

General information

Name of horizontal initiative	Investing in Canada Plan (IICP)
Lead department	Infrastructure Canada
Federal partner organization(s)	Atlantic Canada Opportunities Agency, Canada Economic Development for Quebec Regions, Canada Infrastructure Bank, Canada Mortgage and Housing Corporation, Canadian Heritage, Canadian Northern Economic Development Agency, Crown-Indigenous Relations and Northern Affairs Canada, Employment and Social Development Canada, Environment and Climate Change Canada, Federal Economic Development Initiative for Northern Ontario, Federal Economic Development Agency for Southern Ontario, Health Canada, Indigenous Services Canada, Infrastructure Canada, Innovation, Science, and Economic Development Canada, Natural Resources Canada, Parks Canada Agency, Public Health Agency of Canada, Public Safety Canada, Transport Canada, Western Economic Diversification Canada
Start date	April 1, 2016
End date	March 31, 2028
Description	<p>The IICP is the Government of Canada's national strategy to address Canada's aging infrastructure and rebuild the nation for the 21st Century, with investments of more than \$180 billion over 12 years. Through the IICP, the Government of Canada has made historic new investments in infrastructure providing communities across the country with the tools they need to prosper and innovate. These investments are creating long-term economic growth, building inclusive, sustainable communities and supporting a low carbon, green economy. The seven expected outcomes of the IICP are:</p> <ul style="list-style-type: none">• Rate of economic growth is increased in an inclusive and sustainable way• Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased• Improved urban mobility in Canadian communities• Housing is affordable and in good condition and homelessness is reduced year over year• Early learning and childcare is of high quality, affordable, flexible and inclusive• Canadian communities are more inclusive and accessible• Infrastructure is managed in a more sustainable way <p>The initial phase of the Plan, announced in Budget 2016, focused on laying a foundation in the short term by accelerating existing federal infrastructure investments and providing \$14.4 billion in additional funding for the rehabilitation, repair, and modernization of existing infrastructure. Budget 2017 built on this foundation with \$81.2 billion in new funding, to be delivered over 11 years, starting in 2017-18.</p> <p>The Government of Canada is working closely with partners and stakeholders to deliver and report this ambitious plan that is making a real difference to Canadians and their communities.</p>
Governance structure	<p>Governance committees are supported by INFC, as the lead department for the initiative.</p> <p>The Deputy Ministers' Coordinating Committee (DMCC), is chaired by the Deputy Minister of Infrastructure Canada. The aim of the DMCC is to ensure interdepartmental coordination and oversight at the most senior officials level for the IICP, and to support the Minister of Infrastructure and Communities to report to Cabinet and the Prime Minister. Assistant Deputy Ministers and Directors General responsible from departments delivering programs under the plan also engage as needed to support the implementation and the Plan.</p>

Total federal funding allocated from start to end date (dollars)	\$95,441,796,888 ^{1, 2, 3, 4}
Total federal planned spending to date (dollars)	\$24,682,085,609
Total federal actual spending to date (dollars)	\$23,841,885,407 ⁵
Date of last renewal of initiative	Not applicable
Total federal funding allocated at last renewal and source of funding (dollars)	Not applicable
Additional federal funding received after last renewal (dollars)	Not applicable
Total planned spending since last renewal	Not applicable
Total actual spending since last renewal	Not applicable
Fiscal year of planned completion of next evaluation	Not applicable
Performance highlights	<p>The Government of Canada is 6 years into the 12-year Investing in Canada Plan with \$81.39 billion committed to 67,222 projects across the country.</p> <p>Canadians can view projects approved in their community on the Investing in Canada Project map and track program funding in an online table published on Infrastructure Canada's website.</p> <p>Planned spending was significantly greater than actual spending under the Investing in Canada Plan during the 2020-21 fiscal year due primarily to project delays and implementation challenges posed by the COVID-19 global pandemic. Delays associated with COVID-19 distancing and lock-down measures had an impact on some ultimate recipients' operations, their ability to submit project submissions and to advance projects as planned. For example, new projects were delayed due to the shortage of labour, delays in supply chains, increased material costs and delays in Indigenous consultations due to travel restrictions.</p> <p>Key performance highlights in the 2020-21 fiscal year under the IICP include:</p> <ul style="list-style-type: none"> • Contributing significantly to the \$46.3 billion in real GDP attributable to public investments in infrastructure; • Significantly reducing or eliminating housing needs of over 249,000 households since the start of the Plan; • Progressing towards improving Internet connectivity in 975 communities, including 190 Indigenous communities; • Building or enhancing of the capacity of 4.9% of Canadian municipalities to reduce GHG emissions and adapt to climate change.

¹ This total figure includes an additional: \$2,577,867,986 in federal funding under the IICP allocated from the Improving Indigenous Communities (\$4 billion total allocation) which has yet to be assigned or committed to specific programs; \$1,091,150,000 transferred to Ottawa Light Rail Transit and \$384,166,667 to the Toronto Waterfront Revitalization Initiative from the Investing in Canada Infrastructure Program; \$542,755,619 in operations costs for the Investing in Canada Infrastructure Program; and \$1,547,000,000 in funds in the fiscal framework. Remaining funding for Improving Indigenous Communities and from the Reserved Green Funding will be presented in future IICP reporting products as it is assigned and committed to programs.

² Total allocation under the IICP is calculated by subtracting a total of \$7,329,000,000 from the grand total. This subtraction accounts for \$6,888,000,000 in funds in the fiscal framework, reallocations, and other revenues, and \$511,000,000 in Budget 2019 off-cycle decisions.

³ The total allocation for the Investing in Canada Infrastructure Program (ICIP) under the IICP was originally announced as \$33.1 billion in Budget 2017. ICIP's total allocation is presented as \$31.6 billion in this document to account for funding subsequently transferred from ICIP to other programs under the IICP, including \$1,091,150,000 transferred to Ottawa Light Rail Transit and \$384,166,667 to the Toronto Waterfront Revitalization Initiative, as well as approximately \$540 million in ICIP operating costs. This revised figure also accounts for funding subsequently transferred into ICIP, including approximately \$250 million for Lake Manitoba and \$250 million for the Calgary Ring Road.

⁴ This document currently only reports IICP investments from Budget 2016 and Budget 2017. Pre-Budget 2016 (i.e., legacy programs) IICP investments will be reported in future IICP Horizontal Initiative Tables.

⁵ This figure represents the total actual and committed funding for IICP programs (Budget 2016 and Budget 2017) through March 31, 2021.

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Horizontal Initiative Framework: Departmental Funding By Theme (Dollars)

Horizontal initiative: Investing in Canada Plan

Shared outcomes⁶:

- Improve the resilience of communities and transition to a clean growth economy;
- Improve social inclusion and socio-economic outcomes of Canadians; and
- Create long term growth

Name of theme	Theme 1 (Rate of economic growth is increased)	Theme 2 (Environmental Quality and Resilience is Improved)	Theme 3 (Urban mobility is improved)	Theme 4 (Housing is more accessible)	Theme 5 (Early learning and childcare is more accessible)	Theme 6 (Communities are more accessible)	Theme 7 (Infrastructure is managed more sustainably)	Multiple Themes	Internal Services	Total Funding by Department ⁷
Theme outcome(s)	ER1: Rate of economic growth is increased in an inclusive and sustainable way	ER2: Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased.	ER3: Urban mobility in Canadian communities is improved	ER4: Housing is affordable and in good condition and homelessness is reduced year over year	ER5: Early learning and childcare is of high quality, affordable, flexible and inclusive.	ER6: Canadian communities are more inclusive and accessible.	ER7: Infrastructure is managed in a more sustainable way	N/A	N/A	N/A
Atlantic Canada Opportunities Agency	N/A	\$45,000,000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$45,000,000

⁶ The shared outcomes represent the 3 main objectives of the Investing in Canada Plan (IICP).

⁷ Total funding by department under the Investing in Canada Plan is calculated as the sum of departmental funding under each theme. Internal services funding is not added to the theme-level subtotals to obtain the total funding by department, as internal services funding is already included in the theme-level subtotal figures.

Canada Infrastructure Bank ⁸	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$15,000,000,000	N/A	\$15,000,000,000
Canadian Mortgage and Housing Corporation	N/A	N/A	N/A	\$15,585,800,000	N/A	N/A	N/A	N/A	N/A	\$15,585,800,000
Canadian Heritage	N/A	N/A	N/A	N/A	N/A	\$545,347,133	N/A	N/A	N/A	\$545,347,133
Crown-Indigenous Relations and Northern Affairs Canada	N/A	\$155,569,996	N/A	\$200,000,000	N/A	\$26,000,000	\$8,000,000	N/A	\$336,963	\$389,569,996
Employment and Social Development Canada	\$10,000,000	N/A	N/A	\$1,166,800,000	\$7,467,800,000	\$81,000,000	N/A	N/A	N/A	\$8,725,600,000
Environment and Climate Change Canada	N/A	\$164,093,542	N/A	N/A	N/A	N/A	N/A	N/A	\$7,282,318	\$164,093,542
Health Canada	N/A	N/A	N/A	N/A	N/A	\$1,000,000,000	N/A	N/A	N/A	\$1,000,000,000
Indigenous Services Canada	N/A	\$3,050,929,618	N/A	\$1,056,600,000	\$51,177,384	\$499,798,877	\$382,052,010	N/A	N/A	\$5,040,557,889
Infrastructure Canada	N/A	\$14,142,590,116	\$21,446,152,895	N/A	N/A	\$1,323,891,073	\$2,800,526,112	N/A	N/A	\$39,713,160,196

⁸ The Canada Infrastructure Bank (CIB) is a Crown corporation mandated to invest \$35 billion into revenue-generating infrastructure projects in Canada or partly in Canada and by virtue of its investment, to attract private sector investors and institutional investors. The CIB's five priority sectors are: green (\$5 billion), trade and transportation (\$5 billion), transit (\$5 billion), clean power (\$5 billion), and broadband (\$3 billion), and a cross-sector \$1 billion in Indigenous infrastructure. In making investments and managing operations, the CIB is expected to manage to a maximum fiscal expense of \$15 billion.

Innovation, Science and Economic Development Canada	\$2,150,000,000	N/A	N/A	N/A	N/A	\$500,000,000	N/A	N/A	N/A	\$2,650,000,000
Natural Resources Canada	N/A	\$2,045,121,510	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$2,045,121,510
Parks Canada Agency	N/A	N/A	N/A	N/A	N/A	\$19,806,350	N/A	N/A	N/A	\$19,806,350
Public Health Agency of Canada	N/A	N/A	N/A	N/A	\$15,400,000	N/A	N/A	N/A	N/A	\$15,400,000
Public Safety Canada	N/A	N/A	N/A	N/A	N/A	\$100,000,000	N/A	N/A	\$11,450,000	\$100,000,000
Regional Development Agencies⁹	N/A	N/A	N/A	N/A	N/A	\$150,000,000	N/A	N/A	N/A	\$150,000,000
Transport Canada	\$2,527,000,000	\$1,357,400,000	N/A	N/A	N/A	\$1,925,000,000	N/A	N/A	N/A	\$5,809,400,000
Western Economic Development	N/A	\$105,000,000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$105,000,000
Total Funding by Theme	\$4,687,000,000	\$21,065,704,782	\$21,446,152,895	\$18,009,200,000	\$7,534,377,384	\$6,170,843,433	\$3,190,578,122	\$15,000,000,000	\$19,069,281	\$95,441,796,888 ¹⁰

⁹ The Regional Development Agencies (RDAs) received funding for the Canada 150 Community Infrastructure Program. In order to avoid duplication of efforts, as they are already reporting through the separate Canada 150 Horizontal Initiative, they do not report under this Horizontal Initiative. RDAs are: Atlantic Canada Opportunities Agency; Canada Economic Development for Quebec Regions; Canadian Northern Economic Development Agency; Federal Economic Development Agency for Southern Ontario; Federal Economic Development Initiative for Northern Ontario; Western Economic Diversification Canada.

¹⁰ See footnotes 1-4

Planning information

Horizontal initiative overview

Name of horizontal initiative	Total federal funding allocated since last renewal (dollars)	2020–21 planned spending (dollars)	2020–21 actual spending (dollars)	Horizontal initiative shared outcome(s)	Performance indicator(s)	Target(s)	Date to achieve target	2020-2021 Actual Results
Investing in Canada Plan (IICP)	\$95,441,796,888 ¹¹	\$6,838,207,711	\$4,781,266,519	Improve the resilience of communities and transition to a clean growth economy: Investments will build more modern and sustainable communities; support greenhouse gas (GHG) emissions reductions; ensure infrastructure can withstand the impacts of climate change and extreme weather; reduce water, air and soil pollution; and ensure public infrastructure performs well and is in a state of good repair.	Percentage change in total national GHG emissions generated from energy, building, transportation, and waste sectors	Reduce total national GHG emissions by 30% below 2005 levels by 2030 (national target)	March 31, 2028	Interim Result for 2020-21: 0.73% increase
					Percentage of municipalities that have factored climate change adaptation in the decision making process	TBD (2016 baseline was 65%)	March 31, 2028	Interim Result for 2018: 53.72%. ¹²
					Percentage of communities across Canada with sustained boil water advisories per year	TBD (2016 baseline was 11.8%)	March 31, 2028	Interim Result for 2018: 4.45% ¹³
					Percentage of wastewater systems that need to be upgraded to meet the effluent quality standards of the	High risk wastewater systems must upgrade their systems to meet	March 31, 2028	Interim Result for 2018: 23.9% ¹⁴

¹¹ See footnotes 1-4

¹² Data for 2020-21 not yet available as there is a 2 year delay. The next cycle for data release is expected by Spring 2022.

¹³ See footnote 11.

¹⁴ See footnote 11.

					Federal Wastewater Systems Effluent Regulations	regulatory requirements by the end of 2020		
				Improve social inclusion and socio-economic outcomes of Canadians: Investments will build communities in which all Canadians have the opportunity to succeed by providing greater access to quality affordable housing, shelters, early learning and child care, cultural and recreational infrastructure, and reliable public transit. Investments will also support improved physical accessibility and safety for people with disabilities.	Number of households whose housing needs are significantly reduced or eliminated	Removing 540,000 households from housing needs	March 31, 2028	Interim Result for 2020-21: Over 249,000 households
					Estimated number of shelter users who are chronically homeless	50% reduction in chronic and episodic homelessness by 2027-28	March 31, 2028	Data not yet available ¹⁵
					Number of children in regulated child care spaces and/or early learning programs and or benefitting from subsidies (or other financial supports for child care)	Jurisdiction-specific targets to be determined with P/Ts as per their respective areas of investment outlined in their action plan ¹⁶	March 31, 2028	Interim Result for 2017-2019: 40,166 spaces created ¹⁷
					Number of community, cultural and recreational facilities that were enhanced or built as a result of federal	82 community, cultural and recreational facilities	March 31, 2021	416

¹⁵ Data for 2020-21 not yet available as there is a 2-3 year delay. The next cycle for data release is expected by 2023-2024.

¹⁶ For details, please see <https://www.infrastructure.gc.ca/prog/agreements-ententes/index-eng.html>

¹⁷ The 2019-20 and 2020-21 results are not yet available. Compilation of results across the country are based on annual reports provided by provinces and territories in the fall of the following fiscal year. Due to the pandemic, delays have been encountered in the preparation of these reports.

					funding, and are accessible ¹⁸			
				Create long term growth: Investments in 21st century infrastructure will strengthen Canada's economy for the future. In building smart cities, increasing the flow of trade through ports and airports, and by more efficiently moving goods and people through our congested cities, Canada will increase growth and create jobs for the middle class.	End to end transit time of containerized freight arriving from ports in Asia	Average of 25 days of end-to-end transit time	March 31, 2028	Interim Result for 2020-21: 29.7 Days
					Percentage of projects that incorporate community employment benefits	N/A ¹⁹		

Theme 1: Rate of economic growth is increased in an inclusive and sustainable way

Details

Name of horizontal initiative	Total federal funding allocated since the last renewal*	2020–21 Planned spending	2020–21 Actual spending	Horizontal initiative shared outcome(s)	2020-21 Performance indicator(s)	2020-21 Target(s)	Date to achieve target	2020-21 Actual results
Rate of economic growth is increased	\$4,687,000,000	\$536,566,371	\$223,289,465	Rate of economic growth is increased in an inclusive and sustainable way	Change in real GDP attributable to federal investments in infrastructure	At least \$47.3 billion	March 31, 2021	\$46.3 billion
					End to end transit time of containerized freight arriving from ports in Asia	Average of 25 days of end-to-end transit time	March 31, 2028	Interim Result for 2020-21: 29.7 Days

¹⁸ This indicator and the corresponding target, target date, and result were updated from those in the DP 20-21 HIT to align with INFC's DRR 20-21 main body. The previous indicator measured "Percentage of publicly owned culture, recreation and sport facilities which allow accessibility".

¹⁹ This indicator is being reviewed for data quality and is to be removed.

					End to end transit time of a select grouping of commodities, such as grains, departing from Canada to Asia	Average of 38.5 days of end-to-end transit time		Interim Result for 2020-21: 40.5 Days
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Horizontal Initiative Activities

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Employment and Social Development Canada	Union Training and Innovation Program	Women in Construction Fund ²⁰	\$10,000,000	\$4,870,707	\$3,005,889	Participation of women in construction trades is increased	Number of women reached through Women in Construction Fund projects	Between 125 and 175 women reached per year for three years	March 31, 2021	Data not yet available ²¹
Innovation, Science, and Economic Development Canada	Higher Education Science and Research	Post-Secondary Institutions Strategic Investment Fund	\$2,000,000,000	\$45,000,000	\$34,814,477 ²²	N/A- The program disbursed \$34.8 million in 2020-21 to cover progress and final payments for projects. Refer to performance narrative section (following the tables) for additional details.				

²⁰ The Women in Construction Fund is part of the larger Union Training and Innovation Program within ESDC.

²¹ Results will be available November 2021 and will be reported in ESDC's 21-22 DRR

²² The actual spending was somewhat lower than planned due to project delays.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
	Innovation Superclusters Initiative ²³	Innovation Superclusters Initiative	\$150,000,000	N/A - The \$150 million dedicated to the Superclusters initiative is part of a \$950 million envelope and will be reported separately. To get more information on this, please see the following link https://www.ic.gc.ca/eic/site/093.nsf/eng/00008.html						
Transport Canada	Gateways and Corridors	Modernizing Transportation	\$77,000,000	Remotely Piloted Aircraft Systems (RPAS): \$4,053,000	\$6,689,982	Regulatory predictability for the Canadian RPAS industry is increased; barriers to entry are reduced for numbers of the RPAS industry; and the salary of RPAS operations is increased	Number of Pilot Certificates Issued	Total number of pilot certificates issued in Q3 of fiscal year 20/21 increases 10% compared to Q3 of fiscal year (FY) 2019/20	Dec 31, 2020	Oct-Dec 2019: 4,000 Oct-Dec 2020: 4,180 5% increase in the number of RPAS Pilot Certificates issued
						The capacity of the Canadian RPAS industry to develop new technologies and applications is increased	Number of beyond visual line-of-sight (BVLOS) Special Flight Operations Certificates (SFOCs) issued	Total number of BVLOS SFOCs issued in FY 2020-21 increases 25% compared to FY 2019/20	March 31, 2021	2019/20: 28 2020/21: 47 68% increase in the number of BVLOS SFOCs
				Program to Advance	\$884,294	Rate of economic	Short term PI:	Reported/observed increased	March 31, 2022	Approximately 50% of respondents to

²³ The \$150 million dedicated to the Superclusters initiative is part of a \$950 million envelope and will be reported separately. To get more information on this, please see the following link: <https://www.ic.gc.ca/eic/site/093.nsf/eng/00008.html>

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
				Connectivity and Automation in Transportation Systems (ACATS): \$2,018,729		growth is increased in an inclusive and sustainable way	Number of jurisdictions that report increased awareness of Connected and Automated Vehicles (CV/AV) considerations	awareness as a result of ACATS initiatives (increasing trend)		an August 2020 survey reported having ongoing CAV activities within their organization, such as staff training, developing policies/strategies, or undertaking research studies. In addition, 14 respondents indicated a 75% to 100% likelihood to test or deploy CAV technologies or supporting infrastructure by their organization in the next 3 years. ²⁴

²⁴ The survey also indicates almost two-thirds of the respondents have benefited from accessing the resources, and guidelines shared and supported by the ACATS Program. Finally, stakeholders that attended a 2020 ACATS workshop indicated that the initiatives funded through the ACATS program allowed them to collaborate with other partners and co-create projects. For example, the [CAV Readiness Plan for the Greater Toronto and Hamilton Area and area serviced by Metrolinx \(GTHA\)](#) was a collaboration between Metrolinx, the City of Toronto, the Region of Peel, and WSP, with funding towards the project provided by the ACATS program. This project allowed for significant regional collaboration on CAVs that would have not otherwise been possible. “Over 70 individuals from 33 different organizations, including federal and provincial government agencies, local regional municipalities, transit agencies, academia, and non-profit organizations have participated in the workshop(s) and/or provided feedback throughout the project.” As a direct result of this initiative, the [Ontario Smart Mobility Readiness Forum](#) was launched to support ongoing collaboration established through the CAV Readiness Plan project, and to continue the discourse on preparing for the implementation of CAVs and smart mobility technology.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
						Rate of economic growth is increased in an inclusive and sustainable way	Intermediate PI: Number of CV/AV policies, regulations, guidelines, and strategies developed by Canadian jurisdictions	3-5 policies, guidelines, and/or strategies developed	March 31, 2022	One ACATS-funded guideline and/or strategy was developed by jurisdictions in FY2020-21, for a total of two since FY2017-18. External to the ACATS program, approximately 6 guideline/strategies have been developed by jurisdictions (including TC) since FY2017-18.
						Rate of economic growth is increased in an inclusive and sustainable way	Ultimate PI: Number of new transportation technology deployments in Canada	Increasing overall trend	March 31, 2022	There were approximately 21 deployments (CAV trials and active test beds) in FY2020-21
				CV/AV Regulatory Support Initiative:	\$633,533	TC's testing will continue to provide the critical evidence	Long term PI: Rate of fatalities in reportable road traffic	1% reduction in the rate for current year as compared to the average of	Reported annually	12.5% reduction in 2019 as compared to the five year average (2014–18)

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
				\$1,035,705		to assess the strengths and weaknesses of CV/AV safety technologies and support our participation in international standards development related to these technologies. Specifically, the funding will be used to conduct crash avoidance tests on different vehicles equipped with Automatic Emergency Braking (AEB), AEB with pedestrian detection, AEB with cyclist detection and Lane Keeping Assistance.	collisions in Canada	the previous five years		
							Rate of serious injuries in reportable road traffic collisions in Canada	1% reduction in the rate for current year as compared to the average of the previous five years	Reported annually	18.9% reduction in 2019 as compared to the five year average (2014–18)

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
						Reporting on the number of companies testing CV/AV features indicates that TC is monitoring the safety of innovative technologies that are being adopted and deployed in the road transportation sector.	Number of companies testing CV/AV features in Canada	10 - 50% yearly increase for trial organizations and vehicles	Reported annually	N/A ²⁵
		National Trade Corridors Fund	\$2,400,000,000 ²⁶	\$471,940,776 ²⁷	\$170,406,916 ²⁸	Rate of economic growth is increased in an inclusive and sustainable way	End to end transit time of containerized freight arriving from ports in Asia	Average of 25 days of end-to-end transit time	March 31, 2021	Interim Result for 2020-21: 29.7 days
							End to end transit time of a select grouping	Average of 38.5 days of end-to-end transit time	March 31, 2021	Interim Result for 2020-21: 40.5 days

²⁵ Indicators and targets are currently under internal review. Actual results will be reported in 2021-22.

²⁶ This amount includes \$400 million provided in Budget 2019 for the Arctic and the North.

²⁷ This amounts includes 20% Employee Benefit Plans (EBP), 13% Public Services & Procurement Canada (PSPC) and Shared Services Canada (SSC) amounts.

²⁸ This amount includes salaries as well as EBP, OOC, capital and G&C spending. PSPC and SSC fees are not included as they are not paid by the Department.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative expected result(s)	2020–21 Horizontal initiative performance indicator(s)	2020–21 Horizontal initiative target(s)	Date to achieve horizontal initiative target	2020-21 Actual results
							of commodities, such as grains, departing from Canada to Asia			
		Trade and Transportation Information System	\$50,000,000	\$7,647,454	\$6,854,374	CCTD increases number of partnerships and collaborations over 2019/20 target by four, for a new total of 19 partnerships or collaborations	Number of targeted partnerships and collaborations established	The CCTD has established that the target number of partnerships expected for FY 2019/20 was for 13 and for FY 2020/21 is 17.	March 31, 2021	The CCTD has increased the number of partnerships to a total of 18.

Theme 2: Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased

Details

Name of theme	Total federal theme funding allocated since the last renewal*	2020–21 Federal theme planned spending	2020–21 Federal theme actual spending	Theme outcome(s)	Theme performance indicator(s)	Theme target(s)	Date to achieve theme target	2020-21 Actual results
Environmental quality and resilience is improved	\$21,065,704,782	\$2,338,645,322	\$1,475,822,881	Environmental quality is improved, GHG emissions are	Percentage change in total GHG emissions generated from energy, building,	Reduce total national GHG emissions by 30% below 2005	March 31, 2028	0.73% increase

				reduced and resilience of communities is increased	transportation, and waste sectors	levels by 2030 (national target)		
					Percentage of Canadian electricity generated from non-GHG emitting sources	At least 90%		N/A ²⁹
					Percentage of municipalities that have factored climate change adaptation in the decision making process	TBD (2016 baseline is 65%)		Interim Result for 2018: 53.72%. ³⁰
					Percentage of municipalities that built or enhanced their capacity to reduce GHG emissions and adapt to climate change as a result of federal funding	At least 3.5%	March 31, 2021	4.9%
					Emissions intensity level (GHG emissions per dollar of GDP)	N/A ³¹		

²⁹ Data for Fiscal Year 2020-21 is not available as electricity statistics are only available on a calendar-year basis. On December 31, 2019, the percentage of non-emitting electricity was nearly 82%. There is no data available yet for calendar year 2020. The next data update is expected to be available by June 2022. Additionally, reporting has been impacted due to the delayed availability of statistics amid the COVID-19 pandemic.

³⁰ Data for 2020-21 not yet available as there is a 2 year delay. The next cycle for data release is expected by Spring 2022.

³¹ This indicator is being reviewed for data quality and is to be removed.

Horizontal Initiative Activities

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Atlantic Canada Opportunities Agency (ACOA)	Business Development Program (BDP)	Infrastructure Fund for Coal-Dependent Communities	\$45,000,000	\$8,963,522 ³²	\$1,893,581 ³³	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Number of projects supported	12	March 31, 2025	Interim Result for 2020-21: 3
	Value of projects supported						\$42.75 million	March 31, 2025	Interim Result for 2020-21: \$3.1 million	
	Number of communities and surrounding areas benefitting from CCTI-IF investments						5	March 31, 2025	Interim Result for 2020-21: 3	
	Amount leveraged per dollar invested by ACOA for diversified community projects						\$1.50	March 31, 2025	Interim Result for 2020-21: \$1.30	
	Number of partnerships /						TBD	March 31, 2025	Interim Result for 2020-21: 2	
	Innovative Communities Fund (ICF)									
	Regional Growth through Innovation (REGI)									

³² Of this figure, \$8,550,000 is allocated for G&C and \$413,522 for O&M.
³³ This figure only captures actual spending for G&C under this program. Actual spending on O&M is not available.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
							collaborations concluded			
Crown-Indigenous Relations and Northern Affairs Canada ³⁴	Climate Change Adaptation and Clean Energy ³⁵	Climate Change Preparedness in the North Program – Implementation of Adaptations Actions in the North	\$55,899,998	\$5,000,000 Total Internal Services: \$80,000	\$5,010,348	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	N/A - Results reporting for this initiative can be found in the Pan-Canadian Framework on Clean Growth and Climate Change Horizontal Initiative https://www.canada.ca/en/services/environment/weather/climatechange/pan-canadian-framework.html			
		First Nation Adapt Program - Flood Plain Mapping	\$26,990,000	\$5,434,514 Total Internal Services: \$114,764	\$4,841,660					
		Indigenous Community Based Climate Monitoring	\$72,679,998	\$6,676,506 Total Internal Services: \$142,199	\$6,730,855					

³⁴ Planned and actual spending amounts exclude internal services, Shared Services Canada (SSC) and Public Services & Procurement Canada (PSPC) amounts. Internal services amounts are listed separately in planned spending and are assumed spent since internal services spending is not tracked for individual initiatives.

³⁵ Excludes Internal Services & SCC and PSPC amounts.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Environment and Climate Change Canada	Climate Change Adaptation	Canadian Centre for Climate Services (CCCS ³⁶)	\$94,311,224 Total Internal Services: \$7,282,318	\$10,106,002 Total Internal Services: \$807,346	9,002,625 Total Internal Services: \$841,814	As per the Government of Canada's horizontal management framework for the IICP, the CCCS initiative will be fully reported through the Clean Growth and Climate Change Horizontal Initiative table led by Environment and Climate Change Canada (ECCC)				
	Clean Growth and Climate Change Mitigation	Green Municipal Fund	\$62,500,000 ^{37, 38}	N/A - No additional funding						
Infrastructure Canada ³⁹	Investing in Canada Infrastructure Program	Investing in Canada Infrastructure Program (Green Stream)	\$9,812,790,116	\$579,479,894	\$167,734,883	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Level of GHG emissions, as currently forecasted for the year 2030	10 Megatonnes (MT) reduction by the end of program	March 31, 2028	As of March 31, 2021, 71 approved ICIP-GIS projects contribute to a net GHG emissions reduction of 2.7 MT (27% of target), based on forecasted levels for the reference year
	Investing in Canada Phase	Clean Water and	\$2,000,000,000	\$317,542,037	\$242,862,744	Environmental quality is	Number of completed water and	202	March 31, 2021 ⁴⁰	Interim Result for 2020-21: 144

³⁶ The dollar amounts listed here differ from those published in Clean Growth and Climate Change Horizontal Initiative table because the amounts provided to Infrastructure do not include PSPC Accommodation Costs, SSC Information Technology Costs and existing funding.

³⁷ This amount only includes \$62.5 million for the Green Municipal Fund for ECCC.

³⁸ The Green Municipal Fund is delivered by the Federation of Canadian Municipalities on behalf of Environment and Climate Change Canada (ECCC) and Natural Resources Canada (NRCan). This funding is divided between ECCC and NRCan, with each department contributing \$62.5 million.

³⁹ The amounts provided from Infrastructure Canada reflect the Contribution Planned Spending for the program, and does not include operating costs related to the program.

⁴⁰ The Clean Water Wastewater program end date is subject to change based on the timelines associated with project extensions.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
	1 – Funding Allocations for Provinces and Territories Allocations for Provinces and Territories	Wastewater Fund				improved, GHG emissions are reduced and resilience of communities is increased	wastewater infrastructure projects			
		Codes, Guides and Specifications for Climate-Resilient Public Infrastructure	\$42,500,000 ⁴¹	\$9,000,000	\$9,000,000	Develop capacity in Canada's building and infrastructure sectors, to adapt to the increasing demands on our built infrastructure attributed to climate change and extreme weather events	Changes proposed to: <ul style="list-style-type: none"> •Model National Codes •Electrical Code •Canadian Highway and Bridge Design Code Development of National Guidance to improve resiliency of new/existing structures Development and dissemination of future climatic design data for use by codes standards and professionals to consider future climatic conditions in the design of	Proposed changes to code provisions developed and submitted to the: <ul style="list-style-type: none"> •Model National Codes •Electrical Code •Canadian Highway and Bridge Design Code Updates or development complete for: 4 new standards, 15 new National guidance / guidelines documents to improve the resiliency of new and existing infrastructure Future climatic design data made publicly	March 31, 2021	2020-21 achievements include: <ul style="list-style-type: none"> -Proposed changes to Canadian Highway Bridge Design Code -Proposed changes to National Building Codes -Proposed 50 changes to the Canadian Electrical Code -1 new standard -16 new national guidance/ guidelines documents finalized to improve the resiliency of new and existing infrastructure. -Development, release and dissemination of future climatic design data

⁴¹ Initially, this program received a total allocation of \$40 million. An additional \$2.5 million was transferred to this program from the Investing in Canada Infrastructure Program in 2018.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
							buildings and infrastructure	available, and submitted to the National Building Code and Canadian Highway Bridge Design Code for consideration in 2025 code revision		Future climatic design data made publicly available, and submitted to the National Building Code and Canadian Highway Bridge Design Code for consideration in 2025 code revision
	Investing in Canada Plan Phase 1 – Funding for Federation of Canadian Municipalities	Federation of Canadian Municipalities - Municipalities for Climate Innovation Program	\$75,000,000	\$17,355,382	\$19,128,078 ⁴²	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Number of tonnes of GHG emission expected to be reduced through program funded initiatives as a result of plans, studies, operational changes and pilot projects ⁴³	146,000 tonnes (one time total) 1.02 million tonnes (cumulative)	October 31, 2022	Data not yet available ⁴⁴
							Percentage of Canadian municipalities with improved low carbon and resilience practices as a result of program ⁴⁵	15% by the end of program	October 31, 2022	Data not yet available ⁴⁶

⁴² Actual spending during the 2020-21 fiscal year for MCIP was marginally higher than planned spending due to forecast revisions after the DP 2020-21 was prepared.

⁴³ This indicator will be collected from aggregation of final reports on capital projects and studies.

⁴⁴ The MCIP data will be available October 2022.

⁴⁵ The number of Canadian municipalities will be collected from recipient reports of partnered climate networks.

⁴⁶ See footnote 33.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
	New Building Canada Fund – Funding Allocations for Provinces and Territories	New Building Canada Fund - National and Regional Projects ⁴⁷	\$212,300,000	\$132,480,028	\$69,164,101	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	N/A - Results only available at project completion		March 31, 2028	N/A - See Performance Narrative for more details
	Disaster Mitigation and Adaptation Fund	Disaster Mitigation and Adaptation Fund	\$2,000,000,000	\$113,778,845	\$52,373,303	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Percentage of increased community resilience	Increased community resilience by 4.5%	March 31, 2028	Data not yet available ⁴⁸
Indigenous Services Canada	Land, Natural Resources and Environmental Management	First Nations Waste Management Initiative	\$408,866,514	\$100,990,076	\$101,824,651	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Percentage of First Nations communities with adequate solid waste management	35%	March 31, 2021	37%

⁴⁷ The amount was used to fund a single project: the North Shore Wastewater Treatment Plan, formerly known as the Lion's Gate Wastewater Treatment Plant.

⁴⁸ The DMAF data will be available in March 2028.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
	Water and Wastewater	Water and Wastewater Budget 2016	\$1,832,986,104	\$409,509,924	\$294,414,240	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Number of long-term drinking water advisories affecting public water systems on-reserve	0 ⁴⁹	March 31, 2021	53 ⁵⁰
							Percentage of public drinking water systems on-reserve that have low risk ratings	65%	March 31, 2021	N/A ⁵¹
		Water and Wastewater Budget 2017	\$49,077,000	\$17,361,550	\$18,632,865		Same as above (Water and Wastewater Budget 2016)	Same as above (Water and Wastewater Budget 2016)	March 31, 2021	N/A ⁵²
	Other Community Infrastructure and Activities	Northern Grid	\$760,000,000	N/A ⁵³	N/A ⁵⁴	Environmental quality is improved, GHG emissions are reduced and resilience of	N/A - No spending under the IICP in 2020-21. This initiative's planned spending will begin to flow in FY 2024-25.			

⁴⁹ On January 23, 2018, the Government of Canada expanded the scope of its commitment to eliminate all long-term drinking water advisories to include all public drinking water systems on reserve (an additional 250 public systems) by March 2021. At that time, the 2016 baseline was reset to 105 long-term drinking water advisories.

⁵⁰ While the federal goal was previously set for March 31, 2021, the COVID-19 pandemic and other delays typical to infrastructure projects, have had a significant impact on project schedules. The Department remains committed to ensuring that all long-term drinking water advisories are lifted and continues to actively work with First Nation communities to achieve this goal.

⁵¹ As a result of the COVID-19 pandemic, Annual Performance Inspections were cancelled in 2020-21. Data for this year is unavailable.

⁵² Ibid.

⁵³ No spending under the IICP in 2020-21. This initiative's planned spending will begin to flow in FY 2024-25.

⁵⁴ Ibid

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
						communities is increased				
Natural Resources Canada	Lower Carbon Transportation Energy Innovation Program	Phase 2 - Electric Vehicles and Alternative Fuels Infrastructure	\$120,000,000	\$38,989,014	\$31,085,110	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Number of demonstration projects completed	5 – 8 demonstration projects completed	March 31, 2022	Program has been extended through March 2024. On track to meet target by this updated program end date. As of 2020-21, 19 demonstration projects were supported.
							Number of new and/or revised published bi-national codes and standards for alternative fuels, vehicles or infrastructure	6 new or revised binational codes/ standards per year	March 31, 2022	More than 25 codes, standards and best practices have been published by March 31, 2021. All 25 codes were published in 2020-21
		Phase 1 - Electric Vehicle and Alternative Fuel Infrastructure Deployment and Technology Demonstration	\$62,500,000	\$0	\$0	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Number of charging and refueling stations (by fuel type) planned, under development and completed through the program	1000 electric vehicle charging stations, 22 natural gas charging stations and 15 hydrogen refueling stations by 2024	March 31, 2024	On track to meet and exceed target by March 2024. As of March 2021, projects were in place to support: <ul style="list-style-type: none"> 1087 electric vehicle charging stations 22 natural gas refueling stations

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
										15 hydrogen refueling stations
							Number of next-generation Electric Vehicles (EV) charging stations	More than 200 publicly available next-generation EV charging stations to be installed	March 31, 2020	Target surpassed: 431 next generation and innovative charging stations were installed by March 31, 2020
		Zero Emissions Vehicle Infrastructure	\$130,000,000	\$11,858,479	\$16,726,193	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Number of charging or refuelling stations, by fuel type across Canada	20,000 electric vehicle charging stations by 2024	March 31, 2024	On track to meet target by March 2024. As of March 2021 projects were in place to support more than 2,500 electric vehicle-charging stations.
	Electricity Resources	Regional Electricity Cooperation and Strategic Infrastructure	\$2,500,000	\$0	N/A – No additional funding	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	N/A-No additional funding ⁵⁵			
	Climate Change Adaptation	Building Regional Adaptation	\$18,000,000	\$4,800,000	\$4,439,506	Environmental quality is improved,	This initiative is reported through the Pan Canadian Framework for Clean Growth and Climate Change ⁵⁷			

⁵⁵ Program ended in 2017-18. An NRCan [Evaluation Report](#) noted that the objectives for this initiative had been achieved.

⁵⁷ <http://publications.gc.ca/site/eng/9.847802/publication.html> and <https://www.canada.ca/en/environment-climate-change/corporate/transparency/priorities-management/departamental-results-report/2019-2020.html>

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
		Capacity and Expertise (BRACE) and National Scale Synthesis and Dissemination ⁵⁶				GHG emissions are reduced and resilience of communities is increased				
	Electricity Resources Energy Innovation Program Forest Sector Competitiveness	Clean Energy for Rural and Remote Communities	\$217,800,000	57,675,000	\$33,619,037	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Increase in renewable energy megawatt (MW) production	40 MW of renewable energy capacity across all projects	March 31, 2025 ⁵⁸	On track to meet 40 MW target by new Program end date of March 2026, despite impacts and delays caused by the COVID-19 pandemic. After two rounds of intake, 93 renewable electricity, bioheat and capacity building projects are being supported, with 94 contribution agreements signed. These projects will install an additional 16.3 megawatts of renewable electricity and 7.85 megawatts (thermal equivalent) of

⁵⁶ BRACE and National Scale Knowledge Synthesis and Dissemination (\$2,000,000) are reported together.

⁵⁸ The Program eligible expense period was extended an additional two years, to March 31, 2026.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
										installed bioheating capacity.
	Electricity Resources	Emerging Renewable Power	\$200,000,000	\$50,000,000	\$36,550,540	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Amount of MW capacity increased as a result of the program	150 MW of electricity per year supported ⁵⁹	March 31, 2023 ⁶⁰	On track to achieve target by new program end date. The Emerging Renewable Power Program is supporting renewable technologies such as instream tidal power, bifacial solar power, and geothermal power with an expected 57 MW of installed emerging renewable energy capacity. Additionally, ERPP's first project commissioning and completion took place, adding 23MW of bifacial solar to Alberta's grid.
							Ratio of project investments made by NRCan and	Project investment ratio to increase to	March 31, 2023	1.4:1 On track to achieve target by March 2023.

⁵⁹ ERPP's target was revised for Fiscal Year 2021-22 from 150 MW to 57 MW, because offshore wind projects are no longer factored in.

⁶⁰ The program has been extended until March 31, 2026 to accommodate projects with regulatory/financing challenges due to COVID.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
							stakeholders, such as provinces and industry (investment ratio of NRCan and stakeholders)	1:3 in 2022-23 from 1:1 in 2018-19		Some ERPP funded projects needed more support earlier on. Therefore, the program re-profiled funds. In later years, the ratio is expected to lower and reach the target.
	Electricity Resources Energy Innovation Program	Smart Grids	\$100,000,000	\$27,627,240	\$21,793,668	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Mt of GHG emissions reduced as a result of project	0.9 Mt of annual GHG emission reductions	March 31, 2030	On track to meet the 0.9 Mt GHG target by 2030. Initial results will be reported once validation methodology has been finalized (expected 2021-22).
	Energy Efficiency Energy Innovation Program	Energy Efficient Buildings	\$181,821,510	\$23,700,000	\$23,111,572	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Mt of GHG emissions reduced as a result of measures targeting energy efficiency in buildings	Energy efficiency improvements resulting in reductions of 11.2 Mt	March 31, 2030	0.772Mt ⁶¹ (17.48 petajoules of cumulative annual energy savings)
							Number of PTs that have adopted/adapted a retrofit code for	All PT signatories to the PCF have adopted/adapted a retrofit code for	March 31, 2030	On track to achieve target. The retrofit codes for existing buildings is currently being

⁶¹ In 2019-20, 7.81 petajoules (PJ) of cumulative annual energy savings were achieved which was converted to 0.93 MT of GHG emissions reduced. NRCan has revised the approach to converting PJs to MTs for this indicator and therefore the MTs saved in 2019-20 have been revised to 0.343 MT, while the PJ savings remain the same.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
							existing residential buildings	existing residential buildings		developed, and will be published in 2022.
							Percentage of new homes built in jurisdictions where net-zero energy ready code has been adopted/adapted	95% of new homes are built in jurisdictions where net-zero energy ready code has been adopted/adapted	March 31, 2030	On track to achieve target. The net-zero energy ready code is currently being developed, and will be published in 2022.
							Percentage of commercial and institutional building floor space registered in the ENERGY STAR Portfolio Manager	50%	March 31, 2026	On track to achieve target. 33% in 2020-21
	Energy Efficiency	Green Municipal fund Federation of Canadian Municipalities (FCM Retrofits)	\$950,000,000 ⁶²	N/A – No additional funding FCM reports on their GMF results in their Annual Report available on the FCM website						

⁶² Budget 2019 allocated a total of \$950 million, of which \$474 million is under the Reserved Green Fund. NRCan is also reporting the full \$950 million in the “Up-front multi-year funding to the Green Municipal Fund.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
	Energy Efficiency	Green Municipal Fund Federation of Canadian Municipalities	\$62,500,000 ⁶³	N/A – No additional funding FCM reports on their GMF results in their Annual Report available on the FCM website						
Transport Canada	Protecting Oceans and Waterways	Oceans Protection Plan	\$1,325,000,000 ⁶⁴	\$367,800,000 ⁶⁵	\$304,703,646	Continue to implement projects that will improve marine safety, responsible shipping and strengthen the environmental stewardship of Canada's coasts	Number of marine safety incidents and spills from vessels in Canada's waters	A reduction in the number of small oil spills and marine incidents relative to the number of vessel trips, compared with the average of the previous five years	March 31, 2022	Full details regarding this performance indicator are reported under Pillar 1 in the Supplementary Information Horizontal Initiative Table for the Oceans Protection Plan published alongside Transport Canada's 2020-21 Departmental Results Report
	Clean Air Initiatives	Climate Risk Assessments	\$16,400,000	N/A		Environmental quality is improved, GHG emissions are reduced and resilience of	This funding represents the Transportation Assets Risk Assessment initiative, which does not involve capital investments, and is fully reported on under the Pan Canadian Framework on Clean Growth and Climate Change, including under the Horizontal Management Framework for Clean Growth and Climate Change: Mitigation and Adaptation supplementary table (led by Environment and Climate Change Canada). https://www.canada.ca/en/services/environment/weather/climatechange/pan-canadian-framework.html			

⁶³ The Green Municipal Fund is delivered by the Federation of Canadian Municipalities on behalf of Environment and Climate Change Canada (ECCC) and Natural Resources Canada (NRCan). This funding is divided between ECCC and NRCan, with each department contributing \$62.5 million.

⁶⁴ The Oceans Protection Plan is a 5-year \$1.5 billion initiative being delivered by Transport Canada, Environment and Climate Change Canada, Natural Resources Canada, Fisheries and Oceans Canada and the Canadian Coast Guard. This \$1.5 billion includes funds received by all participating departments under the IICP and other sources.

⁶⁵ The 2020-21 planned spending is based on the total amount of \$1.5 billion provided for the Oceans Protection Plan, rather than the amount of \$1.3 billion which relates to the Investing in Canada Plan.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
						communities is increased				
	Clean Air Regulatory Framework and Oversight	Heavy-Duty Vehicle and Off-Road Regulations	\$16,000,000	\$373,000 ⁶⁶	\$337,861	Transport Canada will continue to conduct research and regulatory development work assessing the safety aspects of GHG reducing technologies and zero emission and alternative fuel vehicles. This work will support the development of international and Canadian regulations and/or consumer information covering such topics such as electrical	Transport Canada's initiative under the Heavy-Duty Vehicle Off-Road Regulations horizontal initiative is the Heavy-Duty Vehicle Retrofit Requirements Initiative. Transport Canada's Heavy-Duty Vehicle Retrofit Requirements Initiative is fully reported on under the Horizontal Management Framework for Clean Growth and Climate Change: Mitigation and Adaptation supplementary table (led by Environment and Climate Change Canada). https://www.canada.ca/en/services/environment/weather/climatechange/pan-canadian-framework.html			

⁶⁶ Supports Core Responsibility 1 (Safe and Secure Transportation System) in Transport Canada's Departmental Plan.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
						battery safety, electric vehicle crashworthiness, quiet vehicle safety, tire traction information and alternative fuel safety				
Western Economic Diversification Canada	Community Initiatives	Infrastructure Fund for Coal-Dependent Communities	\$105,000,000	\$21,000,000	\$0 ⁶⁷	Environmental quality is improved, GHG emissions are reduced and resilience of communities is increased	Number of community-based projects supported	6-12 community-based projects supported	March 31 st , 2025	Interim Result for 2020-21: 1 ⁶⁸
							Value of community-based infrastructure projects	Investment of \$98.7 million in community-based infrastructure projects in western Canada		Interim Result for 2020-21: \$2.0 million
							Number of communities benefiting from CCTI-IF investments	20-25 communities benefiting from CCTI-IF investments		N/A
							Number of businesses created, maintained, or expanded	50-75 businesses created, maintained or expanded		N/A

⁶⁷ Due to the fact that TB approval occurred in August 2020 and COVID-19 delayed projects approvals, actual spending for this program was \$0 in 2020-21.

⁶⁸ Due to delays caused by COVID-19, only one project was approved in 2020-21.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
							Number of jobs created	300 jobs created or maintained		N/A
							Number of partners engaged in community-based projects	24 partners engaged in community-based projects		N/A

Theme 3: Urban mobility in Canadian communities is improved

Details

Name of theme	Total federal theme funding allocated since the last renewal*	2020–21 Federal theme planned spending	2020–21 Federal theme actual spending	Theme outcome(s)	Theme performance indicator(s)	Theme target(s)	Date to achieve theme target	2020-21 Actual results
Urban mobility is improved	\$21,446,152,895	\$1,726,969,255	\$698,982,165	Urban mobility in Canadian communities is improved	Modal share of public transit and active transportation	At least 24.2%	March 31, 2028	19.3%
					Percentage of Canadians living within 500 meters of a transit station or stop	TBD ⁶⁹	TBD	86.5%
					Percentage of Canadians living within 1000 meters of a rapid transit station	N/A ⁷⁰		

Horizontal initiative activities

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Infrastructure Canada ⁷¹	Investing in Canada Plan Phase 1 – Funding Allocations for	Public Transit Infrastructure Fund	\$3,400,000,000	\$876,643,767	\$400,772,299	Mobility is improved in Canadian urban communities	Number of completed public transit infrastructure projects	368	March 31, 2021 ⁷²	Interim Result for 2020-21: 50

⁶⁹ The previous indicator measured percentage of Canadians living within 400 meters of a transit station or stop. Target is under development as discussions are ongoing with provinces and territories.

⁷⁰ This indicator is being reviewed for data quality and is to be removed.

⁷¹ The amounts provided from Infrastructure Canada reflect the Contribution Planned Spending for the program, and does not include operating costs related to the program.

⁷² The Public Transit Infrastructure Fund program end date is subject to change based on the timelines associated with project extensions

	Provinces and Territories									
	Investing in Canada Infrastructure Program	Investing in Canada Infrastructure Program (Public Transit Stream)	\$18,046,152,895	\$850,325,488	\$298,209,866	Mobility is improved in Canadian urban communities	Percentage of individuals in a municipality with a transit system who live within the service area as defined by the jurisdiction or transit service	96% by the end of program	March 31, 2028	N/A - Not enough data to report interim results (only 2 small, ICIP-PTIS projects had been completed as of March 31, 2021)

Theme 4: Housing is affordable and in good condition and homelessness is reduced year over year

Details

Name of theme	Total federal theme funding allocated since the last renewal*	2020–21 Federal theme planned spending	2020–21 Federal theme actual spending	Theme outcome(s)	Theme performance indicator(s)	Theme target(s)	Date to achieve theme target	2020-21 Actual results
Housing is more accessible	\$18,009,200,000	\$1,250,993,956	\$1,154,656,623	Housing is affordable and in good condition and homelessness is reduced year over year	Number of households whose housing need is reduced or eliminated	Reduce or eliminate housing need for 540,000 households by 2027-28	March 31, 2028	To date, housing need has been reduced/eliminated for over 249,000 households ⁷³

⁷³ For federally delivered initiatives, results include Conditional Commitments as well as Financial Commitments. For PT delivered initiatives, results are from claims and progress reports submitted to CMHC.

Horizontal initiative activities

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Canada Mortgage and Housing Corporation ⁷⁴	Assistance for Housing Needs	Investment in Affordable Housing	\$504,400,000	N/A - These programs have been completed and will not be receiving any further allocation under the Investing in Canada Plan						
		Increasing Affordable Housing for Seniors	\$200,700,000							
		Supporting Shelters for Victims of Family Violence	\$89,900,000							
		Renovation and Retrofit of Social Housing	\$574,000,000							
		Northern Housing	\$97,700,000							
		Renovation and Retrofit On Reserve	\$127,700,000							
		Shelters for First Nations Victims of Family Violence	\$10,400,000							

⁷⁴ Canada Mortgage and Housing Corporation (CMHC), as a crown corporation is not required to report through a departmental result framework. For more information, please see the CMHC website

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
		Aboriginal Capacity and Skills Development	\$10,000,000							
		FPT Housing Partnership Framework	\$7,740,000,000	\$490,159,956	\$490,391,976 ⁷⁵	Housing is affordable and in good condition and homelessness is reduced year over year	Expansion of rent-assisted units	15% expansion by 2027-28 ^{76 77}	March 31, 2028	Interim Result for 2020-21: Over 1,500 rent-assisted units ^{78 79}
							Number of repaired units	At least 20% of existing social housing units repaired by 2027-28 ^{80 81}	March 31, 2028	Interim Result for 2020-21: 115,000 repaired units ⁸²
							Number of households supported through a Canada Housing Benefit	300,000 households by 2027-28 ^{83 84}	March 31, 2028	Interim Result for 2020-21: Over 28,000 households supported ⁸⁵

⁷⁵ Includes funding allocated for additional administration in 2020-21.

⁷⁶ Targets are for the duration of the initiative, cumulative since launch.

⁷⁷ Per Multilateral Housing Partnership Framework with Provinces and Territories.

⁷⁸ For federally delivered initiatives, results include Conditional Commitments as well as Financial Commitments. For PT delivered initiatives, results are from claims and progress reports submitted to CMHC. All results are cumulative since program launch.

⁷⁹ This figure includes the expansion of rent assisted units reported by MB, BC, NWT, and SK. For other jurisdictions, Progress Reports are still being validated.

⁸⁰ See footnote 60

⁸¹ See footnote 61

⁸² See footnote 62

⁸³ See footnote 60

⁸⁴ See footnote 61

⁸⁵ See footnote 62

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
		National Housing Co-Investment Fund (Contributions)	\$5,134,000,000	\$282,598,000	\$268,083,668		Number of new units	60,000 new units by 2027/28 ⁸⁶	March 31, 2028	Interim Result for 2020-21: Over 13,000 new units ⁸⁷
							Number of repaired units	240,000 repaired units by 2027/28 ⁸⁸	March 31, 2028	Interim Result for 2020-21: Over 74,000 repaired units ⁸⁹
		Other National Housing Strategy Initiatives ⁹⁰	\$1,097,000,000	\$139,236,000	\$87,328,939		Federal lands Initiative: Number of new units	4,000 new units ⁹¹	March 31, 2028	Interim Result for 2020-21: Over 1,600 new units ⁹²
							Federal Community Housing Initiative Phase 2: Number of low-income units receiving a rent supplement.	11,000 low income units receiving a rent supplement ⁹³	March 31, 2028	Interim Result for 2020-21: Over 5,200 low income units receiving a rent supplement ⁹⁴

⁸⁶ See footnote 60

⁸⁷ See footnote 62

⁸⁸ See footnote 60

⁸⁹ See footnote 62

⁹⁰ Includes FCHI, Human Rights initiative, Housing Research, Federal Lands, TRC.

⁹¹ See footnote 60

⁹² See footnote 62

⁹³ See footnote 60

⁹⁴ See footnote 62

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020-21 Planned spending for each horizontal initiative activity	2020-21 Actual spending for each horizontal initiative activity	2020-21 Horizontal initiative activity expected result(s)	2020-21 Horizontal initiative activity performance indicator(s)	2020-21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Crown-Indigenous Relations and Northern Affairs Canada ⁹⁵	Northern and Arctic Governance and Partnerships	Inuit Housing	\$200,000,000	\$40,000,000	\$40,000,000	Housing is affordable and in good condition and homelessness is reduced year over year	Number of Housing Units built in Nunatslavut, Nunavik and the Inuvialuit Region	Up to 75 units constructed annually	March 31, 2021	Interim Result for 2020-21: 69 units were constructed
Employment and Social Development Canada	The Homelessness Partnering Strategy has ended and been replaced by Reaching Home as of April 1, 2019. It is no longer part of ESDC's program inventory.	Homelessness Partnering Strategy	\$165,800,000	This funding was fully expended between fiscal year 2016-2017 and fiscal year 2018-2019. The Homelessness Partnering Strategy was replaced on April 1, 2019 with the Reaching Home program.						
	Reaching Home ⁹⁶	Reaching Home	\$1,001,000,000 ⁹⁷	\$94,000,000 ⁹⁸	\$90,950,751	Housing is affordable and in good condition and homelessness is reduced year over year	Estimated number of shelter users who are chronically homeless individuals	50% reduction by 2027-2028 from the 2016 estimated baseline of 27,000	March 31, 2028	Data not yet available ⁹⁹

⁹⁵ This amount for CIRNA includes the new funding only and contribution to EBP but exclude Internal Services, SSC and PSPC amounts.

⁹⁶ Reaching Home replaced the Homelessness Partnering Strategy on April 1, 2019.

⁹⁷ Reaching Home total allocation from 2019-20 to 2027-28 is \$2.075 billion, of which \$1.001 billion is attributable to the IICP.

⁹⁸ Reaching Home has planned expenditures of \$213 million in fiscal year 2020-2021, of which only \$94 million is attributable to the IICP.

⁹⁹ Data for 2020-21 not yet available as there is a 2-3 year delay. The next cycle for data release is expected by 2023-2024.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020-21 Planned spending for each horizontal initiative activity	2020-21 Actual spending for each horizontal initiative activity	2020-21 Horizontal initiative activity expected result(s)	2020-21 Horizontal initiative performance indicator(s)	2020-21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Indigenous Services Canada	Housing	On-Reserve Housing Funds (Budget 2016)	\$416,600,000	N/A -No additional funding						
		On-Reserve Housing Funds (Budget 2017)	\$600,000,000	\$200,000,000	\$173,264,396	Housing is affordable and in good condition and homelessness is reduced year over year	Percentage of First Nations housing that is adequate ¹⁰⁰ as assessed and reported annually by First Nations	75% ¹⁰¹	March 31, 2021	72.7% ¹⁰²
		Indigenous Homes Innovation Initiative	\$40,000,000 ¹⁰³	\$5,000,000	\$4,636,893	Housing is affordable and in good condition and homelessness is reduced year over year	Number of funded construction projects that present opportunities for scale-up and replicability	3	March 31, 2023	Interim Result for 2020-21: 1
							Number of ideas made shovel-ready	10		Interim Result for 2020-21: 5

¹⁰⁰ Adequate is defined in the Year-end Reporting Handbook for the Housing Data Collection Instrument as dwellings that do not require major renovations and possess basic plumbing facilities, hot and cold running water, inside toilets, and installed baths or showers.

¹⁰¹ Baseline in 2011: 72%

¹⁰² The 2019-20 result has been reported. Data for 2020-21 will be reported by First Nations communities in December 2021 through the Community Infrastructure and Housing Annual Report.

¹⁰³ Note: \$25,000,000 sourced from the IICP; \$15,000,000 sourced from the Smart Cities Challenge.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
							Number of construction projects funded	15		Interim Result for 2020-21: 1

Theme 5: Early learning and child care is of high quality, affordable, flexible and inclusive

Details

Name of theme	Total federal theme funding allocated since the last renewal*	2020–21 Federal theme planned spending	2020–21 Federal theme actual spending	Theme outcome(s)	Theme performance indicator(s)	Theme target(s)	Date to achieve theme target	2020-21 Actual results
Early learning and child care is more accessible	\$7,534,377,384	\$144,132,589	\$543,471,806	Early learning and child care is of high quality, affordable, flexible and inclusive	Number of children in regulated childcare spaces and/or early learning programs and/or benefitting from subsidies (or other financial supports for childcare)	To create up to 40,000 more affordable child care spaces. Jurisdiction-specific targets determined with P/Ts as per their respective areas of investment outlined in their action plan.	March 31, 2028	Interim Result for 2017-2019: 40,166 spaces created.

Horizontal initiative activities

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Employment and Social Development Canada	Early Learning and Child Care	Early Learning and Child Care	\$5,700,000,000 ¹⁰⁴	To be determined ¹⁰⁵	<p>Early Learning and Child Care Bilateral Agreements - \$ 399,347,693.93¹⁰⁶</p> <p>Early Learning and Child Care Innovation Program - \$0¹⁰⁷</p> <p>Early Learning and Child Care Data and Research - \$ 2,675,040.04¹⁰⁸</p>	Early learning and childcare is of high quality, affordable, flexible and inclusive	Number of children in regulated child care spaces and/or early learning programs and number of children receiving subsidies or other financial supports	TBD ¹⁰⁹	TBD	Interim Result for 2017-2019: 40,166 spaces created

¹⁰⁴ ESDC received \$7.5 billion over 11 years in Budgets 2016 and 2017 to support Early Learning and Child Care (ELCC). Of this \$7.5 billion, \$1.8 billion was set aside for Indigenous Early Learning and Child Care (IELCC) which is co-administered by ESDC, Indigenous Services Canada, and the Public Health Agency of Canada. The remaining \$5.7 billion will be used to fund transfers to the provinces and territories (current bilateral agreements with provinces and territories are ending on March 31, 2020), innovation funding, and funding to address ELCC data gaps. At the time of publication, funding amounts for fiscal year 2020-2021 onwards are not available.

¹⁰⁵ ELCC's planned spending for fiscal year 2020-2021, is available in ESDC's fiscal year 2020-2021 Departmental Plan.

¹⁰⁶ The Early Learning and Child Care Bilateral Agreements Program actual spending for 2020-21 includes payments to be received by two provinces and territories.

¹⁰⁷ The Early Learning and Child Care Innovation Program was unable to expend any of its allocated budget, as a result of delays in receipt and approvals of Call for Proposals (CFP) due to the COVID-19 pandemic, alongside negotiations with the Province of Quebec. A re-profile request was approved in 2020-21 for the entire 2020-21 budget (10.6M) to future fiscal years.

¹⁰⁸ ESDC's ability to maximize funding expenditures was impacted by COVID-19 across data collection and development, research and analysis, and dissemination streams of work. A number of projects including surveys were postponed or cancelled as a result of school closures, child care facility closures, and competing COVID-19 priorities at Statistics Canada.

¹⁰⁹ The 2019-20 and 2020-21 results are not yet available. Compilation of results across the country are based on annual reports provided by provinces and territories in the fall of the following fiscal year. Due to the pandemic, delays have been encountered in the preparation of these reports.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
	Indigenous Skills and Employment Training Strategy	First Nations and Inuit Child Care Initiative	\$62,800,000	This is the funding for the Budget 2016 investment under the IICP for the First Nations and Inuit Child Care Initiative. This investment was fully spent between fiscal year 2016-2017 and fiscal year 2017-2018. From fiscal year 2018-2019 to fiscal year 2027-2028, the First Nations and Inuit Child Care Initiative will receive a portion of the funding for IELCC in addition to the regular funding that is not a part of the IICP. For more information, please consult the entry on IELCC below.						
	Indigenous Early Learning and Child Care Transformative Initiative	Indigenous Early Learning and Child Care	\$1,705,000,000 ¹¹⁰	\$142,216,391 ¹¹¹	\$141,449,072 (ESDC: \$79,719,404 ISC: \$57,155,576 PHAC: \$4,574,092)	Indigenous partners have greater influence over IELCC programming	Number of National Partnership Tables established	Three national partnership tables	March 31, 2021	Two national partnership tables established.
						Indigenous children and families have greater access to ELCC programs and services that are holistic, accessible, inclusive, and flexible, and culturally-appropriate	TBD- Other indicators to be co-developed with Indigenous partners			

¹¹⁰ The Government of Canada has committed up to \$1.8 billion over 10 years (part of the \$7.5 billion over 11 years to support ELCC) to advance the goals set out in the new IELCC Framework, in partnership with Indigenous Peoples. Of this \$1.8 billion, \$100 million was allocated to ESDC, Indigenous Services Canada and the Public Health Agency of Canada for the First Nations and Inuit Child Care Initiative (ESDC), Aboriginal Head Start in Urban and Northern Communities (the Public Health Agency of Canada), and Aboriginal Head start on Reserve (Indigenous Services Canada) for fiscal year 2017-2018.

¹¹¹ This figure includes funding (Grants and Contributions, O&M, and internal services) for ESDC, Indigenous Services Canada and the Public Health Agency of Canada. These departments will report on actual spending separately for Infrastructure Canada's fiscal year 2020-2021.

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Indigenous Services Canada	Health Facilities	Aboriginal Head Start on Reserve	\$51,177,384 ¹¹²	N/A-No additional funding						
Public Health Agency of Canada	Health Promotion Program	Aboriginal Head Start in Urban and Northern Communities	\$15,400,000	\$1,916,198	\$0 ¹¹³	Indigenous children and families have greater access to early learning and child care programs and services that are holistic, accessible, inclusive, and flexible, and culturally-appropriate ¹¹⁴	N/A – results reporting for this initiative can be found under the horizontal initiative led by ESDC: Indigenous Early Learning and Child Care initiative here . ¹¹⁵			

¹¹² This amount represents the combined 2016-17 and 2017-18 allocations to the AHSOR program, in the transition years leading to the announcement of the IELCC Framework. Of this amount, \$1,267 million was used for training for community-based AHSOR staff and the remainder was used for infrastructure investments.

¹¹³ Due to delays in the planned implementation of infrastructure projects in the north, which have been exacerbated by the COVID-19 pandemic, the Public Health Agency of Canada will seek to reprofile \$1,916,198 in planned spending from 2020-21 into 2021-22 to allow projects to be completed in Nunavut as planned”.

¹¹⁴ ESDC is the federal focal point guiding this horizontal initiative, with the PHAC and ISC as key federal partners.

¹¹⁵ This includes: First Nations and Inuit Child Care Initiative (ESDC), Aboriginal Head Start on Reserve (ISC), and Aboriginal Head Start in Urban and Northern Communities (PHAC).

Theme 6: Canadian communities are more inclusive and accessible

Details

Name of theme	Total federal theme funding allocated since the last renewal*	2020–21 Federal theme planned spending	2020–21 Federal theme actual spending	Theme outcome(s)	Theme performance indicator(s)	Theme target(s)	Date to achieve theme target	2020-21 Actual results
Communities are more accessible	\$6,170,843,433	\$617,123,103	\$483,577,571	Canadian communities are more inclusive and accessible	Number of community, cultural and recreational facilities that were enhanced or built as a	82	March 31, 2021	416

					result of federal funding, and are accessible ^{116, 117}			
					Percentage of publicly owned transit, recreational and cultural infrastructure that are accessible ¹¹⁸	TBD	TBD	Interim Result for 2018: 70.5% ¹¹⁹

Horizontal initiative activities

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Canadian Heritage	Arts	Canada Cultural Spaces Fund	\$465,347,133 ¹²⁰	\$29,776,565 ¹²¹	\$29,776,565 ¹²²	Canadian communities are more inclusive and accessible	Number of cultural infrastructure projects funded	125 cultural infrastructure projects funded annually ¹²³	March 31, 2021	204

¹¹⁶ Number of culture, recreation, sport, and active transportation projects completed under Infrastructure Canada contribution programs during the fiscal year. Also included, is an estimate of the number of culture, recreation, sport, and active transportation projects under the Gas Tax Fund, based on reports from past years.

¹¹⁷ This indicator and the corresponding target, target date, and result were updated from those in the DP 20-21 HIT to align with INFC's DRR 20-21 main body.

¹¹⁸ Number of culture, recreation, sport, and active transportation projects completed under Infrastructure Canada contribution programs during the fiscal year. Also included, is an estimate of the number of culture, recreation, sport, and active transportation projects under the Gas Tax Fund, based on reports from past years.

¹¹⁹ Data for 2020-21 not yet available as there is a 2 year delay. The next cycle for data release is expected by Spring 2022.

¹²⁰ These figures do not include spending related to PCH Internal Services.

¹²¹ Ibid

¹²² Ibid

¹²³ The activity target is based upon the total available funding for the CCSF (ongoing and IICP), not simply the additional funds provided through the IICP.

							Number of unique communities receiving investments in cultural infrastructure	80 unique communities receive investments in cultural infrastructure annually ⁴⁶	March 31, 2021	101
	Official Languages	Community Educational Infrastructure	\$80,000,000	\$4,000,000	\$4,000,000	Canadian communities are more inclusive and accessible	Number of community educational infrastructure projects for Official Language Minority Communities (OLMC) funded by PCH in the provinces and territories	14 community educational infrastructure projects for OLMCs funded ¹²⁴	March 31, 2023	Interim Result for 2020-21: 6
							Number of separate OLMCs receiving investments in community educational infrastructure projects	8 separate OLMCs received investments for community educational infrastructure projects		Interim Result for 2020-21: 5
Crown-Indigenous Relations and Northern Affairs Canada ¹²⁵	Northern Strategic and Science Policy	Yukon University	\$26,000,000	\$6,600,000	\$362,753	Yukon College transition to a university is supported	Results reporting for this initiative can also be found under the Arctic and Northern Policy Framework Horizontal Initiative. To get more information on this, please see the following link https://www.rcaanc-cirnac.gc.ca/eng/1623350618792/1623350655414			

¹²⁴ Targets for this initiative are measured over 5 years (2018-2023).

¹²⁵ This amount for CIRNA includes the new funding only and contribution to EBP but exclude Internal Services, SSC and PSPC amounts.

Employment and Social Development Canada	Enabling Accessibility Fund	Enabling Accessibility Fund	\$81,000,000	\$7,700,000 ¹²⁶	\$7,700,000	Canadian communities are more inclusive and accessible	Number of projects funded	205 additional projects funded in 2020-21: <ul style="list-style-type: none"> • 85 small projects • 8 mid-sized projects (multi-year funding) • 112 youth-led projects 	March 31, 2021	234 additional projects funded in 2020-21: <ul style="list-style-type: none"> •115 small projects •8 mid-sized projects (multi-year funding) •111 youth-led projects
						Canadian communities are more inclusive and accessible	Number of communities with funded projects	75 communities with funded projects ¹²⁷	March 31, 2021	121 communities with funded projects
						Canadian communities are more inclusive and accessible	Number of people with disabilities that will benefit from funded projects and number of job opportunities created or maintained as a result of the project	Average number of people with disabilities benefitting by project under the EAF community stream: 110 Average number of job opportunities created or	March 31, 2023	Data not yet available

¹²⁶ Of this amount, \$7 million is allocated to grants and contributions and \$700,000 to operating costs.

¹²⁷ This target only reflects the number of communities funded via the Enabling Accessibility Fund's IICP investments. A different target is included in ESDC's Departmental Plan which includes both Investing in Canada Investments and non-IICP Investments.

								maintained by project under the EAF workplace stream: 36		
Health Canada	Home, Community & Palliative Care	Home Care Infrastructure ¹²⁸	\$1,000,000,000	\$250,000,000	\$250,000,000	N/A				
Indigenous Services Canada	Health Facilities	Health Facilities Program	\$270,000,000	\$19,955,141	\$5,000,000 ¹²⁹	Canadian communities are more inclusive and accessible	Number of health facilities that have been replaced or undergone renovations as a result of Social Infrastructure Funding	13	March 31, 2021	10 ¹³⁰
	Other Community Infrastructure and Activities	First Nations Infrastructure Fund – Cultural and Recreational Centers (Budget 2016)	\$76,798,877	N/A-No additional funding		Canadian communities are more inclusive and accessible	N/A-No additional funding			
	Health Facilities	Health Facilities Program	\$153,000,000	\$46,400,000	\$30,098,084 ^{131,132}	Canadian communities are	Number of designs for new or	11	March 31, 2021	11

¹²⁸ As part of the federal \$11 billion, 10-year commitment to invest in better home and community care and mental health and addiction initiatives, the \$1 billion Home Care Infrastructure investment is being delivered to provinces and territories over four years, starting in 2018-19, through bilateral health agreements for home and community care and mental health and addiction services: <https://www.canada.ca/en/health-canada/corporate/transparency/health-agreements/shared-health-priorities.html>. Jurisdictions are reporting the results of \$11 billion investment through the Canadian Institute on Health Information (CIHI) based on a focused set of twelve common indicators agreed to by FPT Health Ministers in June 2018, with the indicators to become publicly available over the course of 4 years. As of May 2020, the results from the first eight indicators were made public by CIHI on their webpage for [Shared Health Priorities](https://www.cihi.ca/en/shared-health-priorities) (<https://www.cihi.ca/en/shared-health-priorities>), and are available in CIHI's [Your Health System: In Brief](https://yourhealthsystem.cihi.ca/hsp/?lang=en) (<https://yourhealthsystem.cihi.ca/hsp/?lang=en>).

¹²⁹ Vote 1 expenditures are excluded in the reported total.

¹³⁰ Due to COVID-19 pandemic, three projects were not completed as planned in 2020-21. However, work continues on them.

¹³¹ Vote 1 expenditures are not included in the reported total.

¹³² Targeted funding made available for First Nations Health Facilities investments in 2020-21 included Vote 10 funding for minor repair pressures (\$2.2 million) and health facilities operating pressures (\$4.3 million).

						more inclusive and accessible	replacement health facilities that were completed			
Innovation, Science, and Economic Development Canada	Bridging Digital Divides	Connect to Innovate	\$500,000,000 ¹³³	\$201,039,008 ¹³⁴	\$94,951,329	Canadian communities are more inclusive and accessible	Number of communities targeted by Connect to Innovate projects that will build new backbone infrastructure	975	March 31, 2023	975 ¹³⁵
Infrastructure Canada ¹³⁶	Investing in Canada Infrastructure Program	Investing in Canada Infrastructure Program (Cultural and Recreational stream)	\$1,323,891,073	\$39,716,732	\$49,765,688	Canadian communities are more inclusive and accessible	Percentage of federally funded, public-facing infrastructure which will meet the highest published applicable accessibility standard in a respective jurisdiction	100%	March 31, 2028	As of March 31, 2021, 99.8% of assets from approved ICIP-CCRIS projects are reporting meeting the target
Parks Canada Agency	Other Heritage Places Conservation	National Cost-Sharing Program for Heritage Places	\$19,806,350	N/A - No additional funding						

¹³³ All financial numbers (budget, planned and actual spending) presented in this table represents only the portion under the Plan's scope

¹³⁴ For planned and actual spending, the numbers provided does not include EBP, Corporate shares, SSC and accommodations

¹³⁵ While CTI initially targeted 300 communities, current results and data show that CTI is on track to improve Internet connectivity in 975 communities (including 190 Indigenous communities)—more than tripling the initial target.

¹³⁶ The amounts provided from Infrastructure Canada reflect the Contribution Planned Spending for the program, and does not include operating costs related to the program.

Public Safety Canada	Funding for First Nation and Inuit Policing Facilities (FFNIPF)	Improving policing infrastructure in Indigenous communities	\$100,000,000 ^{137,138}	\$11,935,657	\$11,923,152	Canadian communities are more inclusive and accessible	Percentage of First Nations Policing Program police facilities that have been professionally assessed. ¹³⁹	90% ¹⁴⁰	2024-25	N/A
							Percentage of funded projects targeting high risk facilities.	85%	2022-23	N/A
							Percentage of police service providers that identify that their police facility is a safe and healthy workplace.	60% ¹⁴¹	2022-23	N/A
Regional Development Agencies (RDAs) ¹⁴²	N/A	Canada 150 Community Infrastructure Program	\$150,000,000	N/A - No additional funding						

¹³⁷ This funding has been allocated from and is a part of Improving Indigenous Communities (\$4 billion), led by Indigenous Services Canada.

¹³⁸ Of this total allocation amount, \$88.55 million is contribution funding and \$11.45 million is for internal services

¹³⁹ Eligible recipients under this program must own or will own the policing facility and include:

- a) A regional or local government, including:
 - i) A “council of the band” within the meaning of subsection 2(1) of the Indian Act, R.S.C. 1985, c.I-5; and
 - ii) A government of a First Nation or Inuit community established by an act of Parliament or a legislature;
- b) A First Nation or Inuit police service or police governing authority (also known as a board, a police board, a designated board, or a police commission)
- c) Owner of police facility located in a First Nation or Inuit community renting a facility to the Royal Canadian Mounted Police (RCMP), when the RCMP is providing policing to the First Nation or Inuit community pursuant a Community Tripartite Agreement (CTA) made pursuant the First Nation Policing Program if the First Nation or Inuit community has under the CTA an obligation to provide to the RCMP a police facility.

¹⁴⁰ This is the target percentage of First Nations Policing Program (FNPP) police facilities that are to be professionally assessed by FY 2024-25, the current final year of the program.

¹⁴¹ Current target is based on baseline data obtained under the FNPP Service Provider Questionnaire conducted in 2013-2014.

¹⁴² The Regional Development Agencies (RDAs) received funding for the Canada 150 Community Infrastructure Program. In order to avoid duplication of efforts, as they are already reporting through the separate Canada 150 Horizontal Initiative, they do not report under this Horizontal Initiative. RDAs are: Atlantic Canada Opportunities Agency; Canada Economic Development for Quebec Regions; Canadian Northern Economic Development Agency; Federal Economic Development Agency for Southern Ontario; Federal Economic Development Initiative for Northern Ontario; Western Economic Diversification Canada.

Transport Canada	Gateways and Corridors	Connecting Communities by Rail and Water	\$1,925,000,000	VIA Rail: \$0 ¹⁴³	N/A – no additional funding as program has sunset
				Eastern Canada Ferry Services: \$0 ^{144 145}	N/A – no additional funding as program has sunset
				Marine Atlantic Inc: \$0 ¹⁴⁶	N/A – no additional funding as program has sunset

¹⁴³ The funding for this initiative ended on March 31, 2020

¹⁴⁴ The IICP funding provided through Budget 2017 for the Eastern Canada Ferry Services Program spanned fiscal years 2017-18 to 2035-36, however only funding for years 2017-18 through to 2019-20 has been accessed. A separate funding decision from Budget 2019 provided funding for the Program for 2020-21 and 2021-22 for ongoing operations and the procurement of two new vessels. The remaining IICP funding from Budget 2017 for years 2020-21 and onwards has been reprofiled in the fiscal framework by Department of Finance and has not been accessed by the Department (i.e. remains in the fiscal framework).

¹⁴⁵ At this time, the 2019-20 fiscal year should be considered the final year for IICP reporting for the Eastern Canada Ferry Services Program.

¹⁴⁶ The funding for this initiative ended on March 31, 2020

Theme 7: Infrastructure is managed in a more sustainable way

Details

Name of theme	Total federal theme funding allocated since the last renewal*	2020–21 Federal theme planned spending	2020–21 Federal theme actual spending	Theme outcome(s)	Theme performance indicator(s)	Theme target(s)	Date to achieve theme target	2020-21 Actual results
Infrastructure is managed more sustainably	\$3,190,578,122	\$223,777,115	\$201,466,008	Infrastructure is managed in a more sustainable way	Change in remaining useful life of public infrastructure assets	At least 56.9%	March 31, 2021	55.8%
					Percentage of municipalities that strengthened their asset	At least 1.3%	March 31, 2021	7.4%

						management practices as a result of federal funding ¹⁴⁷			
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Horizontal initiative activities

Departments	Link to the department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since the last renewal*	2020–21 Planned spending for each horizontal initiative activity	2020–21 Actual spending for each horizontal initiative activity	2020–21 Horizontal initiative activity expected result(s)	2020–21 Horizontal initiative activity performance indicator(s)	2020–21 Horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Crown-Indigenous Relations and Northern Affairs Canada ¹⁴⁸	Management & Treaty Implementation	Self-governing / Modern Treaty Groups	\$8,000,000	\$3,102,633	\$3,102,633	Investments in infrastructure projects for self-governing First Nations	Percentage of groups who choose to receive directed, predictable funding for infrastructure priorities	Administer funding to 90% of Indigenous partners who chose to receive directed and predictable Infrastructure funding.	March 31, 2021	Administered funding to 90% of Indigenous partners who chose to receive directed and predictable Infrastructure funding.
Indigenous Services Canada	Other Community Infrastructure and Activities	Asset Management (Capital Facilities and Maintenance Program)	\$14,996,995	\$2,999,399	\$2,999,399	Infrastructure is managed in a more sustainable way	The number of Indigenous communities supported for asset management, planning,	92	March 31, 2023	Interim Result for 2020-21: 43

¹⁴⁷ Aligns with DRR Main Body Indicator 2.2
¹⁴⁸ This amount for CIRNA includes the new funding only and contribution to EBP but exclude Internal Services, SSC and PSPC amounts.

							systems and data management			
							The number of Indigenous communities reached through national awareness raising and engagement campaign activities	112	March 31, 2023	Interim Result for 2020-21: 194
	Other Community Infrastructure and Activities	Other Community Infrastructure (Budget 2017)	\$352,055,015	\$98,226,608	\$46,131,688	Infrastructure is managed in a more sustainable way	Percentage of assets inspected in the last three years with a greater than fair condition rating	55% ¹⁴⁹	March 31, 2027	Interim Result for 2020-21: 45% ¹⁵⁰
							Percentage of bridges inspected in the last three years with a greater than fair condition rating	60% ¹⁵¹	March 31, 2027	Interim Result for 2020-21: 46% ¹⁵²
							Percentage of roads inspected in the last three years with a greater than fair condition rating	47% ¹⁵³	March 31, 2027	Interim Result for 2020-21: 40% ¹⁵⁴

¹⁴⁹ 2017 baseline:49%

¹⁵⁰ The result from 2019-20 has been carried over. Due to COVID, regions were given an extension to report on 2020-21 inspection results.

¹⁵¹ 2012 baseline: 54%

¹⁵² See footnote 129.

¹⁵³ 2011 baseline of 45%

¹⁵⁴ See footnote 129.

		Engagement Proof of Concept (Budget 2017)	\$15,000,000	\$5,000,000	\$4,190,340	Infrastructure is managed in a more sustainable way	Percentage of engagement sessions with First Nations, Tribal Councils, and First Nation led technical organizations where quantitative and/or qualitative data are collected	100%	March 31, 2021	100%
Infrastructure Canada ¹⁵⁵	Investing in Canada Plan Phase 1 – Funding for Federation of Canadian Municipalities	Federation of Canadian Municipalities - Municipal Asset Management Program	\$50,000,000	\$9,567,356	\$0 ¹⁵⁶	Infrastructure is managed in a more sustainable way	Percentage of Canadian municipalities with improved asset management practices as a result of program ¹⁵⁷	30% - 40%	October 31, 2024	Data not yet available ¹⁵⁸
		Asset Management	\$60,000,000	N/A - No additional funding						
	Investing in Canada Infrastructure Program	Investing in Canada Infrastructure Program (Rural and North Stream)	\$2,012,661,317	\$64,531,115	\$126,334,653	Infrastructure is managed in a more sustainable way	Physical condition of assets receiving investment	100% with a rating of 'Good' or better by the end of program	March 31, 2028	As of March 31, 2021, 100% of assets from approved ICIP-RNIS projects are reporting meeting the target

¹⁵⁵ The amounts provided from Infrastructure Canada reflect the Contribution Planned Spending for the program, and does not include operating costs related to the program.

¹⁵⁶ The lapse in funding for MAMP is mainly attributed to the fact that the additional \$60 million from Budget 2019 was provided as a one-time payment to the FCM. Future reprofiles are anticipated once additional MAMP projects are approved and activities are determined in the later years of the program.

¹⁵⁷ The number of municipalities for this indicator will be collected from reports from implementing partners working with municipalities, final reports from direct funding recipients, statistics from surveys conducted by third parties, and bi-annual follow-up surveys of participating municipalities. Improved practices can include, but are not limited to, gathering data and implementing asset management plans. This tally will include municipalities that receive services from eligible not-for-profit organizations that improve their AM practices thanks to MAMP.

¹⁵⁸ MAMP data will be available on October 2024.

		Arctic Energy Fund	\$400,000,000 ¹⁵⁹	\$12,000,004	\$6,534,687	More efficient energy generation in communities that are dependent on fossil fuels (diesel and natural gas) for their primary energy generation	Efficiency of electricity generation from fossil fuels of assets receiving investments ¹⁶⁰	4% increase	March 31, 2028	As of March 31, 2021, 8 approved ICIP-AEF projects are averaging a 9.9% efficiency increase
	Smart Cities Challenge (SCC)	SCC	\$252,864,795 ¹⁶¹	\$25,900,000 ¹⁶²	\$10,872,619	Increased awareness and understanding of SCC program and smart city approaches, respectively across Canadian communities	Communities submit applications to the SCC which use smart cities approaches Applications received show participation from across Canada Applications received show a wide distribution/range	80% or more proposals submitted to the SCC are within scope and eligible for Jury evaluation At least 12 provinces and territories are represented in application intake ¹⁶⁴ Equal (or add approximate percentage) distribution of population	March 31, 2021	0 ¹⁶³

¹⁵⁹ The \$400 million Arctic Energy Fund supports energy security in communities in the North, including Indigenous communities, by investing in upgrades to existing fossil fuel-based energy systems, as well as supplementing or replacing these systems with renewable energy options—improving energy reliability and efficiency as well as reducing pollution.

¹⁶⁰ Unit of measure: kilowatt-hour (kWh) generated per litre or per cubic metre (m3) of fuel used

¹⁶¹ The \$300 million allocation for the Smart Cities Challenge was inclusive of \$24,119,400 for Operating and Maintenance allocations. In 2019-20 \$15 million allocated to SCC was transferred to Indigenous Services Canada to support the implementation of the Indigenous Homes Innovation Initiative. \$32,135,205 has been redirected to the Canada Healthy Communities Initiative (CHCI), to support communities in responding to the immediate and ongoing challenges posed by COVID-19. CHCI funding will be tracked separately from the Investing in Canada Plan.

¹⁶² Does not include operating costs.

¹⁶³ In 2020-21 the launch of a second round of the Smart Cities Challenge was delayed due to the COVID-19 pandemic; therefore, while project implementation for the four winners of the first round is continually monitored, the performance indicators are not applicable for Fiscal Year 2020-21 as these only apply to Challenge applicants.

¹⁶⁴ A group of all members of the Nunavut Association of Municipalities (Nunavut Communities) was a winner of Round 1 of the Challenge, and is ineligible to reapply while they are under the terms of a Contribution Agreement with INFC.

							of community type	size from applicants across Canada. Range of very small (<1000 residents) to very large (>500,000 residents)		
	Research and Knowledge Initiative (RKI)	RKI	\$25,000,000 ¹⁶⁵	\$2,450,000	\$1,299,989	Enhanced evidence base and strengthened knowledge on infrastructure and communities contribute to robust policies and strategic decision-making that support long-term economic growth, a low carbon and green economy, and inclusive communities	Number of RKI funded initiatives or projects that are expected to be ongoing (i.e. continuing to support the knowledge-sharing culture) beyond program completion	TBD	March 31, 2024	Results reflect the second year of the Data for Canadian Cities Pilot Project. An open call for proposals was not launched in August 2021.

¹⁶⁵ The \$25 million reflects the total original commitment. However, only \$10 million has been secured for the Research and Knowledge Initiative to date and the department will return for approval on the remaining amount.

Multiple Themes

Departments	Link to department's Program Inventory	Horizontal initiative activity (activities)	Total federal funding allocated to each horizontal initiative activity since last renewal (dollars)	2020-21 planned spending for each horizontal initiative activity (dollars)	2020–21 Actual spending for each horizontal initiative activity	2020-21 horizontal initiative activity expected result(s)	2020-21 horizontal initiative activity performance indicator(s)	2020-21 horizontal initiative activity target(s)	Date to achieve horizontal initiative activity target	2020-21 Actual results
Canada Infrastructure Bank	N/A	Canada Infrastructure Bank ¹⁶⁶	\$15,000,000,000	N/A - The CIB, as a Crown corporation, annually submits a summary corporate plan and annual report to Parliament through the appropriate minister, the Minister of Infrastructure and Communities.						

¹⁶⁶ The Canada Infrastructure Bank (CIB) is a Crown corporation mandated to invest \$35 billion into revenue-generating infrastructure projects in Canada or partly in Canada and by virtue of its investment, to attract private sector investors and institutional investors. The CIB's five priority sectors are: green (\$5 billion), trade and transportation (\$5 billion), transit (\$5 billion), clean power (\$5 billion) and broadband (\$3 billion), and a cross-sector \$1 billion in Indigenous infrastructure. In making investments and managing operations, the CIB is expected to manage to a maximum fiscal expense of \$15 billion. In terms of results and progress reporting, the CIB annually submits a corporate plan and annual report to Parliament through the appropriate minister, the Minister of Infrastructure and Communities.

Total spending, all themes

Theme	Total federal funding allocated since the last renewal*	2020–21 Total federal planned spending	2020–21 Total federal actual spending
Rate of economic growth is increased	\$4,687,000,000	\$536,566,371	\$223,289,465
Environmental quality and resilience is improved	\$21,065,704,782	\$2,338,645,322	\$1,475,822,881
Urban mobility is improved	\$21,446,152,895	\$1,726,969,255	\$698,982,165
Housing is more accessible	\$18,009,200,000	\$1,250,993,956	\$1,154,656,623
Early learning and child care is more accessible	\$7,534,377,384	\$144,132,589	\$543,471,806
Communities are more accessible	\$6,170,843,433	\$617,123,103	\$483,577,571
Infrastructure is managed more sustainably	\$3,190,578,122	\$223,777,115	\$201,466,008
Multiple themes	\$15,000,000,000	N/A	N/A
Total, all themes	\$95,441,796,888 ¹⁶⁷	\$6,838,207,711	\$4,781,266,519

¹⁶⁷ See footnotes 1-4

Performance Narrative:

Introduction

21 federal departments and agencies are delivering their programs in order to contribute to the expected outcomes of the Investing in Canada Plan. As of March 2021, over \$81 billion in federal funding had been committed to more than 67,000 projects.

Canadian Heritage

As part of the Investing in Canada Plan, the Department of Canadian Heritage has helped to improve cultural spaces across Canada as well as community educational infrastructure in official language minority communities.

- Budget 2017 provided an additional \$300 million over ten years (2018-2028), representing \$30 million per year for the Canada Cultural Spaces Fund. In 2020-21, the CCSF approved funding for 204 new or improved cultural facilities across Canada. The CCSF seeks to improve the physical conditions for arts and heritage related creation, collaboration, presentation, preservation and exhibition, as well as increase and improve Canadians' access to arts and culture. For example, the CCSF invested \$1,193,801 for the planning and design phase relative to the future construction of the Mi'kmawey Debert Cultural Centre which will be anchored to the Debert Palaeo-Indian Site, National Historic Site of Canada in Debert, Nova Scotia.
- Budget 2017 provided \$80,000,000 over 10 years for community educational infrastructure in official language minority communities (OLMCs). This funding aims to support the construction and modernization of schools and other educational facilities ensuring various services and activities (e.g., daycare services, skills training and community programming) are accessible to OLMC members. In 2020-21, six projects were approved for funding as part of this initiative for a total amount of \$8,434,973 over 3 years.

Canadian Mortgage and Housing Corporation

In Fiscal Year 2020-21, over \$845 million was spent against an allocation of \$912 million. Since programs were launched, CMHC and PTs have worked with housing service providers to make commitments to expand the housing stock by over 16,100 housing units and improve the building conditions of over 189,000 housing units. In addition, investments have supported over 28,000 households with a rental supplement, and protected over 5,200 low income units where community housing agreements would have expired otherwise.

Crown-Indigenous and Northern Affairs Canada

Inuit Housing

- The \$40 million in 2020-21 was delivered directly to Inuit land claims organizations (\$25 million to Makivik Corporation, \$7.5 million to the Nunatsiavut Government, and \$7.5 million to the Inuvialuit Regional Corporation) for Inuit direct housing development and delivery.
- Approximately 69 new housing units were delivered in 2020-21 by Inuit partners.

These distinctions based housing investments are leading to self-determined approaches to housing that reflect Inuit determined priorities including through new construction, repairs and land development in Inuit communities.

Employment and Social Development Canada

Under the Investing in Canada Plan, Employment and Social Development Canada funded five initiatives in fiscal year 2020-2021:

- Under the Enabling Accessibility Fund, \$7 million in grants and contributions funding, and \$700,000 in operations and management funding, was spent in fiscal year 2020-2021 for the Investing in Canada Plan. As a result, the program funded 234 additional projects surpassing its target of 205 additional projects. The target for the number of communities with funded projects was also surpassed. The program has now funded 738 projects over three years through the Investing in Canada Plan and has reached 40% of its goal of supporting an additional 1,846 projects by 2028.
- ESDC continued to implement Reaching Home, Canada's Homelessness Strategy, a community-based program designed to protect and support those experiencing or at risk of homelessness. In 2020-2021, the Investing in Canada Plan contributed \$91 million to the program's efforts to reduce homelessness. Activities for the fiscal year included the addition of six new Reaching Home communities, continued support of the implementation of coordinated access systems and further work to address Indigenous homelessness through distinctions-based approaches. In addition, investments supported communities during the COVID-19 pandemic including efforts to reduce overcrowding in shelters, establish isolation spaces and secure additional accommodations, including housing.
- Under Early Learning and Child Care, \$399,347,694 was spent on transfers to provinces and territories in 2020-2021, and \$2,675,040 was spent to address early learning and child care data and research gaps. Results on the number of more affordable child care spaces for fiscal year 2020-2021 will be available in Fall 2021 with the submission of Annual Progress Reports from provinces and territories. ESDC surpassed its goal set out in Budget 2017, with 40,166 more affordable spaces supported by federal funding in the first two years of the bilateral agreements.
- Under Indigenous Early Learning and Child Care (IELCC), a total amount of \$141,449,072 was advanced by ESDC (\$79,719,404), ISC (\$57,155,576), and the PHAC (\$4,574,092). This funding advanced the goals of the co-developed IELCC Framework, including to: enhance and expand early learning and child care programs and services; invest in early learning and child care partnerships and governance that empower Indigenous-led approaches; and strengthen the foundations of IELCC through investments in culturally-grounded best practices. Results and performance indicators are to be co-developed in collaboration with Indigenous partners.

- In 2020-2021, the Women in Construction Fund (WCF) continued to fund four organizations to enable them to deliver projects that build on existing models that have proven to be effective in attracting women to the trades. The effectiveness of the Program is monitored through an annual survey that tracks the Key Performance Indicators of funded projects as well as lessons learned and best practices. Results for 2020-2021 are expected to be available in November 2021.

Environment and Climate Change Canada

Canadian Centre for Climate Services (CCCS)

- The Canadian Center for Climate Services (CCCS) continued to enhance access to climate information and provide support for Canadians to consider climate change in their decisions. The CCCS, in collaboration with its many partners, released new information and features on [ClimateData.ca](https://climate.data.ca). These include a new health module with tailored climate data for that sector; an analysis tool allowing users to create their own thresholds; and a Learning Zone which includes training materials and information on foundational climate information concepts in different formats (e.g. videos, infographics and presentations).
- In 2020-2021, 200,815 users accessed climate information on Climate Information portals supported by the CCCS.
- The CCCS continued to advance its efforts to build capacity and expertise across the country by fostering new organizations to deliver regionally tailored climate information, data, tools, and training to meet the growing demand for climate services in support of adaptation to climate change. ClimateWest, an expert climate organization founded by the provinces of Alberta, Saskatchewan, Manitoba and the CCCS, launched in January 2021. CCCS is collaborating with the Atlantic Provinces to establish a new regional climate organization to service the Atlantic region that will be ready to service Canadians in the Atlantic Provinces in 2021-2022.

Green Municipal Fund

Since the inception of the GMF in 2000, the FCM has committed to provide \$946 million to support 1,360 environmental initiatives in communities across Canada (2019-20 GMF Annual Report).

Environmental impacts since the inception of the GMF:

- Reduced cumulative GHG emissions by 2.7 million tonnes;
- Saved 860,125 gigajoules per year;
- Treated 244,752,512 cubic metres of wastewater and drinking water per year;
- Saved 646,348 cubic metres of water per year;
- Diverted 173,596 tonnes of waste from landfill per year;
- Managed 191,768 cubic metres of media (soil, groundwater, and sediment); and Reclaimed 94 hectares of land.

Health Canada

As part of the federal \$11 billion, 10-year commitment to invest in better home and community care and mental health and addiction initiatives, the \$1 billion Home Care Infrastructure investment is being delivered to provinces and territories over four years, starting in 2018-19, through bilateral health agreements for home and community care

and mental health and addictions services. The federal government signed agreements with each province and territory. These agreements are posted here: <https://www.canada.ca/en/health-canada/corporate/transparency/health-agreements/shared-health-priorities.html>. Jurisdictions are reporting the results of \$11 billion investment through the Canadian Institute on Health Information (CIHI) based on a focused set of twelve common indicators agreed to by FPT Health Ministers in June 2018, with the indicators to become publicly available over the course of 4 years. As of May 2020, the results from the first eight indicators were made public by CIHI on their webpage for [Shared Health Priorities](https://www.cihi.ca/en/shared-health-priorities) (<https://www.cihi.ca/en/shared-health-priorities>), and are available in CIHI's [Your Health System: In Brief](https://yourhealthsystem.cihi.ca/hsp/?lang=en) (<https://yourhealthsystem.cihi.ca/hsp/?lang=en>).

Indigenous Services Canada

Since Budget 2016, Indigenous Services Canada (ISC) has received more than \$4.29 billion of targeted funding under the Investing in Canada Plan (IICP) (not including \$760 million allocated for Northern Grid). As of March 31, 2021, \$3.76 billion has been invested, excluding operating expenses. While the funds from Budget 2016 and some funding from Budget 2017 have sunset as of March 31, 2021, ISC continues to work with Indigenous partners through funding announced or confirmed in the 2020 Fall Economic Statement to improve infrastructure on reserves.

As of March 31, 2021, and since 2016, ISC funding delivered under the IICP, in collaboration with First Nations communities and partners, has supported more than 5,000 completed and ongoing infrastructure projects in First Nations communities across the country. These projects include physical infrastructure and capacity building initiatives that support training and self-management opportunities. This includes projects related to water and wastewater, housing, health facilities, culture and recreation, solid waste management, other fundamental community infrastructure (including roads and bridges, connectivity, fire protection, and energy) as well as transformation of infrastructure service delivery and asset management initiatives.

As a consequence of the COVID-19 pandemic, many projects were unable to advance as planned in 2020-21, which required extending project schedules beyond initial targeted completion dates. ISC's regional offices are working with First Nations communities to complete these projects.

During 2020-21, IICP funding supported:

- the completion of 97 water and wastewater projects (298 projects ongoing). These investments improve water and wastewater infrastructure on reserves and address long-term drinking water advisories; 1,524 homes built and renovated through various housing projects (4,769 projects ongoing). These projects improve on-reserve housing conditions, reduce overcrowding and increase health and safety;
- the completion of 32 other community infrastructure projects. These included recreational centers and other fundamental infrastructure related projects such as: energy and connectivity infrastructure, roads and bridges, structural mitigation against natural disasters, fire protection and planning and skills development. It also included infrastructure support for the Lubicon Lake Band community buildout;
- 13 community health funding infrastructure projects improving health facility infrastructure, such as nursing stations, health centres and drug and alcohol treatment centres. ISC is seeking to reprofile \$30,938,324 in funding from 2020-21 to future years to support completing those projects that were impacted by COVID-19; and
- the completion of 72 solid waste-related projects across the country through the First Nations Solid Waste Management Initiative. Since the beginning of the Initiative, 714 projects have been completed. Overall, the Initiative has supported 997 projects which have benefited 567 First Nations communities, serving approximately 447,000 people.

With respect to transformation initiatives in 2020-21, IICP funding supported:

- 33 projects for asset management planning activities, as well as 6 projects for implementation activities and 1 project for the Assembly of First Nations Virtual Forum.
- progress made towards the gradual transfer of housing and infrastructure services to First Nations organizations.
- engagement and Proof of Concept investments which supported First Nation organizations to explore the design of opt-in service delivery models to provide housing and infrastructure services to interested First Nations communities.
- establishment and building of partnerships with 10 First Nations organizations, resulting in signed Framework Agreements with 2 First Nation organizations as of March 31, 2021.

In addition, the Indigenous Homes Innovation Initiative was launched in April 2019 and the selected projects are being implemented from 2020–2023. This initiative aims to find and support First Nation, Inuit and Métis Nation innovators who have housing ideas for rural, urban or remote Indigenous communities. As of March 31, 2021, 5 of the 24 projects participating in the Accelerator Phase were approved to move into the initiative’s implementation phase.

Infrastructure Canada

Disaster Mitigation and Adaptation Fund

The Disaster Mitigation and Adaptation Fund (DMAF) was launched in May 2018, with the aim at strengthening the resilience of communities by mitigating potential socio-economic and environmental impacts of climate change. A total of 69 large-scale infrastructure projects (i.e. total eligible project cost of \$20 million and above) representing a total federal contribution of \$1,962,409,197 were approved. Work is ongoing with other recipients to finalize contribution agreements and support the successful implementation of their projects.

Investing in Canada Infrastructure Program

Since the Investing in Canada Infrastructure Program began, a total of 3260 projects with a federal contribution of \$12,342,619,586 and total value of \$28,841,020,143 have been approved.

- 528 projects with a federal contribution of \$5,544,377,331 and total value of \$13,628,871,796 began construction; and
- 142 projects with a federal contribution of \$91,990,469 and total value of \$178,734,191 completed construction.

In 2020-2021, Infrastructure Canada made progress in the implementation of the program:

- 414 projects with a federal contribution of \$3,213,587,266 and total value of \$7,907,564,876 began construction; and
- 119 projects with a federal contribution of \$68,768,640 and total value of \$134,225,528 completed construction.

Reasonable progress towards the 'GHG reductions' target has been made in the first 3 years of the 10-yr program. Because ICIP was launched in 2018 and impactful transit projects take several years to complete, ICIP investments are not expected to have an impact on the 'proximity to service' indicator until at least 2022 or 2023 (based on forecasted completion dates for first major transit projects approved in 2018-2019). Data for approved projects to-date show that the 'accessibility' and 'physical condition' targets are on track to be achieved for the 10-yr program; same for the 'efficiency of electricity generation from fossil fuels' target.

Lions Gate Wastewater Treatment Plant

- Construction on the First Narrows Pump Station progressed including the installation of the sprinkler system, roof panels and First Nations art on the exterior and the installation of cable trays, electrical pulls, lighting, HVAC ducting and supply and exhaust fans commenced.
- For the conveyance system, installation of the 2100 mm outfall pipe and 900mm forcemain was ongoing and by the end of March 2021 work on the outfall pipe was 37% complete and work on the forcemain was 20% complete.
- Substantial progress with rebar mat construction for the influent pump station and the secondary clarifiers and formwork for the foundation of the wastewater treatment plant and superstructure was achieved.
- Concrete pours for the foundations and superstructure walls were completed for the activated sludge tanks, the sludge handling system, the dewatering system and for the sixth, seventh and eighth lifts of both the north and south digesters.
- Work on the Operations and Maintenance (O&M) building began with completion of the excavation and pouring of the foundation.
- Construction of the superstructure walls for the O&M building commenced.
- Monitoring of supply chain issues for equipment, material and sub-contractor/specialized trades availability as a result of COVID-19 restrictions which may lead to construction delays and cost increases are ongoing.

Research and Knowledge Initiative

The Data for Canadian Cities Pilot Project (DCCPP) is a 3-year pilot project funded through the RKI that began in 2019. The main purpose of the DCCPP, which involves 15 municipalities across Canada, is to enhance Canadian municipal data capacity and allow for a data-driven approach that supports city-level decision-making. In 2020-21, the second year of the pilot, participating cities have made progress in the area of standardized city-level data collection, and have participated in data workshops and other capacity-building activities.

No additional projects have been completed yet under the Research and Knowledge Initiative, as an initially planned call for proposals was postponed due to COVID-19. An open, competitive call for proposals was launched in August 2021.

Innovation, Science and Economic Development

Post-Secondary Institutions Strategic Investment Fund

As of March 31, 2021, 99% of the projects under the Post-Secondary Institutions Strategic Investment Fund were completed.

As of 2020-21:

- Over \$1.9 billion in funding committed to 297 projects in Post-Secondary Institutions across Canada;
- Approximately \$1.9 billion disbursed to date to support the implementation of the approved projects; and
- As a result of the investment through the projects completed to date, an additional 4,800 staff and 48,384 students will be accommodated at post-secondary institutions.

More specifically, the program disbursed \$34.8 million in 2020-21 to concerned provinces to cover progress and final payments for projects.

Connect to Innovate (CTI) program

The Connect to Innovate (CTI) program continues to bring high-speed Internet services to some of Canada's most rural and remote communities. A large number of projects became operational in 2020-21, and as a result, 696 more communities across the country now have access to high-speed Internet, including 80 Indigenous ones. By the end of the program in 2023, CTI will bring new or improved high-speed Internet access to more than 975 rural and remote communities – more than triple the 300 communities initially targeted – which includes 190 Indigenous communities, and more than 19,500 km of fibre network will be installed. In November 2020, a new CTI tracker was published online in order to increase accountability to Canadians and to allow them to track the progress of the projects in their area. The tracker reports on which stage a project is in and when service can be expected.

NRCAN

NRCan continued to support the development of the 2020 national model energy codes for new homes and buildings, which are set for public release in December 2021. The new codes will include a tiered performance structure leading to a “net-zero energy ready” level of construction for provinces and territories to adopt by 2030.

Through the Smart Grid, Emerging Renewable Power, and Clean Energy for Rural and Remote Communities, NRCan continued to implement and support investments in clean energy demonstration and deployment projects. For instance:

- In 2020-21, 28 projects were supported, promoting the modernization of grid infrastructure by funding the demonstration of promising, near-commercial smart grid technologies and the deployment of smart grid integrated systems. Smart grids help to ensure a safer and more secure delivery of electricity to Canadians, and helps reduce electricity waste and energy costs. By supporting the development and use of new demonstration and deployment technologies for smart grid systems, the Smart Grid program helps to reduce GHG emissions and optimize the utilization of existing electricity assets. Five new projects were announced in 2020-21, for example, a \$5.1

million investment with London Hydro to develop and deploy a smart microgrid as part of Canada's first large-scale, fully integrated, net-zero energy community. The investment creates a showcase for sustainable community designs and integrated smart energy system technologies to reduce grid use.

- The six projects funded by the Emerging Renewable Power Program support three emerging renewable technologies (geothermal, in-stream tidal and bifacial solar), as such the program is helping expand the portfolio of commercially viable renewable energy sources in Canada. In December 2020, the Emerging Renewable Power Program had its first project commissioned, a 23 MW bifacial solar project in Alberta. In March 2021, a third geothermal project was announced – a 100 % owned indigenous led 6 MW project in BC which provided jobs to oils and gas workers and promotes collaboration and Indigenous leadership while reducing GHGs from local electricity generation.
- In 2020-21, NRCan continued to advance the government's commitment to reduce reliance on diesel and other fossil fuels for heat and power rural and remote communities in Canada by supporting community-led renewable energy projects under the [Clean Energy for Rural and Remote Communities Program](#) (CERRC). After two rounds of intake, 93 renewable electricity, bioheat and capacity building projects are being supported, including 34 energy literacy projects launched as of March 31, 2021. New projects underway in 2020-21 included, for example, \$900,000 to install a combined heat and power bioheat system, including battery energy storage, in Kluskus, B.C. A first demonstration project was successfully completed, the [Gull Bay First Nation Diesel Offset Micro Grid Project](#), which is among the first hybrid renewable/diesel remote micro grids in Canada (supported by \$2 million in CERRC funding). In 2020, the Fort Chipewyan Solar Project, located in northeast Alberta, began operations. At 2.42 MW, with a 1.5 MWh battery, it is the largest off-grid solar project in Canada. CERRC provided \$4.5 million in funding.

Phase 2 - Electric Vehicles and Alternative Fuels Infrastructure

Demonstration component

As of 2020-21, 19 demonstration projects were supported. NRCan is contributing to the reduction of GHG emissions and climate change resiliency by ensuring the optimal functionality of electric vehicles through rigorous testing and demonstrations.

Phase 1 - Electric Vehicle and Alternative Fuel Infrastructure Deployment and Technology Demonstration

Demonstration component

Under Phase 1 of the Green Infrastructure: Electric Vehicle Infrastructure Demonstrations program, NRCan has supported 10 projects, 7 of which have been completed to date. For example, the projects are demonstrating technologies for the interoperability of overhead charging for electric buses as well as next-generation charging stations.

Building Regional Adaptation Capacity and Expertise (BRACE) Program

Through the Building [Regional Adaptation Capacity and Expertise \(BRACE\) Program](#), NRCan continues to support regional projects that build the skills and expertise communities, industry, and practitioners need to apply climate change considerations in their operations and practice.

Parks Canada

Under the Investing in Canada Plan, Parks Canada expanded and renamed the National Cost-Sharing Program for Heritage Places to make financial assistance available to all types heritage places formally recognized by the federal government, including national historic sites, heritage lighthouses and heritage railway stations that are neither owned nor administered by the Government of Canada. These celebrated places are the source of great national pride, making the need to preserve them for future generations an important one.

Budget 2016 provided an additional \$18 million in contribution funding to the Program, helping to ensure the protection of federally designated heritage places. Between 2016-17 and 2018-19, the expanded Program supported 132 projects across Canada, for a total investment of \$17.3 million through the Investing in Canada Plan. Through these 132 projects, support was provided to 111 different heritage places and 80 communities.

Public Safety Canada

Since November 2018, Public Safety (PS) designed and implemented a new contribution program, “Funding for First Nation and Inuit Policing Facilities (FFNIPF)”. This program provides \$88.55 million in funding over seven years, beginning in 2018-2019, to repair, renovate or replace policing facilities owned by First Nation and Inuit communities. This program helps recipients improve their policing facilities to comply with building, policing, and health and safety standards.

PS, in partnership with provinces and territories, invested \$11.9 million in infrastructure projects in 2020-2021 of the Funding for First Nation and Inuit Police Facilities program. Projects were cost shared at a ratio of 52% federal and 48% provincial funding. Projects were selected based on the most urgent need and an identified threat to the safety and health of its occupants.

Public Safety Canada continued its work with Public Services and Procurement Canada to plan the roll-out of a professional assessment of community owned-policing facilities on reserve currently funded by the First Nations Policing Program. Due to the COVID-19 pandemic, the launch date of the Request for Proposal to identify a contractor to conduct a professional assessment was postponed.

Safe policing facilities will result in the delivery of better quality policing services and contribute to safer First Nation and Inuit communities.

As the FFNIPF Program was launched in November 2018, it has not yet undergone an evaluation.

The expected results are:

- The immediate outcome associated with this initiative is a strategic framework to support Indigenous policing infrastructure is developed.
- The ultimate outcome associated with this initiative is:
- Funded police facilities are deemed to support First Nation and Inuit police service delivery.

The indicator is:

- Percentage of police service providers that identify that their police facility is a safe and healthy workplace which improves service delivery.

The target is 60% by March 31, 2023.

Transport Canada

National Trade Corridors Fund

- In 2020-21, TC launched and completed the Arctic and Northern call for proposals to allocate up to \$400 million to meritorious projects and address the transportation needs of these communities. Funding decisions are expected to be communicated in summer 2021.
- TC continued to support the implementation of NTCF funded projects and continued its assessments of project proposals. In 2020-21, 7 projects were approved, representing a federal contribution of \$92,053,165.
- TC continued to engage with stakeholders across Canada on transportation priorities and potential infrastructure projects. TC provided feedback on project proposals received from applicants, evaluated applications against NTCF criteria and continued to support recipients in the implementation of their projects.
- Although projects under the NTCF are still progressing well, many recipients are experiencing challenges due to the COVID-19 pandemic which has resulted in scheduling delays for many projects.
- Although TC was successful in securing additional funding under the Arctic and Northern TB Submission, the call for proposals was launched later than expected, delaying project evaluation and approvals. Therefore planned spending has been delayed to the subsequent year. Surplus funds will be sought through a reprofile request.
- Explanation for the performance indicators actual results variance from the target: Intermodal End to End Results.

Remotely Piloted Aircrafts Systems

Between April 1, 2020 and March 31, 2021:

- Spent 99% of the program's funding allocation.
- Issued 47 BVLOS SFOCs (a 68% increase compared to FY 19/20).
- Issued 4,180 RPAS Pilot Certificates in Q3 FY 2020/21 (a 5% increase compared to FY 19/20); in total, almost 60,000 RPAS Pilot Certificates have been issued in just over two years (June 2019-June 2020).
- Initiated regulatory consultations to allow routine beyond visual line-of-sight operations ([Notice of Proposed Amendment](#) and [What We Heard](#) report published 2020), and received Ministerial approval on a user fee proposal for regulatory services.
- Published Transport Canada's [Drone Strategy to 2025](#).

- Participated in international rulemaking and standards development activities at the International Civil Aviation Organization, the Joint Authorities for Rulemaking on Unmanned Aircraft Systems (Canada is vice-chair and supports the Secretariat), ISO, RTCA, ASTM and others.
- Participated in domestic standards development with the Standards Council of Canada.
- Further developed the Drone Management Portal to provide reliable, timely online regulatory services (e.g. RPAS registration and exams) to Canadians, including cost recovery.
- Initiated RPAS traffic management trials with NAV CANADA and industry partners, to be completed in 2021.
- Delivered on regulatory research and development priorities in partnership with the National Research Council and others, including research into the [impact of urban air flow](#) on RPAS operations.
- Engaged with industry, recreational flyers, Canadians, and other countries, including launching Canada's National Drone Safety Awareness Day in November 2020.
- Provided input and guidance to TC's Aircraft Services Directorate in support of TC's RPAS operations for the surveillance and protection of the North Atlantic Right Whale.

Oceans Protection Plan

For the past four years, the Government of Canada has been working with Canadians and Indigenous Peoples through the \$1.5 billion [Oceans Protection Plan](#) to protect our coasts and waterways today and for future generations, while growing the economy. This includes:

- Improving how we prevent and respond to marine pollution incidents, increasing on-water presence and response capacity, enabling rapid, science-based response actions in the event of a spill, and expanding the role of the Canadian Coast Guard Auxiliary;
- Working to preserve and restore coastal marine ecosystems that are vulnerable to marine shipping. This includes protecting Canada's whale populations, removing [abandoned boats](#), and restoring coastal ecosystems;
- Partnering with Indigenous Peoples across the country to improve our marine safety system. As of March 31, 2021, we have held over 1,600 engagement sessions, including over 1,199 engagement sessions with Indigenous groups, to modernize marine safety and environmental protection in Canada; and
- Investing in scientific research and technology to better prevent and respond to ship-source oil spills, while increasing our understanding of how to protect coastal ecosystems.

Details on accomplishments related to the Oceans Protection Plan can be found in the [Report to Canadians](#).