



# Guidelines for Wildlife Response Plans





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# **Abstract**

Environment and Climate Change Canada's Canadian Wildlife Service (ECCC-CWS) is responsible for the management and conservation of Wildlife under its jurisdiction. The Guidelines for Wildlife Response Plans outline the rationale, objectives, and process for developing, implementing and evaluating the efficacy of Wildlife response planning for Pollution and Non-Pollution Incidents. This document supports the standardization of the planning process according to ECCC-CWS's recommendations. The purpose of this document is to guide governments, Indigenous organizations, industry, Response Organizations, and other stakeholders in developing Wildlife Response Plans that consider all aspects of planning throughout the full life cycle of an incident with regards to Wildlife specific to ECCC-CWS's mandate.

# **Table of Contents**

Abstract	iii
List of Acronyms	vi
Definitions	<b>vi</b> i
1.0 Introduction	1
1.1 Scope	1
2.0 Regulatory Requirements	2
2.1 Applicable Legislation	2
2.2 Permits and Authorizations	4
3.0 Elements of Wildlife Response Planning	6
3.1 Wildlife Response within the Incident Command System	6
3.2 Types of Wildlife Response Plans	7
3.2.1 Strategic Response Plans	7
3.2.2 Incident-specific Response Plans	8
3.2.3 Plan Development	9
3.3 Habitat Considerations for Response Planning	9
3.3.1 Marine and Open Fresh Water	9
3.3.2 Aquatic Habitats	10
3.3.3 Terrestrial Habitats	10
3.4 Detecting Signs of impacted Avian Species	11
4.0 Components of a Wildlife Response Plan	12
4.1 Introduction	12
4.2 Notification Procedures	12
4.3 Regulatory Requirements	13
4.3.1 Permits and Authorizations	13
4.4 Resources-at-Risk	13
4.5 Wildlife Management and Response	14
4.5.1 Operational Objectives	14
4.5.2 Initial Wildlife Impact Assessment (0 to 24 Hours)	14
4.5.3 Reconnaissance Surveys (24 to 48 Hours)	14
4.5.4 Surveillance (Monitoring) Surveys (48 to 72 Hours and Onwards)	15
4.5.5 Deterrence and Dispersal	16
4.5.6 Exclusion, Pre-emptive Capture, and Relocation	16
4.5.7 Wildlife Capture, Transport, Rehabilitation, Release, and/or Euthanasia	17
4.5.8 Wildlife Carcass Collection Procedures	18

4.5.9 Waste Management	19
4.5.10 Demobilization	19
4.6 Information Management and Reporting	19
4.6.1 Wildlife Reporting From the Public (Wildlife Hotline)	20
4.6.2 Media Relations	20
4.6.3 Permits Reporting	20
4.7 Health and Safety	20
4.7.1 Personal Protective Equipment	20
4.7.2 Zoonoses	21
4.7.3 Biosecurity	21
4.8 Personnel Requirements	21
4.9 Facility and Equipment Requirements	21
5.0 Evaluating Wildlife Response	22
5.1 Evaluation and Review	22
5.2 Emergency Exercises	22
6.0 Custodian	22
7.0 Acknowledgements	23
8.0 Literature Cited	23
Appendix A: Wildlife Emergency Response Plan Example Template	25
Recommended Table of Contents	25
Appendix B: Example Checklist of Wildlife Emergency Activities	27

# **List of Acronyms**

CWA Canada Wildlife Act, 1985

**CWS** Canadian Wildlife Service

**ECCC** Environment and Climate Change Canada

**ECCC-CWS** Environment and Climate Change Canada's Canadian Wildlife Service

ICP Incident Command Post

ICS Incident Command System

IPIECA International Petroleum Industry Environmental Conservation Association

MBCA Migratory Birds Convention Act, 1994

MBR Migratory Birds Regulations

MBSR Migratory Bird Sanctuary Regulations

NWA National Wildlife Area

**RP** Responsible Party

SARA Species at Risk Act, 2002

WRP Wildlife Response Plan

WRO Wildlife Response Organization

# **Definitions**

**Chain of Custody**: A written record for a legal sample documenting the continuity by tracing the possession of the sample from the point of collection through introduction into evidence.

**CWS Co-ordinator:** A person who leads and implements regional Wildlife Emergency preparedness and response on behalf of ECCC-CWS and represents ECCC-CWS's policies and interests when liaising and integrating with other federal and provincial/territorial government departments, Indigenous governments and organizations, and stakeholders involved in the response during Wildlife Emergencies. CWS Co-ordinators may also fulfill some of the on-site roles of responder.

**CWS Responder:** Emergency response personnel that provide on-site support on behalf of ECCC-CWS, as directed by the CWS Co-ordinator, during Wildlife Emergencies.

**Environmental Emergency**: Any uncontrolled or unexpected incident involving the release (or the likelihood thereof) of a polluting substance into the environment that results or may result in an immediate or long-term harmful effect on the environment, or constitutes or may constitute a danger to human life or health. It may be caused by an industrial activity, natural emergency or by a wilful act.

**Field Stabilization Site**: Facility that provides initial triage, care and/or euthanasia as well as short-term holding (sometimes overnight) for Wildlife prior to transport to an Oiled Wildlife Rehabilitation Centre. It is not meant for washing oiled Wildlife and not designed for long-term care.

**Incident Command:** Responsible for overall management of the incident and consists of the Incident Commander, either single or unified command, and any assigned supporting staff.

**Incident Commander**: The individual responsible for all incident activities, including the development of strategies and tactics and the ordering and release of resources. The Incident Commander has overall authority and responsibility for conducting incident operations and is responsible for the management of all incident operations at the incident site.

**Lead Agency:** The governmental authority that regulates or has legislative authority over the responsible parties' response and is responsible for overseeing the appropriateness of the response.

**Migratory Bird**: As defined in the <u>Migratory Birds Convention Act, 1994</u>, a Migratory Bird referred to in the Convention, and includes the sperm, eggs, embryos, tissue cultures and parts of the bird of species listed under Article 1 of the Convention (Government of Canada 2017).

**National Environmental Emergencies Centre (NEEC)**: Environment and Climate Change Canada's 24/7 focal point for pollution-related emergencies, providing technical/scientific advice, assistance and coordination to the Lead Agency, as well as management of an incident when required.

**National Wildlife Area**: A protected area created under the <u>Canada Wildlife Act</u> that contains nationally significant habitats for plants and animals and that is managed for the purposes of wildlife conservation, research and interpretation.

**Non-Pollution Incident**: An uncontrolled or unexpected Wildlife injury or mortality event other than a Pollution Incident.

**Oiled Wildlife Rehabilitation Centre**: Facility used for the triage, stabilization, cleaning, prerelease conditioning and/or euthanasia of oiled Wildlife. The centre may be a permanent purposebuilt facility, an existing Wildlife rehabilitation centre, a mobile facility, or a temporary facility established during an incident.

**Pollution Incident**: The release or deposit of a substance that is harmful to Wildlife into an area or waters that are frequented by Wildlife or into a place from which the harmful substance may enter an area or waters frequented by Wildlife.

**Resource Agency:** Any department or agency, other than the Lead Agency, that has jurisdiction or interest in the response, which provides support to the Lead Agency.

**Response Organization**: Any qualified person or organization that has been certified and designated by the Minister of Transport to carry out emergency response activities (as per the revised <u>Canada Shipping Act (2001)</u>). In Canada, there are four Response Organizations as follows: Atlantic Emergency Response Team, Eastern Canada Response Corporation Ltd., Western Canada Marine Response Corporation, and Point Tupper Marine Services Ltd.

**Responsible Party**: Any person or organization who might be responsible for the source or cause of an environmental emergency and/or a Wildlife Emergency.

**SARA-listed Species:** A wildlife species listed on the <u>List of Wildlife Species at Risk set out in Schedule 1</u> of the <u>Species at Risk Act (SARA)</u>.

**Species at Risk**: As defined in the *Species at Risk Act* (S.C. 2002, c.29), means an Extirpated, Endangered or Threatened species, or a species of Special Concern.

**Unified Command**: An application of the Incident Command System, used when there is more than one agency with incident jurisdiction or when incidents cross political jurisdictions. Agencies work together through the designated members of the Unified Command to establish a common set of objectives and strategies and a single Incident Action Plan.

**Wildlife:** In this document, "Wildlife" is used to refer to the terms Migratory Birds as defined under the *Migratory Birds Convention Act*, and listed Species at Risk as those terms are defined under the *Species at Risk Act* for species falling within the jurisdiction of the Minister of Environment and Climate Change (with the exception of individuals of SARA-listed Species that are located on lands administered by Parks Canada). This term also refers to all wild species occurring in the National Wildlife Areas set out on Schedule I of the *Wildlife Area Regulations* (C.R.C., c. 1609).

**Wildlife Emergency:** A Pollution or Non-Pollution Incident that results or may result in an immediate and/or long-term harmful effect on the life or health of Wildlife and/or their habitat.

**Wildlife Response Organization:** Organizations that provide expertise, capabilities and trained personnel to undertake one or several aspects of response, including planning, implementation and reporting of activities related to Wildlife Emergencies. Wildlife Response Organizations (or representatives thereof) are authorized under applicable federal, provincial, and/or territorial legislation to capture, transport, clean, rehabilitate, euthanize, and release Wildlife.

**Wildlife Response Plan**: A document that outlines the initial and ongoing Wildlife-related strategies that are needed to support any Wildlife response objectives that may occur at the onset of a Pollution or Non-Pollution Incident

# 1.0 Introduction

Environmental protection legislation in Canada at the federal, provincial or territorial level contains provisions to have approved contingency plans in the event of an environmental emergency for construction, operation or decommissioning activities that may impact the environment. Projects undergoing an environmental assessment may include additional conditions upon approval to develop and implement an environmental protection plan. All contingency plans/environmental protection plans for which a threat to Wildlife is identified may have specific sections dedicated to Wildlife response in order to be in compliance with applicable federal, provincial, or territorial legislation.

Environment and Climate Change Canada's Canadian Wildlife Service (ECCC-CWS) oversees and/or leads Wildlife Emergency response activities in association with Environment and Climate Change Canada (ECCC)'s responsibilities under the Migratory Birds Convention Act, 1994 (MBCA) and its regulations (Migratory Birds Regulations (MBR) and Migratory Bird Sanctuary Regulations (MBSR)), the Species at Risk Act, 2002 (SARA), the Canada Wildlife Act, 1985 (CWA), and Wildlife Area Regulations. Through these pieces of legislation, ECCC-CWS is responsible for the management and conservation of all Migratory Birds and Species at Risk under its jurisdiction (hereafter "Wildlife") and how they are managed during a Pollution or Non-Pollution Incident. In the case of Migratory Birds, including SARA-listed Migratory Bird species, this document applies to wherever they are found in Canada. For other SARA-listed Species, this document applies to individuals that are located on federal lands in the provinces, on lands under the authority of the Minister of Environment and Climate Change in the territories, or in the exclusive economic zone or on the continental shelf of Canada (with the exception of individuals of SARA-listed Species under the jurisdiction of Parks Canada or Fisheries and Oceans Canada) (see also Section 2.2 for additional details). For greater clarity, this document does not apply to any wildlife species, including aquatic species (which include fish, marine mammals, marine turtles, and marine plants, as defined in Sections 2 and 47 of the Fisheries Act), located on any lands or in any waters administered by Parks Canada or under the jurisdiction of Fisheries and Oceans Canada. The CWA and Wildlife Area Regulations broaden the responsibility of ECCC-CWS to include habitats and all wild species within designated National Wildlife Areas (NWAs).

## 1.1 Scope

Wildlife Emergencies, in the context of this document, include Pollution or Non-Pollution Incidents that result or may result in an immediate and/or long-term harmful effect on the life or health of Wildlife and/or their habitat. Pollution Incidents with potential harm to Wildlife are prohibited under the MBCA and SARA. Non-Pollution Incidents are uncontrolled or unexpected Wildlife injury or mortality events other than a Pollution Incident, which may include things such as disease outbreaks, mass strandings, or other unexplained Wildlife deaths. The degree to which any Pollution or Non-Pollution Incident may be deemed a Wildlife Emergency is dependent on a number of factors such as the scope and severity of the incident (e.g., numbers of animals or area of habitat impacted), the likelihood of an incident expanding, potential for impacts to Species at Risk, and potential link to human health, among other factors. The appropriate level of response expected to incidents should be reasonable and commensurate with the risks. ECCC-CWS is responsible for informing various aspects of response to Wildlife Emergencies, including the development and implementation of Wildlife response (ECCC-CWS 2021).

During an incident, Responsible Parties (RPs) must demonstrate their ability to safely, efficiently, and effectively respond in a manner that incorporates measures designed to avoid or minimize harm to Wildlife, while managing the public's understanding of response decisions and activities. In the absence of an RP during an incident (e.g., mystery spill), or for planned operations with a potential to impact Wildlife (e.g., oil removal from wreckages), the Lead Agency is deemed responsible for implementing Wildlife response appropriate to that incident.

Wildlife Response Plans (WRPs) are documents that formalize the guidance and strategy for responding to incidents with potential to impact Wildlife. A WRP should include the following elements:

- The objectives of implementing a WRP with respect to managing or preventing harm to Wildlife and its habitat during a Pollution or Non-Pollution Incident
- A description of the incident management structure for Wildlife response and how it is integrated into an incident-specific response command system (e.g., an Incident Command Post (ICP))
- Background information on responsibilities of the RP as well as regulatory requirements, permits, and authorizations to engage in Wildlife response activities
- Information on Wildlife and its habitat known or potentially impacted by an incident
- A description of Wildlife response procedures to be implemented immediately following an incident (e.g., deterrence and dispersal, surveillance)
- A description of the operational structure and implementation of ongoing Wildlife response efforts throughout all phases of an incident
- Procedures for information management and communication, including to key stakeholders (e.g., local communities, hunters)
- Health and safety, security, and training requirements for personnel, equipment, and facilities required to support Wildlife response activities

The purpose of this document is to guide federal, provincial/territorial and Indigenous governments, Indigenous organizations, industry, Response Organizations, and other stakeholders in developing a WRP that considers all aspects of planning throughout the full lifecycle of an incident. This document outlines the attributes that are necessary for effective implementation of Wildlife Emergency response. Proponents should keep in mind that the guidance provided within this document is developed by ECCC-CWS for species' protection within their mandate. As such, proponents developing comprehensive WRPs should also consult with other federal, provincial/territorial and Indigenous governments or agencies where applicable (e.g., for mammals, reptiles, amphibians, fish and some bird species not under the jurisdiction of the MBCA).

# 2.0 Regulatory Requirements

# 2.1 Applicable Legislation

ECCC-CWS is responsible for ensuring that all Wildlife response activities are coordinated, enacted, and carried out in compliance with applicable federal law. Federal legislation applicable to Wildlife response includes:

 Migratory Birds Convention Act (MBCA): Section 5 of the MBCA prohibits the deposit of harmful substances into waters or areas frequented by Migratory Birds, unless authorized under the Canada Shipping Act, or the substance is of a type and quantity, and the deposit is made under conditions, authorized under an Act of Parliament other than the *Canada Shipping Act*, 2001 or authorized for scientific purposes by the Minister of Environment and Climate Change. Section 6 of the *Migratory Birds Regulations* (MBR) made under the MBCA prohibits the disturbance, destruction, taking of a nest, egg, nest shelter, eider duck shelter or duck box of a Migratory Bird, or anyone from having in his possession a live Migratory Bird, or a carcass, skin, nest or egg of a Migratory Bird. The MBR regulate the hunting of Migratory Birds and other circumstances under which the killing, capturing of and harming of Migratory Birds may be authorized. The *Migratory Bird Sanctuary Regulations* (MBSR) further regulate activities related to Migratory Birds and their habitats within designated Migratory Bird Sanctuaries. Permits may be issued to authorize the permit holder to undertake activities that are otherwise prohibited (Government of Canada 2017).

- Species at Risk Act (SARA): SARA permits are required for activities affecting a SARA-listed Species, any part of its critical habitat or the residences of its individuals. For the purpose of SARA, an "activity affecting" means any activity prohibited under the Act or its regulations. Section 73 of SARA authorizes the issuance of permits for activities affecting a SARA-listed Species, any part of its critical habitat or the residences of its individuals, and sets out conditions that must be met before a competent minister can issue a permit. SARA prohibitions apply to any species listed on Schedule 1 as Threatened, Endangered or Extirpated, but do not apply to species listed as Special Concern.
- Canada Wildlife Act (CWA): The CWA allows for the establishment of National Wildlife Areas (NWAs), which protect wildlife habitat in Canada. The Wildlife Area Regulations identify all NWAs and prohibit certain activities from occurring within NWAs, but Section 3.4 of the Wildlife Area Regulations provides exemptions for the prohibited activities within the NWAs in the event of an emergency response effort (e.g., ensuring public safety and national security). The Scott Islands marine NWA has its own regulations, Scott Islands Protected Marine Area Regulations, which also provide exemptions for the prohibited activities in the event of an emergency response effort.

Further to these Wildlife specific pieces of legislation, other environmental protection legislation in Canada at the federal, provincial or territorial level contain additional provisions which require approved contingency plans in the event of an environmental emergency for construction, operation or decommissioning activities that may impact the environment. Projects undergoing an environmental assessment may require the development and implementation of an environmental protection plan, conditional upon approval.

Where contingency plans/environmental protection plans identify a threat to Wildlife, ECCC-CWS considers a WRP to fulfill some of these requirements if contingency and emergency response planning efforts adequately address the identified Wildlife issues.

ECCC-CWS recommends that strategic WRPs be developed prior to incidents for activities or areas where the potential for, or associated risk of a Wildlife Emergency is high (see Section 3.2 for more details). These strategic plans may be standalone plans or components (or annex) to overarching response plans (e.g., operators' facilities response plans). Incident-specific WRPs are routinely developed as part of the ICP to standardize and document Wildlife response activities during an incident (Section 3.2). Both approaches are in keeping with international standards for Wildlife response planning (International Petroleum Industry Environmental Conservation Association (IPIECA) 2014).

### 2.2 Permits and Authorizations

As part of Wildlife Emergency response, Wildlife Response Organizations (WROs) are often responsible for undertaking response activities involving direct interaction with Wildlife including the capture, collection, transport, and care/rehabilitation, release, and/or euthanasia of impacted Wildlife. Some WROs operating in Canada may retain annual permits that allow certain levels of immediate response, assuming permits are renewed and standards are maintained. Qualifications of these organizations to perform certain activities are assessed during the permit application process. Otherwise, a WRO will work with ECCC-CWS to obtain incident-specific permits for aspects of Wildlife Emergency response requiring authorizations. Other qualified individuals, working for or contracted by WROs, Response Organizations, the RP, or government agencies, may also apply for permits, as required. Permit and authorization requirements are summarized in Table 1.

ECCC-CWS recognizes deterrence and dispersal as a beneficial practice during Wildlife Emergencies. If proponents plan to use deterrence and dispersal tactics during a Wildlife Emergency, this should be described in a WRP (Section 4.5.5), and ECCC-CWS should be consulted to provide guidance on effective tactics for species, seasons, and habitats.

For most of the activities listed in <u>Table 1</u>, activities affecting SARA-listed Migratory Birds may be permitted through the issuance of SARA compliant MBCA-permit (Scientific Permit or Banding Permit). It is important to note that a SARA permit cannot be issued for an activity that would have a prohibited effect on a listed Migratory Bird for which a permit is not available under the MBCA and its regulations. For activities affecting SARA-listed Species, other than a Migratory Bird, permits may be issued under Section 73 of SARA. Specifically, ECCC-CWS SARA permits are required for SARA-listed Species that, a) are located on federal lands in the provinces, b) are located on lands administered by the Minister of Environment and Climate Change in the territories; c) are located in the exclusive economic zone or on the continental shelf of Canada; or d) are the subject of an order of the Governor in Council under SARA, including an order pertaining to the species' critical habitat or habitat that is necessary for the survival or recovery of the species (except for species under the jurisdiction of Parks Canada or Fisheries and Oceans Canada). <u>Table 1</u> outlines examples of activities that require permits for SARA-listed Species. For additional clarification on the permitting provisions and how to apply for a SARA permit, please consult the *Species at Risk Public Registry Policies and Guidelines* (Government of Canada 2020).

For emergency response activities occurring on Migratory Bird Sanctuaries, permits are required on a site-specific basis (<u>Table 1</u>). Some types of activities that require authorization on Migratory Bird Sanctuaries include carrying firearms and other weapons, and possession/handling of any animal, carcass, skin, nest, egg or part of those things. These activities may be authorized by permits issued under the MBSR.

With respect to NWAs, a permit is not required to carry out emergency relief activities, as per Section 3.4 of the *Wildlife Area Regulations*. With respect to the Scott Islands marine NWA, a permit is not required to carry out emergency relief activities, as per Section 3 of the *Scott Islands Protected Marine Area Regulations*.

Table 1. Wildlife-related Permits and Authorization Requirements that may be issued by ECCC-CWS¹ during a Wildlife Emergency.

Wildlife	Permit Type	Examples of Activities that Require Permits or Authorization	Permit Holders
Migratory Birds (including SARA- listed Species)	Scientific (for collection)	<ul> <li>Possession</li> <li>Transportation</li> <li>Collection/capture</li> <li>Treatment/rehabilitation/care</li> <li>Euthanasia</li> </ul>	Individuals of WROs are generally permitted for most activities. Subcontractors or
	Scientific (for capture and banding)	<ul> <li>Capturing</li> <li>Banding</li> <li>Using auxiliary markers (e.g., color bands and GPS transmitters)</li> <li>Collection of biological samples</li> </ul>	independent contractors may be permitted for specific activities through one or several permits.
	SARA Section 73/74 permit	<ul> <li>Destruction of protected critical habitat</li> <li>Damage or destruction of any critical habitat that could result in harming individuals of a SARA-listed Migratory Bird</li> <li>Damage or destruction of residences<sup>2</sup> of a SARA-listed Migratory Bird</li> </ul>	SARA permits are issued on site and situation-specific basis and must be discussed early in response activities, as appropriate.
Any SARA-listed Species other than Migratory Birds (on any federal land including NWAs, and any land affected by an order or regulation made under SARA)	SARA Section 73 permit	<ul> <li>Collection, taking, possession</li> <li>Transportation/relocation</li> <li>Capture/marking</li> <li>Treatment/rehabilitation/care</li> <li>Euthanasia</li> <li>Harassing, including deterrence and dispersal</li> <li>Exclusion barriers / trenches</li> <li>Damage or destruction of critical habitat</li> <li>Damage or destruction of residences<sup>2</sup></li> <li>Any activity specifically prohibited by a Section 80 emergency order, or by a regulation made under SARA</li> </ul>	SARA permits are issued on a site and situation-specific basis and must be discussed early in response activities, as appropriate.

Wildlife	Permit Type	Examples of Activities that Require Permits or Authorization	Permit Holders
Migratory Bird	Scientific	Operations occurring on	Migratory Bird Sanctuary³ permits are issued on a site- specific basis and will be developed early in response activities.
Sanctuaries	(collection)	Migratory Bird Sanctuaries <sup>3</sup>	

#### Notes:

# 3.0 Elements of Wildlife Response Planning

# 3.1 Wildlife Response within the Incident Command System

Any activities with potential to result in a Wildlife Emergency may warrant immediate implementation of response actions. Guidance on Wildlife response concerns and actions may be provided through the Environmental Emergencies Science Table, which is chaired by ECCC's National Environmental Emergencies Centre (NEEC). Increasingly, within industries or the Government of Canada, emergency incidents are managed and structured using the Incident Command System (ICS) approach, including the establishment of an ICP for major incidents. It is therefore recommended to stakeholders to use ICS for emergency response. Wildlife experts, such as ECCC-CWS, may be situated in the Environmental Unit of the Planning Section within an ICP, a role which may be titled Wildlife Technical Specialist. The Environmental Unit would develop and refine response plans as well as incident-specific tactics. Depending on the scale of the incident and scope of potential or actual impacts to Wildlife, ECCC-CWS may assist in establishing a Wildlife Branch which is typically situated within the Operations Section of the ICP (IPIECA 2014; Figure 1). An Environmental Unit Liaison position may also be staffed in the Wildlife Branch (Figure 1) to facilitate the dissemination of planning and operational information between the Environmental Unit and the Wildlife Branch. WRPs may also be developed and used for Wildlife Emergencies that are not managed with an ICP or a Wildlife Branch.

The WRP should identify, schematically, the structure and function of the Wildlife Branch and its integration into the Operations Section of the ICP, as well as how it liaises with other ICP sections (e.g., Planning). The WRP should anticipate structuring and scaling the Wildlife Branch according to how the incident is expected to proceed.

It is essential to identify and implement Wildlife response activities within the first 24, 48, and 72 hours of an incident. These response activities are formalized within a WRP to structure and guide response

<sup>&</sup>lt;sup>1</sup> The permitting process and the types of activities requiring permits is subject to change periodically as regulations are updated. Individuals/organizations should seek up to date advice on permitting from ECCC-CWS permit officers.

<sup>&</sup>lt;sup>2</sup> For the purpose of SARA, "residence" means a dwelling-place, such as a den, nest or other similar area or place, that is occupied or habitually occupied by one or more individuals during all or part of their life cycles, including breeding, rearing, staging, wintering, feeding or hibernating.

<sup>&</sup>lt;sup>3</sup> Permits issued under the MBSR.

activities. The RP is responsible for the development of WRPs, to address all of the procedures and strategies required to mount an effective Wildlife response. During an incident, ECCC-CWS will provide advice to support the Wildlife response consistent with the components outlined in <a href="Section 4">Section 4</a>. However, the RP typically leads the development of a WRP and may contract the WRO to develop it on their behalf to ensure the WRP is operationally feasible. While ECCC-CWS does not have the authority to assign, recognize, or approve specific WRPs, ECCC-CWS may provide advice to the Lead Agency, the RP, and WROs regarding the direction and content of a WRP, based on available science and expertise. A WRP does not necessarily equate with statutes and regulations; rather, developing a WRP identifies actions that support compliance with the MBCA, MBR, MBSR, SARA, and the CWA. A WRP receives formal approvals within an ICP through sign-off by the Incident Command and RP.

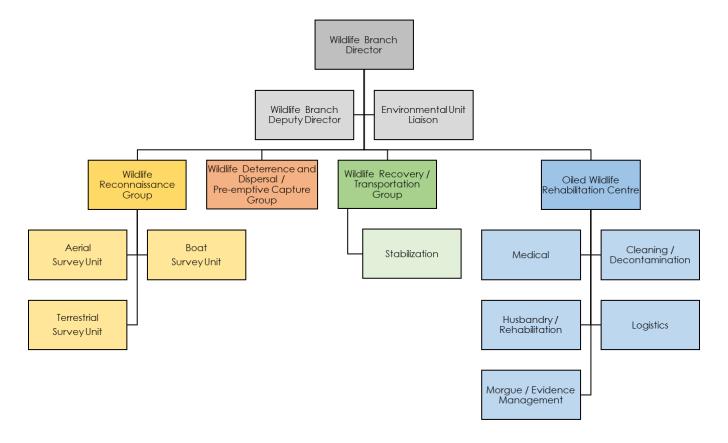


Figure 1. Example of a scalable Wildlife Branch within an ICS setting (adapted from IPIECA 2014).

# 3.2 Types of Wildlife Response Plans

There are two main types of WRPs, strategic response plans and incident-specific response plans (described below). ECCC-CWS may support the development of various WRPs, including providing technical expertise, permit support, and incident-specific guidance. However, WRP approvals are the responsibility of the RP and the Incident Command (or Unified Command).

#### 3.2.1 Strategic Response Plans

Strategic response plans are often created for specific activities, where there is a recognized risk of a Wildlife Emergency, or for designated areas or specific locations which may warrant special planning

considerations (e.g., protected areas, geographic response areas). Strategic WRPs describe the likely activities to be enacted during a response, but may lack incident-specific actions or tactical plans which may only be developed once the parameters of the incident are known or tested. Thus strategic WRPs are refined and adapted throughout the incident based on incident-specific considerations (Hebert and Schlieps 2018).

Activity-specific Plans: Accidents or malfunctions that may occur at certain types of facilities or infrastructure (e.g., oil-handling facilities, offshore petroleum platforms, liquid natural gas marine terminals), projects (e.g., exploratory drilling), or routine activities (e.g., transport of oil by rail or vessel) have an associated increased risk for Wildlife Emergencies. However, given the static nature of these sites, the characteristics of a Pollution or Non-Pollution Incident and the procedures for mounting a response can be anticipated to a certain degree. Industries or other stakeholders determine whether it is appropriate to develop strategic WRPs to structure a response that aligns with internal policies and procedures (e.g., industry best practices, contract with WROs), and incorporates site-specific considerations for implementing effective response actions (e.g., pre-determined Wildlife rehabilitation areas, standardized methods for Wildlife surveillance). As with other types of plans, activity-specific WRPs need to be adaptable and scalable, depending on the nature of the incident. Activity-specific WRPs should be reviewed and revised on a regular basis to accommodate changes to infrastructure, activities, and operational procedures, and to reflect current guidance on Wildlife response planning. In cases where activity-specific plans are identified for development, ECCC-CWS can review and provide recommendations on WRP components based on site-specific information.

An example of an activity-specific WRP is one that is developed as part of planned vessel salvage or oil recovery activities, where there is potential for impacts to Wildlife. In the case of a planned salvage, the initial draft of the WRP should be developed and approved in advance of initiating salvage activities. As with other incidents, the WRP will evolve over the course of the salvage to address specific response conditions.

Area-specific Plans: Wildlife Emergencies can also occur in land tenures or aquatic areas of significant biological importance, with specific management objectives, and/or where there is otherwise concerted interest in having a response plan in place (e.g., protected areas, geographic response areas). As with activity-specific plans, the procedures for mounting a response to a Pollution or Non-Pollution Incident may be anticipated and planned for to a certain degree. Managers of these areas may determine it is appropriate to develop strategic WRPs to structure a response that aligns with local or regional management objectives. Stakeholders' input that incorporates site-specific considerations for implementing effective response actions should be considered. Area-specific WRPs need to be adaptable and scalable, depending on the nature of the incident. Managers of these areas need to identify zones of higher sensitivity that are to be protected and those of lower sensitivity to allow an efficient response (access points for machinery, ICP, response personnel, etc.). WRPs should be reviewed and revised on a regular basis. In cases where area-specific plans are identified for development, ECCC-CWS can review and provide recommendations on WRP components based on site-specific information.

#### 3.2.2 Incident-specific Response Plans

The most common type of WRP is typically one that is developed in the early phases of a Wildlife Emergency as part of the ICS and is specific to the incident (IPIECA 2014). Incident-specific WRP, sometimes referred to as Wildlife Management Plans, take into account the actual circumstances of a specific incident, particularly factors related to the scope of the incident (e.g., quantity, location and dispersion of pollution), environmental considerations (e.g., weather), and seasonal considerations

(e.g., Wildlife abundance and distribution). A comprehensive strategic WRP may fulfil most of the information needs for an incident-specific plan, but might require further details on implementation given the available resources, weather, and time of year.

For incidents where an RP has been identified, the RP has the first responsibility for initiating effective countermeasures to a Wildlife Emergency and has financial responsibility for damage and cleanup costs incurred during an incident. Upon the establishment of an ICP, the RP and Incident Command will outline planned Wildlife response activities. ECCC-CWS will contribute to the development of an incident-specific WRP by participation in the Wildlife Branch (or Environmental Unit) of the ICP, or by reviewing plans and providing expert advice to individuals working within the ICP. Here, ECCC-CWS may provide guidance on the scope of a WRP and direct the RP, or its contracted response personnel, towards resources that support its development. In particular, ECCC-CWS will inform on any Wildlife response activities that require authorization (i.e., permits), or technical expertise. ECCC-CWS will review and make recommendations on a WRP and subsequent iterations, but the Incident Command ultimately approves the plan. For incidents where an RP has not been identified, ECCC-CWS may contribute to the development and implementation of a WRP.

#### 3.2.3 Plan Development

It is important to recognize that Wildlife Emergency response and WRP development is an iterative process that will evolve as an incident unfolds. A WRP should be structured and implemented in a way that it is adaptable and scalable over the course of an incident, and may accommodate needs for post-incident monitoring.

The Wildlife Branch will determine the appropriate level of response based on specific needs of the incident. The need for greater or fewer resources, equipment, facilities, and response personnel will be based on incident-specific factors including:

- the present and future geographic extent of the incident
- · the species, numbers of individuals, and types of habitats present in the geographic extent
- the known or potential risk for injury or mortality
- the timeframe for which incident response actions are implemented

Plans that are developed prior to an incident may also consider tiered response planning to appropriately manage various degrees or types of Wildlife Emergencies. *Wildlife Response Preparedness* (IPIECA 2014) describes tiered response planning in more detail.

## 3.3 Habitat Considerations for Response Planning

The various habitats occupied by Wildlife require different considerations with regards to response planning. For emergency response involving pollutants such as oil, the key variable in a response plan is the presence of bodies of water that may act as a carrier for contaminants discharged into the environment, causing contaminants to spread over large areas where Wildlife may become affected. In Canada, habitats occupied by Wildlife requiring similar response approaches during an emergency response involving contaminants can be grouped into the following three main landscape categories: a) marine and open fresh water, b) aquatic, and c) terrestrial.

#### 3.3.1 Marine and Open Fresh Water

Pollution Incidents that occur in the marine environment or large freshwater bodies of open water tend to affect Wildlife that spend a high proportion of their time on the water, such as alcids and waterfowl.

The effect on Wildlife is influenced by the location of the incident, persistence and toxicity of the contaminants, and duration of the incident. In seasons and areas of high concentrations of vulnerable Wildlife, the number of impacted individuals may reach the thousands, even when a relatively low volume of contaminant is discharged. Affected Wildlife may eventually come ashore either alive or dead, requiring systematic search and collection effort on accessible shorelines. Contaminants discharged offshore may eventually travel inshore and reach the coastline, affecting other Wildlife communities associated with aquatic habitats (see <a href="Section 3.3.2">Section 3.3.2</a>). A Wildlife response in the marine and open fresh water landscape focuses on preventing Wildlife from utilizing the affected area, recovering affected individuals if they come to shore, and assessing the impact of the incident on Wildlife (<a href="Table 2">Table 2</a>).

#### 3.3.2 Aquatic Habitats

For the purpose of this document, aquatic habitats consist of any land saturated with water long enough to take on the characteristic of an ecosystem and promote aquatic processes, such as salt marshes, wetlands, fens, lagoons, and bogs, but also include small ponds, creeks, rivers, tidal flats, marshes, and reed beds, or any combination of such categories. Unlike the other landscapes, aquatic habitats are vulnerable to activities that occur both on land and in the marine environment. During a response to a Pollution Incident, aquatic habitats are priority areas for protection as they can trap large quantities of contaminant, are difficult to clean, and can take years or decades to recover due to the retention of contaminants in these environments. Because of the large variety of aquatic habitats and biotypes that they accommodate, removing contaminants from the environment and operationalizing a Wildlife response may be complex. Rivers will carry and spread pollutants over potentially large distances, and shorelines may be inaccessible. Wildlife diversity may be high and include a mix of aquatic (waterfowl, shorebirds, inland waterbirds) and terrestrial (landbirds) Migratory Bird species and Species at Risk from a variety of groups, including mammals, birds, amphibians, reptiles, plants, and fish. Additional survey effort and resources may be required for reconnaissance and surveillance surveys as well as collecting affected individuals. Small lakes and ponds may be attractive for large concentrations of Migratory Birds during migration, molting, and staging periods and may require extended resources to exclude Wildlife from the area. In addition to deterrence activities, a Wildlife response in aquatic habitats may also focus on prioritizing protection and containment strategies to minimize the spread of contaminants to key habitats, denying Wildlife access to impacted habitats, pre-emptive capture to relocate unaffected individuals (e.g., Species at Risk), recovery of affected individuals, and assessing the effect of the incident on Wildlife (Table 2).

#### 3.3.3 Terrestrial Habitats

Pollution discharged into a terrestrial landscape where a body of water is absent will be limited in spread and affect a small area in relation to the released volume. Pollution Incidents in a terrestrial landscape are usually limited to a point source (e.g., truck, rail, pipeline, oil storage facility), however, the species and types of incident interactions among terrestrial Wildlife may be diverse, as there is potential for impacts to birds, mammals, reptiles, and amphibians. A Wildlife response strategy in a terrestrial landscape may focus on excluding Wildlife from the affected area, pre-emptive capture to relocate unaffected individuals (e.g., Species at Risk), recovering affected individuals, and assessing the impact of the incident on Wildlife.

**Table 2. Key activities/strategies for Wildlife response based on major landscape types.** This table is meant as a guide to highlight some potential key differences in approaches, but should not be considered as a checklist for all incidents. Refer to text for details.

Response Strategy/Activity	Landscape Categories		
	Marine/Open fresh water	Aquatic	Terrestrial
Reconnaissance and surveillance surveys	X	Х	Х
Wildlife deterrence	X	X	X
Wildlife exclusion		X	X
Prioritize habitats for protection	X	X	X
Pre-emptive capture of Wildlife		X	X
Recovery of affected individuals	X	X	X
Assessing impacts to Wildlife	X	X	X

# 3.4 Detecting Signs of impacted Avian Species

In planning for Wildlife Emergency and preparation of a WRP, it can be important to consider target species and how detectable contaminated (or injured) Wildlife may be. The ability to detect contaminated Wildlife will help in planning several of the actions to be taken during a response, notably Initial Wildlife Impact Assessment (Section 4.5.2), reconnaissance and surveillance surveys (Sections 4.5.3 and 4.5.4), and Wildlife capture (Section 4.5.7). Detecting contaminated Wildlife is best done by experienced observers, such as WRO, but understanding of contaminated Wildlife detection can benefit all aspects of response planning and implementation. Here we provide guidance for detecting signs of oiling in avian species, though the principles outlined are generally applicable to birds affected by other contaminants.

Under normal conditions, typical bird behaviour will vary by the species, the habitats they occupy, as well as time of year and weather conditions. Generally, birds that spend a great deal of time on the surface of the water are typically seen resting on the water (e.g., loons, grebes, scoters, alcids, and cormorants). Piscivorous species (e.g., loons, grebes, alcids), will normally dive and surface repeatedly over time. Some species, like gulls, will move between resting on the water to being flight bound to using land to feed or rest. Species that are common in shore environments, like shorebirds, dabbling ducks, and cormorants are typically quite obvious on rocks or beaches, and would be expected to be quite mobile/active.

Birds that have come into contact with oil may have obvious oiling indications, including coating, discoloured feathers, or feathers having a wet or ragged appearance (i.e., disruption of feather structure). Heavily oiled birds or individuals oiled below the waterline may also appear as though they are sitting low on the water (when compared with normal species posture), struggling to maintain buoyancy. Oiled birds have increased potential to lose buoyancy and thermoregulatory properties of their feathers. Accordingly, it is common to see oiled birds focused intently on preening themselves in order to maintain buoyancy and reduce heat loss; this may be most apparent while birds are on the water. Diving or dabbling species may appear to be foraging less than expected (although this should be assessed by experienced observers). Birds may also exhibit changes in flushing behaviour, being

less inclined to fly when disturbed. Birds might also congregate near or on shore, or strand and rest on structures (e.g., vessels, buildings, platforms); this includes species that would not normally be expected to use these habitats or those that have contacted oil in the intertidal environment. In nearshore or shoreline environments, birds may also use shallow waters to reduce risk of drowning or take advantage of coastal vegetation to camouflage or reduce risk of predation while they try to preen or recover. Observations of behavioral changes in birds are sometimes the key indicators of oil impacts.

Detecting birds contaminated with oil is particularly difficult for aquatic birds with dark plumage that remain on the water and far from shore. Under these circumstances, it may be appropriate to determine a probable rate of contamination using appropriate indicator species. Ideally, indicator species are common throughout the incident area, share similar life history attributes, are sensitive to oiling, and signs of oiling are readily observable. The contamination percentage determined for indicator species only provides an estimation of the contamination percentage for the other species in the incident area. This type of assessment is likely to underestimate the actual contamination rate of the most vulnerable aquatic species, such as sea ducks and alcids, and overestimate the contamination of the more coastal species, such as geese and dabbling ducks (Lehoux and Bordage 1999). Additional details on how to assess rates of oiling for indicator species is provided in the *Guidance and Protocols for Wildlife Surveys for Emergency Response* (ECCC-CWS 2022a).

# 4.0 Components of a Wildlife Response Plan

A WRP is a plan that describes the objectives and methods for undertaking Wildlife Emergency response, specific to an area and Pollution or Non-Pollution Incident(s). The aim of a WRP is to avoid or minimize injury or harm to Wildlife during Pollution and Non-Pollution Incidents.

The following section outlines attributes that should be considered within a WRP (IPIECA 2014; Hebert and Schlieps 2018). An annotated WRP template is provided as an example in <u>Appendix A</u>, to be adapted and scaled based on the nature of individual Wildlife Emergencies. A checklist of activities that should be completed within the first 24, 48, and 72 hours of an incident involving Wildlife is provided in <u>Appendix B</u>.

## 4.1 Introduction

The Introduction section of the WRP provides the basis and rationale for how a Wildlife response will be handled. The Introduction will provide a general description of the types of issues that will be addressed by the WRP. Where appropriate, the Introduction will describe how this WRP interfaces with various aspects of an ICP, including other response plans that WRP activities may interact with.

## 4.2 Notification Procedures

The Notification Procedures section outlines the agencies, organizations, and other technical specialists that will be notified during incidents involving Wildlife response. Where appropriate, this section will describe how notifications operate within the incident-specific ICS structure, as well as any intra- and interdepartmental communication requirements.

## 4.3 Regulatory Requirements

The Regulatory Requirements section provides a brief description of the applicable Wildlife legislation, where it applies, and whether supporting permits or authorizations are required to support a Wildlife response. In most cases, incidents involving Wildlife will need to consider the MBCA, the SARA, and possibly the CWA (see <a href="Section 2">Section 2</a>), as well as other provincial or territorial legislation. Additional permits and authorizations may also be required outside the regulatory authority of ECCC-CWS.

#### 4.3.1 Permits and Authorizations

For any Wildlife Emergency involving the development of a WRP, the plan will identify any WROs or contracted subject-matter experts that will be engaged to support Wildlife response activities. Authorized organizations or individuals must have the training and resources necessary to meet Wildlife response requirements. Where permits or authorizations are identified, this section will highlight:

- a. what the authorization is for
- b. the issuing agency
- c. activities that are authorized
- d. who holds authorization to conduct those activities
- e. if a technical specialist or qualified professional is required to supervise or participate in the authorized activity (e.g., supervision or guidance of bird deterrence activities by ECCC-CWS or a WRO supervision of bird deterrence activities)
- f. reporting requirements, if any, for these authorizations

With respect to strategic WRPs prepared in advance for specific activities or areas, this section will also identify permits which are already in place and relevant information on renewal and reporting cycles.

### 4.4 Resources-at-Risk

The WRP will outline potential Wildlife and habitat resources-at-risk from the incident's current and reasonably foreseeable impacts. The resources-at-risk section of the WRP will describe:

- the geographic extent for which resources are being identified
- Migratory Bird sensitivities
- Species at Risk sensitivities
- important habitats for consideration and protection:
  - critical habitat
  - o protected areas
  - colonial nesting areas
  - o general nesting areas
  - seasonal stopover, molting, or staging areas
  - o key areas (e.g., Important Bird Areas, Ecologically and Biologically Significant Areas)
  - o other important habitat features such as estuaries

In addition to these general factors, the characterization of resources-at-risk should consider area- and species-specific factors such as seasonal presence, abundance, life stage, and habitat associations. Where available, incident-specific observations should be referenced in the description of resources-at-risk to characterize current conditions. Resources-at-risk should also consider details on mitigations related to habitats including priority sites, protection measures, clean-up restrictions, and information

relevant to Net Environmental Benefits Assessment (NEBA) or Spill Impact Mitigation Assessment (SIMA) (e.g., IPIECA 2016, 2018).

## 4.5 Wildlife Management and Response

This section will describe the nature of Wildlife management and response activities that are, or will be undertaken as part of the incident. The nature and scale of a WRP will depend on the incident, and the known or potential impacts to Wildlife.

For the early phases of an incident, the WRP should include, at minimum, a description of the initial approaches for Wildlife impact assessment (e.g., reconnaissance and monitoring activities). This section of the WRP will be revised as an incident evolves. Where appropriate, aspects of Wildlife management and response may warrant standalone plans that could be appended, and referenced in this section (e.g., detailed plans for Wildlife rehabilitation).

#### 4.5.1 Operational Objectives

This section briefly describes the primary objectives for the activities that will be implemented during the operational period(s) this plan is expected to apply to until its next iteration. Objectives will consider the ethical considerations in context with situational, technical, and financial feasibility of implementation (IPIECA 2014). Objectives will change based on Wildlife concerns as well as personnel and equipment resource availability. These objectives form the basis for the nature and scope of activities described in this section of the WRP.

#### 4.5.2 Initial Wildlife Impact Assessment (0 to 24 Hours)

In order to effectively plan for and direct Wildlife response efforts, an Initial Wildlife Impact Assessment needs to be conducted as early in the incident response as possible, to determine:

- existing information on Wildlife and habitats
- current/initial estimates of Wildlife impacts
- projection of potential impacts to Wildlife
- initial Wildlife response recommendations
- initial habitat protection recommendations
- initial resource, personnel, equipment, and facility requirements

As with all phases of a response, the Initial Wildlife Impact Assessment must be completed in consideration of the health and safety of response personnel and adhere to all incident-specific health and safety requirements (see <u>Section 4.7</u>).

#### 4.5.3 Reconnaissance Surveys (24 to 48 Hours)

Reconnaissance surveys should be conducted in a timely manner on a large geographic scale to assess the outer limits of the incident. These surveys serve to obtain current information on impacted habitats, areas of special concern (e.g., colonial nesting areas) and the abundance and distribution of Wildlife within the general area of the incident, recognizing that Wildlife movements may extend beyond the geographic limits of the incident area. Initial reconnaissance surveys should take place as early in the response as possible to determine current conditions and inform potential response priorities and strategies. In all cases, reconnaissance should extend, at minimum, to the expected geographic limits of the incident area, recognizing those boundaries may change as the incident progresses. Reconnaissance surveys may be conducted on a recurring basis to inform response activities (e.g., deterrence and dispersal, Wildlife capture), or if the situation of the incident changes (e.g., following a

storm). Reconnaissance surveys help identify the most suitable approaches for the surveillance or *monitoring* phase of the response. Reconnaissance may occur from land, boat, or air. Reconnaissance surveys are not systematic and the goal is not to precisely assess Wildlife densities but rather to conduct informal surveys to rapidly assess the distribution of impacted, or potentially impacted, Wildlife and habitats for a prompt response.

Primary objectives of reconnaissance surveys are to:

- determine the geographic scale of the incident
- identify Wildlife and habitats that have already been impacted
- estimate relative abundance and distribution of Wildlife with potential to be impacted
- evaluate key habitats of importance to Wildlife with potential to be impacted
- inform development of appropriate response strategies
- inform mitigation activities to minimize further damage to Wildlife
- inform suitability of various survey methods (e.g., shore, boat, or aerial surveys) for subsequent surveillance or monitoring for the duration of the incident
- inform Incident Command on the status of known or potential impact on Wildlife

If impacts to Wildlife or their habitats are known or anticipated, an approach for systematically surveying and monitoring Wildlife should be developed and articulated in the WRP (see Section 4.5.4). Standardized protocols have been developed for conducting systematic Migratory Bird surveys during an emergency response in Canada and are summarized in the *Guidance and Protocols for Wildlife Surveys for Emergency Response* (ECCC-CWS 2022a). The following stages of a Wildlife response (Sections 4.5.5 to 4.5.10) should be developed and implemented by trained and qualified personnel under the supervision of the Wildlife Branch Director in the Wildlife Branch and/or Wildlife Technical Specialist(s) in the Environmental Unit, depending on the structure of the response (see also Section 3.1).

#### 4.5.4 Surveillance (Monitoring) Surveys (48 to 72 Hours and Onwards)

If impacts to Wildlife or their habitats are known or anticipated, Wildlife Branch will develop a systematic surveillance (monitoring) survey program with an appropriate temporal and geographic scope. If surveillance is required, the RP will secure qualified personnel to develop and execute the program and who will report to Wildlife Branch Director and/or Wildlife Technical Specialist(s). The methods and general approach(es) may be described in strategic WRPs and ECCC-CWS can advise on survey design and implementation for incident-specific WRPs, consistent with the *Guidance and Protocols for Wildlife Surveys for Emergency Response* (ECCC-CWS 2022a).

Primary objectives of surveillance surveys are to:

- monitor and refine the identification of Wildlife and habitats in the impacted area
- monitor and identify areas where Wildlife would be potentially at risk from further impacts
- monitor and refine estimates of abundance and distribution of Wildlife in the impacted area
- monitor and estimate Wildlife densities for damage assessment
- monitor and estimate number of dead and moribund Wildlife affected by incident
- identify areas where affected Wildlife can be collected
- inform other response activities such as habitat protection and Wildlife deterrence and dispersal
- inform Incident Command

Implemented throughout the response in accordance with the plan, data collected during surveillance provides critical response information and can also be used to document damage assessment following the incident.

#### 4.5.5 Deterrence and Dispersal

For some incidents, deterrence and dispersal can be an effective early means to deter Wildlife from moving into or near the incident area and coming into contact with contaminants. Use of these techniques can also be helpful in excluding Wildlife from impacted areas throughout the response phase. Deterrent devices used to disperse Wildlife include both visual and auditory techniques and range in their effectiveness depending on the species, number of individuals, time of year, and habitat where the incident occurs.

If deterrence or dispersal is required or recommended, the RP will retain a qualified and, if applicable, authorized WRO to develop and execute a Wildlife deterrence and dispersal program. In the absence of an RP, the Lead Agency may develop and execute a Wildlife deterrence and dispersal program. Guidance to conduct activities related to deterrence and dispersal are outlined in Lehoux and Bordage (2000), with revisions and updates in development by ECCC-CWS. Other guidance to consider in the development of deterrence and dispersal tactics for WRP include Gorenzel and Salmon (2008) and IPIECA (2017). Deterrence will be conducted only by appropriately trained personnel, and under direct guidance and supervision (as required) from the Wildlife Branch Director and/or Wildlife Technical Specialist(s). A WRP may also outline protocols for Wildlife Technical Specialists in the field to monitor and document the use and effectiveness of deterrence and dispersal techniques so that updates may be made to subsequent WRPs. ECCC-CWS may provide guidance on deterrence and dispersal strategies and may also supervise deterrence and dispersal techniques for habitats or species that are particularly sensitive to these types of response measures (e.g., in proximity to breeding colonies). Strategic WRPs may outline a set of applicable techniques for a particular industry or facility, whereas an incident-specific WRP may then specify actions to be put in place given the species observed and environmental conditions at the time (e.g., weather).

Deterrence activities should be determined on a species-specific and location-specific basis that considers the following factors:

- What is the location and/or the extent of the spill
- Where are alternative species-appropriate habitats that birds can be dispersed to
- What species are present or likely to be at risk
- What is the life history status of the birds present (e.g., roosting, staging, breeding)
- What qualified personnel and equipment is available with experience and knowledge for deterrent use and Wildlife dispersal
- What are the environmental conditions
- Can the deterrence and dispersal plan be enacted in a safe manner for response personnel and Wildlife

#### 4.5.6 Exclusion, Pre-emptive Capture, and Relocation

WRPs often implement measures designed to pre-emptively limit the potential for Wildlife to become impacted during Pollution Incidents. Often, marine, aquatic and terrestrial Wildlife can be excluded from areas that are known or have potential to become impacted through a combination of mechanical and physical techniques designed to dissuade habitat use (e.g., visual or acoustical deterrents, fence or net installation, physical habitat modification). Pre-emptive Wildlife capture and relocation similarly seeks to collect Wildlife before they are impacted during a Wildlife Emergency. Planning for Wildlife collection

requires considerations for capture, transport, holding, and release strategies. If pre-emptively captured Wildlife need to be contained for a period of time, a WRO authorized to carry out these activities must be identified to provide appropriate species-specific housing, nutritional support, and medical care (if necessary) for a potentially extended period. Guidance and protocols on pre-emptive capture and care for Wildlife during a Pollution Incident are described in the *Guidelines for the Capture, Transport, Cleaning, and Rehabilitation of Oiled Wildlife* (ECCC-CWS 2022b). Where appropriate, the WRP should describe plans for Wildlife collection and relocation activities.

#### 4.5.7 Wildlife Capture, Transport, Rehabilitation, Release, and/or Euthanasia

This section of the WRP will be broken down into detailed phases, each of which are described briefly in <u>Table 3</u>. Planning for these activities may evolve over the course of the incident to include details on the number of monitoring and field staging facilities, capture procedures, rehabilitation facilities, as well as coordination of rehabilitation personnel.

The RP should retain a qualified and authorized WRO to develop and implement these phases of Wildlife response. These programs will adhere to the *Guidelines for the Capture, Transport, Cleaning, and Rehabilitation of Oiled Wildlife* (ECCC-CWS 2022b), *Guidelines for Establishing and Operating Treatment Facilities for Oiled Wildlife* (ECCC-CWS 2022c), as well as an area-specific or incident-specific Health and Safety Plan. Not all phases will be applicable or readily implemented during a response, but all may be considered as options when developing a strategic WRP, and later refined in an incident-specific WRP.

Table 3. Phases of Wildlife Capture, Transport, Rehabilitation, Release, and/or Euthanasia

Phase	Objectives
Pre-emptive Capture	<ul> <li>The capture of Wildlife that is at risk of being impacted</li> <li>Transport of Wildlife to a holding facility</li> </ul>
Capture	<ul> <li>The capture of impacted Wildlife</li> <li>Transport of Wildlife to Field Stabilization Site or Oiled Wildlife Rehabilitation Centre</li> </ul>
Field Stabilization	<ul> <li>Physical evaluation</li> <li>Removal of gross contaminants</li> <li>Thermoregulatory support</li> <li>Fluid therapy and nutritional support</li> <li>Address life threatening conditions</li> <li>Euthanasia evaluations based on established criteria and best practices</li> </ul>
Transportation	Transport of contaminated animals from field or Field Stabilization Site to an Oiled Wildlife Rehabilitation Centre
Processing	<ul> <li>Evidence collection</li> <li>Birds given individual, temporary band</li> <li>Feather/fur sample</li> <li>Photograph</li> <li>Individual medical record</li> </ul>

Phase	Objectives	
Intake	<ul> <li>Medical examination, triage, and treatment plan development</li> <li>Critical care concerns addressed</li> <li>Euthanasia evaluations based on established criteria and best practices</li> </ul>	
Triage	Ongoing euthanasia and treatment plan evaluation based on medical health status	
Euthanasia	Euthanize Wildlife that are assessed by the WRO as not being good candidates for rehabilitation or survival	
Stabilization	<ul> <li>Fluid, nutritional and medical stabilization of impacted animals</li> <li>48–72 hours period</li> <li>Prepare animals for cleaning process</li> </ul>	
Cleaning	<ul> <li>Removal of all contaminants from an impacted animal by washing</li> <li>Removal of the cleaning agent by rinsing</li> <li>Drying cleaned and rinsed animal</li> </ul>	
Conditioning	Restoring waterproofing and physical condition	
Release	<ul> <li>Federal banding of individual animals</li> <li>Consider additional tracking devices on some birds to monitor post-release</li> <li>Release of cleaned, waterproof animals into a clean environment</li> </ul>	
Post-release Monitoring	<ul> <li>Determining the effectiveness of rehabilitation of Wildlife impacted during a Pollution Incident</li> <li>Monitoring the clean Wildlife's condition and activities</li> <li>Following short-term and long-term survival and breeding status following rehabilitation</li> </ul>	

#### 4.5.8 Wildlife Carcass Collection Procedures

Dead Wildlife should be removed from the environment to avoid attracting scavengers to the site and secondary contamination of Wildlife. The responsibility for the collection and documentation of dead Wildlife is primarily the responsibility of the Wildlife Branch and is completed under the supervision of authorized organizations (e.g., Wildlife Enforcement Directorate) and personnel with appropriate permits. Protocols for Wildlife collection, storage and documentation will be developed. Wildlife recovery personnel will retrieve dead Wildlife as part of daily activities. Dead Wildlife observed by the public can be reported to a 24-hour hotline (see Section 4.6.1). Members of the public must not pick up dead Wildlife but rather report them to the hotline. The Wildlife Branch will work with the Information Officer to develop appropriate messaging.

Carcass collection information will be used to:

- refine the geographic scale of the incident
- determine the cause of death if the source is unknown
- minimize damage and exposure to unaffected Wildlife by removing affected Wildlife from the environment
- minimize potential for harm or exposure by the public who participate in hunting activities or are supporting aspects of the response

- support appropriate response strategies for the treatment of affected Wildlife
- obtain a minimum number of casualties for damage assessment purposes
- obtain specimens/samples for legal enforcement activities or reporting requirements
- inform Incident Command

These procedures will also outline requirements necessary for proper chain of custody and storage of specimens. Chain of custody, and other record-keeping forms, will be attached as appendices to the WRP.

For additional guidance on collecting dead Wildlife during incidents, see the *Guidance and Protocols for Wildlife Surveys for Emergency Response* (ECCC-CWS 2022a).

#### 4.5.9 Waste Management

Plans for decontamination and disposal of waste materials will be developed. Waste and secondary pollution should be minimized at each step of the Wildlife response. During the various phases of Wildlife cleaning (holding pen, carcass wrapping), waste will be created. Washing Wildlife will cause waste water (e.g., oil with detergent), which will need to be managed (through existing Waste Management Plans or by establishing additional plans as needed). Medical waste (e.g., syringes and gloves) should be considered. The response plan will identify the legislation and the authorities responsible for waste management.

#### 4.5.10 Demobilization

Regardless of the scale of a Wildlife Emergency, the WRP will describe any processes or considerations for demobilizing Wildlife response activities. As appropriate, demobilization will be scaled in accordance with the size of Wildlife response (e.g., decreased intake of contaminated Wildlife) and must be approved by the Incident Command.

This section of the plan will discuss, as applicable:

- processes for demobilizing equipment, facilities, and personnel
- processes for ongoing involvement in the ICP or post-response impact assessment and monitoring
- processes for chain of custody of data to support enforcement decisions
- processes by which the RP can continue to receive advice and support from ECCC-CWS

## 4.6 Information Management and Reporting

This section of a WRP should describe how information collected throughout the operational periods of the WRP would be managed, organized, vetted, and reported on. It should include:

- the type of data being collected (e.g., inventory, photos, videos, GIS)
- the personnel that will collect, organize, and vet the data
- the process for maintaining data records during and after the incident
- the process for integrating Wildlife data and activities into an incident information system (often referred to as the Common Operating Picture) within an ICP
- who data will be reported to, including the type and frequency of reports (e.g., daily email tabular summaries to the Environmental Unit Leader)
- how information is disseminated to agencies responsible for overseeing response

#### 4.6.1 Wildlife Reporting From the Public (Wildlife Hotline)

Within the initial phases of an ICP being established where there are potential impacts to Wildlife, ECCC-CWS should ensure that reports of impacted Wildlife are directed to the Environmental Unit by way of a 24-hour hotline (or other reporting mechanism created for an incident). The contact information and instructions to the public for the 24-hour hotline should be outlined in the WRP. This may include the use of already existing environmental emergencies reporting systems, or the development of new hotlines as required for the scale of the incident. The Wildlife hotline may also serve as a platform to relay incident-specific safety information to the public (e.g., avoiding direct contact with contaminated Wildlife).

#### 4.6.2 Media Relations

Media statements help to inform the public and raise awareness regarding Wildlife concerns and treatment, as well as public safety. The WRP should identify how Wildlife response activities will be reported to the public through media statements, and who within the Environmental Unit or Wildlife Branch are responsible for informing them. Generally, Wildlife Branch Response Director and the incident's Information Officer will jointly develop these statements, with relevant input from Wildlife Technical Specialist(s) and/or Environmental Unit Lead. Where appropriate, public statements involving Wildlife will also be vetted and approved by the ECCC-CWS technical specialists, Media Relations, and the Regional Director.

#### 4.6.3 Permits Reporting

Certain permits which may be issued prior to or during an incident may also have reporting requirements. Most ECCC-CWS issued permits require reporting of activities within 30 days of the permit expiry.

## 4.7 Health and Safety

Responder safety is of paramount importance when initiating Wildlife response activities. Activities recommended and implemented as part of a WRP will adhere to the incident-specific health and safety plan and be identified in consultation with the Incident Safety Officer. A brief overview of health and safety considerations and requirements will be described in the WRP, with specific mention of Wildlife responder personal protective equipment, zoonoses, and site safety and security (including areas off limits to Wildlife responders). This section will evolve over the course of the incident.

#### 4.7.1 Personal Protective Equipment

For Wildlife management and response activities proposed in a WRP, responders will have appropriate training and equipment for safely operating in shoreline, marine, or aerial environments (depending on incident location and response activities) and for contaminated Wildlife handling within a rehabilitation setting. Responders will have appropriate equipment and clothing to operate for extended periods and that protect against environmental exposure or incident-specific conditions. Basic personal protective equipment recommended for Wildlife management and monitoring activities includes:

- eye protection (e.g., sunglasses, goggles, safety glasses, or face shield)
- oil-resistant rain gear or oil protective clothing (e.g., coated Tyvek, Saranex, etc.)
- water and oil resistant hand protection (e.g., neoprene or nitrile rubber)
- waterproof and oil resistant non-skid boots; steel-toes may be required under the incidentspecific health and safety plan
- hearing protection (muff or ear plug type)

- personal flotation device when working on, near, or over water
- air monitoring device when appropriate
- specific gear appropriate for work where personnel are or may be submersed in water (wet suits, dry suits, survival gear)
- species-specific capture and protective gear (welding gloves, steel toed boots etc.)

The above list should not be considered comprehensive or applicable to all incidents. Additional incident-specific and specialized equipment may be required for other aspects of Wildlife response and will be developed in consultation with WROs and the Safety Officer.

#### 4.7.2 Zoonoses

Zoonoses are infectious diseases that may be transmitted between animals and humans under natural conditions. Personnel handling or coming into contact with Wildlife are at risk of zoonotic disease exposure. Veterinarians, technicians, response personnel, Wildlife handlers, and other animal care personnel who come into direct or indirect contact with Wildlife or any body fluids are at risk of contact with disease agents that may have zoonotic potential. Organisms that may cause or transmit zoonotic diseases include many classifications from viruses, fungi, and bacteria to internal and external parasites. The WRP will describe biosecurity practices that will be employed in all aspects of Wildlife response to reduce risk of disease transmission.

#### 4.7.3 Biosecurity

Biosecurity is a set of preventative measures that reduce the risk of transmission of infectious diseases, pests, and invasive species. Where there is potential for response measures (both overall incident response and Wildlife-specific response) to contribute to issues involving biosecurity, the WRP will outline a suite of measures to control for these risks.

## 4.8 Personnel Requirements

There are many personnel that could be involved in various aspects of WRP implementation. Certain roles, responsibilities, or authorized activities require various types of training or technical expertise.

Where applicable, the WRP will specify which activities individuals with specific training or expertise can complete. This may include outlining training standards and/or experience that may be required for specific industries, areas, or facilities. Industries and Response Organizations should consult with regional ECCC-CWS staff for guidance on relevant standards.

# 4.9 Facility and Equipment Requirements

As part of planning and implementing Wildlife response measures outlined in a WRP, specific equipment and facility requirements may need to be developed. The level of detail of these requirements will vary by the scale of the incident and may be more appropriately described in documents appended to the WRP. Components of equipment and facility considerations may include:

- the type and amount of equipment required
- means of transportation to support Wildlife response elements
- requirements for utilities, waste management, and security
- the nature of equipment or facility requirements (e.g., temporary, mobile, permanent)
- sources of supplies if known

Additional information to support equipment and facility planning is outlined in the *Guidelines for Establishing and Operating Treatment Facilities for Oiled Wildlife* (ECCC-CWS 2022c).

# 5.0 Evaluating Wildlife Response

### 5.1 Evaluation and Review

WRPs should be implemented and evaluated for their effectiveness within a context of adaptive management, where the results are used to refine future iterations (IPIECA 2014, Hebert and Schlieps 2018). Following a Wildlife Emergency, WRP developers and implementers should debrief on strengths and weaknesses of the plan, lessons learned, and gaps or areas for improvement (particularly for strategically developed activity- or area-based WRPs). Evaluation of the WRP should consider a) ease of implementation, b) efficiency of implementation, c) areas of practice that were or were not included, and d) whether the WRP supported the desired response outcome(s), business and legal requirements. ECCC-CWS may be consulted in this review and assist with recommendations for refinement.

## **5.2 Emergency Exercises**

Emergency exercises are important for testing the effectiveness of WRPs, identifying potential gaps, and ensuring activity-, area- or incident-specific considerations are planned for in advance of an actual incident occurring (IPIECA 2014). Exercises also allow for government and industry partners to work together and familiarize themselves with the personnel and resources available to support Wildlife response activities. Exercises can also be an excellent means to provide training, or to test certain response strategies in a controlled setting.

Emergency exercises can take place in several formats: notifications, tabletop, field drills, and participation in the Environmental Unit or Wildlife Branch of an ICP. Each exercise will be planned with specific Wildlife response focused objectives in mind, and may center on testing particular aspects of the WRP. WRPs should be updated and revised to incorporate identified gaps and lessons learned into the plans.

# 6.0 Custodian

The custodian for the *Guidelines for Wildlife Response Plans* and any amendments thereto is the:

Director General, Regional Operations Directorate ECCC-CWS ECCC

The approval of future updates is vested to the Director General, Regional Operations Directorate, ECCC-CWS.

# 7.0 Acknowledgements

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# Appendix A: Wildlife Emergency Response Plan Example Template

The following is a recommended outline for a Wildlife Response Plan. To obtain a complete, annotated template, please contact your regional Canadian Wildlife Services Wildlife Emergency Response Coordinator.

#### **Recommended Table of Contents**

- 1.0 Introduction
- 2.0 Agency Notification Procedures
- 3.0 Regulatory Requirements
  - 3.1 Permits and Authorizations
- 4.0 Resources at Risk
  - 4.1 Geographic Extent
  - 4.2 Migratory Bird Sensitivities
  - 4.3 Species at Risk Sensitivities
    - 4.3.1 Avian Species at Risk
    - 4.3.2 Other Species at risk
  - 4.4 Habitat Sensitivities
  - 4.5 Wildlife Observations
- 5.0 Wildlife Management and Response
  - 5.1 Operational Objectives
  - 5.2 Initial Wildlife Impact Assessment
  - 5.3 Reconnaissance Surveys
    - 5.3.1 Objectives
    - 5.3.2 Survey Methods
    - 5.3.3 Survey Results
  - 5.4 Surveillance (Monitoring) Surveys
  - 5.5 Deterrence and Dispersal
  - 5.6 Exclusion, Pre-emptive Capture, and Relocation

- 5.7 Wildlife Capture, Transport, Rehabilitation, Release, and/or Euthanasia
- 5.8 Wildlife Carcass Collection Procedures
- 5.9 Waste Management
- 5.10 Demobilization
- 6.0 Information Management and Reporting
  - 6.1 Wildlife Reporting from the Public (Wildlife Hotline)
  - 6.2 Media Relations
  - 6.3 Permits Reporting
- 7.0 Health and Safety
  - 7.1 Personal Protective Equipment
  - 7.2 Zoonoses
  - 7.3 Biosecurity
- 8.0 Personnel Requirements
- 9.0 Facility and Equipment Requirements
- 10.0 Additional Information
- 11.0 Literature Cited
- Appendix A: Wildlife Permits
- Appendix B: Images of Common Species
- Appendix C: Structure, Roles, and Responsibilities of the Wildlife Branch
- Appendix D: Example Datasheet of Wildlife Sightings

# Appendix B: Example Checklist of Wildlife Emergency Activities

Table B.1. Example Checklist of Activities to Undertake within the initial 24, 48, and 72 hours of a Wildlife Emergency (adapted from Hebert and Schlieps 2018)

Timeline	Responsibility	Action
0-24 Hours	Incident Command/ Unified Command	<ul> <li>Ensure appropriate notifications to relevant government departments and branches</li> <li>Activate an authorized WRO</li> </ul>
	Environmental Unit	<ul> <li>Compile existing information on Wildlife</li> <li>Complete a Resources-at-risk form (i.e., ICS 232)</li> <li>Initiate Initial Wildlife Impact Assessment</li> <li>Initiate deterrence and dispersal strategy</li> </ul>
24-48 Hours	Incident Command/ Unified Command	<ul> <li>Establish a Wildlife Branch under the Operations Section of the ICP</li> <li>Designate a Wildlife Branch Director</li> </ul>
	Environmental Unit and/or Wildlife Branch	<ul> <li>Mobilize the WRO</li> <li>Continue Initial Wildlife Impact Assessment</li> <li>Conduct Reconnaissance Survey</li> <li>Refine deterrence and dispersal strategy</li> <li>Develop Wildlife Branch organization chart</li> <li>Establish a Wildlife hotline</li> <li>Initiate incident-specific WRP</li> <li>Initiate requests for resources (personnel, supplies, facilities, equipment)</li> <li>Identify Wildlife response health and safety requirements</li> <li>Ensure ongoing notifications and updates to relevant government department contacts</li> <li>Identify subject matter experts that might support the ICP</li> </ul>

Timeline	Responsibility	Action
48-72 Hours	Wildlife Branch and/or WRO	<ul> <li>Coordinate with the WRO to develop or modify an existing WRP, and a process for WRP implementation</li> <li>Develop plan for ongoing monitoring</li> <li>Conduct surveillance and monitoring surveys</li> <li>Determine locations for field stabilization</li> <li>Establish field staging areas</li> <li>Refine incident-specific WRP</li> <li>Develop internal and external communications with the Information Officer and departmental communications personnel</li> <li>Ensure ongoing notifications and updates to departmental contacts</li> </ul>