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CANADA / NEWFOUNDLAND
COMMUNITY DEVELOPMENT
SUBSIDIARY AGREEMENT
FOR COASTAL LABRADOR



Government
of Newfoundland
and Labrador



Government
of Canada

Gouvernement
du Canada

Regional
Economic
Expansion

Expansion
Économique
Régionale

**CANADA/NEWFOUNDLAND COMMUNITY DEVELOPMENT
SUBSIDIARY AGREEMENT FOR COASTAL LABRADOR**

THIS AGREEMENT made this 29th day of May, 1981.

BETWEEN: THE GOVERNMENT OF CANADA
(hereinafter referred to as "Canada"), represented by the Minister
of Regional Economic Expansion

OF THE FIRST PART,

AND: THE GOVERNMENT OF THE PROVINCE OF NEWFOUNDLAND
(hereinafter referred to as the "Province"), represented by the
Premier and Minister for Intergovernmental Affairs

OF THE SECOND PART.

WHEREAS Canada and the Province signed a General Development Agreement dated the first day of February, 1974 (hereinafter referred to as the "GDA") to achieve the objectives stated in Section 3 thereof.

AND WHEREAS a strategy is provided in Schedule "A" to the GDA for achieving such objectives, which strategy includes the use of integrated initiatives centered on geographic locations.

AND WHEREAS Canada and the Province entered into a Labrador Interim Subsidiary Agreement in December 1976, under which they agreed to share the cost of certain programs immediately and to allow for the formulation of a long-term development strategy designed to further encourage the socio-economic development of Labrador.

AND WHEREAS during the period of the Labrador Interim Subsidiary Agreement, satisfactory progress has been made on implementation of initial projects and the development of a management system, and on the formulation of a strategy for longer-term development of the Labrador coastal region.

AND WHEREAS Canada and the Province have agreed that public investments will be required to assist in the pursuit of this strategy.

AND WHEREAS the Governor in Council by Order in Council No. P.C. 1981-1351 of the 22nd day of May, 1981, has authorized the Minister of Regional Economic Expansion to execute this Agreement on behalf of Canada.

AND WHEREAS the Lieutenant Governor in Council by Order in Council No. 500-81 of the 21st day of May, 1981, has authorized the Minister for Intergovernmental Affairs to execute this agreement on behalf of the Province.

NOW THEREFORE, the parties hereto mutually agree as follows: "

SECTION 1: DEFINITIONS

In this agreement:

- (a) "capital project" means any specific project, as determined by the Management Committee, in which construction or activities related to construction are involved;
- (b) "element" means a specific activity forming a self-contained unit within a project;
- (c) "eligible costs" means those costs referred to in Section 4 of this agreement;

- (d) "Federal Minister" means the Minister of Regional Economic Expansion of Canada and includes anyone authorized to act on his behalf;
- (e) "fiscal year" means the period commencing on April 1st of any year and terminating March 31st of the immediately following year;
- (f) "Labrador Interim Subsidiary Agreement" means the Canada/Newfoundland Labrador Interim Subsidiary Agreement dated the 3rd day of December 1976 as amended;
- (g) "Management Committee" means the Committee referred to in Section 5 of this agreement;
- (h) "Ministers" means the Federal Minister and the Provincial Minister;
- (i) "programs" means the subject matter of this agreement as specified in scheduled "A" and "B";
- (j) "project" means a specific activity forming a self-contained unit within a program;
- (k) "Provincial Minister" means the Minister for Intergovernmental Affairs and includes anyone authorized to act on his behalf;
- (l) "Schedules "A" and "B" mean the schedules attached to and forming part of this agreement; and
- (m) "sector" means an aggregate of programs under sub-headings within this agreement.

SECTION 2: PURPOSE AND OBJECTIVES

2.1 Pursuant to Section 3 of the GDA, the purpose of this agreement is to enable Canada and the Province to jointly undertake programs of economic and socio-economic development in the coastal region of Labrador.

2.2 Pursuant to the purpose stated in subsection 2.1, the general objectives of this agreement are to improve the quality of life in coastal communities; to increase access to employment and income generating opportunities; and to enable residents to more effectively participate in, and benefit from, the longer-term development of the region.

2.3 The program objectives of this agreement are those contained in Schedule "B".

SECTION 3: SUBJECT MATTER

3.1 Schedules "A" and "B" attached to, and forming part of, this agreement contain a list of programs and projects which the Province shall arrange to have carried out at the direction of the Management Committee.

3.2 Upon completion of each project outlined in schedules "A" and "B", the Province shall accept ownership and full responsibility for the continuing operation, maintenance and repair of capital projects, except where other federal/provincial arrangements apply.

3.3 Canada will not share in any revenues resulting from the programs financed under this agreement.

SECTION 4: FINANCIAL PROVISIONS

4.1 Subject to subsection 4.2, the eligible costs to be financed or shared under this agreement by Canada and the Province in respect of the programs listed in

schedules "A" and "B" are:

- (a) All costs of noncapital projects reasonable and properly incurred and paid by the Province under all contracts entered into by the Province, in accordance with this agreement, with any person or corporation for the acquisition of equipment and materials and/or the performance of work or services;
- (b) the gross salaries, and employer's share of contributions for Canada Pension Plan and Unemployment Insurance, of those contractual or temporary personnel, as determined by the Management Committee, who are to be engaged primarily for the implementation of projects under this agreement;
- (c) such additional costs for office space and services necessary to accommodate the contractual personnel mentioned in paragraph 4.1 (b). Costs of accommodation in provincially owned buildings or existing space rented by the Province, and the attendant costs of telephone and other utility systems normally provided in such facilities, shall be excluded;
- (d) properly incurred travel and relocation expenses (fares, accommodations, meals, communications) of contractual or temporary personnel engaged in the implementation of the projects, which expenses are in accordance with applicable provincial regulations;
- (e) with respect to capital elements, all direct costs but excluding administration, survey, engineering and architecture costs, which have been reasonably and properly incurred by the Province, plus ten percent (10%) of these costs in lieu of the excluded costs specified above;
- (f) all costs relating to public information including those covered in Section 9 of this agreement.

4.2 The eligible costs to be financed by Canada shall not include any costs relating to the acquisition of lands or interests in lands or any costs arising from conditions of such acquisition.

4.3 If, at any stage of a project approved by the Management Committee, it appears to the Province that the costs thereof may exceed the estimated costs specified for the project, the Province shall promptly so inform the Management Committee and state the reasons for such anticipated increase.

4.4 Upon being informed, the Management Committee shall consider the circumstances which have contributed to the anticipated increase in the estimated costs and either terminate the project or transfer funds from one project to another within any program in Schedule "A". Funds may not be transferred from one program to another without the written agreement of the Ministers.

4.5 Notwithstanding anything in this agreement, the total amount payable by Canada under this agreement with respect to the programs listed in schedules "A" and "B" shall not exceed the respective federal share, as indicated in Schedule "A", of the total eligible costs for programs under the agreement, up to a maximum federal share of \$33,800,000.

SECTION 5: ADMINISTRATION AND MANAGEMENT

5.1 Each of the Ministers shall designate one or more senior officials to be responsible for the administration of this agreement. These officials shall constitute the Management Committee whose function it shall be to oversee the implementation of the programs specified in schedules "A" and "B" of the agreement and to fulfill responsibilities identified for the Management Committee elsewhere in this agreement. The Federal Minister and the Provincial Minister shall respectively

appoint one federal and one provincial official from the members of the Management Committee to act as Co-Chairmen.

5.2 The function of the Management Committee shall be to establish a definition of each program specified in schedules "A" and "B" for the purpose of identifying the work to be financed, to establish procedures for, and to oversee the coordination and the implementation of those programs, and to fulfill responsibilities identified for the Management Committee in this agreement.

5.3 The Ministers will select an Advisory Group to the Management Committee consisting of government officials and local representatives, which will provide a forum for consideration and integration of local concerns in the recommendation of projects for implementation under this agreement. Such other technical, coordinating and/or working committees necessary to the efficient implementation of the agreement may be established by the Management Committee.

5.4 Prior to the end of each fiscal year, the Province will present, for the consideration of the Management Committee, a work program for the next fiscal year, which will include the proposed scheduling and cost estimates for each program contained in schedules "A" and "B".

5.5 A work program containing project specifications, work schedules and estimate of costs shall be presented by the Province for approval of the Management Committee for each project, or portion of a project prior to calling tenders or initiating other commitments for the implementation of such projects.

5.6 The signatures of the Co-Chairmen, or alternates in their absence, shall be required in order to record formal approval of Management Committee documents including meeting minutes, program or project authorizations or any other recommendation, approval or decision within the jurisdiction of the Management Committee.

5.7 Canada and the Province agree to provide the Management Committee with all information necessary for the performance of its function.

SECTION 6: PAYMENT PROCEDURES

6.1 Subject to subsection 6.2, payments by Canada shall be promptly made to the Province on the basis of audited claims setting out the costs actually incurred and paid for in respect of approved projects, submitted in a form and verified in a manner satisfactory to the Federal Minister.

6.2 In order to assist with the interim financing of projects, Canada may, if the Province so requests, make interim payments to the Province of one hundred percent (100%) of Canada's share of claims submitted, based on estimates of costs actually incurred as certified by a senior officer of the Province.

6.3 The Province shall account for each interim payment by submitting to Canada, within one hundred and twenty (120) days after such payment by Canada, a detailed statement of the actual costs incurred and paid, verified in a manner satisfactory to the Federal Minister. Any discrepancy between the amounts paid by Canada by way of interim payments and the amounts actually paid by the Province shall be promptly adjusted between Canada and the Province.

SECTION 7: TENDERS AND CONTRACT AWARDS

7.1 Unless the Management Committee otherwise agrees, all construction, purchase and other contracts shall be let pursuant to tenders invited by public advertisement acknowledging the financial participation of the parties hereto.

7.2 Opening of all tenders shall be public and the Management Committee shall be supplied with copies of each advertisement for tender, together with notice of the

time and place for tender opening, in sufficient time to enable any member of the Management Committee or his/her representative to be present at all tender openings and to participate in the evaluation of tenders.

7.3 All contracts shall be awarded following approval by the Management Committee to the responsible and responsive tenderer who submitted the lowest evaluated tender, unless otherwise agreed by the Management Committee.

7.4 All contracts for personal and professional services shall be supervised in accordance with procedures to be approved by the Management Committee.

7.5 All announcements of contract awards shall be made jointly by Canada and the Province.

SECTION 8: IMPLEMENTATION

8.1 All substantive amendments to contracts shall require the prior approval of the Management Committee.

8.2 Any member of the Management Committee or his/her representative shall be permitted to inspect the projects at all reasonable times and shall be provided with any other information concerning the projects which may be required by the Federal Minister or the Provincial Minister.

8.3 The Province shall forward to the Management Committee a report on the progress of the work, in such detail and at such times as may be required by the Management Committee.

SECTION 9: PUBLIC INFORMATION

9.1 Canada and the Province agree to formulate and implement a comprehensive public information program respecting all programs and projects under this agreement. The information program will incorporate provision for the preparation, on a timely basis, of reports on the progress of each program element, and where necessary, the translation of such reports in the native languages, and their widespread distribution to area residents.

9.2 Canada and the Province agree to supply, erect and maintain on the direction of the Management Committee:

(a) During the course of construction of capital projects funded under this agreement, a project sign or signs consistent with federal/provincial identity graphics guidelines, and in both official languages, specifying that the relevant project is a Canada/Newfoundland Regional Development Project financed by contributions from the Department of Regional Economic Expansion of the Government of Canada (and any other federal agency, where relevant) and the Government of the Province of Newfoundland, or such other wording to the like effect as may be agreed upon by the Ministers; and

(b) where relevant, upon completion of each project, a permanent sign or plaque to the effect set forth in (a).

9.3 All public announcements of the measures covered and of the products generated by this agreement, as well as any official opening ceremony for any project under this agreement, where such ceremony is indicated and appropriate, shall be arranged jointly by the Ministers.

SECTION 10: GENERAL

10.1 This agreement shall become effective on the date of signing by the Ministers and shall terminate on March 31, 1987, except that approved projects may be

completed after the termination date. Canada shall not pay any claim received after March 31, 1988.

10.2 The terms and conditions of the GDA shall apply to this agreement.

10.3 The Province and its agents, wherever possible, will utilize the services and facilities of Employment and Immigration Canada for the hiring of all labour required pursuant to this agreement.

10.4 With regard to the applicability of labour standards, the parties to this agreement agree as follows:

- (a) Rates of pay shall be those prevailing in the area of employment for each classification of work, subject to the minimum wage specified in provincial legislation;
- (b) In building construction, the rates of pay for overtime shall be time and one-half the specified prevailing rate of pay after the hours stipulated for purposes of overtime payment in the relevant provincial standards, which shall in no case be more than 48 hours per week; and
- (c) Labour conditions shall be specified in all tendering documents and shall be posted in the work place;

it being expressly understood and agreed that, to the extent to which there are higher provincial standards applicable to particular occupations or regions, these higher provincial standards shall apply.

10.5 No member of the House of Commons or of the Newfoundland House of Assembly shall be admitted to any part or share of any contract, agreement or commission made pursuant to this agreement, or to any benefit to arise therefrom.

10.6 All documents, publications and information generated as a result of the projects provided for in this agreement shall become the joint property of and be freely available to both parties.

SECTION 11: EVALUATION

11.1 During this agreement, Canada and the Province shall jointly effect an evaluation process for the programs of, and in respect of the objectives for, this agreement as outlined in schedules "A" and "B". The Management Committee will be responsible for ensuring that the information and procedures necessary to conduct the evaluation of the programs be developed during the initial phase of program implementation.

SECTION 12: REPORTING

12.1 A progress report shall be submitted by the Management Committee to the Ministers on or before each annual meeting of the Ministers as prescribed under subsection 9.1 and Section 10 of the GDA.

SECTION 13: AMENDMENTS

13.1 This agreement, and schedules "A" and "B" thereof, may be amended from time to time by the Ministers by an exchange of correspondence. It is expressly understood and agreed, however, that any amendment to subsection 4.5 shall require approval of the Governor in Council.

IN WITNESS WHEREOF this agreement has been executed on behalf of Canada by the Minister of Regional Economic Expansion and on behalf of the Province of Newfoundland by the Premier and Minister for Intergovernmental Affairs.

IN THE PRESENCE OF:

GOVERNMENT OF CANADA

Jerry O'Reilly
Witness

Leo Schmalz
Minister of
Regional Economic Expansion

GOVERNMENT OF THE PROVINCE
OF NEWFOUNDLAND

[Signature]
Witness

A. Brian Purcell
Premier and Minister for
Intergovernmental Affairs

	Federal ('000)	Provincial ('000)	Total Shareable ('000)
SECTOR D — INVESTIGATIVE, EVALUATION AND INFORMATION			
Program 1 — Studies, Surveys and Pilot Projects	\$ 1,620	\$1,620	\$ 3,240*
Program 2 — Program Evaluation	180	20	200
Program 3 — Program Information	270	30	300
Total Sector D	\$ 2,070	\$ 1,670	\$ 3,740
SECTOR E — MANAGEMENT AND ADMINISTRATION	\$ 770	86	856
GRAND TOTAL	\$33,800	\$ 5,196	\$38,996

Note: The Federal Share represents ninety percent (90%) of the direct cost, excepting the item noted with an (*) which is cost shared on a 50:50 basis.

**CANADA/NEWFOUNDLAND COMMUNITY
DEVELOPMENT SUBSIDIARY AGREEMENT
FOR COASTAL LABRADOR**

**SCHEDULE "A"
SUMMARY OF COSTS**

	Federal ('000)	Provincial ('000)	Total Shareable ('000)
SECTOR A — TRANSPORTATION SERVICES			
Program 1 — Straits Road	\$12,780	\$1,420	\$14,200
Program 2 — Inter-Community Road Construction	2,070	230	2,300
Total Sector A	\$14,850	\$1,650	\$16,500
SECTOR B — COMMUNITY INFRASTRUCTURE			
Program 1 — Community Services	\$13,410	\$1,490	\$14,900
Total Sector B	\$13,410	\$1,490	\$14,900
SECTOR C — HUMAN RESOURCE DEVELOPMENT			
Program 1 — Community Manager Program	900	100	1,000
Program 2 — Community Health Program	1,800	200	2,000
Total Sector C	\$ 2,700	\$ 300	\$3,000

SCHEDULE "B"
PROGRAM DESCRIPTION
CANADA/NEWFOUNDLAND COMMUNITY DEVELOPMENT
SUBSIDIARY AGREEMENT
FOR COASTAL LABRADOR

Sector A — TRANSPORTATION SERVICES

The development of a viable regional economy on the Labrador Coast has been hampered by the area's geographic remoteness and physical isolation. Transportation to the coast and between most communities is generally by light aircraft, boat, and snowmobile, and suffers from many climatic restrictions.

The Labrador Straits Road, which is the only regional road on the coast, is of rudimentary design and construction. Upgrading of the road would result in a number of social and economic benefits including more efficient distribution of fish landings to central processing facilities, freer movement of goods and services between Labrador and insular Newfoundland, consolidation of regional services, and increased manpower mobility.

The proposed operation of a fish processing facility at Mary's Harbour on the southern coast will increase manpower demands in the area. While much of the demand will be accommodated within the community, some nearby recruitment will be necessary. The adjacent community of Lodge Bay could both provide additional manpower resources and benefit from the opportunity, however, there is no road linking the communities. Construction of a 10-km road to Lodge Bay will also improve access to the forest resources of the Alexis Bay area and provide residents of Lodge Bay with access to a range of community resources and institutional services in Mary's Harbour.

A requirement also exists to construct a short road link between William's Harbour and the summer fishing station at George's Cove. This road link will expedite the movement of fish and plant workers to the fish plant in William's Harbour.

Although communication services on the coast have progressed rapidly in recent years, they remain behind other areas of the Province. Improvements are essential if residents are to participate more effectively in the social and economic development process. The fast growing technological base of the communications industry offers significant potential for isolated and remote areas such as the Labrador Coast. Planning and increased collaboration between federal and provincial communication agencies would accelerate regional development. In order to identify the options available and to refine a communication development strategy, the investigative element of Sector E of this agreement will provide funding for a comprehensive assessment and planning process.

Program 1 — Reconstruction Labrador Straits Road

This program will provide funding to enable substantial reconstruction of the Labrador Straits Road. A schedule of reconstruction activities for the road will be formulated in response to a variety of factors, including population distribution, traffic characteristics, fish distribution requirements, environmental and engineering constraints. The longer-term objective of the program, however, is to ensure reasonable, safe access to all communities from L'Anse au Clair to Red Bay, and to improve access by Straits residents to ferry and airport facilities at Blanc Sablon, Quebec.

Program 2 — Inter-Community Road Construction

This program will provide funding for the construction of 10 km of road between Lodge Bay and Mary's Harbour and the construction of 4 km of road linking William's Harbour and George's Cove.

Sector B — COMMUNITY INFRASTRUCTURE DEVELOPMENT

The objective of this sector of the agreement is to foster the growth of community and regional services in a manner which is supportive of the longer-term social and economic development of the region. Community services must be capable of accommodating and complementing development initiatives in the fishery.

A serious constraint to development is the inadequacy of water delivery and waste disposal systems in many coastal communities. Poor standards of water quality, sewage collection and garbage disposal have resulted in health and environmental problems and have inhibited the development of economic opportunities. The introduction of water delivery and waste disposal systems has also been constrained by poor local roads.

These constraints are recognized in this sector of the agreement and program funding is provided for the assessment of community needs and the design and construction/installation of appropriate systems.

The agreement will adopt a dual approach to the provision of municipal services. The first objective is to promote a level of service in all communities commensurate with basic standards of health and environmental protection, while a second consideration is the provision of more extensive services in support of particular economic development initiatives.

The solutions proposed to achieve these standards are unlikely to be common to all communities. Municipal plans for Labrador coastal communities are now being prepared through the provisions of the Canada/Newfoundland Labrador Interim Subsidiary Agreement. It is expected that these plans will provide valuable information regarding the physical characteristics, and social and economic prospects of each community on which can be based decisions regarding the appropriate level and design of systems.

Program 1 — Community Services

This program will provide funding for the extension of efforts begun under the Canada/Newfoundland Labrador Interim Subsidiary Agreement to promote a level of services in all communities conducive to good standards of health and environmental protection, and as necessary and appropriate to support social and economic objectives. The following types of projects will be considered for funding under the program:

- (a) The construction/installation of water delivery and waste disposal systems;
- (b) the upgrading of local roads to facilitate access to waste disposal sites and the movement of goods between wharves, airstrips and commercial, industrial and institutional facilities;
- (c) the upgrading of Crown-owned fuel storage depots to acceptable safety and environmental standards; and
- (d) the employment of technical staff on a contractual basis to expedite the application of appropriate technologies in the provision of community services and to assist community councils to assume responsibility for the selection and operation of municipal services.

The final selection and location of individual projects will be made by the joint implementing authority in consultation with community councils and in accordance with engineering, social and economic criteria for community development.

Sector C — HUMAN RESOURCE DEVELOPMENT

This sector will contribute toward the development of human resources essential to the viability of economic development initiatives in the region. Projects which augment existing federal programs of manpower training and adjustment will be undertaken to enable increased participation of area residents in the projected economic growth of the next decade.

The development of the inshore fishery and the expansion of community services envisaged under the Coastal Labrador Development Program will result in the creation of employment opportunities, the benefits of which will accrue to area residents only if they possess the required occupational skills.

Funding will be provided in the Investigative component of Sector D of this agreement for a survey and inventory of occupational skills, a review of occupational needs for the next decade, and the identification of appropriate training programs to meet those needs. In conjunction with these initiatives, EIC will extend to the Labrador Coast such counselling, training and placement programs and services necessary to accommodate expansion of the inshore fishery and other resource-based industries on the Labrador Coast. EIC will provide funding to assist in the delivery of training activities to respond to unique job opportunities resulting from this program. These opportunities may include the operation and maintenance of nonconventional water delivery and waste disposal services. The chief mechanics for the provision of such training will be the Canada Manpower Training Program (CMTP). Outreach, and other EIC sponsored programs, may also be used to expedite the placement of coastal residents in development projects funded under any of the program components.

An important element in the social and economic development of the region is the capacity of councils to participate in and regulate growth and changes in their communities. Although a majority of the communities have municipal councils of one form or another, the absence of professional administrative staff severely limits efforts in the areas of planning, decision making, enforcement of bylaws, municipal servicing and other key municipal functions. A related concern is the need for expanded entrepreneurial skills to sustain and build on economic activity generated through this agreement and other initiatives. Programs will enable communities to acquire expertise to provide advice and effect participation in a number of broad development areas within the community.

A further constraint to the effective participation in the development of the region is, in certain areas, unsatisfactory standards of community health. This sector will support a review of public health services on the Labrador Coast and will offer selective support for health care treatment facilities and services critical to social and economic well-being.

Program 1 — Community Manager Program

This program will provide funding for the employment of community management specialists accessible within an appropriate regional planning and administrative support group to assist Coastal Labrador communities by performing the following functions:

- (a) Strengthening the administrative capability of local governments;
- (b) serving as a catalyst for social and economic development initiatives; and
- (c) encouraging development of entrepreneurial and administrative skills within the community.

The appropriate grouping of communities within a regional planning and administrative support framework and the establishment of criteria governing the extent and terms of assistance offered individual communities, will be determined

by the joint implementing authority for the agreement. Recruitment of personnel for this program will emphasize the requirement for significant academic training and proven skills in public or business administration, oriented particularly to rural and remote areas.

Program 2 — Community Health Program

This program will provide funding for a comprehensive review of health care systems in the region, and support for selective initiatives to improve delivery mechanisms where indicated. The following projects will be included in the program:

- (a) A review of health care services in the region; Coastal Labrador's long-term health care needs will be assessed and recommendations formulated regarding the future organization and practice of medicine in the region;
- (b) the construction and upgrading of medical facilities where these are prerequisites to the viability of development opportunities; the selection of appropriate projects will be contingent on the findings of the comprehensive health care study undertaken through the program; and
- (c) selective support for programs to reduce the social and economic costs of alcohol abuse in the region.

These projects will be augmented by the policies and programs of Health and Welfare Canada, particularly in respect of native health care in Canada's North.

Sector D — INVESTIGATION, EVALUATION AND INFORMATION

One objective of this sector is to provide a framework for identifying and testing, for viability and funding, a broad range of social and economic development opportunities. This framework will facilitate investigation of opportunities and ensure coordination with existing government programs.

A further intent of the sector is to formulate an ongoing monitoring and evaluation process for all programs under the agreement to ensure an effective and responsive approach to changing social and economic circumstances.

This sector will provide funding to facilitate dissemination of information regarding this agreement and enable coastal residents to participate in the development process. Appropriate mechanisms will be selected for effectiveness in facilitating dialogue regarding development options, and information on program content, planning and implementation.

Program 1 — Studies, Surveys and Pilot Projects

This program will provide funding for a variety of studies, surveys and pilot projects in support of a broad range of resource and community development opportunities. Studies are likely to include, but are not limited to, the following subjects: tourism, forest resources, agricultural land, animal husbandry, native fruit, wildlife, trapping, craft development, coastal communications, health and manpower needs.

The results of these investigations will be incorporated in the broader management of the agreement and coordinated with other programs of the Federal and Provincial governments.

Program 2 — Program Evaluation

This program will provide funding for the evaluation of all programs under the agreement on an annual basis to determine their effectiveness and to recommend implementation objectives for the succeeding year in conjunction with planned mechanisms for local consultation. A final comprehensive evaluation of the

agreement will be conducted on its expiration.

Program 3 — Program Communication

This program will provide funding in support of mechanisms to expedite the flow of information between the joint implementing authority for this agreement and residents of the Labrador Coast. These mechanisms will be designed to reach all coastal residents, to provide information necessary for informed local comment, and to provide practical details of the planned implementation of projects, and in respect of other programs of the Federal and Provincial governments.

Sector E — MANAGEMENT AND ADMINISTRATION

The objective of this sector is to provide the resources necessary to ensure the efficient and effective implementation of programs under the agreement. The number of technical and management staff available within responsible departments of the Provincial Government is not adequate to expedite and coordinate the timely implementation of numerous remote projects. This sector will provide funding to enable additional expertise to be retained for specific program areas on a contractual basis.

Program 1 — Program Management

This program will provide funding for the essential employment and support services of staff, on a contractual basis, to conduct the detailed implementation of the agreement.

