


**2023 to 2024
Departmental Sustainable
Development Strategy
Report for Public Services
and Procurement Canada**



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Section 1: Introduction to the 2023 to 2024 Departmental Sustainable Development Strategy Report

The [2022 to 2026 Federal Sustainable Development Strategy](#) (FSDS) presents the Government of Canada's sustainable development goals and targets, as required by the [Federal Sustainable Development Act](#) (FSDA). This is the first FSDS to be framed using the 17 Sustainable Development Goals (SDGs) of the United Nations 2030 Agenda and provides a balanced view of the environmental, social and economic dimensions of sustainable development.

In keeping with the purpose of the Act and to make decision-making related to sustainable development more transparent and accountable to Parliament, Public Services and Procurement Canada (PSPC) supports the goals laid out in the FSDS through the activities described in its [2023 to 2027 Departmental Sustainable Development Strategy](#) (DSDS). The current Report provides an account of progress on PSPC's DSDS in the fiscal year 2023 to 2024.

The FSDA also sets out [7 principles](#) that must be considered in the development of the FSDS as well as DSDSs. These basic principles have been considered and incorporated in PSPC's DSDS and in its' 2023 to 2024 DSDS Report.

To promote coordinated action on sustainable development across the Government of Canada, PSPC's 2023 to 2024 DSDS Report also includes departmental contributions to Canada's progress towards implementing the 2030 Agenda and advancing the SDGs, supported by the Global Indicator Framework (GIF) and Canadian Indicator Framework (CIF) targets and indicators. The Report also captures progress on SDG initiatives that fall outside the scope of the FSDS.

Section 2: PSPC's Commitments





Goal 5: Champion Gender Equality

FSDS Context

PSPC is committed to fostering diversity and inclusion, including addressing systemic barriers and other challenges experienced among equity-seeking groups.

PSPC will continue to support the inclusion of women through its procurement activities, including those carried out by its procurement offices across Canada, and the continued implementation of the Supplier Diversity Action Plan.

PSPC continues to advance the modernization of the Parliamentary Precinct and the revitalization of federal science infrastructure while also creating new opportunities for under-represented groups. Through Laboratories Canada, the department continues to leverage the internal science community to foster a welcoming environment for women, visible minorities and Indigenous Peoples in science, technology, engineering and mathematics.

As the main provider for linguistic services for the Government of Canada, the Translation Bureau will continue to promote the Guidelines for Inclusive writing to ensure that Canadians have access to gender-inclusive resources in both official languages.

Implementation strategies supporting the goal

The departmental action below supports a FSDS implementation strategy that helps in the achievement of the goal “Champion Gender Equality”.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGs	RESULTS ACHIEVED
<p>Reduce systemic barriers to gender equality</p>	<p>Continue to implement PSPC's Supplier Diversity Action Plan</p> <p>Program: Procurement</p>	<p>Performance indicator: Percentage of participation in procurement processes by suppliers who are women (<i>Departmental Results Indicator</i>)</p> <p>Starting point: In 2022 to 2023, 14% of suppliers who participated in procurement processes were women</p> <p>Target: At least 15% annually</p>	<p>Ongoing implementation of the Supplier Diversity Action Plan, which was launched in early 2022, will promote inclusion through various procurement initiatives with the aim of bringing positive economic benefits to women-owned businesses. Activities in the Action Plan aim to assist procurement officers in integrating socio-economic criteria into procurement processes and carrying out procurement processes designed to achieve social procurement outcomes. In support of Canada's 2030 Agenda National Strategy, the Supplier Diversity Action Plan will help women who lead businesses to grow and access federal procurement opportunities more easily.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 5.2: "Gender equality in leadership roles and at all levels of decision-making". Global Indicator Framework (GIF) target 5.5: "Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life".</p>	<p>Indicator result: 15% in 2023 to 2024</p>



Goal 7: Increase Canadians’ Access To Clean Energy

FSDS Context

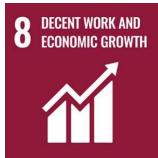
The Government of Canada has committed to being a global leader in net zero, resilient and green government operations, including the use of 100% clean electricity for operations by 2025 through the production or purchase of renewable electricity. To act on this mandate, the Treasury Board of Canada Secretariat and PSPC established the Clean Electricity Initiative (CEI). The CEI is a national program composed of several regional initiatives, intended to secure a combination of Power Purchase Agreements and Renewable Energy Certificates from new renewable electricity generating infrastructure. By committing to being a first purchaser of clean electricity, the Government of Canada will support the growth of new clean electricity/renewable power supply, especially in jurisdictions across the country with greenhouse gas intensive electricity grids.

Implementation strategies supporting the goal

The departmental action below supports a FSDS implementation strategy that helps in the achievement of the goal “Increase Canadians’ access to clean energy”.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA’S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
Support renewable energy deployment	Continue to advance the strategy to power federal buildings with clean electricity Program:	Performance Indicator: Percentage of PSPC electricity that is clean Starting point:	The Clean Electricity Initiative to power Government of Canada federal buildings with 100% clean electricity will contribute to the long-term goal on clean energy (in other words, all Canadians have access to affordable,	Indicator result: 94.3% in 2023 to 2024

	<p>Federal Accommodation and Infrastructure</p>	<p>In 2022 to 2023, 92.8% of PSPC electricity was clean</p> <p>Target: 100% of PSPC electricity will be clean by the end of 2025 to 2026</p>	<p>reliable and sustainable energy) and help support the growth of new clean/renewable power sources as they become available. The strategy will allow the Government of Canada to work towards a net-zero carbon portfolio by 2050, with aspirations to achieve carbon neutrality by 2030. The indicator is measuring clean electricity that is used in PSPC Crown-owned buildings (excluding housing).</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 7.3: “Canadians have access to clean and renewable energy”. Canadian Indicator Framework (CIF) target 7.3: “By 2030, 90%, and in the long term, 100% of Canada's electricity is generated from renewable and non-emitting sources” Global Indicator Framework (GIF) target 7.2: “By 2030, increase substantially the share of renewable energy in the global energy mix”.</p>	
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Goal 8: Encourage Inclusive And Sustainable Economic Growth In Canada

FSDS Context

PSPC continues to prioritize initiatives that promote inclusive and sustainable economic growth in Canada. The department assists small and medium enterprises (SMEs) by providing information services to assist them in better understanding how the government buys goods and services, and raising awareness of opportunities. Various PSPC initiatives such as procurement modernization, and initiatives to increase the participation of diverse suppliers, will advance inclusivity in federal procurement. The department is implementing a Supplier Diversity Action Plan which is focused on groups that are presently under-represented in procurement. In addition, PSPC supports workers and businesses by using its real property construction projects, including the rehabilitation of heritage properties within the Parliamentary Precinct, to create sustainable jobs. PSPC is also committed to supporting sustainable practices in procurement, and addressing the risk of forced labour and human trafficking in federal procurement supply chains, as part of the National Strategy to Combat Human Trafficking.

Implementation strategies supporting the goal

The departmental actions below support FSDS implementation strategies that help in the achievement of the goal “Encourage inclusive and sustainable economic growth in Canada”.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
<p>Support workers, businesses and communities</p>	<p>Continue pilot of “reverse tradeshows”</p> <p>Program: Procurement</p>	<p>Performance indicator: Percentage of contract value awarded to small and medium businesses (<i>Departmental Results Indicator</i>)</p> <p>Starting point: In 2022 to 2023, 24% of contract value was awarded to small and medium businesses</p> <p>Target: At least 40% annually</p>	<p>Reverse tradeshows are forums where smaller and diverse suppliers have an opportunity to market their goods and services directly to government buyers. Connecting these small and medium Canadian enterprises with government buyers will help them to access federal procurement opportunities more easily, and therefore help Canadians contribute to and benefit from sustainable economic growth.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 8.5: “Canadians contribute to and benefit from sustainable economic growth”. Global Indicator Framework (GIF) target 8.3: “Promote development-oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage the formalization and growth of micro, small and medium-sized enterprises, including through access to financial services”.</p>	<p>Indicator result: 20% in 2023 to 2024</p> <p>Notes: PSPC noted that some of the highest-value procurements awarded to small and medium businesses in 2022 to 2023, were in fact awarded to suppliers which are known to be large enterprises. To refine the results calculation, PSPC manually redirected the value of procurements for these suppliers to attribute them to large businesses. This impacted the result for this indicator in 2023 to 2024. PSPC is continuing to explore potential refinements to the data source and/or methodology for this indicator going forward. PSPC’s Procurement Assistance Canada (PAC) will continue to focus on increasing engagements with small and medium suppliers in order to increase their level of participation in federal procurement processes, particularly businesses owned or led by Indigenous peoples,</p>

				<p>Black and racialized Canadians, women, 2SLGBTQIA+ Canadians, and other equity-deserving groups.</p>
<p>Take a sector-by-sector approach to investing in workforce support</p>	<p>Create and maintain sustainable jobs in federal heritage real property projects</p> <p>Program: Parliament Hill and Surroundings</p>	<p>Performance indicator: Number of jobs (person-years of employment) created by the Parliamentary Precinct Long Term Vision and Plan</p> <p>Starting point: 70,000 as of March 31, 2022</p> <p>Target: 163,500 by 2040</p>	<p>This action demonstrates the impact that the Long Term Vision and Plan (LTVP) is having on the Canadian economy through the creation of jobs in a wide variety of fields such as engineering, architecture, construction, manufacturing and skilled trades sectors, including providing unique opportunities for youth, apprentices and Indigenous Peoples. This indicator measures jobs as person-years of employment and is based on cumulative expenditures (for every million dollar invested, approximately 15 jobs are created).</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 8.1-8.4: “Canadians have access to quality jobs”. Global Indicator Framework (GIF) target 8.2: “Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high-value added and labour-intensive sectors”. Global Indicator Framework (GIF) target 8.3: “Promote development-oriented policies that support productive activities, decent job</p>	<p>Indicator result: 80,000 in 2023 to 2024</p> <p>Notes: In 2022 to 2023, the number of jobs (person-years of employment) created by the Parliamentary Precinct and Long Term Vision and Plan was 73,190.</p> <p>The number of jobs created is expected to grow over the coming fiscal years to attain PSPC’s target.</p>

			creation, entrepreneurship, creativity and innovation, and encourage the formalization and growth of micro, small and medium-sized enterprises, including through access to financial services".	
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Initiatives advancing Canada’s implementation of SDG 8 – Decent Work and Economic Growth

The following initiatives demonstrate how PSPC’s programming supports the 2030 Agenda and the SDGs, supplementing the information outlined above.

PLANNED INITIATIVES	ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS	RESULTS ACHIEVED
<p>Engagement and outreach activities</p> <p>Through the services provided by Procurement Assistance Canada (PAC), PSPC makes it easier for small and medium enterprises (SMEs) to bid on contracting opportunities. PAC collaborates with SME stakeholders, including equity-deserving suppliers, to deliver partnered events, conferences, tradeshows, and hosts meetings to help guide smaller businesses in their journey and create awareness of procurement opportunities. PAC most commonly participates in tradeshows and fora alongside other government support services, where smaller and diverse businesses can learn how to benefit from PAC services and other government programs. PAC is piloting a “reverse tradeshow” format where smaller and diverse suppliers have an opportunity to market their goods and services directly to government buyers.</p>	<p>These initiatives contribute to advancing:</p> <p>Canadian Indicator Framework (CIF) ambition 8.5: “Canadians contribute to and benefit from sustainable economic growth”.</p> <p>Global Indicator Framework (GIF) target 8.3: “Promote development-oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage the formalization and growth of micro, small and medium-sized enterprises, including through access to financial services”.</p> <p>Global Indicator Framework (GIF) target 8.5: “By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value”.</p> <p>Global Indicator Framework (GIF) target 8.7: “Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst</p>	<p>Through outreach and engagement and a range of support activities, PSPC’s PAC increased the level of participation in federal procurement of smaller businesses, particularly those owned or led by equity-deserving groups (i.e. Indigenous Peoples, Black and racialized Canadians, women, 2SLGBTQIA+ Canadians and persons with disabilities). In 2023 to 2024, PAC improved its “reverse tradeshow” service offerings, including experimentation with different types of events that aimed to meet the supplier community’s specific needs. Newer offerings include Buyers’ Expos and Small Business Information Expos (SBIEs).</p> <p>Buyers’ Expos provide smaller and diverse suppliers opportunities to market their goods and services directly to government buyers. Similarly, SBIEs focus on communities under-represented in federal procurement (e.g., Black- or Indigenous-owned businesses) and are aimed at increasing awareness of procurement initiatives among those suppliers while also gathering feedback on the barriers they face in the federal procurement process.</p>
<p>Ethical procurement</p> <p>As part of PSPC’s commitments under the National Strategy to Combat Human Trafficking, the department is delivering on a range of sustainable,</p>		<p>In 2023 to 2024, PSPC continued to develop and implement a variety of measures to safeguard federal procurement supply chains from human rights abuses pursuant to the department’s commitments under the whole-of-government</p>

<p>long-term strategies, including the development of a <i>Policy on Ethical Procurement</i>. The Policy will inform ongoing activities including raising awareness of ethical procurement priorities and best practices, working with the supplier community to identify and mitigate risks within their operations and supply chains, and developing and making available ethical procurement tools, training, and guidance. Under the Policy, a Human Rights Due Diligence Framework will be developed that will set out guiding principles to contextualize and inform targeted due diligence actions to safeguard federal procurement supply chains.</p>	<p>forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms”.</p>	<p>National Strategy to Combat Human Trafficking. The departmental actions below contributed to advancing the FSDS goal to encourage inclusive and sustainable economic growth in Canada:</p> <ul style="list-style-type: none"> • Updated the Code of Conduct for Procurement, which includes human and labour rights expectations for suppliers and their sub-contractors; • Supported Employment and Social Development Canada in the development of government-led supply chain due diligence legislation, and supported Public Safety Canada in the development of guidance for government institutions required to report under the <i>Supply Chains Act</i>; • Expanded the anti-forced labour contract clauses for goods contracts to also apply to standing offers and supply arrangements, establishing that contracts may be terminated where there is credible evidence that goods have been produced in whole or in part by forced labour or human trafficking; • Conducted consultations on the draft <i>Policy on Ethical Procurement</i>, which will establish departmental objectives and outcomes and provide the authority through which to develop instruments to advance ethical procurement priorities, including a Human Rights Due Diligence Framework; and • Awarded a contract to Electronics Watch, in collaboration with Shared Services Canada, to deliver webinars to electronics suppliers on the risks of human rights abuses in supply chains, and to conduct a risk assessment of federal electronics procurements.
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Goal 10: Advance Reconciliation With Indigenous Peoples And Take Action To Reduce Inequality

FSDS Context

Given its role as common service provider, PSPC is uniquely situated to support Indigenous Reconciliation. PSPC will continue providing its clients with additional opportunities to procure goods and services from Indigenous suppliers. Indigenous Participation Plans (IPPs) are an integral part of many procurements, from construction to defence projects, offering employment, skills development and training opportunities for Indigenous Peoples as well as subcontracting opportunities for Indigenous businesses. Significant work is also underway to identify Indigenous businesses within existing procurement instruments, including those for professional services, to develop new tools, and to expand guidance for procurement officers on the use of existing tools. IPPs are also being developed for various real property projects, including projects within the Parliamentary Precinct and for the Laboratories Canada strategy. Laboratories Canada currently has more than \$300 million in IPP contract commitments for projects that will build modern, multi-purpose, and collaborative federal laboratories. These are proactive engagement strategies that foster a better communication with Indigenous communities and allow for the integration of Reconciliation in all stages of PSPC's real property projects.

PSPC is also working towards achieving the government-wide target of awarding at least 5% of the value of its departmental contracts to Indigenous businesses. A key element of its approach is developing an annual Departmental Procurement Plan that has a focus on Indigenous participation.

PSPC's Business Dispute Management will undertake consultations to identify opportunities to integrate Indigenous considerations into commercial alternative dispute resolution services offered by the department. The results of the consultations will be used to enhance the alternative dispute resolution services offered to Indigenous suppliers.

PSPC's Translation Bureau is also collaborating with other government departments and agencies to increase access to Indigenous languages and has hired Indigenous project officers to build and expand capacity in Indigenous language services (translation and interpretation).

Target theme: Advancing Reconciliation with First Nations, Inuit, and the Métis communities

Target: Between 2023 and 2026, and every year on an ongoing basis, develop and table annual progress reports on implementing the *United Nations Declaration on the Rights of Indigenous Peoples Act*

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
<p>Implement the <i>United Nations Declaration on the Rights of Indigenous Peoples Act</i></p>	<p>Prepare the annual PSPC Departmental Procurement Plan, with a focus on Indigenous participation</p> <p>Program: Internal Services</p>	<p>Performance indicator: Percentage of total value of contracts awarded to Indigenous businesses annually</p> <p>Starting point: In 2022 to 2023, 2.7% of the total value of contracts were awarded to Indigenous businesses</p> <p>Target: At least 5% annually</p>	<p>PSPC's Departmental Procurement Plan aims to increase the value of contracts awarded to Indigenous businesses thereby advancing Reconciliation, reducing inequality, and ensuring sound implementation of the department's obligations under the Government of Canada's <u>Mandatory Procedures for Contracts Awarded to Indigenous Businesses</u>.</p> <p>Relevant targets or ambitions: Global Indicator Framework (GIF) target 10.2: "By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status".</p>	<p>Indicator result: 3.41% in 2023 to 2024</p> <p>Notes: While subcontracting can be included in the calculation of achievement against the 5% target, PSPC is unable to reliably capture subcontracting data at this time. Therefore, actual results are likely under-reported at present. PSPC is working with contract managers, policy centres and information technology specialists to develop an integrated solution to reliably collect subcontracting data and expects future results to be higher.</p>
	<p>Conduct engagement and outreach with Indigenous businesses to</p>	<p>Performance indicator: Percentage of participation in procurement processes by Indigenous suppliers</p>	<p>Engagement and outreach with Indigenous businesses will help them to access federal procurement opportunities more easily, will advance</p>	<p>Indicator result: 10% in 2023 to 2024.</p> <p>Notes: In order to attain the target in the future, PSPC has</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
	<p>encourage participation in federal procurement processes</p> <p>Program: Procurement</p>	<p><i>(Departmental Results Indicator)</i></p> <p>Starting point: In 2022 to 2023, 7% suppliers who participated in procurement processes were Indigenous</p> <p>Target: At least 11% annually</p>	<p>Reconciliation, reduce inequality, and promote policies and actions in support of Indigenous Reconciliation while also identifying barriers which need to be addressed.</p> <p>Relevant targets or ambitions: Global Indicator Framework (GIF) target 10.2: "By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status".</p>	<p>increased engagement activities with Indigenous partners to identify and reduce barriers to participation.</p>
	<p>Build and expand capacity in translation and interpretation for Indigenous languages by undertaking engagement and outreach with Indigenous communities</p> <p>Program:</p>	<p>Performance indicator: Total number of new Indigenous languages service providers</p> <p>Starting point: In 2022 to 2023, the number of confirmed Indigenous language services providers was 98¹</p> <p>Target:</p>	<p>Engagement and outreach with Indigenous communities will help increase the capacity to provide the Government with access to linguistic services in Indigenous languages in order to advance Reconciliation and reduce inequality.</p> <p>Relevant targets or ambitions: Global Indicator Framework (GIF) target 10.2: "By 2030, empower and promote the social, economic</p>	<p>Indicator result: 68 new Indigenous languages service providers (119% increase) in 2023 to 2024</p> <p>Notes: Through rigorous recruitment, promotion and engagement activities, the Translation Bureau continued to build capacity in Indigenous Languages. In 2023 to 2024, there was a total of 125 Indigenous</p>

¹ The number of confirmed Indigenous language services providers in 2022 to 2023 was actually 57, and not 98, as indicated in the initial iteration of PSPC's 2023 to 2027 DSDS. The correction will be applied to the DSDS and to future progress reports.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
	Linguistic Services	By 2026 to 2027, 20% increase of total number of Indigenous languages service providers ²	and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status".	language service providers, including 68 new providers, which represents an increase of approximately 119% from the previous year.

² The target is calculated from the starting point of 2022 to 2023.



Goal 11: Improve Access To Affordable Housing, Clean Air, Transportation, Parks, And Green Spaces, As Well As Cultural Heritage In Canada

FSDS Context

Making cities and communities sustainable includes improving access to cultural heritage. As the custodian of over 130 designated federal heritage buildings, PSPC plays an important role in ensuring that Canada’s historic places are a living legacy for all Canadians. Historic places are valued as a repository of historical, cultural, and social memory, contributing to Canadian identity and ‘sense of place’. As such, historic places play an indispensable role in sustainable development and urbanization as fundamental assets for long-term tourism development, strengthening social cohesion, and enhancing community well-being.

Implementation strategies supporting the goal

The departmental actions below support FSDS implementation strategies that help in the achievement of the goal “Improve access to affordable housing, clean air, transportation, parks, and green spaces, as well as cultural heritage in Canada”.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
<p>Enhance visitor experience in parks and historic places</p>	<p>Improve the condition of designated federal heritage buildings</p> <p>Program: Federal Accommodation and Infrastructure</p>	<p>Performance indicator: Percentage of Crown-owned heritage buildings that are in fair or better condition <i>(Departmental Results Indicator)</i></p> <p>Starting point: 40.2% in 2022 to 2023</p> <p>Target: At least 53% annually</p>	<p>Improving the condition of designated federal heritage buildings contributes to Canadians' overall civic pride and appreciation for democratic institutions. As the custodian of buildings of national significance, PSPC is renovating the buildings with modern approaches that encompass sustainability and accessibility principles. This includes updating the heating and cooling technology in heritage buildings in order to reduce greenhouse gas emissions and investing in infrastructure to improve public access and promote tourism. The action serves to protect and safeguard Canada's cultural and natural heritage.</p> <p>Relevant targets or ambitions: Global Indicator Framework (GIF) target 11.4 "Strengthen efforts to protect and safeguard the world's cultural and natural heritage".</p>	<p>Indicator result: 42.3% in 2023 to 2024.</p> <p>Notes: While challenges such as aging infrastructure, building condition, and portfolio size have hindered progress, targeted initiatives and strategic planning are driving positive change. PSPC will continue progressing towards project completion and the long-term preservation of these valuable assets.</p> <p>Of the 28 heritage buildings in the Parliamentary Precinct, 8 (28.6 %) were considered in fair or good condition based on the Structure Condition Index (SCI) in 2023 to 2024.</p>

	<p>Rehabilitate and preserve Canada's built heritage in the Parliamentary Precinct for future generations of Canadians</p> <p>Program: Parliament Hill and Surroundings</p>	<p>Performance indicator: Percentage of buildings in the Parliamentary Precinct renewed as part of the Long Term Vision and Plan</p> <p>Starting point: 27% (10 of 37 buildings) as of March 2023</p> <p>Target:</p> <ul style="list-style-type: none"> • 70% (27 of 37 buildings) by 2035 • 100% by 2050 	<p>PSPC is rehabilitating and modernizing buildings in the Parliamentary Precinct to meet the needs of a 21st century Parliament and to restore Canada's built heritage for future generations of Canadians. Through this work, PSPC is ensuring that Canadians have access to iconic cultural heritage places, such as the Centre Block and Parliament Hill, and further encourages Canadians to visit historic places within the Parliamentary Precinct and learn more about their history and culture.</p> <p>Relevant targets or ambitions: Global Indicator Framework (GIF) target 11.4 : "Strengthen efforts to protect and safeguard the world's cultural and natural heritage".</p>	<p>Indicator result: 29% in 2023 to 2024</p> <p>Notes: In 2023 to 2024, PSPC added the building located at 181 Queen Street (Ottawa) to the Parliamentary Precinct portfolio, which brought the total number of buildings in the portfolio to 38. Since this building did not require renewal, 11 buildings on a total of 38 (29%) are considered renewed under the Long Term Vision and Plan.</p>
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Initiatives advancing Goal 11- Improve access to affordable housing, clean air, transportation, parks, and green spaces, as well as cultural heritage in Canada

The following initiative demonstrate how PSPC's programming supports Goal 11, supplementing the information outlined above.

PLANNED INITIATIVES	ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS	RESULTS ACHIEVED
<p>Enhance visitor experiences</p>	<p>These initiatives contribute to advancing:</p>	<p>In partnership with Canadian Heritage, PSPC shared messaging regarding the rehabilitation of the Parliamentary Precinct with 91,008 visitors</p>

<p>PSPC works with partners to offer a range of guided and unguided visitor experiences. Guided tours of the Senate and House of Commons are offered to the public year-round by the Library of Parliament. PSPC also works with Canadian Heritage to deliver guided programs and informal interpretation to animate the grounds of Parliament Hill and provide visitors with unique experiences where they can be part of living history in the transformation and modernization of the Parliamentary Precinct. Though the Centre Block is currently closed, visitors can learn about the Parliamentary Precinct through public displays, offered year-round in partnership with the City of Ottawa, the National Capital Commission, and Canadian Heritage.</p>	<p>Global Indicator Framework (GIF) target 11.4 : “Strengthen efforts to protect and safeguard the world’s cultural and natural heritage”.</p>	<p>during the 2023 summer tourism season, including 322 visitors who participated in a special virtual reality exhibit at the Capital Info Kiosk showcasing design concepts for the Centre Block and Parliament Welcome Centre.</p> <p>PSPC also participated in the City of Ottawa’s Doors Open event in June 2023 and welcomed 4,640 visitors within the construction enclosure of Centre Block to provide information on the rehabilitation of the Parliamentary Precinct.</p> <p>In the fall of 2023, in partnership with the City of Ottawa, PSPC installed vinyl artwork inspired by the House of Commons stained glass windows in the windows of vacant Sparks Street buildings to improve visitor experience at the site.</p> <p>Additionally, PSPC installed a temporary visitor exhibit about the rehabilitation of the Parliamentary Precinct on the plaza in front of the Capital Info centre to increase visitor awareness.</p>
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Goal 12: Reduce Waste And Transition To Zero-Emission Vehicles

FSDS Context

PSPC is undertaking measures to meet the federal government’s plastic reduction targets and goals as set out in the Real Property Plastics Action Plan and outlined in the Greening Government Strategy. The plan includes initiatives to:

- Implement an enhanced waste audit and reduction planning program that incorporates zero-plastic waste objectives;
- Implement single-use plastic elimination and reduction strategies in third-party commercial leases;
- Develop, pilot, and implement sustainable digital occupant engagement programs and related tools to promote the achievement of plastic commitments;
- Integrate plastic reduction requirements in PSPC office fit-ups and furniture standards and specifications.

PSPC will take steps to reduce the environmental impact of construction and demolition waste by encouraging diversion of waste from landfills. Within the Parliamentary Precinct, completed projects such as the West Block and Senate of Canada Building were able to divert over 90% of demolition waste. The Centre Block Rehabilitation project is also expected to divert over 90% of demolition waste from landfills.

In addition, PSPC will support departments and agencies in reducing their greenhouse gas emissions by ensuring the availability of procurement instruments for zero-emission and hybrid vehicles. The department is engaging existing manufacturers to expand their offerings, and is also seeking to onboard new manufacturers. PSPC is leveraging the availability of zero-emission vehicles to transition the departmental fleet to greener options with the target to have its light-duty fleet be zero-emission by 2030.

With respect to green procurement, the department will advance the use of standard language across PSPC procurements requiring environmentally-preferable packaging and support the Treasury Board of Canada Secretariat in the implementation of two new standards – an embodied carbon standard and a standard on the disclosure of greenhouse gas emissions – under the *Policy on Green Procurement*. The department also plans to introduce carbon footprint calculators into three of its high-impact procurement categories.

Finally, PSPC will initiate work on a multi-year project to develop a Green Public Procurement Tool for Federal Assets, with the aim of producing a web-based search platform to support PSPC’s procurement officers in identifying environmentally-preferable goods that meet client department requirements.

Target theme: Federal Leadership on Responsible Consumption

Target: By 2030, the Government of Canada will divert from landfill at least 75% by weight of non-hazardous operational waste

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
<p>Maximize diversion of waste from landfill</p>	<p><i>Divert non-hazardous operational waste:</i> Complete waste audits, implement composting programs and update recycling infrastructure in the PSPC Crown-owned buildings</p> <p>Program: Federal Accommodation and Infrastructure</p>	<p>Performance indicator: Percentage of non-hazardous operational waste diverted from landfill for audited buildings</p> <p>Starting point: 57% in 2022 to 2023</p> <p>Target: <i>Long-term:</i> 75% by 2030</p> <p><i>Short-term:</i></p> <ul style="list-style-type: none"> • 63% by 2023 to 2024 • 65% by 2024 to 2025 • 67% by 2025 to 2026 	<p>The action contributes to the Government of Canada's long term goal to transition to low-carbon, climate-resilient and green operations by supporting actions on plastics waste in federal operations. Completing waste audits and developing waste reduction strategies in applicable PSPC Crown-owned buildings will inform operational strategies to further plastic waste reduction in the Government of Canada operations.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 12: "Canadians consume in a sustainable manner". Canadian Indicator Framework (CIF) indicator 12.3.1: "Total waste diversion per capita". Global Indicator Framework (GIF) target 12.5: "By 2030, substantially reduce waste</p>	<p>Indicator result: 51% in 2023 to 2024</p> <p>Notes: Although building occupancy doubled since 2022 to 2023 with the return to the office, the waste generated per occupant decreased by over half, recording lower levels than before the pandemic. PSPC continues to work to expand composting across its portfolio in order to divert the largest portion of waste currently being sent to landfill. Awareness and engagement initiatives will further support proper sorting of remaining waste materials for recycling and encourage more responsible waste reduction habits over the long term.</p>

			generation through prevention, reduction, recycling and reuse.”	
	<p><i>Divert plastic waste from landfill:</i> Implement the Real Property Plastics Action Plan</p> <p>Program: Federal Accommodation and Infrastructure</p>	<p>Performance indicator: Percentage of plastic waste diverted from landfills for audited buildings</p> <p>Starting point: 36% in 2022 to 2023</p> <p>Target: <i>Long-term:</i> 75% by 2030</p> <p><i>Short-term:</i></p> <ul style="list-style-type: none"> • 45% by 2023 to 2024 • 50% by 2024 to 2025 • 55% by 2025 to 2026 	<p>The implementation of PSPC's Real Property Plastics Action Plan contributes directly to the FSDS target on diverting plastic waste from landfill. PSPC continues to complete various studies and analysis, and engage with federal employees to inform future updates to PSPC's project standards and furniture specifications, which will assist the department in using less plastic material, therefore contribute to less plastic being sent to the landfill.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 12: “Canadians consume in a sustainable manner”. Canadian Indicator Framework (CIF) indicator 12.3.1: “Total waste diversion per capita”. Global Indicator Framework (GIF) target 12.5: “By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse”.</p>	<p>Indicator result: 41% in 2023 to 2024</p> <p>Notes: To address the obstacles posed by single-use plastic consumption and inadequate recycling infrastructure, PSPC is focusing on reducing plastic waste to promote a circular economy. PSPC's multi-year occupant engagement pilot will provide valuable recommendations to guide the development of programs that promote behavioral change and reduce plastic waste in the workplace.</p>

Target: By 2030, the Government of Canada will divert from landfill at least 90% by weight of all construction and demolition waste

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
<p>Maximize diversion of waste from landfill</p>	<p><i>Divert construction and demolition waste:</i> Track and disclose annual waste diversion rates for completed applicable projects</p> <p>Program: Federal Accommodation and Infrastructure</p>	<p>Performance indicator: Percentage of construction and demolition waste diverted</p> <p>Starting point: 90% in 2022 to 2023</p> <p>Target: 90% annually</p>	<p>The action supports FSDS actions on plastic waste reduction in federal operations. It will also reduce the generation of construction and demolition waste, and will help to reduce emissions for the production, transport and disposal of material. Diverting waste from landfill reduces landfill gas and transport hauling emissions. Material recovery via recycling reduces emissions for the extraction and production of virgin materials.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 12: "Canadians consume in a sustainable manner". Canadian Indicator Framework (CIF) indicator 12.3.1: "Total waste diversion per capita". Global Indicator Framework (GIF) target 12.5: "By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse".</p>	<p>Indicator result: 84% in 2023 to 2024</p> <p>Notes: The number and variety of projects reporting detailed waste results have significantly increased, reaching highest level to date. Several projects successfully diverted the majority of their waste, even in locations with infrastructure and waste management challenges. PSPC is refining its construction, renovation and demolition waste management tools to support ongoing progress towards the 90% diversion target. Updates will prioritize the establishment of consistent tracking and reporting, while facilitating effective waste management planning and delivery across all project types and locations within PSPC's national portfolio.</p>

Target: The Government of Canada’s procurement of goods and services will be net-zero emissions by 2050, to aid the transition to a net-zero, circular economy

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA’S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
<p>Disclose embodied carbon in construction</p>	<p>Disclose the amount of embodied carbon in the structural materials of major construction projects</p> <p>Program: Federal Accommodation and Infrastructure, Real Property Services</p>	<p>Performance indicator: Extent of compliance to Standard on Embodied Carbon in Construction requiring disclosure of amount of embodied carbon in new major construction projects</p> <p>Starting point: Not applicable. The Standard on Embodied Carbon in Construction took effect on December 31, 2022</p> <p>Target: Full extent. All new major construction projects will have applied the Standard by March 31, 2024</p>	<p>Embodied carbon forms a significant proportion of the whole life carbon emissions from construction projects. The standard sets minimum requirements for the procurement of design and construction services to disclose and reduce the embodied carbon of major construction projects. Major construction projects typically include the renovation or new construction of buildings or engineering assets.</p> <p>The action supports the Government of Canada’s long term goal to transition to low carbon, climate-resilient and green operations.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 12.2: “Canadians consume in a sustainable manner”. Global Indicator Framework (GIF) target 12.7: “Promote public procurement practices that are sustainable, in</p>	<p>Indicator result: Full extent as of March 31, 2024.</p> <p>Notes: PSPC requires the disclosure of embodied carbon in the structural materials of all major construction projects and has been able to achieve this through mandatory monitoring, tracking and reporting requirements added to professional and general contractor services contracts. By requiring the disclosure of embodied carbon, design teams are collecting valuable information that is now allowing them to make more informed design decisions that can lead to reductions in embodied carbon from PSPC’s construction projects.</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
			accordance with national policies and priorities".	
<p>Incentivize supplier disclosure</p>	<p>Include measures in procurements valued over \$25 million that induce suppliers to measure and disclose their greenhouse gas emissions and/or adopt a science-based target to reduce greenhouse gas emissions</p> <p>Program: Procurement</p>	<p>Performance indicator: Percentage of contracts over \$25 million, including taxes, for which the Standard applies</p> <p>Starting point: Departments will begin reporting on the implementation of this standard in 2024 to 2025</p> <p>Target: To be determined in 2025 to 2026 after the establishment of baseline data across the next two fiscal years</p>	<p>Compelling suppliers to measure and disclose their greenhouse gas emissions and/or adopting a science-based target to reduce GHG emissions will make sustainability a key focus of federal procurement, in alignment with the <i>Policy on Green Procurement</i>.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 12.2: "Canadians consume in a sustainable manner". Global Indicator Framework (GIF) target 12.7: "Promote public procurement practices that are sustainable, in accordance with national policies and priorities".</p>	<p>Indicator result: : Data is not yet available as departments will begin reporting on the implementation of the standard in 2024 to 2025.</p>
<p>Transform the federal light-duty fleet</p>	<p>Increase the proportion of zero emission vehicles in PSPC's light-duty fleet</p> <p>Program: Internal Services</p>	<p>Performance indicator: Percentage of zero emission vehicles in PSPC's light duty fleet</p> <p>Starting point: 33% as of March 31, 2023</p> <p>Target:</p>	<p>To support the Government of Canada's commitment to greenhouse gas reduction and attain net-zero emissions by 2030, PSPC is aiming for a 100% conversion of the light-duty fleet by 2030. The department will do so by acquiring zero emission vehicles</p>	<p>Indicator result: 41% as of March 31, 2024</p> <p>Notes: To support the FSDS short-term milestone of the 'Purchase zero-emission vehicles', PSPC ensured that 100% of its light-duty vehicle purchases in applicable</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
		<p><i>Long-term:</i> 100% by 2030</p> <p><i>Short-term:</i></p> <ul style="list-style-type: none"> • 40% by 2023 to 2024 • 50% by 2024 to 2025 • 60% by 2025 to 2026 	<p>and replacing the existing internal combustion engine vehicles.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 12.1: “Canadians consume in a sustainable manner”. Canadian Indicator Framework (CIF) indicator 12.1.1: “Proportion of new light duty vehicle registrations that are zero-emission vehicles”. Global Indicator Framework (GIF) target 12.7: “Promote public procurement practices that are sustainable, in accordance with national policies and priorities”.</p>	<p>categories during fiscal year 2023 to 2024 were zero-emission or hybrid electric vehicles, thereby increasing the percentage of zero-emission vehicles within the departmental fleet.</p>
<p>Strengthen green procurement criteria</p>	<p>Include environmental considerations in PSPC's shared procurement instruments</p> <p>Program: Procurement</p>	<p>Performance indicator: Percentage of contracts, standing offers and supply arrangements that include “green” goods and services (<i>Departmental Results Indicator</i>).</p> <p>Starting point: 45% in 2022 to 2023</p>	<p>Including environmental considerations into PSPC common procurement instruments, will allow clients to factor environmental impacts into their purchasing decisions. As per the Supply Manual (Green Procurement Policy), “green” goods and services are those that have a lesser or reduced impact on the</p>	<p>Indicator result: 51% in 2023 to 2024</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
		<p>Target: At least 45% annually</p>	<p>environment over the life cycle of the good or service, when compared with competing goods or services serving the same purpose. Environmental considerations include, among other things: the reduction of greenhouse gas emissions and air contaminants; improved energy and water efficiency; reduced waste and support reuse and recycling; the use of renewable resources; reduced hazardous waste; reduced toxic and hazardous substances; and biodiversity.</p> <p>In support of the Canada's 2030 Agenda National Strategy, PSPC promotes procurement practices that are sustainable.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 12.2: "Canadians consume in a sustainable manner". Global Indicator Framework (GIF) target 12.7: "Promote public procurement practices that are sustainable, in accordance with national policies and priorities".</p>	

Implementation strategies supporting the goal

The departmental actions below support implementation strategies that help in the achievement of the goal “Reduce waste and transition to zero-emission vehicles”.

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA’S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
<p>Remediate high-priority contaminated sites</p>	<p>Assess and remediate contaminated sites to reduce risks to human health and the environment.</p> <p>Program: Real Property Services</p>	<p>Performance indicator 1: Percentage of Federal Contaminated Sites Action Plan (FCSAP)-funded site assessments that are completed in Phase IV</p> <p>Performance indicator 2: Percentage of FCSAP-funded sites during Phase IV that have completed remediation/risk management work (highest step completed ≥ 8)</p> <p>Starting points: Indicator 1: 26% of FCSAP-funded site assessments were completed on March 31, 2023</p> <p>Indicator 2: 18% of FCSAP-funded sites during Phase IV have completed remediation / risk management work (highest step completed ≥ 8) at the start of Phase IV on March 31, 2023</p>	<p>The FCSAP site assessment indicator describes site investigation work that identifies and assesses a contaminated site’s risk to human health and the environment. The FCSAP remediation indicator describes work to reduce risk to human health and the environment through either active remediation or risk management practices.</p> <p>The action indirectly supports the FSDS goal by remediating federal contaminated sites through the FCSAP to ensure that ecological risks related to harmful substances on these lands are reduced.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 12: “Canadians consume in a sustainable manner”. Global Indicator Framework (GIF) target 12.4: “By 2020, achieve the environmentally sound management of chemicals and all wastes throughout their life cycle,</p>	<p>Indicator 1 result: 28% in 2023 to 2024</p> <p>Notes: In 2023 to 2024, which represents the last year of Phase IV (2020-2024), PSPC redirected its efforts towards assessing more complex projects with a greater impact on Canadians. Only 1 site was evaluated contributing to a 2% increase during this time.</p> <p>PSPC is currently preparing for Phase V (2025 to 2029).</p> <p>Indicator 2 result: 18% in 2023 to 2024</p> <p>Notes: Although PSPC’s percentage of completed remediation/risk management work has not increased, in 2023-2024, the department actively worked on multiple complex contaminated sites. The remaining sites within the inventory consist of multi-year</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
		<p>Targets: Indicator 1: 97% of FCSAP-funded site assessments are completed in Phase IV in 2024 to 2025</p> <p>Indicator 2: 65% of FCSAP-funded sites during Phase IV have completed remediation / risk management work (highest step completed ≥ 8) by 2024 to 2025</p>	<p>in accordance with agreed international frameworks, and significantly reduce their release to air, water and soil in order to minimize their adverse impacts on human health and the environment”.</p>	<p>complex projects and will require a longer time to complete.</p>
<p>Assess and manage risks from chemicals and harmful substances</p>	<p>Manage a national battery recycling program (Call2Recycle) at select federal government facilities</p> <p>Program: Asset Disposal</p>	<p>Performance indicator: Tonnes of batteries recycled per year³</p> <p>Starting point: 64,513.35 kg recycled in 2022 to 2023</p> <p>Target: The target for any given year is greater than or equal to the amount of batteries recycled during the previous year</p>	<p>Diverting toxic heavy metals (lead, cadmium, zinc, mercury and manganese) found in batteries, from landfill waste minimizes environmental damage.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 12: “Canadians consume in a sustainable manner”. Global Indicator Framework (GIF) target 12.5: “By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse”.</p>	<p>Indicator result: 35,000 kg of batteries recycled in 2023 to 2024.</p> <p>Notes: In 2023 to 2024, the Call2Recycle battery recycling program facilitated by GCSurplus saw a decrease in collected batteries compared to 2022 to 2023. This decline may be attributed to hybrid work models and technology advancements in energy-efficient devices.</p>

³ The indicator wording of “Tonnes of batteries recycled per year” in the 2023 to 2027 DSDS will be changed to “Kilograms of batteries recycled per year” to reflect the actual unit of measurement for the indicator.

Initiatives advancing Canada’s implementation of SDG 12 – Responsible Consumption and Production

The following initiatives demonstrate how PSPC’s programming supports the 2030 Agenda and the SDGs, supplementing the information outlined above.

PLANNED INITIATIVES	ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS	RESULTS ACHIEVED
<p>Procurement instruments for zero-emission and hybrid vehicles</p> <p>PSPC will support departments and agencies in reducing their greenhouse gas emissions by ensuring the availability of procurement instruments for zero-emission and hybrid vehicles. The department is engaging existing manufacturers to expand their offerings, and is also seeking to onboard new manufacturers. On a yearly basis, in consultation with the selected manufacturers, PSPC provides client departments with a catalogue that includes the available zero-emission and hybrid vehicles to factor environmental impacts into their purchasing decisions.</p>	<p>Procurement instruments for zero-emission and hybrid vehicles contribute to advancing: Canadian Indicator Framework (CIF) ambition 12.1: “Canadians consume in a sustainable manner”. Global Indicator Framework (GIF) target 12.7: “Promote public procurement practices that are sustainable, in accordance with national policies and priorities”.</p>	<p>In 2023 to 2024, PSPC worked with key partners, such as the Clean Growth Hub and the MaRS Discovery District Public Procurement Coalition and finalized a strategic approach to increasing clean technology procurement. PSPC also commenced a data collection pilot in the light-duty vehicle category, as part of PSPC’s Low Carbon Procurement Project, to generate GHG baselines. Additionally, PSPC initiated work on a multi-year project to customize and configure the Green Public Procurement Tool for Federal Assets, an online search platform to help identify verified environmentally-preferable goods to meet client departments’ requirements.</p>
<p>GCSurplus</p> <p>Through GCSurplus programs, government surplus assets are provided a second life. This is done through the reuse, transfer, donation and sale of surplus goods including surplus food, thereby contributing to keeping government surplus assets out of landfills and helping to promote food security. GCSurplus also manages recycling contracts for used batteries, precious and scrap metals, and electronics, ensuring that reusable materiel and goods are appropriately collected and recycled. Finally, GCSurplus is exploring avenues for the environmentally responsible divestment of Electric Vehicles (EV) batteries.</p>	<p>GCSurplus contributes to advancing: Canadian Indicator Framework (CIF) ambition 12.3: “Canadians consume in a sustainable manner”. Global Indicator Framework (GIF) target 12.5: “By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse”.</p>	<p>GCSurplus supported client departments in making the transfer of assets within the federal domain a priority by listing over 1,000 transfer opportunities. In addition, over 24,000 sales were completed in 2023 to 2024.</p> <p>The GCDonate program continued to grow in 2023 to 2024 and donated 8,500 assets and 35,000 pounds of food through Foodbanks Canada and Second Harvest.</p>



Goal 13: Take Action On Climate Change And Its Impacts

FSDS Context

PSPC will continue taking actions to combat climate change and its impacts on operations, including regularly applying climate change mitigation and adaptation considerations into business processes to achieve a net-zero carbon and climate resilient portfolio. PSPC will also monitor the implementation of its Net-Zero Carbon Portfolio Plan, which contributes to the broader government's greening agenda by implementing smart building technologies, tracking disposal of assets and monitoring projects for greenhouse gas reduction. Furthermore, the implementation of a Climate Adaptation Strategy will ensure that climate risks to assets, services and operations are managed.

In addition, PSPC has identified sustainability as one of the strategic objectives for the next update to the Long Term Vision and Plan for the Parliamentary Precinct, which is currently underway. Plans continue to develop to transform Centre Block from one of PSPC's worst-performing and highest-emitting assets to a net-zero carbon facility, while also incorporating climate adaptation into the design, construction and operations of the building.

Target theme: Federal Leadership on Greenhouse Gas Emissions Reductions and Climate Resilience

Target: The Government of Canada will transition to net-zero carbon operations for facilities and conventional fleets by 2050

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
<p>Implement the Greening Government Strategy through measures that reduce greenhouse gas emissions, improve climate resilience, and green the government's overall operations</p>	<p>Reduce greenhouse gas emissions in PSPC Crown-owned building portfolio</p> <p>Program: Federal Accommodation and Infrastructure</p>	<p>Performance indicator: Percentage of reduction in greenhouse gas emissions in PSPC Crown-owned building portfolio, excluding housing. (<i>Departmental Results Indicator</i>)</p> <p>Starting point: 59.9% below 2005 baseline levels in 2022 to 2023</p> <p>Target: 63% emissions reduction by 2025 to 2026</p>	<p>The action supports the Government of Canada's long term goal to transition to low carbon, climate-resilient and green operations. Incorporating greenhouse gas emissions reduction into the departmental decision-making process using greenhouse gas options analysis methodology will:</p> <ul style="list-style-type: none"> • help evaluate real estate investment project options based on their greenhouse gas emission reductions opportunity and their financial impact into real property investment decisions; • allow PSPC to be more strategic in planning portfolio investments to achieve a net-zero carbon portfolio; • determine the most cost-effective pathway to achieve low-carbon operations, sustainable and climate-resilient real property. <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 13.1: "Canadians reduce greenhouse gas emissions."</p>	<p>Indicator result: 61.3% in 2023 to 2024</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
			<p>Canadian Indicator Framework (CIF) indicator 13.1.1: "Greenhouse gas emissions".</p> <p>Global Indicator Framework (GIF) target 13.2: "Integrate climate change measures into national policies, strategies and planning".</p>	
Modernize through net-zero carbon buildings	<p>Report building energy, water usage and waste generated using the online tool Energy Star Portfolio Manager® for all Crown-owned and leased buildings more than 500 square metres</p> <p>Program: Federal Accommodation and Infrastructure</p>	<p>Performance indicator: Percentage of applicable new domestic office leases that are reporting energy, water and waste using Energy Star Portfolio Manager®</p> <p>Starting point: 15.1% in 2022 to 2023</p> <p>Target:</p> <ul style="list-style-type: none"> • 30% by 2023 to 2024 • 60% by 2024 to 2025 • 90% by 2025 to 2026 	<p>By implementing the Energy Star Portfolio Manager® tool in the management of domestic office leases and lease renewals, PSPC will be able to give preference to the higher performing buildings that minimize energy use and greenhouse gas emissions from heating and electricity.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 13.1: "Canadians reduce greenhouse gas emissions." Canadian Indicator Framework (CIF) indicator 13.1.1: "Greenhouse gas emissions". Global Indicator Framework (GIF) target 13.2: "Integrate climate change measures into national policies, strategies and planning".</p>	<p>Indicator result: 22.5% in 2023 to 2024</p> <p>Notes: PSPC made steady progress on this indicator through awareness and training sessions, establishment of roles and responsibilities among stakeholders, and oversight activities. Progress towards the 60% target by 2024 to 2025 will be achieved through improved monitoring and the continuation of training sessions aimed at familiarizing the landlords with the program.</p>
	Convert Energy Services Acquisition Program (ESAP) buildings to Low	<p>Performance indicator: Number of buildings as part of the Energy Services Acquisition</p>	Converting Energy Services Acquisition Program (ESAP) buildings from Steam and High Temperature Hot Water	<p>Indicator result: 54 buildings as of March 31, 2024</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
	<p>Temperature Hot Water technology</p> <p>Program: Federal Accommodation and Infrastructure</p>	<p>Program (ESAP) that have been converted to Low Temperature Hot Water technology</p> <p>Starting point: 39 buildings as of March 31, 2023</p> <p>Target:</p> <ul style="list-style-type: none"> • 50 buildings by March 31, 2024 • 58 buildings by March 31, 2025 • 61 buildings by March 31, 2026 	<p>technologies to Low Temperature Hot Water technology (greener technology) will help reduce energy consumption and greenhouse gas emissions and ensure that the Government of Canada achieves its net-zero carbon operations target.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 13.1: "Canadians reduce greenhouse gas emissions". Canadian Indicator Framework (CIF) indicator 13.1.1: "Greenhouse gas emissions". Global Indicator Framework (GIF) target 13.2: "Integrate climate change measures into national policies, strategies and planning".</p>	<p>Notes: PSPC has completed the conversion of 54 (88%) buildings to Low Temperature Hot Water (LTHW). The use of LTHW contributes directly to reduced energy consumption, a 30% reduction in GHG emissions and will enable ESAP to be carbon-neutral by 2030.</p>
<p>Apply a greenhouse gas reduction life-cycle cost analysis for major building retrofits</p>	<p>Determine the optimal greenhouse gas savings using the greenhouse gas reduction life-cycle cost analysis for all major projects (building retrofits and new constructions)</p> <p>Program: Federal Accommodation and</p>	<p>Performance indicator: Percentage of all major projects where optimal greenhouse gas savings have been calculated using the greenhouse gas reduction life-cycle cost analysis</p> <p>Starting point: 100% in 2022 to 2023</p> <p>Target: 100% annually</p>	<p>Evaluating options for real property investments using a greenhouse gas life-cycle cost analysis will ensure that the greenhouse gas reduction is included in investment decisions at the project level and help determine the best-value option that minimizes operational greenhouse gas emissions and energy use. The incremental analysis to support the deep decarbonization of federal assets, which finds the best balance between greenhouse gas</p>	<p>Indicator result: 100% in 2023 to 2024</p> <p>Notes: All 7 major projects that were initiated applied the greenhouse gas reduction life-cycle cost analysis to ensure that greenhouse gas reduction is considered in investment decisions and help determine the best-value option that minimizes operational emissions and energy use.</p>

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
	Infrastructure, Real Property Services		<p>reductions and life cycle cost, will have a substantial impact on reducing greenhouse gas emissions, which in turn will help ensure that the Government of Canada achieves its net-zero carbon operations target.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 13.1: "Canadians reduce their greenhouse gas emissions". Canadian Indicator Framework (CIF) target 13.1: "By 2030, reduce Canada's total greenhouse gas emissions by 40 to 45%, relative to 2005 emission levels. By 2050, achieve economy-wide net-zero greenhouse gas emissions". Canadian Indicator Framework (CIF) indicator 13.1.1: "Greenhouse gas emissions".</p>	

Target theme: Federal Leadership on Greenhouse Gas Emissions Reductions and Climate Resilience

Target: The Government of Canada will transition to climate resilient operations by 2050

IMPLEMENTATION STRATEGY	DEPARTMENTAL ACTION	PERFORMANCE INDICATOR STARTING POINT TARGET	HOW THE DEPARTMENTAL ACTION CONTRIBUTES TO THE FSDS GOAL AND TARGET AND, WHERE APPLICABLE, TO CANADA'S 2030 AGENDA NATIONAL STRATEGY AND SDGS	RESULTS ACHIEVED
<p>Reduce risks posed by climate change to federal assets, services and operations</p>	<p>Assess climate change risks of buildings in the PSPC Crown-owned portfolio for incorporation into Asset Management Plans</p> <p>Program: Federal Accommodation and Infrastructure</p>	<p>Performance indicator: Percentage of Climate Risk and Vulnerability assessment (CRiVAs) completed for PSPC Crown-owned Assets</p> <p>Starting point: 37% of CRiVAs completed in 2022 to 2023</p> <p>Target: 100% completion (cumulative) of CRiVAs by the end of fiscal year 2024 to 2025</p>	<p>PSPC assesses the climate change risks of buildings and incorporate the recommendations into the Asset Management Plans (AMP). The AMP is the overarching tool that PSPC uses to determine investment needs in assets over time. This action helps reduce risks posed by climate change to federal assets, services and operations and contributes to the Government of Canada's long term goal to transition to low-carbon, climate-resilient and green operations.</p> <p>Relevant targets or ambitions: Canadian Indicator Framework (CIF) ambition 13.2: "Canadians are well-equipped and resilient to face the effects of Climate Change". Global Indicator Framework (GIF) target 13.2: "Integrate climate change measures into national policies, strategies and planning".</p>	<p>Indicator result: 58% in 2023 to 2024</p>

Initiatives advancing Goal 13 - Take action on climate change and its impacts

The following initiatives demonstrate how PSPC’s programming supports Goal 13, supplementing the information outlined above.

PLANNED INITIATIVES	ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS	RESULTS ACHIEVED
<p>Real Property Services’ Climate Change Adaptation Strategy and Net-Zero Carbon Portfolio Plan</p> <p>The development of the Real Property Services’ Climate Change Adaptation Strategy allows for a better understanding of the risks posed by the impacts of climate change to its real property assets. In addition, the strategy will allow the management of climate adaptation needs uniformly across the country in real property management, project delivery and asset operations.</p> <p>The Net-Zero Carbon Portfolio Plan will determine the most cost-effective pathway to achieve net-zero carbon real property operations by 2050 (with an aspirational target of 2030).</p> <p>These activities contribute to the sustainable development goals of reducing greenhouse gas emissions and meeting the commitments in the Greening Government Strategy: A Government of Canada Directive.</p>	<p>These activities contribute to advancing: Canadian Indicator Framework (CIF) ambition 13.1: “Canadians reduce their greenhouse gas emissions”.</p> <p>Canadian Indicator Framework (CIF) target 13.1: “By 2030, reduce Canada’s total greenhouse gas emissions by 40 to 45%, relative to 2005 emission levels, and, by 2050, achieve economy-wide net-zero greenhouse gas emissions”.</p> <p>Global Indicator Framework (GIF) target 13.2: “Integrate climate change measures into national policies, strategies and planning”.</p>	<p>PSPC demonstrated strong environmental leadership in 2023 to 2024 by integrating climate change mitigation and adaptation strategies into its core operations. In June of 2022, the latest version of the Climate Adaptation Strategy was released. The strategy provides national functional direction to ensure that PSPC meets the requirements related to climate adaptation of assets and major construction projects.</p> <p>In 2023 to 2024, PSPC completed the second iteration of its Net-Zero Carbon Portfolio plan, which reflects the latest commitments of the Greening Government Strategy and now includes all PSPC asset classes: Crown-owned and leased buildings, Parliamentary Precinct, Infrastructure and Engineering Assets, Laboratories Canada and Cape Breton Operations. Moving forward, PSPC will be prioritizing emission reduction and energy efficiency improvements and transitioning to cleaner energy sources.</p>



Goal 17: Strengthen Partnerships To Promote Global Action On Sustainable Development

FSDS Context

As common service provider for federal procurement, PSPC will continue working in close collaboration with federal departments and agencies to ensure that government purchasing supports Canada’s commitment to Reconciliation with Indigenous Peoples and helps to close the ongoing socio-economic gaps experienced by Indigenous suppliers. In this vein, PSPC will also continue to develop procurement tools to support the increased participation of Indigenous businesses in federal procurement, and to provide guidance to client departments as they work to achieve their goals, priorities and objectives.

Initiatives advancing Canada’s implementation of SDG 17- Partnerships for the goals

The following initiative demonstrate how PSPC’s programming supports the 2030 Agenda and the SDGs.

PLANNED INITIATIVES	ASSOCIATED DOMESTICS TARGETS OR AMBITIONS AND/OR GLOBAL TARGETS	RESULTS ACHIEVED
<p>Support clients in increasing procurement with Indigenous suppliers:</p> <p>In 2023 to 2024, PSPC will continue to work with Indigenous Services Canada, the Treasury Board of Canada Secretariat and Indigenous partners to support a new longer-term transformative Indigenous procurement strategy. In addition, in its role as common service provider for federal procurement, PSPC will continue to support its client departments and agencies in undertaking procurements with Indigenous suppliers and by providing them with contract data that they need to meet their annual reporting obligations outlined in the Treasury Board Directive on the Management of Procurement.</p>	<p>This initiative contributes to advancing: Canadian Indicator Framework (CIF) ambition 17.2: “Canada fosters collaboration and partnerships to advance the SDGs”.</p>	<p>PSPC continued to support Indigenous Services Canada, the Treasury Board of Canada Secretariat, and Indigenous partners on the co-development of the Transformative Indigenous Procurement Strategy, which aligns with economic reconciliation and increased Indigenous participation and inclusion in federal procurement.</p> <p>In its role as common service provider of procurement services for the Government of Canada, PSPC continued to support client departments by providing contracting data to assist them in the development of their procurement plan and to help them in their achievement of their procurement target.</p>

Section 3: Integrating Sustainable Development

PSPC will continue to ensure that its decision-making process includes consideration of FSDS goals and targets through its strategic environmental assessment (SEA) process. A SEA for a policy, plan or program proposal includes an analysis of the impacts of the given proposal on the environment, including on relevant FSDS goals and targets. At PSPC, a preliminary scan checklist is used to determine if any given new policy, plan or program proposal requires a SEA, to better support decision-making. The checklist includes questions related to important environmental effects, uncertainty and risk, public concern, effect on achievement of FSDS goals and targets, and effect on compliance with other environmental laws, regulations and/or policies. Going forward, PSPC will align its assessment process with the new Cabinet directive on Strategic Environmental and Economic Assessment (SEEA), which replaced the previous directive as of September 1, 2024.

Public statements on the results of PSPC's assessments are made public when an initiative has undergone a detailed SEA. The purpose of the public statement is to demonstrate that the environmental effects, including the impacts on achieving the FSDS goals and targets, of the approved policy, plan or program have been considered during proposal development and decision making.

PSPC did not complete any detailed SEAs in 2023 to 2024.