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# **IMPORT PROFILE**

## **Investment Opportunities**

SKI BOOTS

Pub. No: 46-86

February 1986



Government of Canada

Regional Industrial Expansion

Gouvernement du Canada

Expansion industrielle régionale



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#### SKI BOOTS

Pub. No: 46-86 February 1986

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OR

The nearest DRIE Regional Office. These offices are listed on the last page of this publication.

#### REFERENCE SOURCES

Department of Regional Industrial Expansion, Statistics Canada, Revenue Canada and Supply and Services Canada

#### **EXPLANATORY NOTES**

#### **Valuation**

Imports are generally recorded at the values established for customs duty purposes according to the provisions of the Customs Act. Customs values are identical to selling prices for most transactions between non-affiliated firms, but customs values exceed selling prices for many transactions between affiliated firms. All values are reported in Canadian dollars and do not include duty.

#### Average Growth Rate

Growth rates are calculated on the basis of annual compounding.

#### Rounding -

Due to rounding, sum of figures may not equal total.

#### PUB. NO: 46-86 IMPORT COMMODITY CODE - 798-93

#### CANADIAN MARKET OPPORTUNITIES - IMPORT PROFILE

#### SKI BOOTS

This report is one of a continuing series designed to increase business awareness of the potential existing for domestic production and to stimulate Canadian business to further explore potential opportunities in both the Canadian and export markets. It is important to emphasize that this report does not attempt any assessment as to the feasibility of manufacturing or competing in a particular market and should be treated as an indicator or starting point for the manufacturer or entrepreneur.

This report examines imports of both downhill and cross-country ski boots for men, women and children. It includes those made of leather and those made of other materials. The report also includes some comparative data on ski imports and is organized as follows:

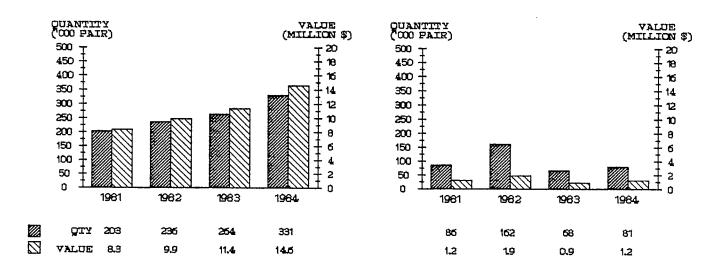
Downhill Ski Boots	3, 4-6, 14
Cross-Country Ski Boots	3, 7-9, 15
Aggregated Data (both types)	10-11
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#### IMPORT TRENDS: OVERVIEW

#### DOWNHILL SKI BOOTS

#### CROSS-COUNTRY SKI BOOTS

Pages

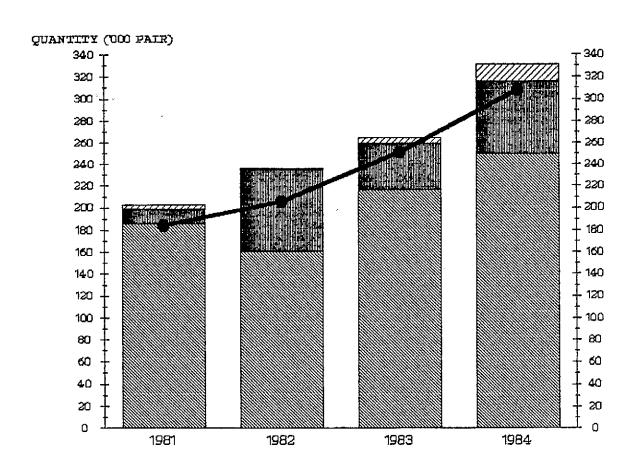


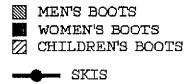
Imports of downhill ski boots reached 331 000 pairs with a value of \$14.5 million in 1984. Growth has been steady since 1981 at annual rates near 20 per cent.

Cross-country ski boots have had smaller imports, and in 1984 there were 81 000 pairs imported with a value of \$1.2 million. Following indications of high demand in 1981, the market was overloaded with imports in 1982 so unit prices dropped and the stock carry-over, coupled with winter weather unsuitable for cross-country skiing, contributed to the reduction in imports in 1983.

#### IMPORT DATA TRENDS

#### DOWNHILL SKI BOOTS AND SKIS





## IMPORTS OF DOWNHILL SKI BOOTS BY TYPE AND MATERIAL COMPARED WITH IMPORTS OF DOWNHILL SKIS

DOWNHILL SKI BOO	TS BY TYPE				
	ż	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>
MEN'S	Quantity (000 Pair)	185.9	161.1	216.0	249.1
FILM 3	Value (\$000)	7 570	7 047	9 464	11 122
	Unit Price (\$ Per Pair)	40.70	43.73	43.82	44.65
WOMEN'S	Quantity (000 Pair)	13.3	74.0	43.0	67.0
	Value (\$DOO)	656	2 821	1 713	3 218
	Unit Price (\$ Per Pair)	49.45	38.12	39.80	48.05
CHILDREN'S	Quantity (000 Pair)	3.3	1.0	5.0	14.9
	Value (\$000)	90	1	181	21 <del>9</del>
	Unit Price (\$ Per Pair)	27.12	32.15	36.46	14.6B
TOTAL	Quantity (000 Pair)	202.5	236.1	264.0	331.0
	Value (\$000)	8 316	9 899	11 358	14 559
	Unit Price (\$ Per Pair)	41.07	41.93	43.02	43.98
DOWNHILL SKI BOO	TS BY MATERIAL	-			
LEATHER	Quantity (000 Pair)	23.7	34.0	7.4	4.4
	Value (\$000)	1 078	1 290	224	201
	Unit Price (\$ Per Pair)	45.44	37.93	30.44	46.06
OTHER	Quantity (000 Pair)	17B.B	202.1	256.6	326.6
	Value (\$000)	7 238	8 609	11 134	14 358
	Unit Price (\$ Per Pair)	40.47	42.60	43.39	43.96
TOTAL	Quantity (000 Pair)	202.5	236.1	264.0	331.0
	Value (\$000)	8 316	9 899	11 358	14 559
	Unit Price (\$ Per Pair)	41.07	41.93	43.02	43.98
DOWNHILL SKIS	Quantity (000 Pair)	184.1	205.6	250.6	308.3

#### DOWNHILL SKI BOOTS

Between 1981 and 1984 men's downhill ski boots were the major type imported into Canada (75 per cent of the total quantity and 76 per cent of the total value in 1984).

Unit prices of all types of downhill ski boots remained relatively steady between 1981 and 1984, ranging from \$41 to \$44 per pair.

The import market share of boots made of leather dropped from 34 000 pairs in 1982 to under 8 00D pairs in 1983 and 1984. Conversely, imports of boots made of materials other than leather (principally plastic and polyurethane foam compounds) have increased substantially from 179 000 pairs in 1981 to 327 000 pairs in 1984, as consumer preferences have changed to favour man-made materials.

#### DOWNHILL SKIS

Quantities of downhill skis imported between 1981 and 1984 closely followed those of downhill ski boots.

NOTE: For further information on imports of downhill ski boots, see Appendix A, page 14.

#### IMPORTS BY MAJOR FOREIGN COUNTRY OF EXPORT

#### DOWNHILL SKI BOOTS

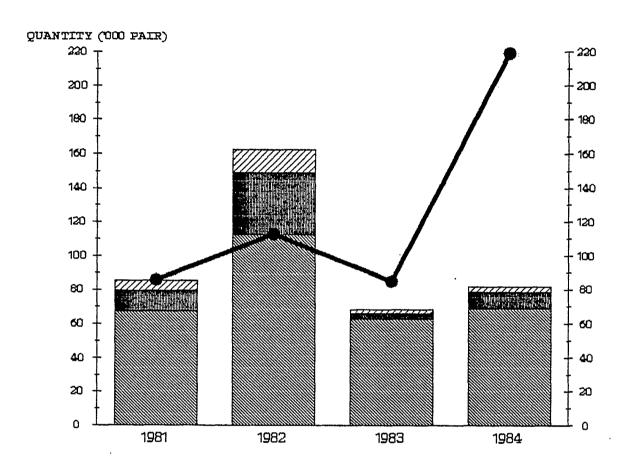
Foreign Country of Export	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	Unit Price 1984	Average Annual Growth Rate 1981-1984	Per cent Change 1983-1984	Imp	onth forts to Oct. 1985
ITALY:									
Quantity (Pair)	136 653	155 785	168/493	213 302		16	27	193 132	194 015
Value (\$000)	5 013	5 746	6 626	7 703	36	15	16	6 989	6 210
FRANCE									
Quantity (Pair)	27 465	32 704	49 813	64 689		33	30	55 574	85 699
Value (\$000)	1 530	2 077	2 510	3 858	60	36	54	3 246	5 391
AUSTRIA									
Quantity (Pair)	20 037	17 505	20 156	27 959		12	39	26 773	25 453
Value (\$000)	841	954	1 063	1 575	56.	23	48	1 496	1 674
SWITZERLAND									
Quantity (Pair)	5 876	9 355	17 728	15 488		38	-13	13 748	18 305
Value (\$000)	346	498	813	1 010	65	43	24	884	1 248
UNITED STATES									
Quantity (Pair)	7 246	3 476	2 233	2 189		-33	-2	1 899	2 191
Value (\$000)	357	273	117	143	65	-26	22	119	143
OTHER									
Quantity (Pair)	5 289	17 278	5 537	7 344		12	33	6 221	3 952
Value (\$000)	229	351	229	270	37	6	18	196	110
			· · · · · · · · · · · · · · · · · · ·						
TOTAL	202 566	226 102	262 262	220 071		10	25	207 247	220 615
Quantity (Pair) Value (\$000)	202 566 8 316	236 103 9 899	263 960 11 358	330 971 14 559		18 21	25 28	297 347 12 930	329 615 14 776
value (\$000)	8 310	פנט נ	11 358	14 559		۷۱	28	12 930	14 //6
UNIT PRICE									
(\$ Per Pair)	41	42	43	44					

Italy has consistently been the major exporter of downhill ski boots to Canada, accounting for 64 per cent of the quantity and 53 per cent of the total value of imports in 1984, followed by France with 20 and 26 per cent respectively.

The average unit price in 1984 was \$44 per pair. Italy, with a low average unit price of \$36, achieved very high quantities and over half the value in 1984. High brand name recognition has contributed to the high unit prices and quantities of downhill ski boots imported from France (\$60 per pair) and Switzerland (\$65 per pair). Growth rates from these last two countries have been exceptionally high.

#### IMPORT DATA TRENDS

#### CROSS-COUNTRY SKI BOOTS AND SKIS



MEN'S BOOTS
WOMEN'S BOOTS
CHILDREN'S BOOTS

SKIS

## IMPORTS OF CROSS-COUNTRY SKI 800TS 8Y TYPE AND MATERIAL COMPARED WITH IMPORTS OF CROSS-COUNTRY SKIS

CROSS-COUNTRY SKI 800T	S 8Y TYPE				
		<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>
MEN'S	Quantity (000 Pair)	67.6	112.5	62.7	68.8
	Value (\$000)	936	1 374	846	1 020
	Unit Price (\$ Per Pair)	13.85	12.22	13.50	14.83
WOMEN!S	Quantity (000 Pair)	11.8	36.5	3.5	9.6
	Value (\$000)	187 🕆	391	70	109
	Unit Price (\$:Per Pair)	15.78	10.72	20.17	11.38
CHILDREN'S	Quantity (000 Pair)	6.1	13.2	2.1	3.0
	Value (\$000)	93	97	24	21
	Unit Price (\$ Per Pair)	15.20	7.33	11.43	6.89
TOTAL	Quantity (000 Pair)	85.5	162.2	68.3	81.4
	Value (\$000)	1 216	1 862	940	1 150
	Unit Price (\$ Per Pair)	14.22	11.48	13.78	14.13
CROSS-COUNTRY SKI 800T	S 8Y MATERIAL				
LEATHER.	Quantity (000 Pair)	56.7	132.5	60.0	60.0
	Value (\$000)	664	1 552	774	917
	Unit Price (\$ Per Pair)	11.72	11.71	12.89	15.29
OTHER	Quantity (000 Pair)	28.9	29.6	8.2	21.4
	Value (\$000)	552	310	166	233
	Unit Price (\$ Per Pair)	19.12	10.46	20.32	10.88
TOTAL	Quantity (000 Pair)	85.5	162.2	68.3	81.4
	Value (\$000)	1 216	1 862	940	1 150
	Unit Price (\$ Per Pair)	14.22	11.48	13.78	14.13
CROSS-COUNTRY SKIS	Quantity (000 Pair)	85.7	113.0	84.6	219.3

#### CROSS-COUNTRY SKI BOOTS

Between 1981 and 1984 men's cross-country ski boots were the main type imported into Canada (85 per cent of the total quantity and 89 per cent of the total value in 1984).

Unit prices of all types of cross-country ski boots were stable in 1981, 1983% and 1984 at \$14 per pair. However, the average price in 1982 was \$11.50 per pair due to the exceedingly high volume.

Boots made of leather have accounted for the bulk of the import market in all years, ranging from 65 per cent of the total quantity in 1981 to 88 per cent in 1983.

#### CROSS-COUNTRY SKIS

Quantities of cross-country skis imported between 1981 and 1983 generally paralleled imports of cross-country ski boots. However, in 1984 the volume of skis imported was almost three times that of boots. This increase was due to an influx of low-priced skis from Europe.

NOTE: For further information on imports of cross-country ski boots, see Appendix B, page 15.

## IMPORTS BY MAJOR FOREIGN COUNTRY OF EXPORT CROSS-COUNTRY SKI BOOTS

Foreign Country of Export	1981	<u>1982</u>	<u>1983</u>	<u>1984</u>	Unit Price 1984 \$	Average Annual Growth Rate 1981-1984	Per cent Change 1983-1984	Imp	ionth ports to Oct. 1985
ITALY									
Quantity (Pair)	19 317	93 374	24 782	27 046		12	9	24 496	21 637
Value (\$000)	300	1 057	391	511	19	19	31	455	467
CZECHOSLOVAKIA									
Quantity (Pair)	18 698	34 586	18 770	27 460		14	46	22 420	26 805
Value (\$000)	160	292	154	214	8	10	39	164	213
YUGOSLAVIA									
Quantity (Pair)	8 315	12 561	6 885	11 597		12	68	11 366	9 388
Value (\$000)	199	121	80	171	15	5	114	169	119
FINLAND					-				
Quantity (Pair)	95	247	1 450	3 201		223	121	2 851	1 037
Value (\$000)	3	4	42	76	24	194	81	67	32
UNITED STATES									
Quantity (Pair)	19 619	7 584	2 328	2 751		-48	18	717	8 851
Value (\$000)	227	103	80	66	24	-34	-18	16	186
OTHER									
Quantity (Pair)	19 485	13 815	14 001	9 348		-22	-33	7 943	12 966
Value (\$000)	327	285	193	112	12	-30	-42	84	250
		***************************************	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·					
TOTAL	05 500	160 167	60 016	01 400			10		
Quantity (Pair) Value (\$000)	85 529 1 216	162 167 1 862	68 216	81 403		-2 2	19	69 793	80 684
value (\$000)	1 210	1 002	940	1 150		-2	22	955	1 267
UNIT PRICE									
(\$ Per Pair)	14	11	14	14					
•									

Italy and Czechoslovakia have consistently been the major exporters to Canada. Italy accounted for 33 per cent of the quantity and 44 per cent of the total value of imports in 1984. Czechoslovakia exported slightly more pairs than Italy in 1984, but at much lower prices (\$8 per pair compared to \$19 from Italy), so its share of value was only 19 per cent.

The average unit price remained steady between 1981 and 1984 at \$14 per pair, with the exception of 1982 when the large influx of low-priced cross-country ski boots was accompanied by unit prices averaging only \$11 per pair.

### IMPORT MARKET CONCENTRATION (1) (BY % OF TOTAL 1984 VALUE)

Top 5	Top 10	Top 15	Top 20
<u>Importers</u>	<u>Importers</u>	<u>Importers</u>	<u>Importers</u>
69	87	94	97

The 10 top importers accounted for 87 per cent of the total imports for 1984. Of these 10 firms six were located in Québec and nine were classified as wholesalers of sporting and recreational goods and supplies.

NOTE: "Top importers" are the known importers with the largest imports by value in 1984.

## TYPE AND LOCATION OF THE 20 TOP KNOWN IMPORTERS - 1984 (1) (97% OF TOTAL IMPORT VALUE)

	WHOLES No. of Importer	ALERS Value s (\$000)	OTHE No. of Importer:	Value	TOT No. of Importer	Value s (\$000)
Québec	9	12 040	1	258	10	12 298
Ontario	7114	1 0554	3	945	10#	0.000#
Western Provinces	7*	1 955*	-	-	10*	2 900*
Atlantic Provinces	-	-	-	-	_	-
TOTAL	16	13 995	4	1 203	20	15 198
Per cent of 1984 Total Value		89%		8%		97%

<sup>\*</sup> Ontario and Western Provinces aggregrated to preserve confidentiality.

There were approximately 45 known importers of ski boots during 1984. The top 20 known importers accounted for 97 per cent or \$15.2 million of the total imports. Of these 20 importers, 16 were wholesalers of sporting and recreational goods and supplies, whose total imports represented 89 per cent of the import total. The 10 Québec importers accounted for 78 per cent of the total imports. Most of the significant importers handled both downhill and cross-country ski boots.

#### CANADIAN PRODUCTION (1)

There are at least two Canadian manufacturers of ski boots. One company has been identified as a manufacturer of downhill ski boots. Statistics Canada does not publish specific production data for ski boots.

(1) Data on downhill and cross-country ski boots combined.

#### EXPORTS (1)

Statistics Canada does not publish specific export data on ski boots. They are included in the export class "Special purpose footwear/footwear not elsewhere specified."

#### CANADIAN TARIFFS, 1985 (1)

		% of	TARIFF_TREATMENT						
Tariff		Total Import Value	British Prefer- ential	U.K. and	Most Favoured Nation	General	General Prefer- ential		
Item	Description	(1984)	Tariff	Ireland	Tariff	Tariff	Tariff		
		<u> </u>	%	*	%.	%.	%		
61105-03	Downhill ski boots NOTE: Under a duty remission order, the above rates are reduced to the following until	92	18	20	21.3	40	14		
	31 January, 1987:		12.5		12.5		8		
61105-01	Boots, shoes, slippers and insoles of any material, n.o.p.	8	18.3	22.8	23.4	40	<u>-</u>		

N.o.p. - Not otherwise provided for

#### Tariff Arrangements and Foreign Countries of Export:

MOST FAVOURED NATION: ITALY, FRANCE, AUSTRIA, SWITZERLAND, CZECHOSLOVAKIA, UNITED STATES, FINLAND MOST FAVOURED NATION OR GENERAL PREFERENTIAL\*: YUGOSLAVIA

ENQUIRIES CONCERNING TARIFFS SHOULD BE DIRECTED TO THE NEAREST CUSTOMS AND EXCISE OFFICE OR TO: TARIFF PROGRAMS
REVENUE CANADA
CUSTOMS AND EXCISE
OTTAWA, ONTARIO
K1A 0L5

TEL: (613) 992-8589

\*NOTE: In order to qualify for General Preferential Tariff treatment a special certificate of origin is required.

(1) Data on downhill and cross-country ski boots combined.

#### MARKET SUMMARY

It is estimated that approximately 4.5 to 5.0 million people participate in downhill and cross-country skiing in Canada. Of these, 2.5 million participate in downhill, while 3.5 million participate in cross-country skiing. Included in these estimates are 1.0 to 1.5 million engaged in both activities.

Both downhill and cross-country skiing continue to be extremely popular winter sports, although there are a number of demographic differences in the participants. Currently, Alpine skiing tends to be dominated by younger (under 40) single male participants; whereas cross-country skiing is dominated by middle-aged (30-50) married participants and is almost equally popular with males and females. However, as the majority of the population moves through middle-age during the next decade, demographic changes may have significant effects directly on the ski market.

The high level of imports and the continuing popularity of both Alpine and cross-country skiing indicate a market that has potential for import replacement. However, there are major concerns which must be addressed by any company seriously considering a manufacturing facility. First, the Alpine and cross-country ski markets are distinctly different, as are the techniques of Alpine and cross-country ski boot manufacturing. There is very little synergistic effect gained by manufacturing boots for both markets.

In the Alpine ski boot segment, successful marketing is highly dependent on many of the factors associated with Alpine skis. Brand name loyalty and recognition are major influences on consumer purchase decisions. Thus aggressive, albeit expensive, consumer and trade journal advertising and the association of internationally renowned skiers with particular brands are some of the major techniques used by successful marketers. Alpine ski boots are subject to continuing technical modifications and feature changes. Rear entry, thinsulate and "hot" boots are some of the modifications and features that have been introduced recently in the Alpine boot segment. Major and continuing expenditures in research and development, and the ability to respond quickly to changing market trends are requirements for any company seriously contemplating entry into Alpine ski boot manufacturing.

Particularly in the Alpine boot segment, the extremely high cost of entry and continuing major expenditures associated with both the technical and marketing aspects have effectively eliminated most Canadian manufacturers except the largest and most financially sound companies. A company investigating the feasibility of manufacturing should at an early stage not only seriously consider the feasibility of a joint-venture or licensing arrangement with a well-known Alpine boot manufacturer, but also consider its ability to compete in the United States market.

In the cross-country ski boot segment, the product is much less expensive than the Alpine variety. Although cross-country ski boots are currently not as brand-oriented as Alpine boots, there is a continuing movement towards improved performance characteristics and lighter, better insulated boots. Recent innovations and specialization in cross-country bindings have started to segment the boot market so that some boots and bindings must be compatible rather than using the universal type of binding used in the past by the recreational skier. There is a definite and pronounced trade-up trend which is expected to continue in cross-country ski equipment.

#### MARKET SUMMARY (CONTINUED)

A number of the marketing and technical barriers relating to Alpine boot manufacturing are not as significant in cross-country boot production. The cost of entry, product development and general production processes have many significant similarities to athletic footwear manufacturing. A company contemplating entry into this market segment should focus closely on emerging trends in market satisfaction and the demographic and consumer preference spheres. It should also consider changes in materials and performance features such as leather versus non-leather boots, and specialized bindings.

#### SCOPE

Import commodity codes analysed in this report may be summarized as follows according to the Canadian International Trade Classification (C.I.T.C.):

CODE	DESCRIPTION
798 93 15	Boots, Men's & Boys', Ski, Leather, Downhill
798 93 19	Boots, Men's & Boys', Ski, Not Elsewhere Specified, Downhill
789 93 35	Boots, Men's & Boys', Ski, Leather, Cross Country
798 93 39	Boots, Men's & Boys', Ski, Not Elsewhere Specified,
	Cross Country
7 <del>9</del> 8 93 45	Boots, Women's & Girls', Ski, Leather, Downhill
798 93 49	Boots, Women's & Girls', Ski, Not Elsewhere Specified, Downhill
798 93 55	Boots, Women's & Girls', Ski, Leather, Cross Country
798 93 59	Boots, Women's & Girls', Ski, Not Elsewhere Specified
	Cross Country
798 93 65	Boots, Children's, Ski, Leather, Downhill
798 93 69	Boots, Children's, Ski, Not Elsewhere Specified, Downhill
798 93 75	Boots, Children's, Ski. Leather, Cross Country
798 93 79	Boots, Children's, Ski, Not Elsewhere Specified, Cross Country

This report was prepared by:

the Market Development Branch in collaboration with the Office of Industrial Adjustment and Leisure Products Division, Food and Consumer Products Branch.

DEPARTMENT OF REGIONAL INDUSTRIAL EXPANSION

#### APPENDIX A

#### IMPORT DATA TRENDS

#### DOWNHILL SKI BOOTS

<u>Code</u>	Commodity	<u>1981</u>	<u>1982</u>	<u>1983</u> .	<u>1984</u>	Average Annual Growth Rate 1981–1984	Major Country of Export 1984 Value (\$000)
79893.15	Men's and Boys!,						
	Leather	20 882	30 608	1 356	2 619		FRANCE
	Quantity (Pair) Value (\$000)	983	1 124	95	158	-46	41
7989319	Men's and Boys', Not Elsewhere Specified						
	Quantity (Pair)	165 099	130 530	214 596	246 462		ITALY
	Value (\$000)	6 587	5 923	9 369	10 964	19	6 592
7989345	Women's, Girls' Leather						
	Quantity (Pair)	698	3 398	6 001	1 745		ITALY
	Value (\$000)	38	166	129	43	4	31
7989349	Women's, Girls' Not Elsewhere Specified						
	Quantity (Pair)	12 569	70 603	37 043	65 229		FRANCE
	Value (\$000)	618	2 655	1 584		73	1 016
7989365	Children's, Leather						
	Quantity (Pair)	2 144	-	-	-		
	Value (\$000)	57	-	-	-	-100	-
7989369	Children's, Not Elsewhere Specified						
	Quantity (Pair)	1 174	964	4 964			ITALY
	Value (\$000)	33	31	181	219	87	215
TOTAL DOLL	HILL SKI BOOTS					··	<del></del>
Quantity		202 566	236 103	263 960	330 971		ITALY
Value (\$		8 316	9 899	11 358		21	7 703
	- •	3 0				<del>-</del> ·	

APPENDIX B

#### IMPORT DATA TRENDS

#### CROSS-COUNTRY SKI BOOTS

<u>Code</u>	Commodity	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	Average Annual Growth Rate 1981-1984	Major Country of Export 1984 Value (\$000)
7989335	Men's and Boys',						
	Leather Quantity (Pair)	48 726	85 993	56 128	56 775		ITALY
	Value (\$000)	549	1 087	711	884	17	378
7989339	Men's and Boys', Not Elsewhere Specified						
	Quantity (Pair)	18 838	26 464	6 528	12 003		ITALY
	Value (\$000)	387	287	135	136	-29	40
7989355	Women's and Girls', Leather						
	Quantity (Pair)	7 461	35 293	1 830	877		ITALY
	Value (\$000)	112	383	39	20	-44	20
7989359	Women's and Girls', Not Elsewhere						
	Specified						
	Quantity (Pair)	4 387	1 181	1 641	8 701	c	ITALY
	Value (\$000)	75	8	31	89	6	69
7989375	Children's, Leather						
	Quantity (Pair)	477	11 236	2 089	2 340		CHOSLOVAKIA
	Value (\$000)	3	82	24	13	55	13
7989379	Children's, Not						
	Elsewhere Specified						
	Quantity (Pair)	5 640	2 000	-	707		ITALY
	Value (\$000)	90	15	-	8	–55 ––––––––	4
TOTAL CROS	S-COUNTRY SKI BOOTS						
	y (Pair)	85 529	162 167	68 216	81 403		ITALY
Value (	\$000)	1 216	1 862	940	1 150	-2	511

For more information please contact the nearest DRIE Regional Office

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A1B 3R9

Tel: (709) 772-4884

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P.O. Box 1115 Confederation Court Mall 134 Kent Street: Suite 400 Charlottetown, Prince Edward Island

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Tel: (902) 566-7400

Nova Scotia

P.O. Box 940, Station M 1496 Lower Water Street Halifax, Nova Scotia B3J 2V9

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New Brunswick

P.O. Box 1210 Assumption Place 770 Main Street Moncton, New Brunswick E1C 8P9

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Toronto, Ontario

M5X 1B1

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Mani toba

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