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REPORT on the PILOT SURVEY OF BUSINESS TERMINATIONS IN CANADA, 1998



submitted to:

Industry Canada ESBO 235 Queen Street Ottawa, Ontario K1A 0H5

submitted by:

Statistics Canada
Small Business and Special Surveys Division
Jean Talon Building, 10th Floor
Ottawa, Ontario
K1A 0T6

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I. BACKGROUND.

In March of 1999, the Small Business and Special Surveys Division (SBSSD) of Statistics Canada undertook a pilot survey of business terminations in Canada on behalf of the Entrepreneur and Small Business Office (ESBO) of Industry Canada.

The purpose of the Pilot was to assess the feasibility of conducting a full-scale survey of business terminations in Canada. The information collected by the survey would provide ESBO with data on the reasons for business exits and the factors that contribute to business exits. The results of the Pilot were expected to determine the feasibility (i.e. the amount of time and resources required to trace the target population) and cost of a full-scale survey. Also, the Pilot was expected to provide information on improving tracing of business exits, as well as improvements to the questions used to collect the information.

To fulfill the requirements of this study, SBSSD proposed to survey a sample of 100 businesses (with less than 500 employees) that had communicated to Revenue Canada during the last twelve months their intention to cease operations. The Pilot was designed to gather new statistical information on the number of businesses that terminate their operations, the financial situation of the business prior to termination, the factors contributing to the closure, the profile of the owner, and the kind of assistance that might have helped the business to survive.

The project was managed by the Small Business and Special Surveys Division and supported by the Business Survey Methods Division (BSMD); the Data Access and Control Division (DACS); the Questionnaire Design Resource Centre (QDRC); the Business Register (BR), and, the Survey Operations Division (SOD) of Statistics Canada.

II. APPROACH USED FOR THE PILOT.

The *Pilot Survey of Business Terminations in Canada, 1998* involved the following major tasks:

 Project planning: Discussion with ESBO and STC suppliers regarding survey process, specifications and costing; contract approval and survey prescription (authorization from Chief Statistician).

- 2. <u>Content and frame development</u>: Elaboration of survey questions; selection of sample; preparation, review and testing of the questionnaire.
- 3. <u>Survey operations</u>: Develop the collection specifications and procedures for survey interviewers; coordinate survey collection, capture and editing.
- 4. <u>Production of Final Report</u>: Review the micro data and carry out the preliminary analysis; prepare final report for ESBO.

III. METHODOLOGY FOR THE PILOT.

SBSSD proposed to survey a sample of 100 businesses with less than 500 employees that ceased operations over the last twelve months. The survey units were drawn from a "pending file" of businesses that stopped remitting their GST or payroll deductions to Revenue Canada. The file contained businesses that had revenues greater than \$30,000 a year (with and without employees). Note: The Business Register Division of Statistics Canada maintains the file.

Given the relatively small sample size and nature of the Pilot project, a telephone interview and questionnaire transcription collection method was used. Using the telephone interview/questionnaire collection method produced significantly better response rates and better quality responses than a mail-out/mail-back questionnaire method.

The collection activities for the Pilot project were carried out in the Edmonton Regional Office. The tools used by the RO interviewers to trace the business terminations in sample included the following: telephone directories; city directories; directory assistance; town clerk; Post Office; and business registries. The interviewers were trained in refusal avoidance and the interviewers were instructed to clarify answers with the respondents, thus reducing response error.

The file used to draw the sample contained approximately 7,500 enterprise records. The number of "100" sampled units was chosen arbitrarily for the pilot study with no guarantee of reliable coefficients of variation (CV). The sample was designed to cover four business employment sizes, nine industry groups and five regions. The actual sample by Business size (number of employees) consisted of:

- √ 33 businesses with no employees
- √ 33 businesses of less than 20 employees
- ✓ 25 businesses with 20 to 99 employees

✓ 9 businesses with 100 to 499 employees

The actual sample by Industry groups consisted of:

- √ 10 businesses in the Primary industries (Logging and forestry, mining, quarries and oil wells)
- √ 11 businesses in Manufacturing
- √ 11 businesses in Construction
- √ 10 businesses in Transportation, storage, communications and other utilities
- √ 11 businesses in Wholesale and retail trade
- ✓ 13 businesses in Finance, insurance and real estate operators
- √ 12 businesses in Business services
- √ 11 businesses in Accommodation, food and beverage services
- ✓ 11 businesses in Other services

The actual sample by Region consisted of:

- ✓ 20 businesses in Atlantic Canada
- ✓ 20 businesses in Quebec
- ✓ 20 businesses in Ontario
- ✓ 20 businesses in the Prairies
- ✓ 20 businesses in British Columbia and the territories

IV. PILOT SURVEY STATUS REPORT.

The actual tracing and telephone survey was carried out by the Survey Operations Division of Statistics Canada during the last two weeks of March 1999. Of the 100 businesses sampled for the *Pilot Survey of Business Terminations in Canada, 1998* there were 69 businesses that were contacted and agreed to be interviewed; 30 businesses, which could not be contacted, and one business that refused to participate.

Table 1 shows the tracing results (i.e. completed, unable to locate) for the *Pilot Survey* of *Business Terminations in Canada, 1998* for the five Canadian Regions (Atlantic, Quebec, Ontario, Prairies, British Columbia and the territories) by four employment size categories (no employees, 1 to 19 employees, 20 to 99 employees, 100 to 499 employees).

| Regions | Status | Employment size | | | | |
|----------|-----------|-----------------|------|-------|---------|-------|
| | | 0 | 1-19 | 20-99 | 100-499 | Total |
| Atlantic | Completed | 6 | 6 | 1 | 0 | 13 |
| | UTL* | 3 | 3 | 1 | 0 | 7 |
| Quebec | Completed | 3 | 4 | 2 | 1 | 10 |
| | UTL | 2 | 2 | 4 | 1 | 9 |
| | Refusal | 1 | 0 | 0 | 0 | 1 |
| Ontario | Completed | 6 | 4 | 4 | 1 | 15 |
| t . | UTL | 0 | 2 | 1 | 2 | 5 |
| Prairies | Completed | 4 | 5 | 5 | 2 | 16 |
| | UTL | 2 | 1 | 1 | 0 | 4 |
| BC | Completed | 5 | 5 | 4 | 11 | 15 |
| | UTL | 1 | 1 | 2 | 1 | 5 |
| Canada | Completed | 24 | 24 | 16 | 5 | 69 |
| | UTL | 8 | 9 | 9 | 4 | 30 |
| | Refusal | 1 | 0 | 0 | 0 | 1 |
| | Total | 33 | 33 | 25 | 9 | 100 |

Table 2 shows the tracing results (i.e. completed, unable to locate) for the *Pilot Survey of Business Terminations in Canada, 1998* for the five Canadian Regions by Industry (Primary industries -logging and forestry, mining, quarries and oil wells; Manufacturing; Construction; Transportation, storage, communications and other utilities; Wholesale and retail trade; Finance, insurance and real estate operators; Business services; Accommodation, food and beverage services; Other services).

| Industry: | Status: | Regions: | | | | | |
|-----------|-----------|----------|----|----|-----|----|-------|
| | | ATL | QC | ON | PRA | BC | TOTAL |
| PRIMARY | Completed | 2 | 0 | 1 | 2 | 1 | 6 |
| | UTL* | 0 | 2 | 1 | 0 | 1 | 4 . |
| MFG. | Completed | 2 | 3 | 2 | 2 | 2 | 11 |
| | UTL | 0 | 0 | 0 | 0 | 0 | 0 |
| CONST. | Completed | 1 | 1 | 2 | 2 | 1 | 7 |
| • | UTL | 1 | 2 | 0 | 0 | 1 | 4 |
| TRANS. | Completed | 1 | 2 | 1 | 2 | 2 | 8 |
| | UTL | 1 | 0 | 1 | 0 | 0 | 2 |
| WHOL/RE | Completed | 2 | 0 | 2 | 1 | 3 | 8 |
| | UTL | 1 | 1 | 0 | 1 | 0 | 3 |
| FINANCE | Completed | 2 | 1 | 1 | 3 | 1 | 8 |
| | UTL | 0 | 1 | 1 | 0 | 2 | 4 |

| | Refusal | 0 | 1 | 0 | 0 | 0 | 1 |
|---------|-----------|------|----|----|----|----|-----|
| SERVICE | Completed | 0 | 1 | 2 | 1 | 1 | 5 |
| | UTL | 2 | 1 | 1 | 2 | 1 | 7 |
| BUS. | Completed | 1 | 1 | 2 | 2 | 2 | 8 |
| | UTL | 2 | 1 | 0 | 0 | 0 | 3 |
| OTHER | Completed | 2 | 1 | 2 | 1 | 2 | 8 |
| | UTL | 0 | 1 | 1 | 1 | 0 | 3 |
| ALL | Completed | - 13 | 10 | 15 | 16 | 16 | 69 |
| | UTL | 7 | 9 | 5 | 4 | 4 | 30 |
| | Refusal | 0 | 1 | 0 | 0 | 0 | 1 |
| | Total | 20 | 20 | 20 | 20 | 20 | 100 |

The 30 cases of "Unable to locate" can be grouped in the following five categories: 1) nineteen cases were "not-in-service" or "wrong" numbers where no further contact information could be found; 2) six cases were "ring-no-answer" and where no further contact information could be found; 3) two cases were "did not return call"; 4) two cases were abandoned following unsuccessful contacts; and 5) one case where contact was out of the country.

Table 3 shows business status (i.e. ceased operations, still active) for the 69 businesses that were traced and responded to the *Pilot Survey of Business Terminations in Canada, 1998*. The table is broken out into the five Canadian Regions and four employment size categories.

| Regions | Status | Employment size | | | | | |
|----------|--------|-----------------|------|-------|---------|-------|--|
| | | 0 | 1-19 | 20-99 | 100-499 | Total | |
| Atlantic | Ceased | 5 | 6 | 1 | 0 | 12 | |
| | Active | 1 | 0 | 0 | 0 | 1 | |
| Quebec | Ceased | 0 | 2 | 1 | 1 | 4 | |
| | Active | 3 | 2 | 1 | 0 | 6 | |
| Ontario | Ceased | 3 | 2 | 3 | 0 | 8 | |
| | Active | 3 | 2 | 1 | 1 | 7 | |
| Prairies | Ceased | 3 | 1 | 1 | 1 | 6 | |
| | Active | 1 | 5 | 3 | 1 | 10 | |
| BC | Ceased | 3 | 4 | 4 | 1 | 12 | |
| | Active | 2 | 1 | 0 | 0 | 3 | |
| Canada | Ceased | 14 | 15 | 11 | 3 | 43 | |
| | Active | 10 | 9 | 5 | 2 | 26 | |
| | Total | 24 | 24 | 26 | 5 - | 69 | |

V. SURVEY HIGHLIGHTS.

Of the 69 respondents to the Pilot survey, 66 answered question **A1** (*What was your position in the business?*). Of these, 26 respondents (or 39.4%) were the sole owner, 7 respondents (or 10.6%) were the majority owner, while 33 respondents (or 50.0%) reported other position. Three respondents did not answer the question (nor any other question except the Comment section). Of the three respondents that refused to answer, the business had never started operations or had ceased operations several years ago.

Below is a table grouping the answers provided by the 33 respondents reporting "Other position" in question A1.

| Other position reported in A1: | Frequency: |
|---|------------|
| Accountant/bookkeeper/controller/lawyer | 12 |
| Shareholder/partner/co-owner | 9 |
| Spouse | 6 |
| Manager/owner/employee | 3 |
| Other response | 3 |

All of the 69 respondents to the Pilot survey answered question **A2** (*Is business still in business?*). Of these, 26 respondents said "Yes" and 43 respondents said "No".

Of the 69 respondents to the Pilot survey, 26 answered one of the seven choices listed in question A3 (*Has business experienced any of the following changes during the last twelve months?*). Of these, 6 respondents reported "Changed company's name", 5 respondents reported "Changed ownership or structure, 7 respondents reported "Temporarily inactive", and 8 respondents reported "Other change". Most of the respondents reporting "Other change" specified "still active". Note: If the respondent answered "Yes" to any of the choices in A3, the interview was ended.

There were a total of 40 respondents (businesses that ceased operations) that answered question **A4** (*Which of the following best describes the nature of the closure of business?*). Almost two thirds (62.5%) of the 40 businesses closed voluntarily without debt or were sold as a going concern. Note: Three respondents (businesses that ceased operations) did not answer question A4 (nor any other question except the Comment section).

There were a total of 29 respondents (businesses that ceased operations) that answered question **A5** (*Which of the following assistance might have made it easier to run a successful business?*). More than one third of the respondents (37.9%) specified

the "Other assistance" category, while 17.2% (or 5 respondents) reported "Loan guarantees" as the type of assistance that might have made it easier to run a successful business.

Below is a table grouping the answers provided by the 11 respondents reporting "Other types of assistance needed" in question A5.

| Other assistance reported in A5: | Frequency: |
|--------------------------------------|------------|
| Loans/grants/assistance | 3 |
| Staff/location | 3 |
| Better economy/lower operating costs | 5 |

There were a total of 36 respondents (businesses that ceased operations) that answered question **A6** (*Which of the following factors have contributed to the termination of business?*). The five most common factors given are: not making enough money; difficulty obtaining financing; too much competition; too much work for profitability; and, unable to reach customers. Almost two thirds of the respondents (63.9%) specified the "Other factor" category.

Below is a table grouping the answers provided by the 23 respondents reporting "Other factors" in question A6.

| Other factors reported in A6: | Frequency: |
|-------------------------------|------------|
| Government burden | 4 . |
| Retired | 5 |
| Cost of doing business/debt | 3 |
| Family obligations/injury | 3 |
| Misc. (incl. not specified) | 8 |

There were a total of 38 respondents (businesses that ceased operations) that answered question **B1** (*In which year did business start operations?*). Of those reporting, eleven businesses (or 39.3%) started prior to 1990, while seventeen businesses (or 61.7%) started operations between 1990 and 1997. Ten respondents said they did not know the date business started operations.

There were a total of 38 respondents (businesses that ceased operations) that answered question **B2** (*In which year did business close its doors?*). Seven businesses ceased operations prior to 1997, seventeen in 1997, and fourteen in 1998. There were a total of 37 respondents (businesses that ceased operations) that answered question **B3** (*What were the total revenues of business during the last 12 months in operation?*). Of those reporting, three businesses had revenues of less than

\$100,000, six businesses had revenues of between \$100,000 and \$1,000,000, and another four businesses had revenues of greater than \$1,000,000. Twenty-four respondents said they did not know the revenues of the last 12 months in operation. One respondent did not answer.

There were a total of 35 respondents (businesses that ceased operations) that answered question **B4** (*What were the total revenues of business during its best year in operation?*). Of those reporting, three businesses had revenues of less than \$100,000 during its best year in operation, ten businesses had revenues between \$100,000 and \$1,000,000, and five businesses had revenues of greater than \$1,000,000 during its best year in operation. Seventeen respondents said they did not know and three respondents did not answer.

There were a total of 38 respondents (businesses that ceased operations) that answered question **B5** (*Has business ever exported its goods or services outside Canada?*). Of these, 3 respondents (or 7.9%) said "Yes" and 29 respondents (or 76.3%) said "No". Six respondents said they did not know.

There were a total of 36 respondents (businesses that ceased operations) that answered question **B7** (*Did business sell to provinces outside its home base?*). Of these, 6 respondents (or 16.7%) said "Yes" and 26 respondents (or 72.2%) said "No". Four respondents said they did not know and two respondents did not answer.

There were a total of 38 respondents (businesses that ceased operations) that answered question **B8** (*Which of the following sources of financing did business use?*). The two top sources of financing are: personal savings (73.7%), and, loans from private lending institutions (42.1%). Almost one fifth of the respondents (18.4%) specified the "Other source" category.

Below is a table grouping the answers provided by the respondents reporting "Other sources" in question B8.

| Other sources reported in B8: | Frequency: |
|-------------------------------|------------|
| Company revenues | 7 |

There were a total of 36 respondents (businesses that ceased operations) that answered question **B9** (Which of the following government services has business used and how useful did you find them?). The four most frequently used government services are: Provincial government, Federal government regional agencies, Internet, and, Program for Export Market Development.

There were a total of 38 respondents (businesses that ceased operations) that answered question **C1**, **C2** and **C3** (*Was the owner of business male or female?/What was the age category of the owner of business when company ceased operations?/What was the highest level of education reached by the owner of business when company ceased operations?). Of these, 31 owners were male and 7 owners were female. Only six businesses (or 15.8%) were owned by persons of less than 40 years of age, whereas, the largest age group was owners between 40 and 49 (12 businesses or 31.6%). Almost half of the owners (or 44.8%) had attended a community college, technical school or university.*

There were a total of 33 respondents (businesses that ceased operations) that answered question **C4** (*Did the owner of business have any other sources of household income during the last year that the company was in business?*). Of these, 16 respondents (or 48.5%) said "Yes" and 17 respondents (or 51.5%) said "No". Five respondents did not answer.

There were a total of 16 respondents (businesses that ceased operations) that answered question **C5** (*What was the sources of household income during the last year that the company was in business?*). Below is a table grouping the answers provided by the 16 respondents.

| Sources of household income in C5: | Frequency: |
|---|------------|
| Savings/investments/GIC's | 6 |
| Wages from other employment | 5 |
| Revenues from other business (incl. Don't | 5 |
| know) | |

There were a total of 20 respondents (businesses that ceased operations) that answered question **C6** (*What was the amount of the household income during the last year that the company was in business?*). Of the businesses reporting, five reported household income of less than \$150,000. Fifteen respondents said they did not know and eighteen respondents did not answer.

There were a total of 37 respondents (businesses that ceased operations) that answered question **C7** (*What is the present occupation of the owner of business?*). Fourteen respondents (37.8%) stated that the owners were employed elsewhere, while ten respondents (or 27.0%) stated that the owners were operating another business, and six respondents (or 16.2%) said that the owners were retired. Four respondents said they did not know and one respondent did not answer.

VI. SUMMARY TABLES.

Twenty-one summary tables related to the questions contained in questionnaire for the *Pilot Survey of Business Terminations in Canada, 1998* are presented in Appendix A of this report. The data has been tabulated for the 69 businesses that participated in the Pilot survey. The tables are:

- Table A1: Status of respondent within company.
- Table A2: Business still operating.
- Table A3: Changes to business status within last 12 months.
- Table A4: Nature of closure.
- Table A5: Assistance that would have eased running business.
- Table A6: Factors contributing to termination.
- Table B1: Year operations started.
- Table B2: Year doors closed.
- Table B3: Revenues in last year.
- Table B4: Revenues in best year.
- Table B5: Exports.
- Table B6: Value of exports.
- Table B7: Sales outside home province.
- Table B8: Sources of financing.
- Table B9: Government services.
- Table C1: Gender.
- Table C2: Age.
- Table C3: Education.
- Table C4: Other sources of household income.
- Table C6: Amount of household income.
- Table C7: Present occupation.

VII. RECOMMENDATIONS.

Based on the higher than anticipated contacts during the tracing phase of the *Pilot Survey of Business Terminations in Canada, 1998,* and based the overall response rates of the pilot survey, the Small Business and Special Surveys Division of Statistics Canada recommends that a full-scale survey of business terminations in Canada be conducted using the questionnaire developed for the pilot survey, the methodology used and the Revenue Canada source files.

The Business Survey Methods Division of Statistics Canada will, upon request, provide ESBO with the number of sample units required to yield a coefficient of variation (CV) of less than 10% for four business employment sizes, five regions, and/or nine industry groups. Note: The disproportionate number of UTL's in certain groups (e.g.: Services) may limit the number of strata or adversely affect the data reliability for certain groupings.

Also, the Small Business and Special Surveys Division will, upon request, provide ESBO with a cost estimate (dependant on the stratification level) for a full-scale survey of business terminations in Canada.

Note: Under departmental policy, Statistics Canada must make an announcement of data availability in Statistics Canada's The Daily. As the survey sponsor, Industry Canada is permitted a limited period of time to review the survey results and must notify Statistics Canada before the announcement can be made. During this period, neither Statistics Canada nor Industry Canada will be permitted to publish or release any survey results.

APPENDIX A:

Table A1: Status of Respondent within Company.

| Respondent Status: | Number reporting | Percentage of total reporting |
|--|------------------|-------------------------------------|
| Sole owner | 26 | 39.4% |
| Majority owner | 7 | 10.6% |
| Minority owner | 0 | 0.0% |
| Operated the business with no ownership position | 0 | 0.0% |
| Other status | 33 | 50.0% |
| Don't know (1) | X | n.a. |
| Did not answer | 3 | n.a. |
| Total reporting A1 | 66 | 100% |

⁽¹⁾ included with "Other status"

Table A2: Business is Still Operating.

| Business Status: | reporting | Percentage of total reporting |
|--------------------------------|-----------|-------------------------------------|
| Yes, the business still exists | 26 | 37.7% |
| No, the business has closed | 43 | 62.3% |
| Total reporting A2 | 69 | 100% |

Table A3: Changes to Business Status within the last 12 Months.

| Changes to Business Status: | Number reporting | Percentage of total reporting |
|--|---------------------|-------------------------------------|
| Changed company's name | Γ 6 | 23.1% |
| Changed ownership or ownership structure | . 5 | 19.2% |
| Relocated | C | 0 |
| Created a new entity in another line of business | | 0 |
| Merged with another company ⁽¹⁾ | > | n.a. |
| Temporarily inactive | 7 | 26.9% |
| Other change | 8 | 30.8% |
| Don't know | C | 0.0% |
| Total reporting A3 | 26 | 100% |

⁽¹⁾ included with "Other change"

Table A4: Nature of Closure of Business.

| Nature of Closure of Business: | Number reporting | Percentage of total reporting |
|--|------------------|-------------------------------------|
| Closed voluntarily without debt at the wish of the owner | 12 | 30.0% |
| Closed voluntarily at the wish of the owner while having debts | 3 | 7.5% |
| Declared bankruptcy ⁽¹⁾ | × | n.a. |
| In receivership | 5 | 12.5% |
| Sold as a going concern | 13 | 32.5% |
| Merged with another business | 3 | 7.5% |
| Other reason ⁽¹⁾ | × | n.a. |
| Don't know reason for closure | 4 | 10.0% |
| Total reporting A4 | 40 | 100% |

⁽¹⁾ included with "Don't know"

Table A5: Assistance that would have Eased Running the Business.

| Type of Assistance: | Number reporting | Percentage of total reporting |
|--|------------------|-------------------------------------|
| More information on the market ⁽¹⁾ | x | n.a. |
| More information on competitors (1) | × | n.a. |
| More information on management skills | 0 | 0.0% |
| Management training | 6 | 20.7% |
| Access to skilled personnel or training programs | 3 | 10.3% |
| Equity capital | 3 | 10.3% |
| Loan guarantees | 5 | 17.2% |
| Other assistance | 11 | 37.9% |
| Don't know | 9 | 31.0% |
| Did not answer | 9 | n.a. |
| Total reporting A5 | 29 | 100% |

⁽¹⁾ included with "Management training"

Table A6: Factors contributing to the termination of the business.

| Factors contributing to termination: | Number repoting | Ranking Scale (1 (median average | lto5) 1 & | Percentage of total reporting |
|---|-----------------|---|--------------|-------------------------------------|
| Not making enough money | 15 | 11 | 1.4 | 41.7% |
| Too much work for the level of profitability | 6 | 2 | 2.0 | 16.7% |
| Unable to reach a sufficient number of customers | 6 | 1 | 2.2 | |
| Difficulty persuading clients to buy ⁽¹⁾ | х | 2 | 2.0 | n.a. |
| Wrong location | 5 | 1 | 2.0 | |
| Too much competition | 7 | 1 | 1.8 | 19.4% |
| Problems managing growth | 5 | 3 | 2.2 | 13.9% |
| Difficulty obtaining financing | 10 | 1 | 1.6 | 27.8% |
| Changing technology ⁽¹⁾ | х | 3 | 3.0 | n.a. |
| Problems with employees (1) | Х | 2 | 2.0 | n.a. |
| Difficulties with business partners ⁽¹⁾ | × | 2 | 2.0 | n.a. |
| Difficulties with suppliers (1) | X | 2 | 2.0 | n.a. |
| Difficulties with the landlord/rent | 10 | 1 | 1.0 | 27.8% |
| It wasn't what I wanted | 4 | 2 | 1.5 | 11.1% |
| Regulatory problems | 3 | 1 | 1.3 | 8.3% |
| Other factor | 23 | 1 | 1.0 | 63.9% |
| Did not answer | 4 | n.a. | n.a | n.a. |
| Total reporting A6 | 36 | | | 100% |
| rotal reporting Ao | | L | | 10070 |

⁽¹⁾ included with "Difficulties with the landlord/rent"

Table B1: Year operations started.

| Year operations started: | Number reporting | Percentage of total reporting |
|--------------------------|---------------------|-------------------------------------|
| | | |
| 1966-1979 | | 13.2% |
| 1980-1989 | . 6 | 15.8% |
| 1990-1991 | 5 | 13.2% |
| 1993-1994 | 5 | 13.2% |
| 1995-1996 | 4 | 10.5% |
| 1997 | 3 | 7.9% |
| Don't know | 10 | 26.3% |
| Total reporting B1 | 38 | 100% |

Table B2: Year doors closed.

| Year doors closed: | Number reporting | Percentage of total reporting |
|---------------------|------------------|-------------------------------------|
| | | |
| 1995 ⁽¹⁾ | X | n.a. |
| 1996 | 7 | 18.4% |
| 1997 | 17 | 44.7% |
| 1998 | 14 | 36.8% |
| 1998 ⁽¹⁾ | х | n.a. |
| Total reporting B2 | 38 | 100% |

⁽¹⁾ Included with "1996".

Table B3: Revenues in last year (C\$).

| Total revenues during the last 12 months in operation | Number reporting | Percentage of total reporting |
|---|---------------------|-------------------------------------|
| | | |
| 0 - \$99,999 | | 8.1% |
| \$100,000 - \$249,999 | 3 | 8.1% |
| \$250,000 - \$999,999 | 3 | 8.1% |
| \$1,000,000 and over | 4 | 10.8% |
| Don't know | 24 | 64.9% |
| Did not answer | • | 1 n.a. |
| Total reporting B3 | 3- | 7 100% |

Table B4: Revenues in best year (C\$).

| Total revenues during best year in operation | reporting | Percentage of total reporting |
|--|-----------|-------------------------------------|
| 0 - \$99,999 | 3 | 8.6% |
| \$100,000 - \$249,999 | 4 | 11.4% |
| \$250,000 - \$999,999 | 6 | 17.1% |
| \$1,000,000 and over | 5 | 14.3% |
| Don't know | 17 | 48.6% |
| Did not answer | 3 | n.a. |
| Total reporting B4 | 35 | 100% |

Table B5: Exports.

| Goods or services exported outside of Canada: | Number reporting | Percentage of total reporting |
|---|---------------------|-------------------------------------|
| Yes, the business has exported | 3 | 7.9% |
| No, the business has never exported | 29 | 76.3% |
| Don't know | 6 | 15.8% |
| Total reporting B5 | 38 | 100% |

Table B6: Value of exports.

| Greatest value of exports in any given year: | Number reporting | Percentage of total reporting |
|--|---------------------|-------------------------------------|
| \$2,000,000 and over ⁽¹⁾ | > | n.a. |
| Don't know | | 100.0% |
| Total reporting B6 | 6 | 100% |

⁽¹⁾ Included with "Don't know".

Table B7: Sales outside home province.

| | reporting | Percentage of total reporting |
|-------------------------------------|-----------|-------------------------------------|
| | | |
| Yes, the business has exported | 6 | 16.7% |
| No, the business has never exported | 26 | 72.2% |
| Don't know | 4 | 11.1% |
| Did not answer | 2 | n.a. |
| Total reporting B7 | l 36 | 100% |

Table B8: Sources of Financing.

| Sources of Financing business used: | | Percentage of total reporting |
|--|----|-------------------------------------|
| Personal savings | 28 | 73.7% |
| Business associates | 3 | 7.9% |
| Loans from a private lending institution | 16 | 42.1% |
| Loans from a Government institution | 4 | 10.5% |
| Other | 7 | 18.4% |
| Don't know | 6 | 15.8% |
| Mark Constitution of the Market of the Constitution of the Constit | ı | |
| Total reporting B8 | 38 | 100% |

Table B9: Government Services.

| Government Services Used: | Number reporting | Scale (1to5) | | Percentage of total reporting |
|---|---------------------|--------------|------|-------------------------------------|
| Federal government regional agencies | 4 | 1 | 2 | 11.1% |
| IRAP | 2 | 4 | 4.0 | 5.6% |
| PEMD | 4 | 3 | 3.0 | 11.1% |
| Provincial Government | 5 | 2 | 2.0 | 13.9% |
| Business development Bank of Canada | 3 | 1 | 2.3 | 8.3% |
| SBLA | 3 | 3 | 3.0 | 8.3% |
| Canadian Community Investment Funds (1) | х | n.a. | n.a. | n.a. |
| Internet | 4 | 1 | 1.0 | 11.1% |
| Canada Business Service Center ⁽¹⁾ | х | 3 | 3.0 | n.a. |
| Other | 4 | 1 | 1.3 | 11.1% |
| No government services used | 23 | n.a. | n.a. | n.a. |
| Did not answer | 2 | n.a. | n.a. | n.a. |
| Total reporting B9 | 36 | | | 100% |

⁽¹⁾ Included with "Other".

Table C1: Gender of Owner.

| Gender of Owner: | reporting | Percentage of total reporting |
|--------------------|-----------|-------------------------------------|
| Male | 31 | 81.6% |
| Female | 7 | 18.4% |
| Total reporting C1 | 38 | 100% |

Table C2: Age of Owner.

| Age of Owner: | reporting | Percentage of total reporting |
|-----------------------------|-----------|-------------------------------------|
| Less than 30 ⁽¹⁾ | x | n.a. |
| 30 to 39 | 6 | 15.8% |
| 40 to 49 | 12 | 31.6% |
| 50 to 59 | 9 | 23.7% |
| 60 and over | 7 | 18.4% |
| Don't know | 4 | 10.5% |
| Total reporting C2 | 38 | 100% |

⁽¹⁾ Included with "30 to 39".

Table C3: Highest level of Education Reached by Owner.

| Level of Education: | Number reporting | Percentage of total reporting |
|--|---------------------|-------------------------------------|
| University graduate | 8 | 21.1% |
| Community College or technical qualification | 9 | 23.7% |
| High school diploma | 3 | 7.9% |
| Elementary or some high school | 9 | 23.7% |
| Don't know | 9 | 23.7% |
| Total reporting C3 | 38 | 100% |

Table C4: Other Sources of Household Income.

| Sources of Income: | Number reporting | Percentage of total reporting |
|--|---------------------|-------------------------------------|
| V the sum of head other possess of income | 16 | 1 |
| Yes, the owner had other sources of income | 10 | 48.5% |
| No, the owner had no other sources of income | 17 | 48.5% 51.5% |
| The state of the s | 17 | |

Table C6: Total of Other Sources of Household Income.

| Range of Other Sources of Income: | Number reporting | Percentage of total reporting |
|-----------------------------------|---------------------|-------------------------------------|
| Less than \$150,000 | | 5 25.0% |
| Don't know | 1: | 5 75.0% |
| Did not answer | 1: | n.a. |
| Total reporting C6 | 2 | 0 100% |

Table C7: Present Occupation of Owner of Business.

| Number reporting | Percentage of total reporting | |
|---------------------|-------------------------------------|--|
| 1 | 0 27.0% | |
| | 0.0% | |
| 1- | 37.8% | |
| | x n.a. | |
| | 0.0% | |
| . 1 | 6 16.2% | |
| | 8.1% | |
| | 4 10.8% | |
| | 1 n.a. | |
| 3 | 7 100% | |
| | reporting | |

⁽¹⁾ Included with "Other".

APPENDIX B:



Statistics Canada

DRAFT (March 12)

SURVEY OF BUSINESS TERMINATIONS IN CANADA, 1999



CONFIDENTIAL when completed. Collected under authority of Statistics Act, Revised Statutes of Canada, 1985, Chapter S19.

label goes here

Initial Call

Hello, my name is from Statistics Canada. We are conducting a survey of businesses with less than 500 employees, that have ceased operations during the last twelve months, May I please speak with the owner or the CEO of <name of business>?

If yes, arrange to complete the interview with the owner or CEO. If no, arrange to complete the interview with the former senior manager, accountant or other officer of the company

Introduction

Statistics Canada is conducting this survey on behalf of the Entrepreneur and Small Business Office of Industry Canada. The purpose of the survey is to gather new statistical information on the businesses that terminate their operations, the financial situation of the business prior to termination, the factors contributing to the closure, and the profile of the owner. The information collected will help the government identify the kind of assistance that might have helped the business to survive.

The data you report are confidential

Statistics Canada is prohibited by law from publishing or releasing any statistics that reveal information obtained from this survey relating to any identifiable business. The data reported on the questionnaire will be treated in strict confidence, used for statistical purposes and released in aggregate form only.

Your participation is important

Participation in this survey is voluntary. However, your cooperation is essential to the accuracy of the information collected. The information you provide will help shape current and future programs.

Further Information

If you have additional questions regarding this survey, please contact Michel Cormier of the Small Business and Special Surveys Division of Statistics Canada by phone at (613) 951-3239 or by FAX at (613) 951-1572.

Tracing and Contact

| Name of contact | Posilion | |
|-----------------|---------------|--|
| Street | | |
| City | Province P.C. | |
| Telephone | Ext. FAX | |



Statistics Canada Statistique Canada



Canadä

Section A: Analysis of the business closure

A1. What was (or is) your position in <name of business>? Were you the ...

Mark one only the following best describes the nature of the closure of <name of business>? Choose all that apply.

| Mark one only |
|---|
| Sole owner |
| 30 Sole Owner |
| 2 Majority owner |
| Minority owner |
| Operated the business with no ownership |
| position position |
| 5 Other Specify: |
| |
| 1-7 Don't Know |

A2. Is <name of business> still in business?

| 3111 | |
|--------------------|--|
| Voc | he business still exists |
| 1 \(\tag{1.00} | ile Dusiiless siili exisis |
| 1.780.2745 | - :::::::::::::::::::::::::::::::::::: |
| No. | e business has closed |
| | e business has closed. |
| | |
| | |
| LE MARTIN CORN | Go to A4 |
| gy from the figure | |
| | Go to A4 |

A3. Has <name of business> experienced any of the following changes during the last 12 months? Choose all that apply.

| | A CONTRACTOR OF SECURIOR SECUR |
|--------------|--|
| | Mark all that apply |
| | |
| S 01 | Changed company's name |
| | Changed ownership or ownership |
| 02 | structure |
| | |
| 03 | Relocated |
| | Created a new entity in another line |
| 04 | of business |
| | |
| 05 | Merged with another company |
| | |
| 06 | Temporarily inactive |
| | |
| 07 | Other change (specify:) |
| | |
| | |
| | |
| . 09 | Don't know |
| | |
| 10 | No change during last 12 months |
| 117738 FE2-4 | I (A) (B) (II USBESEELE EELEVERREE KOMMELÎ |
| _ | ondent answered 'Yes' to any |
| item in | A3, then End interview. |

A5. Which of the following assistance might have made it easier to run a successful business? Choose all that apply.

| Mark a | ll that apply |
|--------|--|
| oi O | More information on the market |
| 02 🔘 | More information on competitors |
| 03 🔘 | More information on management skills |
| 04 🔘 | Managementtraining |
| 05 🔾 | Access to skilled personnel or training programs |
| 06. | Equity capital: |
| 07 🔘 | Loan guarantees |
| 08 | Other assistance (specify:) |
| 09 | |
| | The Control of the Co |
| 10 🔘 | Don't know |

Section A: Analysis of the business closure (cont'd)

A6. Which of the following factors have contributed to the termination of <name of business>? Rank each contributing factor on a scale of 1 to 5, where 1 is very important and 5 is slightly important.

| continue this individuals to the continue of t | and the felter is seen to be a to be an in the case of |
|--|--|
| Factors contributing to termination | Ranking on a scale of 1 to 5 |
| Not a ls a factor factor | Very Slightly important important 3 4 5 |
| Not making enough money 01 02 | 03 04 05 06 07 |
| Too much work for the level of profitability | 10 0 11 0 12 13 0 14 |
| Jnable to reach a sufficient number of customers 16 16 | 17 18 19 20 21 |
| Difficulty persuading clients to buy | 24 0 25 0 26 0 27 0 28 0 |
| Nrong location 29. 30 | 31 32 33 34 35 |
| Foo much competition | 38 39 40 41 42 |
| Problems managing growth | 45 0 46 0 47 48 49 |
| Difficulty obtaining financing | 52 53 54 55 55 |
| Changing technology 58 | 59 60 61 62 63 |
| Problems with employees 64 65 | 66 67 58 99 70 |
| Difficulties with business partners | 73 0 74 0 75 0 77 0 77 |
| Difficulties with suppliers 78 79 | 80 81 82 83 84 |
| Difficulties with the landlord/rent 85 86 | 87 0 88 0 89 0 90 91 |
| it wasn't what I wanted | 94 95 96 97 98 |
| Regulatory problems 100 100 100 100 100 100 100 100 100 10 | 101 102 103 104 109 |
| Other (specify:) | 108 100 110 111 112 |

Section B: Background Information

B1. In which year did <name of business> start operations?

| · · · · · · | PARTON CONTRACTOR |
|-------------|-------------------|
| Year | |
| | 1 |
| | |
| 2 | Don't know |

B2. In which year did <name of business> close its doors?

| Year | |
|------|------------|
| 2 [| Oon't know |

B3. What were the total revenues of <name of business> during the <u>last</u> 12 months in operation?

| | Rev | venues in last year (C\$) | ys.h Mat |
|-----|-----|---------------------------|-------------|
| 1 | \$ | .00 | |
| . 2 | 0 | Don't know | |

B4. What were the total revenues of <name of business> during its best year in operation?

| | Revenues in bes | t year (C\$) |
|----------------------------------|-----------------|--------------|
| λ. ⁽⁵ 35. 1 | \$ | .00 |
| | Daniel Isaani | |
| 2 | Oon't know | |

Section B: Background Information (cont'd)

| 1(| Yes, the business h | nas exported |
|------------|---|-------------------------------|
| 1 | | |
| L | No, the business ha | as never exported |
| • L | | Go to B7 |
| | | |
| 3 | Don't know | |
| | <u> </u> | |
| | | |
| 6. И | /hat was the great | test value of exports |
| n any | given year of <na< th=""><th>me of business>?</th></na<> | me of business>? |
| | Exports (C\$) | |
| | | |
| | | |
| 1 | \$ | .00 |
| 1 | \$ | .00. |
| 1 2 | \$ Don'tknow | .00 |
| 2 | \$ Don'tknow | .00 |
| 2 27. D | | .00 ess> sell to provinces |
| | | ess> sell to provinces |
| | id <name busine<="" of="" td=""><td>ess> sell to provinces</td></name> | ess> sell to provinces |
| | id <name busine<="" of="" td=""><td>ess> sell to provinces</td></name> | ess> sell to provinces |
| | id <name busine<="" of="" td=""><td>ess> sell to provinces</td></name> | ess> sell to provinces |
| | id <name busine<="" of="" td=""><td>ess> sell to provinces</td></name> | ess> sell to provinces |

B8. Which of the following sources of financing did <name of business> use? Choose all that apply.

| Mark all that apply | |
|--|---------------------------|
| A SECTION OF SECTION O | |
| Personal savings | |
| | |
| 2 Business associat | es |
| 1 same from a priva | te lending institution |
| Coansiion a pilva | re lettoring it stitution |
| | |
| Loans from Govern | nment institution |
| Other Specify: | |
| Other Specify: | |
| | The West of the |
| Don't know | |
| | |

B9. Which of the following government services has <name of business> used and how useful did you find them? Rank the ones you have used on a scale of 1 to 5, where 1 is very helpful and 5 is slightly helpful.

| | iku laturu kan dinesan (Apil) | THE WARRE | gagilaga kuntu dagi | cools of the F | | | |
|--|-------------------------------|-----------|---------------------|-----------------------------|--|--|--|
| Government services used | | | Ranking on a | anking on a scale of 1 to 5 | | | |
| | Not used | Used | Very helpful | Slightly helpful | | | |
| | . V | 1 | 1 2 | 3 4 5 | | | |
| Federal government regional agencies (ACOA, CED, FEDNOR, WD etc.) | 01 0:00 | 0 | 03 04 0 05 (| 06 0 07 | | | |
| IRAP (Industrial Research Assistance Program) | 08 | | 10) 11) 12 (|) 13 () 14 () | | | |
| PEMD (Program for Export Market Development) | 15 16 | | 17 0 18 0 19 | 20 21 0 | | | |
| Provincial government | 22 | O(1) | 24 0 25 0 26 | 27 0 28 0 | | | |
| Business development Bank of Canada | 29 30 | ,0 | 31 32 33 | 34 0 35 0 | | | |
| SBLA (Small Business Loans Act) | 36 S | 0 | 38 39 40 | O 41 O 42 O | | | |
| Canadian Community Investment Funds | 43 | | 45 46 47 | O 48 O 49 O | | | |
| Internet | 50 5 | | 52 0 53 0 54 | | | | |
| Canada Business Service Center | 57 5 | 0 | 59 60 61 | 62 63 6 | | | |
| Other (specify:) | 64 6 | | 66 67 68 | O 69 O 70 | | | |
| 71 | | | * | | | | |
| No government services used | | | | | | | |
| Go to C | | | | | | | |

Section C: Information on Owner

Section C is to be answered only by the majority owner of the company. If the respondent is other than the owner, then go to the Comment Section of the questionnaire and End the Interview.

specify.

C5. What was the other sources of

household income during the last year that the company was in business? Please

C1. Was the owner of <name of business>

male or female?

| C2. What was the age category of the owner of <name business="" of=""> when the company coased operations? Choose from one of the categories below. Mark one only</name> | · 医三角性 医二角性 医二角性 医二角性 医二角性 医二角性 医二角性 医二角性 医二 | And the state of t |
|---|--|--|
| cased operations? Choose from one of the categories below. Mark one only | C2. What was the age category of the owner | Specify: |
| Categories below. Mark one only less than 30 4 50 to 59 3 30 to 39 6 60 and over 4 40 to 49 6 Don't know | of <name business="" of=""> when the company</name> | |
| Mark one only less than 30 | · · · · · · · · · · · · · · · · · · · | |
| C6. What was the amount of the household income during the last year that the company was in business? C7. What was the highest level of education reached by the owner of <name <name="" business="" business?="" by="" c7.="" c8.="" c9.="" ceased="" company="" don't="" don't<="" education="" highest="" is="" know="" level="" occupation="" of="" operations?="" owner="" present="" reached="" th="" the="" was="" what="" when=""><th>categories below.</th><th></th></name> | categories below. | |
| less than 30 | Mark one only | |
| C3. What was the highest level of education reached by the owner of <name <name="" business="" business?="" c4.="" ceased="" choices.?="" choose="" company="" did="" from="" graduate="" mark="" of="" one="" only="" operations?="" owner="" the="" university="" when=""> have any other sources of household income during the last year that the company was in business? Yes, the owner had other sources of household income during the last year that the company was in business? The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Canada of the surface of the sources of household income of finished. If you have any comments, I'll be happy to note them: Comments: Canada of the surface of the sources of household income of finished. If you have any comments, I'll be happy to note them: Comments:</name> | | |
| C3. What was the highest level of education reached by the owner of name of business> when the company ceased operations? Choose from one of the choices.? Mark one only University graduate Community college or technical qualification or some university. High school diploma High school diploma Don't know C4. Did the owner of name of business> > name of business> > name any other sources of household income during the last year that the company was in business? Yes, the owner had other sources of household income during the last year that the company was in business? The interview is now finished. If you have any comments, I'll be happy to note them: Community: Thank you for your participation. | 1 O less than 30 50 to 59 | |
| C3. What was the highest level of education reached by the owner of sname of business> when the company ceased operations? Choose from one of the choices.? Mark one only 1. University graduate 2. Community college or technical qualification or some university. 3. High school diploma 4. Elementary or some high school 5. Don't know C4. Did the owner of <name business="" of=""> have any other sources of household income during the last year that the company was in business? C5. What is the present occupation of the owner of <name business="" of=""> company in the color of some only color</name></name> | 2 30 to 39 5 60 and over | company was in business? Provide estimate |
| C3. What was the highest level of education reached by the owner of sname of business> when the company ceased operations? Choose from one of the choices.? Mark one only 1. University graduate 2. Community college or technical qualification or some university. 3. High school diploma 4. Elementary or some high school 5. Don't know C4. Did the owner of <name business="" of=""> have any other sources of household income during the last year that the company was in business? C5. What is the present occupation of the owner of <name business="" of=""> company in the color of some only color</name></name> | Don't know | Other Household Income in last year (C\$) |
| C3. What was the highest level of education reached by the owner of <name business="" of=""> when the company ceased operations? Choose from one of the choices.? Mark one only University graduate </name> | 3 0 40 to 49 6 DUIT KNOW | The state of the s |
| reached by the owner of <name business="" of=""> when the company ceased operations? Choose from one of the choices.? Mark one only 1 University graduate 2 Community college or technical qualification or some university. 3 High school diploma 4 Elementary or some high school 2 Don't know C4. Did the owner of <name business="" of=""> have any other sources of household income during the last year that the company was in business? Yes, the owner had no other sources of household income 2 of household income 2 of household income 3 Don't know Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Thank you for your participation.</name></name> | | \$.00 |
| when the company ceased operations? Choose from one of the choices.? Wark one only \[\text{University graduate} \] \[\text{University graduate} \] \[\text{Quantity University graduate} \] \[\text{Quantity University graduate} \] \[\text{Quantity Comments of the owner of <name business="" of=""> } \] \[\text{Versity Graduate} \] \[\text{Quantity University graduate} \] \[\text{Quantity University graduate} \] \[\text{Quantity Operating another business > } \] \[Quantity</name> | | |
| Choose from one of the choices.? Mark one only | - · · · · · · · · · · · · · · · · · · · | 2 Don't know |
| C7. What is the present occupation of the owner of <name business="" of="">? University graduate </name> | | |
| owner of <name business="" of="">? Community college or technical qualification or some university. </name> | ondose from one of the choices. | OT 1871-11-11 |
| Mark one only Community college of technical qualification or some university. High school diploma Community or some high school Elementary or some high school Community or some high school Elementary or some high school Community or some high school Elementary or some high school Community or some high school Employed elsewhere Cooking for another business to operate Employed elsewhere Cooking for employment. Community | Mark one only | |
| Community college or technical qualification or some university. High school diploma | | owner of stame of business>? |
| or some university. High school diploma | | Mark one only |
| ## Comments Comments Comment | | |
| Elementary or some high school Color Color Color | | Operating another business |
| C4. Did the owner of <name business="" of=""> have any other sources of household income during the last year that the company was in business? C5. Did the owner of <name business="" of=""> have any other sources of household income during the last year that the company was in business? C6. Student Signature Retired Tother (specify) The interview is now finished. If you have any comments, I'll be happy to note them: C6. Comments C6. Comments The interview is now finished. If you have any comments, I'll be happy to note them: Thank you for your participation.</name></name> | | Looking for another business to operate |
| C4. Did the owner of <name business="" of=""> have any other sources of household income during the last year that the company was in business? Yes, the owner had other sources of household income No, the owner had no other sources of household income Comments Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments:</name> | 4 Clementary or some high school | |
| C4. Did the owner of <name business="" of=""> have any other sources of household income during the last year that the company was in business? Yes, the owner had other sources of household income No, the owner had no other sources of household income Go to C7 Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments:</name> | | a Chaptoyed elsewhere |
| As the owner of household income during the last year that the company was in business? Yes, the owner had other sources of household income No, the owner had no other sources of household income Go to C7 Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: | 5 Don't know | Looking for employment |
| As the owner of household income during the last year that the company was in business? Yes, the owner had other sources of household income No, the owner had no other sources of household income Go to C7 Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: | <u>然多的延星简单、基础的设备编码的过去式和过去</u> 。 | |
| during the last year that the company was in business? Yes, the owner had other sources of household income No, the owner had no other sources of nousehold income Go to C7 Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: | | 5 Student |
| business? Yes, the owner had other sources of household income No, the owner had no other sources of household income Go to C7 Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: | | Retired |
| Yes, the owner had other sources of household income No, the owner had no other sources of household income Comments Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Thank you for your participation. | · · · · · · · · · · · · · · · · · · | |
| No, the owner had no other sources of household income Go to C7 Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Thank you for your participation. | business? | 7 Other (specify:) |
| No, the owner had no other sources of household income Go to C7 Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Thank you for your participation. | | |
| No the owner had no other sources of household income Go to C7 Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Thank you for your participation. | | (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) |
| Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Thank you for your participation. | T STORY HOUSE HOUS | |
| Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Thank you for your participation. | 1 Aug 1 Aug 1 Andrew with a state 1 and 1 and 2 and 2 and 3 | Don't know |
| Comments The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Thank you for your participation. | [18] [4] [4] [4] [4] [4] [4] [4] [4] [4] [4 | |
| The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Thank you for your participation. | Go to C7 | |
| The interview is now finished. If you have any comments, I'll be happy to note them: Comments: Thank you for your participation. | | |
| Comments: Thank you for your participation. | Comi | ments |
| Comments: Thank you for your participation. | | |
| Comments: Thank you for your participation. | The interview is now finished If you have an | v comments. I'll be happy to note them: |
| Thank you for your participation. | | y commone, in so nappy to note them |
| | Comments: | |
| | | |
| | | |
| | | |
| | | |
| STC/SBS-524-75157 54401-6073.1: 01-03-1999 Page 4 | Thank you for y | our participation. |
| STC/SBS-524-75157 54401-6073.1: 01-03-1999 Page 4 | | |
| | STC/SBS-524-75157 54401-6073 1: 01-03-1999 Page | e 4 |



Statistique Canada

ÉBAUCHE (mars 12)

ENQUÊTE SUR LES FERMETURES D'ENTREPRISES AU CANADA, 1999



CONFIDENTIEL une fois rempli. Renseignements recueillis en vertu de la Loi sur la statistique, Lois révisées du Canada, 1985, chapitre S-19.

étiquette ici

Premier appel

Bonjour, mon nom est de Statistique Canada. Nous effectuons une enquête auprès des entreprises qui ont cessées leurs activités au cours des derniers douze mois et qui avaient moins de 500 employés. Pourrais-je parler au propriétaire ou au dirigeant de <nom de l'entreprise>?

Si la réponse est oui, prenez les dispositions nécessaires pour interviewer le propriétaire de l'entreprise. Si la réponse est non, prenez les dispositions nécessaires pour interviewer le directeur général, le comptable ou un dirigeant de l'entreprise.

Objet de cette enquête

Statistique Canada effectue la présente enquête pour le compte d'Industrie Canada. L'objectif visé est de produire des nouvelles données statistiques des entreprises qui ont cessées leurs activités ainsi que la situation financière avant qu'elles ferment leurs portes et la raison de fermeture. Les données de ce projet seront utilisées par Industrie Canada pour déterminer quel type d'assistance aurait aidé à faire de l'entreprise une entreprise prospère.

Les renseignements fournis sont confidentiels

La loi interdit à Statistique Canada de publier ou de diffuser toute statistique révélant des informations provenant de cette enquête et se rapportant à des entreprises identifiables. Les données fournies dans ce questionnaire seront traitées en toute confidentialité; elles seront utilisées à des fins statistiques et seront diffusées uniquement sous forme agrégée.

Votre participation est importante

La participation à cette enquête est libre. Toutefois, votre coopération est essentielle pour assurer l'exactitude des renseignements recueillis. Les renseignements que vous fournirez aideront à déterminer l'orientation des programmes actuels et futurs.

Information supplémentaire

Si vous avez besoin d'aide, veuillez communiquer avec Michel Cormier à la Division des petites entreprises et enquêtes spéciales de Statistiques Canada au numéro (613) 951-3239 ou par télécopieur au (613) 951-7141.

Recherches

| Répondant | Titre | `- i * |
|-----------|---|--------|
| Rue | 。 《大學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學學 | |
| Ville | Province Code Postal | |
| Téléphone | Poste | * 8 |



Statistics Canada Statistique Canada



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Section A: Analyse de la fermeture de l'entreprise

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Section A: Analyse de la fermeture de l'entreprise (suite)

A6. Quels étaient les facteurs à l'origine de la fermeture de <nom de l'entreprise> ? Marquer ' toutes les réponses qui s'appliquent, en donnant à chacune une note sur une échelle de 1 à 5, 1 étant très important et 5 un peu important.

| Les facteurs à l'origine de | Échelle de 1 à 5 | | | | |
|--|--|-------------------------------------|--|--|--|
| | ne s'applique s'app pas J | Ilique très peu important important | | | |
| ne faisait pas suffisamment d'argent | 01 02 | 05 05 05 07 | | | |
| trop de travail pour le niveau de rentabil | . A promotion in the strain of | 10 0 11 0 12 13 0 14 | | | |
| incapacité de joindre suffisant de clients | 15 0 16 0 | 17 18 19 20 21 | | | |
| difficulté à convaincre des clients d'ache | eter 22 0 23 0 | 24 25 28 27 28 | | | |
| nauvais emplacement | 29. 30. | 31 32 33 34 35 | | | |
| rop de concurrence | 36 37 0 | 38 39 40 41 42 | | | |
| roblème de gestion de la croissance | 43 0 44 0 | 45 46 47 48 49 | | | |
| difficulté à obtenir un financement | 50 0 51 0 | 52 53 54 55 56 | | | |
| evolution de la technologie | 57 0 58 0 | 55 60 61 82 83 | | | |
| problèmes avec des employés | 64 65 | 66 67. 58 69 70 | | | |
| difficultés avec des partenaires | 71 0 72 0 | 73 74 75 76 77 | | | |
| difficultés avec des fournisseurs | 78 79 0 | 80 81 82 83 84 | | | |
| difficultés avec le propriétaire/le loyer | 85 86 | 87. 88 89 90 91 | | | |
| ce n'est pas ce que je voulais | 92 0 93 0 | 94 95 96 97 98 | | | |
| problèmes de réglementation | 99 0 100 0 | 101 102 103 104 103 | | | |
| autre (préciser.) | 108 0 107 | 108 109 110 111 112 | | | |
| 13° | | | | | |

Section B: Renseignements généraux sur la fermeture

B1. En quelle année <nom de l'entreprise> a t-elle commencée ses activités ?

| Annee | | - "," | | 92. | Tana Tana | |
|----------------|----|-------|------------|-----|--------------|--|
| aucune réponse | ٠. | | : : ! ; | | ÷ | |

B2. En quelle année <nom de l'entreprise> a t-elle cessée ses activités ?

| - | | 1 | | , , , , , , | رة دو دو |
|---|----------------|---|---|----------------|-------------|
| | Année | : | | ÷ .7 | |
| | | | · | Marine. | 7.5 |
| | aucune réponse | | | ` | |

B3. Quels étaient les recettes totales de <nom de l'entreprise> lors de sa dernière année en activité ?

| .00 |
|-----|
| |
| |

B4. Quels étaient les recettes totales de <nom de l'entreprise> pendant sa meilleure année en activité ?

| Recettes pendant meilleure ar | née (\$C) | |
|-------------------------------|-----------|--|
| \$ | .00 | |
| 2 aucune reponse | | |

Section B: Renseignements généraux sur la fermeture (suite)

B8. Quelles sources de financement <nom

de l'entreprise> a t-elle utilisées? Cocher

tout ce qui s'applique.

Cocher tout ce qui s'applique

épargnes personnelles

B5. <Nom de l'entreprise> a t-elle déjà

Non, l'entreprise n'a jamais exporté

'exporté ses biens ou services ?

) Oui

| . Quelle a été la valeur la | a plus élevée de | s | ¹ | rnemental | d'une institi e | |
|---|--|---|--|--|--|--|
| portations au cours d'une | | - | Autre | Préciser: | | |
| Valeur des exportations (0 |)\$) | | , () aucun | e réponse | | [Ka] |
| \$ | .00 | | | | | |
| | | | | | | |
| aucune réponse | | | | | | |
| . <nom de="" l'entreprise=""> a</nom> | t-elle vendu à | | | • | | |
| utres provinces ? | | | | | | |
| Oül | , 93 , 93 | | | | | |
| | | | | | | |
| O Non 3 |) aucune réponse | | | | | |
| | | l | | | | |
| | 12 2 P. | | | | | |
| 以中,集的主义是有" 公司公司基督等"建立30(1) | | | | | | |
| A such a section of | 34 AP3 | ana da Vantur | · | -11 | | 4 |
| À quels services gouve | | | | | | |
| À quels services gouve nsez-vous de ces service 1 à 5, 1 étant très utile et | s? Donner une | | | | | |
| nsez-vous de ces service 1 à 5, 1 étant très utile et | s? Donner une 5 un peu utile. | | | s avez u | tilisés su | rune é |
| nsez-vous de ces service 1 à 5, 1 étant très utile et | s? Donner une | | | s avez u | | rune é |
| nsez-vous de ces service 1 à 5, 1 étant très utile et | s? Donner une 5 un peu utile. ouvernemental | note à ceu | x que vou | s avez u | ttllisés su nelle de 1 à | r une é |
| nsez-vous de ces service 1 à 5, 1 étant très utile et | s? Donner une 5 un peu utile. ouvernemental | note à ceu | x que vou | s avez u Écl | ttllisés su nelle de 1 à | rune é |
| nsez-vous de ces service 1 à 5, 1 étant très utile et Service g | s? Donner une 5 un peu utile. ouvernemental Non | note à ceu | x que vou | s avez u Écl | ttllisés su nelle de 1 à | r une é |
| Service g Organismes régionaux du gour fédéral (APECA, CDE, FEDNOR, DE | s? Donner une 5 un peu utile. ouvernemental Non vernement co. etc.) 01 | note à ceu | x que vou | s avez u Écl | ttllisés su nelle de 1 à | r une é |
| nsez-vous de ces service 1 à 5, 1 étant très utile et Service gr Organismes régionaux du gour | s? Donner une 5 un peu utile. ouvernemental Non vernement co. etc.) 01 | note à ceu | x que vou | s avez u Éci rrès utile | tillisés su | r une é 5 peu u |
| Service g Organismes régionaux du gour fédéral (APECA, CDE, FEDNOR, DE | s? Donner une 5 un peu utile. ouvernemental vernement co. etc.) on the industrielle) | note à ceu | x que vou | s avez u Éci rrès utile | tillisés su | r une é 5 peu u |
| Service g Service g Organismes régionaux du gour fédéral (APECA, CDE, FEDNOR, DE | s? Donner une 5 un peu utile. ouvernemental vernement (O, etc.) the industrielle). os. | note à ceu | ilisé | Écl Écl Très utile | rtilisés su nelle de 1 à | r une é peu u peu u 14 5 |
| Service gr Organismes régionaux du gour fédéral (APECA, CDE, FEDNOR, DE PARI (Programme d'aide à la recherce PDME (Programme des developpement des | s? Donner une 5 un peu utile. Duvernemental Vernement (O, etc.) 01 the industrielle) 08 marchés d'exportation) 5 22 Canada | note à ceu | Ilisé J J J J J J J J J J J J J | Eclifres utile | nelle de 1 à le le de 1 à le de 1 à le le de | 7 une é 5 peu u 4 5 |
| Organismes régionaux du gour fédéral APECA, CDE, FEDNOR, DE PARI (Programme d'aide à la recherche de Gouvernement provincial | s? Donner une 5 un peu utile. Duvernemental Non vernement (O, etc.) 01 the industrielle) 22 Canada 29 otreprises) | note à ceu utilisé Uti 02 03 03 030 | x que vou. ilisé 100 117 24 31 | ÉCI Très utile | ettlisés su nelle de 1 à per le de | 7 une é peu u 4 5 14 5 21 28 |
| Organismes régionaux du gour fédéral (APECA CDE FEDNOR DE PARI (Programme d'aide à la recherc PDME (Programme trovincial Banque de développement du LPPE (Loi sur les prêts aux petites e | s? Donner une 5 un peu utile. ouvernemental vernement io, etc.) 01 che industrielle) 03 marchés d'exportation) 22 Canada 29 ntreprises) 36 | utilisé Uti 02 03 33 357 | ilise 1 24 31 36 38 | Eclaria de la composición del composición de la composición del composición de la co | nelle de 1 à nelle de 1 à nelle de 1 à nelle de 2 à nelle de 2 à nelle de 2 à nelle de 2 à nelle de 3 à nelle de 4 à nelle de 3 à nelle de 4 à nelle de 4 à nelle de 4 à nelle de 5 à nelle de 5 à nelle de 4 à nelle de 5 à nelle | 7 une é 5 peu u 14 5 14 21 28 35 42 |
| Organismes régionaux du gour fédéral (APECA, CDE, FEDNOR, DE PARI (Programme d'alde à la recherc CDME (Programme d'alde à la recherc CDME (Programme d'alde à la recherc CDME). | s? Donner une 5 un peu utile. ouvernemental vernement io, etc.) 01 che industrielle) 03 marchés d'exportation) 22 Canada 29 ntreprises) 36 | note à ceu utilisé Uti 02 03 36 37 44 | x que vou. ilisé 100 117 24 31 | ÉCI Très utile | nelle de 1 à le le de 1 à le de 1 à le le de | 7 une é peu u 4 5 14 5 21 28 |

Passer à C1

aucun service gouvernemental

Section C: Renseignements personnels

Les questions de la Section C doivent être répondues par le propriétaire majoritaire de l'entreprise. Sinon, passer aux "Commentaires" et ensuite terminer l'interview.

| 1 Homme 2 Femme | Préciser: |
|--|--|
| C2. Quel était l'âge du propriétaire de <nom< th=""><th>Figure 1</th></nom<> | Figure 1 |
| de l'entreprise> lorsqu'elle ferma ses portes ? Cocher une case seulement des choix | |
| ci-dessous. | |
| Cocher une case seulement | C6. Quel était le montant de revenu familial |
| 1 moins de30 4 50 to 59 | pendant la dernière année d'exploitation ? |
| 2 30 to 39 5 60 et plus | |
| 3 40 to 49 6 aucune réponse | Autre revenu familiale (C\$) |
| A STATE OF THE STA | \$.00 |
| C3. Quel était le niveau de scolarité du propriétaire de <nom de="" l'entreprise=""></nom> | |
| lorsqu'elle ferma ses portes ? Cocher une | aucune réponse |
| case seulement des choix ci-dessous ? | |
| Cocher une case seulement | |
| | C7. Quelle est la situation professionnelle actuelle du propriétaire de <nom de<="" th=""></nom> |
| 1 O diplome universitaire | l'entreprise> ? |
| études dans un collège communautaire, un collège technique ou une université | Cocher tout ce qui s'applique |
| diplôme d'études secondaires | exploite une autre entreprise |
| études primaires ou études au niveau | |
| secondaire | 2 Cherche une autre entreprise à exploiter |
| aucune réponse | 3 travaille ailleurs |
| | , cherche un emploi |
| OA chlare de l'entreprise à constitut de d'action | |
| C4. <nom de="" l'entreprise=""> avait-elle d'autres sources de revenu familial pendant la</nom> | 5 6tudiant |
| dernière année d'exploitation ? | a à la retraite |
| | |
| Oui | 7 autre (préciser:) |
| | |
| Non (aucunes autres sources de | |
| revenu familiale) | aucune réponse |
| Passer a C/ E | |
| | |
| Comme | entaires |
| | |
| L' interview est terminée. Avez-vous des obse | ervations par rapport à cet entrevue ? |
| Observations: | |
| | |
| | |
| I | |
| | |

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