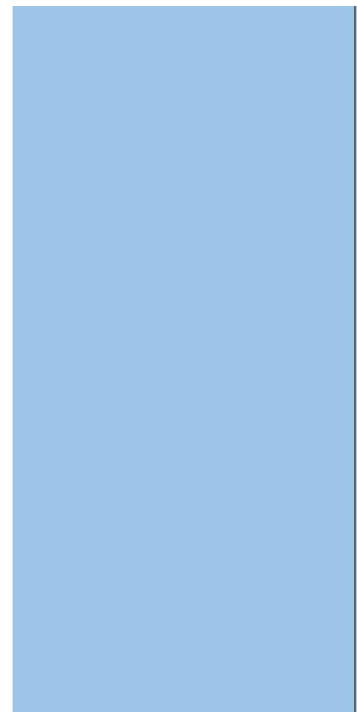


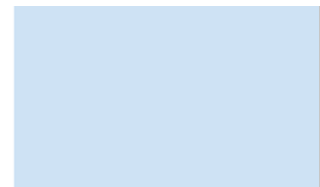
THE LOGISTICIAN

Volume 13, Issue 1

March 2023

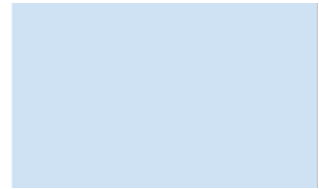


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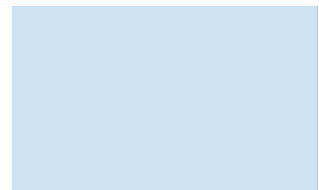
National Defense Headquarters - Carling Campus

101 Colonel By Drive

Ottawa, ON

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3 Canadian Support Unit in charge of the ATF-Romania mission closure



By Captain Guillaume Menard



1 - Mixed formation of Romanian and Canadian fighter jets flying over the NATO enhanced Air Policing area at Mihail Kogălniceanu Air Base, Romania.

Photo: Eric Chapout

Operation REASSURANCE in Romania was a NATO air policing mission led by the Royal Canadian Air Force that began in 2014. Its objective was to monitor and deter violations of Romanian airspace in response to security concerns over events in Ukraine.

The operation involved the establishment of an Air Task Force (ATF) at Mihail Kogălniceanu Air Base in Romania, consisting of CF-18 Hornet fighter aircraft and Canadian Armed Forces support personnel. The objective of this mission was to strengthen relations between Canada and Romania, as well as to reinforce NATO's presence in the Black Sea region.



2 - Dismantling of a MEX-26 shelter by the mission closure team at Mihail Kogălniceanu Air Base, Romania

Photo : Capt Guillaume Menard

Canada's presence was necessary following the annexation of Crimea, as stated by the Honourable Anita Anand, Canada's Minister of National Defence: "Ever since Russia's initial invasion of Ukraine in 2014, Canada has been steadfast in demonstrating our commitment to NATO's collective defence across Europe. Air surveillance and policing is a critical part of maintaining a nation's security in the face of aggressive nations that continuously seek to test the defences of their neighbours, something Canada has its own experience with in the Arctic. Our mission in Romania allows us to contribute to NATO's collective defence, and allows us to deliver capabilities that are a tangible symbol of Canada's resolve to NATO's collective defence."^[1]

[1] <https://www.canada.ca/en/department-national-defence/news/2022/08/canadas-air-task-force--romania-begins-nato-air-policing-mission.html>, August 4, 2022 – Ottawa – National Defence / Canadian Armed Forces



3 - Loading of operational equipment on a military MSVS truck at Mihail Kogălniceanu Air Base, Romania

Photo : Capt Guillaume Menard

However, December 2nd, 2022, marked the end of this operation and thus the closure of ATF Romania. In order to support the termination of this operational theater, the establishment of a Joint Task Force Support Component - Mission Closure Team (JTFSC-MCT), from the Canadian Forces Joint Operational Support Group (CFJOSG), was required to repatriate the equipment and effectively close the operation. JTFSC-MCT is an operational capability that allows for the repatriation, removal, or transfer of equipment, as well as operational support. This capability is essential to ensure that our military operations are conducted effectively, even when they must be suspended or terminated.



4 - Members of 3 CSU as part of Joint Task Force Support Component - Mission Closure Team (JTFSC-MCT).

Photo : Capt Guillaume Menard

JTFSC-MCT's activities in Romania included a headquarters to coordinate operations, a production line to return equipment to Canada, a movement detachment to transport equipment, and several other sections such as engineers and communications specialists. The entire JTFSC-MCT staff was composed of experts in their respective fields. This support component allowed resources to be quickly redeployed to other operations or to reconstitute units in Canada.

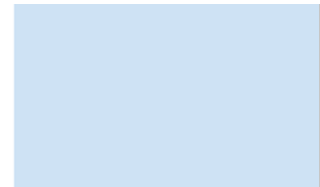
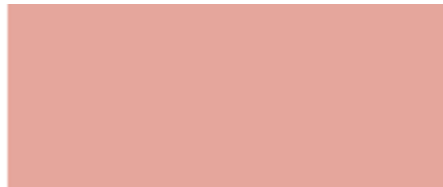
It is important to note that the success of this task would not have been possible without the Mission Closure Team from 3 Canadian Support Unit (3 CSU) based in Montreal. This group of nine members was instrumental in the success of the closure. 3 CSU is a unit specialized in

logistics, supply and operational support. Its members are experts in material and supply management, specifically associated with opening and closing operations. They were therefore a perfect choice for this task.

The 3 CSU team was responsible for the logistical coordination for the return of all equipment used during the mission in Romania. This coordination work was crucial to ensure that everything was returned to Canada efficiently. The specific tasks that this team had to perform were, among others, the planning of the packaging requirements for hazardous material, the stocktaking, and the physical verification of the material, in addition to loading the equipment into shipping containers. During this task, more than 95,000 items with a total value of over \$26 million Canadian Dollars were processed by this team.

In conclusion, the closure of the Air Task Force Romania Operation marked the end of an important mission for Canada, NATO and Romania. The establishment of the JTFSC-MC, along with the 3 CSU closure team, allowed this operation to be completed efficiently and on time.

Captain Nichola Goddard Leadership Award 2023 Laureate



By Major Alayna Kang



5 - Major Alayna Kang

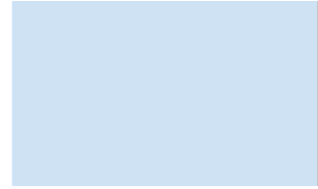
Major Alayna Kang is an Army Logistics Officer originally from Richmond Hill, Ontario. She joined the Canadian Armed Forces in 2007 and has held a number of positions within 2 Canadian Mechanized Brigade Group, CANSOFCOM and the Canadian Forces Joint Operational Support Group. Major Kang has deployed to the Philippines with the Disaster Assistance Relief Team, to Iraq on Operation Impact and most recently to Latvia as the Commanding Officer of the Intermediate Staging Terminal. She is currently serving as the Officer Commanding Logistics Support Squadron at CFB Kingston. Major Kang is blessed with the support of her husband, Major Justin Yoo and together they are proud parents of two young children.

The Captain Nichola Goddard Leadership Award was created to recognize and honour a young Canadian innovator and trailblazer who has made an inspiring early or mid-career contribution to Canadian security and defence.

The Captain Nichola Goddard award is about remembering the leadership qualities of Nichola Goddard, her character and her vibrant spirit. The award is intended to celebrate modern soldiers who break barriers every day, and who live and succeed by the same values that Nichola demonstrated including; inclusivity, commitment, courage, and valour.

[CDA Institute](#)

What is a Master Driver?



By CWO Susan Chiasson, MWO Paul Mairs, MWO Shaune Lutzko, and MWO Daniel Guigue

What comes to mind when you hear the term Master Driver (MD)? A member achieving all vehicle qualifications within the Canadian Armed Forces (CAF)? This is a common misconception. The Transportation Master Driver course consists of specific training that enables MDs to advise commanders on transport-related logistical issues and requirements. To understand where this course came from, let's look at where its roots began.

In 1970, British military organizations were mandated to complete the Heavy Goods Vehicle (HGV) driving test, which reportedly only had a 53% passing rate. Lt Col Bennett (British Army) saw the need for Transport technical experts to improve the pass rate while reducing road traffic fatalities, injuries, and loss of resources. This prompted the introduction of the first Master Driver Course, held in 1971, designed to train personnel conversant in advising policy and governance to their Brigades in accordance with management checks under the Logistic Support Assurance Framework. Initially, Master Drivers were better known as the Regimental Training WOs and were either a Staff Sergeant or Warrant Officer responsible for Transport Management, Road Safety, Driver Training, Licencing and Testing.

British Master Driver personnel were established in select Royal Corps of Transport (RCT) units, being Subject Matter Experts who supervised driver training, testing, and implemented reduction plans to reduce road accidents within the Ministry of Defence (MOD). The technical expertise of the program led other Commonwealth nations (Australia and New Zealand) to send members on the British Master Driver course.

A CAF Mobile Support Equipment Operator (MSE Op), WO Brideau, was sent to assess and attended the British Master Driver course in 2000 to determine if the conduct of the training was applicable in developing our senior NCM MSE Ops. The course was six weeks long with one course conducted per year at the Defence School of Transport (DST) in Leconfield, UK. Subsequently, the requirement for the CAF to have its own Master Drivers was approved and the CAF Transportation Master Drivers program began with 11 MSE Op WOs attending the British Master Driver course from 2000 to 2005.



6 - Circa 2000: 2 MSE Op (Canadians) from left to right: WO K. Sinden, WO C. Bourgeois

The base rank for the CAF Transportation Master Driver Course is a substantiated MSE Op WO and the first official CAF MD course was held at CFLTC in 2008, graduating eight candidates. The Standards Representative for the initial Transportation Master Driver Course was British Master Driver WO1 D. Woodward, Royal Logistic Corps (RLC), with the initial CAF staff cadre consisting of two to three MSE Ops already qualified as British MOD MDs.



7 - 2010 Course, standing from left to right: MWO D. Frowen, MWO M. Dechesne, MWO L. Jacques, MWO V. Croucher, WO T. Vandenbrul, MWO C. Smith, WO P. Mairs, MWO L. Lamontagne
Kneeling from left to right: MWO C. Brun, MWO J. Conway, MWO E. Strong

The CAF MD course consists of 27 training days including individual efforts during weekends and evenings. The educational approach is through mentorship and demonstration of peer learning while enhancing knowledge the candidates already possess. Mainly classroom-based, there are excursions to develop individual, partner, and group level professional development of strategic/operational knowledge.

MD candidates are given various assignments such as briefing notes, operational/strategic scenarios to develop critical thinking processes, and projects impacting the CAF. The final week of the course has candidates tested on their abilities to perform the functions of a MD during a five-day exercise period called Ex TRYMORE. Since 2010, 81 Regular Force and 2 Primary Reserve members across the CAF have received the MD qualification.

Today's MDs advise on transportation policies and regulations concerning domestic and in-theatre driving conditions enabling fatality reduction plans and prevention of resource losses to promote mission success for the CAF.



8 - 2023 Course, standing from left to right: WO W. Morrison, WO J. Rogerson, MWO B. Long, WO R. Dunn
WO H. Rowe, MWO J. Malone, WO J. Chamberlain, MWO R. Goulet, WO D. Fudge, MWO R. Alexander

Photo Credit: Cpl Dustin LeVasseur, CFB Borden Imagery



9 - 2023 MD Course Facilitators from left to right: CWO S. Chiasson, MWO D. Guigue, MWO P. Mairs, MWO S. Lutzko

Photo Credit: Cpl Dustin LeVasseur, CFB Borden Imagery

References: <https://www.gov.uk/government/publications/history-of-road-safety-and-the-driving-test/history-of-road-safety-the-highway-code-and-the-driving-test>

<https://bootcampmilitaryfitnessinstitute.com/2021/03/18/what-is-the-master-driver-course/>

Storyboard on the mission mail over the holiday season



By Captain Denice Zoretich

Below is a story board outlining the 5 Ws of who we are and what we do at the Canadian Forces Postal Unit in 8 Wing Trenton. The Holiday period between October and January is always high tempo as we strive to ensure that all deployed and posted personnel in theatre receive their care packages and presents from friends and family. The morale and welfare aspect of the work is what makes it so rewarding and drives the individuals here to work hard to ensure that we can best support our colleagues at home and abroad.

Who: Canadian Forces Postal Unit, also known as *posties*.

What: [Canada Post - Free Regular Parcel Service](#): Now in its 17th year family members and friends can send their loved ones a parcel from any Canada Post retail outlet, military office or MFRC to the member and their mission address for free. This free parcel must have a CAF member's name on the package.

When: The holiday period for CFPU and falls in line with the CPC program: October 11th 2022 – January 13th 2023.

Where: The Fleet Mail Offices (FMO) are in Halifax and Esquimalt. The Mail Ops Floor in Trenton sees roughly five (5) times the mail as the FMOs due to the high number of missions supported on overseas missions. Also, the fleets have space constraints on ship vs deployed missions.

Why: Our motto is *Tot Tantillus, Few Serving Many*. Although CFPU has a limited number of posties available and an increased workload during the holiday period, all posties work hard as they know they play a crucial role in bringing morale to the troops deployed.

Success: This program allows wider access to family members and friends to send their loved ones mail for free, especially if they are in remote locations.

Missions: Currently there are 34 missions overseas that the Mail Ops Floor handles on a weekly basis.

Packing triwalls requires serious Tetris skills. Depending on package size, each triwall usually holds 32 – 44 packages.

Cpl Bondoc must be extremely detail orientated when completing the paperwork for shipment (whether for commercial carriers or service flights). This is easily the most complex task on the Mail Ops Floor and one that no one sees!

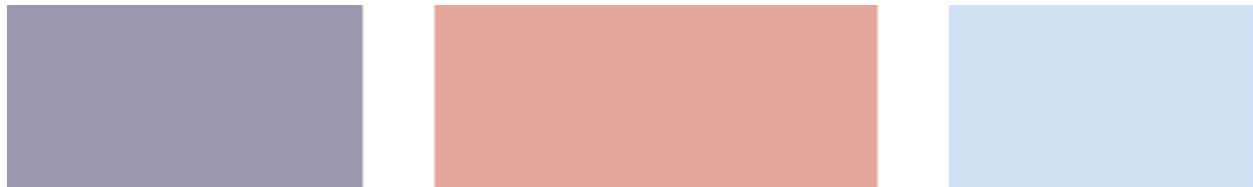
Pte Riddolls (left) and Pte Chamberland (right) sorting mail for Latvia. All packages are scanned with our x-ray for non-mailable items. Each parcel is checked three (3) times at different stages prior to being packed in triwalls for shipping. This is to reduce any mistakes; however, CFPU sorts all packages and letters by hand.

An overview of the Mail Ops Floor in Trenton.

Month	Year	Weight in Kgs	Cost in CAD
October	2022	7,031.60	\$103,233.31
November	2022	14,240.05	\$211,591.20
December	2022	14,475.22	\$216,221.03
December	2021	13,050.18	\$111,182.71
January	2021	18,770.37	\$125,957.64

Website: To fully read about the program, details are available on: <https://www.canada.ca/en/department-national-defence/services/contact-us/write-troops.html>

CFB Esquimalt Post Office Relocates to Naden



By Warrant Officer Samuel Breton

For the last year, we have been working with Fleet Mail Office (FMO) Victoria, the Fleet School and other stakeholders to enhance our service accessibility at CFB Esquimalt. We wanted to streamline deliveries, offer better service hours, and make our service available to a broader group of customers.

Major (Maj) Johnston, Canadian Forces Postal Unit's (CFPU) former Commanding Officer (CO), referred to us *Posties* as the 'personal supply chain for soldiers'. This vision played a key role in the review of how we conduct business at the Base. With the support of Maj Weaver, our current CO, and the blessing of the Base Command and Base Chief, we were now able to deliver great changes.

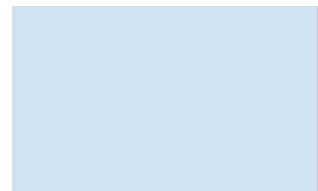
We focused on providing better support for those we serve. With the transition to Retail Point of Sale (RPOS) 2.0, we relocated our retail office in Naden. We are now in the same building as the accommodations, dining facility and cafe, across the street from the Base Orderly Room and other admin services. With available parking and an adapted lift, it removed all accessibility challenges we previously faced.

We are now meters away from our customers, offering a wide range of Canada Post services, as well as postal box rental and general delivery. Our team also handles morale mail addressed to our deployed sailors, aviators and soldiers. Our office can now serve members of the public, Department of National Defence employees, military members and their families.

This change will help us serve the Defense community better as we adapt to the growing popularity of e-commerce.



44th Annual Western Area Logspiel



By Corporal Eric Lavigne

On the 17th and 18th of November 2022 the 44th Annual Western Area Logspiel was held at the curling club in CFB Edmonton, Alberta. Nine teams competed in three different events levels, A, B and C, with a "Team Spirit" prize being awarded as well. The teams were as follows: Lord of the Rinks, Bin Rats, The

Human Zamboni's, Yellow Stones, Oldies, The Not Serviceables, The Cascades, and Brier or Bust. The winners of each events and “Team Spirit” award were as follows:



10 - Photo by Kyle Warrant Officer Shannon

Level C Event – Lord of the Rinks - Ryan Matthies, Christopher Radcliff, David Burrill, Josée Allard.

Level B Event – Bin Rats (7 CFSD) - Kevin Jackemeck, Don Carriere, Mike Wilder, Lynnette Mackay.

Level A Event – The Oldies - Millie Clarke, Rick Powell, Tony Adams, Ashley Morrison.

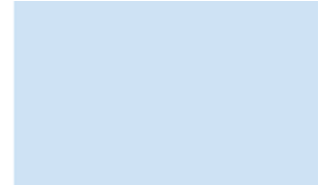
Team Spirit award – Bin Rats (7 CFSD) - Kevin Jackemeck, Don Carriere, Mike Wilder, Lynnette Mackay.

The teams met at the curling club on base early morning. The Logisticians were presented with the rules followed by the official “*ceremonial rock throw*” done by LCol R.W. Matthies.

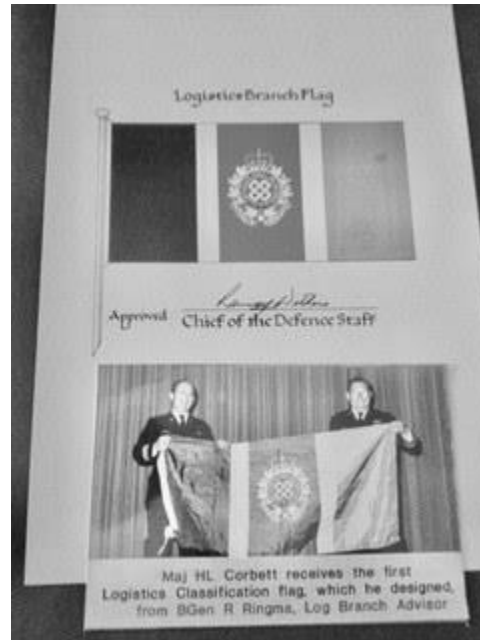
Everyone enjoyed the opportunity to relax amongst their peers and enhance relations with their fellow logisticians. This event has not ran in the last couple years due to COVID and we are extremely happy to have been able to organize and run it this year. We look forward for next year’s *Western Area Logspiel*.

This year’s Logspiel was organised by Maj Feiner from the 3rd Canadian Division Training Centre, Detachment Edmonton. During the event WO Shannon insured the events ran properly, with the assistance of Cpl Lavigne, both are from 3 CDTC, D-Coy.

Birth of the Logistics Branch Flag



By Colonel Les Corbett (Ret'd)

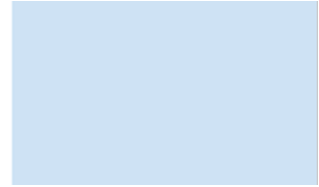


Have you ever wondered about the creation of the Logistics Flag? It is tale not often told but worthy of telling.

In the fall of 1977 BGen Bob Ringma was the Director General Finance at NDHQ and was appointed as the Logistics' Branch Advisor. (All names and appointments are in yester-year terminology to protect the guilty and to hide the author's dated memory.) It being a short year until the 10th anniversary of the Branch, he thought it was time to design and fly a Logistics Flag. He coordinated with his three Co-Advisors (RCN, RCASC, RCAF) and it was decided to conduct a competition throughout the Branch and convene a board to make the final recommendations. I, Col H.L Corbett (then a Major) was called in and "volunteered" for the job of coordinating the effort. Messages were sent to all Logistics units and a flurry of activity followed by the submission of potential flag candidates. The board, composed of the Branch Advisor and his three Co-Advisors met to consider the proposals. It was not an easy task as many of the ideas presented bore a very significant resemblance to the earlier Corps flags and each Co-Advisor preferred a flag like that of their former services. They had to meet numerous times but there was no agreement as all proposals either bore an obvious similarity to the previous flags or were too complicated and general acceptance unlikely. BGen Ringma, turned to me and requested me to take the most appropriate of the proposals and see what I could do. That evening, my wife and I sat at the dining

room table with colour swatches, crayons, and crests and put together a design. Navy, Army, and Airforce colours separated by white bands and surmounted by the logistics crest. I presented it to BGen Ringma. I was astounded when two years later, when I was a student at Staff College, and he came to make a presentation to the course, he presented me with the first flag produced. It is currently in the Logistic Museum and similar flags have since been flown proudly over Canadian Forces Logistics elements around the world.

Livening Up Logistics Unit Homes with History



By Mr. J Makrai, Curator, Canadian Forces Logistics Museum



11 - Unveiling a Canadian Forces Logistics Museum (CFLM) exhibit loaned to the Logistics unit of the 430 Tac Hel Sqn. 19 October 2022 Photo: Cpl S. Lauzier-Labarre, Valcartier Imaging Services, 2022@DND-MDN

Military museums play an important role in educating future generations. Museums help preserve and share the memory of conflicts and the history of the organizations and the personnel who served. From these memories we learn important lessons which we can benefit from in the future.

RCSL Colonel Commandant Commodore (Retd) L. Bisson



12 - Unveiling of another CFLM exhibit. This one on loan to G4 Army HQ, since 29 June 2022. Recipients of the exhibit: LCol Perry (right) and CWO Gosselin (left). 2022©CFLM/MLFC



13 - The Canadian Forces Logistics Museum Curator presenting war art by WWII Canadian war artists, a part of the exhibit loaned to G4 Army HQ. Photo: 29 juin 2022©CFLM/MLFC

In 2022, the Canadian Forces Logistics Museum (CFLM) launched a new exhibit loan program. The Museum had experimented with traveling exhibitions from 2015 to 2018. The CFLM researched, scripted, produced and delivered a few exhibits for display at CAF unit premises. Due to financial reasons among

others we had to place the program on hold. We took advantage of the time to reinvent the exhibit loan program to improve its feasibility and reach.

The aim of the new Canadian Forces Logistics Museum exhibit loan program is to share the RCLS history and heritage among a greater number of members across the country, and . .

Answer a need. What was evident during the Museum's first exhibit loan experience was the appreciation by those who had hosted one of the exhibitions. Indeed, before even launching our new exhibit loan program we had received two requests. As evidenced by the photos in this article, both requests were fulfilled. At the unveiling of the exhibit on loan to 430 Tac Hel Sqn, it

was the RCLS Col Cmdt who carried out the honours.

Last year the Canadian Forces Logistics Museum also refreshed an exhibit on long term loan to the CFLTC in the student lobby (See last photos in this article).

We also presented a pictorial exhibit for the 80th anniversary of 25 CFSD.

Of course, the number of exhibit requests that can be actioned each year is very limited, due not the least to the CFLM's limited resources and its other activities. So the main criteria are the suitability of the location for presenting exhibits, and whether or not the unit can help defray some of the costs.



14 - Unveiling at 430 Sqn, Valcartier. Left to right: RCLS Col Cmdt, Commodore (Ret'd) Bisson, Mr. Makrai CFLM Curator, Sgt Tremblay who initiated the request, LCol Brassard 430 Sqn CO, Maj Desmarais G4 5 CMBG.

Photo: Cpl S. Lauzier-Labarre, Valcartier Imagerie Services, 2022@DND-MDN

I would like to thank 430 Squadron for the invitation to today's event. Also, thank you to Sergeant Tremblay for taking the initiative on this project...

..I congratulate 430 Squadron for having taken the initiative with the services of Mr. Jean Makrai of the Canadian Forces Logistics Museum in presenting this exhibit here.

Royal Canadian Logistics Service Colonel Commandant, Commodore (Ret'd) L. Bisson



15 - Some members of the 430 Tactical Helicopter Squadron appreciating the CFLM exhibit on loan in the entranceway of their unit's local. Photo: Cpl S. Lauzier-Labarre, Valcartier Imaging Services, 2022@DND-MDN

The CFLM exhibit loans for FY '23-'24 are already committed. If your unit is interested for after this period contact the Museum Curator at Longue-Pointe Garrison, 514 252-2777, ext. 2241, or at jean.makrai@forces.gc.ca



16 - Close-up on the uniform presented in the exhibit at 430 ETAH. It is a WWII Royal Canadian Army Service Corps (RCASC) 5 Cdn Div. Private's uniform.

Photo: Cpl S. Lauzier-Labarre, Services d'imagerie Valcartier, 2022@DND-MDN

« After doing some research in 2021, I reached the Curator of the Canadian Forces Logistics Museum to display at our unit some artefacts, or other items related to our history. Our Branch is rich in history and I believe it is important to promote it through exhibits that communicate history of our logisticians. This exhibit located at 430 Tactical Helicopter Squadron at Valcartier allows all membres of the Squadron to learn a little bit about the Royal Canadian Logistics Service.

The Museum's collaboration and its professionalism was key in facilitating the organization and installation of this presentation »

Sergeant Tremblay, Transport, 430 THS

Interested in the Museum's activities?

If you have a few hours a year to volunteer, please contact us. Wherever you are in the country, we need a member of the museum committee and help with tasks, some of which can be done remotely.

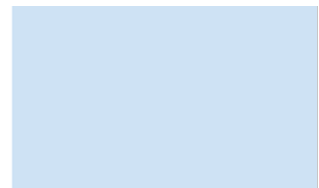


17 - The refreshed exhibit that has been on loan to the CFLTC, displayed in the main building student lobby.



18 - Pictorial exhibit commemorating 25 CFSD's 80th anniversary.

Order of Military Merit



The RCLSI/A, Col Judiesch, offers congratulations and best wishes to the following logisticians who received the Order of Military Merit (OMM) in December 2022:

BGen V.C. Tattersall

LCol A.E. Aldous

LCol A.M. Keeping

Cmdre J.J.L.D. Bouchard

Col J.J.S. Bronsard

CPO1 S.J. Wist

PO1 J.O. Emode (HRA)

Capt C.A. Barker

Capt D.M. Lapointe

MWO M.I.J. Cooper (MM Tech)

MWO B.L. Grant (MM Tech)

MWO S. Osztian (Cook)

WO J.E.B. Benoit (HRA)

WO J.P.S. Milot (HRA)

CPO2 V.M. Murphy (HRA)

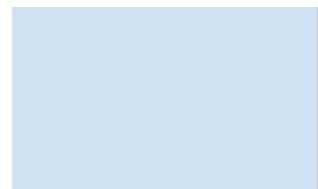
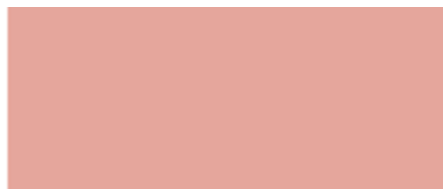
Sgt M.E. Savoie-Lagace (HRA)

CWO B. Crocker

WO S. Abdon (HRA)

Sgt M. Stark (HRA)

Commander's Coin



By Chief Warrant Officer Louis Thivierge

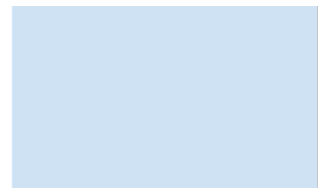
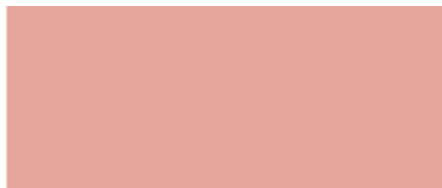


19 - From left to right on the picture, Capt(N) Bruce Creighton, Cmdr CMSG, Mr Rarris (25 CFSD) and CWO Don Cormier, CMSG Sergeant-major.

On January 19, 2023, Mr Charalambos “Bobby” Rarris from 25 Canadian Forces Supply Depot (25 CFSD) was awarded the Canadian Material Support Group (CMSG) Commander’s coin for his tireless efforts during the high tempo period of material donations in support to Ukraine.

Congratulations to Mr Rarris.

RCLS 55th Anniversary Photos





20 - HMCS Corner Brook



21 - CFB Halifax



22 - CFB Halifax



23 - CFB Halifax



24 - CFB Halifax



25 - CFB Borden

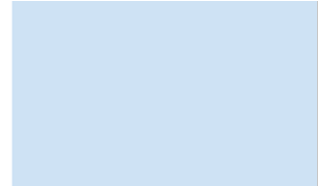


26 - CDLS(W)



27 - CDLS(W)

55th Anniversary Dress of the Day Buffet Celebration



By Major Brad Arsenault

On 01 February 2023, Colonel Laura Gagné, Director RCAF Logistics, hosted logisticians from the Prairie East Region as part of the 55th Royal Canadian Logistics Service (RCLS) Anniversary.

The event was conducted in operational dress and consisted of a buffet style meal with an excellent assortment of pub fare that was enjoyed by all. Favourites included the poutine station that blended crispy fries with traditional cheese curds and a perfectly seasoned gravy as well as the burger sliders and bacon wrapped scallops. The atmosphere was light, morale was high, and there was a loud buzz of enthusiastic conversation and laughter throughout the afternoon. This was accentuated with an outstanding performance by the RCAF Band's quintet that played a variety of jazz and pop music providing an upbeat atmosphere.

Colonel Gagné and 17 Wing Commander Colonel Aaron Spott, a well-known Air Logistics Officer, joined in a ceremonial cake cutting to cap off dinner. The cake was crafted by a team of 17 MSS Food Services cooks that included MS Jessica Spence, Cpl Erik Belanger, and Cpl Vishwajitsingh Bhati. The cake featured an homage to the recognition of Treaty One traditional lands, the sky, an air traffic control tower, and the crests of each of the logistics trades that symbolized the operational support logisticians provide to the 17 Wing area of responsibility.

The cake cutting was followed by a memorable address from the host, Colonel Gagné, who emphasized the immeasurable importance of logistics and the incredible resolve being shown by each logistician every day to ensure mission objectives are achieved. Colonel Gagné also highlighted the collaborative efforts necessary at the individual and unit level, fostering strong relationships that help sustain our efforts and forge lifelong bonds that go well beyond the work we do.

To quote Colonel Spott, 17 Wing Commander, "I thoroughly enjoyed the Royal Canadian Logistics Service birthday celebration. As a group, Logisticians are a humble bunch, rarely taking the time or the opportunity to publicize our successes and accomplishments. That makes occasions like together recognizing the RCLS's birthday on the first of February so special. From the turnout, to the work put into the event by the volunteers, to the outstanding meal and cake created by our exceptional Wing Food Services personnel, the Dinner was a tremendous success and indicative of the high morale of our Loggies."

When it was all said and done, people were able to fill their cups, be well fed, and take a brief reprieve from the demands of work to enjoy the company of others and celebrate with pride the anniversary of our Royal Canadian Logistics Service.



28 - Photo credit: Cpl Kenneth Drake, 17 OSS Imagery



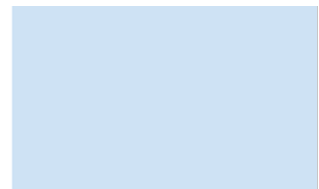
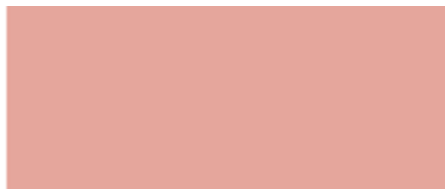
29 - Photo credit: Cpl Kenneth Drake, 17 OSS Imagery



30 - Col Laura Gagné, Director RCAF Logistics.

Photo credit: Cpl Kenneth Drake, 17 OSS Imagery

Let Them Eat Cake!



By Chief Petty Officer First Class Isabelle Campbell

What is a birthday celebration is without cake? The Royal Canadian Logistic Service (RCLS) birthday is no different. A cake symbolizes success and milestones that have been attained, and for Food Services employees, (military and civilian), it gives them the opportunity to showcase their creative talents. Cooks are proud of what they can create and love to show off their culinary skills. Historically, Cooks have “carte blanche” when it comes to designing their birthday cake displays. Some unit’s cakes show off the Motto "SERVITIUM NULLI SECUNDUS", meaning SERVICE SECOND TO NONE; The Badge /symbol of two interlocking chain links symbolizes the support that the 8 Logistic trades provide to the CAF. Many RCLS Cooks bring with them prior to enrollment, years of civilian trained decorating skills and presentation abilities, beyond the minimum CAF Cooks training requirements. Countless Cooks have obtained their Red Seal during their military career. Baking is a skill unto itself, with some have mastering the art of pastries. This annual celebration provides our culinary Logisticians the opportunity to use their creativity and imagination. These are your everyday cooks that produced meals for CAF members within the RCN, RCAF, and CA, in both peaceful and wartime missions. Cooks take pride in feeding Sailors, Soldiers and Air. They do whatever is necessary to complete, and support the mission at hand. Their passion and creativity allows them to bring joy to others, even if it is through a piece of cake. It was Marie-Antoinette who stated “Let them eat cake” in the 18th century, even if it was meant in another way, why not? Why not let them eat cake?



31 - 4 MSS Replen Flt-Food, CFB Cold Lake

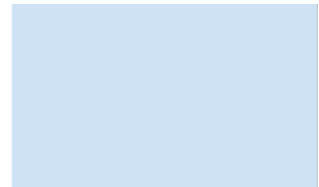
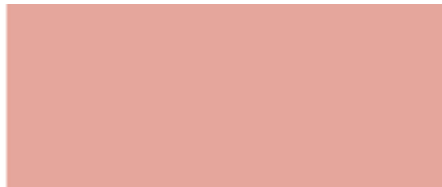


32 - CFB Gagetown



33 - 14 MSS Replen, CFB Greenwood

RCLS OP IMPACT



By Lieutenant(N) JoAnne Lower

February 1 marked the 55th anniversary of the creation of the Royal Canadian Logistic Service (RCLS). Established on this date in 1968, RCLS is mandated with a mission essential task; providing effective logistics support to the combat operations of the Sea, Land and Air elements in all phases of war.

For over half a century, RCLS personnel have worked tirelessly to support the combat elements of the Canadian Armed Forces as our colleagues in arms train, deploy, stand on guard and engage in the field of operations. We've trained hard to hone our skills to be provide the best service possible and challenge ourselves every day to be the best that we can.

Regardless of the terrain, the prevailing conditions, the pressures and urgencies of the task before us, our Logisticians have proven our worth, overcome all ranges of obstacles, fulfilled our objective and lived up to our Service's motto; "Servitium Nulli Secundus"; *Service Second to None*.

Under the JTF-I / TF-C mission, Logisticians deployed with Operational Support Hub-Southwest Asia provide essential support to several of OP IMPACT's key missions;

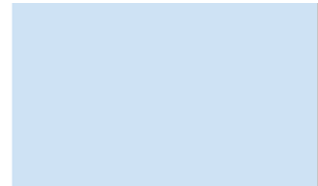
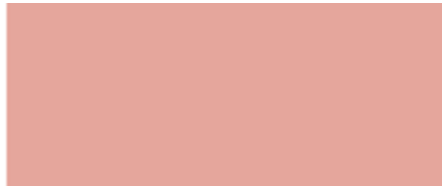
- Movement of personnel & material in transit through Kuwait to full area of operations throughout South West Asia
- Capacity building work & training initiatives in Lebanon and Jordan
- 1st and 2nd line logistics support to CAF personnel and coalition partners in Iraq

Collaboration with partners increases our overall interoperability and helps build and enhance key relationships with our allies in the Middle East.

Always ready for a new challenge, our team in Kuwait accomplished a major task recently by shipping a giant satellite dish back to Canada; the Unclassified Remote-Sensing Awareness (URSA) receiver. Installed in Bahrain in 2019, this unit had contributed to the collection of imagery necessary to ensure stability of Middle East waters. Throughout the lifecycle of the URSA receiver, CAF worked effectively with the Combined Maritime Force in Bahrain. OP IMPACT Logisticians ensured that the URSA receiver was securely retrieved and securely transported back home.

So, on this 55th anniversary of the creation of RCLS, we did exactly what we should on birthday. We celebrated!

United Nations Logistics Officer Course



By Major Simon Bowser and Major Erika Black



On the afternoon of 27 October 2022, a small group of officers from the Canadian Forces Logistics Training Center (CFLTC) left CFB Borden to catch a flight from Toronto to Mexico City, Mexico. Eager and excited this was the third such expedition since October of 2021 when CFLTC took over as the QSTP

manager of the United Nations Logistics Officer Course (UNLOC) on behalf of the sponsor Directorate of Military Training and Cooperation (DMTC).

DMTC is responsible for the Military Training and Cooperation Program, which was established in 1963 to provide military advisors and training assistance, and provides a wide spectrum of capacity building activities, courses, and training such as UNLOC. The UNLOC “prepares participants to serve as logistics planning officers in a UN or other contemporary peace operation or in a national planning staff. It is targeted to military and police personnel with experience in logistics.”

The UNLOC Course Director and CFLTC Commandant, LCol Shawn Courty, had taught on previous versions of the course and other UN staff courses run by DMTC. He led the instructor cadre in Mexico with the support of the DMTC Course Administration Officer, Maj (Retired) John Page. CFLTC Deputy Commandant, Maj Erika Black, returned for her third serial facilitating the course but this time as a Senior Instructor of Syndicate 1 with the support of Lt(N) Guillermo Rivera. Syndicate 2 was led by CFLTC’s OC Material Management and Food Services Division, Maj Simon Bowser, who was supported by Capt Karen Stanley, a CAF Intelligence Officer currently posted on exchange to US Southern Command (SOUTHCOM) in Miami.

The instruction team arrived at the Centro de Entrenamiento Conjunto de Operaciones de Paz de México (CECOPAM) at the San Miguel de los Jagüeyes Military Base, located North West of Mexico City in the early morning of 28 October. After a quick rest, the team began the task of preparing classrooms, verifying IT and, with the help of the Admin O, procuring materials and supplies needed to facilitate learning. Over the next two days as the students began to arrive from 14 different countries in Central and South America, the team reviewed presentations and group learning activities, conducted rehearsals, and verified translated information in preparation for a dual English/Spanish content delivery.

The first week’s instruction focused on the basics of UN Logistics Organizational structure, culture, command and control and logistics principles. The instructors applied an Explain Demonstrate Imitate (EDI) method where candidates spend more time in practical activities than in lectures, allowing them to develop and learn from each other. Students also worked on their English language and presentation skills by presenting their syndicate deliverables to the entire class.

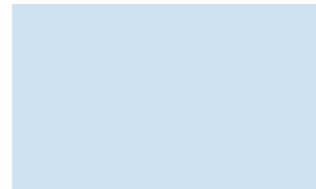
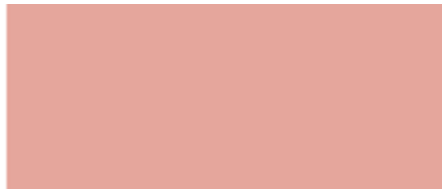


Following the first week of instruction, CECOPAM organized a cultural day where all candidates and instructors were taken on a tour of the Mesoamerican Sun and Moon Pyramids at Teotihuacán where the Logistics Flag was proudly displayed by the course facilitation team. After the tour, the course took the opportunity to sample some local cuisine before returning to the base to prepare for the next weeks instruction.

The second and final week of the course was focused on learning the Logistics Estimate, Logistics Recce and applying these concepts in different UN based scenarios. The students, many of which did not have previous logistics specific training, delved into the material and with the guidance of the facilitators conducted excellent analysis. During the culminating exercise on the final day of classes the students were able to apply all principles and lessons from the course to produce well informed high quality presentation products.

While this course is targeted towards achieving the strategic engagement objectives of Global Affairs Canada (GAC) and DMTC, it also serves great benefit to the RCLS. The opportunity for RCLS Captains and Majors to be selected to be facilitators for this course is an immense retention factor. While the workload is large and it is challenging to instruct students whose first language is not English or French, it is extremely rewarding to see the team pull together and learn as a unit despite being from so many different countries and cultures. It is also quite enjoyable to experience new cultures, cuisines, and travel to new locations. A third order effect is that it creates a repository of RCLS officer familiar with UN functions, design, and tasks, so that when a UN position needs to be filled, The Service has qualified and knowledgeable personnel to draw upon. All of these factors make the UNLOC a very desirable retention supporting opportunity available to RCLS officers who focus on learning and perfecting core logistics fundamentals and skills.

Logistics Officer Course – Air (LOCA) at CFB Winnipeg



By Capt P.M. Zingel, Course Director (Logistics Officer Course – Air)



34 - "Endless Blue Sky" view of CFB Winnipeg Building 135 Learning Centre. Photo: Capt PM Zingel



35 - Guided tour of 1 Canadian Air Division and the CAOC. Photo: Capt PM Zingel



36 - Tour of Air to Air Refuelling capabilities; wing pods and fuel tanks. Photo: Capt PM Zingel

24 JUNE 2022 - Under the endless blue sky of a bright Manitoba morning, twenty-four Logistician candidates of the Royal Canadian Air Force (RCAF) gathered outside the 17 Wing Learning & Education Centre to embark upon an unprecedented iteration of the Canadian Forces Logistics Training Centre's (CFLTC) first fully exported serial of the Logistics Officer Course – Air (LOCA) at CFB Winnipeg. Groundwork for this training delivery was laid in 2019 by 1 Canadian Air Division in hosting a decentralized trial run of LOCA at CFB Winnipeg during which CFLTC provided course content to a team of a local area subject matter experts who executed the course on behalf of the Home Station with great success. Rallying in the Netherlands Theatre for opening commentary from the Director of RCAF Logistics, Colonel A.T. Spott, the events that followed over the course of the next four weeks marked a sharp leap forward in officer training for Air Force Logistics.



37 - Operators Perspective Briefing; Subject matter experts from the Pilot, Air Combat Systems Officer, and Air Operations Officer trades, respectively. Photo: Capt PM Zingel



38 - Candidates view St. Andrews Airfield from the aerodrome control tower. Photo: Capt PM Zingel



39 - Airfield Recce planning considerations on the runway of St. Andrews Airfield. Photo: Capt PM Zingel

Normally staging out of CFB Borden, the Home Station of the Royal Canadian Logistics Service (RCLS), LOCA 0081E was the first serial to see a return to residential training following a two year distance-learning model rapidly adopted in response to the COVID environment. Seeking to capitalize on the tangible benefits of residential learning, CFB Winnipeg was selected for this trial to infuse next level

RCAF culture, experience, and exposure to the LOCA programme. This career course is designed to introduce candidates to the RCAF team and to the dynamic environment of Logistics Support to Air Operations. With the backing of 17 Wing Winnipeg and 1 Canadian Air Division, LOCA 0081E was able to attract a wide variety of operators and specialists as guest lecturers, including representatives from 1 Canadian Air Division, both 17 Wing Mission and Operational Support Squadrons, RCAF Barker College, 402 Transport & Training Squadron, and 435 Transport & Rescue Squadron.



40 - Visit to 435 Squadron and tour of a CC-130 Hercules. Photo: Capt PM Zingel

Serial 0081E saw numerous training events which highlighted the selection of CFB Winnipeg as the right fit for LOCA. Candidates were provided a tour of 402 Squadron's CT-142 Dash 8, emphasizing the unique working environment and operational demands placed on RCAF Aircrew. Attendance at an RCAF Commanders Brief with the Joint Air Component Coordination Element (JACCE) and Combined Air Operations Centre (CAOC) Directors provided a global perspective of the scope and reach of RCAF force projection, while the low-lit backdrop of the Air Operations Centre ringing with missile launch warnings in active theatres heralded the gravitas of the profession of air power employment. A tour of a 435 Squadron CC-130 provided valuable insight on how big the back of a Hercules isn't when it comes to strategic airlift as a planning consideration. A route plan and practical road move exercise to St. Andrews Airfield for a full and comprehensive airfield recce exercise demonstrated logistical planning considerations for rapid stand-up of MEDEVAC/CASEVAC operations in the event of an emergency, channeling the RCAF's recurring response to OP LENTUS across the country. The course culminated in a graduation ceremony with the majority of local area logisticians in attendance to welcome their new "Loggies" to the RCAF family. Of special note was the first ever in-person presentation of the LCol M.J. Wallace Award by the Director of RCAF Logistics to a LOCA Top Candidate, an RCAF Logistics tradition which traces its roots to the early 1990's under the framework of the Air Environmental Course (AEC), a formative predecessor to LOCA. The LCol M.J. Wallace Award winner for LOCA 0081E is 2Lt J.N. O'Brien.



41 - "Kick the tires, light the fires" Photo: Capt PM Zingel



42 - Visit to 402 Squadron and tour of a CT-142 Dash 8. Photo: Capt PM Zingel

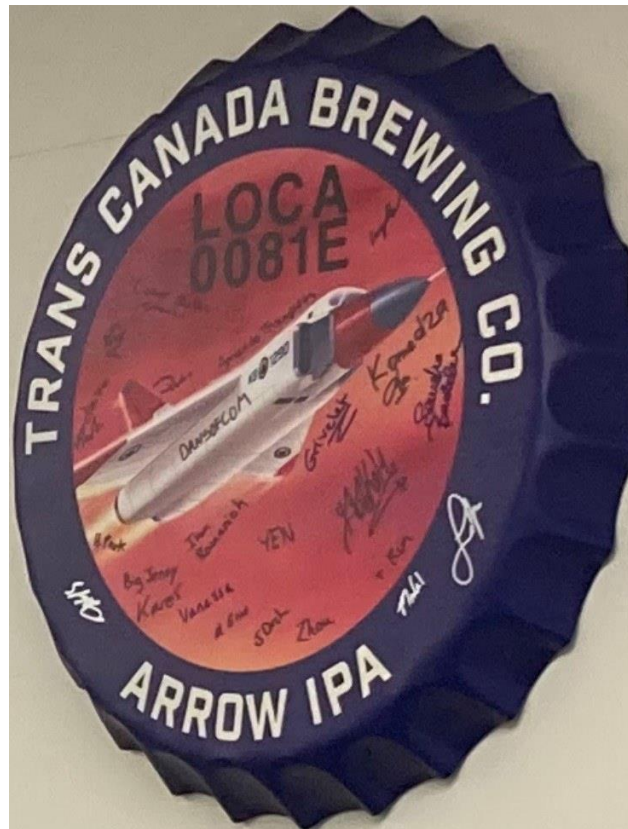
The success of LOCA 0081E was entirely enabled by a multitude of partner organizations fully devoted to the force development mission. The combined contributions, either through services, resources, guidance, or expertise, of 1 Canadian Air Division, both 17 Mission Support and 17 Operational Support Squadrons, 402 Transport & Training Squadron, 435 Transport & Rescue Squadron, the Canadian Forces School of Aeromedical Training, 38 Brigade Headquarters, the staff at the Learning & Education Centre, and Shared Services Canada, were instrumental in helping ensure that LOCA graduates are better prepared than ever to deliver logistical effect in their new units upon completion of their training.



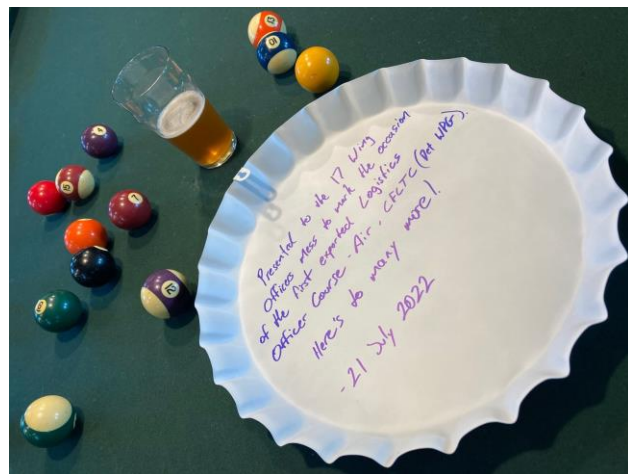
43 - First ever in-person presentation of the LCol M.J. Wallace awarded to a LOCA top candidate. Photo: Capt PM Zingel



44 - Senior Logisticians Panel, 17 Wing Officers Mess. Photo: Capt PM Zingel

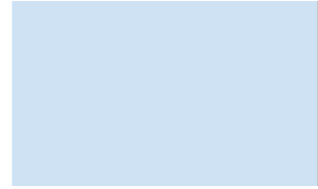


45 - Signatures of candidates, instructors and course director. Photo: Capt PM Zingel



46 - "Good cheer & fond memories" Photo: Capt PM Zingel

The Royal Canadian Logistics Service Newsletter - Staying Connected



We would like to thank everyone who contributed to the RCLS Newsletter, *The Logistician*. As we continue to support you, we would love to hear from you. Your text of no more than 500 words must be submitted to us in both official languages before the submission deadline. Although we encourage the writing of individual articles at any rank level, agreement and verification of the chain of command should be obtained in order to ensure that the message conveyed is in line with the latter's expectations. Be sure to include high-resolution photos with the names of the people in the photo(s) as well as those who took them. If you have any questions or comments, please contact us at:

RCLSSecretariat-SecretariatduSRLC@forces.gc.ca

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Article Submission Deadline: 14 June, 2023.

Next Publication: 21 June, 2023.