

Catalogue no. 61F0058XPE

Performance Indicators

61F0053XPE 1998 c. 2

> VOLUME 1: MEDIUM AND



Catalogue no. 61F0058XPE

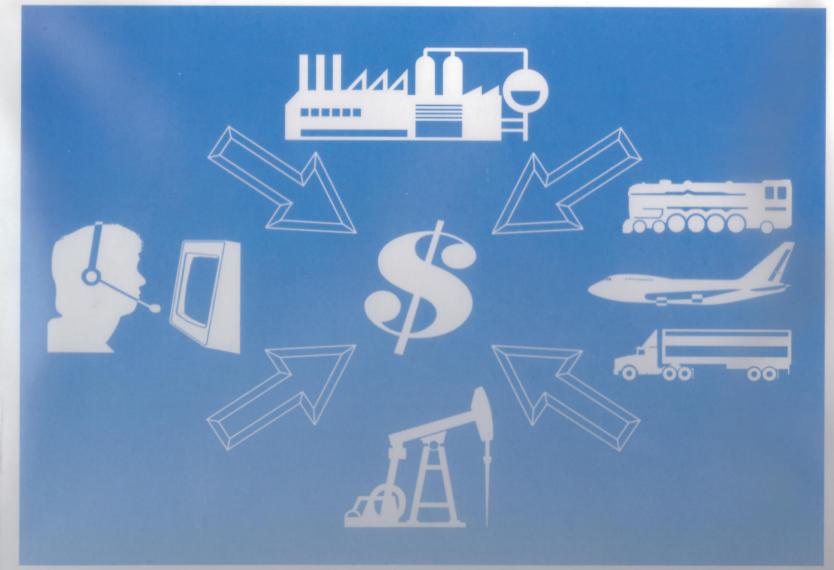
Financial Performance Indicators For Canadian Business

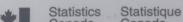
VOLUME 1: MEDIUM AND LARGE FIRMS

(Firms with revenues of \$5 million and over)

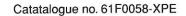
STATISTICS STATISTIQUE
CANADA CANADA

NOV 25 1999'
LIBRARY
BIBLIOTHÈQUE



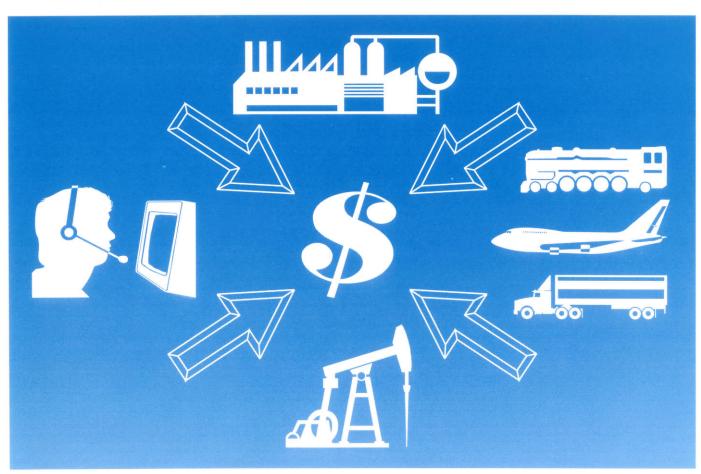








Financial Performance Indicators For Canadian Business





Statistics Canada Statistique Canada Canadä

2 78.

ي . نوع.



Statistics Canada
Industrial Organization and
Finance Division

Financial Performance Indicators for Canadian Business

VOLUME 1

MEDIUM AND LARGE FIRMS
(Firms with revenues of \$5 million and over)

1998 Reference Year

STATISTICS STATISTIQUE
CANADA CANADA

NOV 25 1999

Published by authority of the Minister responsible for Statistics Canada

BIBLIOTHÈQUE

© Minister of Industry, 1999

All rights reserved. No part of this publication may be reproduced, stored in a retrieval system or transmitted in any form or by any means, electronic, mechanical, photocopying, recording or otherwise without prior written permission from Licence Services, Marketing Division, Statistics Canada, Ottawa, Ontario, Canada K1A 0T6.

November 1999

Price: \$200.00

Catalogue no. 61F0058XPE

ISSN

Ottawa

Note of Appreciation

Canada owes the success of its statistical system to a long-standing cooperation involving Statistics Canada, the citizens of Canada, its businesses, governments and other institutions. Accurate and timely statistical information could not be produced without their continued cooperation and goodwill.

Symbols

The following standard symbols are used in Statistics Canada publications:

- .. figures not available.
- ... figures not appropriate or not applicable.
- nil or zero.
- -- amount too small to be expressed.
- p preliminary figures.
- revised figures.
- x confidential to meet secrecy requirements of the Statistics Act.

ACKNOWLEDGEMENTS

This publication was prepared under the direction of:

- Krishna Sahay, Director, Industrial Organization and Finance Division
- Ed Hamilton, Business Finance Statistics Project
- Jeannine D'Angelo, Client Services and Publications

SUPPORT SPECIALISTS

- Vo Vuong
- Hon Yu Fung
- Johanne Desjardins
- Lorraine Chapman
- · Hilary Wojciechowska

The paper used in this publication meets the minimum requirements of American National Standard for Information Sciences - Permanence of Paper for Printed Library Materials, ANSI Z39.48 - 1984.

Table of Contents

	Page
List of industries	4
Statistical tables	8

MEDIUM AND LARGE FIRMS

Revenue \$5 million and over

No.	Industry Name	818.6	
	AGRICULTURE, FISHING, LOGGING AND FORESTRY	SIC-C	Page
001	Logging	2011	
002	Food farming	0611	8
002	1 ood lamling	0121, 0122, 0141,	
003	Cereal grain and oil seed handling	0151, 0161, 0171	10
004	and the contract of the contra	0123	12
005	Other farming Services incidental to farming	0411	14
005	Services incidental to farming	0431	16
(8)	MINING		
006	Petroleum and natural gas exploration and extraction	1011	18
007	Other services incidental to petroleum and natural gas	1099	20
800	Non-ferrous ore mining (except uranium)	2121	22
009	Quarries and sand pits	4481	24
	MANUFACTURING		
010	Fish and other seafood processing, integrated operations	0112, 0119	26
011	Meat, poultry products, milk, bakery products and animal feeds manufacturing	0132, 0134, 0155,	
		0163	28
012	Fruit and vegetable processing	0143	30
013	Meat and poultry processing	0153	32
014	Other food	0131, 0133, 0172,	OL.
		0173, 0174, 0179	34
015	Soft drinks manufacturing, integrated operations	0211	36
016	Brewed, distilled and fermented beverages manufacturing	0221, 0222, 0223	38
017	Sawmill and planing mill products manufacturing	0711	40
018	Other wood products manufacturing	0712, 0713, 0719	42
019	Pulp and paper manufacturing	0811	44
020	Paper boxes and bags manufacturing	0831	46
021	Other paper products manufacturing	0839	48
022	Wood, wood products and paper, integrated operations	0911	50
023	Petroleum exploration production refining and marketing	1051	52
024	Petroleum refining and distributing	1031	54
025	Coal mining and distribution and other fuels production n.e.c.	1111, 1199	56
026	Synthetic resins and plastic products manufacturing	1511	58
027	Rubber products manufacturing (except tires and tubes)	1521	60
028	Primary textiles manufacturing	1611	62
029	Carpets, mats and rugs manufacturing	1621	64
030	Other textile products manufacturing	1629	66
031	Pharmaceutical manufacturing	1721	68
032	Soap, cleaning compounds and toiletries manufacturing	1722	70
033	Paint and varnish manufacturing	1731	72
034	Industrial inorganic chemicals manufacturing	1732	74
035	Other chemicals and chemical products manufacturing n.e.c.	1739	74 76
036	Mining, smelting and refining of non-ferrous metals (except aluminum)	2122	
037	Primary metals products manufacturing	2012, 2013, 2014	78 80
038	Primary steel products, integrated operations (mining and manufacturing)	2021	
039	Aluminum and aluminum products manufacturing and wholesaling	2111	82
040	Non-ferrous metals manufacturing	2123	84
041	Fabricated metal products manufacturing	2211, 2212, 2221,	86

Industry No.	Industry Name	SIC-C	Page
	MANUFACTURING - concluded		
042	Metal heating equipment and plumbing fixtures, fabricated metal	2289	90
043	Agricultural machinery and equipment manufacturing	2511	92
044	Construction, mining and materials handling machinery manufacturing	2521	94
045	Industrial machinery and equipment manufacturing	2531	96
046	Commercial and industrial furniture, machinery and equipment manufacturing	2611	98
047	Scientific and professional apparatus manufacturing	2612	100
048	Motor vehicles and motor vehicles parts and accessories manufacturing	3012	102
049	Motor vehicle parts and accessories manufacturing	3021	104
050	Transportation equipment manufacturing (except motor vehicles)	3111, 3121, 3131,	
	Parameter Control of the Control of	3181, 3182, 3189	106
051	Tires and tubes, integrated operations (manufacturing, wholesaling and	3212	108
052	Household appliances manufacturing	3512	110
053	Electrical industrial products manufacturing	3521	112
054	Other electrical products manufacturing n.e.c.	3539	114
055	Electronic parts and components manufacturing	3611	116
056	Communication equipment manufacturing	3612	118
057	Other electronic equipment manufacturing	3618	120
058	Computer equipment and related services, integrated operations	3631	122
059	Cement, concrete and concrete products manufacturing	4411, 4412, 4413,	
000		4414	124
060	Asbestos and other building materials mining and manufacturing	4421, 4489	126
061	Commercial printing and duplicating services	5511	128
062	Book publishing	5512	130
063	Newspaper publishing and printing	5513	132
064	Other printing and publishing	5514	134
065	Footwear manufacturing	8511	136
066	Clothing and other apparel manufacturing	8521, 8531, 8581	138
067	Household furniture manufacturing	8611	140
068	Jewellery, silverware, clocks and watches manufacturing and wholesaling	8692	142
069	Sporting goods, toys and games manufacturing and wholesaling	8693	144
070	Other consumer goods manufacturing n.e.c.	8698	146
	CONSTRUCTION AND REAL ESTATE		
071	Residential real estate developers and builders	4011	148
072	Residential real estate operators (real estate rentals)	4021	150
073	Non-residential real estate operators	4022	152
074	Real estate developers, builders and operators, integrated operations	4031	154
075	Highway, street and bridge general contracting	4111	156
076	Industrial and heavy engineering general contracting	4121, 4122, 4129	158
077	Electrical and mechanical work	4231, 4232, 4233	160
078	Other special trade contracting	4291, 4299	162
	TRANSPORTATION AND STORAGE		
079	Air transit	4511	164
080	Railway transit	4611	166
081	Water transport carriers	4711	168
082	Services incidental to water transport	4712	170
083	Truck transport (except petroleum)	4811	172
084	Storage and warehousing	5011	174
085	Petroleum and natural gas pipeline transportation and distribution	1021, 1092	176
086	Other services incidental to transport n.e.c.	5019	178

Industry No.	Industry Name	SIC-C	Dome
	COMMUNICATIONS AND UTILITIES	010 0	Page
087	Electricity	1211, 1212	180
088	Telecommunication broadcasting	5711, 5712, 5713,	100
		5714	182
089	Telecommunication carriers	5811	184
090	Natural gas combined wholesaling and retailing	1022	186
	WHOLESALE		
091	Other food products wholesaling	0400	
092	Tobacco products wholesaling	0189	188
093	Agricultural supplies and products wholesaling	0313	190
094	Forest products and lumber wholesaling	0412, 0421	192
095	Paper and paper products wholesaling	0731	194
096	Textile and related products wholesaling	0841	196
	•	. 1631	198
097	Drug and toiletries wholesaling	1741	200
098	Other chemicals and chemical products wholesaling n.e.c.	1749	202
099	Ferrous metals and metal products wholesaling (including hardware)	2291	204
100	Other metals and metal products wholesaling n.e.c.	2299	206
101	Construction, mining and materials handling machinery wholesaling	2522	208
102	Industrial machinery and equipment wholesaling	2532	210
103	Commercial furniture and equipment wholesaling, renting and leasing	2621	212
104	Motor vehicles and motor vehicle parts wholesaling; automobile recyclers	3011, 3022, 3023,	
		3044	214
105	Recreational vehicles and other transportation equipment wholesaling	3191, 3192	216
106	Household appliances wholesaling	3511	218
107	Electrical machinery, equipment and supplies wholesaling	3581	220
108	Electronic equipment wholesaling	3619	222
109	Computer and peripheral equipment sales and services	3623	224
110	Building materials wholesaling	4491	226
111	Books, magazines and periodicals wholesaling	5515	228
112	Apparel wholesaling	8591	230
113	Other consumer goods wholesaling n.e.c.	8699	232
	RETAIL		
114	Motor vehicle dealers	3041	234
115	Tires and batteries wholesaling and retailing	3211	236
116	Supermarket stores	8411	238
17	Household furniture, appliances and furnishings retailing	8711	240
18	Clothing retailing	8722	240
19	Drugs, patent medicines and toiletries retailing	8731	242
20	Other specialty merchandising retailing n.e.c.	8799	
21	Department stores	8821	246
22	Other general merchandise retailing and services	8831	248 250
	BUSINESS SERVICES		
23	Computer programming and systems services	0004	
24	Advertising agencies	3621	252
25	Accounting and management consulting services	5911	254
26	Offices of engineers	6511	256
20 27	Other scientific and technical services	6611	258
28	Other scientific and technical services Other general services to business	6619	260
20	Carior general services to business	6799	262

Industry No.	Industry Name	SIC-C	Page
	PERSONAL, HOUSEHOLD AND OTHER SERVICES		
129	Motor vehicle renting and leasing	3042	264
130	Other services incidental to building operations	4329	266
131	Health and social sciences	7611, 7621, 7631,	
		7639	268
132	Hotels and motor hotels	8011	270
133	Restaurants, licensed	8111	272
134	Restaurants, unlicensed	8121	274
135	Other food services	8131	276
136	Motion picture and video distribution and exhibition	8212	278
137	Recreation and amusement services	8221, 8222, 8229	280
138	Travel services	8231, 8232	282
139	Other consumer services	8911, 8919, 8921	284
	FINANCE AND INSURANCE		
140	Banks - schedule A	6021	286
141	Banks - schedule B	6021	288
142	Trust and mortgage companies	6031, 6091	290
143	Trust and mortgage companies - subsidiaries of banks	6031, 6091	292
144	Consumer and business finance companies	6111, 6121	294
145	Finance leasing companies	6122	296
146	Life insurers	6311	298
147	Property and casualty insurers	6329	300
148	Investment dealers	6411	302
149	Investment dealers - subsidiaries of banks	6411	304
	TOTALS AND SUBTOTALS		
150	Total finance and insurance industries		306
151	Total non-financial		308
152	Total mining		310
153	Total manufacturing		312
154	Total construction and real estate		314
155	Total transportation, storage, communications and utilities		316
156	Total wholesale trade		318
157	Total retail trade		320
158	Total services		322

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 8

Industry

1 - Logging

SICC Grouping

	All firms with re			evenue over \$5 mill	ion
	Quartile Boundary (1)		Med	dian	
	Better Q3	Average	Worse	Large Firms	Medium Firm
		Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	75%	14	25%		\$75 million
Financial ratios		14			
Profitability (percentages)					
Net profit margin		4.4	***		5.3
Pretax profit margin		7.9	•••	***	6.8
Operating profit margin	•••	8.0	***		6.3
Gross profit margin	***	24.0	***		28.3
Operating revenue to net operating assets		184.4	***	***	184.4
Return on net operating assets		18.5		***	13.1
Pretax profit to assets		8.8	***	***	8.3
Return on capital employed	•••	11.6		2000	11.6
Return on equity (2)	•••	16.3		***	16.3
Efficiency (ratios)					
Receivable turnover	•••	9.48	•••	***	12.28
Inventory turnover	***	13.23			8.47
Liquidity/Solvency (ratios)					
Working capital	***	1.27	in.	•••	0.93
Debt to equity	•••	0.10			0.09
Liabilities to assets		0.53	•••	n.,	0.53
Interest coverage		11.55	•••		6.37

T. F. C.	Firms with profits (%)	Firms with losses (%)
Operating profit	67	33
Pretax profit	67	33
Net profit	67	33
Percentage of firms with zero or negative equity(2)	10	6

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

	Financial Performance Indicators for Canadian Business
Revenue of \$5 million and over, Reference Year 1998	Page: 9
ndustry 1 - Logging	
SICC Grouping 0611	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	6.6
Accounts receivable	17.5
Inventory	15.2
Capital assets	30.9
Other assets	8.8
Total operating assets	79.0
Investments and accounts with affiliates	16.5
Portfolio investments and loans with non-affiliates	4.5
Total assets	100.0
iabilities	
Accounts payable	13.5
Borrowing:	
Banks	13.9
Short term paper	2.6
Mortgages	0.5
Bonds	-
Other loans	4.3
Amount owing to affiliates	12.4
Other liabilities	1.0
Deferred income tax	1.1
Total liabilities	49.1
Shareholders' equity	
Share capital	3.4
Retained earnings	45.8
Other surplus	1.7
Total shareholders' equity	50.9
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	39.9
Current liabilities - % of total assets	26.1

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 10

Industry

Food farming

SICC Grouping

0121, 0122, 0141, 0151, 0161, 0171

		<u>A</u>	evenue over \$5 mill	ion		
	Quartile Boundary (1)			Med	edian	
	Better		Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		28				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.7	1.6	-1.3		2.1	
Pretax profit margin	3.5	1.4	-1.9		3.1	
Operating profit margin	6.6	3.5	-0.4	•••	4.0	
Gross profit margin	37.7	13.2	7.8	***	16.1	
Operating revenue to net operating assets	421.8	186.1	124.3		163.2	
Return on net operating assets	14.5	7.3	-0.1	***	9.0	
Pretax profit to assets	8.8	3.6	-4.3	***	5.8	
Return on capital employed	19.3	6.7	1.2	•••	10.1	
Return on equity (2)	19.6	7.5	-4.8		10.2	
Efficiency (ratios)	*					
Receivable turnover	30.00	24.05	8.29	***	24.15	
Inventory turnover	8.27	4.52	1.56	***	4.52	
Liquidity/Solvency (ratios)						
Working capital	4.81	1.49	1.12	200	1.41	
Debt to equity	0.13	0.72	1.67	***	0.45	
Liabilities to assets	0.48	0.70	0.81	***	0.61	
Interest coverage	6.41	2.52	0.09	***	4.21	

Operating profit		
Pretax profit		

Percentage of firms with zero or negative equity(2)

Net profit

Distribution of firms by profits/losses

Firms with profits (%)	Firms with losses (%)
78	22
64	36
69	31
1	13

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large	Firms	
------------------	--------------	--

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 11

Industry

2 - Food farming

SICC Grouping

0121, 0122, 0141, 0151, 0161, 0171

SICC Grouping 0121, 0122, 0141, 0151, 0161, 0171		
Balance Sheet Structure for a typical firm		
(with revenues of \$5 million and over)	%	
Assets		
Cash	1.4	
Accounts receivable	13.2	
Inventory	40.9	
Capital assets	34.7	
Other assets	4.0	
Total operating assets	94.3	
Investments and accounts with affiliates	5.3	
Portfolio investments and loans with non-affiliates	0.4	
Total assets	100.0	
Liabilities		
Accounts payable	11.1	
Borrowing:		
Banks	11.9	
Short term paper	5.1	
Mortgages	5.1	
Bonds	1.6	
Other loans	2.0	
Amount owing to affiliates	24.3	
Other liabilities	-1.4	
Deferred income tax	11.0	
Total liabilities	70.6	
Shareholders' equity		
Share capital	13.8	
Retained earnings	15.0	
Other surplus	0.7	
Total shareholders' equity	29.4	
Total liabilities and shareholders' equity	100.0	
Current assets · % of total assets	55.7	
Current liabilities - % of total assets	23.0	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 12

Industry

Cereal grain and oil seed handling

SICC Grouping

0123

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group	·	26			
Financial ratios					
Profitability (percentages)					
Net profit margin	1.9	0.7	-0.6	1.1	
Pretax profit margin	3.4	0.9	-0.9	1.2	
Operating profit margin	3.6	1.3	-0.2	1.2	
Gross profit margin	29.4	10.8	3.3	10.3	
Operating revenue to net operating assets	1356.3	611.0	287.4	609.1	•••
Return on net operating assets	11.6	4.4	-5.2	4.1	
Pretax profit to assets	8.0	3.0	-2.8	3.8	
Return on capital employed	18.0	6.3	1.4	4.9	***
Return on equity (2)	21.2	8.5	-1.4	8.2	
Efficiency (ratios)					
Receivable turnover	16.80	12.06	9.31	10.96	
Inventory turnover	13.68	9.80	5.95	9.38	
Liquidity/Solvency (ratios)					
Working capital	1.76	1.23	1.07	1.23	
Debt to equity	0.10	0.72	0.93	0.79	
Liabilities to assets	0.53	0.62	0.78	0.61	***
Interest coverage	7.33	2.58	-2.02	2.89	

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	68	32
Pretax profit	64	36
Net profit	64	36
Percentage of firms with zero or negative equity(2)	16	5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian	
Revenue of \$5 million and over, Reference Year 1998		Page: 13
ndustry 3 - Cereal grain and oil seed h	andling	
SICC Grouping 0123		
Balance Sheet Structure for a typical firm		
(with revenues of \$5 million and over)	%	
Assets		
Cash	2.8	
Accounts receivable	23.6	
Inventory	24.5	
Capital assets	32.8	
Other assets	3.1	
Total operating assets	86.8	
Investments and accounts with affiliates	6.1	
Portfolio investments and loans with non-affiliates	7.1	
Total assets	100.0	
.iabilities	i i	
Accounts payable	18.9	
Borrowing:		
Banks	17.8	
Short term paper	6.0	
Mortgages	0.3	
Bonds	5.4	
Other loans	7.8	
Amount owing to affiliates	6.6	
Other liabilities	2.9	
	2.1	
Deferred income tax Total liabilities	67.9	
Shareholders' equity		
Share capital	13.7	
Retained earnings	18.2	
Other surplus	0.2	
Total shareholders' equity	32.1	
Total liabilities and shareholders' equity	100.0	
Current assets · % of total assets	54.2	

38.8

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 14

Industry

4 - Other farming

SICC Grouping

0411

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		17	25 70		\$75 million
Financial ratios					
Profitability (percentages)					
Net profit margin	•••	1.9			1.9
Pretax profit margin	•••	3.5			3.5
Operating profit margin	•••	6.7		•••	6.7
Gross profit margin		36.6	•••		36.6
Operating revenue to net operating assets		65.6	***	***	65.6
Return on net operating assets	•••	5.1		•••	5.1
Pretax profit to assets		1.9		***	1.9
Return on capital employed		5.9		•••	5.9
Return on equity (2)		4.7			4.7
Efficiency (ratios)					
Receivable turnover		6.36	***	***	6.36
Inventory turnover	•••	1.55	•••		1.55
<u>Liquidity/Solvency (ratios)</u>					
Working capital	3000	2.33	***		2.33
Debt to equity		0.55			0.55
Liabilities to assets		0.70	•••	***	0.70
Interest coverage	•••	1.16		***	1.16

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business
Revenue of \$5 million and over, Reference Year 1998	Page: 15

4 - Other farming Industry

0411 SICC Grouping

Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	1.5
Accounts receivable	8.8
Inventory	37.7
Capital assets	36.1
Other assets	4.4
Total operating assets	88.4
Investments and accounts with affiliates	6.9
Portfolio investments and loans with non-affiliates	4.6
Total assets	100.0
and the same	
Liabilities	
Accounts payable	5.0
Borrowing:	28.9
Banks	
Short term paper	1.1 3.2
Mortgages	7.1
Bonds	19.5
Other loans	
Amount owing to affiliates	13.0
Other liabilities	0.8
Deferred income tax	6.2
Total liabilities	84.8
Shareholders' equity	
Share capital	15.0
Retained earnings	-0.7
Other surplus	0.9
Total shareholders' equity	15.2
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	48.3
Current liabilities - % of total assets	18.9

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 16

Industry

5 - Services incidental to farming

SICC Grouping

		<u>A</u>	All firms with revenue over \$5 million		
	Quartile Boundary (1)		Med	dian	
		Better Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		11			
Financial ratios					
Profitability (percentages)					
Net profit margin	***	0.7		•••	
Pretax profit margin		1.3	1	•••	***
Operating profit margin		1.6	•••		
Gross profit margin		13.3	***	,	
Operating revenue to net operating assets		273.2	•••		
Return on net operating assets		2.9		•••	
Pretax profit to assets		1.9	•••	***	
Return on capital employed	•••	3.7		***	
Return on equity (2)	9 3***	4.0			***
Efficiency (ratios)					
Receivable turnover	***	11.55			•••
Inventory turnover	***	36.19	•••	***	•••
Liquidity/Solvency (ratios)					
Working capital		2.59			
Debt to equity		0.77	***	***	
Liabilities to assets	***	0.59	•••	•••	
Interest coverage		1.81	***		
Distribution of firms by profits/losses		<u>Firms</u> profit			
0					

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	5 - Services incidental to farming	
SICC Grouping	0431	
	cture for a typical firm	
	(with revenues of \$5 million and over)	%
Assets		
Cash		14.9
Accounts receivable		15.1
Inventory		15.1
Capital assets		21.5
Other assets		0.8
Total operating a	ssets	67.3
Investments and acc	ounts with affiliates	28.8
Portfolio investments	and loans with non-affiliates	3.8
Total assets		100.0
Liabilities		
Accounts payable		11.2
Borrowing:		
Banks		3.0
Short term paper		0.7
Mortgages		3.1
Bonds		19.1
Other loans		1.6
Amount owing to aff	liates	18.9
Other liabilities		3.3
Deferred income tax		5.6
Total liabilities		66.3
Shareholders' eq	uity	
Share capital		6.5
Retained earnings		26.5
Other surplus		0.6
Total shareholde	ers' equity	33.7
	nareholders' equity	100.0

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 18

Industry

6 - Petroleum and natural gas exploration and extraction

SICC Grouping

	All firms with revenue over \$5 million				
	Quartile Boundary (1)		Median		
6	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		135			
Financial ratios					
Profitability (percentages)					
Net profit margin	10.0	1.5	-16.4	2.2	1.2
Pretax profit margin	15.7	3.5	-30.0	1.8	4.8
Operating profit margin	25.6	10.4	-8.8	8.9	12.5
Gross profit margin	79.3	57.9	52.0	67.7	53.8
Operating revenue to net operating assets	46.8	29.8	21.8	27.4	29.3
Return on net operating assets	6.3	3.0	-2.2	2.8	3.0
Pretax profit to assets	4.8	0.8	-4.8	0.6	0.8
Return on capital employed	6.1	2.3	-0.9	3.2	2.1
Return on equity (2)	6.0	1.5	-9.0	1.6	0.7
Efficiency (ratios)					
Receivable turnover	8.72	5.39	3.28	5.90	5.29
Inventory turnover	30.21	16.48	5.34	10.40	18.60
Liquidity/Solvency (ratios)	Si.				
Working capital	1.52	0.91	0.52	1.02	0.82
Debt to equity	0.44	0.75	1.27	0.67	0.73
Liabilities to assets	0.44	0.55	0.62	0.55	0.54
Interest coverage	2.96	1.04	-0.82	1.49	0.24

Distribution of firms by profits/losses		
	Firms with profits (%)	Firms with losses (%)
Operating profit	66	34
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Favenue of \$5 million and over, Reference Year 1998	inancial Performance Indicators for Canadian Bu Pag	siness ge : 19
Industry 6 - Petroleum and natural gas exp	oloration and extraction	
biec drupg		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	1.9	
Accounts receivable	6.2	
Inventory	1.0	
Capital assets	72.5	
Other assets	1.8	
Total operating assets	83.3	
Investments and accounts with affiliates	16.0	
Portfolio investments and loans with non-affiliates	0.7	
Total assets	100.0	
Liabilities		
Accounts payable	5.0	
Borrowing:		
Banks	10.3	
Short term paper	11.1	
Mortgages	0.2	
Bonds	14.7	
Other loans	1.8	
Amount owing to affiliates	7.1	
Other liabilities	2.7	
Deferred income tax	8.8	
Total liabilities	61.7	
Shareholders' equity		
Share capital	24.9	
Retained earnings	8.9	
Other surplus	4.5	

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets · % of total assets

Current liabilities - % of total assets

38.3

100.0

9.9

10.1

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 20

Industry

7 - Other services incidental to petroleum and natural gas

SICC Grouping

1099

	All firms with revenue over \$5 million				
		Quartile Boundary	(1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		20			
Financial ratios	30				
Profitability (percentages)					
Net profit margin		2.8		2.6	2.7
Pretax profit margin		9.3	•••	3.4	9.5
Operating profit margin	***	12.1		7.6	15.6
Gross profit margin					
Operating revenue to net operating assets	•••	119.2		137.0	71.0
Return on net operating assets		11.0		6.9	11.0
Pretax profit to assets	***	4.4		2.9	4.4
Return on capital employed	***	6.1		6.8	3.3
Return on equity (2)		11.8	(A11).	6.2	
Efficiency (ratios)					
Receivable turnover		6.88	•••	6.88	5.18
Inventory turnover			***		
Liquidity/Solvency (ratios)					
Working capital		0.87	***	0.94	0.30
Debt to equity		0.86		0.94	0.75
Liabilities to assets		0.55	•••	0.55	0.54
Interest coverage		3.59		2.61	•••
Distribution of firms by profits/losses					
2 Divinion of minis of promisiosses		Firms profits			
Operating profit		60	40		
Pretax profit		60	40		
Net profit		60	40		

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performa Revenue of \$5 million and over, Reference Year 1998	ance Indicators for Canadian Busines Page: 2
Industry 7 - Other services incidental to petroleum and natural SICC Grouping 1099	al gas
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	1.3
Accounts receivable	12.0 3.4
Inventory	
Capital assets	48.7
Other assets	9.4
Total operating assets	74.8
Investments and accounts with affiliates	24.5
Portfolio investments and loans with non-affiliates	0.7
Total assets	100.0
Liabilities	
Accounts payable	11.5
Borrowing:	
Banks	24.5
Short term paper	5.7
Mortgages	1.5
Bonds	1.5
Other loans	1.3
Amount owing to affiliates	9.5
Other liabilities	0.4
Deferred income tax	3.5
Total liabilities	59.4
Shareholders' equity	
Share capital	21.9
Retained earnings	18.5
Other surplus	0.2
Total shareholders' equity	40.6
Total liabilities and shareholders' equity	100.0
Current assets ⋅% of total assets	17.1
Current liabilities - % of total assets	21.6

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 22

Industry

8 - Non-ferrous ore mining (except uranium)

SICC Grouping

		<u> </u>	All firms with re	evenue over \$5 mill	ion
		Quartile Boundar	y (1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		30	25 /0		\$75 Hillion
Financial ratios					
Profitability (percentages)					
Net profit margin	9.3	4.8	-4.6	5.3	1.1
Pretax profit margin	13.9	5.2	-4.8	9.4	-0.4
Operating profit margin	14.8	7.6	-13.6	7.6	-0.8
Gross profit margin	55.8	42.2	22.7	34.8	45.9
Operating revenue to net operating assets	71.3	52.3	26.8	54.6	41.4
Return on net operating assets	13.0	3.1	-4.4	3.3	0.7
Pretax profit to assets	5.3	0.9	-1.3	2.3	-0.1
Return on capital employed	7.3	1.4	-1.7	3.0	1.0
Return on equity (2)	8.6	0.9	-1.2	2.5	0.1
Efficiency (ratios)					
Receivable turnover	20.31	7.67	4.59	10.99	5.47
Inventory turnover	8.48	4.82	1.80	6.22	2.89
Liquidity/Solvency (ratios)					
Working capital	4.50	2.96	1.46	2.65	2.76
Debt to equity	0.05	0.10	0.46	0.07	0.09
Liabilities to assets	0.16	0.26	0.52	0.33	0.22
Interest coverage	7.78	1.13	-3.60	3.57	0.71
Distribution of firms by profits/losses			s with Firms w ts (%) losses (

	Firms with profits (%)	Firms with losses (%)
Operating profit	63	37
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)		3

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	0	Financial Performance Indicators for Canadian	
Revenue of \$5 milli	on and over, Reference Year 1998		Page: 23
Industry	8 - Non-ferrous ore mining (ex	cept uranium)	
SICC Grouping	2121		
Balance Sheet Stru	cture for a typical firm (with revenues of \$5 million and over)		
	(with revenues of \$5 million and over)	%	
Assets		42	
Cash		4.2 2.8	
Accounts receivable		3.2	
Inventory			
Capital assets		28.5	
Other assets		1.3	
Total operating a		40.0	
Investments and acc		57.3	
Portfolio investments	s and loans with non-affiliates	2.7	
Total assets		100.0	
Liabilities			
Accounts payable		6.5	
Borrowing:			
Banks		1.6	
Short term paper		0.0	
Mortgages		0.0	
Bonds	*	5.3	
Other loans		0.1	
Amount owing to aff	iliates	12.4	
Other liabilities		1.5	
Deferred income tax	,	3.8	
Total liabilities	`	31.2	
Shareholders' eq	uitv		
Share capital	,	46.5	
Retained earnings		19.3	
Other surplus		3.0	

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

68.8

100.0

12.3

12.4

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 24

Industry

Pretax profit

Net profit

9 - Quarries and sand pits

SICC Grouping

4481

		<u>A</u>	ll firms with re	evenue over \$5 mil	lion
	Quartile Boundary (1)		Median		
	Better	Average	Worse	Large Firms	Medium Firm
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		17			
Financial ratios					
Profitability (percentages)					
Net profit margin	•••	4.8		***	4.8
Pretax profit margin		6.7	***		6.7
Operating profit margin	***	10.6			10.6
Gross profit margin		28.8	****	•••	28.8
Operating revenue to net operating assets		111.6	•••		111.6
Return on net operating assets	•••	9.1	***	•••	9.1
Pretax profit to assets	•••	4.5		***	4.5
Return on capital employed	***	6.4			6.4
Return on equity (2)		5.3	•••		5.3
Efficiency (ratios)					
Receivable turnover	***	4.51	•••		4.51
Inventory turnover		6.23			6.23
Liquidity/Solvency (ratios)					
Working capital		1.55		•••	1.55
Debt to equity		0.59			0.59
Liabilities to assets		0.47			0.47
Interest coverage		2.37		•••	2.37
Distribution of firms by profits/losses					
		<u>Firms</u> profits			
Operating profit		60	0 40		

60

60

40

40

7

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadia	
Revenue of \$5 million and over, Reference Year 1998		Page : 25
Industry 9 - Quarries and sand pits SICC Grouping 4481	5	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over	r) %	
Assets		W)
Cash	0.5	
Accounts receivable	9.0	
Inventory	5.4	
Capital assets	53.2	
Other assets	-1.5	
Total operating assets	66.6	
Investments and accounts with affiliates	32.0	
Portfolio investments and loans with non-affiliates	1.4	
Total assets	100.0	
Liabilities		
Accounts payable	6.1	
Borrowing:		
Banks	17.7	
Short term paper	-	
Mortgages	3.3	
Bonds	-	
Other loans	1.8	
Amount owing to affiliates	17.9	
Other liabilities	2.4	
Deferred income tax	2.6	
Total liabilities	51.8	
Shareholders' equity		
Share capital	12.6	
Retained earnings	35.4	
Other surplus	0.2	
Total shareholders' equity	48.2	
Total liabilities and shareholders' equity	100.0	
Current assets · % of total assets	15.1	
Current liabilities - % of total assets	24.2	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 26

Industry

10 - Fish and other seafood processing, integrated operations

SICC Grouping

0112, 0119

				evenue over \$5 mill	<u>ion</u>
	(Quartile Boundary	(1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		25			
Financial ratios					
Profitability (percentages)					
Net profit margin	***	0.7	•••		0.2
Pretax profit margin	***	0.1			0.1
Operating profit margin	***	2.7			1.9
Gross profit margin	***	27.1		••••	25.6
Operating revenue to net operating assets	***	148.7			120.5
Return on net operating assets	***	5.1			3.3
Pretax profit to assets	300	-0.3			-0.6
Return on capital employed		6.7			6.3
Return on equity (2)		-7.2			
Efficiency (ratios)					
Receivable turnover	•••	8.18			8.18
Inventory turnover		2.66			2.57
Liquidity/Solvency (ratios)					
Working capital	***	1.67			1.71
Debt to equity		3.20	•••		3.30
Liabilities to assets	•••	0.89		•••	0.89
nterest coverage	***	0.98	•••		0.98

	*	Firms with profits (%)	Firms with losses (%)
Operating profit		60	40
Pretax profit		60	40
Net profit		60	40
Percentage of firms with zero or negative equity(2)		2	28

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium	and	Large	Firms	
	allu	Laize	H. BH HHPO	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 27

Industry

10 - Fish and other seafood processing, integrated operations

SICC Grouping

0112, 0119

SICC Grouping 01	12, 0119	
Balance Sheet Structure	for a typical firm (with revenues of \$5 million and over)	%
Assets		
Cash		1.3
Accounts receivable		18.1
Inventory		30.0
Capital assets		44.3
Other assets		-3.6
Total operating assets		90.0
Investments and accounts v	vith affiliates	9.1
Portfolio investments and lo	ans with non-affiliates	0.8
Total assets		100.0
.iabilities		
Accounts payable		10.6
Borrowing:		
Banks	ž	21.1
Short term paper		5.7
Mortgages		11.3
Bonds		3.2
Other loans		9.5
Amount owing to affiliates		9.6
Other liabilities		3.0
Deferred income tax		2.2
Total liabilities		76.2
Shareholders' equity		
Share capital		18.8
Retained earnings		-2.1
Other surplus		7.1
Total shareholders' equ	ity	23.8
Total liabilities and shareho	ders' equity	100.0
	ssets ·% of total assets	49.5
Current I	abilities - % of total assets	30.6

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 28

Industry

11 - Meat, poultry products, milk, bakery products and animal feeds manufacturing

SICC Grouping

0132, 0134, 0155, 0163

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Med		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2	Q1	Over \$75 million	\$5 million to	
NI	15%	50%	25%		\$75 million	
Number of firms in the group		60				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.2	1.9	0.1	1.9	***	
Pretax profit margin	4.7	2.5	0.5	2.5		
Operating profit margin	4.9	3.5	1.2	3.5	•••	
Gross profit margin	40.9	17.4	13.1	20.1		
Operating revenue to net operating assets	582.4	422.0	329.0	422.0	•••	
Return on net operating assets	20.8	11.7	7.9	11.4		
Pretax profit to assets	8.9	3.9	1.2	3.9		
Return on capital employed	11.7	6.6	6.0	6.5		
Return on equity (2)	14.3	7.3	0.8	7.3	***	
Efficiency (ratios)						
Receivable turnover	18.98	11.82	9.81	11.27	•••	
Inventory turnover	26.87	11.27	6.27	8.97		
Liquidity/Solvency (ratios)						
Working capital	1.92	1.48	1.01	1.45		
Debt to equity	0.17	0.65	0.98	0.78	***	
Liabilities to assets	0.45	0.56	0.65	0.59		
Interest coverage	14.10	2.38	1.39	2.38		

Distribution	of	firms	by	profits/	losses
--------------	----	-------	----	----------	--------

professional and an arrangement of the second secon	Firms with profits (%)	Firms with losses (%)
Operating profit	98	2
Pretax profit	95	5
Net profit	87	13
Percentage of firms with zero or negative equity(2)	2	2

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 29

Industry

11 - Meat, poultry products, milk, bakery products and animal feeds manufacturing

SICC Grouping

0132, 0134, 0155, 0163

SICC Grouping 0132, 0134, 0133, 0103	
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	4.4
Accounts receivable	16.6
Inventory	15.6
Capital assets	33.4
Other assets	11.8
Total operating assets	81.7
Investments and accounts with affiliates	16.6
Portfolio investments and loans with non-affiliates	1.7
Total assets	100.0
iabilities	
Accounts payable	23.5
Borrowing:	
Banks	8.2
Short term paper	8.0
Mortgages	3.9
Bonds	1.9
Other loans	0.5
Amount owing to affiliates	3.5
Other liabilities	-1.3
Deferred income tax	2.9
Total liabilities	51.2
Shareholders' equity	
Share capital	20.3
Retained earnings	27.4
Other surplus	1.1
Total shareholders' equity	48.8
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	38.2
Current liabilities - % of total assets	31.3

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 30

Industry

12 - Fruit and vegetable processing

SICC Grouping

0143

		All firms with revenue over \$5 million					
		Quartile Boundary		Med	lian		
	Better	Average	Worse	Large Firms	Medium Firm		
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		12					
Financial ratios							
Profitability (percentages)							
Net profit margin	1440	4.3		4.3	***		
Pretax profit margin	***	6.4	***	6.5	***		
Operating profit margin	••••	8.2		8.2	•••		
Gross profit margin	***	44.2		44.2	***		
Operating revenue to net operating assets	***	177.0		181.2			
Return on net operating assets		14.9	•••	15.0			
Pretax profit to assets	•••	6.6	•••	7.0	•••		
Return on capital employed		8.9	•••	9.1	•••		
Return on equity (2)		10.5		13.2			
Efficiency (ratios)							
Receivable turnover	***	13.61	•••	13.61			
inventory turnover	•••	4.54	200	4.18	tere. 12		
Liquidity/Solvency (ratios)							
Working capital		1.58	***	1.58			
Debt to equity	•••	0.66		0.53			
Liabilities to assets	2000	0.48		0.48			
nterest coverage		3.16	***	3.16			

	profits (%)	losses (%)
Operating profit	84	16
Pretax profit	75	25
Net profit	60	40

Percentage of firms with zero or negative equity(2)

8

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 million	rge Firms Financial Performant on and over, Reference Year 1998	nce Indicators for Canadian Business Page: 31
Industry SICC Grouping	12 - Fruit and vegetable processing 0143	
Balance Sheet Struc	cture for a typical firm	
	(with revenues of \$5 million and over)	%
Assets		
Cash		0.7
Accounts receivable		10.8
Inventory		13.3
Capital assets		23.4
Other assets		13.3
Total operating a	ssets	61.6
Investments and acc	ounts with affiliates	38.0
Portfolio investments	and loans with non-affiliates	0.4
Total assets		100.0
Liabilities		*
Accounts payable		10.3
Borrowing:		
Banks		5.7
Short term paper		4.3
Mortgages		0.8
Bonds		24.4
Other loans		0.4
Amount owing to aff	iliates	11.6
Other liabilities		1.7
Deferred income tax	4	2.7
Total liabilities		61.7
Shareholders' eq	uity	
Share capital		6.9
Retained earnings		28.6
Other surplus		2.7
Total shareholds	ers' equity	38.3
Total liabilities and si	hareholders' equity	100.0

25.4

19.7

Current assets - % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 32

Industry

13 - Meat and poultry processing

SICC Grouping

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Med		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		46			ψ/3 mmon	
Financial ratios						
Profitability (percentages)						
Net profit margin	2.0	1.3	-0.5	1.3		
Pretax profit margin	3.9	1.9	0.8	1.5		
Operating profit margin	5.2	2.5	1.9	2.5	***	
Gross profit margin	97.4	17.6	9.6	9.7	•••	
Operating revenue to net operating assets	895.4	501.5	136.2	501.5		
Return on net operating assets	18.6	10.0	4.8	16.3	***	
Pretax profit to assets	8.8	5.3	1.9	4.4		
Return on capital employed	14.3	5.6	3.7	12.4		
Return on equity (2)	21.3	6.7	-0.3	14.0	•••	
Efficiency (ratios)						
Receivable turnover	22.60	13.97	8.84	14.28		
Inventory turnover		19.75	•••	21.40		
Liquidity/Solvency (ratios)						
Working capital	1.97	1.72	0.85	1.72	***	
Debt to equity	0.40	0.79	2.34	1.78		
Liabilities to assets	0.44	0.71	0.90	0.80		
Interest coverage	14.09	4.27	1.24	2.35		

Distribution	of	firms	by	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	85	15
Pretax profit	79	21
Net profit	69	31
Percentage of firms with zero or negative equity(2)	Ì	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Larg Revenue of \$5 million	ge Firms and over, Reference Year 1998	Financial Performance Indicators for Canadian	Business Page: 33
Industry	13 - Meat and poultry processing	5	
SICC Grouping	0153		
Balance Sheet Structu	re for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		0.9	
Accounts receivable		24.4	
Inventory		19.8	
Capital assets		36.8	
Other assets		2.1	
Total operating ass	ets	84.0	
Investments and accou	nts with affiliates	13.8	
	nd loans with non-affiliates	2.3	
Total assets		100.0	
Liabilities			
Accounts payable		17.1	
Borrowing:			
Banks		22.4	
Short term paper		3.4	
Mortgages		2.3	
Bonds		. 0.5	
Other loans		7.7	
Amount owing to affilia	tes	12.5	
Other liabilities		3.4	
Deferred income tax		2.1	
Total liabilities		71.4	
Shareholders' equit	ty		
Share capital		13.8	
Retained earnings		12.7 2.1	
Other surplus	tthe	28.6	
Total shareholders			
Total liabilities and share	reholders' equity	100.0	
Curr	ent assets ·% of total assets	45.9	

29.4

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 34

Industry

14 - Other food

SICC Grouping

0131, 0133, 0172, 0173, 0174, 0179

	All firms with revenue over \$5 million				
	Quartile Boundary (1)		Med		
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		65			
Financial ratios					7.00
Profitability (percentages)					
Net profit margin	4.7	3.6	0.8	4.6	2.6
Pretax profit margin	6.5	4.6	1.3	5.5	3.0
Operating profit margin	9.0	6.2	3.8	6.8	4.1
Gross profit margin	43.0	23.5	14.5	19.5	27.2
Operating revenue to net operating assets	273.7	221.8	143.4	229.2	160.6
Return on net operating assets	19.4	14.6	8.4	18.8	8.7
Pretax profit to assets	12.1	6.7	1.6	10.3	2.5
Return on capital employed	12.3	8.0	3.9	10.8	5.8
Return on equity (2)	13.9	8.4	3.1	13.9	6.5
Efficiency (ratios)					
Receivable turnover	10.43	8.49	6.77	8.92	6.97
Inventory turnover	7.15	5.62	3.88	7.15	4.72
Liquidity/Solvency (ratios)					
Working capital	2.56	1.66	1.27	1.90	1.36
Debt to equity	0.19	0.51	2.50	0.19	1.68
Liabilities to assets	0.29	0.48	0.73	0.32	0.64
Interest coverage	13.85	3.56	1.52	12.53	1.88

	Firms with profits (%)	Firms with losses (%)
Operating profit	95	5
Pretax profit	90	10
Net profit	90	10
Percentage of firms with zero or negative equity(2)		7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performa Revenue of \$5 million and over, Reference Year 1998	nce Indicators for Canadian Business Page: 35
0.1 6 1	1 450 1 00
and desiry	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	70
Cash	2.1
Accounts receivable	16.2
Inventory	17.8
Capital assets	31.9
Other assets	16.3
Total operating assets	84.3
Investments and accounts with affiliates	15.0
Portfolio investments and loans with non-affiliates	0.7
Total assets	100.0
Liabilities	
Accounts payable	14.9
Borrowing:	
Banks	12.8
Short term paper	1.7
Mortgages	1.7
Bonds	-
Other loans	1.2
Amount owing to affiliates	15.1
Other liabilities	1.7
Deferred income tax	3.6
Total liabilities	52.7
Shareholders' equity	
Share capital	17.1
Retained earnings	29.5
Other surplus	0.8
Total shareholders' equity	47.3
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	37.0

24.7

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 36

Industry

Net profit

15 - Soft drinks manufacturing, integrated operations

SICC Grouping

0211

	All firms with revenue over \$5 million					
		Quartile Boundary (1)			Median	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		16				
Financial ratios						
Profitability (percentages)						
Net profit margin		2.6		***	3.7	
Pretax profit margin		3.2	•••		3.2	
Operating profit margin		4.3	***	***	0.8	
Gross profit margin		47.8			99.0	
Operating revenue to net operating assets	•••	175.8		***	175.8	
Return on net operating assets	•••	7.7		,,,	0.7	
Pretax profit to assets		3.2	***	***	3.2	
Return on capital employed	•••	12.6		***	13.6	
Return on equity (2)	***	17.0	***		18.6	
Efficiency (ratios)						
Receivable turnover	Same	7.31		***	5.66	
Inventory turnover	***	6.51	***		•••	
Liquidity/Solvency (ratios)						
Working capital	***	1.32	•••	***	1.21	
Debt to equity	•••	0.32	***		0.09	
Liabilities to assets	•••	0.68		***	0.60	
Interest coverage		2.60	***	*	5.95	
Distribution of firms by profits/losses						
		Firms profit				
Operating profit		6	0 40			
Pretax profit		6	0 40			

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (pading) 50% of the ratios are worse than this ratio.
(median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio

60

40

30

Percentage of firms with zero or negative equity(2)

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Lar		Financial Performance Indicators for Canadia	n Business Page: 37
Revenue of \$5 million	n and over, Reference Year 1998		rage.37
Industry	15 - Soft drinks manufacturing,0211	integrated operations	
SICC Grouping			***************************************
Balance Sheet Struct	(with revenues of \$5 million and over)	et .	
∖ssets		%	
Cash		5.1	
Accounts receivable		8.7	
Inventory		5.7	
Capital assets		18.0	
Other assets		31.6	
Total operating as	sets	69.1	
Investments and acco		30.4	
	and loans with non-affiliates	0.5	
Total assets	and loans with horr annialos	100.0	
Total assets			
iabilities.			
Accounts payable		13.5	
Borrowing:			
Banks		1.4	
Short term paper		1.7	
Mortgages		0.2	
Bonds		16.6	
Other loans		0.4	
Amount owing to affilia	ates	35.0	
Other liabilities		5.2	
Deferred income tax		3.0	
Total liabilities		77.0	
Shareholders' equ	itv		
Share capital		15.5	
Retained earnings		1.6	
Other surplus		5.9	
Total shareholder	s' equity	23.0	
Total liabilities and sha	areholders' equity	100.0	
Cur	rent assets · % of total assets	19.7	

Current liabilities - % of total assets

20.2

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 38

Industry

Pretax profit

Net profit

16 - Brewed, distilled and fermented beverages manufacturing

SICC Grouping

0221, 0222, 0223

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		16	23 70		\$75 IIIIIION	
Financial ratios	Maria de la companya					
Profitability (percentages)						
Net profit margin		11.7	***	11.7		
Pretax profit margin		12.8		12.8	***	
Operating profit margin		17.7		17.7		
Gross profit margin		45.6		51.3	***	
Operating revenue to net operating assets	•••	100.4	•••	103.4		
Return on net operating assets		19.4	•••	19.6	***	
Pretax profit to assets		13.0	***	10.6		
Return on capital employed		11.3		12.9		
Return on equity (2)	•••	13.8	•••	16.8	***	
Efficiency (ratios)						
Receivable turnover		6.73	***	6.42		
Inventory turnover	•••	1.74		1.72		
Liquidity/Solvency (ratios)						
Working capital		1.03		1.02	***	
Debt to equity	•••	0.44	***	0.44		
Liabilities to assets	***	0.49	•••	0.56		
Interest coverage	***	6.52	***	6.52		
Distribution of firms by profits/losses						
		Firms profits				
Operating profit		66	0 40			

60

60

40

40

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 milli	arge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canad	lian Business Page: 39
Industry	16 - Brewed, distilled and fer	mented beverages manufacturing	
SICC Grouping	0221, 0222, 0223	a a	
Balance Sheet Stru	cture for a typical firm (with revenues of \$5 million and ov	er) %	
Assets			
Cash		1.8	
Accounts receivable		5.6	
Inventory		7.1	
Capital assets		15.7	
Other assets		23.9	
Total operating a	essets	54.1	
Investments and acc	counts with affiliates	45.7	
Portfolio investment	s and loans with non-affiliates	0.2	
Total assets		100.0	
Liabilities			
Accounts payable		7.1	
Borrowing:			
Banks		10.6	
Short term paper		12.5	
Mortgages			6
Bonds		16.5	
Other loans		0.2	:
Amount owing to af	filiates	26.0	E
Other liabilities		0.1	
Deferred income ta	×	0.8	i i
Total liabilities		73.8	ı
Shareholders' eq	uity		
Share capital		21.8	
Retained earnings		2.6	
Other surplus		1.8	
Total sharehold	ers' equity	26.2	:
Total liabilities and s	hareholders' equity	100.0)
(7)	urrent assets ·% of total assets	15.3	3
C	urrent liabilities - % of total assets	19.1	lei

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 40

Industry

17 - Sawmill and planing mill products manufacturing

SICC Grouping

	All firms with revenue over \$5 million				ion
	Quartile Boundary (1)			Med	Cianal Control
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	1370		25%		\$75 million
Financial ratios		56			
Financial ratios					
Profitability (percentages)					
Net profit margin	5.5	3.0	1.0	3.1	3.0
Pretax profit margin	6.5	3.7	1.9	3.0	4.5
Operating profit margin	8.1	5.2	4.0	5.2	0.9
Gross profit margin	23.8	17.4	9.6	21.9	15.8
Operating revenue to net operating assets	323.6	194.7	177.5	189.5	274.6
Return on net operating assets	18.7	11.4	6.3	11.6	5.1
Pretax profit to assets	14.6	6.1	2.4	5.5	1.4
Return on capital employed	13.5	9.6	5.5	9.6	12.1
Return on equity (2)	24.0	13.4	6.3	13.4	14.6
Efficiency (ratios)					
Receivable turnover	24.46	14.67	9.79	15.49	9.59
Inventory turnover	5.57	3.71	2.09	3.71	4.43
Liquidity/Solvency (ratios)	*				
Working capital	2.53	1.56	1.09	1.52	1.56
Debt to equity	0.35	0.64	1.53	0.55	1.14
Liabilities to assets	0.41	0.59	0.80	0.46	0.77
Interest coverage	6.76	3.45	1.28	3.26	5.86

Distribution	of firms	by profits/losses
TANTA TANTA TANTA	CHERTER AV	NA DIGITION SUSSES

		Firms with profits (%)	Firms with losses (%)
Operating profit		84	16
Pretax profit	*	76	24
Net profit		72	28
Percentage of firms with zero or negative equity(2)		8	3.

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performance Ind Revenue of \$5 million and over, Reference Year 1998	Pa
Industry 17 - Sawmill and planing mill products manufacturing O711	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	1.9
Accounts receivable	8.4
Inventory	14.7
Capital assets	43.1
Other assets	28.9
Total operating assets	97.0
Investments and accounts with affiliates	2.8
Portfolio investments and loans with non-affiliates	0.3
Total assets	100.0
Liabilities	
Accounts payable	8.3
Borrowing:	
Banks	13.3
Short term paper	2.4
Mortgages	0.5
Bonds	9.2
Other loans	2.6
Amount owing to affiliates	3.8
Other liabilities	3.7
Deferred income tax	14.2
Total liabilities	58.0
Shareholders' equity	
Share capital	11.8
Retained earnings	29.1
Other surplus	1.1
Total shareholders' equity	42.0
Total liabilities and shareholders' equity	100.0
Current assets ⋅% of total assets	25.2

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 42

Industry

18 - Other wood products manufacturing

SICC Grouping

0712, 0713, 0719

	•	All firms with revenue over \$5 million					
		Quartile Boundar	y (1)	Med	lian		
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		51	20 %		\$75 IIIIIIOII		
Financial ratios							
Profitability (percentages)							
Net profit margin	4.9	-4.4	-22.7	3.9	-14.1		
Pretax profit margin	8.0	-8.7	-23.4	6.4	-19.4		
Operating profit margin	8.9	-0.5	-15.8	8.0	-9.6		
Gross profit margin	32.4	19.8	8.5	16.5	19.7		
Operating revenue to net operating assets	336.8	208.0	162.0	147.6	208.0		
Return on net operating assets	17.1	-2.2	-25.1	16.4	-16.3		
Pretax profit to assets	11.2	4.3	-14.3	9.0	-14.3		
Return on capital employed	15.3	10.1	-18.4	9.7	7.1		
Return on equity (2)	15.9	9.6	-43.4	13.0	-43.4		
Efficiency (ratios)		<i>e</i>)					
Receivable turnover	10.69	8.33	5.99	8.07	6.95		
Inventory turnover	6.19	5.56	3.52	5.62	5.42		
Liquidity/Solvency (ratios)							
Working capital	2.77	1.94	1.42	1.42	1.94		
Debt to equity	0.13	0.61	1.37	0.68	0.72		
Liabilities to assets	0.32	0.49	0.89	0.54	0.39		
Interest coverage	6.45	2.09	-6.33	6.45	-4.79		

Distribution	of	firms	by	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	80	20
Pretax profit	80	20
Net profit	80	20
Percentage of firms with zero or negative equity(2)	1	5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 milli	on and over, Reference Year 1998	Financial Performance Indicators for Canadian	Page: 43
ndustry	18 - Other wood products manu	facturing	
SICC Grouping	0712, 0713, 0719		
3alance Sheet Stru	cture for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		4.7	
Accounts receivable		13.1	
Inventory		18.9	
Capital assets		45.8	
Other assets		1.4	
Total operating a	assets	83.9	
Investments and acc	counts with affiliates	15.0	
	s and loans with non-affiliates	1.2	
Total assets		100.0	
_iabilities			
Accounts payable		8.1	
Borrowing:			
Banks		21.8	
Short term paper		1.1	
Mortgages		1.5	
Bonds		2.4	
Other loans		8.2	
Amount owing to aff	filiates	11.0	
Other liabilities		12.5	
Deferred income tax		-0.7	
Total liabilities	•	66.1	
Shareholders' eq	uity		
Share capital		31.9	
Retained earnings		2.0	
Other surplus		0.0	
Total shareholde	ers' equity	33.9	
Total liabilities and s	hareholders' equity	100.0	
Cı	urrent assets ·% of total assets	37.9	
	D 100 1 100 100 100 100 100 100 100 100		

26.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 44

Industry

19 - Pulp and paper manufacturing

SICC Grouping

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Median	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		20			
Financial ratios					
Profitability (percentages)					
Net profit margin	6.4	-2.1	-16.7	-1.5	***
Pretax profit margin	13.9	-2.7	-16.0	-1.9	
Operating profit margin	15.9	1.5	-8.9	2.5	•••
Gross profit margin	30.1	19.2	8.4	20.0	
Operating revenue to net operating assets	122.6	85.0	47.1	90.9	***
Return on net operating assets	18.8	1.2	-3.5	2.3	•••
Pretax profit to assets	6.6	-0.9	-9.8	-0.8	****
Return on capital employed	9.5	0.8	-4.3	1.6	
Return on equity (2)	17.4	0.8	-8.6	0.8	•••
Efficiency (ratios)					
Receivable turnover	9.04	8.07	6.36	7.97	
Inventory turnover	6.12	4.72	3.39	4.84	
Liquidity/Solvency (ratios)					
Working capital	2.30	1.59	0.86	1.58	
Debt to equity	0.11	0.37	1.72	0.51	
Liabilities to assets	0.16	0.53	0.77	0.48	
Interest coverage	4.53	0.28	-2.23	0.29	•••

Dietr	ibutio	n of firn	ic hv	profits	loccoc
DIDLE	INTILLIU	II OI LILII	וע פו	1 5 2 3 5 2 8 1 1 7 /	1117767

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	1	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Busines Page: 4
Revenue of \$5 million and over, Reference Year 1998	
ndustry 19 - Pulp and paper manufactur	ing
SICC Grouping 0811	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	
Assets	%
Cash	6.6
Accounts receivable	9.0
Inventory	8.7
Capital assets	59.4
Other assets	5.5
Total operating assets	89.2
Investments and accounts with affiliates	. 10.5
Portfolio investments and loans with non-affiliates	0.3
Total assets	100.0
_iabilities	
Accounts payable	7.6
Borrowing:	
Banks	25.2
Short term paper	4.8
Mortgages	0.0
Bonds	1.0
Other loans	9.4
Amount owing to affiliates	1.6
Other liabilities	2.1
Deferred income tax	6.1
Total liabilities	57.8
Shareholders' equity	
Share capital	30.7
Retained earnings	10.2
Other surplus	1.2
Total shareholders' equity	42.2
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	24.9
Current liabilities - % of total assets	14.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 46

Industry

20 - Paper boxes and bags manufacturing

SICC Grouping

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		20				
Financial ratios						
Profitability (percentages)	*					
Net profit margin		3.2		•••	2.7	
Pretax profit margin	****	4.7		***	4.2	
Operating profit margin		6.0		***	6.4	
Gross profit margin	····	25.9			21.9	
Operating revenue to net operating assets		200.1		***	197.2	
Return on net operating assets	•••	12.0	***		12.6	
Pretax profit to assets		7.9		***	7.4	
Return on capital employed	***	8.5			11.6	
Return on equity (2)	•••	11.4	***	***	18.8	
Efficiency (ratios)						
Receivable turnover		6.85		*	8.08	
Inventory turnover		6.23	***	***	6.40	
Liquidity/Solvency (ratios)						
Working capital	***	1.90	***	***	1.36	
Debt to equity	•••	0.67		•••	1.19	
Liabilities to assets	****	0.49			0.60	
Interest coverage	•••	4.67		***		

Distribution	of	firms	by	profits/losses
--------------	----	-------	----	----------------

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)		15

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performa Revenue of \$5 million and over, Reference Year 1998	nce Indicators for Canadian Busines Page : 4
D 1 11	
3100 3.40pB	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	
	%
Assets	1.7
Cash Accounts receivable	24.7
	15.0
Inventory	44.5
Capital assets Other assets	4.6
Total operating assets	90.6
Investments and accounts with affiliates	7.1
Portfolio investments and loans with non-affiliates	2.3
Total assets	100.0
I Olai assets	
Liabilities	
Accounts payable	16.8
Borrowing:	
Banks	10.0
Short term paper	4.2
Mortgages	2.3
Bonds	0.9
Other loans	0.9
Amount owing to affiliates	7.5
Other liabilities	-1.2
Deferred income tax	3.5
Total liabilities	44.9
Share capital	12.4
Share capital Retained earnings	34.1
Other surplus	8.6
Total shareholders' equity	55.1
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	44.0
Current assets 70 of total about	77.0

23.9

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 48

Industry

21 - Other paper products manufacturing

SICC Grouping

		evenue over \$5 mill	ion			
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		34				
Financial ratios						
Profitability (percentages)						
Net profit margin	7.0	3.5	1.9	6.2	3.0	
Pretax profit margin	11.8	4.1	3.1	9.6	4.1	
Operating profit margin	12.2	6.1	3.8	11.3	4.9	
Gross profit margin	34.4	24.5	16.7	33.1	24.5	
Operating revenue to net operating assets	344.0	241.9	146.4	222.0	241.9	
Return on net operating assets	29.2	11.7	9.3	13.0	10.5	
Pretax profit to assets	10.9	5.6	2.9	8.0	4.5	
Return on capital employed	14.0	9.9	8.8	9.3	10.1	
Return on equity (2)	31.7	23.6	6.9	16.6	25.6	
Efficiency (ratios)						
Receivable turnover	9.08	6.00	4.23	5.98	6.31	
Inventory turnover	7.77	5.64	3.70	6.70	4.70	
Liquidity/Solvency (ratios)						
Working capital	3.43	1.46	0.87	1.36	1.93	
Debt to equity	0.44	0.82	3.42	0.65	1.10	
Liabilities to assets	0.53	0.75	0.84	0.53	0.80	
Interest coverage	8.68	3.04	1.55		2.65	

Distribution	of	firms	by	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	78	22
Pretax profit	84	16
Net profit	84	16
Percentage of firms with zero or negative equity(2)		5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large l Revenue of \$5 million and	Firms d over, Reference Year 1998	Financial Performance Indicators for C	anadian Business Page: 49
	Other paper products manu	facturing	108.2
	0839		
Balance Sheet Structure	for a typical firm (with revenues of \$5 million and over)		%
Assets			
Cash			1.5
Accounts receivable			13.1
Inventory			10.4
Capital assets			28.9
Other assets			5.5
Total operating assets			59.3
Investments and accounts	with affiliates		40.4
Portfolio investments and le	oans with non-affiliates		0.2
Total assets			100.0
Liabilities			
Accounts payable			10.2
Borrowing:			
Banks			19.1
Short term paper			0.4
Mortgages			1.2
Bonds			1.9
Other loans			3.0
Amount owing to affiliates			11.1
Other liabilities			1.8
Deferred income tax			3.2
Total liabilities			51.8
Shareholders' equity		·	
Share capital			25.5
Retained earnings			8.9
Other surplus			13.8
Total shareholders' eq	uity		48.2
Total liabilities and shareho	olders' equity		100.0
Current	assets ·% of total assets		28.4

16.2

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 50

Industry

22 - Wood, wood products and paper, integrated operations

SICC Grouping

0911

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Median	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
N 1 00	75%	50%	25%		\$75 million
Number of firms in the group		15			
Financial ratios					
D 6-131					
Profitability (percentages)					
Net profit margin		0.1	•••	0.1	
Pretax profit margin	***	2.0	•••	2.0	•••
Operating profit margin		6.8	***	6.8	
Gross profit margin	***	15.4	•••	15.4	•••
Operating revenue to net operating assets	•••	76.7	•••	76.7	
Return on net operating assets	***	4.4		4.4	***
Pretax profit to assets		1.2		1.2	•••
Return on capital employed	***	2.5		2.5	
Return on equity (2)	***	1.8		1.8	•••
Efficiency (ratios)					
Receivable turnover		9.21		9.21	
Inventory turnover	***	4.39	•••	4.39	***
Liquidity/Solvency (ratios)					
Working capital		1.17	***	1.17	
Debt to equity		0.59		0.59	***
Liabilities to assets	***	0.58		0.58	•••
Interest coverage		1.67			•••
	***	1.07	•••	1.67	

Distribution of firms by profits/losses

•	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	2	6

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998 Financial Performance Indicates the second of \$5 million and over, Reference Year 1998	cators for Canadia	n Business Page: 51
Industry 22 - Wood, wood products and paper, integrated operations		
SICC Grouping 0911		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets	,•	
Cash	1.3	
Accounts receivable	8.1	
Inventory	9.5	
Capital assets	55.3	
Other assets	7.7	
Total operating assets	82.0	
Investments and accounts with affiliates	17.9	
Portfolio investments and loans with non-affiliates	0.2	
Total assets	100.0	
Liabilities		
Accounts payable	10.5	
Borrowing:		
Banks	6.9	
Short term paper	2.2	
Mortgages	2.2	
Bonds	15.9	
Other loans	3.8	
Amount owing to affiliates	10.1	
Other liabilities	3.8	
Deferred income tax	5.9	
Total liabilities	61.4	
Shareholders' equity		
Share capital	34.6	
Retained earnings	1.0	
Other surplus	3.0	
Total shareholders' equity	38.6	
Total liabilities and shareholders' equity	100.0	
Current assets -% of total assets	19.0	
Current liabilities - % of total assets	16.8	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 52

Industry

23 - Petroleum exploration production refining and marketing

SICC Grouping

1051

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		12				
Financial ratios						
Profitability (percentages)						
Net profit margin		1.9		1.9	***	
Pretax profit margin	•••	4.9		4.9		
Operating profit margin	•••	9.5	•••	6.7	•••	
Gross profit margin		51.3		35.6		
Operating revenue to net operating assets		111.2		111.2	•••	
Return on net operating assets	•••	8.4	•••	9.0	•••	
Pretax profit to assets		4.2	•••	5.6	***	
Return on capital employed	•••	6.8		6.8	•••	
Return on equity (2)		5.1		5.1		
Efficiency (ratios)						
Receivable turnover		11.39		10.21	***	
Inventory turnover	•••	6.60	•••	5.95		
<u>Liquidity/Solvency (ratios)</u>						
Working capital	***	1.33		1.09		
Debt to equity		0.32		0.32		
Liabilities to assets		0.55	***	0.55		
Interest coverage	***	3.15		6.58		

Distribution of firms by profits/losses

2 solidation of mine by profits to see	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 million	rge Firms Financ on and over, Reference Year 1998	ial Performance Indicators for Canadian Busin Page :
Industry SICC Grouping	23 - Petroleum exploration production re 1051	efining and marketing
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	or .
Assets		%
Cash		3.0
Accounts receivable		9.5
Inventory		7.2
Capital assets		72.0
Other assets		4.7
Total operating as	ssets	96.5
Investments and acc	ounts with affiliates	2.2
Portfolio investments	and loans with non-affiliates	1.3
Total assets		100.0
Liabilities	•	
Accounts payable		13.9
Borrowing:		
Banks		2.7
Short term paper		0.9
Mortgages		0.0
Bonds		14.8
Other loans		0.7
Amount owing to affi	liates	3.6
Other liabilities		5.9
Deferred income tax		12.5
Total liabilities		54.9
Shareholders' equ	uity	
Share capital	•	15.8
Retained earnings		22.2
Other surplus		7.0

45.1 100.0

21.9

17.3

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets · % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 54

Industry

24 - Petroleum refining and distributing

SICC Grouping

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Name Lange Committee Commi	1570		25%		\$75 million
Number of firms in the group		34			
Financial ratios					
D. C. I'V.					
Profitability (percentages)					
Net profit margin	4.4	1.7	0.3	1.6	2.4
Pretax profit margin	6.6	3.1	0.3	2.5	2.7
Operating profit margin	6.3	3.3	1.2	2.8	3.0
Gross profit margin	36.6	16.5	10.9	13.7	27.2
Operating revenue to net operating assets	987.7	407.3	218.0	411.2	394.4
Return on net operating assets	28.9	15.1	5.6	15.0	11.5
Pretax profit to assets	16.2	5.8	1.4	5.7	4.0
Return on capital employed	15.4	8.6	3.6	8.7	5.3
Return on equity (2)	17.7	10.8	3.5	12.2	6.7
Efficiency (ratios)					
Receivable turnover	19.44	10.94	8.04	12.93	***
Inventory turnover	43.99	10.77	2.60	23.92	•••
Liquidity/Solvency (ratios)					
Working capital	1.51	1.21	0.91	1.08	
Debt to equity	0.15	0.48	2.11	0.46	0.35
Liabilities to assets	0.47	0.51	0.75	0.58	0.48
Interest coverage	9.73	2.54	1.54	8.74	

Distribution	of	firms	by	profit	ts/losses
--------------	----	-------	----	--------	-----------

, protession	Firms with profits (%)	Firms with losses (%)
Operating profit	96	4
Pretax profit	87	13
Net profit	87	13
Percentage of firms with zero or negative equity(2)		4

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Ivicultura zon B	mance Indicators for Canadian Busines
Revenue of \$5 million and over, Reference Year 1998	Page: 5
Industry 24 - Petroleum refining and distributing	
SICC Grouping 1031	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	~
Assets	%
Cash	3.0
Accounts receivable	19.1
Inventory	12.6
Capital assets	27.1
Other assets	9.3
Total operating assets	71.2
Investments and accounts with affiliates	19.7
Portfolio investments and loans with non-affiliates	9.1
Total assets	100.0
Liabilities	
Accounts payable	21.0
Borrowing:	
Banks	6.7
Short term paper	1.5
Mortgages	3.6
Bonds	10.9
Other loans	1.3
Amount owing to affiliates	2.3
Other liabilities	1.6
Deferred income tax	1.5
Total liabilities	50.5
Shareholders' equity	
Share capital	25.0
Retained earnings	21.8
Other surplus	2.7
Total shareholders' equity	49.5
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	42.9
Current liabilities - % of total assets	28.1

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 56

Industry

25 - Coal mining and distribution and other fuels production n.e.c.

SICC Grouping

1111, 1199

		<u>A</u>	all firms with re	evenue over \$5 mill	ion
		Quartile Boundar		Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		22			
Financial ratios					
Profitability (percentages)					
Net profit margin	11.7	5.8	0.7	2.1	5.1
Pretax profit margin	19.6	6.1	1.0	3.5	9.0
Operating profit margin	17.0	11.4	3.0	7.4	11.0
Gross profit margin	41.9	29.8	18.8	23.5	36.2
Operating revenue to net operating assets	129.7	107.8	76.1	121.2	91.7
Return on net operating assets	15.0	11.7	1.8	9.1	10.3
Pretax profit to assets	16.5	7.2	1.8	3.0	8.3
Return on capital employed	16.3	10.5	3.4	8.5	9.4
Return on equity (2)	16.5	11.0	4.6		10.6
Efficiency (ratios)					
Receivable turnover	30.00	10.14	4.94	11.28	8.31
Inventory turnover		3.08		5.20	2.52
Liquidity/Solvency (ratios)					
Working capital	3.18	1.86	1.10	1.57	1.69
Debt to equity	0.08	0.64	1.88	0.43	0.77
Liabilities to assets	0.43	0.60	0.90	0.72	0.54
Interest coverage	6.12	2.75	0.60	1.42	2.75
				1.72	2.73

Distribution	i of firms	by	profits/	losses
--------------	------------	----	----------	--------

	Firms with profits (%)	Firms with losses (%)
Operating profit	80	20
Pretax profit	75	25
Net profit	80	20
Percentage of firms with zero or negative equity(2)	1	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 57

Industry

25 - Coal mining and distribution and other fuels production n.e.c.

SICC Grouping

1111, 1199

acc Grouping	
alance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
ssets	
Cash	3.4
Accounts receivable	9.3
Inventory	14.1
Capital assets	69.1
Other assets	2.2
Total operating assets	98.1
Investments and accounts with affiliates	1.8
Portfolio investments and loans with non-affiliates	0.1
Total assets	100.0
iabilities	
Accounts payable	9.8
Borrowing:	
Banks	41.9
Short term paper	0.6
Mortgages	1.8
Bonds	24.2
Other loans	1.1
Amount owing to affiliates	27.3
Other liabilities	2.7
Deferred income tax	12.0
Total liabilities	121.4
Shareholders' equity	
Share capital	30.0
Retained earnings	-62.4
Other surplus	11.0
Total shareholders' equity	-21.4
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	27.2
Current liabilities - % of total assets	12.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 58

Industry

26 - Synthetic resins and plastic products manufacturing

SICC Grouping

	All firms with revenue over \$5 million						
	(Quartile Boundary		Med			
	Better		Worse	Large Firms	Medium Firms		
	Q3	Q2	Q1	Over \$75 million	\$5 million to		
	75%	50%	25%		\$75 million		
Number of firms in the group		87					
Financial ratios							
Profitability (percentages)							
Net profit margin	9.5	6.1	3.2	5.2	6.5		
Pretax profit margin	16.6	9.6	7.0	7.9	9.6		
Operating profit margin	16.8	10.7	6.0	9.1	10.4		
Gross profit margin	44.5	29.5	18.7	29.1	32.6		
Operating revenue to net operating assets	274.3	173.1	132.1	217.5	173.1		
Return on net operating assets	28.9	15.7	7.2	15.5	18.8		
Pretax profit to assets	25.7	12.0	7.0	8.9	13.8		
Return on capital employed	28.7	12.7	5.8	8.2	14.2		
Return on equity (2)	31.4	16.5	6.7	12.2	24.3		
Efficiency (ratios)							
Receivable turnover	9.53	6.74	4.47	6.60	6.69		
Inventory turnover	7.77	5.52	4.30	6.53	4.86		
Liquidity/Solvency (ratios)							
Working capital	2.06	1.44	1.07	1.18	1.78		
Debt to equity	0.14	0.51	0.68	0.23	0.51		
Liabilities to assets	0.41	0.48	0.58	0.42	0.48		
Interest coverage	34.39	9.07	5.58	7.56	9.73		

Distribution	of	firms	by	pro	fits/	losses
--------------	----	-------	----	-----	-------	--------

Distribution of firms by profits/1055es	Firms with profits (%)	Firms with losses (%)
Operating profit	93	7
Pretax profit	91	9
Net profit	91	9
Percentage of firms with zero or negative equity(2)		2

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Lan Revenue of \$5 million	rge Firms Financi on and over, Reference Year 1998	al Performance Indicators for Canadian Bu Pa	isiness ge : 59
Industry	26 - Synthetic resins and plastic products	s manufacturing	-2003
SICC Grouping	1511		
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		2.3	
Accounts receivable		20.1	
Inventory		14.4	
Capital assets		36.2	
Other assets		16.0	
Total operating as	ssets	89.0	
Investments and acco	ounts with affiliates	10.7	
	and loans with non-affiliates	0.3	
Total assets		100.0	
Liabilities			
Accounts payable		17.1	
Borrowing:			
Banks		15.1	
Short term paper		2.0	
Mortgages		0.5	
Bonds		0.5	
Other loans		2.7	
Amount owing to affil	iates	13.4	
Other liabilities		0.4	
Deferred income tax		3.8	
Total liabilities		55.4	
Shareholders' equ	uity		
Share capital		18.2	
Retained earnings		24.4	
Other surplus		2.0	
Total shareholde	rs' equity	44.6	
Total liabilities and sh	areholders' equity	100.0	
Cu	rrent assets ·% of total assets	36.9	

33.5

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 60

Industry

27 - Rubber products manufacturing (except tires and tubes)

SICC Grouping

		<u>ion</u>			
		Quartile Boundary	3.15	Med	lian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		20			
Financial ratios					
Profitability (percentages)					
Net profit margin		6.2			to all objects
Pretax profit margin	***		****	•••	6.2
	167	8.5	•••	•••	8.5
Operating profit margin	***	8.4		•••	11.3
Gross profit margin	•••	25.9	•••	***	35.5
Operating revenue to net operating assets	•••	254.9	***		
Return on net operating assets	***	39.1		•••	•••
Pretax profit to assets	200	23.7	***		23.7
Return on capital employed	•••	21.0	•••	lana.	21.0
Return on equity (2)	••••	21.1	•••	;***C	21.1
Efficiency (ratios)					
Receivable turnover	•••	5.25	***	***	5.25
Inventory turnover	***	7.47		***	
Liquidity/Solvency (ratios)		98			
Working capital		1.49	viii:		0.79
Debt to equity		0.77	***	55.	***
Liabilities to assets		0.48		•••	0.44
Interest coverage	•••	6.58	****		

Distribution	of	firms	by	profits/losses
TO TIMES THE STATE OF THE	VI	KER ELLS		DI OTIENIZONE

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	9	9

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 million	rge Firms Financial Perfo on and over, Reference Year 1998	ormance Indicators for Canadian Business Page: 61
Industry	27 - Rubber products manufacturing (except tire	es and tubes)
SICC Grouping	1521	
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%
Assets		
Cash		5.2
Accounts receivable		24.7
Inventory		16.3
Capital assets		31.3
Other assets		6.4
Total operating a	ssets	83.9
Investments and acc	ounts with affiliates	14.6
Portfolio investments	and loans with non-affiliates	1.6
Total assets		100.0
Liabilities		
Accounts payable		18.6
Borrowing:		
Banks		13.1
Short term paper	*	0.7
Mortgages		
Bonds		-
Other loans		0.3
Amount owing to affi	iates	4.6
Other liabilities		3.8
Deferred income tax		1.7
Total liabilities		42.8
Shareholders' equ	uity	
Share capital		9.9
Retained earnings		46.3
Other surplus		1.0
Total shareholde	rs' equity	57.2
Total liabilities and sh	areholders' equity	100.0
Cu	rrent assets ·% of total assets	46.8
Cu	rrent liabilities - % of total assets	33.1

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 62

Industry

28 - Primary textiles manufacturing

SICC Grouping

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Median	
	Better		Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	13 76	40	25%		\$75 million
Financial ratios		40			
i manciai i atios					
Profitability (percentages)					
Net profit margin	6.7	4.0	1.5	3.5	3.4
Pretax profit margin	12.0	6.3	3.4	5.8	6.3
Operating profit margin	11.3	6.8	6.2	7.9	6.7
Gross profit margin	38.3	21.6	17.3	17.7	25.5
Operating revenue to net operating assets	206.1	162.8	142.5	162.8	173.9
Return on net operating assets	20.9	11.6	7.7	11.2	9.1
Pretax profit to assets	17.4	6.5	3.6	6.2	6.5
Return on capital employed	14.3	9.0	4.2	9.0	6.2
Return on equity (2)	17.8	14.4	3.1	17.6	6.7
Efficiency (ratios)					
Receivable turnover	6.79	4.06	2.97	3.23	4.06
Inventory turnover	5.17	3.34	2.70	2.88	3.16
Liquidity/Solvency (ratios)					
Working capital	3.24	2.36	1.61	2.73	1.65
Debt to equity	0.22	0.64	1.66	•••	0.44
Liabilities to assets	0.27	0.44	0.66	0.51	0.44
Interest coverage	25.14	4.65	0.04	3.29	5.68

Distribution	ı of firm	by p	rofits/	losses
--------------	-----------	------	---------	--------

	Firms with profits (%)	Firms with losses (%)
Operating profit	83	17
Pretax profit	79	21
Net profit	83	17
Percentage of firms with zero or negative equity(2)	4	4

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998 Financial Performance Indicators for Canadian Business Page				
Revenue of \$5 million		Page: 63		
Industry	28 - Primary textiles manufacturing			
SICC Grouping	1611			
Balance Sheet Structu	for a typical firm (with revenues of \$5 million and over)	%		
Assets				
Cash		12.8		
Accounts receivable		23.6		
Inventory		17.5		
Capital assets		33.5		
Other assets		3.6		
Total operating ass	ets	91.0		
Investments and accou	nts with affiliates	8.7		
Portfolio investments a	nd loans with non-affiliates	0.3		
Total assets		100.0		
iabilities				
Accounts payable		16.7		
Borrowing:				
Banks		10.6		
Short term paper		0.4		
Mortgages		0.9		
Bonds		0.3		
Other loans		7.1		
Amount owing to affilia	res	5.2		
Other liabilities		2.9		
Deferred income tax		2.8		
Total liabilities		46.9		
Shareholders' equit	у			
Share capital		8.1		
Retained earnings		42.9		
Other surplus		2.1		
Total shareholders	' equity	53.1		
Total liabilities and shar	eholders' equity	100.0		
	ent assets ·% of total assets	56.9		
Curre	ent liabilities - % of total assets	22.5		

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 64

Industry

29 - Carpets, mats and rugs manufacturing

SICC Grouping

	All firms with revenue over \$5 million				ion
	Quartile Boundary (1)			Median	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		12	25 70	-	\$73 Hillion
Financial ratios					
Profitability (percentages)					
Net profit margin	***	2.7	•••	***	
Pretax profit margin		6.7	3340		
Operating profit margin	***	7.6	***	***	
Gross profit margin		20.5	***		
Operating revenue to net operating assets	***	339.3	•••		•••
Return on net operating assets		22.6		•••	•••
Pretax profit to assets		10.2		***	
Return on capital employed	***	12.8		e	***
Return on equity (2)		***			
Efficiency (ratios)					
Receivable turnover		6.23	***		
Inventory turnover					
Liquidity/Solvency (ratios)					
Working capital		2.21	***	***	
Debt to equity		***	•••	***	***
Liabilities to assets		0.42	***		
Interest coverage				***	•••

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Finance Revenue of \$5 million and over, Reference Year 1998	ial Performance Indicators for Canadian	Business Page: 65
C	ng.	- 180 / 00
	ing	
orce druping		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	1.2	
Accounts receivable	25.7	
Inventory	15.2	
Capital assets	31.8	
Other assets	6.9	
Total operating assets	80.7	
Investments and accounts with affiliates	19.3	
Portfolio investments and loans with non-affiliates	-	
Total assets	100.0	
Liabilities		
Accounts payable	18.9	
Borrowing:		
Banks	18.8	
Short term paper	0.3	
Mortgages		
Bonds	2.8	
Other loans	0.4	
Amount owing to affiliates	20.6	
Other liabilities	63.6	
Deferred income tax	-0.3	
Total liabilities	125.2	
Shareholders' equity		
Share capital	9.6	
Retained earnings	-39.6	
Other surplus	4.8	
Total shareholders' equity	-25.2	
Total liabilities and shareholders' equity	100.0	
Current assets · % of total assets	42.1	
Current liabilities - % of total assets	45.7	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 66

Industry

Net profit

30 - Other textile products manufacturing

SICC Grouping

1629

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Med	Median	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		14				
Financial ratios						
Profitability (percentages)				148		
Net profit margin	***	3.3				
Pretax profit margin		4.3	***			
Operating profit margin	•••	5.7	***		•••	
Gross profit margin		27.2			•••	
Operating revenue to net operating assets	***	235.4	***	•••		
Return on net operating assets		10.0	•••	***		
Pretax profit to assets	•••	4.6	•••	****	•••	
Return on capital employed	***	7.9				
Return on equity (2)		14.5	•••	***		
Efficiency (ratios)						
Receivable turnover		5.18				
Inventory turnover	m	3.05		***	***	
Liquidity/Solvency (ratios)						
Working capital	•••	2.89				
Debt to equity	***	0.10		222	•••	
Liabilities to assets		0.26		****		
Interest coverage		6.02				
Distribution of firms by profits/losses						
		Firms profit				
Operating profit		6	0 40			
Pretax profit		6	0 40			

60

40

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Lyacutania anna 2008	nance Indicators for Canadian Busines Page : 6
Revenue of \$5 million and over, Reference Year 1998	r age . C
ndustry 30 - Other textile products manufacturing	
ICC Grouping 1629	
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	0.6
Accounts receivable	19.7
Inventory	21.4
Capital assets	30.5
Other assets	8.7
Total operating assets	80.9
Investments and accounts with affiliates	19.1
Portfolio investments and loans with non-affiliates	0.0
Total assets	100.0
Liabilities	
Accounts payable	17.2
Borrowing:	
Banks	8.3
Short term paper	~
Mortgages	-
Bonds	
Other loans	2.1
Amount owing to affiliates	23.1
Other liabilities	2.7
Deferred income tax	3.1
Total liabilities	56.6
Shareholders' equity	
Share capital	14.7
Retained earnings	28.7
Other surplus	0.0
Total shareholders' equity	43.4
Total liabilities and shareholders' equity	100.0
Current assets - % of total assets	42.0
Current liabilities - % of total assets	39.2

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 68

Industry

31 - Pharmaceutical manufacturing

SICC Grouping

		A	ll firms with r	evenue over \$5 mill	ion
	(Quartile Boundary	Median		
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of Game in the ground	1570		25%		\$75 million
Number of firms in the group Financial ratios		46			
Financial ratios					
Profitability (percentages)					
Net profit margin	7.0	4.1	-1.6	0.3	4.8
Pretax profit margin	8.4	6.5	-2.2	1.8	7.8
Operating profit margin	10.7	6.3	-0.2	4.1	8.1
Gross profit margin	52.6	43.6	10.1	37.1	41.4
Operating revenue to net operating assets	167.6	131.0	81.4	162.3	81.4
Return on net operating assets	11.7	5.7	-0.2	6.0	3.6
Pretax profit to assets	9.1	2.9	-3.9	2.1	0.4
Return on capital employed	8.2	4.5	0.7	2.8	5.0
Return on equity (2)	10.5	5.5	-15.6	4.1	5.5
Efficiency (ratios)					
Receivable turnover	6.17	4.25	3.15	4.65	3.60
Inventory turnover	3.15	1.96	1.65	3.15	1.73
Liquidity/Solvency (ratios)					
Working capital	2.57	2.31	1.47	2.22	2.47
Debt to equity	0.28	0.72	1.47	0.60	0.56
Liabilities to assets	0.42	0.56	0.77	0.65	0.44
Interest coverage	7.65	2.06	-0.49	2.74	1.49

Distribution	of	firms	by	profits/losses
--------------	----	-------	----	----------------

• •	Firms with profits (%)	Firms with losses (%)
Operating profit	82	18
Pretax profit	71	29
Net profit	75	25
Percentage of firms with zero or negative equity(2)		7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business		
Revenue of \$5 million and over, Reference Year 1998	Page : 69		
Industry 31 - Pharmaceutical manufactu	iring		
SICC Grouping 1721			
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over	r)		
Assets	%		
Cash	3.5		
Accounts receivable	21.6		
Inventory	22.8		
Capital assets	26.9		
Other assets	14.3		
Total operating assets	89.1		
Investments and accounts with affiliates	10.7		
Portfolio investments and loans with non-affiliates	0.2		
Total assets	100.0		
Liabilities			
Accounts payable	16.0		
Borrowing:			
Banks	7.6		
Short term paper	2.2		
Mortgages	0.8		
Bonds			
Other loans	4.3		
Amount owing to affiliates	21.2		
Other liabilities	3.2		
Deferred income tax	-0.2		
Total liabilities	54.9		
Shareholders' equity			
Share capital	18.5		
Retained earnings	28.6		
Other surplus	-2.1		
Total shareholders' equity	45.1		
Total liabilities and shareholders' equity	100.0		
Current assets ⋅% of total assets	50.9		
Current liabilities - % of total assets	33.7		

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 70

Industry

32 - Soap, cleaning compounds and toiletries manufacturing

SICC Grouping

		<u>A</u>	ll firms with re	evenue over \$5 mill	ion
		Quartile Boundary	(1)	Median	
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		17			
Financial ratios	- 1				1
Profitability (percentages)					
Net profit margin	•••	4.2		4.8	
Pretax profit margin		6.7	***	7.7	***
Operating profit margin	•••	8.2	***	8.2	
Gross profit margin		52.4	***	55.6	•••
Operating revenue to net operating assets	•••	178.1	•••	170.2	***
Return on net operating assets		16.1		16.1	
Pretax profit to assets		10.6		12.5	***
Return on capital employed		10.4	***	10.4	
Return on equity (2)		14.2	***	14.2	•••
Efficiency (ratios)					
Receivable turnover		8.72	***	8.72	***
Inventory turnover	***	5.78		5.78	
Liquidity/Solvency (ratios)					
Working capital	****	0.88	•••	0.88	•••
Debt to equity		0.48	***	0.48	344
Liabilities to assets		0.50	***	0.48	•••
Interest coverage		8.95		8.95	***

Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	1	6

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 milli	arge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadia	n Business Page: 71
Industry SICC Grouping	32 - Soap, cleaning compound. 1722	s and toiletries manufacturing	
Balance Sheet Stru	cture for a typical firm (with revenues of \$5 million and over	-) %	
Assets			
Cash		1.8	
Accounts receivable		18.7	
Inventory		13.5	
Capital assets		30.6	
Other assets		14.2	
Total operating a	essets	78.9	
Investments and acc	counts with affiliates	17.5	
Portfolio investment	s and loans with non-affiliates	3.6	
Total assets		100.0	
Liabilities			
Accounts payable		21.5	
Borrowing:			
Banks		3.7	
Short term paper		3.8	
Mortgages		-	
Bonds		E	
Other loans		0.6	
Amount owing to aff	iliates	30.0	
Other liabilities		1.2	
Deferred income tax	•	2.2	
Total liabilities		63.1	
Shareholders' eq	uity		

Share capital	10.0	
Retained earnings	26.0	*17
Other surplus	0.9	
Total shareholders' equity	36.9	
Total liabilities and shareholders' equity	100.0	
Current assets · % of total assets	38.3	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 72

Industry

Pretax profit

Net profit

33 - Paint and varnish manufacturing

SICC Grouping

1731

		<u>A</u>	ll firms with re	evenue over \$5 mill	ion
		Quartile Boundary	v (1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2	Q1	Over \$75 million	\$5 million to
Number of Committee Alexander	15%	50%	25%		\$75 million
Number of firms in the group Financial ratios		18			
Financiai ratios					
Profitability (percentages)					
Net profit margin		1.8			****
Pretax profit margin	•••	3.1			
Operating profit margin	***	6.4			•••
Gross profit margin	•••	32.6			
Operating revenue to net operating assets	***	241.3	•••		
Return on net operating assets	•••	13.2	•••	5000	
Pretax profit to assets	•••	5.4	•••		
Return on capital employed		5.6	•••	***	•••
Return on equity (2)				•••	
Efficiency (ratios)					
Receivable turnover	***	5.44			
Inventory turnover		4.54	***	•••	***
			****	•••	
Liquidity/Solvency (ratios)					
Working capital		1.26	***	***	
Debt to equity	300	0.05		. 100.0	***
Liabilities to assets		0.55	***		***
Interest coverage	•••	1.30), (****	•••
Distribution of firms by profits/losses					
- J Francisco		Firms profits			
Omounting mucht		*		<u>/e j</u>	
Operating profit		6	0 40		

60

60

40

40

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performa Revenue of \$5 million and over, Reference Year 1998	ance Indicators for Canadian Busines Page: 7
D: 1 :1 C ::	
Industry 33 - Paint and varnish manufacturing SICC Grouping 1731	
7000 0.00Fr9	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	%
Cash	3.8
Accounts receivable	25.6
Inventory	20.3
Capital assets	22.2
Other assets	23.8
Total operating assets	95.7
Investments and accounts with affiliates	1.0
Portfolio investments and loans with non-affiliates	3.3
Total assets	100.0
, , , , , , , , , , , , , , , , , , , ,	
iabilities	
Accounts payable	16.8
Borrowing:	
Banks	14.2
Short term paper	-
Mortgages	÷
Bonds	-
Other loans	3.1
Amount owing to affiliates	4.8
Other liabilities	1.5
Deferred income tax	5.4
Total liabilities	45.9
Shareholders' equity	
Share capital	3.2
Retained earnings	49.1
Other surplus	1.9
Total shareholders' equity	54.1
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	53.5
Current liabilities - % of total assets	28.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 74

Industry

34 - Industrial inorganic chemicals manufacturing

SICC Grouping

1732

		<u>A</u>	all firms with re	evenue over \$5 mill	ion
	(Quartile Boundar	y (1)	Median	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		27			
Financial ratios					
Profitability (percentages)					
Net profit margin	6.5	3.0	-1.8	3.3	-1.8
Pretax profit margin	10.5	4.8	-3.4	7.0	-3.4
Operating profit margin	12.6	7.0	-3.1	10.9	-3.1
Gross profit margin	47.6	37.3	20.7	36.8	43.2
Operating revenue to net operating assets	327.9	194.1	127.0	142.9	317.7
Return on net operating assets	17.2	12.4	-12.7	13.1	-12.7
Pretax profit to assets	9.4	5.0	-6.0	6.4	-6.0
Return on capital employed	12.9	7.1	-7.2	8.1	-7.2
Return on equity (2)	13.9	6.7	-8.5	9.0	-8.5
Efficiency (ratios)					
Receivable turnover	9.85	7.25	6.18	6.58	9.85
Inventory turnover	6.66	4.18	2.53	5.92	2.67
<u>Liquidity/Solvency (ratios)</u>					
Working capital	2.41	1.46	1.38	1.68	1.08
Debt to equity	0.17	0.21	0.74	0.28	0.09
Liabilities to assets	0.36	0.59	0.77	0.46	0.57
Interest coverage	5.75	1.88	-28.07	3.43	-7.12

Distribution of firms by profits/losses

•	Firms with profits (%)	Firms with losses (%)
Operating profit	87	13
Pretax profit	82	18
Net profit	82	18
Percentage of firms with zero or negative equity(2)	1	3

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	rge Firms	Financial Performance Indicators for Canadian	n Business
	on and over, Reference Year 1998		Page : 75
Industry	34 - Industrial inorganic chemi	icals manufacturing	
SICC Grouping	1732		
Balance Sheet Struc	cture for a typical firm		
	(with revenues of \$5 million and over	% %	
Assets			
Cash		2.2	
Accounts receivable		13.7	
Inventory		9.6	
Capital assets		37.2	
Other assets		6.2	
Total operating a	ssets	69.0	
Investments and acc	ounts with affiliates	30.8	
Portfolio investments	and loans with non-affiliates	0.3	
Total assets		100.0	
Liabilities			
Accounts payable		11.3	
Borrowing:			
Banks		14.1	
Short term paper		1.0	
Mortgages		0.8	
Bonds		1.0	
Other loans		12.9	
Amount owing to aff	iliates	5.6	
Other liabilities		4.4	
Deferred income tax		6.9	
Total liabilities		58.0	
Shareholders' eq	uity		
Share capital		3.9	
Retained earnings		37.4	
Other surplus		0.7	

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets . % of total assets

Current liabilities - % of total assets

42.0

100.0

30.9

18.4

	Medium	and	Large	Firm
--	--------	-----	-------	------

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 76

Industry

35 - Other chemicals and chemical products manufacturing n.e.c.

SICC Grouping

		<u>A</u>	all firms with re	venue over \$5 mill	ion
		Quartile Boundary	, , ,	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
N. 1	75%	50%	25%		\$75 million
Number of firms in the group		80			
Financial ratios					1000
Profitability (percentages)					
Net profit margin	8.8	3.7	0.9	3.3	3.8
Pretax profit margin	11.9	5.4	2.0	4.5	5.9
Operating profit margin	13.4	6.8	2.4	6.0	9.9
Gross profit margin	41.8	32.3	20.9	28.6	36.0
Operating revenue to net operating assets	284.1	188.5	96.7	198.0	188.5
Return on net operating assets	21.8	11.8	6.5	13.0	11.8
Pretax profit to assets	15.3	5.6	2.6	5.4	5.1
Return on capital employed	15.2	9.5	3.7	9.0	8.8
Return on equity (2)	23.2	11.9	1.4	10.5	12.5
Efficiency (ratios)					
Receivable turnover	8.90	6.27	5.35	8.54	6.10
Inventory turnover	9.23	6.40	4.27	8.30	5.49
Liquidity/Solvency (ratios)					
Working capital	2.03	1.30	0.98	1.25	1.22
Debt to equity	0.35	0.67	1.35		1.32
Liabilities to assets		((5))(5)	700 A - 7-W	0.41	0.69
	0.37	0.50	0.69	0.46	0.50
Interest coverage	9.54	3.77	1.70	7.04	3.50

Distribution of firms by profits/loss

	Firms with profits (%)	Firms with losses (%)
Operating profit	90	10
Pretax profit	82	18
Net profit	79	21
Percentage of firms with zero or negative equity(2)	Ĭ	Ú

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 millio	rge Firms Financial Perform on and over, Reference Year 1998	nance Indicators for Canadian Busine Page:
Industry	35 - Other chemicals and chemical products manufa	acturing n.e.c.
SICC Grouping	1739	
Balance Sheet Struc	cture for a typical firm (with revenues of \$5 million and over)	%
Assets		
Cash		4.3
Accounts receivable		15.4
Inventory		9.4
Capital assets		32.0
Other assets		7.4
Total operating a	ssets	68.4
Investments and acc	counts with affiliates	31.5
	s and loans with non-affiliates	0.1
Total assets		100.0
_iabilities		
Accounts payable		12.1
Borrowing:		
Banks		14.4
Short term paper		0.9
Mortgages		0.3
Bonds		2.1
Other loans		6.2
Amount owing to aff	iliates	17.8
Other liabilities	p.	4.2
Deferred income tax		2.3
Total liabilities	•	60.4
Shareholders' eq	uity	
Share capital		24.1
Retained earnings		10.7
Other surplus		4.7
Total shareholde	ers' equity	39.6
Total liabilities and si	hareholders' equity	100.0
Cı	urrent assets ·% of total assets	30.1

24.9

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 78

Industry

36 - Mining, smelting and refining of non-ferrous metals (except aluminum)

SICC Grouping

	All firms with revenue over \$5 million				
		Quartile Boundar	y (1)	Med	ian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2	Q1	Over \$75 million	\$5 million to
N I CO I I	15%	50%	25%		\$75 million
Number of firms in the group		11			
Financial ratios					
<u>Profitability (percentages)</u>					
Net profit margin	1999	-2.4		-1.4	
Pretax profit margin		-3.6		-3.2	•••
Operating profit margin	*	-1.1	***	0.4	
Gross profit margin		26.1	•••	24.3	
Operating revenue to net operating assets	•••	60.1	: ***	57.9	***
Return on net operating assets	***	-0.1	•••	0.2	
Pretax profit to assets	***	-2.1	***	-1.7	614
Return on capital employed		1.3		1.7	
Return on equity (2)	•••	-1.7		-1.7	•••
Efficiency (ratios)					*
Receivable turnover	•••	9.18	•••	9.55	
Inventory turnover		5.02		4.77	222
Liquidity/Solvency (ratios)					
Working capital		2.15		2.15	***
Debt to equity	***	0.46		0.43	
Liabilities to assets	•••	0.44		0.43	
Interest coverage	•••	-0.07		0.13	

Distribution of firms by profits/1	ibution of firms by profi	s/losses
------------------------------------	---------------------------	----------

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	1	8

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium an	nd Large	Firms
-----------	----------	-------

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 79

Industry	
CICC Crownin	

36 - Mining, smelting and refining of non-ferrous metals (except aluminum)

SICC Grouping

SICC Grouping 2122	
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	5.9
Accounts receivable	4.4
Inventory	7.2
Capital assets	50.8
Other assets	1.6
Total operating assets	69.9
Investments and accounts with affiliates	27.9
Portfolio investments and loans with non-affiliates	2.3
Total assets	100.0
Liabilities	
Accounts payable	5.0
Borrowing:	
Banks	5.3
Short term paper	1.7
Mortgages	0.0
Bonds	17.9
Other loans	3.2
Amount owing to affiliates	2.5
Other liabilities	4.2
Deferred income tax	4.6
Total liabilities	44.3
Shareholders' equity	
Share capital	45.8
Retained earnings	8.0
Other surplus	1.9
Total shareholders' equity	55.7
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	18.0
Current liabilities - % of total assets	8.5

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 80

Industry

37 - Primary metals products manufacturing

SICC Grouping

2012, 2013, 2014

		A	All firms with re	evenue over \$5 mill	ion
	1	Quartile Boundar	y (1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
N. 1. 00	75%	50%	25%		\$75 million
Number of firms in the group		27			
Financial ratios					
Profitability (percentages)					
Net profit margin	8.3	6.5	2.1	6.7	4.6
Pretax profit margin	13.4	11.4	3.4	12.0	7.8
Operating profit margin	13.8	11.5	4.2	12.4	7.9
Gross profit margin	49.3	23.2	15.0	19.1	27.2
Operating revenue to net operating assets	250.2	177.7	145.0	199.4	175.1
Return on net operating assets	30.1	16.4	10.9	25.7	13.1
Pretax profit to assets	22.1	13.7	6.3	13.7	11.3
Return on capital employed	16.6	9.5	4.5	10.0	6.2
Return on equity (2)	24.1	14.2	5.9	20.3	6.2
Efficiency (ratios)					
Receivable turnover	8.34	6.61	5.93	5.87	7.64
Inventory turnover		4.58		4.30	•••
Liquidity/Solvency (ratios)					
Working capital	3.48	2.00	1.10	1.81	1.98
Debt to equity	•••	0.46	•••	0.38	
Liabilities to assets	0.21	0.41	0.56	0.39	0.40
Interest coverage	44.01	8.92	3.25	8.92	5.07
					5.57

Distribution	of firms	by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	90	10
Pretax profit	90	10
Net profit	90	10
Percentage of firms with zero or negative equity(2)		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Perj

Revenue of \$5 million and over, Reference Year 1998

rformance Indicators for Canadian Business Page: 81

Industry 37 - Primary metals products manufacturing	
5700 0.00p6	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	
Anthropic Activities and a second sec	%
Assets	6.8
Cash Accounts receivable	15.4
	16.3
Inventory	27.1
Capital assets	2.0
Other assets Total operating assets	67.5
	32.3
Investments and accounts with affiliates	0.3
Portfolio investments and loans with non-affiliates	100.0
Total assets	100.0
Liabilities	
Accounts payable	10.7
Borrowing:	
Banks	3.4
Short term paper	3.8
Mortgages	0.1
Bonds	12.8
Other loans	2.1
Amount owing to affiliates	4.5
Other liabilities	2.2
Deferred income tax	0.4
Total liabilities	39.9
Shareholders' equity	
Share capital	26.2
Retained earnings	33.3
Other surplus	0.6
Total shareholders' equity	60.1
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	42.5
Current liabilities - % of total assets	20.5

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 82

Industry

38 - Primary steel products, integrated operations (mining and manufacturing)

SICC Grouping

2021

	All firms with revenue over \$5 million				ion	
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		26		-	475 IIIIIIOI	
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	7.1	3.3	-0.6	3.3		
Pretax profit margin	9.5	6.4	1.3	6.4	••••	
Operating profit margin	11.4	6.9	2.8	8.4		
Gross profit margin	28.4	19.2	13.7	19.8		
Operating revenue to net operating assets	241.8	185.3	126.9	157.3		
Return on net operating assets	21.2	14.3	4.6	14.3	•••	
Pretax profit to assets	13.4	6.6	1.2	6.6		
Return on capital employed	12.9	9.5	4.9	7.6		
Return on equity (2)	14.4	9.6	1.9	9.0	***	
Efficiency (ratios)						
Receivable turnover	8.76	7.53	5.94	7.53	•••	
Inventory turnover	5.05	3.75	3.18	3.74		
Liquidity/Solvency (ratios)						
Working capital	2.71	1.95	1.49	1.91	***	
Debt to equity	0.27	0.56	0.88	0.62	•••	
Liabilities to assets	0.38	0.55	0.67	0.55		
Interest coverage	7.69	3.98	0.98	4.49	•••	

Distribution of firms by profits/losses					
Operating profit					

 Firms with profits (%)
 Firms with losses (%)

 89
 11

 77
 23

 77
 23

 11
 11

Percentage of firms with zero or negative equity(2)

Pretax profit

Net profit

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Current assets - % of total assets

Current liabilities - % of total assets

Page: 83

34.6

16.7

Revenue of \$5 milli	on and over, Reference Year 1998	Page: 83
Industry	38 - Primary steel products, integrated operations (m	ining and manufacturing)
SICC Grouping	2021	
Balance Sheet Stru	cture for a typical firm	
	(with revenues of \$5 million and over)	%
Assets		
Cash		1.4
Accounts receivable		11.5
Inventory		18.3
Capital assets		36.0
Other assets		2.7
Total operating a	assets	69.8
Investments and acc	counts with affiliates	26.7
Portfolio investment	s and loans with non-affiliates	3.4
Total assets		100.0
Liabilities		
Accounts payable		11.1
Borrowing:		
Banks		10.0
Short term paper		1.5
Mortgages		0.0
Bonds		14.6
Other loans		6.4
Amount owing to aff	filiates	2.1
Other liabilities		6.7
Deferred income tax		4.6
Total liabilities		57.1
Shareholders' eq	uity	
Share capital		25.5
Retained earnings		14.4
Other surplus		3.1
Total sharehold	ers' equity	42.9
Total liabilities and s	hareholders' equity	100.0

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 84

Industry

39 - Aluminum and aluminum products manufacturing and wholesaling

SICC Grouping

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Median	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	15%		25%		\$75 million
Financial ratios		18			
rmanciai ratios					
Profitability (percentages)					
Net profit margin	11.2	6.4	2.5	7.3	
Pretax profit margin	11.7	6.9	5.0	9.7	
Operating profit margin	14.5	8.5	5.3	10.6	
Gross profit margin	42.6	21.7	13.7	33.6	•••
Operating revenue to net operating assets	140.0	81.9	55.2	71.1	•••
Return on net operating assets	12.4	9.1	6.8	9.2	
Pretax profit to assets	9.9	6.4	2.7	6.4	***
Return on capital employed	11.1	8.2	6.5	8.2	***
Return on equity (2)	***	12.0		13.9	•••
Efficiency (ratios)					
Receivable turnover	19.13	11.78	6.46	10.79	
Inventory turnover	•••	8.66	***	5.07	•••
Liquidity/Solvency (ratios)			3		
Working capital	2.52	1.71	0.91	2.10	
Debt to equity	0.34	0.76	1.22	0.76	
Liabilities to assets	0.45	0.59	0.70	0.55	
Interest coverage	5.54	2.85	1.56	3.37	•••

Distribution of firms by profits/losses		
	Firms with profits (%)	Firms with losses (%)
Operating profit	89	11
Pretax profit	89	11
Net profit	89	11
Percentage of firms with zero or negative equity(2)		5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performance Indicators for Canadian Business		
Revenue of \$5 million and over, Reference Year 1	1998 Page : 8	
ndustry 39 - Aluminum and alur	ninum products manufacturing and wholesaling	
SICC Grouping 2111		
Balance Sheet Structure for a typical firm		
(with revenues of \$5 million a	and over) %	
assets		
Cash	1.7	
Accounts receivable	11.7	
Inventory	6.0	
Capital assets	44.5	
Other assets	7.2	
Total operating assets	71.1	
Investments and accounts with affiliates	28.8	
Portfolio investments and loans with non-affiliates	0.1	
Total assets	100.0	
iabilities		
Accounts payable	8.2	
Borrowing:		
Banks	4.6	
Short term paper	0.2	
Mortgages	0.4	
Bonds	12.4	
Other loans	3.1	
Amount owing to affiliates	7.3	
Other liabilities	1.6	
Deferred income tax	4.9	
Total liabilities	42.7	
Shareholders' equity		
Share capital	23.4	
Retained earnings	23.3	
Other surplus	10.7	
Total shareholders' equity	57.3	
Total liabilities and shareholders' equity	100.0	
Current assets ⋅% of total assets	19.2	
Current liabilities - % of total assets	15.3	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 86

Industry

40 - Non-ferrous metals manufacturing

SICC Grouping

Retter Average Worse Q3 Q2 Q1 75% 50% 25%	All firms with revenue over \$5 million					
Q3 Q2 Q1 75% 50% 25% Number of firms in the group 9 Financial ratios Profitability (percentages) Net profit margin 4.5 Pretax profit margin 7.0 Operating profit margin 34.8 Operating revenue to net operating assets 204.5 Return on net operating assets 14.8 Pretax profit to assets 10.1 Return on equity (2) 11.3 Efficiency (ratios) Receivable turnover 5.57 Inventory turnover 6.61 Liquidity/Solvency (ratios) Working capital 1.49 Debt to equity 0.28 Interest coverage 3.00 Interest coverage 3.	Me	Median				
Financial ratios Profitability (percentages) Net profit margin	<u>Large Firms</u> Over \$75 million	Medium Firm \$5 million to \$75 million				
Profitability (percentages) Net profit margin 4.5 Pretax profit margin 7.0 Operating profit margin 34.8 Operating revenue to net operating assets 204.5 Return on net operating assets 14.8 Pretax profit to assets 10.1 Return on capital employed 10.3 Return on equity (2) 11.3 Efficiency (ratios) Receivable turnover 5.57 Inventory turnover 6.61 Liquidity/Solvency (ratios) Working capital 1.49 Debt to equity 0.28 Liabilities to assets 0.51						
Net profit margin						
Pretax profit margin 7.0 Operating profit margin 34.8 Gross profit margin 34.8 Operating revenue to net operating assets 204.5 Return on net operating assets 14.8 Pretax profit to assets 10.1 Return on capital employed 10.3 Return on equity (2) 11.3 Efficiency (ratios) Receivable turnover 5.57 Inventory turnover 6.61 Liquidity/Solvency (ratios) Working capital 1.49 Debt to equity 0.28 Liabilities to assets 0.51						
Operating profit margin 7.2 Gross profit margin 34.8 Operating revenue to net operating assets 204.5 Return on net operating assets 14.8 Pretax profit to assets 10.1 Return on capital employed 10.3 Return on equity (2) 11.3 Efficiency (ratios) 5.57 Inventory turnover 6.61 Liquidity/Solvency (ratios) 1.49 Debt to equity 0.28 Liabilities to assets 0.51		3.7				
Gross profit margin 34.8 Operating revenue to net operating assets 204.5 Return on net operating assets 14.8 Pretax profit to assets 10.1 Return on capital employed 10.3 Return on equity (2) 11.3 Efficiency (ratios) Receivable turnover 5.57 Inventory turnover 6.61 Liquidity/Solvency (ratios) Working capital 1.49 Debt to equity 0.28 Liabilities to assets 0.51		6.0				
Operating revenue to net operating assets 204.5 Return on net operating assets 14.8 Pretax profit to assets 10.1 Return on capital employed 10.3 11.3		6.9				
Return on net operating assets 14.8 Pretax profit to assets 10.1 Return on capital employed 10.3 Return on equity (2) 11.3 Efficiency (ratios) Receivable turnover 5.57 Inventory turnover 6.61 Liquidity/Solvency (ratios) Working capital 1.49 Debt to equity 0.28 Liabilities to assets 0.51 Interest coverage 8.30		34.9				
Pretax profit to assets		187.7				
Return on capital employed 10.3 Return on equity (2) 11.3 Efficiency (ratios) 5.57 Inventory turnover 6.61 Liquidity/Solvency (ratios) 1.49 Working capital 0.28 Liabilities to assets 0.51		14.8				
Return on equity (2) 11.3 Efficiency (ratios) 5.57 Inventory turnover 6.61 Liquidity/Solvency (ratios) 1.49 Working capital 0.28 Debt to equity 0.51 Liabilities to assets 0.51		7.8				
Efficiency (ratios) Receivable turnover 5.57 Inventory turnover 6.61 Liquidity/Solvency (ratios) Working capital 1.49 Debt to equity 0.28 Liabilities to assets 0.51	•••	8.9				
Receivable turnover 5.57 Inventory turnover 6.61 Liquidity/Solvency (ratios) Working capital 1.49 Debt to equity 0.28 Liabilities to assets 0.51	•••	11.3				
Inventory turnover 6.61 Liquidity/Solvency (ratios) Working capital 1.49 Debt to equity 0.28 Liabilities to assets 0.51						
Liquidity/Solvency (ratios) Working capital 1.49 Debt to equity 0.28 Liabilities to assets 0.51		5.53				
Working capital 1.49 Debt to equity 0.28 Liabilities to assets 0.51	•••					
Debt to equity 0.28 Liabilities to assets 0.51						
Liabilities to assets 0.51	•••	1.49				
Interest coverage 9.20	***					
Interest coverage 8.30	***	0.51				
		8.47				
Distribution of firms by profits/losses Firms with profits (%) losses (%)						

	Firms with profits (%)	Firms with losses (%)
Operating profit	78	22
Pretax profit	78	22
Net profit	78	22
Percentage of firms with zero or negative equity(2)	1	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

711000000000000000000000000000000000000	ance Indicators for Canadia	
Revenue of \$5 million and over, Reference Year 1998		Page: 87
Industry 40 - Non-ferrous metals manufacturing		
SICC Grouping 2123		
Balance Sheet Structure for a typical firm		
(with revenues of \$5 million and over)	%	
Assets		
Cash	16.6	
Accounts receivable	21.8	
Inventory	13.1	
Capital assets	33.5	
Other assets	1.2	
Total operating assets	86.2	
Investments and accounts with affiliates	13.8	
Portfolio investments and loans with non-affiliates		
Total assets	100.0	
Liabilities		
Accounts payable	19.8	
Borrowing:		
Banks	4.9	
Short term paper	*	
Mortgages	1.6	
Bonds	: -	
Other loans	1.1	
Amount owing to affiliates	9.7	
Other liabilities	4.2	
Deferred income tax	4.1	
Total liabilities	45.5	
Shareholders' equity		
Share capital	17.3	
Retained earnings	37.2	
Other surplus	E	
Total shareholders' equity	54.5	
Total liabilities and shareholders' equity	100.0	
Current assets - % of total assets	51.8	
Current liabilities - % of total assets	24.8	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 88

Industry

41 - Fabricated metal products manufacturing

SICC Grouping

2211, 2212, 2221, 2231, 2281

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Median	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	1370	109	25%		\$75 million
Financial ratios		109			
A MARICIAI I ALIOS					
Profitability (percentages)					
Net profit margin	7.2	4.5	-1.5	4.5	3.6
Pretax profit margin	11.4	5.8	-6.1	6.3	5.6
Operating profit margin	11.1	7.1	0.7	7.1	4.8
Gross profit margin	61.1	34.4	18.9	20.6	38.8
Operating revenue to net operating assets	297.4	197.0	132.8	271.4	183.2
Return on net operating assets	20.2	11.5	1.0	18.4	6.8
Pretax profit to assets	17.5	8.5	-3.7	15.7	8.0
Return on capital employed	16.4	11.7	-1.2	13.9	11.7
Return on equity (2)	25.0	15.5	0.8	14.9	14.9
Efficiency (ratios)					
Receivable turnover	7.11	5.59	3.97	6.63	5.39
Inventory turnover	7.92	5.81	2.69	7.85	5.49
Liquidity/Solvency (ratios)					
Working capital	2.50	1.67	1.27	1.31	1.87
Debt to equity	0.07	0.47	1.38	0.73	0.45
Liabilities to assets	0.40	0.58	0.82	0.68	0.52
Interest coverage	18.38	5.74	-0.04	10.80	3.46

Distribution of firm	ns by profits/losses
----------------------	----------------------

	Firms with profits (%)	Firms with losses (%)
Operating profit	82	18
Pretax profit	64	36
Net profit	62	38
Percentage of firms with zero or negative equity(2)	2	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business Page: 89
Revenue of \$5 million and over, Reference Year 1998 Industry 41 - Fabricated metal product	
SICC Grouping 2211, 2212, 2221, 2231, 2281	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over	er) %
Assets	
Cash	1.8
Accounts receivable	18.9
Inventory	11.0
Capital assets	18.9
Other assets	16.9
Total operating assets	67.5
Investments and accounts with affiliates	32.3
Portfolio investments and loans with non-affiliates	0.2
Total assets	100.0
Liabilities	
Accounts payable	14.8
Borrowing:	
Banks	15.4
Short term paper	2.0
Mortgages	1.2
Bonds	6.3
Other loans	4.8
Amount owing to affiliates	8.7
Other liabilities	5.0
Deferred income tax	0.8
Total liabilities	58.9
Shareholders' equity	
Share capital	18.2
Retained earnings	21.0
Other surplus	1.9
Total shareholders' equity	41.1
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	32.4
Current liabilities - % of total assets	25.2

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 90

Industry

42 - Metal heating equipment and plumbing fixtures, fabricated metal

SICC Grouping

		<u>A</u>	ll firms with r	evenue over \$5 mill	ion
	(Quartile Boundary			lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2	Q1	Over \$75 million	\$5 million to
NI	15%	50%	25%		\$75 million
Number of firms in the group		30			
Financial ratios		į			
Profitability (percentages)					
Net profit margin	12.2	3.5	1.5	7.1	2.5
Pretax profit margin	18.1	5.9	2.1	11.2	3.0
Operating profit margin	17.9	7.5	2.0	11.2	4.2
Gross profit margin	35.5	24.7	13.7		22.3
Operating revenue to net operating assets	253.4	175.2	146.7	239.1	162.6
Return on net operating assets	33.6	16.9	3.3	27.5	11.9
Pretax profit to assets	23.4	9.9	3.0	14.5	5.1
Return on capital employed	17.7	9.8	3.1	14.6	8.3
Return on equity (2)	21.5	10.6	2.5	18.7	9.2
Efficiency (ratios)					
Receivable turnover	7.86	6.30	5.09	6.44	5.46
Inventory turnover	5.45	3.37	2.99	•••	3.09
Liquidity/Solvency (ratios)					
Working capital	4.03	3.05	1.64	2.08	3.05
Debt to equity	•••	0.54		0.17	0.58
Liabilities to assets	0.13	0.45	0.66	0.39	0.45
Interest coverage	39.07	11.75	2.38	404	3.73

Distribution	of fi	rms b	y pr	ofits/losses
--------------	-------	-------	------	--------------

	Firms with profits (%)	Firms with losses (%)
Operating profit	95	5
Pretax profit	95	5
Net profit	95	5
Percentage of firms with zero or negative equity(2)		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	rge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadian Busin Page
		t and plumbing fixtures, fabricated metal
Industry	2289	t and prantoning incures, raemounts in the
SICC Grouping		
Balance Sheet Struc	cture for a typical firm (with revenues of \$5 million and ov	ver)
Assets		%
Cash		6.3
Accounts receivable		20.2
Inventory		23.9
Capital assets		21.9
Other assets		5.4
Total operating a	ssets	77.6
Investments and acc		19.8
	s and loans with non-affiliates	2.6
Total assets		100.0
, •		
Liabilities		
Accounts payable		16.7
Borrowing:		
Banks		9.5
Short term paper		-
Mortgages		0.3
Bonds		4
Other loans		1.1
Amount owing to aff	iliates	6.8
Other liabilities		3.4
Deferred income tax		0.8
Total liabilities		38.6
Obb alalawa' aw		
Shareholders' eq Share capital	uity	16.2
Retained earnings		41.4
Other surplus		3.8
Total shareholde	ers' equity	61.4
Total liabilities and s		100.0
	urrent assets · % of total assets	57.9
	Alloni doode / C . lotal dood	37.5

27.7

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 92

Industry

43 - Agricultural machinery and equipment manufacturing

SICC Grouping

2511

		A	ll firms with r	evenue over \$5 mill	ion
	Quartile Boundary (1)			Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		8			
Financial ratios					
Profitability (percentages)					
Net profit margin		-5.4	***	•••	
Pretax profit margin	***	-4.1		•••	
Operating profit margin	•••	-1.7			
Gross profit margin	***	24.3			
Operating revenue to net operating assets	•••	108.4		•••	
Return on net operating assets	***	-1.5		***	
Pretax profit to assets	1514	-2.0			
Return on capital employed	***	0.4	•••		
Return on equity (2)	•••	-5.1			
Efficiency (ratios)					
Receivable turnover		4.32		***	
Inventory turnover		1.58	***		•••
Liquidity/Solvency (ratios)					
Working capital		2.09	***	****	
Debt to equity		0.54			
Liabilities to assets	****	0.71			
Interest coverage	***	-0.50		***	•••

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and L	arge Firms	Financial Performance Indicators for Canadia	n Business
	ion and over, Reference Year 1998		Page : 93
Industry	43 - Agricultural machinery	and equipment manufacturing	
SICC Grouping	2511		
Balance Sheet Str	ucture for a typical firm (with revenues of \$5 million and o	over) %	
Assets			
Cash		1.8	
Accounts receivable	е	16.1	
Inventory		39.6	
Capital assets		14.7	
Other assets		6.2	
Total operating	assets	78.5	
Investments and a	counts with affiliates	21.5	
Portfolio investmen	ts and loans with non-affiliates		
Total assets		100.0	
Liabilities			
Accounts payable		11.4	
Borrowing:			
Banks		12.8	
Short term pape	r	7.7	
Mortgages		1.0	
Bonds			
Other loans		5.7	
Amount owing to a	ffiliates	5.7	
Other liabilities		19.1	
Deferred income to	ax	1.8	
Total liabilities		65.2	
Shareholders' ed	quity		
Share capital		12.7	
Retained earnings		22.1	
Other surplus		0.0	
Total sharehold	ders' equity	34.8	
Total liabilities and	shareholders' equity	100.0	
	Current assets · % of total assets	59.2	
C	Current liabilities - % of total assets	25.6	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 94

Industry

44 - Construction, mining and materials handling machinery manufacturing

SICC Grouping

		<u> </u>	All firms with re	evenue over \$5 mill	ion
		Quartile Boundar		Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to
Number of firms in the group	75 %	33	25%		\$75 million
Financial ratios		33			
Profitability (percentages)					
Net profit margin	8.7	3.9	-0.6	1.7	5.7
Pretax profit margin	13.7	6.3	-1.5	5.3	8.1
Operating profit margin	14.0	7.5	3.2	6.7	8.3
Gross profit margin	27.0	22.2	11.6	19.1	23.0
Operating revenue to net operating assets	252.3	174.5	119.0	239.3	174.5
Return on net operating assets	28.2	13.3	2.3	13.3	8.9
Pretax profit to assets	19.9	9.4	-1.9	8.5	7.9
Return on capital employed	19.7	10.3	5.7	10.7	9.6
Return on equity (2)	21.2	10.1	-4.4	9.6	11.8
Efficiency (ratios)					
Receivable turnover	7.35	6.10	3.64	5.56	6.10
Inventory turnover	4.79	3.29	1.53	4.12	1.53
Liquidity/Solvency (ratios)					
Working capital	3.03	2.32	1.46	1.51	2.15
Debt to equity	0.19	0.52	3.68	0.42	0.35
Liabilities to assets	0.30	0.73	0.84	0.74	0.61
Interest coverage	12.42	8.81	0.37	9.54	5.39

Dictri	bution	of finne	br nno	fits/losses
DISTI	Duuon	OI HITHIS	DV Dro	HIS/IOSSES

	Firms with profits (%)	Firms with losses (%)
Operating profit	84	16
Pretax profit	80	20
Net profit	76	24
Percentage of firms with zero or negative equity(2)		4

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	-	ce Indicators for Canadian Business
Revenue of \$5 milli	on and over, Reference Year 1998	Page: 95
Industry	44 - Construction, mining and materials handling mach	ninery manufacturing
SICC Grouping	2521	
Balance Sheet Stru	cture for a typical firm	
	(with revenues of \$5 million and over)	%
Assets		
Cash		3.5
Accounts receivable		24.6
Inventory		26.2
Capital assets		12.3
Other assets		13.2
Total operating a	ssets	79.8
Investments and acc	counts with affiliates	20.2
Portfolio investments	and loans with non-affiliates	0.0
Total assets		100.0
Liabilities		
Accounts payable		19.1
Borrowing:		
Banks		9.2
Short term paper		1.5
Mortgages		0.1
Bonds		0.0
Other loans		2.7
Amount owing to aff	iliates	25.3
Other liabilities		4.7
Deferred income tax		0.4
Total liabilities		63.1
Shareholders' eq	uity	
Share capital		13.5
Retained earnings		18.0

Other surplus

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets · % of total assets

Current liabilities - % of total assets

5.4

36.9 100.0

54.9

33.2

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 96

Industry

45 - Industrial machinery and equipment manufacturing

SICC Grouping

		evenue over \$5 mill	ion		
	Quartile Boundary (1)			Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
Number of firms in the group	75%	50%	25%		\$75 million
Financial ratios		70			
r manciai ratios				*	
Profitability (percentages)					
Net profit margin	6.1	3.4	1.5	4.0	2.2
Pretax profit margin	9.9	5.1	1.2	6.4	3.9
Operating profit margin	9.6	6.0	3.0	6.8	3.8
Gross profit margin	35.2	25.4	13.1	18.0	30.0
Operating revenue to net operating assets	270.4	197.4	148.7	227.1	182.7
Return on net operating assets	24.1	12.4	7.2	23.2	8.9
Pretax profit to assets	14.7	6.0	1.2	11.4	5.2
Return on capital employed	16.3	10.5	4.5	15.1	8.4
Return on equity (2)	20.7	13.3	5.5	16.4	9.3
Efficiency (ratios)					
Receivable turnover	5.38	4.44	3.22	4.65	4.39
Inventory turnover	10.18	6.12	3.31	7.28	5.35
Liquidity/Solvency (ratios)					
Working capital	2.43	1.51	1.24	1.70	1.29
Debt to equity	0.10	0.47		0.39	0.47
Liabilities to assets	0.43	0.60	0.73	0.53	0.65
Interest coverage	19.60	7.73	1.19	9.05	5.34

Distribution	of	firms	by	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	86	14
Pretax profit	81	19
Net profit	84	16
Percentage of firms with zero or negative equity(2)	g)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

	nance Indicators for Canadian Busines
Revenue of \$5 million and over, Reference Year 1998	Page: 9
Industry 45 - Industrial machinery and equipment manufacture SICC Grouping 2531	ırıng
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	6.6
Accounts receivable	31.0
Inventory	21.2
Capital assets	24.2
Other assets	3.3
Total operating assets	86.4
Investments and accounts with affiliates	13.2
Portfolio investments and loans with non-affiliates	0.5
Total assets	100.0
Liabilities	
Accounts payable	22.0
Borrowing:	
Banks	9.3
Short term paper	2.2
Mortgages	1.5
Bonds	2.7
Other loans	1.7
Amount owing to affiliates	5.6
Other liabilities	6.5
Deferred income tax	2.0
Total liabilities	53.6
Shareholders' equity	
Share capital	14.0
Retained earnings	31.3
Other surplus	1.1
Total shareholders' equity	46.4
Total liabilities and shareholders' equity	100.0
Current assets ⋅% of total assets	61.3
Current liabilities - % of total assets	37.3

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 98

Industry

46 - Commercial and industrial furniture, machinery and equipment manufacturing

SICC Grouping

	All firms with revenue over \$5 million				
		Quartile Boundary (1)		Median	
	Better	Average	Worse	Large Firms	Medium Firms
3	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		9			
Financial ratios					
Profitability (percentages)					
Net profit margin		3.1			
Pretax profit margin		5.6			
Operating profit margin		5.7		•••	
Gross profit margin	•••	25.3		•••	***
Operating revenue to net operating assets	***	272.6	***		***
Return on net operating assets		20.8	***	•••	
Pretax profit to assets	***	6.2		•••	****
Return on capital employed	***	8.3	***		
Return on equity (2)		***		1969	•••
Efficiency (ratios)					
Receivable turnover	***	5.20	***	***	
Inventory turnover		•••	***	***	
Liquidity/Solvency (ratios)					
Working capital	•••	2.29			
Debt to equity	***	•••			***
Liabilities to assets		0.46	•••		
Interest coverage	•••		•••		
Distribution of firms by profits/losses		Firms profit			
0		2			

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Lan Revenue of \$5 millio	rge Firms Financial Performant on and over, Reference Year 1998	nce Indicators for Canadian Business Page: 99
Industry SICC Grouping	46 - Commercial and industrial furniture, machinery a 2611	and equipment manufacturing
Balance Sheet Struc	eture for a typical firm (with revenues of \$5 million and over)	%
Assets		
Cash		6.7
Accounts receivable		62.5
Inventory		5.7
Capital assets		10.7
Other assets		6.3
Total operating as	ssets	91.8
Investments and acco	ounts with affiliates	5.6
Portfolio investments	and loans with non-affiliates	2.6
Total assets		100.0
Liabilities		
Accounts payable		45.7
Borrowing:		
Banks		5.3
Short term paper		0.1
Mortgages		0.2
Bonds		0.6
Other loans		2.4
Amount owing to affil	iates	3.2
Other liabilities		4.2
Deferred income tax		0.3
Total liabilities		62.0
Shareholders' equ	uity	,
Share capital		3.7
Retained earnings		33.0
Other surplus		1.3
Total shareholde	rs' equity	38.0
Total liabilities and sh	areholders' equity	100.0

77.3

49.5

Current assets · % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 100

Industry

47 - Scientific and professional apparatus manufacturing

SICC Grouping

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		28				
Financial ratios						
Profitability (percentages)						
Net profit margin	5.7	2.4	-8.2	***	2.1	
Pretax profit margin	11.5	3.3	-0.9		2.5	
Operating profit margin	7.4	3.3	0.6	***	2.7	
Gross profit margin	51.5	29.5	13.2		32.7	
Operating revenue to net operating assets	407.0	242.9	121.6	***	208.8	
Return on net operating assets	21.8	8.7	0.8		5.1	
Pretax profit to assets	12.0	5.0	-1.5		3.2	
Return on capital employed	14.9	9.3	-2.5		3.0	
Return on equity (2)	16.5	8.0	-3.0	***	4.0	
Efficiency (ratios)						
Receivable turnover	6.72	5.56	3.51		5.56	
Inventory turnover		5.52	•••	•••	4.75	
Liquidity/Solvency (ratios)						
Working capital	4.22	1.65	1.18	***	1.65	
Debt to equity		0.20			0.23	
Liabilities to assets	0.24	0.58	0.69		0.58	
Interest coverage	39.29	5.29	-3.23	***	4.28	

Distribution	of	firms	by	profits/losses	5
--------------	----	-------	----	----------------	---

	Firms with profits (%)	Firms with losses (%)
Operating profit	85	15
Pretax profit	79	21
Net profit	79	21
Percentage of firms with zero or negative equity(2)	:	5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	rge Firms	Financial Performance Indicators for Canadian	Business
	on and over, Reference Year 1998	Pa	ige: 101
Industry	47 - Scientific and professiona	l apparatus manufacturing	
SICC Grouping	2612		
Balance Sheet Stru	cture for a typical firm		
	(with revenues of \$5 million and ove	r) %	
Assets			
Cash		9.9	
Accounts receivable		27.5	
Inventory		14.0	
Capital assets		19.2	
Other assets		10.2	
Total operating a	essets	80.8	
Investments and acc	counts with affiliates	13.5	
Portfolio investments	s and loans with non-affiliates	5.7	
Total assets		100.0	
_iabilities			
Accounts payable		22.2	
Borrowing:			
Banks		3.6	
Short term paper		•	
Mortgages			
Bonds			
Other loans		0.1	
Amount owing to aff	iliates	11.3	
Other liabilities		13.6	
Deferred income tax	,	-0.3	
Total liabilities	`	50.6	
Shareholders' eq	uity		
Share capital		41.6	
Retained earnings		7.5	
Other surplus		0.4	
Total sharehold	ers' equity	49.4	
Total liabilities and s	hareholders' equity	100.0	
Cı	urrent assets ·% of total assets	61.3	
Cı	urrent liabilities - % of total assets	40.6	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 102

Industry

48 - Motor vehicles and motor vehicles parts and accessories manufacturing

SICC Grouping

	All firms with revenue over \$5 million				ion	
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		26				
Financial ratios						
Profitability (percentages)						
Net profit margin	5.3	3.4	0.8	2.4	***	
Pretax profit margin	8.8	4.0	1.1	3.9		
Operating profit margin	9.1	4.6	1.9	3.6		
Gross profit margin	17.9	10.5	6.1	9.7		
Operating revenue to net operating assets	648.9	370.7	226.2	422.9	•••	
Return on net operating assets	31.7	19.5	9.9	17.1		
Pretax profit to assets	18.1	13.0	3.1	13.0		
Return on capital employed	19.2	16.4	7.2	16.4	***	
Return on equity (2)	39.4	17.1	7.0	17.1	•••	
Efficiency (ratios)						
Receivable turnover	24.20	10.16	7.82	12.06		
Inventory turnover	17.58	10.65	6.54	11.77		
Liquidity/Solvency (ratios)	9			N.		
Working capital	1.59	1.16	0.82	1.06		
Debt to equity	0.38	0.77	1.40	0.77		
Liabilities to assets	0.47	0.61	0.79	0.61		
Interest coverage	20.89	5.01	1.85	6.43	•••	

Distribution	of firms	by pro	fits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	92	8
Pretax profit	92	8
Net profit	92	8
Percentage of firms with zero or negative equity(2)	3.	

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998 Financial Performance Indicators for Canadian Business Page: 103				
Alla and a g	48 - Motor vehicles and motor v 3012	vehicles parts and accessories manufacturing		
Balance Sheet Structure	for a typical firm (with revenues of \$5 million and over)	. %		
Assets				
Cash		1.3		
Accounts receivable		24.3		
Inventory		11.3		
Capital assets		35.3		
Other assets		16.4		
Total operating assets	3	88.7		
Investments and accounts	s with affiliates	5.4		
Portfolio investments and	loans with non-affiliates	5.9		
Total assets		100.0		
Liabilities				
Accounts payable		31.6		
Borrowing:				
Banks		1.8		
Short term paper		0.0		
Mortgages		0.0		
Bonds		2		
Other loans		0.8		
Amount owing to affiliates	•	14.7		
Other liabilities		16.6		
Deferred income tax		1.5		
Total liabilities		67.1		
Shareholders' equity				
Share capital		4.0		
Retained earnings		28.8		
Other surplus		0.1		
Total shareholders' ed	quity	32.9		

Total liabilities and shareholders' equity

Current assets · % of total assets

Current liabilities - % of total assets

100.0

49.1

41.1

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 104

Industry

49 - Motor vehicle parts and accessories manufacturing

SICC Grouping

	All firms with revenue over \$5 million				ion	
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		81				
Financial ratios						
Profitability (percentages)						
Net profit margin	7.9	6.5	1.7	5.6	5.3	
Pretax profit margin	13.6	9.6	3.7	7.2	8.1	
Operating profit margin	13.1	7.8	3.8	8.6	5.4	
Gross profit margin	39.8	25.6	13.9	19.1	23.8	
Operating revenue to net operating assets	334.7	226.2	170.7	225.1	223.3	
Return on net operating assets	34.6	17.2	7.4	16.0	16.7	
Pretax profit to assets	21.0	11.8	2.9	9.4	11.7	
Return on capital employed	18.8	12.5	6.1	11.0	12.5	
Return on equity (2)	22.6	18.2	10.8	13.9	19.7	
Efficiency (ratios)						
Receivable turnover	7.95	6.34	4.35	6.44	5.64	
Inventory turnover	15.04	11.29	5.84	11.59	5.84	
Liquidity/Solvency (ratios)				5		
Working capital	2.10	1.36	0.95	1.29	1.59	
Debt to equity	0.08	0.93	1.79	0.74	0.82	
Liabilities to assets	0.31	0.65	0.78	0.57	0.65	
Interest coverage	20.60	5.50	0.40	5.50	7.38	

Dict	ibution	of finne	1	profits/losses	
DIST	HULLION	OI HITTIS	DV	Drottis/losses	

	Firms with profits (%)	Firms with losses (%)
Operating profit	84	16
Pretax profit	80	20
Net profit	78	22
Percentage of firms with zero or negative equity(2)	1	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

	ance Indicators for Canadian Busines
Revenue of \$5 million and over, Reference Year 1998	Page : 10
ndustry 49 - Motor vehicle parts and accessories manufacturi	ing
SICC Grouping 3021	
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
assets	
Cash	5.0
Accounts receivable	18.3
Inventory	6.8
Capital assets	28.6
Other assets	7.9
Total operating assets	66.6
Investments and accounts with affiliates	33.0
Portfolio investments and loans with non-affiliates	0.4
Total assets	100.0
iabilities	
Accounts payable	16.9
Borrowing:	
Banks	8.0
Short term paper	1.6
Mortgages	0.2
Bonds	1.7
Other loans	3.2
Amount owing to affiliates	12.0
Other liabilities	6.4
Deferred income tax	1.5
Total liabilities	51.6
Shareholders' equity	
Share capital	26.4
Retained earnings	19.9
Other surplus	2.1
Total shareholders' equity	48.4
Total liabilities and shareholders' equity	100.0
Current assets ⋅% of total assets	30.7
Current liabilities - % of total assets	25.7

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 106

Industry

50 - Transportation equipment manufacturing (except motor vehicles)

SICC Grouping

3111, 3121, 3131, 3181, 3182, 3189

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Med	20-100
	Better	Average	Worse	Large Firms	Medium Firms
p	Q3	Q2	Q1	Over \$75 million	\$5 million to
N 1 000	75%	50%	25%		\$75 million
Number of firms in the group		30			
Financial ratios					
Profitability (percentages)					
Net profit margin	9.8	5.2	-5.4	7.0	***
Pretax profit margin	13.7	7.6	-7.7	9.7	
Operating profit margin	15.0	7.8	-7.3	12.0	•••
Gross profit margin	44.1	22.0	16.1	25.6	
Operating revenue to net operating assets	270.1	189.9	141.1	172.2	***
Return on net operating assets	30.2	14.3	-7.2	19.1	
Pretax profit to assets	15.7	7.8	-5.0	9.1	•••
Return on capital employed	18.1	9.0	0.9	11.9	***
Return on equity (2)	27.3	13.3	5.8	17.7	•••
Efficiency (ratios)					
Receivable turnover	14.43	5.62	3.73	6.28	***
Inventory turnover	8.13	3.65	2.09	3.23	•••
Liquidity/Solvency (ratios)					
Working capital	2.63	1.52	0.79	1.86	
Debt to equity	0.34	0.84	4.39	0.41	•••
Liabilities to assets	0.38	0.57	0.85	0.49	
Interest coverage	23.39	9.44	3.76	9.44	

Distribution	of	firms	by	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	83	17
Pretax profit	79	21
Net profit	79	21
Percentage of firms with zero or negative equity(2)	1	3

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 107

Industry

50 - Transportation equipment manufacturing (except motor vehicles)

SICC Grouping 3111, 3121, 3131, 3181, 3182, 3189

Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	6.0
Accounts receivable	17.3
Inventory	34.4
Capital assets	14.9
Other assets	6.9
Total operating assets	79.6
Investments and accounts with affiliates	20.4
Portfolio investments and loans with non-affiliates	0.1
Total assets	100.0
iabilities	
Accounts payable	23.6
Borrowing:	
Banks	13.5
Short term paper	1.5
Mortgages	0.2
Bonds	7.3
Other loans	1.5
Amount owing to affiliates	3.6
Other liabilities	6.8
Deferred income tax	2.2
Total liabilities	60.3
Shareholders' equity	
Share capital	15.8
Retained earnings	23.1
Other surplus	0.8
Total shareholders' equity	39.7
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	58.3
Current liabilities - % of total assets	40.9

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 108

Industry

51 - Tires and tubes, integrated operations (manufacturing, wholesaling and retailing)

SICC Grouping

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Med	lian
	Better	8	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		8			
Financial ratios					
Profitability (percentages)					
Net profit margin		2.3			
Pretax profit margin	•••	3.4	•••		•••
Operating profit margin		4.1			
Gross profit margin		24.0	•••		
Operating revenue to net operating assets		341.1		•••	
Return on net operating assets	***	9.5	•••		
Pretax profit to assets	•••	6.3		988	
Return on capital employed	***	9.3	•••		***
Return on equity (2)	***	8.9			
Efficiency (ratios)					
Receivable turnover	•••	7.81	***		***
Inventory turnover	•••	5.39	•••		***
Liquidity/Solvency (ratios)					
Working capital		1.26	***		
Debt to equity		0.25		***	
Liabilities to assets	***	0.51	***	•••	•••
Interest coverage		3.85	•••	****	

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium	and	Large	Firms
Mediani	amu	Large	T, III IIII

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 109

Industry 51 - Tires and tubes, integrated operations (manufacturing, wholesaling and retailing)

SICC Grouping 3212

Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)

Assets

Balance Sheet Structure	ioi a typicai iiiii		
	(with revenues of \$5 million and over)	%	
Assets			
Cash		0.8	
Accounts receivable	×	23.4	
Inventory		22.8	
Capital assets		45.3	
Other assets		4.0	
Total operating assets		96.2	
Investments and accounts	with affiliates	3.6	
Portfolio investments and l	oans with non-affiliates	0.2	
Total assets		100.0	
Liabilities			
Accounts payable		30.3	
Borrowing:			
Banks		2.9	
Short term paper		1.7	
Mortgages		1.7	
Bonds		-	
Other loans		0.2	
Amount owing to affiliates		6.1	
Other liabilities		-1.4	
Deferred income tax		4.7	
Total liabilities		46.4	
Shareholders' equity			
Share capital		32.8	
Retained earnings		18.0	
Other surplus		2.9	
Total shareholders' eq	uity	53.6	
Total liabilities and shareho	olders' equity	100.0	
Current	assets ·% of total assets	48.0	
Current	liabilities - % of total assets	40.9	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 110

Industry

52 - Household appliances manufacturing

SICC Grouping

3512

	All firms with revenue over \$5 million				
	(Quartile Boundary		Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		19			
Financial ratios					
<u>Profitability (percentages)</u>					
Net profit margin	•••	6.0	•••	6.0	***
Pretax profit margin	•••	9.1	***	9.1	
Operating profit margin	****	9.7		9.0	
Gross profit margin		23.6		23.6	•••
Operating revenue to net operating assets	***	295.5		381.9	***
Return on net operating assets		35.0	***	35.3	•••
Pretax profit to assets		14.9		18.9	
Return on capital employed	***	20.7	***	24.4	
Return on equity (2)		22.2	•••	24.1	
Efficiency (ratios)					
Receivable turnover	***	5.89	•••	5.47	***
Inventory turnover		8.07			
Liquidity/Solvency (ratios)					
Working capital		1.74		1.50	•••
Debt to equity		0.10			•••
Liabilities to assets	•••	0.34		0.40	
Interest coverage		11.08		11.08	·

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	2	3

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 millio	rge Firms Financial Perjon and over, Reference Year 1998	formance Indicators for Canadi	an Business Page : 111
Industry	52 - Household appliances manufacturing		
SICC Grouping	3512		
3alance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		10.8	
Accounts receivable		29.8	
Inventory		20.1	
Capital assets		20.2	
Other assets		7.5	
Total operating a	ssets	. 88.3	
Investments and acc	ounts with affiliates	11.3	
Portfolio investments	and loans with non-affiliates	0.3	
Total assets		100.0	
Liabilities			
Accounts payable		32.5	
Borrowing:			
Banks		1.5	
Short term paper		0.6	
Mortgages		0.1	
Bonds			
Other loans		0.1	
Amount owing to affi	iates	12.2	
Other liabilities		-1.3	
Deferred income tax		2.1	
Total liabilities		47.9	
Shareholders' equ	uity		
Share capital		11.0	
Retained earnings		41.2	
Other surplus		0.0	
Total shareholde	rs' equity	52.1	
Total liabilities and sh	areholders' equity	100.0	
Cu	rrent assets ·% of total assets	66.4	S
Cu	rrent liabilities - % of total assets	49.2	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 112

Industry

53 - Electrical industrial products manufacturing

SICC Grouping

3521

	All firms with revenue over \$5 mi				
	Quartile Boundary (1)			Med	
	Better	Average	Worse	Large Firms	Medium Firms
6	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
N	15%		25%		\$75 million
Number of firms in the group		12			
Financial ratios					
Profitability (percentages)					
Net profit margin		4.3	9000	6.1	•••
Pretax profit margin	***	6.1	•••	8.4	
Operating profit margin		5.1	•••	7.9	
Gross profit margin		22.1	•••	21.8	
Operating revenue to net operating assets		241.0		188.2	
Return on net operating assets	***	9.7		13.5	
Pretax profit to assets	***	8.6		9.6	•••
Return on capital employed	•••	12.1		13.6	***
Return on equity (2)	•••	12.8		13.9	
Efficiency (ratios)					
Receivable turnover		6.31	***	5.71	
Inventory turnover		4.80		4.60	
Liquidity/Solvency (ratios)					10
Working capital		2.64		2.78	
Debt to equity		0.20			3845
Liabilities to assets)****	•••	•••
	•••	0.49	2	***	
Interest coverage	***	9.09	***	•••	2000

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	27	7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	on and over, Reference Year 1998	icators for Canadian Business Page: 113
Industry SICC Grouping	53 - Electrical industrial products manufacturing 3521	
Balance Sheet Struc	eture for a typical firm (with revenues of \$5 million and over)	%
Assets		
Cash		6.7
Accounts receivable		27.3
Inventory		22.7
Capital assets		18.3
Other assets		9.1
Total operating as	ssets	84.1
Investments and acc	ounts with affiliates	15.3
Portfolio investments	and loans with non-affiliates	0.6
Total assets		100.0
Liabilities		
Accounts payable		17.8
Borrowing:		
Banks		3.5
Short term paper		₹
Mortgages		0.9
Bonds		-
Other loans		0.5
Amount owing to affil	liates	9.1
Other liabilities		22.9
Deferred income tax		-3.9
Total liabilities		50.9
Shareholders' equ	uity	20.2
Share capital		20.3
Retained earnings		20.4 8.5
Other surplus	and another	49.1
Total shareholde		
Total liabilities and sh	areholders' equity	100.0

58.0

38.8

Current assets - % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 114

Industry

Pretax profit

Net profit

54 - Other electrical products manufacturing n.e.c.

SICC Grouping

3539

p.		<u>A</u>	ll firms with re	evenue over \$5 mill	ion
	Quartile Boundary (1)			Med	lian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		21			
Financial ratios					
Profitability (percentages)					
Net profit margin	(****	4.0			4.0
Pretax profit margin		5.9	***	•••	5.9
Operating profit margin		6.6	•••		6.4
Gross profit margin		48.1	•••	•••	48.1
Operating revenue to net operating assets		209.6			186.7
Return on net operating assets	***	18.1	***		18.1
Pretax profit to assets		10.4	•••	****	10.9
Return on capital employed		10.4			11.4
Return on equity (2)		17.9		***	21.4
Efficiency (ratios)					
Receivable turnover	•••	5.70	•••		5.83
inventory turnover	•••	3.07		:	
Liquidity/Solvency (ratios)					
Working capital		2.74			2.90
Debt to equity		0.30			0.08
Liabilities to assets		0.34		•	0.26
nterest coverage		2.04		•••	0.65
Distribution of firms by profits/losses					
The state of the s		<u>Firms</u> profit			
Operating profit		6			
Shermand brotte		0	0 40		

60

60

40

40

26

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and	Large Firms	Fin

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 115

Industry

54 - Other electrical products manufacturing n.e.c.

SICC Grouping

Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	
	%
Assets	•
Cash	4.9
Accounts receivable	28.7
Inventory	21.8
Capital assets	24.3
Other assets	5.5
Total operating assets	85.2
Investments and accounts with affiliates	13.9
Portfolio investments and loans with non-affiliates	0.9
Total assets	100.0
Liabilities	
Accounts payable	23.2
Borrowing:	
Banks	18.8
Short term paper	3.3
Mortgages	0.1
Bonds	3.6
Other loans	3.2
Amount owing to affiliates	6.6
Other liabilities	4.7
Deferred income tax	0.4
Total liabilities	63.7
Shareholders' equity	
Share capital	38.5
Retained earnings	-2.5
Other surplus	0.4
Total shareholders' equity	36.3
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	56.9
Current liabilities - % of total assets	39.5

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 116

Industry

55 - Electronic parts and components manufacturing

SICC Grouping

3611

	All firms with revenue over \$5 million							
	(Quartile Boundary	Med					
	Better	Average	Worse	Large Firms	Medium Firms			
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million			
Number of firms in the group		25			ψ/3 minion			
Financial ratios								
Profitability (percentages)								
Net profit margin	•••	6.8	•••	-0.7				
Pretax profit margin		8.5	***	0.0				
Operating profit margin	•••	9.0		1.5	•••			
Gross profit margin		34.1	***					
Operating revenue to net operating assets	***	159.5		***				
Return on net operating assets		12.9		***				
Pretax profit to assets		7.2		0.6	***			
Return on capital employed	***	4.7	***	3.9				
Return on equity (2)		4.7	•••	***				
Efficiency (ratios)								
Receivable turnover	***	7.09	•	6.47	***			
Inventory turnover		3.44						
<u>Liquidity/Solvency (ratios)</u>								
Working capital		2.89		1.46	•••			
Debt to equity	***	0.10		0.05	***			
Liabilities to assets		0.19		0.55				
Interest coverage	•••	3.64		•••	•••			

Distribution of firms by profits/losses

Distribution of fitties by professiosses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financia	l Performance Indicators for Canadian	Business
Revenue of \$5 million and over, Reference Year 1998	P	age: 117
Industry 55 - Electronic parts and components man	nufacturing	
SICC Grouping 3611		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	2.1	
Accounts receivable	42.3	
Inventory	11.8	
Capital assets	24.4	
Other assets	5.7	
Total operating assets	86.4	
Investments and accounts with affiliates	13.6	
Portfolio investments and loans with non-affiliates	0.0	
Total assets	100.0	
Liabilities		
Accounts payable	27.7	
Borrowing:		
Banks	9.9	
Short term paper		
Mortgages	(*	
Bonds	4.7	
Other loans	0.2	
Amount owing to affiliates	16.6	
Other liabilities	9.5	
Deferred income tax	0.8	
Total liabilities	69.4	
Shareholders' equity		
Share capital	18.0	
Retained earnings	12.3	
Other surplus	0.3	
Total shareholders' equity	30.6	
Total liabilities and shareholders' equity	100.0	
Current assets -% of total assets	57.1	
Current liabilities - % of total assets	38.0	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 118

Industry

56 - Communication equipment manufacturing

SICC Grouping

	All firms with revenue over \$5 million						
	Quartile Boundary (1)			Median			
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		18					
Financial ratios							
Profitability (percentages)							
Net profit margin		8.7	***	10.1	•••		
Pretax profit margin	•••	10.7		13.1	•••		
Operating profit margin	***	9.3		11.2	•••		
Gross profit margin		33.9		31.6	***		
Operating revenue to net operating assets	1999	162.8		162.8	***		
Return on net operating assets	***	22.3		25.2	***		
Pretax profit to assets		6.8	***	6.8	•••		
Return on capital employed	•••	8.0	***	7.9	1000 1000		
Return on equity (2)	***	6.8	•••	6.3			
Efficiency (ratios)							
Receivable turnover		5.24	***	5.24	•••		
Inventory turnover	***	2.28	***	2.28			
Liquidity/Solvency (ratios)							
Working capital		3.11	•••	3.33			
Debt to equity		0.07		0.09			
Liabilities to assets		0.25	***	0.22			
Interest coverage	***	15.07		20.14			

Distribution	of	firms	by	profits/losses	

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Revenue of \$5 million at	Firms and over, Reference Year 1998	Financial Performance Indicators for Canadian Bu Page	e: 119
ina about	56 - Communication equipmen 3612	t manufacturing	
Balance Sheet Structure	for a typical firm (with revenues of \$5 million and over	%	
Assets			
Cash		0.5	
Accounts receivable		16.8	
Inventory		6.1	
Capital assets		6.3	
Other assets		1.3	
Total operating assets	3	31.1	
Investments and accounts	s with affiliates	67.9	
Portfolio investments and	loans with non-affiliates	1.1	
Total assets		100.0	
Liabilities			
Accounts payable		16.6	
Borrowing:			
Banks		1.2	
Short term paper	8	¥1	
Mortgages		0.0	
Bonds		5.4	
Other loans		1.1	
Amount owing to affiliates	3	2.8	
Other liabilities		2.3	
Deferred income tax		-1.6	
Total liabilities		27.9	
Shareholders' equity			
Share capital		55.0	

Share capital	55.0
Retained earnings	16.9
Other surplus	0.2
Total shareholders' equity	72.1
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	24.1
Current liabilities - % of total assets	20.4

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 120

Industry

57 - Other electronic equipment manufacturing

SICC Grouping

		<u>A</u>	ll firms with re	evenue over \$5 mill	ion
	•	Quartile Boundary (1)		Median	
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		9			
Financial ratios					
Profitability (percentages)					
Net profit margin		3.2	***		
Pretax profit margin		7.0			***
Operating profit margin	•••	6.4	•••	•••	
Gross profit margin	***	28.7	•••		
Operating revenue to net operating assets	•••	165.8		***	•••
Return on net operating assets	***	8.1	•••		•••
Pretax profit to assets	•••	8.0	•••		•••
Return on capital employed	•••	6.5		***	
Return on equity (2)	•••	8.4	***		***
Efficiency (ratios)					
Receivable turnover	***	4.30	•••	•••	
Inventory turnover		***	•••	***	
Liquidity/Solvency (ratios)					
Working capital		2.24	***	•••	
Debt to equity		0.48		999	
Liabilities to assets		0.51			***
Interest coverage		4.69	***		
Distribution of firms by profits/losses					
~, P		Firms profits			
Onerating profit			0 40		

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	· a	50

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	rge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadi	an Business Page : 121
	57 - Other electronic equipmen	t manufacturing	
Industry SICC Grouping	3618		
	cture for a typical firm (with revenues of \$5 million and over	%	
Assets			
Cash		9.1	
Accounts receivable		19.7	
Inventory		3.5	
Capital assets		34.1	
Other assets		4.6	
Total operating a	ssets	70.9	
Investments and acc	counts with affiliates	27.6	
Portfolio investments	s and loans with non-affiliates	1.5	
Total assets		100.0	
_iabilities			
Accounts payable		18.2	
Borrowing:			
Banks		1.3	
Short term paper		-	
Mortgages		11.3	
Bonds		-	
Other loans		0.2	
Amount owing to aff	iliates	16.4	
Other liabilities		7.9	
Deferred income tax		2.0	
Total liabilities	•	57.2	
Shareholders' eq	uity		
Share capital		25.7	
Retained earnings		16.3	
Other surplus		0.7	
Total shareholde	ers' equity	42.8	
Total liabilities and si	hareholders' equity	100.0	
	urrent assets -% of total assets	34.3	
Cu	rrent liabilities - % of total assets	22.8	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 122

Industry

Pretax profit

Net profit

58 - Computer equipment and related services, integrated operations

SICC Grouping

3631

		A	ll firms with r	evenue over \$5 mill	ion
		Quartile Boundary	(1)	Med	dian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		18			
Financial ratios					
Profitability (percentages)					
Net profit margin		5.3		5.3	•••
Pretax profit margin	***	7.6		7.6	
Operating profit margin	***	3.7		7.4	
Gross profit margin	***	41.4	•••	49.7	
Operating revenue to net operating assets		173.3		146.6	
Return on net operating assets		10.1	***	14.4	***
Pretax profit to assets	•••	7.4		7.4	
Return on capital employed	***	10.0		13.8	•••
Return on equity (2)	•••	11.6		18.4	(2000)
Efficiency (ratios)					
Receivable turnover	•••	3.92		5.44	***
Inventory turnover	***	3.28		3.28	
Liquidity/Solvency (ratios)					
Working capital	***	1.53		1.86	
Debt to equity	***	0.39		0.40	
Liabilities to assets		0.44		0.51	•••
Interest coverage	***			•••	
Distribution of firms by profits/losses					
• •		Firms profit			
Operating profit		6	0 40		
Dt			•		

60

60

40

40

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

١	Medium a	and I arm	Firms	
ı	ivieaium a	anu large		

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 123

Ind	ustry
	•

58 - Computer equipment and related services, integrated operations

SICC Grouping 3631	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	16.2
Accounts receivable	29.2
Inventory	21.6
Capital assets	8.7
Other assets	13.1
Total operating assets	88.9
Investments and accounts with affiliates	9.8
Portfolio investments and loans with non-affiliates	1.3
Total assets	100.0
Liabilities	
Accounts payable	35.4
Borrowing:	
Banks	3.7
Short term paper	0.0
Mortgages	0.3
Bonds	6.2
Other loans	1.0
Amount owing to affiliates	1.3
Other liabilities	13.6
Deferred income tax	0.4
Total liabilities	61.9
Shareholders' equity	
Share capital	12.2
Retained earnings	23.6
Other surplus	2.2
Total shareholders' equity	38.1
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	67.7
Current liabilities - % of total assets	45.5

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 124

Industry

Net profit

59 - Cement, concrete and concrete products manufacturing

SICC Grouping

4411, 4412, 4413, 4414

		<u>A</u>	ll firms with r	evenue over \$5 mill	ion
		Quartile Boundary	(1)	Med	ian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		23			
Financial ratios					
Profitability (percentages)					
Net profit margin	***	3.8		•••	•••
Pretax profit margin	•••	4.4			
Operating profit margin	***	5.0			***
Gross profit margin		49.4	***	****	
Operating revenue to net operating assets	***	82.0			
Return on net operating assets		10.5			
Pretax profit to assets	***	7.5			
Return on capital employed	•••	8.3			***
Return on equity (2)	•••	7.8			•••
Efficiency (ratios)					
Receivable turnover		3.25	***	•••	
Inventory turnover		5.86		****	•••
Liquidity/Solvency (ratios)					
Working capital	•••	1.65			
Debt to equity	•••	0.33	***		•••
Liabilities to assets		0.48	***		
Interest coverage		-0.11		•••	***
Distribution of firms by profits/losses					
• •		Firms profits			
Operating profit		60	40		
Pretax profit		60	40		

60

40

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium	and	Large	Firms
Medium	and	Large	rirms

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 125

Industry	
HIRCH CALL OF A	

59 - Cement, concrete and concrete products manufacturing

SICC Grouping

4411, 4412, 4413, 4414

SICC Grouping 4411, 4412, 4413, 4414	
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	10.6
Accounts receivable	14.1
Inventory	10.2
Capital assets	48.5
Other assets	7.9
Total operating assets	91.2
Investments and accounts with affiliates	8.5
Portfolio investments and loans with non-affiliates	0.3
Total assets	100.0
Liabilities	
Accounts payable	11.3
Borrowing:	
Banks	5.6
Short term paper	0.3
Mortgages	0.5
Bonds	3.4
Other loans	3.6
Amount owing to affiliates	7.1
Other liabilities	3.5
Deferred income tax	7.1
Total liabilities	42.4
Shareholders' equity	
Share capital	16.7
Retained earnings	39.9
Other surplus	1.1
Total shareholders' equity	57.6
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	36.3
Current liabilities - % of total assets	16.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 126

Industry

60 - Asbestos and other building materials mining and manufacturing

SICC Grouping

4421, 4489

Number of firms in the group 22 24 27 27 27 27 27 27			A	ll firms with r	evenue over \$5 mill	ion
Q3 Q2 Q1 Over \$75 million Set million \$55 million Number of firms in the group 22 Financial ratios Profitability (percentages) Net profit margin 10.6 6.6 2.2 6.2 7.6 Pretax profit margin 14.1 10.3 4.1 9.8 9.1 Operating profit margin 14.8 11.3 6.2 10.2 10.2 Gross profit margin 49.7 30.9 16.4 19.3 36.0 Operating revenue to net operating assets 178.5 118.5 67.8 134.5 88.4 Return on net operating assets 12.9 14.4 7.0 15.4 9.8 Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) 11.5 5.96 4.62 5.73		(
Number of firms in the group 22			· ·		Large Firms	Medium Firms
Number of firms in the group 22		1075	127.00		Over \$75 million	\$5 million to
Financial ratios Profitability (percentages) Net profit margin 10.6 6.6 2.2 6.2 7.6 Pretax profit margin 14.1 10.3 4.1 9.8 9.1 Operating profit margin 14.8 11.3 6.2 10.2 10.2 Gross profit margin 49.7 30.9 16.4 19.3 36.0 Operating revenue to net operating assets 178.5 118.5 67.8 134.5 88.4 Return on net operating assets 22.9 14.4 7.0 15.4 9.8 Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	N 1 02 1 1	15%		25%		\$75 million
Profitability (percentages) Net profit margin 10.6 6.6 2.2 6.2 7.6 Pretax profit margin 14.1 10.3 4.1 9.8 9.1 Operating profit margin 14.8 11.3 6.2 10.2 10.2 Gross profit margin 49.7 30.9 16.4 19.3 36.0 Operating revenue to net operating assets 178.5 118.5 67.8 134.5 88.4 Return on net operating assets 22.9 14.4 7.0 15.4 9.8 Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48			22			
Net profit margin 10.6 6.6 2.2 6.2 7.6 Pretax profit margin 14.1 10.3 4.1 9.8 9.1 Operating profit margin 14.8 11.3 6.2 10.2 10.2 Gross profit margin 49.7 30.9 16.4 19.3 36.0 Operating revenue to net operating assets 178.5 118.5 67.8 134.5 88.4 Return on net operating assets 22.9 14.4 7.0 15.4 9.8 Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	Financial ratios					
Net profit margin 10.6 6.6 2.2 6.2 7.6 Pretax profit margin 14.1 10.3 4.1 9.8 9.1 Operating profit margin 14.8 11.3 6.2 10.2 10.2 Gross profit margin 49.7 30.9 16.4 19.3 36.0 Operating revenue to net operating assets 178.5 118.5 67.8 134.5 88.4 Return on net operating assets 22.9 14.4 7.0 15.4 9.8 Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	D. C. Livi					
Pretax profit margin 14.1 10.3 4.1 9.8 9.1 Operating profit margin 14.8 11.3 6.2 10.2 10.2 Gross profit margin 49.7 30.9 16.4 19.3 36.0 Operating revenue to net operating assets 178.5 118.5 67.8 134.5 88.4 Return on net operating assets 22.9 14.4 7.0 15.4 9.8 Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48						
Operating profit margin 14.8 11.3 6.2 10.2 10.2 Gross profit margin 49.7 30.9 16.4 19.3 36.0 Operating revenue to net operating assets 178.5 118.5 67.8 134.5 88.4 Return on net operating assets 22.9 14.4 7.0 15.4 9.8 Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	Net profit margin	10.6	6.6	2.2	6.2	7.6
Gross profit margin 49.7 30.9 16.4 19.3 36.0 Operating revenue to net operating assets 178.5 118.5 67.8 134.5 88.4 Return on net operating assets 22.9 14.4 7.0 15.4 9.8 Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	Pretax profit margin	14.1	10.3	4.1	9.8	9.1
Operating revenue to net operating assets 178.5 118.5 67.8 134.5 88.4 Return on net operating assets 22.9 14.4 7.0 15.4 9.8 Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	Operating profit margin	14.8	11.3	6.2	10.2	10.2
Return on net operating assets 22.9 14.4 7.0 15.4 9.8 Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	Gross profit margin	49.7	30.9	16.4	19.3	36.0
Pretax profit to assets 14.2 8.5 2.4 10.7 5.3 Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	Operating revenue to net operating assets	178.5	118.5	67.8	134.5	88.4
Return on capital employed 15.1 10.2 4.2 11.2 9.6 Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	Return on net operating assets	22.9	14.4	7.0	15.4	9.8
Return on equity (2) 20.6 9.3 3.3 15.5 9.1 Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	Pretax profit to assets	14.2	8.5	2.4	10.7	5.3
Efficiency (ratios) Receivable turnover 7.15 5.96 4.62 5.73 6.48	Return on capital employed	15.1	10.2	4.2	11.2	9.6
Receivable turnover 7.15 5.96 4.62 5.73 6.48	Return on equity (2)	20.6	9.3	3.3	15.5	9.1
J. 102 5.75 0.48	Efficiency (ratios)					
Inventory turnover 8.62 3.40 1.70	Receivable turnover	7.15	5.96	4.62	5.73	6.48
3.31 in the second seco	Inventory turnover	8.62	3.49	1.79	6.76	3.31
Liquidity/Solvency (ratios)	Liquidity/Solvency (ratios)					
Working capital 2.11 1.66 1.27 1.30 1.67	Working capital	2.11	1.66	1.27	1.30	1.67
Debt to equity 0.09 0.31 0.56 0.15 0.41	Debt to equity	0.09	0.31	0.56	0.15	
Liabilities to assets 0.32 0.51 0.61 0.43 0.48	Liabilities to assets	0.32	0.51	0.61	0.43	2000 70
Interest coverage 14.72 8.88 2.18 13.09 4.27	Interest coverage	14.72	8.88	2.18	13.09	4.27

Distribution	of	firms	by	profits/losses
TA WOOD THE SECTIONS	Cra	***	~ .	DY OTTEN TOPPED

	Firms with profits (%)	Firms with losses (%)
Operating profit	90	10
Pretax profit	85	15
Net profit	80	20
Percentage of firms with zero or negative equity(2)		5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 million	rge Firms Financial Perform on and over, Reference Year 1998	mance Indicators for Canadian Busines Page: 12
Industry SICC Grouping	60 - Asbestos and other building materials mining 4421, 4489	and manufacturing
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%
Assets		
Cash		0.8
Accounts receivable		17.7
Inventory		12.8
Capital assets		35.0
Other assets		18.1
Total operating as	ssets	84.4
Investments and acc	ounts with affiliates	11.4
Portfolio investments	and loans with non-affiliates	4.2
Total assets		100.0
Liabilities		
Accounts payable		17.4
Borrowing:		
Banks		7.7
Short term paper		5.6
Mortgages		0.0
Bonds		0.2
Other loans		0.8
Amount owing to affil	iates	3.6
Other liabilities		4.3
Deferred income tax		4.5
Total liabilities		44.1
Shareholders' equ	nity	,
Share capital		18.3
Retained earnings		29.5
Other surplus	and a south	8.2
Total shareholde	rs' equity	55.9
Total liabilities and sh	areholders' equity	100.0

33.8

24.8

Current assets · % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 128

Industry

61 - Commercial printing and duplicating services

SICC Grouping

	All firms with revenue over \$5 million				
		Quartile Boundary	y (1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	15%		25%		\$75 million
		46			
Financial ratios					
Des Carl Tire (
<u>Profitability (percentages)</u>					
Net profit margin	11.1	4.1	0.7	3.5	4.8
Pretax profit margin	15.6	6.7	2.3	5.8	8.0
Operating profit margin	14.0	8.4	3.3	5.7	8.8
Gross profit margin	57.4	30.4	25.5	27.6	57.4
Operating revenue to net operating assets	225.5	168.5	132.5	240.4	142.5
Return on net operating assets	25.4	15.0	4.4	17.2	11.3
Pretax profit to assets	15.4	8.9	3.1	10.7	7.1
Return on capital employed	14.1	10.0	2.5	11.4	6.9
Return on equity (2)	19.9	13.9	1.5	17.4	11.7
Efficiency (ratios)					
Receivable turnover	5.48	4.84	4.17	4.95	4.60
Inventory turnover	10.79	6.10	4.85	6.10	6.13
Liquidity/Solvency (ratios)					
Working capital	2.57	1.94	1.24	1.84	2.07
Debt to equity	0.10	0.44	0.69	0.45	0.44
Liabilities to assets	0.32	0.37	0.56	0.57	0.35
Interest coverage	50.00	5.66	1.75	10.87	2.89

Distribution	of firms	by profits/	losses
--------------	----------	-------------	--------

	Firms with profits (%)	Firms with losses (%)
Operating profit	80	20
Pretax profit	85	15
Net profit	80	20
Percentage of firms with zero or negative equity(2)		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	8	nce Indicators for Canadian Bus	
Revenue of \$5 millio	on and over, Reference Year 1998	Page	: 129
ndustry	61 - Commercial printing and duplicating services		
SICC Grouping	5511		
Balance Sheet Struc	cture for a typical firm		
	(with revenues of \$5 million and over)	%	
ssets			
Cash		2.4	
Accounts receivable		11.7	
Inventory		7.7	
Capital assets		18.0	
Other assets		8.0	
Total operating a	ssets	47.9	
Investments and acc	ounts with affiliates	52.0	
Portfolio investments	and loans with non-affiliates	0.1	
Total assets		100.0	
iabilities			
Accounts payable		12.2	
Borrowing:			
Banks		12.8	
Short term paper		0.5	
Mortgages		0.2	
Bonds		3.0	
		0.2	
Other loans	lliatos	4.6	
Amount owing to affi	mates	1.5	
Other liabilities		2.0	
Deferred income tax		37.1	
Total liabilities		37.1	
Shareholders' equ	uity		
Share capital		15.3	
Retained earnings		37.7	
Other surplus		9.9	
Total shareholde	ers' equity	62.9	
Total liabilities and sl	hareholders' equity	100.0	
Cu	rrent assets -% of total assets	22.4	

15.4

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 130

Industry

Net profit

62 - Book publishing

SICC Grouping

5512

		4	All firms with re	evenue over \$5 mill	ion
	(Quartile Boundar	y (1)	Mee	lian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		11			
Financial ratios					
Profitability (percentages)					
Net profit margin	***	-5.7	•••	***	
Pretax profit margin		1.9	***		
Operating profit margin	•••	2.7	***		•••
Gross profit margin	***	66.4		***	
Operating revenue to net operating assets	***	268.2			
Return on net operating assets		9.7	***	•••	
Pretax profit to assets	***	3.5			***
Return on capital employed	****	4.0		····	
Return on equity (2)	•••	•••		***	***
Efficiency (ratios)					
Receivable turnover	***	5.63			***
Inventory turnover			***	*** 0	•••
Liquidity/Solvency (ratios)					
Working capital		1.37	•••		***
Debt to equity	•••	0.31	***		***
Liabilities to assets		0.67			
Interest coverage		4.03			***
Distribution of firms by profits/losses					
			s with Firms w its (%) losses (
Operating profit			60 40		
Pretax profit			60 40		

60

40

25

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 millio	rge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadia	an Business Page : 131
Industry	62 - Book publishing		
SICC Grouping	5512		
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over	70	
Assets			
Cash		0.2	
Accounts receivable		2.9	
Inventory		2.5	
Capital assets		1.2	
Other assets		3.1	
Total operating as	ssets	9.9	
Investments and acc	ounts with affiliates	90.1	
Portfolio investments	and loans with non-affiliates	<u>.</u> .	
Total assets		100.0	
_iabilities			
Accounts payable		3.1	
Borrowing:			
Banks		0.3	
Short term paper		- -	
Mortgages		-	
Bonds			
Other loans			
Amount owing to affil	liates	54.3	
Other liabilities		0.9	
Deferred income tax		-0.5	
Total liabilities		58.1	
Shareholders' equ	uity		
Share capital		39.1	
Retained earnings		2.8	
Other surplus		0.0	
Total shareholde	rs' equity	41.9	
Total liabilities and sh	areholders' equity	100.0	9
Cu	rrent assets ·% of total assets	8.3	

11.7

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 132

Industry

63 - Newspaper publishing and printing

SICC Grouping

	All firms with r			evenue over \$5 million	
		Quartile Boundary	(1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		11			
Financial ratios					
Profitability (percentages)					
Net profit margin	•	6.0	(***	***	
Pretax profit margin		7.9	w		
Operating profit margin		8.2			
Gross profit margin		26.1	•••		
Operating revenue to net operating assets		153.5	•••	•••	•••
Return on net operating assets		7.8	***	•••	
Pretax profit to assets		7.1		***	
Return on capital employed		8.2			***
Return on equity (2)	***	11.7	•••	***	***
Efficiency (ratios)					
Receivable turnover	Verei.	5.80	•••		***
Inventory turnover	***	23.17		•••	
Liquidity/Solvency (ratios)					
Working capital		1.26			
Debt to equity				•••	
Liabilities to assets	***	0.26	•••		•••
Interest coverage	•••	****		•••	

• •	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	2	5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performa Revenue of \$5 million and over, Reference Year 1998	nce Indicators for Canadian Busines Page: 13
Industry 63 - Newspaper publishing and printing SICC Grouping 5513	
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	0.7
Accounts receivable	13.1
Inventory	1.5
Capital assets	34.1
Other assets	44.1
Total operating assets	93.5
Investments and accounts with affiliates	5.9
Portfolio investments and loans with non-affiliates	0.6
Total assets	100.0
Liabilities	
Accounts payable	12.1
Borrowing:	
Banks	7.1
Short term paper	2.7
Mortgages	-
Bonds	9.8
Other loans	1.3
Amount owing to affiliates	19.7
Other liabilities	4.0
Deferred income tax	6.1
Total liabilities	62.8
Shareholders' equity	
Share capital	32.7
Retained earnings	1.6
Other surplus	2.9
Total shareholders' equity	37.2

Total liabilities and shareholders' equity

Current assets . % of total assets

Current liabilities - % of total assets

100.0

15.5

32.2

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 134

Industry

Net profit

64 - Other printing and publishing

SICC Grouping

5514

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Me	dian	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		16			- Thinles	
Financial ratios						
Profitability (percentages)						
Net profit margin	•••	3.0			6.4	
Pretax profit margin		5.5			11.2	
Operating profit margin		9.7	•••	***	11.5	
Gross profit margin	•••	43.0	***	•••	35.8	
Operating revenue to net operating assets		216.0			216.0	
Return on net operating assets		19.5	•••		24.5	
Pretax profit to assets		19.0			19.0	
Return on capital employed		13.7	•••		13.7	
Return on equity (2)			•••	***		
Efficiency (ratios)						
Receivable turnover	***	6.23			5.30	
Inventory turnover	•••			•		
Liquidity/Solvency (ratios)						
Working capital		1.09	•••	•••	1.11	
Debt to equity	***	3.76			•••	
Liabilities to assets	•••	0.77	***		0.61	
Interest coverage	•••		•••	(Max.)	***	
Distribution of firms by profits/losses						
•			s with Firms ts (%) losses			
Operating profit			60 40)		
Pretax profit		,	50 40)		

60

40

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 million	rge Firms Fina. on and over, Reference Year 1998	ncial Performance Indicators for Canadia	n Business Page : 135
Industry	64 - Other printing and publishing		
SICC Grouping	5514		
Balance Sheet Struc	(with revenues of \$5 million and over)	%	
Assets			
Cash		1.7	
Accounts receivable		2.9	
Inventory		0.3	
Capital assets		3.2	
Other assets		3.2	
Total operating a	ssets	11.4	
Investments and acc	ounts with affiliates	88.3	
Portfolio investments	and loans with non-affiliates	0.3	
Total assets		100.0	
Liabilities			
Accounts payable		3.1	
Borrowing:			
Banks		0.6	
Short term paper			
Mortgages		-	
Bonds		5.2	
Other loans		0.0	
Amount owing to affi	liates	73.5	
Other liabilities		1.4	
Deferred income tax		1.3	
Total liabilities		85.2	
Shareholders' equ	uity		
Share capital		67.2	
Retained earnings		-52.6	
Other surplus		0.2	
Total shareholde	rs' equity	14.8	
Total liabilities and sh	areholders' equity	100.0	
Cu	rrent assets · % of total assets	5.0	

5.0

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 136

Industry

65 - Footwear manufacturing

SICC Grouping

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Med	lian	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		9				
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin		2.6		•••	2.5	
Pretax profit margin	•••	3.7			3.6	
Operating profit margin	•••	5.0	•••	***	3.7	
Gross profit margin	***	41.5	•••		42.5	
Operating revenue to net operating assets		123.0	•••			
Return on net operating assets	***	7.3				
Pretax profit to assets		3.6	•••		2.9	
Return on capital employed		5.8			5.1	
Return on equity (2)	•••	8.9	•••		6.6	
Efficiency (ratios)						
Receivable turnover	•••	4.00		***	3.67	
Inventory turnover	***	•••	•••			
Liquidity/Solvency (ratios)						
Working capital		1.74	•••		1.44	
Debt to equity		0.75	•••		0.75	
Liabilities to assets		0.50			0.52	
Interest coverage		1.77	***	•••	1.77	
Distribution of firms by profits/losses						
Distribution of firms by promodosses		Firms profits				
Operating profit		6				

Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, I		nce Indicators for Canadian Business Page: 137
	otwear manufacturing	
iludser y	otwear manufacturing	
Acc Group-ing		
Balance Sheet Structure for a typ	ical firm enues of \$5 million and over)	
		%
Assets		4.2
Cash Accounts receivable		23.0
		37.4
Inventory		11.9
Capital assets		5.5
Other assets Total operating assets		82.0
		17.7
Investments and accounts with affilia		0.3
Portfolio investments and loans with r	ion-aπiliates	100.0
Total assets		100.0
Liabilities		
Accounts payable		18.7
Borrowing:		
Banks		36.8
Short term paper		0.3
Mortgages		0.9
Bonds		0.5
Other loans		7.2
Amount owing to affiliates		8.5
Other liabilities		5.8
Deferred income tax		0.3
Total liabilities		79.1
Shareholders' equity		
Share capital		12.2
Retained earnings		6.3
Other surplus		2.4
Total shareholders' equity		20.9
Total liabilities and shareholders' equ	ity	100.0
Current assets ·%		64.6
Current liabilities -	% of total assets	53.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 138

Industry

66 - Clothing and other apparel manufacturing

SICC Grouping

8521, 8531, 8581

		<u>A</u>	evenue over \$5 million		
	9	Quartile Boundary		Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Niverband C.C.	15%		25%		\$75 million
Number of firms in the group		60			
Financial ratios					
Profitability (percentages)					
Net profit margin	4.2	1.2	-1.5	•••	0.9
Pretax profit margin	5.4	1.2	-2.1		1.1
Operating profit margin	7.1	2.7	0.2	***	1.7
Gross profit margin	54.1	32.4	15.9		39.4
Operating revenue to net operating assets	238.0	198.9	158.9	***	198.9
Return on net operating assets	12.7	6.5	0.1		6.2
Pretax profit to assets	10.0	1.8	-2.0	***	1.7
Return on capital employed	10.0	3.4	0.0		3.4
Return on equity (2)	11.4	5.4	-2.5		4.1
Efficiency (ratios)					
Receivable turnover	7.59	5.90	4.28		5.63
Inventory turnover	3.67	2.71	1.06		3.00
Liquidity/Solvency (ratios)					
Working capital	3.81	1.92	1.48		1.92
Debt to equity	0.28	0.47	0.84	***	0.47
Liabilities to assets	0.35	0.52	0.68		0.46
Interest coverage	10.17	2.65	0.45		2.65

y profits/losses
١.

	Firms with profits (%)	Firms with losses (%)
Operating profit	80	20
Pretax profit	76	24
Net profit	76	24
Percentage of firms with zero or negative equity(2)	1:	2

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 milli	orge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadi	an Business Page: 139
Industry SICC Grouping	66 - Clothing and other appare 8521, 8531, 8581	l manufacturing	
Balance Sheet Stru	cture for a typical firm		
	(with revenues of \$5 million and over	%	
Assets			
Cash		2.8	
Accounts receivable		25.1 35.3	
Inventory			
Capital assets		16.1	
Other assets		9.8 89.1	
Total operating a			
Investments and acc		7.6	
Portfolio investments	s and loans with non-affiliates	3.4	
Total assets		100.0	
Liabilities			
Accounts payable		15.3	
Borrowing:			
Banks		15.1	
Short term paper		7.6	
Mortgages		0.8	
Bonds		1.4	
Other loans		3.6	
Amount owing to aff	iliates	9.1	
Other liabilities		2.0	
Deferred income tax	•	0.8	
Total liabilities		55.9	
Shareholders' eq	uity		
Share capital		14.5	

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets . % of total assets

Current liabilities - % of total assets

Other surplus

27.7

1.9

44.1

100.0

63.7

34.9

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 140

Industry

Pretax profit

Net profit

67 - Household furniture manufacturing

SICC Grouping

8611

	All firms with revenue over \$5 million					
	Quartile Boundary (1)				Median	
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		25				
Financial ratios						
Profitability (percentages)				ĸ		
Net profit margin	6.6	4.1	-0.7	•••	0.3	
Pretax profit margin	11.1	5.0	-1.3	•••	0.3	
Operating profit margin	10.7	6.3	-0.2	•••	1.1	
Gross profit margin	43.3	31.7	19.2	***	28.5	
Operating revenue to net operating assets	265.2	225.9	151.7		246.0	
Return on net operating assets	26.8	10.2	1.1		3.4	
Pretax profit to assets	16.0	6.4	2.6		11.0	
Return on capital employed	18.6	9.7	2.4		7.3	
Return on equity (2)	23.6	11.8	1.3	***	11.8	
Efficiency (ratios)						
Receivable turnover	6.58	4.99	4.03		4.65	
Inventory turnover	***	6.04	•••		5.27	
Liquidity/Solvency (ratios)						
Working capital	3.36	1.62	1.36		1.62	
Debt to equity	0.31	0.81	1.51		0.81	
Liabilities to assets	0.20	0.53	0.70	•••	0.56	
Interest coverage	14.84	5.41	2.02	•••	2.20	
Distribution of firms by profits/losses						
		<u>Firms</u> profit				
Operating profit		7	78 22	-		
D						

78

78

22

22

5

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadic	n Business Page : 141
Revenue of \$5 million and over, Reference Year 1998		rage . 141
Industry 67 - Household furniture manu	ıfacturing	
SICC Grouping 8611		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over	r)	
0 ()	%	
Assets	1.4	
Cash	28.2	
Accounts receivable	21.2	
Inventory	21.8	
Capital assets	17.3	
Other assets	90.0	
Total operating assets		
Investments and accounts with affiliates	8.2	
Portfolio investments and loans with non-affiliates	1.8	
Total assets	100.0	
Liabilities		
Accounts payable	15.9	
Borrowing:		
Banks	12.2	
Short term paper	0.2	
Mortgages	1.4	
Bonds	1.9	
Other loans	2.4	
Amount owing to affiliates	12.9	
Other liabilities	2.0	
Deferred income tax	1.1	
Total liabilities	50.0	
Shareholders' equity		
Share capital	25.2	
Retained earnings	24.5	
Other surplus	0.3	
Total shareholders' equity	50.0	
Total liabilities and shareholders' equity	100.0	*
Current assets · % of total assets	58.5	

38.4

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 142

Industry

Pretax profit

Net profit

68 - Jewellery, silverware, clocks and watches manufacturing and wholesaling

SICC Grouping

8692

		<u>A</u>	ll firms with re	evenue over \$5 mill	ion
	Quartile Boundary (1)			Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		20			
Financial ratios					
Profitability (percentages)					
Net profit margin		5.2			6.3
Pretax profit margin	•••	9.1	***		9.1
Operating profit margin		10.2		•••	8.7
Gross profit margin		52.6	•••		52.6
Operating revenue to net operating assets		155.1		***	155.4
Return on net operating assets	***	11.0	•••		11.0
Pretax profit to assets	***	8.4	•••		8.4
Return on capital employed		6.9			6.9
Return on equity (2)		9.8			9.2
Efficiency (ratios)					
Receivable turnover		4.63			4.28
Inventory turnover	. ***	2.24	•••	***	1.89
Liquidity/Solvency (ratios)					
Working capital		3.21	****	***	3.21
Debt to equity		0.18		3 600	0.12
Liabilities to assets	•••	0.29	***		0.24
interest coverage		10.01	***	•••	10.01
Distribution of firms by profits/losses					
		Firms profit			
Operating profit		6	0 40		

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries
(Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point
(median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

60

40

40

16

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business
------------------------	--

N. f \$5 million and over Reference Year 1998

Current assets · % of total assets

Current liabilities - % of total assets

Page: 143

48.3

21.1

Revenue of \$5 million and over, Reference Year 1998		Page : 143
Industry 68 - Jewellery, silverware, clocks and watches manufacturing and what SICC Grouping 8692	nolesaling	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	5.0	
Accounts receivable	20.2	
Inventory	19.2	
Capital assets	40.1	
Other assets	6.3	
Total operating assets	90.8	
Investments and accounts with affiliates	7.2	
Portfolio investments and loans with non-affiliates	2.0	
Total assets	100.0	
Liabilities		
Accounts payable	13.1	
Borrowing:		
Banks	35.5	
Short term paper	0.6	
Mortgages	21	
Bonds	-	
Other loans	1.3	
Amount owing to affiliates	5.4	
Other liabilities	-0.3	
Deferred income tax	0.1	
Total liabilities	55.7	
Shareholders' equity		
Share capital	20.5	
Retained earnings	19.3	
Other surplus	4.6	
Total shareholders' equity	44.3	
Total liabilities and shareholders' equity	100.0	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 144

Industry

Net profit

69 - Sporting goods, toys and games manufacturing and wholesaling

SICC Grouping

8693

			All firms	with rever	nue over \$5 mill	ion		
		Quartile Boundary (1)				Median		
	Better	Average	Wo	orse	Large Firms	Medium Firms		
	Q3 75%	Q2 50%)1 5%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		25	7/-1/					
Financial ratios		•						
Profitability (percentages)					u u			
Net profit margin	5.3	2.2	0.	1		2.2		
Pretax profit margin	6.8	4.5	0.	7	1.***	2.8		
Operating profit margin	13.1	6.2	0.	1	***	3.8		
Gross profit margin	48.3	31.1	24	.2		29.0		
Operating revenue to net operating assets	334.9	141.1	107	1.7	***	141.1		
Return on net operating assets	21.2	10.7	-1.	.9	***	9.7		
Pretax profit to assets	10.2	5.6	1	2		4.7		
Return on capital employed	17.0	11.1	3.9	9		7.4		
Return on equity (2)	19.9	13.0	0.8	8		8.0		
Efficiency (ratios)								
Receivable turnover	5.47	3.31	2.6	6		3.13		
Inventory turnover	9.11	3.47	2.9	3		3.02		
Liquidity/Solvency (ratios)								
Working capital	4.67	1.34	1.0	3		1.47		
Debt to equity	0.23	0.70	1.3	7	•••	0.79		
Liabilities to assets	0.47	0.66	0.7	7		0.57		
Interest coverage	4.87	3.77	0.2	1		3.18		
Distribution of firms by profits/losses								
			its (%)	Firms with losses (%)				
Operating profit			74	26				
Pretax profit			79	21				

74

26

10

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 million	rge Firms Financial Performan on and over, Reference Year 1998	cce Indicators for Canadian Business Page: 145
Industry SICC Grouping	69 - Sporting goods, toys and games manufacturing an 8693	d wholesaling
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%
Assets		
Cash		0.9
Accounts receivable		40.3
Inventory		23.4
Capital assets		17.4
Other assets		4.6
Total operating as	ssets	86.5
Investments and acc	ounts with affiliates	6.9
Portfolio investments	and loans with non-affiliates	6.6
Total assets		100.0
Liabilities		
Accounts payable		22.2
Borrowing:		
Banks		48.9
Short term paper		4.4
Mortgages		2.9
Bonds		0.8
Other loans		3.6
Amount owing to affi	liates	5.0
Other liabilities		-0.5
Deferred income tax		1.8
Total liabilities		89.0
Shareholders' equ	uity	
Share capital		37.5
Retained earnings		-28.1
Other surplus		1.6
Total shareholde		11.0
Total liabilities and sh	nareholders' equity	100.0

64.6

48.8

Current assets ⋅% of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 146

Industry

Net profit

70 - Other consumer goods manufacturing n.e.c.

SICC Grouping

8698

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Med	lian	
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		22				
Financial ratios						
Profitability (percentages)						
Net profit margin	13.1	0.8	-2.3	B	1.1	
Pretax profit margin	21.7	1.1	-2.2		1.1	
Operating profit margin	20.5	2.0	-2.7	***	2.6	
Gross profit margin	47.6	34.3	23.1		37.9	
Operating revenue to net operating assets	290.9	236.7	149.6		253.0	
Return on net operating assets	23.4	10.5	0.7	•••	17.4	
Pretax profit to assets	26.7	1.5	-1.6		1.7	
Return on capital employed	23.8	3.3	-0.4	•••	5.7	
Return on equity (2)		11.6		2 	11.6	
Efficiency (ratios)						
Receivable turnover	7.56	5.16	3.70	inc.	5.16	
Inventory turnover	****	4.94			4.38	
Liquidity/Solvency (ratios)						
Working capital	3.12	1.62	1.02		1.71	
Debt to equity		0.05	(8.66)	••••	0.05	
Liabilities to assets	0.29	0.55	0.79		0.55	
Interest coverage	•••	1.16		•••	0.67	
Distribution of firms by profits/losses						
			its (%) Firms losses			
Operating profit			73 27			
Pretax profit			60 40			

62

38

16

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performance Indicators for Canadian Business Revenue of \$5 million and over, Reference Year 1998 Page: 147				
Industry 70			4	
Interest J	598			
Balance Sheet Structure	for a typical firm (with revenues of \$5 million and over)	%		
Assets		,,		
Cash		17.1		
Accounts receivable		25.1		
Inventory		10.5		
Capital assets		17.0		
Other assets		1.7		
Total operating assets		71.5		
Investments and accounts w	vith affiliates	27.1		
Portfolio investments and loa		1.4		
Total assets		100.0		
_iabilities				
Accounts payable		22.0		
Borrowing:				
Banks		3.4		
Short term paper		0.1		
Mortgages		0.4		
Bonds) -		
Other loans		0.4		
Amount owing to affiliates		29.2		
Other liabilities		11.2		
Deferred income tax		1.2		
Total liabilities		67.9		
Shareholders' equity				
Share capital		13.8		
Retained earnings		17.2		
Other surplus		1.1		
Total shareholders' equ	ity	32.1		
Total liabilities and sharehol	ders' equity	100.0		
Current as	ssets · % of total assets	59.0		

48.1

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 148

Industry

71 - Residential real estate developers and builders

SICC Grouping

	All firms with revenue over \$5 million						
	(Quartile Boundary		Median			
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2	Q1	Over \$75 million	\$5 million to		
Number of firms in the group	15%	50%	25%		\$75 million		
Financial ratios		89					
Profitability (percentages)							
Net profit margin	7.7	0.7	-9.4	7.2	0.3		
Pretax profit margin	9.1	1.3	-16.8	8.0	-0.2		
Operating profit margin	12.1	8.1	1.2	11.1	7.3		
Gross profit margin	•••		***				
Operating revenue to net operating assets	242.0	97.3	32.5	388.0	61.3		
Return on net operating assets	11.6	8.2	3.0	31.6	4.9		
Pretax profit to assets	9.1	2.0	-2.1	19.1	0.0		
Return on capital employed	10.8	7.1	4.8	23.8	7.0		
Return on equity (2)	20.7	6.2	0.4	25.2	4.7		
Efficiency (ratios)							
Receivable turnover	25.03	8.58	4.49	8.71	8.52		
Inventory turnover				•••			
Liquidity/Solvency (ratios)							
Working capital	***			•••			
Debt to equity	0.18	1.28	3.45	1.81	1.28		
Liabilities to assets	0.65	0.78	0.92	0.70	0.81		
Interest coverage	4.15	1.64	0.71	15.20	1.10		

Distribution .	of	firms	by	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	82	18
Pretax profit	63	37
Net profit	68	32
Percentage of firms with zero or negative equity(2)	1	8

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 71 - Residential real estate developers and builders	
SICC Grouping 4011	
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	70
Cash	2.6
Accounts receivable	10.8
Inventory	24.1
Capital assets	33.0
Other assets	0.8
Total operating assets	71.3
Investments and accounts with affiliates	23.9
Portfolio investments and loans with non-affiliates	4.9
Total assets	100.0
Liabilities	
Accounts payable	12.6
Borrowing:	
Banks	13.2
Short term paper	1.3
Mortgages	25.4
Bonds	3.3
Other loans	2.3
Amount owing to affiliates	10.7
Other liabilities	1.0
Deferred income tax	2.8
Total liabilities	72.6
Shareholders' equity	
Share capital	17.9
Retained earnings	6.0
Other surplus	3.5
Total shareholders' equity	27.4
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	-
Current liabilities - % of total assets	1-

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 150

Industry

72 - Residential real estate operators (real estate rentals)

SICC Grouping

	All firms with revenue over \$5 million				
		Quartile Boundary	y (1)	Med	ian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		92			
Financial ratios					
Profitability (percentages)					
Net profit margin	21.2	15.7	7.0	3***	15.6
Pretax profit margin	28.9	22.0	9.0		22.0
Operating profit margin	50.7	36.1	23.1	***	35.2
Gross profit margin			***		•••
Operating revenue to net operating assets	50.6	27.6	18.0	•••	27.6
Return on net operating assets	15.9	10.5	6.8		10.5
Pretax profit to assets	8.5	4.5	2.5	***	4.5
Return on capital employed	11.6	8.6	6.5		8.6
Return on equity (2)	20.8	9.0	5.9		9.0
Efficiency (ratios)					
Receivable turnover	30.00	28.75	19.90	•••	27.95
inventory turnover		•••		•••	****
Liquidity/Solvency (ratios)					
Working capital			•••	•••	
Debt to equity	0.11	2.06	4.54	***	2.06
iabilities to assets	0.57	0.81	0.94		0.79
nterest coverage	3.18	1.88	1.54		1.89

	Firms with profits (%)	Firms with losses (%)
Operating profit	99	1
Pretax profit	96	4
Net profit	93	7
Percentage of firms with zero or negative equity(2)	1	5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performance India Revenue of \$5 million and over, Reference Year 1998		n Business Page : 151
Industry 72 - Residential real estate operators (real estate rentals)		
SICC Grouping 4021	8	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	1.5	
Accounts receivable	1.0	
Inventory	7.9	
Capital assets	77.9	
Other assets	2.5	
Total operating assets	90.8	
Investments and accounts with affiliates	5.9	
Portfolio investments and loans with non-affiliates	3.4	
Total assets	100.0	
Liabilities		
Accounts payable	4.0	
Borrowing:		
Banks	7.2	
Short term paper	0.8	
Mortgages	46.6	
Bonds	3.8	
Other loans	2.5	
Amount owing to affiliates	10.8	
Other liabilities	-0.4	
Deferred income tax	3.2	
Total liabilities	78.5	

 Shareholders' equity
 14.2

 Share capital
 14.2

 Retained earnings
 2.3

 Other surplus
 5.0

 Total shareholders' equity
 21.5

 Total liabilities and shareholders' equity
 100.0

Current assets -% of total assets

Current liabilities -% of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 152

Industry

73 - Non-residential real estate operators

SICC Grouping

	All firms with revenue over \$5 million					
		Quartile Boundar	y (1)	Med	lian	
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		88				
Financial ratios						
Profitability (percentages)						
Net profit margin	21.2	10.4	-2.7	9.2	10.4	
Pretax profit margin	28.6	18.8	-1.7	20.4	17.0	
Operating profit margin	57.4	41.7	20.9	43.8	39.9	
Gross profit margin	***	•••				
Operating revenue to net operating assets	31.6	18.6	14.6	18.2	18.6	
Return on net operating assets	13.6	10.0	5.5	7.7	10.2	
Pretax profit to assets	8.0	3.0	-0.4	3.2	2.6	
Return on capital employed	16.0	9.2	5.2	7.1	9.4	
Return on equity (2)	23.2	10.9	3.9	2.9	14.1	
Efficiency (ratios)						
Receivable turnover	26.56	14.69	5.60	18.16	12.75	
Inventory turnover	•••	•••		***	***	
Liquidity/Solvency (ratios)						
Working capital					***	
Debt to equity	0.05	0.68	2.58	1.26	0.43	
Liabilities to assets	0.63	0.85	1.06	0.67	0.88	
Interest coverage	2.91	1.66	0.91	1.82	1.62	
Distribution of finns by mustical				**		
Distribution of firms by profits/losses		Firms	with Firms w	rith_		
		profit	losses (%)		

	Firms with profits (%)	Firms with losses (%)
Operating profit	96	4
Pretax profit	81	19
Net profit	83	17
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Lar Revenue of \$5 million	ge Firms n and over, Reference Year 1998	Financial Performance Indicators for Canadi	Page: 153
Industry SICC Grouping	73 - Non-residential real estate 4022	e operators	
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and ove	r) %	
Assets			
Cash		1.1	
Accounts receivable		1.2	
Inventory		2.8	
Capital assets		64.6	
Other assets		4.5	
Total operating as	esets	74.1	
Investments and acco	ounts with affiliates	24.8	
Portfolio investments	and loans with non-affiliates	1.0	
Total assets		100.0	
Liabilities			
Accounts payable	*	2.7	
Borrowing:			
Banks		7.3	
Short term paper		0.9	
Mortgages		22.0	
Bonds		13.7	
Other loans		1.8	
Amount owing to affil	iates	19.0	
Other liabilities		5.4	
Deferred income tax		2.2	
Total liabilities		74.9	
Shareholders' equ	iity		
Share capital		27.8	
		APA-9810-0	

Retained earnings

Total shareholders' equity

Other surplus

-5.5

2.8

25.1

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 154

Industry

74 - Real estate developers, builders and operators, integrated operations

SICC Grouping

8	All firms with revenue over \$5 million					
		Quartile Boundar		Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		30				
Financial ratios						
Profitability (percentages)						
Net profit margin	6.3	0.1	-25.1	1.2	-0.2	
Pretax profit margin	10.1	-0.7	-30.3	1.6	-2.3	
Operating profit margin	34.0	5.6	-4.1	-0.1	6.1	
Gross profit margin	***		•••	***	•••	
Operating revenue to net operating assets	53.4	23.7	15.2	37.4	18.9	
Return on net operating assets	8.8	4.7	-1.3	3.1	4.3	
Pretax profit to assets	3.5	-0.2	-4.4	3.5	-1.0	
Return on capital employed	9.1	4.6	1.2	4.9	4.4	
Return on equity (2)	13.4	3.0	-1.0	4.2	2.5	
Efficiency (ratios)						
Receivable turnover	21.13	8.77	5.29	5.34	11.56	
Inventory turnover				••••		
<u>Liquidity/Solvency (ratios)</u>						
Working capital	***				•••	
Debt to equity	0.55	2.20	7.30	1.42	2.34	
Liabilities to assets	0.75	0.89	0.98	0.78	0.89	
Interest coverage	1.83	0.94	-0.12	2.00	0.71	

Distribution	of	firms	by	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	69	31
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	1	7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 155

Industry

74 - Real estate developers, builders and operators, integrated operations

SICC Grouping

Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	2.1
Accounts receivable	3.8
Inventory	10.9
Capital assets	52.0
Other assets	1.6
Total operating assets	70.4
Investments and accounts with affiliates	23.5
Portfolio investments and loans with non-affiliates	6.2
Total assets	100.0
_iabilities	
Accounts payable	6.0
Borrowing:	
Banks	18.2
Short term paper	0.6
Mortgages	19.9
Bonds	6.9
Other loans	3.8
Amount owing to affiliates	21.3
Other liabilities	10.1
Deferred income tax	1.7
Total liabilities	88.6
Shareholders' equity	
Share capital	15.3
Retained earnings	-6.3
Other surplus	2.3
Total shareholders' equity	11.4
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	, -
Current liabilities - % of total assets	-

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 156

Industry

75 - Highway, street and bridge general contracting

SICC Grouping

		evenue over \$5 mill	ion		
	Quartile Boundary (1)			Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		40			
Financial ratios					
Profitability (percentages)					
Net profit margin	6.1	1.0	-1.3	2.2	0.9
Pretax profit margin	6.1	2.0	-1.4	4.2	1.7
Operating profit margin	5.8	2.9	-0.9	3.9	2.1
Gross profit margin	38.0	14.4	6.9	13.9	14.1
Operating revenue to net operating assets	432.6	186.1	104.1	185.2	187.5
Return on net operating assets	14.5	6.3	2.8	7.6	6.3
Pretax profit to assets	10.1	5.1	-3.3	6.3	5.1
Return on capital employed	12.9	8.1	2.4	7.9	8.0
Return on equity (2)	13.3	9.6	2.9	9.4	9.3
Efficiency (ratios)					
Receivable turnover	5.15	4.12	3.63	3.82	4.09
Inventory turnover	***	17.64		•••	38.08
<u>Liquidity/Solvency (ratios)</u>					
Working capital	••••		•••	***	•••
Debt to equity	0.05	0.48	1.20	0.17	0.48
Liabilities to assets	0.32	0.67	0.81	0.52	0.67
Interest coverage	9.46	2.53	-5.41	3.15	2.53

Distribution of firms by profits/losses	Distributio	n of	firms	by	profits/	losses
---	-------------	------	-------	----	----------	--------

	Firms with profits (%)	Firms with losses (%)
Operating profit	79	21
Pretax profit	79	21
Net profit	79	21
Percentage of firms with zero or negative equity(2)	5	i

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

		_	W-70
Medium	and	Large	Firms

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 157

Industry	

75 - Highway, street and bridge general contracting

SICC Grouping 4111	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	8.2
Accounts receivable	29.8
Inventory	5.1
Capital assets	32.7
Other assets	19.5
Total operating assets	95.2
Investments and accounts with affiliates	4.2
Portfolio investments and loans with non-affiliates	0.6
Total assets	100.0
Liabilities	
Accounts payable	21.1
Borrowing:	
Banks	5.6
Short term paper	8.6
Mortgages	1.3
Bonds	1.7
Other loans	1.2
Amount owing to affiliates	2.3
Other liabilities	0.8
Deferred income tax	8.0
Total liabilities	50.5
Shareholders' equity	
Share capital	5.2
Retained earnings	43.2
Other surplus	1.0
Total shareholders' equity	49.5
Total liabilities and shareholders' equity	100.0
Current assets ·% of total assets	8
Current liabilities - % of total assets	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 158

Industry

76 - Industrial and heavy engineering general contracting

SICC Grouping

4121, 4122, 4129

		<u>A</u>	ll firms with re	revenue over \$5 million		
	Quartile Boundary (1)		y (1)	Med	lian	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		32				
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	6.2	3.6	0.5	0.9	3.3	
Pretax profit margin	10.2	2.3	0.5	1.6	2.6	
Operating profit margin	4.9	2.1	0.4	2.1	2.7	
Gross profit margin		15.4		15.4	7.4	
Operating revenue to net operating assets	1122.4	546.8	106.2	770.7	106.2	
Return on net operating assets	22.7	10.3	-5.1	8.3	12.3	
Pretax profit to assets	12.5	7.4	-9.7	2.5	8.0	
Return on capital employed	36.0	11.6	-3.2	19.3	5.2	
Return on equity (2)	•••	14.3		***	(4.00)	
Efficiency (ratios)						
Receivable turnover	9.02	4.79	2.71	5.47	4.13	
Inventory turnover		11.76				
Liquidity/Solvency (ratios)						
Working capital						
Debt to equity	•••	0.28		0.36		
Liabilities to assets	0.42	0.72	0.96	0.80	0.59	
Interest coverage		24.06		27.92		

Distribution	of firms	by profits/losses
--------------	----------	-------------------

	Firms with profits (%)	Firms with losses (%)
Operating profit	69	31
Pretax profit	69	31
Net profit	69	31
Percentage of firms with zero or negative equity(2)	1	8

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998 Financial Performance Indicators for Canadian Beautiful Performance Indicators for		
Industry SICC Grouping	76 - Industrial and heavy engineering general contract 4121, 4122, 4129	ting
Balance Sheet Stru	cture for a typical firm (with revenues of \$5 million and over)	%
Assets		
Cash		11.1
Accounts receivable		45.8
Inventory		8.9
Capital assets		13.9
Other assets		9.2
Total operating a	essets	88.8
Investments and acc	counts with affiliates	8.8
Portfolio investment	s and loans with non-affiliates	2.4
Total assets		100.0
Liabilities		
Accounts payable		42.5
Borrowing:		
Banks		5.5
Short term paper		0.4
Mortgages		0.5
Bonds		0.8
Other loans		1.5
Amount owing to af	filiates	12.5
Other liabilities		13.5
Deferred income tax		3.6
Total liabilities		80.7

Share capital	,	0.8
Retained earnings		0.4
Other surplus).1
Total shareholders' equity	19	0.3
Total liabilities and shareholders' equity	100	0.0
Total liabilities and shareholders' equity Current assets · % of to		5.2
	otal assets	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 160

Industry

Pretax profit

Net profit

77 - Electrical and mechanical work

SICC Grouping

4231, 4232, 4233

		A	ll firms with re	evenue over \$5 million	
	Quartile Boundary (1)		Med	lian	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
N. I. Office and the second	75%	50%	25%		\$75 million
Number of firms in the group		19			
Financial ratios					
<u>Profitability (percentages)</u>					
Net profit margin	•••	0.5	•••		***
Pretax profit margin	•••	0.7	***	•	***
Operating profit margin	•••	1.6	***		
Gross profit margin	•••	29.2			
Operating revenue to net operating assets	•••	409.6			
Return on net operating assets	•••	6.5		***	•••
Pretax profit to assets		1.8			
Return on capital employed	1555	5.3	•••	•••	
Return on equity (2)	•••	6.8	•••		
Efficiency (ratios)					
Receivable turnover		3.50	***	•••	
Inventory turnover	•••	•••			***
Liquidity/Solvency (ratios)					
Working capital	***		•••	4774	
Debt to equity	***	0.54	****	***	***
Liabilities to assets		0.64	***	200	
Interest coverage		2.02	•••		•••
Distribution of firms by profits/losses					
		Firms profits			
Operating profit		6		<u>.~1</u>	

60

60

40

40

27

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	n and over, Reference Year 1998	Performance Indicators for Canadian I	Busines. Page: 16
Industry	77 - Electrical and mechanical work		
SICC Grouping	4231, 4232, 4233		
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%	
Assets		70	
Cash		6.2	
Accounts receivable		60.1	
Inventory		8.0	
Capital assets		11.6	
Other assets		10.9	
Total operating as	esets	96.8	
Investments and acco	ounts with affiliates	0.9	
Portfolio investments	and loans with non-affiliates	2.3	
Total assets		100.0	
Liabilities			
Accounts payable		33.9	
Borrowing:			
Banks		9.4	
Short term paper		E	
Mortgages		0.3	
Bonds		0.7	
Other loans		1.5	
Amount owing to affile	iates	4.0	
Other liabilities		10.7	
Deferred income tax		3.1	
Total liabilities		63.7	
Shareholders' equ	iity		
Share capital		12.2	
Retained earnings		17.5	
Other surplus		6.6	
Total shareholder	rs' equity	36.3	
	areholders' equity	100.0	

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 162

Industry

78 - Other special trade contracting

SICC Grouping

4291, 4299

		All firms with revenue over \$5 million				
		Quartile Boundar	tile Boundary (1)		Median	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group	- 50-01	20				
Financial ratios						
Profitability (percentages)						
Net profit margin		1.2	***		1.2	
Pretax profit margin	•••	2.3	***	***	2.3	
Operating profit margin		3.3			3.3	
Gross profit margin	•••	15.4		***	15.4	
Operating revenue to net operating assets	•	343.7	16	•••	343.7	
Return on net operating assets		8.5	•••	•••	8.5	
Pretax profit to assets	****	6.3	242		6.3	
Return on capital employed	LANK.	8.8	2 m		8.8	
Return on equity (2)		8.5		***	8.5	
Efficiency (ratios)						
Receivable turnover	***	3.57	***	***	3.57	
Inventory turnover		22.11	****	***	22.11	
Liquidity/Solvency (ratios)						
Working capital			•••			
Debt to equity	•••	***		•••	***	
Liabilities to assets		0.75	•••	***	0.75	
Interest coverage	•••	•••		•••		
Distribution of firms by profits/losses						
old matter of thing by promotosses			with Firms losses			
Operating profit		6	50 40)		
Pretax profit		6	60 40)		
Net profit		6	50 40)		

30

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998	nance Indicators for Canadian Business Page: 163
Industry 78 - Other special trade contracting SICC Grouping 4291, 4299	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	7.1
Accounts receivable	43.8
Inventory	13.4
Capital assets	28.9
Other assets	1.0
Total operating assets	94.3
Investments and accounts with affiliates	5.7
Portfolio investments and loans with non-affiliates	0.1
Total assets	100.0
Liabilities	
Accounts payable	39.7
Borrowing:	
Banks	13.8
Short term paper	0.5
Mortgages	4.9
Bonds	0.9
Other loans	4.4
Amount owing to affiliates	3.4
Other liabilities	-0.7
Deferred income tax	6.9
Total liabilities	73.9
Shareholders' equity	
Share capital	4.0
Retained earnings	22.0
Other surplus	0.1
Total shareholders' equity	26.1
Total liabilities and shareholders' equity	100.0

Current assets ·% of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 164

Industry

79 - Air transit

SICC Grouping

		<u>A</u>	ll firms with re	evenue over \$5 mill	ion
	Quartile Boundary (1)			Median	
	Better		Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to
Number of firms in the group	1370	28	2576		\$75 million
Financial ratios					
Profitability (percentages)					
Net profit margin	***	1.9		0.5	
Pretax profit margin	***	4.0		1.2	
Operating profit margin	•••	4.9		3.6	***
Gross profit margin	•••				
Operating revenue to net operating assets		136.6		183.4	•••
Return on net operating assets	•••	5.5		4.2	
Pretax profit to assets		3.4	•••	1.6	
Return on capital employed	***	7.9		6.4	
Return on equity (2)		7.2	•••	6.4	***
Efficiency (ratios)					
Receivable turnover		9.37	•••	14.81	***
Inventory turnover			***	***	
<u>Liquidity/Solvency (ratios)</u>					
Working capital	***	1.33		0.89	
Debt to equity		1.00	***	1.05	***
Liabilities to assets	•••	0.54	•••	0.77	
Interest coverage	***	1.79	i	1.79	

Distribution of firms b	v profits/losses
-------------------------	------------------

3	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	2	6

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998	Financial Performance Indicators for Canadian Bus Page	siness : 165
Industry 79 - Air transit		
SICC Grouping 4511		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over	%	
Assets		
Cash	8.0	
Accounts receivable	9.3	
Inventory	4.7	
Capital assets	51.7	
Other assets	22.1	
Total operating assets	95.8	
Investments and accounts with affiliates	0.7	
Portfolio investments and loans with non-affiliates	3.6	
Total assets	100.0	
Liabilities		
Accounts payable	14.4	
Borrowing:		
Banks	13.6	
Short term paper	0.2	
Mortgages	1.6	
Bonds	24.1	
Other loans	10.7	
Amount owing to affiliates	0.2	
Other liabilities	12.1	
Deferred income tax	1.6	
Total liabilities	78.6	
Shareholders' equity		
Share capital	17.1	
Retained earnings	1.0	
Other surplus	3.3	
Total shareholders' equity	21.4	
Total liabilities and shareholders' equity	100.0	
Current assets · % of total assets	22.6	
Current liabilities - % of total assets	22.9	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 166

Industry

Net profit

80 - Railway transit

SICC Grouping

4611

		A	all firms with re	evenue over \$5 mill	ion
	Quartile Boundary (1)			Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		11			
Financial ratios					
Profitability (percentages)					
Net profit margin	***	9.5	···	***	8.6
Pretax profit margin	***	18.9	***		16.5
Operating profit margin		25.6	•••		25.6
Gross profit margin	•••		•••		
Operating revenue to net operating assets		60.8			53.2
Return on net operating assets	***	13.0			14.0
Pretax profit to assets		6.1	***		8.2
Return on capital employed	***	10.0			11.2
Return on equity (2)	***	12.6	***	***	
Efficiency (ratios)					
Receivable turnover	•••	6.58	•••		***
Inventory turnover	***		•••	***	***
Liquidity/Solvency (ratios)					
Working capital		0.80			1.01
Debt to equity		1.09			0.81
Liabilities to assets		0.69			
Interest coverage	***	2.80		***	6.03
Distribution of firms by profits/losses					
. 1		Firms profit			
Operating profit		6	0 40		
Pretax profit		6	0 40		

60

40

30

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Busines
Revenue of \$5 million and over, Reference Year 1998	Page : 16
Industry 80 - Railway transit	
SICC Grouping 4611	
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over	%
Assets	
Cash	4.1
Accounts receivable	3.8
Inventory	1.4
Capital assets	46.4
Other assets	1.0
Total operating assets	56.6
Investments and accounts with affiliates	43.2
Portfolio investments and loans with non-affiliates	0.2
Total assets	100.0
Liabilities	
Accounts payable	8.2
Borrowing:	
Banks	13.1
Short term paper	0.0
Mortgages	0.1
Bonds	16.7
Other loans	12.1
Amount owing to affiliates	4.1
Other liabilities	15.8
Deferred income tax	0.3
Total liabilities	70.4
Shareholders' equity	
Share capital	18.7
Retained earnings	4.8
Other surplus	6.2
Total shareholders' equity	29.6
Total liabilities and shareholders' equity	100.0

9.2

14.2

Current assets . % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 168

Industry

81 - Water transport carriers

SICC Grouping

		<u>A</u>	all firms with re	evenue over \$5 mill	lion	
	Quartile Boundary (1)			Med	Median	
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to	
Number of firms in the group	1576	30 C C C C C C C C C C C C C C C C C C C	25%		\$75 million	
Financial ratios		15				
Profitability (percentages)						
Net profit margin		6.3	***	***	8.0	
Pretax profit margin	***	7.1	•••		9.9	
Operating profit margin		11.2			14.8	
Gross profit margin	•••	***	***			
Operating revenue to net operating assets		65.6	***	***		
Return on net operating assets	***	8.5	• • • • • • • • • • • • • • • • • • • •			
Pretax profit to assets		5.4	•••	•••	5.7	
Return on capital employed		7.4		****	7.5	
Return on equity (2)		10.0			12.8	
Efficiency (ratios)						
Receivable turnover		7.42	•••		6.19	
Inventory turnover	•••		***		***	
Liquidity/Solvency (ratios)						
Working capital		0.73		***	1.67	
Debt to equity	•	0.90	***	***	1.25	
Liabilities to assets		0.68	•••		0.64	
Interest coverage	***	2.80			2.81	
Distribution of firms by profits/losses		Firms	with Einer-	Lab		
		profit		The state of the s		

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 milli	orge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadi	an Business Page: 169
ndustry	81 - Water transport carriers		
SICC Grouping	4711		
Balance Sheet Stru	cture for a typical firm (with revenues of \$5 million and over	r) %	
Assets			
Cash		4.8	
Accounts receivable		9.2	
Inventory		1.1	
Capital assets		57.0	
Other assets		5.3	
Total operating a	essets	77.4	
Investments and acc	counts with affiliates	22.0	
Portfolio investment	s and loans with non-affiliates	0.5	
Total assets		100.0	
Liabilities			
Accounts payable		12.8	
Borrowing:			
Banks		18.8	
Short term paper		8.2	
Mortgages		0.2	
Bonds		1.4	
Other loans		5.6	
Amount owing to aff	iliates	3.8	
Other liabilities		1.8	
Deferred income tax	\$	9.3	
Total liabilities		61.8	
Shareholders' eq	uity		
Share capital		12.6	
Retained earnings		14.8	
Other surplus		10.8	
Total shareholde	ers' equity	38.2	
Total liabilities and s	hareholders' equity	100.0	
	urrent assets · % of total assets	15.4	
Cı	urrent liabilities - % of total assets	24.2	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 170

Industry

82 - Services incidental to water transport

SICC Grouping

		A	ll firms with re	evenue over \$5 mill	ion
	Quartile Boundary (1)			Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
N. 1 C	75%	50%	25%		\$75 million
Number of firms in the group		8			
Financial ratios					
Description Laboratory					
Profitability (percentages)					
Net profit margin		2.3	•••	***	•••
Pretax profit margin	•••	6.0			•••
Operating profit margin		8.6		***	
Gross profit margin	•••	•••	***	•••	***
Operating revenue to net operating assets		129.5			
Return on net operating assets		18.4			
Pretax profit to assets		11.8			
Return on capital employed	100	11.3	•••	•••	•••
Return on equity (2)		***			
Efficiency (ratios)					
Receivable turnover		7.56	***		***
Inventory turnover	•••	***			***
Liquidity/Solvency (ratios)					
Working capital		1.95	•••	Sa	
Debt to equity		•••		••••	
Liabilities to assets		0.75			***
Interest coverage		7.32	***		

Distribution	of	firms	by	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 millio	rge Firms Financial Performancian and over, Reference Year 1998	ce Indicators for Canadian Busine Page: 1
Industry	82 - Services incidental to water transport	
SICC Grouping	4712	P
3alance Sheet Stru	cture for a typical firm (with revenues of \$5 million and over)	%
Assets		
Cash		3.8
Accounts receivable		25.1
Inventory		2.6
Capital assets		62.9
Other assets		1.1
Total operating a	ssets	95.5
Investments and acc	ounts with affiliates	0.8
	and loans with non-affiliates	3.8
Total assets		100.0
.iabilities		
Accounts payable		12.5
Borrowing:		
Banks		29.8
Short term paper		6.7
Mortgages	×	
Bonds		
Other loans		10.1
Amount owing to aff	iliates	10.8
Other liabilities		1.0
Deferred income tax		4.5
Total liabilities		75.4
Shareholders' eq	uity	
Share capital		1.9
Retained earnings		22.2
Other surplus		0.5
Total shareholde	ers' equity	24.6
Total liabilities and s	hareholders' equity	100.0
Cı	rrent assets ·% of total assets	35.4
Cu	rrent liabilities - % of total assets	36.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 172

Industry

Pretax profit

Net profit

83 - Truck transport (except petroleum)

SICC Grouping

4811

		A	ll firms with re	evenue over \$5 mill	ion
		Quartile Boundary		Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		88			
Financial ratios					
Profitability (percentages)					
Net profit margin	7.5	3.1	0.3	8.1	2.6
Pretax profit margin	11.2	3.8	0.3	9.8	3.0
Operating profit margin	10.9	5.0	1.6	10.9	3.6
Gross profit margin	***		***	***	•••
Operating revenue to net operating assets	535.6	214.2	130.3	207.9	219.7
Return on net operating assets	22.3	11.0	4.2	16.6	6.5
Pretax profit to assets	10.8	5.0	1.2	10.8	3.9
Return on capital employed	15.2	10.1	4.0	11.2	6.6
Return on equity (2)	17.1	11.5	2.1	13.2	7.3
Efficiency (ratios)					
Receivable turnover	8.32	7.03	5.01	7.28	6.94
Inventory turnover					
Liquidity/Solvency (ratios)					
Working capital	1.70	1.20	1.00	1.54	1.18
Debt to equity	0.17	1.84	2.73	0.47	1.87
Liabilities to assets	0.39	0.71	0.83	0.33	0.72
Interest coverage	10.46	3.08	1.30	4.72	3.08
Distribution of firms by profits/losses					
Distribution of firms by profits/1088es		<u>Firms</u> profit			
		1,000,000		<u>70)</u>	
Operating profit		9	5 5		

84

87

16

13

8

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Bus	
Revenue of \$5 million and over, Reference Year 1998	Page	: 173
ndustry 83 - Truck transport (except pe	troleum)	
SICC Grouping 4811		
Balance Sheet Structure for a typical firm	2	
(with revenues of \$5 million and over	%	
ssets		
Cash	3.2	
Accounts receivable	22.0	
Inventory	3.7	
Capital assets	43.0	
Other assets	8.1	
Total operating assets	79.9	
Investments and accounts with affiliates	19.3	
Portfolio investments and loans with non-affiliates	0.8	
Total assets	100.0	
iabilities		
Accounts payable	13.7	
Borrowing:		
Banks	20.5	
Short term paper	0.3	
Mortgages	0.1	
Bonds	0.6	
Other loans	3.1	
Amount owing to affiliates	11.1	
Other liabilities	0.9	
	1.1	
Deferred income tax Total liabilities	51.6	
Total liabilities		
Shareholders' equity		
Share capital	24.9	
Retained earnings	23.2	
Other surplus	0.4	
Total shareholders' equity	48.4	
Total liabilities and shareholders' equity	100.0	
Current assets -% of total assets	29.5	
Current liabilities - % of total assets	25.3	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 174

Industry

Net profit

84 - Storage and warehousing

SICC Grouping

5011

		<u>A</u>	ll firms with re	venue over \$5 mill	ion
		Quartile Boundary	(1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		15			7.50 E
Financial ratios					•
Profitability (percentages)					
Net profit margin		5.4			
Pretax profit margin	[***]	9.5			
Operating profit margin	•••	19.4		***	
Gross profit margin		***			***
Operating revenue to net operating assets		75.2	***	•••	
Return on net operating assets	•••	12.3		,,	***
Pretax profit to assets		4.8	•••	•••	
Return on capital employed		10.4			•••
Return on equity (2)					•••
Efficiency (ratios)					
Receivable turnover		11.00			
Inventory turnover	•••		•••		
Liquidity/Solvency (ratios)					
Working capital		1.34	•••		***
Debt to equity		0.38			
Liabilities to assets	•••	0.74	•••		
Interest coverage	••••	1.86	***		***
Distribution of firms by profits/losses					
Distribution of firms by profits/1058cs		Firms profits			
Operating profit		70	30		
Pretax profit		60) 40		ki);

60

40

30

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	•	Financial Performance Indicators for Canadia	
Revenue of \$5 million	on and over, Reference Year 1998		Page : 175
Industry	84 - Storage and warehousing	ä	
SICC Grouping	5011		
Balance Sheet Strue	cture for a typical firm (with revenues of \$5 million and over	%	
Assets			
Cash		17.2	
Accounts receivable		19.9	
Inventory		0.5	
Capital assets		56.1	
Other assets		5.8	
Total operating a	ssets	99.5	
Investments and acc	counts with affiliates	0.4	
Portfolio investments	s and loans with non-affiliates	0.0	
Total assets		100.0	
_iabilities		r ·	
Accounts payable		33.0	
Borrowing:			
Banks		17.3	
Short term paper		4.3	
Mortgages		3.1	
Bonds		5.4	
Other loans		1.0	
Amount owing to aff	iliates	43.5	
Other liabilities		2.1	
Deferred income tax		6.5	
Total liabilities		116.2	
Shareholders' eq	uity	a .	
Share capital		25.2	
Retained earnings		-41.5	
Other surplus		0.1	
Total shareholde	ers' equity	-16.2	
Total liabilities and si	hareholders' equity	100.0	
Cu	rrent assets ·% of total assets	37.6	
Cı	rrent liabilities - % of total assets	35.3	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 176

Industry

85 - Petroleum and natural gas pipeline transportation and distribution

SICC Grouping

1021, 1092

		<u>A</u>	ll firms with re	evenue over \$5 mill	ion
	(Quartile Boundary		Med	
	Better	Average	Worse	Large Firms	Medium Firm
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		19			
Financial ratios					
Profitability (percentages)					
Net profit margin	23.9	16.1	4.9	9.5	17.4
Pretax profit margin	30.7	18.8	7.8	11.6	27.1
Operating profit margin	46.7	35.4	15.0	29.7	40.5
Gross profit margin	96.4	64.0	49.4	55.8	76.8
Operating revenue to net operating assets	81.1	41.5	19.6	38.8	43.4
Return on net operating assets	17.2	11.2	5.8	8.0	13.4
Pretax profit to assets	9.6	3.3	0.8	3.3	2.1
Return on capital employed	9.8	7.3	4.8	7.3	8.0
Return on equity (2)	16.5	7.8	5.2	6.2	12.9
Efficiency (ratios)					
Receivable turnover	13.71	9.79	7.66	8.98	9.79
Inventory turnover	•	10.43		****	
Liquidity/Solvency (ratios)					
Working capital	1.63	0.96	0.36	0.85	0.96
Debt to equity	0.91	1.51	2.63	1.67	1.04
Liabilities to assets	0.48	0.68	0.80	0.68	0.64
Interest coverage	5.73	1.96	1.10	1.87	3.44

Distribution of firms by profits	/losses
----------------------------------	---------

	Firms with profits (%)	Firms with losses (%)
Operating profit	95	5
Pretax profit	85	15
Net profit	85	15
Percentage of firms with zero or negative equity(2)		5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 milli	arge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadia	n Business Page : 177
Industry SICC Grouping	85 - Petroleum and natural gas 1021, 1092	pipeline transportation and distribution	
Balance Sheet Stru	cture for a typical firm (with revenues of \$5 million and over	r) %	6
Assets			
Cash		3.7	
Accounts receivable		3.5	
Inventory		1.2	
Capital assets		60.3	
Other assets		1.9	
Total operating a	assets	70.6	
Investments and acc	counts with affiliates	28.5	
Portfolio investment	s and loans with non-affiliates	0.9	
Total assets		100.0	
Liabilities			
Accounts payable		4.5	
Borrowing:			
Banks		3.3	
Short term paper		4.7	
Mortgages		-	
Bonds		43.2	
Other loans		0.6	
Amount owing to aff	filiates	6.1	
Other liabilities		1.7	
Deferred income tax	<	1.2	
Total liabilities		65.3	

Shareholders' equity	
Share capital	26.4
Retained earnings	6.4
Other surplus	1.9
Total shareholders' equity	34.7
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	10.7

12.7

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 178

Industry

86 - Other services incidental to transport n.e.c.

SICC Grouping

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		27				
Financial ratios						
Profitability (percentages)						
Net profit margin	3.9	1.8	0.4		1.9	
Pretax profit margin	6.3	2.8	-0.1		3.1	
Operating profit margin	6.4	4.4	0.2		4.4	
Gross profit margin	***	***				
Operating revenue to net operating assets	826.1	297.0	142.0		263.1	
Return on net operating assets	32.7	13.3	1.7		10.7	
Pretax profit to assets	8.9	3.4	-0.1	•••	3.7	
Return on capital employed	20.1	10.2	4.7	***	10.9	
Return on equity (2)	26.0	14.3	3.8		14.3	
Efficiency (ratios)						
Receivable turnover	7.75	3.51	0.85		2.78	
Inventory turnover				***		
Liquidity/Solvency (ratios)						
Working capital	1.38	1.03	0.82	•••	1.02	
Debt to equity	0.38	0.82	5.21	***	0.78	
Liabilities to assets	0.62	0.79	0.93	***	0.79	
Interest coverage	16.45	3.91	1.14	***	3.98	

Distribution	of	firms	by	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	80	20
Pretax profit	80	20
Net profit	84	16
Percentage of firms with zero or negative equity(2)	4	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	8-	ance Indicators for Canadi	
Revenue of \$5 millio	on and over, Reference Year 1998		Page : 179
Industry	86 - Other services incidental to transport n.e.c.		
SICC Grouping	5019		
Balance Sheet Struc	eture for a typical firm		
	(with revenues of \$5 million and over)	%	
Assets			
Cash		4.4	
Accounts receivable		46.0	
Inventory		0.4	
Capital assets		9.6	
Other assets		19.1	
Total operating as	ssets	79.5	
Investments and acc	ounts with affiliates	18.2	
Portfolio investments	and loans with non-affiliates	2.3	
Total assets		100.0	
Liabilities			
Accounts payable		39.3	
Borrowing:			
Banks		24.2	
Short term paper		0.4	
Mortgages		2.0	
Bonds		0.0	
Other loans		2.0	
Amount owing to affi	liates	15.4	
Other liabilities		4.3	
Deferred income tax		0.2	
Total liabilities		87.9	
Shareholders' equ	uity		
Share capital		6.9	
Retained earnings		4.1	
Other surplus		1.1	
Total shareholde	rs' equity	12.1	
Total liabilities and sh	areholders' equity	100.0	
	rrent assets ·% of total assets	53.8	
Cu	rrent liabilities - % of total assets	53.4	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 180

Industry

Net profit

87 - Electricity

SICC Grouping

1211, 1212

		<u>A</u>	ll firms with re	venue over \$5 mill	ion
		Quartile Boundar	y (1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		14			
Financial ratios					
Profitability (percentages)					
Net profit margin	•••	6.6	•••	7.8	
Pretax profit margin		11.8		12.9	***
Operating profit margin		22.4		22.1	
Gross profit margin		•••		•	•••
Operating revenue to net operating assets		39.8	***	34.8	
Return on net operating assets		10.6		10.2	***
Pretax profit to assets	•••	5.2		5.2	
Return on capital employed	•••	9.0	···	9.0	
Return on equity (2)	(MAR)	10.6	•••	9.1	
Efficiency (ratios)			ŵ.		
Receivable turnover	***	8.08		8.97	
Inventory turnover	***	W.C	***		***
Liquidity/Solvency (ratios)					
Working capital		1.15	***	1.02	
Debt to equity		1.18	***	1.18	
Liabilities to assets	***	0.65	•••	0.61	
Interest coverage		2.60		2.38	***
Distribution of firms by profits/losses					
		<u>Firms</u> profit			
Operating profit		6	2 38		
Pretax profit		6	0 40		

60

40

23

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 million	rge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadi	Page: 181
Industry	87 - Electricity		
SICC Grouping	1211, 1212		
Balance Sheet Struc	cture for a typical firm (with revenues of \$5 million and over) %	
Assets			
Cash		2.2	
Accounts receivable		5.5	
Inventory		1.2	
Capital assets		85.4	
Other assets		4.2	
Total operating a	ssets	98.6	
Investments and acc	counts with affiliates	1.4	
Portfolio investments	s and loans with non-affiliates	-	
Total assets		100.0	
Liabilities			
Accounts payable		5.6	
Borrowing:			
Banks		3.7	
Short term paper		1.0	
Mortgages		1.0	
Bonds		29.4	
Other loans		2.8	
Amount owing to affi	iliates	8.5	
Other liabilities		3.9	
Deferred income tax		1.6	
Total liabilities	•	57.5	
Shareholders' equ	uity		
Share capital		21.9	
Retained earnings		14.1	
Other surplus		6.5	
Total shareholde	ers' equity	42.5	
Total liabilities and sl	hareholders' equity	100.0	
Cu	rrent assets ·% of total assets	9.0	

13.4

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 182

Industry

88 - Telecommunication broadcasting

SICC Grouping

5711, 5712, 5713, 5714

	All firms with revenue over \$5 million				
		Quartile Boundar	50 20000	Med	lian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		36	25 70		\$13 HIIIIOII
Financial ratios					
Profitability (percentages)					
Net profit margin	9.9	2.3	-2.2	3.1	
Pretax profit margin	18.9	6.4	-3.0	11.3	
Operating profit margin	21.2	11.5	2.4	13.0	•••
Gross profit margin				***	
Operating revenue to net operating assets	122.9	62.1	38.8	53.8	***
Return on net operating assets	11.3	8.0	1.1	7.4	
Pretax profit to assets	9.3	2.8	-2.7	3.5	
Return on capital employed	11.6	7.5	1.5	6.4	
Return on equity (2)	•••	11.2		4.7	
Efficiency (ratios)					
Receivable turnover	16.22	8.89	4.90	6.03	
Inventory turnover		13.26	***		•••
Liquidity/Solvency (ratios)					
Working capital	0.84	0.72	0.53	0.84	•••
Debt to equity	0.48	0.86	2.85	0.96	
Liabilities to assets	0.49	0.64	0.87	0.70	
Interest coverage	4.50	1.26	0.12	1.93	
			both-rower et 1977	*************************************	

	profits (%)	losses (%)
Operating profit	84	16
Pretax profit	73	27
Net profit	73	27
Percentage of firms with zero or negative equity(2)	:	5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 183

Industry

88 - Telecommunication broadcasting

SICC Grouping

5711, 5712, 5713, 5714

SICC Grouping 5/11, 5/12, 5/13, 5/14	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	
	%
Assets	V 100
Cash	1.2
Accounts receivable	7.4
Inventory	1.1
Capital assets	34.4
Other assets	37.8
Total operating assets	81.9
Investments and accounts with affiliates	15.3
Portfolio investments and loans with non-affiliates	2.9
Total assets	100.0
iabilities	
Accounts payable	10.1
Borrowing:	
Banks	13.0
Short term paper	9.5
Mortgages	0.2
Bonds	32.1
Other loans	2.1
Amount owing to affiliates	2.5
Other liabilities	3.2
Deferred income tax	3.9
Total liabilities	76.6
Shareholders' equity	
Share capital	15.7
Retained earnings	1.2
Other surplus	6.6
Total shareholders' equity	23.4
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	13.1
Current liabilities - % of total assets	14.1

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 184

Industry

89 - Telecommunication carriers

SICC Grouping

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		33			Ψ75 mmon	
Financial ratios						
Profitability (percentages)						
Net profit margin	11.7	4.8	-4.2	4.8	1.8	
Pretax profit margin	17.6	7.4	-4.1	7.4	5.4	
Operating profit margin	23.8	13.4	1.9	13.4	13.0	
Gross profit margin	•••	****	•••	****	•••	
Operating revenue to net operating assets	157.4	85.1	69.4	88.2	82.2	
Return on net operating assets	20.1	10.5	3.1	10.5	9.2	
Pretax profit to assets	12.4	5.6	-3.1	5.6	2.7	
Return on capital employed	12.3	7.7	1.1	7.7	5.9	
Return on equity (2)	15.9	10.9	-2.1	10.9	4.2	
Efficiency (ratios)		8				
Receivable turnover	7.83	6.43	5.21	6.65	3.37	
Inventory turnover				S***S		
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.28	0.89	0.59	0.79	1.44	
Debt to equity	0.42	0.76	1.29	0.73	0.87	
Liabilities to assets	0.47	0.59	0.74	0.59	0.51	
Interest coverage	4.76	2.89	0.18	2.90	1.69	

Dictaibution	~ 4º	finance.	1	profite/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	83	17
Pretax profit	76	24
Net profit	73	27
Percentage of firms with zero or negative equity(2)	(5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 millio	rge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadia	n Business Page : 185
Industry	89 - Telecommunication carrier	rs	
SICC Grouping	5811		
Balance Sheet Struc	cture for a typical firm (with revenues of \$5 million and over	%	•
Assets			
Cash		3.3	
Accounts receivable		8.6	
Inventory		1.1	
Capital assets		66.4	
Other assets		9.1	
Total operating a	ssets	88.5	
Investments and acc	counts with affiliates	9.3	
Portfolio investments	s and loans with non-affiliates	2.2	
Total assets		100.0	
Liabilities			
Accounts payable		10.0	
Borrowing:			
Banks		3.2	
Short term paper		2.7	
Mortgages		0.3	
Bonds		30.9	
Other loans		1.2	
Amount owing to affi	iliates	8.5	
Other liabilities		6.2	
Deferred income tax		-0.5	
Total liabilities		62.5	
Shareholders' equ	uity		
Share capital		32.4	
Retained earnings		4.1	
Other surplus		1.0	
Total shareholde	ers' equity	37.5	
Total liabilities and sl	hareholders' equity	100.0	
Cu	rrent assets ·% of total assets	15.1	

27.7

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 186

Industry

90 - Natural gas combined wholesaling and retailing

SICC Grouping

	All firms with revenue over \$5 million						
	Quartile Boundary (1)			Median			
	Better	Average	Worse	Large Firms	Medium Firm		
	Q3	Q2	Q1	Over \$75 million	\$5 million to		
	75%	50%	25%		\$75 million		
Number of firms in the group		14					
Financial ratios							
<u>Profitability (percentages)</u>							
Net profit margin	***	6.5		1.9	***		
Pretax profit margin	•••	12.6	•••	2.7			
Operating profit margin	***	18.9		6.6			
Gross profit margin	•••	41.6	***	30.6			
Operating revenue to net operating assets	****	61.9	1	73.0	***		
Return on net operating assets		10.6	***	8.6			
Pretax profit to assets	****	6.8	•••	4.0			
Return on capital employed	•••	10.1	•••	8.9			
Return on equity (2)		12.3		10.3	•••		
Efficiency (ratios)							
Receivable turnover		9.48		8.90			
Inventory turnover	•••	12.27		12.27			
Liquidity/Solvency (ratios)							
Working capital		0.88		1.08	222		
Debt to equity		1.04		0.99			
Liabilities to assets	•••	0.66	••••	0.68			
Interest coverage	***	2.24		1.93			
Distribution of firms by profits/losses		Ei	with Tr	•at.			
		Firms profits					

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	28	8

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998	nce Indicators for Canadi	an Business Page : 187
Industry 90 - Natural gas combined wholesaling and retailing		
SICC Grouping 1022		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets	,,	
Cash	1.2	
Accounts receivable	10.6	
Inventory	5.2	
Capital assets	70.5	
Other assets	5.0	
Total operating assets	92.5	
Investments and accounts with affiliates	6.3	
Portfolio investments and loans with non-affiliates	1.1	
Total assets	100.0	
Liabilities		
Accounts payable	10.3	
Borrowing:		
Banks	7.3	
Short term paper	4.6	
Mortgages		
Bonds	29.9	
Other loans	1.9	
Amount owing to affiliates	8.1	
Other liabilities	1.9	
Deferred income tax	2.2	
Total liabilities	66.2	
Shareholders' equity		
Share capital	16.2	
Retained earnings	10.1	
Other surplus	7.5	
Total shareholders' equity	33.8	
Total liabilities and shareholders' equity	100.0	
Current assets -% of total assets	17.5	
Current liabilities - % of total assets	23.0	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 188

Industry

91 - Other food products wholesaling

SICC Grouping

Number of firms in the group Financial ratios	Better Q3 75%	Quartile Boundary Average Q2 50%		evenue over \$5 millio Med <u>Large Firms</u> Over \$75 million	lian Medium Firms
	Q3	Q2 50%	Q1		
	5	50%		Over \$75 million	
	75%		25%		\$5 million to
		56			\$75 million
Financial ratios		50			
					×
Profitability (percentages)					
Net profit margin	2.1	1.0	0.7	0.9	***
Pretax profit margin	3.3	1.4	0.9	1.1	
Operating profit margin	3.4	2.3	1.1	2.0	
Gross profit margin	24.3	13.0	7.0	15.2	
Operating revenue to net operating assets	1083.7	626.4	404.4	686.0	
Return on net operating assets	23.9	15.1	9.9	13.2	•••
Pretax profit to assets	10.8	8.3	4.4	6.9	
Return on capital employed	11.7	9.9	7.5	9.8	***
Return on equity (2)	17.9	14.9	12.4	16.1	
Efficiency (ratios)					
Receivable turnover	30.00	15.68	9.54	15.33	
Inventory turnover	16.94	12.07	9.20	16.58	
Liquidity/Solvency (ratios)					
Working capital	1.69	1.37	0.98	1.55	
Debt to equity	0.40	0.94	1.58	1.09	
Liabilities to assets	0.42	0.63	0.73	0.69	
Interest coverage	15.44	5.45	3.18	5.41	

Distribution	of	firms	by	profits/	losses
--------------	----	-------	----	----------	--------

	Firms with profits (%)	Firms with losses (%)
Operating profit	97	3
Pretax profit	85	15
Net profit	85	15
Percentage of firms with zero or negative equity(2)	1	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Perform	nance Indicators for Canadi	an Business
Revenue of \$5 million and over, Reference Year 1998		Page : 189
Industry 91 - Other food products wholesaling		
SICC Grouping 0189		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	1.1	
Accounts receivable	24.3	
Inventory	22.4	
Capital assets	34.0	
Other assets	11.9	
Total operating assets	93.7	
Investments and accounts with affiliates	2.7	
Portfolio investments and loans with non-affiliates	3.6	
Total assets	100.0	
Liabilities		
Accounts payable	30.2	
Borrowing:		
Banks	13.8	
Short term paper	3.1	
Mortgages	2.0	
Bonds	3.3	
Other loans	1.0	
Amount owing to affiliates	2.1	
Other liabilities	2.6	
Deferred income tax	1.5	

Total liabilities

Shareholders' equity

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets . % of total assets

Current liabilities - % of total assets

Share capital

Other surplus

59.5

17.3

22.9

0.3

40.5 100.0

50.4

39.9

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 190

Industry

Net profit

92 - Tobacco products wholesaling

SICC Grouping

0313

	All firms with revenue over \$5 million							
	(Quartile Boundar	Med	lian				
	Better	Average	Worse	Large Firms	Medium Firms			
	Q3	Q2	Q1	Over \$75 million	\$5 million to			
	75%	50%	25%		\$75 million			
Number of firms in the group		20						
Financial ratios								
Profitability (percentages)								
Net profit margin	***	-0.1		-0.6	0.3			
Pretax profit margin		-0.2		-1.2	0.2			
Operating profit margin	***	-0.1		-1.2	0.2			
Gross profit margin	•••	9.4	MAN.	5.1	16.6			
Operating revenue to net operating assets	***	1184.2	•••	2966.0	685.0			
Return on net operating assets		-1.0	***	-33.8	2.4			
Pretax profit to assets		-1.3		-11.4	1.6			
Return on capital employed		1.4		-19.4	3.8			
Return on equity (2)		-1.5		247	4.2			
Efficiency (ratios)								
Receivable turnover		15.78		22.51	13.55			
Inventory turnover		12.94						
Liquidity/Solvency (ratios)								
Working capital		1.35		1.21	1.38			
Debt to equity	***	0.88		0.88	1444			
Liabilities to assets		0.76		0.89	0.24			
Interest coverage	•••	-2.98						
Distribution of firms by profits/losses	*							
***************************************			s with Firms to (%) losses	The state of the s				
Operating profit		·	50 40					
Pretax profit		(50 40					

60

40

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	rge Firms Financial Perfo on and over, Reference Year 1998	formance Indicators for Canadian Busines Page: 19
Industry	92 - Tobacco products wholesaling	
SICC Grouping	0313	
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%
Assets		70
Cash		8.1
Accounts receivable		39.9
Inventory		37.5
Capital assets		12.5
Other assets		-2.6
Total operating as	ssets	95.3
Investments and acc	ounts with affiliates	0.9
Portfolio investments	and loans with non-affiliates	3.7
Total assets		100.0
Liabilities		
Accounts payable		49.8
Borrowing:		
Banks		10.2
Short term paper		0.0
Mortgages		2.6
Bonds		0.5
Other loans		0.1
Amount owing to affil	iates	12.7
Other liabilities		7.7
Deferred income tax		0.3
Total liabilities		84.0
Shareholders' equ	uity	
Share capital		0.4
Retained earnings		15.3
Other surplus		0.2
Total shareholde	rs' equity	16.0
Total liabilities and sh	areholders' equity	100.0
	rrent assets · % of total assets	89.0
Cu	rrent liabilities - % of total assets	60.7

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 192

Industry

Pretax profit

Percentage of firms with zero or negative equity(2)

Net profit

93 - Agricultural supplies and products wholesaling

SICC Grouping

0412, 0421

	All firms with revenue over \$5 million					
	(Quartile Boundary	(1)	Med	dian	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to	
N	15%		25%		\$75 million	
Number of firms in the group Financial ratios		14				
rinanciai ratios						
Profitability (percentages)						
Net profit margin	•••	0.6	***	•••	•••	
Pretax profit margin	***	0.9		***		
Operating profit margin	•••	3.0		***	•••	
Gross profit margin		15.8		***	***	
Operating revenue to net operating assets	•••	368.1	***	***		
Return on net operating assets		7.1			***	
Pretax profit to assets		2.0		***		
Return on capital employed		4.3		•••		
Return on equity (2)		3.4				
Efficiency (ratios)						
Receivable turnover		12.91		***		
Inventory turnover	***	6.76				
Liquidity/Solvency (ratios)					•••	
Working capital		1.60				
8.555 - 4.456 - 4.655 - 4.055 - 4.055 - 4.055 - 4.055		1.60	•••	•••	Seen.	
Debt to equity	•••	0.58	***		•••	
Liabilities to assets		0.74	•••	***		
Interest coverage	***	4.12		16		
Distribution of firms by profits/losses						
		Firms profits				
Operating profit		6	0 40			

60

60

40

40

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 mill	arge Firms Financial Perform ion and over, Reference Year 1998	nance Indicators for Canadian I	Business Page : 193
Industry	93 - Agricultural supplies and products wholesaling	g	
SICC Grouping	0412, 0421		
3alance Sheet Stru	(with revenues of \$5 million and over)	%	
Assets			
Cash		2.6	
Accounts receivable	е	23.3	
Inventory		30.3	
Capital assets		17.1	
Other assets		10.8	
Total operating	assėts	84.1	
Investments and ac	ecounts with affiliates	10.9	
Portfolio investmen	ts and loans with non-affiliates	5.0	
Total assets		100.0	
Liabilities			
Accounts payable		23.8	
Borrowing:			
Banks	9	22.7	
Short term paper	r	0.7	
Mortgages		0.9	
Bonds		5.7	
Other loans		7.3	
Amount owing to a	ffiliates	12.7	
Other liabilities		10.7	
Deferred income ta	ax.	0.1	
Total liabilities		84.7	
Shareholders' ed	quity		
Share capital		8.3	
Retained earnings		6.5	
Other surplus		0.6	
Total sharehold	ders' equity	15.3	
Total liabilities and	shareholders' equity	100.0	
	Current assets ⋅% of total assets	64.5	
C	Current liabilities - % of total assets	57.8	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 194

Industry

94 - Forest products and lumber wholesaling

SICC Grouping

	All firms with revenue over \$5 million					
		Quartile Boundary	v (1)	Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		64				
Financial ratios						
Profitability (percentages)						
Net profit margin	2.0	1.3	-0.3	1.6	0.5	
Pretax profit margin	3.4	1.7	-0.1	2.6	0.5	
Operating profit margin	3.9	1.4	0.2	3.5	1.3	
Gross profit margin	16.4	6.6	2.3	7.2	5.1	
Operating revenue to net operating assets	921.1	540.0	297.5	526.1	622.1	
Return on net operating assets	27.4	7.8	1.0	5.1	4.0	
Pretax profit to assets	14.7	3.4	-0.1	1.9	2.6	
Return on capital employed	19.0	10.0	1.6	21.9	4.9	
Return on equity (2)	30.8	11.0	0.3	17.8	11.0	
Efficiency (ratios)						
Receivable turnover	17.77	9.59	6.76	13.95	7.83	
Inventory turnover	24.95	13.27	10.72	6.85	16.18	
Liquidity/Solvency (ratios)						
Working capital	3.16	1.50	0.94	1.60	1.26	
Debt to equity	0.07	1.50	2.96	0.79	2.10	
Liabilities to assets	0.45	0.75	0.86	0.85	0.75	
Interest coverage	8.47	2.81	0.87	1.74	4.11	

	profits (%)	losses (%)
Operating profit	82	18
Pretax profit	78	22
Net profit	78	22
Percentage of firms with zero or negative equity(2)		o .

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Revenue of \$5 million and over, Reference Year 1998	Page:	19
Industry 94 - Forest products and lumber wholesaling	5	
SICC Grouping 0731		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	6.0	
Accounts receivable	38.8	
Inventory	24.7	
Capital assets	13.6	
Other assets	1.7	
Total operating assets	84.8	
Investments and accounts with affiliates	13.4	
Portfolio investments and loans with non-affiliates	1.8	
Total assets	100.0	
Liabilities		
Accounts payable	18.9	
Borrowing:		
Banks	26.6	
Short term paper	6.1	
Mortgages	5.6	
Bonds	-	
Other loans	3.4	
Amount owing to affiliates	9.7	
Other liabilities	4.7	
Deferred income tax	0.7	
Total liabilities	75.6	
Shareholders' equity		
Share capital	4.3	
Retained earnings	19.0	
Other surplus	1.0	
Total shareholders' equity	24.4	
Total liabilities and shareholders' equity	100.0	
Current assets ·% of total assets	70.4	
Current liabilities - % of total assets	49.5	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 196

Industry

95 - Paper and paper products wholesaling

SICC Grouping

*				evenue over \$5 mill	<u>ion</u>
		Quartile Boundary	(1)	Median	
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		13			
Financial ratios		7446			
Profitability (percentages)					
Net profit margin	***	0.8			***
Pretax profit margin		1.3	***	***	
Operating profit margin	***	1.4	****		
Gross profit margin	•••	7.4	•••	***	
Operating revenue to net operating assets	•••	460.5	***	***	
Return on net operating assets		8.9		****	
Pretax profit to assets		2.9		***	***
Return on capital employed		6.9		•••	
Return on equity (2)		14.8	***		
Efficiency (ratios)					
Receivable turnover		7.00	e	•••	***
Inventory turnover		12.89			•••
Liquidity/Solvency (ratios)				4	
Working capital		1.32			
Debt to equity		0.40		•••	
Liabilities to assets	•••	0.79		•••	
		1.10		***	

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Revenue of \$5 million and over, Reference Year 1998	al Performance Indicators for Canadian Business Page: 197
Industry 95 - Paper and paper products wholesalin SICC Grouping 0841	ng
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	3.8
Accounts receivable	34.2
Inventory	15.3
Capital assets	15.5
Other assets	27.9
Total operating assets	96.6
Investments and accounts with affiliates	2.8
Portfolio investments and loans with non-affiliates	0.6
Total assets	100.0
Liabilities	
Accounts payable	23.6
Borrowing:	
Banks	4.3
Short term paper	. 0.7
Mortgages	-
Bonds	0.7
Other loans	0.1
Amount owing to affiliates	31.9
Other liabilities	1.9
Deferred income tax	3.3
Total liabilities	66.6
Shareholders' equity	30.2
Share capital	1.8
Retained earnings	1.4
Other surplus	33.4
Total shareholders' equity	
Total liabilities and shareholders' equity	100.0

42.9

28.3

Current assets - % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 198

Industry

96 - Textile and related products wholesaling

SICC Grouping

1631

	All firms with revenue over \$5 million				
	(Quartile Boundar		Median	
	Better	Average	Worse	Large Firms	Medium Firm
ž.	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		16			
Financial ratios					
Profitability (percentages)					
Net profit margin		-0.2	***	***	0.7
Pretax profit margin		-0.3	***	***	1.0
Operating profit margin		0.4	***	****	1.5
Gross profit margin	***	20.4			20.4
Operating revenue to net operating assets		247.7		***	214.0
Return on net operating assets		1.9			3.7
Pretax profit to assets		-0.5			1.8
Return on capital employed	•••	1.6		****	3.3
Return on equity (2)		-1.6			0.5
Efficiency (ratios)					
Receivable turnover		6.76	***	and:	7.11
Inventory turnover	***	3.96			3.84
Liquidity/Solvency (ratios)					
Working capital	•••	1.54	***		2.08
Debt to equity		0.54		***	0.27
Liabilities to assets		0.63			0.35
Interest coverage		1.13	***	•••	2.99
Distribution of firms by profits/losses					
olst ibution of thins by profits/iosses		Firms profit			
Operating profit		6	0 40		
Pretax profit		6	0 40		
Net profit		6	0 40		

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998 Financial Performance II	Indicators for Canadian Business Page: 199
m .: 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Industry 96 - Textile and related products wholesaling SICC Grouping 1631	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	,,
Cash	1.4
Accounts receivable	41.3
Inventory	44.6
Capital assets	8.2
Other assets	3.2
Total operating assets	98.8
Investments and accounts with affiliates	1.2
Portfolio investments and loans with non-affiliates	0.0
Total assets	100.0
Liabilities	
Accounts payable	24.4
Borrowing:	
Banks	18.2
Short term paper	0.8
Mortgages	-
Bonds	3.0
Other loans	1.4
Amount owing to affiliates	27.1
Other liabilities	2.0
Deferred income tax	-4.6
Total liabilities	72.2
Shareholders' equity	
Share capital	12.6
Retained earnings	15.1
Other surplus	0.1
Total shareholders' equity	27.8
Total liabilities and shareholders' equity	100.0
Current assets ·% of total assets	88.5
Current liabilities - % of total assets	65.0

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 200

Industry

97 - Drug and toiletries wholesaling

SICC Grouping

	All firms with revenue over \$5 million						
	Quartile Boundary (1)			Median			
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3	Q2	Q1	Over \$75 million	\$5 million to		
	75%	50%	25%		\$75 million		
Number of firms in the group		33					
Financial ratios							
Profitability (percentages)							
Net profit margin	4.3	0.9	-11.9	0.9			
Pretax profit margin	4.5	1.1	-17.8	1.6	***		
Operating profit margin	5.2	1.8	-18.8	2.3			
Gross profit margin	60.0	49.0	14.8	43.0			
Operating revenue to net operating assets	788.3	274.5	135.0	470.1	•••		
Return on net operating assets	31.0	15.8	-23.0	15.8			
Pretax profit to assets	16.8	5.2	-14.9	6.4			
Return on capital employed	20.2	13.4	-50.0	12.5			
Return on equity (2)		20.5		23.1	***		
Efficiency (ratios)							
Receivable turnover	9.86	5.15	3.35	9.22			
Inventory turnover		4.36	•••	4.36	***		
Liquidity/Solvency (ratios)							
Working capital	2.78	1.82	1.19	1.92			
Debt to equity		0.38		1.64	•••		
Liabilities to assets	0.28	0.74	0.95	0.77	•••		
Interest coverage		2.52		2.52			

Distribution	of	firms	by	profits/	osses
--------------	----	-------	----	----------	-------

	Firms with profits (%)	Firms with losses (%)
Operating profit	71	29
Pretax profit	77	23
Net profit	71	29
Percentage of firms with zero or negative equity(2)	2	3

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998	Financial Performance Indicators for Canadia	n Business Page : 201
Industry 97 - Drug and toiletries whole SICC Grouping 1741	saling	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over	er) %	
Assets		
Cash	4.9	
Accounts receivable	30.0	
Inventory	23.3	
Capital assets	16.0	
Other assets	3.9	
Total operating assets	78.3	
Investments and accounts with affiliates	21.7	
Portfolio investments and loans with non-affiliates	0.1	
Total assets	100.0	
Liabilities		
Accounts payable	25.2	
Borrowing:		
Banks	9.7	
Short term paper	0.7	
Mortgages	0.7	
Bonds	0.9	
Other loans	0.8	
Amount owing to affiliates	22.1	
Other liabilities	3.0	
ANTONIA MINISTRALIA	0.4	

Deferred income tax

Total liabilities

Shareholders' equity

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Share capital

Other surplus

-0.4

62.7

12.8

20.3

4.2

37.3

100.0

58.7

36.6

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 202

Industry

98 - Other chemicals and chemical products wholesaling n.e.c.

SICC Grouping

1749

		<u>A</u>	ll firms with re	evenue over \$5 mill	ion
	(Quartile Boundary	(1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firn
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	1370	22	25%		\$75 million
Financial ratios					
Profitability (percentages)					
Net profit margin	***	2.3			•••
Pretax profit margin		4.4		•••	
Operating profit margin		3.8			
Gross profit margin		15.1			•••
Operating revenue to net operating assets		814.2			
Return on net operating assets		48.1		***	
Pretax profit to assets	***	8.7			
Return on capital employed	•••	19.1			***
Return on equity (2)	•••	14.0			
Efficiency (ratios)					
Receivable turnover		6.51	***	•••	•••
Inventory turnover		31.29		***	
Liquidity/Solvency (ratios)					
Working capital		1.56			•••
Debt to equity		0.09	***		***
Liabilities to assets		0.29			
Interest coverage	***	35.70	•••	***	***

Distribution of firms by profits/losses

Distribution of Illing by promotiones	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	64	36
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 million	Medium and Large Firms Financial Performance Indicators for Canadian Busines Revenue of \$5 million and over, Reference Year 1998 Page: 20		
Industry SICC Grouping	98 - Other chemicals and chemical products wholesa 1749	aling n.e.c.	
Balance Sheet Struc	(with revenues of \$5 million and over)	%	
Assets			
Cash		4.0	
Accounts receivable		39.9	
Inventory		19.1	
Capital assets		19.3	
Other assets		0.4	
Total operating a	ssets	82.6	
Investments and acc	ounts with affiliates	16.0	
Portfolio investments	and loans with non-affiliates	1.3	
Total assets		100.0	
Liabilities			
Accounts payable		39.2	
Borrowing:			
Banks		2.2	
Short term paper		-	
Mortgages		0.7	
Bonds		0.8	
Other loans		1.4	
Amount owing to aff	iliates	7.4	
Other liabilities		1.0	
Deferred income tax		-0.1	
Total liabilities		52.5	

7.5
25.8
14.1
47.5
100.0
66.4
50.7
-

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 204

Industry

99 - Ferrous metals and metal products wholesaling (including hardware)

SICC Grouping

2291

	All firms with rev			venue over \$5 million	
	(Quartile Boundary		Mec	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		24			
Financial ratios					
Profitability (percentages)					
Net profit margin	2.5	0.5	-2.2	1.9	
Pretax profit margin	4.1	1.3	-2.7	2.9	
Operating profit margin	4.9	1.0	-3.5	3.3	
Gross profit margin	39.0	15.4	3.4	18.8	•••
Operating revenue to net operating assets	3661.3	337.8	145.3	337.8	
Return on net operating assets	37.8	11.6	-7.3	11.6	•••
Pretax profit to assets	12.0	5.4	-3.0	5.4	***
Return on capital employed	14.2	8.3	-4.0	8.3	
Return on equity (2)	19.3	10.2	-8.5	10.5	2004
Efficiency (ratios)					
Receivable turnover	9.63	5.83	3.99	6.35	***
Inventory turnover	***	4.64	•••	4.64	•••
Liquidity/Solvency (ratios)					
Working capital	1.61	1.41	1.16	1.34	***
Debt to equity		0.36		0.66	
Liabilities to assets	0.51	0.72	0.76	0.64	
Interest coverage	•••	2.39	•••	3.66	

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	77	23
Pretax profit	77	23
Net profit	77	23
Percentage of firms with zero or negative equity(2)		5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium	and	Large	Firms
--------	-----	-------	--------------

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Current assets · % of total assets

Current liabilities - % of total assets

Page: 205

67.1

48.0

- Ferrous metals and metal products wholesaling (including hardware) 99 Industry 2291 **SICC Grouping** Balance Sheet Structure for a typical firm (with revenues of \$5 million and over) % **Assets** 1.5 Cash 34.1 Accounts receivable 31.2 Inventory 12.8 Capital assets 0.9 Other assets 80.4 Total operating assets 19.1 Investments and accounts with affiliates 0.5 Portfolio investments and loans with non-affiliates 100.0 Total assets Liabilities Accounts payable 25.4 Borrowing: 18.4 Banks 4.9 Short term paper 2.7 Mortgages 1.4 Bonds 2.2 Other loans 2.0 Amount owing to affiliates 1.7 Other liabilities 1.0 Deferred income tax 59.6 **Total liabilities** Shareholders' equity 7.0 Share capital 33.1 Retained earnings 0.3 Other surplus 40.4 Total shareholders' equity 100.0 Total liabilities and shareholders' equity

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 206

Industry

100 - Other metals and metal products wholesaling n.e.c.

SICC Grouping

	All firms with			evenue over \$5 million		
		Quartile Boundar		Med		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to	
Number of Course in the	1370		25%		\$75 million	
Number of firms in the group		45				
Financial ratios						
Profitability (percentages)						
Net profit margin	2.9	1.7	0.1	-		
			-0.1	2.1	1,1	
Pretax profit margin	5.5	3.3	-0.1	3.3	3.7	
Operating profit margin	7.2	2.6	1.7	2.5	4.7	
Gross profit margin	72.3	22.6	13.1	21.0	22.9	
Operating revenue to net operating assets	534.7	281.4	188.3	500.7	253.5	
Return on net operating assets	17.5	11.1	4.1	14.2	9.4	
Pretax profit to assets	11.6	7.7	-0.2	8.3	5.2	
Return on capital employed	16.1	6.4	4.3	10.4	5.4	
Return on equity (2)	18.8	11.7	1.8	12.1	3.1	
Efficiency (ratios)						
Receivable turnover	8.85	7.17	6.01	8.40	6.77	
Inventory turnover	5.88	4.30	2.48	5.82	2.80	
Liquidity/Solvency (ratios)						
Working capital	1.72	1.45	1.03	1.26	1.47	
Debt to equity	0.48	0.80	0.94	0.48	0.81	
Liabilities to assets	0.45	0.59	0.68	0.59	0.57	
Interest coverage	7.77	3.36	0.86	1.90	2.49	

Distribution of firms by profits/le	05565
-------------------------------------	-------

	Firms with profits (%)	Firms with losses (%)
Operating profit	79	21
Pretax profit	72	28
Net profit	72	28
Percentage of firms with zero or negative equity(2)		7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Malinus and I area Firms	Financi
Medium and Large Firms	1 munc

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 207

Industry 100 - Other metals and metal products wholesaling n.e.c. SICC Grouping 2299

SICC Grouping 2299	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	1.6
Accounts receivable	28.8
Inventory	32.6
Capital assets	17.9
Other assets	3.9
Total operating assets	84.8
Investments and accounts with affiliates	12.4
Portfolio investments and loans with non-affiliates	2.8
Total assets	100.0
Liabilities	
Accounts payable	32.5
Borrowing:	
Banks	6.2
Short term paper	4.4
Mortgages	2.1
Bonds	4.9
Other loans	0.3
Amount owing to affiliates	7.5
Other liabilities	0.9
Deferred income tax	1.1
Total liabilities	59.9
Shareholders' equity	
Share capital	29.2
Retained earnings	9.3
Other surplus	1.6
Total shareholders' equity	40.1
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	64.4
Current liabilities - % of total assets	46.1

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 208

Industry

101 - Construction, mining and materials handling machinery wholesaling

SICC Grouping

*	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		33			\$75 IIIIIIOII	
Financial ratios						
Profitability (percentages)						
Net profit margin	2.1	1.2	0.4	0.7		
Pretax profit margin	3.4	2.4	0.2	1.2	•••	
Operating profit margin	4.9	4.0	2.7	3.3	***	
Gross profit margin	•••	17.4	•••	17.4	***	
Operating revenue to net operating assets	276.5	191.9	110.1	146.4		
Return on net operating assets	13.4	7.5	4.6	5.4	***	
Pretax profit to assets	7.9	2.6	0.3	1.0	•••	
Return on capital employed	9.8	7.7	3.8	7.5		
Return on equity (2)	16.2	12.1	6.7	10.7		
Efficiency (ratios)						
Receivable turnover	9.72	5.64	4.41	6.32		
Inventory turnover		3.57		3.57	***	
Liquidity/Solvency (ratios)						
Working capital	1.63	0.92	0.90	0.99	***	
Debt to equity	0.96	1.31	2.54	1.00		
Liabilities to assets	0.62	0.69	0.82	0.63	•••	
Interest coverage	7.75	4.61	1.10	5.23		

Distribution	of	firms	by	profits/losses
--------------	----	-------	----	----------------

y promised	Firms with profits (%)	Firms with losses (%)
Operating profit	100	•••
Pretax profit	88	12
Net profit	82	18
Percentage of firms with zero or negative equity(2)		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business
Revenue of \$5 million and over, Reference Year 1998	Page : 209

Industry

101 - Construction, mining and materials handling machinery wholesaling

2522 SICC Grouping

SICC Grouping 2522	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	0.5
Accounts receivable	21.3
Inventory	34.6
Capital assets	14.7
Other assets	20.6
Total operating assets	91.6
Investments and accounts with affiliates	8.3
Portfolio investments and loans with non-affiliates	0.0
Total assets	100.0
Liabilities	
Accounts payable	18.9
Borrowing:	
Banks	12.3
Short term paper	14.7
Mortgages	0.1
Bonds	5.2
Other loans	3.0
Amount owing to affiliates	5.5
Other liabilities	6.3
Deferred income tax	0.7
Total liabilities	66.5
Shareholders' equity	
Share capital	17.1
Retained earnings	14.9
Other surplus	1.5
Total shareholders' equity	33.5
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	61.8
Current liabilities - % of total assets	48.5

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 210

Industry

102 - Industrial machinery and equipment wholesaling

SICC Grouping

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		41				
Financial ratios						
Profitability (percentages)						
Net profit margin	9.1	5.6	2.9		7.1	
Pretax profit margin	19.5	8.6	4.4	***	7.1	
				•••	13.8	
Operating profit margin	20.0	10.0	4.2	***	10.0	
Gross profit margin	53.5	30.2	19.2	•••	33.7	
Operating revenue to net operating assets	215.5	118.1	50.3	***	112.8	
Return on net operating assets	23.2	12.2	8.4		12.0	
Pretax profit to assets	13.9	9.6	5.2		9.6	
Return on capital employed	10.2	8.6	5.9		8.6	
Return on equity (2)	21.8	10.7	8.0	***	10.7	
Efficiency (ratios)						
Receivable turnover	8.63	4.85	3.88		4.85	
Inventory turnover	8.54	3.61	0.85	•••	3.83	
Liquidity/Solvency (ratios)						
Working capital	3.36	2.26	0.92	•••	2.26	
Debt to equity	0.48	1.62	2.69		2.33	
Liabilities to assets	0.46	0.70	0.83	•••	0.72	
Interest coverage	44.14	8.27	2.98	···	8.27	

Distribution	of	firms	by	pro	fits/	losses
--------------	----	-------	----	-----	-------	--------

	Firms with profits (%)	Firms with losses (%)
Operating profit	96	4
Pretax profit	92	8
Net profit	87	13
Percentage of firms with zero or negative equity(2)		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Lar	rge Firms Financial Performa	nce Indicators for Canadian	Business
	n and over, Reference Year 1998	P	age: 211
Industry	102 - Industrial machinery and equipment wholesaling		
SICC Grouping	2532		
Balance Sheet Struc	ture for a typical firm		
	(with revenues of \$5 million and over)	%	
Assets			
Cash		1.7	
Accounts receivable		20.2	
Inventory		20.9	
Capital assets		34.0	
Other assets		7.9	•
Total operating as	esets	84.7	
Investments and acco	ounts with affiliates	14.5	
Portfolio investments	and loans with non-affiliates	0.7	
Total assets		100.0	
Liabilities			
Accounts payable		16.8	
Borrowing:			
Banks		16.2	
Short term paper		7.9	
Mortgages		0.1	
Bonds		1.4	
Other loans		4.1	
Amount owing to affil	iates	8.4	
Other liabilities		2.8	
Deferred income tax		2.2	
Total liabilities		59.9	

Share capital

Other surplus

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

10.0

27.2

2.9

40.1

100.0

44.3 31.2

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 212

Industry

103 - Commercial furniture and equipment wholesaling, renting and leasing

SICC Grouping

		All firms with revenue over \$5 million					
		Quartile Boundar	y (1)	Med	lian		
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2	Q1	Over \$75 million	\$5 million to		
N. I. Co.	15%	50%	25%		\$75 million		
Number of firms in the group		69					
Financial ratios					* ************************************		
<u>Profitability (percentages)</u>							
Net profit margin	4.9	1.0	-0.6	1.0	0.9		
Pretax profit margin	6.4	1.5	0.4	2.2	1.1		
Operating profit margin	5.6	2.4	0.0	4.5	1.8		
Gross profit margin	37.3	27.7	20.8	33.6	27.0		
Operating revenue to net operating assets	417.3	285.5	200.9	304.6	285.5		
Return on net operating assets	17.7	8.8	0.3	12.8	8.2		
Pretax profit to assets	10.4	3.9	0.7	6.2	2.8		
Return on capital employed	16.9	7.8	1.9	8.8	6.4		
Return on equity (2)	28.5	9.7	-1.6	13.3	8.6		
Efficiency (ratios)							
Receivable turnover	6.45	5.14	3.93	5.63	4.98		
Inventory turnover	6.94	3.75	3.04	4.10	3.75		
Liquidity/Solvency (ratios)							
Working capital	1.54	1.25	1.02	1.11			
Debt to equity				1.11	1.26		
	0.36	1.14	2.33	0.91	1.32		
Liabilities to assets	0.60	0.72	0.88	0.67	0.72		
Interest coverage	7.32	3.13	1.36	4.57	2.31		

Distribution of many of promises	Distri	bution	of	firms	by	profits/losses
----------------------------------	--------	--------	----	-------	----	----------------

	Firms with profits (%)	Firms with losses (%)
Operating profit	76	24
Pretax profit	76	24
Net profit	72	28
Percentage of firms with zero or negative equity(2)	1	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium	and	Large	Firms
IATECTICATIO	CHILL	THE SO	THE REAL

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Current liabilities - % of total assets

Page: 213

47.7

Industry 103 - Commercial furniture and equipment whole	esaling, renting and leasing	
SICC Grouping 2621		
Balance Sheet Structure for a typical firm		
(with revenues of \$5 million and over)	%	
Assets		
Cash	3.4	
Accounts receivable	55.0	
Inventory	15.0	
Capital assets	12.6	
Other assets	6.6	
Total operating assets	92.8	
Investments and accounts with affiliates	6.2	
Portfolio investments and loans with non-affiliates	1.0	
Total assets	100.0	
Liabilities		
Accounts payable	14.6	
Borrowing:		
Banks	10.9	
Short term paper	22.4	
Mortgages	0.6	
Bonds	6.2	
Other loans	1.5	
Amount owing to affiliates	2.5	
Other liabilities	6.4	
Deferred income tax	7.5	
Total liabilities	72.4	
Shareholders' equity		
Share capital	9.8	
Retained earnings	15.8	
Other surplus	2.0	
Total shareholders' equity	27.6	
Total liabilities and shareholders' equity	100.0	
Current assets ·% of total assets	36.8	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 214

Industry

104 - Motor vehicles and motor vehicle parts wholesaling; automobile recyclers

SICC Grouping

3011, 3022, 3023, 3044

			All firms with revenue over \$5 million				
Quartile Boundary (1)			Median				
Better	Average	Worse	Large Firms	Medium Firms			
			Over \$75 million	\$5 million to			
		25%		\$75 million			
5.5	2.6	0.3	1.6	4.0			
6.2	3.3	1.3	2.3	5.0			
5.7	4.5	1.3	3.7	4.3			
41.6	23.3	13.6	15.6	27.5			
507.7	338.4	162.9	446.1	237.2			
24.0	10.3	4.8	11.1	9.6			
9.5	6.9	1.8	6.0	8.6			
23.1	11.4	1.9	10.8	10.8			
40.5	19.9	3.3	12.0	16.8			
14.93	11.10	4.65	12.96	7.46			
6.05	4.67	2.54	5.89	2.54			
			8				
1.88	1.17	0.92	1.18	1.04			
0.23	0.57	1.62	0.56	0.80			
0.50	0.70	0.81	0.63	0.70			
15.55	5.70	2.54	4.18	6.76			
	Q3 75% 5.5 6.2 5.7 41.6 507.7 24.0 9.5 23.1 40.5 14.93 6.05	Q3 Q2 50% 45 50% 45 50% 45 50% 45 50% 45 50% 6.2 3.3 5.7 4.5 41.6 23.3 507.7 338.4 24.0 10.3 9.5 6.9 23.1 11.4 40.5 19.9 14.93 11.10 6.05 4.67 1.88 1.17 0.23 0.57 0.50 0.70	Q3 Q2 Q1 75% 50% 25% 45 5.5 2.6 0.3 6.2 3.3 1.3 5.7 4.5 1.3 41.6 23.3 13.6 507.7 338.4 162.9 24.0 10.3 4.8 9.5 6.9 1.8 23.1 11.4 1.9 40.5 19.9 3.3 14.93 11.10 4.65 6.05 4.67 2.54 1.88 1.17 0.92 0.23 0.57 1.62 0.50 0.70 0.81	Q3 Q2 Q1 Over \$75 million 45 5.5 2.6 0.3 1.6 6.2 3.3 1.3 2.3 5.7 4.5 1.3 3.7 41.6 23.3 13.6 15.6 507.7 338.4 162.9 446.1 24.0 10.3 4.8 11.1 9.5 6.9 1.8 6.0 23.1 11.4 1.9 10.8 40.5 19.9 3.3 12.0 14.93 11.10 4.65 12.96 6.05 4.67 2.54 5.89 1.88 1.17 0.92 1.18 0.23 0.57 1.62 0.56 0.50 0.70 0.81 0.63			

Distribution	of firms	by r	rofits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	78	22
Pretax profit	86	14
Net profit	86	14
Percentage of firms with zero or negative equity(2)	7	7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and L	arge	Firms
--------------	------	-------

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Current assets . % of total assets

Current liabilities - % of total assets

Page: 215

42.7

38.1

104 - Motor vehicles and motor vehicle parts wholesaling; automobile recyclers **Industry** 3011, 3022, 3023, 3044 **SICC Grouping** Balance Sheet Structure for a typical firm (with revenues of \$5 million and over) % **Assets** 6.6 Cash 12.4 Accounts receivable 23.3 Inventory 18.9 Capital assets 1.3 Other assets 62.6 Total operating assets 35.4 Investments and accounts with affiliates Portfolio investments and loans with non-affiliates 2.0 100.0 Total assets Liabilities 21.3 Accounts payable Borrowing: 7.9 Banks 6.6 Short term paper 0.0 Mortgages 12.2 **Bonds** 2.3 Other loans 4.2 Amount owing to affiliates 4.1 Other liabilities -0.3 Deferred income tax 58.3 Total liabilities Shareholders' equity 12.3 Share capital 28.3 Retained earnings 1.1 Other surplus 41.7 Total shareholders' equity 100.0 Total liabilities and shareholders' equity

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 216

Industry

105 - Recreational vehicles and other transportation equipment wholesaling

SICC Grouping

3191, 3192

		All firms with revenue over \$5 million					
	Quartile Boundary (1)			Med	lian		
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		27	20 /0		ara million		
Financial ratios							
Profitability (percentages)							
Net profit margin	5.5	2.4	0.7	2.5	2.4		
Pretax profit margin	7.5	3.4	1.1	4.1	3.2		
Operating profit margin	8.5	4.3	1.3	4.7	4.2		
Gross profit margin	27.0	21.2	13.0	16.4	26.4		
Operating revenue to net operating assets	633.0	319.1	157.2	536.7	236.4		
Return on net operating assets	25.1	14.2	4.3	18.4	12.7		
Pretax profit to assets	14.4	8.4	2.5	10.1	6.8		
Return on capital employed	15.8	7.9	3.4	8.8	7.9		
Return on equity (2)	20.2	12.0	2.1	14.3	6.2		
Efficiency (ratios)							
Receivable turnover	10.14	6.43	4.58	7.85	5.02		
Inventory turnover	7.10	3.89	1.91	3.89	2.67		
Liquidity/Solvency (ratios)							
Working capital	2.12	1.51	1.18	1.37	1.56		
Debt to equity	0.22	0.57	2.04	0.49	127.0E0		
Liabilities to assets	0.32	0.53	0.75	0.49	0.51		
Interest coverage	16.31	5.27	2.84		0.47		
	10.51	3.41	2.04	11.54	3.90		

Distribution of	f firms by	profits/losses
-----------------	------------	----------------

	Firms with profits (%)	Firms with losses (%)
Operating profit	84	16
Pretax profit	88	12
Net profit	84	16
Percentage of firms with zero or negative equity(2)		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium	and	Large	Firms	
Mediani	annu	Large	T. III IIIIO	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 217

Industry

105 - Recreational vehicles and other transportation equipment wholesaling

SICC Grouping

3191, 3192

SICC Grouping 3191, 3192		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	5.8	
Accounts receivable	26.4	
Inventory	37.2	
Capital assets	11.2	
Other assets	3.3	
Total operating assets	84.0	
Investments and accounts with affiliates	15.0	
Portfolio investments and loans with non-affiliates	1.0	
Total assets	100.0	
iabilities		
Accounts payable	22.0	
Borrowing:		
Banks	12.9	
Short term paper	1.1	
Mortgages	0.5	
Bonds	=	
Other loans	3.8	
Amount owing to affiliates	7.3	
Other liabilities	6.0	
Deferred income tax	-0.1	
Total liabilities	53.6	
Shareholders' equity		
Share capital	21.0	
Retained earnings	21.3	
Other surplus	4.1	
Total shareholders' equity	46.4	
Total liabilities and shareholders' equity	100.0	
Current assets ⋅% of total assets	70.1	
Current liabilities - % of total assets	44.1	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 218

Industry

106 - Household appliances wholesaling

SICC Grouping

	All firms with revenue over \$5 million					
	(= Quartile Boundar		Med		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		27				
Financial ratios						
Profitability (percentages)						
Net profit margin	1.7	0.1	-1.9	-0.3	0.0	
Pretax profit margin	3.0	0.4	-2.7	-0.3	0.1	
Operating profit margin	3.2	0.4	-2.6	0.3	0.5	
Gross profit margin	27.6	19.6	14.1	16.8	20.9	
Operating revenue to net operating assets	729.6	396.8	271.5	426.6	352.1	
Return on net operating assets	9.0	2.7	-8.7	2.3	7.1	
Pretax profit to assets	5.9	0.9	-5.3	-0.7	0.2	
Return on capital employed	8.1	4.3	-3.1	-0.3	7.5	
Return on equity (2)	9.1	4.3	-8.7	-3.1	7.1	
Efficiency (ratios)						
Receivable turnover	6.51	4.93	3.67	5.66	4.20	
Inventory turnover	6.56	4.79	2.62	5.12	3.72	
Liquidity/Solvency (ratios)						
Working capital	1.83	1.29	1.10	1.29	1.34	
Debt to equity	0.22	0.73	1.82	0.68	1.01	
Liabilities to assets	0.62	0.80	0.90	0.73	0.81	
Interest coverage	7.18	1.49	-6.81	1.02	0.18	

Distribution	10	firms	by	pro	fits/	losses
--------------	----	-------	----	-----	-------	--------

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	1	2

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

1,10,10	formance Indicators for Canadia	n Business Page : 219
Revenue of \$5 million and over, Reference Year 1998		1 age . 21
ndustry 106 - Household appliances wholesaling		
SICC Grouping 3511		-
Balance Sheet Structure for a typical firm		
(with revenues of \$5 million and over)	%	
Assets		
Cash	4.8	
Accounts receivable	48.0	
Inventory	33.7	
Capital assets	7.1	
Other assets	4.0	
Total operating assets	97.6	
Investments and accounts with affiliates	1.3	
Portfolio investments and loans with non-affiliates	1.1	
Total assets	100.0	
Liabilities		
Accounts payable	40.5	
Borrowing:		
Banks	15.7	
Short term paper	0.5	
Mortgages	0.2	
Bonds	-	
Other loans	9.7	
Amount owing to affiliates	2.3	
Other liabilities	5.0	
Deferred income tax	0.7	
Total liabilities	74.6	
Shareholders' equity		
Share capital	17.4	
Retained earnings	7.9	
Other surplus	0.1	
Total shareholders' equity	25.4	
Total liabilities and shareholders' equity	100.0	
Current assets · % of total assets	87.6	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 220

Industry

Operating profit

Percentage of firms with zero or negative equity(2)

Pretax profit

Net profit

107 - Electrical machinery, equipment and supplies wholesaling

SICC Grouping

3581

	All firms with revenue over \$5 million			ion	
	Quartile Boundary (1)		Med	lian	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	1370		25%		\$75 million
Financial ratios		29			
r manciai ratios					
Profitability (percentages)					
Net profit margin	2.6	1.4	-0.3	1.4	1.1
Pretax profit margin	4.6	2.4	1.0	2.3	2.2
Operating profit margin	5.3	3.2	0.1	2.6	4.1
Gross profit margin	37.2	22.6	14.9	17.9	23.5
Operating revenue to net operating assets	386.6	311.5	265.9	292.9	318.6
Return on net operating assets	15.5	9.4	-1.0	8.2	8.8
Pretax profit to assets	8.6	4.5	2.2	4.6	3.5
Return on capital employed	10.4	7.1	0.7	4.7	7.1
Return on equity (2)	19.2	7.4	-0.8	4.4	9.7
Efficiency (ratios)					
Receivable turnover	6.71	5.68	4.42	5.86	5.03
Inventory turnover	6.18	5.19	3.89	5.60	4.12
Liquidity/Solvency (ratios)					
Working capital	2.25	1.34	1.05	1.72	1.34
Debt to equity	0.49	1.15	2.25	1.42	0.71
Liabilities to assets	0.43	0.66	0.82	0.60	0.69
Interest coverage	5.77	2.20	0.52	2.08	2.13
Distribution of firms by profits/losses		Firms			
		profit	losses (*	<u>%)</u>	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries
(Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point
(median), 50% of the ratios are worse than this ratio O1 - 25% is the worst of the three 25% of the ratios are worse than this ratio

82

82

73

18

18

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	rge Firms	Financial Performance Indicators for Canadian	Business
	on and over, Reference Year 1998	Pa	age: 221
Industry SICC Grouping	107 - Electrical machinery, equ 3581	ipment and supplies wholesaling	
Balance Sheet Struc	cture for a typical firm (with revenues of \$5 million and ove	r)	
Assets			
Cash		5.8	
Accounts receivable		35.7	
Inventory		23.1	
Capital assets		11.3	
Other assets		3.6	
Total operating a	ssets	79.5	
Investments and acc	ounts with affiliates	19.3	
Portfolio investments	and loans with non-affiliates	1.2	
Total assets		100.0	
Liabilities			
Accounts payable		23.4	
Borrowing:			
Banks		12.4	
Short term paper		4.0	
Mortgages		0.5	
Bonds		3.2	
Other loans		0.2	
Amount owing to affi	liates	18.4	
Other liabilities		4.9	
Deferred income tax		-0.3	
Total liabilities		66.7	
Shareholders' equ	uity		
Share capital		16.8	
Retained earnings		14.9	
Other surplus		1.6	
Total shareholde	rs' equity	33.3	

Total liabilities and shareholders' equity

Current assets · % of total assets

Current liabilities - % of total assets

100.0

72.5

38.1

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 222

Industry

108 - Electronic equipment wholesaling

SICC Grouping

		<u>A</u>	ll firms with r	evenue over \$5 mill	ion
	Quartile Boundary (1)			Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		39			
Financial ratios					
Profitability (percentages)					
Net profit margin	3.3	1.8	-1.8	2.2	0.7
Pretax profit margin	5.5	2.4	-1.7	4.1	1.7
Operating profit margin	6.2	3.3	-0.4	4.5	2.1
Gross profit margin	24.9	16.6	11.2	15.0	16.6
Operating revenue to net operating assets	719.6	330.2	279.7	546.1	325.3
Return on net operating assets	25.3	17.0	0.6	39.4	11.8
Pretax profit to assets	12.6	4.3	-2.7	8.6	2.8
Return on capital employed	16.9	9.2	1.3	9.6	8.0
Return on equity (2)	24.3	15.5	1.3	15.5	6.8
Efficiency (ratios)					
Receivable turnover	8.11	6.71	3.42	6.80	6.26
Inventory turnover	23.38	7.61	3.54	13.92	5.32
Liquidity/Solvency (ratios)					
Working capital	2.28	1.32	0.81	1.33	1.26
Debt to equity	0.18	1.17	3.25	0.32	1.17
Liabilities to assets	0.62	0.81	0.99	0.71	0.86
Interest coverage	9.17	2.75	-0.08	28.29	1.62

EN' 4 'I 4'	6 CH		C* 4 /1
Distribution	of firms	DV	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	82	18
Pretax profit	78	22
Net profit	78	22
Percentage of firms with zero or negative equity(2)	1	4

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	8	cial Performance Indicators for Canadian	Page: 223
Revenue of \$5 millio	n and over, Reference Year 1998		ugo . 22.
ndustry	108 - Electronic equipment wholesaling		
SICC Grouping	3619		
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		4.7	
Accounts receivable		51.2	
Inventory		12.2	
Capital assets		10.5	
Other assets		5.3	
Total operating as	ssets	83.9	
Investments and acc	ounts with affiliates	16.1	
Portfolio investments	and loans with non-affiliates	0.0	
Total assets		100.0	
Liabilities			
Accounts payable		30.2	
Borrowing:			
Banks		5.2	
Short term paper		0.7	
Mortgages		-	
Bonds		1.5	
Other loans		1.2	
Amount owing to affi	liates	28.1	
Other liabilities		6.3	
Deferred income tax		-2.7	
Total liabilities		70.5	
Shareholders' equ	uity		
Share capital		20.9	
Retained earnings		7.0	
Other surplus		1.7	
Total shareholde	ers' equity	29.5	
Total liabilities and sl	nareholders' equity	100.0	
	rrent assets -% of total assets	68.6	
Cu	rrent liabilities - % of total assets	40.7	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 224

Industry

109 - Computer and peripheral equipment sales and services

SICC Grouping

	All firms with revenue over \$5 million			ion	
	Quartile Boundary (1)		y (1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		39			
Financial ratios					
Profitability (percentages)					
Net profit margin	5.9	3.0	0.0	3.0	2.1
Pretax profit margin	7.9	5.5	0.0	5.5	3.9
Operating profit margin	8.5	6.4	0.6	5.1	6.0
Gross profit margin	35.2	14.9	10.1	11.1	35.2
Operating revenue to net operating assets	1169.1	467.7	195.5	837.7	350.3
Return on net operating assets	40.1	29.8	10.4	23.1	24.7
Pretax profit to assets	27.2	12.2	-0.1	13.6	10.6
Return on capital employed	31.8	20.5	7.0	23.0	9.0
Return on equity (2)	33.5	27.9	7.3	31.2	7.1
Efficiency (ratios)					
Receivable turnover	9.78	7.26	5.63	7.45	6.79
Inventory turnover	19.45	8.28	7.42	8.12	
Liquidity/Solvency (ratios)					
Working capital	1.69	1.08	0.95	1.06	1.08
Debt to equity		0.40	•••	0.59	•••
Liabilities to assets	0.36	0.62	0.82	0.64	0.59
Interest coverage	15.48	6.48	3.24	8.57	10.88

Distribution of firms by	profits/losses
--------------------------	----------------

	Firms with profits (%)	Firms with losses (%)
Operating profit	75	25
Pretax profit	71	29
Net profit	71	29
Percentage of firms with zero or negative equity(2)	20)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

	Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998 Financial Performance Indicators for Canadian		
Industry SICC Grouping	109 - Computer and peripheral equipment sales and services 3623		
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		5.4	
Accounts receivable		37.4	
Inventory		22.7	
Capital assets		9.2	
Other assets		11.6	
Total operating as	esets	86.3	
Investments and acco	ounts with affiliates	13.3	
Portfolio investments	and loans with non-affiliates	0.4	
Total assets		100.0	
Liabilities			
Accounts payable		41.4	
Borrowing:	*		
Banks		13.0	
Short term paper		0.1	
Mortgages			
Bonds		•0	
Other loans		8.1	
Amount owing to affil	iates	12.3	
Other liabilities		3.6	
Deferred income tax		0.0	
Total liabilities		78.5	
Shareholders' equ	ity		
Share capital		19.4	
Retained earnings		-1.3	
Other surplus		3.4	
Total shareholder	rs' equity	21.5	
Total liabilities and sh	areholders' equity	100.0	

56.5

Current assets · % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 226

Industry

110 - Building materials wholesaling

SICC Grouping

4491

	All firms with revenue over \$5 million						
	Quartile Boundary (1)			Median			
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		54					
Financial ratios							
Profitability (percentages)		8					
Net profit margin	5.0	-1.4	-5.1	-1.3	-3.4		
Pretax profit margin	6.1	-1.8	-5.8	-1.0	-3.4		
Operating profit margin	6.5	-1.6	-3.9	-1.6	-2.2		
Gross profit margin	83.1	27.8	23.7	26.7	27.7		
Operating revenue to net operating assets	535.5	299.9	129.2	306.8	249.2		
Return on net operating assets	15.4	-2.5	-12.2	-2.5	-9.2		
Pretax profit to assets	8.4	-4.6	-11.3	-4.3	-6.7		
Return on capital employed	17.7	5.9	-9.4	7.8	-0.4		
Return on equity (2)	21.9	10.2	-34.1		8.7		
Efficiency (ratios)							
Receivable turnover	12.87	6.82	3.94	22.39	6.11		
Inventory turnover	***	4.52			4.52		
Liquidity/Solvency (ratios)							
Working capital	2.13	1.24	0.76	0.93	1.55		
Debt to equity	0.05	0.29	2.28	0.05	0.39		
Liabilities to assets	0.39	0.81	0.90	0.84	0.73		
Interest coverage	3.51	-1.52	-2.23	-3.26	-1.52		

	profits (%)	Firms v losses (
Operating profit	60	40
Pretax profit	60	40

Net profit

Percentage of firms with zero or negative equity(2)

27

40

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Finan	cial Performance Indicators for Canadian Busi
Revenue of \$5 million and over, Reference Year 1998	Page:
ndustry 110 - Building materials wholesaling	
SICC Grouping 4491	a a
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	1.9
Accounts receivable	7.7
Inventory	. 15.3
Capital assets	31.6
Other assets	7.7
Total operating assets	64.2
Investments and accounts with affiliates	34.8
Portfolio investments and loans with non-affiliates	1.0
Total assets	100.0
iabilities	
Accounts payable	12.5
Borrowing:	
Banks	11.5
Short term paper	0.9
Mortgages	7.7
Bonds	3.7
Other loans	0.3
Amount owing to affiliates	19.1
Other liabilities	16.7
Deferred income tax	1.4
Total liabilities	73.7
Shareholders' equity	
Share capital	20.8
Retained earnings	-4.4
Other surplus	9.8
Total shareholders' equity	26.3
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	24.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 228

Industry

Pretax profit

Net profit

111 - Books, magazines and periodicals wholesaling

SICC Grouping

5515

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		10				
Financial ratios						
Profitability (percentages)						
Net profit margin		-1.9		***	-3.0	
Pretax profit margin		-2.0	***	•••	-4.1	
Operating profit margin	2444	-1.5		***	-2.3	
Gross profit margin	***	33.8	***		33.7	
Operating revenue to net operating assets		357.9	F##		258.5	
Return on net operating assets	3550	-4.9	***		-4.9	
Pretax profit to assets	•••	-3.3	1000		-4.7	
Return on capital employed	***	-2.9		•••	-2.9	
Return on equity (2)	***			•••		
Efficiency (ratios)						
Receivable turnover	•••	4.61			2.58	
Inventory turnover			•••	***	***	
Liquidity/Solvency (ratios)						
Working capital		1.30	****	***	1.25	
Debt to equity	± 111	0.05			***	
Liabilities to assets		0.75			0.79	
Interest coverage	•••	-2.10				
Distribution of firms by profits/losses						
		Firms profits				
Operating profit		6				
• • •		v	- 40			

60

40

40

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performance Indicators for Canadian Business Revenue of \$5 million and over. Reference Year 1998 Page: 22				
Revenue of \$5 millio	n and over, Reference Year 1998	rage:		
Industry	111 - Books, magazines and periodicals wholesaling			
SICC Grouping	5515			
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)			
	(with revenues of \$5 million and over)	%		
Assets		7.8		
Cash		53.7		
Accounts receivable		22.4		
Inventory				
Capital assets		6.9		
Other assets		0.6		
Total operating as		91.4		
Investments and acco		7.0		
Portfolio investments	and loans with non-affiliates	1.5		
Total assets		100.0		
I to be the total				
Liabilities				
Accounts payable		43.3		
Borrowing:				
Banks		5.7		
Short term paper				
Mortgages		0.7		
Bonds		· -		
Other loans		¥		
Amount owing to affili	ates	20.1		
Other liabilities	•	6.2		
Deferred income tax		-2.2		
Total liabilities		73.8		
Shareholders' equ	ity			
Share capital		24.0		
Retained earnings		3.0		
Other surplus		-0.9		
Total shareholder	rs' equity	26.2		
Total liabilities and sha		100.0		
	rent assets ·% of total assets	84.2		
Cui	I will was and it is to the first th	UT.2		

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 230

Industry

Pretax profit

Net profit

112 - Apparel wholesaling

SICC Grouping

8591

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Med	lian	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		14				
Financial ratios						
Profitability (percentages)						
Net profit margin		-2.4	***	•••		
Pretax profit margin	•••	-0.5			(C.E.E.	
Operating profit margin	•••	1.7		***		
Gross profit margin	***	36.6	***		•••	
Operating revenue to net operating assets		384.2	***		***	
Return on net operating assets	•••	9.6				
Pretax profit to assets		-0.6				
Return on capital employed		1.6	***			
Return on equity (2)	***	15.3		***	***	
Efficiency (ratios)						
Receivable turnover		6.95	•••	***		
Inventory turnover	***	3.25		***		
Liquidity/Solvency (ratios)						
Working capital	***	1.46	•••	100		
Debt to equity		0.33				
Liabilities to assets	•••	0.69				
Interest coverage		0.76				
					NOCES 12	
Distribution of firms by profits/losses		Firms profits				
Operating profit		66	0 40			

60

60

40

40

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Revenue of \$5 million and over, Reference Year 1998		Page : 231
Industry 112 - Apparel wholesaling		
SICC Grouping 8591	<u> </u>	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	5.5	
Accounts receivable	22.4	
Inventory	27.1	
Capital assets	9.0	
Other assets	25.2	
Total operating assets	89.3	
Investments and accounts with affiliates	10.6	
Portfolio investments and loans with non-affiliates	0.0	
Total assets	100.0	
Liabilities		
Accounts payable	17.7	
Borrowing:		
Banks	7.4	
Short term paper	3.3	
Mortgages	0.4	
Bonds	3.8	
Other loans	1.0	
Amount owing to affiliates	8.2	
Other liabilities	13.3	
Deferred income tax	4.1	
Total liabilities	59.1	
Shareholders' equity		
Share capital	46.0	
Retained earnings	-7.5	
Other surplus	2.4	
Total shareholders' equity	40.9	
Total liabilities and shareholders' equity	100.0	
Current assets ⋅% of total assets	55.2	
Current liabilities - % of total assets	33.6	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 232

Industry

113 - Other consumer goods wholesaling n.e.c.

SICC Grouping

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to	
Number of firms in the group	13%		25%		\$75 million	
Financial ratios		67				
r manciai ratios	¥					
Profitability (percentages)						
Net profit margin	5.1	1.5	0.1			
			0.1	1.3	2.4	
Pretax profit margin	8.6	2.3	0.1	1.6	3.6	
Operating profit margin	8.8	2.7	0.6	1.7	4.5	
Gross profit margin	47.8	26.9	17.5	20.2	30.9	
Operating revenue to net operating assets	812.3	308.8	172.5	812.3	201.2	
Return on net operating assets	20.6	12.5	5.0	12.5	12.5	
Pretax profit to assets	11.5	6.7	1.0	5.5	6.8	
Return on capital employed	12.1	7.5	1.7	8.2	7.0	
Return on equity (2)	25.4	9.6	6.3	8.3	11.1	
Efficiency (ratios)						
Receivable turnover	10.92	4.83	3.68	10.86	3.79	
Inventory turnover	8.43	5.16	2.54	10.61	2.75	
Liquidity/Solvency (ratios)						
Working capital	2.22	1.47	1.17	1.30	1.67	
Debt to equity	0.11	1.27	2.52	0.26	1.99	
Liabilities to assets	0.39	0.70	0.86	0.63	0.73	
Interest coverage	12.76	3.64	1.20	4.25	3.64	

Distribution :	of	firms	by	profits/losses

• • • • • • • • • • • • • • • • • • • •	Firms with profits (%)	Firms with losses (%)
Operating profit	84	16
Pretax profit	82	18
Net profit	82	18
Percentage of firms with zero or negative equity(2)	6	

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadia	
Revenue of \$5 million and over, Reference Year 19	98	Page : 233
Industry 113 - Other consumer good	ds wholesaling n.e.c.	
SICC Grouping 8699		
Balance Sheet Structure for a typical firm		
(with revenues of \$5 million ar	nd over) %	
Assets		
Cash	7.7	
Accounts receivable	22.3	
Inventory	19.7	
Capital assets	14.5	
Other assets	3.8	
Total operating assets	68.1	
Investments and accounts with affiliates	31.1	
Portfolio investments and loans with non-affiliates	0.8	
Total assets	100.0	
Liabilities		
Accounts payable	26.1	
Borrowing:		
Banks	6.5	
Short term paper	3.6	
Mortgages	0.3	
Bonds	0.2	
Other loans	0.3	
Amount owing to affiliates	28.0	
Other liabilities	1.7	
Deferred income tax	-0.3	

Total liabilities

Shareholders' equity

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets · % of total assets

Current liabilities - % of total assets

Share capital

Other surplus

66.4

9.0

20.8

3.8

33.6

100.0

51.2

54.3

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 234

Industry

114 - Motor vehicle dealers

SICC Grouping

		<u>A</u>	ll firms with revenue over \$5 million			
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		214				
Financial ratios						
Profitability (percentages)						
Net profit margin	1.9	0.9	0.3	1.1	0.6	
Pretax profit margin	2.2	0.9	0.3	1.5	0.7	
Operating profit margin	2.9	2.0	1.2	2.5	1.9	
Gross profit margin	13.6	10.5	7.6	4.7	10.5	
Operating revenue to net operating assets	622.3	333.1	274.9	435.7	301.1	
Return on net operating assets	12.8	6.6	3.9	10.2	5.9	
Pretax profit to assets	5.9	3.5	0.8	3.7	2.4	
Return on capital employed	11.7	6.9	4.2	11.8	5.8	
Return on equity (2)	29.5	15.9	7.1	19.2	14.2	
Efficiency (ratios)						
Receivable turnover		***	***		•••	
Inventory turnover	7.30	5.44	4.13	6.70	4.82	
Liquidity/Solvency (ratios)						
Working capital	1.46	1.13	0.92	1.28	1.10	
Debt to equity	1.86	4.10	9.13	3.20	4.58	
Liabilities to assets	0.79	0.85	0.91	0.80	0.85	
Interest coverage	3.69	2.37	1.21	2.82	2.27	
Distribution of firms by profits/losses		······································				
• • • • • • • • • • • • • • • • • • • •		Firms profit				

Percentage of firms with zero or negative equity(2)	2		
Net profit	85	15	
Pretax profit	87	13	
Operating profit	92	8	

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Perf Revenue of \$5 million and over, Reference Year 1998	formance Indicators for Canadian Busine Page: 23
Industry 114 - Motor vehicle dealers	
SICC Grouping 3041	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	7.5
Accounts receivable	9.6
Inventory	47.3
Capital assets	32.5
Other assets	1.6
Total operating assets	98.5
Investments and accounts with affiliates	1.4
Portfolio investments and loans with non-affiliates	0.1
Total assets	100.0
Liabilities	
Accounts payable	10.1
Borrowing:	
Banks	37.0
Short term paper	2.5
Mortgages	2.9
Bonds	-
Other loans	29.4
Amount owing to affiliates	4.3
Other liabilities	2.0
Deferred income tax	1.4
Total liabilities	89.7
No. 40 (100 (100 (100 (100 (100 (100 (100 (
Shareholders' equity	2.1
Share capital	3.1
Retained earnings	6.7 0.5
Other surplus	10.3
Total shareholders' equity	
Total liabilities and shareholders' equity	100.0
Current assets ⋅% of total assets	64.6
Current liabilities - % of total assets	60.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 236

Industry

Pretax profit

Net profit

115 - Tires and batteries wholesaling and retailing

SICC Grouping

3211

		<u>A</u>	ll firms with re	venue over \$5 mill	ion
		Quartile Boundary	(1)	Med	dian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 - 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		7			
Financial ratios					
Profitability (percentages)					
Net profit margin		2.2		***	***
Pretax profit margin	***	2.9			
Operating profit margin	•••	3.0			
Gross profit margin	***	11.0	***	•••	
Operating revenue to net operating assets	•••	414.5	***	•••	
Return on net operating assets	•••	16.4	***	•••	
Pretax profit to assets		3.7	300		***
Return on capital employed		6.6	***	***	
Return on equity (2)			•••		•••
Efficiency (ratios)					
Receivable turnover	···	3.79		***	
Inventory turnover		4.47	•••		***
Liquidity/Solvency (ratios)					
Working capital	•••	1.37		•••	•••
Debt to equity		0.13	***	•••	
Liabilities to assets		0.78		•••	•••
Interest coverage	***	:ane			
Distribution of firms by profits/losses					
		Firms profits			-45
Operating profit		60	0 40		
w					

60

60

40

40

28

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business
I D C V 1000	Page : 227

Revenue of \$5 million	and over, Reference Year 1998	· · ·	Page : 237
Industry	115 - Tires and batteries wholesaling and retailing 3211		
SICC Grouping			
Balance Sheet Structu	re for a typical firm (with revenues of \$5 million and over)	%	
Assets		70	
Cash		5.7	
Accounts receivable		28.8	
Inventory		19.0	
Capital assets		3.3	
Other assets		0.8	
Total operating asse	ets	57.6	
Investments and accour	nts with affiliates	41.9	
Portfolio investments ar	nd loans with non-affiliates	0.6	
Total assets		100.0	
Liabilities	r		
Accounts payable		35.4	
Borrowing:			
Banks		4.2	
Short term paper		*	
Mortgages		0.4	
Bonds		-	
Other loans	,	÷	
Amount owing to affiliat	es	37.8	
Other liabilities		2.2	
Deferred income tax		-0.8	
Total liabilities		79.4	
Shareholders' equit	у		
Share capital		10.7	
Retained earnings		10.0	
Other surplus		0.0	
Total shareholders'	equity	20.6	

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

100.0

53.7

70.5

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 238

Industry

116 - Supermarket stores

SICC Grouping

8411

		<u>A</u>	<u>ll firms with re</u>	evenue over \$5 mill	<u>ion</u>
	(Quartile Boundary	(1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3	Q2	Q1	Over \$75 million	\$5 million to
N	75%	50%	25%		\$75 million
Number of firms in the group		24			
Financial ratios					
Dun Cantilla (
Profitability (percentages)					
Net profit margin	•••	0.9	•••	0.7	•••
Pretax profit margin		1.3		1.3	
Operating profit margin	•••	1.9	***	1.9	•••
Gross profit margin	***	25.9	***	24.3	
Operating revenue to net operating assets	***	524.4	•••	524.4	***
Return on net operating assets		13.3	•••	13.3	
Pretax profit to assets	***	6.6		6.7	
Return on capital employed		8.8	***	8.6	•••
Return on equity (2)	•••	19.0		8.9	
Efficiency (ratios)					
Receivable turnover		30.00		30.00	
nventory turnover	•••	8.68		12.62	•••
iquidity/Solvency (ratios)					
Vorking capital		0.82		0.79	***
Pebt to equity		1.08		1.08	***
iabilities to assets	•••	0.65		0.65	
nterest coverage	***	5.19	***	3.27	***
Distribution of firms by profits/losses			No.		
		Firms profits			

Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	2	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Lai Revenue of \$5 millio	rge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadia	an Business Page: 239
Industry	116 - Supermarket stores		
SICC Grouping	8411		
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		8.1	
Accounts receivable		5.9	
Inventory		21.3	
Capital assets		49.1	
Other assets		7.5	
Total operating as	ssets	91.8	
Investments and acco	ounts with affiliates	7.8	
	and loans with non-affiliates	0.3	
Total assets		100.0	
Liabilities			
Accounts payable		30.9	
Borrowing:			
Banks		5.6	
Short term paper		8.1	
Mortgages		. 1.6	
Bonds		12.9	
Other loans		4.9	
Amount owing to affil	liates	3.3	
Other liabilities		3.6	
		0.2	
Deferred income tax Total liabilities		71.1	
Shareholders' equ	uity		
Share capital		9.6	
Retained earnings		18.6	
Other surplus		0.8	
Total shareholde	rs' equity	28.9	
Total liabilities and sh	areholders' equity	100.0	
Cu	rrent assets · % of total assets	39.3	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 240

Industry

117 - Household furniture, appliances and furnishings retailing

SICC Grouping

		<u>A</u>	ll firms with r	evenue over \$5 mill	ion
		Quartile Boundary		Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		23			
Financial ratios					
Profitability (percentages)					
Net profit margin	5.6	0.2	-4.2	5.6	-3.1
Pretax profit margin	6.7	0.7	-4.6	6.7	-3.2
Operating profit margin	5.1	2.4	-3.2	5.1	-2.4
Gross profit margin	70.5	43.5	35.3	48.5	38.5
Operating revenue to net operating assets	***	382.4		464.6	***
Return on net operating assets		5.9		33.6	•••
Pretax profit to assets	16.8	1.0	-12.4	16.8	-7.1
Return on capital employed	25.5	6.3	-4.9	14.6	6.1
Return on equity (2)	***	9.1		17.8	
Efficiency (ratios)					
Receivable turnover	•••	30.00	***	30.00	8.86
Inventory turnover	***	2.12	•••		•••
Liquidity/Solvency (ratios)					
Working capital	1.96	1.47	0.76	1.60	0.86
Debt to equity	***	0.25	***	0.20	•••
Liabilities to assets	0.27	0.65	0.84	0.31	0.84
Interest coverage		1.29		26.47	

D	istributi	on of	firme	hv:	profite	/loccor
	ISLI HIHLI	ORE COL	HILLIES	8 P V		111111111

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	1	8

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Fire Revenue of \$5 million and over		Financial Performance Indicators for Canadia	n Business Page : 241
Industry 117 SICC Grouping 8711	- Household furniture, applia	nces and furnishings retailing	
Dalailo Cilotte	a typical firm h revenues of \$5 million and over)	%	
Assets			
Cash		7.4	
Accounts receivable		7.9	
Inventory		32.8	
Capital assets		20.2	
Other assets		8.6	
Total operating assets		76.9	
Investments and accounts with	affiliates	18.3	
Portfolio investments and loans	with non-affiliates	4.8	
Total assets		100.0	
Liabilities			
Accounts payable		32.4	
Borrowing:			

Liabilities		
Accounts payable	32.4	
Borrowing:		
Banks	7.4	
Short term paper	1.2	
Mortgages	2.5	
Bonds	6.2	
Other loans	2.1	
Amount owing to affiliates	9.7	
Other liabilities	1.9	
Deferred income tax	-0.6	
Total liabilities	62.9	
Shareholders' equity		
Share capital	8.5	
Retained earnings	27.5	
Other surplus	1.2	
Total shareholders' equity	37.1	
Total liabilities and shareholders' equity	100.0	
Current assets · % of total assets	51.6	
Current liabilities - % of total assets	47.2	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 242

Industry

118 - Clothing retailing

SICC Grouping

	All firms with revenue over \$5 million				
		Quartile Boundary	y (1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
N l cc · d	75%	50%	25%		\$75 million
Number of firms in the group		40			
Financial ratios					
Profitability (percentages)					
Net profit margin	2.7	-0.4	-4.0	0.7	
Pretax profit margin	3.6	-0.5	-7.3	2.8	
Operating profit margin	3.7	0.9	-5.7	3.2	***
Gross profit margin	60.7	51.2	39.0	55.1	
Operating revenue to net operating assets	542.4	431.0	282.8	461.0	,
Return on net operating assets	17.1	2.5	-50.0	13.4	•••
Pretax profit to assets	8.6	-0.9	-18.8	7.9	
Return on capital employed	13.9	9.1	-2.3	9.1	
Return on equity (2)	13.0	3.9	-12.2	3.9	
Efficiency (ratios)					
Receivable turnover	•••			***	
Inventory turnover	3.18	2.45	1.55	2.45	
Liquidity/Solvency (ratios)					
Working capital	2.04	1.43	0.88	1.43	
Debt to equity					1***
© C 200 (20))))))))))	0.13	0.26	1.21	0.35	•••
Liabilities to assets	0.36	0.49	0.74	0.49	•••
Interest coverage	7.46	0.39	-4.14	5.83	•••

Distribution	of	firms	by	profits/losses
AN AIDEA AND GOOD AL	UL		~ ,	DI OTTESTICACA

	Firms with profits (%)	Firms with losses (%)
Operating profit	87	13
Pretax profit	73	27
Net profit	73	27
Percentage of firms with zero or negative equity(2)	2	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Lan Revenue of \$5 millio	rge Firms n and over, Reference Year 1998	Financial Performance Indicators for Canada	an Business Page: 243
Industry	118 - Clothing retailing		
SICC Grouping	8722	•	
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		7.5	
Accounts receivable		6.4	
Inventory		41.3	
Capital assets		25.9	
Other assets		5.3	
Total operating as	esets	86.4	
Investments and acco	ounts with affiliates	10.7	
Portfolio investments	and loans with non-affiliates	2.9	
Total assets		100.0	
Liabilities			
Accounts payable		23.1	
Borrowing:			
Banks		10.5	
Short term paper		2.0	
Mortgages		0.2	
Bonds		0.3	
Other loans		5.1	
Amount owing to affil	iates	12.1	
Other liabilities		6.3	
Deferred income tax		-0.6	
Total liabilities		58.9	
Shareholders' equ	iity		
Share capital		13.2	
Retained earnings		20.6	
Other surplus		7.3	
Total shareholder	rs' equity	41.1	
Total liabilities and sh	areholders' equity	100.0	
	rent assets ·% of total assets	56.9	
Cur	rent liabilities - % of total assets	40.6	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 244

Industry

Pretax profit

Percentage of firms with zero or negative equity(2)

Net profit

119 - Drugs, patent medicines and toiletries retailing

SICC Grouping

8731

		<u>A</u>	ll firms with re	evenue over \$5 mill	ion
	(Quartile Boundary	(1)	Me	dian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		8			
Financial ratios					
Profitability (percentages)					
Net profit margin		0.3		2000	
Pretax profit margin	***	0.0	***	···	***
Operating profit margin		0.3	•••	•••	•••
Gross profit margin		25.2	***		***
Operating revenue to net operating assets		427.0		***	
Return on net operating assets	***	0.7		•••	•••
Pretax profit to assets		-0.4	***		
Return on capital employed		3.0			
Return on equity (2)		***	***		
Efficiency (ratios)					
Receivable turnover		30.00		1915.	•••
Inventory turnover	***	3.18			
Liquidity/Solvency (ratios)					
Working capital		1.17		***	
Debt to equity	•••	•••		1	•••
Liabilities to assets	***	0.58	•••		***
Interest coverage	(100)	2.02	••••	•••	***
Distribution of firms by profits/losses					
a manage of the manage of the other topses		<u>Firms</u>			
Operating profit		60		_70_1	
		U.	40		

60

60

40

40

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Financial Performance Inc		
Revenue of \$5 million and over, Reference Year 1998	Pag	e : 245
ndustry 119 - Drugs, patent medicines and toiletries retailing		
SICC Grouping 8731		
Balance Sheet Structure for a typical firm		
(with revenues of \$5 million and over)	%	
Assets		
Cash	4.2	
Accounts receivable	15.0	
Inventory	51.7	
Capital assets	19.4	
Other assets	6.2	
Total operating assets	96.6	
Investments and accounts with affiliates	2.6	
Portfolio investments and loans with non-affiliates	0.8	
Total assets	100.0	
Liabilities		
Accounts payable	37.5	
Borrowing:		
Banks	8.2	
Short term paper	-	
Mortgages	0.7	
Bonds	0.9	
Other loans	0.2	
Amount owing to affiliates	6.6	
Other liabilities	0.8	
Deferred income tax	0.3	
Total liabilities	55.3	
Shareholders' equity		
Share capital	10.6	
Retained earnings	32.9	
Other surplus	1.3	
Total shareholders' equity	44.7	
Total liabilities and shareholders' equity	100.0	
Current assets -% of total assets	71.0	
Current liabilities - % of total assets	45.6	

Medium	and	Large	Firms
--------	-----	-------	--------------

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 246

Industry

120 - Other specialty merchandising retailing n.e.c.

SICC Grouping

8799

	All firms with revenue over \$5 million					
	(<u>-</u> Quartile Boundar		Mei		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%		\$75 million	
Number of firms in the group		32				
Financial ratios						
Profitability (percentages)						
Net profit margin	7.9	2.5	-0.5	0.5	4.1	
Pretax profit margin	12.7	4.6	-0.8	0.7	6.0	
Operating profit margin	11.7	4.9	0.0	2.8	5.5	
Gross profit margin	74.2	32.7	22.5	38.4	31.1	
Operating revenue to net operating assets	424.3	196.7	110.2	170.4	196.7	
Return on net operating assets	24.3	7.4	0.6	4.4	8.6	
Pretax profit to assets	18.6	5.8	-1.5	0.6	8.4	
Return on capital employed	12.7	7.1	-4.2	4.7	7.7	
Return on equity (2)	20.4	9.4	0.2	0.7	12.0	
Efficiency (ratios)						
Receivable turnover	30.00	9.82	5.88	7.82	9.82	
Inventory turnover	10.92	3.51	1.35		3.34	
Liquidity/Solvency (ratios)						
Working capital	1.70	1.18	0.67	1.23	1.08	
Debt to equity	0.05	0.66	1.43	0.95	0.23	
Liabilities to assets	0.36	0.58	0.84	0.52	0.58	
Interest coverage	16.06	4.45	0.69	1.84	5.32	

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	77	23
Pretax profit	74	26
Net profit	74	26
Percentage of firms with zero or negative equity(2)	1	5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	on and over, Reference Year 1998	ce Indicators for Canadian Bu Pag	e : 247
	120 - Other specialty merchandising retailing n.e.c.		
ndustry	8799		
SICC Grouping			
Balance Sheet Struc	(with revenues of \$5 million and over)		
	(WITH Terendes of the Indian and every	%	
Assets		3.0	
Cash		14.3	
Accounts receivable		24.5	
Inventory		30.6	
Capital assets		12.5	
Other assets		84.9	
Total operating a		12.4	
Investments and acc		2.7	
Portfolio investments	s and loans with non-affiliates	100.0	
Total assets		100.0	
Liabilities			
	•	20.0	
Accounts payable		20.8	
Borrowing:	1 2 2	3.8	
Banks		6.3	
Short term paper		0.2	
Mortgages		0.2	
Bonds		0.7	
Other loans		32.7	
Amount owing to aff	iliates		
Other liabilities		-1.5 -0.9	
Deferred income tax			
Total liabilities		62.5	
Shareholders' eq	uity		
Share capital		12.0	
Retained earnings		22.3	
Other surplus		3.2	
Total shareholde	ers' equity	37.5	
Total liabilities and si	hareholders' equity	100.0	
Cı	urrent assets ·% of total assets	42.9	
100			

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 248

Industry

Net profit

121 - Department stores

SICC Grouping

8821

	All firms with revenue over \$5 million						
	Quartile Boundary (1)			Med	lian		
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		10	***************************************				
Financial ratios							
Profitability (percentages)							
Net profit margin		1.1		***			
Pretax profit margin	***	0.4					
Operating profit margin		1.6	***	•••			
Gross profit margin		27.8	***				
Operating revenue to net operating assets		208.5					
Return on net operating assets	•••	2.6	***	200			
Pretax profit to assets		0.7	***				
Return on capital employed	•••	4.8			2000		
Return on equity (2)		3.4	***				
Efficiency (ratios)							
Receivable turnover	***	30.00					
Inventory turnover		1.94					
Liquidity/Solvency (ratios)							
Working capital		1.75	•••	***	****		
Debt to equity		0.43	•••				
Liabilities to assets	***	0.35	***				
Interest coverage		3.56			***		
Distribution of firms by profits/losses	•						
2 December of Manager Professional		Firms profits					
Operating profit		60	40				
Pretax profit		60	40				

60

40

30

Percentage of firms with zero or negative equity(2)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 million	rge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadian Business Page: 249
Industry	121 - Department stores	
SICC Grouping	8821	

SICC Grouping 8821	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	70
Cash	4.0
Accounts receivable	4.4
Inventory	38.4
Capital assets	26.2
Other assets	9.9
Total operating assets	82.9
Investments and accounts with affiliates	17.0
Portfolio investments and loans with non-affiliates	0.1
Total assets	100.0
75.61.455555	3
Liabilities	
Accounts payable	25.9
Borrowing:	
Banks	2.3
Short term paper	3.4
Mortgages	0.2
Bonds	17.9
Other loans	0.5
Amount owing to affiliates	3.4
Other liabilities	2.0
Deferred income tax	0.5
Total liabilities	56.1
Shareholders' equity	
Share capital	34.4
Retained earnings	8.3
Other surplus	1.1
Total shareholders' equity	43.9
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	48.0
Current liabilities - % of total assets	34.0

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 250

Industry

122 - Other general merchandise retailing and services

SICC Grouping

8831

		<u>A</u>	All firms with revenue over \$5 million			
	Quartile Boundary (1)			Med		
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		17				
Financial ratios				-		
Profitability (percentages)						
Net profit margin	•••	4.1		***		
Pretax profit margin	***	5.1				
Operating profit margin	***	3.1		***		
Gross profit margin		16.6	***	200		
Operating revenue to net operating assets	•••	460.7			•••	
Return on net operating assets		7.8	***		•••	
Pretax profit to assets		11.2	2011			
Return on capital employed	•••	13.5		•••		
Return on equity (2)		16.0	•••			
Efficiency (ratios)						
Receivable turnover		14.46		***		
Inventory turnover		4.97	***	•••		
Liquidity/Solvency (ratios)						
Working capital		1.83				
Debt to equity	2	0.08		***		
Liabilities to assets		0.23	***	·		
Interest coverage		14.69				

Distribution	of firms	hy profits/losses	
R / 2 × 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	ADD TREETING	IIV BETHEING/INGGEG	

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	. 3	30

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

1/10/11/11/11	Financial Performance Indicators for Canadi	an Business Page: 251
Revenue of \$5 million and over, Reference Year 1998		1 agc . 251
Industry 122 - Other general merchandise	retaining and services	
SICC Grouping 8831		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	0.2	
Accounts receivable	7.8	
Inventory	36.6	
Capital assets	44.2	
Other assets	1.1	
Total operating assets	89.9	
Investments and accounts with affiliates	6.6	
Portfolio investments and loans with non-affiliates	3.4	
Total assets	100.0	
Liabilities		
Accounts payable	34.8	
Borrowing:		
Banks	8.0	
Short term paper	-	
Mortgages	0.1	
Bonds	1.3	
Other loans	0.4	
Amount owing to affiliates	18.5	
Other liabilities	-0.4	
Deferred income tax	-0.7	
Total liabilities	61.9	

13.0

23.7

1.4

38.1

100.0

47.5

38.9

Shareholders' equity

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Share capital

Other surplus

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 252

Industry

123 - Computer programming and systems services

SICC Grouping

3621

	All firms with revenue over \$5 million				
		Quartile Boundar		Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		25			
Financial ratios					
			el:		
Profitability (percentages)					
Net profit margin	10.3	4.9	-7.4	4.9	
Pretax profit margin	12.2	7.1	-6.9	8.3	•••
Operating profit margin	12.5	7.1	0.8	8.4	
Gross profit margin	3100	•••			***
Operating revenue to net operating assets	280.5	146.2	72.2	212.7	
Return on net operating assets	19.5	5.8	2.4	16.2	
Pretax profit to assets	11.4	4.2	-7.8	11.4	
Return on capital employed	16.3	6.5	3.9	13.1	
Return on equity (2)		7.1		10.1	•••
Efficiency (ratios)					•••
Receivable turnover	6.05	3.48	2.00	4.5	
	0.03	3.46	2.89	5.56	
Inventory turnover	***	***	***	***	•••
Liquidity/Solvency (ratios)					
Working capital	2.54	1.38	0.83	2.11	***
Debt to equity	0.05	0.16	0.34	0.08	***
Liabilities to assets	0.32	0.37	0.76	0.46	
Interest coverage	33.93	6.04	0.00	10.59	
				10000000000000000000000000000000000000	

Distribution of firms by pr	ofits/losses
-----------------------------	--------------

promotos es	Firms with profits (%)	Firms with losses (%)
Operating profit	69	31
Pretax profit	64	36
Net profit	64	36
Percentage of firms with zero or negative equity(2)	. 2	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms

Revenue of \$5 million and over, Reference Year 1998

Financial Performance Indicators for Canadian Business
Page: 253

Revenue of \$5 million	n and over, Reference Year 1998	Page	e : 253
Industry	123 - Computer programming and systems services		
SICC Grouping	3621		
Balance Sheet Struc	ture for a typical firm		
	(with revenues of \$5 million and over)	%	
Assets			
Cash		3.5	
Accounts receivable		19.0	
Inventory		7.0	
Capital assets		9.8	
Other assets		34.9	
Total operating as	ssets	74.2	
Investments and acco	ounts with affiliates	22.3	
Portfolio investments	and loans with non-affiliates	3.5	
Total assets		100.0	
Liabilities			
Accounts payable		16.3	
Borrowing:			
Banks		10.9	
Short term paper		0.1	
Mortgages		0.8	
Bonds		0.9	
Other loans		7.4	
Amount owing to affil	liates	7.9	
Other liabilities	*	15.4	
Deferred income tax		0.7	
Total liabilities		60.4	
Shareholders' equ	uity		
Share capital		41.2	
Retained earnings		-1.8	
Other surplus		0.2	
Total shareholde	ers' equity	39.6	
Total liabilities and sh	nareholders' equity	100.0	

34.7

21.2

Current assets · % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 254

Industry

124 - Advertising agencies

SICC Grouping

5911

	All firms with revenue over \$5 million					
	Quartile Boundary (1)		Med			
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		18				
Financial ratios						
Profitability (percentages)						
Net profit margin	6.3	1.8	-2.4		2.7	
Pretax profit margin	7.5	2.4	-3.3		4.1	
Operating profit margin	8.9	3.0	-3.4	2000	4.6	
Gross profit margin	•••		***		***	
Operating revenue to net operating assets	1539.3	308.5	123.5	***	167.5	
Return on net operating assets	49.3	15.1	-3.8	***	17.2	
Pretax profit to assets	7.6	1.9	-2.3		3.5	
Return on capital employed	28.5	6.9	-2.4		11.3	
Return on equity (2)		8.3			14.4	
Efficiency (ratios)					14.4	
Receivable turnover	4.45	1.28	0.77			
Inventory turnover				****	1.06	
	***	***	•••		•••	
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.11	0.96	0.90	•••	0.92	
Debt to equity	***	0.81		***	0.33	
Liabilities to assets	0.70	0.90	0.94		0.89	
Interest coverage	•••	3.38	***		5.28	
Distribution of firms by profits/losses						
		<u>Firms</u> profit				

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	65	35
Pretax profit	65	35
Net profit	65	35
Percentage of firms with zero or negative equity(2)		5

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	on and over, Reference Year 1998	Financial Performance Indicators for Canadia	Page : 255
Revenue of \$5 muuc			
ndustry	124 - Advertising agencies		
SICC Grouping	5911		
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		17.7	
Accounts receivable		46.7	
Inventory		2.7	
Capital assets		3.2	
Other assets		15.4	
Total operating a	ssets	85.8	
Investments and acc	ounts with affiliates	13.9	
Portfolio investments	and loans with non-affiliates	0.3	
Total assets		100.0	
_iabilities			
Accounts payable		47.9	
Borrowing:			
Banks		15.4	
Short term paper		-	
Mortgages		-	
Bonds		7.0	
Other loans		0.0	
Amount owing to aff	iliates	4.7	
Other liabilities		5.9	
Deferred income tax		0.3	
Total liabilities		81.2	
Shareholders' eq	uity		
Share capital		11.5	
Retained earnings		5.8	
Other surplus		1.4	
Total shareholde	ers' equity	18.8	
Total liabilities and s	hareholders' equity	100.0	
Cı	urrent assets · % of total assets	67.6	
Cı	urrent liabilities - % of total assets	67.0	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 256

Industry

125 - Accounting and management consulting services

SICC Grouping

6511

	All firms with revenue over \$5 million				
		Quartile Boundar	y (1)	Med	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		39			
Financial ratios					
Profitability (percentages)					
Net profit margin	10.4	2.5	-0.3	9.6	0.4
Pretax profit margin	19.6	8.8	-0.3	14.5	1.5
Operating profit margin	19.1	12.2	-0.5	13.5	2.1
Gross profit margin	***	***	***		
Operating revenue to net operating assets	385.5	238.3	75.9	115.8	264.2
Return on net operating assets	13.0	7.2	-1.5	9.0	5.8
Pretax profit to assets	8.9	5.0	-0.2	4.9	4.2
Return on capital employed	10.5	5.9	0.2	6.5	2.8
Return on equity (2)	27.7	9.7	1.3	12.5	4.2
Efficiency (ratios)					1.2
Receivable turnover	16.58	5.54	3.88	5.25	
Inventory turnover				5.35	5.59
	***		•••	•••	•••
<u>Liquidity/Solvency (ratios)</u>					
Working capital	1.67	1.18	0.59	1.56	1.18
Debt to equity	0.05	0.67	2.00	1.01	0.34
Liabilities to assets	0.43	0.63	0.90	0.66	0.58
Interest coverage	34.39	3.19	1.47	8.28	3.08

Distribution of firms	by profits/losses
-----------------------	-------------------

	Firms with profits (%)	Firms with losses (%)
Operating profit	80	20
Pretax profit	80	20
Net profit	80	20
Percentage of firms with zero or negative equity(2)		3

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	arge Firms on and over, Reference Year 1998	Financial Performance Indicators for Canadian Busine Page: 2
Industry SICC Grouping	125 - Accounting and managen	
Balance Sheet Stru	cture for a typical firm (with revenues of \$5 million and ove	er) %
Assets		
Cash		8.7
Accounts receivable		9.8
Inventory		0.7
Capital assets	ar-	7.2
Other assets		46.4
Total operating a	essets	72.9
Investments and acc		12.9

14.2

35.9 100.0

26.8

20.0

Total assets	100.0	
Liabilities		
Accounts payable	9.9	
Borrowing:		
Banks	8.2	
Short term paper	10.0	
Mortgages	-	
Bonds	3.1	
Other loans	6.6	
Amount owing to affiliates	5.9	
Other liabilities	5.5	
Deferred income tax	14.8	
Total liabilities	64.1	
Shareholders' equity		
Share capital	12.9	
Retained earnings	22.8	
Other surplus	0.2	

Portfolio investments and loans with non-affiliates

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 258

Industry

126 - Offices of engineers

SICC Grouping

6611

	All firms with revenue over \$5 million						
	Quartile Boundary (1)				Median		
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		26					
Financial ratios							
Profitability (percentages)				48			
Net profit margin		1.7	•••	1.7	1.1		
Pretax profit margin	•••	1.4	***	0.9	1.6		
Operating profit margin	***	0.0	***	1.5	-0.6		
Gross profit margin	•••		***	***	***		
Operating revenue to net operating assets	••••	354.1	***	320.2	300.4		
Return on net operating assets		-0.1	***	3.6	-1.0		
Pretax profit to assets	***	1.9		1.3	2.0		
Return on capital employed	***	10.3		6.5	8.2		
Return on equity (2)		9.6		7.2			
Efficiency (ratios)							
Receivable turnover		4.25		6.02	3.99		
Inventory turnover		***					
Liquidity/Solvency (ratios)							
Working capital		1.40		1.26	1.40		
Debt to equity	***	0.69		***			
Liabilities to assets		0.70	•••	0.70	0.69		
Interest coverage	•••	1.60		-0.24	4.46		
Distribution of finns by most all							
Distribution of firms by profits/losses		Firms v					
Operating profit		60	40				
Pretax profit		60	40				
Net profit		60	40				

26

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	rge Firms Financia on and over, Reference Year 1998	al Performance Indicators for Canadi	an Business Page : 259
Industry SICC Grouping	126 - Offices of engineers 6611		
Balance Sheet Struc	(with revenues of \$5 million and over)	%	
Assets			
Cash		15.2	
Accounts receivable		38.8	
Inventory		6.2	
Capital assets	1	9.5	
Other assets		11.0	
Total operating a	ssets	80.6	
Investments and acc	ounts with affiliates	19.3	
Portfolio investments	and loans with non-affiliates	. 0.1	
Total assets		100.0	
Liabilities			
Accounts payable		26.9	
Borrowing:			50
Banks		8.8	
Short term paper		0.1	
Mortgages		0.7	
Bonds		1.0	
Other loans		1.3	
Amount owing to aff	iliates	10.4	
Other liabilities		17.3	
Deferred income tax		0.3	
Total liabilities		66.8	
Shareholders' eq	uity		
Share capital		18.8	
Retained earnings		14.2	
Other surplus		0.1	
Total shareholde	ers' equity	33.2	
Total liabilities and s	hareholders' equity	100.0	
	urrent assets ·% of total assets	65.8	
Cu	urrent liabilities - % of total assets	44.3	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 260

Industry

127 - Other scientific and technical services

SICC Grouping

6619

	All firms with revenue over \$5 million					
3	Quartile Boundary (1)			Med	lian	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		45				
Financial ratios						
Profitability (percentages)						
Net profit margin	5.2	2.1	-39.0		-4.0	
Pretax profit margin	9.9	5.0	-44.3	•••	3.0	
Operating profit margin	9.5	2.2	-39.7		-7.3	
Gross profit margin	***		•••			
Operating revenue to net operating assets	269.8	142.6	60.7		130.3	
Return on net operating assets	16.9	1.2	-30.0		-7.0	
Pretax profit to assets	11.0	2.6	-12.0		1.2	
Return on capital employed	16.2	5.9	-2.6		4.4	
Return on equity (2)	15.5	4.9	-3.6		1.4	
Efficiency (ratios)						
Receivable turnover	6.32	3.58	2.05		2.76	
Inventory turnover	***		***	***	•••	
Liquidity/Solvency (ratios)						
Working capital	2.86	1.87	1.45		1.87	
Debt to equity	0.05	0.06	0.47	***	0.11	
Liabilities to assets	0.16	0.31	0.76		0.45	
Interest coverage	50.00	5.20	-20.31		3.24	

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

16

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	0	mance Indicators for Canadi	an Business Page : 261
Revenue of \$5 millio	on and over, Reference Year 1998		rage . 20
Industry	127 - Other scientific and technical services		
SICC Grouping	6619		
Balance Sheet Struc	cture for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		20.1	
Accounts receivable		12.4	
Inventory		2.2	
Capital assets		15.5	
Other assets		4.9	
Total operating a	ssets	55.1	
Investments and acc	counts with affiliates	. 42.1	
Portfolio investments	s and loans with non-affiliates	2.9	
Total assets		100.0	
Liabilities			
Accounts payable		11.0	
Borrowing:			
Banks		3.7	
Short term paper		0.1	
Mortgages		0.8	
Bonds		6.3	
Other loans		0.7	
Amount owing to affi	iliates	3.2	
Other liabilities		12.8	
Deferred income tax		1.3	
Total liabilities	•	40.0	
Shareholders' eq	uity		
Share capital		64.6	
Retained earnings		-6.5	
Other surplus		1.9	
Total shareholde	ers' equity	60.0	
Total liabilities and sl	hareholders' equity	100.0	
Cu	urrent assets · % of total assets	37.8	
Cı	urrent liabilities - % of total assets	14.5	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 262

Industry

Pretax profit

Net profit

128 - Other general services to business

SICC Grouping

6799

		<u>A</u>	Il firms with re	evenue over \$5 mill	ion	
		Quartile Boundary (1)		Median		
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
	75%	50%	25%	T	\$75 million	
Number of firms in the group		42				
Financial ratios						
Profitability (percentages)				ž.		
Net profit margin	11.2	1.1	-0.1	2.3	0.4	
Pretax profit margin	20.3	3.2	0.3	3.9	0.7	
Operating profit margin	14.5	1.4	0.9	1.3	1.0	
Gross profit margin		***			***	
Operating revenue to net operating assets	470.0	289.0	177.2	349.6	289.0	
Return on net operating assets	40.8	14.8	1.7	14.8	2.2	
Pretax profit to assets	39.2	8.1	0.5	8.2	1.4	
Return on capital employed	33.0	14.0	0.9	15.0	1.4	
Return on equity (2)	45.7	17.6	-0.5	21.4	5.3	
Efficiency (ratios)						
Receivable turnover	11.82	7.00	5.39	7.00	8.87	
Inventory turnover	***	***	•••	***		
Liquidity/Solvency (ratios)						
Working capital	3.08	1.47	1.11	1.35	1.79	
Debt to equity		0.14		0.39	••••	
Liabilities to assets	0.32	0.38	0.73	0.60	0.34	
Interest coverage		7.02	1972 1990	7.02		
Distribution of firms by profits/losses						
		<u>Firms</u> profit				
Operating profit		8	6 14			

86

81

14

19

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business Medium and Large Firms Page: 263

Revenue of \$5 million and over, Reference Year 1998

128 - Other general services to business

6799 SICC Grouning

Industry

SICC Grouping 6799	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	•
Cash	4.3
Accounts receivable	44.2
Inventory	1.9
Capital assets	11.7
Other assets	12.0
Total operating assets	74.1
Investments and accounts with affiliates	10.4
Portfolio investments and loans with non-affiliates	15.5
Total assets	100.0
Liabilities	
Accounts payable	12.9
Borrowing:	
Banks	2.5
Short term paper	0.8
Mortgages	0.2
Bonds	-
Other loans	0.2
Amount owing to affiliates	39.4
Other liabilities	8.5
Deferred income tax	0.4
Total liabilities	64.9
Shareholders' equity	
Share capital	14.6
Retained earnings	19.2
Other surplus	1.3
Total shareholders' equity	35.1
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	54.0
Current liabilities - % of total assets	47.4

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 264

Industry

Net profit

129 - Motor vehicle renting and leasing

SICC Grouping

3042

	All firms with revenue over \$5 million						
		Quartile Bound			Median		
	Better	Average	Worse		Large Firms	Medium Firms	
	Q3	Q2		21	Over \$75 million	\$5 million to	
	75%	50%	25	5%		\$75 million	
Number of firms in the group		70					
Financial ratios							
Profitability (percentages)							
Net profit margin	5.6	3.4	1	.1	3.2	3.4	
Pretax profit margin	6.3	5.1	0.	.5	4.6	5.1	
Operating profit margin	14.7	10.7	5.	.7	8.4	10.8	
Gross profit margin	•••		122		***		
Operating revenue to net operating assets	88.6	66.5	51	.1	85.8	65.2	
Return on net operating assets	9.4	6.9	4.	6	7.0	6.7	
Pretax profit to assets	4.3	2.6	0.	2	2.8	2.6	
Return on capital employed	9.9	7.4	5.	2	5.9	8.0	
Return on equity (2)	23.6	10.4	6.	7	11.5	9.8	
Efficiency (ratios)							
Receivable turnover	24.85	9.35	6.2	29	7.78	9.35	
Inventory turnover	···· ,	***		p.			
Liquidity/Solvency (ratios)							
Working capital	2.77	0.96	0.4	1	0.79	1.34	
Debt to equity	1.68	4.23	6.0	0	2.28	4.23	
Liabilities to assets	0.78	0.84	0.8	9	0.80	0.85	
Interest coverage	2.44	1.63	1.0	8	1.73	1.58	
Distribution of firms by profits/losses							
			ns with fits (%)	Firms with losses (%)			
Operating profit			90	10			
Pretax profit			70	30			

72

28

10

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Revenue of \$5 million an	Firms ad over, Reference Year 1998	Financial Performance Indicators for Canadian Busine Page: 2		
	129 - Motor vehicle renting and 3042	leasing		
Balance Sheet Structure	for a typical firm (with revenues of \$5 million and ove	r) %		
Assets				
Cash	¥	1.2		
Accounts receivable		12.8		
Inventory		1.7		
Capital assets		81.9		
Other assets		-0.7		
Total operating assets	3	96.9		
Investments and accounts	s with affiliates	2.6		
Portfolio investments and	loans with non-affiliates	0.5		
Total assets		100.0		
Liabilities				
Accounts payable		3.5		
Borrowing:				
Banks		16.1		
Short term paper		2.4		
Mortgages		0.5		
Bonds		0.5		
Other loans		10.1		
Amount owing to affiliates	3	45.5		
Other liabilities		3.1		
Deferred income tax		6.4		
Total liabilities		87.9		
Shareholders' equity				
Share capital		4.2		

6.8

1.1

12.1 100.0

15.9

21.9

Other surplus

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets . % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 266

Industry

130 - Other services incidental to building operations

SICC Grouping

4329

		A	ll firms with	n revenue over \$5 mill	lion	
		Quartile Boundar	y (1)	Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		7				
Financial ratios						
Profitability (percentages)						
Net profit margin	***	-1.2		***	-1.2	
Pretax profit margin	•••	-5.8	•••		-5.8	
Operating profit margin	***	-5.4	•••		-5.4	
Gross profit margin	•••				****	
Operating revenue to net operating assets		304.0			304.0	
Return on net operating assets		-16.8	***	•••	-16.8	
Pretax profit to assets		-5.8	***	***	-5.8	
Return on capital employed		4.9			4.9	
Return on equity (2)		***				
Efficiency (ratios)						
Receivable turnover		8.08			8.08	
Inventory turnover				•••		
Liquidity/Solvency (ratios)						
Working capital		1.15	•••	·	1.15	
Debt to equity				***		
Liabilities to assets		0.62	•••		0.62	
Interest coverage	•••		***	•••		
Distribution of firms by profits/losses						
		Firms profits		es (%)		
Operating profit		6	0 4	10		
Pretax profit		6	0 4	10		
Net profit		60) 4	0		
Percentage of firms with zero or negative equity	(2)		30			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Lan Revenue of \$5 millio	ance Indicators for Canadian Busi Page :		
Industry SICC Grouping	130 - Other services incidental to building operations 4329		
Balance Sheet Struc	ture for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		7.6	
Accounts receivable		36.7	
Inventory		3.6	
Capital assets		24.8	
Other assets		20.4	
Total operating as	esets	93.1	
Investments and acco	ounts with affiliates	5.4	
Portfolio investments	and loans with non-affiliates	1.4	
Total assets		100.0	
Liabilities			
Accounts payable		25.9	
Borrowing:			
Banks		8.7	
Short term paper		-	
Mortgages		2.5	
Bonds			
Other loans		0.7	
Amount owing to affil	liates	7.7	
Other liabilities		21.8	
Deferred income tax		0.9	
		40.0	

Total liabilities

Shareholders' equity

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Share capital

Other surplus

68.2

4.5

27.3

0.0

31.8

100.0

50.2

39.4

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 268

Industry

131 - Health and social sciences

SICC Grouping

7611, 7621, 7631, 7639

		<u>A</u>	ll firms with r	evenue over \$5 mill	ion
	(Quartile Boundary		Med	
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group	AND	49			
Financial ratios					
Profitability (percentages)					
Net profit margin	4.9	2.0	-3.1		2.4
Pretax profit margin	7.7	2.6	-2.6	***	3.8
Operating profit margin	18.2	8.9	0.3	***	8.9
Gross profit margin				1000	•••
Operating revenue to net operating assets	360.7	196.8	93.3	***	196.8
Return on net operating assets	21.1	13.1	-0.1		13.1
Pretax profit to assets	8.0	1.9	-3.4		1.6
Return on capital employed	14.8	9.7	0.4		9.7
Return on equity (2)	37.4	8.3	-4.0	***	8.3
Efficiency (ratios)					
Receivable turnover	30.00	13.19	7.35	***	13.19
Inventory turnover	g****		•••		***
Liquidity/Solvency (ratios)					
Working capital	1.41	0.42	0.17		0.42
Debt to equity	0.05	0.15	2.00		0.15
Liabilities to assets	0.45	0.58	0.86		0.58
Interest coverage	2.27	1.27	0.00		1.27

Distribution of	of firms	by pro	fits/losses
-----------------	----------	--------	-------------

•	Firms with profits (%)	Firms with losses (%)
Operating profit	79	21
Pretax profit	66	34
Net profit	61	39
Percentage of firms with zero or negative equity(2)	1	7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms

Revenue of \$5 million and over, Reference Year 1998

Financial Performance Indicators for Canadian Business
Page: 269

Industry 131 - Health and social sciences

Current liabilities - % of total assets

7611, 7621, 7631, 7639 **SICC Grouping** Balance Sheet Structure for a typical firm (with revenues of \$5 million and over) % **Assets** 3.5 Cash 9.0 Accounts receivable 3.0 Inventory 40.7 Capital assets 19.1 Other assets 75.2 Total operating assets 19.4 Investments and accounts with affiliates 5.4 Portfolio investments and loans with non-affiliates 100.0 Total assets Liabilities Accounts payable 11.4 Borrowing: 9.7 Banks 1.7 Short term paper 14.6 Mortgages 9.5 **Bonds** 3.3 Other loans 2.5 Amount owing to affiliates 4.7 Other liabilities 0.6 Deferred income tax 58.1 Total liabilities Shareholders' equity 28.8 Share capital -1.2Retained earnings 14.3 Other surplus 41.9 Total shareholders' equity 100.0 Total liabilities and shareholders' equity Current assets . % of total assets 17.9

21.3

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 270

Industry

Pretax profit

Net profit

132 - Hotels and motor hotels

SICC Grouping

8011

		A	all firms with re	evenue over \$5 mill	ion
		Quartile Boundar	5 9(0)(0)(0)(0)	Med	dian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	1370	75	25%		\$75 million
Financial ratios			,		
Profitability (percentages)					
Net profit margin	9.0	-8.6	-17.7	***	-8.6
Pretax profit margin	10.3	-9.1	-22.5	•••	-9.6
Operating profit margin	12.4	4.6	-8.0	•••	4.1
Gross profit margin			***	***	
Operating revenue to net operating assets	86.7	50.6	43.6		50.6
Return on net operating assets	7.4	-0.6	-8.0	***	-1.1
Pretax profit to assets	6.2	-3.5	-11.6	***	-3.7
Return on capital employed	8.7	0.1	-6.1		0.1
Return on equity (2)	11.2	2.2	-57.9		0.2
Efficiency (ratios)					
Receivable turnover	30.00	18.14	12.26		18.14
Inventory turnover			***	•••	
Liquidity/Solvency (ratios)					
Working capital	1.19	0.52	0.12	•••	0.46
Debt to equity	0.05	0.05	0.85	•••	0.05
Liabilities to assets	0.76	1.04	1.48	***	1.04
Interest coverage	1.51	-0.42	-0.93	***	-0.42
Distribution of firms by profits/losses					
· Participal de la contraction de la contractio		<u>Firms</u> profit			
Operating profit		6	7 33		

60

60

40

40

30

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	rge Firms	Financial Performance Indicators for Canadi	an Business	
Revenue of \$5 million and over, Reference Year 1998			Page: 271	
Industry	132 - Hotels and motor hotels			
SICC Grouping	8011			
Balance Sheet Stru	cture for a typical firm (with revenues of \$5 million and over	%		
Assets		,		
Cash		2.8		
Accounts receivable		3.9		
Inventory		0.5		
Capital assets		59.5		
Other assets		5.0		
Total operating a	essets	71.7		
Investments and acc	counts with affiliates	27.6		
	s and loans with non-affiliates	0.7		
Total assets		100.0		
Liabilities				
Accounts payable		6.4		
Borrowing:				
Banks		11.9		
Short term paper		0.6		
Mortgages		17.7		
Bonds		11.6		
Other loans	2	10.2		
Amount owing to af	filiates	18.1		
Other liabilities		5.6		
Deferred income ta:	~	3.2		
Total liabilities	^	85.4		
Shareholders' eq	uity	·	*	
Share capital		33.1		
Retained earnings		-18.6		
Other surplus		0.1		

14.6 100.0

7.6

21.5

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets - % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 272

Industry

Operating profit

Pretax profit

Net profit

133 - Restaurants, licensed

SICC Grouping

8111

				evenue over \$5 mil	lion
		Quartile Boundary		Me	dian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	1370	-	25%		\$75 million
Financial ratios		16			
Profitability (percentages)					
Net profit margin	•••	2.3	***		1.1
Pretax profit margin	***	2.7	•••		1.3
Operating profit margin		2.9		***	2.6
Gross profit margin		***	we	***	
Operating revenue to net operating assets		110.9		200	84.9
Return on net operating assets		6.0	•••		5.6
Pretax profit to assets	•••	2.3	***	***	2.3
Return on capital employed	***	6.9		***	5.5
Return on equity (2)	•••		•••	***	
Efficiency (ratios)					
Receivable turnover	•••	17.39		***	20.67
Inventory turnover	•••				
Liquidity/Solvency (ratios)					•••
Working capital		0.65			
Debt to equity	***		***	***	0.63
Liabilities to assets	•••				100
		0.32	•••	***	0.31
Interest coverage	***	4.21	•••		4.21
Distribution of firms by profits/losses					
		Firms profits			
		proms	losses (<u>%0)</u>	

(1) Quartiles are a measure of the distribution of ratios in the group $(Q3,Q2,Q1)$ set out in the table: $Q3$ - 75% is the better of the three (median), 50% of the ratios are worse than this ratio. $Q1$ - 25% is the set of the ratios are worse than this ratio.	. Ratios are ranked from the best to worst. There are three quartile boundaries e, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point he worst of the three, 25% of the ratios are worse than this ratio.

60

60

40

40

40

30

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998	Financial Performance Indicators for Canadian Busi Page:	
Industry 133 - Restaurants, licensed 8111		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and ove	r) %	
Assets		
Cash	6.9	
Accounts receivable	9.2	
Inventory	1.4	
Capital assets	57.4	
Other assets	3.7	
Total operating assets	78.5	
Investments and accounts with affiliates	19.9	
Portfolio investments and loans with non-affiliates	1.5	
Total assets	100.0	
Liabilities		
Accounts payable	9.9	
Borrowing:		
Banks	9.5	
Short term paper		
Mortgages	6.4	
Bonds		
Other loans	0.0	
Amount owing to affiliates	4.3	
Other liabilities	1.9	
Deferred income tax	0.5	
Total liabilities	32.5	

Shareholders' equity	
Share capital	73.1
Retained earnings	-6.7
Other surplus	1.0
Total shareholders' equity	67.5
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	17.7

14.1

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 274

Industry

Net profit

134 - Restaurants, unlicensed

SICC Grouping

8121

	All firms with revenue over \$5 million					
		Quartile Boundary		Secretary of	Median	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3	Q2	Q1	Over \$75 million	\$5 million to	
N. I. Co.	75%	50%	25%		\$75 million	
Number of firms in the group		9				
Financial ratios				_		
Profitability (percentages)						
Net profit margin	***	4.5	***			
Pretax profit margin	•••	4.5				
Operating profit margin		5.5	•••	1222		
Gross profit margin	•••		•••	•••		
Operating revenue to net operating assets		293.8	***			
Return on net operating assets	•••	15.6	•••		•••	
Pretax profit to assets		3.7	***	•••	•••	
Return on capital employed		7.6	***		•••	
Return on equity (2)					***	
Efficiency (ratios)				£.	***	
Receivable turnover		30.00				
	•••	30.00		•••	***	
Inventory turnover	***	•••		***	•	
Liquidity/Solvency (ratios)						
Working capital	***	0.22		***	•••	
Debt to equity	•••	0.10	•••	***	***	
Liabilities to assets		0.54	•••	***	•••	
Interest coverage	•••	6.29	***			
Distribution of firms by profits/losses						
The state of the s		Firms profits				
Operating profit		60	40			
Pretax profit		60	40			
NT						

60

40

30

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Larg		Financial Performance Indicators for Canadia	
Revenue of \$5 million	and over, Reference Year 1998		Page : 275
ndustry	134 - Restaurants, unlicensed		
SICC Grouping	8121		
Balance Sheet Structu	for a typical firm (with revenues of \$5 million and over)		
0 4 -	(11111111111111111111111111111111111111	%	
Assets		0.6	
Cash		4.1	
Accounts receivable		1.4	
Inventory		55.0	
Capital assets		-2.8	
Other assets	ate	58.4	
Total operating asso		40.9	
Investments and accou		0.7	
	nd loans with non-affiliates	100.0	a.
Total assets		100.0	
_iabilities			
Accounts payable		10.7	
Borrowing:			
Banks		2.6	
Short term paper		-	
Mortgages		15.0	
Bonds		0.0	
Other loans		1.9	
Amount owing to affilia	tes	38.3	
Other liabilities		-2.9	
Deferred income tax		-0.8	
Total liabilities		64.8	
Shareholders' equit	ty		
Share capital		17.9	
Retained earnings		9.2	
Other surplus		8.1	
Total shareholders	' equity	35.2	
Total liabilities and sha	reholders' equity	100.0	
Curro	ent assets ·% of total assets	6.9	

Current liabilities - % of total assets

22.1

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 276

Industry

135 - Other food services

SICC Grouping

8131

	All firms with revenue over \$5 million				
		Quartile Boundary (1)		Mec	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Number of firms in the group	7370	and the second	25%		\$75 million
Financial ratios		12			
Financial Fatios					
Profitability (percentages)					
Net profit margin					
172 - 174 -	•••	7.8	•••	***	•••
Pretax profit margin	***	8.4		1866	
Operating profit margin		10.8	***	•••	
Gross profit margin		•••		***	
Operating revenue to net operating assets		192.0		***	***
Return on net operating assets		16.8		****	•••
Pretax profit to assets		11.5	•••	•••	•
Return on capital employed		9.1	•••		
Return on equity (2)	****	8.7			•••
Efficiency (ratios)					
Receivable turnover	***	6.38	***		
Inventory turnover	•••			***	
Liquidity/Solvency (ratios)					
Working capital		0.53			
	***	0.55	***	•••	8***
Debt to equity		•••	***		***
Liabilities to assets		0.51		•••	
Interest coverage		3.40	•••	•••	***

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Revenue of \$5 million of	e Firms and over, Reference Year 1998	Financial Performance Indicators for Canadia	n Business Page: 277
Industry SICC Grouping	135 - Other food services 8131		
Balance Sheet Structu	re for a typical firm (with revenues of \$5 million and over)	%	
Assets			
Cash		5.0	
Accounts receivable		8.8	
Inventory		2.1	
Capital assets		21.5	
Other assets		8.2	
Total operating asse	ts	45.6	
Investments and accour	ts with affiliates	52.6	
Portfolio investments an	d loans with non-affiliates	1.8	
Total assets		100.0	
Liabilities			
Accounts payable		10.6	
Borrowing:			
Banks		1.6	
Short term paper		9.2	
Mortgages		2.1	
Bonds		0.3	
Other loans		1.2	
Amount owing to affiliate	es	1.0	
Other liabilities		0.6	

0.0

26.6

11.6

11.1

50.7

73.4

100.0

16.2

21.4

Share capital

Other surplus

Deferred income tax

Total liabilities

Shareholders' equity

Retained earnings

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets . % of total assets

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 278

Industry

136 - Motion picture and video distribution and exhibition

SICC Grouping

8212

	All firms with revenue over \$5 million						
		Quartile Boundary		Med	dian		
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		19					
Financial ratios							
Profitability (percentages)							
Net profit margin		-0.6		0.9	•••		
Pretax profit margin		-0.6		5.1			
Operating profit margin		1.5	***	5.1			
Gross profit margin	•••				•••		
Operating revenue to net operating assets		291.9	****	***			
Return on net operating assets		-9.0			•••		
Pretax profit to assets	***	-0.3	***	8.1			
Return on capital employed		9.0		9.0			
Return on equity (2)	***	29.0	•••	29.0			
Efficiency (ratios)							
Receivable turnover		3.82		2.34	•••		
Inventory turnover	•••	•••	•••	•••	***		
Liquidity/Solvency (ratios)							
Working capital		0.45	•••	1.48	***		
Debt to equity		0.15		***	•••		
Liabilities to assets	•••	0.86		0.71	•••		
Interest coverage		-0.18	ww.	44.39	•••		
Distribution of firms by profits/losses							
at Process		Firms profit					
Operating profit		6	0 40				
Pretax profit		6	0 40				
Net profit		6	0 40				

30

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La Revenue of \$5 million	rge Firms Financial Performa on and over, Reference Year 1998	ance Indicators for Canadian Business Page : 279
Industry	136 - Motion picture and video distribution and exhib	pition
SICC Grouping	8212	
Balance Sheet Struc	cture for a typical firm	
	(with revenues of \$5 million and over)	%
Assets		
Cash		0.9
Accounts receivable		18.3
Inventory		8.8
Capital assets		25.5
Other assets		11.7
Total operating a	ssets	65.3
Investments and acc	ounts with affiliates	34.0
Portfolio investments	and loans with non-affiliates	0.7
Total assets		100.0
Liabilities		
Accounts payable		21.0
Borrowing:		
Banks		12.2
Short term paper		0.8
Mortgages		0.5
Bonds		-
Other loans		4.7
Amount owing to aff	iliates	14.6
Other liabilities		10.4
Deferred income tax		-0.4
Total liabilities		63.9
Shareholders' eq	uity	
Share capital		35.7
Retained earnings		-2.3
Other surplus		2.8

Total shareholders' equity

Total liabilities and shareholders' equity

Current assets ⋅% of total assets

Current liabilities - % of total assets

36.1

100.0

29.0

30.5

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 280

Industry

137 - Recreation and amusement services

SICC Grouping

8221, 8222, 8229

	All firms with revenue over \$5 million						
	(Quartile Boundar			dian		
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		21					
Financial ratios							
Profitability (percentages)							
Net profit margin	***	-5.3			-5.3		
Pretax profit margin	•••	-5.2		***	-5.2		
Operating profit margin	***	-3.9			-3.9		
Gross profit margin		•••		***			
Operating revenue to net operating assets	***	59.0	· · · ·		59.0		
Return on net operating assets		-3.1	***	a	-3.1		
Pretax profit to assets	***	-2.9		•••	-2.9		
Return on capital employed		-3.1	***		-3.1		
Return on equity (2)			•••	•••			
Efficiency (ratios)							
Receivable turnover		28.29	•••	•••	28.29		
Inventory turnover	•••	•••	***		•••		
Liquidity/Solvency (ratios)							
Working capital		0.32	•••	***	0.32		
Debt to equity		0.30		•••	0.30		
Liabilities to assets		0.70		•••	0.70		
Interest coverage	***	-1.34		•••	-1.34		
Distribution of firms by profits/losses							
			s with Firms losses				
Operating profit		(60 40)			
Pretax profit		6	60 40)			
Net profit		6	50 40)			

30

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	rge Firms	Financial Performance Indicators for Canadian Busin		
Revenue of \$5 million	on and over, Reference Year 1998		Page : 281	
Industry	137 - Recreation and amusemen	t services		
SICC Grouping	8221, 8222, 8229			
Balance Sheet Struc	(with revenues of \$5 million and over	r) %		
Assets				
Cash		2.7		
Accounts receivable		10.1		
Inventory		3.2		
Capital assets		78.9		
Other assets		-4.3		
Total operating a	ssets	90.6		
Investments and acc	ounts with affiliates	7.5		
Portfolio investments	and loans with non-affiliates	1.9		
Total assets		100.0		
Liabilities				
Accounts payable		8.4		
Borrowing:				
Banks		25.8		
Short term paper		-		
Mortgages		7.6		
Bonds		1.5		
Other loans		6.9		
Amount owing to aff	iliates	15.1		
Other liabilities		7.1		
Deferred income tax		1.4		
Total liabilities		73.9		

Shareholders' equity	
Share capital	16.4
Retained earnings	1.8
Other surplus	7.9
Total shareholders' equity	26.1
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	16.3
Current liabilities - % of total assets	14.2

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 282

Industry

138 - Travel services

SICC Grouping

8231, 8232

		<u>A</u>	ll firms with r	evenue over \$5 mill	ion
		Quartile Boundary (1)		Median	
	Better		Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		20			
Financial ratios					
Profitability (percentages)					
Net profit margin		0.4	***	•••	
Pretax profit margin	***	0.6			•••
Operating profit margin	***	0.4			•••
Gross profit margin	•••	***			•••
Operating revenue to net operating assets		1759.7	***	•••	•••
Return on net operating assets	***	-5.8	•••	···) · · · ·
Pretax profit to assets		3.6	***	***	
Return on capital employed	***	30.1			2000
Return on equity (2)	***		•••	****	
Efficiency (ratios)					
Receivable turnover		30.00		****	
Inventory turnover		***			
Liquidity/Solvency (ratios)					
Working capital		0.71			***
Debt to equity		0.05		***	
Liabilities to assets		1.50			•••
Interest coverage		0.57			•••
D'-4-21 -42 - 0.00 - 1 - 00 - 0					
Distribution of firms by profits/losses		Firms	with Firms w	vith	
		profits			

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	3	0

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998		Financial Performance Indicators for Canadian Business Page: 283			
Industry	138 - Travel services				
grad G	8231 8232				

SICC Grouping 8231, 8232		
3100 310F8		
Balance Sheet Structure for a typical firm		
(with revenues of \$5 million and over)	%	
Assets		
Cash	31.2	
Accounts receivable	28.1	
Inventory	1.7	
Capital assets	5.0	
Other assets	21.1	
Total operating assets	87.1	
Investments and accounts with affiliates	8.2	
Portfolio investments and loans with non-affiliates	4.7	
Total assets	100.0	
Liabilities		
Accounts payable	48.9	
Borrowing:		
Banks	2.5	
Short term paper	0.0	
Mortgages	0.0	
Bonds	0.0	
Other loans	0.9	
Amount owing to affiliates	11.5	
Other liabilities	23.4	
Deferred income tax	0.5	
Total liabilities	87.8	
Shareholders' equity		
Share capital	18.5	
Retained earnings	-6.9	
Other surplus	0.7	
Total shareholders' equity	12.2	
Total liabilities and shareholders' equity	100.0	
Current assets · % of total assets	65.9	
Current liabilities - % of total assets	58.5	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 284

Industry

139 - Other consumer services

SICC Grouping

8911, 8919, 8921

			All firms with revenue over \$5 million				
	Quartile Boundary (1)				Median		
	Better	Average		orse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%		Q1 5%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		11					
Financial ratios							
Profitability (percentages)							
Net profit margin		2.6			***	2.2	
Pretax profit margin		8.5			•••	5.2	
Operating profit margin	•••	9.2			•••	9.2	
Gross profit margin	***	•••				•••	
Operating revenue to net operating assets	•••	61.3		•		82.3	
Return on net operating assets	***	5.2			****	5.5	
Pretax profit to assets		3.9			•••	3.9	
Return on capital employed		5.1		•	***	5.1	
Return on equity (2)		6.8				6.8	
Efficiency (ratios)							
Receivable turnover	***	4.20				4.75	
Inventory turnover	***	***		•			
<u>Liquidity/Solvency (ratios)</u>		п и					
Working capital		1.59	•••			1.59	
Debt to equity	•••	0.51				0.53	
Liabilities to assets	***	0.45			***	0.45	
Interest coverage	•••	2.22	···				
Distribution of firms by profits/losses							
			s with ts (%)	Firms with losses (%)			
Operating profit			60	40			
Pretax profit	520	,	60	40			
Net profit	*		60	40			
Percentage of firms with zero or negative equity(2)			30	ĺ			

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 285

Industry

139 - Other consumer services

SICC Grouping

8911, 8919, 8921

SICC Grouping 8911, 8919, 8921		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%	
Assets		
Cash	0.6	
Accounts receivable	5.0	
Inventory	1.7	
Capital assets	11.7	
Other assets	19.8	
Total operating assets	38.7	
Investments and accounts with affiliates	60.8	
Portfolio investments and loans with non-affiliates	0.4	
Total assets	100.0	
Liabilities		
Accounts payable	1.8	
Borrowing:		
Banks	1.2	
Short term paper	1.3	
Mortgages	2.3	
Bonds	7.4	
Other loans	1.2	
Amount owing to affiliates	0.4	
Other liabilities	16.3	
Deferred income tax	1.3	
Total liabilities	33.2	
Shareholders' equity		
Share capital	58.3	
Retained earnings	8.5	
Other surplus	0.0	
Total shareholders' equity	66.8	
Total liabilities and shareholders' equity	100.0	
Current assets -% of total assets	7.7	
Current liabilities - % of total assets	3.8	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 286

Industry

Net profit

140 - Banks - schedule A

SICC Grouping

6021

				evenue over \$5 mill	ion
		Quartile Boundary	(1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		11		1	
Financial ratios					
Profitability (percentages)					
Net profit margin	•••	8.5		11.3	
Pretax profit margin		13.2	•••	14.4	
Operating profit margin		17.9		23.1	***
Gross profit margin				***	
Operating revenue to net operating assets		***	•••		
Return on net operating assets		***		***	
Pretax profit to assets	••••	1.0		1.1	
Return on capital employed		11.1		13.2	
Return on equity (2)	5	12.3		***	
Efficiency (ratios)					
Receivable turnover					
Inventory turnover	***				
Liquidity/Solvency (ratios)					1000
Working capital		***			
Debt to equity		0.37		0.37	•••
Liabilities to assets	•••	0.93		0.93	•••
Interest coverage	•••	2.83		2.83	•••
				2.03	
Distribution of firms by profits/losses		Firms profits			
Operating profit		8:			
Pretax profit		- 82			

64

36

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business
Payenge of \$5 million and over. Reference Year 1998	Page : 287

Revenue of \$5 million and over, Reference Year 1998		Page : 28'
Industry 140 - Banks - schedule A		
SICC Grouping 6021		
Balance Sheet Structure for a typical firm		
(with revenues of \$5 million and over)	%	
Assets		
Cash	0.7	
Accounts receivable	0.9	
Inventory		
Capital assets	1.1	
Other assets	8.5	
Total operating assets	11.1	
Investments and accounts with affiliates	4.9	
Portfolio investments and loans with non-affiliates	84.0	
Total assets	100.0	
Liabilities		
Accounts payable	1.0	
Borrowing:		
Banks	1.2	
Short term paper	-	
Mortgages	0.1	
Bonds	2.0	
Other loans	1.1	
Amount owing to affiliates	1.3	
Other liabilities (1)	87.2	
Deferred income tax	-0.1	
Total liabilities	93.8	
Shareholders' equity		
Share capital	2.8	
Retained earnings	3.3	
Other surplus	0.1	
Total shareholders' equity	6.2	

100.0

Total liabilities and shareholders' equity

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 288

Industry

141 - Banks - schedule B

SICC Grouping

6021

		A	ll firms with r	evenue over \$5 mill	ion	
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		39				
Financial ratios						
Profitability (percentages)						
Net profit margin	9.6	3.9	-0.3	3.8	3.8	
Pretax profit margin	11.9	6.6	-0.5	6.4	6.5	
Operating profit margin	21.7	9.7	4.4	13.3	9.1	
Gross profit margin		***			***	
Operating revenue to net operating assets		***	•••		***	
Return on net operating assets						
Pretax profit to assets	1.2	0.6	-0.1	0.7	0.5	
Return on capital employed	12.3	5.9	2.7	10.6	4.1	
Return on equity (2)	9.0	4.2	0.4	3.3	4.2	
Efficiency (ratios)						
Receivable turnover			•••			
Inventory turnover	****		***			
Liquidity/Solvency (ratios)						
Working capital	***	***	***	***		
Debt to equity	0.20	0.44	0.51	0.48	0.43	
Liabilities to assets	0.89	0.92	0.93	0.93	0.43	
Interest coverage	3.41	1.75	0.97	1.47		
			0.57	1.4/	2.20	

Distribution	of	firms	by	profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	85	15
Pretax profit	77	23
Net profit	77	23
Percentage of firms with zero or negative equity(2)		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Busine
Revenue of \$5 million and over, Reference Year 1998	Page : 28
Industry 141 - Banks - schedule B	
SICC Grouping 6021	
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and o	ver) %
Assets	
Cash	6.3
Accounts receivable	1.7
Inventory	2 *
Capital assets	0.4
Other assets	15.4
Total operating assets	23.8
Investments and accounts with affiliates	
Portfolio investments and loans with non-affiliates	76.2
Total assets	100.0
Liabilities	
Accounts payable	2.1
Borrowing:	
Banks	0.3
Short term paper	
Mortgages	0.5
Bonds	2.0
Other loans	0.3
Amount owing to affiliates	
Other liabilities (1)	88.8
Deferred income tax	0.0
Total liabilities	94.0
Shareholders' equity	
Share capital	4.2
Retained earnings	1.4
Other surplus	0.4
Total shareholders' equity	6.0
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	-
Current liabilities - % of total assets	¥

⁽¹⁾ Other liabilities includes 'Customer Deposit Liabilities' which represents 63.8% of total liabilities and shareholders' equity

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 290

Industry

142 - Trust and mortgage companies

SICC Grouping

6031, 6091

	All firms with revenue over \$5 million				ion
	Quartile Boundary (1)			Median	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
· · · · · · · · · · · · · · · · · · ·	75%	50%	25%		\$75 million
Number of firms in the group		25			
Financial ratios					" 1
Profitability (percentages)					
Net profit margin	13.6	8.0	3.8		9.3
Pretax profit margin	19.7	12.4	5.6	***	13.6
Operating profit margin	21.8	14.6	8.3		16.2
Gross profit margin		•••	****		
Operating revenue to net operating assets		***			
Return on net operating assets			A.11		
Pretax profit to assets	1.7	1.0	0.3		1.3
Return on capital employed	12.5	7.1	4.1		7.1
Return on equity (2)	14.9	9.2	4.6		9.2
Efficiency (ratios)					7.2
Receivable turnover					
		***	***		***
Inventory turnover	***			•••	***
Liquidity/Solvency (ratios)					
Working capital			•••	***	****
Debt to equity	0.10	0.53	1.29		0.36
Liabilities to assets	0.89	0.92	0.94		
Interest coverage	14.12			•••	0.92
interest coverage	14.12	4.39	0.82	•••	4.09

Distribution	of firm	as by ni	ofits/lo	SSES

	Firms with profits (%)	Firms with losses (%)
Operating profit	84	16
Pretax profit	84	16
Net profit	84	16
Percentage of firms with zero or negative equity(2)	4	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and La	rge Firms Fi	nancial Performance Indicators for Canadia	
	on and over, Reference Year 1998		Page : 291
Industry	142 - Trust and mortgage companies		
SICC Grouping	6031, 6091		-
Balance Sheet Struc	(with revenues of \$5 million and over)	%	
Assets			
Cash		1.6	
Accounts receivable		1.3	
Inventory		÷	
Capital assets		0.6	
Other assets		0.7	
Total operating a	ssets	4.3	
Investments and acc	ounts with affiliates	6.2	
Portfolio investments	and loans with non-affiliates	89.5	
Total assets		100.0	
Liabilities			
Accounts payable		2.5	
Borrowing:			
Banks		0.1	
Short term paper			
Mortgages		-	
Bonds		2.6	
Other loans		0.1	
Amount owing to aff	iliates	0.9	
Other liabilities (1)		89.8	
Deferred income tax		-0.2	

Shareholders' equity	
Share capital	3.1
Retained earnings	1.1
Other surplus	≅ 8
Total shareholders' equity	4.2
Total liabilities and shareholders' equity	100.0

Total liabilities

Total liabilities and shareholders' equity

Current assets ·% of total assets

Current liabilities -% of total assets

-

95.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 292

Industry

143 - Trust and mortgage companies - subsidiaries of banks

SICC Grouping

6031,6091

		<u>A</u>	all firms with r	evenue over \$5 mill	enue over \$5 million	
		Quartile Boundar	y (1)	Median		
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to	
Number of firms in the group		35	23 10		\$75 million	
Financial ratios		33				
Profitability (percentages)						
Net profit margin	13.3	7.1	2.5	8.6		
Pretax profit margin	21.7	12.1	5.0	12.6	6.4	
Operating profit margin	27.5	16.1	8.7	21.2	10.0	
Gross profit margin					11.4	
Operating revenue to net operating assets					•••	
Return on net operating assets	***	***		<i>,</i>	***	
Pretax profit to assets	2.0	1.0	0.4	1.1		
Return on capital employed	13.1	7.4	4.6	7.8	0.8	
Return on equity (2)	13.2	7.4	4.6	8.7	5.3 7.4	
Efficiency (ratios)						
Receivable turnover			***			
Inventory turnover				•••		
Liquidity/Solvency (ratios)						
Working capital	•••	***		•••	•••	
Debt to equity	0.27	0.56	2.20	0.82	0.23	
Liabilities to assets	0.90	0.95	0.95	0.95	0.92	
Interest coverage	11.60	4.98	1.43	4.02	8.44	

Distribution of firms by profits/losses	Distribut	ion of	firms	by	profits/losses
---	-----------	--------	-------	----	----------------

	Firms with profits (%)	Firms with losses (%)
Operating profit	89	11
Pretax profit	89	11
Net profit	89	11
Percentage of firms with zero or negative equity(2)		2

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Revenue of \$5 million	ge Firms Financial Performance India and over, Reference Year 1998		an Busines. Page: 293
	143 - Trust and mortgage companies - subsidiaries of banks		
Industry SICC Grouping	6031, 6091		

Balance Sheet Struct	ure for a typical firm (with revenues of \$5 million and over)		
	(11444 - 20,000 - 20,0	%	
Assets		5.9	
Cash		0.8	
Accounts receivable		0.8	
Inventory		0.2	
Capital assets		0.2	
Other assets		7.4	
Total operating ass			
Investments and accord		2.7	
Portfolio investments a	and loans with non-affiliates	89.9	
Total assets		100.0	
Liabilities			
Accounts payable		2.0	
Borrowing:			
Banks		0.0	
Short term paper			
Mortgages			
Bonds			
Other loans		0.0	
Amount owing to affilia	ates	9.7	
Other liabilities (1)		83.8	
Deferred income tax		0.0	
Total liabilities		95.6	
Shareholders' equi	ity		
Share capital		3.5	
Retained earnings		0.6	
Other surplus		0.3	
Total shareholders	s' equity	4.4	
=	reholders' equity	100.0	

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 294

Industry

144 - Consumer and business finance companies

SICC Grouping

6111, 6121

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to	
Number of firms in the group	7570		25%		\$75 million	
Financial ratios		19				
r manciar ratios						
Profitability (percentages)						
Net profit margin	12.8	8.5	3.4	6.0		
Pretax profit margin	24.4	16.7	5.6	11.8		
Operating profit margin	40.6	33.3	25.6	35.3		
Gross profit margin	•••	***	***			
Operating revenue to net operating assets						
Return on net operating assets	•••	***	***		•••	
Pretax profit to assets	3.4	2.3	0.6	1.5	•••	
Return on capital employed	6.4	5.3	4.8	5.4	•••	
Return on equity (2)		11.2		11.2		
Efficiency (ratios)						
Receivable turnover				0		
Inventory turnover					•••	
30 (C. 10	•••	***	***	···	***	
<u>Liquidity/Solvency (ratios)</u>						
Working capital	•••	***	***	•••		
Debt to equity	5.50	7.62	18.74	11.10		
Liabilities to assets	0.85	0.90	0.95	0.92	***	
Interest coverage	1.89	1.45	1.15	1.38	•••	

Distribution	of	firms	by	profits/losses	

	Firms with profits (%)	Firms with losses (%)
Operating profit	100	
Pretax profit	90	10
Net profit	90	10
Percentage of firms with zero or negative equity(2)		

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998	ncial Performance Indicators for Canadian Busin Page : 2
Industry 144 - Consumer and business finance c SICC Grouping 6111, 6121	ompanies
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	2.5
Accounts receivable	14.3
Inventory	*
Capital assets	13.6
Other assets	0.5
Total operating assets	31.0
Investments and accounts with affiliates	17.3
Portfolio investments and loans with non-affiliates	51.8
Total assets	100.0
Liabilities	
Accounts payable	1.9
Borrowing:	
Banks	0.7
Short term paper	37.4
Mortgages	÷
Bonds	46.5
	0.5

Current liabilities - % of total assets		
Current assets · % of total assets		
Total liabilities and shareholders' equity	100.0	
Total shareholders' equity	6.4	
Other surplus	1.7	
Retained earnings	3.5	
Shareholders' equity Share capital	1.2	
,		
Total liabilities	93.6	
Deferred income tax	0.2	
Other liabilities	0.8	
Amount owing to affiliates	5.7	
Other loans	0.5	
Bonds	46.5	
Mortgages	je 1000	
Short term paper	37.4	
Banks	0.7	
Borrowing:		
Accounts payable	1.9	
iabilities		
Total assets	100.0	
Portfolio investments and loans with non-affiliates	100.0	
Investments and accounts with affiliates	51.8	
Total operating assets	17.3	
Other assets	31.0	
Capital assets	0.5	
Inventory	13.6	
Accounts receivable	14.3	
Cash	14.3	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 296

Industry

Pretax profit

Net profit

145 - Finance leasing companies

SICC Grouping

6122

		<u>A</u>	ll firms with re	enue over \$5 million			
	9	Quartile Boundary	(1)	Med	Median		
	Better	Average	Worse	Large Firms	Medium Firms		
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million		
Number of firms in the group		8					
Financial ratios							
Profitability (percentages)							
Net profit margin		11.9	x0•	•••			
Pretax profit margin		18.6	***		***		
Operating profit margin	***	27.9		•••			
Gross profit margin		•••		***			
Operating revenue to net operating assets		13.2					
Return on net operating assets		8.7					
Pretax profit to assets		1.7		***			
Return on capital employed		5.8			***		
Return on equity (2)		200	***	•••			
Efficiency (ratios)							
Receivable turnover		•••	•••				
Inventory turnover			***	***	****		
Liquidity/Solvency (ratios)							
Working capital				•••			
Debt to equity		3.83			***		
Liabilities to assets		0.87		•••	***		
Interest coverage		1.66	•••		•••		
Distribution of firms by profits/losses							
V I		Firms profits					
Operating profit		10	00				

75

75

25

25

12

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business
Revenue of \$5 million and over, Reference Year 1998	Page : 297

%	
%	
%	
%	
1.3	
28.3	
-	
5.6	
35.5	
58.3	
6.2	
100.0	
8.4	
2.3	
31.2	
0.6	
2.9	
0.0	
1.8	
0.1	
-0.2	
47.2	
50.0	
100.0	
-	
	0.3 35.5 58.3 6.2 100.0 8.4 2.3 31.2 0.6 2.9 0.0 1.8 0.1 -0.2 47.2 50.8 2.0

Current liabilities - % of total assets

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 298

Industry

146 - Life insurers

SICC Grouping

6311

		<u>A</u>	All firms with revenue over \$5 million			
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Large Firms	Medium Firm	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group		95				
Financial ratios						
Profitability (percentages)						
Net profit margin	7.6	4.1	0.9	4.2	3.9	
Pretax profit margin	10.3	4.9	1.7	5.1	4.3	
Operating profit margin	10.3	5.7	2.3	6.4	4.5	
Gross profit margin		***		•••		
Operating revenue to net operating assets					•••	
Return on net operating assets		***			***	
Pretax profit to assets	3.3	1.6	0.4	1.4	1.9	
Return on capital employed	10.5	6.6	2.2	7.6	6.1	
Return on equity (2)	11.0	6.5	1.9	7.7	6.0	
Efficiency (ratios)						
Receivable turnover						
Inventory turnover	****	Serv	•••	***		
Liquidity/Solvency (ratios)						
Working capital	•••	***	***	•••	•••	
Debt to equity	0.05	0.05	0.13	0.06	0.05	
Liabilities to assets	0.66	0.79	0.87	0.84	0.72	
Interest coverage	50.00	15.65	2.62	15.65	3.60	

	Firms with profits (%)	Firms with losses (%)
Operating profit	83	17
Pretax profit	83	17
Net profit	81	19
Percentage of firms with zero or negative equity(2)	1	ı

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Cana	dian Business Page : 299
Revenue of \$5 million and over,		1 agc . 255
industry	ife insurers	
SICC Grouping 6311		
Balance Sheet Structure for a ty (with re	pical firm venues of \$5 million and over)	o o
Assets		
Cash		.1
Accounts receivable	2	.7
Inventory		
Capital assets	3	.8
Other assets	0	.4
Total operating assets		.0
Investments and accounts with affilia	ates 12	.4
Portfolio investments and loans with	non-affiliates 79	.6
Total assets	100	.0
Liabilities		
Accounts payable	6	.0
Borrowing:		
Banks	O	.7
Short term paper		8
Mortgages		•
Bonds	0	.9
Other loans	C	.3
Amount owing to affiliates	C	.7
Other liabilities (1)	73	.2
Deferred income tax	-1	.0
Total liabilities	80	.8
Shareholders' equity		
Share capital		.1
Retained earnings		.7
Other surplus		.4
Total shareholders' equity	19	.2
Total liabilities and shareholders' ed	quity 100	.0
Current assets -		÷
Current liabilities	s - % of total assets	-

⁽¹⁾ Other liabilities includes 'Actuarial liability' which represents 67.9% of total liabilities and shareholders' equity

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 300

Industry

Pretax profit

Net profit

147 - Property and casualty insurers

SICC Grouping

6329

	All firms with revenue over \$5 million				
	Quartile Boundary (1)			Med	lian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		171			
Financial ratios					
Profitability (percentages)					
Net profit margin	11.6	5.0	-1.3	4.5	6.8
Pretax profit margin	15.3	6.9	-3.8	6.1	8.2
Operating profit margin	15.3	6.9	-3.2	6.1	7.8
Gross profit margin	***		***	•••	
Operating revenue to net operating assets	***	•••	1947		***
Return on net operating assets	***	***	***		
Pretax profit to assets	5.1	2.6	-1.1	2.7	2.5
Return on capital employed	11.9	4.5	-1.3	6.5	4.3
Return on equity (2)	12.0	4.5	-1.3	6.8	4.1
Efficiency (ratios)					
Receivable turnover		•••			***
Inventory turnover				•••	•••
Liquidity/Solvency (ratios)					
Working capital			•••		
Debt to equity	0.05	0.05	0.11	0.06	0.05
Liabilities to assets	0.50	0.65	0.77	0.74	0.59
Interest coverage	29.95	11.69	2.48	14.28	9.38
Distribution of firms by profits/losses	- All				
			s with Firms w ts (%) losses (
Operating profit			72 28		

72

73

28

27

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Busine
Revenue of \$5 million and over, Reference Year 1998	Page: 3

Revenue of \$5 million and over, Reference Teal 1990	
Industry 147 - Property and casualty insurers	
SICC Grouping 6329	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	2.7
Accounts receivable	13.2
Inventory	·
Capital assets	1.4
Other assets	17.7
Total operating assets	34.9
Investments and accounts with affiliates	1.5
Portfolio investments and loans with non-affiliates	63.6
Total assets	100.0
Liabilities	
Accounts payable	49.7
Borrowing:	
Banks	0.4
Short term paper	-
Mortgages	0.0
Bonds	
Other loans	0.0
Amount owing to affiliates	0.6
Other liabilities (1)	20.7
Deferred income tax	-0.7
Total liabilities	70.7
Shareholders' equity	
Share capital	5.3
Retained earnings	22.9
Other surplus	1.1
Total shareholders' equity	29.3
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	
Current liabilities - % of total assets	- 8

⁽¹⁾ Other liabilities includes 'Unearned premiums' which represents 19.2% of total liabilities and shareholders' equity

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 302

Industry

Net profit

148 - Investment dealers

SICC Grouping

6411

	All firms with revenue over \$5 million				ion	
	Quartile Boundary (1)				Med	lian
	Better	Average		orse	Large Firms	Medium Firms
	Q3	Q2		21	Over \$75 million	\$5 million to
Number of firms in the group	75%	50%	2:	5%		\$75 million
Financial ratios		28				
Profitability (percentages)						
Net profit margin	2.5	-0.2	-6	5.3	0.1	-0.4
Pretax profit margin	4.0	-0.8	-1:	3.8	-3.1	-0.4
Operating profit margin	15.6	-0.1	-1:	3.5	10.9	-0.4
Gross profit margin	•••					
Operating revenue to net operating assets						
Return on net operating assets	***	•••		•		
Pretax profit to assets	1.0	-0.2	-3	.7	-1.0	-0.3
Return on capital employed	25.6	4.1	-5	.6		1.3
Return on equity (2)	16.3	-0.2	-7	.5		-0.7
Efficiency (ratios)						
Receivable turnover	•••	***		20	***	
Inventory turnover			•••	r		
Liquidity/Solvency (ratios)						
Working capital					•••	
Debt to equity	0.05	0.15	1.9			0.13
Liabilities to assets	0.81	0.89	0.9		0.93	0.13
Interest coverage	10.51	0.99	-14.	47	0.24	0.92
Distribution of firms by profits/losses						
			rms with ofits (%)	Firms with losses (%)		
Operating profit			60	40		
Pretax profit			60	40		

60

40

7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business
Revenue of \$5 million and over, Reference Year 1998	Page: 303

ndustry 148 - Investment dealers	
SICC Grouping 6411	
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over)	%
Assets	
Cash	1.3
Accounts receivable	53.8
Inventory	-
Capital assets	0.3
Other assets	0.6
Total operating assets	56.1
Investments and accounts with affiliates	1.0
Portfolio investments and loans with non-affiliates	43.0
Total assets	100.0
Liabilities	
Accounts payable	46.6
Borrowing:	
Banks	4.2
Short term paper	0.6
Mortgages	-
Bonds	0.0
Other loans	1.0
Amount owing to affiliates	6.6
Other liabilities (1)	35.2
Deferred income tax	0.2
Total liabilities	94.6
Shareholders' equity	
Share capital	2.2
Retained earnings	3.2
Other surplus	0.0
Total shareholders' equity	5.4
Total liabilities and shareholders' equity	100.0
Current assets ·% of total assets	-
Current liabilities - % of total assets	-

⁽¹⁾ Other liabilities includes 'Securities sold short' which represents 34.6% of total liabilities and shareholders' equity

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 304

Industry

Net profit

149 - Investment dealers - subsidiaries of banks

SICC Grouping

6411

	All firms with revenue over \$5 million					
	Quartile Boundary (1)			Med	Median	
	Better	Average	Worse	Large Firms	Medium Firms	
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million	
Number of firms in the group	_	8				
Financial ratios						
Profitability (percentages)						
Net profit margin	•••	2.8	***	2.3		
Pretax profit margin		4.1		3.4		
Operating profit margin	•••	15.5	***	13.1		
Gross profit margin		***			100000A	
Operating revenue to net operating assets		***		***		
Return on net operating assets	***	****			•••	
Pretax profit to assets		0.4	***	0.4		
Return on capital employed		7.9		6.3		
Return on equity (2))****	•••		***		
Efficiency (ratios)						
Receivable turnover	•••					
Inventory turnover	•••		•••	***		
Liquidity/Solvency (ratios)						
Working capital		•••	•••			
Debt to equity	•••	5.90		7.24	•••	
Liabilities to assets	***	0.97		0.97	•••	
Interest coverage	***	1.50		1.28		
Distribution of firms by profits/losses						
		Firms v				
Operating profit		60	40			
Pretax profit		60	40			

60

40

25

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 305

ndustry 149 - Investment dealers - subsidiaries of banks	
SICC Grouping 6411	
Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	8
Cash	3.8
Accounts receivable	56.8
Inventory	· ·
Capital assets	0.2
Other assets	0.1
Total operating assets	60.9
Investments and accounts with affiliates	0.9
Portfolio investments and loans with non-affiliates	38.1
Total assets	100.0
	·
Liabilities	
Accounts payable	48.0
Borrowing:	
Banks	10.1
Short term paper	
Mortgages	-
Bonds	<u>*</u>
Other loans	5.1
Amount owing to affiliates	9.8
Other liabilities (1)	25.2
Deferred income tax	-0.1
Total liabilities	98.3
Shareholders' equity	
Share capital	0.8
Retained earnings	0.9
Other surplus	0.0
Total shareholders' equity	1.7
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	
Current liabilities - % of total assets	-

⁽¹⁾ Other liabilities includes 'Securities sold short' which represents 20.2% of total liabilities and shareholders' equity

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 306

Industry

150 - Total finance and insurance industries

		<u>A</u>	All firms with re	evenue over \$5 mill	ion
	Quartile Boundary (1)			Median	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2	Q1	Over \$75 million	\$5 million to
Number of Committee	15%	50%	25%		\$75 million
Number of firms in the group		439			
Financial ratios					
Profitability (percentages)					
Net profit margin	10.9	5.0	0.0	4.9	5.4
Pretax profit margin	15.6	7.7	0.0	7.6	7.8
Operating profit margin	19.5	9.5	1.7	9.8	8.7
Gross profit margin		***	•••		
Operating revenue to net operating assets	•••	***	***	***	
Return on net operating assets		***			•••
Pretax profit to assets	3.3	1.4	0.0	1.4	1.4
Return on capital employed	11.7	5.9	2.0	7.8	5.0
Return on equity (2)	11.9	6.1	0.4	7.9	4.9
Efficiency (ratios)					
Receivable turnover					
Inventory turnover		***	•••	***	
Liquidity/Solvency (ratios)					
Working capital		***	***		***
Debt to equity	0.05	0.22	0.86	0.28	0.11
Liabilities to assets	0.65	0.81	0.92	0.87	0.75
Interest coverage	20.12	3.55	1.18	3.58	3.49

Distribution of firms by profits	/losses
----------------------------------	---------

	Firms with profits (%)	Firms with losses (%)
Operating profit	79	21
Pretax profit	77	23
Net profit	77	23
Percentage of firms with zero or negative equity(2)		1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 307

Industry

150 - Total finance and insurance industries

SICC Grouping	
	for a tunical firm

Balance Sheet Structure for a typical firm		
(with revenues of \$5 million and over)	%	
Assets		
Cash	2.0	
Accounts receivable	6.7	
Inventory	*	
Capital assets	1.7	
Other assets	6.2	
Total operating assets	16.6	
Investments and accounts with affiliates	5.7	
Portfolio investments and loans with non-affiliates	77.8	
Total assets	100.0	
Liabilities		
Accounts payable	14.7	
Borrowing:		
Banks	2.5	
Short term paper	3.1	
Mortgages	0.1	
Bonds	6.4	
Other loans	1.3	
Amount owing to affiliates	5.7	
Other liabilities	49.2	
Deferred income tax	-0.1	
Total liabilities	82.8	
Shareholders' equity		
Share capital	6.7	
Retained earnings	9.9	
Other surplus	0.5	
Total shareholders' equity	17.2	
Total liabilities and shareholders' equity	100.0	
Current assets -% of total assets		
Current liabilities - % of total assets	, -	

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 308

Industry

151 - Total non-financial

	All firms with			evenue over \$5 million	
	Quartile Boundary (1)		1/ 30-30	Median	
	Better Q3	Average	Worse	Large Firms	Medium Firn
	75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		4,789			
Financial ratios					
Profitability (percentages)					
Net profit margin	7.1	2.4	-0.2	2.7	2.3
Pretax profit margin	10.2	3.7	-0.1	4.1	3.3
Operating profit margin	12.2	5.1	1.1	5.4	4.8
Gross profit margin	54.5	30.5	15.3	25.3	35.4
Operating revenue to net operating assets	401.4	207.0	99.7	255.4	185.9
Return on net operating assets	20.6	10.4	3.0	12.9	8.8
Pretax profit to assets	12.2	5.0	-0.1	6.6	4.0
Return on capital employed	15.3	8.4	3.0	9.5	7.5
Return on equity (2)	23.0	11.4	2.5	12.8	10.0
Efficiency (ratios)					
Receivable turnover	14.92	7.56	4.76	8.38	7.06
Inventory turnover	13.47	5.99	3.31	6.52	5.51
Liquidity/Solvency (ratios)					
Working capital	2.35	1.44	0.96	1.42	1.44
Debt to equity	0.12	0.67	2.05	0.71	0.65
Liabilities to assets	0.43	0.66	0.85	0.62	0.69
Interest coverage	10.99	3.20	0.89	4.61	2.54

	Firms with profits (%)	Firms with losses (%)
Operating profit	81	19
Pretax profit	75	25
Net profit	74	26
Percentage of firms with zero or negative equity(2)	1	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium	and	Large	Firms
--------	-----	-------	--------------

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 309

151 - Total non-financial Industry **SICC Grouping** Balance Sheet Structure for a typical firm (with revenues of \$5 million and over) % **Assets** 3.4 Cash 12.7 Accounts receivable 9.8 Inventory 42.8 Capital assets 7.9 Other assets 76.7 Total operating assets 21.7 Investments and accounts with affiliates 1.6 Portfolio investments and loans with non-affiliates 100.0 Total assets Liabilities Accounts payable 12.9 Borrowing: 9.3 Banks 3.4 Short term paper 2.3 Mortgages 11.2 Bonds 3.1 Other loans 10.2 Amount owing to affiliates 4.9 Other liabilities 3.4 Deferred income tax 60.7 Total liabilities

Shareholders' equity

Share capital	23.6
Retained earnings	12.6
Other surplus	3.2

Total shareholders' equity		39.3
----------------------------	--	------

Total liabilities and shareholders' equity	100.0
701117111111111111111111111111111111111	

Current assets · % of total assets	26.6
Current liabilities - % of total assets	21.8

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 310

Industry

152 - Total mining

	All firms with revenue over \$5 million				
		Quartile Boundar	5 (SAN)	Med	lian
	Better O3	Average Q2	Worse	Large Firms	Medium Firm
	75%	50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		198			
Financial ratios					
Den Carl Man					
Profitability (percentages)					
Net profit margin	10.1	3.8	-12.4	3.4	4.1
Pretax profit margin	15.7	5.0	-15.9	3.9	5.0
Operating profit margin	20.8	10.4	-4.8	9.4	10.6
Gross profit margin	79.3	58.6	40.5	67.7	56.2
Operating revenue to net operating assets	71.3	34.7	24.2	35.8	34.5
Return on net operating assets	12.9	3.5	-1.6	4.0	3.3
Pretax profit to assets	5.3	1.2	-3.9	2.2	1.0
Return on capital employed	8.4	3.1	-0.1	4.7	2.6
Return on equity (2)	8.8	2.0	-7.0	3.7	1.6
Efficiency (ratios)					
Receivable turnover	9.58	5.65	3.88	6.75	5.37
Inventory turnover	21.86	14.31	3.92	8.88	16.48
Liquidity/Solvency (ratios)					
Working capital	2.36	1.13	0.63	1.08	1.22
Debt to equity	0.21	0.61	1.15	0.60	0.62
Liabilities to assets	0.33	0.51	0.62	0.51	0.51
Interest coverage	6.24	1.54	-0.59	2.05	1.21
Distribution of firms by profits/losses					

Distribution	of	firms	by	profits	losses
--------------	----	-------	----	---------	--------

, ,	Firms with profits (%)	Firms with losses (%)
Operating profit	71	29
Pretax profit	61	39
Net profit	61	39
Percentage of firms with zero or negative equity(2)		4

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 311

Industry

152 - Total mining

Balance Sheet Structure	for a typical firm	
	(with revenues of \$5 million and over)	%
Assets		
Cash		2.2
Accounts receivable		5.7
Inventory		1.7
Capital assets		61.6
Other assets		1.9
Total operating assets		73.1
Investments and accounts	with affiliates	25.9
Portfolio investments and lo	ans with non-affiliates	1.0
Total assets		100.0
Liabilities		
Accounts payable		5.4
Borrowing:		
Banks		9.5
Short term paper		8.4
Mortgages		0.2
Bonds		12.0
Other loans		1.4
Amount owing to affiliates		8.2
Other liabilities		2.3
Deferred income tax		7.5
Total liabilities		54.9
Shareholders' equity		
Share capital		28.5
Retained earnings		12.0
Other surplus		4.6
Total shareholders' eq	uity	45.1
Total liabilities and shareho	lders' equity	100.0
Current	assets -% of total assets	10.6
Current	iabilities - % of total assets	11.2

Medium and	Large Firms
------------	-------------

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 312

Industry

153 - Total manufacturing

		A	ll firms with re	evenue over \$5 mill	ion
		Quartile Boundar		Med	
	Better	Average	Worse	Large Firms	Medium Firn
	Q3	Q2	Q1	Over \$75 million	\$5 million to
Number of Gung in the	75%	50%	25%		\$75 million
Number of firms in the group Financial ratios		1,876			
r manciai ratios					
Profitability (percentages)					
Net profit margin	7.7	3.7	0.5	4.1	3.3
Pretax profit margin	11.5	5.6	1.0	6.0	5.1
Operating profit margin	12.5	6.6	2.1	7.1	6.1
Gross profit margin	53.3	29.4	16.7	25.7	31.8
Operating revenue to net operating assets	304.5	199.9	132.5	211.1	191.2
Return on net operating assets	24.0	12.6	4.9	15.1	10.9
Pretax profit to assets	15.3	7.2	1.4	7.8	6.0
Return on capital employed	16.0	9.3	3.7	10.2	8.4
Return on equity (2)	21.6	12.1	3.6	13.3	10.9
Efficiency (ratios)					
Receivable turnover	10.00	6.67	4.53	7.71	6.04
Inventory turnover	8.83	5.50	3.23	6.15	4.69
Liquidity/Solvency (ratios)					
Working capital	2.65	1.68	1.17	1.54	1.81
Debt to equity	0.15	0.54	1.38	0.58	0.52
Liabilities to assets	0.35	0.55	0.76	0.56	0.54
Interest coverage	16.12	5.18	1.42	6.04	4.19

	Firms with profits (%)	Firms with losses (%)
Operating profit	85	15
Pretax profit	80	20
Net profit	78	22
Percentage of firms with zero or negative equity(2)		7

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business
Revenue of \$5 million and over, Reference Year 1998	Page: 313

Industry

153 - Total manufacturing

Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	3.3
Accounts receivable	14.7
Inventory	11.8
Capital assets	35.7
Other assets	9.0
Total operating assets	74.6
Investments and accounts with affiliates	24.0
Portfolio investments and loans with non-affiliates	1.4
Total assets	100.0
Liabilities	
Accounts payable	14.6
Borrowing:	
Banks	9.1
Short term paper	2.0
Mortgages	0.6
Bonds	7.1
Other loans	2.8
Amount owing to affiliates	10.3
Other liabilities	4.9
Deferred income tax	3.8
Total liabilities	55.3
Shareholders' equity	
Share capital	24.3
Retained earnings	17.6
Other surplus	2.8
Total shareholders' equity	44.7
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	32.6
Current liabilities - % of total assets	23.1

Medium and Large Firm	Medium	and	Large	Firms
-----------------------	--------	-----	-------	--------------

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 314

Industry

154 - Total construction and real estate

	All firms with revenue over \$5 million				
		Quartile Boundar	y (1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1	Over \$75 million	\$5 million to
Nivershore of Circuit Ale	1570		25%		\$75 million
Number of firms in the group Financial ratios		443			
rmanciai ratios					
Profitability (percentages)					
Net profit margin	13.1	4.1	-0.5	2.5	4.7
Pretax profit margin	20.9	5.9	-0.8	4.9	6.0
Operating profit margin	39.7	11.4	2.1	5.9	16.8
Gross profit margin	84.1	32.5	14.8	18.4	46.1
Operating revenue to net operating assets	265.6	61.9	21.0	340.1	45.3
Return on net operating assets	15.9	9.2	4.0	10.0	8.9
Pretax profit to assets	8.9	3.8	-0.3	4.7	3.6
Return on capital employed	13.4	8.4	4.7	8.8	8.3
Return on equity (2)	23.9	8.6	3.0	10.5	8.4
Efficiency (ratios)					. 55565
Receivable turnover	27.08	8.99	4.13	7.54	9.42
Inventory turnover	26.19	9.27	1.08	14.97	4.15
Liquidity/Solvency (ratios)					
Working capital	•••	0.75	***		•••
Debt to equity	0.05	1.05	3.04	0.83	1.05
Liabilities to assets	0.60	0.78	0.95	0.75	0.79
Interest coverage	4.15	1.88	0.92	3.47	1.75
Distribution of firms by profits/losses		<u>Firms</u>			

	Firms with profits (%)	Firms with losses (%)
Operating profit	85	15
Pretax profit	74	26
Net profit	74	26
Percentage of firms with zero or negative equity(2)	1	9

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium	and	Large	Firms	
TATORETCHET	GOWW CO.	B-		

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 315

Industry

154 - Total construction and real estate

Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	2.3
Accounts receivable	6.8
Inventory	8.1
Capital assets	56.3
Other assets	3.8
Total operating assets	77.3
Investments and accounts with affiliates	19.9
Portfolio investments and loans with non-affiliates	2.7
Total assets	100.0
Liabilities	
Accounts payable	7.6
Borrowing:	
Banks	10.0
Short term paper	1.2
Mortgages	23.0
Bonds	8.5
Other loans	2.4
Amount owing to affiliates	15.4
Other liabilities	5.8
Deferred income tax	2.5
Total liabilities	76.4
Shareholders' equity	
Share capital	21.6
Retained earnings	-0.9
Other surplus	2.9
Total shareholders' equity	23.6
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	0.3
Current liabilities - % of total assets	0.4

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 316

Industry

155 - Total transportation, storage, communications and utilities

	All firms with revenue over \$5 million			ion	
		Quartile Boundar	y (1)	Med	lian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3	Q2	Q1	Over \$75 million	\$5 million to
	75%	50%	25%		\$75 million
Number of firms in the group		356			707.5340
Financial ratios					
Profitability (percentages)					
Net profit margin	9.8	3.3	0.2	3.8	3.2
Pretax profit margin	13.9	5.9	0.2	7.1	4.5
Operating profit margin	19.0	8.6	1.6	9.0	8.2
Gross profit margin	•••	***	•••	172	***
Operating revenue to net operating assets	363.3	126.3	67.7	129.6	122.7
Return on net operating assets	18.0	9.9	4.0	10.0	9.6
Pretax profit to assets	11.2	5.0	0.3	4.9	5.0
Return on capital employed	13.8	8.8	4.0	8.1	10.1
Return on equity (2)	19.9	11.5	3.1	10.1	12.4
Efficiency (ratios)					
Receivable turnover	12.36	8.01	5.20	8.45	7.56
Inventory turnover	***	***			
Liquidity/Solvency (ratios)				3223	****
Working capital	1.61	1.12	0.65	1.05	1.14
Debt to equity	0.29	1.03	2.13	0.97	1.05
Liabilities to assets	0.50	0.69	0.87	0.63	0.71
Interest coverage	7.32	2.80	1.11	2.59	2.99

Distribution	of firms	by	profits/	losses
--------------	----------	----	----------	--------

	Firms with profits (%)	Firms with losses (%)
Operating profit	85	15
Pretax profit	78	22
Net profit	77	23
Percentage of firms with zero or negative equity(2)	g)

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 317

Industry

155 - Total transportation, storage, communications and utilities

Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	3.3
Accounts receivable	8.3
Inventory	2.8
Capital assets	56.8
Other assets	9.3
Total operating assets	80.5
Investments and accounts with affiliates	17.8
Portfolio investments and loans with non-affiliates	1.7
Total assets	100.0
Liabilities	
Accounts payable	9.4
Borrowing:	
Banks	8.3
Short term paper	3.5
Mortgages	0.3
Bonds	27.9
Other loans	3.8
Amount owing to affiliates	6.8
Other liabilities	5.5
Deferred income tax	1.3
Total liabilities	66.9
Shareholders' equity	
Share capital	22.5
Retained earnings	6.9
Other surplus	3.8
Total shareholders' equity	33.1
Total liabilities and shareholders' equity	100.0
Current assets · % of total assets	16.0
Current liabilities - % of total assets	19.9

Medium	and	Large	Firms
--------	-----	-------	--------------

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 318

Industry

156 - Total wholesale trade

		<u>A</u>	ll firms with re	evenue over \$5 mill	ion
		Quartile Boundar	y (1)	Med	ian
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group	*	661			475 minion
Financial ratios					
Profitability (percentages)					
Net profit margin	3.4	1.3	-0.3	1.2	1.4
Pretax profit margin	5.6	2.0	-0.2	1.8	2.1
Operating profit margin	6.1	2.5	0.2	2.1	2.8
Gross profit margin	39.1	20.9	11.1	18.5	23.0
Operating revenue to net operating assets	915.3	413.9	233.8	591.8	329.4
Return on net operating assets	25.6	11.7	1.3	12.5	10.5
Pretax profit to assets	12.1	5.8	-0.2	5.9	4.9
Return on capital employed	18.1	8.3	1.6	9.3	7.5
Return on equity (2)	26.0	12.6	2.5	13.1	12.5
Efficiency (ratios)					
Receivable turnover	13.23	7.42	4.86	9.89	6.75
Inventory turnover	16.44	6.23	3.70	7.77	5.49
Liquidity/Solvency (ratios)					
Working capital	2.13	1.47	1.08	1.42	1.49
Debt to equity	0.10	0.76	2.34	0.96	0.56
Liabilities to assets	0.45	0.72	0.86	0.71	0.72
Interest coverage	11.75	3.96	0.78	3.86	3.92

Distribu	ition of	firme	hy nr	ofits/losses
LI IDLI INI	ILIVII VI		LIV DI	DILLA HINNEY

	Firms with profits (%)	Firms with losses (%)
Operating profit	77	23
Pretax profit	74	26
Net profit	73	27
Percentage of firms with zero or negative equity(2)	1	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms	Financial Performance Indicators for Canadian Business
Payanue of \$5 million and over Reference Year 1998	Page: 319

Page: 319

Industry

156 - Total wholesale trade

salance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	4.2
Accounts receivable	26.5
Inventory	23.5
Capital assets	18.8
Other assets	5.6
Total operating assets	78.7
Investments and accounts with affiliates	19.8
Portfolio investments and loans with non-affiliates	1.6
Total assets	100.0
Liabilities	
Accounts payable	25.3
Borrowing:	
Banks	11.2
Short term paper	3.0
Mortgages	1.8
Bonds	3.7
Other loans	1.7
Amount owing to affiliates	13.0
Other liabilities	5.1
Deferred income tax	0.3
Total liabilities	65.1
Shareholders' equity	
Share capital	16.4
Retained earnings	15.7
Other surplus	2.8
Total shareholders' equity	34.9
Total liabilities and shareholders' equity	100.0
Current assets -% of total assets	55.5
Current liabilities - % of total assets	41.2

Medium and Large Firms	Medium	and	Large	Firms
------------------------	--------	-----	-------	-------

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 320

Industry

157 - Total retail trade

		<u>A</u>	All firms with re	evenue over \$5 mill	ion
		Quartile Boundary (1)		Median	
	Better	Average	Worse	Large Firms	Medium Firms
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to
Number of firms in the group	1370	333	25%		\$75 million
Financial ratios		333			
Profitability (percentages)					
Net profit margin	1.9	0.9	0.0	1.2	0.5
Pretax profit margin	2.6	0.9	0.2	1.8	0.7
Operating profit margin	3.2	1.9	0.9	2.5	1.7
Gross profit margin	38.5	13.1	9.9	21.3	12.3
Operating revenue to net operating assets	643.9	402.3	280.6	464.0	302.9
Return on net operating assets	14.8	6.6	3.6	13.1	5.6
Pretax profit to assets	7.3	3.4	0.4	6.4	2.0
Return on capital employed	13.5	7.0	4.0	9.6	5.8
Return on equity (2)	29.1	14.9	4.5	15.7	14.2
Efficiency (ratios)					
Receivable turnover	30.00	30.00	18.51	30.00	30.00
Inventory turnover	7.38	5.26	3.82	6.44	4.82
Liquidity/Solvency (ratios)					
Working capital	1.71	1.13	0.90	1.28	1.10
Debt to equity	0.28	2.58	5.74	0.91	3.91
Liabilities to assets	0.71	0.83	0.91	0.77	0.85
Interest coverage	4.92	2.40	1.14	3.62	2.27
Distribution of firms by profits/losses					
	*	<u>Firms</u> profit	s with Firms w losses (
Operating profit		8	35 15		

	Firms with profits (%)	Firms with losses (%)
Operating profit	85	15
Pretax profit	78	22
Net profit	77	23
Percentage of firms with zero or negative equity(2)	1	1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 321

Industry

157 - Total retail trade

Balance Sheet Structure for a typical firm	
(with revenues of \$5 million and over)	%
Assets	
Cash	5.9
Accounts receivable	6.3
Inventory	35.5
Capital assets	33.5
Other assets	7.3
Total operating assets	88.5
Investments and accounts with affiliates	11.1
Portfolio investments and loans with non-affiliates	0.4
Total assets	100.0
Liabilities	
Accounts payable	24.1
Borrowing:	
Banks	11.3
Short term paper	4.4
Mortgages	1.2
Bonds	10.8
Other loans	7.8
Amount owing to affiliates	4.8
Other liabilities	2.9
Deferred income tax	0.4
Total liabilities	67.7
Shareholders' equity	
Share capital	19.2
Retained earnings	11.7
Other surplus	1.4
Total shareholders' equity	32.3
Total liabilities and shareholders' equity	100.0
Current assets - % of total assets	49.5
Current liabilities - % of total assets	43.4

Financial Performance Indicators for Canadian Business

Revenue of \$5 million and over, Reference Year 1998

Page: 322

Industry

158 - Total services

		<u>A</u>	all firms with re	evenue over \$5 mill	ion
		Quartile Boundar		Med	lian
	Better	Average	Worse	Large Firms	Medium Firm
	Q3 75%	Q2 50%	Q1 25%	Over \$75 million	\$5 million to \$75 million
Number of firms in the group		531			Ψ73 IIIIIIOII
Financial ratios					
Profitability (percentages)					
Net profit margin	6.5	1.7	-5.4	3.3	0.7
Pretax profit margin	10.2	2.7	-6.8	6.0	1.5
Operating profit margin	13.1	6.2	-2.7	6.4	4.9
Gross profit margin	***		•••	***	
Operating revenue to net operating assets	308.5	114.3	59.4	189.0	95.3
Return on net operating assets	14.6	5.9	-5.5	10.9	5.0
Pretax profit to assets	9.0	2.4	-4.7	5.3	1.3
Return on capital employed	15.4	6.9	0.1	7.8	6.8
Return on equity (2)	23.9	8.2	0.3	10.2	7.0
Efficiency (ratios)					
Receivable turnover	21.09	8.88	4.19	7.57	9.08
Inventory turnover					
Liquidity/Solvency (ratios)					
Working capital	2.08	1.08	0.50	1.27	1.02
Debt to equity	0.05	0.30	1.85	0.87	0.18
Liabilities to assets	0.49	0.79	1.05	0.69	0.83
	6.40	1.80	-0.55	4.11	1.41

	Firms with profits (%)	Firms with losses (%)
Operating profit	70	30
Pretax profit	61	39
Net profit	62	38
Percentage of firms with zero or negative equity(2)	2	.1

⁽¹⁾ Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

⁽²⁾ Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Medium and Large Firms Revenue of \$5 million and over, Reference Year 1998	Financial Performance Indicators for Canadia	an Business Page : 323
Industry 158 - Total services SICC Grouping		
Balance Sheet Structure for a typical firm (with revenues of \$5 million and over	r) %	
Assets		
Cash	6.1	
Accounts receivable	13.9	
Inventory	3.1	
Capital assets	37.9	
Other assets	13.5	
Total operating assets	74.4	
Investments and accounts with affiliates	22.7	
Portfolio investments and loans with non-affiliates	2.9	
Total assets	100.0	
Liabilities		
Accounts payable	. 11.2	
Borrowing:		
Banks	10.2	
Short term paper	2.2	
Mortgages	4.7	
Bonds	3.8	
Other loans	5.5	
Amount owing to affiliates	17.2	
Other liabilities	8.2	
Deferred income tax	3.6	
Total liabilities	66.7	
Shareholders' equity		
Share capital	27.1	
Retained earnings	2.3	
Other surplus	3.8	
Total shareholders' equity	33.3	
Total liabilities and shareholders' equity	100.0	
Current assets ·% of total assets	25.2	

22.4

Current liabilities - % of total assets



STATISTICS CANADA LIBRARY
BIBLIOTHEQUE STATISTIQUE CANADA

1010294761

Ca 0.05

ACCO

	WHITE BLANC