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interim subsidiary
agreement on
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Regional
Economic
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Expansion
Économique
Régionale

CANADA/ALBERTA



MARCH 11, 1975

interim subsidiary agreement on Alberta north



Regional
Economic
Expansion

Expansion
Économique
Régionale

INTERIM SUBSIDIARY AGREEMENT

ON ALBERTA NORTH

THIS AGREEMENT made this 11th day of March, 1975

BETWEEN:

THE GOVERNMENT OF CANADA
(hereinafter referred to as "Canada"),
represented by the Minister of

CANADA/ALBERTA

OF THE FIRST PART,

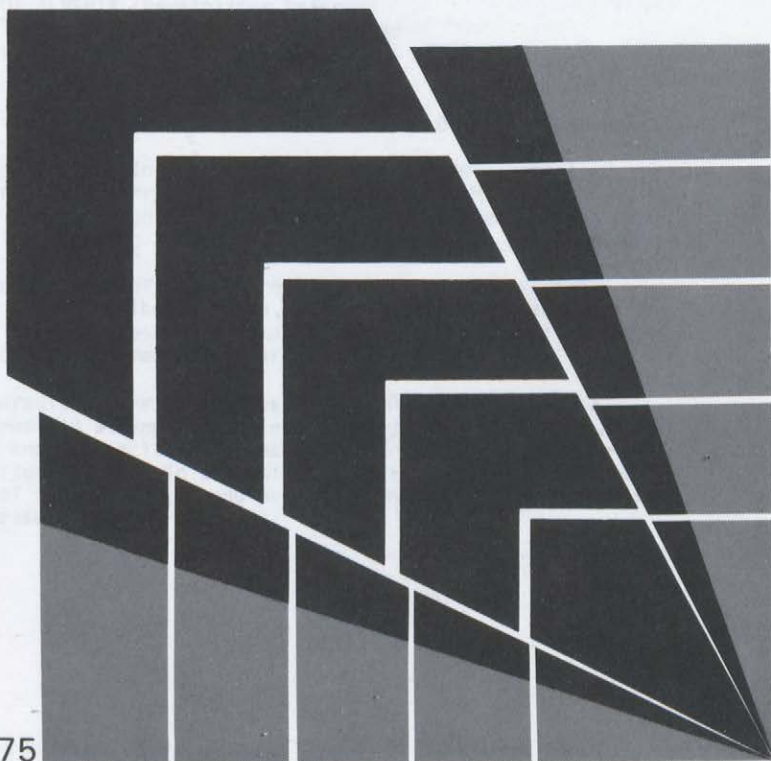
AND:

THE GOVERNMENT OF THE PROVINCE

WHEREAS Canada is
desirous of
under which this
Agreement is

AND WHEREAS the
Agreement is to
be entered into

AND WHEREAS in
practice this
Agreement is to
be entered into



MARCH 11, 1975

CANADA-ALBERTA
INTERIM SUBSIDIARY AGREEMENT
ON ALBERTA NORTH

THIS AGREEMENT made this 11th day of March, 1975

BETWEEN:

THE GOVERNMENT OF CANADA
(hereinafter referred to as "Canada"),
represented by the Minister of
Regional Economic Expansion,

OF THE FIRST PART,

AND:

THE GOVERNMENT OF THE PROVINCE
OF ALBERTA (hereinafter referred
to as "the Province"), represented
by the Minister of Federal and
Intergovernmental Affairs,

OF THE SECOND PART.

WHEREAS Canada and the Province have signed a General Development Agreement (hereinafter referred to as "the GDA"), dated March 6, 1974, under which they agree to cooperate in selecting and implementing initiatives for the economic and socioeconomic development of Alberta;

AND WHEREAS the objectives of the GDA reflect agreement to improve opportunities in areas of Alberta which, relative to other areas of Alberta, require special measures to realize development potential and to promote balanced development among areas of Alberta;

AND WHEREAS in pursuit of the objectives of the GDA, Canada and the Province have agreed to attempt to achieve a coordinated application of relevant federal and provincial policies and programs in identifying development opportunities and in assisting in their realization through the application of these policies and programs, including the provision of specialized measures where required;

AND WHEREAS the northern portion of Alberta requires certain measures to provide the people in the region with options and opportunities to contribute to, and participate in the development of their communities, the region, and the Province;

AND WHEREAS Canada and the Province agree to cooperate in the development of longer-term programs designed to encourage the socioeconomic development of Northern Alberta;

AND WHEREAS the Governor in Council by Order in Council P.C. 1975-1/459 of the 25th day of February, 1975, has authorized the Minister of Regional Economic Expansion to execute this Agreement on behalf of Canada;

AND WHEREAS the Lieutenant Governor in Council by Order in Council No. 224/75 of the 10th day of February, 1975, has authorized the Minister of Federal and Intergovernmental Affairs to execute this Agreement on behalf of the Province;

NOW THEREFORE the parties hereto mutually agree as follows:

DEFINITIONS

1. In this Agreement:
 - (a) "approved project" means a project which has been approved by the Joint Committee in accordance with section 4.3;
 - (b) "eligible costs" means those costs defined in sections 5.5 and 5.6;
 - (c) "Federal Minister" means the Minister of Regional Economic Expansion of Canada and includes anyone authorized to act on his behalf;
 - (d) "fiscal year" means the period commencing on April 1st of any year and terminating on March 31st of the immediately following year;
 - (e) "Joint Committee" means the Committee to be established pursuant to section 4.1;
 - (f) "Ministers" means the Federal Minister and the Provincial Minister;
 - (g) "program" means the secondary grouping of work activities under this Agreement and may consist of one or more projects;

- (h) "project" means the primary grouping of work activities under this Agreement and may consist of one or more activities;
- (i) "Provincial Minister" means the Minister of Federal and Intergovernmental Affairs and includes anyone authorized to act on his behalf;
- (j) "sector" means the major grouping of work activities under this Agreement and may consist of one or more programs which in turn may be subdivided into one or more projects; and
- (k) "Subsidiary Agreement" means an Agreement made pursuant to section 6 of the GDA.

PURPOSE AND OBJECTIVES

- 2.1 The purpose of this Agreement is to undertake certain programs and projects which can be immediately identified as integral parts of any longer-term strategy, and which may, at some later date, be included under a longer-term Subsidiary Agreement.
- 2.2 Pursuant to the objectives and strategy set forth in the GDA, the objectives of a Development Agreement for Northern Alberta are:
 - (a) to provide options and opportunities for the people of Northern Alberta to contribute to and participate in the development of the region;
 - (b) to initiate those social and cultural amenities, community infrastructure improvements and services required to enable the people of Northern Alberta to actively participate in northern development; and
 - (c) to encourage the orderly development of Northern Alberta for the benefit of the inhabitants and the Province.

SUBJECT MATTER

- 3.1 Canada and the Province agree to undertake through the Joint Committee the planning required to formulate a development strategy for a longer-term Subsidiary Agreement, and to initiate certain programs which can be immediately identified as integral parts of any longer-term development strategy and which may be included under the longer-term Subsidiary Agreement.

- 3.2 Consistent with section 3.1, Canada and the Province agree to undertake a joint program through program initiatives under the following sector objectives:
- (a) Life Improvement and Community Services to provide the social, cultural, and physical environment required to assist individuals, families, and communities to better comprehend and participate in development opportunities and community affairs;
 - (b) Community Economic Development to research, plan, and stimulate economic development opportunities for community groups and individuals in Northern Alberta, ranging from the servicing of major developments to the identification and development of community or resource-based development opportunities; and
 - (c) Planning and Management to provide the research, planning, and program design required to implement this Agreement, and to plan for a longer-term Subsidiary Agreement. This sector also provides for program management and evaluation;
 - (d) Canada and the Province take note of their Agreement for "An Interim Program of Construction and Upgrading of Specified Transportation Facilities in Remote Communities, and Areas with High Proven Resource Development Potential in Alberta", designed to complement other economic and socioeconomic development initiatives including those to be supported under this Agreement.
- 3.3 Subject to the terms and conditions of this Agreement, Schedule "A", attached to and forming part of this Agreement, describes the general program framework within which projects may be approved under this Agreement, and which shall be funded within the sector and program cost estimates presented in Schedule "B", attached to and forming part of this Agreement.
- 3.4 The financing by Canada of the projects to be implemented under this Agreement shall not confer upon Canada any proprietary interest in the physical assets constructed or acquired pursuant to this Agreement.
- 3.5 The Province shall acquire or arrange for the acquisition of all lands and interests in lands that are required for projects under this Agreement, unless otherwise provided by the Legislative provisions to which either party may be subject.

- 3.6 Subject to sections 3.7 and 5.4, this Agreement shall commence on and take effect from the date on which it becomes signed by the Ministers and shall terminate on March 31, 1976, or such earlier date as may be agreed to in writing by the Ministers, or when superseded by a longer-term Subsidiary Agreement. No project shall be approved after the termination date of this Agreement and no project completion date shall extend beyond twelve months from said termination date, and no claim shall be paid unless it is received by Canada within three months from the applicable project completion date.
- 3.7 The Joint Committee may approve costs incurred by the Province for approved projects implemented prior to the signing of this Agreement and after April 1, 1974.

PROGRAM ADMINISTRATION

- 4.1 To ensure coordination of effort and compatibility of approach, the Federal-Provincial General Development Committee set up under the GDA shall establish a Committee as required by subsection 9.4 of the GDA to be known as the "Joint Committee", to administer and implement this Agreement. Canada shall appoint the Director-General of the Department of Regional Economic Expansion in Alberta or his designate as its representative, and the Province shall appoint the Executive Director, Northern Development Group, or his designate as its representative on the Joint Committee.
- 4.2 Subject to the terms of this Agreement, the Joint Committee shall be responsible for the overall management of this Agreement, and in particular for the following:
- (a) the general coordination of implementation, including responsibility for the approval, adjustment, and amendment of projects, and for recommendation to the Ministers of any changes to financial limits for each sector as shown in Schedule "B", and for the establishment of such regulations and procedures as may be required for the administration and implementation of this Agreement;
 - (b) the review of activities under this Agreement and the recommendation to the General Development Committee of any changes in sector direction or thrust;
 - (c) the initiation of the research and planning required to formulate a development strategy that may form the basis for a longer-term Subsidiary Agreement;

- (d) the initiation of environmental assessment when in its opinion a project to be implemented under this Agreement is likely to have significant environmental effects; and
 - (e) the ensuring of the proper recognition of the contribution of both parties to this Agreement, and the performance of any other function that may be assigned to it by the General Development Committee.
- 4.3 Notwithstanding subsection 4.2(a) and subject to section 3.6 all projects to be undertaken under this Agreement shall be jointly approved by Canada and the Province through the Joint Committee. Each project shall be described in an appropriate project document, such document to include inter alia the project name, the purpose, the objectives, an outline of how the project is to be carried out, the completion date, the cost, the share of the cost to be borne by each party, and whether revenue accruing from the project is shareable between Canada and the Province.
- 4.4 The Province, through the Northern Development Group or such other department or agency of the Province as may be designated by the Province, shall be responsible for the implementation of all jointly approved projects, and shall also be responsible for the following functions:
- (a) assisting provincial agencies in developing project proposals and providing the documentation required by the Joint Committee for their consideration;
 - (b) reviewing proposals in terms of a coordinated program for Northern Alberta, and making recommendations to the Joint Committee;
 - (c) monitoring projects approved under this Agreement, and reporting to the Joint Committee on the progress of such projects; and
 - (d) participating in such analysis as may be required to assist the Joint Committee in fulfilling its responsibilities.
- 4.5 Canada, through the Department of Regional Economic Expansion, shall be responsible for the following functions:
- (a) effecting liaison and program coordination between departments and agencies of Canada administering programs whose activities affect the implementation of this Agreement; and

- (b) participating in such analysis as may be required to assist the Joint Committee in fulfilling its responsibilities.

FINANCIAL

- 5.1 Expenditures authorized under this Agreement shall be shared fifty percent (50%) by Canada and fifty percent (50%) by the Province.
- 5.2 Subject to the terms and conditions of this Agreement, the total amount payable by Canada for jointly approved projects under this Agreement shall not exceed \$2,379,500.
- 5.3 Subject to the terms and conditions of this Agreement, the total amount payable by the Province for jointly approved projects under this Agreement shall not exceed \$2,379,500.
- 5.4 Canada and the Province take note of the interim nature of this Agreement and agree to review the programming, as outlined in Schedule "A", prior to April 1, 1975. Subject to this review, the Ministers may propose to the Governor in Council that the financial limitations specified in sections 5.2 and 5.3 be amended to provide for the following additional commitment in the 1975-76 fiscal year:
 - (a) a sum not to exceed \$4,759,000 to continue programming as outlined in Schedule "A" at the level of funding specified in Schedule "B", plus a fifteen percent (15%) adjustment for cost escalation and program expansion, such sum to be subject to the cost-sharing specified in section 5.1; and
 - (b) additional funding as may be agreed to by the Ministers for new initiatives required to meet the objectives of this Agreement.
- 5.5 Eligible costs under this Agreement shall include only direct costs related to approved projects, as determined by the Joint Committee and including:
 - (a) salaries and eligible benefits of employees of the Province or its agencies when those employees work specifically and directly on approved projects; salaries and eligible benefits for professional and related support services, facilities and materials; and
 - (b) with respect to infrastructure projects, all direct costs, including those relating to public information,

but excluding, subject to section 5.6, administration, survey, engineering and architecture costs that have been reasonably and properly incurred by the Province for the implementation of the projects, plus ten percent (10%) of these costs in lieu of the exclusions specified above.

- 5.6 Costs normally excluded pursuant to subsection 5.5(b) may be designated as direct eligible costs by the Joint Committee in cases where preliminary work is carried out but the project does not proceed.
- 5.7 Eligible benefits for provincial staff assigned to projects under this Agreement may include the employer's share of contributions for Canada Pension Plan and Unemployment Insurance, as well as reasonable travel and relocation expenses incurred in connection with such projects in accordance with applicable provincial travel and relocation directives.

CONTRACT PROCEDURES

- 6.1 All contracts for construction, purchase, and professional services shall be awarded in accordance with procedures to be approved by the Joint Committee and, unless in its opinion it is not desirable to do so, shall be awarded to the qualified and responsive tenderer submitting the lowest evaluated bid.
- 6.2 Canadian, and specifically Northern Canadian, material and consulting and other professional services shall be used to the extent to which they are procurable and where practical and consistent with economy and efficiency as determined by the Joint Committee.
- 6.3 The provisions of the Labour Standards Arrangement proposed by the Federal Department of Labour in 1970 shall be applicable to this Agreement, it being understood and agreed that to the extent that there are higher provincial standards applicable to particular occupations or regions these higher provincial standards shall apply.

PAYMENT PROCEDURES

- 7.1 Subject to the terms of this Agreement, Canada agrees to reimburse the Province for its share of expenditures made on approved projects upon submission of a claim by the Province, in a mutually agreed manner and form, certified by a senior official of the Province and bearing a provincial audit certificate.

- 7.2 In order to assist with the interim financing of approved projects, Canada may, if the Province so requests, make interim payments to the Province of up to one hundred percent (100%) of Canada's share of claims submitted, based on estimates of expenditures actually incurred and certified by a senior official of the Province.
- 7.3 The Province shall account for each such interim payment by submitting to Canada within the following quarter a detailed statement of the actual expenditures incurred, certified by a senior official of the Province and bearing a provincial audit certificate. Any discrepancy between the amounts paid by Canada by way of interim payments and the amount actually payable by Canada shall be promptly adjusted between Canada and the Province.
- 7.4 The Province shall maintain adequate records of all transactions made pursuant to this Agreement, supported by proper documents and vouchers.
- 7.5 The Province shall make such records, documents, and vouchers available to the Federal Minister for audit upon request, and furnish any and all information in relation thereto.
- 7.6 The parties agree that any discrepancy between amounts paid by either party and amounts actually payable by it, as disclosed by any such audit, shall be promptly adjusted between the parties.

PROGRAM EVALUATION

- 8.1 For the purposes of the evaluation required under the GDA, the Joint Committee shall effect an assessment of the projects supported under this Agreement with regard to the degree to which they meet the objectives of the GDA and submit same to the GDA Committee.

PUBLIC INFORMATION

- 9.1 Canada and the Province, at the discretion of the Joint Committee, agree to develop and implement a program of public information respecting implementation of projects under this Agreement; such program to include provision for the erection, where appropriate, of signs specifying the participation of both parties.
- 9.2 Any public announcement of the measures relating to this Agreement, and any official opening ceremony for each project outlined in Schedule "A" attached, shall be arranged jointly by the Ministers.

AMENDMENTS

- 10.1 Consistent with the objectives of the GDA, this Agreement may be amended from time to time by the written agreement of the Ministers. It is expressly understood and agreed, however, that any amendment to the level of funding specified in sections 5.2 and 5.3, or the ratio of cost-sharing specified in section 5.1 of this Agreement, shall require the approval of the Governor in Council and the Lieutenant Governor in Council.

GENERAL

- 11.1 The provisions of the GDA shall apply to this Agreement.
- 11.2 Recruitment of labour shall be conducted through Canada Manpower Centres unless the Joint Committee considers that this service cannot reasonably be provided.
- 11.3 No member of the House of Commons or of the Legislative Assembly of the Province of Alberta shall be admitted to any share or part of any contract, agreement, or commission made pursuant to this Agreement, or to any benefit to arise from any such contract, agreement, or commission.

IN WITNESS WHEREOF this Agreement has been executed on behalf of Canada by the Minister of Regional Economic Expansion and on behalf of the Province of Alberta by the Minister of Federal and Intergovernmental Affairs.

IN THE PRESENCE OF:

GOVERNMENT OF CANADA

Witness

Minister of
Regional Economic Expansion

GOVERNMENT OF THE PROVINCE
OF ALBERTA

Witness

Minister of Federal and
Intergovernmental Affairs

SCHEDULE "A" TO THE
CANADA-ALBERTA INTERIM SUBSIDIARY AGREEMENT
ON ALBERTA NORTH

1. INTRODUCTION

This Schedule outlines the strategy to be pursued during the period while a longer-term socioeconomic development agreement is being developed. The strategy makes provision for a joint governmental research and planning process which, with the involvement of the people of the north, may lead to a more comprehensive longer-term socioeconomic development agreement. It also sets out a broad range of current developmental activities, some of which are based on new initiatives, others to enhance existing programs, but all intended to alleviate recognized problems confronting the people living in Northern Alberta.

2. SUMMARY OF CIRCUMSTANCES

Northern Alberta is a region which presents a sharp contrast to the southern part of the Province in terms of: population density and distribution; standard of living; sources and levels of income; and the role played by various segments of the population in the social and economic life of the Province. One important aspect of Alberta's economic and social structure is the degree to which people in the north do not enjoy the same opportunities for productive employment, or access to a variety of other opportunities that are available in other areas.

Two concurrent forces are bringing these differences to the attention of the people of the north. The first is the increased comparison being made between northern communities themselves and with centres in the south. The second is the advent of large economic development projects currently being undertaken or which are proposed for the region.

Northern Alberta is at a critical stage in its development both in terms of planning the future utilization of its vast resources and in the need to devise innovative processes by which people indigenous to the region can meaningfully participate in its development. Current and projected major developments in oil extraction and processing, agriculture,

mining, forestry, transportation, tourism, and the service industries will have a substantial economic and social impact on the region.

Rapid growth in the north does not by itself ensure that the quality of life of the people of the north will be improved. Indeed, without a special effort, it is entirely possible that major petroleum, timber, and other developments in the region could pass them by. Though these developments will provide economic opportunities, these opportunities will in many cases require technical and social skills that are not presently developed in the local population.

A number of regular training opportunities directed at upgrading the technical and trade skills of the participants have been offered in the region. Experience indicates that such training and development experiences must go beyond the transmission of technical and trade skills, to provide the students with a better understanding of how their physical and socio-cultural environment will be affected by future developments in the region.

Many people in the region live under comparatively harsh physical conditions. Inadequate accommodation, lack of a potable water supply, and unacceptable waste disposal systems contribute to poor mental and physical health. The lack of physical access and effective communication facilities lead to inadequate knowledge, and make it almost impossible for people to participate in and to cope with a rapidly changing environment.

The problems inherent in the foregoing are social and cultural as well as economic. A comprehensive remedial strategy is required to combat these problems. The necessary approach calls not only for the identification and pursuit of ameliorative measures concerned with income, jobs, housing, education, health, and recreation, but also with attitude change, expansion of related social skills, and human adjustment.

3. PURPOSE AND OBJECTIVES

The purpose of this Agreement is to undertake the planning required to formulate and negotiate a longer-term development strategy for Northern Alberta, and to undertake certain programs and projects which can be immediately identified as integral parts of any longer-term development strategy and which may, at some later date, be included under a longer-term Subsidiary Agreement.

Within the context of the overall objectives and strategy of the GDA, the broad objectives for Northern Alberta are:

- (a) to provide options and opportunities for the people of Northern Alberta to contribute to and participate in the development of the region; and
- (b) to initiate those social and cultural amenities, community infrastructure improvements and services required to enable the people of Northern Alberta to actively participate in northern development.

4. STRATEGY

To pursue the objectives stated in section 3, Canada and the Province will seek to achieve a coordinated application of relevant federal and provincial policies and programs through the continuing identification of development opportunities and by assistance in their realization, including the creation of specialized measures as required.

5. AREAS OF ACTIVITY

To pursue the preceding objectives, consideration will be given to a range of initiatives focused on life improvement and community services, community economic development, and communication services. The planning and implementation of the broad range of programs required to meet these objectives necessitates the coordinated actions of a large number of government agencies, working in consultation with the people of Northern Alberta. While some time will be required to work out all the arrangements necessary to formulate a longer-term approach, a range of activities can be undertaken immediately. These activities will include the means necessary:

- (a) to ensure that the needs, priorities, objectives, and aspirations of the people of Northern Alberta are considered in the development of relevant and effective policies, programs, and special measures;
- (b) to implement those developmental activities and coordinate those programs which will support new initiatives, supplement current programs, assist in long-range planning, and develop implementation capability; and
- (c) to provide a framework for possible development of a longer-term Alberta North Subsidiary Agreement.

The following outline is intended to provide the general framework within which individual programs and projects will be considered for approval by the Joint Committee within the sector cost estimates presented in Schedule "B".

SECTOR 1: LIFE IMPROVEMENT AND COMMUNITY SERVICES

Programs in this sector are intended to provide the social, cultural, and physical environment required to assist individuals, families, and communities to take advantage of the development opportunities available to them.

Program 1.1: Life Improvement

The objective of this program is to provide opportunities for northern people to improve their quality of life. It is designed to enrich existing programs and put into place those new initiatives required to improve and provide new options for northern residents to acquire the life and other skills they require to achieve their objectives.

It is agreed that, during the period to which this Agreement applies, the appropriate authorities of each government will work toward the development of a comprehensive life improvement program for the area covered by the Alberta North Agreement, utilizing the programs of Canada Manpower, and in keeping with the overall concepts of the proposed Community Employment Strategy. It is understood that the program developed during this Agreement would be considered for application in any longer-term agreement pertaining to the same area and, to the extent possible, during the lifetime of this Agreement.

Project 1.1.1: Opportunity Corps

Pending the development of the comprehensive life improvement program noted above, the Opportunity Corps is intended to supplement existing employment support and adjustment programs by providing a special vehicle for those people who have environmental, social, or personal liabilities which prevent them from participating in northern development opportunities.

Project activities will provide for development of personal and family capabilities, life adjustment skills, counselling, and work experience. These will be provided by specially designed programs intended to provide services not presently available through Canada Manpower or other related government programs.

Project 1.1.2: Mobile Education Centre - Oil Sands Area.

The construction phase of the oil sands developments will take place over many years. For one project alone, there will be an estimated work force of 3,800 of which about 500 will require academic assistance and theory training programs in order to bring them up to the entrance requirements for trades apprentices.

This project will provide the funds required to determine the feasibility of locating a mobile training centre near the oil sands developments and, if the centre is feasible, for the engineering design.

Program 1.2: Community Extension

Projects under this program will assist unorganized northern communities to establish the social programming and the facilities they require to plan for and carry out their future development, and to assist northern communities in preparing themselves for self-government.

Project 1.2.1: Extension of Improvement District Services

The isolated communities have a very low tax base, and thus have been unable to support an Improvement District Liaison Officer to assist government departments and agencies with their programs, and to obtain a commitment from local residents as to their needs and desires. It is therefore proposed to hire Improvement District Liaison Officers to work in Northern Alberta. The Improvement District Liaison Officers will relate government activities to their hamlets or settlements, and will assist residents of northern communities to participate in other projects under this Agreement.

Project 1.2.2: Community Participation and Leadership Development

In northern communities because of economic, social, and cultural factors, the existing delivery system has often been unable to satisfactorily deliver social and cultural programs. The factors impeding delivery include physical isolation, lack of local organizational structure, lack of a pool of trained local leaders, and limited means of expressing needs and desires to the government departments responsible for service delivery.

It is proposed that under this project, assistance be provided to perform the following activities:

- (a) assist a number of northern communities to develop the organizational base necessary to define needs, and develop and implement the social and cultural programs required to meet those needs;
- (b) consult with northern communities on the development of a socio-cultural program which meets the needs of northern people; and
- (c) develop and implement those programs required to identify and train local community leadership.

Project 1.2.3: Northern Alberta Development Council

The Northern Alberta Development Council, under the chairmanship of the Minister Without Portfolio Responsible for Indian and Metis Liaison and Northern Development, was constituted to provide people from the north the opportunity to express their concern on matters related to the region and to act as an advisor to government on required programs in Northern Alberta. The Council, consisting of the chairman and seven appointed members, one from each of seven geographic areas in Northern Alberta, opens its meetings to allow the public from the different areas to present briefs on matters of concern to them. Funds to be provided by this project will be used in special circumstances related to the Council's responsibility to reach the isolated communities, interpret their requirements, and act in an advisory capacity to the Province.

Program 1.3: Community Services

This program will provide for physical infrastructure in isolated northern communities, housing and related services, the resolving of land tenure problems, and the provision of physical facilities required to support social and cultural developments in northern communities.

Project 1.3.1: Water Supply

This project is intended to provide to communities of predominantly native population new or improved water supply, and to provide, where practical, water supply for livestock production. During the Interim Agreement,

communities would be serviced on a priority basis; however, for the longer term a detailed assessment would be carried out designed to meet the water supply needs of Northern Alberta.

Project 1.3.2: Electrification

It is intended under this project to consider the installation of electrical distribution systems in communities such as Loon Lake where a power source is already in place, and the provision of a power source and distribution system in communities such as Sandy Lake, Little Buffalo Lake, and Cadotte Lake where at present no electrical service exists.

Project 1.3.3: Water and Sanitary Sewer System

It is intended under this project to conduct detailed design studies and cost estimates for a sanitary sewer system in Fort Vermilion, a water supply and distribution system in La Crete, and a water and sanitary sewer system in Fort Chipewyan. All three communities are isolated and have individual problems that require special engineering considerations. Although the study costs would be considered as part of this Agreement, it is understood that costs of actual construction will be the subject of consideration for inclusion in any longer-term Subsidiary Agreement.

Preliminary studies will be carried out on other isolated settlements to determine future requirements.

Project 1.3.4: Land Tenure

This project will focus on land problems of Metis and Treaty Indians who live off reserves as well as non-Indians occupying land without a document establishing tenure. There are an estimated 4,000 such persons. This project would support the establishment of a special unit created by the provincial government to carry out research, planning, consultation, and educational thrusts which are basic to resolving land tenure problems in the north.

Project 1.3.5: Leadership Training Centre Study

There is a need to provide a residential training facility suited to training community leaders from small northern communities. A facility of this type does not exist in the north; as a result, it is difficult to bring community

leaders together for development conferences, training seminars, and other related social and cultural activities. As a number of options are open both in location and type of facility, it is proposed to draw up a detailed proposal, in consultation with the people of the north, and include this proposal in the longer-term Subsidiary Agreement.

Project 1.3.6: Communications Planning

This project provides for a study relating to existing communications services to: identify those areas not receiving these services, determine the feasibility of providing services where they are not now provided and selecting those services that may be provided, and to prepare cost estimates.

Project 1.3.7: Innovative Native Housing

In cooperation with Alberta Housing Corporation, Central Mortgage and Housing Corporation, and other related departments and agencies, attempts will be made to experiment with:

- (a) innovative house structures designed to better meet the needs of those living in the north; and
- (b) systems for improved delivery of homes to eligible individuals in Northern Alberta.

SECTOR 2: COMMUNITY ECONOMIC DEVELOPMENT

The major objective of this sector will be to stimulate a range of economic development opportunities for community groups and individuals in Northern Alberta.

Program 2.1: Economic Development

Projects under this program are intended to stimulate economic opportunities ranging from the servicing of major developments to the identification and development of community or resource-based development opportunities.

Project 2.1.1: Research and Planning

The Alberta Northern Development Group is responsible for conducting research, monitoring development activities, developing new policy approaches, and devising improvements to the delivery of services in Northern Alberta. This

Group's research program has provided the basis for this Agreement and will carry the Province's responsibility for developing a longer-term Subsidiary Agreement.

This project will support the Northern Development Group's research and planning studies required to develop the longer-term Subsidiary Agreement. Specifically, activities under this project will be:

- (a) economic base studies including development of methodology, literature review, field data collection, and required analysis;
- (b) economic and social impact studies;
- (c) research into methods of support for native businessmen;
- (d) special feasibility studies; and
- (e) miscellaneous local projects.

Project 2.1.2: Technical and Capital Support

This project will provide capital for those indigenous sponsored enterprises undertaking the commencement of a commercial or manufacturing venture. The capital assistance, supplemental to the applicants' equity, would allow sufficient leverage to obtain debt financing not otherwise obtainable thus giving the indigenous businessman greater autonomy.

A technical support service would also be provided, offering resource people such as accountants, lawyers, business management advisors, agrologists, foresters, geologists, and engineers. These professional resources would provide the following types of assistance:

- exploratory work to identify business opportunities and carry out feasibility analysis;
- advice regarding appropriate forms of business organization;
- assistance with applications and documentation;
- input into decisions regarding the requirements for capital equipment.

It is understood that this project will not be implemented until such time as regulations and procedures acceptable to the Ministers are developed and agreed upon.

Project 2.1.3: Native Economic Development

This project will provide planning and programming capability to native groups and communities in order to assist them to identify and achieve their economic development goals. A wide range of activities will be supported under this project including:

- (a) identification of viable business and economic development opportunities which exist within reach of the native people of Northern Alberta;
- (b) identification of the needs and interests of native people as they relate to the establishment of opportunities described in (a);
- (c) provision of the continuous management follow-up and counselling required to ensure the success of these opportunities and the development of native entrepreneurs; and
- (d) carrying out evaluations so that experience can be gained from the implementation of these opportunities.

SECTOR 3: PLANNING AND MANAGEMENT

This sector provides for the research, planning, and program development required to implement this Agreement, and to plan for a longer-term Subsidiary Agreement. It also provides for program management and evaluation.

Program 3.1: Planning and Management

This program is intended as the vehicle through which project detail may be developed and programs under this Agreement may be tailored to the special needs of the northern people.

Project 3.1.1: Planning and Program Development

Special projects and services under this Agreement are to be in part developed and implemented through the existing structure of the provincial departments.

This project will reinforce the provincial departments' ability to undertake development activities in areas other

than those which are a normal part of their program and budget. Activities to be supported under this project may include, but not be limited to, the following:

- (a) conducting special studies related to identifying specific development opportunities and initiatives in the north;
- (b) program planning and development for the proposed longer-term Subsidiary Agreement; and
- (c) elaboration of programs and projects under this Agreement.

Project 3.1.2: Program Management

This project provides for the management, control, and evaluation of the Agreement and for the integrated application of government programs.

SCHEDULE "B" TO THE
CANADA-ALBERTA INTERIM SUBSIDIARY AGREEMENT
ON ALBERTA NORTH

| SECTORS | PROGRAMS | *FEDERAL SHARE \$'000 | PROVINCIAL SHARE \$'000 | TOTAL \$'000 |
|--|--|-----------------------------|-------------------------------|-----------------|
| SECTOR 1. LIFE IMPROVEMENT AND COMMUNITY SERVICES | | | | |
| | Program 1.1 Life Improvement | 150 | 150 | 300 |
| | Program 1.2 Community Extension | 332 | 332 | 664 |
| | Program 1.3 Community Services | <u>1,032.5</u> | <u>1,032.5</u> | <u>2,065</u> |
| | TOTAL | 1,514.5 | 1,514.5 | 3,029 |
| SECTOR 2. COMMUNITY ECONOMIC DEVELOPMENT | | | | |
| | Program 2.1 Economic Development | <u>750</u> | <u>750</u> | <u>1,500</u> |
| | TOTAL | 750 | 750 | 1,500 |
| SECTOR 3. PLANNING AND MANAGEMENT | | | | |
| | Program 3.1 Planning and Management | <u>115</u> | <u>115</u> | <u>230</u> |
| | TOTAL | 115 | 115 | 230 |
| | TOTAL COSTS | <u>2,379.5</u> | <u>2,379.5</u> | <u>4,759</u> |

*Federal share includes:

- a) Direct costs
- b) 10% allowance (where applicable)

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