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Objective and Overview

The Department of Canadian Heritage Departmental Evaluation Plan describes the evaluation priorities and the schedule of projects for the five-year period from 2024-25 to 2028-29.

The plan includes:

- Message from the Deputy Minister
- Context on the Department of Canadian Heritage and its evaluation function
- Summary of evaluation coverage and priorities
- Calendar of projects planned for the five-year period
- Annexes: supplemental information

Message from the Deputy Minister

I approve the Departmental Evaluation Plan of the Department of Canadian Heritage for the fiscal years 2024-25 to 2028-29 for submission to the Treasury Board of Canada Secretariat as required by the Policy on Results (2016). I confirm that this five-year rolling Departmental Evaluation Plan:

- allows Canadian Heritage to evaluate, at least every five years, all ongoing grants and contributions programs with five-year average actual expenditures of \$5 million or greater per year, in accordance with the requirements of section 42.1 of the *Financial Administration Act*;
- meets the requirements of the Mandatory Procedures for Evaluation; and
- supports the requirements of the expenditure management system, including, as applicable, Memoranda to Cabinet, Treasury Board Submissions and resource alignment reviews.

The Department has a broad mandate and plays an important role in the lives of Canadians. Canadian Heritage supports cultural industries, the arts, heritage and celebration, sports, official languages, Indigenous languages, diversity and inclusion, as well as youth.

Evaluation results are supporting evidence-based decision-making at Canadian Heritage. A strong evaluation function contributes to the improvement of the Department's many programs and initiatives, enabling Canadians to create, share and participate in a diverse and inclusive society.

This current five-year evaluation plan acknowledges pressures on the evaluation function to fully address all demands. It takes a risk-based approach to prioritize projects to respect the Policy on Results and the *Financial Administration Act* while being useful and timely for senior management decision-making. It will continue to improve how evaluations support government priorities on Gender-based Analysis Plus, Inclusion, Diversity, Equity and Accessibility, as well as reconciliation with Indigenous peoples and implementation of the modernization of the *Official Languages Act*.

I will ensure that this plan is updated annually, and I will provide information about its implementation to Treasury Board Secretariat, as required.

Original signed by:

Isabelle Mondou
Deputy Minister
Canadian Heritage

The Department of Canadian Heritage

The Department of Canadian Heritage plays a vital role in the cultural, civic and economic life of Canadians. It focuses on strengthening and promoting “Canadian identity and values, cultural development, and heritage.”

The *Department of Canadian Heritage Act* provides jurisdiction over: human rights; multiculturalism; arts; cultural industries and heritage; sports; official languages; state ceremonial and Canadian symbols; broadcasting; conservation, export and import of cultural property; and national libraries, archives and museums.

Canadian Heritage’s Departmental Results Framework, established in November 2017, sets out five core responsibilities that reflect the Department’s mandate.

Core Responsibilities	Expenditure forecasts 2024-25
CR1 – Creativity, Arts and Culture	\$542,269,777
CR2 – Heritage and Celebration	\$119,411,865
CR3 – Sport	\$253,589,681
CR4 – Diversity and Inclusion	\$250,734,482
CR5 – Official Languages	\$636,203,624
Internal Services	\$91,058,611
Total Budget	\$1,893,268,040

Source: Canadian Heritage – 2024-25 Departmental Plan. The figures include the following expenditures: salaries, operations and maintenance, capital, statutory expenditures, Grants and Contributions and the cost of employee benefit plans.

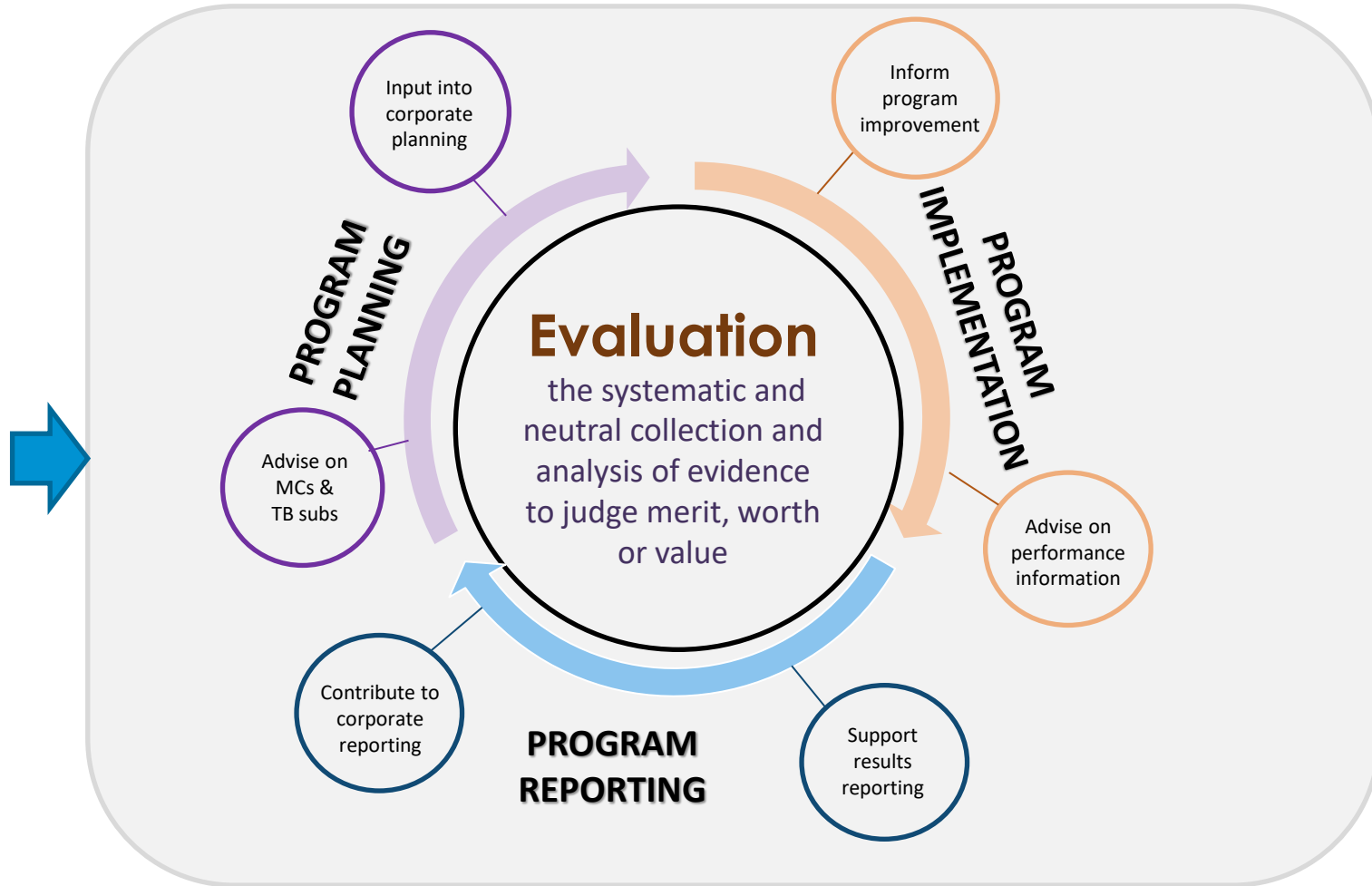
Evaluation in the Government of Canada

**Standards/
Requirements**

Treasury Board
Policy on Results
(2016) and related
directives

*Financial
Administration Act:*
section 42.1

Guidance for
Ethical Evaluation
Practice - Canadian
Evaluation Society



Results

Required Treasury Board of Canada Secretariat accountability and reporting

Analysis and advice to support senior management decision making and risk management

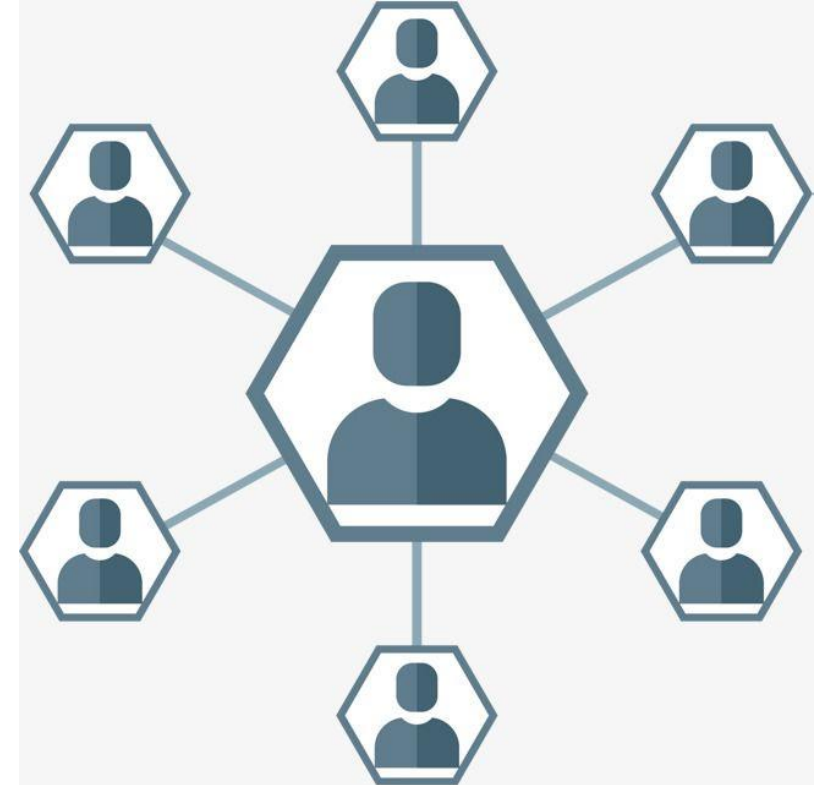
Departmental and Program learning

Canadian Heritage Evaluation Governance

The Assistant Deputy Minister of the Strategic Policy, Planning and Corporate Affairs sector assumes the role of Head of Evaluation and reports directly to the Deputy Minister.

The Canadian Heritage Executive Committee serves as the Performance Measurement and Evaluation Committee as per the Policy on Results.

The Head of Evaluation and the Director General of the Planning, Evaluation and Research Branch are supported by the work of the Evaluation Services Directorate which is led by the Director of Evaluation.



Canadian Heritage Evaluation Services Directorate

The Evaluation Services Directorate:

- Is an internal evaluation function with experienced and qualified evaluators
- Provides quality and timely evaluations and advice to support accountability, decision-making, expenditure management, continuous program improvement and policy development
- Uses external consultants to supplement its capacity as needed

A summary of Evaluation Services Directorate achievements in 2023-24 is presented in **Annex 1**

Evaluation Services Directorate budget, 2024-25

Expenditure type	Estimated budget for 2024-25
Salary (A-Base)	\$2,130,523
Non-salary expenditures	\$355,786
Total	\$2,486,309
Full-time equivalents*	21

Source: PERB operational budget, 2024-25

*Not all positions are currently filled; in 2023-24 the ESD had approximately 19 positions filled.

Evaluation Plan Coverage 2024-25 to 2028-29

Following the annual evaluation planning exercise*, the plan provides the following **evaluation coverage**:

- **100% of ongoing Grants and Contribution** programs with 5-year average actual expenditures of \$5 million or greater annually
 - **92%** of the Department's total expenditures for 2024-25
- Commitments outlined in **Treasury Board Submissions**
- Certain projects requested by **senior management**

This 5-year evaluation plan:

- includes 6 projects that **will not respect the *Financial Administration Act*** for 5-year timing: Celebration and Commemoration, TV5, Canada Cultural Investment Fund, Canada Cultural Spaces Fund, Canada Book Fund and Hosting Program
- **reflects some changes** in projects and timing compared to the 5-year plan 2023-24 to 2027-28 (see **Annex 2**)

*see Annex 3 for a description of the evaluation planning exercise

Four Evaluation Priorities 2024-25 (page 1 of 2)

1. Respect the evaluation requirements of the Treasury Board Policy on Results

- ✓ Timely completion of *Financial Administration Act* required evaluations as possible
- ✓ Annual evaluation planning exercise for the development of a risk-based five-year plan
- ✓ Public release of evaluation reports within 120 days of Deputy Minister approval
- ✓ Semi-annual analysis of progress on the implementation of Management Response Action Plan items
- ✓ Integration of a Gender Based Analysis Plus lens
- ✓ Consider and implement any changes from the review of the Policy on Results, currently underway

2. Complete strategic evaluation initiatives

- ✓ Horizontal analysis of evaluation conclusions and recommendations, 2019-2024
- ✓ Roll-up of evaluation findings related to COVID-19, 2021-2025
- ✓ Review and update evaluation tools and guidelines to respect and advance key priorities of inclusion, diversity, equity and accessibility, as well as reconciliation with Indigenous peoples
- ✓ Review and confirmation of new risk-based evaluation planning approach



Four Evaluation Priorities 2024-25 (page 2 of 2)

3. Address key evaluation function challenges and opportunities

Implement actions identified in the Management Response and Action Plan for the Neutral Assessment of the PCH Evaluation Function (see **Annex 4**) to:

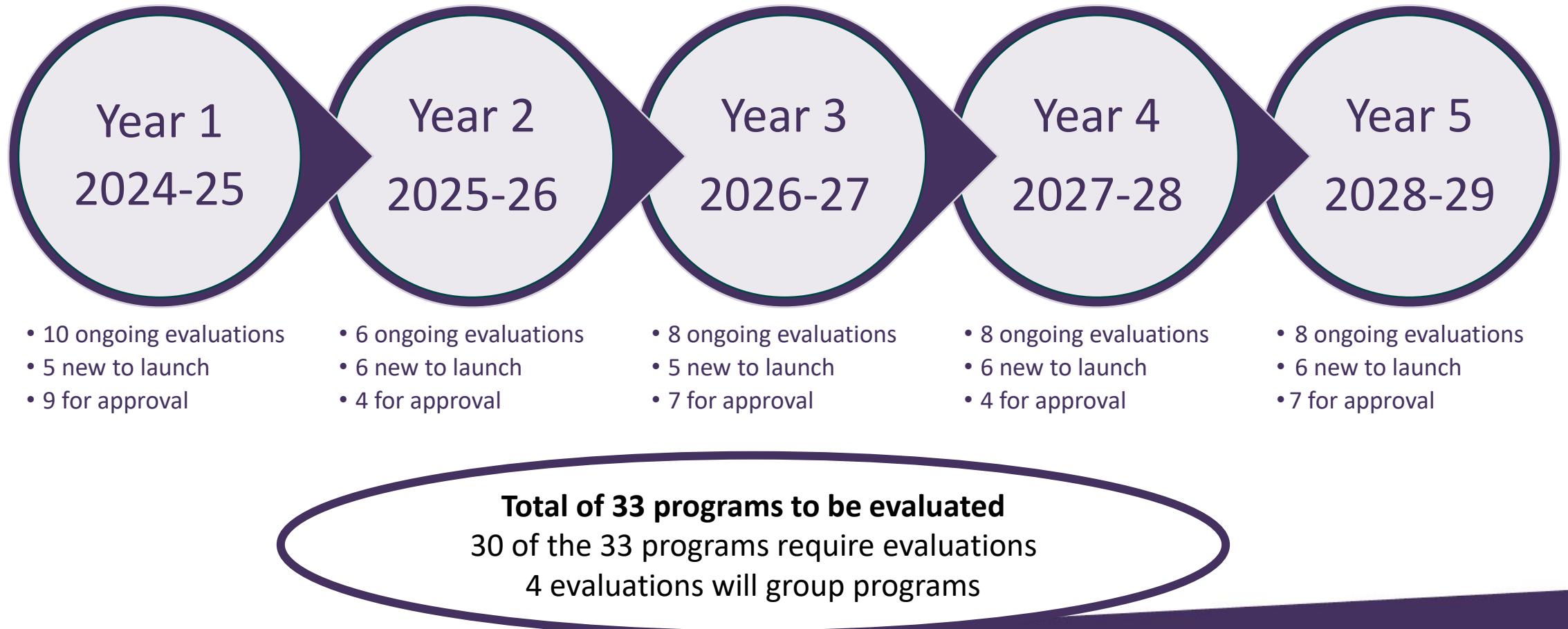
- ✓ Continue to implement models and approaches that support timely completion of evaluations
- ✓ Support strong performance measurement across programs and systems for stronger results reporting
- ✓ Strengthen the neutrality and independence of the evaluation function

4. Maintain and strengthen evaluation capacity to fulfill objectives

- ✓ Maintain and strengthen internal evaluation capacity
 - Attract and retain evaluation professionals within a competitive environment
 - Promote an environment of learning
 - Complete human resource and succession planning
 - Respect employment equity, diversity and inclusion
- ✓ Support a healthy workplace



Overview of the PCH 5-year Evaluation Plan*



*Ongoing evaluations and launched evaluations, including timing, may be subject to change in the next departmental evaluation plan
Annex 5 presents the evaluations by Sector

Year 1: Schedule of evaluations 2024-25*

Program name	FAA mandatory date	Start date	Projected approval date
Evaluation projects carried over and continuing in 2024-25			
Local Journalism Initiative	April 2024	January 2023	April 2024 (Approved)
Court Challenges Program	Not Applicable	August 2022	May 2024 (Approved)
Canada Music Fund	July 2024	April 2023	July 2024
Celebration and Commemoration Program	March 2023	April 2022	September 2024
Canada Book Fund	July 2024	April 2023	September 2024
Canada Cultural Spaces Fund	August 2024	May 2023	September 2024
Canada Arts Presentation Fund	August 2024	September 2023	December 2024
TV5	October 2024	December 2023	March 2025
Horizontal evaluation of the Youth Employment Skills Strategy (ESDC-led)	February 2025	December 2020	February 2025
Canada Cultural Investment Fund	August 2024	March 2024	April 2025
Evaluation projects to be launched in 2024-25			
Canada History Fund	Not Applicable	September 2024	October 2025
Grouped Evaluation of the Sport Support Program and Athlete's Assistance Program	October 2026	October 2024	April 2026
Indigenous Screen Office	August 2026	October 2024	June 2026
Grouped Evaluation of the Museums Assistance Program and Movable Cultural Property	July 2026	November 2024	February 2026
Creative Export Strategy	Not Applicable	January 2025	December 2025

*Note:

- Projects exempted from section 42.1 of the *Financial Administration Act* in accordance with the Policy on Results are presented in **bold print**.

Year 2: Schedule of evaluations 2025-26*

<u>Program name</u>	FAA mandatory date	Start date	Projected approval date
Evaluation projects to be launched in 2025-26			
Indigenous Languages Program	May 2027	April 2025	March 2027
Canada Media Fund	September 2026	May 2025	June 2026
Grouped evaluation of the Canadian Conservation Institute and Canadian Heritage Information Network (in reserve)	Not Applicable	May 2025	May 2026
Canada Periodical Fund	January 2027	September 2025	October 2026
Exchanges Canada Program	March 2027	November 2025	January 2027
Action Plan for Official Languages	Not Applicable	December 2025	September 2027

*Notes:

- Projects to be launched only; does not include any projects that will continue from previous years.
- Projects exempted from section 42.1 of the *Financial Administration Act* in accordance with the Policy on Results are presented in **bold print**.

Year 3: Schedule of evaluations 2026-27*

<u>Program name</u>	FAA mandatory date	Start date	Projected approval date
Evaluation projects to be launched 2026-27			
Official Languages Support Programs: Development of Official-Language Communities Program and Enhancement of Official Languages Program (Grouped)	November 2027	April 2026	September 2027
Canadian Film or Video Production Tax Credits (in reserve)	Not Applicable	May 2026	March 2027
Building Communities Through Arts and Heritage	January 2028	September 2026	October 2027
State Ceremonial and Protocol (Federal funding Lieutenant Governors' Program)	Not Applicable	January 2027	March 2028
Hosting Program	October 2026	February 2027	October 2028

***Notes:**

- Projects to be launched only; does not include any projects that will continue from previous years.
- Projects exempted from section 42.1 of the *Financial Administration Act* in accordance with the Policy on Results are in **bold print**.
- The evaluation of the Hosting Program was grouped with Sport Support and the Athlete Assistance Program in the previous cycle. These other programs will be evaluated together in this cycle for approval prior to the *Financial Administration Act* date of October 2026; Hosting Program is being scheduled as a separate evaluation which will not respect the date but will address capacity concerns and to better align with information needs of the Department.

Year 4: Schedule of evaluations 2027-28*

<u>Program name</u>	FAA mandatory date	Start date	Projected approval date
Evaluation projects to be launched in 2027-28			
Community Support, Multiculturalism and Anti-Racism Initiatives Program ¹	October 2028	April 2027	July 2028
Anti-Racism Action Program ¹	October 2028	April 2027	July 2028
Harbourfront Centre Funding Program	October 2028	June 2027	June 2028
Canada Arts Training Fund	December 2028	June 2027	September 2028
Local Journalism Initiative	April 2029	January 2028	January 2029
Celebration and Commemoration Program	To Be Determined	February 2028	March 2029

***Notes:**

- Projects to be launched only; does not include any projects that will continue from previous years.
- Community Support, Multiculturalism and Anti-Racism Initiatives Program and the Anti-Racism Action Program were grouped in the previous evaluation cycle. Decisions on grouping and timing will be made in a future 5-year evaluation plan.
- The dates for the evaluation of the Celebration and Commemoration Program will be determined in a future 5-year plan as an evaluation is currently in the reporting stage.

Year 5: Schedule of evaluations 2028-29*

<u>Program name</u>	FAA mandatory date	Start date	Projected approval date
Evaluation projects to be launched 2028-29			
Canada Book Fund	October 2029	April 2028	April 2029
Canada Music Fund	July 2029	April 2028	April 2029
Canada Cultural Spaces Fund	October 2029	May 2028	May 2029
Canada Arts Presentation Fund	November 2029	September 2028	August 2029
TV5	January 2030	March 2028	October 2029
Canada Cultural Investment Fund	April 2030	December 2028	January 2029

***Notes:**

- Projects to be launched only; does not include any projects that will continue from previous years.
- Projects exempted from section 42.1 of the *Financial Administration Act* in accordance with the Policy on Results are presented in **bold print**.
- Project dates are subject to change in the next 5-year departmental evaluation plan.
- All dates will be confirmed in the next 5-year evaluation as these projects are underway at time of completing this current plan.

ANNEXES

- 1. Evaluation achievements in 2023-24**
- 2. Modifications from the 2023-24 evaluation plan**
- 3. Annual Evaluation Planning Exercise**
- 4. Neutral Assessment of the Evaluation Function**
- 5. Evaluation Calendar by Sector**

Annex 1: Evaluation achievements in 2023-24

No.	Evaluation Title	Approval date	Publication date
1	Evaluation of the Digital Citizen Initiative	June 9, 2023	October 10, 2023
2	Evaluation of the Harbourfront Centre Funding Program	October 16, 2023	February 12, 2023
3	Grouped Evaluation of the Multiculturalism and Anti-Racism Program and Canada’s Anti-Racism Strategy	October 27, 2023	February 23, 2024
4	Evaluation of the Canada Arts Training Fund	December 19, 2023	May 16, 2024

- ✓ Four evaluations approved in 2023-24. Another 10 evaluations in various stages of progress.
- ✓ Follow-up on progress in implementing approved evaluation management action plans, as per the Policy on Results.
 - 2023-24 calibrated mid-year exercise reported on 13 of 21 evaluations; of 23 outstanding recommendations, 6 were completed, 9 were delayed and 6 in progress.
- ✓ Strong satisfaction ratings from program clients – 98%
 - Post-evaluation project surveys with program clients focus on: utility, relationships, processes and reports, and project management
- ✓ Decreased contracting and improved internal capacity and oversight.
 - Stabilized organizational structure and ensured training and development for evaluators
 - **72% reduction in operations and materials spending** (mostly contracting) to \$162,063 in 2023-24 from a previous 5-year spending average of \$580,741
- ✓ Supported the completion of the mandatory Neutral Assessment of the Evaluation Function as per the Policy on Results.

Annex 2: Modifications from the 2023-24 evaluation plan

Evaluation project	Changes to previous evaluation plan based on evaluation planning exercise
Local Journalism Initiative	Projected approval date changed from March 2024 to April 2024.
Court Challenges Program	Projected approval date changed from January 2024 to May 2024.
Celebration and Commemoration Program	Projected approval date changed from September 2023 to September 2024.
Canada Book Fund	Projected approval date changed from July 2024 to September 2024.
Canada Arts Presentation Fund	Projected approval date changed from November 2024 to December 2024.
TV5	Start date changed from March 2024 to December 2023. Projected approval date changed from June 2025 to March 2025.
Canada Cultural Investment Fund	Start date changed from February 2024 to March 2024. Projected approval date changed from March 2025 to April 2025.
Canada History Fund	Start date changed from October 2024 to September 2024. Projected approval date changed from December 2025 to October 2025.
Sport Support Program and Athlete Assistance Program	Grouped programs; start date moved from March 2025 to October 2024. Projected approval date changed from August 2026 to April 2026.
Hosting Program	Start date changed from March 2025 to February 2027. Projected approval date changed from August 2026 to October 2028.
Museums Assistance Program and Movable Cultural Property Program	Grouped programs. Start date changed from March 2025 to November 2024. Projected approval date changed from June 2026 to February 2026.
Canada Cultural Spaces Fund	Projected approval date changed from August 2024 to September 2024.
Creative Export Strategy	Start date changed from August 2026 to January 2025. Projected approval date changed from December 2027 to December 2025.
Canada Media Fund	Projected approval date changed from September 2026 to June 2026.
Indigenous Languages Program	Start date changed from July 2025 to April 2025.
Canadian Conservation Institute and Canadian Heritage Information Network	Grouped evaluation.

Annex 3: Annual Evaluation Planning Exercise



1 EVALUATION UNIVERSE

The evaluation universe is the **starting point for planning**. The **2024-25 program directory**, which indicates the Department's direct program spending, and the Departmental Results Framework, were used as a basis for determining the evaluation universe to give us an **overview of all the mandatory and potential "evaluable" units**.

2 PLANNING PROCESS



- a. **Consultation of relevant documents** (Policy on Results Interim Guidance¹, Departmental Plan, Departmental Risk Profile, Performance Information Profiles) used as a reference to **account for the environmental context and determine the potential changes and additions**.
- b. **Risk evaluation for planning purposes** to update program information.
- c. Preparation of the **Annual Reference Level Update** for the coming year.
- d. **Analysis of mandatory evaluations under the Financial Administration Act and commitments stemming from Treasury Board submissions**, compared with discretionary evaluations in accordance with the flexibility offered by the Directive on Results.



3 CONSULTATIONS

The **Evaluation Services Directorate has conducted consultations** with the Treasury Board Secretariat, the Office of the Chief Audit Executive, Program's senior management and other federal departments and agencies. The objective was to **set departmental priorities** with regard to evaluation **and take into consideration the specific needs and concerns** expressed by the partners.

4 PRIORITIZATION OF EVALUATION PROJECTS



Risk evaluation for purposes of planning evaluation projects and consultations, keeping in mind the review of documents to be used **to update the five-year evaluation schedule**. They are also used to ensure the **balanced distribution of resources and efforts**, as well as to **meet the requirements** of the Treasury Board Secretariat.



5 APPROVAL



- a. **The draft plan** is submitted to the Director of the Evaluation Services Directorate, the Director General and the Head of Evaluation.
- b. The plan is submitted to the **Executive Committee**, which can recommend it for approval by the Deputy Minister.
- c. The plan is **forwarded to the Treasury Board Secretariat** and **posted** on the canada.ca site.

Annex 4: Neutral Assessment of the Evaluation Function

The Neutral Assessment of the Evaluation Function, required to be conducted every 5 years to respect the Policy on Results and completed in March 2024 by an external consultant, contains three recommendations directed to Canadian Heritage that will be subject to a Management response and action plan:

1. Further develop focused and flexible approaches to the planning and implementation of evaluations, based on risks, to allow meeting management needs and priorities while also respecting the *Financial Administration Act* requirements.
2. Better support the utility, neutrality and independence of the evaluation function, by: (a) briefing the Head Of Evaluation more systematically on evaluation issues; and (b) enhancing opportunities for the evaluation function to strategically engage ExCom (Performance Measurement Executive Committee) and other senior management members in evaluation issues.
3. Strengthen and streamline program-level performance measurement to simplify the planning and accelerate the conduct of program evaluations by improving:
 - (a) the understanding of gaps and solutions;
 - (b) the coordination among departmental stakeholders; and
 - (c) the advice to ExCom.

Annex 5: Cultural Affairs Sector Evaluations (1 of 2)

#	CR	Program	Planned spending	Evaluation risk level	Last evaluation date	Mandatory FAA date	Start date prior to 2024-25	Year 1 2024-25	Year 2 2025-26	Year 3 2026-27	Year 4 2027-28	Year 5 2028-29
1	CR1	Canada Arts Presentation Fund	\$39,785,960	Medium	August 2019 (2019-20)	August 2024	Start September 2023	End December 2024				Start September 2028
2	CR1	Canada Cultural Spaces Fund	\$61,024,594	High	August 2019 (2019-20)	August 2024	Start May 2023	End September 2024				Start May 2028
3	CR1	Canada Arts Training Fund	\$26,640,000	Medium	December 2023 (2023-24)	December 2028					Start June 2027	End September 2028
4	CR1	Canada Cultural Investment Fund	\$21,972,205	Low	August 2019 (2019-20)	August 2024	Start March 2024		End April 2025			Start December 2028
5	CR1	Harbourfront Centre Funding Program	\$6,500,000	Low	October 2023 (2023-24)	October 2028					Start June 2027	End June 2028
6	CR1	Canada Media Fund	\$216,646,077	High	September 2021 (2021-22)	September 2026			Start May 2025	End June 2026		
7	CR1	Creative Export Strategy	\$11,000,000	Medium	January 2023 (2022-23)	-		Start January 2025	End December 2025			
8	CR1	Broadcasting and Digital Communications Policy	\$5,496,144	-	Never Evaluated	-						
9	CR1	Film and Video Policies	\$3,012,790	-	Never Evaluated	-						

*projects exempted from section 42.1 of the *Financial Administration Act* in accordance with the Policy on Results are presented in **bold print**.

Annex 5: Cultural Affairs (2 of 2)

#	CR	Program	Planned spending	Evaluation risk level	Last evaluation date	Mandatory FAA date	Start date prior to 2024-25	Year 1 2024-25	Year 2 2025-26	Year 3 2026-27	Year 4 2027-28	Year 5 2028-29
10	CR1	Creative Marketplace and Innovation	\$898,150	-	Never Evaluated	-						
11	CR1	Cultural Sector Investment Review	\$860,937	-	Never Evaluated	-						
12	CR1	Canada Music Fund	\$34,899,231	High	July 2019 (2019-20)	July 2024	Start April 2023	End July 2024				Start April 2028
13	CR1	Canada Book Fund	\$54,666,301	High	July 2019 (2019-20)	July 2024	Start April 2023	End September 2024				Start April 2028
14	CR1	Canada Periodical Fund	\$87,313,627	High	January 2022 (2021-22)	January 2027			Start September 2025	End October 2026		
15	CR1	TV5	\$12,960,900	Low	October 2019 (2019-20)	October 2024	Start December 2023	End March 2025			Start March 2028	
16	CR1	Canadian Film or Video Production Tax Credits	\$1,791,904	Medium	September 2008 (2008-09)	-				Start May 2026	End March 2027	
17	CR1	Local Journalism Initiative	To be determined	Low	April 2024 (2024-25)	-	Start January 2023	End April 2024			Start January 2028	End January 2029
18	CR1	Digital Citizen Contribution Program	\$6,050,000	Medium	June 2023 (2023-24)	-						
19	CR1	Indigenous Screen Office ¹	\$731,318	Medium	Never evaluated	August 2026		Start October 2024		End June 2026		

*projects exempted from section 42.1 of the *Financial Administration Act* in accordance with the Policy on Results are presented in **bold print**.

¹ Actual spending is expected to be higher than planned.

Annex 5: Community and Identity

#	CR	Program	Planned spending	Evaluation risk level	Last evaluation date	Mandatory FAA date	Start date prior to 2024-25	Year 1 2024-25	Year 2 2025-26	Year 3 2026-27	Year 4 2027-28	Year 5 2028-29
20	CR2	Canada History Fund	\$4,860,857	Low	July 2015 (2015-16)	-		Start September 2024	End October 2025			
21	CR4	Exchanges Canada Program	\$15,028,173	Low	March 2022 (2021-22)	March 2027			Start November 2025	End January 2027		
22	CR4	Youth Take Charge	\$2,599,237	Low	December 2015 (2015-16)	-						
23	CR4	Youth Secretariat	\$88,483	Low	Never evaluated	-						
24	CR2	Building Communities Through Arts and Heritage	\$24,633,400	Medium	January 2023 (2022-23)	January 2028				Start September 2026	End October 2027	
25	CR4	Indigenous Languages Program	\$215,414,222	High	May 2022 (2021-22)	May 2027			Start April 2025	End March 2027		
26	CR4	International Holocaust Remembrance Alliance	\$44,450	-	March 2018 (2017-18)	-						

*projects exempted from section 42.1 of the *Financial Administration Act* in accordance with the Policy on Results are presented in **bold print**.

Annex 5: Multiculturalism and Anti-Racism

#	CR	Program	Planned spending	Evaluation risk level	Last evaluation date	Mandatory FAA date	Start date prior to 2024-25	Year 1 2024-25	Year 2 2025-26	Year 3 2026-27	Year 4 2027-28	Year 5 2028-29
27	CR4	Community Support, Multiculturalism, and Anti-Racism Initiatives Program	\$38,500,191	Medium	October 2023 (2023-24)	October 2028					Start April 2027	End July 2028
28	CR4	Reconciliation and Treaties	\$849,642	Low	Never evaluated	-						
29	CR4	Anti-Racism Action Program	\$28,522,473	Medium	October 2023 (2023-24)	October 2028					Start April 2027	End July 2028

Annex 5: Official Languages, Heritage and Regions

#	CR	Program	Planned spending	Evaluation risk level	Last evaluation date	Mandatory FAA date	Start date prior to 2024-25	Year 1 2024-25	Year 2 2025-26	Year 3 2026-27	Year 4 2027-28	Year 5 2028-29
30	CR2	Museums Assistance Program (grouped 30, 34)	\$32,273,120	Medium	July 2021 (2021-22)	July 2026		Start November 2024	End February 2026			
31	CR2	Canada Travelling Exhibitions Indemnification Program	\$506,060	Low	December 2016 (2016-17)	-						
32	CR2	Canadian Conservation Institute (in reserve, grouped 32, 33)	\$10,803,470	Medium	July 2017 (2017-18)	-			Start May 2025	End May 2026		
33	CR2	Canadian Heritage Information Network (in reserve, grouped 32, 33)	\$2,782,587	Medium	December 2014 (2014-15)	-			Start May 2025	End May 2026		
34	CR2	Movable Cultural Property Program (in reserve, grouped 30, 34)	\$133,346	Medium	March 2016 (2016-17)	-		Start November 2024	End February 2026			
35	CR5	Development of Official-Language Communities Program (grouped 35, 36)	\$391,900,462	High	November 2022 (2022-23)	November 2027				Start April 2026	End September 2027	
36	CR5	Enhancement of Official Languages Program (grouped 35, 36)	\$185,809,762	High	November 2022 (2022-23)	November 2027				Start April 2026	End September 2027	
37	CR5	Official Languages Coordination Program	\$91,058,611	High	March 2021 (2020-21)	-						
38	CR5	Action Plan for Official Languages	-	High	January 2023 (2022-23)	-			Start December 2025		End September 2027	

*projects exempted from section 42.1 of the *Financial Administration Act* in accordance with the Policy on Results are presented in **bold print**.

Annex 5: Sports, Major Events and Commemorations

#	CR	Program	Planned spending	Evaluation risk level	Last evaluation date	Mandatory FAA date	Start date prior to 2024-25	Year 1 2024-25	Year 2 2025-26	Year 3 2026-27	Year 4 2027-28	Year 5 2028-29
39	CR2	Celebration and Commemoration Program	\$21,799,367	Low	March 2018 (2017-18)	March 2023	Start April 2022	End April 2024			Start February 2028	End March 2029
40	CR2	Capital Experience	\$17,616,617	-	January 2022 (2021-22)	-						
41	CR2	State Ceremonial and Protocol (federal grant program for Lieutenant Governors)	\$836,080	Low	May 2018 (2018-19)	-				Start January 2027	End March 2028	
42	CR3	Hosting Program	\$20,389,228	Medium	October 2021 (2021-22)					Start February 2027		End October 2028
43	CR3	Sport Support Program (grouped 43, 44)	\$214,917,976	High	October 2021 (2021-22)	October 2026		Start October 2024	End April 2026			
44	CR3	Athlete Assistance Program (grouped 43, 44)	\$33,000,000	Medium	October 2021 (2021-22)	October 2026		Start October 2024	End April 2026			

*projects exempted from section 42.1 of the *Financial Administration Act* in accordance with the Policy on Results are presented in **bold print**.

Annex 5: Other

Strategic Policy, Planning and Corporate Affairs Sector

#	CR	Program	Planned spending	Evaluation risk level	Last evaluation date	Mandatory FAA date	Start date prior to 2024-25	Year 1 2024-25	Year 2 2025-26	Year 3 2026-27	Year 4 2027-28	Year 5 2028-29
45	CR4	Human Rights Program	\$1,428,209	-	March 2015 (2014-15)	-						
46	CR4	Court Challenges Program	\$7,879,545	High	February 2003* (2002-03)	-	Start August 2022	End May 2024				

Internal Services

#	CR	Program	Planned spending	Evaluation risk level	Last evaluation date	Mandatory FAA date	Start date prior to 2024-25	Year 1 2024-25	Year 2 2025-26	Year 3 2026-27	Year 4 2027-28	Year 5 2028-29
47	-	Internal Services	\$91,058,611	-	-							

Horizontal Initiatives from other Government Departments

#	CR	Program	Planned spending	Evaluation risk level	Last evaluation date	Mandatory FAA date	Start date prior to 2024-25	Year 1 2024-25	Year 2 2025-26	Year 3 2026-27	Year 4 2027-28	Year 5 2028-29
48	-	Horizontal evaluation of the Youth Employment Skills Strategy (evaluation led by ESDC)	-	Low	February 2020 (2019-20)	February 2025 (2024-25)	Start December 2020	End February 2025				

* Former program was evaluated in February 2023

projects exempted from section 42.1 of the *Financial Administration Act* in accordance with the Policy on Results are presented in **bold print**.