $x$ | \$0 | \$564 | \$9,856 | \$40,964 | \$0 | \$110 | \$63 | \$1,600 | x | \$53,161 |
| Total cost of all purchased supplies | \$10 | $x$ | \$14 | \$181 | \$1,819 | \$15,629 | \$0 | \$309 | \$419 | \$1,987 | x | \$20,550 |
| Amortization of capital assets | \$1 | $x$ | \$12 | \$348 | \$7,306 | \$20,899 | \$360 | \$736 | \$2,517 | \$671 | x | \$33,012 |
| Research grants and scholarships | \$0 | $x$ | \$0 | \$0 | \$6 | \$22 | \$0 | \$0 | \$0 | \$166 | x | \$195 |
| Other operating expenditures | \$304 | x | \$1,846 | \$1,729 | \$29,212 | \$83,330 | \$3,125 | \$10,599 | \$4,754 | \$12,044 | $x$ | \$148,310 |
| Total expenditures | \$668 | X | \$5,509 | \$6,559 | \$113,159 | \$289,279 | \$9,668 | \$21,356 | \$18,983 | \$42,710 | x | \$512,507 |
| Profit margin (percent) | 3.3\% | x | 5.3\% | 11.6\% | 6.0\% | 3.8\% | 10.7\% | 8.4\% | 1.8\% | 5.6\% | x | 4.7\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

Table 25. Not-for-profit art galleries: Industry characteristics profile, 2015

|  | Newfoundland and Labrador' | Prince Edward Islandr | $\begin{gathered} \text { Nova } \\ \text { Scotiar } \end{gathered}$ | $\begin{array}{r} \text { New } \\ \text { Brunswick } \end{array}$ | Quebec ${ }^{\text {r }}$ | Ontarior | Manitobar | Saskatchewan' | Albertar | British Columbiar | Territories ${ }^{17}$ | $\begin{array}{r} \text { Total } \\ (\text { Canada } \\ 2015)^{r} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment |  |  |  |  |  |  |  |  |  |  |  |  |
| Full-time employees (FT) | 6 | x | 47 | 46 | 536 | 1,012 | 53 | 107 | 101 | 229 | $x$ | 2,168 |
| Part-time employees (PT) | 18 | x | 48 | 61 | 587 | 1,016 | 121 | 130 | 93 | 414 | $x$ | 2,524 |
| Contract workers | 18 | x | 7 | x | 271 | 747 | 61 | 26 | 26 | 136 | $x$ | 1,343 |
| Number of volunteers | 69 | x | 339 | 283 | 1,484 | 7,104 | 591 | 930 | 955 | 3,512 | x | 15,527 |
| Hours worked by all volunteers | 7,488 | x | 32,153 | 12,722 | 69,242 | 321,267 | 14,933 | 20,822 | 37,770 | 83,093 | x | 604,225 |
| \% of FT/PT Employees: |  |  |  |  |  |  |  |  |  |  |  |  |
| Female | x | x | $x$ | 55.6\% | 66.0\% | 63.1\% | $x$ | 76.7\% | 72.0\% | 75.0\% | $x$ | 66.1\% |
| Male | x | x | x | 44.4\% | 34.0\% | 36.9\% | x | 23.3\% | 28.0\% | 25.0\% | x | 33.9\% |
| Under 25 years of age | x | x | $x$ | 16.7\% | 21.0\% | 10.5\% | $x$ | 20.9\% | 14.3\% | 24.6\% | $x$ | 16.1\% |
| 25 to 44 years of age | $x$ | x | $x$ | 44.4\% | 39.0\% | 52.6\% | $x$ | 43.0\% | 63.5\% | 51.2\% | $x$ | 48.4\% |
| 45 to 59 years of age | x | x | $x$ | 33.3\% | 29.1\% | 29.4\% | x | 26.7\% | 18.3\% | 15.3\% | $x$ | 27.1\% |
| Age 60 and over | x | x | x | 5.6\% | 10.8\% | 7.5\% | x | 9.3\% | 4.0\% | 8.9\% | x | 8.4\% |
| Administration/management | $x$ | $x$ | $x$ | 44.4\% | 31.3\% | 12.6\% | $x$ | 21.2\% | 17.7\% | 17.7\% | $x$ | 19.5\% |
| Archivist/librarian | $x$ | $x$ | x | 0.0\% | 5.9\% | 1.5\% | $x$ | 0.0\% | 3.1\% | 0.5\% | x | 2.6\% |
| Conservation/preservation | x | x | $x$ | 0.0\% | 4.0\% | 2.9\% | x | 1.2\% | 6.2\% | 1.5\% | x | 3.2\% |
| Curatorial/research or scientist | x | $x$ | x | 0.0\% | 5.9\% | 6.6\% | x | 8.2\% | 10.0\% | 10.3\% | x | 6.8\% |
| Digital/IT | x | x | x | 0.0\% | 2.3\% | 4.7\% | x | 1.2\% | 0.8\% | 0.5\% | $x$ | 3.3\% |
| Education/programing \& engagement | $x$ | $x$ | $x$ | 22.2\% | 17.1\% | 16.9\% | $x$ | 17.6\% | 26.9\% | 21.2\% | $x$ | 17.7\% |
| Exhibitions/touring | $x$ | $x$ | $x$ | 0.0\% | 7.2\% | 8.9\% | $x$ | 15.3\% | 4.6\% | 9.9\% | x | 8.4\% |
| Facilities maintenance and security | x | x | $x$ | 11.1\% | 14.8\% | 13.3\% | $x$ | 3.5\% | 3.8\% | 8.9\% | x | 12.1\% |
| Gift shop/catering | x | x | $x$ | 0.0\% | 5.4\% | 23.1\% | $x$ | 8.2\% | 7.7\% | 11.8\% | $x$ | 15.1\% |
| Multiple job roles | x | $x$ | x | 16.7\% | 3.5\% | 2.8\% | x | 21.2\% | 13.8\% | 14.3\% | x | 5.8\% |
| Other | x | x | $x$ | 5.6\% | 2.6\% | 6.6\% | x | 2.4\% | 5.4\% | 3.4\% | $x$ | 5.5\% |
| Self-identified as a visible minority | x | x | x | 11.1\% | 4.1\% | 2.8\% | x | 8.1\% | 5.9\% | 9.4\% | x | 4.3\% |
| Attendance |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Visits | 59,125 | $x$ | 74,299 | 124,149 | 3,105,425 | 4,457,715 | 375,900 | 572,935 | 1,431,066 | 1,626,837 | $x$ | 11,936,935 |
| \# of Online visits | x | x | 116,631 | 451,500 | 6,127,191 | 19,889,873 | x | 666,930 | 556,914 | 6,610,187 | $x$ | 34,536,069 |
| \# of School groups | x | $x$ | 311 | 301 | 7,941 | 8,750 | 573 | 1,074 | 990 | 1,663 | x | 21,762 |
| \# of Members | x | x | 2,539 | 1,452 | 182,444 | 196,253 | 5,283 | 4,790 | 8,043 | 59,271 | x | 460,362 |
| Exhibitions |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Permanent exhibitions | x | x | 38 | 9 | 102 | 188 | 19 | 83 | 85 | 111 | x | 670 |
| \# of Exhibitions created | x | x | 48 | 89 | 288 | 1,289 | 65 | 159 | 150 | 501 | x | 2,646 |
| \# of Exhibitions circulated | x | $x$ | 15 | 16 | 305 | 389 | 5 | 35 | 107 | 39 | x | 915 |
| \# of Online Exhibitions hosted | x | x | 5 | x | 32 | 203 | 9 | 25 | 6 | 76 | x | 367 |
| Research |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Research requests | X | x | 133 | 54 | 6,250 | 92,556 | 600 | 191 | 480 | 2,472 | x | 102,932 |

[^3]Notes: Due to rounding, some components may not add to total.

Table 26. Not-for-profit museums: Revenue and expenditure profile, 2015
Note: all figures are in thousands of dollars

|  | Newfoundland and Labrador ${ }^{\text {r }}$ | $\begin{gathered} \text { Prince } \\ \text { Edward } \\ \text { Island } \end{gathered}$ | $\begin{gathered} \text { Nova } \\ \text { Scotiar } \end{gathered}$ | $\begin{array}{r} \text { New } \\ \text { Brunswick } \end{array}$ | Quebec ${ }^{\text {r }}$ | Ontarior | Manitobar | Saskatchewan ${ }^{\text {r }}$ | Albertar | $\begin{array}{r} \text { British } \\ \text { Columbia }^{r} \end{array}$ | Territories ${ }^{17}$ | $\begin{array}{r} \text { Total } \\ \text { (Canada } \\ 2015)^{r} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal government | \$894 | \$160 | \$12,040 | \$585 | \$96,443 | \$69,010 | \$28,803 | \$572 | \$3,472 | \$2,288 | \$1,977 | \$216,243 |
| Provincial government | \$7,708 | \$897 | \$9,703 | \$4,403 | \$49,810 | \$70,669 | \$4,761 | \$10,559 | \$25,782 | \$18,646 | \$15,969 | \$218,907 |
| Local government | \$726 | \$179 | \$1,472 | \$1,118 | \$18,565 | \$35,621 | \$3,090 | \$1,641 | \$21,080 | \$17,266 | \$475 | \$101,233 |
| Donations tax receipted | \$795 | \$48 | \$2,908 | \$633 | \$8,640 | \$24,412 | \$8,999 | \$2,091 | \$7,819 | \$4,361 | \$50 | \$60,755 |
| Donations non-tax receipted | \$319 | \$16 | \$910 | \$187 | \$5,069 | \$3,398 | \$1,165 | \$622 | \$7,060 | \$1,767 | \$10 | \$20,525 |
| Donations from other charities | \$51 | \$1 | \$828 | \$113 | \$14,108 | \$23,570 | \$444 | \$31 | \$995 | \$1,185 | \$0 | \$41,325 |
| Interest/ investment | \$266 | \$2 | \$506 | \$174 | \$8,354 | \$7,848 | \$246 | \$160 | \$3,222 | \$2,137 | \$1 | \$22,916 |
| Total unearned revenues | \$10,759 | \$1,303 | \$28,366 | \$7,213 | \$200,988 | \$234,530 | \$47,507 | \$15,676 | \$69,430 | \$47,650 | \$18,483 | \$681,904 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | \$698 | \$9 | \$678 | \$94 | \$3,738 | \$7,175 | \$1,155 | \$1,037 | \$4,282 | \$3,833 | \$65 | \$22,766 |
| Membership fees | \$54 | x | \$261 | \$71 | \$4,458 | \$9,324 | \$885 | \$437 | \$3,013 | \$3,462 | \$33 | \$21,999 |
| Admission fees | \$1,231 | \$167 | \$2,787 | \$667 | \$27,674 | \$45,847 | \$5,067 | \$1,594 | \$20,881 | \$19,585 | \$758 | \$126,256 |
| Public programs fees | \$109 | \$46 | \$363 | \$127 | \$3,050 | \$14,153 | x | x | \$16,936 | \$2,667 | \$12 | \$37,758 |
| Fundraising | \$564 | \$72 | \$2,204 | \$500 | \$4,033 | \$30,067 | \$2,390 | \$1,664 | \$4,382 | \$3,489 | \$271 | \$49,636 |
| Sales of goods and services | \$1,631 | \$238 | \$3,544 | \$834 | \$15,195 | \$50,547 | \$3,309 | \$5,073 | \$21,655 | \$8,509 | \$679 | \$111,213 |
| Other earned revenue | \$596 | \$254 | \$619 | \$192 | \$13,162 | \$22,304 | \$2,365 | \$4,677 | \$4,024 | \$4,629 | \$936 | \$53,759 |
| Total earned revenue | \$4,883 | \$787 | \$10,456 | \$2,485 | \$71,311 | \$179,417 | \$15,414 | \$14,534 | \$75,173 | \$46,173 | \$2,755 | \$423,387 |
| Total revenues | \$15,642 | \$2,089 | \$38,821 | \$9,698 | \$272,298 | \$413,946 | \$62,921 | \$30,210 | \$144,604 | \$93,823 | \$21,238 | \$1,105,291 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | \$334 | \$47 | \$1,482 | \$151 | \$5,902 | \$15,066 | \$1,607 | \$1,293 | \$4,025 | \$2,960 | \$130 | \$32,998 |
| Travel and vehicle | \$182 | \$4 | \$526 | \$253 | \$2,668 | \$3,354 | \$489 | \$327 | \$718 | \$736 | \$483 | \$9,740 |
| Interest and bank charges | \$83 | \$8 | \$184 | \$60 | \$4,436 | \$5,491 | \$176 | \$244 | \$839 | \$879 | \$86 | \$12,486 |
| Office supplies and expenses | \$400 | \$32 | \$698 | \$255 | \$3,692 | \$13,582 | \$1,275 | \$900 | \$3,429 | \$2,523 | \$551 | \$27,337 |
| Occupancy costs | \$2,572 | \$202 | \$4,909 | \$961 | \$32,689 | \$42,049 | \$15,465 | \$3,018 | \$8,477 | \$7,710 | \$686 | \$118,739 |
| Professional consulting fees | \$601 | \$24 | \$674 | \$854 | \$14,456 | \$10,323 | \$1,532 | \$1,090 | \$5,741 | \$4,254 | \$890 | \$40,438 |
| Training for staff and volunteers | \$53 | \$0 | \$89 | \$46 | \$968 | \$956 | \$22 | \$108 | \$360 | \$194 | \$16 | \$2,813 |
| All compensation wages and admin | \$6,460 | \$1,322 | \$16,224 | \$4,607 | \$93,358 | \$146,537 | \$20,561 | \$12,681 | \$59,794 | \$41,105 | \$8,674 | \$411,322 |
| FMV of Donated goods to charitable activities ${ }^{2}$ | \$6 | \$0 | \$21 | \$0 | \$955 | \$4,812 | \$412 | \$1 | \$504 | \$180 | \$0 | \$6,891 |
| Total cost of all purchased supplies | \$1,006 | \$17 | \$1,564 | \$482 | \$20,413 | \$22,351 | \$2,468 | \$1,392 | \$13,517 | \$2,900 | \$526 | \$66,638 |
| Amortization of capital assets | \$1,309 | \$0 | \$4,015 | \$125 | \$29,350 | \$47,865 | \$17,032 | \$2,503 | \$18,899 | \$6,334 | \$166 | \$127,598 |
| Research grants and scholarships | \$0 | \$0 | \$158 | \$104 | \$9 | \$8,020 | \$44 | \$0 | \$2 | \$23 | \$0 | \$8,360 |
| Other operating expenditures | \$3,049 | \$377 | \$4,609 | \$1,359 | \$46,057 | \$56,961 | \$6,461 | \$5,799 | \$11,116 | \$16,810 | \$8,402 | \$161,000 |
| Total expenditures | \$16,057 | \$2,033 | \$35,151 | \$9,258 | \$254,952 | \$377,368 | \$67,543 | \$29,355 | \$127,422 | \$86,608 | \$20,611 | \$1,026,358 |
| Profit margin (percent) | -2.7\% | 2.7\% | 9.5\% | 4.5\% | 6.4\% | 8.8\% | -7.3\% | 2.8\% | 11.9\% | 7.7\% | 3.0\% | 7.1\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

Table 27. Not-for-profit museums: Industry characteristics profile, 2015

|  | Newfoundland and Labrador' | Prince Edward Island ${ }^{r}$ | $\begin{gathered} \text { Nova } \\ \text { Scotiar } \end{gathered}$ | $\begin{array}{r} \text { New } \\ \text { Brunswick } \end{array}$ | Quebec ${ }^{\text {r }}$ | Ontarior | Manitobar | Saskatchewan ${ }^{r}$ | Albertar | $\begin{array}{r} \text { British } \\ \text { Columbiar } \end{array}$ | Territories ${ }^{17}$ | $\begin{array}{r} \text { Total } \\ \text { (Canada } \\ 2015)^{r} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment |  |  |  |  |  |  |  |  |  |  |  |  |
| Full-time employees (FT) | 92 | 12 | 232 | 63 | 1,210 | 1,664 | 244 | 205 | 785 | 515 | 86 | 5,107 |
| Part-time employees (PT) | 342 | 82 | 566 | 255 | 1,626 | 2,392 | 427 | 544 | 1,824 | 1,101 | 138 | 9,297 |
| Contract workers | 47 | 17 | 61 | 34 | 460 | 492 | 114 | 31 | 250 | 255 | 84 | 1,844 |
| Number of volunteers | 1,513 | 452 | 3,330 | 1,463 | 4,938 | 18,489 | 6,271 | 9,000 | 8,838 | 7,584 | 247 | 62,124 |
| Hours worked by all volunteers | 71,515 | 9,932 | 142,620 | 93,203 | 275,143 | 1,724,259 | 299,523 | 310,819 | 418,974 | 519,269 | 4,854 | 3,870,112 |
| \% of FT/PT Employees: |  |  |  |  |  |  |  |  |  |  |  |  |
| Female | 65.9\% | 58.3\% | 69.0\% | 70.2\% | 63.8\% | 68.8\% | 65.3\% | 71.9\% | 66.9\% | 75.3\% | 71.6\% | 67.9\% |
| Male | 34.1\% | 41.7\% | 31.0\% | 29.8\% | 36.2\% | 31.2\% | 34.7\% | 28.1\% | 33.1\% | 24.7\% | 28.4\% | 32.1\% |
| Under 25 years of age | 70.7\% | 34.7\% | 37.0\% | 57.2\% | 24.1\% | 29.4\% | 34.1\% | 54.3\% | 35.4\% | 36.9\% | 22.4\% | 33.4\% |
| 25 to 44 years of age | 12.2\% | 20.4\% | 30.1\% | 16.3\% | 42.4\% | 37.2\% | 43.8\% | 21.9\% | 35.4\% | 29.9\% | 38.8\% | 35.2\% |
| 45 to 59 years of age | 8.5\% | 26.5\% | 20.5\% | 17.2\% | 26.8\% | 23.7\% | 15.9\% | 16.6\% | 20.2\% | 21.1\% | 28.4\% | 22.3\% |
| Age 60 and over | 8.5\% | 18.4\% | 12.3\% | 9.3\% | 6.7\% | 9.6\% | 6.2\% | 7.3\% | 8.9\% | 12.1\% | 10.4\% | 9.1\% |
| Administration/management | 14.3\% | 14.3\% | 16.9\% | 12.4\% | 14.5\% | 14.7\% | 15.3\% | 11.9\% | 19.8\% | 13.9\% | 25.8\% | 15.2\% |
| Archivist/librarian | 5.3\% | 2.0\% | 3.9\% | 3.2\% | 2.5\% | 1.9\% | 2.2\% | 0.4\% | 1.9\% | 3.3\% | 6.1\% | 2.5\% |
| Conservation/preservation | 1.5\% | 2.0\% | 2.2\% | 2.3\% | 3.9\% | 2.9\% | 2.0\% | 1.1\% | 8.3\% | 1.3\% | 3.0\% | 3.2\% |
| Curatorial/research or scientist | 5.3\% | 0.0\% | 6.6\% | 14.7\% | 5.2\% | 11.9\% | 5.0\% | 7.1\% | 6.0\% | 9.5\% | 16.7\% | 8.3\% |
| Digital/IT | 0.8\% | 0.0\% | 2.4\% | 0.0\% | 2.7\% | 1.7\% | 2.8\% | 0.4\% | 1.9\% | 1.8\% | 1.5\% | 1.9\% |
| Education/programing \& engagement | 5.3\% | 0.0\% | 16.6\% | 24.0\% | 36.8\% | 25.7\% | 33.8\% | 16.4\% | 15.9\% | 14.9\% | 7.6\% | 24.5\% |
| Exhibitions/touring | 30.1\% | 40.8\% | 14.9\% | 10.6\% | 9.6\% | 11.9\% | 6.8\% | 7.1\% | 10.3\% | 5.4\% | 4.5\% | 10.9\% |
| Facilities maintenance and security | 1.5\% | 8.2\% | 6.1\% | 2.8\% | 7.7\% | 10.6\% | 7.4\% | 6.3\% | 9.7\% | 3.1\% | 7.6\% | 7.7\% |
| Gift shop/catering | 0.0\% | 12.2\% | 7.1\% | 7.4\% | 4.3\% | 3.6\% | 6.3\% | 14.9\% | 8.1\% | 7.7\% | 3.0\% | 5.9\% |
| Multiple job roles | 27.1\% | 20.4\% | 22.0\% | 17.5\% | 8.9\% | 11.6\% | 14.2\% | 19.4\% | 14.9\% | 36.2\% | 10.6\% | 15.6\% |
| Other | 9.0\% | 0.0\% | 1.2\% | 5.1\% | 3.7\% | 3.5\% | 4.1\% | 14.9\% | 3.3\% | 2.8\% | 13.6\% | 4.3\% |
| Self-identified as a visible minority | 5.9\% | 7.6\% | 10.1\% | 3.7\% | 2.4\% | 2.7\% | 2.4\% | 22.9\% | 0.8\% | 12.1\% | 7.5\% | 4.3\% |
| Attendance |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Visits | 321,773 | 166,525 | 1,464,078 | 262,837 | 9,778,292 | 9,271,718 | 1,920,205 | 1,220,979 | 3,529,477 | 4,316,556 | 287,763 | 32,540,204 |
| \# of Online visits | 656,566 | 2,576 | 2,693,975 | 2,415,674 | 25,580,493 | 38,363,446 | 2,481,056 | 1,614,377 | 7,219,817 | 15,430,401 | 185,149 | 96,643,531 |
| \# of School groups | 949 | 222 | 1,439 | 569 | 17,327 | 20,756 | 3,837 | 4,582 | 12,243 | 10,695 | 527 | 73,145 |
| \# of Members | 2,873 | 264 | 17,409 | 4,681 | 58,163 | 317,533 | 38,761 | 22,186 | 83,040 | 88,671 | 2,837 | 636,417 |
| Exhibitions |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Permanent exhibitions | 590 | 71 | 829 | 437 | 1,089 | 2,808 | 1,370 | 1,301 | 2,003 | 1,689 | 214 | 12,401 |
| \# of Exhibitions created | 111 | 25 | 335 | 116 | 345 | 1,366 | 419 | 297 | 692 | 490 | 33 | 4,227 |
| \# of Exhibitions circulated | 34 | 5 | 33 | 28 | 434 | 594 | 117 | 79 | 117 | 123 | 13 | 1,577 |
| \# of Online Exhibitions hosted | 33 | 5 | 46 | 27 | 278 | 268 | 61 | 114 | 211 | 169 | 42 | 1,252 |
| Research |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Research requests | 2,006 | 2,617 | 10,832 | 5,183 | 25,875 | 70,466 | 4,696 | 2,930 | 24,652 | 23,936 | 1,154 | 174,347 |

[^4]Notes: Due to rounding, some components may not add to total.

Table 28. Not-for-profit historic sites: Revenue and expenditure profile, 2015
Note: all figures are in thousands of dollars

|  | Newfoundland and Labrador ${ }^{\text {r }}$ | Prince Edward Island ${ }^{\text {r }}$ | $\begin{gathered} \text { Nova } \\ \text { Scotiar } \end{gathered}$ | $\begin{array}{r} \text { New } \\ \text { Brunswick} \end{array}$ | Quebecr | Ontarior ${ }^{\text {r }}$ | Manitobar | Saskatchewan ${ }^{r}$ | Albertar | $\begin{gathered} \text { British } \\ \text { Columbia } \end{gathered}$ | Territories ${ }^{17}$ | $\begin{array}{r} \text { Total } \\ (\text { Canada } \\ 2015)^{r} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal government | \$4,634 | \$646 | \$10,695 | \$894 | \$18,179 | \$7,685 | \$81 | \$2,157 | \$2,646 | \$932 | \$3,468 | \$52,019 |
| Provincial government | \$2,254 | \$80 | \$2,293 | \$2,739 | \$2,103 | \$8,514 | \$120 | \$2,503 | \$1,760 | \$7,504 | \$571 | \$30,441 |
| Local government | \$13 | \$12 | \$39 | \$129 | \$2,631 | \$4,680 | \$144 | \$1,053 | \$2,379 | \$764 | \$97 | \$11,942 |
| Donations tax receipted | \$302 | x | \$138 | \$239 | \$376 | \$1,258 | \$46 | \$1,446 | \$724 | \$163 | x | \$4,757 |
| Donations non-tax receipted | \$16 | \$0 | \$25 | \$27 | \$465 | \$768 | \$188 | \$689 | \$66 | \$213 | \$22 | \$2,477 |
| Donations from other charities | \$9 | x | \$5 | \$95 | \$1,686 | \$354 | \$32 | \$213 | \$26 | \$65 | x | \$2,486 |
| Interest/ investment | \$18 | x | \$36 | \$37 | \$12 | \$158 | \$91 | \$29 | \$78 | \$283 | x | \$742 |
| Total unearned revenues | \$7,247 | \$798 | \$13,231 | \$4,160 | \$25,453 | \$23,418 | \$701 | \$8,090 | \$7,678 | \$9,923 | \$4,164 | \$104,864 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | \$81 | \$8 | \$79 | \$57 | \$305 | \$880 | \$76 | \$219 | \$308 | \$414 | \$14 | \$2,440 |
| Membership fees | \$4 | \$1 | \$10 | \$78 | \$1,108 | \$94 | \$63 | \$6 | \$16 | \$106 | \$0 | \$1,486 |
| Admission fees | \$402 | \$934 | \$2,532 | \$676 | \$2,929 | \$5,438 | x | \$387 | \$2,412 | \$5,213 | X | \$21,107 |
| Public programs fees | \$100 | \$15 | \$274 | \$280 | \$1,949 | \$1,200 | x | \$120 | \$849 | \$1 | x | \$5,200 |
| Fundraising | \$87 | \$8 | \$178 | \$126 | \$307 | \$1,003 | \$146 | \$143 | \$410 | \$248 | \$25 | \$2,681 |
| Sales of goods and services | \$2,633 | \$570 | \$1,563 | \$673 | \$3,102 | \$2,570 | \$86 | \$1,051 | \$2,249 | \$3,898 | \$47 | \$18,442 |
| Other earned revenue | \$283 | \$4 | \$214 | \$61 | \$3,194 | \$738 | \$109 | \$1,541 | \$730 | \$2,204 | \$66 | \$9,143 |
| Total earned revenue | \$3,589 | \$1,539 | \$4,849 | \$1,951 | \$12,894 | \$11,923 | \$852 | \$3,467 | \$6,973 | \$12,085 | \$375 | \$60,499 |
| Total revenues | \$10,836 | \$2,338 | \$18,080 | \$6,112 | \$38,347 | \$35,341 | \$1,553 | \$11,557 | \$14,652 | \$22,009 | \$4,539 | \$165,363 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | \$106 | \$23 | \$115 | \$176 | \$889 | \$286 | \$6 | \$126 | \$301 | \$997 | \$18 | \$3,042 |
| Travel and vehicle | \$170 | \$4 | \$297 | \$14 | \$356 | \$139 | \$1 | \$136 | \$114 | \$196 | \$60 | \$1,488 |
| Interest and bank charges | \$85 | \$2 | \$49 | \$3 | \$332 | \$45 | \$55 | \$34 | \$35 | \$133 | \$0 | \$773 |
| Office supplies and expenses | \$155 | \$15 | \$169 | \$22 | \$1,111 | \$307 | \$98 | \$144 | \$100 | \$396 | \$8 | \$2,525 |
| Occupancy costs | \$293 | \$237 | \$1,351 | \$1,083 | \$3,901 | \$9,303 | \$73 | \$340 | \$1,058 | \$817 | \$108 | \$18,564 |
| Professional consulting fees | \$583 | \$3 | \$368 | \$88 | \$1,565 | \$1,085 | \$75 | \$752 | \$198 | \$280 | \$153 | \$5,149 |
| Training for staff and volunteers | \$11 | \$0 | \$17 | \$0 | \$14 | \$5 | \$0 | \$24 | \$46 | \$29 | \$0 | \$147 |
| All compensation wages and admin | \$4,890 | \$656 | \$11,528 | \$2,464 | \$18,532 | \$14,698 | \$458 | \$4,759 | \$6,751 | \$8,266 | \$2,593 | \$75,595 |
| FMV of Donated goods to charitable activities ${ }^{2}$ | \$0 | \$4 | \$4 | \$0 | \$0 | \$0 | \$0 | \$491 | \$44 | \$120 | \$12 | \$675 |
| Total cost of all purchased supplies | \$1,225 | \$98 | \$981 | \$568 | \$647 | \$4,660 | \$2 | \$2,426 | \$1,748 | \$1,897 | \$156 | \$14,409 |
| Amortization of capital assets | \$617 | \$80 | \$1,629 | \$247 | \$5,090 | \$973 | \$65 | \$1,346 | \$534 | \$495 | \$421 | \$11,497 |
| Research grants and scholarships | \$108 | \$0 | \$0 | \$0 | \$0 | \$19 | \$0 | \$0 | \$0 | \$0 | \$0 | \$127 |
| Other operating expenditures | \$3,271 | \$547 | \$1,638 | \$1,111 | \$5,568 | \$4,573 | \$376 | \$913 | \$2,226 | \$6,614 | \$711 | \$27,548 |
| Total expenditures | \$11,516 | \$1,668 | \$18,145 | \$5,775 | \$38,006 | \$36,093 | \$1,210 | \$11,491 | \$13,155 | \$20,238 | \$4,242 | \$161,539 |
| Profit margin (percent) | -6.3\% | 28.7\% | -0.4\% | 5.5\% | 0.9\% | -2.1\% | 22.1\% | 0.6\% | 10.2\% | 8.0\% | 6.5\% | 2.3\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

Table 29. Not-for-profit historic sites: Industry characteristics profile, 2015

|  | Newfoundland and Labrador ${ }^{r}$ | Prince Edward Island' | $\begin{gathered} \text { Nova } \\ \text { Scotiar } \end{gathered}$ | $\begin{array}{r} \text { New } \\ \text { Brunswick }^{\text {r }} \end{array}$ | Quebec ${ }^{\text {t }}$ | Ontarior | Manitobar ${ }^{\text {r }}$ | Saskatchewan ${ }^{r}$ | Albertar | $\begin{array}{r} \text { British } \\ \text { Columbiar } \end{array}$ | Territories ${ }^{\text {17 }}$ | $\begin{array}{r} \text { Total } \\ (\text { Canada } \\ \text { 2015) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment |  |  |  |  |  |  |  |  |  |  |  |  |
| Full-time employees (FT) | 27 | 22 | 70 | 25 | 217 | 131 | 12 | 55 | 82 | 116 | 14 | 771 |
| Part-time employees (PT) | 314 | 72 | 512 | 131 | 576 | 736 | 43 | 182 | 258 | 394 | 70 | 3,287 |
| Contract workers | 21 | 7 | 23 | 33 | 55 | 37 | x | 0 | 181 | 28 | x | 388 |
| Number of volunteers | 204 | 370 | 1,580 | 268 | 1,601 | 4,208 | x | 1,999 | 1,916 | 1,854 | x | 14,421 |
| Hours worked by all volunteers | 25,281 | 10,400 | 52,069 | 15,582 | 136,407 | 159,389 | $x$ | 30,255 | 33,041 | 79,926 | x | 558,566 |
| \% of FT/PT Employees: |  |  |  |  |  |  |  |  |  |  |  |  |
| Female | 80.2\% | 67.9\% | 56.6\% | 63.3\% | 59.2\% | 68.4\% | x | 52.3\% | 72.1\% | 77.0\% | x | 66.3\% |
| Male | 19.8\% | 32.1\% | 43.4\% | 36.7\% | 40.8\% | 31.6\% | x | 47.7\% | 27.9\% | 23.0\% | x | 33.7\% |
| Under 25 years of age | 41.1\% | 67.9\% | 46.3\% | 60.0\% | 54.1\% | 47.7\% | $x$ | 54.2\% | 37.5\% | 53.1\% | $x$ | 50.1\% |
| 25 to 44 years of age | 28.6\% | 16.1\% | 14.8\% | 10.0\% | 19.7\% | 27.8\% | x | 25.2\% | 24.0\% | 24.8\% | x | 23.2\% |
| 45 to 59 years of age | 22.3\% | 8.9\% | 27.8\% | 16.7\% | 16.7\% | 16.6\% | $x$ | 17.8\% | 21.9\% | 16.8\% | $x$ | 18.1\% |
| Age 60 and over | 8.0\% | 7.1\% | 11.1\% | 13.3\% | 9.4\% | 7.9\% | x | 2.8\% | 16.7\% | 5.3\% | x | 8.6\% |
| Administration/management | 2.9\% | 5.4\% | 3.8\% | 6.7\% | 14.2\% | 9.3\% | $x$ | 7.3\% | 15.7\% | 10.7\% | x | 9.6\% |
| Archivist/librarian | 2.2\% | 0.0\% | 1.9\% | 0.0\% | 1.8\% | 0.0\% | x | 0.0\% | 0.8\% | 0.0\% | x | 0.9\% |
| Conservation/preservation | 2.2\% | 1.8\% | 0.0\% | 0.0\% | 1.4\% | 0.0\% | x | 1.0\% | 1.7\% | 1.0\% | x | 1.1\% |
| Curatorial/research or scientist | 0.0\% | 3.6\% | 1.9\% | 0.0\% | 2.3\% | 2.7\% | $x$ | 0.0\% | 2.5\% | 1.9\% | $x$ | 1.7\% |
| Digital/IT | 0.7\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | $x$ | 0.0\% | 0.0\% | 1.0\% | $x$ | 0.2\% |
| Education/programing \& engagement | 12.9\% | 17.9\% | 9.4\% | 20.0\% | 23.9\% | 15.3\% | x | 4.2\% | 41.3\% | 20.4\% | x | 19.4\% |
| Exhibitions/touring | 3.6\% | 53.6\% | 18.9\% | 50.0\% | 10.6\% | 18.7\% | x | 47.9\% | 13.2\% | 0.0\% | x | 17.7\% |
| Facilities maintenance and security | 1.4\% | 12.5\% | 22.6\% | 13.3\% | 3.2\% | 10.0\% | x | 16.7\% | 1.7\% | 5.8\% | x | 7.6\% |
| Gift shop/catering | 2.9\% | 3.6\% | 11.3\% | 0.0\% | 8.7\% | 4.0\% | $x$ | 10.4\% | 3.3\% | 39.8\% | x | 9.4\% |
| Multiple job roles | 71.2\% | 1.8\% | 30.2\% | 10.0\% | 28.9\% | 37.3\% | $x$ | 11.5\% | 19.0\% | 17.5\% | $x$ | 30.5\% |
| Other | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 5.0\% | 2.7\% | $x$ | 1.0\% | 0.8\% | 1.9\% | x | 1.9\% |
| Self-identified as a visible minority | 0.9\% | 1.8\% | 3.8\% | 0.0\% | 4.3\% | 8.4\% | x | 27.1\% | 9.9\% | 1.8\% | x | 7.3\% |
| Attendance |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Visits | 736,621 | 243,416 | 1,151,586 | 262,649 | 7,622,301 | 1,522,861 | $x$ | 1,128,167 | 817,284 | 1,034,982 | $x$ | 14,767,384 |
| \# of Online visits | 241,330 | 21,333 | 1,694,175 | 169,503 | 2,445,025 | 3,946,751 | x | $x$ | 1,101,316 | 2,078,093 | x | 12,127,167 |
| \# of School groups | 290 | 77 | 848 | 255 | 4,371 | 2,652 | x | 956 | 2,068 | 1,048 | x | 12,676 |
| \# of Members | 287 | 88 | 1,057 | 696 | 11,177 | 4,173 | x | 250 | 1,115 | 2,486 | x | 21,527 |
| Exhibitions |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Permanent exhibitions | 66 | 13 | 63 | 78 | 163 | 395 | $x$ | 58 | 186 | 262 | $x$ | 1,330 |
| \# of Exhibitions created | 33 | 8 | 22 | 7 | 85 | 184 | x | 28 | 20 | 33 | x | 425 |
| \# of Exhibitions circulated | 4 | 0 | 0 | 0 | 39 | 46 | $x$ | 0 | 2 | 2 | x | 98 |
| \# of Online Exhibitions hosted | 33 | 0 | 2 | 0 | 13 | 39 | x | 3 | 2 | 14 | x | 165 |
| Research |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Research requests | 634 | 250 | 466 | 2,362 | 13,667 | 12,120 | X | 66 | 1,245 | 3,507 | x | 34,387 |

[^5]Notes: Due to rounding, some components may not add to total.

Table 30. Not-for-profit archives: Revenue and expenditure profile, 2015
Note: all figures are in thousands of dollars


| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Federal government | x | x | \$293 | \$28 | \$136,414 | \$18,599 | \$29 | \$44 | \$65 | \$162 | x | \$155,687 |
| Provincial government | x | x | \$2,465 | \$2,366 | \$78,742 | \$47,114 | \$6,001 | \$6,085 | \$4,160 | \$4,571 | x | \$152,855 |
| Local government | x | X | \$342 | \$16 | \$11,706 | \$8,135 | \$23 | \$617 | \$2,083 | \$2,328 | x | \$26,069 |
| Donations tax receipted | x | x | \$122 | x | \$2,235 | \$3,538 | \$287 | \$227 | \$219 | \$1,946 | x | \$8,584 |
| Donations non-tax receipted | x | x | \$119 | \$15 | \$183 | \$1,273 | \$188 | \$43 | \$214 | \$263 | x | \$2,303 |
| Donations from other charities | x | x | \$0 | $x$ | \$145 | \$275 | \$430 | \$0 | \$75 | \$410 | x | \$1,336 |
| Interest/ investment | x | x | x | x | \$1,194 | \$152 | \$1 | \$0 | \$45 | \$124 | x | \$1,517 |
| Total unearned revenues | x | x | \$3,341 | \$2,435 | \$230,618 | \$79,086 | \$6,959 | \$7,016 | \$6,863 | \$9,804 | x | \$348,350 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | $x$ | $x$ | \$57 | \$19 | \$0 | \$52 | \$30 | \$0 | \$85 | \$1 | x | \$245 |
| Membership fees | x | x | \$0 | \$0 | \$77 | \$253 | \$12 | \$10 | \$13 | \$116 | x | \$482 |
| Admission fees | x | x | \$38 | \$0 | \$12 | \$104 | $x$ | \$0 | \$0 | \$0 | x | \$153 |
| Public programs fees | x | x | \$0 | \$0 | \$0 | \$9 | \$0 | \$12 | \$0 | \$0 | x | \$21 |
| Fundraising | x | x | \$164 | \$47 | \$541 | \$798 | \$1,310 | \$39 | \$292 | \$2,804 | x | \$5,998 |
| Sales of goods and services | x | x | \$300 | \$9 | \$1,033 | \$410 | \$330 | \$20 | \$39 | \$63 | x | \$2,204 |
| Other earned revenue | x | x | \$266 | \$148 | \$7,459 | \$1,229 | \$698 | \$4 | \$432 | \$383 | x | \$10,639 |
| Total earned revenue | x | x | \$825 | \$224 | \$9,121 | \$2,855 | \$2,380 | \$85 | \$861 | \$3,367 | x | \$19,742 |
| Total revenues | x | x | \$4,166 | \$2,659 | \$239,739 | \$81,942 | \$9,339 | \$7,101 | \$7,724 | \$13,171 | x | \$368,092 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | x | $x$ | \$11 | \$1 | \$2,727 | \$558 | \$31 | \$18 | \$54 | \$65 | x | \$3,471 |
| Travel and vehicle | x | x | \$24 | \$4 | \$844 | \$231 | \$34 | \$51 | \$39 | \$52 | x | \$1,292 |
| Interest and bank charges | x | x | \$18 | \$0 | \$7,119 | \$15 | \$7 | \$22 | \$17 | \$10 | x | \$7,207 |
| Office supplies and expenses | x | x | \$75 | \$13 | \$2,126 | \$708 | \$33 | \$58 | \$218 | \$211 | x | \$3,459 |
| Occupancy costs | X | X | \$606 | \$0 | \$45,343 | \$11,558 | \$82 | \$1,262 | \$412 | \$298 | X | \$59,743 |
| Professional consulting fees | X | $x$ | \$95 | \$1 | \$13,330 | \$2,129 | \$31 | \$82 | \$362 | \$351 | $x$ | \$16,382 |
| Training for staff and volunteers | x | x | x | x | \$9 | \$76 | \$2 | X | \$3 | \$15 | x | \$113 |
| All compensation wages and admin FMV of Donated goods to charitable | X | X | \$2,546 | \$2,520 | \$127,274 | \$41,647 | \$5,360 | \$5,379 | \$5,611 | \$7,328 | X | \$199,484 |
| activities $^{2}{ }^{2}$ | x | x | x | X | \$28 | \$827 | \$0 | x | \$4 | \$0 | x | \$859 |
| Total cost of all purchased supplies | x | $x$ | \$215 | \$46 | \$6,896 | \$997 | \$39 | \$178 | \$217 | \$179 | x | \$8,777 |
| Amortization of capital assets | $x$ | x | \$111 | \$0 | \$18,375 | \$958 | \$2 | \$77 | \$125 | \$364 | x | \$20,011 |
| Research grants and scholarships | $x$ | x | X | x | \$1 | \$6 | \$0 | X | \$0 | \$0 | x | \$7 |
| Other operating expenditures | $x$ | x | \$810 | \$44 | \$19,947 | \$26,714 | \$2,816 | \$632 | \$731 | \$942 | x | \$52,793 |
| Total expenditures | x | x | \$4,510 | \$2,627 | \$244,017 | \$86,426 | \$8,437 | \$7,762 | \$7,793 | \$9,814 | x | \$373,596 |
| Profit margin (percent) | X | x | -8.3\% | 1.2\% | -1.8\% | -5.5\% | 9.7\% | -9.3\% | -0.9\% | 25.5\% | x | -1.5\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

Table 31. Not-for-profit archives: Industry characteristics profile, 2015


| Employment |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full-time employees (FT) | x | x | 43 | 46 | 1,589 | 506 | 75 | 70 | 59 | 90 | $x$ | 2,517 |
| Part-time employees (PT) | x | x | 40 | 31 | 195 | 104 | 25 | 18 | 25 | 88 | $x$ | 570 |
| Contract workers | x | x | 6 | 7 | 19 | 30 | 7 | 6 | 28 | 18 | x | 134 |
| Number of volunteers | x | x | 301 | 62 | 851 | 1,152 | 122 | 691 | 475 | 330 | x | 4,117 |
| Hours worked by all volunteers | x | x | 21,900 | 11,575 | 67,054 | 137,591 | 7,226 | 10,852 | 35,429 | 31,367 | x | 324,103 |
| \% of FT/PT Employees: |  |  |  |  |  |  |  |  |  |  |  |  |
| Female | x | x | 74.5\% | 51.3\% | 62.6\% | 69.7\% | 66.7\% | 65.4\% | 73.6\% | 75.3\% | x | 65.3\% |
| Male | x | x | 25.5\% | 48.7\% | 37.4\% | 30.3\% | 33.3\% | 34.6\% | 26.4\% | 24.7\% | x | 34.7\% |
| Under 25 years of age | x | $x$ | 29.4\% | 5.1\% | 3.9\% | 9.1\% | 8.1\% | 11.5\% | 1.4\% | 15.6\% | x | 6.3\% |
| 25 to 44 years of age | x | x | 20.6\% | 51.3\% | 49.0\% | 46.5\% | 59.5\% | 34.6\% | 50.0\% | 40.6\% | $x$ | 47.0\% |
| 45 to 59 years of age | x | x | 35.3\% | 38.5\% | 41.8\% | 35.9\% | 29.7\% | 50.0\% | 33.3\% | 32.8\% | x | 40.0\% |
| Age 60 and over | x | x | 14.7\% | 5.1\% | 5.2\% | 8.5\% | 2.7\% | 3.8\% | 15.3\% | 10.9\% | x | 6.7\% |
| $\overline{\text { Administration/management }}$ | x | x | 18.2\% | 17.9\% | 14.1\% | 17.0\% | 10.5\% | 19.5\% | 19.4\% | 13.2\% | $x$ | 14.9\% |
| Archivist/librarian | X | x | 32.7\% | 30.8\% | 18.6\% | 27.9\% | 42.1\% | 45.5\% | 40.3\% | 47.4\% | x | 23.3\% |
| Conservation/preservation | x | x | 0.0\% | 5.1\% | 9.4\% | 9.4\% | 5.3\% | 0.0\% | 4.5\% | 1.3\% | x | 8.3\% |
| Curatorial/research or scientist | x | x | 0.0\% | 0.0\% | 0.3\% | 0.6\% | 0.0\% | 0.0\% | 0.0\% | 2.6\% | $x$ | 0.5\% |
| Digital/IT | x | x | 5.5\% | 5.1\% | 5.3\% | 5.3\% | 0.0\% | 9.1\% | 3.0\% | 3.9\% | x | 5.3\% |
| Education/programing \& engagement | x | x | 10.9\% | 0.0\% | 0.0\% | 2.3\% | 0.0\% | 1.3\% | 6.0\% | 0.0\% | x | 1.0\% |
| Exhibitions/touring | x | x | 1.8\% | 0.0\% | 0.4\% | 0.0\% | 0.0\% | 0.0\% | 1.5\% | 0.0\% | $x$ | 0.3\% |
| Facilities maintenance and security | x | x | 0.0\% | 0.0\% | 0.1\% | 0.4\% | 0.0\% | 2.6\% | 4.5\% | 0.0\% | $x$ | 0.3\% |
| Gift shop/catering | x | x | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 1.5\% | 0.0\% | x | 0.1\% |
| Multiple job roles | $x$ | $x$ | 14.5\% | 2.6\% | 28.6\% | 7.9\% | 5.3\% | 13.0\% | 7.5\% | 28.9\% | $x$ | 23.3\% |
| Other | x | x | 16.4\% | 38.5\% | 23.2\% | 29.2\% | 36.8\% | 9.1\% | 11.9\% | 2.6\% | x | 22.7\% |
| Self-identified as a visible minority | x | x | 7.3\% | 2.6\% | 4.6\% | $3.0 \%$ | 7.7\% | 2.6\% | 0.0\% | 4.1\% | x | 4.1\% |
| Attendance |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Visits | x | x | 39,180 | 9,412 | 2,547,629 | 120,281 | 5,440 | 3,765 | 43,672 | 56,440 | x | 2,837,107 |
| \# of Online visits | x | x | 3,592,615 | 966,810 | 19,174,015 | 16,340,697 | 1,054,150 | 138,630 | 583,520 | 3,138,437 | x | 44,990,875 |
| \# of School groups | x | x | 139 | 30 | 120 | 799 | 65 | 45 | 631 | 310 | x | 2,173 |
| \# of Members | x | x | 539 | 108 | 5,027 | 140,729 | 439 | 681 | 17,656 | 2,221 | x | 169,245 |
| Exhibitions |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Permanent exhibitions | X | x | 25 | 5 | 78 | 98 | 10 | 4 | 72 | 72 | $x$ | 375 |
| \# of Exhibitions created | x | x | 50 | 10 | 123 | 224 | 15 | 33 | 75 | 122 | $x$ | 663 |
| \# of Exhibitions circulated | x | x | 0 | 2 | 118 | 149 | 0 | 20 | 29 | 33 | x | 358 |
| \# of Online Exhibitions hosted | x | x | 133 | 25 | 334 | 608 | 38 | 96 | 118 | 139 | x | 1,491 |

\footnotetext{
Research


[^6]Notes: Due to rounding, some components may not add to total.

## Table 32. Not-for-profit zoos and botanical gardens: Revenue and expenditure profile, 2015

Note: all figures are in thousands of dollars

|  | Newfoundland and Labrador ${ }^{r}$ | Prince Edward Island ${ }^{r}$ | $\begin{array}{r} \text { Nova } \\ \text { Scotiar } \end{array}$ | New Brunswick ${ }^{\text {r }}$ | Quebec ${ }^{\text {r }}$ | Ontario ${ }^{\text {r }}$ | Manitobar | Saskatchewan ${ }^{r}$ | Albertar | British Columbiar | Territories ${ }^{17}$ | $\begin{array}{r} \text { Total } \\ \text { (Canada } \\ \text { 2015) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal government | x | $x$ | x | \$290 | \$277 | \$546 | \$38 | x | \$251 | \$690 | x | \$2,132 |
| Provincial government | $x$ | x | $x$ | \$1,250 | \$13,404 | \$6,571 | \$87 | $x$ | \$1,435 | \$539 | $x$ | \$23,370 |
| Local government | $x$ | X | x | \$3,897 | \$1,771 | \$17,711 | \$18,100 | x | \$12,898 | \$757 | x | \$55,208 |
| Donations tax receipted | $x$ | x | x | \$794 | \$979 | \$9,953 | \$5,871 | x | \$1,298 | \$4,170 | $x$ | \$23,236 |
| Donations non-tax receipted | $x$ | x | x | \$54 | \$528 | \$2,004 | \$528 | x | \$218 | \$3,406 | $x$ | \$6,758 |
| Donations from other charities | $x$ | $x$ | $x$ | \$3 | \$813 | \$2,330 | \$6,110 | x | \$252 | \$2,090 | $x$ | \$11,610 |
| Interest/ investment | $x$ | $x$ | $x$ | \$0 | \$164 | \$927 | \$108 | x | \$909 | \$960 | $x$ | \$3,068 |
| Total unearned revenues | $x$ | x | x | \$6,287 | \$17,937 | \$40,041 | \$30,842 | $x$ | \$17,261 | \$12,613 | $x$ | \$125,381 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | x | x | x | \$3 | \$444 | \$1,434 | \$396 | $x$ | \$655 | \$1,113 | $x$ | \$4,088 |
| Membership fees | x | x | x | \$47 | \$934 | \$7,266 | \$742 | x | \$3,991 | \$4,132 | x | \$17,249 |
| Admission fees | x | x | x | \$1,099 | \$16,103 | \$20,800 | x | x | \$15,340 | \$18,823 | x | \$72,407 |
| Public programs fees | x | $x$ | x | \$597 | \$0 | \$3,600 | x | x | \$1,600 | \$1,114 | $x$ | \$6,911 |
| Fundraising | x | x | x | \$22 | \$688 | \$2,048 | \$241 | x | \$785 | \$691 | $x$ | \$4,570 |
| Sales of goods and services | $x$ | $x$ | x | \$3,420 | \$22,553 | \$15,871 | \$11,602 | x | \$14,540 | \$14,069 | $x$ | \$82,264 |
| Other earned revenue | $x$ | $x$ | $x$ | \$85 | \$414 | \$8,910 | \$121 | x | \$3,115 | \$1,224 | $x$ | \$14,041 |
| Total earned revenue | x | x | x | \$5,274 | \$41,136 | \$59,930 | \$13,102 | X | \$40,026 | \$41,167 | x | \$201,529 |
| Total revenues | x | x | x | \$11,561 | \$59,074 | \$99,971 | \$43,944 | x | \$57,287 | \$53,779 | x | \$326,910 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | $x$ | x | x | \$76 | \$2,580 | \$2,535 | \$553 | $x$ | \$2,410 | \$2,132 | x | \$10,310 |
| Travel and vehicle | x | x | $x$ | \$86 | \$39 | \$635 | \$312 | $x$ | \$425 | \$591 | $x$ | \$2,110 |
| Interest and bank charges | x | x | $x$ | \$41 | \$1,823 | \$675 | \$454 | $x$ | \$1,279 | \$1,337 | $x$ | \$5,630 |
| Office supplies and expenses | x | x | $x$ | \$39 | \$363 | \$5,079 | \$617 | $x$ | \$216 | \$1,435 | x | \$7,767 |
| Occupancy costs | X | $x$ | $x$ | \$2,284 | \$2,165 | \$5,780 | \$3,315 | x | \$2,501 | \$6,779 | $x$ | \$22,895 |
| Professional consulting fees | x | x | $x$ | \$280 | \$544 | \$2,189 | \$403 | x | \$258 | \$1,851 | $x$ | \$5,533 |
| Training for staff and volunteers | $x$ | x | $x$ | \$30 | \$17 | \$214 | \$165 | x | \$206 | \$90 | x | \$726 |
| All compensation wages and admin FMV of Donated goods to charitable | X | x | X | \$5,025 | \$18,171 | \$51,885 | \$14,374 | x | \$25,817 | \$26,250 | x | \$142,395 |
| activities ${ }^{2}$ | $x$ | x | $x$ | \$0 | \$20 | \$37 | \$0 | x | \$74 | \$1 | x | \$132 |
| Total cost of all purchased supplies | $x$ | $x$ | $x$ | \$469 | \$1,360 | \$2,500 | \$6,902 | $x$ | \$2,866 | \$10,049 | x | \$24,174 |
| Amortization of capital assets | X | x | $x$ | \$524 | \$8,698 | \$4,005 | \$6,963 | $x$ | \$7,299 | \$5,593 | x | \$33,090 |
| Research grants and scholarships | x | x | X | \$0 | \$15 | \$127 | \$19 | x | \$37 | \$0 | x | \$198 |
| Other operating expenditures | x | x | X | \$2,385 | \$20,769 | \$15,952 | \$3,046 | x | \$14,702 | \$1,904 | x | \$58,905 |
| Total expenditures | x | x | x | \$11,239 | \$56,564 | \$91,612 | \$37,124 | x | \$58,091 | \$58,012 | x | \$313,866 |
| Profit margin (percent) | x | x | x | 2.8\% | 4.2\% | 8.4\% | 15.5\% | x | -1.4\% | -7.9\% | x | 4.0\% |

1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / r. Revision of previous data / X. Too unreliable to be published Notes: Due to rounding, some components may not add to total.

Table 33. Not-for-profit zoos and botanical gardens: Industry characteristics profile, 2015

|  | Newfoundland and Labrador ${ }^{r}$ | Prince Edward Island ${ }^{\text {r }}$ | Nova Scotiar | New Brunswick | Quebec ${ }^{\text {r }}$ | Ontario ${ }^{\text {r }}$ | Manitobar ${ }^{\text {r }}$ | Saskatchewan ${ }^{r}$ | Alberta ${ }^{\text {r }}$ | British Columbiar | Territories ${ }^{1 r}$ | Total (Canada 2015) ${ }^{r}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment |  |  |  |  |  |  |  |  |  |  |  |  |
| Full-time employees (FT) | x | x | x | 70 | 257 | 539 | 191 | x | 184 | 426 | x | 1,676 |
| Part-time employees (PT) | X | X | x | 69 | 935 | 837 | 328 | x | 485 | 579 | X | 3,314 |
| Contract workers | x | x | $x$ | x | 315 | 0 | 1 | x | 87 | 31 | x | 441 |
| Number of volunteers | x | X | $x$ | 67 | 1,673 | 3,035 | $x$ | X | 2,421 | 4,933 | X | 12,431 |
| Hours worked by all volunteers | x | x | x | 7,000 | 33,616 | 197,683 | x | x | 85,000 | 179,086 | x | 509,734 |
| \% of FT/PT Employees: |  |  |  |  |  |  |  |  |  |  |  |  |
| Female | X | X | X | 61.1\% | 62.5\% | 61.4\% | X | X | 68.6\% | 57.1\% | X | 63.6\% |
| Male | x | X | x | 38.9\% | 37.5\% | 38.6\% | x | X | 31.4\% | 42.9\% | X | 36.4\% |
| Under 25 years of age | $x$ | x | $x$ | 16.7\% | 66.8\% | 36.4\% | $x$ | $x$ | 53.2\% | 57.1\% | x | 62.8\% |
| 25 to 44 years of age | $x$ | x | $x$ | 33.3\% | 21.9\% | 43.2\% | $x$ | x | 27.0\% | 14.3\% | x | 23.2\% |
| 45 to 59 years of age | x | x | $x$ | 44.4\% | 9.0\% | 11.4\% | x | X | 15.3\% | 14.3\% | x | 10.9\% |
| Age 60 and over | x | x | x | 5.6\% | 2.3\% | 9.1\% | x | x | 4.5\% | 14.3\% | x | 3.1\% |
| Administration/management | X | X | X | 44.4\% | 5.3\% | 13.6\% | X | X | 5.5\% | 14.3\% | X | 6.4\% |
| Archivist/librarian | X | X | X | 0.0\% | 0.2\% | 2.3\% | $x$ | X | 0.5\% | 0.0\% | $x$ | 0.3\% |
| Conservation/preservation | x | x | $x$ | 11.1\% | 0.5\% | 2.3\% | x | X | 0.0\% | 0.0\% | x | 0.6\% |
| Curatorial/research or scientist | X | X | X | 0.0\% | 6.0\% | 6.8\% | X | X | 21.8\% | 0.0\% | X | 8.4\% |
| Digital/IT | $x$ | x | $x$ | 0.0\% | 0.3\% | 2.3\% | x | X | 0.9\% | 0.0\% | X | 0.5\% |
| Education/programing \& engagement | X | X | X | 16.7\% | 8.7\% | 25.0\% | X | X | 34.5\% | 0.0\% | X | 13.5\% |
| Exhibitions/touring | X | X | X | 0.0\% | 0.0\% | 4.5\% | X | X | 0.0\% | 0.0\% | X | 0.5\% |
| Facilities maintenance and security | X | X | X | 11.1\% | 18.4\% | 20.5\% | X | X | 7.7\% | 28.6\% | X | 16.3\% |
| Gift shop/catering | x | x | x | 0.0\% | 43.8\% | 2.3\% | x | X | 10.9\% | 42.9\% | X | 35.2\% |
| Multiple job roles | x | x | $x$ | 16.7\% | 0.0\% | 9.1\% | x | X | 15.0\% | 14.3\% | X | 4.2\% |
| Other | x | x | x | 0.0\% | 16.8\% | 11.4\% | x | X | 3.2\% | 0.0\% | X | 14.1\% |
| Self-identified as a visible minority | X | X | X | 0.0\% | 0.3\% | 0.0\% | X | X | 0.0\% | 0.0\% | X | 0.2\% |
| Attendance |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Visits | X | x | $x$ | 266,483 | 2,073,621 | 2,387,949 | 765,000 | X | 1,853,955 | 2,088,906 | X | 9,499,413 |
| \# of Online visits | X | X | X | X | 2,059,719 | 3,397,625 | X | X | 2,673,174 | X | X | 8,957,063 |
| \# of School groups | X | X | X | $x$ | 4,594 | 1,105 | X | X | 1,084 | 1,649 | X | 8,866 |
| \# of Members | x | x | x | x | 13,270 | 72,664 | x | x | 70,715 | 60,674 | X | 237,367 |
| Exhibitions |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Permanent exhibitions | x | x | $x$ | $x$ | 167 | 390 | x | X | 98 | 157 | X | 846 |
| \# of Exhibitions created | X | X | X | X | 17 | 230 | X | X | 48 | 107 | X | 408 |
| \# of Exhibitions circulated | $x$ | X | X | X | 51 | 0 | X | X | 127 | 3 | X | 181 |
| \# of Online Exhibitions hosted | X | X | X | X | 9 | 10 | X | X | 28 | 0 | X | 47 |
| Research |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Research requests | X | X | X | X | 2,220 | 1,000 | X | X | 169 | 1,397 | X | 4,791 |

1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published

Notes: Due to rounding, some components may not add to total.

Table 34. Not-for-profit heritage institutions: Provincial revenue and expenditure profile, all institution types, 2015

## Note: all figures are in thousands of dollars

|  | Newfoundland and Labrador ${ }^{\text {' }}$ | Prince <br> Edward Island ${ }^{r}$ | Nova Scotiar | New Brunswick ${ }^{\text {r }}$ | Quebec ${ }^{\text {r }}$ | Ontario ${ }^{\text {r }}$ | Manitobar | Saskatchewan ${ }^{r}$ | Alberta ${ }^{\text {r }}$ | British Columbia ${ }^{r}$ | Territories ${ }^{1 r}$ | Total (Canada 2015) ${ }^{r}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unearned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal government | \$5,709 | \$1,010 | \$23,339 | \$2,241 | \$254,542 | \$150,327 | \$29,363 | \$3,962 | \$7,389 | \$6,247 | \$5,576 | \$489,705 |
| Provincial government | \$10,254 | \$2,182 | \$17,388 | \$11,741 | \$195,414 | \$163,699 | \$14,152 | \$21,874 | \$37,284 | \$35,648 | \$19,562 | \$529,200 |
| Local government | \$1,462 | \$295 | \$1,896 | \$5,474 | \$38,404 | \$85,877 | \$22,247 | \$9,016 | \$43,731 | \$30,135 | \$580 | \$239,115 |
| Donations tax receipted | \$1,203 | \$113 | \$3,568 | \$5,398 | \$28,664 | \$92,653 | \$17,800 | \$14,259 | \$12,953 | \$17,731 | \$85 | \$194,426 |
| Donations non-tax receipted | \$352 | \$44 | \$1,248 | \$553 | \$7,740 | \$8,628 | \$2,074 | \$1,440 | \$7,929 | \$7,040 | \$70 | \$37,117 |
| Donations from other charities | \$66 | \$1 | \$850 | \$213 | \$23,653 | \$42,318 | \$7,036 | \$371 | \$1,394 | \$5,513 | \$0 | \$81,413 |
| Interest/ investment | \$284 | \$2 | \$542 | \$361 | \$13,354 | \$11,161 | \$501 | \$367 | \$4,751 | \$4,433 | \$4 | \$35,760 |
| Total unearned revenues | \$19,331 | \$3,648 | \$48,829 | \$25,981 | \$561,772 | \$554,662 | \$93,173 | \$51,287 | \$115,431 | \$106,747 | \$25,877 | \$1,606,737 |
| Earned revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross income from rental of facilities | \$787 | \$17 | \$926 | \$389 | \$5,257 | \$10,783 | \$1,807 | \$1,379 | \$5,474 | \$6,559 | \$79 | \$33,458 |
| Membership fees | \$78 | \$1 | \$339 | \$300 | \$10,804 | \$23,505 | \$1,869 | \$649 | \$7,322 | \$9,174 | \$36 | \$54,077 |
| Admission fees | \$1,707 | \$1,133 | \$5,632 | \$2,601 | \$56,626 | \$82,179 | \$5,563 | \$2,150 | \$38,987 | \$47,045 | \$1,043 | \$244,667 |
| Public programs fees | \$210 | \$92 | \$1,192 | \$1,453 | \$9,665 | \$23,295 | \$557 | \$528 | \$19,947 | \$4,366 | \$110 | \$61,414 |
| Fundraising | \$706 | \$209 | \$3,062 | \$856 | \$6,190 | \$94,017 | \$4,505 | \$2,501 | \$7,195 | \$9,916 | \$363 | \$129,520 |
| Sales of goods and services | \$4,373 | \$832 | \$5,661 | \$5,151 | \$53,299 | \$97,071 | \$16,895 | \$7,273 | \$40,151 | \$32,047 | \$1,155 | \$263,907 |
| Other earned revenue | \$921 | \$271 | \$1,862 | \$717 | \$26,186 | \$46,286 | \$4,212 | \$6,892 | \$9,084 | \$12,180 | \$1,093 | \$109,705 |
| Total earned revenue | \$8,782 | \$2,556 | \$18,675 | \$11,468 | \$168,027 | \$377,136 | \$35,406 | \$21,374 | \$128,159 | \$121,287 | \$3,878 | \$896,748 |
| Total revenues | \$28,113 | \$6,203 | \$67,504 | \$37,448 | \$729,798 | \$931,798 | \$128,579 | \$72,661 | \$243,590 | \$228,034 | \$29,755 | \$2,503,485 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising and promotion | \$457 | \$80 | \$1,780 | \$543 | \$16,382 | \$24,949 | \$2,632 | \$2,086 | \$7,245 | \$8,238 | \$233 | \$64,626 |
| Travel and vehicle | \$373 | \$40 | \$969 | \$377 | \$4,416 | \$6,563 | \$1,028 | \$762 | \$1,482 | \$2,032 | \$559 | \$18,599 |
| Interest and bank charges | \$174 | \$10 | \$278 | \$135 | \$15,913 | \$7,153 | \$794 | \$353 | \$2,384 | \$2,737 | \$91 | \$30,022 |
| Office supplies and expenses | \$574 | \$51 | \$1,020 | \$498 | \$9,315 | \$24,363 | \$2,174 | \$1,425 | \$4,349 | \$5,341 | \$624 | \$49,735 |
| Occupancy costs | \$2,941 | \$747 | \$7,195 | \$5,114 | \$95,280 | \$92,008 | \$19,437 | \$5,693 | \$14,429 | \$18,246 | \$1,042 | \$262,133 |
| Professional consulting fees | \$1,192 | \$90 | \$1,259 | \$1,493 | \$34,177 | \$23,023 | \$2,407 | \$2,418 | \$7,000 | \$8,777 | \$1,080 | \$82,916 |
| Training for staff and volunteers | \$70 | \$0 | \$107 | \$76 | \$1,122 | \$1,672 | \$197 | \$200 | \$627 | \$436 | \$225 | \$4,733 |
| All compensation wages and admin FMV of Donated goods to charitable activities ${ }^{2}$ | \$12,392 $\$ 9$ | \$2,930 \$4 | \$33,516 \$25 | \$16,938 \$564 | $\$ 297,697$ $\$ 10,859$ | $\$ 337,845$ $\$ 46,641$ | \$45,181 \$412 | $\$ 29,958$ $\$ 602$ | \$105,527 \$689 | \$100,703 \$1,901 | $\$ 13,499$ $\$ 12$ | $\$ 996,186$ $\$ 61,718$ |
| Total cost of all purchased supplies | \$2,252 | \$296 | \$2,798 | \$1,746 | \$31,135 | \$46,138 | \$9,411 | \$4,305 | \$18,767 | \$17,011 | \$689 | \$134,548 |
| Amortization of capital assets | \$1,935 | \$80 | \$5,766 | \$1,243 | \$68,819 | \$74,701 | \$24,423 | \$4,663 | \$29,373 | \$13,457 | \$747 | \$225,207 |
| Research grants and scholarships | \$108 | \$0 | \$158 | \$104 | \$32 | \$8,193 | \$63 | \$0 | \$40 | \$189 | \$0 | \$8,887 |
| Other operating expenditures | \$6,703 | \$1,218 | \$8,944 | \$6,628 | \$121,552 | \$187,530 | \$15,823 | \$17,999 | \$33,529 | \$38,314 | \$10,316 | \$448,556 |
| Total expenditures | \$29,180 | \$5,546 | \$63,814 | \$35,459 | \$706,699 | \$880,778 | \$123,982 | \$70,465 | \$225,443 | \$217,383 | \$29,117 | \$2,387,866 |
| Profit margin (percent) | -3.8\% | 10.6\% | 5.5\% | 5.3\% | 3.2\% | 5.5\% | 3.6\% | 3.0\% | 7.4\% | 4.7\% | 2.1\% | 4.6\% |

[^7]Table 35. Not-for-profit heritage institutions: Provincial industry characteristics profile, all institution types, 2015


| Employment |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full-time employees (FT) | 137 | 45 | 394 | 249 | 3,810 | 3,852 | 574 | 443 | 1,210 | 1,376 | 147 | 12,238 |
| Part-time employees (PT) | 706 | 160 | 1,195 | 547 | 3,919 | 5,086 | 943 | 913 | 2,684 | 2,575 | 265 | 18,993 |
| Contract workers | 92 | 65 | 102 | 84 | 1,119 | 1,307 | 183 | 63 | 572 | 468 | 97 | 4,150 |
| Number of volunteers | 1,966 | 992 | 5,699 | 2,143 | 10,546 | 33,988 | 7,384 | 12,620 | 14,605 | 18,213 | 464 | 108,620 |
| Hours worked by all volunteers | 110,284 | 21,382 | 250,743 | 140,082 | 581,461 | 2,540,190 | 337,252 | 372,748 | 610,213 | 892,742 | 9,645 | 5,866,741 |
| \% of FT/PT Employees: |  |  |  |  |  |  |  |  |  |  |  |  |
| Female | 74.9\% | 63.9\% | 68.4\% | 65.9\% | 63.2\% | 66.2\% | 65.7\% | 67.2\% | 69.0\% | 75.3\% | 69.8\% | 66.4\% |
| Male | 25.1\% | 36.1\% | 31.6\% | 34.1\% | 36.8\% | 33.8\% | 34.3\% | 32.8\% | 31.0\% | 24.7\% | 30.2\% | 33.6\% |
| Under 25 years of age | 52.1\% | 48.0\% | 38.9\% | 46.6\% | 31.1\% | 20.7\% | 32.2\% | 39.6\% | 31.3\% | 34.5\% | 21.8\% | 30.2\% |
| 25 to 44 years of age | 23.7\% | 19.5\% | 26.8\% | 22.5\% | 36.9\% | 44.2\% | 45.2\% | 29.4\% | 39.0\% | 35.5\% | 40.2\% | 37.6\% |
| 45 to 59 years of age | 16.1\% | 18.7\% | 22.4\% | 22.2\% | 25.8\% | 26.6\% | 16.9\% | 25.1\% | 20.7\% | 19.9\% | 27.6\% | 24.4\% |
| Age 60 and over | 8.1\% | 13.8\% | 11.9\% | 8.8\% | 6.1\% | 8.5\% | 5.7\% | 5.9\% | 9.1\% | 10.2\% | 10.3\% | 7.8\% |
| Administration/management | 9.3\% | 11.4\% | 14.8\% | 16.1\% | 14.9\% | 13.8\% | 14.6\% | 13.7\% | 15.9\% | 14.4\% | 32.3\% | 14.7\% |
| Archivist/librarian | 3.4\% | 1.6\% | 6.2\% | 5.9\% | 8.4\% | 4.4\% | 5.0\% | 6.8\% | 4.1\% | 6.4\% | 7.7\% | 6.3\% |
| Conservation/preservation | 1.7\% | 3.3\% | 1.6\% | 2.8\% | 5.1\% | 3.4\% | 2.1\% | 1.0\% | 5.2\% | 1.3\% | 3.1\% | 3.7\% |
| Curatorial/research or scientist | 3.4\% | 3.3\% | 5.1\% | 9.9\% | 3.5\% | 8.0\% | 4.8\% | 4.9\% | 9.1\% | 8.0\% | 9.2\% | 5.9\% |
| Digital/IT | 1.0\% | 0.0\% | 2.3\% | 0.6\% | 3.0\% | 3.2\% | 2.5\% | 1.7\% | 1.4\% | 1.5\% | 3.1\% | 2.6\% |
| Education/programing \& engagement | 8.6\% | 8.9\% | 14.4\% | 20.2\% | 13.7\% | 19.2\% | 31.2\% | 12.2\% | 23.7\% | 15.7\% | 9.2\% | 16.8\% |
| Exhibitions/touring | 16.6\% | 41.5\% | 13.5\% | 11.8\% | 3.8\% | 9.6\% | 6.3\% | 14.8\% | 7.1\% | 5.3\% | 3.1\% | 7.7\% |
| Facilities maintenance and security | 1.4\% | 8.9\% | 6.9\% | 4.3\% | 8.1\% | 10.7\% | 7.1\% | 7.2\% | 7.2\% | 4.9\% | 6.2\% | 8.1\% |
| Gift shop/catering | 1.4\% | 6.5\% | 6.9\% | 5.0\% | 11.5\% | 11.2\% | 5.9\% | 10.8\% | 7.6\% | 12.6\% | 3.1\% | 10.1\% |
| Multiple job roles | 49.0\% | 14.6\% | 22.1\% | 14.9\% | 14.4\% | 8.8\% | 14.0\% | 17.3\% | 14.8\% | 27.1\% | 13.8\% | 15.0\% |
| Other | 4.1\% | 0.0\% | 6.3\% | 8.4\% | 13.6\% | 7.6\% | 6.5\% | 9.5\% | 3.8\% | 2.8\% | 9.2\% | 9.1\% |
| $\overline{\text { Self-identified as a visible minority }}$ | 2.3\% | 10.7\% | 3.3\% | 3.4\% | 2.4\% | 2.9\% | 10.0\% | 13.2\% | 4.6\% | $6.9 \%$ | 5.8\% | 4.0\% |
| Attendance |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Visits | 1,165,575 | 457,625 | 2,755,143 | 925,529 | 25,127,269 | 17,760,524 | 3,268,334 | 2,925,847 | 7,675,453 | 9,123,721 | 396,023 | 71,581,043 |
| \# of Online visits | 899,896 | 23,909 | 8,154,396 | 4,003,488 | 55,386,443 | 81,938,392 | 4,304,770 | 2,848,857 | 12,134,741 | 27,374,664 | 185,149 | 197,254,705 |
| \# of School groups | 1,328 | 377 | 2,747 | 1,253 | 34,352 | 34,062 | 4,883 | 6,657 | 17,016 | 15,365 | 583 | 118,623 |
| \# of Members | 6,579 | 452 | 22,043 | 7,022 | 270,082 | 731,352 | 62,730 | 27,906 | 180,569 | 213,323 | 2,861 | 1,524,919 |
| Exhibitions |  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Permanent exhibitions | 722 | 84 | 955 | 531 | 1,599 | 3,878 | 1,426 | 1,446 | 2,444 | 2,291 | 246 | 15,622 |
| \# of Exhibitions created | 175 | 59 | 455 | 223 | 857 | 3,292 | 509 | 517 | 984 | 1,253 | 46 | 8,369 |
| \# of Exhibitions circulated | 40 | 12 | 48 | 46 | 947 | 1,177 | 126 | 134 | 382 | 201 | 16 | 3,128 |
| \# of Online Exhibitions hosted | 70 | 7 | 185 | 57 | 665 | 1,128 | 168 | 237 | 364 | 398 | 43 | 3,322 |

## Research



[^8]Notes: Due to rounding, some components may not add to total.

## Data sources, methods and definitions <br> Reference period

The 2017 calendar year or in some cases the corresponding 12 month fiscal period for 2017-18, depending on the method of operation by the institution surveyed.

## Collection period

March 11, 2019 through to March 31, 2019.

## Description

The survey collects financial and operating data required to gain a better understanding of not-for-profit heritage institutions in Canada and to help develop national and regional policies and programs.

This data is aggregated to produce official estimates of the national and provincial economic production along with the cultural civic role of all heritage institutions in Canada. Data from the Government of Canada Survey of Heritage Institutions, together with revenue and expenditure data from the Canada Revenue Agency, contributes to the accurate measurement of national and provincial economic and social activities.

## Target population

The target population consists of not-for-profit establishments classified as heritage institutions in accordance to the definition of North American Industry Classification System (NAICS). Institutions surveyed include archives (519122), non-commercial art museums and galleries, (712111), history and science museums (712115), other museums (712119), historic and heritage sites (712120), as well as zoos and botanical gardens (712130).

The survey captures publically and privately owned heritage institutions whose purpose is to preserve, interpret and provide public access to its artefacts, documents, specimens, buildings and sites of cultural and educational value. These can include historical, artistic, scientific, technological, as well as objects of natural history.

## Data sources

The Government of Canada Survey of Heritage Institutions data comes primarily from two sources.

1. Revenues, expenditures and heritage sector characteristics data (i.e. visits, employment numbers, research requests, etc.) from an online survey administered by the Department of Canadian Heritage;
2. Revenues and expenditures data from the Canada Revenue Agency's Registered Charity Information Return (T3010 information return).

## Sampling

This is a sample survey with a cross sectional design. A cross sectional design is aimed at determining certain attributes at a particular point in time. In this case it is for heritage institutions in 2017.

The sampling frame consists of a list of not-for-profit institutions eligible for surveying. All institutions from the sampling frame are confirmed to be eligible for surveying. The frame offers information about each institution including address, industry classification and information from administrative data sources.

The surveys main objective is to produce estimates for the entire sector, which includes incorporated and unincorporated institutions. These include revenue and expenditure estimates as well as sector characteristic estimates.

The sample size for all institutions for reference year 2017 was 2,335 institutions.

The overall response rate from the emailed survey questionnaire was $44 \%$ (1,019 institutions)

Data captured through the Canadian Revenue Agency provided statistics on 1,410 institutions.

By merging the corresponding two sources, the Department of Canadian Heritage captured data on 1,817 institutions or $67 \%$ of the entire heritage sector (the entire heritage sector is comprised of approximately 2700 institutions).

## Revision of preliminary data

The data provided in this report is considered preliminary and could be subject to future adjustment. All 2015 data as well as the 2017 data on heritage buildings and capital infrastructure, has been revised and is included in this report, allowing for accurate comparison of each data year. Only the revised data available in this report should be used for year over year comparisons.

## Error detection

Non sample errors such as duplication, response inaccuracy caused by human error, reporting or coding of data to which a specific statistical analysis is exposed, is verified several times to ensure that systematic and random non sample errors are minimized. Data is checked and analysed for errors and irregularity. These checks look for reporting consistency such as section totals being equal to the components, identification of excessive or incorrect values, etc.

## Quality evaluation

Prior to dissemination, combined survey results are analyzed for comparability. In general, this includes a detailed analysis of individual responses for each institution, historic trends and comparison with other data sources.

## Imputation

Imputation can be used for any missing, invalid or inconsistent responses. Methods include:

- Data submitted by a respondent (with or without adjustments) for a previous period are used to impute data for the current period.
- Imputation for partial or total non-response by a respondent are made on the basis of a full response by a respondent with similar characteristics.
- Total industry or sub-industry weights or averages are used to impute missing variables


## Estimation and weighting

The survey data is weighted by institution type, geographical location and revenue bracket, and is combined with administrative data to produce final sector estimates. In instances where unweighted data is supressed in provincial tables by institution type and is instead replaced with an " X ", the unweighted data will be included in the national total figures and the provincial total figures.

## Data accuracy

All efforts are made to ensure that all stages of collection and dissemination are done accurately. However, the final estimates are unavoidably subject to a certain degree of error. Data can be affected by two types of error: sampling error and non-sampling error.

- Non Sampling Error: Includes coverage errors, such as when an institution in the sample is incorrectly excluded or included, or is duplicated in the sample. It also includes non-response error, such as the failure to obtain a response from some institutions because of absence, refusal, or some other reason, such as error caused by respondents intentionally or accidentally providing inaccurate responses, and processing error, such as errors that occur in the process of data collection, data entry, coding, editing and output.
- Sampling Error: Arises as a result of taking a sample from a population rather than using the whole population. It refers to the difference between the estimate derived from a sample survey and the 'true' value that would result if a census of the whole population were taken under the same conditions. As a general rule, the more people being surveyed (sample size), the smaller the sampling error will be.


## Privacy

Canadian Heritage is prohibited by law from releasing any information it collects which could identify any person, business, or organization, unless consent has been given by the respondent. Information from this survey will be used for statistical purposes only and will be published only in aggregate form.

## Definitions

Federal government revenue: Total revenue received or earned from the federal government grants, contributions, and contracts for goods, services and or facility operations.

Provincial/territorial government revenue: Total revenue received or earned from provincial/territorial government grants, contributions, and contracts for goods, services and or facility operations.

Local government revenue: Total revenue received or earned from municipal or regional government grants, contributions, and contracts for goods, services and or facility operations.

Donations tax receipted revenue: Total income from donations and gifts received during the fiscal period for which official donation receipts were issued.

Donations non-tax receipted revenue: Total income from all other donations and gifts for which official donation receipts were not issued.

Donations from other charities: The total amount of funds and value of property received from other registered charities.

Interest/investment revenue: Total interest and other investment income received or earned during the fiscal period (i.e. interest from bank accounts, investments, bonds, and dividends from shares).

Gross income from rental of facilities: Total income received or earned from renting land and buildings or leasing out surplus space.

Membership fees revenue: Total revenue received or earned from memberships, dues, and association fees.
Admission fees revenue: Total revenue earned from charging admission fees to the facility, site or particular event.

Public programs fees revenue: Total revenue earned from programming and educational services provided to the public.

Fundraising revenue: Total amount of all revenue received or earned from fundraising activities for which official donation receipts were not issued, including the amounts from activities carried out by third party fundraisers.

Sales of goods and services revenue: Total revenue received or earned from the sale of all goods and services to individuals or organizations, (i.e. gift shop sales, merchandise, retail, cafeteria, etc.).

Other earned revenue: Total of all other revenue received or earned that is not already included in the amounts above (i.e. goods and services tax/harmonized sales tax (GST/HST) and provincial sales tax (PST) rebates, income from the rental or leasing of any equipment or other resources, etc.).

Advertising and promotion expenditure: All amounts spent to draw attention to the institution/site and its activities, including advertising and promotion costs related to fundraising activities (i.e. seminars, presentation booths, publications, media promotion or advertising).

Travel and vehicle expenditure: Total amount paid or incurred for travel and vehicle expenses (i.e. travel and accommodation costs; vehicle costs such as gas, repairs, and upkeep; and lease payments).

Interest and bank charges expenditure: Total amount paid or incurred in interest and bank charges (i.e. the interest portion of mortgage payments, or loan payments).

Office supplies and expenses: Total amount paid or incurred for office supplies and expenses (i.e. postage, minor equipment and supply purchases, meeting expenses, etc.).

Occupancy costs: Total amount paid or incurred for occupancy costs (i.e. rent, mortgage payments, maintenance, repairs, utilities, taxes, and all other costs related to maintaining premises used by the institution).

Professional consulting fees expenditure: Total amount paid or incurred for professional and consulting services (i.e. curatorial, legal, accounting, fundraising services, etc.).

Training for staff and volunteers expenditure: Total amount paid or incurred for education and training of staff and volunteers (i.e. cost of courses, seminars, conferences, etc.).

All compensation wages and admin expenditure: Total amount paid or incurred for all compensation to employees in the fiscal period (i.e. full-time, part-time, seasonal, contract employees, health plans, pension plans, etc.).

FMV of donated goods to charitable activities expenditure: Total fair market value of all goods the charity received as donations and used in charitable activities.

Total cost of all purchased supplies: Total cost of all supplies and assets bought in the fiscal period.
Amortization of capital assets expenditure: Total amortization expense (depreciation) for the fiscal period for capitalized assets.

Research grants and scholarships expenditure: Total amount paid for research grants and scholarships.
Other operating expenditures: Total of all other expenditures that is not already included in the amounts above.

Full time employees: Paid employees who worked at least 30 hours per week all year.
Part time employees: Paid employees who do not meet the full-time definition.
Contract workers: Not an employee of the institution but is hired for a specific task or project.
Volunteer: A person who did any activities without pay on behalf of the organization, at least once.
Hours worked by volunteer: Hours volunteers gave of their time on behalf of the organization.
Visit: An in person visit (paid or unpaid) made to an organization or site.
Online visit: A virtual visit to the organization's website where at least one page has been loaded.
School groups: Organized trips by educational establishments (a group consists of approximately 50 students).
Member: An individual or business that has obtained a membership registration with the organization.
Permanent exhibitions: Exhibitions that are a main fixture of the institution or site, usually on display for an extended period of time (i.e. several years).

Exhibitions created: New exhibitions created during or for the specified calendar/fiscal period (including for the originating institution or for circulation to other institutions).

Exhibitions circulated: Exhibitions circulated by the surveyed institution during the specified calendar/fiscal period.

Research request: A request which requires data extraction from a database, record keeping system, catalogues, etc., for information.

## Contact Information

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[^0]:    Notes: Due to rounding, some components may not add to total. The data provided in this report are considered preliminary and could be subject to slight revision.

[^1]:    1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / X. Too unreliable to be published
[^2]:    1. Territories include: Yukon, Northwest Territories and Nunavut / X. Too unreliable to be published
[^3]:    1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published
[^4]:    1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published
[^5]:    1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published
[^6]:    1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published
[^7]:    1. Territories include: Yukon, Northwest Territories and Nunavut / 2. FMV is an acronym for fair market value / r. Revision of previous data / X. Too unreliable to be published Notes: Due to rounding, some components may not add to total.
[^8]:    1. Territories include: Yukon, Northwest Territories and Nunavut / r. Revision of previous data / X. Too unreliable to be published
