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ERAL-PROVINCIAL RURAL DEVELOPMENT AGREEMENT 1970-75



DEPARTMENT OF REGIONAL ECONOMIC EXPANSION CANADA

MINISTRY OF AGRICULTURE AND FOOD ONTARIO

ONTARIO AGRICULTURAL REHABILITATION AND DEVELOPMENT ACT

CANADA AGRICULTURAL AND RURAL DEVELOPMENT ACT

FEDERAL-PROVINCIAL RURAL DEVELOPMENT AGREEMENT

April 1, 1970 to March 31, 1975

FEDERAL-PROVINCIAL RURAL DEVELOPMENT AGREEMENT 1970-75

INTRODUCTION

In 1961 the Parliament of Canada, through the Agricultural Rehabilitation and Development Act, recognized that in many rural areas of the country there were serious problems of unemployment, under-employment and general social disadvantage. The Act permitted the establishment of federal-provincial programs of alternate land use, soil and water conservation, and general rural development associated with creating income and employment opportunities. The Act also provided for the carrying out of research which would assist in establishing program priorities and aid in the implementation of programs. While ARDA in its initial conception was primarily directed to the problems of the agricultural industry, there was recognition of the interrelationships which exist between agriculture and the other resource sectors such as forestry, water, wildlife and recreation.

By October of 1962 Ontario had signed a series of agreements with the Federal Government establishing the operating principles for the implementation of ARDA programs. These agreements covered a two and one-half year period terminating on March 31, 1965. In Ontario this initial period of ARDA was one of trial, experimentation and the determination of priorities.

In December of 1962, the Legislature of Ontario passed its Agricultural Rehabilitation and Development Act. This legislation, in addition to being comparable to the Federal Act, constituted the Ontario ARDA Directorate, a corporate body of representatives from several departments, with the responsibility of reviewing, assessing and making recommendations relative to the approval of ARDA projects by the Province prior to their submission to the Federal Government.

In 1965, as a result of continuous and intensive consultation between federal and provincial authorities, a second Federal-Provincial Rural Development Agreement was signed by Canada and Ontario covering a five-year period up to March 31, 1970. This second agreement was more flexible in its delineation of the types of shared-cost programs which could be undertaken and also there was an increased emphasis on programs which would assist the rural non-farm population. To emphasize that ARDA was a program applicable to all rural people, the federal legislation was amended in 1966 and the name of the Act was changed to the Agricultural and Rural Development Act.

In the same year the Government of Ontario, in a white paper entitled "Design for Development", outlined its intentions to establish a regional development program in the Province. The white paper noted in part that:

"Any program of agriculture adjustment either to reduce a farm's marginal character or to help farmers move from the land to suitable alternative occupations, must take into account the future shape of the total regional economy and its prospects for growth."

The close co-ordination of the ARDA program and the regional development program is therefore essential if the objectives of this Rural Development Agreement are to be realized.

ARDA is a federal-provincial program. It is the responsibility of Ontario to initiate projects and programs, implement them and pay approximately half the costs. The Federal Government, in addition to sharing costs, establishes in consultation with Ontario the main objectives of the programs and sets operating policies and criteria under which projects are initiated.

In 1969 the Province of Ontario conducted an intensive review and assessment of what had been accomplished under ARDA. In the latter part of the same year direct discussions between Canada and Ontario resulted in the decision that ARDA should be continued and priorities were established for the types of programs most suited to Ontario requirements. The culmination of these federal-provincial discussions was the drafting of a third Federal-Provincial Rural Development Agreement (published hereunder). This third Agreement covers the period April 1, 1970 to March 31, 1975.

This third Rural Development Agreement sets broad priorities for six types of programs in Ontario.

- (1) Research for the development of new programs and to determine the impact of existing programs;
- (2) Farm consolidation and enlargement;

- (3) Provision of retraining and rehabilitation assistance;
- (4) Expansion of the rural development field services and public information;
- (5) Development of natural resources;
- (6) Development of alternative income and employment opportunities for rural people.

The Ontario Farm Enlargement and Consolidation Program has thus far resulted in the enlargement of approximately 900 farms and the discontinuance of a like number. The program is now expanded to include the retirement of large areas of poor quality land from uneconomic agriculture and the subsequent transfer of this land to other uses.

The function of the Rural Development Officers and Counsellors is basic to the successful implementation of the entire ARDA program. These men are located throughout the areas of rural Ontario where there is a need for adjustment and they provide the in-depth counselling so essential to the motivation of rural people.

Resource developments under ARDA in Ontario embrace the improvement of agricultural land, recreational developments for public use, forest improvements and the establishment and preservation of wildlife areas

In carrying out any of the Ontario programs which relate to the use or development of land, major attention is paid to Canada Land Inventory information. This latter program, implemented by Ontario and paid for by Canada, provides data on the inherent capability of the land resource for agriculture, forestry, wildlife and recreation.

Adjustment of the physical resource base in Ontario unquestionably affects the lives of many rural people. The continued support of Canada Manpower is critical to accommodate the problems of individuals who must adapt to changed conditions. The Business of Farming Course presently sponsored by Manpower serves those individuals who are adjusting within agriculture, however it is most important that retraining and job placement services continue to be available to those who wish to leave agriculture for other rural employment or desire to relocate in urban employment.

Throughout rural Ontario there is a need to provide full-time employment opportunities for individuals who are presently unemployed or underemployed. This third ARDA Agreement contains important provisions for assistance to the establishment or the enlargement of economic activities that provide rural employment.

The Government of Canada and the Government of Ontario consider that the programs proposed under this ARDA Agreement offer a rational and long-term solution to many of the current problems within rural Ontario.

JEAN MARCHAND

WILLIAM STEWART

Minister of Regional Economic Expansion

CANADA

Minister of Agriculture and Food
ONTARIO

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AGRICULTURAL AND RURAL DEVELOPMENT ACT FEDERAL-PROVINCIAL RURAL DEVELOPMENT AGREEMENT

This Agreement made this 12th day of May, A.D. 1970.

BETWEEN

THE GOVERNMENT OF CANADA (hereinafter called "Canada")

OF THE FIRST PART,

AND

THE GOVERNMENT OF THE PROVINCE OF ONTARIO (hereinafter called "Ontario")

OF THE SECOND PART.

THIS AGREEMENT is entered into on behalf of Canada by The Honourable Jean Marchand, Minister of Regional Economic Expansion, and on behalf of Ontario by The Honourable William Stewart, Minister of Agriculture and Food.

Whereas certain rural areas of the Province are subject to widespread social, technological and economic changes that necessitate adjustments on the part of many rural people;

And whereas the income levels, opportunities for employment and standards of living of many people in rural areas of the Province are unreasonably low:

And whereas Canada and Ontario have jointly agreed that government action is required to promote economic development and alleviate conditions of social and economic disadvantage in certain rural areas of the Province;

AND WHEREAS the purpose of the Agricultural and Rural Development Act (ARDA) is to undertake investigation and research, and jointly undertake with the Province programs and projects; for the more effective use and economic development of rural lands; for the develop-

ment of income and employment opportunities in rural areas and for the improvement of standards of living in those areas; for the development and conservation of agricultural and other rural water supplies; and for soil improvement and conservation in rural areas;

AND WHEREAS HIS EXCELLENCY, the Governor-in-Council by Order-in-Council P.C. 1970-22/770 of the 5th day of May, 1970, has authorized the Minister of Regional Economic Expansion to execute this Agreement on behalf of Canada;

AND WHEREAS HIS EXCELLENCY, the Lieutenant Governor-in-Council by Order-in-Council 980 of the 2nd day of April, 1970 has authorized the Minister of Agriculture and Food to execute this Agreement on behalf of Ontario;

Now, therefore, it is agreed by and between the parties hereto as follows:

- 1. In this Agreement, unless the context otherwise requires:
 - (a) "Act" means the Agricultural and Rural Development Act of Canada;
 - (b) "Approved Program" means any program referred to in this Agreement, approved by the Federal Minister or any person designated by the Federal Minister to act on his behalf, for participation or assistance by Canada under the Act;
 - (c) "Approved Project" means any project referred to in this Agreement, approved by the Federal Minister or any person designated by the Federal Minister to act on his behalf, for participation or assistance by Canada under the Act;
 - (d) "Federal Minister" means the Minister of Regional Economic Expansion of Canada and includes any person designated by the Minister to act on his behalf under this Agreement;
 - (e) "Ministers" means the Federal Minister and the Provincial Minister;
 - (f) "Provincial Minister" means the Minister of Agriculture and Food of the Province of Ontario and includes any person designated by the Minister to act on his behalf under this Agreement;
 - (g) "Program" means a definite plan consisting of a group of projects as envisaged under all or any of the parts of this Agreement;

- (h) "Project" means any project described in this Agreement;
- (i) "Selected rural areas" means areas of Ontario jointly agreed to by the Ministers where certain programs and projects may be carried out under this Agreement;
- (j) "Shareable cost" means the amount or the proportion of the total cost of a project which Canada and the Province have agreed to share.
- 2. Unless otherwise provided in this Agreement, Ontario will organize and carry out approved programs and approved projects.
- 3. Subject to the terms and conditions of this Agreement, and subject to funds having been appropriated by Parliament, Canada will contribute one-half of the shareable cost of approved programs or projects in the form of financial or other assistance, or both, provided however that where other Federal Acts or programs apply, and where contributions to a project are made under such Acts or programs, then no financial assistance shall be provided in respect of that project or portion of the project so assisted.
- 4. Subject to the terms and conditions of this Agreement, and subject to funds being made available by the Parliament of Canada, the annual allotment available to Ontario for the purposes of this Agreement shall be:
 - (a) In the first year of the Agreement an amount of \$6,000,000;
 - (b) In each subsequent year of the Agreement an amount of \$6,000,000 plus all revenues from all projects under this Agreement or any previous ARDA Agreement which were refunded to Canada by Ontario during the previous fiscal year.
- 5. The total allotment available to the Province for the term of this Agreement shall be not less than \$30,000,000 plus the revenues from all projects and programs under this Agreement or any previous ARDA Agreement which were refunded by Ontario to Canada during the first four years of this Agreement.
- 6. Subject to additional funds being available, the Ministers may agree to an increase in the annual allotments prescribed in Section 4 and to the total allotment prescribed in Section 5.
- 7. (1) Ontario may submit, from time to time, proposals for the approval of the Federal Minister for each project or program to be undertaken under the Agreement.

- (2) In submitting proposals, Ontario shall provide sufficient information for the adequate assessment of the suitability of the project or program, including the purpose, the costs, the benefits, and assessments of the economic significance of each of the parts of the project or program and where applicable:
 - (a) such other physical data, such as plans and maps, description of development works;
 - (b) such financial details as the cost-sharing between the parties involved, expected revenues and like data;
 - (c) a description of any development works proposed, the authority that will be responsible for undertaking, operating and maintaining the project or program, the expected revenues, user charges or any other like considerations;
 - (d) the proposed plan of cost-sharing between all parties taking part in the project or program including charges, if any, to persons to whom any of the benefits will accrue;
 - (e) any other information which the Federal Minister may require.
- 8. To facilitate the administration of this Agreement, Ontario agrees to provide the Federal Minister, on or before the first day of October of each year, with estimates concerning its proposed program for the subsequent fiscal year in such form as the Federal Minister may require.
- 9. Subject to this Agreement, Canada agrees to reimburse Ontario for expenditures made on approved programs and projects in such proportion as are prescribed by this Agreement upon submission of a claim in a mutually agreed manner and form by Ontario, certified by a senior official of Ontario and bearing a provincial audit certificate.
- 10. Ontario shall maintain adequate records of all transactions made pursuant to this Agreement, supported by proper documents and vouchers.
- 11. Ontario shall make such records, documents and vouchers available to the Federal Minister for audit upon request, and furnish any and all information in relation thereto.
 - 12. Ontario may apply ARDA programs to Indian lands and Indian

people. In the event that Indians are involved in a program, Canada will negotiate special cost-sharing arrangements to the extent that Indians are involved. Payments by Canada under such special cost-sharing arrangements shall not constitute part of the annual or total allotments available to Ontario.

Part I

RESEARCH

- 13. The objective of this Part is to enable Canada and Ontario to undertake jointly, physical, social and economic research concerning any of the projects or programs under this Agreement. Basic physical and biological research is not considered pertinent to the intent of the Act or this Agreement.
- 14. Approved projects or programs under this Part shall be selected from any or all of the following categories:
- (1) surveys, studies and investigations aimed at establishing criteria and priorities for action under ARDA and assisting in the solution of rural problems and to develop programs and projects that qualify for cost-sharing under this Agreement;
- (2) pilot action research specifically designed to test new program approaches to the solution of rural problems and the improvement of rural standards of living not allowed for in other sections of this Agreement. Such projects will terminate at a time agreed to in the approval of the project and participation in them shall not obligate Canada or Ontario to participate in an extension of the projects thereafter, nor in any additional projects of this type;
- (3) studies aimed at determining the feasibility of any project aimed at improving the income level or employment opportunities of rural people;
- (4) studies aimed at assessing the impact of programs on rural people.
- 15. For projects or programs under this Part the shareable cost may be 100 per cent of the total cost.
- 16. (1) The shareable cost under this Part may include the salaries and expenses of employees of Ontario or its agencies when those employees are specifically and directly engaged on approved projects or programs for a continuing period of one month or more.
- (2) When employees of Canada are specifically and directly engaged on approved projects or programs for a continuing period of one month or more, their salaries and expenses may be included as part of Canada's contribution to the shareable cost of the program or project.

Part II

LAND USE AND FARM ADJUSTMENT

- 17. The objectives of this Part are:
- (1) to assist in the establishment of viable farm units through the enlargement, consolidation, regrouping and basic improvement of non-viable farms;
- (2) to assist in the withdrawal from agriculture of land of low agricultural capability;
- (3) to release capital to farmers who desire to sell non-viable farms;
- (4) to improve and develop land and water resources in low income rural areas.
- 18. Approved projects or programs under this Part shall be selected from any or all of the following categories:
- (1) the acquisition of lands of low agricultural capability for conversion from agriculture to a more effective use such as forestry, recreation, wildlife management or conservation reserve;
- (2) the acquisition of lands for conversion to community pastures or large-scale leasehold ranches;
- (3) the acquisition of woodlot holdings for the purpose of effecting private woodlot enlargement or consolidation;
- (4) the acquisition of non-viable farms for the purpose of effecting farm enlargement or consolidation;
- (5) the development of lands acquired under Subsection (2) above for conversion to community pastures or large-scale leasehold ranches;
- (6) the regrouping and basic improvement of properties acquired under Subsection (4) above for the purpose of establishing viable farms;
- (7) the development of water resources for rural community water supply in selected rural areas of Ontario;
- (8) the development of agricultural land through drainage, field enlargement, or the provision of farm water supply in selected rural

areas of Ontario for the purpose of improving the efficiency and productivity of viable farms;

- (9) the provision of financial or other assistance to farm woodlot operators for the purpose of establishing or improving woodlots on existing holdings.
- 19. (1) The shareable cost for programs under this Part, other than for programs under Section 18, Subsections (7) and (8), may be 100 per cent of the total net cost to the Province after deducting such contribution by the owners that the Province may determine.
- (2) For programs and projects under Section 18, Subsections (4) and (6) involving the buying, selling, leasing, renting, development and basic improvement of properties, the shareable cost may be the net cost to the Province of carrying out such programs and projects. The terms and conditions of participation by Canada including the determination of net cost and the allowable costs for land acquisition, development and improvement shall be approved by the Governor-in-Council after consultation with the Provincial Minister.
- 20. For projects under Section 18, Subsections (1), (5) and (9) the shareable cost shall not exceed \$50 per acre.
- 21. For projects under Section 18, Subsections (2) and (3) the shareable cost shall not exceed \$100 per acre.
- 22. For projects under Section 18, Subsection (7) the shareable cost shall not exceed 75 per cent of the total cost.
- 23. For projects under Section 18, Subsection (8) the shareable cost shall not exceed $66\frac{2}{3}$ per cent of the total cost.
- 24. For the purposes of achieving the objectives of the Land Use and Farm Adjustment Part of this Agreement, the Province or its agent may buy, lease, sell, rent or otherwise dispose of properties in whole or in part.

Part III

REHABILITATION

25. The objectives of this Part are to assist in the rehabilitation and re-establishment of certain rural people in effective income and employment opportunities.

The full provisions of the Federal Manpower Programs will be available for all persons requiring placement counselling, adult training, vocational rehabilitation, or assistance in moving their possessions and families to new labour markets where they have a suitable job.

This Part is directed to those rural families affected by the Land Use and Farm Adjustment Part of this Agreement and to other low income rural families that require assistance not available through Manpower or other public programs.

- 26. Approved projects or programs under this Part shall be selected from any or all of the following categories:
- (1) special assistance, where necessary, for people aged 55 years and over or physically infirm who are not qualified for training and reestablishment, and who are affected by the Land Use and Farm Adjustment Part of this Agreement;
- (2) special allowances or grants, not to exceed \$2,500 per family, when the sale of a farm does not provide adequate funds to allow the rehabilitation and relocation of the family in another area where employment is available;
- (3) special allowances while participating in group counselling, social development, orientation or informal courses, including transportation and living costs for individuals who may later qualify for rehabilitation and re-establishment;
- (4) special assistance for persons moving their families and effects where this will enhance their prospects for employment and where the moves cannot be authorized under the Manpower Mobility Program.
- 27. For projects under this Part, the shareable cost may be 100 per cent of the total cost.

Part IV

RURAL DEVELOPMENT FIELD SERVICES

- 28. The objectives of this Part are to assist Ontario in providing a specialized rural development field staff qualified to implement and guide projects undertaken through ARDA; to encourage effective community and area leadership programs under this Agreement, and to involve local people in the solution of socio-economic problems of the community and area.
- 29. Approved projects or programs under this Part shall be selected from any or all of the following categories:
- (1) the payment of salaries and operating expenses of rural development field staff specifically required to implement ARDA programs under this Agreement;
- (2) the provision of grants and allowances for the training and upgrading of Ontario ARDA personnel, and for the training of selected local leaders expected to perform various voluntary services at the community level;
- (3) the provision of individual counselling services and management advisory services to farm operators participating in the farm enlargement and consolidation programs being carried out under this Agreement;
- (4) the holding of seminars, conferences, meetings and other types of group activities, including allowances for participants and related costs.
- 30. For projects and programs under this Part of the Agreement, the shareable cost may be 100 per cent of the total cost.

Part V

ALTERNATIVE EMPLOYMENT AND INCOME OPPORTUNITIES

- 31. The objective of this Part is to increase income and alternative employment opportunities for low income rural people in selected rural areas of Ontario.
- 32. Approved projects or programs under this Part shall be selected from any or all of the following categories:
- (1) the establishment of new processing or manufacturing facilities utilizing renewable natural resources;
- (2) the expansion and modernization of present processing or manufacturing facilities utilizing renewable natural resources;
- (3) the establishment or expansion of facilities or services deemed necessary for the additional or new production of selected primary and secondary products;
- (4) the establishment, expansion or modernization of publiclyowned park and tourist facilities or services including where necessary the acquisition of land;
- (5) the carrying out of forest stand improvement operations on Crown or publicly-owned lands.
- 33. The shareable cost for projects or programs under this Part may be 100 per cent of the total net cost to Ontario.
- 34. For projects eligible for assistance under Section 32, Subsections (1), (2) and (3), the owners of the facility or service must contribute not less than 50 per cent of the project cost.
- 35. For projects under Section 32. Subsection (5), the shareable cost shall not exceed \$35 per acre.
- 36. Projects and programs under this Part with a total cost in excess of \$100,000 shall be subject to an economic analysis.
- 37. The contribution by Canada during the first and second years of this Agreement for all projects and programs under this Part shall not exceed 15 per cent of the respective annual allotments to Ontario. The amount of Canada's contribution under this Part during the third, fourth and fifth years of the Agreement may be negotiated annually by the Ministers.

Part VI

PUBLIC INFORMATION SERVICES

- 38. The objective of this Part is to provide for the development of public information services suited to the needs of the ARDA program. Emphasis is placed on creating effective information exchange within and between governments and also between government, non-governmental organizations and the public.
- 39. Approved projects or programs under this Part shall be selected from any or all of the following categories:
- (1) the provision by Ontario of one public information officer working specifically on ARDA public information;
 - (2) the publication of material prepared by this officer;
- (3) the publication of material, prepared by other agencies or individuals, relevant to the ARDA program and useful for public information purposes or for the purposes of carrying out a project or program under this Agreement;
- (4) the production or purchase of public information materials such as posters, signs, films, stide sets and exhibits, relevant to the ARDA program and necessary for public information purposes.
- 40. (1) For projects or programs under this Part, the shareable cost may be 100 per cent of the total cost.
- (2) All publicity in Ontario concerning projects or programs shall utilize the phrase, "ARDA (Canada-Ontario)" or such other appropriate terminology that will indicate the joint nature of the program.

GENERAL

- 41. In the carrying out of a program or a project other than a research project, only the salaries and expenses of additional employees of Canada and Ontario specifically engaged on the project or program for a continuing period of one month or more may be included in the project costs.
- 42. Other than for rural development field staff, costs to Canada and Ontario for supervision, office space, telephones and other costs of a similar nature shall not be included in the project costs.
- 43. Ontario shall be responsible for the operation and maintenance of any and all projects undertaken under this Agreement.
- 44. Ontario shall save Canada harmless from any and all claims except those arising from acts of God, that may be made with respect to any projects undertaken under this Agreement.
- 45. The following conditions relevant to employment and the award of contracts shall apply in respect of all projects carried out under this Agreement;
 - (a) Where practicable, recruiting of labour shall be conducted through the Canada Manpower Centres.
 - (b) In the employment of persons on a project there shall be no discrimination by reason of race, sex, national origin, colour, religion or political affiliation.
- 46. No member of the House of Commons shall be admitted to any share or part of any contract, commission, or benefit arising out of any project under this Agreement.
- 47. Canada and Ontario agree that in carrying out any project or program under this Agreement the parties hereto shall observe and abide by the conditions respecting fair wages and hours of work under the Fair Wages and Hours of Labour Act, R.S.C. 1952, c. 108, as amended
- 48. At the time of approval of a project or program under the Agreement it shall be mutually agreed whether revenue accruing from the project or program is shareable between Canada and Ontario. Shareable revenue collected by Ontario shall be divided between Canada and Ontario for a period of twenty years in the same proportions as the respective investments of Canada and Ontario in that particular project.

- 49. (1) When any lands acquired or works constructed by Ontario for any purpose specified under this Agreement are sold within twenty years after such acquisition or construction, the proceeds from such sale shall be divided between Canada and Ontario in the same proportions as the respective investments of Canada and Ontario in that particular project or program.
- (2) When any lands acquired or works constructed by Ontario for any purpose specified under this Agreement, are changed within twenty years to a use incompatible with the intent of this Agreement, Ontario shall pay Canada an amount equal to the original investment of Canada in that particular project or program.
- 50. Any provincial expenditure incurred upon a project or program between April 1, 1970, and the date of the Federal Minister's approval of the project or program may be considered part of the shareable cost of the approved project or program.
- 51. No project or program shall be approved after March 31, 1975, under the terms of this Agreement. This Agreement shall continue in force in relation to each individually approved project or program until such time as the parties hereto mutually agree to terminate it in respect of that project or program, or mutually agree to terminate it in respect of all projects or programs. Canada shall continue to contribute its share of the financing of any project or program, approved before March 31, 1975, and continuing beyond that date, until the project or program is completed or this Agreement is terminated in respect thereof, as the case may be; or until the total allotment as provided for under this Agreement is exhausted, whichever first occurs.

Signed on behalf of the Government of Canada

by JEAN MARCHAND in the presence of TOM KENT

Minister
Department of Regional Economic Expansion

TOM KENT
Deputy Minister

Signed on behalf of the Government of Ontario

by WILLIAM STEWART in the presence of EVERETT BIGGS

Minister

Ministry of Agriculture and Food

APPENDIX

ARDA DIRECTORATE OF ONTARIO

K. E. LANTZ, Chairman Assistant Deputy Minister

(Production and Rural Development)
Ministry of Agriculture and Food

H. F. CROWN, Vice-Chairman Director, ARDA Branch

Ministry of Agriculture and Food

P. A. YORK Assistant Deputy Minister

Ministry of Industry and Tourism

E. A. HASLETT Director, Economics Branch

Ministry of Agriculture and Food

N. R. RICHARDS Dean of Agriculture

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D. F. TAYLOR Executive Director, Municipal

Services Division

Ministry of Treasury, Economics and Intergovernmental Affairs

S. J. CLASKY Director, Regional Development Branch

Ministry of Treasury, Economics and

Intergovernmental Affairs

N. D. PATRICK Director, Conservation Authorities Branch

Division of Lands

Ministry of Natural Resources

H. J. McGONIGAL Director, Tourism and Service

Industries Development Branch Ministry of Industry and Tourism

W.A.G. THURSTON Supervisor, Advisory Services Section

Timber Management Branch Ministry of Natural Resources

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P. D. NORMANDEAU

Assistant Deputy Minister

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D. F. CAVEEN

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ARDA FIELD STAFF

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Area Served

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