
REPORT ON :

**THE SURVEY OF
COMMUNICATIONS CANADA
EMPLOYEES**

**Prepared for
Program Evaluation Division
Communications Canada**

**Prepared by
TEEGA Research Consultants Inc.
Ottawa, Ontario**

April 1989

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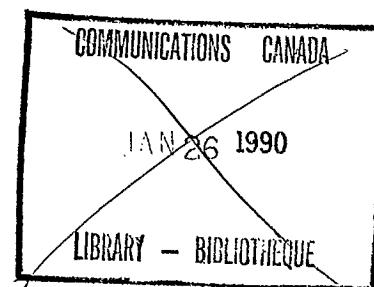
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I. INTRODUCTION

The purpose of this report is to provide documentation on the survey of employees of Communications Canada. This survey was carried out during the first half of April 1989 by TEEGA Research Consultants Inc. on behalf of the Program Evaluation Division of Communications Canada.

This report contains a description of the SAS data set created for the analysis of the results of the survey. In addition, a series of tables with univariate statistics and a selected number of cross-tabulations are included.

Copies of the English and French questionnaires are also provided.

Prior to carrying out the survey a pre-test involving 20 interviews was carried out. Some changes were made to the questionnaire as a result of the pre-test. The final sample of employees surveyed does not include the 20 interviews of the pre-test.

The survey was administered over the telephone with an average interview time of 9.5 minutes.

The table on the next page provides a record of the survey interviews attempted and the successful interview completions. The survey sample is a simple random sample, selected from the Departmental telephone directory.

RECORD OF SURVEY INTERVIEWS AND ATTEMPTED INTERVIEWS

DESCRIPTION OF SURVEY EVENT	NUMBER
a. Target sample	240
b. Attempted interviews	345
c. Successful interviews	244
d. Success rate (c / b) x 100	71 %
e. Unsuccessful phone calls Reasons for failed calls:	
- new to Dept. doesn't want to answer	2
- not interested in answering	14
- hard of hearing--too difficult	1
- Secretary of State employee--not DOC	5
- left DOC	11
- moving offices (no time)	2
- wrong number listed	7
- out of town	19
- 2 or more call-backs with no success of finding the person at work station	40
TOTAL	101
f. Initial random sample selected	300
g. Sample random replacement cases	45
TOTAL (equals b)	345
h. Regional distribution of sample	
- National Capital	167 (68.4%)
- Pacific	14 (5.7%)
- Central	18 (7.4%)
- Ontario	11 (4.5%)
- Quebec	26 (10.7%)
- Atlantic	8 (3.3%)
TOTAL	244 (100%)

II. SAS DATA SET AND PROGRAM FILES

Provided with this report is a floppy disk containing the following files :

SURVTXT.TGA = raw data file of survey responses
SURVPRG.TGA = SAS program to set up SAS data set from SURVTXT.TGA
SURVFMT.SSD = format file of survey responses
SURVDOC.SSD = SAS data set for the survey
SURVLOG.TGA = log record of SURVPRG.TGA run
SURVOUT.TGA = output from SURVPRG.TGA run
SURVMOD.TGA = module for running SAS procedures using SURVDOC.SSD

The file entitled 'SURVMOD.TGA' can be used as a module on which to build other SAS procedures.

III. PROGRAM FOR CREATING THE SAS DATA SET

PROGRAM FOR CREATING THE SAS DATA SET

```
*****  
*****  
/* SURVEY OF COMMUNICATIONS CANADA EMPLOYEES */  
/* SAS DATA SET SETUP PROCEDURE */  
/* */  
/* PROGRAMMER: Programmed by TEEGA Research Consultants Inc. */  
/* Licensed Site */  
/* */  
/* SAS VERSION: 6.03 */  
/* */  
/* DATA SET LOCATION: Current directory with nickname 'in' if */  
/* |libname in '.';| is used. */  
/* */  
/* DESCRIPTION: The SAS data set contains the responses to */  
/* all questions on the survey instrument. */  
/* The data set created is called 'survdoc.ssd'. */  
/* Value labels are provided to correspond with */  
/* survey response categories. For specific */  
/* questions not asked of certain respondents, */  
/* because of survey flow logic, a code of 0 for */  
/* "not asked" or "not applicable" is assigned. */  
/* This pertains to questions 4, and 7-14. */  
/* */  
/* DATE OF CREATION: April 13, 1989 */  
*****  
/* Programmed by TEEGA Research Consultants Inc. (613) 744-8078 */  
/* for Program Evaluation Branch, Communications Canada, Ottawa */  
*****  
*****  
options nodate nonumber pagesize=58; /* SAS system options */  
libname in '.'; /*points to location of data set */  
*****  
data in.survdoc; /*reads in raw data from 'survtxt.tga'*/  
    infile 'survtxt.tga';  
    input Q1AJ0BC 05 Q1BJ0BC 07 Q2AJ0BC 09 Q2BJ0BC 11 Q3APLAN 13  
          Q4APLAN 15 Q5APLAN 17 Q6APLAN 19 Q7APLAN 21 Q8APLAN 23  
          Q9DMADM 25 Q10ADM 27 Q11DG 29 Q12DIR 31 Q13SUP 33  
          Q14SUP 35 Q15OFF 37 Q16SECT 39 Q17JCAT 41 Q18SEX 43  
          Q19RGN 45;  
*****  
proc format cntlout=in.survfmt; /*creates labels for data values */  
/* */  
    value Q1AFMT 1='Much better' 2='Better' 3='The same'  
        4='Worse' 5='Much worse' 8='Do not know'  
        9='No resp.';  
    value Q1BFMT 1='Vry good' 2='Good' 3='Fair'  
        4='Poor' 5='Vry poor' 8='Do not know'  
        9='No resp.';
```

```
value Q2AFMT 1='Much better'    ' 2='Better'          '
            3='The same'        ' 4='Worse'          '
            5='Much worse'      ' 8='Do not know'   '
            9='No resp.'        ' ';
/*           '           |           '           |
value Q2BFMT 1='Vry good'      ' 2='Good'          '
            3='Fair'           ' 4='Poor'          '
            5='Vry poor'       ' 8='Do not know'   '
            9='No resp.'       ' ';
value Q3FMT  1='Yes'           ' 2='No'            '
            8='Do not know'   ' 9='No resp.'     ';
value Q4FMT  1='All of it'     ' 2='Most of it'   '
            3='Some of it'    ' 4='A bit of it'  '
            5='None of it'    ' 8='Do not know'   '
            9='No resp.'      ' 0='NA (not asked)'';
value Q5FMT  1='Yes'           ' 2='No'            '
            8='Do not know'   ' 9='No resp.'     ';
value Q6FMT  1='Yes'           ' 2='No'            '
            8='Do not know'   ' 9='No resp.'     ';
/*           '           |           '           |
value Q7FMT  1='Very satisfied' ' 2='Satisfied'    '
            3='Nthr sat nor dis' ' 4='Dissatisfied' '
            5='Very dissatis.' ' 8='Do not know'   '
            9='No resp.'       ' 0='NA (not asked)'';
value Q8FMT  1='Very successful' ' 2='Successful'   '
            3='Nthr suc nor uns' ' 4='Unsuccesful'  '
            5='Very unsuccess.' ' 8='Do not know'   '
            9='No resp.'       ' 0='NA (not asked)'';
value Q9FMT  1='Extmly serious' ' 2='Very serious'
            3='Fairly serious' ' 4='Somewhat serious'
            5='Notatall serious' ' 8='Do not know'
            9='No resp.'       ' 0='NA (not asked)'';
/*           '           |           '           |
value Q10FMT 1='Extmly serious' ' 2='Very serious'
            3='Fairly serious' ' 4='Somewhat serious'
            5='Notatall serious' ' 8='Do not know'
            9='No resp.'       ' 0='NA (not asked)'';
value Q11FMT 1='Extmly serious' ' 2='Very serious'
            3='Fairly serious' ' 4='Somewhat serious'
            5='Notatall serious' ' 7='No DG'
            8='Do not know'   ' 9='No resp.'
            0='NA (not asked)'';
value Q12FMT 1='Extmly serious' ' 2='Very serious'
            3='Fairly serious' ' 4='Somewhat serious'
            5='Notatall serious' ' 7='No Director'
            8='Do not know'   ' 9='No resp.'
            0='NA (not asked)'';
value Q13FMT 1='Yes'           ' 2='No'            '
            8='Do not know'   ' 9='No resp.'     '
            0='NA (not asked)'';
/*           '           |           '           |
value Q14FMT 1='Extmly serious' ' 2='Very serious'
            3='Fairly serious' ' 4='Somewhat serious'
            5='Notatall serious' ' 8='Do not know'
            9='No resp.'       ' 0='NA (not asked)'';
```

```

value Q15FMT 1='Headquarters'      1 2='CRC
            3='CWARC'          1 4='Regional office'
            5='Dist off/sub-off' 9='No resp.'      ';
value Q16FMT 1='ADMAC'           1 2='ADMCM
            3='ADMSD'          1 4='ADMSR (ADHSM)
            5='ADMTT'          1 6='SADM (ADMCP)
            7='DM(MINO)'       1 9='No resp.'      ';
value Q17FMT 1='EX DM'          1 2='SM
            3='EN SE PC CS'    1 4='LS ES IS PM CO
            5='EL'              1 6='AS PE FI OM PG
            7='DD EG GT PY SI' 1 8='GL GS HP
            9='CM CR DA ST'   1 0='No resp.'      ';
/*
value Q18FMT 1='Male'            1 2='Female
value Q19FMT 1='National Capital' 2='Pacific
            3='Central'         1 4='Ontario
            5='Quebec'          1 6='Atlantic
*****proc print data=in.survdoc; /*prints variables in data set
      title 'Table of Survey Responses';
*****proc freq data=in.survdoc; /*one-way frequencies for all variables*/
format Q1AJOBC Q1AFMT. Q1BJOBC Q1BFMT. Q2AJOBC Q2AFMT.
      Q2BJOBC Q2BFMT. Q3APLAN Q3FMT. Q4APLAN Q4FMT.
      Q5APLAN Q5FMT. Q6APLAN Q6FMT. Q7APLAN Q7FMT.
      Q8APLAN Q8FMT. Q9DMADM Q9FMT. Q10ADM Q10FMT.
      Q11DG Q11FMT. Q12DIR Q12FMT. Q13SUP Q13FMT.
      Q14SUP Q14FMT. Q15OFF Q15FMT. Q16SECT Q16FMT.
      Q17JCAT Q17FMT. Q18SEX Q18FMT. Q19RGN Q19FMT.;
      title 'Frequency Tables for the Survey of DOC Employees';
*****proc freq data=in.survdoc; /*produces cross-tabulations
format Q1AJOBC Q1AFMT. Q1BJOBC Q1BFMT. Q2AJOBC Q2AFMT.
      Q2BJOBC Q2BFMT. Q3APLAN Q3FMT. Q4APLAN Q4FMT.
      Q5APLAN Q5FMT. Q6APLAN Q6FMT. Q7APLAN Q7FMT.
      Q8APLAN Q8FMT. Q9DMADM Q9FMT. Q10ADM Q10FMT.
      Q11DG Q11FMT. Q12DIR Q12FMT. Q13SUP Q13FMT.
      Q14SUP Q14FMT. Q15OFF Q15FMT. Q16SECT Q16FMT.
      Q17JCAT Q17FMT. Q18SEX Q18FMT. Q19RGN Q19FMT.;
      tables (Q1AJOBC Q1BJOBC Q2AJOBC Q2BJOBC)*Q15OFF;
      tables (Q3APLAN Q4APLAN Q5APLAN Q6APLAN Q7APLAN)*Q15OFF;
      title 'Selected Cross-tabulations for the Survey of DOC Employees';
*****run;
*****
```

IV. SAS PROGRAM MODULE PROCEDURE

SAS PROGRAM MODULE PROCEDURE

```
*****
/*
*      SURVEY OF COMMUNICATIONS CANADA EMPLOYEES
*      SAS PROGRAM MODULE PROCEDURE
*
*      PROGRAMMER: Programmed by TEEGA Research Consultants Inc.*/
*      Licensed Site
*
*      SAS VERSION: 6.03
*
*      DATA SET LOCATION: Current directory with nickname 'in' if
*                          |libname in '.';| is used.
*
*      DESCRIPTION: This is a module for running the SAS data
*                  set created for the Survey of DOC Employees
*
*      DATE OF CREATION: April 14, 1989
*/
/*
*      Programmed by TEEGA Research Consultants Inc. (613) 744-8078
*      for Program Evaluation Branch, Communications Canada, Ottawa
*/
options nodate nonumber pagesize=58; /* SAS system options
libname in '.'; /*points to location of data set
proc format cntlin=in.survfmt; /*enters labels for data values
proc freq data=in.survdoc; /*one-way frequencies for all variables*/
format Q1AJOBC Q1AFMT. Q1BJOBC Q1BFMT. Q2AJOBC Q2AFMT.
      Q2BJOBC Q2BFMT. Q3APLAN Q3FMT. Q4APLAN Q4FMT.
      Q5APLAN Q5FMT. Q6APLAN Q6FMT. Q7APLAN Q7FMT.
      Q8APLAN Q8FMT. Q9DMADM Q9FMT. Q10ADM Q10FMT.
      Q11DG Q11FMT. Q12DIR Q12FMT. Q13SUP Q13FMT.
      Q14SUP Q14FMT. Q15OFF Q15FMT. Q16SECT Q16FMT.
      Q17JCAT Q17FMT. Q18SEX Q18FMT. Q19RGN Q19FMT.;

title 'Frequency Tables for the Survey of DOC Employees';
run;
*****
```

**V. TABULATION OF INTERVIEW RESULTS FOR
TOTAL SAMPLE OF 244 EMPLOYEES**

TABULATION OF INTERVIEW RESULTS FOR TOTAL SAMPLE OF 244 EMPLOYEES

- 1.a) On the whole, would you say the job climate in your unit is much better, better, the same, worse or much worse than it was a year ago?

Q1AJOBC	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
1 Much better	11	4.5	11	4.5
2 Better	63	25.8	74	30.3
3 The same	109	44.7	183	75.0
4 Worse	41	16.8	224	91.8
5 Much worse	3	1.2	227	93.0
8 Do not know	14	5.7	241	98.8
9 No resp.	3	1.2	244	100.0
TOTAL	244			

- 1.b) And how would you describe the job climate in your unit at the present time. Would you say that it is:

Q1BJOBC	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
1 Vry good	47	19.3	47	19.3
2 Good	104	42.6	151	61.9
3 Fair	59	24.2	210	86.1
4 Poor	31	12.7	241	98.8
5 Vry poor	2	0.8	243	99.6
8 Do not know	1	0.4	244	100.0
TOTAL	244			

- 2.a) On the whole, would you say the job climate in the Department is much better, better, the same, worse or much worse than it was a year ago?

Q2AJOBC	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
1 Much better	3	1.2	3	1.2
2 Better	57	23.4	60	24.6
3 The same	114	46.7	174	71.3
4 Worse	23	9.4	197	80.7
5 Much worse	2	0.8	199	81.6
8 Do not know	43	17.6	242	99.2
9 No resp.	2	0.8	244	100.0
TOTAL	244			

- 2.b) And how would you describe the job climate in the Department at the present time. Would you say that it is:

Q2BJOBC	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
1 Vry good	10	4.1	10	4.1
2 Good	97	39.8	107	43.9
3 Fair	75	30.7	182	74.6
4 Poor	26	10.7	208	85.2
8 Do not know	36	14.8	244	100.0
TOTAL	244			

(CONTINUED)

TABULATION OF INTERVIEW RESULTS FOR TOTAL SAMPLE OF 244 EMPLOYEES

3. Do you remember seeing this booklet about the action plan?

Q3APLAN	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
1 Yes	189	77.5	189	77.5
2 No	53	21.7	242	99.2
8 Do not know	2	0.8	244	100.0
TOTAL	244			

* SKIP TO Q5

4. How much of the action plan did you read? Did you read:

Q4APLAN	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
0 NA (not asked)	55	22.5	55	22.5
1 All of it	40	16.4	95	38.9
2 Most of it	48	19.7	143	58.6
3 Some of it	57	23.4	200	82.0
4 A bit of it	27	11.1	227	93.0
5 None of it	16	6.6	243	99.6
8 Do not know	1	0.4	244	100.0
TOTAL	244			

5. Has one of your supervisors discussed the Departmental action plan with you or with your work group?

Q5APLAN	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
1 Yes	67	27.5	67	27.5
2 No **	172	70.5	239	98.0
8 Do not know **	4	1.6	243	99.6
9 No resp. **	1	0.4	244	100.0
TOTAL	244			

6. Have you personally discussed this action plan with anyone else in the Department?

Q6APLAN	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
1 Yes	88	36.1	88	36.1
2 No **	154	63.1	242	99.2
8 Do not know **	2	0.8	244	100.0
TOTAL	244			

**** IF NO, DK or NR TO QUESTIONS 3, 5 AND 6, SKIP TO QUESTION 15. ****

(CONTINUED)

TABULATION OF INTERVIEW RESULTS FOR TOTAL SAMPLE OF 244 EMPLOYEES

7. How satisfied are you with the action plan as a response to problems in the Department? Are you very satisfied, satisfied, neither satisfied nor dissatisfied, dissatisfied or very dissatisfied with it?

Q7APLAN	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
0 NA (not asked)	47	19.3	47	19.3
1 Very satisfied	8	3.3	55	22.5
2 Satisfied	75	30.7	130	53.3
3 Nthr sat nor dis	62	25.4	192	78.7
4 Dissatisfied	23	9.4	215	88.1
5 Very dissatis.	3	1.2	218	89.3
8 Do not know	21	8.6	239	98.0
9 No resp.	5	2.0	244	100.0
TOTAL	244			

8. How successful do you expect the action plan will be overall at solving problems in the Department? Do you expect it will be very successful, successful, neither successful nor unsuccessful, unsuccessful or very unsuccessful?

Q8APLAN	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
0 NA (not asked)	47	19.3	47	19.3
1 Very successful	4	1.6	51	20.9
2 Successful	67	27.5	118	48.4
3 Nthr suc nor uns	64	26.2	182	74.6
4 Unsuccessful	25	10.2	207	84.8
5 Very unsuccess.	4	1.6	211	86.5
8 Do not know	28	11.5	239	98.0
9 No resp.	5	2.0	244	100.0
TOTAL	244			

9. On the whole, how serious do you feel the Deputy Minister and the Assistant Deputy Ministers are toward implementing real solutions to problems in the Department? Would you say they are:

Q9DHADM	Frequency	Percent	Cumulative	Cumulative
			Frequency	Percent
0 NA (not asked)	47	19.3	47	19.3
1 Extrmly serious	10	4.1	57	23.4
2 Very serious	46	18.9	103	42.2
3 Fairly serious	72	29.5	175	71.7
4 Somewhat serious	52	21.3	227	93.0
5 Notatall serious	2	0.8	229	93.9
8 Do not know	12	4.9	241	98.8
9 No resp.	3	1.2	244	100.0
TOTAL	244			

(CONTINUED)

TABULATION OF INTERVIEW RESULTS FOR TOTAL SAMPLE OF 244 EMPLOYEES

10. And how about your Assistant Deputy Minister? Would you say he is extremely, very, fairly, somewhat or not at all serious?

Q10ADM	Frequency	Percent	Cumulative Frequency	Cumulative Percent
0 NA (not asked)	47	19.3	47	19.3
1 Extrmly serious	17	7.0	64	26.2
2 Very serious	60	24.6	124	50.8
3 Fairly serious	62	25.4	186	76.2
4 Somewhat serious	33	13.5	219	89.8
5 Notatall serious	2	0.8	221	90.6
8 Do not know	20	8.2	241	98.8
9 No resp.	3	1.2	244	100.0
TOTAL	244			

11. How serious do you feel your Director General is toward implementing real solutions to problems in the Department? Would you say your DG is extremely, very, fairly, somewhat or not at all serious?

Q11DG	Frequency	Percent	Cumulative Frequency	Cumulative Percent
0 NA (not asked)	47	19.3	47	19.3
1 Extrmly serious	19	7.8	66	27.0
2 Very serious	69	28.3	135	55.3
3 Fairly serious	45	18.4	180	73.8
4 Somewhat serious	35	14.3	215	88.1
5 Notatall serious	9	3.7	224	91.8
7 No DG	5	2.0	229	93.9
8 Do not know	11	4.5	240	98.4
9 No resp.	4	1.6	244	100.0
TOTAL	244			

12. And how about your Director? Would you say your Director is extremely, very, fairly, somewhat or not at all serious?

Q12DIR	Frequency	Percent	Cumulative Frequency	Cumulative Percent
0 NA (not asked)	47	19.3	47	19.3
1 Extrmly serious	10	4.1	57	23.4
2 Very serious	49	20.1	106	43.4
3 Fairly serious	62	25.4	168	68.9
4 Somewhat serious	35	14.3	203	83.2
5 Notatall serious	17	7.0	220	90.2
7 No Director *	14	5.7	234	95.9
8 Do not know	5	2.0	239	98.0
9 No resp.	5	2.0	244	100.0
TOTAL	244			

* SKIP TO Q15

(CONTINUED)

TABULATION OF INTERVIEW RESULTS FOR TOTAL SAMPLE OF 244 EMPLOYEES

13. Is your director your immediate supervisor?

Q13SUP	Frequency	Percent	Cumulative Frequency	Cumulative Percent
0 NA (not asked)	62	25.4	62	25.4
1 Yes *	64	26.2	126	51.6
2 No	110	45.1	236	96.7
8 Do not know *	1	0.4	237	97.1
9 No resp. *	7	2.9	244	100.0
TOTAL	244			

* SKIP TO Q15

14. And how about your immediate supervisor? Would you say he or she is extremely, very, fairly, somewhat or not at all serious?

Q14SUP	Frequency	Percent	Cumulative Frequency	Cumulative Percent
0 NA (not asked)	131	53.7	131	53.7
1 Extrmly serious	7	2.9	138	56.6
2 Very serious	30	12.3	168	68.9
3 Fairly serious	32	13.1	200	82.0
4 Somewhat serious	23	9.4	223	91.4
5 Notatall serious	9	3.7	232	95.1
8 Do not know	5	2.0	237	97.1
9 No resp.	7	2.9	244	100.0
TOTAL	244			

15. In which office do you work? (READ)

Q15OFF	Frequency	Percent	Cumulative Frequency	Cumulative Percent
1 Headquarters	121	49.6	121	49.6
2 CRC	46	18.9	167	68.4
3 CWARC	12	4.9	179	73.4
4 Regional office	29	11.9	208	85.2
5 Dist off/sub-off	36	14.8	244	100.0
TOTAL	244			

16. In which sector of the Department do you work? (DO NOT READ)

Q16SECT	Frequency	Percent	Cumulative Frequency	Cumulative Percent
1 ADMAC	33	13.5	33	13.5
2 ADMCM	37	15.2	70	28.7
3 ADMSD	1	0.4	71	29.1
4 ADMSR (ADMSSM)	76	31.1	147	60.2
5 ADMTT	67	27.5	214	87.7
6 SADM (ADMCP)	10	4.1	224	91.8
7 DM(MINO)	2	0.8	226	92.6
9 No resp.	18	7.4	244	100.0
TOTAL	244			

(CONTINUED)

TABULATION OF INTERVIEW RESULTS FOR TOTAL SAMPLE OF 244 EMPLOYEES

17. In which job category are you personally classified?
For example, AS or CR? (DO NOT READ)

Q17JCAT	Frequency	Percent	Cumulative Frequency	Cumulative Percent
0 No resp.	12	4.9	12	4.9
1 EX DM	2	0.8	14	5.7
2 SM	1	0.4	15	6.1
3 EN SE PC CS	41	16.8	56	23.0
4 LS ES IS PM CO	22	9.0	78	32.0
5 EL	45	18.4	123	50.4
6 AS PE FI OM PG	45	18.4	168	68.9
7 DD EG GT PY SI	15	6.1	183	75.0
8 GL GS HP	2	0.8	185	75.8
9 CM CR DA ST	59	24.2	244	100.0
TOTAL	244			

18. Sex

Q18SEX	Frequency	Percent	Cumulative Frequency	Cumulative Percent
1 Male	154	63.1	154	63.1
2 Female	90	36.9	244	100.0
TOTAL	244			

19. Region

Q19RGN	Frequency	Percent	Cumulative Frequency	Cumulative Percent
1 National Capital	167	68.4	167	68.4
2 Pacific	14	5.7	181	74.2
3 Central	18	7.4	199	81.6
4 Ontario	11	4.5	210	86.1
5 Quebec	26	10.7	236	96.7
6 Atlantic	8	3.3	244	100.0
TOTAL	244			

VI. SELECTED CROSS-TABULATIONS

SELECTED CROSS-TABULATIONS FOR THE SURVEY OF COMMUNICATIONS CANADA EMPLOYEES

TABLE OF Q1AJOBBC BY Q15OFF

QUESTION 1A JOB CLIMATE (UNIT) BY QUESTION 15 OFFICE

Frequency Percent Row Pct Col Pct	Headqua ters	CRC	CWARC	Regional office	Dist off /sub-off	Total
Much better	3 1.23 27.27 2.48	2 0.82 18.18 4.35	2 0.82 18.18 16.67	1 0.41 9.09 3.45	3 1.23 27.27 8.33	11 4.51
Better	28 11.48 44.44 23.14	11 4.51 17.46 23.91	1 0.41 1.59 8.33	9 3.69 14.29 31.03	14 5.74 22.22 38.89	63 25.82
The same	51 20.90 46.79 42.15	20 8.20 18.35 43.48	9 3.69 8.26 75.00	16 6.56 14.68 55.17	13 5.33 11.93 36.11	109 44.67
Worse	27 11.07 65.85 22.31	9 3.69 21.95 19.57	0 0.00 0.00 0.00	2 0.82 4.88 6.90	3 1.23 7.32 8.33	41 16.80
Much worse	2 0.82 66.67 1.65	1 0.41 33.33 2.17	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	3 1.23
Do not know	8 3.28 57.14 6.61	3 1.23 21.43 6.52	0 0.00 0.00 0.00	1 0.41 7.14 3.45	2 0.82 14.29 5.56	14 5.74
No resp.	2 0.82 66.67 1.65	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	1 0.41 33.33 2.78	3 1.23
Total	121 49.59	46 18.85	12 4.92	29 11.89	36 14.75	244 100.00

SELECTED CROSS-TABULATIONS FOR THE SURVEY OF COMMUNICATIONS CANADA EMPLOYEES**TABLE OF Q1BJOBC BY Q15OFF****QUESTION 1B JOB CLIMATE (UNIT) BY QUESTION 15 OFFICE**

Frequency Percent Row Pct Col Pct	Headquar ters	CRC	CWARC	Regional office	Dist off /sub-off	Total
Vry good	16 6.56 34.04 13.22	6 2.46 12.77 13.04	6 2.46 12.77 50.00	7 2.87 14.89 24.14	12 4.92 25.53 33.33	47 19.26
Good	51 20.90 49.04 42.15	22 9.02 21.15 47.83	4 1.64 3.85 33.33	14 5.74 13.46 48.28	13 5.33 12.50 36.11	104 42.62
Fair	32 13.11 54.24 26.45	10 4.10 16.95 21.74	2 0.82 3.39 16.67	8 3.28 13.56 27.59	7 2.87 11.86 19.44	59 24.18
Poor	20 8.20 64.52 16.53	7 2.87 22.58 15.22	0 0.00 0.00 0.00	0 0.00 0.00 0.00	4 1.64 12.90 11.11	31 12.70
Vry poor	1 0.41 50.00 0.83	1 0.41 50.00 2.17	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	2 0.82
Do not know	1 0.41 100.00 0.83	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	1 0.41
Total	121 49.59	46 18.85	12 4.92	29 11.89	36 14.75	244 100.00

SELECTED CROSS-TABULATIONS FOR THE SURVEY OF COMMUNICATIONS CANADA EMPLOYEES**TABLE OF Q2AJOBC BY Q15OFF****QUESTION 2A JOB CLIMATE (DEPT.) BY QUESTION 15 OFFICE**

Frequency Percent Row Pct Col Pct	Headquar ters	CRC	CWARC	Regional office	Dist off /sub-off	Total
Much better	1 0.41 33.33 0.83	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	2 0.82 66.67 5.56	3 1.23
Better	22 9.02 38.60 18.18	7 2.87 12.28 15.22	2 0.82 3.51 16.67	6 2.46 10.53 20.69	20 8.20 35.09 55.56	57 23.36
The same	59 24.18 51.75 48.76	21 8.61 18.42 45.65	6 2.46 5.26 50.00	18 7.38 15.79 62.07	10 4.10 8.77 27.78	114 46.72
Worse	11 4.51 47.83 9.09	7 2.87 30.43 15.22	1 0.41 4.35 8.33	2 0.82 8.70 6.90	2 0.82 8.70 5.56	23 9.43
Much worse	2 0.82 100.00 1.65	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	2 0.82
Do not know	25 10.25 58.14 20.66	11 4.51 25.58 23.91	3 1.23 6.98 25.00	2 0.82 4.65 6.90	2 0.82 4.65 5.56	43 17.62
No resp.	1 0.41 50.00 0.83	0 0.00 0.00 0.00	0 0.00 0.00 0.00	1 0.41 50.00 3.45	0 0.00 0.00 0.00	2 0.82
Total	121 49.59	46 18.85	12 4.92	29 11.89	36 14.75	244 100.00

SELECTED CROSS-TABULATIONS FOR THE SURVEY OF COMMUNICATIONS CANADA EMPLOYEES**TABLE OF Q2BJOBC BY Q15OFF****QUESTION 2B JOB CLIMATE (DEPT.) BY QUESTION 15 OFFICE**

Frequency Percent Row Pct Col Pct	Headqua ters	CRC	CWARC	Regional office	Dist off /sub-off	Total
Vry good	3 1.23 30.00 2.48	2 0.82 20.00 4.35	1 0.41 10.00 8.33	0 0.00 0.00 0.00	4 1.64 40.00 11.11	10 4.10
Good	46 18.85 47.42 38.02	8 3.28 8.25 17.39	4 1.64 4.12 33.33	18 7.38 18.56 62.07	21 8.61 21.65 58.33	97 39.75
Fair	40 16.39 53.33 33.06	18 7.38 24.00 39.13	2 0.82 2.67 16.67	8 3.28 10.67 27.59	7 2.87 9.33 19.44	75 30.74
Poor	14 5.74 53.85 11.57	7 2.87 26.92 15.22	2 0.82 7.69 16.67	1 0.41 5.85 3.45	2 0.82 7.69 5.56	26 10.66
Do not know	18 7.38 50.00 14.88	11 4.51 30.56 23.91	3 1.23 8.33 25.00	2 0.82 5.56 6.90	2 0.82 5.56 5.56	36 14.75
Total	121 49.59	46 18.85	12 4.92	29 11.89	36 14.75	244 100.00

SELECTED CROSS-TABULATIONS FOR THE SURVEY OF COMMUNICATIONS CANADA EMPLOYEES

TABLE OF Q3APLAN BY Q15OFF

QUESTION 3 ACTION PLAN (SEEN?) BY QUESTION 15 OFFICE

Frequency Percent Row Pct Col Pct	Headquar ters					Total
		CRC	CWARC	Regional office	Dist off /sub-off	
Yes	97 39.75 51.32 80.17	33 13.52 17.46 71.74	8 3.28 4.23 66.67	21 8.61 11.11 72.41	30 12.30 15.87 83.33	189 77.46
No	22 9.02 41.51 18.18	13 5.33 24.53 28.26	4 1.64 7.55 33.33	8 3.28 15.09 27.59	6 2.46 11.32 16.67	53 21.72
Do not know	2 0.82 100.00 1.65	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	2 0.82
Total	121 49.59	46 18.85	12 4.92	29 11.89	36 14.75	244 100.00

SELECTED CROSS-TABULATIONS FOR THE SURVEY OF COMMUNICATIONS CANADA EMPLOYEES

TABLE OF Q4APLAN BY Q15OFF

QUESTION 4 ACTION PLAN (READ?) BY QUESTION 15 OFFICE

Frequency Percent Row Pct Col Pct	Headqua ters	CRC	CWARC	Regional office	Dist off /sub-off	Total
NA (not asked)	24 9.84 43.64 19.83	13 5.33 23.64 28.26	4 1.64 7.27 33.33	8 3.28 14.55 27.59	6 2.46 10.91 16.67	55 22.54
All of it	18 7.38 45.00 14.88	5 2.05 12.50 10.87	1 0.41 2.50 8.33	6 2.46 15.00 20.69	10 4.10 25.00 27.78	40 16.39
Most of it	27 11.07 56.25 22.31	7 2.87 14.58 15.22	2 0.82 4.17 16.67	5 2.05 10.42 17.24	7 2.87 14.58 19.44	48 19.67
Some of it	29 11.89 50.88 23.97	13 5.33 22.81 28.26	2 0.82 3.51 16.67	4 1.64 7.02 13.79	9 3.69 15.79 25.00	57 23.36
A bit of it	15 6.15 55.56 12.40	5 2.05 18.52 10.87	1 0.41 3.70 8.33	3 1.23 11.11 10.34	3 1.23 11.11 8.33	27 11.07
None of it	8 3.28 50.00 6.61	3 1.23 18.75 6.52	2 0.82 12.50 16.67	2 0.82 12.50 6.90	1 0.41 6.25 2.78	16 6.56
Do not know	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	1 0.41 100.00 3.45	0 0.00 0.00 0.00	1 0.41
Total	121 49.59	46 18.85	12 4.92	29 11.89	36 14.75	244 100.00

SELECTED CROSS-TABULATIONS FOR THE SURVEY OF COMMUNICATIONS CANADA EMPLOYEES

TABLE OF Q5APLAN BY Q150FI

QUESTION 5 ACTION PLAN (SUPERVISOR DISCUSSED?) BY QUESTION 15 OFFICE

Frequency							
Percent							
Row Pct							
Col Pct	Headquarters	CRC	CWARC	Regional office	Dist off /sub-off		Total
Yes	33 13.52 49.25 27.27	5 2.05 7.46 10.87	1 0.41 1.49 8.33	12 4.92 17.91 41.38	16 6.56 23.88 44.44		67 27.46
No	85 34.84 49.42 70.25	41 16.80 23.84 89.13	10 4.10 5.81 83.33	16 6.56 9.30 55.17	20 8.20 11.63 55.56		172 70.49
Do not know	3 1.23 75.00 2.48	0 0.00 0.00 0.00	0 0.00 0.00 0.00	1 0.41 25.00 3.45	0 0.00 0.00 0.00		4 1.64
No resp.	0 0.00 0.00 0.00	0 0.00 100.00 8.33	1 0.41 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00		1 0.41
Total	121 49.59	46 18.85	12 4.92	29 11.89	36 14.75		244 100.00

TABLE OF 96APLAN BY 915OFI

QUESTION 6 ACTION PLAN (DISCUSSED WITH OTHERS?) BY QUESTION 15 OFFICE

Frequency							
Percent							
Row Pct							
Col Pct	Headquar ters	CRC	CWARC	Regional office	Dist off /sub-off		Total
Yes	39 15.98 44.32 32.23	12 4.92 13.64 26.09	4 1.64 4.55 33.33	17 6.97 19.32 58.62	16 6.56 18.18 44.44		88 36.07
No	80 32.79 51.95 66.12	34 13.93 22.08 73.91	8 3.28 5.19 66.67	12 4.92 7.79 41.38	20 8.20 12.99 55.56		154 63.11
Do not know	2 0.82 100.00 1.65	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00		2 0.82
Total	121 49.59	46 18.85	12 4.92	29 11.89	36 14.75		244 100.00

SELECTED CROSS-TABULATIONS FOR THE SURVEY OF COMMUNICATIONS CANADA EMPLOYEES

TABLE OF Q7APLAN BY Q15OFF

QUESTION 7 ACTION PLAN (SATISFACTION?) BY QUESTION 15 OFFICE

	Frequency	Percent	Row Pct	Col Pct	Headquarters	CRC	CWARC	Regional office	Dist off /sub-off	Total
NA (not asked)	20 8.20 42.55 16.53	12 4.92 25.53 26.09	4 1.64 8.51 33.33	6 2.46 12.77 20.69	5 2.05 10.64 13.89	47 19.26				
Very satisfied	2 0.82 25.00 1.65	2 0.82 25.00 4.35	1 0.41 12.50 8.33	1 0.41 12.50 3.45	2 0.82 25.00 5.56	8 3.28				
Satisfied	35 14.34 46.67 28.93	12 4.92 16.00 26.09	4 1.64 5.33 33.33	9 3.69 12.00 31.03	15 6.15 20.00 41.67	75 30.74				
Nthr sat nor dis	32 13.11 51.61 26.45	11 4.51 17.74 23.91	1 0.41 1.61 8.33	9 3.69 14.52 31.03	9 3.69 14.52 25.00	62 25.41				
Dissatisfied	14 5.74 60.87 11.57	3 1.23 13.04 6.52	0 0.00 0.00 0.00	2 0.82 8.70 6.90	4 1.64 17.39 11.11	23 9.43				
Very dissatis.	2 0.82 66.67 1.65	1 0.41 33.33 2.17	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	3 1.23				
Do not know	12 4.92 57.14 9.92	4 1.64 19.05 8.70	2 0.82 9.52 16.67	2 0.82 9.52 6.90	1 0.41 4.76 2.78	21 8.61				
No resp.	4 1.64 80.00 3.31	1 0.41 20.00 2.17	0 0.00 0.00 0.00	0 0.00 0.00 0.00	0 0.00 0.00 0.00	5 2.05				
Total	121 49.59	46 18.85	12 4.92	29 11.89	36 14.75	244 100.00				

VII. TABLE OF SURVEY RESPONSES

TABLE OF SURVEY RESPONSES

DATA-BASE LINE NUMBER	Q1A	Q1B	Q2A	Q2B	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Q10	Q11	Q12	Q13	Q14	Q15	Q16	Q17	Q18	Q19
1	3	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	
2	2	4	2	2	2	4	2	2	2	2	2	2	2	2	2	2	2	2	2	2	
3	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
4	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
5	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
6	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
7	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
8	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
9	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
10	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	
11	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	
12	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
13	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
14	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
15	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
16	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
17	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
18	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
19	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
20	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
21	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
22	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
23	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
24	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
25	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
26	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
27	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
28	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
29	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
30	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
31	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
32	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
33	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
34	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
35	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
36	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
37	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
38	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
39	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
40	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
41	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
42	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
43	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
44	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
45	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
46	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
47	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
48	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
49	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
50	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
51	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
52	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
53	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
54	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
55	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
56	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
57	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
58	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
59	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
60	3	4	3	4	3	4	3	2	2	4	2	3	4	3	2	4	2	3	4	3	
61	4	2	3	2	2	3	1	2	1	2	1	2	1	2	1	2	1	2	1	2	
62	4	2	3	2	2	3	1	2	1	2	1	2	1	2	1	2	1	2	1	2	
VALID VALUES	1-5 8,9	1-5 8,9	1-5 8,9	1-5 8,9	1-2 8,9	1-5 8,9	1-2 8,9	1-2 8,9	1-2 8,9	1-5 8,9	1-7 9	0-9 9	1-6 1								

TABLE OF SURVEY RESPONSES

TABLE OF SURVEY RESPONSES

DATA-BASE LINE NUMBER	Q1A	Q1B	Q2A	Q2B	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Q10	Q11	Q12	Q13	Q14	Q15	Q16	Q17	Q18	Q19
130	8	3	8	3	1	2	2	1	1	2	1	1	1	1	1	2	2	2	1	1	
131	4	4	8	8	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
132	3	4	2	2	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
133	4	4	4	4	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
134	3	4	4	4	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
135	4	4	4	4	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
136	2	2	2	2	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
137	4	4	4	4	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
138	4	4	4	4	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
139	4	4	4	4	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
140	4	4	4	4	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
141	4	4	4	4	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
142	4	4	4	4	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
143	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
144	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
145	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
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147	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
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153	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
154	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
155	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
156	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
157	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
158	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
159	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
160	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
161	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
162	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
163	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
164	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
165	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
166	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
167	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
168	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
169	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
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172	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
173	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
174	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
175	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
176	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
177	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
178	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
179	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
180	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
181	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
182	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
183	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
184	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
185	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
186	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
187	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
188	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
189	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
190	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
191	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
192	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
193	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
194	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
195	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
196	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
197	3	3	3	3	1	1	1	1	1	2	1	1	1	1	1	2	2	2	1	1	
VALID VALUES	1-5 8,9	1-5 8,9	1-5 8,9	1-5 8,9	1-2 8,9	1-2 8,9	1-5 8,9	1-2 8,9	1-5 8,9	1-7 8,9	1-7 8,9	1-6 1,2									

TABLE OF SURVEY RESPONSES

VIII. ENGLISH AND FRENCH SURVEY QUESTIONNAIRES

Hello, I'm _____ from TEEGA Research Consultants. May I please speak to _____? READ NAME FROM LIST. WHEN YOU HAVE THE RIGHT PERSON, REINTRODUCE YOURSELF AND CONTINUE. IF PERSON IS NOT AVAILABLE, MAKE APPOINTMENT TO CALL BACK. Would you prefer that I speak to you in french or in english?

We're doing a survey on behalf of the Program Evaluation Branch of the Department of Communications.

Your name has been randomly selected from the Department telephone directory.

The purpose of the study is to find out how employees feel about working for the Department. This is a follow-up to last spring's survey. Your participation in this survey is voluntary, but your responses are very important as they will help the Department identify current employee attitudes.

Please be assured that your name will not be linked with any of the information you provide. All your responses will be strictly confidential.

This survey should take no more than ten minutes of your time. Would you like to begin?

(IF NO: Or would you rather I called back later?)

Date: _____

Time: _____

RECORD: _____

DATE OF INTERVIEW: _____

INTERVIEW NUMBER: _____

SECTION ONE

First of all, I would like to ask you about some of your general attitudes about working for the Department.

1.a) On the whole, would you say the job climate in your unit is much better, better, the same, worse or much worse than it was a year ago?

- | | |
|------------------|---|
| MUCH BETTER..... | 1 |
| BETTER..... | 2 |
| THE SAME..... | 3 |
| WORSE..... | 4 |
| MUCH WORSE..... | 5 |
| DON'T KNOW..... | 8 |
| NO RESPONSE..... | 9 |

1.b) And how would you describe the job climate in your unit at the present time. Would you say that it is:

- | | |
|------------------|---|
| VERY GOOD..... | 1 |
| GOOD..... | 2 |
| FAIR..... | 3 |
| POOR..... | 4 |
| VERY POOR..... | 5 |
| DON'T KNOW..... | 8 |
| NO RESPONSE..... | 9 |

2.a) On the whole, would you say the job climate in the Department is much better, better, the same, worse or much worse than it was a year ago?

- | | |
|------------------|---|
| MUCH BETTER..... | 1 |
| BETTER..... | 2 |
| THE SAME..... | 3 |
| WORSE..... | 4 |
| MUCH WORSE..... | 5 |
| DON'T KNOW..... | 8 |
| NO RESPONSE..... | 9 |

2.b) And how would you describe the job climate in the Department at the present time. Would you say that it is:

- | | |
|------------------|---|
| VERY GOOD..... | 1 |
| GOOD..... | 2 |
| FAIR..... | 3 |
| POOR..... | 4 |
| VERY POOR..... | 5 |
| DON'T KNOW..... | 8 |
| NO RESPONSE..... | 9 |

SECTION TWO

Now I would like to ask you some questions about the Departmental human resources action plan. This action plan is called "Challenge for Change" and was printed with a blue cover. It was distributed to all employees in January.

3. Do you remember seeing this booklet about the action plan?

YES.....	1
NO.....	2 *** SKIP TO Q5
DON'T KNOW.....	3 *** SKIP TO Q5
NO RESPONSE.....	4 *** SKIP TO Q5

4. How much of the action plan did you read? Did you read:

ALL OF IT.....	1
MOST OF IT.....	2
SOME OF IT.....	3
A BIT OF IT.....	4
NONE OF IT.....	5
DON'T KNOW.....	6
NO RESPONSE.....	7

5. Has one of your supervisors discussed the Departmental action plan with you or with your work group?

YES.....	1
NO.....	2 **
DON'T KNOW.....	3 **
NO RESPONSE.....	4 **

6. Have you personally discussed this action plan with anyone else in the Department?

YES.....	1
NO.....	2 **
DON'T KNOW.....	3 **
NO RESPONSE.....	4 **

** IF NO, DK or NR TO QUESTIONS 3, 5 AND 6, SKIP TO SECTION THREE. **

7. How satisfied are you with the action plan as a response to problems in the Department? Are you very satisfied, satisfied, neither satisfied nor dissatisfied, dissatisfied or very dissatisfied with it?

VERY SATISFIED.....	1
SATISFIED.....	2
NEITHER SATISFIED NOR DISSATISFIED.....	3
DISSATISFIED.....	4
VERY DISSATISFIED.....	5
DON'T KNOW.....	6
NO RESPONSE.....	7

8. How successful do you expect the action plan will be overall at solving problems in the Department? Do you expect it will be very successful; successful, neither successful nor unsuccessful, unsuccessful or very unsuccessful?

VERY SUCCESSFUL.....	1
SUCCESSFUL.....	2
NEITHER SUCCESSFUL NOR UNSUCCESSFUL....	3
UNSUCCESSFUL.....	4
VERY UNSUCCESSFUL.....	5
DON'T KNOW.....	6
NO RESPONSE.....	7

9. On the whole, how serious do you feel the Deputy Minister and the Assistant Deputy Ministers are toward implementing real solutions to problems in the Department? Would you say they are:

EXTREMELY SERIOUS.....	1
VERY SERIOUS.....	2
FAIRLY SERIOUS.....	3
SOMEWHAT SERIOUS.....	4
NOT AT ALL SERIOUS.....	5
DON'T KNOW.....	6
NO RESPONSE.....	7

10. And how about your Assistant Deputy Minister? Would you say he is extremely, very, fairly, somewhat or not at all serious?

EXTREMELY SERIOUS.....	1
VERY SERIOUS.....	2
FAIRLY SERIOUS.....	3
SOMEWHAT SERIOUS.....	4
NOT AT ALL SERIOUS.....	5
DON'T KNOW.....	6
NO RESPONSE.....	7

11. How serious do you feel your Director General is toward implementing real solutions to problems in the Department? Would you say your DG is extremely, very, fairly, somewhat or not at all serious?

EXTREMELY SERIOUS.....
VERY SERIOUS.....
FAIRLY SERIOUS.....
SOMEWHAT SERIOUS.....
NOT AT ALL SERIOUS.....
NO DG (VOLUNTEERED).....
DON'T KNOW.....
NO RESPONSE.....

12. And how about your Director? Would you say your Director is extremely, very, fairly, somewhat or not at all serious?

EXTREMELY SERIOUS.....	1
VERY SERIOUS.....	2
FAIRLY SERIOUS.....	3
SOMEWHAT SERIOUS.....	4
NOT AT ALL SERIOUS.....	5
NO DIRECTOR (VOLUNTEERED)....	7
DON'T KNOW.....	8
NO RESPONSE.....	9

... SKIP TO SECTION THREE

13. Is your director your immediate supervisor?

YES.....1 ... SKIP TO SECTION THREE
NO.....2
DON'T KNOW....8 ... SKIP TO SECTION THREE
NO RESPONSE....9 ... SKIP TO SECTION THREE

14. And how about your immediate supervisor? Would you say he or she is extremely, very, fairly, somewhat or not at all serious?

EXTREMELY SERIOUS.....
VERY SERIOUS.....
FAIRLY SERIOUS.....
SOMEWHAT SERIOUS.....
NOT AT ALL SERIOUS.....
DON'T KNOW.....
NO RESPONSE.....

SECTION THREE

Finally, there are a few questions dealing with some of your personal characteristics. Remember that this information is strictly confidential and will be used only for compiling groups for statistical purposes. However, if you do not feel comfortable answering some questions, feel free to not respond.

15. In which office do you work? (READ)	Headquarters.....	1
	CRC.....	2
	CWARC.....	3
	Regional Office.....	4
	District Office or Sub-Office..	5
	NO RESPONSE.....	9

16. In which sector of the Department do you work?
(DO NOT READ)

ADMAC	1
ADMCM	2
ADMSD	3
ADMSR (ADMSH)	4
ADHTT	5
SADM (ADMCP)	6
DM (MINO)	7
NO RESPONSE	9

17. In which job category are you personally classified? For example, AS or CR? (DO NOT READ)

EX, DM.....	1
SM.....	2
EN, SE, PC, CS.....	3
LS, ES, IS, PH, CO.....	4
EL.....	5
AS, PE, FI, OH, PG.....	6
DD, EG, GT, PY, SI.....	7
GL, GS, HP.....	8
CM, CR, DA, ST.....	9
NO RESPONSE.....	0

THANK YOU FOR PARTICIPATING IN THIS SURVEY. END

DO NOT ASK

18. Sex MALE.....1
FEM.....2

19. <u>Region</u>	NATIONAL CAPITAL REGN.....1 PACIFIC REGN.....2 CENTRAL REGN.....3 ONTARIO REGN.....4 QUEBEC REGN.....5 ATLANTIC REGN.....6
-------------------	---

Bonjour, je m'appelle _____ et je travaille pour TEEGA Research Consultants. Puis-je parler à _____ ? LIRE LE NOM FIGURANT SUR LA LISTE. SI VOUS NE PARLEZ PAS A LA BONNE PERSONNE, Veuillez VOUS REPRÉSENTER ET POURSUIVRE. SI LA PERSONNE N'EST PAS DISPONIBLE, VOUS DEVEZ PRENDRE UN RENDEZ-VOUS ET RAPPELER. Préféreriez-vous que je discute avec vous en français ou en anglais?

Nous effectuons un sondage au nom de la Direction de l'évaluation des programmes du ministère des Communications.

Votre nom a été choisi au hasard dans l'annuaire téléphonique du Ministère.

Le but du sondage est d'obtenir les impressions d'employés sur le travail au Ministère. Il s'agit d'un suivi au sondage du printemps passé. Votre participation est volontaire, mais vos réponses sont très importantes puisqu'elles aideront le Ministère à déterminer les attitudes actuelles du personnel.

Nous vous assurons que votre nom ne sera relié à aucun des renseignements que vous fournirez. Toutes vos réponses demeureront absolument confidentielles.

Le sondage ne devrait pas prendre plus de 10 minutes. Voulez-vous que nous commençons?

(DANS LA NÉGATIVE, DEHANDEZ: Préféreriez-vous que je rappelle plus tard?)

Date: _____

Heure: _____

NOTER:

DATE DE L'ENTREVUE: _____

NUMÉRO DE L'ENTREVUE: _____

PREMIERE SECTION

Tout d'abord, j'aimerais vous poser quelques questions à propos de vos impressions générales sur votre travail au Ministère.

1.a) Dans l'ensemble, par rapport à l'an dernier, le climat de travail dans votre unité est-il:

Bien meilleur.....	1
Meilleur.....	2
Le même.....	3
Pire.....	4
Bien pire.....	5
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

1.b) Et comment décririez-vous le climat de travail de votre unité en ce moment. Diriez-vous qu'il est:

Très bon.....	1
Bon.....	2
Passable.....	3
Mauvais.....	4
Très mauvais.....	5
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

2.a) Dans l'ensemble, par rapport à l'an dernier, le climat de travail du Ministère est-il:

Bien meilleur.....	1
Meilleur.....	2
Le même.....	3
Pire.....	4
Bien pire.....	5
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

2.b) Et comment décririez-vous le climat de travail du Ministère en ce moment. Diriez-vous qu'il est:

Très bon.....	1
Bon.....	2
Passable.....	3
Mauvais.....	4
Très mauvais.....	5
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

DEUXIEME SECTION

J'aimerais maintenant vous poser quelques questions sur le plan d'action du Ministère en matière de ressources humaines. Ce plan d'action est mieux connu sous le nom de "Les changements qui s'imposent". Le document, dont la couverture est bleue, a été distribué à tous les employés en janvier dernier.

3. Vous rappelez-vous d'avoir vu ce document?

OUI.....	1
NON.....	2 *** PASSER A Q5
NE SAIS PAS.....	8 *** PASSER A Q5
AUCUNE RÉPONSE.....	9 *** PASSER A Q5

4. Avez-vous lu le document:

Au complet.....	1
En grande partie.....	2
En partie.....	3
Un tout petit peu.....	4
Pas du tout.....	5
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

5. Est-ce que l'un de vos supérieurs a discuté du plan d'action du Ministère avec vous ou avec votre groupe de travail?

OUI.....	1
NON.....	2 **
NE SAIS PAS.....	8 **
AUCUNE RÉPONSE.....	9 **

6. Avez-vous discuté personnellement de ce plan d'action avec un ou plusieurs autres employés du Ministère?

OUI.....	1
NON.....	2 **
NE SAIS PAS.....	8 **
AUCUNE RÉPONSE.....	9 **

** SI LES RÉPONSES AUX QUESTIONS 3, 5 ET 6 SONT NON, NSP ou AR, PASSER A LA TROISIEME SECTION. **

7. A quel point êtes-vous satisfait(e) de ce plan d'action comme solution aux problèmes du Ministère? Etes-vous:

Très satisfait(e).....	1
Satisfait(e).....	2
Ni satisfait ni insatisfait(e)	3
Insatisfait(e).....	4
Très insatisfait(e).....	5
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

8. D'après vous, quel succès le plan d'action connaît-il comme solution aux problèmes du Ministère, dans l'ensemble? Vous attendez-vous à ce qu'il connaisse:

Beaucoup de succès.....	1
Du succès.....	2
Ni du succès ni un échec....	3
Un échec.....	4
Un échec monumental.....	5
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

9. Dans l'ensemble, à quel point pensez-vous que le sous-ministre et les sous-ministres adjoints sont sérieux dans leur engagement à mettre en place de véritables solutions aux problèmes du Ministère? Sont-ils:

EXTREMEMENT SÉRIEUX.....	1
TRES SÉRIEUX.....	2
ASSEZ SÉRIEUX.....	3
UN PEU SÉRIEUX.....	4
PAS DU TOUT SÉRIEUX.....	5
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

10. Et votre propre sous-ministre adjoint, diriez-vous qu'il est extrêmement, très, assez, un peu ou pas du tout sérieux dans son engagement?

EXTREMEMENT SÉRIEUX.....	1
TRES SÉRIEUX.....	2
ASSEZ SÉRIEUX.....	3
UN PEU SÉRIEUX.....	4
PAS DU TOUT SÉRIEUX.....	5
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

11. A quel point pensez-vous que votre Directeur général est sérieux dans son engagement à mettre en place de véritables solutions aux problèmes du Ministère? Est-il:

Extrêmement sérieux.....	1
Très sérieux.....	2
Assez sérieux.....	3
Un peu sérieux.....	4
Pas du tout sérieux.....	5
PAS DE DIRECTEUR GÉNÉRAL (VOLONTAIRE) ..	7
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

12. Et votre directeur, diriez-vous qu'il est extrêmement, très, assez, un peu ou pas du tout sérieux dans son engagement?

EXTREMEMENT SÉRIEUX.....	1
TRES SÉRIEUX.....	2
ASSEZ SÉRIEUX.....	3
UN PEU SÉRIEUX.....	4
PAS DU TOUT SÉRIEUX.....	5
PAS DE DIRECTEUR (VOLONTAIRE) ..	7 --- PASSER A LE TROISIEME SECTION
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

13. Est-ce que votre directeur est votre supérieur immédiat?

OUI.....	1 --- PASSER A LE TROISIEME SECTION
NON.....	2
NE SAIS PAS.....	8 --- PASSER A LE TROISIEME SECTION
AUCUNE RÉPONSE..	9 --- PASSER A LE TROISIEME SECTION

14. Dans l'ensemble, à quel point pensez-vous que votre supérieur immédiat est sérieux dans son engagement à mettre en place de véritables solutions aux problèmes du Ministère? Est-il:

Extrêmement sérieux....	1
Très sérieux.....	2
Assez sérieux.....	3
Un peu sérieux.....	4
Pas du tout sérieux....	5
NE SAIS PAS.....	8
AUCUNE RÉPONSE.....	9

TROISIEME SECTION

Enfin, voici quelques questions qui ont trait à certaines de vos caractéristique personnelles. Rappelez-vous que ces renseignements sont strictement confidentiels et ne seront utilisés que pour des fins statistiques. Toute fois, si vous ne voulez pas répondre à certaines questions, sentez-vous à l'aise de le faire.

15. Dans quel bureau travaillez-vous? (LIRE)

l'Administration centrale.....	1
le CRC.....	2
le CCRIT.....	3
un Bureau régional.....	4
un Bureau de district ou bureau secondaire...	5
AUCUNE RÉPONSE.....	9

16. Dans quel secteur du Ministère travaillez-vous? (NE PAS LIRE)

ADMAC.....	1
ADMCM.....	2
ADMSD.....	3
ADMSP (ADMSP)...	4
ADHTT.....	5
SADH (ADMCP)....	6
DH (MINO).....	7
AUCUNE RÉPONSE..	9

17. A quelle catégorie d'emploi appartenez-vous personnellement? Par exemple, AS ou CR. (NE PAS LIRE)

EX, DM.....	1
SM.....	2
EN, SE, PC, CS.....	3
LS, ES, IS, PM, CO.....	4
EL.....	5
AS, PE, FI, OM, PG.....	6
DD, EG, GT, PY, SI.....	7
GL, GS, HP.....	8
CH, CR, DA, ST.....	9
AUCUNE RÉPONSE.....	0

JE VOUS REMERCIE INFINIMENT D'AVOIR PARTICIPÉ A CE SONDAGE. FIN

NE PAS DEMANDER

18. Sexe MASCULIN..... 1
FÉMININ..... 2

19. Région RÉGION DE LA CAPITALE NATIONALE.. 1
RÉGION DU PACIFIQUE..... 2
RÉGION DU CENTRE..... 3
RÉGION DE L'ONTARIO..... 4
RÉGION DU QUÉBEC..... 5
RÉGION DE L'ATLANTIQUE..... 6

